

Fani - Gonzalez  
Kensington

## NATALI FANI-GONZÁLEZ

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July 31, 2014

The Honorable Craig Rice  
President, Montgomery County Council  
Stella B. Werner Council Office Building  
100 Maryland Avenue  
Rockville, Maryland 20850

Dear Council President Rice,

I respectfully request your consideration to be appointed to the Montgomery County Board of Planning. I genuinely believe that my strong communication and community engagement skills alongside my perspective as a young entrepreneur can be a tremendous asset for the Planning Board.

During the past decade I have shown initiative, creativity in problem solving and a commitment to building consensus and excellence in a variety of settings. Through my public relations firm, I have successfully advanced local, state, national and international issues, including global migration and development, the Maryland DREAM Act, online privacy and Internet freedom, transparency in elections, access to health care, the national Deferred Action for Undocumented Children, Women's rights, family economic justice, and Veteran's rights.

Furthermore, as part of the millennial generation - the largest and most diverse generation in the history of our nation, I will bring a pragmatic vision with a strong social conscience amplified by the use of technology. Indisputably, the planning of a strong and successful Montgomery County must include the realities of my generation: an innovated, open-minded, achievement-oriented, socially focused, informed and high-tech community.

I look forward to meeting with you to answer any inquiries you may have and the positive contributions I would offer as a member of the Planning Board.

Sincerely,

Natali Fani-González

Enclosure: Résumé

# NATALI FANI-GONZÁLEZ

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## PROFILE

Natali Fani-González has been widely recognized for her leadership and achievements in local and international settings. Her community activism has escorted her to speak on civil rights and socio-economic justice in noteworthy occasions such as the 40th Anniversary of the *March on Washington* and the 2013 National Conference for the American Association of University Women. As a Ford Foundation/Academy for Educational Development fellow, Natali has spoken at the World Social Forum in Mumbai, India on how to engage communities to achieve quality of life and on the environment as a social justice issue in Albuquerque, New Mexico. Natali is bilingual in English and Spanish and lives with her husband, a former U.S. Marine and Electrical Engineer, and their two young children in Kensington, Maryland. Natali is a registered Democrat.

## EDUCATION

*Georgetown University*  
Professional Studies on National Security. May 2006

*Goucher College*  
B.A. Political Science and International Inter-Cultural Studies. May 2003

*American University*  
Washington Program on Justice. December 2002

## PROFESSIONAL ACHIEVEMENTS

### **The Matea Group, LLC**

*Founder and Principal.* January 2007 - Present

Managed daily operations at The Matea Group, a strategic public relations firm based in Montgomery County that seeks to empower communities by specializing in coalition building, strategic communications, research and translations. Among achievements:

- Business representative for the United States Delegation to the United Nations Global Migration and Development Conferences in Athens, Greece; Puerto Vallarta, Mexico and Geneva, Switzerland
- Directed the foreign press office for El Salvador's 2009 Presidential Candidate Mauricio Funes
- Coordinated the public relations front of the successful national campaign BastaDobbs.org to remove TV anchor Lou Dobbs from CNN due to his continuous attacks to people of color and immigrants
- Produced a statewide report for the Montgomery County Latino Health Initiative on the top healthcare related professions with largest vacancies in the state of Maryland and what processes foreigners should follow to apply for these jobs
- Managed communications strategy for Amnesty International on the civil rights of Native Americans and immigrants living in the U.S. Southern border
- Has been instrumental in the strategic communications team of MomsRising.org, a nationwide organization with over a million members who seek economic security for all families
- Elaborated the strategy and directed the communications effort for Trail of DREAMs - Trail2010.org – a campaign that brought to light the situation of 4 undocumented immigrant students by coordinating their 1500 mile walk from Miami to Washington, DC. This campaign successfully urged the Obama Administration to state in an Executive Order that certain youth who came to the United States as children and met several key guidelines may request consideration of deferred action for a period of two years, subjected to renewal
- Has led community engagement efforts for the Iron Workers International Union by bringing economic justice for workers in the Washington, DC region. Among the many successes, championed the disbursement of back wages amounting to half a million dollars for 40 workers in a government owned project
- Strategic communications partner to CASA de Maryland in a variety of efforts, including immigration reform and workers' rights

- Strategic communications partner to the Service Employees International Union in numerous campaigns throughout the nation seeking to protect workers' rights and advocate for the passage of immigration reform
- Strategic partner for the NAACP One Nation campaign promoting equal opportunity and quality education
- Directed communications and advocacy strategy for the Virginia Consumer Voices for Healthcare
- Orchestrated high level meetings between Latin American governments, U.S. Members of Congress, faith leaders and non-profit organizations for an array of events to include the 2008 Democratic National Convention in Denver, Colorado and the United Nations General Assembly

#### **Service Employees International Union Local 32BJ**

*Communications Staff. July 2006 – December 2006*

- Framed messages and developed materials for effective communication with news media, general public, union members, and senior staff as well as allies of SEIU Local 32BJ
- Led non-partisan Get-Out-the Vote Campaign in Maryland for '06 midterm elections
- Coordinated local and national media relations in the *Justice for Janitors Campaign* in Houston, Texas

#### **CASA de Maryland, Inc.**

*Political and Communications Specialist / New Voices Fellow. June 2003 to June 2006*

- As lobbyist in Annapolis and Capitol Hill, advocated to educate policymakers on the importance of comprehensive immigration reform and furthered develop the political power amongst the Latino and immigrant communities
- Produced statewide report on issues affecting low-wage workers in Maryland, including increasing the minimum wage, to present to policymakers and organizations nationwide
- Directed *Tu Voz es Tu Voto* Campaign to register and mobilize new Latino citizens for general elections
- Coordinated media relations by developing associations with journalists, writing press releases and media advisories
- Assigned as spokesperson for the organization during efforts related to the DREAM Act and workers' rights
- Educated and trained community members to organize legislative campaigns, speak to the media, and participate in Congressional lobbying efforts and the Maryland General Assembly
- Developed partnerships with advocacy organizations in Maryland and Mid-Atlantic Region

#### **AWARDS AND DISTINCTIONS**

- 2014 Official Citation of the Maryland General Assembly for Outstanding Contributions to the State of Maryland
- 2013 Leading Women Award by *The Daily Record*
- Montgomery County Committee Member for the Anthony Brown/Ken Ulman campaign for Governor
- Vice-Chair for the Transition Team of Prince George's County Executive Rushern L. Baker III
- New Voices Fellowship by the Ford Foundation and Academy for Educational Development
- U.S. Senator Barbara Mikulski Certificate of Recognition for *Remarkable Commitment to Strengthen the Bonds between Maryland's Diverse Family*
- U.S. Congressman Christopher Van Hollen Certificate of Special Congressional Recognition for *Outstanding and Invaluable Service to the Community*
- Montgomery County Hispanic Democratic Club *Poder Con Ganas* Award for Leadership

#### **MEMBERSHIPS**

- Wheaton & Kensington Chamber of Commerce
- Greater Washington Hispanic Chamber of Commerce
- Montgomery County Chamber of Commerce
- NOW, Montgomery County Chapter
- Sierra Club, Montgomery County Chapter
- National Association of Professional Women
- Montgomery County Young Democrats
- Emerge Maryland, Past Board of Directors Secretary
- Goucher College, Past Board of Trustees Member
- Maryland Latino Coalition for Justice, Past Board of Directors Secretary

Kamber

Dennis M. Kamber  
[REDACTED]  
Poolesville, Maryland 20837  
[REDACTED]  
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September 4, 2014

Council President Craig Rice  
County Council Office  
Stella B. Werner Council Office Building  
100 Maryland Avenue  
Rockville, Maryland 20850

Re: Applicant for the Montgomery County Planning Board

Dear Councilmember Rice;

I am submitting this letter application and resume expressing my interest and qualifications for a position on the Montgomery County Planning Board. I have attached my resume which summarizes my engineering career and civic activities. I've enjoyed a successful personal and professional life as a long time resident of Montgomery County, and a rural property owner since 1968.

Early in my career I founded Kamber Engineering, Inc., a multi-faceted civil and environmental engineering firm, headquartered in Montgomery County. During this time period, I had significant interaction with the Planning Board members and staff. I also served on a Planning Board appointed committee addressing County Growth Policy. These activities and others have familiarized me with many of the challenges that the Board undertakes. I have frequently served as an expert witness on matters involving civil engineering, land development, zoning, and water resources.

In January of this year, I retired from a full time career with a global engineering company in order to have more time with my family, and to expand my involvement in other areas of interest. I will continue to be available to my employer on an as-needed basis. This change in work status would allow me time to dedicate the focus required to serve as a Planning Board member.

Summarized below are key qualifications and competencies that will enhance my value to the Planning Board position:

- Knowledge of the development processes in Montgomery County including land use and zoning regulations
- Respected, ethical, professional engineer with several decades of experience in major infrastructure projects, water resources, land development, and environmental restoration
- Insight into the challenges facing both the urban and rural communities in Montgomery County

September 4, 2014

- Established and trusted relationships with regulatory agencies, technical associations, and business leaders
- Have applied outcome-focused leadership in strategic, technical, business, and corporate roles
- Distinguished record of success in my professional and community activities

Should you require any additional information regarding my aptitude for the Planning Board position, please contact me. I am intensely interested in the position and look forward to the opportunity to discuss how I can contribute value to the Board.

Sincerely,



Dennis M. Kamber



## Dennis M. Kamber, PE, BCEE, Dist.M.ASCE, FACEC

### Overview

Dennis Kamber was the founder and President of Kamber Engineering, Inc., a multi-faceted civil and environmental engineering firm, in Maryland, Northern Virginia, and West Virginia. After 19 years of successful project development, the company was sold to a publicly-traded company headquartered in Pittsburgh, PA. In the mid 1990s, he accepted a leadership position with Earth Tech, Inc., where he directed the Water and Wastewater Engineering Practice in North America. Under his leadership, the company achieved the No.1 ranking in Engineering News Record as the Top Designer in both Wastewater Treatment, and Water Supply, & Treatment. Mr. Kamber currently serves as Senior Vice President, Global Water Management, for ARCADIS, a top ten engineering firm with international headquarters in the Amsterdam, Netherlands. Throughout his professional career, Mr. Kamber has exemplified vision and leadership in the engineering community. Peers assert that his creativity and essential grasp of future trends, an effective strategy to project approach, and ability to position appropriate resources, has been the key to his successful execution on complex projects.

**Leadership** is the bridge between strategies and actions. The quality of a strategic plan determines its success, but it is the quality of leadership that determines the level of success. Mr. Kamber's strength of leadership comes from his ability to share his vision, involve others and invest them with a sense of mission. The end result is a unified team with a common goal capable of achieving the required results.

**Managing Programs/Resources** - Kamber excels in the management of large infrastructure projects and attendant resources. During his career he has demonstrated his ability to marshal the right resources to keep projects on schedule and on budget. He is especially effective in formulating strategy for overall project implementation and in negotiating with agencies and authorities responsible for project review, approval, and permitting. He always strives to provide clients with the project team that best fits their needs and expectations. He uses his proven problem solving skills to address issues, such as, project constraints and coordination, and changing regulatory requirements. Creativity and an ability to recognize and implement alternative solutions are hallmarks of Kamber's management skills.

**Promoting Excellence** - Kamber's skills in leadership are complemented by his ability to promote excellence. He believes in the pursuit of excellence in the workplace, on client projects, and in the engineering profession as a whole. Mr. Kamber devotes considerable time to promoting excellence within the profession and works to ensure excellence in engineering education.

Kamber has also made contributions to advancing the profession through his efforts with students, including through service as president of the Consulting Engineers Council of Metropolitan Washington. During his term, he initiated the Students Engaged in Engineering (SEE) program, which exposes inner-city middle school students to the field. He served in various leadership roles in the American Council of Engineering Companies (ACEC), including a multi-year Chairmanship of the

### Education

BS, Civil Engineering, Virginia Polytechnic Institute and State University, 1964

### Years of Experience

Total - 50

### Professional Registrations

Professional Engineer, MD, NY, VA

Board Certified Environmental Engineer

### Professional Associations

American Academy of Environmental Engineers  
American Council of Engineering Companies (ACEC)

American Society of Civil Engineers

American Water Works Association (AWWA)

Society of American Military Engineers (SAME)

Water Environment Federation (WEF)

National Waterways Conference

American Water Resources Association

Engineering Excellence Committee; Chairman of the Public Relations and Engineering & Registration Committees. He is currently serving on several ACEC national Committees and the Legislative Committee of the National Waterways Conference. Kamber chaired the Citizen's Advisory Board for the Salvation Army of Montgomery County, MD and led their campaign to raise over \$2 million in donations for funding a new building. He performs as an oral examiner for the American Academy of Environmental Engineers. He is a member of the American Society of Civil Engineers where he was recently Board appointed to a four-year term on a national committee.

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### **Key Achievement Awards**

Mr. Kamber is the recipient of several national and regional awards that have included recognition for engineering excellence and innovative engineering, including:

- Inducted into the Academy of Engineering Excellence at Virginia Tech University in 2010 (there have only been about 120 alumni invited into the Academy from 55,000 eligible living engineering alumni).
- Induction into the Academy of Distinguished Civil Engineering Alumni at Virginia Tech University
- ACEC National Engineering Excellence Award for Design Excellence
- Awarded Honorary membership in Chi Epsilon, National Civil Engineering Honor Society
- Recipient of the prestigious "Past Chairmen's Award" from the American Council of Engineering Companies (ACEC)
- Winner of the ARCADIS International Innovation Award
- Recipient of the George Schroepfer Metal, from the Water Environment Federation
- Recently recognized as a "Top 25 Newsmaker" by Engineering News Record for work in New Orleans (2010)
- Fellow of American Council of Engineering Companies
- Granted Life Membership in the Water Environment Federation
- Recipient of the Leonard Glass Award, Chesapeake Section, Water Environment Federation
- In October, he will be inducted as a Distinguished Member of the American Society of Civil Engineers (awarded to only 649 members worldwide since the society's founding in 1852)

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### **Representative Project Experience**

#### **Hurricane Storm Damage Risk Reduction System**

USACE New Orleans District (New Orleans, LA)

Technical advisor and deputy PM for the development of the Hurricane Storm Damage Risk Reduction System, in post-Katrina New Orleans. Projects included the Gulf Intracoastal Waterway West Closure Complex; the Seabrook Sector Gate; Lake Borgne Barrier, Chalmette Levee & Floodwalls and other system components.

### **Development & Assistance of D/B Contract for Hurricane Protection**

USACE New Orleans District (New Orleans, LA)

Executive sponsor and project principal for the development of and assistance with a design-build contract for a major hurricane storm surge closure gate at the confluence of the MRGO and the GIWW. This was the first design-build project of this magnitude for a USACE civil works project. The project construction cost was \$1.4 billion.

### **Chicago Water Partners, Operational Management of the Bureau of Water**

City of Chicago Department of Water, Chicago, IL

Mr. Kamber served as the principal-in-charge of a successful partnership with the City of Chicago, Department of Water, for a program management contract overseeing \$200 million per year in capital improvements for the City of Chicago. The joint venture, known as Chicago Water Partners, provided over 50 engineering personnel working in close partnership with City engineering staff.

### **Design of Secondary Treatment Facilities Upgrades, Blue Plains Advanced Wastewater Treatment Plant**

DC Water, Washington, DC

Mr. Kamber served as the principal engineer for this complex project to upgrade the secondary treatment facilities. This capital improvement program at Blue Plains was focused on increasing the operating efficiency of the plant and improving the quality of plant effluent. In addition, plant capacity was increased to 370 mgd at normal flows and to 740 mgd for 4-hour peak flows. Mr. Kamber was the driving force behind the use of computational fluid dynamics modeling (CFD) to evaluate baffling alternatives and flow distribution for the secondary clarifiers. This unique application of CFD received the Grand Award from the Metropolitan Washington chapter of ACEC.

### **Pumping Stations Upgrade and Increase of Conveyance System Capacity (CSO II)**

DC Water, Washington, DC.

Served as Project Principal for evaluation of the wastewater conveyance system primarily located along the Anacostia River on the eastern side of the District. The work effort included a comprehensive condition survey of four wastewater pumping stations: Main, 240-mgd; East Side, 45-mgd; Poplar Point, 43-mgd; and "O" Street, 45-mgd. Conducted hydraulic studies and physical evaluations of the eastern system conveyance conduits to Blue Plains Advanced Wastewater Treatment Plant and combined sewer overflow (CSO) facilities.

### **Water Supply Tunnel and Connecting Tunnels (Metro West)**

Massachusetts Water Resources Authority, Boston, MA

Performed as the Civil Project Manager provided engineering consulting support on this major water supply tunnel storage and distribution network. The project consisted of design and construction of new 14-foot diameter tunnels and large diameter surface connection pipelines. The new system provided 400-mgd of potable water to the Boston metropolitan area.

### **Verizon Sports Arena**

DC Arena Associates, Washington, DC

Principal civil engineer for the design/build team of this fast-tracked state-of-the-art sports arena. The design and construction of this facility was complicated by the two underground subway tunnels that impacted the site. One of the tunnels was located along the boundary of the arena and the other rail tunnel passed directly underneath the playing floor. The team employed special design and construction techniques to prevent movement of the tunnels and to strategically place structural loads away from them. The design required a direct connection to and expansion of the Gallery Place Washington METRO Station. With precise planning, the construction of the station expansion was accomplished, without interruption of service. Permitting for the project involved a complex coordination of time-sensitive approvals from multiple agencies and included reviews by the National Capitol Planning Commission and the Commission on Fine Arts. This project was very successful due to a high level of team interaction and responsiveness as well as proactive involvement from the regulatory agencies and affected utilities.

### **Hydrologic and Hydraulic Analysis**

USACE-Jacksonville District, Jacksonville, FL

Mr. Kamber managed the project team effort and served as principal-in-charge for this contract to deliver hydrologic and hydraulic analysis capabilities to the Jacksonville District on the Corps of Engineers. The multi-year, ID/IQ type contract required advanced modeling skills such as computational fluid dynamics to tackle complex hydraulic problems throughout the District. This was applied to one of the major outflow structures at Lake Okeechobee controlling supply to the sensitive Florida Everglades. As a result of the modeling effort, significant cost savings resulted from planned improvements downstream of the structure. The contract provided liaison services between the Jacksonville District and the South Florida Water Management District on hydraulic and hydrologic issues related to the Comprehensive Everglades Restoration Plan. Project personnel also provided guidance and training in Adaptive Management techniques vital to watershed restoration implementation.

### **Medical Institute and Conference Center Campus**

Howard Hughes Medical Institute, Chevy Chase, MD.

Principal-In-Charge for providing comprehensive civil engineering, surveying, and environmental engineering services during the feasibility, re-zoning, design, and construction stages for this project. This site development project consisted of an entire World Headquarters Campus and in-house national scientific conference center for this philanthropic organization. A 22.5 acres undeveloped site in urban Chevy Chase, Maryland was selected for its proximity to the Nation's Capitol and the National Institute of Health. Engineering was required for all on-site infrastructure including water and sanitary sewer, a storm water management and wet pond, roadways and parking areas, numerous site amenities, special grading features, enhanced landscaping, special perimeter fencing and retaining walls, and an irrigation system. The project required the design and construction of off-site improvement including the widening of adjacent roadways.

### **Program Management of Wastewater Treatment Facility Upgrades**

Arlington County, VA

As the Corporate Sponsor, Mr. Kamber helped develop the management approach, staffing, contract provisions, and oversight of a project to provide program management services for \$135

million in upgrades to the Arlington County Water Pollution Control Plant. The program was scheduled to run for five to seven years and required staff on-site to manage each phase of the planned improvements. This project used a wide-range of engineering capabilities and leveraging the staff experiences from management of the \$3.6 billion Boston Harbor Cleanup wastewater project.

#### **Federal Transit Administration Program Management Oversight**

Federal Transit Authority, Washington, DC

Mr. Kamber was the Responsible Principal for the FTA, Northeast region oversight program. The project required oversight and reporting for FTA funded projects totaling close to \$3 billion in New Jersey, New York, and Connecticut. Responsibilities included observing performance on project planning, design, construction, and manufacturing. Staff determined if projects were managed in accordance with FTA guidelines including the project schedule, allocated budget, contract modifications, and quality control systems. Representative projects included restoration of Grand Central Station, NY; the Hudson-Bergen Commuter Rail, NJ; Terminal/Rail Yard Facilities Improvements and Interlocking Reconfiguration at New Haven, Conn.; Peck Drawbridge at Bridgeport, Conn.; and the Secaucus Rail Transfer, NJ.

#### **Water Expansion of Back River Wastewater Treatment Plant**

City of Baltimore Department of Public Works, Baltimore, MD

Principal-in-Charge for Phase I concept design of a \$30 million expansion and renovation of the anaerobic digestion facilities at the 180-mgd Back River Wastewater Treatment Plant. The new facilities were designed to operate as two-phase acid/gas digestion process. The first phase acid reactor was a 1.8-million gallon tall cylindrical tank with an egg-shaped bottom. The second phase gas reactors will be 3-million gallon egg-shaped digesters. Both phases will be heated using direct steam injection. .

#### **Indefinite Delivery Contract for Fort Meade, Maryland**

USACE-Baltimore District, Baltimore, MD

Principal-in-Charge for a project that required work on as many as eight simultaneous projects at Fort Meade and the National Security Administration. A major task included a hydrologic analysis for Franklin and Midway Branches and Franklin Lake, and development of stormwater management plans, storm drainage improvements and water quality improvement studies and recommendations. The staff developed detailed hydrologic watershed models to assess flooding problems and determine locations where regionalized stormwater management would provide beneficial effects on water quality and quantity. The study report also included analysis of alternatives associated costs. The project recommended the use of bio-stabilization techniques that were so innovative that the facility was recognized by receiving a regional engineering excellence award.

#### **Potable Water System Program Management**

DC Water, Washington, DC

Mr. Kamber was part of the program management team for system-wide improvements to the District of Columbia's potable water system. Working in partnership with client's personnel, the team developed and began implementation of a multi-year program for rehabilitation of the distribution and storage components of the City's extensive water system. Work tasks included

design of water distribution system component improvements; developing a pipe cleaning and lining plan; elimination of existing cross connections; rehabilitation design of potable water reservoirs and pump stations; master planning for the capital improvement program; preparation of new design standards, standard specifications and details; preparation of O&M manuals, standard operating procedures and an updated operator training program. Responsibilities also involved management of design consultants and construction administration on specified improvement projects.

#### **Rehabilitation of the Whitehurst Freeway**

District of Columbia Department of Public Works, Washington, DC

Principal responsible for the reconstruction of Whitehurst Freeway along the Potomac River in historic Georgetown. The work included an initial inspection, analysis, rating phase to determine options for rehabilitation. The final design and widening of the 3,500-foot long steel structure and six concrete bridge connector ramps, and a pedestrian/bicycle overpass was accomplished under this contract. This major rush-hour viaduct with connections to other highways and streets posed difficult problems in structural design and traffic control design. Designers were able to eliminate an unsightly ramp to Key Bridge and provide a pedestrian park along the C&O Canal adjacent to the freeway.

#### **Asset Management and Capital Improvements for a Water Pollution Control System**

City of Newport, Newport, RI

Mr. Kamber served as principle-in-charge for a project that involved long-term operations, maintenance, and 20-year asset management for wastewater facilities in the coastal resort community of Newport, RI. Contract responsibility included a 10.7-mgd activated sludge secondary wastewater treatment facility, 14 pumping stations, 2 combined sewer overflow (CSO) stations and all sanitary and stormwater collection systems. The project team also administered the city's industrial pre-treatment program which monitors industrial and commercial users including the United States Navy and the town of Middletown, RI.

#### **Water Treatment Plant and Public Works Facility**

City of Beverly Hills, Beverly Hills, CA

Beverly Hills had been purchasing 100 percent of its drinking water from the Metropolitan Water District of Southern California. The city was looking for potable water alternatives, seeking a cost-effective and comprehensive approach to build a water treatment facility and a much-needed public works facility in a municipal area slated for a major developmental facelift. This project provided the city with an all-inclusive integrated water management approach offering seamless services in design, construction, project finance and operations. The project was designed to blend with the environment and also be a centerpiece for visitors coming to learn about water supply and treatment. The water treatment plant is designed to treat an average 3.5-mgd from four water supply wells. The plant is designed to be expandable, up to 7-mgd. In the role of project principal, Mr. Kamber's staff provided design, build, finance, and operations services for the reverse osmosis water treatment plant including a 30,000-square-foot public works building for the city of Beverly Hills. The project is the first design-build-finance-operate water facility in California.

Kauffman

Charles Kauffman

[REDACTED]  
[REDACTED]  
Bethesda MD 20816  
[REDACTED]  
[REDACTED]

July 17<sup>th</sup> 2014

Hon. Craig Rice, President  
County Council  
100 Monroe Street  
Rockville MD 20850

Re: Application for member of the Montgomery County Planning Board

Dear Council President Rice:

Please accept my application for the above position. Attached is my biography.

Jane Jacobs said "the presence of great numbers of people, gathered together in cities should be enjoyed as an asset and their presence celebrated". Suburbs which have prospered, share the attributes of walkability, vibrant street life, density and diversity with urban neighborhoods.

Government can certainly help ... changing zoning and housing regulations to encourage "mixed" commercial and residential use, more open spaces, safer pedestrian cross walks, bikeways, better lighting, more public spaces, more accessible public transportation, greater expansion of "universal design" concepts, more moderately priced senior housing.

Multifamily dwellings increase tax derived revenue and costs of installation and maintenance of infrastructure to service multifamily dwellings is less, Medicaid and related care and transportation costs for government are reduced when care is given in a patient's own home rather than in a nursing facility. Thus government can afford to provide more of the health, recreational and social amenities for older adults to enjoy.

Government alone does not create great places to live and grow older – private sector businesses, retailers, developers, academic institutions, health care organizations, social service providers, architects, religious and civic institutions must work together to make downtown neighborhoods more age-friendly.

In my attached biography please note that I initiated and chair the Commission on Aging Summer Study 2014 which is examining whether the current planning process can be improved to better address the concerns of residents of all ages. I advocate enrolling Montgomery County in the United Nations' World Health Organization's "Age Friendly Cities" initiative which will provide substance to the "Senior Agenda" and "Communities for a Lifetime" programs adopted by the County and State.

I offer depth and breadth in a multi-faceted and substantial business, legal, real property, and civic experience plus a pragmatic "vision" of the future of our wonderful County for all our residents. If we provide ample, ambient and affordable housing to our educational strength, Montgomery County can become a great source of skilled labor and professionals and this will ultimately attract business and future prosperity for Montgomery County.

Respectfully submitted,

CHARLES KAUFFMAN

## CHARLES KAUFFMAN BIOGRAPHICAL SUMMARY

BA University of Michigan; JD NYU Law School; Attorney - NY Bar; Veteran US Army; Fmr Mid Atlantic Director of the National Aging In Place Council; Fmr. Of- Council: The Negotiating Institute; co-author with Steven Price "The Polo Primer"; Fmr:

### CURRENT ACTIVITIES MONTGOMERY COUNTY

- Member Montgomery County Commission on Aging (2011-2017) by appointment. Chairman Summer Study 2014; Serve on COA Public Policy, Communications and Aging in Community Committees. Co-chaired summer study on senior economics 2012; 3. Member Montgomery County Vital Living Network. Judge-Neal Potter awards 2012-13. Chair 2014 Summer Study Advocating high level senior staff advisor on planning board.
- Board Member Montgomery County Conference and Visitors Bureau (MCCVB) Elected 2014-6.
- Current Activities: Vice President-Kenwood Condominium: Downtown Bethesda Condominium Assn. representative; public events Past Kenwood Activities: Chair Floor Representatives Committee; Chair Public Events; Co-Chair Community Relations committee.
- Represent VamooseBus and DC Trails on following: Montgomery County Visitors Bureau (CVB). Destination DC (Washington DC Visitor's Bureau); Greater Bethesda Chevy Chase Chamber of Commerce(Senior Marketing, Membership Committees); Director on Board of Directors Kenwood Condominium Bethesda MD; Member of the Downtown Bethesda Condominium Association; Member of Washington Area Villages (Aging in Place for seniors); Member of AARP Capital Hill Strike Force; AARP MD Advocacy Spokesperson
- Created "Friends and Family" providing free bus trips from New York to Walter Reed and NIH for families to visit wounded warriors.
- I am active in promoting travel and tourism and have been involved in intercity bus transportation promotion. I have raised support for The National Cherry Blossom Festival, the US Open Golf Tournament and many other area events.
- Member of GROWS -Grass Roots Organization for the Well Being of Seniors Montgomery.
- Active participant: WAVE (Washington Area Villages) ; WMCAB; Montgomery County Transportation planning committee; Montgomery County Senior Summit Communications Committee; Associate member - Downtown Bethesda Condo Assn.
- Chaired and Produced Montgomery's Got Talent May 2014-Senior Talent Show. Co-chaired and created annual Montgomery County Aging in Place Event Coalitions since 2005. Planning Committee - Served on Montgomery County Older Driver Event planning committee - May 2013;
- Advisor-member of RECGOV, the National Institute of Health's Recreation and Welfare Departments – consolidates Recreation & Welfare for most military and government agencies in the DC Area. AARP Capital Hill Strike Force.

### BUSINESS AND PROFESSIONAL

- Community relations director VamooseBus; of counsel DC TRAILS, QT TOURS. National Aging In Place Council -MidAtlantic Director (2007); Wells Fargo (2003-6) Reverse mortgage consultant. Popularized " Beacon Hill" type 'Villages' through local events, seminars, meetings - (2005-2010) . Practising Attorney- NY. 1960-1990 Licensed Real Estate Broker NYC-Owned, Managed, Residential and Commercial Real Estate; As attorney represented buyers and sellers, Mortgage financing; Leasing; Construction; purchase and sale of property.

- **Introduced Artists-In-Residence Loft-living in NYC. Conceived new uses of existing properties and revived neighborhoods. Served on first NYC Planning Board #8 (Upper East Side Manhattan).**

#### **CURRENT PUBLIC ACTIVITIES**

- **July 2014: Initiated and chairman of current Commission on Aging Summer Study "Does the current planning process adequately address senior and other concerns?" Speakers: Gwen Wright, Ann Meade, Bob Kaufman, Gail Kohn, Elinor Ginzler, Rick Nelson, Chuck Short, Nancy Floreen, Rose Krasnow, Ken Hartman.**
- **Senior advocate on MC sector plans – White Flint and Chevy Chase Lake  
Co-chair - 2008 National Award winning event that included Montgomery County's DHHS, Depts. of Recreation, and Montgomery College, NIH, NIA, JCA, JCC, AARP MD, The City of Rockville, Community Partners, Wells Fargo, SHIP, MC Extension Service MD DOA and others. In 2010 I organized and co-chaired another award winning 2010 event "Montgomery's Got Talent" at the Bethesda Theatre.**
- **In 2011 arranged private funding to print and distribute the Montgomery County "Aging in Place Blueprint" to help organize and administer neighborhoods commonly called "Villages" to assist seniors who remain in their own homes and neighborhoods.**

Siddique

April 3, 2014

Hon. Craig Rice  
President, Montgomery County Council  
Stella B. Warner County Council Office Building  
100 Maryland Avenue, Rockville, MD 20850

Release ID: 14-074

Subject: Application for Planning Board Chair

Hon. Mr. Rice,

I am 20 year Montgomery County resident and affiliated with Democratic Party. I am applying for the position of member Planning Board in Montgomery County. I have attached a brief resume of my experience for your review.

I have over 40 years of professional and community experience. I am very active in the community and have made Montgomery county my for the last 20 years. I am very passionate about this county and always strived to make this a better place to live.

I am confident that my professional and civic experience makes me a deserving candidate for the position. If given a chance I will hold up the values and visions of the county.

I understand soon the selection process will begin for this position. I wish to point out that I will traveling abroad from April 9th through the 20th.

I am looking forward to hear back from you with favorable consideration.

Thank you.

Regards,

Mohammad Siddique  
[REDACTED]  
Montgomery Village, MD 20886

# Mohammad Siddique

Montgomery Village, MD 20886

## Summary of Professional & Civic Experience:

Currently working with Bechtel Corporation, one of the largest Engineering & Construction Company in the world, in Telecommunication Business Unit located in Frederick Maryland. Over forty years of extensive professional experience in, engineering, construction, planning, budget and cost control, implementation and monitoring of mega-million dollar projects in several industrial, mining, energy, telecommunications and facility maintenance projects. Current and past experience include but are not limited to:

- Currently, National Program Lead Planner on a Mega Billion dollar Telecommunication Project, responsible for monitoring planning activities spanning over two US coasts.
- As a consultant to Department of Energy:
  1. Help set up programs to monitor nuclear waste cleanup projects.
  2. Development and preparation of management plans, for Global Nuclear Energy Partnership of the US Department of Energy.
  3. Development of planning, implementation and management procedures for projects spanning over next two decades.
- Montgomery County Deputy Director/Manager Special Projects:
  1. BRAC implementation project
  2. Emergency Management Preparedness
  3. Public Hearing of County Projects for recommendation to County Executive and Council
- Prepared and Managed snow operations plans for Prince George's County roadway net work of over 1800 miles.
- As a Project Planner on several mega Million dollar projects:
  1. Developed and implemented tools to manage and monitor cost, budget and schedules for several projects, including three simultaneous power projects.
  2. Monitoring of sub contractor reports against schedule and analysis for project management reviews.
- Engineering and process design of industrial plants.
- Community activist; organized and served as officer in several civic and religious organization for the benefit of community at large. I have had affiliations with the following organizations, currently or in the past:
  1. Pakistan Students Association, Utah
  2. Pakistan Cultural Society of Milwaukee
  3. Islamic Society of Valley Forge, Pennsylvania
  4. Pakistan Association of Greater Washington Area, Maryland
  5. The Muslim Community Center, Silver Spring, Maryland
  6. Asian American Political Alliance, Maryland
- Resident of the Montgomery County for 20 years., politically affiliated with Democratic Party.

## Achievements:

1. Developed and successfully implemented a comprehensive budget/cost/schedule control mechanism for large projects.
2. Developed project monitoring techniques for fast paced telecommunication projects, which eventually became company standards using Microsoft Access and Excel.
3. Successfully completed detailed planning, implementation and execution for several multi-million dollar projects.
4. Co-authored several technical papers in process engineering.

**Companies/Employers Worked For:**

- Bechtel Corporation, Frederick, Maryland, 2011- current
- Project Time & Cost, Germantown, Maryland, 2006-2007 & 2010-2011
- Montgomery County, Rockville, Maryland, 2007-2010
- Prince George's County, Maryland, 2005-2006
- Bechtel Corporation, 1980-2005
- Allis Chalmers corporation, 1977-1980
- National Science Foundation Researcher at University of Utah, 1974-1977
- Pakistan Industrial Development Corporation, 1968-1973

**Educational Qualifications:**

1. MBA Marketing, Saint Joseph's University, Philadelphia
2. MS in Metallurgy, University of Utah, Salt Lake City
3. BS Mining Engineering, Engineering University, Lahore

**Victor Weissberg**

Silver Spring, Maryland 20910

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April 7, 2014

Hon. Craig Rice  
President, Montgomery County Council  
100 Maryland Avenue  
Rockville, MD 20850

Dear President Rice and Members of the Montgomery County Council:

It is with great pleasure that I submit this letter and resume and ask for your consideration to serve as Chair of the Montgomery County Planning Board of the Maryland-National Capital Park and Planning Commission (M-NCPPC). I feel that my considerable involvement, experience and expertise, both professional and as a long-time community and political activist, combined with my commitment to Montgomery County, as a resident for more than 50 years, make me ideally qualified to serve as the next Chair of the Montgomery County Planning Board.

Since the 1970's, I have served as a community leader. I was involved with the redevelopment of Silver Spring, having served during the creation of plans for its redevelopment, and as a Member of both the Silver Spring Transportation Management District Board and the Silver Spring Advisory Board. Currently, I am the senior staff person for planning for the Prince George's Department of Public Works and Transportation. I bring a depth of understanding to the issues central to Montgomery County and connections to the transportation and planning community in Maryland and the region.

As a current voting member of the Transportation Planning Board (TPB) of the Washington Council of Governments, I have hands-on experience as part of the Regions' Metropolitan Planning Organization. Through this and other experiences, I have a deep understanding of the importance of board leadership, and how to move a group to decision, as well as the importance of inter-jurisdictional coordination, and connectivity. On the TPB, I have been a strong advocate for Transit Oriented Development, and enabling the full potential of the connection between land use and infrastructure, this is a direction I will continue as Chair.

As Chair of the Planning Board, I will focus on fostering strong communication and coordination within the M-NCPPC and its partners, and ensure that the Commission delivers meaningful, implementable products. I believe in the importance of focused, planned growth and building upon the innovative and nationally recognized work of the M-NCPPC.

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Further, I believe it is important to seek a balanced approach, making the most of development while recognizing the limits of supporting infrastructure in relationship to land use strategies. Creating vibrant, synergistic and multi-modal communities is a passion that I hold deeply and hope to pursue. Being focused in pursuit of those goals, my 30 plus years of planning and transportation experience, as well as an understanding of the importance of utilizing national and international best practices are the cornerstones of what I will bring if fortunate enough to serve as Chair of the Planning Board.

I very much look forward to the opportunity to discuss building a better Montgomery County and my qualifications and interest with the Members of the County Council. I respectfully ask for your consideration and support to serve as the next Chair of the Montgomery County Planning Board.

Sincerely,

Victor Weissberg

Contact

Victor Weissberg

[REDACTED] Silver Spring, Maryland 20910  
[REDACTED]

Summary

Senior professional with a diverse managerial portfolio in regulatory and transportation policy, local and regional planning, government relations, political affairs, labor issues, legislative and policy analysis, organizational development/training and communications strategies.

Professional Experience

**PRINCE GEORGE'S COUNTY DEPARTMENT OF PUBLIC WORKS AND TRANSPORTATION, Special Assistant to the Director - February 2006-Present**

Represent the Director and Department in all internal and external matters for the Agency, and serve as point person and principal liaison for all state transit and highway projects in Prince George's County. County representative on the Washington Council of Governments (COG) Transportation Policy Board (TPB) and its Technical Committee. Testify and appear before the Maryland General Assembly and the Prince George's County Council. Represent the County on federal transportation issues, draft position papers and advocate for the county's transportation priorities. Team leader for the County on the development of the Purple Line. Liaise with the Maryland-National Capital Park and Planning Commission, representing Departmental interests on all planning issues. Represent the Department at public forums, workshops, charrettes and community gatherings. Serve as Special Representative to the Central Maryland Rapid Transit Board. Co-chaired and oversaw COGs completion of a Transitway Study establishing the framework for a fixed guideway network for the County.

**COALITION OF NORTHEASTERN GOVERNORS, Senior Transportation Analyst**

Provided policy analysis and development on transportation issues affecting Northeastern states, with special emphasis on intercity passenger rail and surface transportation. Evaluated, tracked and monitored federal authorizing and appropriations legislation for the Coalition. Provided policy expertise, research and assistance to Northeastern governors' offices and state Departments of Transportation. Worked with congressional staff and various coalitions on the transportation priorities of the Northeastern states.

**MARYLAND TRANSIT ADMINISTRATION, Government Relations Officer**

Advocated for Maryland Transit Administration on federal transportation issues. Analyzed and interpreted legislation on federal initiatives relevant to rail and transit for their impact on the Maryland Transit Administration (MTA). Worked within the community and among rail and transit advocates to further issues of freight, public transport, mobility and access. Served as the MTA's lead on all federal legislative matters, providing policy guidance and development on federal issues and efforts leading to reauthorization of the surface transportation law. Represented MTA on the Legislative Committee of the American Public Transportation Association, the New Starts Working Group, the States for Passenger Rail Coalition, and the American Association of State Highway Transportation Officials Standing Committee on Rail Transport.

**Professional  
Experience  
(cont.)**

**NATIONAL HIGHWAY TRAFFIC SAFETY ADMINISTRATION, Special Assistant**

Appointed by President Clinton to serve as the primary National Highway Traffic Safety Administration (NHTSA) liaison to the Office of the Secretary of Transportation and Chief Aide to NHTSA leadership. Led policy initiatives critical to the NHTSA, including, follow up activities and presentations to the Secretary on safety campaigns. Directed staff in the implementation of highway safety community events, speeches and press conferences. Reviewed and drafted speeches for the NHTSA leadership. Provided oversight and coordinated the review and release of grants, contracts and cooperative agreements. Managed international projects including road safety for the Secretary's Africa Initiative. Drafted weekly reports for the US Department of Transportation and the White House.

**US MARITIME ADMINISTRATION, Special Assistant to the Deputy Maritime Administrator**

Served as chief aide to the US Maritime Administration's (MARAD) Deputy Maritime Administrator. Responsible for developing recommendations and proposals on key MARAD issues. Led the development of the strategic plan and the interagency working group for the dredging task force.

**OFFICE OF WHITE HOUSE PERSONNEL - PRESIDENTIAL TRANSITION, Personnel Manager**

Served as primary personnel search manager for all transportation-related positions. Responsible for all aspects of candidate selection process and recommendations to the President for sub-cabinet positions for numerous Departments and Agencies, including the Department of Transportation and transportation-related agencies and commissions; the Departments of Agriculture and Defense; the National Security Counsel; and the Central Intelligence Agency.

**REPRESENTATIVE MICHAEL BARNES, Congressional Assistant**

Served as constituent service representative for Congressman Michael Barnes of Montgomery County, Maryland. Provided assistance to constituents, coordinated with federal, state, and local officials, community leaders and activists on issues including land use and planning and zoning disputes.

**Additional  
Experience**

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**MONTGOMERY COUNTY DEMOCRATIC CENTRAL COMMITTEE, Current Member**

Elected to the Montgomery County Democratic Central Committee, the governing body of the County Democratic Party. Served as Chair of the 2002 Montgomery County Democratic Coordinated Campaign, and 2003-2004 Chair of the Voter Registration and Outreach project.

**SILVER SPRING CITIZENS ADVISORY BOARD, Member**

Appointed by the Montgomery County Executive to serve as member of the principal organization that provides input to the County on issues affecting Silver Spring.

**PURPLE LINE NOW, Board Member**

Appointed to serve as member of advocacy group supporting the completion of the Purple Line, the light rail transit project between Metro's New Carrollton and Bethesda stations.

**Education**

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**UNIVERSITY OF MARYLAND, Bachelor of Arts. Major: Urban Studies**