

PS COMMITTEE #1  
April 19, 2010

**Worksession**

**MEMORANDUM**

April 16, 2010

TO: Public Safety Committee

FROM: Susan J. Farag, Legislative Analyst *SJF*

SUBJECT: **Worksession: FY11 Operating Budget  
Department of Police**

*Those expected for this worksession:*

Chief J. Thomas Manger, Department of Police  
Assistant Chief Drew Tracy, MCPD Management Services Bureau  
Assistant Chief Betsy Davis, Field Services Bureau  
Neil Shorb, MCPD Management and Services

**Major Issues: The FY11 CE Recommended abolishes 40 positions, including 24 net sworn police officers and 16 civilian staff. Significant reductions have been taken in the Educational Facilities Officer program. The Department also must obtain accreditation of its Forensic Services Division in order to meet mandatory State licensure requirements, effective December 31, 2011. Please see discussion below.**

The Executive's recommendation for the Department of Police is attached at ©1-11.

**Overview**

For FY11, the Executive recommends total expenditures of \$236,978,220 for the Police Department, a 3.9% reduction from the FY10 approved budget.

	<b>FY09 Actual</b>	<b>FY10 Approved</b>	<b>FY11 CE Recommended</b>	<b>% Change FY10-FY11</b>
<b>Expenditures</b>				
<b>General Fund</b>	\$235,431,978	\$246,262,150	\$236,657,190	-3.9%
<b>Grant Fund</b>	\$9,072,936	\$386,250	\$321,030	-16.9%
<b>TOTAL Expenditures</b>	\$244,504,914	\$246,648,400	\$236,978,220	-3.9%
<b>Positions:</b>				
<b>Full-time</b>	1649	1632	1593	-2.4%
<b>Part-time</b>	203	202	201	-0.5%
<b>TOTAL Positions</b>	1852	1834	1794	-2.2%
<b>WORKYEARS</b>	1817.1	1783.5	1720.2	-3.5%

The FY11 CE recommendation is a net decrease of \$9,670,180. This decrease comes from six changes with a service impact:

- Accreditation for Forensic Services (\$676,460);
- Closing Four Police Satellite Facilities (-\$115,260);
- Abolishing Six Community Policing Officers (-\$691,530);
- Abolishing 16 Educational Facilities Officers (EFOs) (-\$1,960,460);
- Eliminating Grant funded DNA lab assistant (-\$18,570); and
- Reducing Auto Theft grant (-\$46,650).

The net decrease also includes the following identified same services adjustments:

<b>Identified Same Service Adjustments</b>	
Increase Cost: Retirement Adjustment	\$2,949,460
Increase Cost: Group Insurance Adjustment	\$1,361,140
Increase Cost: Annualization of FY10 Personnel Costs	\$1,098,730
Increase Cost: 2 Recruit Classes, 30 Candidates Each	\$748,530
Shift: Sergeant for MC311 Protect Team	\$157,370
Increase Cost: Montgomery County Humane Society Contract Increase	\$66,640
Increase Cost: Annualization of FY10 Operating Expenses	\$50,220
Increase Cost: EZ Pass Transponder for Police Vehicles	\$30,000
Increase Cost: Executive Tow Regulations	\$590
<b>Total Increase:</b>	<b>\$6,462,680</b>
Decrease Cost: Elimination of One-Time Items Approved in FY10	(\$44,000)
Decrease Cost: Printing and Mail Adjustment	(\$44,440)
Decrease Cost: Reduce Temporary Personnel Services	(\$101,270)
Decrease Cost: Printing and Mail Expenses	(\$113,110)
Decrease Cost: Abolish Regional Automated Fingerprint Identification System Sergeant, ISB	(\$154,050)
Decrease Cost: Abolish 2 Police Officers, Traffic Division	(\$254,580)
Shift: Transfer 4 Public Safety Reporting Aide positions to Public Information Office MC311	(\$334,840)
Shift: Five Police Services Assistant Positions to MC311	(\$374,890)
Decrease Cost: Abolish 13 Civilian Positions Department-wide	(\$945,320)
Decrease Cost: Furlough Days	(\$1,219,430)
Decrease Cost: Retirement Benefit Adjustment for DRSP	(\$1,731,580)
Decrease Cost: Motor Pool Rate Adjustment	(\$3,987,770)
Decrease Cost: Reduce Contract Cost, Safe Speed Vendor	(\$4,671,750)
<b>Total Decreases:</b>	<b>(\$13,977,030)</b>
<b>NET SAME SERVICES ADJUSTMENT TOTAL:</b>	<b>(\$7,514,350)</b>

## FY11 Expenditure Issues

### Personnel Changes

The FY11 budget abolishes a net total of 40 positions. A total of 25 sworn police officer positions and 22 civilian reductions are being abolished. The budget does provide for seven new positions, however, including one police officer and six civilian positions in the Forensic Services Division to meet mandatory State licensure requirements.

### Accreditation for Forensic Services (\$676,640)

In 2007, the General Assembly passed a law requiring that forensic labs in the State obtain State licensure. Licensure is required after December 31, 2011 in order for a forensic

laboratory to offer or perform forensic analysis in Maryland. Failure to obtain and maintain licensure could result in the inability of the crime lab to provide forensic services. An unlicensed forensic lab that continues to provide services is also subject to civil penalties of up to \$50,000. Accreditation by an approved accreditation organization is sufficient for meeting the State's licensure standards.

In order to meet these standards, the FY11 budget contains funding for seven positions in the Forensic Services Section. These include three Forensic Scientists, 1 Latent Print Examiner, 1 Forensic Specialist II, 1 Firearms Toolmark Examiner, and one Police Officer who will handle digital evidence (computer crimes). While there is still more than a year before the Department needs to obtain licensure, it is requesting the funding to fill the positions beginning in July 2010. According to the Police Department, training periods for new staff are heavily dependant on the experience level of the prospective employees. Fully-functioning forensic scientists with experience in other laboratories would require three to six months of training to learn the MCPD Crime Laboratory and Forensic Services procedures and instrumentation, and complete competency testing prior to being placed into casework service. Less experienced scientists would take a longer time to complete training. An executive summary and timeline of the hiring, accreditation, and licensure process are attached at ©12-16.

**Discussion Issues: The Committee members may wish to ask the Police Department to outline the accreditation process and whether the Department's current backlog of cases may have any impact on obtaining accreditation. The executive summary briefly outlines the possibility of outsourcing these services instead of seeking accreditation. Would this be a realistic alternative? Further, the State fiscal and policy note (provided for the bill requiring State licensure) indicates that forensic labs may seek some federal funding under the Paul Coverdell Forensic Science Improvement Grants Program. Would this be a possible source of revenue for the Department to help mitigate the cost of seeking accreditation?**

#### **Provide Two Recruit Classes in FY11 (\$748,530)**

The FY11 budget contains funding for two candidate classes, one in July 2010 and one in January 2011, both with 30 police officer candidates in each. Because of fiscal constraints in FY10, the April 2010 candidate class was postponed and will be the one provided in July 2010. According to the Department, it has tailored the size of these two recruit classes to meet predicted staffing needs. The Department attempts to maintain an operating strength as close to the authorized sworn complement as possible. Currently, the Department is operating at 98% of its authorized strength, and the two recruit classes of 30 each will continue the trend of ensuring that the Department takes in a sufficient number of recruits to meet its goal. An FY10-12 MCPD Attrition Chart is attached at ©17 to illustrate the Department's number of sworn position vacancies, the current attrition rate, the reduction of 24 positions associated with the FY11 recommended budget, and the beginning effects of departing DRSP participants in early FY12.

### **Abolish Six Community Policing Officers (-691,530)**

The primary responsibilities of the CPO positions are to help increase public awareness of problems in the community and develop resources to address these problems. Some examples of duties include meeting with community groups regarding crime prevention, community issues, and concerns; developing neighborhood watch and crime prevention programs; providing information on crime trends to officers through the use of beat books, bulletin boards, and roll call training; responding to and assisting in resolving community problems of both police and non-police issues. One CPO from each district is slated to be abolished.

**Discussion Issues: Committee members may wish to discuss the operational impact of this reduction. How will the Department seek to maintain open communication with surrounding communities?**

### **Abolish 16 Educational Facilities Officers (EFOs) (-\$1,960,460)**

The EFO program is a partnership program with MCPS, whereby police officers provide the safest possible learning environment and act as a positive role model for the students. EFO duties include:

- Assist school staff in maintaining safety within their assigned schools and serve as liaison between MCPD and MCPS officials for school and police related concerns and incidents;
- Have primary responsibility for all calls for service at the schools to which they are assigned. Investigations of crimes in the schools are the EFO's responsibility and the appropriate MCPD unit has follow-up responsibility;
- Meet regularly with parents, teachers, principals, other school administrators, and students to discuss issues of concern within the school;
- Act as a resource and assist with emergency preparedness as well as safety awareness education;
- Maintain contact with beat officers who patrol the area around the school to share information and generate discussions regarding community concerns;
- Provide training and presentations about law enforcement or school-related topics useful for students, staff, school administration, school security, parents, and other MCPD personnel;
- Assist with traffic safety and enforcement activities;
- Coordinate assistance when needed at major school events.
- Coordinate school familiarization training (walk throughs) for responding officers within their district;
- Complete monthly reports that are forwarded to their supervisors and the EFO coordinator.

According to the Police Department, there are currently 27 EFOs in the program (one at each of the 25 County public high schools and one each at Argyle Middle School and Martin Luther King Middle School). These are sworn officers who report to their assigned school on a

daily basis for their entire shift (unless scheduled for training or court). The EFOs based at the high schools also provide coverage at the middle schools that feed into the high school. They visit these schools throughout the week and respond when contacted by school staff for any type of assistance. EFOs are not assigned specifically to any elementary schools, but will provide assistance when requested. In addition, there are six Sergeants in the program who function in a supervisory role.

**Discussion Issues:** The FY11 recommended budget abolishes three Sergeant positions and 13 EFO positions, leaving a complement of 17 EFOs out in the schools. The Police Department and MCPS are currently working together to determine which schools will continue with an assigned EFO position. These assignments will be determined before the beginning of the school year this fall.

Committee members may wish to discuss the operational impact of this reduction as it relates to the safety of the students in the schools. In addition, when a call for assistance is placed, patrol officers will have to respond to those schools without EFOs, when they would otherwise be patrolling or serving the surrounding community. Will this change have a negative affect on response times, not only to schools but to other area calls for service? If impacts are minimal, what would the operational impact be if the entire EFO program were abolished? To what extend could patrol officers assume these tasks? (Council staff requested data on crime statistics within the schools themselves, which the Police Department will be ready to discuss during the worksession.)

#### **Abolish Two Traffic Division Police Officers (-\$254,580)**

Two Traffic Division Police Officer positions will be abolished. One is in the School Safety Unit. This corporal position currently functions as the coordinator and direct supervisor of Crossing Guards within the 6<sup>th</sup> District and is responsible for supervisory duties such as leave and payroll records, staff assignments of substitute guards, daily reviews and site assessments of guard posts, and performance evaluations. The Traffic Division will reassign the guards and the daily reporting duties to existing Police Officer III within the Unit. All duties related to supervision will be assigned to the School Safety Unit Sergeant.

The other position is a Police Officer III position being abolished from the Alcohol Initiative Unit (AIU). This position is assigned many of the typical enforcement duties of an AIU officer, but also holds the title of Breath Test Supervisor and is responsible for various functions required by the State Toxicologist and Maryland State Police. The officer is responsible for duties required in both the Breath Test Program and the Drug Recognition Experts program. The incumbent of this position will be returned to a patrol District and continue to be the Chemical Test for Alcohol Unit Coordinator while also doing regular patrol duties. The education part of the position will be moved elsewhere within the AIU.

### **Transfer of 10 Positions to MC311 (-\$867,100)**

The budget contains the shift of 10 positions to MC311, including one Sergeant, four Public Safety Reporting Aides, and Five Police Services Assistants. According to the Department, each of the six District Stations are assigned seven Police Services Assistants (PSAs). The budget changes will shift one PSA position from each District Station to MC311. The elimination means that there will no longer be an overlap position Monday through Thursday from 9am to 7pm. The reduction may have an impact on customer service and delay or suspend fingerprinting hours. Police District Station Assistants and police officers may be required to assist with front desk operations more frequently, resulting in reduced staffing levels of police officers on the street answering requests for assistance. The Department will mitigate the impact by using Restricted and Light Duty officers and volunteers to assist.

In addition, one supervisor and three aides from the Telephone Reporting Unit (TRU) have been reassigned to MC311. The workload will be shifted to the supervisor and 4 aides remaining in TRU. In addition, the Department has implemented on-line reporting of crimes which will assist in absorbing the additional workload associated with the reduction of TRU staff.

**Discussion Issues: The Committee may wish to ask what impact, if any, the TRU staff reduction will have on the ability to take timely police reports from citizens.**

### **Close Four Police Satellite Facilities (-\$115,260)**

The FY11 recommended budget includes the closure of four police satellite facilities, including Piney Branch Police Satellite Facility, the Satellite Facility at the East County Regional Center, the Olney Satellite Facility, and the Clopper Road Satellite Facility.

#### Clopper Road (5<sup>th</sup> District)

This facility is located in a store front in the old Grant Mart shopping center, across the street from the Cinnamon Woods community. The facility was opened prior to the creation of the 6<sup>th</sup> district and originally staffed was staffed by a beat team. Over the years, the facility has changed to a drop-in operation for officers who primarily patrol the Nancy 2 beat to use the facilities and computer system (the use of which has declined since the installation of laptop computers in the patrol vehicles).

The State Department of Natural Resources (DNR) police occasionally use the facility for their officers for the same purpose, and to store equipment. The Seneca Creek Cluster Partnership (SCCP) hosts a quarterly community meeting at the facility. Both the Cinnamon Woods and Dairy Maid communities have invited officers to use their facilities as needed.

### Olney (4<sup>th</sup> District)

This facility is located in a trailer in the parking lot of the Giant grocery store in Olney. The facility provides the following support functions to patrol and specialized units operating in the greater Olney area:

- Officers provided 24 hour access to police equipment and computers without having to return to the District Station;
- Community access to police facility and personnel in the Olney area;
- Ability to interview victims of crime privately;
- Access to the National Crime Information Center (NCIC) database;
- Secure storage of police bicycles to patrol Olney community (bicycles donated by Olney community);
- Ability to perform advanced MVA database queries;
- Restroom facilities;
- Warrant service staging/briefing location for northeast area of the County;
- Safe location for citizens in distress;
- Fax machine, two computers with internet service, copier, printer;
- Telephone access provides officers ability to use language line for persons with limited English proficiency;
- Police presence to provide walk up service.

### East County (3<sup>rd</sup> District)

This satellite facility is located at the East County Regional Center on Briggs Chaney Road. MCPD has a side entrance located on the east side of the building for Police only. The MCPD section of the building consists of a small room used for an interview room for reports, victim/witness interviews, and a holding area for walk in wanted subjects. The room also has a printer and copier. An operations area has three computers for officers to do reports and computer checks, as well as a fax machine and telephones. Ida Sector officers and Sergeants use the facility for walk-in reports and information given to the public. The administrative offices are also used for shift meetings and other work related duties. It is also a staging location for SWAT and other investigative units when conducting operations in Ida 2 beat.

### Piney Branch (3<sup>rd</sup> District)

This facility is located in a leased store front near the intersection of Piney Branch Rd. and Flower Ave., in a shopping center. The satellite is used by two other County partners, HHS, and the Montgomery County Public Intoxication Team (PIT). The facility serves as a primary office and operations location for the evening patrol squads in the Henry Sector and used throughout the day by various other officers patrolling the area. Daily contacts are made with citizens who are walk-ins. These contacts may include general questions, reporting incidents, and completion of equipment repair orders. The station also serves to assist officers who need to respond to serious incident within the Piney Branch corridor.

The breakout of costs associated with the satellite facilities is as follows:

Facility	Phones	Utilities	Lease	Maintenance	Total
East County	\$7,440				\$7,440
Piney Branch	\$4,392	\$7972	\$76,340		\$88,704
Olney	\$2,196	\$3,348		\$4,500	\$10,004
Clopper Rd.	\$3,800	\$9,772			\$13,572

The only other MCPD facility is in the Wheaton Westfield Mall. This is a drop-in facility, and the MCPD pays about \$1,470 annually for telecommunications costs:

**Discussion Issues:** The Police Department advises that the elimination of these four satellite facilities will have no impact on the complement of Police staffing that is assigned to serve these communities. The Committee members should understand what type of operational impact the closures will have, if any. How will the Police Department maintain effective communications and partnerships with the affected communities? There has been an expression of interest by Olney residents in particular to pay for their satellite facility to maintain its operation. What are the practical implications of this arrangement?

**EZ Pass Transponders for Police Vehicles (\$30,000)**

According to the Department, the State is making these transponders available to law enforcement agencies so that no tolls are incurred when MCPD police vehicles travel the Intercounty Connector (ICC), which is slated to open between I-370 and Georgia Avenue in FY11. MCPD has concurrent jurisdiction on the ICC and will be routinely assisting the MTS Police. This is a one-time charge.

**Discussion Issues:** While this is a very small line item in the Police budget, Committee members may wish to ask whether all patrol vehicles are being outfitted with a transponder. If so, is this necessary? Or could they limited to patrol vehicles in the affected districts? Will the transponders be used by off-duty police in their Personal Patrol Vehicles?

**Safe Speed Vendor Contractual Costs (-\$4,671,750)**

A budget summary of the Safe Speed Program is included on ©10. The projected revenues of the program have declined by approximately 41% (from about \$21 million in FY09 to \$17 million projected for FY11) due to both increased driver compliance with speed limit laws, and the passage of a new State law that restricts use of the cameras during certain hours of the day and increases the speed threshold from 11 mph to 12 mph before a camera is actually triggered and a ticket issued. In addition the State law restricts use of the cameras in school zones to Monday through Friday from 6am to 8pm. The County currently has 22 cameras in school zones.

## Council Staff Recommendation

Council staff recommends approval of the FY11 Operating Budget for the Police Department as submitted by the Executive.

This packet contains

Recommended FY11 Operating Budget	© 1-11
Executive Summary/Timeline for Forensic Services Licensure	12-16
MCPD FY10-12 Attrition Chart	17
“ <i>School Officers Might See Their Ranks Halved</i> ,” Gazette (April 14, 2010)	18-19
Crime Statistics, 2008 and 2009 Comparison	20-22

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# Police

## MISSION STATEMENT

The mission of the Department of Police is to safeguard life and property, preserve the peace, prevent and detect crime, enforce the law, and protect the rights of citizens. The Department is committed to working in partnership with the community to identify and resolve issues that impact public safety.

### Community Policing Philosophy

Community Policing reflects the philosophical method and style of policing that the Department currently employs. It provides for countywide and site-specific efforts to address community public safety issues through community partnership and problem-solving strategies. These strategies have allowed the Department to establish programs to address community concerns as quickly as possible and to provide experience for the Department to draw from for problem resolution countywide.

## BUDGET OVERVIEW

The total recommended FY11 Operating Budget for the Department of Police is \$236,978,220, a decrease of \$9,670,180 or 3.9 percent from the FY10 Approved Budget of \$246,648,400. Personnel Costs comprise 84.7 percent of the budget for 1593 full-time positions and 201 part-time positions for 1720.2 workyears. Operating Expenses and Capital Outlay account for the remaining 15.3 percent of the FY11 budget.

## LINKAGE TO COUNTY RESULT AREAS

While this program area supports all eight of the County Result Areas, the following are emphasized:

### ❖ Safe Streets and Secure Neighborhoods

## DEPARTMENT PERFORMANCE MEASURES

Performance measures for this department are included below, with multi-program measures displayed at the front of this section and program-specific measures shown with the relevant program. The FY10 estimates incorporate the effect of the FY10 savings plan. The FY11 and FY12 targets assume the recommended FY11 budget and FY12 funding for comparable service levels.

Measure	Actual FY08	Actual FY09	Estimated FY10	Target FY11	Target FY12
<b>Multi-Program Measures</b>					
Average Emergency 911 Call response time (minutes) *collected quarterly <sup>1</sup>		6.34	6.40	6.35	6.30

<sup>1</sup> As of 4th quarter 2009 data collection, if current value is within 5% of previous value, performance is consistent.

## PROGRAM CONTACTS

Contact Neil Shorb of the Department of Police at 240.773.5237 or Edmond M. Piesen of the Office of Management and Budget at 240.777.2764 for more information regarding this department's operating budget.

## PROGRAM DESCRIPTIONS

### Office of the Chief

The Office of the Chief has the ultimate responsibility for the overall management, direction, planning, and coordination of all Department of Police programs and operations.

FY11 Recommended Changes	Expenditures	WYs
<b>FY10 Approved</b>	<b>831,190</b>	<b>7.7</b>
Miscellaneous adjustments, including furloughs, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting more than one program	-105,060	-1.1
<b>FY11 CE Recommended</b>	<b>726,130</b>	<b>6.6</b>

## Organizational Support Services

This program within the Office of the Chief of Police provides those supervisory and support services that are used by major Bureaus of the Department including the Media Services Section and the Office of Internal Affairs.

The Media Services Section provides information to the public on matters of interest and safety by providing the news media with timely and accurate information.

The Internal Affairs Division investigates allegations of misconduct by Department employees and works to identify patterns of problematic behavior.

<b>FY11 Recommended Changes</b>	<b>Expenditures</b>	<b>WYs</b>
<b>FY10 Approved</b>	<b>2,659,900</b>	<b>19.6</b>
Miscellaneous adjustments, including furloughs, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting more than one program	451,640	1.8
<b>FY11 CE Recommended</b>	<b>3,111,540</b>	<b>21.4</b>

Notes: Two Lieutenant positions were added to Organizational Support Services (Legal and Labor Relations, and Office of Internal Affairs).

## Field Services

The Field Services Bureau (FSB) is responsible for providing direct police services to the public through the six District Stations. Personnel provide initial response to incidents in a timely manner, identify crime, traffic, and community hot spots, and work in partnership with residents to solve problems of mutual concern. This program provides specially trained units such as the District Court Liaison, District Traffic Section, Special Assignment Team, Gang Prevention Unit, and Education Facilities Officer (EFO) Unit to support preventive methods of crime suppression through planning, education, and community involvement, and to actively pursue and apprehend those involved in serious and high-risk crimes. The Special Operations Division consists of specialized units including the Special Weapons and Tactical Team (SWAT), Canine Unit, Project Lifesaver, Police Activities League (PAL), Police Community Action Teams (PCAT) and Volunteer Resources Section. The Traffic Division consists of Alcohol Enforcement Unit (AEU), Collision Reconstruction Unit (CRU), Chemical Test for Alcohol Unit, School Safety and Education Section, and the Automated Traffic Enforcement Unit (ATEU).

<b>Program Performance Measures</b>	<b>Actual FY08</b>	<b>Actual FY09</b>	<b>Estimated FY10</b>	<b>Target FY11</b>	<b>Target FY12</b>
Number of traffic collisions in Montgomery County *collected quarterly		22,209	22,000	21,800	21,600

<b>FY11 Recommended Changes</b>	<b>Expenditures</b>	<b>WYs</b>
<b>FY10 Approved</b>	<b>142,715,670</b>	<b>1089.4</b>
Reduce: Auto Theft (Vehicle Theft Enforcement and Prevention)	-46,650	-0.3
Decrease Cost: Abolish 2 Police Officers, Traffic Division, FSB	-254,580	-2.0
Shift: Five Police Services Assistant Positions to Public Information Office - MC311	-374,890	-5.0
Eliminate: Abolish 6 Community Policing Officers, FSB	-691,530	-6.0
Reduce: Abolish 16 Educational Facilities Officers (EFOs), 50% reduction, FSB	-1,960,460	-16.0
Decrease Cost: Reduce Contract cost, Safe Speed Vendor	-4,671,750	0.0
Miscellaneous adjustments, including furloughs, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting more than one program	621,670	-35.0
<b>FY11 CE Recommended</b>	<b>135,337,480</b>	<b>1025.1</b>

## Investigative Services

Through the use of decentralized staff and centralized special units, this program provides for investigations leading to the apprehension of persons responsible for committing serious crimes in the County. The Bureau is comprised of four major Divisions:

- The Criminal Investigations Division consists of the Investigative Section comprised of six District investigative units, the Forensic Services Section, the Crime Laboratory, the Financial Crimes Section, the Central Auto Theft Unit, and the Career Criminal Unit.
- The Major Crimes Division includes the Homicide and Sex Section, the Robbery Section, the Warrant Control Unit, the Fugitive Unit, the Victim/Witness Assistance Section, and the Cold Case Unit. The Division investigates all homicides, adult rapes and sex offenses, police shootings, suicides and non-traffic related deaths, as well as all armed and unarmed robberies of banks and commercial establishments, residential robberies, carjacking, and kidnapping for ransom. The Warrant Control Section performs data entry and manages the service and closure of all arrest and bench warrants issued by the District Court, while the Fugitive Section is responsible for serving warrants by locating and arresting wanted persons in the County. The Victim/Assistance Section provides support to the victims and/or witnesses of certain types of crimes including homicides, domestic assault, and aggravated assault. The Cold Case Unit reviews homicide and rape cases that have been open for extended periods, employing

new technologies to review existing evidence/information to close these cases.

- The Special Investigations Division consists of two sections: the Criminal Enterprise Section and the Drug Enforcement Section. The Criminal Enterprise Section includes the Operational Support Unit, the Repeat Offender Unit, the Vice/Intelligence Unit, and the Gang Investigations Unit. The Drug Enforcement Section provides investigative capabilities in pharmaceuticals, asset forfeiture, and multi-level drug enforcement involving the participation of Federal, State, and local agencies.
- The Family Crimes Division consists of three sections: the Child Abuse/Sexual Assault Section, the Family Outreach Section, and the Pedophile Section. The Division is responsible for investigating sex crimes against children, physical child abuse, missing children, and domestic violence; administering a diversion program for children who have become involved in the Juvenile Justice system; and referring children to the Department of Juvenile Justice.

<b>Program Performance Measures</b>	<b>Actual FY08</b>	<b>Actual FY09</b>	<b>Estimated FY10</b>	<b>Target FY11</b>	<b>Target FY12</b>
Crime investigation and closure rate: Rape collected quarterly	83	83	84	84	84
Crime investigation and closure rate: Homicide collected quarterly	83	89	86	86	86
Crime investigation and closure rate: Robbery collected quarterly	33	30	31	32	33

<b>FY11 Recommended Changes</b>	<b>Expenditures</b>	<b>WYs</b>
<b>FY10 Approved</b>	<b>36,768,980</b>	<b>294.3</b>
Enhance: Accreditation for Forensic Services	676,640	5.8
Decrease Cost: Abolish Regional Automated Fingerprint Identification System (RAFIS) Sergeant, ISB	-154,050	-1.0
Miscellaneous adjustments, including furloughs, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting more than one program	507,480	-3.9
<b>FY11 CE Recommended</b>	<b>37,799,050</b>	<b>295.2</b>

## **Management Services**

The program under the direction of the Management Services Bureau provides management oversight to the Bureau's divisions, serves in an advisory function to the Chief, and implements performance accountability programs. In addition, the Bureau provides technical units to support police operations through various types of analysis, education, training, and maintenance of active and historical records and warrants.

The Bureau is comprised of the following major Divisions:

- The Technology Division plans, organizes, trains, and maintains computer, data, and wireless communication systems and applications; provides automation support; develops and implements the Department's Strategic Technology Plan; and manages Police Department participation in the Public Safety Communication System (PSCS) Program.
- The Information Support and Analysis Division (ISAD) is the clearinghouse for criminal histories, crime statistics, police reports, mug-shot photos, and warrants. The Division provides 24-hour, 7-day a week support to law enforcement agencies by assisting officers with research to identify suspects, obtain investigative reports and mug-shots, and centrally book arrested persons. The Division includes the Telephone Reporting Unit (TRU) which documents crime where on-scene response by a police officer is not necessary, and the Message Routing Center (MRC) which is responsible for the monitoring and dissemination of correspondence from outside law enforcement agencies. The Crime Analysis Section provides tactical analysis for specific and immediate crime problems and strategic analysis for the identification and projection of long-term crime trends.
- The Emergency Communications Center answers all 911 calls dialed in Montgomery County, as well as non-emergency police services calls. Calls are screened, redirected, and dispatched as necessary.
- The Policy and Planning Division oversees the operation of the Strategic Planning Section, Policy Development Unit, Staff Inspections Unit, and Accreditation Unit. The Strategic Planning Section provides long-term strategic planning support to the Chief of Police and coordinates the planning, implementation, training, and evaluation of the Department's philosophy of community policing. The Policy Development Unit develops and disseminates Department policies, procedures, regulations, and headquarters memoranda, and ensures that the policies and procedures meet accreditation standards. The Staff Inspections Unit conducts inspections and audits of Department units on a triennial schedule to ensure that proper administrative and operational controls and accreditation standards are in place and being observed. The Accreditation Section ensures that the Department maintains its nationally accredited status by providing guidance to the Policy Development and Staff Inspections units, thereby ensuring compliance with Commission on Accreditation for Law Enforcement Agencies (CALEA) standards.
- The Personnel Division handles recruitment and selection of police-specific job classes; provides technical assistance to the Chief of Police and Executive Staff on all personnel matters; coordinates the development and administration of all promotional examinations with the Office of Human Resources; and conducts pre-employment background investigations for all Police

Department personnel.

- The Management and Budget Division is responsible for preparation and management of the Department's Operating Budget; financial matters; fleet management, grants; capital development and facilities; supplies and equipment; contracts and procurement; the Abandoned Vehicles Section; and the False Alarm Reduction Section.
- The Training Division is responsible for the training and performance evaluation of police recruits, developing and providing in service training, for sworn officers and civilian employees, as well as, the Police Explorer Program and the Citizens Academy.

<b>Program Performance Measures</b>	<b>Actual FY08</b>	<b>Actual FY09</b>	<b>Estimated FY10</b>	<b>Target FY11</b>	<b>Target FY12</b>
Average time to answer 911 calls (seconds) collected quarterly		4.5	5.0	5.0	5.0
Total emergency 911 calls received by Police Emergency Communication Center (ECC) collected quarterly		557,532	559,000	561,000	563,000
Total non-emergency calls received by Police Emergency Communication Center (ECC) collected quarterly		311,473	302,000	300,000	302,000

<b>FY11 Recommended Changes</b>	<b>Expenditures</b>	<b>WYs</b>
<b>FY10 Approved</b>	<b>55,200,320</b>	<b>293.9</b>
Increase Cost: Recruit Class of 30 Police Officer Candidates in July 2010 and 30 Police Officer Candidates in January 2011	748,530	7.8
Shift: Sergeant for MC311 Project team	157,370	1.0
Increase Cost: EZ Pass Transponder for Police Vehicles	30,000	0.0
Increase Cost: Executive Tow Regulations	590	0.0
Eliminate: Close Four Police Satellite Facilities (Piney Branch Police Satellite Facility, the Satellite Facility at the East County Regional Center, the Olney Satellite Facility, and the Clopper Road Satellite Facility)	-115,260	0.0
Shift: Transfer 4 Public Safety Reporting Aide positions to Public Information Office - MC311 project.	-334,840	-4.0
Miscellaneous adjustments, including furloughs, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting more than one program	-4,281,270	-3.6
<b>FY11 CE Recommended</b>	<b>51,405,440</b>	<b>295.1</b>

### Security of County Facilities

The Security Services Division, which is located in the Management Services Bureau, provides security staffing at various County facilities in order to prevent or mitigate disorder and/or disruption. The Division focuses on County facility and personnel security, vulnerability analysis, and target hardening initiatives. The Security Services Division is also responsible for providing executive protection duties for the County Executive.

<b>FY11 Recommended Changes</b>	<b>Expenditures</b>	<b>WYs</b>
<b>FY10 Approved</b>	<b>4,514,550</b>	<b>56.7</b>
Miscellaneous adjustments, including furloughs, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting more than one program	124,170	-0.7
<b>FY11 CE Recommended</b>	<b>4,638,720</b>	<b>56.0</b>

### Animal Services

The Animal Services Division, which is located in the Management Services Bureau, provides protection from communicable diseases (rabies, salmonella, and psittacosis), physical injury from vicious or dangerous animals, and animal nuisance problems. Citizens are protected from the hazards posed by deer carcasses on County roads. Domestic animals are protected from physical injuries, disease, and starvation by impoundment when at large, and by correcting or preventing inhumane conditions under which they may be kept.

The Division also provides shelter and services to animals and birds which come into the County Animal Shelter. Animals are received on a 24-hour basis. These animals include stray, trapped, and unwanted animals, or injured wildlife. Wildlife are sent to licensed rehabilitators or euthanized. The program also maintains kennels; answers calls from the public (24-hour emergency phone service provided); administers a low-cost altering program; provides information to the public about wildlife problems; provides traps to the public when rabies is suspected; and provides for the disposal of animal carcasses at the Shelter.

Administratively, the Division provides advice to citizens over the phone; issues pet licenses and animal business licenses; responds to citizen complaints made by mail, phone, or in person; performs clerical functions for the Animal Matters Hearing Board, including receiving filings, scheduling hearings, drafting responses to citizen letters for the Chairman, and preparing orders; performs other administrative actions related to animal bites, rabies issues, and citizen complaints; and administers the contract with the Montgomery County Humane Society.

<b>FY11 Recommended Changes</b>	<b>Expenditures</b>	<b>WYs</b>
<b>FY10 Approved</b>	<b>3,571,540</b>	<b>16.6</b>
Increase Cost: Montgomery County Humane Society Contract increase	66,640	0.0
Miscellaneous adjustments, including furloughs, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting more than one program	650	-0.2
<b>FY11 CE Recommended</b>	<b>3,638,830</b>	<b>16.4</b>

### **Grants**

The Department of Police receives grant funding from a variety of Federal and State agencies. These grant funds augment or supplement many programs within the Department and across every Bureau. Examples of current Federal funding are: Justice Assistance Grant Program (DOJ), DNA Enhancement Capacity and Backlog grants (NIJ), Homeland Security Equipment Program, and the Bulletproof Vest Partnership grants (BJA). State grants such as Vehicle Theft Prevention Program, C/SAFE (GOCCP), Commercial Vehicle Inspection (SHA), and the School Bus Safety Program (SHA) are examples of on-going State-funded programs. Additionally, the Department received several American Reinvestment Recovery Act (ARRA) grants through the Department of Justice and through the State. The Management and Budget Division is responsible for the acquisition, implementation, monitoring, auditing, and closeout of all grants received by the Police Department.

<b>FY11 Recommended Changes</b>	<b>Expenditures</b>	<b>WYs</b>
<b>FY10 Approved</b>	<b>386,250</b>	<b>5.3</b>
Eliminate: Grant funded DNA Lab Assistant	-18,570	-0.5
Miscellaneous adjustments, including furloughs, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting more than one program	-46,650	-0.4
<b>FY11 CE Recommended</b>	<b>321,030</b>	<b>4.4</b>

# BUDGET SUMMARY

	Actual FY09	Budget FY10	Estimated FY10	Recommended FY11	% Chg Bud/Rec
<b>COUNTY GENERAL FUND</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	135,907,599	135,864,380	136,966,940	133,313,490	-1.9%
Employee Benefits	62,076,487	65,378,410	62,136,580	67,066,430	2.6%
<b>County General Fund Personnel Costs</b>	<b>197,984,086</b>	<b>201,242,790</b>	<b>199,103,520</b>	<b>200,379,920</b>	<b>-0.4%</b>
Operating Expenses	37,140,188	44,975,360	37,686,110	36,229,270	-19.4%
Capital Outlay	307,704	44,000	43,620	48,000	9.1%
<b>County General Fund Expenditures</b>	<b>235,431,978</b>	<b>246,262,150</b>	<b>236,833,250</b>	<b>236,657,190</b>	<b>-3.9%</b>
<b>PERSONNEL</b>					
Full-Time	1,646	1,629	1,629	1,590	-2.4%
Part-Time	202	200	200	200	—
Workyears	1,812.3	1,778.2	1,778.2	1,715.7	-3.5%
<b>REVENUES</b>					
Carcass Disposal Fee	2,615	2,500	1,420	1,420	-43.2%
Animal Control Business Licenses	7,395	5,010	6,300	6,300	25.7%
Alarm User Registration Fees	434,885	202,110	202,110	202,110	—
Police Protection	13,440,729	13,494,105	8,194,100	8,194,100	-39.3%
Alarm Renewal Fee	0	246,720	246,720	250,000	1.3%
Alarm User Response Fees	497,234	488,470	488,470	488,470	—
Charges to Municipalities	295	510	580	580	13.7%
Breeder's Permit Fees	0	7,220	0	0	—
Alarm Business Civil Citation	17,800	0	0	0	—
Abandoned Vehicle Flagging Fines	94,928	80,000	93,900	94,350	17.9%
Euthanasia Fee	2,210	2,000	1,950	1,950	-2.5%
False Alarm Appeal Filing Fee	660	720	400	300	-58.3%
Alarm Business Admin Fee	0	1,040	900	700	-32.7%
Photo Red Light Citations	3,701,014	3,724,420	3,724,420	3,724,420	—
Field Service Charge	13,208	12,550	13,750	13,750	9.6%
Photo Red Light Late Fee	293,135	289,400	289,400	289,400	—
Photo Red Light NSF Fee	1,085	0	0	0	—
Impoundment/Boarding Fee	40,353	39,580	51,540	51,540	30.2%
Photo Red Light Flagging Release Fee	100,110	124,000	124,000	124,000	—
Abandoned Vehicle Auctions	995,997	964,780	990,130	990,130	2.6%
Live Animal Trap Rental Fee	40	0	0	0	—
Speed Camera - Late Payment Fees	1,360,769	309,680	1,104,960	1,104,960	256.8%
Sundry/Miscellaneous	-114,076	0	0	0	—
Speed Camera Citations	19,101,097	28,797,610	15,837,110	15,837,110	-45.0%
Speed Camera - NSF Fee	2,610	0	0	0	—
Speed Camera - Flagging Fees	282,053	245,070	270,560	270,560	10.4%
Abandoned Vehicle Recovery and Storage Fees	308,800	340,000	614,790	614,790	80.8%
Police Civil Records Photocopy Fees	203,124	203,360	184,570	184,570	-9.2%
Narcotics Purchase Restitutions	260	0	0	0	—
Citizen Fingerprint Services	168,765	169,890	171,540	171,540	1.0%
Civil Citations - Police	45,279	48,000	48,000	48,000	—
Emergency Police Transport	57,343	0	0	0	—
F300-FARS Civil Citations	0	0	110,000	110,000	—
Miscellaneous Fines: Police	100	0	0	0	—
Other Charges for Service	0	13,630	12,180	12,180	-10.6%
Pet Animal Licenses	351,890	277,040	369,300	369,300	33.3%
Burglar Alarm Licenses	77,740	67,030	70,000	67,000	0.0%
Emergency 911: Police	4,551,916	6,849,290	6,849,290	6,849,290	—
Federal Reimbursement: Police Protection	1,864	13,000	9,460	2,000	-84.6%
RAFIS: PG	116,206	0	0	0	—
Miscellaneous State Reimbursement	8,111	0	13,820	0	—
Information Requests - Records	0	6,400	6,400	6,400	—
Sex Offenders Registration	52,600	0	52,600	52,600	—
<b>County General Fund Revenues</b>	<b>46,220,144</b>	<b>57,025,135</b>	<b>40,154,670</b>	<b>40,133,820</b>	<b>-29.6%</b>
<b>GRANT FUND MCG</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	737,967	292,040	1,086,250	232,310	-20.5%
Employee Benefits	116,181	83,990	168,870	88,720	5.6%
<b>Grant Fund MCG Personnel Costs</b>	<b>854,148</b>	<b>376,030</b>	<b>1,255,120</b>	<b>321,030</b>	<b>-14.6%</b>



	Actual FY09	Budget FY10	Estimated FY10	Recommended FY11	% Chg Bud/Rec
Operating Expenses	7,654,646	10,220	4,608,180	0	—
Capital Outlay	564,142	0	100,000	0	—
<b>Grant Fund MCG Expenditures</b>	<b>9,072,936</b>	<b>386,250</b>	<b>5,963,300</b>	<b>321,030</b>	<b>-16.9%</b>
<b>PERSONNEL</b>					
Full-Time	3	3	3	3	—
Part-Time	1	2	2	1	-50.0%
Workyears	4.8	5.3	5.3	4.5	-15.1%
<b>REVENUES</b>					
DNA Backlog (NIJ)	113,315	18,570	100,660	0	—
DNA Enhancement (NIJ)	2,283	0	0	0	—
Auto Theft	0	205,000	156,400	111,700	-45.5%
MD Joint Terrorism Task Force SID/FBI	4,136	0	16,330	0	—
Bulletproof Vest Partnership	0	0	30,160	0	—
PAL-PALYEP Program	450	0	0	0	—
High Intensity Drug Trafficking Area (CAQT)	143,126	0	0	0	—
Hot Spots: Wheaton	154,157	126,580	280,810	173,230	36.9%
Hot Spots: Germantown	35,784	0	25,500	0	—
Hot Spots: Silver Spring	25,642	0	21,900	0	—
MD Highway Commercial Vehicle Inspection	44,054	0	30,000	0	—
Metro Alien Task Force	27,828	0	16,330	0	—
Vehicle Theft (YTEPP)	207,627	0	0	0	—
UASI Information Data Sharing	5,780,776	0	3,307,900	0	—
ARRA - LETR -MVES	0	0	400,000	0	—
Joint County Gang Prevention	81,662	0	0	0	—
GOCCP Anti-Gang Initiative	18,909	0	0	0	—
Decentralized Bike Unit	1,956	0	0	0	—
Domestic Violence & Sexual Assault Trng	3,123	0	0	0	—
School Bus Safety Grant	35,464	0	15,030	0	—
Gun Violence Reduction	66,726	0	54,520	0	—
Solving Cold Cases with DNA Analysis	127,125	36,100	36,100	36,100	—
SHA Equipment	15,795	0	0	0	—
BJA Congressional Earmark Gang	0	0	200,000	0	—
ARRA LETR Crime Analyst	0	0	53,240	0	—
Fugitive Investigators - LETS	0	0	1,560	0	—
ARRA Violent Offenders	0	0	135,260	0	—
Anti-Gang Activity Strategy Grant	42,165	0	0	0	—
FY09 Crime Analysis Seminar	3,150	0	0	0	—
Bait Vehicle Grant - CATS	1,000	0	0	0	—
GPS Cycle Grant - CATS	2,625	0	0	0	—
UASI Active Shooter	49,834	0	0	0	—
ARRA - Backlog Reduction - DBRA	0	0	275,000	0	—
Homicide Investigations - LETS	1,820	0	0	0	—
E-Citation Pilot	69,425	0	0	0	—
Regional Fugitive Task Force	12,036	0	34,000	0	—
DOJ BYRNE JAG Federal 2006	146,847	0	0	0	—
Sex Offender Registry	39,035	0	40,740	0	—
UASI Awards Grant	1,323,356	0	0	0	—
State Homeland Security Grant	416,686	0	0	0	—
ARRA -JAG Recovery	0	0	628,860	0	—
Washington Metro Region Highway Safety Program	61,956	0	103,000	0	—
<b>Grant Fund MCG Revenues</b>	<b>9,059,873</b>	<b>386,250</b>	<b>5,963,300</b>	<b>321,030</b>	<b>-16.9%</b>
<b>DEPARTMENT TOTALS</b>					
<b>Total Expenditures</b>	<b>244,504,914</b>	<b>246,648,400</b>	<b>242,796,550</b>	<b>236,978,220</b>	<b>-3.9%</b>
<b>Total Full-Time Positions</b>	<b>1,649</b>	<b>1,632</b>	<b>1,632</b>	<b>1,593</b>	<b>-2.4%</b>
<b>Total Part-Time Positions</b>	<b>203</b>	<b>202</b>	<b>202</b>	<b>201</b>	<b>-0.5%</b>
<b>Total Workyears</b>	<b>1,817.1</b>	<b>1,783.5</b>	<b>1,783.5</b>	<b>1,720.2</b>	<b>-3.5%</b>
<b>Total Revenues</b>	<b>55,280,017</b>	<b>57,411,385</b>	<b>46,117,970</b>	<b>40,454,850</b>	<b>-29.5%</b>

# FY11 RECOMMENDED CHANGES

	Expenditures	WYs
<b>COUNTY GENERAL FUND</b>		
<b>FY10 ORIGINAL APPROPRIATION</b>	<b>246,262,150</b>	<b>1778.2</b>
<b><u>Changes (with service impacts)</u></b>		
Enhance: Accreditation for Forensic Services [Investigative Services]	676,640	5.8
Eliminate: Close Four Police Satellite Facilities (Piney Branch Police Satellite Facility, the Satellite Facility at the East County Regional Center, the Olney Satellite Facility, and the Clopper Road Satellite Facility) [Management Services]	-115,260	0.0
Eliminate: Abolish 6 Community Policing Officers, FSB [Field Services]	-691,530	-6.0
Reduce: Abolish 16 Educational Facilities Officers (EFOs), 50% reduction, FSB [Field Services]	-1,960,460	-16.0
<b><u>Other Adjustments (with no service impacts)</u></b>		
Increase Cost: Retirement Adjustment	2,949,460	0.0
Increase Cost: Group Insurance Adjustment	1,361,140	0.0
Increase Cost: Annualization of FY10 Personnel Costs	1,098,730	-2.3
Increase Cost: Recruit Class of 30 Police Officer Candidates in July 2010 and 30 Police Officer Candidates in January 2011 [Management Services]	748,530	7.8
Shift: Sergeant for MC311 Project team [Management Services]	157,370	1.0
Increase Cost: Montgomery County Humane Society Contract increase [Animal Services]	66,640	0.0
Increase Cost: Annualization of FY10 Operating Expenses	50,220	0.0
Increase Cost: EZ Pass Transponder for Police Vehicles [Management Services]	30,000	0.0
Increase Cost: Executive Tow Regulations [Management Services]	590	0.0
Technical Adj: Overtime WYs	0	-7.0
Decrease Cost: Elimination of One-Time Items Approved in FY10	-44,000	0.0
Decrease Cost: Printing and Mail Adjustment	-44,440	0.0
Decrease Cost: Reduce Temporary Personnel Services	-101,270	0.0
Decrease Cost: Printing and Mail Expenses	-113,110	0.0
Decrease Cost: Abolish Regional Automated Fingerprint Identification System (RAFIS) Sergeant, ISB [Investigative Services]	-154,050	-1.0
Decrease Cost: Abolish 2 Police Officers, Traffic Division, FSB [Field Services]	-254,580	-2.0
Shift: Transfer 4 Public Safety Reporting Aide positions to Public Information Office - MC311 project. [Management Services]	-334,840	-4.0
Shift: Five Police Services Assistant Positions to Public Information Office - MC311 [Field Services]	-374,890	-5.0
Decrease Cost: Abolish 13 Civilian Positions Department-wide	-945,320	-13.0
Decrease Cost: Furlough Days	-1,219,430	-20.8
Decrease Cost: Retirement Benefit Adjustment for Discontinued Retirement Service Plan (DRSP) Participants	-1,731,580	0.0
Decrease Cost: Motor Pool Rate Adjustment	-3,987,770	0.0
Decrease Cost: Reduce Contract cost, Safe Speed Vendor [Field Services]	-4,671,750	0.0
<b>FY11 RECOMMENDED:</b>	<b>236,657,190</b>	<b>1715.7</b>
<b>GRANT FUND MCG</b>		
<b>FY10 ORIGINAL APPROPRIATION</b>	<b>386,250</b>	<b>5.3</b>
<b><u>Changes (with service impacts)</u></b>		
Eliminate: Grant funded DNA Lab Assistant [Grants]	-18,570	-0.5
Reduce: Auto Theft (Vehicle Theft Enforcement and Prevention) [Field Services]	-46,650	-0.3
<b>FY11 RECOMMENDED:</b>	<b>321,030</b>	<b>4.5</b>

## PROGRAM SUMMARY

Program Name	FY10 Approved		FY11 Recommended	
	Expenditures	WYs	Expenditures	WYs
Office of the Chief	831,190	7.7	726,130	6.6
Organizational Support Services	2,659,900	19.6	3,111,540	21.4
Field Services	142,715,670	1089.4	135,337,480	1025.1
Investigative Services	36,768,980	294.3	37,799,050	295.2
Management Services	55,200,320	293.9	51,405,440	295.1
Security of County Facilities	4,514,550	56.7	4,638,720	56.0
Animal Services	3,571,540	16.6	3,638,830	16.4
Grants	386,250	5.3	321,030	4.4
<b>Total</b>	<b>246,648,400</b>	<b>1783.5</b>	<b>236,978,220</b>	<b>1720.2</b>

## CHARGES TO OTHER DEPARTMENTS

Charged Department	Charged Fund	FY10		FY11	
		Total\$	WYs	Total\$	WYs
<b>COUNTY GENERAL FUND</b>					
Parking District Services	Bethesda Parking District	110,630	1.2	110,630	1.2
Parking District Services	Silver Spring Parking District	110,630	1.2	110,630	1.2
Sheriff	Grant Fund MCG	0	0.0	55,910	0.5
<b>Total</b>		<b>221,260</b>	<b>2.4</b>	<b>277,170</b>	<b>2.9</b>

## FUTURE FISCAL IMPACTS

Title	CE REC.					
	FY11	FY12	FY13	(5000's)		FY16
This table is intended to present significant future fiscal impacts of the department's programs.						
<b>COUNTY GENERAL FUND</b>						
<b>Expenditures</b>						
<b>FY11 Recommended</b>	<b>236,657</b>	<b>236,657</b>	<b>236,657</b>	<b>236,657</b>	<b>236,657</b>	<b>236,657</b>
No inflation or compensation change is included in outyear projections.						
<b>Annualization of Positions Recommended in FY11</b>	<b>0</b>	<b>146</b>	<b>146</b>	<b>146</b>	<b>146</b>	<b>146</b>
New positions in the FY11 budget are generally lapsed due to the time it takes a position to be created and filled. Therefore, the amounts above reflect annualization of these positions in the outyears.						
<b>Elimination of One-Time Items Recommended in FY11</b>	<b>0</b>	<b>-134</b>	<b>-134</b>	<b>-134</b>	<b>-134</b>	<b>-134</b>
Items recommended for one-time funding in FY11, including EZ Pass Transponders, Office workstation and computer equipment, will be eliminated from the base in the outyears.						
<b>Motor Pool Rate Adjustment</b>	<b>0</b>	<b>4,001</b>	<b>4,001</b>	<b>4,001</b>	<b>4,001</b>	<b>4,001</b>
<b>Restore Personnel Costs</b>	<b>0</b>	<b>1,219</b>	<b>1,219</b>	<b>1,219</b>	<b>1,219</b>	<b>1,219</b>
This represents restoration of funding to remove FY11 furloughs.						
<b>Subtotal Expenditures</b>	<b>236,657</b>	<b>241,890</b>	<b>241,890</b>	<b>241,890</b>	<b>241,890</b>	<b>241,890</b>

## ANNUALIZATION OF PERSONNEL COSTS AND WORKYEARS

	FY11 Recommended		FY12 Annualized	
	Expenditures	WYs	Expenditures	WYs
Enhance: Accreditation for Forensic Services [Investigative Services]	558,640	5.8	614,980	7.0
Increase Cost: Recruit Class of 30 Police Officer Candidates in July 2010 and 30 Police Officer Candidates in January 2011 [Management Services]	633,090	7.8	722,460	8.9
<b>Total</b>	<b>1,191,730</b>	<b>13.6</b>	<b>1,337,440</b>	<b>15.9</b>

## BUDGET SUMMARY - SAFE SPEED PROGRAM

	Actual FY09	Approved FY10	Estimated FY10	Rec. FY11	% Chg Bud/App
<b>EXPENDITURES</b>					
Personnel Cost	981,749	1,939,960	1,710,879	1,746,530	-9.97%
Operating Expenses	7,511,468	11,259,110	11,259,110	6,587,360	-41.49%
Capital Outlay	-	-	-	-	0.00%
<b>Total Expenditures</b>	<b>8,493,217</b>	<b>13,199,070</b>	<b>12,969,989</b>	<b>8,333,890</b>	<b>-36.86%</b>
<b>PERSONNEL</b>					
Full-Time	25	34	34	30	-11.76%
Part-Time	0	0	0	0	0.00%
<b>Workyears</b>	<b>23.4</b>	<b>30.6</b>	<b>30.6</b>	<b>28.0</b>	<b>-8.50%</b>
<b>REVENUES</b>					
Speed Camera Citations	19,101,097	28,797,610	15,837,110	15,837,110	-45.01%
Speed Camera Late Fees	1,360,769	309,680	1,104,960	1,104,960	256.81%
Speed Camera Flagging Fees	282,053	245,070	270,560	270,560	10.40%
Speed Camera Other	2,610	-	-	-	0.00%
<b>Total Revenues</b>	<b>20,746,529</b>	<b>29,352,360</b>	<b>17,212,630</b>	<b>17,212,630</b>	<b>-41.36%</b>
<b>NET REVENUES (Expenditures less Revenues)</b>				<b>8,878,740</b>	
<b>Net Revenue Allocation</b>					
Traffic Division - Alcohol Initiative Program				\$ 919,050	
Traffic Division - School Safety Sworn				\$ 815,950	
Traffic Division - School Safety Civil				\$ 4,645,790	
Patrol Traffic - Sworn*				\$ 2,497,950	
<b>Total Net Revenue Allocation</b>				<b>\$ 8,878,740</b>	

\*Expenditures cost for the District 1 (Rockville) and District 2 (Bethesda).

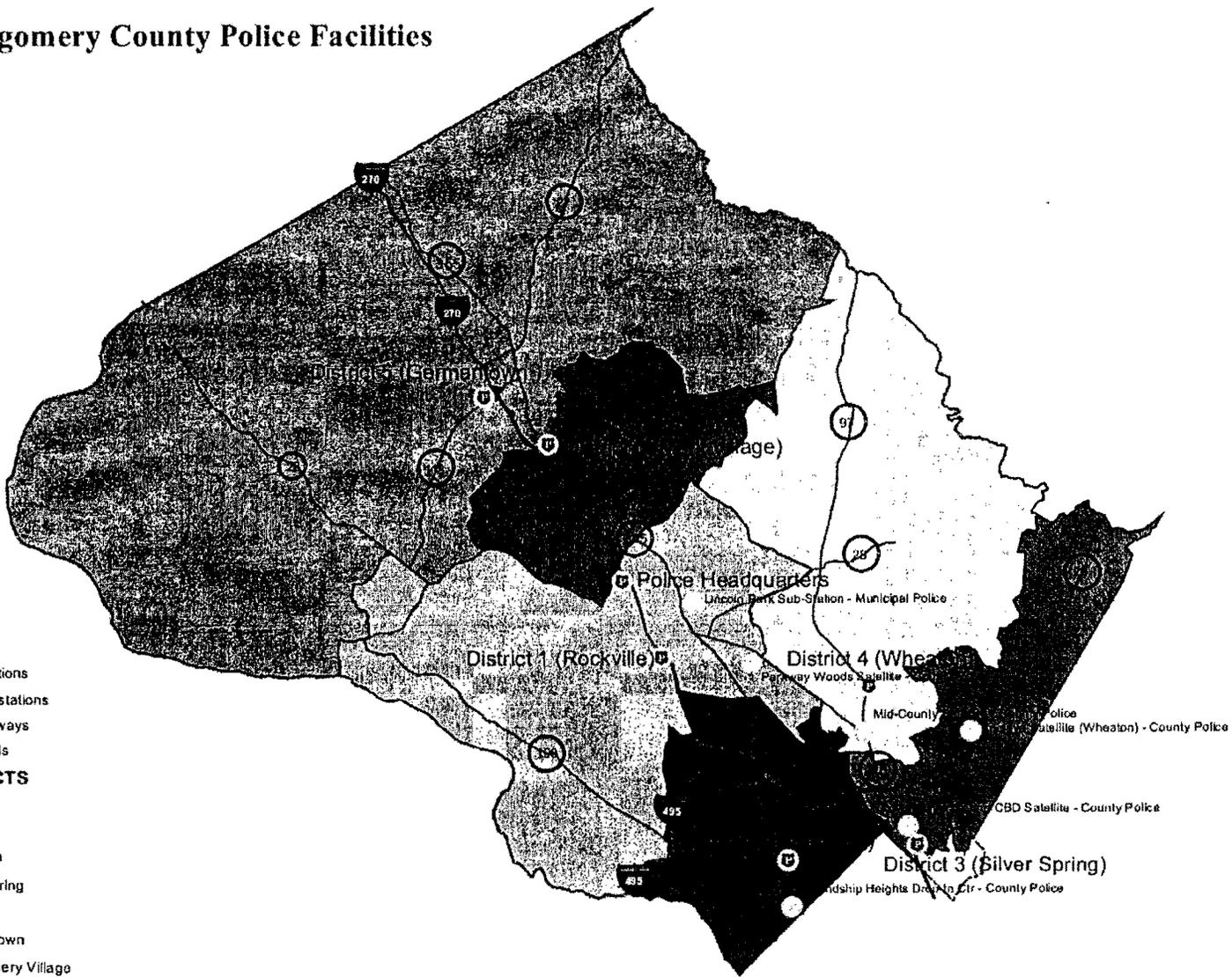
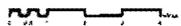
# Montgomery County Police Facilities

## Legend

- Police Stations
- Police Substations
- Major highways
- State Roads

### MCPD\_DISTRICTS

- | DISTRICT             | Color/Pattern            |
|----------------------|--------------------------|
| 1 Rockville          | Light gray stippled      |
| 2 Bethesda           | Dark gray stippled       |
| 3 Silver Spring      | Medium gray stippled     |
| 4 Wheaton            | White                    |
| 5 Germantown         | Dark gray stippled       |
| 6 Montgomery Village | Black                    |
| 8 Takoma Park        | White with dashed border |



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**Executive Summary** – Montgomery County Police Crime Laboratory requests additional resources to meet accreditation requirements.

The Montgomery County Police Crime Laboratory requires seven (7) additional positions to achieve state law mandated licensing and ISO accreditation by December 31, 2011. Permission is requested to fill these positions for start of employment July 01, 2010, due to the lengthy hiring and training time. Accreditation requires additional independent technical review of cases currently conducted by a single scientist, as well as additional training, quality assurance, administrative review, documentation, competency testing and proficiency testing. Additional training and equipment budget are also required in support of these seven (7) positions.

Maryland Senate Bill 351 passed in 2007. The bill includes a licensing requirement for all forensic laboratories as listed under section 17-2A-04. Draft regulations presented at the State of Maryland Forensic Laboratory Advisory Committee Meeting on October 25, 2009 stated that a license will be granted upon receipt of a final report finding a forensic laboratory to be in compliance with an accepted accreditation body's standards. Forensic laboratories that are not accredited and licensed are prohibited from conducting forensic analyses in the State of Maryland after December 31, 2011.

**Workload Summary:**

The following table is provided to summarize the current annual workload and backlog situation.

<b>Section</b>	<b>Annual Workload (Cases)</b>	<b>Backlog (Uncompleted Cases)</b>	<b>Time to Eliminate Backlog (if no additional cases were submitted)</b>
<b>Biology</b>	220	82	4 months
<b>Chemistry</b>	4500	1600	6 months
<b>Crime Scene – scenes of crime</b>	530 crime scene calls/responses (this number is restricted to major crimes due to limited capacity)	None, as crime scenes must be responded to immediately	None – less crime scenes are attended with less resources
<b>Crime Scene – items submitted from outside the unit</b>	670	50	1 month
<b>Crime Scene - cars</b>	100	None, as crime scenes must be responded to immediately	None – less crime scenes are attended with less resources
<b>Crime Scene - guns</b>	420	None, as processing is done very quickly so as to not hold up DNA and Firearms	None
<b>Digital Evidence</b>	208	145 (Computers + Other devices (USB drives/etc): 108 Cell Phones: 37)	12-18 Months
<b>Firearms/ballistics/NIBIN</b>	2500 total examinations	100	1 Month

<b>RAFIS (latent fingerprints)</b>	1760	810	4 Months
<b>RAFIS (ten print cards)</b>	17650	2500	2 Month

Note: Backlogs will reoccur if the underlying demand for forensic service is not met by supply of forensic analyses.

Additional personnel resources are directed primarily to provide the independent review requirement of accreditation, as well as other mandated increases in training, proficiency and competency testing, documentation and quality assurance standards. Current casework capacity noted in the Workload Summary is not sufficient to conduct full analyses on every case request; therefore types of cases and examinations are restricted due to limited personnel resources. Any extra capacity realized beyond accreditation duties will be focused on broadening the scope of casework analyses and improving response time.

**Human Resources:**

The following table describes the current positions in the forensic disciplines, along with the required positions for accreditation:

<b>Unit Current positions</b>	<b>Unit Current Positions</b>	<b>Unit Required Positions for Accreditation</b>	<b>Additional Required Positions for Accreditation</b>
<b>Forensic Services Section (Crime Scene) – not accredited</b>	10 (2 vacant)	11	1
<b>RAFIS (Latent Prints) – not accredited</b>	5 (2 vacant)	6	1
<b>Firearms Exam Unit - not accredited</b>	1	2	1
<b>Forensic Chemistry - not ISO accredited</b>	5	6	1
<b>Forensic DNA – not ISO accredited</b>	6 (1 vacant as of 09Apr10)	7	1
<b>Digital Evidence – not accredited</b>	1	2	1
<b>Quality Assurance</b>	0	1	1
<b>Lab Director, Admin, Photo, Hair and Fiber</b>	5	5	0
<b>Total</b>	33 (5 vacant)	40	7

**Additional resources:**

Additional resource needs include a dedicated training and equipment budget to maintain accreditation. A Class Review and Survey of Salaries are recommended in order to reorganize

the lab section and attract well qualified personnel reduce training time to speed the accreditation process.

Pay levels currently in place for some disciplines, such are Firearms, may not be sufficient to attract the experience and training level required to expedite accreditation. Therefore a class review and survey of salaries will ensure appropriate compensation levels as well as parity across the forensic disciplines.

**Alternatives/consequences:**

The consequence of not complying with the licensing requirement of accreditation would be to not conduct forensic analysis. Without analysis, drug cases could not be prosecuted as unknown material seized from suspects would not be identified as a controlled dangerous substance and fewer perpetrators would be apprehended and successfully prosecuted without assistance from valuable DNA, firearms, fingerprint and crime scene evidence.

Alternatively, forensic analysis could be outsourced to private forensic laboratories. One recent case was sent to a private lab for DNA analysis. The total bill was approximately \$5000 for three items in one fatal hit and run case. With 220 DNA cases completed by the Biology Unit per year, this equates to \$1.1 million potential cost for outsourcing cost, which is far more expensive than the current system. Some specialized analyses, such as crime scene analysis, are not available in the private sector. Maintaining the crime lab saves money versus outsourcing and provides analyses otherwise not available.

A third option is that an extension in the timeline for accreditation could be requested. One other crime lab in Maryland, Anne Arundel County Crime Lab, is in the same circumstance as the Montgomery County Police Crime Lab, in that many disciplines are not accredited. With the very short time frame for compliance, a case could be made to extend the December 31, 2011 accreditation deadline. It should be noted that the four of the remaining five (5) Maryland crime labs are fully accredited, with the fifth on track for full accreditation in June 2010.

The fourth option is granting the request for resources. Granting the request will ensure that the Montgomery County Police Crime Laboratory will have the resources necessary to provide a quality forensic support service to help solve crime with technology by meeting Maryland licensing requirements. Gaining accreditation and licensing will demonstrate the quality and commitment of Montgomery County to using the latest tools for public safety and justice.

Prepared by:

*Ray Wickenheiser*

Ray Wickenheiser  
Crime Lab Director  
18Mar10

**Timeline:**

The Montgomery County Police Department requires additional resources for forensic units to meet accreditation requirements dictated by Maryland State Statute by December 31, 2011, or forensic analysis cannot be conducted. A total of seven (7) additional positions are needed to conduct technical reviews and additional accreditation mandated duties while maintaining current levels of service. The following implementation schedule necessitates prompt action in order to recruit and place staff resources:

Date:	Action:
December 31, 2011	License is obtained from the Maryland Dept. of Health and Human Services in order to conduct forensic analyses.
November 30, 2011	Application is made to Maryland Dept. of Health and Human Services for forensic license. Accreditation is the key component for the license.
November 15, 2011	ASCLD-LAB (American Society of Crime Laboratory Directors – Laboratory Accreditation Board) accepts remediation of findings and board votes to accredit the Montgomery County Police Crime Laboratory and Forensic Services; accreditation certificate is issued.
October 15, 2011	Remediation for audit findings are completed and presented to ASCLD-LAB for review and approval.
August 31, 2011	ASCLD-LAB Audit is conducted for the Montgomery County Police Crime Laboratory and Forensic Services, findings are presented for remediation.
March 31 – August 31, 2011	Application is made to ASCLD-LAB for accreditation. Lab documents are sent and reviewed. Changes and additions are made as auditors review documentation in advance of scheduling the ASCLD-LAB audit site visit.
January 31, 2011	Practice internal audit is conducted, remediation of initial findings are completed.
July – Dec 31, 2010	Staff are trained, competency tested and placed into updated forensic program.
July 31, 2010	Proficiency tests are conducted for existing staff and lab analysis types.

July 01, 2010	Additional positions are staffed to begin training, assist with accreditation.
May 15 – July 01, 2010	Expedited security clearances are conducted for new staff, staff are hired and placed.
April 30 – May 15, 2010	Prospective candidates are interviewed and successful individuals are selected.
April 01 – April 30, 2010	New positions are advertised, resumes are reviewed, and interviews are scheduled.
March, 2010	Positions are established.

Training periods for new staff are heavily dependant on the experience level of prospective employees. Fully functioning forensic scientists in other laboratories will require three to six months of remedial training to learn the Montgomery County Police Crime Laboratory and Forensic Services procedures and instrumentation and complete competency testing prior to being placed into casework service. Less experienced scientists will take a longer time period to complete training.

Existing staff will be tasked with updating procedures and systems to meet requirements for the updated ISO (International Standards Organization) accreditation requirements. Updated standards include requirements for training, technical and administrative review, quality assurance and quality control, documentation, competency testing and proficiency testing.

**FY10-12 MCPD Attrition Chart**

**FY11 2 classes- July 2010 (30 POCs), January 2011 (30 POCs)**

**Assumptions 1. Attrition rate remains at 3/month**

**2. DRSP participants remain for full 3 years**

**3. Both classes start w/30 POCs, 28 complete FTO**

**4. All CE recommended FY11 sworn reductions are taken (24 positions)**

**5. No recruit classes are shown in FY12 or FY13**

**Accumulated Vac.**

<b>FY2010</b>	Sworn Vacancies as of 1/31/10		13			13
	February		3			16
	March		3			19
	April		3			22
	May		3			25
	June		3			4
						-24
<b>FY2011</b>	July-Session 56 starts (30 POCs)		3			7
	August		3			10
	September		3			13
	October		3			16
	November		3			19
	December		3			22
2011	January-Session 57 starts (30 POCs)		3			25
	February		3			28
	March		3			31
	Session 56 completes FTO (28 POCs)		-28			3
	April		3			6
	May		3			9
	June		3			12
<b>FY2012</b>	July		3			15
	August		3			18
	September		4	1 DRSP		22
	Session 57 completes FTO (28 POCs)		-28			6
	October		8	5 DRSP		2
	November		7	4 DRSP		9
	December		5	2 DRSP		14
2012	January		8	5 DRSP		22
	February		7	4 DRSP		29
	March		8	5 DRSP		37
	April		6	3 DRSP		43
	May		3			46
	June		3			49
<b>FY2013</b>	July		5	2 DRSP		54
	August		6	3 DRSP		60
	September		4	1 DRSP		64
	October		5	2 DRSP		69
	November		3			72
	December		4	3 DRSP		76
2013	January		4	1 DRSP		80
	February		3			83
	March		7	4 DRSP		90

45 DRSP participants

Wednesday, April 14, 2010

## School officers might see their ranks halved

### Cutting EFOs would save county \$2M

by Andre L. Taylor | Staff Writer

Cutting half of the 33 educational facilities officer positions in Montgomery County public schools doesn't make sense to Susan Burkinshaw.

If the County Council adopts County Executive Isiah Leggett's (D) proposed fiscal 2011 budget on May 20, the EFOs could see a tremendous reduction in manpower. County spokesman Patrick K. Lacefield said the move would save the county \$2 million.

Burkinshaw doesn't think a price should be put on the safety of children.

"I think it would be terrible if they cut the EFOs," said Burkinshaw, mother of a freshman at Northwest High and a seventh-grader at Kingsview Middle. "To pull [EFOs] out because you think you can't afford them doesn't make sense to me."

The proposed fiscal 2011 budget for police is \$9.6 million less than the \$246,648,400 approved for fiscal 2010. County police will wait until the budget is finalized before deciding how to distribute EFOs, Montgomery County Police Department spokesman Capt. Paul Starks said.

County officers in the EFO program earn between \$70,000 and \$95,000 in base annual salary each and also receive a benefits package that includes health, vision and dental plans, county police spokesman Cpl. Dan Friz said.

Police and Montgomery County Public Schools must identify the schools in which the EFOs would have the most impact, Lacefield said. MCPS officials are waiting to see what happens to the EFO program before they make security plans for their schools.

At least one EFO is safe. Officer Bobby Blackmon at Gaithersburg High School is with the Gaithersburg City Police. His position is not threatened by the prospect of county budget cuts.

"The City believes these officers play an important role in our schools and community and fully support [Blackmon's] work at GHS," Gaithersburg City Council member Cathy Drzyzgula wrote in a March 29 e-mail to PTA members.

Burkinshaw, a coordinator for the Northwest Cluster, a group of Germantown schools, testified before the County Council April 6. She told the council the EFOs remind students that security at school matters.

"The kids take security more seriously because of the relationships they have developed with the EFOs," Burkinshaw said. "It is a big problem if they cut them. To not have that resource in the school would be a big loss to the school and the community."

The county is going through a tough financial time, County Council President Nancy M. Floreen (D-At large) of Garrett Park said. The council has yet to address the issue of cutting the number of EFOs.

"We don't have a lot of options," she said. "It's a rough year for us. It's not just the EFOs that we may have to cut back on,

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we're looking at everything."

Dennis Queen and Carole Goodman do not want to think about no longer having EFOs in their schools.

"The presence does make a difference in our building," said Queen, principal at Seneca Valley High in Germantown. "The EFO program works so well for us here and it bothers me to think we may lose ours."

Goodman, principal at James H. Blake High in Silver Spring, said EFOs do more than patrol the halls at the school. The officers sometimes help wayward students divert their paths to positive endings.

"I think it's horrible they are talking about cutting the officers, but I also think the EFOs are needed in so many ways," Goodman said. "They have the ability to help the students see that there is a positive side to law enforcement."

EFOs not only serve as liaisons between MCPS and MCPD, they also provide information about local teens to patrol officers in communities around the schools, Starks said. Although the bulk of the officers' responsibilities are within the high schools, Starks said, they are not limited to the confines of one building.

"The emphasis is for them to be in the school, but they are supposed to be in contact with staff and administrators at the elementary and middle schools that feed into the high schools the officers are in," Starks said.

"The process isn't complete," he added. "The budget happens once a year and we won't know anything definite until we have a final budget."

Getting to see the other side of the students is why officer Steve Smugeresky applied for the EFO program. He applied and interviewed for the position before school started in August 2009, he said. After more than seven years on patrol, Smugeresky said he looked forward to interacting with students.

"When you're in patrol, you see a lot of negativity in the streets," Smugeresky said. "But being in the schools, you get to see the positive side of the students, not what you see on patrol."

It's unclear how the police will structure the EFO program in the schools if they cut the number of officers, MCPS spokesman Dana Tofig said. Also unclear is whether the police will eliminate the EFOs altogether.

At any cost, Tofig said, MCPS will work with the police to come up with a plan.

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**Montgomery County Maryland  
Department of Police Monthly Report**

**Comparison Study of Offenses  
January 1 - December 31, 2009 - 2008**

	2009	2008		2009	2008	
	Monthly	Monthly	% Change	Year To Date	Year To Date	% Change
<b>Murder</b>	1	5	-80.0%	13	21	-38.1%
<b>Forcible Rape</b>	17	4	325.0%	124	131	-5.3%
Stranger	(3)	(2)		(34)	(40)	
Known	(14)	(2)		(90)	(91)	
<b>Robbery</b>	87	79	10.1%	992	1,100	-9.8%
Commercial	(13)	(12)		(141)	(125)	
Non - Commercial	(74)	(67)		(851)	(975)	
<b>Aggravated Assault</b>	59	55	7.3%	904	835	8.3%
<b>Burglary</b>	217	284	-23.6%	3,011	3,603	-16.4%
Residence	(167)	(219)		(2,365)	(2,623)	
Commercial	(49)	(60)		(582)	(904)	
School	(1)	(5)		(64)	(76)	
<b>Larceny</b>	1,461	1,560	-6.3%	18,356	19,027	-3.5%
Shoplifting	(281)	(316)		(3,177)	(2,792)	
Veh Related Theft	(718)	(814)		(9,776)	(10,602)	
From Buildings	(321)	(268)		(3,247)	(3,358)	
All Other Larcenies	(141)	(162)		(2,156)	(2,275)	
<b>Auto Theft</b>	141	141	0.0%	1,732	2,258	-23.3%
<b>Part I Total</b>	<b>1,983</b>	<b>2,128</b>	<b>-6.8%</b>	<b>25,132</b>	<b>26,975</b>	<b>-6.8%</b>
<b>*Crime Against Persons</b>	77	64	20.3%	1,041	987	5.5%
<b>*Crime Against Property</b>	1,906	2,064	-7.7%	24,091	25,988	-7.3%

**Montgomery County Maryland  
Department of Police Monthly Report**

**PART I OFFENSES CLOSURE RATES COMPARISON STUDY  
January 1 - December 31, 2009 - 2008**

PART I CLASSES		Monthly	Monthly	Clearance Rate	Year To Date	Year To Date	Clearance Rate
		Offenses	Cases Cleared	%	Offenses	Cases Cleared	%
Murder	2009	1	1	(100.0%)	13	13	(100.0%)
	2008	5	3	(60.0%)	21	15	(71.4%)
Rape	2009	17	2	(11.8%)	124	78	(62.9%)
	2008	4	*5	(125.0%)	131	64	(48.9%)
Robbery	2009	87	39	(44.8%)	992	334	(33.7%)
	2008	79	42	(53.2%)	1,100	333	(30.3%)
Aggravated Assault	2009	59	28	(47.5%)	904	465	(51.4%)
	2008	55	36	(65.5%)	835	434	(52.0%)
Burglary	2009	217	73	(33.6%)	3,011	759	(25.2%)
	2008	284	57	(20.1%)	3,603	723	(20.1%)
Larceny	2009	1,461	299	(20.5%)	18,356	3,354	(18.3%)
	2008	1,560	342	(21.9%)	19,027	2,988	(15.7%)
Auto Theft	2009	141	8	(5.7%)	1,732	278	(16.1%)
	2008	141	66	(46.8%)	2,258	347	(15.4%)
Total Part I	2009	1,983	450	(22.7%)	25,132	5,281	(21.0%)
	2008	2,128	551	(25.9%)	26,975	4,904	(18.2%)

\* Reflects closure from previous months

**Montgomery County Maryland  
Department of Police Monthly Report**

**Comparison Study of Arrests  
January 1 - December 31, 2009 - 2008**

Year To Date Criminal Arrests	2009	2008	% + -
Murder	37	24	54.2%
Rape	52	58	-10.3%
Robbery	518	507	2.2%
Aggravated Assault	490	368	33.2%
Burglary	621	604	2.8%
Larceny	2,005	1,983	1.1%
Auto Theft	231	267	-13.5%
Part I Total	3,954	3,811	3.8%
Minor Assaults	1,213	1,159	4.7%
Arson	22	18	22.2%
Vandalism	171	218	-21.6%
Weapons	293	306	-4.2%
Narcotic Drug Laws	2,679	2,483	7.9%
Family Offense	61	79	-22.8%
Juvenile Offense	2	0	200.0%
Disorderly Conduct	381	400	-4.8%
All Other Part II Offenses	4,218	4,295	-1.8%
Part II Total	9,040	8,958	0.9%
<b>TOTAL CRIME</b>	<b>12,994</b>	<b>12,769</b>	<b>1.8%</b>
*C/A/Persons	579	450	28.7%
*C/A/Property	3,375	3,361	0.4%

Criminal Arrests	2009	2008
Total Current Month	921	1,098
Total Year to Date	12,994	12,769
Male Current Month	742	899
Total Year to Date	10,607	10,586
Female Current Month	179	199
Total Year to Date	2,387	2,183
Under 18 Current Month	178	168
Total Under 18 YTD	2,038	1,926

Criminal Citations Issued	2009	2008
Total Current Month	423	542
Total Year to Date	6,633	6,906

Residents Arrests	2009	2008
Part I Classes	63.1%	60.7%
Robbery	71.4%	64.3%
Burglary	65.5%	66.7%
Auto Theft	60.6%	62.9%
Narcotics	76.6%	73.2%
Non-residents Arrests	2009	2008
Part I Classes	36.9%	39.3%
Robbery	28.6%	35.7%
Burglary	34.5%	33.3%
Auto Theft	39.4%	37.1%
Narcotics	23.4%	26.8%