

**Montgomery County Council  
Community Grant Advisory Group  
Evaluative Comments Information Sheet**

<b>Name of Organization:</b> C&O Canal Trust, Inc. – County Executive	
<b>Category/Program Area:</b> Op/<2006; Other	<b>Amount Requested:</b> \$24,329
<b>Project Description:</b> Operating support for primary nonprofit entity running programs along the length of the C& O national historic park towpath	
<b>Cost-benefit analysis</b> (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> <li>• The organization estimates economic impact to County: \$62,354,635 (approximately \$35 spent per person)</li> <li>• Request is 22% of total budget</li> </ul>	
<b>Public benefit</b> (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> <li>• Strong and vibrant economy</li> <li>• Support to volunteerism/community service</li> </ul>	
<b>Strength of organization</b> (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization’s capacity to carry out program):	
<ul style="list-style-type: none"> <li>• 1600 volunteers</li> <li>• Works with other nonprofits groups including Heritage Montgomery and Sugarloaf Regional Trails</li> <li>• Provides over 10,000 hours of labor annually amounting to \$200K worth of restoration and labor each year</li> </ul>	
<b>Strength of Proposal</b> (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> <li>• Outcomes for FY15 clearly stated</li> <li>• Continued collaboration with other nonprofits</li> <li>• Organization’s efforts and impact on community clearly described</li> <li>• Given the organization’s substantial monetary reserves it’s obvious the organization has sustainability</li> </ul>	

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<b>Name of Organization:</b> Capital Area Food Bank, Inc.	
<b>Category/Program Area:</b> Op/<2006; Basic Needs/Emergency/Housing/Legal	<b>Amount Requested:</b> \$48,000
<b>Project Description:</b> Providing Emergency food through 2 open family markets in Kennedy Cluster – Serving an average of 600 families. This will be a new program	
<b>Cost-benefit analysis</b> (cost of service or activity; impact on recipient relative to cost): <ul style="list-style-type: none"> <li>• The program will utilize school sites focusing on increasing school/community relationships and providing nutritious foods.</li> <li>• Funds will be used for 3 PT positions and food costs.</li> <li>• Program uses the economy of scale effectively –working with many agencies.</li> <li>• Good utilization of community volunteers</li> <li>• Planning to raise 50% of needed funds (total cost \$96,000) through donations &amp; corporate foundations</li> </ul>	
<b>Public benefit</b> (identified and demonstrated need; target population well served by proposal; program justification): <ul style="list-style-type: none"> <li>• Addressing food insecurity issues in Montgomery County – 8.1% of residents – 15.3% are children.</li> <li>• Emphasis on healthy foods</li> <li>• Takes services to the community</li> <li>• Currently runs Family Market programs in other areas</li> </ul>	
<b>Strength of organization</b> (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization’s capacity to carry out program): <ul style="list-style-type: none"> <li>• The Capital Area Food Bank has a long history of addressing hunger across the region</li> <li>• Volunteer recruitment through partnership with school engaging community members</li> <li>• Currently working with MCPS and 63 partner community service agencies</li> <li>• Good budget development with projected 50% matching funds through fund-raising efforts.</li> <li>• The organization has demonstrated the capacity to carry out the proposal with considerations for sustainability.</li> </ul>	
<b>Strength of Proposal</b> (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding): <ul style="list-style-type: none"> <li>• Two school sites have been identified based on proximity to need, however confirmation that these sites can support this effort has not been obtained.</li> <li>• Proposal reflects careful planning and specifics regarding program implementation.</li> <li>• The application would be stronger if specific outcomes and measurements would have been indicated.</li> <li>• This program would expand the monthly distribution centers currently in this cluster, the proposal would be strengthened by indicating anticipated additional benefit with the extended services.</li> </ul>	

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<b>Name of Organization:</b> Capital Area Food Bank, Inc. - County Executive	
<b>Category/Program Area:</b> Op/< 2006; Basic Needs/Emergency/Housing/Legal	<b>Amount Requested:</b> \$21,250
<b>Project Description:</b> Increase the Number of their Senior Brown Bag Program Recipients	
<p><b>Cost-benefit analysis</b> (cost of service or activity; impact on recipient relative to cost):</p> <ul style="list-style-type: none"> <li>• Majority of Senior Brown Bag recipients rely on Social Security alone, with an average of \$780 per month to cover all expenses, recipients incomes do not exceed \$1772/month.</li> <li>• Funding would increase program from 10 sites to 14 in Montgomery County.</li> </ul>	
<p><b>Public benefit</b> (identified and demonstrated need; target population well served by proposal; program justification):</p> <ul style="list-style-type: none"> <li>• By providing nutritional supplemental food, the program helps defray the true cost of poor nutrition, increased feelings of isolation and poor health.</li> </ul>	
<p><b>Strength of organization</b> (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program):</p> <ul style="list-style-type: none"> <li>• Mission is to feed those who suffer from hunger in DC Metropolitan Area by acquiring food and distributing through network which includes 10 Brown bag sites, serving 462 seniors each month in addition to other County sites, together providing 2,608,696 meals in Montgomery County in 2013.</li> <li>• Sophisticated volunteer recruitment and fundraising enable Capital Area Food Bank to continue and expand programs currently working in partnership with 63 County partners.</li> </ul>	
<p><b>Strength of Proposal</b> (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):</p> <ul style="list-style-type: none"> <li>• Senior Brown Bag Program was begun in 2001 and is part of an established suite of programs for seniors offered by Capital Area Food Bank.</li> <li>• Proposal describes Capital Area Food Bank's commitment to seniors and describes in detail the entire process of client referrals, volunteer recruitment, packing and delivery of food packages, along with interaction between volunteers and clients.</li> </ul>	

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<b>Name of Organization:</b> Care for Your Health, Inc.	
<b>Category/Program Area:</b> Op/≥2006; Older Adults/People with Disabilities	<b>Amount Requested:</b> \$45,689
<b>Project Description:</b> Implement a home-based healthcare program in partnership with the Housing Opportunities Commission supporting low-income frail elders in the Holly Hall Apartments. Provide in-home physician appointments for residents who have functional impairment or difficulty with transportation.	
<b>Cost-benefit analysis</b> (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> <li>• The number of participants is unknown</li> <li>· Approximately 70% of the program budget would be County-funded</li> </ul>	
<b>Public benefit</b> (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> <li>• The program is based on the “aging in place” concept, enabling seniors to stay in their homes as long as possible and to receive medical and other support at home, to reduce the utilization of higher cost facilities.</li> </ul>	
<b>Strength of organization</b> (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization’s capacity to carry out program):	
<ul style="list-style-type: none"> <li>• The program is new and has not received county funding previously.</li> <li>• The agency has partnered with the Housing Opportunities Commission and with the Primary Care Coalition to coordinate care for the uninsured.</li> <li>· The agency appears to have the capacity to carry out the proposed program.</li> </ul>	
<b>Strength of Proposal</b> (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> <li>• The agency has outlined a set of specific measures which will demonstrate progress and the impact of the program’s activities.</li> <li>• The proposal provides several research references that suggest success of similar programs.</li> <li>• The proposal suggests that future services may be billable to Medicare and Medicaid.</li> </ul>	

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<b>Name of Organization:</b> Caribbean Help Center, Inc.	
<b>Category/Program Area:</b> Op/<2006; Basic Needs/ Emergency/Housing/Legal	<b>Amount Requested:</b> \$50,000
<b>Project Description:</b> Staff and operating expenses for emergency assistance program. The mission of Caribbean Help Center (CHC) is to help people create better lives for themselves and their communities by giving them relief to their problems and the promise of brighter days to come. Programs include: Education, ESOL and computers, health, workforce development, immigration assistance, transportations and translations, social services and social security services assistance. CHC’s constituency is the French-speaking immigrant community particularly Haitians-underserved and isolated from the mainstream population in the country.	
<b>Cost-benefit analysis</b> (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> <li>• Projected FY15 budget is \$80,000 for the Vital Social Services.</li> <li>• Request is more than 50% of their project budget.</li> <li>• The goal of the emergency service assistance program is to assist 800 clients.</li> </ul>	
<b>Public benefit</b> (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> <li>• The Population that CHC serves continues to struggle in this economy. Clients often don’t understand about social services for which they are eligible and don’t know how to navigate the public service system to obtain the services.</li> </ul>	
<b>Strength of organization</b> (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization’s capacity to carry out program):	
<ul style="list-style-type: none"> <li>• CHC notes a 19 yr. successful track record in their proposal and states they have built a reputation in MC for providing highly effective services to address a full range of needs of the Haitian immigrant community.</li> <li>• CHC noted that they collaborate with other non-profit agencies and they turn no one in need away.</li> <li>• CHC leverages programmatic funds from other contracts and HHS as well</li> <li>• The proposal reflected potential concerns about the organization’s capacity for financial oversight.</li> </ul>	
<b>Strength of Proposal</b> (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> <li>• The proposed program description and mission for Vital Services was not clear and lacked focus. It was hard to determine what specific services were to be covered by the County grant and the true benefits of the funds, e.g., number of clients assisted, actual services provided. The proposal would have been stronger with more clarity provided on these areas.</li> <li>• The team also had a concern on the quality of measurable outcomes and evaluations, how clients are counted to have received services; and what the “Vital services program” provides overall.</li> </ul>	

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<b>Name of Organization:</b> Caribbean Help Center, Inc. - County Executive	
<b>Category/Program Area:</b> Op/<2006; Youth Development	<b>Amount Requested:</b> \$30,000
<b>Project Description:</b> Operating support	
<b>Cost-benefit analysis</b> (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> <li>• See evaluation on prior page</li> </ul>	
<b>Public benefit</b> (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> <li>• See evaluation on prior page</li> </ul>	
<b>Strength of organization</b> (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program):	
<ul style="list-style-type: none"> <li>• See evaluation on prior page</li> </ul>	
<b>Strength of Proposal</b> (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> <li>• See evaluation on prior page</li> </ul>	

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<b>Name of Organization:</b> CASA de Maryland, Inc. #1	
<b>Category/Program Area:</b> Op/<2006; Economic Development/Workforce Development	<b>Amount Requested:</b> \$172,170
<b>Project Description:</b> Support for Pine Ridge Community Center, located in Long Branch	
<b>Cost-benefit analysis</b> (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> <li>• The total cost for operating the community center in FY15 is \$276,999, of which \$172,170 is requested from the County.</li> <li>• County funds would support salary and benefits for program staff and teachers as well as operating expenses of the community center.</li> </ul>	
<b>Public benefit</b> (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> <li>• The proposal is for funding for CASA’s Pine Ridge Community Center, which was opened in February 2006 in a Long Branch apartment complex in order to respond to the needs of low-income immigrant families in Long Branch apartments.</li> <li>• The proposal clearly targets an identified and demonstrated need, serving hundreds of families a year, with a range of services, educational programming, and community-building activities aiming to improve the economic and social well-being of low-income immigrant residents of the County.</li> </ul>	
<b>Strength of organization</b> (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization’s capacity to carry out program):	
<ul style="list-style-type: none"> <li>• Founded in 1985, the organization has a long and rich history of achievement in the County and state of Maryland and is recognized as a local and national leader in supporting and advocating on behalf of immigrant families. The organization has ambitious goals, aiming “to create a more just society by improving the quality of life in low-income immigrant communities and encouraging civic participation.” The organization provides numerous services and has a community-organizing program, through which immigrants advocate for systemic change.</li> <li>• CASA has numerous volunteers as well as partnerships, including with other non-profit organizations, for example (in relation to the proposed program) Hispanic Institute for Blindness Prevention, Institute of Mexicans Abroad, Maryland New Americans Partnership, Amerigroup, and Pine Ridge Tenant Association.</li> <li>• While the majority of the program budget is to be supported by County funds, (63%), CASA would rely on other government grants, private funds, and in-kind funds to support the rest of the budget. Given the volatility of the economic climate, CASA relies heavily on County funds in order to leverage other funding.</li> </ul>	
<b>Strength of Proposal</b> (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> <li>• It is evident that the organization is well invested in continuing to support the interests of Long Branch residents. It is difficult to assess from paper, however, the extent to which CASA is serving the needs of the Long Branch residents, in tandem with other non-profit organizations, and to what extent CASA and other organizations may be able to strengthen partnerships with each other and with government entities in order to better serve these communities.</li> </ul>	

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<b>Name of Organization:</b> CASA de Maryland, Inc. #2	
<b>Category/Program Area:</b> Op/<2006; Economic Development/Workforce Development	<b>Amount Requested:</b> \$115,000
<b>Project Description:</b> Support for Long Branch Economic Development Program	
<b>Cost-benefit analysis</b> (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> <li>• The total cost of operating the program in FY15 is \$208,964, of which \$115,000 is requested from the County. The balance comes from private foundations and individuals.</li> <li>• County funding would support salaries of program staff as well as operating expenses.</li> </ul>	
<b>Public benefit</b> (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> <li>• The program, first launched in 2000 with special CDBG NRSA funds, serves small business owners in Long Branch, one of the County’s most diverse and low-income areas. The program aims to address the needs of these business owners by: (1) building leadership capacity of small business owners, and (2) increasing the participation of business owners in neighborhood planning and development, in order to ensure that the needs and priorities of the small business community are represented.</li> <li>• CASA believes that it is particularly important presently because development discussions are taking place and business owners must be meaningfully engaged at this time (this assertion is difficult to assess from the papers).</li> </ul>	
<b>Strength of organization</b> (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization’s capacity to carry out program):	
<ul style="list-style-type: none"> <li>• Founded in 1985, the organization has a long and rich history of achievement in the County and state of Maryland and is recognized as a local and national leader in supporting and advocating on behalf of immigrant families. The organization has ambitious goals, aiming “to create a more just society by improving the quality of life in low-income immigrant communities and encouraging civic participation.” The organization provides numerous services and has a community-organizing program, through which immigrants advocate for systemic change.</li> <li>• CASA has numerous partnerships in this program including with government and many other nonprofit organizations. CASA also relies on small business leaders and others volunteering take up leadership roles and recruiting their neighbors to participate in activities, as well as volunteering space and food.</li> <li>• In this time of economic volatility, CASA will continue to seek a wide range of funding support, but relies on County funding, including to complement and secure other funding.</li> </ul>	
<b>Strength of Proposal</b> (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> <li>• While the anticipated outcomes of the program are important for local community economic development, it is somewhat unclear why so much funding is necessary for this aspect of CASA’s important work. In this case, some anecdotal evidence of the contributions of this program would be helpful in understanding how it functions in the community and to what extent small business owners find the leadership development curriculum and various meetings, consultations, and workshops useful and necessary.</li> </ul>	

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<b>Name of Organization:</b> CASA de Maryland, Inc. #3	
<b>Category/Program Area:</b> Op/<2006; Basic Needs/Emergency/Housing/Legal	<b>Amount Requested:</b> \$300,000
<b>Project Description:</b> Support the Tenant Counseling and Housing Initiatives Project. The project works to improve access to housing-related services in low-income areas, to ensure that these residents' interest are represented in neighborhood planning efforts, and to increase public safety through collaboration with police and County officials.	
<b>Cost-benefit analysis</b> (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> <li>• This program has been active for 10 years. In the last 3 years, it conducted one-on-one outreach to 1573 households, held 44 Residents' Council meetings for 458 attendees, provided legal counseling to 460 residents, educated 358 residents on various housing issues, and provided financial counseling to 278 residents, among other accomplishments.</li> <li>• Request is for \$300,000 of \$460,139 total project budget. 65% supported by County funds and 35% supported by private funds.</li> <li>• Program goes directly into housing complexes to identify issues, provide residents with translation services related to their tenancy and find individuals who may provide leadership within their communities, a level of direct involvement that is labor-intensive.</li> </ul>	
<b>Public benefit</b> (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> <li>• This program is active in Gaithersburg, Long Branch, and Aspen Hill communities.</li> <li>• The targeted population is low-income residents with limited English proficiency.</li> <li>• Helps tenants advocate for themselves with management companies and County government to improve housing conditions and create safe neighborhoods.</li> </ul>	
<b>Strength of organization</b> (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program):	
<ul style="list-style-type: none"> <li>• CASA offers Maryland's Latino and immigrant communities a broad range of services, including community organizing, employment, legal services, social services and counseling, and health initiatives.</li> <li>• Engages a wide range of community partners including hospitals, business associations, churches, tenant associations and other governmental entities.</li> <li>• The organization enlists volunteers who are recruited by many methods including social media.</li> </ul>	
<b>Strength of Proposal</b> (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> <li>• It has been difficult to measure outcomes in the program which offers multiple services through several access points,. They will be redesigning its evaluation model in the coming year. Through the new model, they will be collecting, analyzing and disseminating data for learning, continuous program improvement, and accountability, with a focus on ensuring that CASA's programs are evidence-based.</li> <li>• They created a senior manager position to develop and implement more robust evaluation mechanisms.</li> </ul>	

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<b>Name of Organization:</b> CASA de Maryland, Inc. #4	
<b>Category/Program Area:</b> Op/<2006; Youth Development	<b>Amount Requested:</b> \$100,000
<b>Project Description:</b> CASA seeks funding for its Youth Education and Economic Empowerment Program (CYEEP). The program delivers DACA (deferred action for childhood arrivals) application assistance, workforce development and college application assistance, and youth leadership development training to low income immigrant communities.	
<b>Cost-benefit analysis</b> (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> <li>• Total project cost is \$195,886</li> <li>• Total grant request is \$100,000 and includes program staff, equipment, supplies, print, and other miscellaneous expenses.</li> </ul>	
<b>Public benefit</b> (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> <li>• CASA’s application details how the CYEEP program responds to the urgent needs of immigrant youth and is in direct response to the Obama Administration’s DACA program and the Maryland Dream Act.</li> <li>• The organization targets immigrant youth</li> </ul>	
<b>Strength of organization</b> (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization’s capacity to carry out program):	
<ul style="list-style-type: none"> <li>• CASA was founded in 1985. The CYEEP program has been in existence since 2012</li> <li>• The organization has received County funding for the past 2 years</li> <li>• The project budget is distributed 18% state funds, 31% private funds, and 51% (potential) County funds.</li> <li>• CASA leverages approximately 530 volunteers and has achieved measurable outcomes since CYEEP’s rollout.</li> </ul>	
<b>Strength of Proposal</b> (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> <li>• CASA’s application clearly defines the organization’s mission, strength of organization, and FY15 Program objectives.</li> <li>• In FY13, CASA educated 10,000 community members about DACA, conducted 42 DACA application assistance clinics, and provided 1,641 youth and their families application assistance.</li> <li>• To ensure long term sustainability, CASA will continue to identify and secure diverse funding sources.</li> </ul>	

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<b>Name of Organization:</b> CASA de Maryland, Inc. #5	
<b>Category/Program Area:</b> Op/<2006; Basic Needs/Emergency/Housing/Legal	<b>Amount Requested:</b> \$93,000
<b>Project Description:</b> CASA de Maryland is requesting funds to support linguistically and culturally appropriate social services to further immigrant integration through mid-level and aggressive case management services leading to direct assistance and improved access to community social services.	
<b>Cost-benefit analysis</b> (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> <li>• In FY 14 outcomes included; completing 45 immigration consultations, 90 Individual Taxpayer Identification Number (ITIN) applications, 13 immigration applications and 27 legal referrals as well as opening 320 bank accounts.</li> <li>• The total project cost is \$211,308 and CASA de Maryland is contributing \$118,308 in matching funds.</li> </ul>	
<b>Public benefit</b> (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> <li>• CASA’s social services program advances the Montgomery County priorities of health and human services, community development, and economic development by creating opportunities for underserved, low income immigrant residents to receive basic support including the health and social services needed to fully integrate into their communities.</li> <li>• In FY13 CSA provided 1030 units of social services to low income residents of Montgomery County; 1026 of the cases were closed during the reporting period.</li> <li>• In FY15 CASA predicts 915 residents will receive case management services, 410 immigration cases will be moved forward, 85 ITIN applications will be complete; 615 community members will resolve financial issues; and 100 people will receive assistance accessing county, state, or federal benefits.</li> </ul>	
<b>Strength of organization</b> (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization’s capacity to carry out program):	
<ul style="list-style-type: none"> <li>• CASA has been offering services to Montgomery County since 1985 and fulfilling its mission to create a more just society by improving the quality of life in low income, immigrant communities and encouraging civic participation.</li> <li>• CASA partners with an extensive network of providers to assist with delivery services in order to help fulfill its mission and it is also a partner organization for DHHS.</li> <li>• CASA leverages other sources of match for this proposal as well as their other projects, programs, and activities.</li> <li>• It appears that CASA has good financial management and sufficient financial controls.</li> </ul>	
<b>Strength of Proposal</b> (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> <li>• CASA included a significant amount of matching dollars.</li> <li>• Strong proposal with specific outcomes.</li> <li>• Important services provided for the community.</li> </ul>	

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<b>Name of Organization:</b> Catholic Charities of the Archdiocese of Washington #1	
<b>Category/Program Area:</b> Sm. Cap/<2006; Basic Needs/Emergency/Housing/Legal	<b>Amount Requested:</b> \$11,395
<b>Project Description:</b> Security system for Partnership House transitional shelter.	
<p><b>Cost-benefit analysis</b> (cost of service or activity; impact on recipient relative to cost):</p> <ul style="list-style-type: none"> <li>• Security system secures residents in 36-bed transitional shelter (\$317 per bed) serving at least 79 unduplicated individuals in FY13.</li> <li>• Helpful to provide information on the benefits of the proposed security system versus lower cost alternatives.</li> </ul>	
<p><b>Public benefit</b> (identified and demonstrated need; target population well served by proposal; program justification):</p> <ul style="list-style-type: none"> <li>• Program serves a specific target population of male County residents who are chronically homeless and in recovery from alcohol and drug addiction and provides comprehensive case management as well as housing with the goal of each resident served becoming a productive, contributing member of the County.</li> <li>• Helpful to provide more detail about how the current lack of security cameras impacts the effectiveness of Chase Partnership House (e.g. number of drug or alcohol-related incidents that are expected to be prevented).</li> </ul>	
<p><b>Strength of organization</b> (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization’s capacity to carry out program):</p> <ul style="list-style-type: none"> <li>• Catholic Charities was founded in 1928 and provides comprehensive social services to over 116,000 people each year in Maryland and DC and has a strong record of success in serving a diverse population in need.</li> <li>• Organization’s long-standing partnerships with nine non-profit organizations for the Chase Partnership House and volunteer base of over 5,200 provide significant leverage of grant funds.</li> <li>• Organization has a clear mission and ability to execute program is shown through strong financial capacity for long-term sustainability of operations.</li> </ul>	
<p><b>Strength of Proposal</b> (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):</p> <ul style="list-style-type: none"> <li>• Strong detail in proposal on outputs and outcomes of Chase Partnership on each resident of the program and allows for strategic growth and year-to-year comparison of program success.</li> <li>• Helpful to provide data or anecdotal evidence from other facilities that already have security system to demonstrate need.</li> <li>• Clear description of the organization’s mission and breadth of services; would help to include additional detail on the ‘SATSS’ program itself and its theory of change and services for the target population.</li> <li>• Proposal would be stronger with additional description, statistics or research on how the proposed security cameras will contribute to the success of the program as linked to the outcome goals in the proposal or to the organization as a whole.</li> </ul>	

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<b>Name of Organization:</b> Catholic Charities of the Archdiocese of Washington #3	
<b>Category/Program Area:</b> Op Bud/<2006; Basics Needs/Emergency/Housing/Legal	<b>Amount Requested:</b> \$47,000
<b>Project Description:</b> This grant will support the Single Adult Transitional Shelter Services (SATSS) program with is comprised of three programs: the Dorothy Day Place, Bethesda, House, and Chase Partnership House. Grant funds will enable CCAW to hire a full time administrative assistant to support the programs multiple purchase orders, volunteer coordination and other administrative tasks,	
<b>Cost-benefit analysis</b> (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> <li>• In FY13, Dorothy Day place served 47 individuals, Bethesda House served 33 individuals, and Chase Partnership served 79 individuals.</li> <li>• SATSS served 159 individuals in FY13, and they plan to serve a similar or higher number in FY 14 and FY15.</li> <li>• This project has no matching funds toward this request.</li> </ul>	
<b>Public benefit</b> (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> <li>• This new position will help Catholic Charities maintain its core services for SATSS and allow program staff to work with clients. Currently one program manager is responsible for all administrative duties.</li> <li>• The SATSS program maintains a 71 bed maximum capacity throughout the three Montgomery County shelters and currently serves the target populations for each facility: Dorothy Day serves homeless, single adult women, Bethesda House serves men who struggle with chronic mental illness; and Chase Partnership House serves men who are homeless and working to overcome substance abuse.</li> <li>• This program helps break the cycle of addiction, unemployment, and chronic poverty to enable clients to become self-sufficient and contributing members of the community.</li> </ul>	
<b>Strength of organization</b> (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program):	
<ul style="list-style-type: none"> <li>• Catholic Charities was founded in 1928 as the social ministry of the Archdiocese of Washington.</li> <li>• All programs are open to those in need regardless of age, race, nationality, sex, sexual orientation, background, belief, or circumstance.</li> <li>• Catholic Charities has 65 programs in 48 different locations across the Metropolitan area (DMV).</li> <li>• SATSS has received support from Montgomery County, The Montgomery; County Department of Health and Human Services, The city of Rockville, and Emergency and Transitional Housing Services.</li> </ul>	
<b>Strength of Proposal</b> (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> <li>• The proposal is straight forward and describes the request in a clear manner.</li> <li>• It would have been helpful if the request had indicated that there were some portion of matching dollars in the budget for the project.</li> <li>• Strong organization with a long track record of providing important services in Montgomery County.</li> </ul>	

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<b>Name of Organization:</b> Catholic Charities of the Archdiocese of Washington #4	
<b>Category/Program Area:</b> Op/<2006; Children & Families	<b>Amount Requested:</b> \$50,000
<p><b>Project Description:</b> Legal services for domestic violence victims. Catholic Charities Immigration Legal Services (CCILS) provides community outreach and immigration legal services to foreign born low income victims of domestic violence through a mix of staff attorneys and pro bono private attorneys recruited, trained and supervised by a staff Coordinator. Linguistically and culturally appropriate service is offered without regard to nationality, religion or sexual orientation. No fees are charged for services to the targeted low income population.</p> <p>Funds are requested for 53% of the salary and related expenses of the Pro Bono Coordinator directly allocable to services to MC residents. The remainder will be supported by the Maryland Legal Services Corporation, agency funds and private foundation and individual donations.</p>	
<p><b>Cost-benefit analysis</b> (cost of service or activity; impact on recipient relative to cost):</p> <ul style="list-style-type: none"> <li>• Pro Bono legal service is a powerful multiplier of available funds; this program could not operate without dedicated participation of a staff immigration specialist. Based on FY14 results, the cost per newly activated case is under \$500; factoring in oversight of ongoing cases further reduces the per client cost.</li> <li>• Immigrant victims often are locked into destructive and dangerous relationships by fear of deportation and related threats by their abusers. Access to legal remedies they could not otherwise learn of or afford, including guidance to self petition under the federal Violence Against Women Act and U/T Visas for victims of crime and trafficking, is often the key to escape and lasting benefits for victims and their children.</li> </ul>	
<p><b>Public benefit</b> (identified and demonstrated need; target population well served by proposal; program justification):</p> <ul style="list-style-type: none"> <li>• Domestic violence is increasingly recognized, in federal, state and local legislation and programs, as morally unacceptable and costly to the community at large. CCILS' outreach and legal services program effectively undercuts a weapon for the continued abuse of foreign born victims; its pro bono element does so with maximum community involvement and minimal use of public funds.</li> </ul>	
<p><b>Strength of organization</b> (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program):</p> <ul style="list-style-type: none"> <li>• CCILS has an established record of productive and cost effective legal services to a vulnerable population. It partners creatively with related government programs, notably the MC Family Justice Center, and complementary and overlapping nongovernment providers. With its parent, Catholic Charities, CCILS has an existing base of private and foundation support that it actively works to enlarge. Development and successful operation of the pro bono pool, a quintessential leveraging resource, is a major responsibility of the Coordinator.</li> </ul>	
<p><b>Strength of Proposal</b> (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):</p> <ul style="list-style-type: none"> <li>• The project and budget are clearly described. CCILS has established procedures for tracking numbers and categories of clients served, case problems and benefits to clients. This program was supported by County grants in FYs13 and 14, with measured results that met or exceeded projection.</li> </ul>	

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<b>Name of Organization:</b> Catholic Charities of the Archdiocese of Washington #5	
<b>Category/Program Area:</b> Op/<2006; Basic Needs/Emergency/Housing/Legal	<b>Amount Requested:</b> \$50,000
<b>Project Description:</b> Support the bilingual office manager position at Montgomery County Family Center (MCFC), a Montgomery County DHHS Neighborhood Service Center site.	
<b>Cost-benefit analysis</b> (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> <li>• It is estimated that the position will directly provide information and referral services to roughly 10,000 telephone callers and walk-in clients this year.</li> <li>• The MCFC expects to improve the lives of approximately 2220 households with an ongoing case with a Family Support Specialist.</li> </ul>	
<b>Public benefit</b> (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> <li>• As the initial point of contact, the office manager provides information and referral services to residents seeking assistance. Additional duties include overseeing administrative operations, supporting the MCFC staff, managing donations and the volunteer program, and organizing program events.</li> <li>• Over 35% of clients served by MCFC from July to December 2013 were Spanish speakers, highlighting the need for a bilingual office manager.</li> </ul>	
<b>Strength of organization</b> (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program):	
<ul style="list-style-type: none"> <li>• The Catholic Charities of the Archdiocese of Washington is a longstanding partner in the county for social services, assisting the county in meeting its goals for the most vulnerable residents.</li> <li>• It has an extensive set of resources in every aspect of carrying out their programs including other non-profit organizations; volunteer networks; DHHS and federal agencies; and private sources.</li> </ul>	
<b>Strength of Proposal</b> (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> <li>• The proposal highlights the need and use of the position being funded by this community grant as well as describing the sources of other aspects of the program such as non-county funds and volunteer resources.</li> <li>• It would be beneficial to have more aggregated data on how the office manager in particular impacts the outcomes of the clients within the program.</li> </ul>	

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<b>Name of Organization:</b> Catholic Charities of the Archdiocese of Washington #6 (Lt. Joseph P. Kennedy Institute)	
<b>Category/Program Area:</b> Op/<2006; Older Adults/People with Disabilities	<b>Amount Requested:</b> \$177,000
<b>Project Description:</b> Community Companions specialized after-school, summer camp, in-house support, and respite programs for children with developmental disabilities	
<b>Cost-benefit analysis</b> (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> <li>• Provides support services to 30 children with developmental disabilities.</li> <li>• Most of the recipients have an autism spectrum disorder as their primary diagnosis.</li> <li>• Funds would be used to provide intensive afterschool support, summer camp, in-house support, and respite services.</li> <li>• Requested funding is approximately 23% of total budget.</li> </ul>	
<b>Public benefit</b> (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> <li>• Program provides year-round services to children and complements the work of Montgomery County Public schools by ensuring students with developmental disabilities do not experience setbacks in their development.</li> <li>• Community Companions is projected to spend approximately \$2,538 on each child per month for FY14.</li> </ul>	
<b>Strength of organization</b> (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program):	
<ul style="list-style-type: none"> <li>• Kennedy Institute has been serving this population since 1959. Community Companions has been operating since the 1980's.</li> <li>• Funding for Community Companions comes from MD Medicaid, MD DDA, tuition fees, and individual donations.</li> <li>• Received County Executive funding in FY12 and FY13 for \$163,138; FY14 for \$164,475.</li> </ul>	
<b>Strength of Proposal</b> (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> <li>• Proposal clearly describes special education and behavioral support for youth with disabilities. Program provides family support and offers workshops.</li> <li>• Children enrolled in program will develop social skills that will allow them to interact with peers who do not have disabilities, practice independent living, and make decisions.</li> <li>• Program operates on a sliding scale, fee-for-services schedule and offers services at no cost for low-income families.</li> <li>• Individual goals for each participant are regularly reviewed and assessed.</li> <li>• Program objectives and outcomes are reviewed quarterly through Continuous Quality Improvement.</li> </ul>	

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<b>Name of Organization:</b> Catholic Charities of the Archdiocese of Washington #7 (Spanish Catholic Center)	
<b>Category/Program Area:</b> Op/<2006; Economic Development/Workforce Development	<b>Amount Requested:</b> \$48,000
<b>Project Description:</b> Support for Spanish Catholic Center’s (SCC) Employment Referral Program	
<p><b>Cost-benefit analysis</b> (cost of service or activity; impact on recipient relative to cost):</p> <ul style="list-style-type: none"> <li>• In FY15, the Employment Referral Program budget is \$123, 456.41, with \$48,000.00 requested from the County. The organization is depending on County funding in order to sustain the program.</li> <li>• In FY15, the program expects to provide employment referrals to at least 1,000 individuals and achieve successful employment outcomes for 200 clients. Additionally, 500 clients will be connected to clothing services.</li> </ul>	
<p><b>Public benefit</b> (identified and demonstrated need; target population well served by proposal; program justification):</p> <ul style="list-style-type: none"> <li>• SCC “shares the Catholic Charities mission to strengthen the lives of those in need by providing help that empowers and hope that lasts.”</li> <li>• Since 1967, the SCC has primarily served low-income Hispanic and immigrant communities of the Archdiocese of Washington, including in Maryland counties. In Montgomery County, SCC now operates in Gaithersburg and Silver Spring, serving communities in need by connecting individuals with job opportunities in order to become and continue to be “self-sufficient, contributing members of their community.” The Employment Referral Program has operated in Gaithersburg for more than 20 years.</li> </ul>	
<p><b>Strength of organization</b> (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization’s capacity to carry out program):</p> <ul style="list-style-type: none"> <li>• SCC has a long and rich history in the Washington area, and has served in Montgomery County for the past 45 years. The organization serves over 23,000 people annually.</li> <li>• The organization has a proven track record in Montgomery County, offering numerous services including medical and dental services, employment services, English for Speakers of Other Languages education services, assistance with federal benefits enrollment, and other social services.</li> <li>• The SCC leverages partnerships with numerous local service providers; private institutions; local churches; government entities; the Catholic Charities network; and volunteers in order to carry out its programs. The Employment Referral Program has received County funding in the past, and also relies on individual contributions, private foundation grants, and client services fees.</li> </ul>	
<p><b>Strength of Proposal</b> (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):</p> <ul style="list-style-type: none"> <li>• The Employment Referral Program, clearly described in the proposal, provides one-on-one career counseling, referrals to local prospective employers, and job readiness workshops to Montgomery Count’s low-income, unemployed, and underemployed immigrant residents so that they can attain self-sufficiency.</li> <li>• The program appears to be changing ways to measure outcomes, and it will be helpful for these metrics to be consistent to the extent possible over the years in order to measure results over time. The fact that the organization follows up with clients one-on-one until they find a job is encouraging and speaks to the commitment of the organization to serve the community.</li> </ul>	

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<b>Name of Organization:</b> Catholic Charities of the Archdiocese of Washington #8 (Spanish Catholic Center)	
<b>Category/Program Area:</b> Op/<2006; Basic Needs/Emergency/Housing/Legal	<b>Amount Requested:</b> \$45,000
<b>Project Description:</b> Support for the Family Support Services program which provides a full range of culturally competent services to approximately 1,700 Latino and immigrant residents in the County.	
<b>Cost-benefit analysis</b> (cost of service or activity; impact on recipient relative to cost): <ul style="list-style-type: none"> <li>• 1,700 Montgomery residents with an emphasis on Latinos are expected to receive services.</li> <li>• They will receive assistance on understanding government and community resources, registering for government benefits, employment programs, attaining driver's licenses, taking ESOL classes and immigration orientation.</li> <li>• That is a per recipient cost of approx. \$30. In 2013 433 unduplicated individuals received emergency food and clothing, although no funds have been requested for this initiative.</li> <li>• The program also occasionally supplies grocery gift cards on an emergency basis</li> </ul>	
<b>Public benefit</b> (identified and demonstrated need; target population well served by proposal; program justification): <ul style="list-style-type: none"> <li>• Funds will be used to serve low-income Latino/immigrant communities in Montgomery County.</li> <li>• The organization connects individuals and families in crisis to services that are essential first steps to rising out of poverty and achieving self-sufficiency.</li> </ul>	
<b>Strength of organization</b> (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program): <ul style="list-style-type: none"> <li>• 50% of organization's budget comes from foundation support and private donations.</li> <li>• The organization has been serving Montgomery County for 46 years and providing family support services for 20 years.</li> <li>• Spanish Catholic Service Center is affiliated with Catholic Charities of Washington, and any shortfall in the organization's funding is covered by Catholic Charities.</li> <li>• Spanish Catholic has a very strong volunteer network and benefitted from approx. 12,000 hours of volunteer services last year.</li> <li>• The organization collaborates with a wide range of other organizations and the County's DHHS.</li> </ul>	
<b>Strength of Proposal</b> (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding): <ul style="list-style-type: none"> <li>• Clear description of the program, who the organization is serving, and the benefits.</li> <li>• While the proposal outlines its expected activities and the number of clients it expects to work with during the year, it would be stronger if it provided past and expected specific outcomes (e.g., number of clients enrolled in government support programs, number referred to Manna Food or the Interfaith clothing office, number receiving drivers licenses)</li> </ul>	

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<b>Name of Organization:</b> Catholic Charities of the Archdiocese of Washington #9 (Spanish Catholic Center)	
<b>Category/Program Area:</b> Op/<2006; Health/Behavioral Health	<b>Amount Requested:</b> \$36,000
<b>Project Description:</b> Salary support for the Integrated Care Program. Spanish Catholic Center (SCC) is requesting support for its Integrated Care Program which connects clients from its Gaithersburg Career Development program with SCC's medical and dental clinics in Silver Spring, as well as offering three health workshops.	
<b>Cost-benefit analysis</b> (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> <li>• Using a holistic care model, SCC aims to address issues that may affect the client's health and well-being including poverty, social stressors, nutrition and medical conditions in an integrated system.</li> <li>• The funding for the program coordinator and family support coordinator is requested to allow assessment for referrals, and to offer regular workshops on issues related to general health.</li> <li>• Under the grant, SCC anticipates referring 5 clients to reserved appointment slots in their dental and in their medical clinics, and offering 3 workshops a month.</li> </ul>	
<b>Public benefit</b> (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> <li>• There has been a significant increase in the Hispanic and Latino population of the County and this population often struggles with economic, language and education barriers in obtaining adequate services.</li> <li>• In adopting a holistic model, SCC addresses the impact that stress, poverty and joblessness can have on an individual's health and well-being.</li> </ul>	
<b>Strength of organization</b> (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program):	
<ul style="list-style-type: none"> <li>• SCC has been serving low-income Hispanic and immigrant communities in the area since 1967. Its staff is fully bilingual.</li> <li>• For FY14, the Integrated Care Program received \$30,000 in funding from the County Executive in order to launch this program.</li> <li>• The agency has a history of working with volunteers and maintains strong connections to local parishes, community organizations and the Archdiocese of Washington.</li> </ul>	
<b>Strength of Proposal</b> (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> <li>• This program began operation in October 2013 and made 4 referrals for medical/dental services and offered three health workshops with 38 participants.</li> <li>• The program has been operating for only 3 months and the numbers are lower than projected, possibly due to start-up issues and the holiday season.</li> <li>• This proposal would benefit from greater clarification regarding the functions of the staff who will be specifically supported by this request and more information about how SCC plans to increase participation.</li> </ul>	

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<b>Name of Organization:</b> Center for Adoption Support and Education, Inc.	
<b>Category/Program Area:</b> Op/<2006; Youth Development	<b>Amount Requested:</b> \$75,000
<b>Project Description:</b> Funding for the 3L Academy, a collaborative program of Center for Adoption Support and Education (C.A.S.E.)(lead partner), Future Link, the Latin American Youth Center’s Maryland Multicultural Youth Center, and the YMCA to provide comprehensive services to youth aging out of foster care	
<b>Cost-benefit analysis:</b> (cost of service or activity; impact on recipient relative to cost): <ul style="list-style-type: none"> <li>• Currently 120 disconnected foster youth all in the custody of Dept. of Health and Human Services, Child Welfare Services</li> <li>• Working with 22 foster youth. Plan to increase to 25 of this vulnerable population</li> <li>• Project cost \$246,523, seeking \$75,000 from Council. Currently applying for additional grants for balance</li> </ul>	
<b>Public Benefit</b> (identified and demonstrated need; target population well served by proposal; program justification): <ul style="list-style-type: none"> <li>• Foster youth 17-24 are an at-risk group with 37% failing to complete high school, many confront homelessness, unemployment, reliance on public assistance and incarceration</li> <li>• 3L Academy supports foster youth; provides referrals, activities and a support network to mitigate hopelessness among this vulnerable group</li> </ul>	
<b>Strength of organization</b> (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program, leverage non-county government funding/resources; organization’s capacity to carry out program): <ul style="list-style-type: none"> <li>• Founded in 1998, C.A.S.E. has served more than 5,300 families and its partner organizations are well-established in the community</li> <li>• 3L (Live, Learn and Lead) started July 2013 with a \$195,000 grant from the Trawick Foundation to support foster youth who have experienced trauma, abuse, neglect, loss and grief</li> <li>• County support in previous years for C.A.S.E.: FY 12—\$203,436, FY 13—\$219,504, FY 14—\$229,504. Partner organizations have also received County funding.</li> </ul>	
<b>Strength of Proposal</b> (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other non-profits and County services; clear budget description; plan for future funding): <ul style="list-style-type: none"> <li>• 3L program provides transition assistance to foster youth as they reach 21 and lose child welfare support</li> <li>• Maintaining a level of connectivity with youth who have aged out of the foster program is an excellent way to create community support and an excellent resource to help this vulnerable population from suffering alone.</li> </ul> <p>The program would benefit from partnership with colleges, including internships, and by creating mentor relationships with others who have aged out of the foster care system successfully</p>	

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<b>Name of Organization:</b> CentroNia, Inc.	
<b>Category/Program Area:</b> Op/<2006; Children & Families	<b>Amount Requested:</b> \$75,000
<b>Project Description:</b> Expenses to provide extended daycare for families in crisis. This application requests funding to provide emergency tuition payments to 27-30 families whose children participate in CentroNia's early childhood and extended day programs.	
<b>Cost-benefit analysis</b> (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> <li>• Families will be assessed to offer preference to low-income families unable to afford childcare during an emergency period, often due to temporary job loss.</li> <li>• The benefit is limited to \$2700 maximum, one time per year per family.</li> <li>• The payment is only available to those whose children are already participating in the program.</li> <li>• The expectation is that up to 25 families will be in need of assistance from this proposed subsidy during FY15.</li> </ul>	
<b>Public benefit</b> (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> <li>• CentroNia's early childhood program is directed at enhancing school readiness for children from low-income families, many of whom are culturally and linguistically isolated. The program operates 12 months of the year, allowing families to continue to benefit year-round.</li> <li>• The extended day portion, which is targeted in this application, offers quality programming for the children of parents who work after the regular school day.</li> <li>• Tuition support will allow for continuity of care and programming for the children, and allow opportunities and time for parents to stabilize in the job market. Past subsidies have lasted, on average, for 3 months.</li> <li>• Overall, the program employs 30 staff and provides services to 160 families.</li> </ul>	
<b>Strength of organization</b> (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program):	
<ul style="list-style-type: none"> <li>• CentroNia received County Council funding in FY14 to support emergency financial services.</li> <li>• The program has been in operation for 25 years; the center in Takoma Park was opened in 2007.</li> <li>• While tuition for the center-based program is provided by a mix of tuition payments and subsidies from state and federal sources, extended care is funded largely by fees paid by the families.</li> <li>• CentroNia collaborates closely with MCPS, community health centers, CASA de Maryland and many other organizations in the County.</li> <li>• All parents are expected to contribute some volunteer hours. The center also recruits community volunteers for tutoring, mentoring and as speakers.</li> </ul>	
<b>Strength of Proposal</b> (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> <li>• Information on the benefits of quality school-readiness programs and the specifics of the CentroNia model are well-documented.</li> <li>• The application would benefit from more information on how many of the families who received subsidies were able to stabilize their economic position/secure new employment, and be able to shoulder the tuition payments again.</li> </ul>	

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<b>Name of Organization:</b> Centro Nia - County Executive	
<b>Category/Program Area:</b> Op/<2006; Children & Families	<b>Amount Requested:</b> \$20,000
<b>Project Description:</b> Train and educate parents and their children coming from low-income families, through community-based Family Book Clubs in a bilingual environment.	
<b>Cost-benefit analysis</b> (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> <li>• To continue Centro Nia’s literacy initiative by establishing 10 Family Book Clubs for 100 families/ 150 children, to teach basic reading techniques to the parents and other immediate caregivers, to become literacy leaders in their community. Funding request is reasonable.</li> <li>• FY15 funding is requested for renewed support of Centro Nia’s early childhood literacy program through the ‘Family Book Clubs’. This is the second year of funding request for this project.</li> <li>• For a non-profit organization, \$55.00/hour salary seems high for a ‘bilingual literacy trainer’ (as indicated under itemized budget description on p.7).</li> </ul>	
<b>Public benefit</b> (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> <li>• Centro Nia supports training to foster young Latino families and their children to become more integrated members of the community at-large.</li> <li>• Family Book Clubs help the participating parents &amp; young children have interactive learning experiences, and helps develop communication skills in both English &amp; Spanish.</li> <li>• This project is part of Centro Nia’s ongoing early childhood literacy program, to foster literacy amongst young children and to strengthen parental engagement, to achieve positive educational outcomes for young Latino children and their families.</li> <li>• Bilingually trained coaches will guide the ‘club members’ to successfully engage in their children’s early education, through literature and storytelling, even if the participating parents are not literate. Training is expected to prepare the coaches to become more effective community leaders.</li> </ul>	
<b>Strength of organization</b> (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization’s capacity to carry out program):	
<ul style="list-style-type: none"> <li>• Established in 2007 in Takoma Park, Centro Nia’s primary mission has been to educate Latino children and youth and to encourage parental engagement in their children’s early education. About 30 ‘employees’ serve over 150 families &amp; their children; most come from low-income immigrant families.</li> <li>• The organization’s goal is geared toward Early Childhood Education in a dual-language scenario, both home-based and center-based, which also provide information on healthy life-styles.</li> </ul>	
<b>Strength of Proposal</b> (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> <li>• The present proposal is to further expand Centro Nia’s successful early childhood educational efforts amongst low-income immigrant families in Takoma Park, Md., to help them become active participants in community activities within a bi-lingual environment.</li> <li>• Funding will support community-based Family Book Clubs, to implement basic reading techniques for parents/immediate caregivers of young children, which will encourage parental engagement and forge new city-wide partnerships to achieve positive educational outcomes.</li> </ul>	

**Montgomery County Council  
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<b>Name of Organization:</b> Chesapeake Institute for Local Sustainable Food & Agriculture	
<b>Category/Program Area:</b> Op/≥2006; Other	<b>Amount Requested:</b> \$43,600
<b>Project Description:</b> Funding to Support Brickyard Educational Fund Project teaching children and parents the value and process of food production and sustainable agriculture.	
<b>Cost-benefit analysis</b> (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> <li>• Grant request of \$43,600 is 40% of total project cost (\$108,839).</li> <li>• The grant request is 16% of the entire program's budget of \$280,732.</li> <li>• The amount of students to be served is specified at 2500 persons.</li> <li>• Total cost per participant would be approximately \$112.30 per participant.</li> </ul>	
<b>Public benefit</b> (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> <li>• Project aims to serve a broad base of students throughout MCPS educating them in healthy eating and sustainable farm production.</li> </ul>	
<b>Strength of organization</b> (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program):	
<ul style="list-style-type: none"> <li>• The organization demonstrates a strong track record over the last three years, serving hundreds of students in the county.</li> </ul>	
<b>Strength of Proposal</b> (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> <li>• Proposal is unique in serving student needs for education in the food production area and creating consciousness in organic and sustainable farming. The number of students served is substantial.</li> </ul>	

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<b>Name of Organization:</b> Child Center & Adult Services, Inc. dba Aspire Counseling	
<b>Category/Program Area:</b> Op/<2006; Health/Behavioral Health	<b>Amount Requested:</b> \$55,000
<b>Project Description:</b> Continue Healthy Mothers, Healthy Babies (HMHB) project providing home-based therapy for low income pregnant women and depressed new mothers and connecting them with other resources (such as diapers, cribs, food assistance and English classes.)	
<b>Cost-benefit analysis</b> (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> <li>• Project provides 12 therapy sessions to 110 low-income, high risk pregnant women and new mothers.</li> <li>• This grant (\$55,000) would support 76 women; other funds will support the remainder.</li> <li>• Project demonstrates potential to save money. Counseling is the only cost billed to County (\$720 of total per client cost of \$1,252.) Early treatment of maternal depression is more effective than later treatment; problems are greater and costs higher for both mother and child if treatment is delayed.</li> <li>• Recent study shows major advantage of home based therapy for minority, low-income women over clinic based care.</li> </ul>	
<b>Public benefit</b> (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> <li>• Clearly defined target population of women outside mainstream mental health care due to immigration status (majority Latina) or fluctuating Medicaid eligibility, 80% with prior trauma.</li> <li>• Pregnant women/mothers with untreated depression are more likely to have children that exhibit developmental impairments leading to additional costs (behavioral, medical, academic) as the child ages. Low income women are at 3x greater risk for postpartum depression than women in general.</li> <li>• Project has high retention and success rates. Clients complete 11.3 of 12 treatment sessions; 90% show significant improvement, lowering average depression scores 8 points from 16 (well above 12 point cutoff indicative of perinatal depression) to 8 at the end of treatment, well below the cutoff.</li> </ul>	
<b>Strength of organization</b> (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program):	
<ul style="list-style-type: none"> <li>• HMHB is in its 12<sup>th</sup> year and project is part of a 35 year old, stable organization with good contacts with private philanthropy. Just finished organizational planning process – capacity is strong.</li> <li>• County funds support 40% of HMHB cost in FY14 leveraging 60% private dollars. If County Executive funds and Council funds come through for FY15, County would cover 65% of HMHB.</li> </ul>	
<b>Strength of Proposal</b> (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> <li>• Uses validated Edinburgh Postnatal Depression Scale to measure outcomes. Pre/mid/post counseling assessments demonstrate significant decreases on depression scale for 90% of clients.</li> <li>• Collaborate with 12 community partners including: public health nurses, Head Start, Healthy Families Montgomery, Montgomery County Maternity Partnership, WIC and hospitals.</li> <li>• Trained over 700 frontline agency workers at partner organizations throughout County to recognize perinatal depression and facilitate referrals with client permission.</li> <li>• Use volunteers (for non-confidential work only.)</li> </ul>	

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<b>Name of Organization:</b> Child Center and Adult Services, Inc. - County Executive	
<b>Category/Program Area:</b> Op/<2006; Health/Behavioral Health	<b>Amount Requested:</b> \$20,000
<b>Project Description:</b> Healthy Mothers/Healthy Babies	
<b>Cost-benefit analysis</b> (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> <li>• See evaluation on prior page</li> </ul>	
<b>Public benefit</b> (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> <li>• See evaluation on prior page</li> </ul>	
<b>Strength of organization</b> (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program):	
<ul style="list-style-type: none"> <li>• See evaluation on prior page</li> </ul>	
<b>Strength of Proposal</b> (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> <li>• See evaluation on prior page</li> </ul>	

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<b>Name of Organization:</b> Chinese Culture and Community Service Center, Inc. – County Executive	
<b>Category/Program Area:</b> Op/<2006; Other	<b>Amount Requested:</b> \$40,000
<b>Project Description:</b> To provide ongoing, comprehensive services related to Hepatitis B Stop B program). The Asian population who comprise over 13% of Montgomery county’s population are particularly high risk for HBV – country wide, more than 1/3 of HBV infected patients are Asian.	
<b>Cost-benefit analysis (cost of service or activity; impact on recipient relative to cost):</b> <ul style="list-style-type: none"> <li>• Their target is to screen around 250 patients, vaccinate around 100 and refer more than 25 patients for treatment. This is what was achieved in the past year.</li> <li>• Total costs for the project is \$102,700 of which the County Executive recommended funding \$40,000.</li> <li>• Based upon serving 375 patients the cost per patient would average approximately \$273 of which \$165 would be from County funds.</li> </ul>	
<b>Public benefit:</b> <ul style="list-style-type: none"> <li>• Will raise awareness of Hepatitis B and enable screening for, and vaccination against this disease amongst the Asian population in the County.</li> <li>• Contribute to the health of the overall community by raising awareness, providing free screening and vaccination services to a high risk population.</li> </ul>	
<b>Strength of organization:</b> <ul style="list-style-type: none"> <li>• The organization was incorporated in 1983 and has provided a range of services - social, health and recreational to the Chinese community and others in the area.</li> <li>• They collaborate with other non-profit organizations to promote their services and have worked closely with Asian American health Initiatives (AAHI) in the County to support their public health initiatives.</li> <li>• The STOP B project also works with the Dept. of Public health of Johns Hopkins university on a health study and is IRB approved.</li> </ul>	
<b>Strength of Proposal :</b> <ul style="list-style-type: none"> <li>• The group is well established and has been providing services to the community for over 20 years.</li> <li>• Goals are clearly spelled out, and appear achievable – they were achieved last year.</li> <li>• They were awarded \$28,800 in FY 2014.</li> <li>• 85 % of their patients were low income individuals, without insurance.</li> </ul>	

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<b>Name of Organization:</b> Circle of Rights, Inc.	
<b>Category/Program Area:</b> Op/≥2006; Health/Behavioral Health	<b>Amount Requested:</b> \$26,000
<b>Project Description:</b> Provide stroke education and awareness to low-income county residents.	
<p><b>Cost-benefit analysis</b> (cost of service or activity; impact on recipient relative to cost):</p> <ul style="list-style-type: none"> <li>• Approximately 400 residents annually attend a presentation. At the proposed budget of \$26,000 this would be a cost of roughly \$65 per attendee.</li> <li>• 75% to 89% of attendees rate the presenter as excellent, but the agency has not been able to measure direct actions or lifestyle changes among the attendees.</li> </ul>	
<p><b>Public benefit</b> (identified and demonstrated need; target population well served by proposal; program justification):</p> <ul style="list-style-type: none"> <li>• Strokes are the #1 cause of disability and 80% of them are preventable.</li> <li>• The agency is reaching out to a broader audience to deliver its message, at sites such as emergency shelters.</li> </ul>	
<p><b>Strength of organization</b> (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program):</p> <ul style="list-style-type: none"> <li>• Attendance at seminars has been increasing modestly each year over five years.</li> <li>• The program has received Executive Community Collaboration grants of \$10,000 - \$13,000 annually for three years. The request this year is double the grant award for the current fiscal year.</li> <li>• The program uses volunteers, but has not quantified their involvement or impact. It uses community resources as venues for seminars.</li> <li>• The program has not yet leveraged non-county government funding.</li> <li>• Previous year financial statements could be presented in a more straightforward manner.</li> </ul>	
<p><b>Strength of Proposal</b> (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):</p> <ul style="list-style-type: none"> <li>• Program staff expects to make 3-6 presentations monthly during the grant period.</li> <li>• The agency tracks the number of attendees, but could improve its survey instruments to demonstrate intended lifestyle changes on the part of attendees.</li> <li>• The proposed grant would be a large increase in the organization's budget, and it is unclear whether the budget could be sustainable in future years.</li> </ul>	

**Montgomery County Council  
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<b>Name of Organization:</b> College Tracks, Inc. #1	
<b>Category/Program Area:</b> Op/≥2006; Youth Development	<b>Amount Requested:</b> \$150,000
<b>Project Description:</b> Expenses for program to improve college access for low income high school students	
<p><b>Cost-benefit analysis</b> (cost of service or activity; impact on recipient relative to cost):</p> <ul style="list-style-type: none"> <li>• Help students identify, apply and be admitted and apply for and receive financial aid.</li> <li>• N=225 students 150,000 /225=\$666/student.</li> <li>• All funds are for salary support of Executive Director, Sr. Program Director, Wheaton HS Program Director, and Wheaton HS Program Assistant.</li> </ul>	
<p><b>Public benefit</b> (identified and demonstrated need; target population well served by proposal; program justification): Started 2003, all volunteer; 2006 became nonprofit and expanded to Wheaton HS – now employs 11 full time staff including 3 onsite at Wheaton who supervise more than 60 volunteers</p> <ul style="list-style-type: none"> <li>• Program helps develop an educated population and workforce in the County</li> <li>• More than 63,000 low-income students in MCPS</li> <li>• Successful track record. Asked by Superintendent of MCPS to participate in the Wheaton HS 2015 Initiative working with nonprofits, DHHS, higher ed institutions and employees to design an innovative project-based learning high school. Partners include the Liberty’s Promise, Identity, the George B. Thomas Learning Academy, Montgomery College, the Universities of Shady Grove, UMBC and other local/state universities.</li> </ul>	
<p><b>Strength of organization</b> (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization’s capacity to carry out program):</p> <ul style="list-style-type: none"> <li>• In partnership with other organizations to identify internships and jobs for students.</li> <li>• Obtains pro-bono services e.g. local company, PrepMatters, a private test prep/tutoring co</li> <li>• Expect to cover costs by funds from county government, private foundations, corporations, and individuals. Over nine year period, has raised approximately \$3M from private sources.</li> <li>• Use more than 60 volunteers annually.</li> </ul>	
<p><b>Strength of Proposal</b> (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):</p> <ul style="list-style-type: none"> <li>• Able to track outcomes and student activity using a customized Salesforce platform.</li> <li>• Has received frequent County funding: FY14 and FY13DHHS Community Grant for College Advising \$49,920, College Success Advising \$45,000; FY12 CDBG Grant \$37,000; DHHS Community Grant \$49,920. Proposal would have been stronger if it demonstrated a strategy for achieving integration of its program within the MCPS structure/budget or a more vigorous plan for seeking substantial private funding on an ongoing basis to support its annual budget.</li> </ul>	

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<b>Name of Organization:</b> College Tracks, Inc. #2	
<b>Category/Program Area:</b> Op/≥2006; Youth Development	<b>Amount Requested:</b> \$150,000
<b>Project Description:</b> Expenses for program to enable low income students to persist in their post-secondary studies and attain the degrees they seek	
<p><b>Cost-benefit analysis</b> (cost of service or activity; impact on recipient relative to cost):</p> <ul style="list-style-type: none"> <li>• Offer help to MCPS graduates to persist in college students and attain degrees.</li> <li>• N=124 students \$150,000/124 = approximately \$1200/student.</li> <li>• All funds are for salary support of Executive Director, Sr. Program Director, College Success Program Manager, College Success Coaches x 4.</li> </ul>	
<p><b>Public benefit</b> (identified and demonstrated need; target population well served by proposal; program justification): College Tracks started 2003 all volunteer in WHS with the College Success program Beginning in 2010 when College Tracks students' desired support in college. Both programs now employ 11 full time staff, and 60 volunteers</p> <ul style="list-style-type: none"> <li>• Successful track record – Started with 2 Success Coaches. Program has served more than 200 students. In FY 2015, students will be served by 4 coaches and a Success Program Director.</li> <li>• More than 63,000 low-income students in MCPS</li> </ul>	
<p><b>Strength of organization</b> (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program):</p> <ul style="list-style-type: none"> <li>• The services help students persist and attain degrees. Coaches help students develop a 4-year plan, monitor /support student academic performance with check-in's twice per semester, help with financial aid, and provide individual coaching as needed.</li> <li>• Is in partnership with other organizations to identify internships and jobs for students.</li> <li>• Expect to cover costs by funds from county government, private foundations, corporations, and individuals.</li> <li>• Use more than 30 volunteers annually in College Success program.</li> </ul>	
<p><b>Strength of Proposal</b> (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):</p> <ul style="list-style-type: none"> <li>• Able to track outcomes and student activity using a customized Salesforce platform.</li> <li>• Has received frequent County funding: FY14 and FY13DHHS Community Grant for College Advising \$49,920, College Success Advising \$45,000; FY12 CDBG Grant \$37,000; DHHS Community Grant \$49,920.</li> <li>• Proposal would have been stronger if it demonstrated a more vigorous plan for seeking substantial private funding on an ongoing basis to support its annual budget and if it included more detail on the Success services provided tied to how those services help achieve specific outcomes, other than enrollment and persisting to the next semester.</li> </ul>	

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<b>Name of Organization:</b> Collegiate Directions, Inc.	
<b>Category/Program Area:</b> Op/≥2006; Youth Development	<b>Amount Requested:</b> \$105,000
<b>Project Description:</b> Expenses for pre-and in-college counseling, tutoring, & test prep program for low income students	
<b>Cost-benefit analysis</b> (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> <li>• Total cost of program for FY 2015 is anticipated to be \$645,093; county funding to constitute 16% of program costs;</li> <li>• Impact on recipient relative to cost unclear although proposal states that it expects to serve 156 students in FY 2015</li> </ul>	
<b>Public benefit</b> (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> <li>• Target population is low-income students in 6 MCPS high schools who are the first in their families to attend college</li> <li>• Program justification is that need exists for continued support for these students as they enter college and through college graduation; also cites Maryland’s average 1:350 student to counselor ratio as evidence of need for these type of services</li> </ul>	
<b>Strength of organization</b> (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization’s capacity to carry out program):	
<ul style="list-style-type: none"> <li>• Program in operation for more than 7 years and has previously received public funds</li> <li>• Program partners with 6 MCPS high schools and coordinates its services with school counselors; other partnerships with private test preparation companies (Mark Education) to receive pro bono services</li> <li>• Program appears to have adequate capacity to deliver proposed services</li> </ul>	
<b>Strength of Proposal</b> (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> <li>• Program states that Class of 2014 (26 scholars) saw remarkable score improvements on their SAT and ACT tests</li> <li>• Other deliverables met include 26 scholars creating 5 of 6 elements in their portfolios; counselors providing comprehensive college counseling/skills assessments/financial aid documentation, recommendation letters, and bi-weekly check ins from 111 college Scholars</li> <li>• Budget description is clear with a plan for diversified funding</li> <li>• Program has strong statistics to measure outcomes by showing improvement in standardized test scores, graduation rates and scholarship money</li> </ul>	

**Montgomery County Council  
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<b>Name of Organization:</b> Columbia Lighthouse for the Blind – County Executive	
<b>Category/Program Area:</b> Op/<2006; Older Adults/People with Disabilities	<b>Amount Requested:</b> \$25,000
<b>Project Description:</b> Bridges to Work is a workforce development 8 week/ 120 hour training program that will train visually impaired or blind veterans on document management processes to enable them to work in a document management environment.	
<b>Cost-benefit analysis (cost of service or activity; impact on recipient relative to cost):</b>	
<ul style="list-style-type: none"> <li>• The total program cost is \$50,000.</li> <li>• CLB’s objective is to train and place in jobs, 10 veterans.</li> <li>• No outcomes that were expected to be accomplished if the grant were approved were filled in.</li> </ul>	
<b>Public benefit</b> (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> <li>• The unemployment rate amongst visually impaired veterans is high and this program aims to improve the employment opportunities for this segment of our population.</li> </ul>	
<b>Strength of organization</b> (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization’s capacity to carry out program):	
<ul style="list-style-type: none"> <li>• Columbia Lighthouse for the Blind (CLB) has a long history of serving the visually impaired population; they have been providing services to the blind/ visually impaired for over 100 years.</li> <li>• They work closely with Maryland Works, Montgomery Works, other community-based organizations, veteran based organizations and other non-profits serving the disabled population of the County.</li> <li>• CLB has a strong volunteer base of over 100 individuals who serve Montgomery County residents.</li> </ul>	
<b>Strength of Proposal</b> (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> <li>• The organization is well established and experienced in serving the population of blind and visually impaired individuals.</li> <li>• They have a strong funding base and continue to seek out additional funding through federal, state and foundation grants.</li> <li>• This program will assist in addressing the high unemployment rate for this group of visually impaired/ blind County veterans.</li> </ul>	

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<b>Name of Organization:</b> Columbia Lighthouse for the Blind – County Executive	
<b>Category/Program Area:</b> Op/<2006; Older Adults/People with Disabilities	<b>Amount Requested:</b> \$25,000
<b>Project Description:</b> Deaf blind program. To assist the deaf blind community (DB) in the County by providing Support Service Providers (SSP) who are trained, sighted guides that provide cultural exchange and friendship as well as practical help for the DB.	
<b>Cost-benefit analysis</b> (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> <li>• An estimated 40 County residents are deaf blind.</li> <li>• Grant funds would be used to further develop SSP provider training course and provide this training twice a year, create mechanism to identify DB individuals, and to continue to provide service to this small community which can often be left out and isolated.</li> </ul>	
<b>Public benefit</b> (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> <li>• At present CLB offers limited service to the DB community of the County through funding received from the County’s Department of General Services, Office of Procurement.</li> <li>• The County’s DB community may be able to receive a greater range of services, from Columbia Lighthouse for the Blind (CLB).</li> </ul>	
<b>Strength of organization</b> (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization’s capacity to carry out program):	
<ul style="list-style-type: none"> <li>• CLB has a long history of serving the visually impaired population; they have been providing services to the blind/ visually impaired for over 100 years.</li> <li>• They work closely with other community-based organizations, and other non-profits serving the service disabled population of the County.</li> <li>• CLB has a strong volunteer base of over 100 individuals who serve Montgomery County residents.</li> </ul>	
<b>Strength of Proposal</b> (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> <li>• The proposal seeks funds to identify and provide services to the County’s deaf blind community – which is estimated to be around 40 individuals. As they state in the proposal, this community, “while not large is often left out and isolated.”</li> </ul>	

**Montgomery County Council  
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<b>Name of Organization:</b> Community Bridges Inc.	
<b>Category/Program Area:</b> Op/<2006; Youth Development	<b>Amount Requested:</b> \$80,000
<b>Project Description:</b> Programs that work with school-aged girls and their parents	
<b>Cost-benefit analysis</b> (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> <li>• Serving 200 girls and 250 parents in after and out of school programs</li> <li>• Project cost \$274,000, 2/3 of budget from organization's funds</li> </ul>	
<b>Public benefit</b> (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> <li>• Serves young immigrant women; total government grants last year \$225,504</li> </ul>	
<b>Strength of organization</b> (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program):	
<ul style="list-style-type: none"> <li>• Organization has instituted changes through decreasing the amount of schools served (six) and increasing clients, emphasizing its whole girl focus</li> <li>• Since 1997, worked with over 2,200 Montgomery County girls attaining a 100% graduation rate</li> <li>• After a severe financial crisis in 2012, Community Bridges' new Executive Director has worked with the Board to increase individual giving by 60%</li> </ul>	
<b>Strength of Proposal</b> (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> <li>• New executive Director has stabilized financial operations and is working to establish a strategic plan</li> <li>• Utilizing student interns has initiated an excellent opportunity to create student mentors</li> <li>• Note 9 to Financial Statements indicates a substantial amount of organization's funding was provided by a single government grant. Additional funding diversification would benefit the organization.</li> </ul>	

**Montgomery County Council  
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<b>Name of Organization:</b> Community Clinic, Inc. (TAYA)	
<b>Category/Program Area:</b> Op Bud/<2006; Health/Behavioral Health	<b>Amount Requested:</b> \$35,200
<b>Project Description:</b> Support a case manager for the Teen and Young Adult Health Connection program (TAYA) to ensure continuity of care by serving as a liaison between complex patients and physicians, mental health professionals, schools and community service agencies.	
<b>Cost-benefit analysis</b> (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> <li>• Total Project Cost = \$62,205 (57% funded from grant request), projected to serve 400 patients. County's per patient cost would be \$88; total per patient cost is \$155.51</li> <li>• Cost to County in 2012 for 422 teen births was \$14,545,074. TAYA's State Title 10 Family Planning Report estimates 400 pregnancies averted for a savings of \$34,467 each or \$13.8 million.</li> <li>• Less than half of teen mothers finish high school and 2/3 of families begun by young, unmarried women live in poverty.</li> </ul>	
<b>Public benefit</b> (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> <li>• 84% of TAYA clients report NO other health care. Unplanned and teen pregnancies cost Montgomery County taxpayers \$14.5 million in 2013, with the teen pregnancy rate three times as high among Latinas (62% of client base) as teens overall.</li> <li>• Intervention with at-risk youth with confidential, free primary healthcare services reduces unplanned and teen pregnancies and reduces incidence of STIs.</li> <li>• Case management improves continuity of care, eases client navigation of healthcare services, and enhances client compliance with healthcare recommendations.</li> <li>• Confidentiality and cultural competence facilitate youth compliance with healthcare recommendations and taking responsibility for their healthcare in general (insured or not).</li> </ul>	
<b>Strength of organization</b> (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program):	
<ul style="list-style-type: none"> <li>• TAYA clinic opened in 2000 and in FY13 served 3,186 patients.</li> <li>• Partnership with Family Services, Inc. to serve teens upcounty.</li> <li>• Merger with larger Community Clinic, Inc. Feb 1, 2014 will likely result in greater long term stability and access to some primary care for clients, but short term disruption as offices, personnel and processes merge.</li> </ul>	
<b>Strength of Proposal</b> (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> <li>• TAYA reports positive results for 185 clients served (of 217 total eligible for case management) in the first six months of FY14. 100% referred to at least one outside resource, 71% for healthcare (primary, specialty and/or medical assistance programs) 29% for other issues (mental health, food, clothing, social supports; without case management 55% of clients did not make necessary effort to resolve their issues. That said, the proposal would benefit from focusing more on actual outcomes than outputs (e.g. numbers referred)</li> <li>• The proposed program leverages use of two university social-work interns as well as part time volunteers to supplement the work of paid staff and stretch their resources.</li> </ul>	

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<b>Name of Organization:</b> Community Health and Empowerment Education and Research, Inc. (CHEER)	
<b>Category/Program Area:</b> Op/≥2006; Health/Behavioral Health	<b>Amount Requested:</b> \$49,310
<b>Project Description:</b> Proposal provides support to enable 60 health and wellness circle participants plus 240 residents in high needs neighborhoods in Long Branch and Takoma Park to help meet basic needs for healthy food, housing and economic development.	
<b>Cost-benefit analysis</b> (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> <li>• Request covers approximately 25% of total program budget serving 300 persons in high needs area.</li> <li>• County cost per person is approximately \$164.</li> <li>• The organization will support the non-medical aspects of the Long Branch Health Enterprise Zone and provide focused services to diabetic residents.</li> </ul>	
<b>Public benefit</b> (identified and demonstrated need; target population well served by proposal; program justification):	
Benefit is high with services to identified high needs communities.	
<ul style="list-style-type: none"> <li>• Proposal serves Council identified priorities for services in areas of need, and supports the Long Branch Health Enterprise Zone.</li> <li>• According to Community Need Index, zip codes 20903 and 20912 are the highest medical need zip code areas in Montgomery County.</li> </ul>	
<b>Strength of organization</b> (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization’s capacity to carry out program):	
<ul style="list-style-type: none"> <li>• Organization is experienced (over 6 years) with proven track record. It aims to be self-sustaining.</li> <li>• Able to provide health support circle in English and Spanish.</li> </ul>	
<b>Strength of Proposal</b> (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> <li>• Very strong and well researched with identifiable goals and performance measures. The diabetic wellness centers include standardized pre-test and post-test measures with hospitals providing lab test results. Not only serves the 300 persons mentioned but the community as a whole.</li> </ul>	

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<b>Name of Organization:</b> Community Ministries of Rockville #1	
<b>Category/Program Area:</b> Op/<2006; Older Adults/People with Disabilities	<b>Amount Requested:</b> \$35,019
<b>Project Description:</b> Elderly Ministries Program providing Home Care Services and the Safe and Habitable Home Project with a goal to keep frail elders safely in their own homes for longer. Case management, 4 hours home care, needed home repairs provided as well as Emergency Response Systems for those most at-risk.	
<b>Cost-benefit analysis</b> (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> <li>• Program total cost \$199,365. Request is for 18% of total.</li> <li>• Serve 32 clients. Cost per person for 4 hours home care weekly is \$4,000 per year which is less than the \$5,200 monthly Medicaid cost for an elder in an institutional setting, so savings are achieved.</li> <li>• Helps modestly to reduce County older adult services wait list.</li> </ul>	
<b>Public benefit</b> (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> <li>• 14% of Rockville householders are over 65, 6.5% are at or below federal poverty level. Most clients are women 70 or older with chronic health conditions living alone.</li> <li>• The wait list for County older adult services is more than 1,500 people. Clients selected are those with greatest need, rather than chronologically.</li> <li>• 100% client satisfaction indicating program very much meets their needs.</li> </ul>	
<b>Strength of organization</b> (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program):	
<ul style="list-style-type: none"> <li>• Community Ministries of Rockville (CMR) has served 1,300 frail elders over past 30 years</li> <li>• 82% of budget raised from individuals, private foundations and City of Rockville. Also receives in kind donations of \$32,000</li> </ul>	
<b>Strength of Proposal</b> (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> <li>• Particularly clear description and provision of both outputs (numbers served) and outcomes (how long clients remain independent in their homes.)</li> <li>• Work with Rockville Senior Center, Rebuilding Together, United Way Corporate Volunteerism Program and two agencies for home care provision</li> <li>• Since Home Care Partners provides similar services to Gaithersburg and is the provider for Rockville through CMR (this proposal), perhaps the two organizations could merge proposals.</li> </ul>	

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<b>Name of Organization:</b> Community Ministries of Rockville #2	
<b>Category/Program Area:</b> Op/>2006; Basic Needs/Emergency/Housing/Legal	<b>Amount Requested:</b> \$75,000
<b>Project Description:</b> Community Ministries of Rockville provides emergency assistance to Rockville residents facing financial crisis such as eviction/ utility shutoffs and referrals for basic human services	
<b>Cost-benefit analysis</b> (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> <li>• Program total cost is \$ 183,444. Additional two hours per day to Rockville Emergency Assistance Program service hours requested</li> </ul>	
<b>Public benefit</b> (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> <li>• Community Ministries of Rockville programs include the Mansfield Kaseman health clinic, which serves the uninsured adult residents as well as uninsured homeless.</li> <li>• It provides home care services and repairs to low income frail elderly Rockville residents.</li> <li>• It provides housing for the homeless</li> </ul>	
<b>Strength of organization</b> (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program):	
<ul style="list-style-type: none"> <li>• Community Ministries of Rockville has been in operation over 46 years</li> <li>• Community Ministries of Rockville has provided services to more than 63,000 residents at the end of fiscal year 2013.</li> <li>• Community Ministries of Rockville effectiveness is due to its location in the Mansfield Kaseman Clinic</li> <li>• Community Ministries of Rockville collaborates with a lot of nonprofits; MCEA, DHHS, Manna Food to support its services.</li> </ul>	
<b>Strength of Proposal</b> (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> <li>• Proposal clearly written with plan to improve services in all the programs it offers.</li> <li>• Since its establishment Community Ministries of Rockville provides comprehensive health care as well as social services to residents.</li> <li>• Community Ministries of Rockville is integrated and coordinated with many organizations and nonprofits to provide quality services to its target population.</li> <li>• Community Ministries of Rockville has good recruitment of volunteers who supports its operations</li> <li>• Community Ministries of Rockville has strong volunteer support base, partnerships and strong reputation in the community, with special reference to the Mansfield Kaseman Clinic</li> </ul>	

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<b>Name of Organization:</b> Community Ministries of Rockville #3	
<b>Category/Program Area:</b> Op/<2006; Economic Development/Workforce Development	<b>Amount Requested:</b> \$40,385
<b>Project Description:</b> To support the Language Outreach Program	
<p><b>Cost-benefit analysis</b> (cost of service or activity; impact on recipient relative to cost):</p> <ul style="list-style-type: none"> <li>• Expects to serve 40 participants in this naturalization program and 120 in its childcare classes; Roughly \$250 per client</li> <li>• Becoming a citizen has a huge benefit to individual and to community at large</li> </ul>	
<p><b>Public benefit</b> (identified and demonstrated need; target population well served by proposal; program justification):</p> <ul style="list-style-type: none"> <li>• Target population is well-identified and organization is well-suited to work with them.</li> </ul>	
<p><b>Strength of organization</b> (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization’s capacity to carry out program):</p> <ul style="list-style-type: none"> <li>• Organization is quite strong with various programs other than this particular program and participants often utilize these other programs.</li> <li>• Partners with many different organizations and utilizes volunteers very well to provide some of the trainings.</li> </ul>	
<p><b>Strength of Proposal</b> (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):</p> <ul style="list-style-type: none"> <li>• Proposal is fairly clear.</li> <li>• Providing child care classes while participants are in the naturalization classes is a strong benefit as it helps people continue the classes.</li> <li>• The proposal would be strengthened by providing an outline of the schedule of classes that are offered; when and for how long, etc., so that the narrative and budget are more clearly aligned. The budget page listed different time frames than the narrative, decreasing clarity.</li> <li>• During the interview session, details regarding the naturalization program were discussed, including the fact that as part of the class, participants are given the opportunity to have mock interviews with immigration officials to become comfortable with that process. This opportunity offers participants more insight and understanding of the citizenship process and would then seem to have a positive effect on them passing the citizenship test. Providing that type of information in the narrative would have greatly enhanced the proposal as it seems to be something that differentiates this organization and program from others that offer similar services.</li> </ul>	

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<b>Name of Organization:</b> Community Ministries of Rockville #4	
<b>Category/Program Area:</b> Op/<2006; Basics Needs/Emergency/Housing/Legal	<b>Amount Requested:</b> \$15,000
<b>Project Description:</b> The request will be used to provide case management, client support, and life skills development services for formerly homeless men and women that Community Ministries of Rockville (CMR) serves. The program serves transitional housing residents at both Jefferson House for men and a new facility, opened in February for women.	
<b>Cost-benefit analysis</b> (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> <li>• The cost of CMR’s supportive homeless housing program is \$175,850 and they are requesting \$15,000 which is 9% of the total program costs.</li> <li>• 91% of program costs will be funded from Federal, State, and private sources.</li> <li>• CMR anticipates working with five homeless women in the new facility beginning in February 2014.</li> </ul>	
<b>Public benefit</b> (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> <li>• CMR has provided 439,136 bed nights through its various housing program since 1987.</li> <li>• In FY13, Jefferson House had 8 homeless male residents for 2018 bed nights.</li> <li>• Over 20,000 people are on the waitlist for public housing in Montgomery County.</li> </ul>	
<b>Strength of organization</b> (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization’s capacity to carry out program):	
<ul style="list-style-type: none"> <li>• CMR has been and continues to be a strong partner with Montgomery County assisting with the County Council’s priority of creating a safety net and providing assistance to the neediest members of the community.</li> <li>• CMR has built strong partnerships with the non profit community and is a member of the Montgomery County Continuum of Care Group.</li> <li>• In FY14 CMR was awarded a loan through the Montgomery County Group Home Acquisition Program to finance the new house that will be used for homeless women.</li> </ul>	
<b>Strength of Proposal</b> (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> <li>• This is a strong proposal with a clear mission to serve homeless men and women.</li> <li>• The match for this project is impressive and reflects the diversity of funding sources that CMR has cultivated for this project.</li> <li>• The program outcomes are clear and manageable.</li> </ul>	

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<b>Name of Organization:</b> Community Preservation and Development Corporation	
<b>Category/Program Area:</b> Sm. Cap/<2006; Youth Development	<b>Amount Requested:</b> \$13,500
<b>Project Description:</b> Funds for a computer, software, security cart and copier for the Park Montgomery Community Center.	
<b>Cost-benefit analysis</b> (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> <li>• Purchase laptops and related items (to replace existing computers) to support four programs--one serving 30 high school students, a second serving 15 adults, and a third providing job readiness skills for older youth and a fourth, a free tax preparation service.</li> <li>• Student volunteers help to manage the computers for general use by residents.</li> </ul>	
<b>Public benefit</b> (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> <li>• There is a demonstrated need for the 22 desktop computers. Those currently in use are seven-years old and have reached end-of-life condition and are unable to be updated and repaired.</li> <li>• Park Montgomery Affordable Housing at 8860 Piney Branch Rd., Silver Spring is home to 475 low income immigrant residents, including 112 children under the age of 18.</li> <li>• The low income immigrant residents of the building constitute the target population.</li> </ul>	
<b>Strength of organization</b> (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program):	
<ul style="list-style-type: none"> <li>• Community Preservation and Development Corporation operates affordable housing with support services in 27 locations, 4662 units and 9102 residents in DC, Virginia and Maryland; two of the locations are in MD and the project would be located at one of these.</li> <li>• Community Preservation and Development Corporation partners with other organizations to provide the services supported by this project which, in turn, serves the needs of ESL residents from Ethiopia, West Africa and Haiti.</li> </ul>	
<b>Strength of Proposal</b> (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> <li>• The rationale and budget for the purchase of laptops to support the program is clear.</li> <li>• Helpful to provide information on how often computers will be used by residents in addition to the four programs identified in the proposal. This might establish a greater need and greater public benefit for the funds.</li> <li>• Relationship to relevant partners is articulated.</li> <li>• The immediate project outcome is clear—the acquisition of laptops and related items. Longer term outcomes will be harder to assess; organization should include a plan for regular, computer/laptop replacement.</li> </ul>	

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<b>Name of Organization:</b> Conflict Resolution Center of Montgomery County #1	
<b>Category/Program Area:</b> Op/<2006; Other	<b>Amount Requested:</b> \$75,824
<b>Project Description:</b> Expenses in support of Community Solutions Project. The mission of which would be to “manage, resolve, and transform community-wide conflicts involving the County’s neediest and most vulnerable citizens.” The focus of the program would be to enable participants to develop more durable, less costly solutions to conflicts, focusing on the growing immigrant population, homeless, people with disabilities, individuals who previously had been incarcerated, and seniors. Funds are being sought for a full-time program director, facilitators, ongoing training, meeting space and supplies, and a variety of other operating costs.	
<b>Cost-benefit analysis</b> (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> <li>The Conflict Resolution Center of Montgomery County (CRCMC) indicated that it intended to serve between 300 and 1,000 County residents through the program. With such a broad range estimate it is not possible to calculate the estimated impact on recipients relative to the cost.</li> </ul>	
<b>Public benefit</b> (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> <li>The application identified characteristics of the program’s target population but lacked specific references to areas within the County where these populations would be served.</li> </ul>	
<b>Strength of organization</b> (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization’s capacity to carry out program):	
<ul style="list-style-type: none"> <li>Since April 2008, the CRCMC has handled 2,000 mediation cases, 250 community conferences, and 100 large-group facilitations. The Community Solutions Program, formerly the Facilitation Program, has been operating for over ten years. CRCMC uses more than 100 volunteers for its services.</li> <li>CRCMC is requesting 64.7 percent of the program costs. \$28,000 of the CRCMC funding was identified as volunteer contributions of time as in-kind donations.</li> <li>The program proposes to expand outreach as a way of enhancing eligibility for public and private funding in the future.</li> <li>The application provided examples of services that the Community Solutions Program provided in prior years but did not indicate how many individuals benefited from these services.</li> </ul>	
<b>Strength of Proposal</b> (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> <li>While the program appears to be quite aspirational, it was not clear whether organizations had specifically expressed interest in the services of the Community Solutions Program, and did not identify specific examples of how the program model would work.</li> <li>The CRCMC provided some information on how funds would lead to training 10 new facilitators, the conduct of six workshops, outreach to six disadvantaged communities, and direct services to at least 20 groups in conflict. The application would have benefitted from additional information on how individuals would be served and information on how reductions in conflicts of groups would result in specific, measurable outcomes for individual group members. Additionally, targets by which achievement of outcomes could be judged during the program year, would have been helpful.</li> <li>The application also would have benefitted from more specific, concrete information about groups, individuals, and communities to be served.</li> </ul>	

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<b>Name of Organization:</b> Conflict Resolution Center of Montgomery County #2	
<b>Category/Program Area:</b> Op/<2006; Other	<b>Amount Requested:</b> \$57,495
<b>Project Description:</b> Expenses for bi-lingual Conflict Resolution Services. The Conflict Resolution Center of Montgomery County (CRCMC) is requesting funding to expand services to non-English speaking residents by expanding bilingual services in Spanish, French (for African communities) and Mandarin to serve Chinese communities. Funding would be used to hire a half-time staff member to do intake in Spanish, with another half-time staff member to coordinate outreach and conflict resolution for non-English speakers.	
<b>Cost-benefit analysis</b> (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> <li>• The hours for and cost of the part-time outreach liaison and intake specialists were clear and reasonable.</li> <li>• Insufficient detail about the number of individuals or groups to be served was provided to calculate the impact on the recipient relative to the cost.</li> </ul>	
<b>Public benefit</b> (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> <li>• Serving the growing population of non-English speakers has a clear benefit.</li> <li>• The application did not provide specific information regarding the location of (within the County) or specific populations that would be served.</li> </ul>	
<b>Strength of organization</b> (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program):	
<ul style="list-style-type: none"> <li>• Since April 2008, the CRCMC has handled 2,000 mediation cases, 250 community conferences, and 100 large-group facilitations. The Community Solutions Program, formerly the Facilitation Program, has been operating for over ten years. CRCMC uses 100 volunteers plus for its services.</li> <li>• The CRCMC is requesting \$57,595 in County funds, and is providing \$5,135 of its own funds, or about 8 percent of program costs. The revised program budget included \$162,995 of in-kind support, probably in the form of volunteer mediators.</li> <li>• The current bilingual program has been in operation since September 2013.</li> </ul>	
<b>Strength of Proposal</b> (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> <li>• The application would have been improved by the inclusion of outcomes specifically related to the services provided by bi-lingual mediators. Limited information about the current bilingual program was provided, but the application did not attempt to link results of that program to the services that would be expanded if funding was received.</li> <li>• The application indicated that they were expecting an increase of 100 percent in the number of Spanish speakers using services in the first year. Similar projected targets for how many French and Mandarin language speakers would be served as a result of services being made available in their own language would have strengthened the application.</li> <li>• Also, it was not clear how many of these additional individuals served would have successful outcomes as a result of services being available in their native language. Overall program results were provided from the past year, as was limited information about the current bilingual program, but the percentage of bilingual mediations was not included.</li> </ul>	

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<b>Name of Organization:</b> Conflict Resolution Center of Montgomery County #3	
<b>Category/Program Area:</b> Op/<2006; Youth Development	<b>Amount Requested:</b> \$62,366
<b>Project Description:</b> Expand in-school conflict resolution program	
<p><b>Cost-benefit analysis</b> (cost of service or activity; impact on recipient relative to cost):</p> <ul style="list-style-type: none"> <li>• Using current experience at Sligo &amp; Loiederman Middle Schools to create best practices for other schools</li> <li>• Will provide mediation services to 400 students and staff with a goal of 90% agreements</li> <li>• Program cost of \$124,000; grant request for 50% to support 4,000 students</li> </ul>	
<p><b>Public benefit</b> (identified and demonstrated need; target population well served by proposal; program justification):</p> <ul style="list-style-type: none"> <li>• Since 2008, the Conflict Resolution Center has handled more than 2000 mediation cases, 430 community conferencing requests and 100 large group facilitations to manage conflicts</li> <li>• Reached agreements in 93% of cases with 98% compliance</li> <li>• Studies show restorative justice programs promote accountability, reduce recidivism, improve school climates and reduce bullying</li> </ul>	
<p><b>Strength of organization</b> (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program):</p> <ul style="list-style-type: none"> <li>• Organization leverages program with 15% state and private sources; maximizes use of volunteers and mediators who donate their time</li> <li>• Conducted 350 mediations since December 2011</li> <li>• Has cooperative arrangement with schools providing work space and referrals</li> <li>• No previous county grants for this program; organization has had other programs funded.</li> </ul>	
<p><b>Strength of Proposal</b> (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):</p> <ul style="list-style-type: none"> <li>• Disciplinary referrals at Sligo Middle School dropped from 639 to 130 after introduction of program; fights also reduced from 24 to 6</li> <li>• Current grants from state government and in-kind support from Montgomery County School System</li> <li>• Goal of 90% agreement</li> </ul>	

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<b>Name of Organization:</b> Conflict Resolution Center of Montgomery County #4	
<b>Category/Program Area:</b> Op/<2006; Youth Development	<b>Amount Requested:</b> \$71,694
<b>Project Description:</b> Funding for a full-time managerial volunteer coordinator for the Youth Restorative Justice Initiative (YRJI)	
<b>Cost-benefit analysis</b> (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> <li>• Organization estimates court and government agency savings of between \$410,000-3,298,000 since 2008</li> <li>• Sixty percent of participants less likely to re-offend</li> <li>• Program cost for project is almost \$125,000 including \$28,000 of in-kind services. The organization's grant request is approximately 57% of the total.</li> </ul>	
<b>Public benefit</b> (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> <li>• Since 2013, collaborating with MCPS's Alternative Program to target high-risk students</li> <li>• In the past 5 years, the organization intervened in 250 incidents, providing a diversionary and restorative method to remedy harm and resolve conflict to 1,700 young offenders, victims and supporters. Participants reached an agreement in 98 percent of cases and agreements were upheld in 98 percent of those cases</li> <li>• According to an MCPS report, there was an eighteen percent increase of school bullying incidents in one year and 2138 suspensions were reported related directly to attacks, fighting and threats. Program seeks to reduce numbers through front end intervention programs</li> </ul>	
<b>Strength of organization</b> (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program):	
<ul style="list-style-type: none"> <li>• Organization has high compliance rate and is using methods to collect information and analyze feedback for improvement</li> <li>• Organization actively outreaches to several nonprofits for referrals</li> <li>• Active volunteer base, use of Americorps, and support from Md. Mediation and Conflict Resolution Office indicate focus on partnering</li> </ul>	
<b>Strength of Proposal</b> (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> <li>• Counseling cost 1/10 of court courts and can be facilitated much quicker</li> <li>• Aim to complete 75 mediation sessions or community circles</li> </ul>	

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<b>Name of Organization:</b> Conservation Montgomery, Inc	
<b>Category/Program Area:</b> Op/≥2006; Youth Development	<b>Amount Requested:</b> \$28,940
<b>Project Description:</b> Funding for Tree Keepers afterschool conservation program	
<b>Cost-benefit analysis</b> (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> <li>• Amount requested will provide 20 student stewardship opportunities</li> <li>• Funding will pay for up to three college students for 30 hours of work each week in transporting up to 20 student volunteers to sites where Conservation Montgomery has planted trees</li> </ul>	
<b>Public benefit</b> (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> <li>• Target population appears to be at-risk children to teach them about tree-keeping and increase public awareness about importance of sustaining tree canopy, especially in certain neighborhoods</li> <li>• Public benefit is described as long term survival of at least 60 trees</li> </ul>	
<b>Strength of organization</b> (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization’s capacity to carry out program):	
<ul style="list-style-type: none"> <li>• Program has not applied for or received county funding within the past 3 years</li> <li>• Organization partners with several community environmental groups, government agencies and local universities</li> </ul>	
<b>Strength of Proposal</b> (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> <li>• Specific outcomes include long term survival of 60 trees, increased community awareness about the need for care and maintenance of trees, and provision of stewardship opportunities to community youth</li> <li>• Results include documentation and photos of trees maintained by program and survey results from program participants</li> <li>• Program hopes to sustain itself in the future with additional grants and private contributions; also plans to conduct more outreach to reach more volunteers</li> </ul>	

**Montgomery County Council  
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<b>Name of Organization:</b> Conservation Montgomery – County Executive	
<b>Category/Program Area:</b> Op/≥2006; Other	<b>Amount Requested:</b> \$15,000
<b>Project Description:</b> Conservation and community education – Home Tree Care 101	
<p><b>Cost-benefit analysis</b> (cost of service or activity; impact on recipient relative to cost):</p> <ul style="list-style-type: none"> <li>• Organization plans to deliver 6 experiential classes to 20 people each. Participants will pay \$35. Grant would contribute an additional \$125 per participant (\$15,000/120 participants), for a total cost of \$160/participant/class)</li> </ul>	
<p><b>Public benefit</b> (identified and demonstrated need; target population well served by proposal; program justification):</p> <ul style="list-style-type: none"> <li>• Healthy and sustainable communities – healthier tree canopy in the community; prolonged tree life; the right tree in the right place</li> <li>• Vital living for all residents – better awareness of tree care; residents outdoors caring for trees</li> </ul>	
<p><b>Strength of organization</b> (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization’s capacity to carry out program):</p> <ul style="list-style-type: none"> <li>• Work with Department of Environmental Protection, Department of Permitting Services Planning and Parks Department</li> <li>• Database of 1,400 email recipients</li> <li>• 27 nonprofit partners</li> </ul>	
<p><b>Strength of Proposal</b> (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):</p> <ul style="list-style-type: none"> <li>• The organization is very concerned about the environment and helping residents employ methods to preserve the environment</li> <li>• It would be helpful to have more information about outcomes and impacts</li> </ul>	

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<b>Name of Organization:</b> Cornerstone Montgomery, Inc.	
<b>Category/Program Area:</b> Op/≥2006; Health/Behavioral Health	<b>Amount Requested:</b> \$45,600
<b>Project Description:</b> Proposal provides salary and expenses for staff to enable clients with severe and persistent mental illness to live in permanent supportive housing.	
<b>Cost-benefit analysis</b> (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> <li>• Although simple math reveals 40 persons to be served directly and indirectly at a grant-funded cost of \$1,140 per person, the cost for housing this critical population is not excessive.</li> <li>• Total grant request is approximately 30% of total project cost.</li> <li>• The grant pays for salary for one Supported Living Counselor.</li> </ul>	
<b>Public benefit</b> (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> <li>• Proposal serves a population in the County with severe mental illness, a difficult service population.</li> </ul>	
<b>Strength of organization</b> (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program):	
<ul style="list-style-type: none"> <li>• Cornerstone is the result of a merger between two well-established non-profit mental health providers to provide services, St Luke's House and Threshold Services.</li> </ul>	
<b>Strength of Proposal</b> (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> <li>• Proposal meets County Council priorities.</li> <li>• Well researched proposal making a strong case to serve a difficult population.</li> <li>• The supported living counselor is key to the success of program goals.</li> </ul>	

**Montgomery County Council  
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<b>Name of Organization:</b> Corporate Volunteer Council of Montgomery County	
<b>Category/Program Area:</b> Op/<2006; Community Development	<b>Amount Requested:</b> \$13,000
<b>Project Description:</b> Series of 4 workshops with one keynote address to encourage corporate volunteer programs	
<b>Cost-benefit analysis</b> (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> <li>Request is for consultant and speaker for workshops. This represents 45% of program costs. More than 1/3 of the requested funds are designated for consultant travel</li> </ul>	
<b>Public benefit</b> (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> <li>There is a benefit to the community from having corporate volunteer programs, but members of the business community are often unaware of the benefits they could realize from such programs. This program will educate some of the business community about these benefits and how to maximize them.</li> </ul>	
<b>Strength of organization</b> (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program):	
<ul style="list-style-type: none"> <li>Organization has partnerships in business community and Chambers of Commerce. They also partner with County Volunteer Center to link them to nonprofit community.</li> <li>Membership of 85 businesses includes organizations of all sizes. They will be conducting a membership drive in conjunction with the workshop series.</li> </ul>	
<b>Strength of Proposal</b> (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> <li>Plan for workshops is clear. It is based on work of a specific consultant and her offerings. The proposal would be strengthened by a better balance between program cost and travel.</li> <li>Workshops are intended as a benefit of membership and as an introduction to the organization for nonmembers.</li> <li>Outcomes will be quantified in membership growth and increase in volunteer activities.</li> <li>Sustainability was not addressed in the proposal and CVC is not sure if it will repeat or expand the workshops in the future.</li> </ul>	

**Montgomery County Council  
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<b>Name of Organization:</b> Crittenton Services of Greater Washington	
<b>Category/Program Area:</b> Op/<2006; Youth Development	<b>Amount Requested:</b> \$55,000
<b>Project Description:</b> Youth development and pregnancy prevention program for high school girls.	
<p><b>Cost-benefit analysis</b> (cost of service or activity; impact on recipient relative to cost):</p> <ul style="list-style-type: none"> <li>• Serves 80-120 girls from two high schools. Total budget is \$115,420 for program or between \$961 and \$1,443 per participant depending on the number of girls in the program.</li> <li>• Addresses healthful development issues, minimizing future community services needs</li> </ul>	
<p><b>Public benefit</b> (identified and demonstrated need; target population well served by proposal; program justification):</p> <ul style="list-style-type: none"> <li>• Good history of working with this target population providing individualized relationships with mentors.</li> <li>• Strong focus on self-improvement and building positive steps for the future including education, avoiding risky behavior and developing healthy relationships</li> </ul>	
<p><b>Strength of organization</b> (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program):</p> <ul style="list-style-type: none"> <li>• Utilizes a 26 week curriculum that is science-based, age appropriate and medically accurate.</li> <li>• Program is requested by three other High Schools in the County</li> <li>• Program has received Council Grant and/or Executive grant funding since 2012</li> </ul>	
<p><b>Strength of Proposal</b> (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):</p> <ul style="list-style-type: none"> <li>• The program description is clear and enthusiastic indicating both achieved and anticipated outcomes. Good sustainability over time.</li> <li>• Evaluations of program are done by a pre &amp; post program survey completed by the participants</li> <li>• Currently receiving foundation funding to augment Council and Executive grant funding, additional sources or strategies for sustainable revenue was not described.</li> <li>• Primary partner is MCPS for referral of participants and outreach strategies additional partnerships would strengthen this proposal</li> </ul>	

**Montgomery County Council  
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<b>Name of Organization:</b> Crittenton Services of Greater Washington – County Executive	
<b>Category/Program Area:</b> Op/<2006; Youth Development	<b>Amount Requested:</b> \$35,000
<b>Project Description:</b> 4C’ing the Future (4C’ing) is Crittenton’s college-awareness and preparation program for less affluent 8 <sup>th</sup> grade girls who would be the firsts in their families to attend college.	
<b>Cost-benefit analysis</b> (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> <li>• The FY15 funding will be utilized toward a college preparation program for 40 immigrant girls attending two County middle schools during the 2014- 2015 school year.</li> <li>• This program will provide valuable information and guidance in college curriculum and resources for financial aid, and instill positive attitudes toward high-school performance and college admission. Parental participation will also be encouraged in this preparatory process.</li> </ul>	
<b>Public benefit</b> (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> <li>• Crittenton’s 4C’ing intends to take full advantage of the wealth of information and knowledge available within the County, to provide guidance and information to the participating 8<sup>th</sup> graders.</li> <li>• Volunteers will be recruited to speak about their careers and educational experiences, to serve as chaperones for college tours and other enrichment programs, and will meet periodically with a small group of girls to discuss various career paths, as appropriate.</li> <li>• To increase the impact of the 4C’ing program, parents of participants will be recruited and trained to become ‘program promoters’, to reach out to other members of their communities.</li> </ul>	
<b>Strength of organization</b> (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization’s capacity to carry out program):	
<ul style="list-style-type: none"> <li>• Crittenton Services is a positive youth development organization that empowers the most vulnerable teen-age girls to make positive life-choices to achieve their goals.</li> <li>• For their 4C’ing program, the primary partners will be the Collaboration Council, County Recreation Department, and the participating middle school staff.</li> <li>• Crittenton is requesting 44% of their operational budget from the County Executive’s FY15 Community Collaboration Grants support; the balance of the funding will be raised from other resources, such as Collaboration Council’s Excel Beyond the Bell program (46%), other foundation grants and various fundraising efforts.</li> <li>• Crittenton has a stable and strong infrastructure to fulfill the objective and goals of their programs.</li> </ul>	
<b>Strength of Proposal</b> (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> <li>• The proposal is well-written, the goals and objectives are well-defined. The participating girls will be mostly of Hispanic and African descent, many from recently immigrated families.</li> <li>• Since 1983, Crittenton Services have served nearly 8,000 girls in Montgomery County through various school-based programs and are well-integrated with other nonprofits and County services.</li> <li>• FY15 will be the second year of funding for Crittenton’s 4C’ing program.</li> <li>• Budget details for this project are well-itemized and clearly specified.</li> </ul>	

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<b>Name of Organization:</b> Crossroads Community Food Network, Inc.	
<b>Category/Program Area:</b> Op/≥2006; Basic Needs/Emergency/Housing/Legal	<b>Amount Requested:</b> \$60,800
<b>Project Description:</b> Staff, food subsidy and operating expenses for market's nutritional assistance program	
<p><b>Cost-benefit analysis</b> (cost of service or activity; impact on recipient relative to cost):</p> <ul style="list-style-type: none"> <li>• 100% of funding requested for salaries 82% and Operations 18%</li> <li>• 2013 season \$49,371 in Fresh Checks distributed with 96.5% redemption rate from 1,643 individuals/families (\$30.04/recipient). Healthy Eating program served 500+ participants.</li> </ul>	
<p><b>Public benefit</b> (identified/demonstrated need; target population well served; program justification):</p> <ul style="list-style-type: none"> <li>• 2014: Distribute funds redeemable for fresh fruit and vegetables to at least 1600 low income families receiving SNAP, WIC, and SFMNP. Will adjust amount per family if increased number of families. Teach over 500 children about eating healthfully. Distributed \$240,000 in Fresh Checks over past 7 seasons. Allocates 90% (\$245,262) of the \$272,516 annual budget for the Fresh Checks and Healthy Eating programs.</li> </ul>	
<p><b>Strength of organization</b> (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program):</p> <ul style="list-style-type: none"> <li>• Stable program; Giving from Board of Directors is 100%</li> <li>• Collaborates with Eat Fresh MD, Mont. County Food Council and Food Recovery Working Group Bilingual educator available in hands-on lessons, cooking, farmer visits, and food tasting</li> <li>• Proposed funding sources: state and local government grants 35%, foundation grants 44%, fee for service 15%, contributions from individuals and businesses 6%</li> <li>• Active volunteer base: seven regular volunteers in the Fresh Checks Program (vouchers) and parent volunteers in the Healthy Eating Program (education).</li> <li>• Future plans: diversify: expand fundraising, collaborations, with partnering organizations jointly apply for funding, explore revenue generating income streams, e.g., develop community commercial kitchens for low-income micro-entrepreneurs. Will start individual giving program.</li> <li>• Potential programming could offer job opportunities in the local foods economy while producing revenue to support their current programs.</li> <li>• Assist advocacy organizations working to leverage policy to improve local food access.</li> </ul>	
<ul style="list-style-type: none"> <li>• <b>Strength of Proposal</b> (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):</li> <li>• Strong proposal with direct benefit to recipient July-Nov 2014– Distribute Fresh Checks redeemable for fresh fruit and vegetables to at least 1600 needy families receiving SNAP, WIC, and SFMNP. Developed curriculum for Healthy Eating program in collaboration with school partners and scheduled sessions for the program</li> <li>• Dec-May 2015 Healthy Eating program in two schools serving 100 students per month with ongoing community and informational sessions.</li> <li>• Outcomes measured by: number of weekly Fresh Checks participants and corresponding demographic information; number of Healthy Eating participants; program evaluations and surveys administered to all participants; and direct feedback from students, teachers, and parents.</li> </ul>	

**Montgomery County Council  
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<b>Name of Organization:</b> Cultural and Diversity Enrichment Services USA, Inc. (CADES-USA)	
<b>Category/Program Area:</b> Op/<2006; Youth Development	<b>Amount Requested:</b> \$45,000
<b>Project Description:</b> CADES-USA provides leadership empowerment and entrepreneurship for 180 youths in 6 local schools	
<b>Cost-benefit analysis</b> (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> <li>• Anticipates serving 180 students and extending program to more locations. The approximate cost per student is \$603.00 based on total cost of project.</li> <li>• Funds used to pay teachers for tutoring and mentoring</li> </ul>	
<b>Public benefit</b> (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> <li>• Aligns with MCPS education priorities supporting academic and career pathways for students</li> <li>• Utilizes many community volunteers as well as former students</li> <li>• Desire to expand program to reach more students</li> </ul>	
<b>Strength of organization</b> (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization’s capacity to carry out program):	
<ul style="list-style-type: none"> <li>• Organization has a strong history for serving the community with good outcome data.</li> <li>• Organization partners with MCPS, Montgomery County African Affairs Advisory group, Cameroon “KANG”, CASA of Maryland and African Leadership Empowerment Council</li> </ul>	
<b>Strength of Proposal</b> (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> <li>• Clear description of the program was provided including measurable outcomes data. Funding to be used to pay quality instructors.</li> <li>• Proposed FY15 budget mix will be 72% Council and Executive grants, 32% donor funds. CADES-USA has not received Council grant funding but has received Executive grants for the last 3 years.</li> <li>• Program proposes to grow, although growth strategies were not described.</li> </ul>	

**Montgomery County Council  
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<b>Name of Organization:</b> Cultural and Diversity Enrichment Services USA, Inc. (CADES-USA) - County Executive	
<b>Category/Program Area:</b> Op/<2006; Youth Development	<b>Amount Requested:</b> \$34,000
<b>Project Description:</b> Programming for immigrant youth	
<b>Cost-benefit analysis</b> (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> <li>• See evaluation on prior page</li> </ul>	
<b>Public benefit</b> (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> <li>• See evaluation on prior page</li> </ul>	
<b>Strength of organization</b> (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program):	
<ul style="list-style-type: none"> <li>• See evaluation on prior page</li> </ul>	
<b>Strength of Proposal</b> (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> <li>• See evaluation on prior page</li> </ul>	