Worksession

MEMORANDUM

April 22, 2011

TO:

Transportation, Infrastructure, Energy & Environment Committee

FROM:

Susan J. Farag, Legislative Analyst

SUBJECT:

Worksession: FY12 Operating Budget: Department of General Services:

Fleet Management Services (DFMS)
Motor Pool Fund Contribution (NDA)

Those expected for this worksession:

David Dise, Director, Department of General Services Millie Souders, Chief, Fleet Management Services Peggy Lynch, Administrative Services Manager, Fleet Tammy Mulford, Management and Budget Specialist, Fleet Bruce Meier, Office of Management and Budget

Summary of April 19, 2010 Committee Worksession

The Committee discussed the proposed replacement of various heavy equipment and public safety vehicles. At a prior worksession, the Committee had voted 3-0 to delay the replacement of 10 dump trucks, for a savings of \$840,000. Executive branch staff advised that it would be very difficult to maintain the same snow removal level as we have had in prior years if these dump trucks were not replaced. The Committee stated it would take this additional information under consideration.

Council staff also recommended replacing only 40 of the 65 public safety vehicles slated for replacement, for a savings of \$625,000. At the time, Council staff had been told there was no specific list of vehicles that had been identified for replacement. However, DFMS stated during the worksession that they did have a preliminary list that included 69 police vehicles that need to be replaced. OMB advised that this was a preliminary list only, a current snapshot, and

that there may be changes made between now and when the list is finalized in the fall. The Committee asked for a copy of this list to discuss at the next worksession.

The Committee also discussed the Motor Pool Fund balance, which has fallen to a beginning balance of -\$3.19 million in FY12. Executive staff discussed the various system errors that led to this shortfall and how they have been corrected.

Expenditure Issues:

REPLACEMENT VEHICLES

The Executive branch has not provided the list of public safety vehicles as requested by the Committee. In the absence of more specific information about replacement vehicles, Council staff recommends delaying the replacement of 25 public safety vehicles, for a savings of \$625,000.

In addition, Council staff recommends adding language to the FY12 Operating Budget Resolution that prohibits DFMS from expending the remaining \$1,025,000 on public safety vehicle replacements until DFMS provides documentation that includes the vehicles identified to be replaced, along with justification for each replacement:

"In FY12, no funds may be expended on replacement public safety vehicles until 60 days after the Executive provides a written report to the Council, identifying each vehicle to be replaced and the justification for such replacement."

TAKE-HOME VEHICLES

As counties and state governments across the nation continue to face revenue shortfalls, many have chosen to reduce their take-home vehicle fleets in an effort to reduce costs. According to a memo to Councilmember Riemer (attached at ©14-19), in FY11 the County has a total of 349 take-home vehicles in its fleet (excluding Police personal patrol vehicles or PPVs). Of these, 297 are permanently assigned to certain employees. This number represents a 41% increase from the 210 permanent take-home vehicles in FY08, the last year for which we have data. During the same time period, the number of County employees decreased from 10,122 in FY08 to 9,531 in FY11 (-5.84%)¹. The other vehicles are either seasonal assignments, or are heavy fleet vehicles.

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¹ From FY08 and FY11 approved operating budgets.

The following chart shows a listing by department:

FY11 Take-Home Vehicle Assignments by Department		
Department	Number of Vehicles	
Corrections	3	
County Executive	2	
Environmental Protection	23	
General Services	20	
Housing and Com. Dev.	22	
Transportation	75	
Technology Services	3	
Health and Human Serv.	23	
Homeland Security	1	
Liquor Control	7	
Fire and Rescue	81	
Police (excludes PPVs)	19	
Permitting Services	66	
State's Attorney's Office	4	
Total:	349	

The composition of the take-home fleet varies significantly. Model years range from 1996 to 2011. The makes and models of vehicles range from smaller cars such as a Chevrolet Cobalt to full-sized SUVs such as a Chevrolet Tahoe. Heavier equipment includes dump trucks, cargo vans, and pick-up trucks. Acquisition costs range from \$10,063 (in 2004) for a Chevy Cavalier to \$47,520 (in 2003) for a Ford Expedition.

Model Years of Take-Home Vehicles			
Year	Number		
2011	4		
2010	4		
2009	50		
2008	36		
2007	44		
2006	42		
2005	21		
2004	33		
2003	32		
2002	49		
2001	17		
2000	12		
1999	2		
1998	1		
1997	1		
1996	1		
Total	349		

How Take-Home Vehicles Are Assigned: The Executive is in the process of revising Administrative Procedure 1-4, which governs the assignment and use of County Vehicles. The draft procedures break down vehicle assignments into five functions:

- Administration;
- Field Supervision;
- Inspection/Technical;
- License/Regulatory; and
- Emergency/Public Safety.

Examples of different job titles that fit into these categories is provided on ©62. The criteria for assigning a vehicle include:

- A. Agencies with employees whose duties require them to spend the major portion of each workday engaged in field activities;
- B. Agencies with employees whose duties and responsibilities require that a vehicle be available at all times during each workday so as to maintain the efficiency of the employee (Adequate justification must be given that proper work scheduling cannot eliminate the need for a constantly available vehicle, and the department or Fleet Management Services' motor pool cannot serve the need for a vehicle); and
- C. Employees whose duties require the constant use and/or storage of special equipment in the vehicle.²

Further, the following reasons may serve as justification for an employee to receive an Agency Assigned Take-home Vehicle:

- A. Employee who regularly, and on a continuing basis, is subject to be called for emergencies during off-hours;
- B. Employee's position requires frequent after-hour travel to meetings to represent the County's interest, or to provide service delivery to client populations;
- C. Documented increases in an employee's job efficiency or effectiveness provide a clear benefit to the County by the operation of an Agency Assigned Take-home Vehicle;
- D. Employee has supervisory responsibility for field employees, and frequently visits multiple job-sites on the way to or from his regularly assigned office location.³

Mileage Reimbursement for Personal Use, Including Commuting:

AP 1-4 currently requires the Department of Finance to reduce the wages from an employee who has an Agency Assigned Take-home Vehicle in the Administrative and Field Supervision functions, according to miles traveled to and from work (©59). The memo to Councilmember Riemer states that "Finance has not been able to fully implement this provision. Where Finance has had clear authority under IRS regulations and existing personnel policies to perform such a deduction, the department has done so. In other instances, Finance has required departments to submit log sheets that are used to add imputed income to the employees pay for

² Draft Administrative Procedure 1-4, Section 4.1

³ Draft Administrative Procedure 1-4, Section 4.2

tax reporting purposes, or employees may elect the imputed income approach provided under IRS Regulations at the rate of \$1.50 per one-way commute (\$30 per pay period)." (©17)

Discussion Issues:

- 1) Why has the number of take-home vehicles increased by 41% in the past three fiscal years when the number of employees has decreased over the same time period?
- 2) The take-home vehicle list provided to Councilmember Riemer indicates that DFMS has requested justification and/or additional information for several vehicle assignments, particularly in Housing and Community Affairs' Code Enforcement division, Department of Permitting Services' Building Construction division, Fire and Rescue, and Transportation's Highway Services division. What is the status of these vehicle assignments? Have any been recalled?
- 3) How does DFMS make the determination about what type of vehicle is necessary for a particular position? Is fuel efficiency a factor? For example, what justifies the assignment of a vehicle such as a Chevrolet Tahoe? Would a smaller, more fuel-efficient SUV (like a Ford Escape) be more appropriate?
- 4) Executive staff indicate that Finance has not been able to fully implement the requirement that the County be reimbursed via payroll deduction according to the actual mileage the vehicles were used for non-governmental purposes. The Committee may wish to understand what challenges the Department faces regarding full implementation. What are the legal and fiscal consequences (both to the County and to employees) of failing to secure appropriate reimbursement? Does DFMS recall take-home vehicles when an employee fails to report mileage or other required information?
- 5) What is the justification for not requiring commuting cost reimbursement from employees with take-home vehicles used for inspection/technical and labor/regulatory functions? While AP 1-4 does not require it, the IRS seems to require reporting for all vehicles other than a "qualified nonpersonal use vehicle."
- 6) How does Finance collect reimbursement from "control" employees (per IRS regulations, these include elected officials or those making \$145,700 or more in 2011)? Council staff has identified at least 11 employees who fit these criteria.
- 7) Other jurisdictions have installed GPS systems in their take-home vehicles to automatically record mileage and other variables (after hour call-outs, location, speed, etc). These units can cost as little as \$100 per unit, with free monitoring. Has DFMS considered this approach rather than using written logs?
- 8) Other jurisdictions, such as King County, Washington, require an initial cost-benefit analysis test for each position to determine whether it is more cost effective for the County to reimburse an employee for use of his/her personal vehicle, or to assign a take-home vehicle. Has DFMS considered this approach?

Council staff recommends that the Council require semi-annual reports from the Executive on the take-home vehicle program. These reports should be provided on November 1 and March 1 of each year. The report should include:

- 1) The total cost of the take-home vehicle assignments by fiscal year, including gas, repairs, maintenance, and annual cost of acquisition and/or depreciation; and
- 2) Which employees (by department) are required to provide reimbursement for commuting, and whether they are complying.

This packet contains:	<u>©</u>
April 14 Worksession Memo	1-13
Executive Branch Memo to Councilmember Riemer's Request for Take-Home Vehicle	
Information (April 11, 2011)	14-19
Take Home Vehicle List (03/23/2011)	20-49
Draft Administrative Procedure 1-4, Assignment and Use of County Vehicles	50-64

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T&E COMMITTEE #1 April 14, 2011

Worksession

MEMORANDUM

April 12, 2011

TO:

Transportation, Infrastructure, Energy & Environment Committee

FROM:

Susan J. Farag, Legislative Analyst

SUBJECT:

Worksession: FY12 Operating Budget: Department of General Services:

Fleet Management Services (DFMS)
Motor Pool Fund Contribution (NDA)

Those expected for this worksession:

David Dise, Director, Department of General Services Millie Souders, Chief, Fleet Management Services Maggie Orsini, Administrative Services Manager, Fleet Tammy Mulford, Management and Budget Specialist, Fleet Bruce Meier, Office of Management and Budget

Major Issue: The recommended budget includes \$3.625 million for the replacement of some heavy equipment and public safety vehicles. Council staff recommends delaying some vehicle replacements, for a savings of \$1.465 million.

The Executive's recommendation for Fleet Management Services is attached at ©1-5. The Executive's recommendation for the Motor Pool Fund Contribution (NDA) is attached at ©6. The FY12-17 Public Services Program: Fiscal Plan for the Motor Pool Fund is attached at ©7.

Overview

For FY12, the Executive recommends total expenditures of \$61,691,920 for Fleet Management Services, an increase of \$3,887,220 or 6.7% from the FY11 approved budget of \$57,804,700.



	FY10 Actual	FY11 Approved	FY12 CE Recommended	% Change FY11-FY12
Expenditures:				
Motor Pool Internal Services Fund	\$63,435,121	\$57,804,700	\$61,691,920	6.7%
TOTAL Expenditures	\$63,435,121	\$57,804,700	\$61,691,920	6.7%
Positions:				
Full-time	202	199	201	1.0%
Part-time	0	0	0	0.0%
TOTAL Positions	202	199	201	1.00%
WORKYEARS	202	194.3	205.6	5.8%

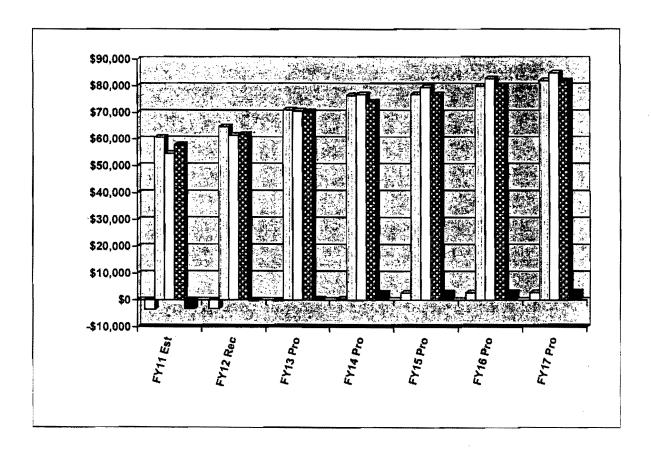
The FY12 County Executive's recommendation is a net increase of \$3,887,220, stemming from the following identified same services adjustments.

Identified Sam	e Services Adjustments	
Increase Cost.	Replace some public safety and heavy equipment	\$2,641,000
Increase Cost:	Retiree Health Insurance Pre-Funding (OPEB)	\$999,980
Increase Cost:	Fuel costs	\$351,220
Increase Cost:	Adjustment for net-to-gross change (Highway Services)	\$346,040
Increase Cost:	Maintain and improve fuel sites to meet State Stds.	\$310,290
i .	Risk Management Adjustment	\$259,920
Increase Cost:	Restore Personnel Costs - Furloughs	\$254,420
Increase Cost:	Transit Bus Service Lane Contract	\$219,680
Increase Cost:	Alternative Corrections Service team	\$119,330
Increase Cost:	Transit Bus Enhanced Cleaning Contract	\$61,660
Increase Cost:	Printing and Mail Adjustment	\$6,770
Increase Cost:	Other Contract CPI Increases	\$3,710
	Total Increases:	\$5,574,020
Decrease Cost	: Occupational Medical Services Adjustment	(\$9,390)
Decrease Cost	: Leased Tire Contract	(\$100,000)
Decrease Cost	: Use retreads on rear bus tires	(\$100,000)
Decrease Cost	: Retirement Adjustment	(\$155,270)
Decrease Cost	: Group Insurance Adjustment	(\$379,900)
Decrease Cost	: Redundant transit fleet inspections	(\$942,240)
	Total Decreases:	(\$1,686,800)
Net Same Sen	vices Adjustment Total:	\$ <u>3,</u> 887,220

FY12 Motor Pool Fund Internal Services Fund Cash Balance

The following chart identifies the cash balance for the Motor Pool Fund from FY11 to FY17 (detail provided on ©7). In FY12, the projected beginning fund balance falls to -\$3.19 million, even though its projected balance at the time the FY11 budget was approved was \$4.1 million. OMB advises that this revenue shortfall was due primarily to three accounting errors within DFMS that have now been corrected. In FY12, the projected ending fund balance is -\$300,670. The fund is expected to be in the black by the end of FY13, with an estimated ending fund balance of \$379,740.

When fund balance policies for the non-tax supported funds were examined in 2006, the County policy for the Motor Pool Fund stated the vehicle replacement policy does not set a particular targeted ending balance in terms of amount or a ratio, but it does provide that there should be an ending cash "balance adequate to protect against unanticipated expenditures requirements, such as necessary involuntary upgrades, price increases, etc., for each year." The Committee should understand why the fund balance is in the red for FY12, what the risk is of this happening in FY13 and beyond, and what operational implications this may have.



FY12 Expenditure Issues

ADMINISTRATIVE SERVICES

REPLACE SOME PUBLIC SAFETY AND HEAVY EQUIPMENT (\$2,641,000)

The proposed replacements for FY12 include both public safety and heavy equipment that DFMS has determined to be necessary as priority replacements. For FY12, approximately \$1.625 million is allocated to public safety replacements, while approximately \$2 million is allocated to heavy equipment.

Department of Transportation Replacements: The DOT recommended FY12 operating budget currently includes the replacement of 24 dump trucks at a cost of \$2,016,000, or \$84,000 per dump truck. In the April 7, 2011 DOT FY12 operating budget packet, Council staff recommends replacing only 14 of the proposed 24 dump trucks, for a savings of \$840,000. The Committee voted in favor of this reduction (3-0) during its April 11 worksession.

Public Safety Replacements: As stated above, DFMS indicates that \$1.625 million is slated for public safety vehicle replacements. This assumes the replacement of 65 public safety vehicles at a cost of \$25,000 per vehicle.

DFMS' official replacement schedule for public safety vehicles is six years or 120,000 miles. According to OMB, specific vehicles to be replaced have not yet been identified; this process will be completed later this year. Council staff recommends replacing only 40 public safety vehicles instead of 65, for a savings of \$650,000. This figure would permit DFMS to replace the highest mileage vehicles and allow some flexibility to replace others that are or become beyond repair.

TRANSIT EQUIPMENT SERVICES

Redundant Transit Fleet Inspections (-\$942,240)

Currently, a DFMS contractor performs a circle check (vehicle inspection) daily on each Transit Bus. Transit Bus Operators are also required to perform a circle check prior to operating the bus, as a condition of maintaining a Commercial Drivers License (CDL). DFMS will revise the current contract so that redundant circle checks are not performed on a daily basis. Instead, the driver will perform the daily circle check, and the contractor will maintain a minimal circle check schedule. These checks include inspecting fluid levels, gauges, lights, and other safety equipment. The Committee may wish to ask if there are any measures in place to ensure that drivers actually perform this circle check on a daily basis. How will DFMS ensure that all safety measures are being met?

MANAGEMENT SERVICES

Retiree Health Insurance Pre-Funding (OPEB) (\$999,980)

This item shows the increased cost to fund the Retiree Health Benefits Trust in FY12. The total proposed Motor Pool Fund contribution is \$2,097,810 for FY12.

Maintaining and Improving Fuel Sites to Meet State Standards (\$310,290)

DFMS is required to meet current Maryland Department of Environment (MDE) standards for fuel sites. If the County fails to meet these standards, it could face fines or be shut down. This budget item is not related to the current upgrade of the fuel management system that is contained within the Capital Budget; however, the maintenance and improvement efforts will be coordinated with the CIP project.

Fuel Costs (\$351,220)

For FY12, DFMS projects the following fuel purchases:

Fuel Type	Gallons	Budgeted \$/Gallon	Total
Unleaded	2,667,827	\$2.37	\$6,322,750
ULS Diesel	2,826,786	\$2.55	\$7,208,304
E-85 (Ethanol)	24,931	\$2.38	\$59,336
Compressed Natural Gas (CNG)	1,123,837	\$2.04	\$2,293,751
			\$15,884,141

For FY11 Estimates for the Approved FY11 Budget were:

Fuel Type	Gallons	Budgeted \$/Gallon	Total
Unleaded	2,557,202	\$2.35	\$6,009,425
ULS Diesel	2,871,785	\$2,50	\$7,179,463
E-85 (Ethanol)	23,630	\$2.49	\$58,839
Compressed Natural Gas (CNG)	1,120,193	\$2.04	\$2,285,194
			\$15,532,921

MOTOR POOL FUND NDA

This account funds the acquisition of new, additional motor pool vehicles, as opposed to replacement vehicles that are financed through an established chargeback mechanism (©6). For FY12, the fund recommendation is \$511,110 for 10 new Police Department Personal Patrol Vehicles (PPVs) related to the proposed 3rd District Staffing Enhancement. This is the first fiscal year since FY09 that includes funds for additional vehicles.

COUNCIL STAFF RECOMMENDATION

Council Staff recommends delaying the replacement of 25 public safety vehicles, for a savings of \$625,000. Council staff recommends approval of the rest of the FY12 operating budget as submitted by the Executive.

This packet contains:	©
Recommended FY12 Budget: Fleet Management Services	1-5
Recommended FY12 Budget: Motor Pool Fund (NDA)	Ć
FY12-17 Public Services Program: Fiscal Plan for the Motor Pool Fund	7

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Fleet Management Services

MISSION STATEMENT

The mission of the Department of General Services-Fleet Management Services (Motor Pool Internal Service Fund) is to plan for, acquire, maintain, and dispose of the County's fleet of motor vehicles, buses, heavy equipment, and other vehicular equipment in support of the transportation and service delivery needs of all County departments.

BUDGET OVERVIEW

The total recommended FY12 Operating Budget for the Division of Fleet Management Services is \$61,691,920, an increase of \$3,887,220 or 6.7 percent from the FY11 Approved Budget of \$57,804,700. Personnel Costs comprise 30.1 percent of the budget for 201 full-time positions for 205.6 workyears. Operating Expenses and Capital Outlay account for the remaining 69.9 percent of the FY12 budget.

LINKAGE TO COUNTY RESULT AREAS

While this program area supports all eight of the County Result Areas, the following are emphasized:

- A Responsive, Accountable County Government
- An Effective and Efficient Transportation Network
- Healthy and Sustainable Neighborhoods

DEPARTMENT PERFORMANCE MEASURES

Performance measures for this department are included below, with multi-program measures displayed at the front of this section and program-specific measures shown with the relevant program. The FY11 estimates incorporate the effect of the FY11 savings plan. FY12 and FY13 targets assume the recommended FY12 budget and FY13 funding for comparable service levels.

ACCOMPLISHMENTS AND INITIATIVES

- In FY10 the Division of Fleet Management Services (DFMS) began the fueling support for 28 compressed natural gas (CNG) refuse trucks operated by a contractor for Solid Waste Services. In addition, DFMS is supporting a second contractor operating an additional 33 CNG refuse trucks. DFMS currently supports CNG fueling operations for 61 refuse trucks as well as 92 transit buses daily. The refuse trucks are displacing the use of approximately 1,100 diesel gallon equivalents daily.
- The Division of Fleet Management is currently training key personnel for underground storage tank inspection and testing to enhance compliance with Maryland Department of Environment regulations.
- Productivity Improvements
 - Working towards an overall reduction in fleet size through assessment, collection, and reallocation of both under-utilized vehicles and vehicles turned in by end-user agencies due to budget reductions.
 - In the parts section, the Division of Fleet Management Services (DFMS) is now moving to bulk buying of like commodities stored at a central location and distributed to the storerooms for improved cost control. DFMS is testing dilution equipment for controlling the use of concentrated chemicals which will ensure proper mixture resulting in possible cost savings. Additionally, monthly spot checks have been updated to include a rotation of personnel making certain proper counts are being logged.
 - As a pilot project, the EMOC Transit shop location has created a new Preventive Maintenance Inspection form condensing requirements to one page. The new form has resulted in lower inspection times and has allowed more time to be allocated for corrective maintenance. It has also helped in the reduction of overdue Preventative Maintenance at this location.



PROGRAM CONTACTS

Contact Tammy Mulford of the Division of Fleet Management Services at 240.777.5733 or Bruce R. Meier of the Office of Management and Budget at 240.777.2785 for more information regarding this department's operating budget.

PROGRAM DESCRIPTIONS

Heavy Equipment and Automotive Services

This program is responsible for the maintenance and repair of the heavy equipment fleet which includes heavy dump trucks, construction equipment, snow plows, leafers, mowers, backhoes, gradalls, and other specialized pieces of heavy equipment. In addition, this program is responsible for the maintenance and repair of the automotive fleet which includes administrative vehicles, police vehicles, vans, and light trucks. The maintenance and repair service for the automotive and light truck fleet is provided through contractual service at the Seven Locks Maintenance facility.

Program Performance Measures	Actual FY09	Actual FY10	Estimated FY11	Target FY12	Target FY13
Heavy Equipment Fleet Availability	95.0	94.7	94.7	94.7	94.7
Percentage of Customer Satisfaction for Police Vehicle Maintenance	99.0	98.2	99.0	99.0	99.0
Percentage of Fleet Availability for Police Vehicle Maintenance	98.0	97.3	98.0	98.0	98.0
Mean Distance Between Failure: Heavy Equipment (in miles)1	1,559	5,100	5,610	5,610	5,610
Mean Distance Between Failure: Administrative Light Equipment (in miles)2	2,906	8,926	9,246	9,246	9,246
Mean Distance Between Failure: Public Safety Light Equipment (in miles)3	2,848	11,833	12,970	12,970	12,970
Turnaround Time - Average amount of time equipment is unavailable for operations during each shop visit: Heavy Equipment (in days) ⁴	10.2	8.0	8.6	8.6	8.6
Turnaround Time - Average amount of time equipment is unavailable for operations during each shop visit: Administrative Vehicles (in days)	1.1	2.8	2.0	2.0	2.0
Turnaround Time - Average amount of time equipment is unavailable for operations during each shop visit: Public Safety light equipment (in days)	3.0	3.3	2.2	2.2	2.2

Data regarding mean miles between service interruptions will be collected for all classes of vehicles. Fleet has refined measure to exclude small or incidental parts failures beginning November 2009.

⁴Turnaround data for all classes of vehicles will be collected.

FY12 Recommended Changes	Expenditures	WYs
FY11 Approved	8,787,810	38.5
Miscellaneous adjustments, including restoration of employee furloughs, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting more than one program	198,920	0.0
FY12 Œ Recommended	8,986,730	38.5

Transit Equipment Services

This program is responsible for the maintenance and repair of the transit equipment fleet which includes Ride On transit buses.

Program Performance Measures	Actual FY09	Actual FY10	Estimated FY11	Target FY12	Target FY13
Average Days Out of Service per Bus for Parts	4.0	3.9	3.9	3.9	3.9
Mean Distance Between Failure: Transit equipment (in miles) ¹	2,847	18,195	18,195	18,195	18,195
Turnaround Time - Average amount of time equipment is unavailable for	6.5	5.0	4.8	4.8	4.8
operations during each shop visit: Transit equipment (in days)					_

Fleet has refined measure to exclude small or incidental parts failures beginning November 2009.

FY12 Recommended Changes	Expenditures	W Y s
FY11 Approved	19,389,210	112.4
Increase Cost: Transit Bus Service Lane Contract	219,680	0,0
Increase Cost: Transit Bus Enhanced Cleaning Contract	61,660	0.0
Decrease Cost: Leased Tire Contract	-100,000	0.0
Decrease Cost: Use retreads on rear bus tires	-100,000	0.0
Decrease Cost: Redundant transit fleet inspections	-942,240	0.0
Miscellaneous adjustments, including restoration of employee furloughs, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting more than one program	-45,120	7.3
FY12 CE Recommended	18,483,190	119.7





²Fleet has refined measure to exclude small or incidental parts failures beginning November 2009,

³ Fleet has refined measure to exclude small or incidental parts failures beginning November 2009.

Management Services

This program provides policy development and planning; operational, personnel, and administrative oversight; and support for division activities. This program is also the central coordinator for the County on energy-related matters pertaining to emissions and motor fuel to include alternative fuels and applicable State and Federal legislation.

Program Performance Measures	Actual FY09	Actual FY10	Estimated FY11	Target FY12	Target FY13
Clean Air Commitment - Gallons Alternative Fuels Used ¹	3,442,832	1,0461,38	1,587,064	1,587,064	1,587,064
Clean Air Commitment - Gallons Diesel/Unleaded Used ²	2,818,881	5,670,480	5,494,613	5,494,613	5,494,613
Fiscal Inventory Parts Turn Rate	2.4	1.95	2.0	2.0	2.0
Percentage of workorders completed without delay for parts	89.5	89.4	90	90	90

¹ Alternative fuels include E-85 Ethanol and Compressed Natural Gas, The decrease in FY10 is due to the need for the department to determine the optimal blend for bio diesel.

² The increase in FY10 is due to the need for the department to determine the optimal blend for bio diesel.

FY12 Recommended Changes	Expenditures	WYs
FY11 Approved	2,206,330	8.3
Increase Cost: Retiree Health Insurance Pre-Funding (OPEB)	999,980	0.0
Increase Cost: Fuel costs	351,220	0.0
Increase Cost: Maintain and improve fuel sites to meet State standards	310,290	1.0
Increase Cost: Other Contract CPI Increases	3,710	0.0
Miscellaneous adjustments, including restoration of employee furloughs, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting more than one program	207,080	0.8
FY12 CE Recommended	4,078,610	10.1

Administrative Services

This program includes the preparation and monitoring of the Operating and CIP Budgets; financial management of the Motor Pool Internal Service Fund; fuel management; payment processing; solicitations, and contracts; inventory and facility management; and the management and administration of computer and office automation system activities.

FY12 Recommended Changes	Expenditures	WYs
FY11 Approved	27,421,350	35.1
Increase Cost: Replace some public safety and heavy equipment	2,641,000	0.0
Increase Cost: Alternative Corrections Service team	119,330	0.0
Miscellaneous adjustments, including restoration of employee furloughs, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting more than one program	-38,290	2.2
FY12 CE Recommended	30,143,390	37.3



BUDGET SUMMARY

	Actual FY10	Budget FY11	Estimated FY11	Recommended FY12	% Chg Bud/Rec
MOTOR POOL INTERNAL SERVICE FUNI EXPENDITURES					
Salaries and Wages	14,153,633	13,554,500	13,486,370	14.001,200	3.3%
Employee Benefits	4,559,267	5,063,530	5,055,800	4,550,570	-10.1%
Motor Pool Internal Service Fund Personnel Costs	18,712,900	18,618,030	18,542,170	18,551,770	-0.4%
Operating Expenses	40,412,559	38,005,420	39,186,670	39,317,900	3.5%
Capital Outlay	4,309,662	1,181,250	0	3,822,250	223.6%
Motor Pool Internal Service Fund Expenditures	63,435,121	57,804,700	57,728,840	61,691,920	6.7%
PERSONNEL					
Full-Time	202	199	199	201	1.0%
Part-Time	0	0	0	0	
Workyears	202.0	194.3	194.3	205.6	5.8%
REVENUES					
Charges For Services	59,143,979	58,780,430	58,780,430	63,067,650	7.3%
State Fuel Tax	-3,234	0	0	0	***
Warranty Claims	10,264	50,000	50,000	50,000	
Disposal of Fixed Assets Gain/(Loss)	234,424	400,000	400,000	400,000	
Enterprise Rental Vehicles	109,942	200,000	200,000	50,000	-75.0%
Insurance Recoveries	955,305	1,080,000	1,080,000	1,000,000	-7.4%
Other Revenue	118,597	0	0	0	
Take Home Vehicle Charges	0	20,000	20,000	15,000	-25.0%
Interest Income - Pooled Investments	-177	10,000	0	C	
Motor Pool Internal Service Fund Revenues	60,569,100	60,540,430	60,530,430	64,582,650	6.7%

FY12 RECOMMENDED CHANGES

	Expenditures	W
OTOR POOL INTERNAL SERVICE FUND		
Y11 ORIGINAL APPROPRIATION	57,804,700	194
Other Adjustments (with no service impacts)		
Increase Cost: Replace some public safety and heavy equipment [Administrative Services]	2,641,000	
Increase Cost: Retiree Health Insurance Pre-Funding (OPEB) [Management Services]	999,980	0
Increase Cost: Fuel costs [Management Services]	351,220	0
Increase Cost: Adjustment for net-to-gross change (Highway Services)	346,040	•
Increase Cost: Maintain and improve fuel sites to meet State standards [Management Services]	310,290	1
Increase Cost: Risk Management Adjustment	259,920	
Increase Cost: Restore Personnel Costs - Furloughs	254,420	7
Increase Cost: Transit Bus Service Lane Contract [Transit Equipment Services]	219,680	(
Increase Cost: Alternative Corrections Service team [Administrative Services]	119,330	•
Increase Cost: Transit Bus Enhanced Cleaning Contract [Transit Equipment Services]	61,660	
Increase Cost: Printing and Mail Adjustment	6,770	•
Increase Cost: Other Contract CPI Increases [Management Services]	3,710	C
Increase Cost: Annualization of FY11 Lapsed Positions	0	3
Decrease Cost: Occupational Medical Services Adjustment	-9,390	C
Decrease Cost: Leased Tire Contract [Transit Equipment Services]	-100,000	•
Decrease Cost: Use retreads on rear bus tires [Transit Equipment Services]	-100,000	C
Decrease Cost: Retirement Adjustment	-155,270	0
Decrease Cost: Group Insurance Adjustment	-379,900	0
Decrease Cost: Redundant transit fleet inspections [Transit Equipment Services]	-942,240	C
Y12 RECOMMENDED:	61,691,920	205



PROGRAM SUMMARY

-	FY11 Appro	FY12 Recommended		
Program Name	Expenditures	WYs	Expenditures	WYs
Heavy Equipment and Automotive Services	8,787,810	38.5	8,986,730	38.5
Transit Equipment Services	19,389,210	112.4	18,483,190	119.7
Management Services	2,206,330	8.3	4,078,610	10.1
Administrative Services	27,421,350	35,1	30,143,390	37.3
Total	57,804,700	194.3	61,691,920	205.6

FUTURE FISCAL IMPACTS

Subtotal Expenditures	61,692	61,594	61,443	61,088	61,069	61,062
These figures represent the estimated cost of the	multi-vear plan to pre-fun	d retires heal	th insurance	costs for the (County's work	force.
Retires Health Insurance Pre-Funding	0	-98	-249	-604	-623	-630
No inflation or compensation change is included	in outyear projections.				,	
FY12 Recommended	61,692	61,692	61,692	61,692	61,692	61,692
Expenditures						
MOTOR POOL INTERNAL SERVICE F	UND					
no more is internacy to present significant force	re nacus impacts of me	перагинен:	s programs.			
his table is intended to present significant futu						
Title	FY12	FY13	FY14	FY15	FY16	FY17
	ČE REC.			(\$000)'s)	





Montgomery Coalition for Adult English Literacy (MCAEL)

This NDA provides funding for the Montgomery Coalition for Adult English Literacy (MCAEL). MCAEL's mission is to strengthen the countywide adult English literacy community of providers' network with resources, training, collaborations, and advocacy to support a thriving community and an optimal workforce. Funding for MCAEL supports program grants to organizations that provide adult English literacy services; technical assistance, training, and networking opportunities that improve program quality and coordination; information resources for the community; and operating expenses to administer the grants and provide the support services. The County's contribution is implemented by a contract between the Department of Public Libraries and MCAEL.

FY12 Recommended Changes	Expenditures	WYs
FY11 Approved	717,850	0.0
Reduce: MCAEL support by 5% similar to other contract reductions	-35,890	0.0
FY12 CE Recommended	681,960	0.0

Motor Pool Fund Contribution

This NDA funds the acquisition of new, additional Motor Pool fleet vehicles, as opposed to replacement vehicles, which are financed through an established chargeback mechanism.



FY12 Recommended Changes	Expenditures	WYs
FY11 Approved	0	0.0
Add: Ten new Police Cars for 3rd District Staffing Enhancement	511,110	0.0
FY12 CE Recommended	511,110	0.0

Municipal Tax Duplication

The Montgomery County Tax Duplication Program, authorized by Chapter 30A of the Montgomery County Code, reimburses municipalities for those public services they provide that would otherwise be provided by the County. County Council Resolution No. 9-1752, enacted April 27, 1982, increased the scope of program coverage from street-related expenditures to include other public services, such as police supplemental aid; animal control; elderly transportation; parks maintenance; Board of Appeals; and Human Rights.

This program was reviewed in FY96 and technical formula amendments proposed. The changes were approved, and payment calculations since then are prepared in accordance with County Council Resolution No. 13-650, adopted September 10, 1996. Specifically, as the exact payment amount for the current year cannot be determined until both municipal and County books are closed, reimbursements are based on the final audited cost of performing eligible services during the fiscal year two years prior to the budget year. Also, reimbursements are now made at the County's cost and not at "the lesser of County or Municipal costs" of eligible service provision.

Finally, payments to municipalities are also made from other sources, including Cable TV Franchise Fees, Grants in Lieu of Shares Tax, Non-Departmental Accounts, and as part of the County's Community Development Block Grant.

FY12 Recommended Changes	Expenditures	WYs
FY11 Approved	6,662,120	0.0
Decrease Cost: Reduction in Municipalities' Speed Camera Allocation	-61,890	0.0
Decrease Cost: Reduce by 5 Percent	-318,250	0.0
FY12 CE Recommended	6,281,980	0.0

Prisoner Medical Services

This NDA provides reimbursements to physicians and hospitals for medical care provided to individuals in the custody of any Montgomery County law enforcement agency, with the following exceptions:

- Offenders committed to the custody of the Department of Correction and Rehabilitation (DOCR) and receiving medical treatment paid for by the budget of that department,
- Medical treatment expenses covered by Workers' Compensation,
- Medical treatment expenses covered by personal medical insurance,
- Medical treatment expenses covered by the Federal government,
- Medical treatment expenses covered by other appropriate and available outside resources.

The Department of Police will manage this account, and, with the assistance of the County Attorney, will determine costs for which the County is responsible. All bills are to be reviewed for appropriateness of cost by a private contractor prior to payment.



FY12-17 PUBLIC SERVICES PROGRAM: F	ISCAL PLAN		Motor Pool F	und					
FISCAL PROJECTIONS	PY11 ESYIMATE	FY12 REC	PY13 PROJECTION	FY14 PROJECTION	PY15 PROJECTION	PY14 PROJECTION	PY17 PROJECTION		
ASSUMPTIONS									
CPI (Fiscal Year)	2.0%	2.4%	2.7%	3.0%	3.2%	3,4%	3.6		
Investment Income Yield	0,14%	0.40%	0.90%	2.00%	2.75%	3.50%	4.00		
Rote Adjustment		0	10.0%	7.6%	0.5%	4.0%	2.6		
BEGINNING FUND BALANCE	(3,492,990)	(3,191,400)	(300,470)	379,740	2,656,650	2,792,340	2,852,55		
REVENUES									
Charges For Services	58,780,430	63,067,650	69,374,420	74,474,630	75,048,000	78,049,920	80,079,220		
Miscellaneous	1,750,000	1,515,000	1,553,200	1,631,200	1,697,080	1,763,270	1,809,030		
Subtetal Revenues	60,530,430	64,582,650	70,927,420	74,395,830	74,745,080	79,813,190	61,456,250		
INTERFUND TRANSPERS (Net Non-CIF)	(2,500,000)	0	0	5	0	0	C		
Transfers To The General Fund	(2,500,000)	0	O	0	0	0			
TOTAL RESOURCES	54,537,440	41,391,250	70,424,950	74,485,370	79,401,730	82,605,530	84,740,800		
PSP OPER, BUDGET APPROP/ EXPS.									
Operating Budget	(57,728,840)	(61,691,920)	(63,625,430)	(65,806,000)	(68,199,440)	(70,817,370)	(73,681,470		
Vehicle Replacement	N/a	o	(6,720,000)	(8,470,000)	(9,170,000)	(9,715,000)	(8,873,000		
Retires Health Insurance Pre-funding	n/o	n/a	98,220	249,080	603,810	623,150	629,830		
Master Lease	n/o	n/a	٥	o l	156,240	156,240	156,240		
Subtetul PSP Oper Budget Approp / Exp's	(57,728,840)	(61,691,920)	(70,247,210)	(74,028,920)	(74,607,370)	(79,752,980)	(81,768,400		
TOTAL USE OF RESOURCES	(57,728,840)	(61,491,920)	(79,247,210)	(74,028,920)	(74,409,390)	(79,752,980)	(81,768,400		
YEAR END FUND BALANCE	(3,191,400)	(300,670)	379,740	2,656,650	2,792,340	2,852,550	2,972,400		
end-of-year reserves as a						-			
PERCENT OF RESOURCES	«5.9%	-0.5%	0.5%	3.5%	3.5%	3.5%	3.5		

Assumptions:

1. This projection for the Motor Pool Fund represents the County Executive's Recommended Fiscal Plan for the purchase, maintenance, and replacement of the County's fleet in light and heavy equipment and the maintenance of transit equipment and buses.

2. Fleet Management Services operates the Motor Pool Fund, an Internal Services Fund, to account for the financing of services it provides other

Departments or agencies of the County on a cost reimbursement basis.





DEPARTMENT OF GENERAL SERVICES

Isiah Leggett
County Executive

David E. Dise Director

MEMORANDUM

April 11, 2011

TO:

Hans Riemer, Councilmember

FROM:

David E. Dise, Director

Department of General Services

Jennifer E. Barrett, Director

Department of Finance

SUBJECT:

Response to Request for Detailed Information on County Take-Home Vehicle

2 Court

Assignments dated March 10, 2011

ATTACHMENT: Take-Home Vehicle Report (Permanent/Seasonal)

The information contained in this joint Department of General Services (DGS) and Department of Finance (Finance) response to the above referenced request relating to County Take-Home Vehicle assignments addresses current take-home vehicle assignments for County staff with the exclusion of Police personal patrol vehicles and vehicles that are assigned to sworn officers in the Sheriff's Office.

Administrative Procedure (AP) 1-4 addresses the Assignment and Use of County Vehicles. This AP is in the process of Executive staff review to address issues relating to use of County vehicles while under the influence of alcohol or drugs. The sections referenced in this response are from the current version of AP 1-4 as currently available on the Office of Management and Budget intranet site.

• The position and department (by division) of each County Employee who is assigned a takehome vehicle

See attached Take-Home Vehicle Report (Permanent/Seasonal).

This report includes data from the Vehicle Assignment System which is maintained by the Departments. As vehicle assignments change, the Departments are responsible for updating the Vehicle Assignment System. This ongoing Department update results in a fluid report and variances may be observed if reports are generated on different dates and times. Currently, the Vehicle Assignment Report reflects what the Departments initially entered. The Division

Office of the Director

101 Monroe Street, 9th Floor • Rockville, Maryland 20850

www.montgomerycountymd.gov/dgs



of Fleet Management Services (DFMS) has concurred with some requests, required justification or additional information on some requests, and denied some requests. This is an iterative process as the Departments respond and supply additional information and justification.

The make, model, year, and purchase price of the vehicle

See attached Take-Home Vehicle Report (Permanent/Seasonal). This information is included on the same report as the preceding request.

DFMS maintains a light fleet and a heavy fleet. Take-home vehicles consist primarily of light fleet vehicles, but do include trucks and vans that are classified as part of the heavy fleet. Heavy fleet vehicles are occasionally necessary due to the work responsibilities of the employee assigned the vehicle.

The length of time each employee has had a take-home vehicle

This information is not tracked in the Vehicle Assignment System. Each department is responsible for justifying the assignment of a take-home vehicle on an annual basis and updating the Vehicle Assignment System as business needs change.

Whether the employee parks outside the County at night

Per AP 1-4, Section 2.2:

"Agency Assigned Take-home Vehicle - A passenger vehicle assigned to a designated employee whose County assignments require the vehicle be taken home during off-duty hours in order to be used for governmental purposes. Such vehicles will not be parked outside of the County on a regular basis during off-duty hours except in the case of Department Directors and Management Level I employees/managers who are otherwise assigned an Agency Assigned Take-home vehicle."

Per AP 1-4, Section 3.0:

"Permanent assignment of vehicles may be made to those employees whose duties mandate it. Such assignment of vehicles may be made on a short-term, temporary, or seasonal basis, rather than a year-round basis. A take-home vehicle will not be assigned as a fringe benefit of employment, nor will the vehicle be used for commuting outside of the County except in the case of Department Directors and Management Level 1 employees/mangers who are otherwise assigned an Agency Assigned Take-home vehicle. In addition, employees who are approved by the Chief Administrative Officer to protect the health and safety of the County will be permitted to commute outside the County in their Agency Assigned Take-home vehicles."



These are the only categories identified in AP 1-4 that permit vehicles to be taken home outside the County. Other than Agency Assigned Take-home Vehicles, only vehicles assigned to employees designated to respond to seasonal emergencies may be taken to a residence outside the County limits. "Seasonal" is identified as December 1 through February 28, but may also include other times of the year such as major weather events or other specified short-term requirement. Since AP 1-4 generally prohibits taking County vehicles out of the County, DFMS has designated parking areas for take-home vehicles at specified County facilities located near County boundaries.

 What are the specific criteria used to determine which employees are assigned take-home vehicle?

Per AP 1-4, Section 4.1:

The criteria to receive an Agency Assigned vehicle are the following:

- A. Agencies with employees whose duties require them to spend the major portion of each workday engaged in field activities;
- B. Agencies with employees whose duties and responsibilities require that a vehicle be available at all times during each workday so as to maintain the efficiency of the employee. (Adequate justification must be given that proper work scheduling cannot eliminate the need for a constantly available vehicle, and the department or Fleet Management Services' motor pool cannot serve the need for a vehicle); and
- C. Employees whose duties require the constant use and/or storage of special equipment in the vehicle.

Per AP 1-4, Section 4.2:

The following reasons may serve as justification for an employee to receive an Agency Assigned Take-home vehicle:

- A. Employee who regularly, and on a continuing basis, is subject to be called for emergencies during off-hours;
- B. Employee's position requires frequent after-hour travel to meetings to represent the County's interest, or to provide service delivery to client populations;
- C. Documented increases in an employee's job efficiency or effectiveness provide a clear benefit to the County by the operation of an Agency Assigned Take-home vehicle;
- D. Employee has supervisory responsibility for field employees, and frequently visits multiple job-sites on the way to or from his regularly assigned office location.

DGS is working to develop a unified procedure on take-home vehicles that will encompass the assigned department's responsibilities, authorized employee usage and restrictions on usage, the responsibilities of DFMS, and the approval process including the Chief Administrative Officer (CAO) concurrence.



How often does the County review take-home assignments?

Take-home assignments are reviewed by DFMS on an annual basis. The FY11 Take-Home Vehicles memorandum requesting that Departments update the Vehicle Assignment System was sent to Departments by the Chief of DFMS on December 15, 2010. The request to update the Vehicle Assignment System was also conveyed to the fleet coordinators at the December Fleet Coordinators Meeting. Follow-up memos were sent in March to the Departments that failed to respond and to the Departments that responded, but their justification was not adequate or the form was incomplete. To emphasize accountability, DGS is currently drafting recommended revisions to AP 1-4 to enhance departmental compliance with monitoring and reporting the use of take-home vehicles. This enhancement will include regular reports to the Chief Administrative Officer.

• Do employees reimburse the agency for vehicle costs when not used for County purposes? If so, at what rate?

In accordance with AP 1-4, Section 5.4, County employees who have take-home vehicles to perform administrative and field supervision functions are required to reimburse the County for the cost of their normal commute. Employees with take-home vehicles that are used for inspection/technical and labor/regulatory functions are not required to reimburse the County under AP 1-4.

The AP requires that the County be reimbursed via payroll deduction according to the actual mileage the vehicles were used for non-governmental purposes. Finance has not been able to fully implement this provision. Where Finance has had clear authority under IRS regulations and existing personnel policies to perform such a deduction, the department has done so. In other instances, Finance has required departments to submit log sheets that are used to add imputed income to the employees pay for tax reporting purposes, or employees may elect the imputed income approach provided under IRS Regulations at the rate of \$1.50 per one-way commute (\$30 per pay period). There are remaining issues that continue to be addressed as described below.

Since December 2010, Finance and DFMS have been reviewing vehicle assignment and usage and are conducting a review of the actual mileage reimbursement vs. imputed income approach for all employees assigned a take-home vehicle. The goal of this review is to implement the actual mileage reimbursement option and required reporting methods wherever permissible, to ensure the fullest recapture of costs for the County. Finance is currently in the process of reviewing its ability to make automatic deductions from pay for all employee groups. At the same time, Finance will continue work with DFMS, OHR, and the County Attorney's Office to determine if a reimbursement policy and revisions to AP 1-4 can be developed that can be applied to all employees with takehome vehicles for administrative and field supervision purposes, and expanded to other groups of employees as appropriate.

• Is after-hour usage of take-home vehicles tracked or logged? If so, how?

After-hour usage of take-home vehicles for personal use is not allowed.

The following chart was provided to Council as requested through FY2008. This chart has been expanded to include FY2011.

MONTGOMERY COUNTY, MD PERMANENT TAKE-HOME VEHICLES								
ASSIGNED VEHICLES	2005	2006	2007	2008	2011			
Represented Employees	204	188	161	153	231			
Unrepresented Employees	14	14	12	52	62			
State's Attorney's Office/Circuit Court	6	6	6	5	4			
TOTAL	224	208	179	210	297			

Prior year reports did not include Seasonal Take-Home Vehicles. The FY2011 Seasonal time frame was from December 1, 2010 through February 28, 2011. The chart below shows the number of take-home vehicles used as take-home only during that time period.

MONTGOMERY COUNTY, MD SE	ASONAL TAK	(E-HO	NE VEH	HCLES	
ASSIGNED VEHICLES	2005	2006	2007	2008	2011
Represented Employees					17
Unrepresented Employees					16
TOTAL					33

Prior year reports did not include Heavy Fleet Take-Home Vehicles. The chart below shows the number of take-home heavy fleet vehicles that were either used as a seasonal take-home vehicle or are currently being used as a permanent take-home vehicle.

MONTGOMERY COUNTY, MD HEAVY FLEET TAKE-HOME VEHICLES										
ASSIGNED VEHICLES	2005	2006	2007	2008	2011					
SEASONAL										
Represented Employees					0					
Unrepresented Employees					12					
PERMANENT										
Represented Employees					1					
Unrepresented Employees					6					
TOTAL					19					



The following chart is the sum of the permanent take-home vehicles, the seasonal take-home vehicles and the heavy fleet take-home vehicles.

MONTGOMERY COUNTY, MD TOTAL TAKE-HOME VEHICLES										
ASSIGNED VEHICLES	2005	2006	2007	2008	2011					
Represented Employees					249					
Unrepresented Employees					96					
State's Attorney's Office/Circuit Court					4					
TOTAL					349					

Please let me know if you require any additional information or an explanation of the information provided.

cc: Millie Souders, DGS Lenny Moore, FIN Karen Hawkins, FIN Susan Farag, CCL

Take Home Vehicle Report (Permanent/ Seasonal) 3/23/11

	Dept Name	DivName	тн/тнѕ	Eq#	Year	Make	Model	OpName	OpPosition	Acquire Cost
	A STATE OF THE STA									
		Director Ofc Corrections	TH	077641	2007	CHEVROLET	MALIBU 4DR		Director	13896.00
		DOCR/PRC	TH	011630	2001	CHEVROLET	CAVALIER 4D		Manager II	11091.00
	·	MCCF	TH	071521	2007 Vehicle	FORD Count: 3	TAURUS		Manager II	12206.00
	CANTON TOWNS OF					4344,5164				
-		Cnty. Exec.	TH	079176	2007	CHEVROLET	TAHOE 4X4		Chief Administrative	38116.86
3)		Cnty. Exec.	TH	079199	2007	JEEP	GRAND CHEROKEE		Officer County Executive	38665.00
	The second secon	ennes - Since the Secretary and the secretary of the Secretary Sec	ne seedoo seessa seessa asteesta kurdataa		Vehicle	Count: 2			and Victorial Control of State Andrews and State Control of State Control	Author to Company of the Company of
	FINAL				A Sec					
		Pol. & Compl.	TH	001808	2000	CHEV/ALTEC	BLAZER 4X4		Environmental Health Specialist	21590.00
		Pol. & Compl.	TH	021685	2002	TOYOTA	PRIUS	(Environmental Health Specialist	19648.00
		Pol. & Compl.	TH	057131	2005	CHEVROLET	PICKUP		Environmental Health Specialist	15098.00
		Pol. & Compl.	TH	058182	2005	FORD	ESCAPE	and the constanting	Environmental Health Specialist	26777.00
		Pol. & Compl.	TH	082000	2008	CHEVROLET	UPLANDER	Contract Contract (1965)	Environmental	14662.75
		Pol. & Compf.	TH	087135	2008	FORD	PICKUP/4X4		Health Specialist Environmental Health Specialist	24873.69

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1201	
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Dept Name	DivName	TH/THS	Eq#	Year	Make	Model	OpName	OpPosition	Acquire Cost
	Pol. & Compl.	ТН	991820	1999	JEEP	CHEROKEE		Environmental Health Specialist	18349.00
	Solid Waste	TH	031764	2003	FORD	RANGER 4X2	3	Program Specialist	14220.00
	Solid Waste	TH	031765	2003	FORD	RANGER 4X2		Code Enforcement Inspector	14220.00
	Solid Waste	тн	066122	2006	CHEVROLET	DUMP TRUCK		Investigator	39752.76
	Solid Waste	TH	067190	2006	CHEVROLET	PICKUP		Special Investigator	19661.00
	Solid Waste	TH	067191	2006	CHEVROLET	PICKUP	10 M 10 M	Code Enforcement Inspector	19661.00
	Solid Waste	TH	081709	2008	CHEVROLET	COLORADO	V discontant	Code Enforcement	16567.42
	Solid Waste	TH	087116	2008	FORD	PICKUP/4X4	÷	Inspector Code Enforcement	24873.69
	Solid Waste	ТН	091768	2009	FORD	F-150		Inspector Code Enforcement	20736.41
	Solid Waste	TH	097112	2009	FORD	F-150		Inspector Code Enforcement	20736.41
	Solid Waste	тн	099221	2009	FORD	RANGER 4X2		Inspector Code Enforcement Inspector	16222.97
	Watershed Mgt.	TH	021658	2002	CHEVROLET	CAVALIER 4D		Program Manager	10921.00

Page 2 of 30

Fept Name	DivName	TH/THS	Eq#	Year	Make	Model	OpName	OpPosition	Acquire Cost
	Watershed Mgt.	тн	021713	2002	CHEVROLET	PICKUP 4X4		Permitting Services	20087.00
	Watershed Mgt.	TH	062004	2005	CHEVROLET	VAN		Inspector Permitting Services	17060.00
	Watershed Mgt.	тн	067159	2006	CHEVROLET	PICKUP		Inspector Permitting Services	16198.00
	Watershed Mgt.	тн	099229	2009	CHEVROLET	VAN	Manage Services (Manage Services)	Inspector Permitting Services	25306.33
	Watershed Mgt.	тн	111997	2011	CHEVROLET	VAN CARGO		Inspector Permitting Services	25298.03
(Q)				Vehicle	e Count: 23			Inspector	
(φ)					ti Evenimentusianosianos				
· 1000年至100年 1000年 1000年	Capital Dev.	TH	021610	2002	CHEVROLET	CAVALIER 4D		Construction Rep	10921.00
	Capital Dev.	.TH	067156	2006	CHEVROLET	PICKUP		Construction Rep	15203.00
	Capital Dev.	TH	101726	2010	FORD	F-150		Construction Rep	21679.25
	Facilities	THS	008136	2000	JEEP	CHEROKEE		Property Manager	19222.00
	Facilities	THS	021394	2002	CHEVROLET	CAVALIER 4D		Property Manager	10921.00
	Facilities	THS	021712	2002	CHEVROLET	PICKUP 4X4		Property Manager	15807.00
	Facilities	THS	031501	2003	CHEVROLET	CAVALIER 4D		Property Manager	10118.00
	Facilities	THS	061371	2006	CHEVROLET Page 3 of 30	COBALT		Manager III	10728.00

						100 100 100		C	ost
	Facilities	THS	091577	2009	FORD	FOCUS		Property Manager	12770.52
	Facilities	THS	091870	2009	FORD	ESCAPE		Manager II	27796.83
	Fleet Management	THS	021894	2002	JEEP	LIBERTY	Sr.	Equipment Services Coordinator	19007.00
	Fleet Management	THS	021897	2002	JEEP	LIBERTY		Manager III	19007.00
	Fleet Management	THS	028143	2002	JEEP	LIBERTY		Equipment Services Coordinator	22697.00
	Fleet Management	TH	028144	2002	JEEP	LIBERTY		Manager III	22697.00
	Fleet Management	THS	.031758	2003	CHEVROLET	PICKUP 4X4		Facil Maint Scheduler	20653.00
)'	Fleet Management	THS	041795	2004	CHEVROLET	PICKUP 4X4		Program Manager	18754.00
	Fleet Management	THS	048114	2004	JEEP	LIBERTY	: *	Equipment Services Coordinator	18238.00
	Fleet Management	THS	058169	2005	CHEVROLET	BLAZER 4X4		Equipment Services Coordinator	18849.00
	Fleet Management	TH	058180	2005	FORD	ESCAPE		Manager II	26777.00
	Fleet Management	THS	079178	2007	CHEVROLET	TRAILBLAZE		Manager III	19909.00

Year Make

Eq#

TH/THS

OpName

OpPosition

Acquire

Model



Dept Name

DivName

Vehicle Count: 20

1821
121
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· 2] 4								Table 18 Comments		
	•	Code Enf.	TH	001723	2000	CHEVROLET	PICKUP/4X4		Code	19154.45
							,		Enforcement	
						*	2.277	`	Inspector	
		Code Enf.	TH	001725	2000	CHEVROLET	PICKUP/4X4		Code	19402.40
									Enforcement	
		Code Enf.	TH	011556	2001	CHEVROLET	CAVALIER		Inspector Code	11091.00
		Code Em.	111	011330	2001	CHLVNOLLI	4D		Enforcement	11031.00
							40		Inspector	
		Code Enf.	TH	011634	2001	CHEVROLET	CAVALIER		Code	11091.00
							4D		Enforcement	
						er e	4		Inspector	
60		Code Enf.	TH	021527	2002	CHEVROLET	CAVALIER (Code	10921.00
(2)							4D		Enforcement	
		On to Fast	T1.	004050	0000	OUTVOOLET	CAVALIED *		Inspector	40004.00
		Code Enf.	TH	021653	2002	CHEVROLET	CAVALIER 4D		Code Enforcement	10921.00
							40		Inspector	
		Code Enf.	TH	031756	2003	CHEVROLET	PICKUP TRK	The state of the s	Code	12499.00
		30d3 E		•••	2000				Enforcement	
									Inspector	•
		Code Enf.	TH	031770	2003	CHEVROLET	PICKUP 4X4		Code	17586.00
									Enforcement	
									Inspector	:
		Code Enf.	TH	041717	2004	FORD	PICKUP 4X4		Code	14784.00
									Enforcement	
	•						•		Inspector	

Pept Name	DivName	TH/THS	Eq#	Year	Make	Model	OpName	OpPosition	Acquire Cost
	Code Enf.	TH	051687	2005	CHEVROLET	MALIBU 4DR		Code Enforcement	12094.00
	Code Enf.	TH	057127	2005	CHEVROLET	PICKUP		Inspector Code Enforcement	15098.00
	Code Enf.	TH	067138	2006	CHEVROLET	PICKUP		Inspector Code Enforcement Inspector	14303.00
	Code Enf.	ТН	067182	2006	CHEVROLET	PICKUP		Code Enforcement	16501.00
6	Code Enf.	ТН	081747	2008	FORD	TRUCK		Inspector Code Enforcement	17920.71
	Code Enf.	ТН	091353	2008	FORD	FOCUS		Inspector Code Enforcement	13480.51
	Code Enf.	TH	091629	2009	NISSAN	ALTIMA		Inspector Code Enforcement Inspector	24110.00
	Comm. Dev.	TH	051329	2005	CHEVROLET	COBALT		Planning Specialist	10728.00
	Comm. Dev.	TH	081318	2008	FORD	FOCUS		Chief Administrative Officer	13691.61
	Director Office DHCA	- TH	021547	2002	CHEVROLET	CAVALIER 4D		Program Manager	10921.00
	Director Office DHCA	· TH	091854	2009	FORD	ESCAPE		Director	27796.83



Dept Name	DivName	TH/THS	Eq#	Year	Make	Model	OpName	OpPosition	Acquire Cost
	Rehab, Assist.	TH	001498	2000	CHEVROLET	CAVALIER		Program	11091.00
	Rehab. Assist.	TH	0 4 16 9 3	2004	CHEVROLET	4D CAVALIER	u	Specialist Planning	10063.00
				Vahial	e Count: 22	4D .		Specialist	
				venici	Count: 22				
Stadiogrammer memority by a vessel of making appropriation. 200-12 are	Director Office - DOT	TH	001365	2000	CHEVROLET	LUMINA 4DR		Manager I	14529.00
	Director Office -	ТН	038148	2003	FORD	EXPLORER		Director	29384.57
	Director Office -	TH	042137	2004	FORD	PICKUP/4X4		Work Force Leader	21902.00
	Director Office - DOT	TH	081866	2008	CHEVROLET	TRAILBLAZE R		Dep Dir Pub Works & Tran	27450.27
)	Div of Highway Services	TH	011588	2001	CHEVROLET	CAVALIER 4D		Highway Inspector	11091.00
,	Div of Highway Services	THS	021361	2002	CHEVROLET	CAVALIER 4D		Highway In s pector	10921.00
	Div of Highway Services	THS	021661	2002	CHEVROLET	CAVALIER 4D		Program Specialist	10921.00
	Div of Highway Services	THS	021700	2002	CHEVROLET	PICKUP 4X4		Highway Inspector	15807.00
	Div of Highway Services	THS	021744	2002	CHEVROLET	PICKUP/4X4		Highway Inspector	16397.00
	Div of Highway Services	THS	021746	2002	CHEVROLET	PICKUP/4X4	The state of the s	Highway Inspector	16397.00
	Div of Highway Services	THS	021749	2002	CHEVROLET	PICKUP/4X4		Highway Inspector	16397.00



Dept Name	DivName	TH/THS	Eq#	Year	Make	Model	OpName	OpPosition	Acquire Cost
	Div of Highway Services	TH	021890	2002	JEEP	LIBERTY		District Supervisor	19007.00
	Div of Highway Services	THS	022197	2002	FORD	P/U 4X4 CC		Work Force Leader	34069.00
	Div of Highway Services	THS	022199	2002	FORD	P/U 1T 4X4		Work Force Leader	30929.00
	Div of Highway Services	TH	028142	2002	JEEP	LIBERTY		District Supervisor	19007.00
	Div of Highway Services	THS	032123	2003	CHEVROLET	P/U 4X4 CC	1 440 11 400 12 12 13 13 13 13 13	Work Force Leader	30311.00
	Div of Highway Services	TH	032135	2003	CHEVROLET	PICKUP 4X4		Work Force Leader	27031.00
`	Div of Highway Services	TH	041775	2004	FORD	PICKUP 4X4		Work Force Leader	19218.00
	Div of Highway Services	TH	042143	2004	FORD	PICKUP 4X4		Work Force	21902.00
)	Div of Highway Services	TH	042146	2004	FORD	PICKUP/4X4		Work Force Leader	21902.00
	Div of Highway Services	TH	042151	2004	CHEVROLET	PICKUP 4X4		Work Force Leader	24831.00
	Div of Highway Services	THS	042158	2004	CHEVROLET	PICKUP 4X4		Work Force Leader	27031.00
	Div of Highway Services	THS	042161	2004	CHEVROLET	PICKUP 4X4		Work Force Leader	30661.60
	Div of Highway Services	ТН	042185	2004	FORD	PICKUP/4X4		Work Force Leader	21902.00
	Div of Highway Services	TH	061880	2006	FORD	ESCAPE		District Supervisor	26352.00



pt Name	DivName	TH/THS	Eq#	Year	Make	Model	OpName	OpPosition	Acquire Cost
	Div of Highway	THS	062104	2006	CHEVROLET	PICKUP 4X4		Work Force	30881.22
	Services			1	:	ľ	,	Leader	
	Div of Highway	THS	062175	2006	CHEVROLET	P/U 4X4 CC		Work Force	45803.85
	Services							Leader	
,	Div of Highway	THS	062177	2006	CHEVROLET	P/U 4X4 CC		Work Force	45812.52
	Services			1	•			Leader	
	Div of Highway	THS	062178	2006	CHEVROLET	P/U 4X4 CC		Work Force	45791.67
	Services							Leader	
	Div of Highway	THS	067160	2006	CHEVROLET	PICKUP		Highway	16388.00
	Services							Inspector	
	Div of Highway	THS	067161	2006	CHEVROLET	PICKUP		Arborist	16388.00
	Services			4					
	Div of Highway	THS	067162	2006	CHEVROLET	PICKUP		Highway	16388.00
	Services						1	Inspector	
	Div of Highway	THS	067163	2006	CHEVROLET	PICKUP		Highway	16388.00
	Services						***************************************	Inspector	
	Div of Highway	THS	067164	2006	CHEVROLET	PICKUP		Highway	16388.00
	Services					5		Inspector	
	Div of Highway	TH	071833	2007	CHEVROLET	TRAILBLAZE		Manager III	19909.00
	Services					R	Vi		
	Div of Highway	THS	082180	2008	CHEVROLET	P/U 1T 4X4		Work Force	38222.51
	Services			'			at	Leader	
	Div of Highway	THS	082182	2008	CHEVROLET	P/U 1T 4X4		Work Force	38222.51
	Services			:	•). A	Leader	
	Div of Highway	THS	082183	2008	CHEVROLET	P/U 4X4 CC		Work Force	38222.51
,	Services							Leader	
	Div of Highway	TH	091609	2009	FORD	FOCUS		Information	12770.52
	Services					•		Technology	
		*					, ,	Specialist	

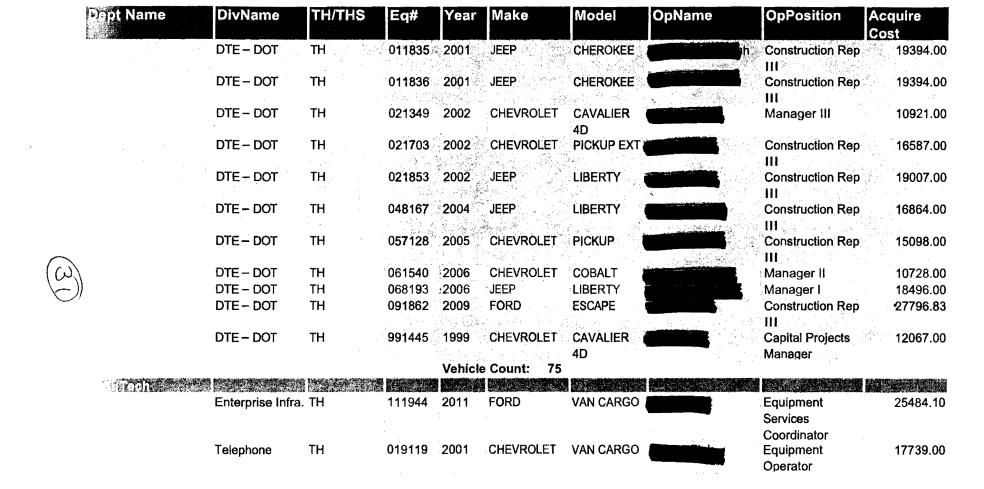


Pept Name	DivName	TH/THS	Eq#	Year	Make	Model	OpName	OpPosition	Acquire Cost
	Div of Highway	TH	091621	2009	NISSAN	ALTIMA		Manager III	24110.00
	Services Div of Highway Services	THS	091681	2009	NISSAN	ALTIMA		Manager III	24110.00
	Div of Highway Services	ТН	091728	2009	FORD	F350		District Supervisor	22340.04
	Div of Highway Services	TH	098103	2009	FORD	ESCAPE		District Supervisor	27796.83
	Div of Highway Services	THS	099213	2009	FORD	F-150	6.5	HWY Const Field Supervisor	19331.99
	Div of Highway Services	THS	099214	2009	FORD	F-150		Highway Inspector	19331.99
	Div of Highway Services	THS	099215	2009	FORD	F-150	(// // // // // // // // // // // // //	Highway Inspector	19331.99
	Div of Highway Services	THS	099216	2009	FORD	F-150		Highway Inspector	19331.99
<i>()</i>	Div of Highway Services	THS	099217	2009	FORD	F-150		Highway Inspector	19331.99
	Div of Highway Services	THS	099218	2009	FORD	F-150		Highway Inspector	19331.99
	Div of Highway Services	TH	108257	2010	FORD	ESCAPE		Manager III	29488.92
	Div of Highway Services	TH	981224	1998	FORD	TAURUS 4DR		Highway Inspector	13987.00
	Div of Parking	TH	098261	2009	FORD	ESCAPE		Property Manager	27796.83
	Div of Traffic Engineering & Ops	ТН	019125	2001	CHEVROLET	VAN CARGO		Trans Syst Technician	17739.00



Dept Name	DivName	TH/THS	Eq#	Year	Make	Model	OpName	OpPosition	Acquire Cost
	Div of Traffic Engineering &	TH	021815	2002	JEEP	LIBERTY		Manager II	19942.00
	Ops Div of Traffic Engineering &	тн	021841	2002	JEEP	LIBERTY		Manager III	19007.00
	Ops Div of Traffic Engineering & Ops	TH	029140	2003	CHEVROLET	VAN CARGO		Work Force Leader	15798.00
	Div of Traffic Engineering & Ops	TH	029144	2002	CHEVROLET	VAN CARGO		Trans Syst Technician	15798.00
	Div of Traffic Engineering & Ops	TH	029147	2002	CHEVROLET	VAN CARGO		Trans Syst Technician	15798.00
	Div of Traffic Engineering & Ops	TH	029149	2002	CHEVROLET	VAN CARGO		Trans Syst Technician	15798.00
	Div of Traffic Engineering & Oos	тн	031978	2003	CHEVROLET	VAN CARGO		Trans Syst Technician	17569.00
	Div of Traffic Engineering &	TH	032016	2003	CHEVROLET	VAN CARGO		Trans Syst Technician	15777.00
	Ops DTE - DOT	ТН	011818	2001	JEEP	CHEROKEE	S. Agencia. A second	Highway Construction Field Supervisor	19394.00
	DTE - DOT DTE - DOT	TH TH	011824 011827	2001 2001	JEEP JEEP	CHEROKEE CHEROKEE		Manager III Construction Rep	19394.00 19394.00





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Dept Name	DivName	TH/THS	Eq#	Year	Make	Model	OpName	OpPosition	Acquire Cost
* Careau Marie da	Telephone	TH	029143	2002	CHEVROLET	VAN CARGO	John Hartman	Equipment	15798.00
			w		in the second of			Operator	
				Vehicle	e Count: 3	19842-04-5			
- A PARKISHIKE	Lie & Den Con		7	2000	CHEVROLET	er besterningenberger ein		Environmental	a. The free consider and the state of the st
	Lic.& Reg. Serv.	- 1 11	001530	2000	CHEVROLET	CAVALIER 4D		Health Specialist	11091.00
	Lic.& Reg. Serv.	TH	001559	2000	CHEVROLET	CAVALIER		Environmental	11091.00
	Lio.a reg. oeiv.	***	001003	2000	OHEVIOLET	4D		Health Specialist	11051.00
	Lic.& Reg. Serv.	TH	011569	2001	CHEVROLET	CAVALIER		Environmental	11091.00
			,			4D		Health Specialist	
	Lic.& Reg. Serv.	TH	011571	2001	CHEVROLET	CAVALIER		Environmental	11091.00
	_					4D	*	Health Specialist	
	Lic.& Reg. Serv.	TH	011 5 95	2001	CHEVROLET	CAVALIER		Environmental	11091.00
						4D	4	Health Specialist	
(ω)	Lic.& Reg. Serv.	TH	021331	2002	CHEVROLET			Environmental	10921.00
$\langle \hat{Q} \rangle$:	•	
	Lic.& Reg. Serv.	TH	021615	2002	CHEVROLET			1	10921.00
	Ha O Day O Day	T::	004040	0000	OUT VOOLET	. —			40004.00
	Lic.& Reg. Serv.	IH	021648	2002	CHEVROLET				10921.00
	Lia P Dag Cone	TU	021660	2002	CHEV/DOLET	·		•	10021.00
	Lic.a Reg. Serv.		021000	2002	CHEVROLET				10921.00
	Lic & Rea Serv	TH .	031654	2003	CHEVROLET				10118.00
	Lio.u Nog. Otiv.		301007	2000	J. 12 1 1 JULE 1				10110.00
	Lic.& Rea, Serv.	·TH	041673	2004	CHEVROLET			Environmental	10063.00
					:	4D		Health Specialist	
	-	TH TH TH TH TH TH				4D CAVALIER		Health Specialist Environmental	11091. 10921. 10921. 10921. 10118.



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	(N)	
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Dept Name	DivName	TH/THS	Eq#	Year	Make	Model	OpName	OpPosition	Acquire Cost
	Lic.& Reg. Serv.	TH	071519	2007	CHEVROLET	COBALT		Environmental Health Specialist	10728.00
	Lic.& Reg. Serv.	TH	071551	2007	CHEVROLET	COBALT		Environmental Health Specialist	10728.00
	Lic.& Reg. Serv.	TH	091376	2009	NISSAN	ALTIMA		Environmental Health Specialist	24110.00
	Lic.& Reg. Serv.	TH	091518	2009	NISSAN	ALTIMA		Environmental Health Specialist	24110.00
	Lic.& Reg. Serv.	TH	091534	2009	FORD	FOCUS		Environmental Health Specialist	12770.52
	Lic.& Reg. Serv.	TH	091662	2009	NISSAN	ALTIMA		Environmental Health Specialist	24110.00
	Mgt. Serv.	TH	061532	2006	FORD	TAURUS 4DR		Director	12206.00
	PHS (Public Health Services)	TH	051903	2005	DODGE	CARAVAN 7		Public Service Worker	16573.00
	PHS (Public Health Services)	ТН	052097	2005	DODGE	CARAVAN 7	у	Planning Specialist	16573.00
	Street Outreach Network	ТН	.021640	2002	CHEVROLET	CAVALIER 4D		Environmental Health Specialist	10921.00
	Street Outreach Network	ТН	081378	2008	FORD	FOCUS		Community Services Aide	13082.37
	Street Outreach Network	TH	974993	1997	FORD	12 PASS VA		Community Services Aide	0.00

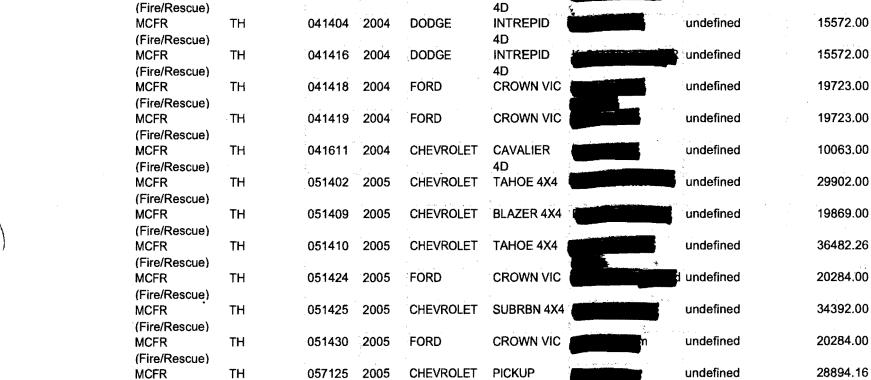
Vehicle Count: 23

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	Capt Name	DivName	TH/THS	Eq#	Year	Make	Model	OpName	OpPosition	Acquire Cost
	Maria and Security		TH	07810 7	2007	FORD	ESCAPE		undefined	26352.00
		,	•		Vehicle	Count: 1				•
	THE REPORT OF THE PARTY OF THE									
		BLC	TH	001513	2000	CHEVROLET	CAVALIER 4D		Alcohol/Tobacco Enforcement	11091.00
		BLC	TH	021345	2002	CHEVROLET	CAVALIER 4D	s	Specialist Alcohol/Tobacco Enforcement	10921.00
		BLC	ТН	021399	2002	CHEVROLET	CAVALIER 4D		Specialist Alcohol/Tobacco Enforcement	10921.00
(C)		BLC	тн	091509	2009	TOYOTA	PRIUS		Specialist Program Manager	21609.00
(3))	BLC	ТН	091593	2009	TOYOTA	PRIUS		Alcohol/Tobacco Enforcement	21609.00
		BLC	TH	101632	2010	HUNDAI	ELANTRA		Specialist Alcohol/Tobacco Enforcement	13836.00
		Wholesale	TH	061373		CHEVROLET Count: 7	IMPALA		Specialist Director	18555.00

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Dept Name	DivName	TH/THS	Eq#	Year	Make	Model	OpName	OpPosition	Acquire Cost
	MCFR	TH	001415	2000	FORD	CROWN VIC		undefined	20238.00
	(Fire/Rescue)		001410	-	. 0115			undenned	20200.00
	MCFR	TH	001479	2000	FORD	CROWN VIC		undefined	20238.00
	(Fire/Rescue)		0.0440					a, .	
	MCFR (Fire/Rescue)	TH	019116	2001	FORD	EXPEDITION		undefined	26387.00
	MCFR MCFR	TH	019401	2001	CHEVROLET	LUMINA 4DR	0.74.19	undefined	0.00
	(Fire/Rescue)			1	•				
	MCFR	TH	021801	2002	CHEVROLET	TAHOE 4X4	ell	undefined	30740.00
	(Fire/Rescue)			il Line					\$.
	MCFR	TH	031453	2003	FORD	CROWN VIC	ef	undefined	20181.00
	(Fire/Rescue) MCFR	TH	031454	2003	FORD	CROWN VIC	The second of	undefined	20181.00
	(Fire/Rescue)	111	031434	,2003	· FORD	CROWN VIC		undenned	20101.00
	MCFR	TH	036022	2003	FORD	EXPEDITION	and the same of th	undefined	25404.00
))	(Fire/Rescue)								
<i>' '</i>	MCFR	TH	039153	2003	FORD	EXPEDITION		undefined	28625.36
	(Fire/Rescue)			1211	1				
	MCFR	TH	039154	2003	FORD	EXPEDITION		undefined	46540.36
	(Fire/Rescue) MCFR	TH	039157	2003	FORD	EXPEDITION	(a)	undefined	47520.36
	(Fire/Rescue)	***	000101	2000	TORD	EXI EDITION		·	47020.00
	MCFR	TH	039158	2003	FORD	EXPEDITION		undefined	47520.36
	(Fire/Rescue)						_		
	MCFR	TH	039159	2003	FORD	EXPEDITION		undefined	47520.36
	(Fire/Rescue)				1				* .



OpPosition

Alcohol/Tobacco

Enforcement Specialist

undefined

Acquire

15572.00

20284.00

Cost

Eq#

041403 2004

Year

Make

DODGE

Model

INTREPID

CROWN VIC

OpName

TH/THS

TH



Dept Name

DivName

(Fire/Rescue)

(Fire/Rescue)

TH

061431

2006

MCFR

MCFR

FORD

Pept Name	DivName	TH/THS	Eq#	Year	Make	Model	OpName	OpPosition	Acquire Cost
Esta-Calculation	MCFR	TH	061432	2006	FORD	CROWN VIC		undefined	20284.00
	(Fire/Rescue)								
	MCFR	TH	061433	2006	CHEVROLET	IMPALA		undefined	19185.00
	(Fire/Rescue)					:		* **	
•	MCFR	TH	061434	2006	CHEVROLET	IMPALA		undefined	19185.00
	(Fire/Rescue)				e¥e .				
	MCFR	TH	061437	2006	CHEVROLET	IMPALA	ry	undefined	18910.00
	(Fire/Rescue)			i,	**************************************		to a constraint and the second		
	MCFR	TH	061438	2006	FORD	CROWN VIC		undefined	20365.00
	(Fire/Rescue)	•					A		
	MCFR	TH	061465	2006	CHEVROLET	IMPALA		undefined	18910.00
	(Fire/Rescue)	-	004047	0000	ÓUEL EQUET				
	MCFR	TH	061817	2006	CHEVROLET	TRAILBLAZE		undefined	19909.00
	(Fire/Rescue)	THE	004007	0000	OUEVOOLET.	R		المسام والمسام	40000 00
\	MCFR	TH	061837	2006	CHEVROLET	TRAILBLAZE		undefined	19909.00
	(Fire/Rescue) MCFR	TH	067197	2006	CHEVROLET	R PICKUP		Alcohol/Tobacco	24901.00
) !	(Fire/Rescue)	1171	007 197	2000	CHEVROLET	FICKUF		Enforcement	24901.00
	(File/Rescue)					•		Specialist	
	MCFR	TH	068190	2006	CHEVROLET	TRAILBLAZE		undefined	19909.00
	(Fire/Rescue)			2000	OHE TROLL!	R		·	10000.00
	MCFR	TH	071421	2007	CHEVROLET	IMPALA		undefined	18479.00
	(Fire/Rescue)		-,						
	MCFR	TH	071440	2007	FORD	TAURUS I		undefined	12206.00
	(Fire/Rescue)					•			
	MCFR	TH	071448	2007	FORD	TAURUS		undefined	12206.00
	(Fire/Rescue)								1
	MCFR	TH	071467	2007	CHEVROLET	TRAILBLAZE		undefined	19909.00
	(Fire/Rescue)					R '			

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Dept Name	DivName	TH/THS	Eq#	Year	Make	Model	OpName	OpPosition	Acquire Cost
	MCFR	TH	071477	2007	CHEVROLET	TRAILBLAZE		undefined	19909.00
	(Fire/Rescue)			*		R	· .		
	MCFR	TH	071480	2007	CHEVROLET	TRAILBLAZE		undefined	19909.00
	(Fire/Rescue)				* * *	R			
	MCFR	TH	071481	2007	CHEVROLET	TRAILBLAZE		undefined	19909.00
	(Fire/Rescue)					R			
	MCFR	TH	071482	2007	CHEVROLET	TRAILBLAZE		undefined	19909.00
	(Fire/Rescue)				1	·R		2 2	
	MCFR	TH	071484	2007	CHEVROLET	TRAILBLAZE		undefined	19909.00
	(Fire/Rescue)					. R			
	MCFR	TH	071486	2007	CHEVROLET	TRAILBLAZE		undefined	19909.00
	(Fire/Rescue)					R			
	MCFR	TH	071821	2007	CHEVROLET	TRAILBLAZE	(undefined	19909.00
	(Fire/Rescue)	* 11	074050	0007	OUEVEOU ET	R			
,)	MCFR	TH	071856	2007	CHEVROLET	TRAILBLAZE		undefined	19909.00
)	(Fire/Rescue)	TH	071872	2007	CHEVROLET	R TRAILBLAZE		dofined	10000.00
")	MCFR (Fire(Bassus)	10	0/10/2	2007	CHEVROLET	R		undefined	19909.00
	(Fire/Rescue) MCFR	TH	078111	2007	CHEVROLET	TAHOE 4X4		undefined	38086.97
	(Fire/Rescue)	111	0/0111	2001	CHEVIOLE	TAHOL 4A4		ulidelilied	30000.37
	MCFR	ŤΗ	078132	2007	FORD	EXPEDITION	A Committee of the Comm	undefined	23836.00
	(Fire/Rescue)	•••	0.0.02		,, 0.,0	EM EDITION		undomiou.	20000.00
	MCFR	тн	079160	2007	CHEVROLET	TRAILBLAZE		undefined	19909.00
	(Fire/Rescue)			,,		R	P	, =	
	MCFR	TH	079161	2007	CHEVROLET	TRAILBLAZE		undefined	19909.00
	(Fire/Rescue)		1	ţ		R	i		
	MCFR	TH	079162	2007	CHEVROLET	TRAILBLAZE		undefined	19909.00
	(Fire/Rescue)					R			

DivName	TH/THS	Eq#	Year	Make	Model	OpName	OpPosition	Acquire Cost
MCFR	TH	079163	2007	CHEVROLET	TRAILBLAZE		undefined	19909.00
(Fire/Rescue)					¹ R	the second second	, i	and the second
MCFR	TH	079164	2007	CHEVROLET	TRAILBLAZE		undefined	19909.00
				3	R			
	TH	079165	2007	CHEVROLET	· ·		undefined	19909.00
•	,							
	TH	079187	2007	CHEVROLET			undefined	19909.00
			./			·	· · · · · · · · · · · · · · · · · · ·	
	TH	081400	2008	CHEVROLET	IMPALA		undefined	19045.00
•								
	IH	081413	2008	CHEVROLET	IMPALA	F	undefined	19045.00
		004405		OUT DOLET	114541.4	2.2 S.M. 2. C. A.P.		40045.00
	IH	081435	2008	CHEVROLET	IMPALA		undefined	19045.00
	Tru t	004400	0000	OUE VOOLET		E. 150 c	en e	40045.00
	IH	081436	2008	CHEVROLET	IMPALA	1	undetined	19045.00
	TH	004444	0000	OUE)/DOLET	DADAL A			40045.00
	IH	081444	2008	CHEVROLET	IMPALA		unaetinea	19045.00
•	771.6	004400	2000	FORD	CDOWN VIC			20752.00
	ın	081466	2008	FORD	CROWN VIC		unaennea	20753.00
	TU	001752	วกกล	EODD	DICKLIDWAY		undofinad	24054.40
	ın	001703	2000	FURD	PICKUP/4X4		undenned	24004.40
	TU	001755	2000	EODD	DICKLIDIAVA	Company (Control of Control	undofined	24054.40
	iΠ	001733	2000	FORD	FIGNOF/4A4	*	undenned	24004.40
	TU	004770	2009	EODD	DICKLIDIAYA	South Services	- undofined	25905.28
	ıп	001/19	2000	TORD	FIUNUF/4A4		undenned	20300.20
	TH	088287	2008	FORD	EXPLORER		undefined	22658.95
	MCFR (Fire/Rescue)	MCFR TH (Fire/Rescue) MCFR TH	MCFR TH 079163 (Fire/Rescue) MCFR TH 079164 (Fire/Rescue) MCFR TH 079165 (Fire/Rescue) MCFR TH 079187 (Fire/Rescue) MCFR TH 081400 (Fire/Rescue) MCFR TH 081413 (Fire/Rescue) MCFR TH 081435 (Fire/Rescue) MCFR TH 081436 (Fire/Rescue) MCFR TH 081436 (Fire/Rescue) MCFR TH 081446 (Fire/Rescue) MCFR TH 081446 (Fire/Rescue) MCFR TH 081466 (Fire/Rescue) MCFR TH 081753 (Fire/Rescue) MCFR TH 081755 (Fire/Rescue) MCFR TH 081755 (Fire/Rescue) MCFR TH 081755 (Fire/Rescue) MCFR TH 081759 (Fire/Rescue)	MCFR TH 079163 2007 (Fire/Rescue) MCFR TH 079164 2007 (Fire/Rescue) MCFR TH 079165 2007 (Fire/Rescue) MCFR TH 079187 2007 (Fire/Rescue) MCFR TH 081400 2008 (Fire/Rescue) MCFR TH 081413 2008 (Fire/Rescue) MCFR TH 081435 2008 (Fire/Rescue) MCFR TH 081436 2008 (Fire/Rescue) MCFR TH 081444 2008 (Fire/Rescue) MCFR TH 081444 2008 (Fire/Rescue) MCFR TH 081466 2008 (Fire/Rescue) MCFR TH 081753 2008 (Fire/Rescue) MCFR TH 081755 2008 (Fire/Rescue) MCFR TH 081755 2008 (Fire/Rescue) MCFR TH 081755 2008 (Fire/Rescue) MCFR TH 081759 2008 (Fire/Rescue) MCFR TH 081779 2008	MCFR TH 079163 2007 CHEVROLET (Fire/Rescue) MCFR TH 079164 2007 CHEVROLET (Fire/Rescue) MCFR TH 079165 2007 CHEVROLET (Fire/Rescue) MCFR TH 079187 2007 CHEVROLET (Fire/Rescue) MCFR TH 081400 2008 CHEVROLET (Fire/Rescue) MCFR TH 081413 2008 CHEVROLET (Fire/Rescue) MCFR TH 081435 2008 CHEVROLET (Fire/Rescue) MCFR TH 081436 2008 CHEVROLET (Fire/Rescue) MCFR TH 081444 2008 CHEVROLET (Fire/Rescue) MCFR TH 081444 2008 CHEVROLET (Fire/Rescue) MCFR TH 081466 2008 FORD (Fire/Rescue) MCFR TH 081753 2008 FORD (Fire/Rescue) MCFR TH 081755 2008 FORD (Fire/Rescue) MCFR TH 081755 2008 FORD (Fire/Rescue) MCFR TH 081779 2008 FORD	MCFR TH 079163 2007 CHEVROLET TRAILBLAZE (Fire/Rescue) MCFR TH 079164 2007 CHEVROLET TRAILBLAZE (Fire/Rescue) MCFR TH 079165 2007 CHEVROLET TRAILBLAZE (Fire/Rescue) MCFR TH 079187 2007 CHEVROLET TRAILBLAZE (Fire/Rescue) MCFR TH 081400 2008 CHEVROLET TRAILBLAZE R (Fire/Rescue) MCFR TH 081413 2008 CHEVROLET IMPALA (Fire/Rescue) MCFR TH 081435 2008 CHEVROLET IMPALA (Fire/Rescue) MCFR TH 081436 2008 CHEVROLET IMPALA (Fire/Rescue) MCFR TH 081436 2008 CHEVROLET IMPALA (Fire/Rescue) MCFR TH 081444 2008 CHEVROLET IMPALA (Fire/Rescue) MCFR TH 081444 2008 CHEVROLET IMPALA (Fire/Rescue) MCFR TH 0814466 2008 FORD CROWN VIC (Fire/Rescue) MCFR TH 081753 2008 FORD PICKUP/4X4 (Fire/Rescue) MCFR TH 081755 2008 FORD PICKUP/4X4 (Fire/Rescue) MCFR TH 081779 2008 FORD PICKUP/4X4 (Fire/Rescue)	MCFR TH 079163 2007 CHEVROLET TRAILBLAZE (Fire/Rescue) MCFR TH 079164 2007 CHEVROLET TRAILBLAZE (Fire/Rescue) MCFR TH 079165 2007 CHEVROLET TRAILBLAZE (Fire/Rescue) MCFR TH 079187 2007 CHEVROLET TRAILBLAZE (Fire/Rescue) MCFR TH 081400 2008 CHEVROLET IMPALA (Fire/Rescue) MCFR TH 081413 2008 CHEVROLET IMPALA (Fire/Rescue) MCFR TH 081435 2008 CHEVROLET IMPALA (Fire/Rescue) MCFR TH 081436 2008 CHEVROLET IMPALA (Fire/Rescue) MCFR TH 081436 2008 CHEVROLET IMPALA (Fire/Rescue) MCFR TH 081444 2008 CHEVROLET IMPALA (Fire/Rescue) MCFR TH 081444 2008 CHEVROLET IMPALA (Fire/Rescue) MCFR TH 081466 2008 FORD CROWN VIC (Fire/Rescue) MCFR TH 081753 2008 FORD PICKUP/4X4 (Fire/Rescue) MCFR TH 081755 2008 FORD PICKUP/4X4 (Fire/Rescue) MCFR TH 081755 2008 FORD PICKUP/4X4 (Fire/Rescue) MCFR TH 081757 2008 FORD PICKUP/4X4 (Fire/Rescue) MCFR TH 081779 2008 FORD PICKUP/4X4 (Fire/Rescue)	MCFR TH 079163 2007 CHEVROLET TRAILBLAZE undefined MCFR TH 079164 2007 CHEVROLET TRAILBLAZE undefined MCFR TH 079165 2007 CHEVROLET TRAILBLAZE undefined MCFR TH 079187 2007 CHEVROLET TRAILBLAZE undefined MCFR TH 079187 2007 CHEVROLET TRAILBLAZE undefined (Fire/Rescue) MCFR TH 081400 2008 CHEVROLET IMPALA undefined (Fire/Rescue) MCFR TH 081435 2008 CHEVROLET IMPALA undefined (Fire/Rescue) MCFR TH 081436 2008 CHEVROLET IMPALA undefined (Fire/Rescue) MCFR TH 081444 2008 CHEVROLET IMPALA undefined (Fire/Rescue) MCFR TH 081466 2008 FORD PICKUP/4X4 undefined <td< td=""></td<>



(Fire/Rescue)

Dept Name	DivName	TH/THS	Eq#	Year	Make	Model	OpName	OpPosition	Acquire Cost
	MCFR (Fire/Rescue)	TH	088288	2008	FORD	EXPLORER		undefined	22658.95
	MCFR (Fire/Rescue)	TH	088289	2008	FORD	EXPLORER		undefined	22658.95
	MCFR (Fire/Rescue)	TH	088290	2008	FORD	EXPLORER		undefined	22658.95
	MCFR (Fire/Rescue)	TH	088291	2008	FORD	EXPLORER		undefined	22658.95
	MCFR (Fire/Rescue)	TH	088292	2008	FORD	EXPLORER		undefined	22658.95
	MCFR (Fire/Rescue)	TH	088293	2008	FORD	EXPLORER	у	undefined	22658.95
	MCFR (Fire/Rescue)	TH	088294	2008	FORD	EXPLORER		undefined	22658.95
\	MCFR (Fire/Rescue)	TH	088295	2008	FORD	EXPLORER		undefined	22658.95
	MCFR (Fire/Rescue)	TH	088296	2008	FORD	EXPLORER		undefined	22658.95
	MCFR (Fire/Rescue)	TH	097150	2009	FORD	PICKUP/4X4	LBD	undefined	25482.40
	MCFR (Fire/Rescue)	ТН	097151	2009	FORD	PICKUP/4X4	TBD	undefined	25482.40
	MCFR (Fire/Rescue)	ТН	097152	2009	FORD	PICKUP/4X4	TBD	undefined	25482.40
	•			Vahial	Counts	04			

Vehicle Count: 81

Jepr Name	DivName	TH/THS	Eq#	Year	Make	Model	OpName	OpPosition	Acquire Cost
THE TENIENCE SE					CUEVROLET	VALCADOO			24004.60
	Animal Serv.	TH	021902	2002	CHEVROLET	VAN CARGO		Code Enforcement	31884.69
								Inspector	
	Animal Serv.	TH	021914	2002	CHEVROLET	VAN CARGO		Code	31884.69
								Enforcement	
								Inspector	
	Animal Serv.	TH	021981	2002	CHEVROLET	VAN CARGO		Code	15798.00
								Enforcement	
	A -3 - 4 O	T	004000	0000	5000	EVENTION		Inspector	05404.00
	Animal Serv.	TH	031838	2003	FORD	EXPEDITION		Code	25404.00
								Enforcement Inspector	
	Animal Serv.	TH	099225	2009	FORD	VAN CARGO		undefined	21812.00
	Animal Serv.	TH	099226	2009	FORD	VAN CARGO	5	undefined	21812.00
•	Animal Serv.	TH	099236	2009	FORD	VAN CARGO		Various	21879.00
`)				*				Operators (Dept	
<i>)</i>								Motorpool)	
	Crime Lab	TH	011697	2001	CHEVROLET	CAVALIER		Manager II	10921.00
	F1-0		004004	0000	OUE /DOLET	4D		Ė. Salauras	47000.00
	Forensic Serv.	TH	001901	2000	CHEVROLET	VAN CARGO		Evidence Technician	17030.00
	Forensic Serv.	TH	021923	2002	CHEVROLET	VAN CARGO		Evidence	15798.00
	i oterisic serv.	111	02 1323	2002	OHEVIOLET	VAII OAROO		Technician	137 30.00
	Forensic Serv.	TH	029152	2002	CHEVROLET	VAN CARGO		Evidence	15798.00
				,				Technician	
	Forensic Serv.	TH	032032	2003	CHEVROLET	VAN CARGO		Evidence	15777.00
								Technician	
	Forensic Serv.	TH	061973	2006	CHEVROLET	VAN ECONO		Evidence	14340.00
								Technician	

(E)

	Dapt Name	DivName	TH/THS	Eq#	Year	Make	Model	OpName	OpPosition	Acquire
			ETTS FELL							Cost
		Forensic Serv.	TH	079100	2007	FORD	VAN		Evidence	16638.27
									Technician	
		Forensic Serv.	TH	089211	2008	CHEVROLET	VAN		Evidence	19906.09
									Technician	
		Forensic Serv.	TH	099241	2009	FORD	VAN CARGO		Evidence	21879.00
								t	Technician	
		Forensic Serv.	TH	111930	2011	FORD	VAN CARGO		undefined	20088.10
		Media	TH	021325	2002	CHEVROLET	CAVALIER		Program	10921.00
							4D		Specialist	
		SOD	TH	072012	2007	CHEVROLET	UPLANDER		Program Manager	15878.00
						• .		*		
	on an emock halvadray sale (1964) and other Anklay, who within an experience of the control of t	nic erong villaring halist house kan de villaring er helle bede villaring	and the second s	. educar en l'emblicat l'institution sensit	Vehicle	Count: 19	ur Jakkuturia kitakhindamaan in kua 16 dhepikh	a utvillelennissis 1975 lauskotussi Allikhikin shirikin 300 albustolish Million bir abbi muummatti	m - Spilliche Belond und debbe (Adopted Indicated Indica	alebra delegante anticomo con control de la factoria del Carlo Car
	A CONTRACTOR OF THE PARTY OF TH		. , ,							AND DESCRIPTION OF STREET, STR
		Building Constr.	TH	021346	2002	CHEVROLET	CAVALIER	1	Permitting	10921.00
							4D		Services	
(2)								¥	Inspector	
(\mathcal{A})		Building Constr.	TH	021618	2002	CHEVROLET	CAVALIER		Permitting	10921.00
_						:	4D		Services	
						ē			Specialist	
		Building Constr.	TH	031347	2003	CHEVROLET	CAVALIER		Permitting	10118.00
			•				4D		Services	
									Specialist	
		Building Constr.	TH	031502	2003	CHEVROLET	CAVALIER		Permitting	10118.00
							4D		Services	
									Inspector	
		Building Constr.	TH	031622	2003	CHEVROLET	CAVALIER		Permitting	10118.00
							4D		Services	
								ı	Inspector	

Pept Name	DivName	TH/THS	Eq#	Year	Make	Model	OpName	OpPosition	Acquire Cost
	Building Constr.	TH	031760	2003	CHEVROLET	PICKUP/4X4		Permitting Services	17586.00
	Building Constr.	тн	041675	2004	HONDA	CIVIC		Inspector Manager III	21099.05
	Building Constr.	ТН	041790	2004	CHEVROLET	PICKUP TRK		Permitting Services	13709.00
	Building Constr.	ТН	047108	2004	FORD	PICKUP 4X4		Inspector Permitting Services	16434.00
	Building Constr.	TH	047115	2004	FORD	PICKUP 4X4		Inspector Permitting Services	16434.00
E	Building Constr.	ТН	051682	2004	CHEVROLET	COBALT		Inspector Permitting Services	10728.00
(6)	Building Constr.	ТН	058177	2005	JEEP .	LIBERTY		Inspector Permitting Services	18049.00
	Building Constr.	ТН	061356	2006	CHEVROLET	COBALT		Inspector Permitting Services	10728.00
	Building Constr.	ТН	061385	2006	CHEVROLET	COBALT		Inspector Permitting Services	10728.00
	Building Constr.	ТН	061393	2006	CHEVROLET	COBALT		Inspector Permitting Services Inspector	10728.00



Dept Name	DivName	TH/THS	Eq#	Year	Make	Model	OpName	OpPosition	Acquire Cost
	Building Constr.	TH	061500	2006	CHEVROLET	COBALT		Permitting Services Inspector	10728.00
	Building Constr.	TH	061545	2006	CHEVROLET	COBALT		Permitting Services	10728.00
	Building Constr.	тн	061546	2006	CHEVROLET	COBALT		Inspector Permitting Services	10728.00
	Building Constr.	тн	071300	2007	CHEVROLET	COBALT		Inspector Permitting Services	10728.00
	Building Constr.	тн	071505	2007	CHEVROLET	COBALT		Inspector Permitting Services	10728.00
	Building Constr.	тн	071517	2007	CHEVROLET	COBALT		Inspector Permitting Services	10728.00
,	Building Constr.	тн	071522	2007	CHEVROLET	COBALT		Inspector Permitting Services	10728.00
	Building Constr.	TH	071523	2007	CHEVROLET	COBALT		Inspector Permitting Services	10728.00
	Building Constr.	TH	071548	2007	CHEVROLET	COBALT		Inspector Permitting Services	10728.00
	Building Constr.	TH	071549	2007	CHEVROLET	COBALT		Inspector Permitting Services Inspector	10728.00

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	Dept Name	DivName	TH/THS	Eq#	Year	Make	Model	OpName	OpPosition	Acquire Cost
Į.		Building Constr.	ТН	081812	2008	CHEVROLET	TRAILBLAZE R		Permitting Services	19909.00
		Building Constr.	:тн	081850	2008	CHEVROLET	TRAILBLAZE R		Inspector Permitting Services	19909.00
		Building Constr.	тн	089196	2008	CHEVROLET	TRAILBLAZE R		Inspector Permitting Services	19909.00
		Building Constr.	TH	089198	2008	CHEVROLET	TRAILBLAZE R		Specialist Permitting Services	19909.00
mrtinens		Building Constr.	тн	091301	2009	FORD	FOCUS		Inspector Permitting Services	12770.52
t)		Building Constr.	TH	091391	2009	NISSAN	ALTIMA		Inspector Manager III	24110.00
		Building Constr.	тн	091537	2009	TOYOTA	PRIUS		Permitting Services	21609.00
		Building Constr.	тн	091570	2009	ТОУОТА	PRIUS		Inspector Permitting Services	21609.00
		Building Constr.	тн	091585	2009	TOYOTA	PRIUS		Specialist Permitting Services	21609.00
		Building Constr.	TH	091587	2009	TOYOTA	PRIUS		Inspector Manager III	21609.00
		Building Constr.	TH	091598	2009	TOYOTA	PRIUS		Permitting Services Inspector	21609.00

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Dept Name	DivName	TH/THS	Eq#	Year	Make	Model	OpName	OpPosition	Acquire Cost
	Building Constr.	TH	091601	2009	TOYOTA	PRIUS		Permitting Services	21609.00
	Building Constr.	тн	091605	2009	TOYOTA	PRIUS		Inspector Permitting Services	22359.00
	Building Constr.	ТН	091633	2009	NISSAN	ALTIMA		Inspector Permitting Services	24110.00
	Building Constr.	ТН	091689	2009	FORD	FOCUS		Inspector Permitting Services	12770.52
	Building Constr.	тн	091869	2009	FORD	ESCAPE		Inspector Permitting Services	27796.83
	Building Constr.	TH	108255	2010	FORD	ESCAPE		Inspector Manager III	20066.19
,,	Building Constr.	TH	111542	2011	FORD	FOCUS		Permitting Services Inspector	14658.73
	Land Devel.	ТН	021769	2002	CHEVROLET	PICKUP 4X4		Permitting Services Inspector	21257.00
	Land Devel.	ТН	031762	2003	CHEVROLET	PICKUP 4X4		Permitting Services	17586.00
	Land Devel.	.TH	031773	2003	CHEVROLET	PICKUP 4X4		Inspector Permitting Services Inspector	17586.00



Popt Name	DivName	TH/THS	Eq#	Year	Make	Model	OpName	OpPosition	Acquire Cost
	Land Devel.	TH	031774	2003	CHEVROLET	PICKUP 4X4		Permitting Services	17586.00
	Land Devel.	тн	031783	2003	CHEVROLET	PICKUP 4X4		Inspector Permitting Services	17586.00
	Land Devel.	тн	031785	2003	CHEVROLET	PICKUP 4X4		Inspector Permitting Services	17586.00
	Land Devel.	тн	041791	2004	FORD	PICKUP 4X4	1	Inspector Permitting Services	16434.00
	Land Devel.	тн	047101	2004	FORD	PICKUP 4X4		Inspector Permitting Services	16434.00
(4)	Land Devel.	ТН	047105	2004	FORD	PICKUP 4X4		Inspector Permitting Services	16434.00
	Land Devel.	тн	047114	2004	FORD	PICKUP 4X4		Inspector Permitting Services	16434.00
	Land Devel.	тн	047119	2004	FORD	PICKUP 4X4		Inspector Permitting Services	16434.00
	Land Devel.	тн	048153	2004	CHEVROLET	BLAZER/UTL		Inspector Permitting Services	21587.00
	Land Devel.	тн	048154	2004	CHEVROLET	BLAZER/UTL		Inspector Environmental Health Specialist	21587.00

Dept Name	DivName	TH/THS	Eq#	Year	Make	Model	OpName	OpPosition	Acquire Cost
	Land Devel.	TH	057129	2005	CHEVROLET	PICKUP	3 2007/2013	Permitting Services Specialist	15098.00
	Land Devel.	TH	058176	2005	JEEP	LIBERTY		Permitting Services	18049.00
	Land Devel.	тн	061893	2006	JEEP	LIBERTY		Inspector Permitting Services	18496.00
	Land Devel.	т́н	068194	2006	JEEP	LIBERTY		Inspector Permitting Services	18496.00
	Land Devel.	тн	079170	2007	CHEVROLET	TRAILBLAZE R		Inspector Permitting Services Inspector	19909.00
	Land Devel.	TH	091884	2009	FORD	ESCAPE		Environmental Health Specialist	27796.83
) [:]	Land Devel.	TH	091895	2009	FORD	ESCAPE		Permitting Services Inspector	27796.83
	Land Devel.	TH	098260	2009	FORD	ESCAPE		Manager III	27796.83
	Land Devel.	TH	098263	2009	FORD	ESCAPE		Permitting Services Inspector	27796.83
	Land Devel.	TH	968113	1996 Vehicle	JEEP Count: 66	CHEROKEE	vacant	undefined	18486.00



Papt Name		TH/THS		Year	Make	Model	OpName		Acquire Cost
-	SAO	TH	042094	2004	FORD	VAN ECONO	The state of the s	Demonstr.	15560.00
			1		**************************************			Evidence	
			4					Specialist	
	SAO	TH	061541	2006	FORD	TAURUS		Deputy State	12206.00
								Attorney	
	SAO	TH	077635	2007	DODGE	CHARGER	У	State Attorney	19736.00
	SAO	TH	077640	2007	CHEVROLET	MALIBU 4DR		Deputy State	13896.00
						``		Attorney	

Vehicle Count: 4

Total Vehicle Count: 349

LEGEND:

Already Denied

Approval with Qualification

Justification Requested or No Response

Information/Action Requested

Some questions concerned missing entries in system

Some updates were made based on DFMS requests



Isiah Leggett
County Executive

Timothy L. Firestine Chief Administrative Officer

MEMORANDUM

March 29, 2011

TO:

Executive Branch Departments and Office Directors

Administrative Service Coordinators and Functional Equivalents

FROM:

Fariba Kassiri, Assistant Chief Administrative Officer

SUBJECT:

Draft Administrative Procedure 1-4, Assignment and Use of County Vehicles

Please go to OMB's website to find draft Administrative Procedure 1-4, Assignment and Use of County Vehicles. This Administrative Procedure establishes policies and procedures for the assignment and use of County-owned vehicles and supersedes the current procedure dated November 3, 2003. Under the revised procedure, an employee will be forbidden to operate County heavy equipment if the employee is impaired or under the influence of alcohol; non-prescribed, controlled dangerous substances; or over-the-counter or prescribed medicines that could affect/impair one's ability to drive a vehicle or operate heavy equipment. In addition, an employee will be forbidden to operate a County vehicle within four (4) hours after the employee has ingested any amount of alcohol. Further, alcoholic beverages will not be allowed in a County vehicle except as permitted by the Chief Administrative Officer for the business of the County (i.e. Department of Liquor Control, Police seizure, etc.).

Please forward this administrative procedure to all your division chiefs, program managers and all other employees in a supervisory capacity. Also, provide written comments to Philip Weeda in the Office of Management and Budget by Friday, April 29, 2011. After comments are received and incorporated into the administrative procedure, as appropriate, the procedure will be published in final form and will be placed on OMB's home page for administrative procedures.

View the table of contents on OMB's home page on the intranet at http://portal.mcgov.org/dpttmpl.asp?url=/content/departments intranet/omb/forms/APs/AP.asp

FK:pw

Attachment: Draft Administrative Procedure 1-4, Assignment and Use of County Vehicles





Offices of the County Executive • 101 Monroe Street • Rockville, Maryland 20850

NO. 1-4

PAGE 1 of 11

TITLE Assignment and Use of County Vehicles

PURPOSE

To establish policies and procedures for the assignment and use of County-owned vehicles. 1.0 This procedure provides department heads with operational guidance to manage the use of such vehicles.

DRAFT

- To provide reliable and timely transportation for County employees in the pursuit of County 1.1 business while establishing an efficient and equitable program for responding to these transportation needs with a minimum of vehicles.
- Vehicles of the Police Department, the Montgomery County Fire/Rescue Services, the 1.2 State's Attorney Office, the Sheriff's Office and the Department of Correction and Rehabilitation are also covered by this procedure.

DEFINITIONS

- Administrative Vehicle Vehicles used to provide transportation in support of 2.0 administrative/non-emergency purposes.
- Agency Assigned Take-home Vehicle A passenger vehicle assigned to a designated 2.1 employee whose County assignments require the vehicle be taken home during off-duty hours in order to be used for governmental purposes. Such vehicles will not be parked outside of the County on a regular basis during off-duty hours except in the case of Department Directors and Management Level I employees/managers who are otherwise assigned an Agency Assigned Take-home Vehicle.
- Assigned Emergency/Administrative Vehicle A passenger vehicle assigned to a designated 2.2 employee whose County work assignments require the employee to be within emergency radio and/or telephone communications on a 24-hour, 7-day a week basis.
- 2.3 Assigned Emergency/Public Safety Vehicle - A passenger vehicle assigned to a designated employee whose County work assignments require the employee be within emergency radio and/or telephone communications contact on a 24-hour, 7 days a week basis. Assigned Emergency/Public Safety vehicles are approved and designated as "emergency" vehicles by the Motor Vehicle Administrator for the State of Maryland.
- Emergency Vehicle Vehicles designated, equipped and/or marked for emergency response. 2.4
- 2.5 Motor Pool - A motor pool vehicle normally assigned on a temporary basis. Procedures concerning the use of the Division of Fleet Management Services motor pool vehicles are covered under Administrative Procedure 5-2, Motor Pool Operation.

POLICY

Use of County vehicles or operation of County heavy equipment is prohibited if the 3.0 employee is impaired or under the influence of alcohol, non-prescribed, controlled dangerous substances, or over-the-counter or prescribed medicines that could affect/impair one's



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1-4

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DATE 2/20/11

CAO APPROVAL

Assignment and Use of County Vehicles

ability to drive a vehicle or operate heavy equipment. County vehicles will not be operated within four (4) hours after the employee has ingested any amount of alcohol. Alcoholic beverages are not allowed in a County vehicle except as permitted by the Chief Administrative Officer for the business of the County (i.e. Department of Liquor Control, Police seizure, etc.).

- This procedure establishes a uniform system for authorizing employees to drive County-owned, County-leased or County-contracted motor vehicles, and also for the use of their personal vehicles while conducting County business. An employee with a suspended driver's license is prohibited from operating a County-owned, County-leased, County-contracted vehicle or from operating a personal vehicle for County business.
- 3.2 Permanent assignment of vehicles may be made to those employees whose duties mandate it. Such assignment of vehicles may be made on a short-term, temporary, or seasonal basis, rather than a year-round basis. A take-home vehicle will not be assigned as a fringe benefit of employment, nor will the vehicle be used for commuting outside of the County except in the case of Department Directors and Management Level I employees/managers who are otherwise assigned an Agency Assigned Take-home Vehicle. In addition, employees who are approved by the Chief Administrative Officer to protect the health and safety of the County will be permitted to commute outside the County in their Agency Assigned Take-home Vehicles.
- 3.3 Take-home vehicle assignments are categorized into five functions as follows:
 - A. Administration
 - B. Field Supervision
 - C. Inspection/Technical
 - D. License/Regulatory
 - E. Emergency/Public Safety
- An example of the current job titles under each function is found in Appendix 1.
- Only authorized personnel directly associated with County business will travel in County vehicles on a regular basis (Assigned Emergency vehicles exempt). Car pools with County employees using assigned vehicles, as determined according to the criteria for assignment, are strongly encouraged.
- 3.6 All Agency Assigned Take-home Vehicles will revert to the agency motor pool or be temporarily reassigned when an employee is absent from duty. Assigned vehicles may be utilized by the employee who, in a designated acting capacity, is performing the functions for which the vehicle was originally assigned.
- 3.7 Employees will not install or have installed any items of equipment on County vehicles without prior written approval of the Director, Department of General Services or their





NO. 1-4

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DATE

3/24/11

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TITLE

Assignment and Use of County Vehicles

DRAFT

designee. Two-way radios required for performance of duties will be installed by the Enterprise Telecommunications Division, Department of Technology Services or its designated service provider. The cost of removal of existing and approved personal equipment will be at the employee's expense.

- All employees are prohibited from using County vehicles while engaged in or attending any political or partisan activity. Such activities include rallies, caucuses, promotional events, political speeches and fund raisers, driving people to the polls for a candidate or a party, etc. Employees may use County vehicles to attend official government activities, or while on official County business.
- 3.9 Departments are encouraged to rotate vehicles within their own departments to utilize resources better. The Director, Department of General Services or designee will decide periodically to reassign or rotate vehicles for the better utilization of fleet resources.
- Personal use of Assigned-Emergency/Public Safety vehicles will be permitted to ensure constant two-way communications capability with the County provided that the employee is subject to 24-hour emergency callback or functions in a Public Safety capacity. Vehicles will not be taken outside the Baltimore-Washington Standard Metropolitan Statistical Areas (SMSA). Employees assigned such vehicles will reimburse the County by payroll deduction for the actual of commuting mileage between home and work. The operator of any vehicle taken out of the SMSA must contact the Division of Fleet Management Services to report destination, length of time out of area, driver's name and vehicle stock number. The Division of Fleet Management Services will provide a list of all vehicles garaged outside the State of Maryland to the Division of Risk Management.
- Assigned Emergency/Administrative vehicles can be justified only if the employee is on call 24 hours a day, 7 days a week to respond to emergencies and requires the use of a vehicle equipped with two-way radio and/or mobile telephone communication devices.
- Assigned/Emergency Public Safety vehicles can be justified only if the employee is on call 24 hours a day, seven days a week to respond to life-threatening emergencies and requires the use of the vehicle equipped with two-way radio and/or mobile telephone communication devices.
- No provisions in this procedure are to be interpreted as precluding a department head from authorizing the temporary use of a vehicle on a take-home basis for employees whose duties include emergency stand-by or call-back status. Such vehicles will be drawn preferably from the agency's own motor pool, and as a last resort, from the general County motor pool. Temporary assignments beyond five days must be approved by the Director, Department of General Services, or their designee.
- Any employee, including public safety employees, who, while operating a County-owned or County-contracted vehicle, or shortly after operating such a vehicle, is stopped by a law enforcement officer on suspicion of driving or attempting to drive the vehicle under the influence of alcohol, a non-prescribed controlled substance, or a prescribed medicine or

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over-the-counter substance that impairs the employee's ability to drive and who is requested by the law enforcement officer to submit to a test of the employee's breath for alcohol concentration ("a breathalyzer test") or appropriate screening test for drugs must:

submit to the test; and A.

Assignment and Use of County Vehicles

- B. report the results of the test to the employee's supervisor on the next business day.
- An employee who refuses to submit to a drug or alcohol test must report this refusal to the 3.15 employee's supervisor on the next business day following the employee's detention by the law enforcement officer. Failure to make such a report will subject the employee to disciplinary action, which may include dismissal.
- An employee must ensure that the County-owned vehicle is returned to the agency motor 3.16 pool or the County-contracted vehicle to the contractor, no later than the next business day following the employee's detention by the law enforcement officer, if:
 - the employee's driver's license is confiscated by a law enforcement officer (and A. replaced by a temporary license) because the employee refused to submit to a breathalyzer test or other appropriate alcohol/drug screening test after being stopped by a law enforcement officer while operating (or shortly after operating) a Countyowned or County-contracted vehicle; or
 - В. the employee fails to report the results of a breathalyzer test or other appropriate drug screening test to the employee's supervisor as required.
- 3.17 The Director of the Department of General Services or designee may suspend or revoke, either permanently or for a specific period of time, an employee's privilege to receive the assignment of a County-owned vehicle or the use of a County motor pool vehicle, a Countyleased vehicle or the use of a vehicle supplied to the County by a contractor when notified by the Chief, Division of Risk Management that:
 - a law enforcement officer confiscated the employee's driver's license because the A. employee refused to submit to a breathalyzer test or appropriate drug screening test after being stopped by a law enforcement officer while operating (or shortly after operating) a County-owned or County-contracted vehicle;
 - B. the employee submitted to a breathalyzer test or appropriate drug screening test while operating a County-owned or County-contracted vehicle but failed to report the results of the test to the employee's supervisor, as required in Section 3.14(B) above; or
 - C. the employee submitted to a breathalyzer test or appropriate drug screening test while operating a County-owned or County-contracted vehicle and the results of the test indicated that the employee was impaired by or under the influence of alcohol or drugs.



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- 3.18 At the end of the period of suspension, the Chief, Division of Risk Management or designee will notify the Director of the Department of General Services or designee to reinstate the employee's vehicle assignment or the employee's authorization to use motor pool or contract vehicles after considering:
 - if the employee's use of a County-owned or County-contracted vehicle would be A. a threat to public safety; and
 - B. if the employee can maintain and operate a County-owned or County-contracted vehicle.
- 3.19 The Director of General Services, or designee, may, on reasonable grounds, immediately suspend or terminate the employee's vehicle assignment or the employee's authorization to use motor pool or contract vehicles.
- 3.20 The Chief, Division of Risk Management or designee, will notify the Director of the Department of General Services, after receiving a copy of the Motor Vehicle Administration's (MVA) decision, to reinstate an employee's authorization to be assigned a County-owned or County-contracted vehicle if, after a hearing, the MVA reinstated the employee's driver's license because the MVA found that:
 - A. the employee can safely maintain and operate a County-owned or County-contracted vehicle:
 - B. the law enforcement officer did not have reasonable grounds to believe that the employee was driving or attempting to drive the County-owned or County-contracted vehicle while under the influence of alcohol: or
 - C. the employee did not refuse to take the test.
- 3.21 The Director of the Department of General Services or designee, when notified by the Chief, Division of Risk Management, will revoke an employee's privilege to drive a County vehicle or operate County heavy equipment if an employee receives a ticket and fine for driving under the influence of alcohol or drugs in their personal vehicle, that results in loss or suspension of a license. The privilege to drive a County-owned vehicle, County-leased vehicle or vehicle supplied to the County by a contractor will not be restored until the appropriate license is restored by the state in which the employee is licensed.
- 3.22 An employee who submits to a breathalyzer test or appropriate drug screening test and whose test indicates use of alcohol or drugs may also be subject to discipline under other applicable County procedures and regulations.

GENERAL

4.0 Employees are prohibited from putting any bumper sticker decal, placard, banner, or insignia on any County vehicle. Partisan political materials of any kind are prohibited. Police Officers with Personnel Patrol Vehicles may display the official emblems of the Fraternal



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Order of Police, the Police Association, and/or the Coalition of Black Police Officers (Prohibited items are to be removed immediately from all County vehicles).

- 4.1 The criteria to receive an agency-assigned vehicle are the following:
 - A. Agencies with employees whose duties require them to spend the major portion of each workday engaged in field activities;
 - B. Agencies with employees whose duties and responsibilities require that a vehicle be available at all times during each workday so as to maintain the efficiency of the employee. (Adequate justification must be given that proper work scheduling cannot eliminate the need for a constantly available vehicle, and the department or Fleet Management Services' motor pool cannot serve the need for a vehicle); and
 - C. Employees whose duties require the constant use and/or storage of special equipment in the vehicle.
- 4.2 The following reasons may serve as justification for an employee to receive an Agency Assigned Take-home Vehicle:
 - A. Employee who regularly, and on a continuing basis, is subject to be called for emergencies during off-hours;
 - B. Employee's position requires frequent after-hour travel to meetings to represent the County's interest, or to provide service delivery to client populations;
 - C. Documented increases in an employee's job efficiency or effectiveness provide a clear benefit to the County by the operation of an Agency Assigned Take-home Vehicle;
 - D. Employee has supervisory responsibility for field employees, and frequently visits multiple job-sites on the way to or from his regularly assigned office location.
- The following guidelines will be used to evaluate fleet upgrade or vehicle class change requests:
 - A. Agency vehicle needs may have changed significantly during the year;
 - B. Vehicle technology may have improved considerably from the time a vehicle was originally ordered;
 - C. Unique maintenance problems may have occurred with the present vehicles in use;
 - D. A clear and present danger must either exist, or could exist, to County employees or the public with the currently operated vehicles; and upgraded equipment will significantly reduce or eliminate the problem.





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4.4

The use of a BlackBerry or other texting devices, Geographical Positioning System devices and cellular telephones (unless the device is "hands free") is prohibited for drivers while the vehicle is in motion.

RESPONSIBILITIES

- 5.0 Employee
 - For those employees who operate or request to operate a County-owned/leased or Α. County-contracted vehicle in the course of County employment, provide Fleet Management Services with notice of their driver's license number at the time of request and notify the County of any suspension or revocation of their driver's license. This provision does not supersede or invalidate any existing event or record reporting requirement authorized by law, regulations, or departmental procedure.
 - B. For those employees who have an assigned County vehicle, or who regularly operate a County-owned, County-leased, County-contracted vehicle, or County heavy equipment, provide the employee's supervisor with a copy of the employee's driving record (as issued by the state that issued the employee's driver's license) during the month of January.
 - C. For those employees who operate a County owned/leased or County-contracted vehicle, report to Occupational Medical Services any medications that are prescribed that might affect their ability to operate a County vehicle or heavy equipment.
- 5.1 Division of Risk Management, Department of Finance
 - A. Based on information obtained regarding the driving records of employees who operate a County vehicle, the Chief, Division of Risk Management, must report to the Director, Department of General Services or designee, as well as the respective department director of any of the following information:
 - 1. The suspension or revocation of the driver's licenses of employees who operate County vehicles:
 - 2. Occurrences in which employees who operate County vehicles were found guilty of driving under the influence of alcohol or drugs in violation of state motor vehicle laws;
 - 3. The presence of restrictions (other than the requirement to wear eyeglasses) placed on the driver's licenses of employees who operate County vehicles.
 - Submit to the Director, Department of General Services or designee, as well as the В. respective department notification, on the following occurrences:





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- Confiscation of an employee's driver's license by a law enforcement i. officer due to the employee's refusal to submit to an alcohol or drug creening test;
- 2. Occurrences in which employees who operate County vehicles were found guilty of driving under the influence of alcohol or drugs in violation of state motor laws; and
- 3. Reinstatement of an employee's privilege to drive a County vehicle.

5.2 Department

- Keep up-to-date records of employee driver's license numbers and license status of A. those employees who operate or request to operate County vehicles. The department is to notify Fleet Management Services as well as the Division of Risk Management of any employee whose license is suspended or revoked. The department is to take appropriate action such as not allowing the employee to drive a County vehicle, when the department becomes aware that the employee is in violation of this Administrative Procedure.
- В. Upon receiving a copy of an employee's driving record each year in January, review the driving record to determine whether the employee has complied with the reporting requirements of this Administrative Procedure. Also, determine whether the employee's driving record indicates the employee's driver's license was suspended or revoked, and whether the employee was convicted of driving under the influence of alcohol or drugs (within the preceding twelve months).
- C. Report to Fleet Management Services as well as the Division of Risk Management an employee's failure to report to the employee's supervisor the results of a breathalyzer test or appropriate drug screening test that was administered by a law enforcement officer in connection with the employee's operation of a County-owned vehicle, County-leased vehicle or County-contracted vehicle;
- D. Request an additional Agency Assigned Take-home Vehicle for an employee eligible to receive a take-home vehicle using the procedures under Paragraph 6.0 of this administrative procedure. Include miles traveled to and from work in requests for additional take-home vehicles for employees in the Administration and Field Supervision functions.
- E. Submit in writing to the Division of Fleet Management Services any request to change: 1) the quantity of Agency Assigned Take-home Vehicles; 2) the status of currently assigned agency operated vehicles; or 3) the vehicle class of currently assigned agency operated vehicles. All vehicle assignment requests should stress what taxpayer benefits would accrue, and how service delivery to County residents would be improved by the requested change or new vehicle assignment.



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- 5.3 Division of Fleet Management Services, Department of General Services
 - Provide department heads with management or technical information to assist in the A. development of sound vehicle utilization decisions.
 - В. Assist departments in reviewing all vehicle assignment requests for fleet management issues, e.g. changes in the quantity of Agency Assigned Take-home Vehicles, or changes in the type of passenger vehicle assignment of currently assigned agency operated vehicles.
 - C. Provide departments with guidance when there is a vehicle class change request, e.g. when the vehicle class changes from passenger sedan to four wheel drive vehicle, etc.
 - D. Coordinate with departments to have their Agency Assigned or Take-home Vehicle reassigned or rotated for better utilization of fleet resources.
 - E. Submit to the Payroll Division, Department of Finance, the employees who are assigned to Agency Assigned Take-home Vehicle in the Administrative and Field Supervisory functions.
 - Provide the Division of Risk Management with the names and license numbers of all F. employees who operate or request to operate a County-owned/leased or Countycontracted vehicle in the course of County employment.
- 5.4 Payroll Division, Department of Finance

Reduce the wages from an employee, who has an Agency Assigned Take-home Vehicle in the Administrative and Field Supervision functions, according to miles traveled to and from work.

5.5 Office of Management and Budget

> Review the department's request for additional Agency Assigned Take-home Vehicle(s) and provide a recommendation to the County Executive through the budget process.

5.6 Office of the County Executive

> Review OMB's recommendation and approve or disapprove the department's request for an additional agency assigned vehicle(s).





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PROCEDURE

REQUESTING AN ADDITIONAL VEHICLE OR VEHICLE UPGRADE

6.0	Department	Submit a Vehicle Request Form to the Division of Fleet Management Services for an additional or upgrade vehicle for an eligible employee, according to the criteria outlined under Paragraphs 4.1, 4.2 and 4.3 of this administrative procedure.
6.1	Division of Fleet Management Services, Department of General Services	Review the department's request for an additional or upgrade vehicle. Complete the cost estimate on the Vehicle Request Form and provide recommendations to the department and the County Executive.
6.2	Office of Management and Budget	Review the department's request for an additional or upgrade vehicle, ensure the requirements for the department are in accordance with the guidelines of this procedure, and provide the County Executive with a recommendation through the budget process.
6.3	Office of the County Executive	Review OMB's recommendation and approve or disapprove the department's request for an additional or upgrade Agency Assigned Take-home Vehicle(s).
6.4	Department	Submit copy of approved request to the Division of Fleet Management Services, Department of General Services, for an additional or upgrade vehicle.
6.5	Division of Fleet Management Services, Department of General Services	Provide departments guidance when there is a vehicle class change request and provide recommendation for any fleet upgrade or vehicle class change to the Director, Department of General Services.
		NOTE: All vehicle class change requests that exceed fifteen percent will be processed either as a Supplemental Appropriation, or through the annual budget process.

ANNUAL REVIEW OF VEHICLES

7.0 Department

Complete/update vehicle assignments on-line through the Division of Fleet Management Services' Intranet site, as part of the budget process for all assigned vehicles.



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7.1

Division of Fleet Management Services, Department of General Services

Review the vehicle assignments and submit an updated list as part of the budget process.

Division of Fleet Management Services, Department of General Services Submit to the Payroll Division, Department of Finance, the list of employee(s) in the Administration and Field Supervision functions who have an Agency Assigned Take-home Vehicle and the number of miles the employee(s) travel round-trip from home to the job site.

7.2 Payroll Division,
Department of Finance

Reduce an employee's salary who was assigned an Agency Assigned Take-home Vehicle in the Administration and Field Supervision functions by the commuting mileage between home and work multiplied by the Internal Revenue Service mileage reimbursement rate that can be found at www.gsa.gov/mileage.

NOTE: The amount that will be deducted from an employee's bi-weekly pay is the number of miles the Agency Assigned Take-home Vehicle is driven round-trip from home and to the job site multiplied by the Internal Revenue Service multiplied by the mileage reimbursement rate.

SUNSET REVIEW PROVISION

Take home vehicle assignments will be subject to review on an annual basis. Other vehicle assignments may be subject to review on an as needed basis. The Vehicle Assignment Review Form, which is to be used as part of the review process, is found at Appendix 2.

All requests for authorization of assigned vehicles, both agency assigned and take-home, will stress the taxpayer benefits which accrue, and how improved service delivery to County residents will continue through the use of such vehicles.

DEPARTMENTS AFFECTED

9.0 All County Departments

ATTACHMENTS

Appendix 1 Summary of the Job Titles Affected By Pay Assignment of Take-Home Vehicles

Appendix 2. Vehicle Assignment Review Form



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Assignment and Use of County Vehicles - Appendix I

APPENDIX 1

ASSIGNMENT AND USE OF COUNTY VEHICLES

Summary of the Job Titles Affected By Pay Assignment of Take-Home Vehicles

Administration

Alcoholic Tobacco Enforcement Specialist Minority Business Control Specialist Program Manager II Program Manager I Environmental Protection Manager Department Directors Deputy Directors Division Chiefs

Section Chiefs Assistant Section Chiefs/Special Investigators County Executive Chief Administrative Officer County Attorney County Health Officer

Inspection/Technical

Public Administration Intern Code Enforcement Inspector III Code Enforcement Inspector II Construction Codes Representative II Construction Codes Representative I Engineer Technician III Engineer Technician II

Field Supervision

Investigator III Code Enforcement Supervisor Construction Codes Field Supervisor Senior Engineer Engineer III Engineer Technician Field Supervisor Senior Engineer Technician Supervisor Traffic Signal Unit Shop Supervisor District Supervisor Work Force Leader IV Work Force Leader III

License/Regulatory

Accident Prevention Specialist Investigator II Environmental Health Specialist II Community Health Nurse II Planning Specialist II Supply Clerk III Health Services Driver



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Assignment and Use of County Vehicles - Appendix II

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<u>Vehicl</u>	ASSIGNMENT OF VEHICLE REVIEW FORM Visit Fleet's Intranet Services Site at http://dpwt-fms/fleetservices/index.aspx and click es under Applications to complete the required information on line	on Take Home
Depar	tment and Division:	
Purpo	se: To provide information on current assigned vehicles and department motor pool vehicles d budget process as required by AP 1-4.	uring the annual
1.	Type of Assignment a. □ Agency Assigned Take-Home Vehicle b. □ Agency Assigned Vehicle (non take-home) c. □ Department Motor Pool d. □ Other	
2.	Current Vehicle Description a. Type: □ Sedan □ Truck □ SUV □ Van □ Other b. Vehicle Stock Number Tag Number	
	Year Make and Model c. Equipment: □ Two-way Radio □ PS2000 □ Decals d. Other Installed/Special Equipment	
3.	Vehicle Assignment	
	a. Operator Name (or note Dept Motor Pool) b. Job Position Title and Class c. Merit System Employee □ Appointed □ Elected Official d. Nature of Work	
4.	Location: full address of where the vehicle is parked after work hours:	
	Street Name and Number	
	CityCounty	
5.	Passengers: Name Employee Position Title and Class	





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6. a. b. c. NOTF pooler	Estimated Current Vehicle Use Total Annual Mileage: Assigned Office Work Location: One way miles from office location to where vehicle parked in #5: (Field personnel - Use your home office, not job site location.) Average business use per day: in miles hours The IRS requires calculation of the taxable benefit for the commuting use of a business vehicle by operators or cars.
7.	Vehicle Justification: For Agency Assigned Take-Home — check all that apply: □ Subject to emergency, off-hours call-back; □ Frequent after-hours travel to meetings for service delivery; □ Increase in the efficiency or effectiveness can be documented; and □ Field supervision and frequent site visits on the way to or from work.
For Ap	gency Assigned Take-Home, please justify the nature of each of the blocks checked as it pertains to the employee's ties and responsibilities. gency Assigned Vehicle (non-take-home) - check all that apply; Engaged in Field activities for major portion of each workday. Duties require vehicle to be available at all times during the week; and Require constant use for storage of special equipment and vehicle. ER JUSTIFICATION: Stress what taxpayer benefits would accrue, and how service delivery to County residents be improved:
8.	Department Head Approval
	Department Head Signature Date
9.	Division of Fleet Management Recommendation Concurs with Vehicle Assignment Does Not Concur with Vehicle Assignment
	Division Chief/ASC GY Date

MEMORANDUM

April 25, 2011

TO:

Transportation, Infrastructure, Energy & Environment Committee

FROM:

Susan J. Farag, Legislative Analyst

SUBJECT:

Worksession: FY12 Operating Budget: Department of General

Services: Fleet Management Services (DFMS)
Motor Pool Fund Contribution (NDA)

Attached are two documents that were provided after the packet for today's worksession was published. The first document includes DFMS answers to follow-up questions regarding take-home vehicles. In addition, OMB has provided the preliminary list of specific public safety vehicle replacements as requested by the Committee.

Additional Questions Regarding Take-Home Vehicles: (DFMS Responses in italics)

1) My understanding of IRS regulations is that commuting from home to a workstation is considered personal use of a vehicle. 26 CFR §1.162.2(e). If this is the case, do you require employees to log or otherwise track their commuting mileage? It is also my understanding that if records are not provided by the employee, then the value of **all use of the vehicle** is considered wages to the employee. §1.132-5(b)

Yes, we do require logs for commuting miles. However, for employees electing the \$1.50 personal commuter imputed income approach, we require a log that tracks each day a commute was made from home-to-work.

2) You mention on page 4 of the April 11 memo that employees "may elect the imputed income approach under IRS Regulations at the rate of \$1.50 per one-way commute (\$30 per pay period). My understanding is that this \$1.50 rule is not permissible for a "control employee." This is defined as an elected official or an employee whose compensation is at least as great as a Federal government employee at Executive Level V (for 2011, \$145,700). Do we calculate imputed income differently for elected officials and those whose salaries are at least \$145,700 or more?

The IRS regulations allow for either the calculation of imputed income or reimbursement. The County has elected to require reimbursement for certain "controlled employees."

3) Could you provide written guidelines of how the type of vehicle is chosen for a specific position? My concern is about vehicle assignments such as the 2007 Chevy Tahoe for the CAO. Is there a reason this vehicle can't be a more fuel efficient vehicle?

Guidelines regarding requests for additional or upgraded vehicles are included in the County's Budget Manual for the Preparation of the FY Operating Budget. Departments requesting vehicles must complete a Vehicle Request Form for each new or upgraded vehicle and submit the form to DGS Division of Fleet Management Services (DFMS). The form is on the County intranet site and includes pertinent information and justification for the vehicle. The pertinent information includes vehicle category, vehicle description, type of assignment, estimated annual mileage and how the vehicle will be used. The request must identify required accessories and equipment such as decals, light bars, hitches and other attachments or appurtenances necessary for the intended use. Based on this information DFMS provides to the department a capital cost estimate for the vehicle, including related equipment, and the annual motor pool operating charges. DFMS also reviews the vehicle purchase/upgrade request assessing the vehicle type and equipment necessary to perform the function described in the request form, which may not be met by the specific vehicle type desired by the department/agency. This assessment includes consideration of the intended purpose of the vehicle/equipment; when, where and how the vehicle will be used (normal driving, plowing, hauling, towing, moving many people); what payload it may carry; typical operating conditions, and other appropriate criteria. DFMS then determines if a vehicle already exists in the fleet that can do the job and is available, such as redeploying underutilized vehicles turned in by other county departments. DFMS returns the signed form, indicating its support for or objection to the department's request. The department includes the form, with DFMS comments, in its budget submission.

4) What is the total annual cost of the take-home vehicles, including leasing/purchasing, gas, maintenance, repair, replacement? Do you have this for FY10?

DGS' Division of Fleet Management Services (DFMS) does not track costs separately for take-home vehicles. DFMS tracks the operation and maintenance costs for the entire fleet under the presumption that vehicles approved for take home use are in support of necessary county services and, therefore, as much a component of the cost of maintaining the fleet as if it were only used in a traditional 8-hour day. Most take home vehicles are driven from home to different locations as part of the employee's routine work, or in response to emergencies, or attending to required after-hours work-related duties. Because of this, developing a definitive cost or even a reliable average cost is challenging at best. Tracking only a portion of vehicles that may generally be driven directly to a single location wouldn't represent a true cost of overall take-home use.

5) Jurisdictions like King County, Washington, do an initial economic benefit calculation to determine whether it is more cost-effective for an employee to use his/her private vehicle or a County take-home vehicle. They determine whether the cost of reimbursement to an employee for the business use of a private vehicle is greater than the commuting costs associated with a take-home vehicle. Do we do anything similar? If so, what?

While DFMS does not perform a formal economic benefit calculation, we do track the cost-per-mile for the administrative/light fleet. The cost-per-mile by classification is: auto/admin \$.19 per mile; vans/admin \$.33 per mile; trucks/SUV admin \$.30 per mile. When compared to the IRS established reimbursement rate of \$.51 per mile, it appears to be more cost-effective to drive a County vehicle. As noted above, vehicle purchases and assignments are based on need. Vehicle use that does not rise to full time need results in redeployment of the underutilized vehicle. Pool vehicles are also available for short term or occasional needs. Employees are encouraged to use County owned vehicles when performing County business. It is unlikely that most employees possess adequate insurance riders that will cover them in the event of accident or injury when using their personal vehicle when performing County business.

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DFMS Montgomery FY11 & FY12 County, MD Includes Backlog				Replacement Report by Replacement Status and Replacement Date Range 20030701- 20120630								
A Equip#	B Dept	C Dept. Name	D Year	F Make	G Model	H Life Exp	I Date In Service	L LTD Meter 12-10	N LTD M& R	O Repl FY	P Classification	
Auto-PS-												
001213	48101	SHERIFF	2000	FORD	CROWN VIC	6	10/30/00	105260		2007	Auto-PS-Marked	
001216 001233	48101 48101	SHERIFF	2000	FORD FORD	CROWN VIC	6	10/26/00	121278 78519		2007	Auto-PS-Marked Auto-PS-Marked	
020114	47414	GTIERU I	2002	FORD	CROWN VIC	6	03/13/02	107142	\$ 24,368.19	2008	Auto-PS-Marked	
020184	47414	POLICE	2002	FORD	CROWN VIC	6	02/25/02	108661	\$ 19,548.41	2008	Auto-PS-Marked	
020209	47414	POLICE	2002	FORD	CROWN VIC	6	03/01/02	96969		2008	Auto-PS-Marked	
020302 020617	47414	POLICE	2002 2002	FORD	CROWN VIC	6	04/09/02	73704 102572		2008	Auto-PS-Marked Auto-PS-Marked	
020642	47414	POLICE	2002	CHEVROLET	IMPALA	6	04/26/02	88139		2008	Auto-PS-Marked	
020707	47414	POLICE	2002	FORD	CROWN VIC	6	04/30/02	75168	i	2008	Auto-PS-Marked	
020711	47414	POLICE	2002	FORD	CROWN VIC	6	04/23/02	92042		2008	Auto-PS-Marked	
020729	47414	Kenta .	2002	FORD	CROWN VIC	6	05/21/02	103877	\$ 17,502.48	2008	Auto-PS-Marked	
020743 020770	47414	POLICE	2002	FORD FORD	CROWN VIC	6	09/17/02 07/26/02	103777	\$ 23,706.59 \$ 20,233.04	2009	Auto-PS-Marked Auto-PS-Marked	
020770	47414	POLICE		FORD	CROWN VIC	6	10/18/02	110895	\$ 26,019.30	2009	Auto-PS-Marked	
021220	48101	SHERIFF	2002	CHEVROLET	CAVALIER 4D	6	09/12/02	23397	\$ 4,372.21	2009	Auto-PS-Marked	
021242	4 8 10 1	SHERIFF	2002	FORD	CROWN VIC	6	01/16/03	104459	\$ 11,823.47	2009	Auto-PS-Marked	
030103	47414	POLICE	2003	FORD	CROWN VIC	6	03/14/03	105395	\$ 46,205.38	2009	Auto-PS-Marked	
030122 030124	47414	POLICE	2003	FORD FORD	CROWN VIC	6	10/18/02	88218	S 16,352.87	2009	Auto-PS-Marked	
030124	47414	POLICE	2003	FORD	CROWN VIC	6	10/18/02	100882 62489	\$ 11,372.35 \$ 13,883.33	2009	Auto-PS-Marked Auto-PS-Marked	
030143	47414	CONCERNATION OF STATE	2003	FORD	CROWN VIC	6	11/26/02	105734	\$ 16,907.66	2009	Auto-PS-Marked	
030145	47414	POLICE	2003	FORD	CROWN VIC	6	11/12/02	82243	\$ 13,371.22	2009	Auto-PS-Marked	
030162	47414	POLICE	2003	FORD	CROWN VIC	6	03/03/03	113246	· · · · · · · · · · · · · · · · · · ·	2009	Auto-PS-Marked	
030168	47414	POLICE	2003	FORD	CROWN VIC	6	10/18/02	87872		2009	Auto-PS-Marked	
030240 030244	47414 47414	POLICE	2003 2003	FORD FORD	CROWN VIC	6	03/14/03	81252 101093	\$ 14,925.83 \$ 17,519.30	2009	Auto-PS-Marked Auto-PS-Marked	
030294	47414	CONTRACTOR	2003	FORD	CROWN VIC	6	05/12/03	105412	\$ 17,777.24	2009	Auto-PS-Marked	
030364	47414	POLICE	2003	FORD	CROWN VIC	6	03/10/03	103460	\$ 26,860.16	2009	Auto-PS-Marked	
030367	47414	POLICE	2003	FORD	CROWN VIC	6	06/02/03	89703		2009	Auto-PS-Marked	
030613	47414	POLICE	2003	FORD	CROWN VIC	6	04/30/03	94305		2009	Auto-PS-Marked	
031246 031248	48101	SHERIFF SHERIFF	2003 2003	FORD FORD	CROWN VIC	6	07/17/02	99105 90091	\$ 10,884.68 \$ 16,105.07	2009	Auto-PS-Marked Auto-PS-Marked	
031249	48101	SHERIFF	2003	FORD	CROWN VIC	6	07/24/02	97445		2009	Auto-PS-Marked	
031253	48101	SHERIFF	2003	FORD	CROWN VIC	6	09/10/02	92381	\$ 13,578.46	2009	Auto-PS-Marked	
031453	45530	FRS-APRTUS	2003	FORD	CROWN VIC	6	12/17/02	112532	\$ 8,113.48	2009	Auto-PS-Marked	
031454	45248	20110	2003	FORD	CROWN VIC	6	12/04/02	82443	\$ 8,769.28	2009	Auto-PS-Marked	
030105 030115	47414 47414	POLICE	2003	FORD FORD	CROWN VIC	6	11/06/03	88468 94016	\$ 12,778.75 \$ 14,623.70	2010	Auto-PS-Marked Auto-PS-Marked	
030113	47414	POLICE	2003	FORD	CROWN VIC	6	11/12/03	100707	\$ 18,672.93	2010	Auto-PS-Marked	
030159	47414			FORD	CROWN VIC	6	11/12/03	105823	\$ 19,424.98	2010	Auto-PS-Marked	
030166	47414	POLICE	2003	FORD	CROWN VIC	6	04/01/04	88500	\$ 17,170.83	2010	Auto-PS-Marked	
030210	47414	POLICE	2003	FORD	CROWN VIC	6	04/01/04	87910			Auto-PS-Marked	
030223 030230	47414	POLICE	2003	FORD	CROWN VIC	6	11/06/03	94933				
030230	47414	POLICE	2003	FORD FORD	CROWN VIC	6	04/01/04	72731 92470		2010	Auto-PS-Marked Auto-PS-Marked	
030252	47414	POLICE	2003	FORD	CROWN VIC	6	08/05/03	94807		2010	Auto-PS-Marked	
030256	47414	POLICE	2003	FORD	CROWN VIC	6	11/06/03	67358	\$ 11,453.90	2010	Auto-PS-Marked	
030262	47414	POLICE	2003	FORD	CROWN VIC	6	03/11/04	85136			Auto-PS-Marked	
030265	47414	POLICE POLICE	2003	FORD FORD	CROWN VIC	6	04/01/04 12/18/03	112397 93968		2010	Auto-PS-Marked Auto-PS-Marked	
030345	47414	POLICE	2003	FORD	CROWN VIC	6	12/18/03	99971		2010		
030394	47414	POLICE	2003	FORD	CROWN VIC	6	03/11/04	93146		2010	Auto-PS-Marked	
030397	47414	POLICE	2003	FORD	CROWN VIC	6	03/11/04	89376		2010	Auto-PS-Marked	
030411	47414	POLICE	2003	FORD	CROWN VIC	6	11/20/03	55174		2010	Auto-PS-Marked	
030419 030462	47414	POLICE POLICE	2003	FORD FORD	CROWN VIC	6	07/02/03 09/29/03	89263 81013		_	Auto-PS-Marked Auto-PS-Marked	
030402	47414	POLICE	2003	FORD	CROWN VIC	6	07/15/03	87399			Auto-PS-Marked	
030481	47414	POLICE	2003	FORD	CROWN VIC	6	08/05/03	82337		2010	Auto-PS-Marked	
030483	47414	POLICE A 11		FORD	CROWN VIC	6	04/01/04	103041		_		
030489	47414		2003	FORD	CROWN VIC	6	08/06/03	106602		2010	Auto-PS-Marked	
030506 030511	47414 47414	POLICE	2003	FORD FORD	CROWN VIC	6	07/01/03 11/20/03	107119 86769		2010	Auto-PS-Marked Auto-PS-Marked	
030525	47414	POLICE	2003	FORD	CROWN VIC	6	04/15/04	102395			Auto-PS-Marked	
030529	47414	POLICE	2003	FORD	CROWN VIC	6	02/19/04	77355		2010	Auto-PS-Marked	
030533	47414		2003	FORD	CROWN VIC	6	12/18/03	112580	\$ 23,922.03	2010	Auto-PS-Marked	
030534	47414	POLICE	2003	FORD	CROWN VIC	6	11/06/03	87925		2010	Auto-PS-Marked	
030549 030555	47414	POLICE	2003	FORD	CROWN VIC	6	06/02/04	63369		2010	Auto-PS-Marked	
030587	47414	POLICE POLICE	2003	FORD FORD	CROWN VIC	6	04/29/04 11/12/03	49178 124651		2010	Auto-PS-Marked Auto-PS-Marked	
030592	47414	POLICE	2003	FORD	CROWN VIC	6	11/06/03	101901		2010	Auto-PS-Marked	
030600	47414	POLICE	2003	FORD	CROWN VIC	6	06/17/04	58253		2010	Auto-PS-Marked	
030607	47414	POLICE	2003	FORD	CROWN VIC	6	10/13/03	108529		2010	Auto-PS-Marked	
030712	47414	POLICE	2003	CHEVROLET	IMPALA	6	09/18/03	100608	\$ 21,784.89	2010	Auto-PS-Marked	

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030724	47414	POLICE	2003	CHEVROLET	IMPALA	6	07/02/03	95460	\$ 14,680.92	2010	Auto-PS-Marked
030736	47414	Your last 5	2003	CHEVROLET	IMPALA	6	07/07/03	107664	\$ 29,306.44	2010	Auto-PS-Marked
030750	47414	POLICE	2003	CHEVROLET	IMPALA	6	09/12/03	100647	\$ 26,035.82	2010	Auto-PS-Marked
030754	47414	POLICE	2003	FORD	CROWN VIC	6	12/18/03	85357	\$ 17,877.01	2010	Auto-PS-Marked
030756 030772	47414 47414	POLICE POLICE	2003	CHEVROLET FORD	IMPALA CROWN VIC	6	09/12/03 11/06/03	99232 83036	\$ 23,534.50 \$ 10,796.67	2010	Auto-PS-Marked Auto-PS-Marked
030772	47414	POLICE	2003	FORD	CROWN VIC	6	12/18/03	81168	\$ 13,431.28	2010	Auto-PS-Marked
030851	47414	POLICE	2003	FORD	CROWN VIC	6	01/14/04	98313	\$ 18,263.36	2010	Auto-PS-Marked
030854	47414	POLICE	2003	FORD	CROWN VIC	6	02/05/04	93648		2010	Auto-PS-Marked
030855	47414	POLICE	2003	FORD	CROWN VIC	6	01/14/04	98522	\$ 18,839.55	2010	Auto-PS-Marked
030864	47414	POLICE TELE	2003	FORD	CROWN VIC	6	12/18/03	115909	\$ 20,099.71	2010	Auto-PS-Marked
030869	47414	POLICE	2003	FORD	CROWN VIC	6	02/06/04	96063	\$ 19,428.99	2010	Auto-PS-Marked
030871	47414 47414	POLICE	2003	FORD	CROWN VIC	6	02/04/04	65021	\$ 15,296.89	2010	Auto-PS-Marked Auto-PS-Marked
030879	47414	POLICE	2003	FORD FORD	CROWN VIC	6	02/05/04	103642 104404	\$ 17,982.24 \$ 20,826.01	2010 2010	Auto-PS-Marked
030886	47414	POLICE	2003	FORD	CROWN VIC	6	01/14/04	77056		2010	Auto-PS-Marked
030887	47414	POLICE	2003	FORD	CROWN VIC	6	01/14/04	66293		2010	Auto-PS-Marked
030889	47414	POLICE	2003	FORD	CROWN VIC	6	02/19/04	105739	\$ 19,682.46	2010	Auto-PS-Marked
030891	47414	POLICE	2003	FORD	CROWN VIC	6	02/19/04		\$ 22,563.22	2010	Auto-PS-Marked
030892	47414	POLICE	2003	FORD	CROWN VIC	6	02/19/04	97367	\$ 21,331.65	2010	Auto-PS-Marked
030893	47414	POLICE	2003	FORD	CROWN VIC	6	03/11/04	89262	\$ 16,612.94	2010	Auto-PS-Marked
030897 030898	47414	Section 1	2003 2003	FORD	CROWN VIC	6	03/11/04	111427 102953	\$ 20,616.37	2010 2010	Auto-PS-Marked
031221	48101	SHERIFF	2003	FORD FORD	CROWN VIC	6	02/19/04 09/23/03	122344		2010	Auto-PS-Marked Auto-PS-Marked
031226	48101	SHERIFF	2003	FORD	CROWN VIC	6	09/23/03	85318		2010	Auto-PS-Marked
031227	48101	SHERIFF	2003	FORD	CROWN VIC	6	09/09/03	100750		2010	Auto-PS-Marked
041403	45530	FRS-APRTUS	2004	DODGE	INTREPID 4D	6	08/19/03	141303	\$ 18,314.84	2010	Auto-PS-Marked
041404	45530	FRS-APRTUS	2004	DODGE	INTREPID 4D	6	08/19/03	126609	\$ 18,122.57	2010	Auto-PS-Marked
041416	45530	FRS-APRTUS	2004	DODGE	INTREPID 4D	6	06/01/04	112006	\$ 10,618.76	2010	Auto-PS-Marked
041418	45248 45248	FRS CODE FRS CODE	2004	FORD	CROWN VIC	6	05/28/04	89312	\$ 6,681.58 \$ 6,595.52	2010	Auto-PS-Marked
041419	47414	FR2 CODE	2004 2004	FORD FORD	CROWN VIC	6	06/16/04 08/30/04	92508 109837	\$ 6,595.52 \$ 16,591.76	2010	Auto-PS-Marked Auto-PS-Marked
040254	47414	POLICE	2004	FORD	CROWN VIC	6	08/11/04	97556	\$ 12,829.01	2011	Auto-PS-Marked
040342	47414	POLICE	2004	FORD	CROWN VIC	6	09/15/04	55134	\$ 10,927.29	2011	Auto-PS-Marked
040454	47414	POLICE	2004	FORD	CROWN VIC	6	08/27/04	78425	\$ 14,456.46	2011	Auto-PS-Marked
040490	47414	POLICE	2004	FORD	CROWN VIC	6	08/26/04	68163	\$ 11,577.14	2011	Auto-PS-Marked
040493	47414	POLICE	2004	FORD	CROWN VIC	6	08/27/04	77917	\$ 17,885.73	2011	Auto-PS-Marked
040502	47414	POLICE	2004	FORD	CROWN VIC	6	08/11/04	99938	\$ 15,321.37	2011	Auto-PS-Marked
040546	47414 47414	POLICE	2004	FORD	CROWN VIC	6	08/11/04	101247	\$ 13,544.05	2011	Auto-PS-Marked
040623	47414	POLICE	2004 2004	FORD FORD	CROWN VIC	6	08/03/04 08/03/04	114677	\$ 34,613.14 \$ 17,929.39	2011 2011	Auto-PS-Marked Auto-PS-Marked
040673	47414		2004	FORD	CROWN VIC	6	08/03/04	109732	\$ 17,929.39	2011	Auto-PS-Marked
040695	47414	POLICE	2004	FORD	CROWN VIC	6	08/27/04	81532	\$ 17,381.23	2011	Auto-PS-Marked
040703	47414	EXTENSION STATE	2004	FORD	CROWN VIC	6	08/03/04	117609	\$ 14,377.46	2011	Auto-PS-Marked
040709	47414	Cald A Property	2004	FORD	CROWN VIC	6	07/30/04	112947	\$ 15,707.93	2011	Auto-PS-Marked
040713	47414	POLICE	2004	FORD	CROWN VIC	6	07/30/04	94556		2011	Auto-PS-Marked
040718	47414	POLICE	2004	FORD	CROWN VIC	6	08/30/04	81251	\$ 16,168.08	2011	Auto-PS-Marked
040727	47414 47414	POLICE	2004	FORD	CROWN VIC	6	08/02/04	122385	\$ 15,493.90	2011	Auto-PS-Marked
040733	47414	POLICE	2004	FORD FORD	CROWN VIC	6	08/16/04 10/13/04	74244 99363		2011	Auto-PS-Marked Auto-PS-Marked
040740	47414	TOLICE.	2004	FORD	CROWN VIC	6	08/27/04	110643	\$ 16,010.91	2011	Auto-PS-Marked
040763	47414		2004	FORD	CROWN VIC	6	08/11/04	109021	\$ 16,157.17	2011	Auto-PS-Marked
040774	47414	POLICE	2004	FORD	CROWN VIC	6	09/22/04	89607	\$ 19,463.37	2011	Auto-PS-Marked
040788	47414	POLICE	2004	FORD	CROWN VIC	6	07/29/04	55553	\$ 9,201.97	2011	Auto-PS-Marked
040921	47414	10 To	2004	FORD	CROWN VIC	6	08/11/04	110417	***************************************	2011	Auto-PS-Marked
040944	47414	POLICE	2004	FORD	CROWN VIC	6	08/04/04	81542		2011	Auto-PS-Marked
041236 050121	48101 47414	SHERIFF	2004	DODGE	INTREPID 4D	6	07/22/04	51998		2011	Auto-PS-Marked
050121	47414	POLICE	2005 2005	FORD FORD	CROWN VIC	6	01/18/05	113592 55081		2011	Auto-PS-Marked Auto-PS-Marked
050141	47414	POLICE	2005	FORD	CROWN VIC	6	11/09/04	. 70306		2011	Auto-PS-Marked
050177	47414	POLICE	2005	FORD	CROWN VIC	6	01/28/05	75370		2011	Auto-PS-Marked
050222	47414	POLICE		FORD	CROWN VIC	6	12/08/04	82028		2011	Auto-PS-Marked
050226	47414	POLICE		FORD	CROWN VIC	6	11/30/04	101227	\$ 12,099.59	2011	Auto-PS-Marked
050237 050241	47414 47414	POLICE	2005 2005	FORD	CROWN VIC	6	01/28/05	50288	\$ 10,398.16	2011	Auto-PS-Marked
050241	47414	POLICE POLICE		FORD FORD	CROWN VIC	6	10/29/04 11/29/04	94352 92633	\$ 8,545.91 \$ 14,729.21	2011	Auto-PS-Marked Auto-PS-Marked
050268	47414	POLICE		FORD	CROWN VIC	6	12/14/04	110066		2011	Auto-PS-Marked
050349	47414	PARCE SERVE		FORD	CROWN VIC	6	12/07/04	124868	\$ 18,679.25	2011	Auto-PS-Marked
050381	47414	POLICE		FORD	CROWN VIC	6	10/28/04	62593	\$ 11,522.40	2011	Auto-PS-Marked
050504	47414	POLICE		FORD	CROWN VIC	6	12/08/04	90770	\$ 13,629.38	2011	Auto-PS-Marked
050528	47414	POLICE		FORD	CROWN VIC	6	10/11/04			2011	Auto-PS-Marked
050535	47414	POLICE		FORD	CROWN VIC	6	11/10/04	84253	\$ 10,297.95	2011	Auto-PS-Marked
050545 050551	47414 47414	POLICE		FORD	CROWN VIC	6	11/09/04	93528	\$ 10,542.26	2011	Auto-PS-Marked
050556	47414	POLICE POLICE		FORD FORD	CROWN VIC CROWN VIC	6	01/13/05 01/07/05	71691 89093	\$ 12,940.18 \$ 11,362.37	2011	Auto-PS-Marked Auto-PS-Marked
050557	47414	POLICE		FORD	CROWN VIC	6	11/23/04	121844		2011	Auto-PS-Marked
050559	47414	POLICE		FORD	CROWN VIC	6	12/23/04	66265		2011	Auto-PS-Marked
050567	47414	POLICE	2005	FORD	CROWN VIC	6	01/26/05	71794		2011	Auto-PS-Marked
050570	47414	POLICE	2005	FORD	CROWN VIC	6	02/25/05	122066	\$ 17,219.06	2011	Auto-PS-Marked
050575	47414	POLICE		FORD	CROWN VIC	6	12/08/04	95663	\$ 11,604.03	2011	Auto-PS-Marked
050585	47414	POLICE		FORD	CROWN VIC	6	01/27/05	98667	\$ 12,565.70	2011	Auto-PS-Marked
050608	47414	POLICE		FORD	CROWN VIC	6	01/26/05	81540		2011	Auto-PS-Marked
050621 050630	47414 47414	POLICE POLICE		FORD	CROWN VIC	6	01/27/05	111882	\$ 15,259.50 \$ 10,067.97	2011	Auto-PS-Marked Auto-PS-Marked
050630	47414	POLICE	2005 2005	FORD FORD	CROWN VIC CROWN VIC	6	11/10/04 11/09/04	81449	\$ 10,067.97 \$ 35,450.34	2011	Auto-PS-Marked
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1969 1474 1869 196	050650	47414	POLICE	2005	FORD	CROWN VIC	6	02/01/05	54611	\$ 6,703.09	2011	Auto-PS-Marked
Section Part Police Done Do	050658	47414	POLICE	2005	FORD	CROWN VIC	6	02/02/05	99597			
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937570 97414 POLICE 2005 PORD CROWN VIC 0 1025603 50454 8 11,214.81 2011 Auto-PS-Marked 105606 47414 POLICE 2005 PORD CROWN VIC 0 1025605 50977 5 16,175.21 2011 Auto-PS-Marked 200506 47414 POLICE 2005 PORD CROWN VIC 0 1025605 50977 5 16,175.21 2011 Auto-PS-Marked 200506 47414 POLICE 2005 PORD CROWN VIC 0 0025605 50977 5 16,175.21 2011 Auto-PS-Marked 200506 47414 POLICE 2005 PORD CROWN VIC 0 200506 17576 5 10,175.21 2011 Auto-PS-Marked 200506 47414 POLICE 2005 PORD CROWN VIC 0 200506 17576 5 10,175.21 2011 Auto-PS-Marked 200506 47414 POLICE 2005 PORD CROWN VIC 0 200506 80728 5 13,356.77 2011 Auto-PS-Marked 200506 47414 POLICE 2005 PORD CROWN VIC 0 200506 80728 5 13,356.77 2011 Auto-PS-Marked 200506 47414 POLICE 2005 PORD CROWN VIC 0 200506 80728 5 13,356.77 2011 Auto-PS-Marked 200506 47414 POLICE 2005 PORD CROWN VIC 0 200506 80728 5 13,356.77 2011 Auto-PS-Marked 200506 47414 POLICE 2005 PORD CROWN VIC 0 200506 80728 8 13,356.77 2011 Auto-PS-Marked 200506 47414 POLICE 2005 PORD CROWN VIC 0 200506 474007 8 13,753.60 2011 Auto-PS-Marked 200506 47414 POLICE 2005 PORD CROWN VIC 0 200506 475007 8 13,753.60 2011 Auto-PS-Marked 200506 47414 POLICE 2005 PORD CROWN VIC 0 200506 475007 8 13,753.60 2011 Auto-PS-Marked 200506 47414 POLICE 2005 PORD CROWN VIC 0 200506							-					
9.00100 97414 POLICE 2005 FORD CROWN YIC 0 910308 70047 \$ 15,044.74 2011 AND-PS-Marked 200514 4 47414 POLICE 2005 FORD CROWN YIC 0 912508 77102 \$ 13,015.75 2011 AND-PS-Marked 200514 47414 POLICE 2005 FORD CROWN YIC 0 902408 77102 \$ 13,015.75 2011 AND-PS-Marked 200514 47414 POLICE 2005 FORD CROWN YIC 0 902408 77102 \$ 13,015.75 2011 AND-PS-Marked 200514 77114 \$ 100.0000 \$ 100.0000 \$ 100.0000 \$ 100.0000 \$ 100.000 \$ 100.000 \$ 100.0000 \$ 100.0000 \$ 100.0000		47414	A STATE OF THE STA	2005			6		166536		2011	Auto-PS-Marked
1998 1994 1904 1904 1905 1908 1908 1904	050760	47414	POLICE	2005	FORD	CROWN VIC	6	01/26/05	84344	\$ 11,214.82	2011	Auto-PS-Marked
1988 1474						CROWN VIC	6	01/03/05	70347			
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2007-13 3414 363-83 2005 PORD CROWN VIC 0 00.023-05 11920 15.15.40 2011 Auto-PS-Marked Co.033-2 47414 POLICE 2005 PORD CROWN VIC 0 00.023-05 59749 3 15.35.677 2011 Auto-PS-Marked Co.033-2 47414 POLICE 2005 PORD CROWN VIC 0 00.023-05 59749 3 15.35.677 2011 Auto-PS-Marked Co.030-2 47414 POLICE 2005 PORD CROWN VIC 0 00.023-05 59729 3 15.35.677 2011 Auto-PS-Marked Co.030-2 47414 POLICE 2005 PORD CROWN VIC 0 00.023-05 51220 5 12.488 60 2011 Auto-PS-Marked Co.030-2 47414 POLICE 2005 PORD CROWN VIC 0 00.023-05 17522 5 12.488 60 2011 Auto-PS-Marked Co.030-2 47414 POLICE 2005 PORD CROWN VIC 0 00.023-05 70.000 CROWN VIC 0 00.023-05 C		4										
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1969 1969	050865	47414	William Co.	2005	FORD	CROWN VIC	6	10/14/04	136201	\$ 15,478.87	2011	Auto-PS-Marked
			BOLKOV, ST.			CROWN VIC	6				2011	
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O50403 47414 POLICE 2005 FORD CROWN VIC 6 10/10/05 89702 \$11,205 26 2012 Auto-PS-Marked O50409 47414 POLICE 2005 FORD CROWN VIC 6 09/22/05 68457 \$10,385 33 2012 Auto-PS-Marked O50420 47414 POLICE 2005 FORD CROWN VIC 6 09/21/05 68457 \$10,385 33 2012 Auto-PS-Marked O50420 47414 POLICE 2005 FORD CROWN VIC 6 08/31/05 112909 \$14,450.55 2012 Auto-PS-Marked O50426 47414 POLICE 2005 FORD CROWN VIC 6 08/31/05 39289 \$7,689.11 2012 Auto-PS-Marked O50426 47414 POLICE 2005 FORD CROWN VIC 6 08/31/05 39289 \$7,689.11 2012 Auto-PS-Marked O50426 47414 POLICE 2005 FORD CROWN VIC 6 08/31/05 84792 \$10,966.75 2012 Auto-PS-Marked O50427 47414 POLICE 2005 FORD CROWN VIC 6 09/21/05 093211 \$14,167.32 2012 Auto-PS-Marked O50430 47414 POLICE 2005 FORD CROWN VIC 6 09/21/05 093211 \$14,167.32 2012 Auto-PS-Marked O50430 47414 POLICE 2005 FORD CROWN VIC 6 09/21/05 093211 \$14,167.32 2012 Auto-PS-Marked O50433 47414 POLICE 2005 FORD CROWN VIC 6 09/21/05 83971 \$11,826.03 2012 Auto-PS-Marked O50433 47414 POLICE 2005 FORD CROWN VIC 6 09/07/05 81116 \$8,578.57 2012 Auto-PS-Marked O50433 47414 POLICE 2005 FORD CROWN VIC 6 09/07/05 8116 \$8,578.57 2012 Auto-PS-Marked O50434 47414 POLICE 2005 FORD CROWN VIC 6 09/07/05 8116 \$8,578.57 2012 Auto-PS-Marked O50446 47414 POLICE 2005 FORD CROWN VIC 6 09/07/05 8116 \$8,578.57 2012 Auto-PS-Marked O50446 47414 POLICE 2005 FORD CROWN VIC 6 09/07/05 8448 \$12,265.90 2012 Auto-PS-Marked O50479 47414 POLICE 2005 FORD CROWN VIC 6 09/07/05 8448 \$12,265.90 2012 Auto-PS-Marked O50484 47414 POLICE 2005 FORD CROWN VIC 6 09/07/05 68454 59,110.64 2012 Auto-PS-Marked O50699 47414 POLICE 2005 FOR		<u> </u>										
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050945 47414 POLICE 2005 FORD CROWN VIC 6 11/23/05 102434 \$10,599.36 2012 Auto-PS-Marked				2005	FORD	CROWN VIC	6	11/25/05	91953	\$8,422.49	2012	Auto-PS-Marked
	-											
	050977	47414	POLICE	2005	FORD	CROWN VIC	6	11/23/05	42368	\$6,728.94	2012	Auto-PS-Marked



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050978	47414	POLICE	2005	FORD	CROWN VIC	6	10/21/05	85097	\$14,250.08	2012	Auto-PS-Marked
050984		POLICE	2005	FORD	CROWN VIC	6	11/29/05		\$9,062.69	2012	Auto-PS-Marked
050994		POLICE	2005	FORD	CROWN VIC	6	11/04/05		\$11,956.14	2012	Auto-PS-Marked
051222	48101	SHERIFF	2005	FORD	CROWN VIC	6	10/06/05		\$4,983.40	2012	Auto-PS-Marked
051222	45530	FRS-APRTUS	2005	FORD	CROWN VIC		11/28/05		\$12,100.90	2012	Auto-PS-Marked
						6	11/28/05			2012	
051428		FRS-APRTUS	2005	FORD	CROWN VIC	6			\$6,336.85		Auto-PS-Marked
051430		FRS-APRTUS	2005	FORD	CROWN VIC	6	11/28/05		\$9,501.57	2012	Auto-PS-Marked
060125	47414	POLICE	2006	DODGE	CHARGER	6	06/02/06		\$12,556.28	2012	Auto-PS-Marked
060161		POLICE	2006	DODGE	CHARGER	6	04/20/06		\$17,512.73	2012	Auto-PS-Marked
060167	47414	POLICE	2006	DODGE	CHARGER	6	06/12/06	55442	\$13,898.32	2012	Auto-PS-Marked
060257	47414	POLICE	2006	DODGE	CHARGER	6	06/09/06	76520	\$13,162.71	2012	Auto-PS-Marked
060276	47414	POLICE	2006	DODGE	CHARGER	6	06/07/06	86999	\$14,484.84	2012	Auto-PS-Marked
060288	47414	POLICE	2006	DODGE	CHARGER	6	06/14/06	59900	\$14,736.19	2012	Auto-PS-Marked
060298	47414	POLICE	2006	DODGE	CHARGER	6	06/14/06	59504	\$11,132.60	2012	Auto-PS-Marked
060300		POLICE	2006	DODGE	CHARGER	6	06/06/06		\$13,651.60	2012	Auto-PS-Marked
060334	47414	POLICE	2006	DODGE	CHARGER	6	05/26/06	30953	\$8,703.51	2012	Auto-PS-Marked
060337	47414	OEICE OEICE	2006	FORD	CROWN VIC	6	05/30/06		\$9,253.43	2012	Auto-PS-Marked
060337	47414	POLICE	2006	FORD	CROWN VIC	+	05/30/06		\$10,698.11	2012	Auto-PS-Marked
						6					
060339		POLICE	2006	FORD	CROWN VIC	6	06/01/06		\$8,173.37	2012	Auto-PS-Marked
060343	47414	POLICE	2006	FORD	CROWN VIC	6	06/02/06		\$7,385.19	2012	Auto-PS-Marked
060344	47414	POLICE	2006	FORD	CROWN VIC	6	06/05/06		\$9,063.28	2012	Auto-PS-Marked
060352	47414	POLICE	2006	FORD	CROWN VIC	6	06/12/06		\$7,224.53	2012	Auto-PS-Marked
060453	47414	POLICE	2006	FORD	CROWN VIC	6	05/30/06	50463	\$10,725.98	2012	Auto-PS-Marked
060461	47414	POLICE	2006	FORD	CROWN VIC	6	06/28/06	40285	\$6,905.51	2012	Auto-PS-Marked
060469	47414	POLICE	2006	FORD	CROWN VIC	6	06/01/06	62562	\$13,556.73	2012	Auto-PS-Marked
060471	47414	POLICE	2006	FORD	CROWN VIC	6	05/31/06		\$7,638.93	2012	Auto-PS-Marked
060514	47414			FORD	CROWN VIC	6	06/09/06		\$11,222.72	2012	Auto-PS-Marked
060517	47414	POLICE	2006	FORD	CROWN VIC	6	06/30/06		\$8,690.28	2012	Auto-PS-Marked
060540	47414	POLICE	2006	FORD	CROWN VIC	6	06/08/06		\$7,960.42	2012	Auto-PS-Marked
060599	47414	POLICE	2006	FORD	CROWN VIC	6	06/30/06		\$13,677.26	2012	Auto-PS-Marked
060605	47414	POLICE	2006	FORD	CROWN VIC	6	06/29/06	52288	\$11,232.10	2012	Auto-PS-Marked
	47414										
060618		POLICE	2006	FORD	CROWN VIC	6	05/31/06	51061	\$6,066.87	2012	Auto-PS-Marked
061254	48101	SHERIFF	2006	DODGE	CHARGER	6	03/13/06		\$8,310.03	2012	Auto-PS-Marked
061295	47414	POLICE	2006	FORD	CROWN VIC	6	06/02/06		\$5,652.45	2012	Auto-PS-Marked
061431	45530	FRS-APRTUS	2006	FORD	CROWN VIC	6	11/28/05		\$8,122.53	2012	Auto-PS-Marked
061432	45530	FRS-APRTUS	2006	FORD	CROWN VIC	6	11/28/05	86685	\$7,016.32	2012	Auto-PS-Marked
061433	45530	FRS-APRTUS	2006	CHEVROLET	IMPALA	6	05/02/06	52065	\$7,940.15	2012	Auto-PS-Marked
061434	45530	FRS-APRTUS	2006	CHEVROLET	IMPALA	6	05/02/06	26908	\$6,063.61	2012	Auto-PS-Marked
Auto-PS-	Unmarke	d									
001031	47414	POLICE	2000	CHEVROLET	LUMINA 4DR	6	07/17/00	64558	\$ 8,336.13	2007	Auto-PS-Unmarked
011086	47414					-					
		PORCE	12001	ICHEVROLET	ILUMINA 4DR	16	04/19/01	78457	\$ 12,225,55	2007	Auto-PS-Unmarked
011007		POLICE	2001	CHEVROLET	LUMINA 4DR	6	04/19/01		\$ 12,225.55 \$ 10.164.11	2007	Auto-PS-Unmarked
011097	47414	POLICE	2001	CHEVROLET	LUMINA 4DR	6	04/24/01	60594	\$ 10,164.11	2007	Auto-PS-Unmarked
011055	47414 47414	POLICE POLICE	2001 2001	CHEVROLET FORD	LUMINA 4DR TAURUS 4DR	6 6	04/24/01 10/22/01	60594 101927	\$ 10,164.11 \$ 15,849.00	2007 2008	Auto-PS-Unmarked Auto-PS-Unmarked
011055 011091	47414 47414 47414	POLICE POLICE POLICE	2001 2001 2001	CHEVROLET FORD FORD	LUMINA 4DR TAURUS 4DR TAURUS 4DR	6 6 6	04/24/01 10/22/01 10/09/01	60594 101927 91450	\$ 10,164.11 \$ 15,849.00 \$ 10,895.18	2007 2008 2008	Auto-PS-Unmarked Auto-PS-Unmarked Auto-PS-Unmarked
011055 011091 011095	47414 47414 47414 47414	POLICE POLICE POLICE POLICE	2001 2001 2001 2001	CHEVROLET FORD FORD FORD	LUMINA 4DR TAURUS 4DR TAURUS 4DR TAURUS 4DR	6 6 6	04/24/01 10/22/01 10/09/01 09/24/01	60594 101927 91450 88990	\$ 10,164.11 \$ 15,849.00 \$ 10,895.18 \$ 15,185.83	2007 2008 2008 2008	Auto-PS-Unmarked Auto-PS-Unmarked Auto-PS-Unmarked Auto-PS-Unmarked
011055 011091 011095 011139	47414 47414 47414 47414 47414	POLICE POLICE POLICE POLICE POLICE	2001 2001 2001 2001 2001 2001	CHEVROLET FORD FORD CHEVROLET	LUMINA 4DR TAURUS 4DR TAURUS 4DR	6 6 6	04/24/01 10/22/01 10/09/01 09/24/01 07/26/01	60594 101927 91450 88990 88561	\$ 10,164.11 \$ 15,849.00 \$ 10,895.18 \$ 15,185.83 \$ 10,974.56	2007 2008 2008 2008 2008	Auto-PS-Unmarked Auto-PS-Unmarked Auto-PS-Unmarked Auto-PS-Unmarked Auto-PS-Unmarked
011055 011091 011095 011139 011140	47414 47414 47414 47414 47414 47414	POLICE POLICE POLICE POLICE POLICE	2001 2001 2001 2001 2001 2001 2001	CHEVROLET FORD FORD FORD CHEVROLET FORD	LUMINA 4DR TAURUS 4DR TAURUS 4DR TAURUS 4DR IMPALA TAURUS 4DR	6 6 6	04/24/01 10/22/01 10/09/01 09/24/01	60594 101927 91450 88990 88561 113724	\$ 10,164.11 \$ 15,849.00 \$ 10,895.18 \$ 15,185.83 \$ 10,974.56 \$ 13,803.29	2007 2008 2008 2008 2008 2008	Auto-PS-Unmarked Auto-PS-Unmarked Auto-PS-Unmarked Auto-PS-Unmarked Auto-PS-Unmarked Auto-PS-Unmarked
011055 011091 011095 011139	47414 47414 47414 47414 47414	POLICE POLICE POLICE POLICE POLICE	2001 2001 2001 2001 2001 2001	CHEVROLET FORD FORD CHEVROLET	LUMINA 4DR TAURUS 4DR TAURUS 4DR TAURUS 4DR IMPALA	6 6 6 6	04/24/01 10/22/01 10/09/01 09/24/01 07/26/01	60594 101927 91450 88990 88561	\$ 10,164.11 \$ 15,849.00 \$ 10,895.18 \$ 15,185.83 \$ 10,974.56 \$ 13,803.29	2007 2008 2008 2008 2008	Auto-PS-Unmarked Auto-PS-Unmarked Auto-PS-Unmarked Auto-PS-Unmarked Auto-PS-Unmarked
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011055 011091 011095 011193 011140 011152 011155 011160 011178 011193 021193 021191 021210 02102 02102 02102 02102 02102 02102 021105 021105 021109 021116 021186 021244 031001 031013 031013 031013 031012 031111 031129 041111 031029 041111 031029 041111 031029 041111	47414 47414	POLICE	2001 2001 2001 2001 2001 2001 2001 2001	CHEVROLET FORD FORD FORD FORD FORD FORD FORD FORD	LUMINA 4DR TAURUS 4DR TAURUS 4DR TAURUS 4DR IMPALA TAURUS 4DR TAURUS 4DR TAURUS 4DR TAURUS 4DR TAURUS 4DR TAURUS 4DR IMPALA CAURUS 4DR TAURUS 4DR IMPALA IMPALA CROWN VIC CAVALIER 4D INTREPID 4D ACCORD CROWN VIC	6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6	04/24/01 10/22/01 10/02/01 10/02/01 10/09/01 09/24/01 07/26/01 07/26/01 07/26/01 07/26/01 07/26/01 07/26/01 07/26/01 07/26/01 07/26/01 08/31/01 07/26/01 10/02/01 04/11/02 02/20/02 02/20/02 02/25/02 03/11/02 07/26/02 10/11/02 09/27/02 10/11/02 07/26/02 10/11/02 07/26/02 10/11/02 07/26/02 10/11/02 07/26/03 10/03/03 06/04/03 06/02/03 06/04/03 06/16/03 06/26/03 06/26/03 06/25/04 01/14/04 01/14/04	60594 101927 91450 88990 88561 113724 73389 69263 95678 103804 75213 85343 102275 74073 62420 109305 84406 116568 92214 100771 83166 101260 94347 92095 98715 108522 73744 60392 101333 123892 96095 38034 110570 92161 64740 84572 94329 157862 94329 157862 94329 157862 94329 157862 94329 157862 94329 9	\$ 10,164.11 \$ 15,849.00 \$ 10,895.83 \$ 10,974.56 \$ 13,803.29 \$ 14,080.83 \$ 12,148.40 \$ 15,676.21 \$ 15,676.21 \$ 15,676.21 \$ 15,676.21 \$ 15,697.02 \$ 13,845.09 \$ 18,213.2 \$ 19,080.81 \$ 10,731.29 \$ 19,080.81 \$ 13,634.91 \$ 7,969.98 \$ 14,064.00 \$ 14,636.09 \$ 14,636.09 \$ 11,545.66 \$ 15,356.36 \$ 11,479.48 \$ 6,027.98 \$ 14,500.42 \$ 11,479.48 \$ 6,027.98 \$ 9,200.67 \$ 8,770.09 \$ 6,652.74 \$ 11,856.66 \$ 11,856.67 \$ 11,856.66 \$ 11,856.67 \$ 11,856.67 \$ 11,856.66	2007 2008 2008 2008 2008 2008 2008 2008	Auto-PS-Unmarked
011055 011091 011095 011195 011140 011152 011155 011160 011178 011161 011178 011193 021191 021210 021211 021240 020951 020955 021002 021105 021002 021105 021105 021105 021105 021106 021106 021107 021107 021108 021109 031011 031011 031011 031012 031013	47414 47414	POLICE	2001 2001 2001 2001 2001 2001 2001 2001	CHEVROLET FORD FORD FORD CHEVROLET FORD FORD FORD FORD FORD FORD CHEVROLET FORD FORD FORD FORD FORD FORD FORD CHEVROLET CHEVRO	LUMINA 4DR TAURUS 4DR TAURUS 4DR TAURUS 4DR IMPALA TAURUS 4DR TAURUS 4DR TAURUS 4DR TAURUS 4DR TAURUS 4DR TAURUS 4DR IMPALA TAURUS 4DR TAURUS 4DR TAURUS 4DR CROWN VIC GALLANT 4D IMPALA CROWN VIC CAVALIER 4D INTREPID 4D ACCORD CROWN VIC TAURUS 4DR TAURUS 4DR	6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6	04/24/01 10/22/01 10/09/01 09/24/01 10/09/01 09/24/01 10/18/01 10/18/01 10/16/01 07/26/01 07/26/01 07/26/01 07/26/01 07/26/01 07/26/01 04/11/02 02/20/02 02/25/02 03/11/02 07/26/02 10/03/02 09/27/02 12/18/02 09/27/02 10/11/02 07/26/02 10/03/02 09/27/02 10/11/02 07/26/02 10/03/02 09/27/02 10/11/02 07/26/03 10/01/10/2 07/26/03 06/02/03 06/02/03 06/02/03 06/02/03 06/02/03 06/02/03 06/02/03 06/02/03 06/02/03 06/02/03 06/02/03 06/16/03 06/16/03 06/25/04 01/14/04 01/14/04 01/14/04 04/15/04	60594 101927 91450 88990 88561 113724 73389 69263 95678 103804 75213 85343 102275 762420 109305 84406 116568 992141 100771 83166 101260 94347 92095 98715 108522 73744 60392 101333 123892 96095 38034 110570 92161 64740 84572 94329 157862 76526 91164 67127	\$ 10,164.11 \$ 15,849.00 \$ 10,895.18 \$ 15,185.83 \$ 10,974.56 \$ 13,803.29 \$ 14,080.83 \$ 12,148.40 \$ 15,676.21 \$ 15,676.21 \$ 15,676.21 \$ 15,676.21 \$ 15,697.02 \$ 13,845.09 \$ 18,213.42 \$ 10,731.29 \$ 19,080.81 \$ 10,731.29 \$ 19,080.81 \$ 13,725.19 \$ 14,636.09 \$ 14,636.09 \$ 14,636.09 \$ 14,636.09 \$ 11,590.63 \$ 17,911.89 \$ 11,757.06 \$ 11,545.66 \$ 11,479.48 \$ 6,027.98 \$ 9,200.61 \$ 14,712.08 \$ 9,200.62 \$ 11,479.48 \$ 6,652.74 \$ 11,856.74 \$ 11,856.74 \$ 11,856.74 \$ 11,590.83 \$ 11,590.	2008 2008 2008 2008 2008 2008 2008 2008	Auto-PS-Unmarked
011055 011091 011095 011193 011140 011152 011155 011160 011178 011193 021193 021191 021210 02102 02102 02102 02102 02102 02102 021105 021105 021109 021116 021186 021244 031001 031013 031013 031013 031012 031111 031129 041111 031029 041111 031029 041111 031029 041111	47414 47414	POLICE	2001 2001 2001 2001 2001 2001 2001 2001	CHEVROLET FORD FORD FORD FORD FORD FORD FORD FORD	LUMINA 4DR TAURUS 4DR TAURUS 4DR TAURUS 4DR IMPALA TAURUS 4DR TAURUS 4DR TAURUS 4DR TAURUS 4DR TAURUS 4DR TAURUS 4DR IMPALA CAURUS 4DR TAURUS 4DR IMPALA IMPALA CROWN VIC CAVALIER 4D INTREPID 4D ACCORD CROWN VIC	6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6	04/24/01 10/22/01 10/02/01 10/02/01 10/09/01 09/24/01 07/26/01 07/26/01 07/26/01 07/26/01 07/26/01 07/26/01 07/26/01 07/26/01 07/26/01 08/31/01 07/26/01 10/02/01 04/11/02 02/20/02 02/20/02 02/25/02 03/11/02 07/26/02 10/11/02 09/27/02 10/11/02 07/26/02 10/11/02 07/26/02 10/11/02 07/26/02 10/11/02 07/26/03 10/03/03 06/04/03 06/02/03 06/04/03 06/16/03 06/26/03 06/26/03 06/25/04 01/14/04 01/14/04	60594 101927 91450 88990 88561 113724 73389 69263 95678 103804 75213 85343 102275 74073 62420 109305 84406 116568 92214 100771 83166 101260 943147 92095 98715 108522 73744 60392 101333 123892 96095 38034 110570 92161 64740 84572 94157 6626 991164	\$ 10,164.11 \$ 15,849.00 \$ 10,895.18 \$ 10,974.56 \$ 13,803.29 \$ 14,080.83 \$ 12,148.40 \$ 15,777.31 \$ 15,676.21 \$ 15,676.21 \$ 15,676.21 \$ 15,676.21 \$ 15,697.02 \$ 13,845.09 \$ 18,213.42 \$ 10,731.29 \$ 19,080.81 \$ 10,731.29 \$ 19,080.81 \$ 13,725.19 \$ 14,636.09 \$ 14,636.09 \$ 14,636.09 \$ 14,636.09 \$ 14,560.42 \$ 17,911.89 \$ 17,911.89 \$ 17,912.80 \$ 11,757.06 \$ 11,545.66 \$ 11,479.48 \$ 6,027.98 \$ 9,200.67 \$ 8,770.06 \$ 14,560.42 \$ 11,479.48 \$ 6,027.98 \$ 14,712.08 \$ 14,712.08 \$ 11,856.67 \$ 11,949.28	2007 2008 2008 2008 2008 2008 2008 2008	Auto-PS-Unmarked
011055 011091 011095 011195 011140 011152 011155 011160 011178 011161 011178 011193 021191 021210 021211 021240 020951 020955 021002 021105 021002 021105 021105 021105 021105 021106 021106 021107 021107 021108 021109 031011 031011 031011 031012 031013	47414 47414	POLICE	2001 2001 2001 2001 2001 2001 2001 2001	CHEVROLET FORD FORD FORD CHEVROLET FORD FORD FORD FORD FORD FORD CHEVROLET FORD FORD FORD FORD FORD FORD FORD CHEVROLET CHEVRO	LUMINA 4DR TAURUS 4DR TAURUS 4DR TAURUS 4DR IMPALA TAURUS 4DR TAURUS 4DR TAURUS 4DR TAURUS 4DR TAURUS 4DR TAURUS 4DR IMPALA TAURUS 4DR TAURUS 4DR TAURUS 4DR CROWN VIC GALLANT 4D IMPALA CROWN VIC CAVALIER 4D INTREPID 4D ACCORD CROWN VIC TAURUS 4DR TAURUS 4DR	6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6	04/24/01 10/22/01 10/09/01 09/24/01 10/09/01 09/24/01 10/18/01 10/18/01 10/16/01 07/26/01 07/26/01 07/26/01 07/26/01 07/26/01 07/26/01 04/11/02 02/20/02 02/25/02 03/11/02 07/26/02 10/03/02 09/27/02 12/18/02 09/27/02 10/11/02 07/26/02 10/03/02 09/27/02 10/11/02 07/26/02 10/03/02 09/27/02 10/11/02 07/26/03 10/01/10/2 07/26/03 06/02/03 06/02/03 06/02/03 06/02/03 06/02/03 06/02/03 06/02/03 06/02/03 06/02/03 06/02/03 06/02/03 06/16/03 06/16/03 06/25/04 01/14/04 01/14/04 01/14/04 04/15/04	60594 101927 91450 88990 88561 113724 73389 69263 95678 103804 75213 85343 102275 762420 109305 84406 116568 992141 100771 83166 101260 94347 92095 98715 108522 73744 60392 101333 123892 96095 38034 110570 92161 64740 84572 94329 157862 76526 91164 67127	\$ 10,164.11 \$ 15,849.00 \$ 10,895.18 \$ 10,974.56 \$ 13,803.29 \$ 14,080.83 \$ 12,148.40 \$ 15,777.31 \$ 15,676.21 \$ 15,676.21 \$ 15,676.21 \$ 15,697.02 \$ 13,845.09 \$ 18,213.42 \$ 10,731.29 \$ 19,080.81 \$ 10,731.29 \$ 19,080.81 \$ 13,725.19 \$ 14,636.09 \$ 14,636.09 \$ 14,636.09 \$ 14,560.42 \$ 17,570.66 \$ 17,570.66 \$ 11,545.66 \$ 11,5	2008 2008 2008 2008 2008 2008 2008 2008	Auto-PS-Unmarked

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030974	47414	POLICE	2003	FORD	TAURUS 4DR	6	04/29/04	115013	\$ 12,677.17	2010	Auto-PS-Unmarked
030987	47414	POLICE	2003	PONTIAC	BONNEVILLE	6	04/21/04		\$ 16,832.98	2010	Auto-PS-Unmarked
030996	47414	POLICE	2003	FORD	TAURUS 4DR	6	06/17/04	53798		2010	Auto-PS-Unmarked
030998	47414	POLICE	2003	FORD	TAURUS 4DR	6	04/15/04	69731	\$ 8,556.91	2010	Auto-PS-Unmarked
031000	47414	POLICE	2003	FORD	CROWN VIC	6	10/15/03	106271	\$ 14,777.50	2010	Auto-PS-Unmarked
031080	47414	POLICE	2003	NISSAN	MAXIMA 4DR	6	07/28/03	96027	\$ 16,900.76	2010	Auto-PS-Unmarked
031093	47414	POLICE	2003	FORD	TAURUS 4DR	6	06/25/04	68294	\$ 6,043.82	2010	Auto-PS-Unmarked
031114	47414	POLICE	2003	PONTIAC	BONNEVILLE	6	12/12/03	123892	\$ 14,662.13	2010	Auto-PS-Unmarked
031144	47414	POLICE	2003	FORD	TAURUS 4DR	6	01/14/04	60632	\$ 6,536.12	2010	Auto-PS-Unmarked
031149	47414	POLICE	2003	FORD	TAURUS 4DR	6	04/29/04	40761	\$ 5,519.55	2010	Auto-PS-Unmarked
031151	47414	POLICE	2003	FORD	TAURUS 4DR	6	05/17/04	59062	\$ 8,345.14	2010	Auto-PS-Unmarked
031157	47414	POLICE	2003	FORD	TAURUS 4DR	6	04/30/04	73460	\$ 8,111.00	2010	Auto-PS-Unmarked
031174	47414	POLICE	2003	FORD	TAURUS 4DR	6	04/29/04	133012	\$ 11,520.44	2010	Auto-PS-Unmarked
031180	47414	POLICE	2003	FORD	TAURUS 4DR	6	01/13/04	120381	\$ 9,862.05	2010	Auto-PS-Unmarked
040910	47414	POLICE CARRY	2004	DODGE	INTREPID 4D	6	08/07/03	99513	\$ 16,177.90	2010	Auto-PS-Unmarked
040916	47414	POLICE	2004	DODGE	INTREPID 4D	6	08/18/03	136771	\$ 18,758.34	2010	Auto-PS-Unmarked
040931	47414	POLICE TO S	2004	DODGE	INTREPID 4D	6	08/19/03	112822	\$ 11,962.59	2010	Auto-PS-Unmarked
040935	47414	POLICE	2004	DODGE	INTREPID 4D	6	08/18/03	104469	\$ 14,967.18	2010	Auto-PS-Unmarked
040940	47414		2004	DODGE	INTREPID 4D	6	08/07/03	117085	\$ 15,391.63	2010	Auto-PS-Unmarked
040948	47414	POLICE	2004	DODGE	INTREPID 4D	6	06/17/04	78566	\$ 10,527.11	2010	Auto-PS-Unmarked
040949	47414	POLICE	2004	DODGE	INTREPID 4D	6	09/02/03	88215	<u> </u>	2010	Auto-PS-Unmarked
040933	47414 47414	POLICE POLICE	2004 2004	DODGE	INTREPID 4D INTREPID 4D	6	08/19/03 08/07/03	121870 63750		2010	Auto-PS-Unmarked Auto-PS-Unmarked
040939	47414	POLICE	2004	DODGE		-	04/12/04	80205	\$ 13,503.69	2010	Auto-PS-Unmarked
040962	47414	POLICE	2004	DODGE DODGE	INTREPID 4D INTREPID 4D	6	06/17/04	84532	\$ 10,716.76	2010	Auto-PS-Unmarked
040908	47414	POLICE	2004	DODGE	INTREPID 4D	6	06/17/04	78295	\$ 10,716.76	2010	Auto-PS-Unmarked
040983	47414	POLICE	2004	DODGE	INTREPID 4D	6	06/18/04	66507	\$ 8,188,12	2010	Auto-PS-Unmarked
040989	47414	POLICE	2004	DODGE	INTREPID 4D	6	06/18/04	85465		2010	Auto-PS-Unmarked
040990	47414	POLICE	2004	DODGE	INTREPID 4D	6	08/07/03	89430		2010	Auto-PS-Unmarked
040999	47414	XXXXX XXXX	2004	DODGE	INTREPID 4D	6	10/07/03	117082	\$ 26,181.62	2010	Auto-PS-Unmarked
041006	47414	POLICE	2004	DODGE	INTREPID 4D	6	06/30/04	71357	\$ 9,550.96	2010	Auto-PS-Unmarked
041014	47414	2. 1. 3. 3. 3. 3. 3. 3. 3. 3. 3. 3. 3. 3. 3.	2004	DODGE	INTREPID 4D	6	06/18/04	104029		2010	Auto-PS-Unmarked
041015	47414	POLICE	2004	DODGE	INTREPID 4D	6	06/17/04	66881	}	2010	Auto-PS-Unmarked
041018	47414	POLICE	2004	DODGE	INTREPID 4D	6	06/17/04	50624	\$ 11,809.18	2010	Auto-PS-Unmarked
041065	47414	POLICE	2004	DODGE	INTREPID 4D	6	08/08/03	75410	\$ 8,320.36	2010	Auto-PS-Unmarked
041083	47414	POLICE	2004	DODGE	INTREPID 4D	6	08/07/03	87392	\$ 9,316.30	2010	Auto-PS-Unmarked
041098	47414	POLICE	2004	DODGE	INTREPID 4D	6	08/07/03	94551	\$ 17,730.41	2010	Auto-PS-Unmarked
041131	47414	POLICE	2004	DODGE	INTREPID 4D	6	08/07/03	92128		2010	Auto-PS-Unmarked
041136	47414		2004	DODGE	INTREPID 4D	6	06/17/04	108003	\$ 19,584.24	2010	Auto-PS-Unmarked
041173	47414	POLICE	2004	DODGE	INTREPID 4D	6	08/07/03	91604	\$ 15,925.55	2010	Auto-PS-Unmarked
041177	47414		2004	DODGE	INTREPID 4D	6	08/07/03	116737	i	2010	Auto-PS-Unmarked
041179	47414 47414	POLICE	2004	DODGE DODGE	INTREPID 4D INTREPID 4D	6	08/06/03 06/17/04	117801 37727	\$ 23,642.94 \$ 6,445.26	2010	Auto-PS-Unmarked Auto-PS-Unmarked
041184	47414	POLICE 25 Augusta	2004	DODGE	INTREPID 4D	6 6	08/07/03	116893	\$ 15,761.37	2010	Auto-PS-Unmarked
041185	47414	POLICE	2004	DODGE	INTREPID 4D	6	08/14/03	84152	\$ 13,511.70	2010	Auto-PS-Unmarked
041188	47414	West Control	2004	DODGE	INTREPID 4D	6	08/07/03	106200	\$ 20,340.06	2010	Auto-PS-Unmarked
040946	47414	POLICE	2004	DODGE	INTREPID 4D	6	08/05/04	75576		2011	Auto-PS-Unmarked
040950	47414	POLICE	2004	DODGE	INTREPID 4D	6	08/04/04	82318		2011	Auto-PS-Unmarked
040963	47414	POLICE	2004	DODGE	INTREPID 4D	6	08/04/04	81870		2011	Auto-PS-Unmarked
040964	47414		2004	DODGE	INTREPID 4D	6	07/29/04	108834	\$ 13,380.54	2011	Auto-PS-Unmarked
040991	47414	POLICE	2004	DODGE	INTREPID 4D	6	08/04/04	65693	\$ 10,874.39	2011	Auto-PS-Unmarked
040992	47414	POLICE	2004	DODGE	INTREPID 4D	6	08/17/04	76291	\$ 7,713.96	2011	Auto-PS-Unmarked
040997	47414	POLICE	2004	DODGE	INTREPID 4D	6	08/03/04	76228			Auto-PS-Unmarked
041138	47414	POLICE	2004	DODGE	INTREPID 4D	6	08/03/04	70699			Auto-PS-Unmarked
041172	47414	POLICE	2004	DODGE	INTREPID 4D	6	08/03/04	41079		2011	Auto-PS-Unmarked
041176	47414	POLICE	2004	PONTIAC	BONNEVILLE	6	12/10/04	90361		2011	Auto-PS-Unmarked
041190	47414 47414	POLICE POLICE	2004	PONTIAC	BONNEVILLE	6	04/06/05	83693		2011	Auto-PS-Unmarked Auto-PS-Unmarked
046002	47414	POLICE	2004	DODGE TOYOTA	INTREPID 4D 4DR	5	07/20/04 09/13/05	60083 15509		2011	Auto-PS-Unmarked
050844	47414	POLICE	2004	FORD	CROWN VIC	6	03/22/05	125448		2011	Auto-PS-Unmarked
050848	47414	POLICE	2005	FORD	CROWN VIC	6	01/21/05	74709		2011	Auto-PS-Unmarked
051166	47414	POLICE	2005	CHEVROLET	IMPALA	6	06/30/05	104540		2011	Auto-PS-Unmarked
051192	47414	POLICE	2005	CHEVROLET	MONTECARLO	6	04/06/05	65685		2011	Auto-PS-Unmarked
051291	47414	POLICE	2005	CHEVROLET	IMPALA	6	05/31/05	85546	\$ 7,705.16	2011	Auto-PS-Unmarked
051292	47414	POLICE	2005	CHEVROLET	IMPALA	6	05/25/05	96975		2011	Auto-PS-Unmarked
051294	47414	POLICE	2005	FORD	CROWN VIC	6	05/23/05	63594		2011	Auto-PS-Unmarked
061020	47414	POLICE	2006	NISSAN	MAXIMA 4DR	4	12/12/06	71202		2011	Auto-PS-Unmarked
061045	47414	POLICE	2006	CHEVROLET	MONTECARLO	4	12/12/06	88313		2011	Auto-PS-Unmarked
061261	47414	POLICE	2006	NISSAN	MAXIMA 4DR	4	01/26/07	77731		2011	Auto-PS-Unmarked
077611	47414	POLICE	2007	CHEVROLET	IMPALA DEFREDIDAD	4	06/11/07	43672		2011	Auto-PS-Unmarked
040995	47414 47414	POLICE POLICE	2008	DODGE CHEVROLET	INTREPID 4D	6	08/11/03	 	\$ 13,235.42		Auto-PS-Unmarked Auto-PS-Unmarked
087639	47414	POLICE	2008	CHEVROLET HONDA	IMPALA ACCORD	6 6	01/23/08 12/16/05	77615	\$ 4,149.00 \$ 5,447.99	2012	Auto-PS-Unmarked
041280	47414	POLICE	2004	PONTIAC	GRAND AM 2D	6	12/16/05	76915	\$ 3,447.74 \$ 4,747.74		Auto-PS-Unmarked
041298	47414	POLICE		HONDA	ACCORD	6	11/04/05	111346	\$ 15,705.05		Auto-PS-Unmarked
050106	47414	POLICE	2004	FORD	CROWN VIC	6	08/11/05	61044	\$ 7,201.67		Auto-PS-Unmarked
050386	47414	POLICE	2005	FORD	CROWN VIC	6	07/05/05	58039	\$ 6,781.42	2012	Auto-PS-Unmarked
050884	47414	POLICE		FORD	CROWN VIC	6	10/04/05	56377	\$ 6,112.36		Auto-PS-Unmarked
050904	47414	POLICE	2005	FORD	CROWN VIC	6	10/04/05	63991	\$ 6,512.72		Auto-PS-Unmarked
050912	47414	POLICE	2005	FORD	CROWN VIC	6	11/07/05	58067	\$ 7,955.05		Auto-PS-Unmarked
050927	47414	POLICE	2005	FORD	CROWN VIC	6	11/23/05	45236	\$ 5,367.90		Auto-PS-Unmarked
051005	47414	POLICE	2005	CHEVROLET	IMPALA	6	07/05/05	110378	\$ 5,886.23	2012	Auto-PS-Unmarked
051008	47414	POLICE	2005	CHEVROLET	IMPALA	6	07/29/05	77496	\$ 7,055.54	2012	Auto-PS-Unmarked
031000		I	0000	-0.0	Ive con t. v. t.		09/13/05	97304	\$ 5,880.21	2012	Auto-PS-Unmarked
051034 051052	47414 47414	POLICE POLICE	2005 2005	CHEVROLET CHEVROLET	IMPALA IMPALA	6	07/26/05	81081	\$ 5,969.30		Auto-PS-Unmarked

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051073	47414	POLICE	2005	CHEVROLET	IMPALA	6	09/14/05	74839	\$	6,704.72	2012	Auto-PS-Unmarked
051127	47414	POLICE	2005	CHEVROLET	IMPALA	6	07/29/05	64145	\$	9,264.00	2012	Auto-PS-Unmarked
051182	47414	POLICE	2005	CHEVROLET	IMPALA	6	07/28/05	60442	\$	7,745.64	2012	Auto-PS-Unmarked
051285	47414	POLICE	2005	PONTIAC	BONNEVILLE	6	02/07/06	66096	\$	8,486.05	2012	Auto-PS-Unmarked
051290	47414	POLICE	2005	CHEVROLET	IMPALA	6	07/08/05	60805	\$	11,330.14	2012	Auto-PS-Unmarked
051293	47414	POLICE	2005	CHEVROLET	IMPALA	6	07/01/05	95655	\$	8,741.35	2012	Auto-PS-Unmarked
051299	47414	POLICE	2005	PONTIAC	GRAND PRIX	6	11/18/05	128598	\$	9,562.89	2012	Auto-PS-Unmarked
061016	47414	POLICE	2006	DODGE	CHARGER	6	06/30/06	75445	S	13,048.52	2012	Auto-PS-Unmarked
061038	47414	POLICE	2006	DODGE	CHARGER	6	06/12/06	37009	\$	7,315.96	2012	Auto-PS-Unmarked
061053	47414	POLICE	2006	DODGE	CHARGER	6	05/26/06	53718	\$	13,586.20	2012	Auto-PS-Unmarked
061108	47414	POLICE	2006	CHRYSLER	4DR	6	04/21/06	64834	\$	8,071.62	2012	Auto-PS-Unmarked
061282	47414	POLICE	2006	HONDA	ACCORD 4DR	6	01/31/06	51493	\$	10,570.80	2012	Auto-PS-Unmarked
061283	47414	POLICE	2006	HONDA	ACCORD 4DR	6	01/31/06	80201	\$	8,642,29	2012	Auto-PS-Unmarked
061286	47414	POLICE	2006	HONDA	ACCORD 4DR	6	02/27/06	70694	S	10,015.59	2012	Auto-PS-Unmarked
061288	47414	POLICE	2006	FORD	CROWN VIC	6	05/17/06	70756	\$	6,603.26	2012	Auto-PS-Unmarked
061289	47414	POLICE	2006	FORD	CROWN VIC	6	05/17/06	59105	\$	4,582.06	2012	Auto-PS-Unmarked
077644	47414	POLICE	2007	FORD	MUSTANG 2D	4	08/02/07	25166	\$	2,618.37	2012	Auto-PS-Unmarked
077654	47414	POLICE	2007	HONDA	ACCORD 4DR	4	09/28/07	71966	\$	6,177.34	2012	Auto-PS-Unmarked
077696	47414	POLICE	2007	TOYOTA	CAMRY	4	02/15/08	79502	\$	6,262.44	2012	Auto-PS-Unmarked
077697	47414	POLICE	2007	CHRYSLER	4DR	4	02/15/08	70023	\$	5,482.85	2012	Auto-PS-Unmarked
077698	47414	POLICE	2007	FORD	4DR	4	02/15/08	52151	\$	4,562.60	2012	Auto-PS-Unmarked
077703	47414	POLICE	2007	NISSAN	MAXIMA 4DR	4	05/23/08	41413	\$	1,745.16	2012	Auto-PS-Unmarked
087702	47414	POLICE	2008	FORD	MUSTANG 2D	4	06/05/08	41803	\$	2,435.17	2012	Auto-PS-Unmarked
087704	47414	POLICE	2008	FORD	MUSTANG 2D	4	06/16/08	47738	\$	5,132.63	2012	Auto-PS-Unmarked
087705	47414	POLICE	2008	PONTIAC	GRAND PRIX	4	06/10/08	38616	\$	4,899.35	2012	Auto-PS-Unmarked
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