

**MEMORANDUM**

November 6, 2009

TO: County Council

FROM: Vivian Yao, Legislative Analyst 

SUBJECT: **Update – Positive Youth Development Initiative**

Today the County Council will hear a briefing on the County Executive's Positive Youth Development Initiative. The following individuals are expected to participate in this briefing:

- Uma Ahluwalia, Director, Department of Health and Human Services (DHHS)
- Gabriel Albornoz, Director, Department of Recreation
- Chief Thomas Manger, Police Department
- Catherine Matthews, Director, Upcounty Regional Services Center
- Kathy Lally, Executive Director, Collaboration Council
- Edward Newsome, Director of School Performance, Montgomery County Public Schools (MCPS)

The presentation today will address the work that has been done by CountyStat to monitor and benchmark the progress of the initiative and the collaborative efforts made by Executive Departments and other key stakeholders to provide services and programs that support youth along the continuum of prevention, intervention, and suppression.

In addition, the presentation will respond to two recommendations by the Safe Silver Spring Summit related to youth involvement on County advisory boards and gang prevention efforts. Representatives of the Safe Silver Spring Summit are also expected to attend the session.

**OVERVIEW**

The Council has been concerned for many years about how to make programs and services available to meet the needs of the County's youth. The County Executive's Positive Youth Development Initiative (PYDI) is "a collaborative effort to support the youth in the county to reach their full potential, to reduce risky behavior, and to assure community safety." (©2) PYDI provides prevention, intervention, and suppression services through multiple County departments including Recreation, Libraries, HHS, Corrections, and Police, MCPS and nonprofit partners.

The last presentation on PYDI was made to the Planning, Housing, and Economic Development (PHED) and Education Committees in September 2008. The Committees heard about (1) CountyStat efforts to define positive youth development and develop performance measurements for the initiative;

(2) recommendations developed by three community-based collaboratives; (3) the Excel Beyond the Bell Initiative; and (4) efforts to capture youth development program data in the InfoMontgomery web-based data collection system. As a result of this discussion, the Council required contractors providing after school programming to enter information about their programs into InfoMontgomery as a condition of receiving County funding in FY10.

For today's session, the Council has requested an update to hear about progress on the initiative, including:

- CountyStat efforts to develop performance measures and assess the progress of programs that are part of PYDI;
- FY09 evaluation data for the Sports Academies and RecExtra programs;
- Recent accomplishments that have been reported for PYDI programs;
- Youth crime, gang activity, and gang prevention efforts; and
- Efforts to encourage youth participation and decision-making on County advisory boards.

The update on gang prevention and efforts to encourage youth participation on advisory boards are responsive to the recommendations of the Safe Silver Spring Summit. See October 9<sup>th</sup> Memorandum from Councilmember Ervin to Council President Andrews summarizing the group's recommendations and attaching the executive summary of its report at ©17-26.

Executive staff has provided a listing of PYDI programs. The listing includes service data, program measurements, and funding amounts (©27-34).

## COUNTY-STAT DATA ON PREVENTION AND INTERVENTION PROGRAMS

At the August 28 CountyStat meeting, participants reviewed data related to the Initiative's prevention and intervention programs. Council staff provides the following highlights from the CountyStat presentation with corresponding questions, as applicable:

### *Sports Academies (©3-5) & RecExtra (©6-8)*

- There is a continuing upward trend for outcome results from 2006-2007 through 2008-2009 in three categories: Positive Life Choices, Attitudes and Behaviors Related to Academic Success, and Satisfaction with Staff.
- There is a slight decrease in program satisfaction between 2007-2008 and 2008-2009.
- Program satisfaction results for RecExtra are lower in 2008-2009 than 2006-2007 and are lower than results for the Sports Academy program. **Understanding that RecExtra schools are selected randomly to be surveyed and vary year to year, is there any explanation for the differences in scores from year to year? How does the Recreation Department account for the variance in program satisfaction results between the two programs (73% (Sports Academies) vs. 57% (RecExtra) of participants responded yes to being satisfied with the program)?**
- **Participants at the August CountyStat meeting identified the need to follow up on examining Sports Academy and RecExtra data and developing a constructive comparative analysis of yearly survey results.**

### ***Out of School Time/Excel Beyond the Bell (©8-10)***

- Collaboration Council contractors and the Recreation Department are using the same performance measures and tools.
- An MOU is being developed between MCPS, the Recreation Department, and the Collaboration Council providing for data sharing for academic impact analysis (e.g., school attendance, grades, and eligibility).
- Progress has been made to improve the quality of youth programs by training youth workers and attracting investment in youth program quality assessment processes.

### ***Intervention Programs (©11)***

- **Participants at the August CountyStat meeting identified the need to follow up on examining how Street Outreach Network and other intervention programming can be benchmarked against other jurisdictions**
- A variety of different performance data is being collected by intervention programs including re-arrest rates, re-suspension rates, school attendance rates, reduction in problem behaviors, improvement in healthy behaviors, and changes in attitudes. **Has there been interest by CountyStat to align the performance measurements for intervention programs?**

### ***Community Based Collaboratives (©12)***

- A total of 3,324 youth have been served by the Community-Based Collaboratives in Germantown (908), Kennedy Cluster (1,080), and Long Branch (1,336).
- Activities ranged from large one-time events attracting youth from the entire County to small community group programs.

## **YOUTH CRIME, JUVENILE CRIME, AND GANG DATA**

### ***Youth Crime Data***

The youth crime data presented at the August 28 CountyStat meeting is attached at ©13-16. The slides show that police often target PYDI efforts in areas of higher density youth crime during the 2 p.m. to 6 p.m. time frame. Youth crime hotspots are located in the Westfield and Lakeforest shopping areas and downtown Silver Spring (©13).

The youth crime data slides, along with juvenile crime statistics recently reviewed by the Public Safety Committee on November 5 (©35), show substantial reduction in youth and juvenile crime\* from FY08 to FY09. Juvenile crime has decreased more than 20% for the first seven months of 2009 compared to the same time frame last year (756 vs. 951 offenses). Moreover, youth crime in targeted hotspot areas decreased 59% during the 2 p.m. to 6 p.m. time frame in FY09 from FY08 levels (205 vs. 498 incidents) and by 33% during all hours (940 vs. 1401 incidents).

According to the November 4 Crime Statistics packet prepared by Legislative Analyst Farag, the Police Department attributes the decrease in juvenile crime to “its increased efforts to work with at-risk families as a whole (not just the juveniles) using a “wrap-around” approach.” **It may be of interest to know whether the reduction in youth crime in hotspot areas from FY08 to FY09 is attributable to additional suppression strategies.**

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\* Council staff understands that youth crime refers to incidents where the defendant or suspect was under 22 years of age and juvenile crime refers to incidents where the defendant or suspect was under 19 years of age.

**Additional questions that Councilmembers may want to ask about the suppression component of PYDI and youth crime include the following:**

- **Is youth crime the only outcome measurement for the suppression component of the Initiative?**
- **Please explain why the chart for FY08 Hotspot Area Youth Crime by start time noted that there is a disproportionate amount of crime starting between 2 p.m. and 6 p.m. when the highest percentage for a 4 hour period is between 4:00 p.m. and 8:00 p.m. (this is also the case for FY09)?**
- **Late night/early morning crime (10:00 p.m. to 4:00 a.m.) crime at Lakeforest and Silver Spring has increased from FY08 to FY09. Are there any strategies being implemented to address this problem?**

**Gang Data**

The packet contains the most recent gang report for the 2<sup>nd</sup> quarter of 2009(©36-39); prevention, intervention, and suppression programs targeted at reducing or preventing involvement in gangs (© 40); and a description of local gang demographics (©41). The list of County-funded PYDI programs at ©27-34 also provides information about programs that are designed to reduce or prevent gang involvement. This information had been requested by the Safe Silver Spring Summit, and the gang reports have been previously requested by Councilmembers for prior PYDI briefings.

Council staff understands that neither the youth crime data nor the gang reports specifically track crime committed by youth gang members in the County. Youth crime information may track incidents involving youth who are not gang involved, and the gang reports may track incidents involving individuals who do not meet PYDI age requirements. Taken together, however, the two reports help provide a picture of crime activity in the County from the youth and gang perspective.

The following chart extrapolates data from MCPD gang reports spanning the 2<sup>nd</sup> Quarter of 2008 through the 2<sup>nd</sup> Quarter of 2009:

**Gang Incidents: 2<sup>nd</sup> Quarter 2008 – 2<sup>nd</sup> Quarter 2009**

District	2 <sup>nd</sup> Q 2009	1 <sup>st</sup> Q 2009	4 <sup>th</sup> Q 2008	3 <sup>rd</sup> Q 2008	2 <sup>nd</sup> Q 2008	% change 1 <sup>st</sup> Q 2008 - 1 <sup>st</sup> Q 2009
1 <sup>st</sup>	16	16	12	13	27	-41%
2 <sup>nd</sup>	5	7	9	13	11	-55%
3 <sup>rd</sup>	12	19	23	23	34	-65%
4 <sup>th</sup>	9	21	20	16	18	-50%
5 <sup>th</sup>	4	14	4	4	8	-50%
6 <sup>th</sup>	18	7	8	10	44	-59%
Missing District	2	2				
<b>Total</b>	<b>66</b>	<b>86</b>	<b>76</b>	<b>79</b>	<b>142</b>	<b>-54%</b>

From the 2<sup>nd</sup> quarter of 2008 to the 2<sup>nd</sup> quarter of 2009, the data show a significant decrease in gang-related incidents in every district (41% to 65% decrease) and County-wide (54% decrease). The 3<sup>rd</sup> District – Silver Spring had the greatest percentage decrease in gang incidents at 65%. The district with the greatest activity in 2<sup>nd</sup> quarter was the 6<sup>th</sup> District – Montgomery Village (18 incidents);

however, this is down from 44 incidents at the same time last year. There was also a 23.3% decrease in reported incidents from the 1<sup>st</sup> quarter in 2009.

**Of concern, however, is the increase in gang-motivated assaults highlighted by the data. Second quarter incidents (14) are up 180% from the 1<sup>st</sup> Quarter (5 incidents) and 55% from the same quarter last year (9 incidents). Another issue of concern highlighted in the 2<sup>nd</sup> quarter report is the significant number of gang motivated crimes over those committed by a member or associate in the 1<sup>st</sup> District. The report highlights the need to monitor the data to determine whether significant fluctuations in reported incidents by quarter reflect actual trends in gang activity or problems related to data collection and entry (©39).**

The description of gang demographics at ©41 suggests that gangs continue to be very transient with gang members from the Northern part of the County often being stopped in areas like Wheaton and Silver Spring. Furthermore, gang members from neighboring jurisdictions, e.g., the District of Columbia and Prince Georges County, continue to be involved with criminal activity within the County and are often arrested with gang members from Montgomery County. **Indeed, a follow up issue identified at the August 28<sup>th</sup> CountyStat meeting was to examine arrest data to determine the amount of crime in Silver Spring attributable to Montgomery County residents.**

#### **YOUTH INPUT ON COUNTY ADVISORY BOARDS**

The Safe Silver Spring Summit recommended the creation of a youth advisory board to engage County youth in community decision-making and prepare them as future County leaders (© 18). The County has a number of advisory groups that have youth representation and solicit youth perspectives including the following:

- **County Executive's Youth Advisory Committee:** The Committee plans countywide alcohol, drug and violence-free middle and high school events; promotes youth service; and works to strengthen student's voices in the schools and contact with County Government. Youth participate in leadership workshops, hear from speakers including County officials and community leaders, and meet to discuss teen issues and solutions. Middle and high schools that reside or attend school in Montgomery County are eligible to participate.
- **Commission for Children and Youth:** The Commission promotes the well being of Montgomery County's children, youth, and families so that all young people may realize their full potential and become contributing, productive adults. The Commission advances its mission by: (1) identifying the needs of young people and their families, and the groups and agencies that serve them; (2) informing and advising the County Executive, the County Council, the DHHS, the Board of Education, and the community at large; (3) recommending policies, programs, funding, and legislative priorities; and (4) advocating for all the County's young people by affirming their needs, aspirations, and achievements. There are seven youth members on the Commission who have full voting rights and serve on standing and ad hoc committees. The youth members select an area of focus each year where they take a leadership role.
- **Public Libraries Teen Advisory Group:** Members of the Teen Advisory Group attend monthly meetings, write book, music and film reviews; suggest weblinks; help identify local teen artists or writers to feature; promote the library in the community; assist in designing new teen spaces; help with developing library programs; and initiative pod cast and video productions.

The group involves youth ages 14-18 that reside or attend school in Montgomery County to work on programming and publicity for teen events.

Other opportunities for youth to provide input on specific programs in the DHHS include Child Welfare's Youth Advisory Group and the Youth Opportunities Center's Youth Leadership Council.

**Councilmembers may want to know whether the Executive sees any need at this time for additional youth input on community issues.**

The packet contains the following attachments:

	<u>Circle #</u>
11/5/09 CountyStat Positive Youth Development Initiative Presentation	1-16
10/9/09 Memorandum on Safe Silver Spring Summit Recommendations	17-26
List of PYDI Programs	27-34
Crime Statistics for January 1-July 31, 2009	35
2 <sup>nd</sup> Quarter 2009 Gang Reports	36-39
Description of Gang Initiatives and Gang Demographics	40-41

# Positive Youth Development Initiative

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Council Update  
10 November 2009



## Agenda

- Welcome and Introductions
- CountyStat and the Positive Youth Development Initiative
- Explanation and Overview of PYDI Data
- Wrap-up and Follow-Up Items



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## PYDI Steering Committee: Implementation Focus

The Montgomery County Positive Youth Development Initiative (PYDI) is a collaborative effort to support the youth in the county to reach their full potential, to reduce risky behavior, and to assure community safety.

- Through the provision of **direct services and funding of programs** by the Departments of Recreation, Libraries, Health and Human Services, Corrections, and Police.
- Through **engaging community members and partners**--youth, parents, community organizations, and civic leaders. This has been done extensively in our Community Based Collaboratives in the communities of Germantown, Silver Spring and Hewitt/Bel Pre to determine what was needed in each community and what services should be provided.
- By **linking with critical complementary activities** to ensure that systems and policies are in place to sustain these efforts. The Collaboration Council's Excel Beyond the Bell and the collaborative Kennedy Cluster Project provide significant opportunities to create systems to improve and sustain quality programs and craft policies that remove barriers that keep youth from being successful.



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## PYDI Steering Committee: Targeted Audience

- **Prevention:** The largest group of youth are those who would benefit from safe, well-staffed, and instructive after school programs.
  - These services are provided primarily by the Departments of Recreation and Libraries, MCPS, and many non-profit partners.
- **Intervention:** A subset of youth that have engaged in risky behavior, including committing gang crime or community violence.
  - These services are largely provided by the Departments of Health and Human Services, Police, and non-profit partners.
- **Suppression:** A smaller subset of youth who continue to engage in illegal and violent behavior.
  - These services are provided primarily by the Departments of Corrections and Police and the State's Attorneys Office.

There are critical distinctions in the target groups who we are trying to reach through all components of this initiative.



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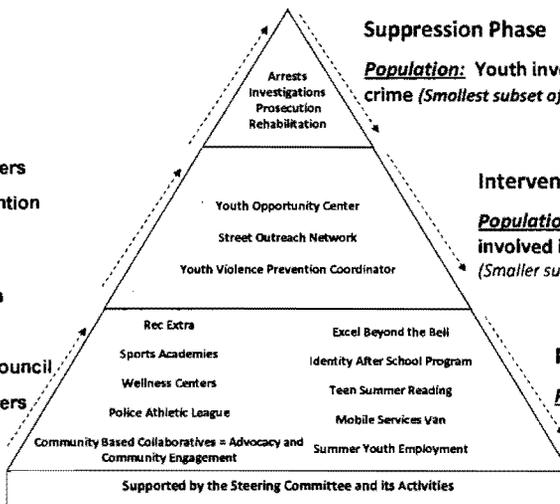
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## PYDI Steering Committee: Overarching Framework

### Responsible Entities

SAO  
DOCR  
MCPD  
DJS  
HHS  
Private Partners  
Family Intervention Specialist  
MCPS  
Recreation  
HHS  
Collaboration Council  
Private Partners  
MCPS  
MCPL



### Suppression Phase

**Population:** Youth involved in gang-related crime (Smallest subset of youth)

### Intervention Phase

**Population:** Youth at risk of or involved in gang activity (Smaller subset of youth)

### Prevention Phase

**Population:** All Youth



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## Positive Youth Development Initiative Steering Committee: High-Level Prevention Outcomes

- **Sports Academy Program**
  - Historical Data Collection: 2006-2007, 2007-2008, 2008-2009
  - Recreation Department Administered Locations: Blair, Paint Branch, Springbrook, Seneca Valley, and Wheaton High Schools
  - YMCA Community Connections Administered Locations: Einstein High School
  - Total Exit Surveys Completed 2008-2009: 1,276



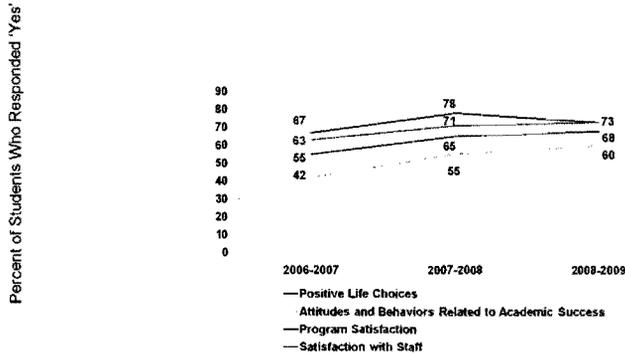
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## Sports Academy Historical Outcome Results 2006-2009

Average Percent of Students Who Responded 'Yes' that Sports Academy Met Their Satisfaction In Each Broad Category



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## Sports Academies 2008-2009 Detailed Results (1 of 3)

1. Satisfaction with Program	Yes	Kind of	Not Really
a) There are interesting activities.	75%	22%	3%
b) The activities are fun.	75%	22%	3%
c) I learn new things.	54%	30%	16%
d) I like coming to the activities.	75%	22%	3%
e) There are rules I am expected to follow.	82%	16%	2%
f) I feel safe at the activities.	83%	14%	3%
g) I feel like people are happy to see me here.	72%	23%	5%
h) I tell my friends to come to the activities.	70%	22%	8%
<b>Overall Average</b>	<b>73%</b>	<b>22%</b>	<b>5%</b>
2. Satisfaction with Staff	Yes	Kind of	Not Really
a) Staff cares about me.	76%	22%	2%
b) Staff helps me feel important.	68%	27%	5%
c) Staff gives me lots of support.	71%	24%	5%
d) Staff can be trusted.	78%	19%	2%
e) I like the staff here.	82%	17%	2%
f) Staff expect me to try hard to do my best.	75%	22%	3%
g) Staff tell me when I do a good job.	68%	23%	9%
h) I could go to a staff member for advice if I had a serious problem.	66%	25%	10%
i) Staff listen to what I have to say.	73%	22%	5%
j) Staff ask me to plan, choose or lead activities.	63%	24%	14%
k) Staff treat all kids fairly.	81%	17%	3%
<b>Overall Average</b>	<b>73%</b>	<b>22%</b>	<b>5%</b>



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## Sports Academies 2008-2009 Detailed Results (2of3)

3. Attitudes and Behavior Related to Academic Success	Yes	Kind of	Not Really
a) Participate more in class activities.	59%	29%	12%
b) Become more interested in going to school.	61%	27%	12%
c) Care more about my school.	61%	26%	13%
d) Get along better with my classmates.	63%	27%	10%
e) Get along better with my teachers.	58%	27%	15%
<b>Overall Average</b>	<b>60%</b>	<b>27%</b>	<b>13%</b>
4. Positive Life Choices	Yes	Kind of	Not Really
a) Better say "no" to things I know are wrong.	65%	24%	11%
b) Stay out of trouble.	69%	23%	8%
c) Stay away from violence and fighting.	71%	20%	9%
<b>Overall Average</b>	<b>68%</b>	<b>23%</b>	<b>9%</b>
5. Sense of Self	Yes	Kind of	Not Really
a) Feel better about myself.	67%	23%	10%
b) Feel I have more control over things that happen to me.	67%	24%	9%
c) Feel that I can make more of a difference.	66%	23%	10%
d) Learn I can do things I didn't think I could do before.	65%	24%	10%
e) Feel better about my future.	67%	24%	10%
f) Feel that I am better at handling whatever comes my way.	66%	25%	9%
<b>Overall Average</b>	<b>66%</b>	<b>24%</b>	<b>10%</b>



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## Sports Academies 2008-2009 Detailed Results (3of3)

6. Positive Core Values	Yes	Kind of	Not Really
a) I care more about other people.	61%	28%	11%
b) I care more about the feelings of other people.	61%	28%	11%
c) I am better at standing up for what I believe.	69%	22%	9%
d) I tell the truth more often even when it is hard.	64%	26%	10%
<b>Overall Average</b>	<b>64%</b>	<b>26%</b>	<b>10%</b>
7. Additional Involvement in OST Activities	Yes	Kind of	Not Really
a) Programs or organizations outside of school.	60%	22%	18%
b) Sports teams or athletic clubs outside of school.	55%	23%	21%
c) Sports teams or athletic clubs at school.	58%	25%	18%
d) School clubs other than sports.	59%	22%	20%
<b>Overall Average</b>	<b>58%</b>	<b>23%</b>	<b>19%</b>



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## Overview of RecExtra Data Collection

- **RecExtra Program Historical Data Collection:**
  - **2006-2007:** Benjamin Baker, Loiderman, Farquar, Wood, John Poole, Hoover, Eastern, Takoma park, Rocky Hill, Martin Luther King, Neelesville, Montgomery Village
  - **2007-2008:** Argyle, Clemente, Kingsview, Eastern, Lee, SSI
  - **2008-2009:** Clemente, Kingsview, Lee, Parkland, Takoma Park, White Oak Middle Schools
  - **Total Tier III Exit Surveys Completed 2008-2009:** 2,080

Tier	Number of Schools	Data Collected
Tier I	38	Average daily attendance by activity regardless of provider
Tier II	5	DOR provider programs only: demographic data; average daily attendance by activity; outcome measures and satisfaction survey
Tier III	6	All programs: demographic data; average daily attendance by activity; outcome measures and satisfaction survey



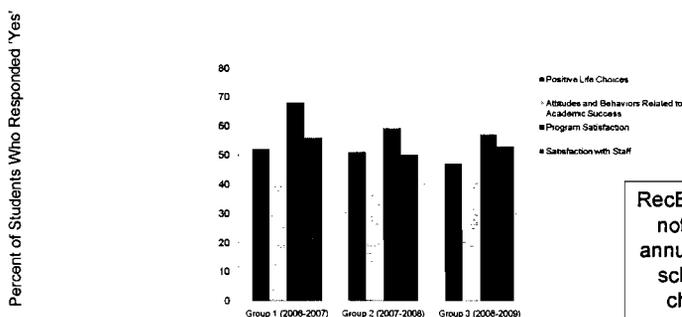
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## RecExtra Historical Outcome Results

Average Percent of Students Who Responded 'Yes' that RecExtra Met Their Satisfaction In Each Broad Category



RecExtra historical data is not comparable on an annual basis because the schools surveyed has changed each year



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## RecExtra Detailed Tier III 2008-2009 Results (1of3)

1. Satisfaction with Program	Yes	Kind of	Not Really
a) There are interesting activities.	55%	36%	9%
b) The activities are fun.	51%	39%	10%
c) I learn new things.	46%	35%	19%
d) I like coming to the activities.	52%	34%	14%
e) There are rules I am expected to follow.	77%	18%	5%
f) I feel safe at the activities.	71%	21%	7%
g) I feel like people are happy to see me here.	56%	32%	11%
h) I tell my friends to come to the activities.	48%	25%	27%
<b>Overall Average</b>	<b>57%</b>	<b>30%</b>	<b>13%</b>

2. Satisfaction with Staff	Yes	Kind of	Not Really
a) Staff cares about me.	58%	31%	11%
b) Staff helps me feel important.	47%	34%	19%
c) Staff gives me lots of support.	53%	33%	14%
d) Staff can be trusted.	60%	28%	12%
e) I like the staff here.	50%	41%	10%
f) Staff expect me to try hard to do my best.	74%	20%	7%
g) Staff tell me when I do a good job.	58%	30%	13%
h) I could go to a staff member for advice if I had a serious problem.	50%	29%	21%
i) Staff listen to what I have to say.	52%	33%	15%
j) Staff ask me to plan, choose or lead activities.	38%	31%	31%
k) Staff treat all kids fairly.	48%	33%	19%
<b>Overall Average</b>	<b>53%</b>	<b>31%</b>	<b>16%</b>



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## RecExtra Detailed Tier III 2008-2009 Results (2of3)

3. Attitudes and Behavior Related to Academic Success	Yes	Kind of	Not Really
a) Participate more in class activities.	37%	33%	30%
b) Become more interested in going to school.	36%	33%	31%
c) Care more about my school.	38%	36%	26%
d) Get along better with my classmates.	47%	31%	21%
e) Get along better with my teachers.	45%	33%	23%
<b>Overall Average</b>	<b>41%</b>	<b>33%</b>	<b>26%</b>

4. Positive Life Choices	Yes	Kind of	Not Really
a) Better say "no" to things I know are wrong.	44%	25%	31%
b) Stay out of trouble.	46%	28%	26%
c) Stay away from violence and fighting.	50%	25%	25%
<b>Overall Average</b>	<b>47%</b>	<b>26%</b>	<b>27%</b>

5. Sense of Self	Yes	Kind of	Not Really
a) Feel better about myself.	46%	29%	26%
b) Feel I have more control over things that happen to me.	46%	30%	24%
c) Feel that I can make more of a difference.	46%	29%	25%
d) Learn I can do things I didn't think I could do before.	52%	27%	21%
e) Feel better about my future.	51%	28%	21%
f) Feel that I am better at handling whatever comes my way.	46%	30%	23%
<b>Overall Average</b>	<b>48%</b>	<b>29%</b>	<b>23%</b>



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## RecExtra Detailed Tier III 2008-2009 Results (3of3)

6. Positive Core Values	Yes	Kind of	Not Really
a) I care more about other people.	41%	33%	27%
b) I care more about the feelings of other people.	43%	31%	26%
c) I am better at standing up for what I believe.	49%	28%	23%
d) I tell the truth more often even when it is hard.	45%	30%	26%
<b>Overall Average</b>	<b>44%</b>	<b>30%</b>	<b>26%</b>
7. Additional Involvement in OST Activities	Yes	Kind of	Not Really
a) Programs or organizations outside of school.	36%	22%	43%
b) Sports teams or athletic clubs outside of school.	39%	20%	40%
c) Sports teams or athletic clubs at school.	34%	19%	48%
d) School clubs other than sports.	38%	20%	42%
<b>Overall Average</b>	<b>37%</b>	<b>20%</b>	<b>43%</b>



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## Excel Beyond the Bell: Overview and Goals

**Goal One:** Montgomery County residents of all generations will understand and support the value of out-of-school programs in preparing children and youth for positive futures that help sustain the local quality of life.

**Goal Two:** Out-of-school programs will be safe, culturally competent, developmentally appropriate and well run; all people who work with children and youth will be skilled in engaging them and supporting their intellectual, social-emotional and physical development.

**Goal Three:** An intentional mix of public and private funding and resources will create and sustain accessible, high quality programs.

**Goal Four:** Data that describes need and demand for programs, their availability, and their impact on youth will be available to guide decision-making.



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## Standards & Professional Development

- **Advancing Youth Development (AYD)**
  - County government funding for FY 2010
  - 30-hour session ended 10/29 with 26 youth workers from 14 agencies completing; cumulative 99 workers from 4 sessions:
  - Alignment between programs having staff with AYD training and youth satisfaction with staff and program
- **Youth Program Quality Assessment (YPQA)**
  - Research-based observation tool that rates staff-youth interactions and program content
  - \$25,000 Foundation funding for 15 programs in a year pilot
  - Currently recruiting providers to participate
- **Maryland Out-of-School Time Network Standards Framework**
  - AYD and YPQA align with this newly created framework



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## Information & Accountability

- **Collaboration Council contractors and Department of Recreation (DOR) using same program performance measures and tools**
  - Attendance and demographics
  - Impact on youth participants
- **MCPS, DOR, & Collaboration Council MOU**
  - Data sharing for academic impact analysis: school attendance, grades, and eligibility
  - Universal MCPS-approved Parent Release Form for all OST programs

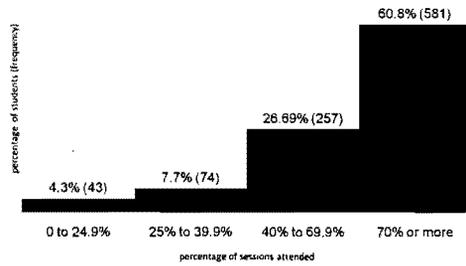


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11/5/2009



## Distribution of Individual Student Attendance Rates, ASAP FY09

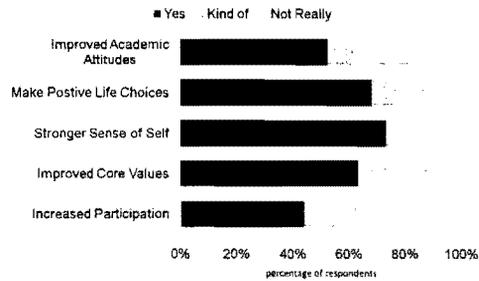


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## Change in Attitudes and Behaviors for Participating Students, ASAP FY09



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**Positive Youth Development Initiative Steering Committee:  
High-Level Intervention Data**

<p><b>Crossroads Youth Opportunity Center</b></p>	<ul style="list-style-type: none"> <li>▪ 143 youth participating in the Center are involved in gang activity (248 total)</li> <li>▪ 12 youth re-arrested</li> <li>▪ 148 Youth involved in positive life-affirming activities</li> </ul>
<p><b>Northwood High School Wellness Center</b></p>	<ul style="list-style-type: none"> <li>▪ 169 youth showed improved awareness and practice of healthy behaviors</li> <li>▪ 58 youth showed a reduction in delinquent activity</li> <li>▪ 34 youth increased school attendance</li> <li>▪ 63 youth and parents reported an improved relationship with families, peers, and teachers</li> <li>▪ 13 youth became employed or made progress toward gaining employment</li> <li>▪ 50 youth became active in community and/or leadership activities</li> <li>▪ 59 youth showed improved self esteem and demonstrate a greater ability to resolve conflicts without resorting to violence</li> <li>▪ 10 disciplinary actions were taken against the youth</li> </ul>
<p><b>Street Outreach Network</b></p>	<ul style="list-style-type: none"> <li>▪ 116 clients have been previously suspended; after engagement only 40 re-suspensions have occurred</li> <li>▪ 103 clients previously arrested; after engagement only 30 clients re-arrested</li> </ul>



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11/5/2009



**Positive Youth Development Initiative Steering Committee:  
High-Level Intervention Data**

<p><b>Youth Violence Prevention Coordinator</b></p>	<ul style="list-style-type: none"> <li>▪ <b>Increased Community awareness on the prevention of gangs in the County:</b></li> <li>▪ YVPC provided a total of 24 community awareness presentations on the prevention of gangs in the County to a total of 218 residents, stakeholders, parents, and youth from the County.</li> <li>▪ <b>Effective intervention in conflicts throughout the County:</b></li> <li>▪ Along with the a total of 18 interventions and mediation were successfully completed with gang involved youth. (Successfully completed meaning no further retaliation after first incident.</li> </ul>
<p><b>Identity After School Program</b></p>	<ul style="list-style-type: none"> <li>▪ 185 youth showed an increase in positive attitude changes regarding gang activities and membership.</li> <li>▪ 90% of youth showed an improved perception of outlook for the future.</li> <li>▪ Changes in attitude towards drug use: <i>Data not available at this time.</i></li> <li>▪ Decrease in risky sexual behavior activity: <i>Data not available at this time.</i></li> </ul>

Participants engage in pre and post surveying in order to gauge the effectiveness of the intervention programming.



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## Community-Based Collaboratives Update

- Extensive outreach and convening has been done with community members to identify needs, acknowledge gaps, and recommend additional resources
- Participants included youth, parents, community organizations, county departments, and advocates
- CBCs efforts include:
  - Help identify funding priorities for youth programs
  - Provide advice on policy directions
  - Respond to emergent youth issues
  - Identify grassroots youth-serving organizations
  - Generate program ideas that can be carried out in partnership with public and private agencies
- CBCs report progress via Semi-Annual Reports to HHS



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11/5/2009



## Community-Based Collaborative Semi Annual Status Reports

	Germantown	Kennedy Cluster	Long Branch
<b>Programmatic Focus</b>	<ul style="list-style-type: none"> <li>▪ Academic Enrichment</li> <li>▪ Employment and Job Readiness/Preparation</li> <li>▪ Arts and Culture</li> <li>▪ Leadership/Personal Life Skills development</li> <li>▪ Sports/Recreation Plus</li> </ul>	<ul style="list-style-type: none"> <li>▪ Hot meals at after school activities</li> <li>▪ Provide transportation to after school activities</li> <li>▪ Mentoring and homework assistance</li> <li>▪ Increase academic, sports, and arts programs</li> <li>▪ Jobs/life skill training</li> </ul>	<ul style="list-style-type: none"> <li>▪ Create a job training and internships program</li> <li>▪ Increase the number of facilities and/or providers for delinquency and early intervention programs and gang prevention programs</li> <li>▪ Establish family communication/ counseling sessions</li> <li>▪ Increase or enhance the number of mentoring and homework clubs</li> </ul>
<b>Youth Served Through June 30, 2009</b>	▪ 607	▪ 405 (March 2009 through June 2009)	▪ 756 (Let's Get It Started Youth Job Expo 2009)
<b>Youth Served July 1- Sept. 30, 2009</b>	▪ 301	▪ 675	▪ 580
<b>Total Youth Served</b>	▪ 908	▪ 1,080	▪ 1,336

\* NOTE - Activities ranged from large one-time events that attracted youths from the entire County to small community group programs designed to be sustainable over future years if resources are available.



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## Positive Youth Development Initiative Suppression Analysis

- **Analysis of arrest data that relates to youth crime**
  - Youth crime is defined as an incident where the defendant or suspect was under 22 years of age
  - Reported time values are by reported incident start time
  - Identified youth crime hotspots as locations with greater than 250 youth crimes per square mile and targeted a half mile radius around epicenter
- **CountyStat analyzed all youth crime extracted from the records management system for FY08 & FY09**
  - Total crime FY08 - 53,470
    - Attributed in some part to Youth Crime 11,554
  - Total crime in FY09 - 50,109
    - Attributed in some part to Youth Crime 10,507

Police often target efforts related to PYDI on areas of higher density youth crime during the 2PM to 6PM time frame.

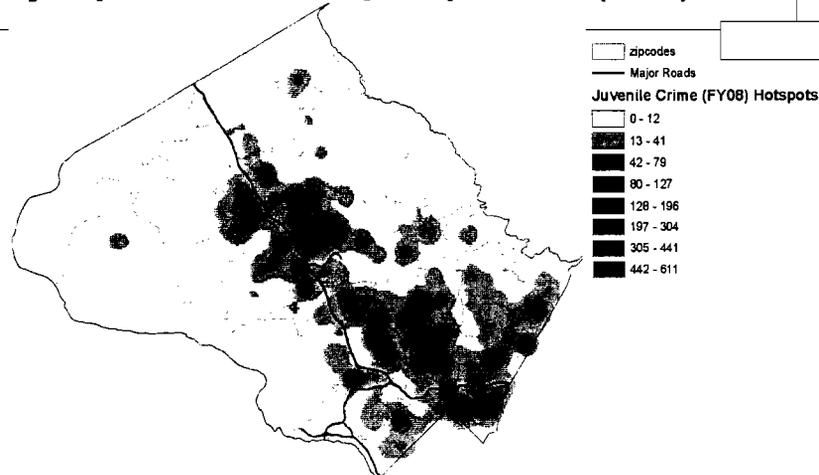


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## Density Map of Youth Crimes per Square Mile (FY08)



Spatial analysis of FY08 demonstrates the existence of youth crime hotspots in the Westfield and Lakeforest shopping areas as well as Downtown Silver Spring.



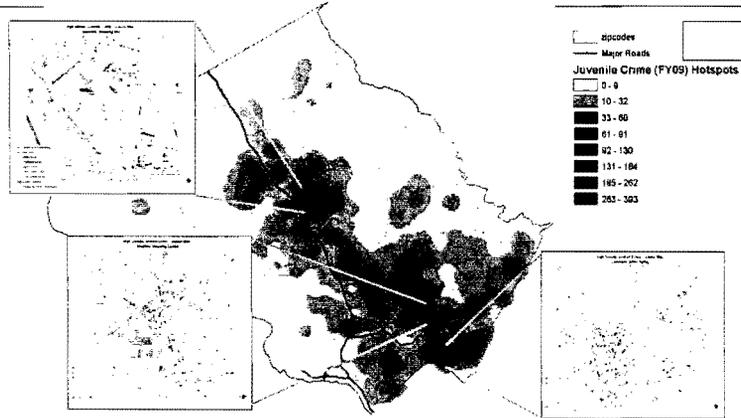
Source: MCPD, Juvenile Crime Data (07/2007 - 06/2008)

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CountyStat

### Density Map of Youth Crimes per Square Mile (FY09)



	FY08	FY09
Hotspot youth crime as % of total youth crime	12%	9%



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### FY08 Hotspot Area Youth Crime by Reported Incident Start Time

Incident Start Time by Time of Day	FY08 Lakeforest	FY08 Silver Spring	FY08 Westfield	FY08 Total Hot spot	FY08 Percentage of Total Hotspot by Time
12-2 AM	20	24	21	65	5%
2-4 AM	0	9	9	18	1%
4-6 AM	1	3	1	5	0%
6-8 AM	14	9	3	26	2%
8-10 AM	9	28	16	53	4%
10-12 AM	23	28	26	77	5%
12-2 PM	43	25	51	119	8%
2-4 PM	101	37	67	205	15%
4-6 PM	130	53	110	293	21%
6-8 PM	90	74	109	273	19%
8-10 PM	55	39	79	173	12%
10-12 AM	19	35	40	94	7%

FY08 hotspot analysis demonstrates the disproportionate amounts (36%) of reported incident start times of youth crime in these higher density crime areas during the 2PM to 6PM time period.



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### FY09 Hotspot Area Youth Crime by Reported Incident Start Time

Incident Start Time by Time of Day	FY09 Lakeforest	FY09 Silver Spring	FY09 Westfield	FY09 Total Hot spot	FY09 Percentage of Total Hotspot by Time
12-2 AM	33	36	23	92	10%
2-4 AM	10	17	8	35	4%
4-6 AM	4	4	7	15	2%
6-8 AM	2	8	13	23	2%
8-10 AM	9	7	15	31	3%
10-12 AM	20	28	29	77	8%
12-2 PM	14	36	21	71	8%
2-4 PM	23	41	40	104	11%
4-6 PM	28	34	39	101	11%
6-8 PM	41	40	46	127	14%
8-10 PM	43	48	48	139	15%
10-12 AM	35	55	35	125	13%

FY09 hotspot analysis demonstrates not only a decrease in overall youth crime but also percentages of reported incident start time within the hours of 2PM to 6PM only accounts for 22% of total hotspot crime.



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### Comparison of FY08 to FY09 Youth Crime by Reported Incident Start Time

Incident Start Time by Time of Day	Total Youth Crime			Hotspot Youth Crime		
	FY08 Percentage of Total By Time	FY09 Percentage of Total By Time	Percentage Total Change FY08- FY09	FY08 Percentage of Total Hotspot by Time	FY09 Percentage of Total Hotspot by Time	Percentage Hotspot Change FY08- FY09
12-2 AM	11%	10%	-1%	5%	10%	5%
2-4 AM	3%	4%	1%	1%	4%	3%
4-6 AM	1%	1%	0%	0%	2%	2%
6-8 AM	3%	2%	-1%	2%	2%	0%
8-10 AM	5%	4%	-1%	4%	3%	-1%
10-12 AM	8%	6%	-2%	5%	8%	3%
12-2 PM	8%	9%	1%	8%	8%	0%
2-4 PM	12%	12%	0%	15%	11%	-4%
4-6 PM	12%	12%	0%	21%	11%	-10%
6-8 PM	12%	13%	1%	19%	14%	-5%
8-10 PM	12%	13%	1%	12%	15%	-3%
10-12 AM	11%	13%	2%	7%	13%	6%

While initial analysis of overall county rates demonstrates no change in reported incident start time for youth crime during the 2PM to 6PM time period, analysis of targeted hotspot areas demonstrates a 59% decline in crime during the 2PM -6PM from FY08 to FY09.



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## Comparison of Youth Crime FY08 to FY09

FY08 Youth Crime	FY09 Youth Crime	Change in Youth Crime FY08-FY09
11,554	10,507	-9%

Montgomery County had a overall decrease of 9% in youth crime of 9% 44% of this decrease is attributed to declines in three hotspot areas.

FY08 Hotspot Total	FY09 Hotspot Total	Hotspot Change FY08- FY09
1401	940	-33%

Montgomery County had a overall decrease of 33% in youth crime from FY08 to FY09 in hotspot areas.



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MONTGOMERY COUNTY COUNCIL  
ROCKVILLE, MARYLAND

VALERIE ERVIN  
COUNCILMEMBER  
DISTRICT 5

**Memorandum**

Date: October 9, 2009  
To: Council President Phil Andrews, Public Safety Committee Chair  
From: Valerie Ervin, <sup>V.E.</sup>Councilmember  
Re: **Safe Silver Spring Summit Recommended Action Steps**

I would like to request the Public Safety Committee take up the Safe Silver Spring Summit's recommended action steps at an upcoming worksession. The action steps include recommendations and requests for status updates on public safety issues in the Silver Spring area.

**BACKGROUND**

On May 16, 2009, the Presidents' Council of Silver Spring Civic Associations (PREZCO), the Silver Spring Citizens Advisory Board (SSCAB), and the Silver Spring Regional Service Center (SSRSC) sponsored the first Safe Silver Spring Summit. Fourteen local and regional organizations from the county, state, and federal level, and 120 residents participated in the summit, which included six different workshops. Some of the workshops were targeted to Spanish speakers and local teenagers.

In July, the Summit's steering committee completed its report and sent letters to the County Council and County Executive. The steering committee sent letters to other participating organizations, including: the Montgomery County Police, the Department of Recreation, the Department of Housing and Community Affairs, the State's Attorney's Office, the Board of Education, the Montgomery County Planning Board, the Silver Spring Citizens Advisory Board, and a coalition of local youth groups, named Mixed Unity.

**RECOMMENDED ACTION STEPS**

The report listed the recommendations made by the summit participants on youth, improving coordination among law enforcement, and methods to improve crime prevention in our neighborhoods. Attached is an executive summary of the Safe Silver Spring Summit's recommended action steps, which are prioritized within three categories:

- Youth, Schools, and Recreation;
- Police and Criminal Justice; and
- Neighborhoods, Civic Associations, and the Silver Spring Central Business District.

A summary of these report recommendations are listed on the following page.

Montgomery County Council, 100 Maryland Avenue, Rockville, MD 20850  
240-777-7960 or 240-777-7900 TTY 240-777-7914  
Councilmember.Ervin@montgomerycountymd.gov

## 1. Youth, Schools, and Recreation

**Create a youth advisory board.** The County should assess the value of creating a youth advisory board to engage the youth of the County in community decision-making, and prepare them as future county leaders.

**Assess the value of space for a teen center in Silver Spring.** Youth activists in Silver Spring, lack a meeting and working space that suits their needs. These groups include the Gandhi Brigade, Gap Busters, Asian American Lead, Identity, and Mixed Unity. Providing a meeting space and/or teen center in downtown Silver Spring would create connections between the local youth and the larger community.

**Evaluate strategies for addressing chronic truancy.** Truancy is a warning sign of academic difficulties and problem behavior. The County should assess the number of chronically truant children, examine the connection between academic failure and truancy, evaluate strategies, and improve coordination between agencies to better address the issue.

**Provide a status update on gang prevention initiatives.** According to a 2005 Office of Legislative Oversight report, gang members account for a disproportionate share of delinquent acts. Studies also show that while in a gang, members commit violent and serious offenses at a much higher rate than before or after being involved.<sup>1</sup> Please provide a status update on locations of gang activity, the characteristics of gangs in the County, and initiatives specifically targeted to gang members or youth at-risk for gang membership.

## 2. Police and Criminal Justice

**Assess the possible establishment of resident-led police advisory boards.** Frequent and consistent communication between residents and the Police Department increases awareness of the community's needs and facilitates trust between the police and residents. While the County currently has district police advisory boards, an alternative model found in other cities, such as Baltimore, is a community relations council (CRC). A CRC is a resident-led district advisory council that fosters partnerships with the police, especially in areas where trust is low.

**Provide a status update on community policing efforts in the County.** Community policing has been a part of the Police Department's philosophy for many years. However, due to other demands on staffing levels, community police efforts can be overtaken by competing priorities. Please provide a status update on community policing, including proactive problem-solving strategies; the use of community listservs by police officers; and efforts to help County police officers learn and understand cultural barriers.

**Provide a status update on coordination among criminal justice agencies.** It has been understood that progress has been made in criminal justice coordination between agencies, but there is still room for improvement. Please provide a status update on relationships and coordination among the Police Department and other agencies, such as the State's Attorney's Office; Department of Juvenile Justice; the Criminal Justice Coordination Commission; the Montgomery County Public School System; and police departments from neighboring jurisdictions.

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<sup>1</sup> Office of Legislative Oversight Memorandum Report 2005-5: Research on Gang Prevention and Intervention. April 12, 2005

### 3. Neighborhoods, Civic Associations, and the Silver Spring Central Business District

**Continue to facilitate neighborhood watch programs.** Neighborhood watch programs promote residents to be the “eyes and ears” for the Police Department. Please encourage the Police Department to continue to work with neighborhoods and civic/homeowners associations to establish and develop these programs by providing training, outreach, and technical assistance.

**Provide a status update on environmental design standards intended to prevent crime.** Please provide a status report on environmental design standards and best practices designed to reduce crime. Where appropriate, please consult with the Montgomery County Planning Department and related organizations on environmental factors that contribute to increases and reductions in crime, and evaluate the implementation of additional public lighting and/or security cameras in high crime areas.

**Provide a status update on apartment complexes and neighborhood safety assessments.** Security or crime prevention surveys are completed when an owner requests to have them completed. Please provide a status update on the extent of these assessments. Further, please examine if County law should be amended to require security or crime prevention surveys periodically throughout the lifecycle of a building.

As Chair of the Education Committee, I have already asked the Council’s Office of Legislative Oversight to conduct an evaluation of truancy in Montgomery County, and I am working with the State’s Attorney’s Office to evaluate ways we can help children who are not reporting to school and improve our truancy enforcement.

Please let me know how soon action can be taken to consider the other recommended action steps of the Safe Silver Spring Summit. If you have any questions regarding this request, please contact my policy analyst, Rich Romer, at 240-777-7960.

c: Councilmembers  
Timothy Firestine, Chief Administrative Officer  
Chief J. Thomas Manger, Montgomery County Police Department  
Gabriel Alborno, Department of Recreation  
David Dise, Department of General Services  
Richard Nelson, Department of Housing and Community Affairs  
John McCarthy, State’s Attorney’s Office  
Shirley Brandman, Montgomery County Board of Education  
Dr. Jerry D. Weast, Superintendent of Montgomery County Public Schools  
Linda McMillan, Council Staff  
Vivian Yao, Council Staff

# **Report of the Safe Silver Spring Summit, May 16, 2009**

## **Executive Summary with Key Action Steps**

### Sponsors

Prezco (Presidents' Council of Silver Spring Civic Associations)  
SSCAB (Silver Spring Citizens Advisory Board)  
SSRC (Silver Spring Regional Center)  
Office of Councilmember Valerie Ervin

July 6, 2009

## Executive Summary

### Introduction

On May 16, 2009, Prezco, the Silver Spring Citizens Advisory Board (SSCAB), the Silver Spring Regional Center (SSRC) and the Office of Councilmember Valerie Ervin sponsored the First Safe Silver Spring Summit. There were also 14 other participating organizations from Federal, State and County organizations. Over 120 persons participated in the summit which included 6 different workshops held in the morning and repeated in the afternoon. Important components included a workshop for the Spanish speaking population and a considerable presence of teenagers in our workshops.

This executive summary lists the key action steps that were recommended by the workshops and by the steering committee. Many more action steps are contained in the full report. We recognize that there is a wealth of action steps contained in this executive summary. Our goal over the next couple of months is to work with our partners, the community at large, government and elected officials in pursuing the highest priority action steps. Those priorities will take into consideration costs, ease of implementation, consensus, etc.

Our priority recommendations are:

#### Youth/Schools/Recreation

- Evaluate a Teen Center in central Silver Spring
- Empower teens to address problems
- Focus on civility, for example through arts projects and videos
- Better coordinate organizations dealing with truancy
- Conduct gang workshops for as many relevant groups as appropriate.
- Develop alternative programs and additional teaching resources for failing kids

#### Police/Criminal Justice Components

- Examine Community Relations Councils like Baltimore, which are citizen led and work with the police to develop goals and solve major problems.
- Increase proactive community policing
- Conduct safety assessments for apartment complexes and neighborhoods and ensure corrective action.
- Educate police to understand cultural barriers
- Encourage greater use of community listservs by police
- Maximize relations between police departments and criminal justice components

#### Neighborhoods/Civics/CBD

- Form a non-profit organization to develop solutions and apply for funds.

- Enhance environmental design to reduce crime, e.g., lighting
- Conduct safety assessments for apartment complexes and neighborhoods and ensure corrective action.
- Install more security cameras in the Central Business District and key neighborhood spots
- Strengthen or establish more neighborhood watches where desired

Key Action Steps from Workshops and from Steering Committee Developed by Experts and Community members working together

### **Workshop 1: Public Spaces**

1. Improved environmental design.
    - Look at ways to attract foot traffic throughout the CBD, particularly south of Wayne, by "activating" the ground level of commercial and apartment buildings with street-level retail
    - In the Fenton and Ellsworth area, we should examine ways to make this space capable of handling crowds of people that encourages civility and allows for effective law enforcement.
  2. Retail and programming aimed at adults as well as teens.
  3. Education
    - We need to educate the public about the facts regarding downtown Silver Spring and crime, i.e., the statistics show it is not an unsafe place.
    - We should look for ways to educate the youth who frequent the Fenton/Ellsworth area on standards of civility and behavior that are expected of citizens.
  4. Enforcement.
    - A strong police presence is important.
    - Private security hired by Peterson Cos. and City Place must continue to work together and with the police to discourage inappropriate behavior, e.g., through the use of stay-away orders targeting people who are known to repeatedly cause trouble in the CBD.
- Art projects (video) to tackle issues of civility and inclusiveness; theater can show the videos
  - We need to have shared cultural experiences, and need a physical space for this
  - Need a multi-generational, multi-cultural planning committee—SSTC? \*Fillmore?
  - Cultural norms created by soft power
  - *The youth who live here also want it to be safe; there are a lot of people from outside the area*
  - Need partnerships with adults as well—more community forums for dialogues between the two (subcommittees of SSCAB that is youth-only to share with SSCAB)
  - Need more "Red Shirt" patrols, not just police

### **Workshop 2: Gangs**

- Workshop for parents and teens together, would include...
  - Job fair
  - Speakers
  - Resource fair with community resources (e.g. how to sign up for food stamps)

- Local merchants (e.g. nails done)
- Fun recreational activities for youth
  
- More effort to break down cultural & language barriers, create a safe space for parents to share their concerns and get help.
  
- Address huge digital divide – large segments of community not computer literate
  - Educate as to hazards for children and how to protect
  - Educate as to places where can get access (library)
  - Provide more opportunities for training.
  
- Multi-age youth programming, so that older youth responsible for younger siblings after school can still participate. This would include more and better transportation to and from.
  
- Youth Center in or near downtown Silver Spring, with programming created and led by youth.
  - Youth involvement in the Old Blair Auditorium project, renovating/rebuilding it (using Habitat for Humanity as a model). Parents and Youth would create programming – perhaps non-violence concerts. No security guards or police would be necessary, parents would provide security.
  - Turn old Silver Spring Library into a youth center, with year round activities and programming for youth (instead of handing it over to commercial developers). Involve youth in the planning.
  - Provide programming in early evening and evening hours
  
- Affordable, accessible after school programs, at schools, with additional transportation provided so they can be held every weekday and later than 4:10 pm (so after-school programs are not restricted to when MCPS activity buses are available; currently Tues, Wed, & Thurs until 4:10 pm).

### **Workshop 3: Youth**

**Coordination** – The need for better coordination and communication between organizations that can prevent truancy.

**Engagement** – Positive engagement of young people even in the area of truancy and other disruptive behaviors so as to address underlying causes for multiple absences or bad behavior prior to additional problems developing furthering crime prevention goals.

**Early Intervention for Absences** - More effective reporting and intervention prior to legal truancy and better use of existing resources from MCPS addressing this critical issue to student success including looking at the role of pupil personnel workers in addition to others was discussed.

#### **Workshop 4: Police/Resources**

1. Need better organization and delivery of information on crime prevention and crimes that occur.
2. Focus on deterrence and “proactive” community policing.
3. Conduct an in-depth analysis of police activity and job functions.
4. Evaluate existing resources, including community list serves and how to use them to combat crime.
5. Keep communities informed of crimes in real time.
6. Strengthen the role of community and tenant associations with the police department and with each other.
7. Adapt existing community organizations to put more focus on crime.
8. Conduct safety assessments of apartment complexes and maybe residential neighborhoods too.

#### **Workshop 5: (in Spanish) Apt. Complex Neighborhood Watches**

- better communication between the police and community (bilingual representatives, police officers, operators)
- police less aggressive, more comprehensive, understand language barrier
- more public spaces, recreational facilities for youth, ages 14-18

#### **Workshop 6: Residential Neighborhoods**

Strengthen or create neighborhood watches and citizen patrols

More police

Determine status of 311 system

Connect neighborhood watches

Use new approaches to encourage neighborhoods to adopt watches

Develop trade schools and provide job skills, especially for minorities.

**Key Action steps - proposed by steering committee prior to summit**

1. Ensure that police have adequate personnel, resources and training systems
2. Form a non-profit organization to develop solutions to Silver Spring Crime and apply for grant funds and county funds
3. Ensure maximum supervision of serious repeat offenders
4. Ensure that police do not ask victims unfair background questions
5. Maximize relations between police departments, between different components of the criminal justice system, and between criminal justice system and communities.
6. Create Community Relations Councils and/or involve community with police in setting goals and solving broad problems.
7. Provide neighborhoods with more information about arrests and convictions for crimes that occur in their neighborhoods.
8. Make greater use of listservs to share information between police and community
9. Encourage all populations to call police
10. Improve Code enforcement and use nuisance abatement laws
11. Strengthen neighborhood watches and establish community patrols
12. Install more security cameras in CBD and key neighborhood spots with high incidences of crime
13. Provide a teen center in downtown Silver Spring
14. Bring more ex gang members into the process of moving people away from gangs.
15. Ensure that victims are notified and have an opportunity to testify in court wherever feasible and consider community impact statements.
16. Ensure that a computerized information system is created to provide probation and parole with current truancy information.
17. Conduct gang workshops for as many relevant groups as appropriate
18. Conduct periodic assessments of neighborhood physical conditions -- signage, lighting, litter and debris, sidewalks and roads, graffiti, foliage, abandoned vehicles, broken windows, etc. -- in particular state of repair, visibility, and related problems and

arrange for issues to be addressed. This effort would involve cooperative work by public works, police, and community associations. Determine whether current processes for identification and correction of physical issues are adequate and if not, seek to improve them.

19. Ensure adequate community input into LiveNation policies, including control of liquor, underage drinking and use of prohibited substances.

20 Develop after school programs for all groups

21. Empower teenagers to lead in the development of solutions

22. Examine the truancy centers in Baltimore in is an alternate school program for truants are graduate back to the regular schools.

Long Branch task force report

The following recommendations were contained in the Long Branch task force report which are most relevant to crime and safety.

23 Increase number of police in Long Branch area and ensure adequate bilingual officers and bike patrols

24. Improve and/or repair lighting in pedestrian areas in Long Branch

Identification		Programmatic Identifiers	Prevention Intervention Suppression	Target Age	Target Population	Hours of Operation	Days a Week	Days of Operation	Location	Number of Youth Served
REC	RecExtra	Structure of coordinating activities on campus after school (After School Activity Coordinator - ASAC) plus enhanced programming on site	Prevention	11-14	open to all but outreach to those with higher risk factors	2:30PM-4:10PM	3	Tuesday, Wednesday, Thursday	25 MCPS middle schools	Total visits 288,007; average daily visits per school 114
REC	Einstein Community Connections	Provides safe and supervised environments for teens during this high risk time. Consists of sports and academic components (new in FY08). Run by a Lead Specialist, supported by a staff of Assistants, Police, and school employees. Though there is a general structure to an academy, each is slightly different in order to meet the needs of that specific community. Other partnership includes the	Prevention, Intervention	14-19	open to all but outreach to those with higher risk factors	2:30PM-5:00PM	3	Tuesday, Wednesday, Friday	Einstein High School	408 registered (5,497 visits - average daily attendance 75)
REC	Blair Sports Academy	Provides safe and supervised environments for teens during this high risk time. Consist of sports and academic components. Run by a Lead Specialist, supported by a staff of Recreation Assistants, Police, and school employees. Though there is a general structure to an academy, each is slightly different in order to meet the needs of that specific community. Other partnership includes the PTSA and various community	Prevention, Intervention	14-19	open to all but outreach to those with higher risk factors	2:15PM-5:00PM	4	Monday, Tuesday, Wednesday, Thursday	Blair High School	1,191 Registered (16,609 visits average daily attendance 133)
REC	Wheaton Sports Academy	Provides safe and supervised environments for teens during this high risk time. Consist of sports and academic components. Run by a Lead Specialist, supported by a staff of Recreation Assistants, Police, and school employees. Though there is a general structure to an academy, each is slightly different in order to meet the needs of that specific community. Other partnership includes the PTSA and various community	Prevention, Intervention	14-19	open to all but outreach to those with higher risk factors	2:15PM-4:30PM	4	Monday, Tuesday, Wednesday, Thursday	Wheaton High School	858 Registered (13,689 visits average daily attendance 111)
REC	Paint Branch Sports Academy	Provides safe and supervised environments for teens during this high risk time. Consist of sports and academic components. Tun by a Lead Specialist, supported by a staff of Recreation Assistants, Police, and school employees. Though there is a general structure to an academy, each is slightly different in order to meet the needs of that specific community. Other partnership includes the PTSA and various community	Prevention, Intervention	14-19	open to all but outreach to those with higher risk factors	2:15PM-5:00PM	3	Tuesday, Wednesday, Thursday	Paint Branch High School	576 Registered (9,661 visits average daily attendance 122)
REC	Springbrook Sports Academy	Provides safe and supervised environments for teens during this high risk time. Consist of sports and academic components. Run by a Lead Specialist, supported by a staff of Recreation Assistants, Police, and school employees. Though there is a general structure to an academy, each is slightly different in order to meet the needs of that specific community. Other partnership includes the PTSA and various community	Prevention, Intervention	14-19	open to all but outreach to those with higher risk factors	2:15PM-5:00PM	3	Tuesday, Wednesday, Thursday	Springbrook High School	849 Registered (9,692 visits average daily attendance 115)
REC	Seneca Valley Sports Academy	Provides safe and supervised environments for teens during this high risk time. Consist of sports and academic components. Run by a Lead Specialist, supported by a staff of Recreation Assistants, Police, and school employees. Though there is a general structure to an academy, each is slightly different in order to meet the needs of that specific community. Other partnership includes the PTSA and various community	Prevention, Intervention	14-19	open to all but outreach to those with higher risk factors	2:15PM-5:00PM	4	Monday, Tuesday, Wednesday, Thursday	Seneca Valley High School	487 Registered (9,527 visits average daily attendance 84)
REC	Summer Teen Programs	Provides safe and supervised environments for teens during this high risk time. Consist of variety of experiential opportunities.	Prevention, Intervention	13-16	open to all but outreach to those with higher risk factors	9:00AM-3:30PM	5	Monday, Tuesday, Wednesday, Thursday, Friday	various, county-wide	868 Registered
REC	Teen Leadership	Leadership opportunities year round through the Youth Advisory Committee (YAC), Big Buddy, KEEN, SOS, Counselor in Training (CIT)	Prevention	11-19	open to all but outreach to those with higher risk factors	evening meetings, weekend events (CIT 9-3:30)	4	Meetings Tuesday or Thursday (CIT M, F)	various, county-wide	Leadership 157 registered CIT 551 registered

REC	Teen Events	One-time events such as pool parties, dances, concerts, sports tournaments, and speak outs that engage youth	Prevention, Intervention	11-19	open to all but outreach to those with higher risk factors	various nights and weekends	NA	Various	various, county-wide	2,769 registered
REC	Teen Clubs	One-time events or activities such as ski trips, bowling, shows, museums, dances, canoeing, etc.	Prevention	11-19	open to all but outreach to those with higher risk factors	various nights and weekends	NA	Various	various, county-wide	1208
DOCR	Moral Recognition Therapy program	12 step cognitive behavioral change program for youthful offender (not yet reached their 22 birthday)		14-22	Criminal Justice involved youth	24/7 therapeutic community	7	All	MCCF	410 FY08
DOCR	Identity Youth Outreach	Outreach to Latino youth and African American youth to foster cultural awareness and acceptance for the purposes of reduced community violence		14-22	Criminal Justice involved youth	8:00AM-4:00 PM	5	M-F	MCCF	580 FY08
DOCR	Youth Opportunities Center			14-22	Criminal justice involved youth	8:00AM-4:00 PM	5	M-F	MCCF program that assists with youth that are transitioning back to the community	93 FY08
DOCR	Special Education	Special Education mandated by Maryland Law for incarcerated youth up to their 21st birthday who had an IEP prior to incarceration		14-21	Institutionalize youth	8:00AM-4:00 PM	5	M-F	MCCF	46 FY08
DOCR	Home and Hospital Educational Services	Enrolled youthful offenders at the time of arrest or incarceration		14-21	Institutionalized youth	8:00AM-4:00 PM	6	6 days a week	MCCF	75 FY08
DOCR	Gang Suppression Program	Suppression of gang violence and recruitment with the correctional facility. The program also has an educational component to encourage life changing choices needed to leave gang life behind		All	majority are between the ages of 14 and 25	24/7	7	All	MCCF/MCDC	400+ FY08
DOCR	Baby Program	Utilization of mechanical and computerized babies to simulate the need of an infant. Facilitate by a teacher with a national recognized lesson plan		14-22	Criminal Justice involved youthful fathers	8:00AM-12:00PM	3	3 days	MCCF MRT Pod	123 FY08
DOCR	Project Youth Artreach	Utilizes arts, performance, visual, writing, etc.. To promote creativity accomplishment and cultural awareness and ethnic understanding		14-22	Criminal justice involved youth	as scheduled	NA	2 to 3 program per month	MCCF	923 FY08
DOCR	Family Unification	Inmates involved in the MRT program that have reached step 8		14-22	Criminal justice involved youth and their families	once per month	NA		MCCF	212 FY08
HHS	Crossroads Youth Opportunity Center	Program provides prevention and intervention services to at risk and gang involved youth from both Montgomery and Prince George's Counties. Services include the following: Positive Youth Development, Family Strengthening, Job Placement, Safety Planning, Mental Health Services, Case Management, Legal Services, Social supports for incarcerated youth	Intervention	14-24	Youth at-risk of gang involvement as well as active gang members from Montgomery and Prince Georges Counties	Monday through Friday 10 AM until 7 PM, Saturday 10 AM until 3 PM.	6	Monday through Saturday	7676 New Hampshire Avenue	185
HHS	Northwood High School Wellness Center	Provide a range of social services and health services to students that include the following: Social Services, Positive Youth Development, Mental Health, Case Management, and health screenings.	Prevention, Intervention	14-22	All Northwood students	7:30PM 6:00PM	5	Monday thru Friday, and occasional weekends.	Northwood High School 919 University Blvd. W. Rm. F124	125

HHS	Street Outreach Network	Engage high risk youth and provide them with support and opportunities for success; assist in mediation and addressing community conflict.	Intervention, Prevention	14-25	Youth at-risk for gang involvement and active gang members.	12:00PM-6:00PM	5	Monday thru Friday as well as some weekends.	Wheaton Recreation Center and 18905 Kingsview Road	127
HHS	Youth Violence Prevention Coordinator	Community Outreach education to schools, Churches, Community Groups, Parents, Youth, and other stakeholders, oversee federal and county funding, project management.	Prevention, Intervention	14-25	All residents of Montgomery County	8:30 until 5 PM as well as nights and weekends	5	Monday thru Friday and some occasional weekends	401 Hungerford Drive, Rockville	20
HHS	Identity After School Program	Provide a Positive Youth Development Program through after school services at 10 MCPS schools. Services target at-risk Latino youth and their parents/guardians, and include team building, leadership development, and parent /guardian training.	Prevention	12-18	Youth at-risk for gang involvement and active gang members.	2:30PM until 4:30PM weekdays and drop-in during other hours.	5	Monday through Friday, and Weekend retreats.	414 East Diamond Ave., Gaithersburg	200
MCPL	Teen Summer Reading	A series of programs, contests, and activities designed to encourage Teens to read during the summer.		13-17	Teenagers	9:30 - 8:30 M - Thu., 10 - 5 Fri., 10 - 5 Sa., 12 - 5 Sun. at select locations.	7	All	21 Library Branches (not all participate equally, depends on demographics)	FY09 2389
MCPL	Mobile Services Van	A daily outreach program to day care centers and Head start programs. We provide reading programs and books for the youth and advice/training to the daycare staff.		0-17	Youth	9:00AM - 5:00PM	5	M - F	Various locations.	FY09 4149
MCPD	Centralized Gang Unit	Lead the initiative of Gang Prevention, Intervention and Suppression.	Suppression, Intervention	15-24	At Risk Youth	24/7	NA	Varies	SID	N/A
MCPD	District Gang Coordinators	Tracking Gang crime in their respective District. Identify active gangs and gang members. Work with EFO's MCPS, the Central gang unit and other county agencies to address gang issues in their District.	Suppression, Intervention	15-24	At Risk Youth	24/7	NA	Varies	District Stations	N/A
MCPD	Gang Analyst	Analyze reported gang crime and submit reports on active gang members and crime patterns.	Prevention, Suppression	All		9:00AM -5:00PM	5	M-F	SID	N/A
MCPD	Student Safety Patrol program	Provide structure and leadership to 5th grade safety patrols to ensure safety of school age children	Prevention	10	7,000 safety patrols	0800-0900, 1500-1600	5	All school days	MCPS Elementary Schools	7,000 patrols
MCPD/REC	Police Activity (Pal)	PAL provides effective prevention activities during after-school and evening hours. These programs involve year round recreational, education, cultural, and social activities designed to install leadership traits and build good citizenship.	Prevention	7-17	At risk youth in the Community	12:00PM-8:00PM	5	M-F	14715 Good Hope Rd. Silver Spring, Md. 20905	40-50
MCPD	Montgomery County Police Department Explorer Post 1986	Exploring is a worksite based, hands-on program designed to give young people an insight as to the realities of a career in law enforcement	Prevention	14-20	Montgomery County youth interested in law enforcement as a career and youth who want to have a good time.	6:00PM-8:30PM	1	Wednesday	Public Service Training Academy (PSTA) 9710 Great Seneca Highway	50+
MCPD	Community Outreach Officers - District Stations	Conduct Community Outreach and presentations	Prevention	All	All Community members	Varies	5	M-F	All District Stations	N/A
MCPD	Education Facility Officers (EFO's)	EFO's provide a consistent police presence at County high/middle schools	Prevention, Intervention, Suppression	13-17	High/middle school students	7:00AM-5:00PM	5	M-F	All Police Districts	Varies

Identification	Miscellaneous			Funding Level							
Dept	Program Name	Program Tenure	Nongovernmental Stakeholders	Data Being Collected	PYDI Budget Item	County Funds	State Funds	Federal Funds	FY08 Expenditures	FY09 Actuals	FY10 Budget
REC	RecExtra	1998 for 10 sites, expanded to 38 2006, reduced to 25 for 2009	MCPS, some non-profit and for profit providers	<ul style="list-style-type: none"> <li>Number of youth enrolled</li> <li>Number of program sessions</li> <li>Program duration and intensity</li> <li>Youth participation rates</li> <li>Staff ratios</li> </ul> In addition to universal outcomes, programs will have specific measures relative to the goals of the program offering (ie. academic focused programs will track academic success).	Yes	Yes	No	No	500,647	512,387	306,881
REC	Einstein Community Connections	FY07	MCPS, YMCA, Kensington Wheaton Youth Services, PTSA, other non-profit and for-profit providers	<ul style="list-style-type: none"> <li>Number of youth enrolled</li> <li>Number of program sessions</li> <li>Program duration and intensity</li> <li>Youth participation rates</li> <li>Staff ratios</li> </ul> In addition to universal outcomes, programs will have specific measures relative to the goals of the program offering (ie. academic focused programs will track academic success).	Yes	Yes	No	No	348,110	348,110	200,820
REC	Blair Sports Academy	FY06	MCPS (?), PTSA, other non-profit and for-profit providers	<ul style="list-style-type: none"> <li>Number of youth enrolled</li> <li>Number of program sessions</li> <li>Program duration and intensity</li> <li>Youth participation rates</li> <li>Staff ratios</li> </ul> In addition to universal outcomes, programs will have specific measures relative to the goals of the program offering (ie. academic focused programs will track academic success).	Yes	Yes	No	No	197,740	205,400	150,233
REC	Wheaton Sports Academy	FY04 (2 days no competitive components), FY07 (increased to 4 days from Feb-May)	MCPS, PTSA, other non-profit and for-profit providers	<ul style="list-style-type: none"> <li>Number of youth enrolled</li> <li>Number of program sessions</li> <li>Program duration and intensity</li> <li>Youth participation rates</li> <li>Staff ratios</li> </ul> In addition to universal outcomes, programs will have specific measures relative to the goals of the program offering (ie. academic focused programs will track academic success).	Yes	Yes	No	No	277,160	226,099	136,445
REC	Paint Branch Sports Academy	FY07 - 1/2 year, FY08 - full year	MCPS, George B. Thomas Learning Academy (academic component), PTSA, other non-profit and for-profit providers	<ul style="list-style-type: none"> <li>Number of youth enrolled</li> <li>Number of program sessions</li> <li>Program duration and intensity</li> <li>Youth participation rates</li> <li>Staff ratios</li> </ul> In addition to universal outcomes, programs will have specific measures relative to the goals of the program offering (ie. academic focused programs will track academic success).	Yes	Yes	No	No	176,301	183,961	136,014

REC	Springbrook Sports Academy	FY07 - 1/2 year, FY08 - full year	MCPS, George B. Thomas Learning Academy (academic component), PTSA, other non-profit and for-profit providers	<ul style="list-style-type: none"> <li>• Number of youth enrolled</li> <li>• Number of program sessions</li> <li>• Program duration and intensity</li> <li>• Youth participation rates</li> <li>• Staff ratios</li> </ul> <p>In addition to universal outcomes, programs will have specific measures relative to the goals of the program offering (ie. academic focused programs will track academic success)</p>	Yes	Yes	No	No	176,301	182,736	138,014
REC	Seneca Valley Sports Academy	FY08 - 1/2 year	MCPS, PTSA, other non-profit and for-profit providers	<ul style="list-style-type: none"> <li>• Number of youth enrolled</li> <li>• Number of program sessions</li> <li>• Program duration and intensity</li> <li>• Youth participation rates</li> <li>• Staff ratios</li> </ul> <p>In addition to universal outcomes, programs will have specific measures relative to the goals of the program offering (ie. academic focused programs will track academic success)</p>	Yes	Yes	No	No	125,000	125,837	158,241
REC	Summer Teen Programs	before FY07	AFI	<ul style="list-style-type: none"> <li>• Number of youth enrolled</li> <li>• Number of program sessions</li> <li>• Program duration and intensity</li> <li>• Youth participation rates</li> <li>• Staff ratios</li> </ul> <p>In addition to universal outcomes, programs will have specific measures relative to the goals of the program offering (ie. academic focused programs will track academic success)</p>	No	Yes	No	No	399,560	198,534	181,421
REC	Teen Leadership	before FY07	none	<ul style="list-style-type: none"> <li>• Number of youth enrolled</li> <li>• Number of program sessions</li> <li>• Program duration and intensity</li> <li>• Youth participation rates</li> <li>• Staff ratios</li> </ul> <p>In addition to universal outcomes, programs will have specific measures relative to the goals of the program offering (ie. academic focused programs will track academic success)</p>	No	Yes	No	No	169,530	33,384	40,114
REC	Teen Events	before FY07	various non-profit and for-profit providers	<ul style="list-style-type: none"> <li>• Number of youth enrolled</li> <li>• Number of program sessions</li> <li>• Program duration and intensity</li> <li>• Youth participation rates</li> <li>• Staff ratios</li> </ul> <p>In addition to universal outcomes, programs will have specific measures relative to the goals of the program offering (ie. academic focused programs will track academic success)</p>	No	Yes	No	No	279,350	78,367	130,592

REC	Teen Clubs	before FY07	none	<ul style="list-style-type: none"> <li>Number of youth enrolled</li> <li>Number of program sessions</li> <li>Program duration and intensity</li> <li>Youth participation rates</li> <li>Staff ratios</li> </ul> <p>In addition to universal outcomes, programs will have specific measures relative to the goals of the program offering (ie. academic focused programs will track academic success)</p>	No	Yes	No	No	833,400	362,169	0
DOCR	Moral Recognition Therapy program	10 +years	Identity Inc and Class Act Arts Project Youth outreach	<ul style="list-style-type: none"> <li>Within the 12 level system we are tracking levels reached, program recidivism, educational benchmarks reached, GED testing achievement, and other basic educational assessments. Also tracking behavioral management issues</li> </ul>	No	Yes	No	No	25,000	0	0
DOCR	Identity Youth Outreach	3 years		numbers served, increasing our cultural competency and outreach.	Executive grant Funding and sometimes some council	Yes	No	No	80,000	0	0
DOCR	Youth Opportunities Center	3 years	Identity Inc	numbers referred. The center tracks other data on inmates referred to this program		Yes	No	No	0	0	0
DOCR	Special Education	1 year	MCPS and State department of education	Mandated reporting data, such as advancement through curriculum, IEP meetings held, GED graduation, etc...	State and Federal Mandate	Yes	Yes	Yes	178,000	178,000	178,000
DOCR	Home and Hospital Educational Services	10+years	MCPS and State department of education	Numbers served. MCPS tracks all other data	State and Federal Mandate	Yes	Yes	Yes	0	0	0
DOCR	Gang Suppression Program	2 years	Identity Inc and Class Act Arts Project Youth outreach HHS	Validated gang members are identified, violence reduction and avoidance due to proper classification and separation	Yes	Yes	No	No	83,000	91,000	87,000
DOCR	Baby Program	4 years		Number completing the program and test	No	Yes	No	No	5,000	0	0
DOCR	Project Youth Artreach	4 years	Class acts arts, project youth artreach	Numbers completing residency programs, general participation data	Executive grant Funding and sometimes some council	Yes	Yes	No	60,000	60,000	40,000
DOCR	Family Unification	10 +years	Public Defenders Office, HHS, Identity	Number participating, family attendance, reentry data		Yes	No	No	5,000	5,000	5,000
HHS	Crossroads Youth Opportunity Center	2 years	Identity Inc., and Pride Youth Service	Reduction of youth participating in gang activity. Reduction of re-arrests of youth, Provide a supportive and inclusive environment in which African-American young men can meet on a regular basis to explore and discuss various topics Increase of youth involved in positive life-affirming activities	Yes	Yes	No	Yes	604,215	609,406	624,850

HHS	Northwood High School Wellness Center	2 months	Identity Inc, Pride Youth Services, and the Family Support Center.	<ul style="list-style-type: none"> <li>• increase in the number of youth you show improved awareness and practice of healthy behaviors while receiving services through the wellness center</li> <li>• increase in the number of youth who show a reduction in delinquent activity while receiving services through the wellness center</li> <li>• increase in the number of youth who increase school attendance while receiving services through the wellness center</li> <li>• increase in the number of youth who become active in community and/or leadership activities</li> <li>• increase in the number of youth who show improved self esteem and demonstrate a greater ability to resolve conflicts without resorting to violence while involved with the wellness center</li> <li>• decrease in the number of disciplinary actions youth are involved in while participating in the wellness center</li> </ul>	Yes	Yes	No	No	685,240	670,262	768,851
HHS	Street Outreach Network	8 months	MD Choices, MMYC, Pride, Identity, Guide, YMCA, Churches	Reductions in re-suspensions in MCPS Reductions in re-arrest for youth served	Yes	Yes	No	No	267,576	304,453	401,329
HHS	Youth Violence Prevention Coordinator	3 years	All youth serving community providers, County residents, etc...	Build capacity for Community Providers to serve high risk and gang involved youth and families. Increase Community awareness on the prevention of gangs in the County. Effective intervention in conflicts throughout the County.	Yes	Yes	No	No	108,000	120,399	124,160
HHS	Identity After School Program	4 years	Youth serving community providers, County residents	Increase in positive attitude changes regarding gang activities and membership. Changes in attitude towards drug use. Decrease in risky sexual behavior activity. Increase in youth perception of positive outlook for the future.	Yes	Yes	No	No	312,120	318,262	321,546
MCPL	Teen Summer Reading	Since before 1999.	Friends of the Library, Montgomery County, Inc. and its local chapters. (They fund program supplies, prizes, and performers).	# of teens participating	No	No	No	No	12,000	12,000	12,000
MCPL	Mobile Services Van	Long Standing.	Day Care Centers, local neighborhoods.	# of items circulated from van	No	Yes	Yes	No	213,737	208,576	224,742
MCPD	Centralized Gang Unit	17-Feb-08	Identity Inc. Crossroads Youth Opportunities Center	Quarterly Gang Report, Semi-Annual Gang Assessment, Field Interrogation Reports (year round)	Yes	Yes	Yes	No	\$142,854 + \$624,874 = Total Cost - \$767,728	828,231	840,580
MCPD	District Gang Coordinators	Since early 1990's	Identity Inc. Crossroads Youth Opportunities Center	Information used to compile the Quarterly Gang Report, Field Interrogation Reports (Year round)	No	Yes	No	No	937,310	(6 PO IIs) 702,526	(6 PO IIs) 663,740
MCPD	Gang Analyst	1-Apr-08	N/A	Reassigned due to retirement of 3rd District Analyst	No	Yes	No	No	70,070	0	0

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MCPD	Student Safety Patrol program	1950's to present	AAA supplies safety patrol belts	Provides crossing guards as well as structure to 5th grade Safety Patrols to ensure safety of elementary school children. (School year only)	Yes	Yes	No	No	Personnel - \$4,708,370 Operating - \$60,000 <b>Total - \$4,768,370</b>	5,332,616	5,469,565
MCPD/REC	Police Activity (Pal)	1997	Kmart, Safeway, Giant Food, Mont. Sports entertainment Inc.,NIH	Provides year -round recreational, educational, cultural, and social activities during after-school and evening hours. Measures include GPA of participants.	No	Yes	Yes	Yes	Personnel - \$409,090 Operating - \$55,000 <b>Total - \$464,090</b>	Personnel - \$151,081 Operating - \$2,475 <b>Total - \$153,556</b>	Personnel - \$145,265 Operating - \$5,000 <b>Total - \$150,265</b>
MCPD	Community Outreach Section (COS)	1975	None	Section abolished	No	Yes	Yes	Yes	Personnel - \$901,260 Operating - \$90,000 <b>Total - \$991,260</b>		
MCPD	Montgomery County Police Department Explorer Post 1986	since 1974		Hands-on program designed to give young people an insight into and experience in a law enforcement career. Number of participants, age of participants, and activities are measured. (Year round)	No	Yes	No	No	Personnel - \$100,140 Operating - \$25,000 <b>Total - \$125,130</b>	Personnel - \$113,615 Operating - \$9,266 <b>Total - \$122,881</b>	Personnel - \$128,680 Operating - \$5,000 <b>Total - \$133,680</b>
MCPD	Community Outreach Officers - District Stations	Since the 70's.		Provides crime prevention, gang prevention, and community outreach presentations. Measurement can be obtained by the number of PYDI specific presentations. (year round)						Personnel - \$724,807 Operating - \$60,000 <b>Total - \$784,807</b>	Personnel - \$758,702 Operating - \$60,000 <b>Total - \$818,702</b>
MCPD	Education Facility Officers (EFO's)	2002	None	Countywide, school based program that provides non-confrontational police presence, mentorship, leadership, and instruction. Measurement can be obtained by presentations and classes taught, mentoring, contacts, etc.	NO	Yes	No	No	\$2.9 million	\$3.5 million	\$3.6 million

**Montgomery County Maryland  
Department of Police Monthly Report**

**Comparison Study of Offenses  
January 1 - July 31, 2009 - 2008**

	2009	2008		2009	2008	
	Monthly	Monthly	% Change	Year To Date	Year To Date	% Change
Murder	1	0	N/C	6	10	-40.0%
Forcible Rape	9	10	-10.0%	73	77	-5.2%
Stranger	(3)	(1)		(25)	(21)	
Known	(6)	(9)		(48)	(56)	
Robbery	82	102	-19.6%	537	611	-12.1%
Commercial	(10)	(12)		(83)	(73)	
Non - Commercial	(72)	(90)		(454)	(538)	
Aggravated Assault	94	92	2.2%	504	505	-0.2%
Burglary	269	380	-29.2%	1,741	2,166	-19.6%
Residence	(217)	(255)		(1,353)	(1,542)	
Commercial	(45)	(118)		(345)	(583)	
School	(7)	(7)		(43)	(41)	
Larceny	1,891	1,856	1.9%	10,619	10,701	-0.8%
Shoplifting	(295)	(207)		(1,910)	(1,531)	
Veh Related Theft	(1,020)	(1,065)		(5,544)	(5,823)	
From Buildings	(294)	(304)		(1,920)	(2,002)	
All Other Larcenies	(282)	(280)		(1,245)	(1,345)	
Auto Theft	136	172	-20.9%	885	1,376	-35.7%
<b>Part I Total</b>	<b>2,482</b>	<b>2,612</b>	<b>-5.0%</b>	<b>14,365</b>	<b>15,446</b>	<b>-7.0%</b>
<b>*Crime Against Persons</b>	<b>104</b>	<b>102</b>	<b>2.0%</b>	<b>583</b>	<b>592</b>	<b>-1.5%</b>
<b>*Crime Against Property</b>	<b>2,378</b>	<b>2,510</b>	<b>-5.3%</b>	<b>13,782</b>	<b>14,854</b>	<b>-7.2%</b>
Minor Assaults	360	383	-6.0%	2,312	2,601	-11.1%
Arson	18	13	38.5%	90	108	-16.7%
Vandalism	442	585	-24.4%	2,744	3,544	-22.6%
Weapons	26	26	0.0%	244	210	16.2%
Narcotic Drug Laws	299	299	0.0%	2,258	2,112	6.9%
Sale/Manufacture	(65)	(44)		(419)	(331)	
Possession/Use	(234)	(255)		(1,839)	(1,781)	
Family Offense	27	28	-3.6%	198	190	4.2%
Juvenile Offense	102	110	-7.3%	756	951	-20.5%
Disorderly Conduct	1,624	1,528	6.3%	9,340	8,994	3.8%
All Other Part II Offenses	1,234	1,345	-8.3%	8,137	8,369	-2.8%
<b>Part II Total</b>	<b>4,132</b>	<b>4,317</b>	<b>-4.3%</b>	<b>26,079</b>	<b>27,079</b>	<b>-3.7%</b>
<b>TOTAL CRIME</b>	<b>6,614</b>	<b>6,929</b>	<b>-4.5%</b>	<b>40,444</b>	<b>42,525</b>	<b>-4.9%</b>

Assaults on Police Officer	34	28	21.4%	181	186	-2.7%
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**MONTGOMERY COUNTY DEPARTMENT OF POLICE  
CRIME ANALYSIS SECTION**



Prepared by: Felicia Hobbs

**2<sup>nd</sup> Quarter 2009 Gang Report**

There were 66 criminal incidents reported in the 2<sup>nd</sup> quarter of 2009 that were either classified as gang related or committed by a gang member or an associate. A gang is a formal or informal ongoing organization, association, or group of three or more persons who have a common name or common identifying signs, colors, or symbols; **and** have members or associates who individually or collectively engage in or have engaged in criminal activity. The totals in this report reflect information known at the time it was completed and covers incidents entered as of Aug 1, 2009.

In the table below, incidents are broken down for crimes that were gang motivated in furtherance of the gang; and those crimes committed by an individual who has been classified as a gang member or an associate. There were 35 crimes committed by a gang member/associate, slightly more than the 31 crimes that were gang motivated. Nearly half or 45.2% of gang motivated crimes were assaults (14 incidents), followed by 41.9% that were vandalism/graffiti (13 incidents). Though there were a fair number of robberies throughout the County, 8 incidents involve members or associates committing crimes with only one robbery that was gang motivated.

<b>2nd Quarter 2009 Incidents</b>			
<b>Crime</b>	<b>By Member/ Associate</b>	<b>Gang Motivated</b>	<b>Total</b>
Arson	0	1	1
1st Degree Assault	6	8	14
2nd Degree Assault	1	6	7
Burglary	2	0	2
CDS/Distribution	2	0	2
CDS/Possession	2	1	3
Disorderly	2	0	2
False Statements	1	0	1
Larceny	2	0	2
Rape	1	0	1
Rob/Carjacking	1	0	1
Robbery	8	1	9
Trespassing	2	0	2
Vand/Graffiti	1	11	12
Vandalism	1	2	3
Weapons	3	1	4
<b>Grand Total</b>	<b>35</b>	<b>31</b>	<b>66</b>

**Comparison between Quarters:**

These totals are based on intelligence data of criminal incidents that are strictly gang motivated or committed by a gang member or an associate; gang membership alone does not qualify. This report does not include non-criminal police information, or field interviews. These totals reflect only incidents in which a gang officer was notified and/or determined the incident to be committed by a known member or an associate or to be gang motivated; which could be gang on gang crime or crime in furtherance of the gang.

The following comparison table displays the type and number of incidents reported for the 2<sup>nd</sup> quarter of 2008 and the 1<sup>st</sup> and 2<sup>nd</sup> quarter of 2009, for crimes committed by members or associates as well as those crimes that are gang motivated. During the 2<sup>nd</sup> quarterly report, overall there were 20 fewer incidents (66 incidents) or a 23.3% decrease in reported incidents from the previous quarter in 2009 (86 incidents). In comparison, the totals for this quarter are down by 54.2% from the same reporting period last year (144 incidents). Of note, gang motivated assaults for this reporting period are up 180% when compared to the 1<sup>st</sup> quarter of 2009; and 55% during the same quarter of last year.

<b>Quarterly Crime Comparison</b>						
<b>Crime</b>	<b>By Member/ Associate</b>			<b>Gang Motivated</b>		
	<b>2nd Qtr 2008</b>	<b>2nd Qtr 2009</b>	<b>1st Qtr 2009</b>	<b>2nd Qtr 2008</b>	<b>*2nd Qtr 2009</b>	<b>1st Qtr 2009</b>
<b>Alcohol/DWI</b>	2	--	--	--	--	--
<b>Arson</b>	--	0	--	--	1	--
<b>Assault</b>	12	7	8	9	14	5
<b>Auto Theft</b>	3	0	1	3	--	--
<b>Burglary</b>	4	2	3	4	--	2
<b>CDS/Distribution</b>	1	2	2	1	--	2
<b>CDS/Possession</b>	19	2	7	2	1	1
<b>CDS Paraphernalia</b>	2	--	--	1	--	--
<b>Disorderly</b>	5	2	1	--	--	--
<b>False Statements</b>	--	1	--	--	--	--
<b>Homicide*</b>	1	0	1	--	--	1
<b>Larceny</b>	3	2	6	--	--	1
<b>Rape*</b>	--	1	--	1	--	--
<b>Rob/Carjacking*</b>	--	1	--	--	--	--
<b>Robbery*</b>	11	8	7	7	1	3
<b>Threats</b>	1	--	--	1	--	--
<b>Trespassing</b>	1	2	2	--	--	--
<b>Vand/Graffiti</b>	2	1	1	25	11	16
<b>Vandalism</b>	3	1	1	8	2	5
<b>Weapons</b>	8	3	7	3	1	3
<b>Witness Intimid.</b>	--	--	--	1	--	--
<b>Grand Total</b>	<b>78</b>	<b>35</b>	<b>47</b>	<b>66</b>	<b>31</b>	<b>39</b>

\* The Gang Unit assists other investigative units on major cases including homicide, robbery and rape offenses.

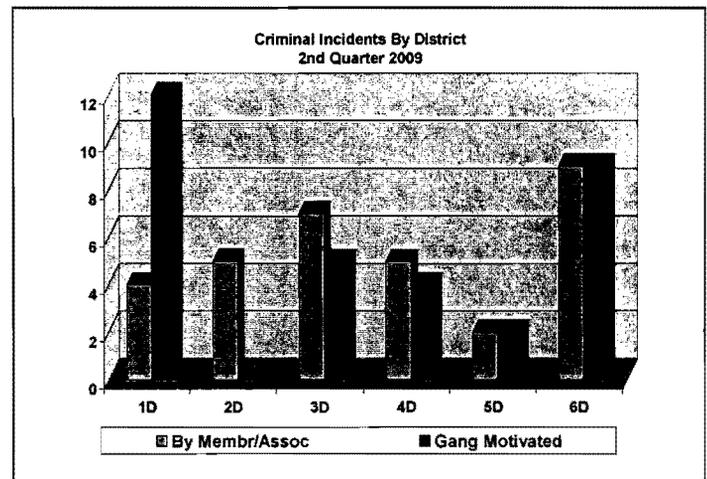
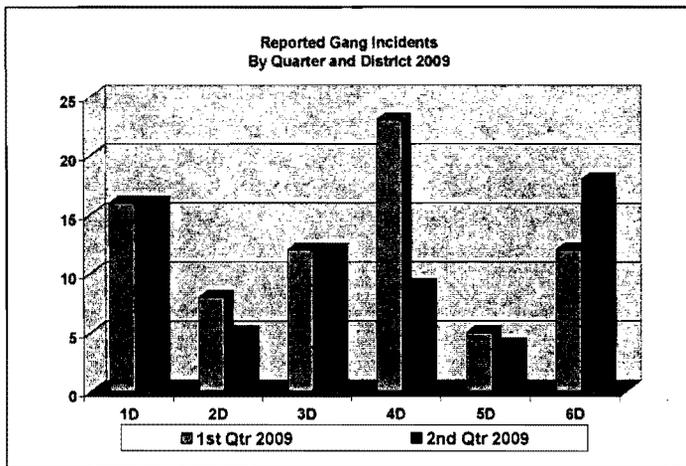
**2<sup>nd</sup> Quarter 2009 District Totals:**

The table below shows crimes that are committed by a gang member or an associate, as well as, crimes that are gang motivated by district and crime type. In the 1<sup>st</sup> & 2<sup>nd</sup> districts there was a significant difference between crimes committed by a member or an associate and those that are gang motivated. The 1<sup>st</sup> district reported a significant number crimes that are gang motivated (12 incidents), over those that are committed by a member or an associate (4 incidents). This could be a growing concern in this district and should be closely monitored. In contrast the 2<sup>nd</sup> District for this quarter is reporting no gang motivated crimes, and 5 incidents committed by a member or an associate. In addition, the 3<sup>rd</sup> & 4<sup>th</sup> districts have reported a slight difference where by member/associate crimes are one or two incidents greater than those crimes that are gang motivated (see table below). The 5<sup>th</sup> & 6<sup>th</sup> districts both have an even split between the two types of classifications with 2 and 9 incidents respectively for each district and classification. The incidents by member or associate that are missing the district field were captured in the form of intelligence through an intake at CPU and have been verified.

Criminal Activity Type	Rockville		Bethesda		Silver Spring		Wheaton		Germantown		Mont. Village		Missing District	Total
	By Memb or Assoc	Gang Motivated												
Arson												1		1
Assault/1st	1	3			2	2		2	1		2	1		14
Assault/2nd		1				1		1		1	2			7
Burglary			2											2
CDS/Dist			1		1									2
CDS/Poss		1					1			1				3
Disorderly					1					1				2
False Statement													1	1
Larceny										2				2
Rape		1												1
Rob/Carjack					1									1
Robbery			1		2		3	1			1		1	9
Trespassing	2													2
V/Graffiti	1	4				2				1		4		12
Vandalism		2	1											3
Weapons							1		1		1	1		4
<b>Grand Total</b>	<b>4</b>	<b>12</b>	<b>5</b>	<b>0</b>	<b>7</b>	<b>5</b>	<b>5</b>	<b>4</b>	<b>2</b>	<b>2</b>	<b>9</b>	<b>9</b>	<b>2</b>	<b>66</b>

**Gang incidents By Quarter:**

The charts below display gang incidents by district for the 1<sup>st</sup> and 2<sup>nd</sup> quarter of 2009; and for those committed by a member or an associate versus crimes that are gang motivated. Two districts show a noticeable increase or decline in the number of reported incidents. Of particular interest is the 60.9% decrease in incidents in the 4<sup>th</sup> district, which can be attributed to the generally high volume of incidents and data not getting entered or a concentration of the more serious type of incidents. Also of concern is the 33.3% increase in reported incidents in the 6<sup>th</sup> district. This could actually be due to a rise in gang incidents; or the more accurate and timely collection and entry of reported incidents; and a stronger presence of patrol and officers targeting these individuals. Another growing concern would be the increase in gang motivated crimes in the 1<sup>st</sup> district. As well, the 2<sup>nd</sup> districts breakdown with no gang motivated crimes reported in the 2<sup>nd</sup> quarter of 2009. These discrepancies need to be closely monitored and issues addressed as needed within each district.



## GANG INITIATIVES

### Prevention Programs

1. The Gang Investigations Unit (GIU) conducts Gang Awareness Training for:
  - a. Entry Level Training at the Public Service Training Academy
  - b. Educational Facilities Officers
  - c. School Security Staff, Teachers and Administrators
  - d. Parole and Probation officers
  - e. Department of Juvenile Justice
  - f. Members of the community
2. GIU continue to forward referrals to Health and Human Services, Street Outreach Network
3. GIU continues to work with NGO's making referrals for service
4. GIU has provided services to Identity by providing police services while they conducted park clean ups at County Parks coordinated by Det. Price with MNCPP Police.
5. Worked with the community to place a mural on wall at Piney Branch and New Hampshire Ave.

### Intervention Programs

1. School mediation programs with HHS, Street Outreach Network
2. Collaboration Council-provide wrap around services for at risk subjects. This program was started in the 4<sup>th</sup> district and has recently expanded into the 5<sup>th</sup> District
3. Coordination with Educational Facility Officers on daily basis
4. Attend monthly EFO meetings

### Suppression Programs

1. Participate with DJS in Violence Prevention Initiative
2. Target Gang leaders for aggressive suppression efforts
3. Work with States Attorneys Office Gang Prosecution Unit for enhanced sentences and no gang contact orders
4. Coordinating with neighboring jurisdictions for enforcement and sharing of intelligence
5. Investigate Crimes involving gang members, and associates
6. Aggressive enforcement of high crime areas

7. Conduct long term investigations with Federal Task Forces
8. Work with MCCF gang officer sharing intelligence, and follow up investigations
9. Assist other investigative units within the Department with identifying subjects

#### Gang Demographics

1. The average age of youth gang members is about 16 to 19 years
2. We continue to deal mainly with male gang members, but recently have seen a rise in female only gangs. They are sometimes referred to as the "sister" group to their male gang counterparts
3. Many of the gangs that were traditionally based on race are now increasing membership by allowing anyone who is willing to do the crime to join.
4. The gangs in Montgomery County continue to be a Hybrid of Nationally recognized gangs combined with local neighborhood gangs.
5. Gang motivated assaults continue to rise
6. Although the number of active gangs dropped in the first 6 months, the number of gang members rose slightly in the same period
7. Gangs continue to be very transient within the County, i.e. gang members from the Northern part of the county are often stopped in Wheaton and Silver Spring areas
8. Gang members from neighboring jurisdictions (D.C., Prince Georges County) continue to be involved with criminal activity within the county, and are often arrested with gang members from Montgomery County