

**Montgomery County Council
Community Grant Advisory Group
FY16 Evaluative Comments Information Sheet**

Name of Organization: C&O Canal Trust - County Executive	
Category/Program Area: Established; Community Development	Amount Requested: \$24,329
Project Description: Underwrite the delivery of cultural, educational, and recreational services the Trust provides to Montgomery County through our programs and operations.	
Cost-benefit analysis (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> • Grant funding will support two staff member salaries. • The organization itself supports the C&O Canal, which has 5 million visitors annually (36% of which visit the part located in Montgomery County). • Requested funding (\$24,329) is 6% of total program cost (\$385,170) 	
Public benefit (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> • Variety of programs reach a variety of audiences: Canal Quarters (overnight guests), Canal Pride (volunteers), and Canal Classrooms (students) • Intended outcomes include: increasing number of visitors to Canal Quarters, increasing number of volunteers, integrating Canal Classrooms program in Montgomery County 	
Strength of organization (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program):	
<ul style="list-style-type: none"> • C&O Canal Trust has been in operation since 2007. • 1,300 volunteers work with the organization annually offering an estimated 10,000 hours of labor worth an estimated \$200,000. • Collaborative relationships exist with 16 other Montgomery County non-profits including Friends of Historical Great Falls Tavern, C&O Canal Association, Heritage Montgomery, Sugarloaf Regional trails, and Montgomery County Public School Systems. • Other funding comes from Canal Quarters revenue, corporate contributions, and foundation contributions. 	
Strength of Proposal (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> • Lasting organizational sustainability through dedicated work with 1,300 volunteers, 16 other non-profits, high number of park visitors • Additional detail would be helpful in the following areas: including benchmark data would give context to the percentages and numbers listed in the outcomes section; more thorough explanation of how 5 million park visitors generate \$35 each in revenue; and justification for incoming president's salary (over \$100,000) within FY2015 budget of \$626,100. 	

**Montgomery County Council
Community Grant Advisory Group
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Name of Organization: Camp Fire USA Patuxent Area Council INC	
Category/Program Area: Established; Youth Development	Amount Requested: \$67,000
Project Description: Provide out of school time programs that teach youth leadership, community engagement and prepare them for life.	
Cost-benefit analysis (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> Funds requested represent 39% of overall project budget to serve youth, teens and young adults and will support three full-time staff positions, rent, transportation and program supplies including cell phones, internet connection and field trip meals. 	
Public benefit (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> Youth in grades pre-K through 12 participate in skills-building activities that emphasize personal leadership, community service, career exploration, appreciation of nature and creative expression through art. Target population and measured outcomes for youth program are broad – from leadership to volunteerism to school attendance; proposal can benefit from demonstrating need and rationale for metrics it is using. 	
Strength of organization (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization’s capacity to carry out program):	
<ul style="list-style-type: none"> Organization has provided programs in the community for over 70 years and has demonstrated a strong capacity to implement wide-reaching programming. Organization collaborates and partners with numerous county and state entities and utilizes volunteers from schools, nonprofits and corporations. Organization has a diversity of funding sources, from program fees, grants and donations that indicates long-term financial sustainability and broad organization support. 	
Strength of Proposal (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> Proposal provides a clear description of partnerships with community resources and regional organizations, with strong volunteer components to run the organization as a whole. Proposal can benefit from greater detail on expanding program into new communities with demonstrated need including specific age groups or youth with disabilities. Proposal would also benefit from noting the number of youth served over the three years the program has been in existence, further illustrating need and growth in serving Montgomery County youth. 	

**Montgomery County Council
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Name of Organization: Care for Youth Health, Inc.	
Category/Program Area: Newer; Health/Behavioral Health	Amount Requested: \$58,248
Project Description: Funds to open a new site to deliver healthcare services in south-east Montgomery County.	
Cost-benefit analysis (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> • Funding will enable the organization to open a new facility to provide medical services to seniors and other residents in the Takoma Park area. The Washington Adventist Hospital will partner with the organization to provide support for the new facility. • Most of the organization's funds are obtained through 3rd party billing, ensuring sustainability. 	
Public benefit (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> • Care for Your Health's current site on New Hampshire Ave in the Colesville area of Silver Spring has only one examining room and is operating at capacity. • An additional site, staffed-by a full-time nurse practitioner will expand its ability to provide services, especially to those in the south-east part of the county. 	
Strength of organization (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program):	
<ul style="list-style-type: none"> • Care for Your Health provides a patient centered medical model with an emphasis on geriatric care. • It is known for providing both in-home and clinic-based care. • The organization partners closely with Washington Adventist Hospital, the Department of Aging, as well as local nonprofits including Impact Silver Spring and CHEER to provide comprehensive services to needy senior citizens. • 	
Strength of Proposal (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> • Washington Adventist Health has committed to support the salary of the staff for the first two years. • The organization anticipates providing care to 200 residents in the first year at this new site, and see 800 residents per year by year three. • The proposal would be stronger if the organization had already identified the location for its new site. 	

**Montgomery County Council
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Name of Organization: Caribbean Help Center, Inc.	
Category/Program Area: Established; Economic/Workforce Development	Amount Requested: \$50,000
Project Description: Provide immigration and employment assistance for low income clients in our community.	
Cost-benefit analysis (cost of service or activity; impact on recipient relative to cost): The proposed service would touch 800 people, a very large number given that Caribbean Help Center is asking for only slightly more than \$600 per person helped. In pure dollar value terms, this would be a very effective use of public funds. The target population (Haitian immigrants) would be well-served by the proposal, because they have few (if any) other places to turn for employment guidance and training, and assistance in compliance with the Haitian Family Reunification Parole program at no cost to the applicant.	
Public benefit (identified and demonstrated need; target population well served by proposal; program justification): Caribbean Help Center identifies two major aims for the program: Employment preparation and guidance, and family reunification under a recent Department of Homeland Security policy aimed specifically at Haitians. The Caribbean Help Center programs envisions direct help to Haitian immigrants, who often have (or will have) difficulty navigating U.S. government forms and policies. The Caribbean Help Center application seems especially justified given the newness of the HFRP and the changing immigration reform policies which may soon affect many more immigrants in the United States.	
Strength of organization (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program): Although Caribbean Help Center has existed for 20 years, it has served relatively few Montgomery County residents, and a relatively limited sector of the immigrant community. Its partnerships with other Montgomery County non-profits seem strong and well-established. It relies very heavily on volunteers (perhaps too heavily?), and seeks money in this application to professionalize its program staff. Its board of directors participates actively in its programs, although there's no evidence in the application that the board contributes financially to Caribbean Help Center.	
Strength of Proposal (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding): The proposal would have been stronger with a) a better plan for additional fundraising, b) a clearer vision of how families will be reunified in Montgomery County and c) a clearer method of identifying and measuring successes. The application notes that the program may become more necessary and more popular as the recession ends, or at least diminishes. However, no clear plan is presented to seek (or obtain) additional funds for expansion in future years. Nor is there deep detail about the special needs of Haitian job-seekers. The application is also silent on exactly what Caribbean Help Center would do once families are reunited. Would Caribbean Help Center help all members of a reunited family, or just the primary wage-earner?	

**Montgomery County Council
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Name of Organization: CASA de Maryland, Inc.	
Category/Program Area: Established; Basic Need	Amount Requested: \$100,000
Project Description: Provides linguistically and culturally appropriate social services, case management, and assistance in accessing benefits to low-income immigrants.	
Cost-benefit analysis (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> • The applicant provides detailed information pertaining to the community impact on costs incurred. The cost is minimal relative to the outcomes achieved and individuals served (in excess of \$3 million benefited). • Focus of support is enhancing long-term sustainability and skills that will assist target population in the future; however, applicant does not differentiate how case management support is different from similar organizations. • Estimated 3,015 individuals to be served through County Council grant assistance. 	
Public benefit (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> • Due to the size of organization and its reach within the community, the potential impact is quite high. • The target population has been identified, and seems to be well supported given the organization's current model. • The benefits can be outlined further by describing the case management model and how this model supports the target population (i.e. length of time individuals are served, how they become engaged with the organization). 	
Strength of organization (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program):	
<ul style="list-style-type: none"> • The organization is a longstanding community entity and has received public and private funding to support its myriad of service offerings. • CASA has capacity to manage copious funding streams, given large grants received previously from government sources. • Hundreds of volunteers are used to support the programs, and are leveraged to the best extent possible. • CASA has strong partnerships with other Montgomery County organizations to complement the services they provide. 	
Strength of Proposal (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> • The previous results/accomplishments speak to the organization's strengths and ability to outreach and serve its target population. • The outcomes are aligned well with the purpose of the project and proposed services. These outcome categories speak to the different goals of CASA. • The sustainability plan is clear, as well as the project budget. 	

**Montgomery County Council
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Name of Organization: CASA de Maryland, Inc.	
Category/Program Area: Established; Youth Development	Amount Requested: \$100,000
Project Description: Provide assistance in applying for DACA (Deferred Action for Childhood Arrivals) and accessing college and/or the workforce, and leadership development for the County's immigrant youth.	
Cost-benefit analysis (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> • CASA is asking for \$100,000 towards a total project budget of \$283,070, 35% of the budget. • Over 3,000 county youth will be served. • Funds would be used for 8 salaries including program, development, and legal positions. Funds would also be used for program supplies, office supplies, and rent. • CASA's FY15 organizational budget is \$9,324,365. 	
Public benefit (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> • CASA will assist county youth in completing applications for DACA and will provide workshops on college/workplace readiness. The DACA program allows youth to defer deportation and to pursue work or a college degree. CASA anticipates growing demand with the President's recent Executive Order on Immigration. • 10 county youth will participate in a 7-week long leadership-training program. 	
Strength of organization (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program):	
<ul style="list-style-type: none"> • CASA's overall mission is to serve the Latino/immigrant population through advocacy and a comprehensive range of services. The organization has been in existence since 1985 and serves 38,000 people a year across the state. • CASA assists youth with navigating higher education via the Dream Act. • CASA reports it is the largest provider of DACA assistance in Maryland. Since 2012 CASA has helped successfully process 7,908 applications, including 2,367 youth. • CASA has strong collaborative relationships with multiple agencies and utilizes a large volunteer base. DACA volunteers work under the supervision of attorneys. • CASA has received both Council and County Executive Community Collaboration grants the past three years. 	
Strength of Proposal (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> • The proposal was well-written and the budget clear. • Significant funding comes from government grants, which CASA leverages to attract funding from foundations/corporations. Additional funds come from individual donors and from fees paid by clients to have their DACA applications reviewed and processed. • Projected outcomes include 3,000 youth educated about DACA and 650 applications submitted, 200-300 youth benefitting from college prep workshops, and 10 youth gaining leadership skills. The outcome included for the leadership component could be stronger with the actual impact measured as opposed to just the number of students participating tracked. 	

**Montgomery County Council
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Name of Organization: CASA de Maryland, Inc.	
Category/Program Area: Established; Basic Need	Amount Requested: \$150,000
Project Description: Funding to Provide assistance to Montgomery County’s immigrant residents in applying for immigration relief under the new federal Deferred Action for Parental Accountability (DAPA) program.	
Cost-benefit analysis (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> • The request for FY16 is about 20% or \$150,000 of their budget of \$742,766. • The request will pay for a percentage of salaries, rent and supplies. • CASA estimates that the county will see a \$40.7 million increase in tax revenues over five years as the result of the DAPA program 	
Public benefit (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> • As workers apply for and receive work permits, they will be able to move from an informal to a formal labor market, associated with an increase in wages. • Immigrants will be able to open bank accounts, and benefit from many other programs open to documented residents of the Untied States. 	
Strength of organization (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization’s capacity to carry out program):	
<ul style="list-style-type: none"> • Well established, successful and committed to the immigrant population in providing services for independence and acclamation to society. • Casa de Maryland aligns with the County’s priorities of supporting a vibrant economy and promoting vital living for all residents. 	
Strength of Proposal (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> • CASA will build on its track record working with youth in the Deferred Action for Childhood Arrivals (DACA) program. Through that program, CASA reports that it has provided follow-up legal services to more than 470 DACA applicants. • The DAPA program is currently on hold as a result of an order issued by a federal district court in Texas that blocks the program from being implemented. This will remain in effect until a court issues an order that allows the initiatives to go forward. 	

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Name of Organization: CASA de Maryland, Inc.	
Category/Program Area: Established; Community Development	Amount Requested: \$300,000
Project Description: This grant proposes to provide tenant outreach and education, legal services and community-building activities to low-income tenants to improve landlord-tenant relations and public safety.	
Cost-benefit analysis (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> • \$461,000 project budget (\$230 per participant \$150 per participant for County Grant) -- more than 2,000 people served at location where they live, work, play, and learn. CASA will make many residents' residences livable -- what good is publicly subsidized housing unless it is? With good landlords, CASA helps make the relationship better. With-less-than-ideal landlords, CASA promotes advocacy, legal avenues and negotiation. 	
Public benefit (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> • The proposal uses a strong model for community engagement of residents and Landlord/Tenant relations. The approach is highly collaborative, creating healthy, sustainable and safe neighborhoods. It builds leadership in the community, helps overcome recent immigrants who might be uninformed or reluctance to use their tenant's rights. 	
Strength of organization (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program):	
<ul style="list-style-type: none"> • Since 1985, CASA has been a national leader in supporting immigrant families. They serve more than 35,000 low-income residents annually, from a base of 4 locations in Montgomery County. CASA supports the County's goals of ensuring a responsive and accountable government, preserving affordable housing in an inclusive community. 	
Strength of proposal (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> • Well-written, concise, strong outcomes, clear budget • Strong use of volunteers • Funders like Philip L. Graham Foundation • Builds on already-successful program • Well-run and well-governed organization, with a long history of service to Montgomery County. 	

**Montgomery County Council
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Name of Organization: CASA de Maryland, Inc.	
Category/Program Area: Established; Community Development	Amount Requested: \$172,170
Project Description: The grant proposes to provide a range of educational and health programs for low-income immigrant families at the Pine Ridge Community Center.	
Cost-benefit analysis (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> ● Cost-effective for education and health services delivered to those in need in the Long Branch Neighborhood ● 580 residents directly benefit (\$297 each resident) with additional benefiting indirectly. ● Services include; language, computer, citizenship, health, eye health ● Very strategic- it will raise tremendously the livability of residents of both buildings covered in the application 	
Public benefit (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> ● CASA's Pine Ridge need is clear, and its service to the Long Branch Community goes back 10 years. CASA is a role model for identifying participants and providing services to where people live, learn and try to create a safe neighborhood. 	
Strength of organization (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program):	
<ul style="list-style-type: none"> ● Since 1985, CASA has been a national leader in supporting immigrant families. They serve more than 35,000 low-income residents annually, from a base of 4 locations in Montgomery County. CASA supports the County's goals of ensuring a responsive and accountable government, preserving affordable housing in an inclusive community. 	
Strength of proposal (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<p>It is the standard, though additional funders would make it even stronger:</p> <ul style="list-style-type: none"> ● It is highly collaborative, with a long list of partners, funders, and volunteers ● Closely matches the County's priorities ● History of successes in places like Long Branch ● Clear outcomes ● Long-term, far-reaching benefits ● Corporate in-kind donation provides space for the Center. 	

**Montgomery County Council
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Name of Organization: CASA de Maryland, Inc.	
Category/Program Area: Established; Economic/Workforce Development	Amount Requested: \$115,000
Project Description: Provide training and community-building initiatives to strengthen Long Branch small businesses and engage them in infrastructure improvement planning and decision-making.	
Cost-benefit analysis (cost of service or activity; impact on recipient relative to cost): CASA seeks to build a staff of nine people (all part-time) for this program. CASA has been helping Long Branch businesses for more than 14 years, but this is a major new venture that would connect the Long Branch business community directly with the county/state planning and implementation processes. The potential impact of the program could be very large, especially if the Purple Line is built. Businesses will be directly affected, either by being forced to move or by having their rents increased.	
Public benefit (identified and demonstrated need; target population well served by proposal; program justification): The public benefit of the program would be very substantial because many businesses might survive as a result of it, when they might otherwise be washed away. Evidently, the target population will benefit by becoming more engaged in the Purple Line issues. CASA notes in its application that both it and Montgomery County are committed to economically sustainable communities. Clearly, keeping local business in business--and keeping the owners in a stable community--is in the public interest.	
Strength of organization (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program): CASA has a long-standing and highly decorated record in Montgomery County. It depends heavily on volunteers, and it has been very successful in attracting funds in the past, both from the county and from private sources. The organization has deep infrastructure that would help greatly with this proposed new program; the county is not being asked to create an entire organization from the ground up. CASA would also have unusually strong ability to carry out the program given its familiarity with Long Branch business-owners and its fluency in Spanish.	
Strength of Proposal (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding): The proposal is very strong in terms of what it would deliver--a stable and prosperous local business community. It is much less strong in how it would measure outcomes and how the money would be used if the Purple Line is abandoned. The proposal would have been stronger if it detailed how a training program for Long Branch business owners would give them greater insight into the Purple Line controversy than, say, buying a newspaper would. The proposal does have the strong advantage of being part of CASA's well-established "holistic approach." CASA is also well-positioned to offer legal and ESOL services, if necessary. CASA's plan for future funding is very clear and is based on well-established relationships with private funders.	

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Name of Organization: CASA de Maryland, Inc.	
Category/Program Area: Established; Economic/Workforce Development	Amount Requested: \$90,000
Project Description: Provide vocational training for low-income immigrant workers at CASA's new Shady Grove Welcome Center.	
Cost-benefit analysis (cost of service or activity; impact on recipient relative to cost): Montgomery County has made a direct, recent investment in CASA's Shady Grove Welcome Center. This proposal would make fuller and better use of the facility by expanding training programs to cover more hours, more days of the week and more people. CASA estimates that 360 people would be served under this proposal--an extremely cost-effective use of \$90,000. The impact on recipients would be heightened by the Welcome Center's location. Many (if not most) of those who take advantage of the proposed training live within only a few miles of the center. Transportation, scheduling and child care difficulties would thus be smaller.	
Public benefit (identified and demonstrated need; target population well served by proposal; program justification): The need for construction, building maintenance and skilled trades job training is obvious. CASA has already connected with its target population, across many years and across many other programs. However, this program would provide trainees with a certificate at the end of their training program, which would make job-seeking much more comfortable and successful than scrambling in the "underground economy." The program also would stay closely in touch with graduates, to guide them, to mentor them and to check up on them. CASA says this is especially necessary among the Latino immigrant population, which is often mobile and harder to track and locate.	
Strength of organization (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program): CASA has received public and private funds for more than 20 years. It is well-known to major local private funders. It says it expects to sustain this proposed program via support from these organizations (and not just from public sources). Volunteers do a wide variety of "back room" jobs to support this CASA program, and others. Because CASA operates similar programs at locations all around Maryland, it has unusually strong evidence of how successful its program can be. In the past two and a half years, CASA reports, 88 percent of vocational training graduates demonstrated learning gains via post-training testing, and 85 percent got either a job or a salary increase.	
Strength of Proposal (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding): This proposal is unusually well-defined, unusually well-defended and unusually well-planned. Its only weakness is a lack of specifics about where training graduates will find jobs. The recession has exacted a heavy price on small businesses in Montgomery County, and on construction trades in particular. Where will CASA place its graduates if those sectors are still ailing? However, no prospective worker can hope to succeed without the right training and the right credentials. CASA's Shady Grove program would provide both, to a sizeable group of people in need. CASA's long experience with similar programs around Maryland is an especially encouraging indicator. This is no Johnny Come Lately. CASA can deliver, because it has delivered.	

**Montgomery County Council
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Name of Organization: Catholic Charities of the Archdiocese of Washington, Inc.	
Category/Program Area: Established; Basic Need	Amount Requested: \$45,000
Project Description: Provide a full range of culturally competent social support services for Latino and immigrant Montgomery County residents in crisis.	
Cost-benefit analysis (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> • 2013 Community Snapshot noted that 32% of Montgomery County residents were born outside of the US. • Need for culturally competent social support services for persons in crisis is quite high in county. 	
Public benefit (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> • Target population is largely immigrant and project will provide necessary information on housing and other resources that are of particular help to residents facing crisis situations. • Program operates out of Gaithersburg location and is easily accessible to target population. 	
Strength of organization (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program):	
<ul style="list-style-type: none"> • Catholic Charities is the social ministry outreach arm of the Archdiocese of Washington. • They have provided numerous services to low-income individuals and families in Montgomery County--Emergency services, Case management, information and referral services. • They are well established providers of contract services for the county. Large percentage of their budget is government funding. They are proven partners of the county in providing services. 	
Strength of Proposal (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> • The project will serve 1,996 clients in crisis situations with case management and referrals for additional services such as, emergency food and clothing assistance, support in applying for government benefits, and referrals to other Catholic Charities programs for medical, dental, housing and legal assistance. • Clients will obtain both immediate assistance and longer term assistance to develop services plans and long-term goals. • Program has operated in Montgomery County for many years and a new aspect of the program will be to launch a homelessness prevention workshop series that will provide information on housing options/eligibility criteria, basic landlord-tenant information about rental agreements, inspections, payments, and information on how to maintain housing and avoid eviction. 	

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Name of Organization: Catholic Charities of the Archdiocese of Washington, Inc.	
Category/Program Area: Established; Basic Need	Amount Requested: \$40,000
Project Description: Connect low-income immigrants to medical, dental, health education, and social services so they may improve their health and overall well-being.	
Cost-benefit analysis (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> • Requesting partial funding for an “Integrated Care Coordinator” and Supervisor for case management and to organize health workshops, facilitate medical and dental referrals to the McCarrick Center in Silver Spring. 	
Public benefit (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> • Proposal is to hold monthly health education workshops on topics such as Alzheimer’s awareness, health conscious eating and diabetes. Studies have shown a particular lack of knowledge of these subjects in the Latino population. • Workshops would reach 25-30 clients/month. Target population is low income immigrants in the County. • Referrals to the Catholic Charities Medical and Dental Clinics in Silver Spring. • This position has been funded by the County for the last few years. 	
Strength of organization (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization’s capacity to carry out program):	
<ul style="list-style-type: none"> • Catholic Charities is the social ministry outreach arm of the Archdiocese of Washington. Their medical and dental clinics in Silver Spring provide many contract services for the County and partner with many other groups to provide low-income and immigrant residents the services they need. • They are well-established providers of contract services for the county. Large percentage of their budget is government funding. • Thousands of local residents volunteered with Catholic Charities programs in FY14. 	
Strength of Proposal (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> • “Outcomes” of health workshops are determined by post workshop testing. Goals are perhaps not defined enough. • The proposal would have been stronger if more than one workshop/week were offered. Perhaps at a different time or on a different day to reach a larger audience. • Their outcomes report indicated only 28 people attending workshops from October-December 2014 and 9 referrals to their clinics in the same period. This is substantially under what was predicted. • There may be other organizations in MC who also offer this service and could coordinate with Catholic Charities. 	

**Montgomery County Council
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Name of Organization: Catholic Charities of the Archdiocese of Washington, Inc.	
Category/Program Area: Established; Basic Need	Amount Requested: \$44,000
Project Description: Provide transitional housing and comprehensive case management services that address barriers to maintaining long-term housing and achieving self-sufficiency through the Single Adult Transitional Shelter Services (SATSS) program	
Cost-benefit analysis (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> • SATSS leverages their existing relationships with strong, established partnerships across the region to provide a broad spectrum of care to those in need. • Catholic Charities has over 900 employees and over 8,000 volunteers annually. • They're asking for funding to offset the costs associated with hiring an administrative assistant to improve service delivery, increase intake of referred clients and contribute to increasing the quality of service for the people they serve. 	
Public benefit (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> • Dorothy Day Place, Bethesda House and the Chase Partnership House operate collectively as the SATSS program • Approximately 57 Dorothy Day Place volunteers provide bi-weekly health education services, administer dinner meals for residents and conduct workshops teaching life skills, financial literacy and money management. • In FY 14, 35 unduplicated volunteers provided meals at Chase Partnership House and four volunteers held weekly, on site NA/AA meetings 	
Strength of organization (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program):	
<ul style="list-style-type: none"> • SATSS has operated since July 1, 2011 • Dorothy Day Place served 45 women in FY 14, 11 women secured permanent housing and 12 women increased their income upon program exit. • Bethesda House served 25 men in FY 14. 11 men secured permanent housing and 12 men increased their income upon program exit • Chase Partnership House served 70 men in FY 14. 27 men secured permanent housing and 20 men increased their income upon program exit 	
Strength of Proposal (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> • The proposal effectively describes the work and successful outcomes of SATSS. It makes a great argument for tapping into local resources and partnering with community organizations to increase their reach and capacity to handle their case load. 	

**Montgomery County Council
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Name of Organization: Catholic Charities of the Archdiocese of Washington, Inc.	
Category/Program Area: Established; Basic Needs	Amount Requested: \$50,000
Project Description: Funding to provide legal education, representation, and training to respond to Executive Action and changes in immigration relief in Montgomery County.	
Cost-benefit analysis (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> • The rise in requests for legal counsel is only expected to grow in response to the recent Executive Action on immigration, particularly in Montgomery County where 32.2% of the total population is foreign-born. • With a \$50,000 grant, Catholic Charities' Immigration Legal Services (ILS) proposes to create and support the position of a part-time Special Projects Coordinator that will be responsible for expanding its capacity to prepare Montgomery County residents for Executive Action and any future immigration reform. 	
Public benefit (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> • Since 1986, Catholic Charities' Immigration Legal Services has addressed Montgomery County's evolving legal needs through high quality, reduced-cost or pro bono legal advice, representation, and education. • ILS has consistently responded to changes in immigration policy and the needs of the immigrant community by providing an increasing number of legal services and representation in emerging immigration relief, such as Deferred Action for Childhood Arrivals. • The Coordinator will also work with the ILS legal staff, other legal service providers, and community partners to organize group processing workshops to assist residents in applying for immigration relief. 	
Strength of organization (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program):	
<ul style="list-style-type: none"> • Founded in 1928, Catholic Charities of the Archdiocese of Washington is one of the most comprehensive providers of health and human services in metropolitan Washington. . • ILS has developed a broad network of partnerships with nonprofit agencies, law firms, and places of worship, area schools, and other community stakeholders that serve or work with immigrants. • Many of its workshops are hosted and supported logistically (e.g., donated space) by community partners in exchange for the time and expertise of its legal staff. • In line with its commitment to collaboration, ILS is also a participant of the newly-formed Montgomery County Legal Immigration Services 	
Strength of Proposal (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> • Despite all of its collaborative efforts, ILS is requesting over 68% of their expected annual budget. • By focusing on both community education and direct legal services, the proposed project will ensure immigrants in Montgomery County are educated about their rights and have the resources needed to understand and benefit from the legal process. 	

**Montgomery County Council
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Evaluative Comments Information Sheet**

Name of Organization: Catholic Charities of the Archdiocese of Washington, Inc.	
Category/Program Area: Established; Basic Need	Amount Requested: \$38,150
Project Description: Provide high-quality pro bono or reduced-cost immigration legal services (ILS) to 100 low-income Montgomery County residents.	
Cost-benefit analysis (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> • ILS leverages a broad network of partnerships with nonprofit agencies, law firms, places of worship, schools and other organizations. Many of its workshops are hosted and supported logistically by community partners in exchange for the time and expertise of its legal staff. • The requested funding represents only 3% of the overall program cost – the balance coming primarily from individual, corporate and law firm donations, federal funding, and client fees. 	
Public benefit (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> • In the first six months of FY15, ILS has served 119 MC residents and staff attorneys have conducted 10 immigration law trainings of 402 attorneys. • Access to affordable immigration services is especially important in Montgomery County, where 32.2% of the population is foreign-born. • Legal immigration status enables individuals to become contributors and fully-participating members of society, enabling them to support and provide a secure and productive future for their families. 	
Strength of organization (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization’s capacity to carry out program):	
<ul style="list-style-type: none"> • Catholic Charities was founded in 1928 and operates 65 programs that reach more than 100,000 people each year. The ILS program has been operating since 1986. • ILS has a strong network of corporations, individual donors and lawyers who provide funding and pro bono services. • ILS is a leader in creating models of effective collaboration, as evidenced in its work with the Family Justice Center and Montgomery County Legal Service Providers. This simplifies and facilitates access to services for clients, and creates efficiencies by leveraging financial and human resources. • Catholic Charities is well-capitalized and financially prudent. It has a robust and effective development and communications operation. 	
Strength of Proposal (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> • The proposal effectively describes the work and effectiveness of ILS. It lacks clarity about whether there is a discrete program associated with this application, or whether this work is a part of the overall ILS activity. 	

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Name of Organization: Catholic Charities of the Archdiocese of Washington, Inc.	
Category/Program Area: Established; Basic Need	Amount Requested: \$50,000
Project Description: Provide pro bono legal immigration services (ILS) for survivors of domestic violence by training attorneys to undertake critical cases.	
Cost-benefit analysis (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> • Funding is requested for 70% of the salary for a pro bono coordinator – a critical position that represents only 4% of the project budget. • The coordinator recruits and trains a panel of volunteers that includes over 1,000 attorneys and law firms who contributed more than 7,600 hours in FY14, valued at \$3.8 million. The project budget is \$1.2 million. • The pro bono coordinator is responsible for recruiting and training volunteer attorneys (approximately 200) who will provide services to 140 clients in FY16. Without this position, the program would not be able to continue 	
Public benefit (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> • ILS has served immigrants from more than 135 countries in its 28 years of operation. • Providing legal recourse to victims of crime can help reduce crime and improve overall safety in Montgomery County. • ILS eliminates the multiple barriers (financial, language, cultural, lack of familiarity with the US legal system, and threat of deportation by abusers) faced by low-income, foreign-born victims when seeking access to legal services. 	
Strength of organization (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization’s capacity to carry out program):	
<ul style="list-style-type: none"> • Catholic Charities was founded in 1928 and operates 65 programs that reach more than 100,000 people each year. The ILS program has been operating since 1986. • ILS has a strong network of corporations, individual donors and lawyers who provide funding and pro bono services. • ILS is a leader in creating models of effective collaboration, as evidenced in its work with the Family Justice Center and Montgomery County Legal Service Providers. This simplifies and facilitates access to services for clients, and creates efficiencies by leveraging financial and human resources. • Catholic Charities is well-capitalized and operates with financial prudence. It has a robust and effective development and communications operation. 	
Strength of Proposal (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> • The proposal does a very effective job of describing the important work of ILS and linking the request to measureable outcomes. It would be strengthened by creating a clearer picture of where this program falls within the overall work of ILS. 	

**Montgomery County Council
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Name of Organization: Catholic Charities of the Archdiocese of Washington, Inc.	
Category/Program Area: Established; Basic Need	Amount Requested: \$52,080
Project Description: Provide emergency assistance, case management, information and referral services and employment and education services to the low-income, largely immigrant community.	
Cost-benefit analysis (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> The request for \$52,080 would cover the staffing cost for an additional family support specialist (currently there are 3) who in addition to overseeing financial services and computer class instructors would assist clients with employment. In order to fill the increased needs of clients, other staff including the program manager are filling multiple positions. 	
Public benefit (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> While many clients can be served by information and referral services, oftentimes, with multiple concerns, clients are in need of intensive case management which takes considerable time resources. Because the existing family support specialists and program managers are faced with large caseloads, there is need for additional staff especially since increasingly, clients are seeking help with overcoming barriers to sustainable employment. The request for funding for an additional family support specialist would alleviate waiting periods for clients and reduce the stress and workloads of current staff. 	
Strength of organization (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program):	
<ul style="list-style-type: none"> Founded in 1928 Catholic Charities, the social ministry outreach of the Archdiocese of Washington, has been one of the most comprehensive providers of human services to low-income individuals and families in the Washington metropolitan region. With over 65 programs in 48 geographically diverse locations in Washington and Maryland counties, they provide a range of services to over 120,000 people each year. Working in Montgomery County with over 50 nonprofit and government entities, they partner with MANNA Food Center, IMPACT Silver Spring, Linkages to Learning, Interfaith Works and Jewish Council for the Aging. 	
Strength of Proposal (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> The proposal demonstrates the increased number of clients in need of services, and documents the outcomes of the existing programs. Because the new family support specialist will be assigned to employment or to assist with educational programs, there is an expected outcome of 60% of clients (although no target number of clients) obtaining employment or enrolling in an education program within 90 days. Exploring the possibility of working with existing Catholic Charities employment programs where specialists are already on staff could be explored. It would appear that the trend to add staff would continue especially in light of the growing population served. 	

**Montgomery County Council
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Name of Organization: Catholic Charities of the Archdiocese of Washington, Inc.	
Category/Program Area: Established; Basic Need	Amount Requested: \$60,000
Project Description: Provide for a Bi-Lingual Office Manager to support emergency assistance, case management, and information and referral services to low-income residents.	
Cost-benefit analysis (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> • Funding to support the continued employment of a bilingual office manager is critical to MFC's capacity to assist vulnerable MC residents in meeting their basic needs by improving access to emergency assistance services. • The office manager is the initial point of contact for those seeking services. 	
Public benefit (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> • Maintaining front line Spanish Language accessibility for entrance into the continuum of care will help ensure people in need reach adequate services across the entire continuum. • Foreign-born residents comprise 31.8% of the County's total population, with an even greater percentage, 38.7% speaking a language other than English. • As the initial point of access with clients of whom 1/3 are non-English speaking, the ability to have a bilingual staff significantly reduces the language barrier to accessing services. Considerable knowledge about the array of services offered by the County, and internal services of Catholic Charities make the continuity of staffing for this position important. 	
Strength of organization (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program):	
<ul style="list-style-type: none"> • Catholic Charities has demonstrated their ability to fashion a social outreach program that responds to the growing needs of low income, mostly immigrant residents of Montgomery County. • Through the extensive program and delivery system they can report the impact they have through their basic need services, reporting serving 1,427 households with direct services. In addition they work effectively with numerous community partners. • Catholic Charities and is a proven partner with Montgomery County and other organizations in serving county residents. 	
Strength of Proposal (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> • The proposal clearly describes the increased demand for services and Catholic Charities ability to respond through various programs. • The proposal also makes the case that the bi-lingual office manager position is an essential position in the day to day operations of the McCarrick Center. • Because of the essential nature of this position, the organization might consider making funding for this position part of their ongoing operations, i.e., not grant funded. 	

**Montgomery County Council
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Name of Organization: Catholic Charities of the Archdiocese of Washington, Inc.	
Category/Program Area: Established; Economic Development	Amount Requested: \$50,000
Project Description: Provide life skills development and job placement assistance for unemployed, homeless individuals.	
<p>Cost-benefit analysis (cost of service or activity; impact on recipient relative to cost):</p> <ul style="list-style-type: none"> • Target population of homeless men and women seeking employment/workforce skills is clearly defined. • JOBS placement efforts for the first six JOBS classes have resulted in a 60% (24/40) placement rate, exceeding Butler Foundation findings that placements for similar populations are typically around 35% (this is industry benchmark). • The potential impact for a homeless person to become economically independent appears to exceed the cost for the program. However, the application could be strengthened by indicating the length of the support provided relative to the cost, and also the cost for someone to remain homeless. 	
<p>For Public benefit (identified and demonstrated need; target population well served by proposal; program justification):</p> <ul style="list-style-type: none"> • The need statement provides information about the services to be offered rather than why these services are required. • The applicant includes information on the robustness of the program, and provides a full suite of workforce development support activities. • Applicant does not provide information on the gap in services and if there is a growing need to serve this population. 	
<p>Strength of organization (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program):</p> <ul style="list-style-type: none"> • Applicant has demonstrated capacity to manage large grant awards through receipt of previous County grants, multiple other grants, and detailed outcomes provided. • Applicant provides details about sustainability plan and ability to access a diverse amount of funding resources and in-kind support by leveraging partnership support. 	
<p>Strength of Proposal (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):</p> <ul style="list-style-type: none"> • Applicant provides details pertaining to workforce outcomes and includes details as to how this information will be measured and measurement targets. • Previous outcomes provide information on the relative success of the project and its focus on continuing services to the homeless population. • Applicant works closely with many other organizations, and provides extensive details about community partnerships. Proposal could be strengthened if there is information pertaining to development of relationships with potential employers. 	

**Montgomery County Council
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Name of Organization: Catholic Charities of the Archdiocese of Washington, Inc.	
Category/Program Area: Established; Older Adults/ Disabilities	Amount Requested: \$196,957
Project Description: Provide afterschool, respite and summer camp services to children and youth with developmental disabilities and their families	
Cost-benefit analysis (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> • Would cover ten scholarships for afterschool/summer camp – based on sliding scale of need • Costly, but to be expected with 1:1 child-to-staff ratio for those with severe disabilities 	
Public benefit (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> • Focused on families who are in need • Demonstrated demand – in FY15 has served 11 individuals, at time of interview 9 individuals were being supported by county grant • Program provides wraparound services including art/music therapy and movement, making for a more holistic approach to the individual’s care and development. 	
Strength of organization (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization’s capacity to carry out program):	
<ul style="list-style-type: none"> • Agency has received county funding for last 3 years; • Program in existence since 1989; demonstrated capacity to carry out the program • Leverages funding from state and private sources 	
Strength of Proposal (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> • Would be helpful to have breakdown of scholarship costs • Program budget would be clearer if it did not include scholarship costs as well as the costs that the scholarships would offset 	

**Montgomery County Council
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Name of Organization: Catholic Charities of the Archdiocese of Washington, Inc.	
Category/Program Area: Established; Older Adults/Disabilities	Amount Requested: \$70,000
Project Description: Provide additional therapeutic services to children and youth with developmental disabilities who are in the Community Companions program	
Cost-benefit analysis (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> • Funding would extend the Community Companions program to provide additional services, such as art/music therapy, occupational therapy, speech therapy, therapeutic recreation, etc. • These services would be for up to 25 children and youth with disabilities 	
Public benefit (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> • Serves children and youth with developmental disabilities who are often restricted from participation in community-based programs because these programs are unable to accommodate their needs and behaviors. • Community Companions is one of the few licensed quality afterschool programs serving these youth; only one that provides substantial wraparound services 	
Strength of organization (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program):	
<ul style="list-style-type: none"> • Well-established organization with long history and lots of experience • Partners with reputable agencies and other groups to lower costs 	
Strength of Proposal (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> • Proposal clear and integration with other nonprofits and County services already happening • Includes clear budget descriptions • Outcome goals are mastery of social and independent living skills and achievement of health and wellness goals; measured by reduction in prompts 	

**Montgomery County Council
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Evaluative Comments Information Sheet**

Name of Organization: Catholic Charities of the Archdiocese of Washington, Inc.	
Category/Program Area: Established; Economic/Workforce Development	Amount Requested: \$50,000
Project Description: Provide employment referral services and job readiness workshops to Montgomery County Latino and new-immigrant residents so that they may achieve self-sufficiency.	
Cost-benefit analysis (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> The individuals attend workshops and also meet individually with Program Coordinator for more focused counseling; they also connect with other services offered by Applicant to assist their detailed needs for job search. This allows both longer term residents and new arrivals to effectively utilize county services, assisting in transitions for workforce opportunities. 	
Public benefit (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> This program helps these residents enter the workforce with support through generalized communication strategies, specific skill training, and modeling employment relationships, accelerating integration into the county economy. It also has a key focus on refreshing and updating employment skills, such as new computer technologies, which support success in the workforce, thereby minimizing need of County government to provide support to county's neediest populations. 	
Strength of organization (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program):	
<ul style="list-style-type: none"> Catholic Charities was founded in 1928 as the social ministry of the Archdiocese of Washington. All programs are open to those in need regardless of age, race, nationality, sex, sexual orientation, background, belief, or circumstances. Catholic Charities has delivered targeted employment services to low-income, limited English proficient residents of Montgomery County for a number of years. It leverages its partnerships with numerous local service providers, including the city of Gaithersburg, offering high quality and culturally competent services help. 	
Strength of Proposal (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> The program offers a sophisticated data base, named Seris, which tracks applicants; data from these applicants is then evaluated to strengthen program objectives. The proposal budget notes that staffing for this grant proposal overlaps somewhat with other ongoing programs of this applicant. For example, the salary of the two key program managers is split between this project (76% of Program Coordinator, (10% of Supervisor) and other responsibilities. It is a bit unclear how this project could be evaluated in that context. In addition, the proposal could be clarified to address the populations' changing characteristics, as employment related needs/job readiness requirements for longer term residents and new immigrants sometimes diverge. 	

**Montgomery County Council
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Name of Organization: Center for Adoption Support and Education	
Category/Program Area: Established; Basic Need	Amount Requested: \$83,534
Project Description: Provide mental health and safety net services for youth transitioning out of foster care.	
Cost-benefit analysis (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> • Funding of \$83,534 is requested for support of Center for Adoption Support and Education (CASE) 3L Academy which addresses the complex needs of MC’s foster youth who are transitioning or “aging out” of the foster care system. • The population served by this program are at risk for chronic unemployment, homelessness and mental health issues. Assisting 25 youth obtain their GED or enroll in post-secondary education, obtain jobs or internships, and develop career plans can help prevent negative outcomes. 	
Public benefit (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> • With 120 disconnected foster youth between 19-24 in MC if no intervention occurs, according to the Casey Foundation, taxpayers and communities pay an average of \$300,000 in social costs like public assistance, incarceration and lost wages to a community over that person’s lifetime. • In addition the 3L Program avoids duplication of services by partnering with existing community resources such as the mentoring program of the YMCA, Crittenden parenting courses, and the Future Link Career Development Class. 	
Strength of organization (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization’s capacity to carry out program):	
<ul style="list-style-type: none"> • Founded in 1998 CASE has served thousands of families and trained hundreds of professionals in issues related to child welfare. • CASE is nationally recognized with awards such as the 2011 Achievement Award from the National Association of Counties. • CASE’s ability to recruit a Board composed of County leaders in the field of youth welfare is an example of the respect for the organization the quality and vision of its leadership. • CASE’s success in obtaining program funding from corporate, private donations and government contracts speaks to a strategy to continually seek diverse funding sources. 	
Strength of Proposal (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> • The proposal reflects a realistic approach to the level of service needed by the youth who participate. • By assembling a 12 member Community Advisory Board to assist in developing a long-term strategy and also by incorporating the 3L program in the organization budget with a clear fundraising strategy, CASE appears committed to the long-term sustainability of the program. • The budget is especially strong as it includes an evaluation component which will help shape this 18 month old program as it evolves. 	

**Montgomery County Council
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Name of Organization: CentroNia	
Category/Program Area: Established; Children and Families	Amount Requested: \$75,000
Project Description: This application proposes family grants to pay for extended day care and supportive services to assist approximately 30 families that may face family emergency situations. The family grants are set aside for emergency use by approximately 95 Montgomery County families that have children at the CentroNia Center in Takoma Park.	
Cost-benefit analysis (cost of service or activity; impact on recipient relative to cost): The emergency support for the before and after school services are limited to \$2,500 per family. What this support means to the child and family is that when the parent(s), suffering from job loss, health issues, financial instability, domestic violence or whatever are unable to support their children's educational well-being and development, CentroNia can offer extended care services to bridge the crisis period. If the emergency support can carry the parent(s) and family through the crisis, then the benefits far outweigh the costs.	
Public benefit (identified and demonstrated need; target population well served by proposal; program justification): CentroNia's Takoma Park Center provides early childhood activities year round to enhance school readiness for children. Additionally, CentroNia educates and helps parents to obtain needed services and resources. CentroNia refers and connects families to agencies and nonprofits to secure additional resources such as legal, health, and employment referrals, food vouchers, clothing, rent and more. The extended child care is essential to the parents' successful response to crisis.	
Strength of organization (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program): CentroNia has been delivering services to low income residents for 25 years; its center in Takoma Park opened in 2007. In FY 2015, a MC grant of \$40,000 was awarded to CentroNia for the Extended Day Care Program for Families in Crisis. CentroNia collaborates extensively with organizations in the county and beyond, including the MCPS, other local organizations, community health centers, educational institutions, and volunteer groups. Its grant application listed 17 partner organizations. The budget for the Takoma Park Center is approximately \$1.5 million.	
Strength of Proposal (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding): The extended day care services proposed under this grant will be an important safety net mechanism for the approximately 95 Montgomery County families at the CentroNia facility in Takoma Park. Data reported on child readiness for school documented in the CentroNia proposal shows significant improvement in child emotional, physical and cognitive skills. The extent to which the extended care is important to family stabilization should demonstrated as part of the reporting on this year's County Council grant for extended care. Also the application would be stronger if it demonstrated a history of families in crisis to justify its projected level of 30 families assisted. For the first quarter of the FY 15, ten families did, in fact, require extended care support per the Community Grant mid-year Outcome Report.	

**Montgomery County Council
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Name of Organization: CentroNía	
Category/Program Area: Established; Children and Families	Amount Requested: \$64,303
Project Description: CentroNía has increased its enrollment at the Takoma Park MD pre-school center by 50. Funding is sought to support two rotating assistant teachers to help with the increased number of students and maintain the Center’s high level of child education and services. Thus, the grant will provide high-quality, early childhood education to 115 under-served children (82% Montgomery County (MC) residents).	
Cost-benefit analysis (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> Ninety-five percent of the Takoma Park students are English language learners and 15% of the children require special education services. The increased staff in the classroom will effectively address the needs of these disadvantaged children. The grant increment of \$64,303 will help maintain the high quality learning that readies these disadvantaged students for successful learning in Montgomery County Schools. The cost per MC child for the extra staff to maintain service quality at CentroNía is \$677 per child. While CentroNía is significantly supported by public funds (FY2015 total as reported in the application is \$731,351), the organization’s revenues are supplemented by parent fees from all families on a sliding scale. CentroNía states that through a combination of public support and private fund- raising it can continue the program sustainably, yet an investment by the Montgomery County Council would augment its sustainability. 	
Public benefit (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> The CentroNía system delivers top quality dual-language education and prepares young learners for success in school. It measures changes in student performance and has impressive improvements in child school readiness indicators. The program advances the County’s priority of assisting the neediest children and families. CentroNía also refers and connects families to agencies and nonprofits to secure resources such as legal, health, and employment referrals, food vouchers, clothing, rent and more. 	
Strength of organization (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization’s capacity to carry out program):	
<ul style="list-style-type: none"> CentroNía has been delivering services to low income residents for 25 years; its center in Takoma Park opened in 2007. Key strengths include (1) providing high-quality and affordable early childhood services to a population that is traditionally underserved and (2) delivering family wrap-around services and educational opportunities to help the parents and other family members, in line with its belief in serving the entire family. CentroNía collaborates extensively with organizations in the county and beyond, including the MCPS, other local organizations, community health centers, educational institutions, and volunteer groups. Its grant application listed 17 partner organizations. The total annual budget for the Takoma Park facility is approximately \$1.5 million. 	
Strength of Proposal (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> The strength of the proposal rests on the strength of CentroNía as an organization. The County Council grant would fund two additional teaching assistants to help with the 50 students added at the Takoma Park pre-school facility. The additional staff members are needed to maintain the high CentroNía standards and success in readying students for MCPS. 	

**Montgomery County Council
Community Grant Advisory Group
Evaluative Comments Information Sheet**

Name of Organization: Child Center and Adult Services (dba Aspire Counseling)	
Category/Program Area: Established; Health/Behavioral Health	Amount Requested: \$75,485
Project Description: Free home based mental health therapy to low income and uninsured women suffering from pre-natal and postpartum depression.	
Cost-benefit analysis (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> • Healthy Mother Healthy Baby (HMHB) provides home based counseling to low-income, uninsured, underinsured and Medicaid recipients suffering from postpartum depression. • Applicant’s goal is to provide therapy to 110 women in the county with 78% being non-English speaking. 	
Public benefit (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> • Applicant is the only organization providing this service in the county. There are about 900 women in need in the target population and the organization can only serve roughly 115. • Proposal clearly demonstrates the negative impact that postpartum depression has in the life of the child and mother. Postpartum depression increases babies’ risk of neglect and poor health and causes increase in use of alcohol and other destructive behaviors in mothers. 	
Strength of organization (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization’s capacity to carry out program):	
<ul style="list-style-type: none"> • Applicant partners with area non-profits to provide training to front line workers to help recognize the early signs of perinatal depression. • Applicant has provided services for 13 years through a mix of county and private funding and the organization prioritizes fundraising for the HMHB program due to its effectiveness. If awarded funds, the county grant will cover 44% of costs. • Due to confidentiality issues, organization cannot use volunteers for HMHB counseling. 	
Strength of Proposal (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> • Applicant uses internationally used, validated measure of perinatal depression to measure outcomes. • Program has demonstrated strong success over 13 year history with 90% of women who engage in treatment showing significant improvement. • Proposal states clear budget for staff needed to provide services. • Applicant partners with other organizations that work with at-risk women to identify those in need and refers residents to other resources when needed. 	

**Montgomery County Council
Community Grant Advisory Group
FY16 Evaluative Comments Information Sheet**

Name of Organization: Chinese Culture and Community Services Center, Inc. - County Executive	
Category/Program Area: Established; Health/Behavioral Health	Amount Requested: \$40,000
Project Description: Operational expenses for the Stop (Hepatitis) B program	
Cost-benefit analysis (cost of service or activity; impact on recipient relative to cost): <ul style="list-style-type: none"> • Hepatitis B is most prevalent in the Asian community, as over 1/3 of the infected U.S. population is Asian. • Funds would support maintenance of a designated location with regular hours to treat infected individuals and vaccinate those at risk. 	
Public benefit (identified and demonstrated need; target population well served by proposal; program justification): <ul style="list-style-type: none"> • 25% of those infected with Hepatitis B will die of liver failure or liver cancer • A series of three vaccinations is required to prevent the disease • Chinese Culture and Community Services Center's (CCACC) Pan Asian Health Clinic works with to ensure that at-risk individuals get vaccinations at the proper intervals to prevent the disease. • The Clinic also helps to identify and ensure treatment of infected individuals. 	
Strength of organization (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program): <ul style="list-style-type: none"> • CCACC is a well-known and respected organization in the County and within the Asian Community. • It provides a wide variety of services through three divisions and special programs, including: four senior centers, ESOL programs, sports and fitness programs, adult day health care, the Pan Asian Volunteer Health Clinic and more 	
Strength of Proposal (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding): <ul style="list-style-type: none"> • The Stop B program was started in 2011. It is supported by volunteers and a small paid staff. • Outcomes for the program are focused. However, additional clarity on the number to be served, both vaccinated and treatment would strengthen the proposal. • In 2014, the program identified 141 at-risk patients; 75 of whom completed the three shot series of vaccinations. 13 infected patients received treatment or were referred to other medical facilities. 	

**Montgomery County Council
Community Grant Advisory Group
Evaluative Comments Information Sheet**

Name of Organization: Circle of Rights, Inc.	
Category/Program Area: Newer; Health/Behavioral Health	Amount Requested: \$20,750
Project Description: Funds to continue stroke prevention and awareness campaign for low-income Montgomery County residents.	
Cost-benefit analysis (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> • Request is 48% of project budget. • 100 – 200 people will participate in event at Universities at Shady Grove. Other events will be held but projected participation was not indicated. (Last year 876 residents attended presentations) • Cost per participant is difficult to determine without an estimated number of participants. 	
Public benefit (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> • Stroke is a major cause of long term disability. • Many organizations address specific diseases, but stroke is not directly included. • Circle of Rights addresses stroke specifically. • Targeted audiences include low income residents including homeless and youth. • Presentations have been done in 5 languages. 	
Strength of organization (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program):	
<ul style="list-style-type: none"> • Circle of Rights is in its 8th year of offering stroke awareness education. • It has been funded for 6 years with Executive Grants and has received grants from hospitals, banks and other funders. • The organization has a strong list of collaborators and is involved with health related community organizations to obtain volunteers and other in kind participation. 	
Strength of Proposal (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> • Circle of Rights has strong community connections and has made many presentations. • This proposal is working to use an evidence-based outcome measure – the specifics of the measure are being coordinated with a researcher who is out of state so they have not yet been finalized. • The budget includes 9 categories of consultants working on specific areas of the project, although none is excessively high, the budget is 90% consultants. • Board members participate by writing grants and making presentations in their areas of expertise. 	

**Montgomery County Council
Community Grant Advisory Group
Evaluative Comments Information Sheet**

Name of Organization: CollegeTracks, Inc.	
Category/Program Area: Established; Youth Development	Amount Requested: \$150,000
Project Description: Support the College Access Program to help at least 600 low-income, first generation-to-college students gain admission to college or technical school with enough financial aid to attend.	
Cost-benefit analysis (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> • The total program cost is \$363,335 and the organization is requesting a grant for \$150,000. • Request includes salary expenditures for program staff. 	
Public benefit (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> • The CollegeTracks' College Access Program aims to motivate and inform high school students who come from low-to-moderate income families on how to further their education after graduation. • Coaches help students learn skills required to succeed before entering college, develop a 4-year plan, monitor and support academic performance, provide financial aid, and individual coaching. • They want to create future leaders to better our communities. Future outcomes include higher earnings, better health, more fulfilling work, and more socioeconomic mobility in our County. 	
Strength of organization (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program):	
<ul style="list-style-type: none"> • For over 10 years CollegeTracks, Inc. has been able to serve over 2,600 juniors and seniors in both Bethesda Chevy Chase and Wheaton High School. • CollegeTracks has received funding from the County in the past, along with funding from private foundations, corporations, and individual donations. Last year, \$100,000 was granted from the County giving the program the ability to serve about approximately 300 students. The County has been able to provide 17% (\$670,000) for the past seven years. • CollegeTracks has raised more than \$3 million since 2006 from local governments, individuals, corporations, and foundations. • More than 60 College Access volunteers help students determine academic and career goals, as well as helping them develop a plan for success. • With the continuation of financial assistance from the County, CollegeTracks looks forward to expanding the program at other MCPS school. 	
Strength of Proposal (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> • Program description was very clear, including the program's budget and what it consisted of. • Outcomes include the percentage of students who signed up for Montgomery College within the first year right after high school; 90%. 85% students continued their educations for at least two years and 60% completed their degree from Montgomery County. • For every \$1 invested by Montgomery County Government, \$5 is raised. • CollegeTracks actively partners with MCPS, as well as the Commonweal Foundation, New Futures, and other local non-profits. 	

**Montgomery County Council
Community Grant Advisory Group
Evaluative Comments Information Sheet**

Name of Organization: CollegeTracks, Inc.	
Category/Program Area: Established; Youth Development	Amount Requested: \$150,000
Project Description: The request for the College Success Program will be used to help more than 300 low to moderate income MCPS graduates enroll and graduate from college.	
Cost-benefit analysis (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> • The cost of the College Success Program is \$334,469 and this request is for \$150,000. • Funds will be used for staffing, travel, and supplies that support the program. • \$184,469 of the project costs will be raised from foundations, corporations, and individuals. • For every \$1 invested by Montgomery County, College Tracks reports that it raises more than \$5 from other sources. 	
Public benefit (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> • The program will serve 300 low to moderate income MCPS graduates. • The program provides assistance for these first time college-bound students enabling them to finish their degree. • 90% of these students graduate from college. 	
Strength of organization (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program):	
<ul style="list-style-type: none"> • CollegeTracks relies on over 60 trained volunteers that work directly with students. • CollegeTracks has full time school-based staff in Wheaton and Bethesda-Chevy Chase High Schools. • CollegeTracks teaches critical college-success skills. • CollegeTracks has built an extensive network of partnerships to assist with their programs. 	
Strength of Proposal (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> • The match for this project is impressive and reflects the diversity of funding sources that CollegeTracks has cultivated for this project. • The program outcomes are clear and manageable. 	

**Montgomery County Council
Community Grant Advisory Group
FY16 Evaluative Comments Information Sheet**

Name of Organization: College Tracks, Inc. – County Executive	
Category/Program Area: Established; Youth Development	Amount Requested: \$100,000
Project Description: Help 300 low-income, minority Watkins Mill HS students get to and through college with sufficient financial aid and support.	
Cost-benefit analysis (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> • See evaluation on prior page 	
Public benefit (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> • See evaluation on prior page 	
Strength of organization (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization’s capacity to carry out program):	
<ul style="list-style-type: none"> • See evaluation on prior page 	
Strength of Proposal (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> • See evaluation on prior page 	

**Montgomery County Council
Community Grant Advisory Group
Evaluative Comments Information Sheet**

Name of Organization: Collegiate Directions, Incorporated	
Category/Program Area: Established; Youth Development	Amount Requested: \$50,000
Project Description: Provide comprehensive support for low-income, first-generation students to get to college and through college to graduation	
Cost-benefit analysis (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> • CDI is requesting \$50,000 towards a project budget of \$400,928. The program will serve approximately 158 county youth at roughly \$2,537 per student. The total organizational budget for FY15 is \$1,029,115. • Funds would be used for two staff salaries, a program director and a counselor position. 	
Public benefit (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> • CDI works with students grades 10 through 12, primarily in 6 county high schools, providing tutoring, assistance with college and financial aid applications, and career development. • Their target population includes low-income teens, teens in foster care, undocumented teens, and teens who will be the first in their family to go to college. • Most critically, the organization continues to support these students after they begin college. This is accomplished through regular check-ins throughout each student's college career. 	
Strength of organization (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program):	
<ul style="list-style-type: none"> • CDI has been in existence since 2005. There is a strong volunteer base and collaboration with MCPS, Montgomery College, other colleges and universities, and other area non-profits. • Parents are actively involved and previous graduates (53) have formed an alumni association. • CDI has received prior funding from the county. In addition to government grants, other sources of revenue include foundations/corporations, individual donations and event income. 	
Strength of Proposal (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> • CDI's proposal was well-written and the budget clear. • CDI is actively working to expand its revenue base by providing consulting services to similar programs in other jurisdictions for a fee, improving donor cultivation, and increasing the number of fundraising events. • CDI has a good track record in regard to getting their students into college and in regard to helping to secure financial aid for those students. In addition 97% of their students earn a college degree within 6 years, most in 4 years. • Measurable outcomes include scores on the SAT and ACT tests, the number of scholarships awarded their students and the number of students earning a degree in 6 years (they anticipate that 23 of 24 of their students due to graduate college in FY16 will accomplish this). 	

**Montgomery County Council
Community Grant Advisory Group
FY16 Evaluative Comments Information Sheet**

Name of Organization: Columbia Lighthouse for the Blind – County Executive	
Category/Program Area: Established; Older Adults/Disabilities	Amount Requested: \$25,000
Project Description: Provide focused trainings to blind and visually impaired residents on the use of accessible QuickBooks to advance employment opportunities	
<p>Cost-benefit analysis (cost of service or activity; impact on recipient relative to cost):</p> <ul style="list-style-type: none"> • QuickBooks has the potential to increase the employability of some deaf-blind residents • This is a very disadvantaged population with a great need for services such as this • It is too early to assess the impact of this specific program and it is unclear how many successful participants there can be • The proposal would benefit in the future by demonstrating outcomes beyond participation and completion of the training 	
<p>Public benefit (identified and demonstrated need; target population well served by proposal; program justification):</p> <ul style="list-style-type: none"> • The idea of QuickBooks is compelling and newly available to enable a portion of the deaf-blind residents of the County to be employed as accountants • It is clear that past related efforts have been unsuccessful which leads to testing this new approach, but the proposal would be stronger if numbers of deaf-blind residents who would benefit were given since this training only leads to one specific type of employment 	
<p>Strength of organization (how long has agency delivered proposed services, received public funds for the program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization’s capacity to carry out program):</p> <ul style="list-style-type: none"> • Columbia Lighthouse for the Blind has been serving the deaf-blind population for 110 years; it is a logical provider of this new service • The collaborations for accessing and providing services after training are clear • The proposal and the program would also benefit from identifying and reporting on outcomes beyond participation and completion of the training; such data would help Columbia Lighthouse for the Blind assess the training’s efficacy and whether to continue or modify it • The budget seems very reasonable; though it would help to identify consultants’ hourly rate 	
<p>Strength of Proposal (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):</p> <ul style="list-style-type: none"> • While the proposal certainly makes sense, it would be stronger if it were presented as a test of a method especially given the past noted failures of related training • The proposal would also be stronger if the training had had an evaluation that Columbia Lighthouse for the Blind could use 	

**Montgomery County Council
Community Grant Advisory Group
FY16 Evaluative Comments Information Sheet**

Name of Organization: Columbia Lighthouse for the Blind – County Executive	
Category/Program Area: Established; Basic Need	Amount Requested: \$25,000
Project Description: Provides comprehensive rehabilitation services and Support Service Provider (SSP) services to Montgomery County residents who are deaf-blind	
Cost-benefit analysis (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> • An important service for the very vulnerable deaf-blind population • The proposal indicates that the number of SSP service hours increased by 22% from 2014 to early 2015. It would have benefited by including the current number of SSP hours. • Proposal further indicates a target 90% success rate in achieving increased independence. It would have been enhance by including the number of clients who will be served • Program could benefit from expanding defined and reported outcome data 	
Public benefit (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> • The need for the services noted are great and this provider has served the population for 110 years • The partnerships listed ensure that the services fill a gap rather than duplicating others • The population served is well defined 	
Strength of organization (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization’s capacity to carry out program):	
<ul style="list-style-type: none"> • The ability to thrive as a non-profit for 110 years demonstrates the strength of the organization • It is difficult to assess the overall size of paid staffing, volunteer commitment, or administrative support, but longevity of the organization leads to conclusion that it is well managed as well as being supported by its partnerships • The proposal would benefit from the identification of non-governmental funding • As above, the proposal would benefit from increased outcome data, not only data reflecting client satisfaction 	
Strength of Proposal (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> • Funding for the proposal would support partial cost of the salaries of the Program Coordinator and Consultants which provide support services for deaf-blind individuals • Services are clearly needed but proposal could benefit from more specific clarity on activities and client outcomes 	

**Montgomery County Council
Community Grant Advisory Group
Evaluative Comments Information Sheet**

Name of Organization: Community Bridges, Incorporated	
Category/Program Area: Established; Youth Development	Amount Requested: \$80,000
Project Description: Provide leadership, advocacy and positive youth development programs for immigrant, minority and low-income youth and their families.	
Cost-benefit analysis (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> • Funds requested represent 18% of overall program budget to support five full-time employees to serve 200 immigrant and minority middle school and high school age girls and their families that live at or below the federal poverty level in the county. • Grant represents cost-benefit of \$400 per participant served. 	
Public benefit (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> • Strong demonstrated need and specific target population with over 80% of girls served being first-generation and over 90% qualifying for free or reduced meals. • Specific emphasis on immigrant communities of Hispanic and African origin as fast-growing population with number of poor minority children in the county doubling over the past two years. 	
Strength of organization (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program):	
<ul style="list-style-type: none"> • Organization highly utilizes volunteers and interns from 10 local colleges and universities and hosts up to 20 interns per semester as well as parents, board members and donors. • Motivation and origin for organization rooted in the county; created to meet the needs of under-served low-income and immigrant middle-school youth in the Long Branch community. • High diversity of government funding support and sources; recommend increasing funding streams from private organizations and donations. 	
Strength of Proposal (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> • Strength of proposal is in demonstration of need, specific target population served in Montgomery County, which highly differentiates organization from other youth development entities. • Strong outcomes and results achieved, especially secondary school attendance rate, since program has been in existence since 1997; proposal could benefit from strengthening focus on outcomes for FY2016 through specific number of participants targeted to serve and evidenced-based outcomes tracking being developed pro bono by educational experts. 	

**Montgomery County Council
Community Grant Advisory Group
Evaluative Comments Information Sheet**

Name of Organization: Community Clinic, Inc.	
Category/Program Area: Established; Health/Behavioral Health	Amount Requested: \$47,589
Project Description: Case Manager who will provide referral services to and care coordination for 400 patients a year.	
Cost-benefit analysis (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> Community Clinic, Inc. (CCI)/TAYA) plans to avert about 400 unplanned pregnancies at a cost of \$119 per patient. By comparison, the cost to the County for nearly 400 births to teens in 2013 was estimated at over \$13,000,000. 	
Public benefit (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> Program targets a specific population in the county with clear goals; prevention of over 400 unplanned pregnancies through accessible, comprehensive, and reliable pregnancy prevention services. CCI/TAYA has filled a critical gap in the County for vulnerable populations, primarily women of color, unable to access traditional medical settings. 	
Strength of organization (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program):	
<ul style="list-style-type: none"> CCI/TAYA has been providing services to teens and young adults in Montgomery County since 1972 and currently operates six sites. The organization has a strong history of taking the lead in identifying and responding to the communities it serves by addressing gaps in service, developing new programs, and improving the accessibility of services. CCI/TAYA works very closely with other non-profits; the primary function of the case manager to be funded by the grant is to collaborate and coordinate with other non-profits to connect patients with the services they need. Applicant has demonstrated ability to maintain a diverse mix of private and public sources of funds. 	
Strength of Proposal (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> In the last two years the program has accumulated a track record of obtaining/assisting patients and documenting and tracking their progress through the systems to which they refer patients. The case manager to be funded by the grant ensures continuity of care and serves as a liaison between patients and physicians, mental health professionals, schools and other community service agencies. 	

**Montgomery County Council
Community Grant Advisory Group
Evaluative Comments Information Sheet**

Name of Organization: Community Health and Empowerment through Education and Research, Inc.	
Category/Program Area: Newer; Older Adults/Disabilities	Amount Requested: \$4,340
Project Description: Provide volunteer support such as rides, household chores or tech help to aging residents of Takoma Park	
<p>Cost-benefit analysis (cost of service or activity; impact on recipient relative to cost):</p> <ul style="list-style-type: none"> • The total cost of the program is \$6,095. The grantee is asking for 71% of the operating funds from the County Council to support the program. • Community Health and Empowerment through Education and Research (CHEER) is serving as the fiscal agent to the Village of Takoma Park (VTP), which is a fairly new organization. The organization will pay CHEER a 5-10% fee for operating as its agent. • The funds will be used to continue providing services to the elderly in Takoma Park. 	
<p>Public benefit (identified and demonstrated need; target population well served by proposal; program justification):</p> <ul style="list-style-type: none"> • Takoma Park is a highly diverse City. VTP provides services to needy aging residents in Takoma Park. The median household income is \$69,450, but the poverty rate is 17.2%. Twelve percent of the city's residents are over 65 and 14.6% of them live below poverty. Over 3,000 households reside in rental units. • Services include but not limited to education, monthly gatherings, transportation, and in-home support. 	
<p>Strength of organization (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program):</p> <ul style="list-style-type: none"> • CHEER was established in 2010. • VTP receives funding via community donations and membership fees (\$10). It works closely with the City of Takoma Park and Adventist Community Services to offer food at events, has partnered with JCA's Village Ride program and the Senior Connection to start a volunteer ride program; since 2014, the organization has recruited 15 volunteers. The organization works with the Mental Health Association Friendly Visitors program to recruit and train friendly visitors. It also works closely with the County's Aging and Disability staff. • Village of Takoma Park goal over the next three years is to increase membership by 200 and volunteers by 20, and seek grant funding from local foundations and government. The operation is driven solely by volunteers. 	
<p>Strength of Proposal (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):</p> <ul style="list-style-type: none"> • The grantee presented a compelling argument regarding the need via statistical data. The majority of the grant money will be used towards program development. The proposal could have been stronger if the grantee included the number of people served in the last year, and updated budget. • The funds will be used to pay insurance for BOD and volunteers, promotional material and postage, a phone line for residents to VTP volunteer appreciation, and supplies. • 40% of its board financially contributes to the organization however 100% contributes its time and services. 	

**Montgomery County Council
Community Grant Advisory Group
Evaluative Comments Information Sheet**

Name of Organization: Community Health and Empowerment through Education and Research, Inc.	
Category/Program Area: Newer; Health/Behavioral Health	Amount Requested: \$70,000
Project Description: Support to make health care, wellness, and support resources in the community accessible to those who are disconnected from them.	
Cost-benefit analysis (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> • Total program cost is \$70,000; the grant request is approximately 51% of the program cost. • Referral to community health resources reduces the high cost of Emergency Room visits. 	
Public benefit (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> • Information gathered will provide insight into community needs and the accessibility and effectiveness of resources. • Provide residents with knowledge and resources to create healthy thriving communities. • Community Health and Empowerment through Education and Research (CHEER) will make 2,400 referrals to health care, a wellness activity, or a support for basic need, 70% of those referred will receive primary care appointments. 	
Strength of organization (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program):	
<ul style="list-style-type: none"> • The program has received Executive Community Collaboration grants of \$25,000 annually for two years. • CHEER acts as a hub for resources with partnership in the communities of Long Branch and Takoma Park. • The outreach specialists live in the high needs neighborhoods they serve, and provide the linguistic and cultural competence to connect their neighbors to the resources they need. 	
Strength of Proposal (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> • Frequent collaboration with minority health initiatives such as African-American Health Program, Latino and Asian-American Health Initiatives. • Outreach specialist collaborates with health and wellness resources in the community. • Due to findings late last year, CHEER began an effort to improve health conditions in the home through improved housing, including a guest speaker from the County's Office of Landlord and Tenant Affairs. 	

**Montgomery County Council
Community Grant Advisory Group
Evaluative Comments Information Sheet**

Name of Organization: Community Ministries of Rockville	
Category/Program Area: Established; Basic Need	Amount Requested: \$18,000
Project Description: Provide permanent supportive housing for homeless men and women at the Jefferson House Personal Living Quarters and the Rockland House. The grant will pay for case management services and a small portion of rent and utilities.	
Cost-benefit analysis (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> • Community Ministries of Rockville (CMR) is requesting \$18,000 (9%) of the total project cost – leveraging funds from other public and private sources and in-kind donations of goods and services. • The program receives 44% of its funding from rent subsidies and program participant contributions. 	
Public benefit (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> • The two facilities provide supportive housing for 11 men and women who would otherwise be homeless. There are almost 11,000 people on the Montgomery County’s waitlist for public housing, which has been closed since 2008. • CMR provides supportive housing at a cost of \$19,000 per resident. (budget of \$210,000/11 residents) • Residents perform volunteer work in other areas of CMR’s operations and in the houses. 	
Strength of organization (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization’s capacity to carry out program):	
<ul style="list-style-type: none"> • CMR has successfully maintained supportive housing programs since 1987. • CMR has a broad base of financial support, successful partnerships, and robust volunteer programs. • The Catalogue for Philanthropy selected CMR as one of the DC region’s best small charities based on its financial and program strength. 	
Strength of Proposal (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> • This is a strong proposal, reflecting CMR’s clearly-defined mission and well-developed understanding of how to provide services and measure outcomes effectively. • Financial information that was provided for CMR and the project is complete and clear. 	

**Montgomery County Council
Community Grant Advisory Group
Evaluative Comments Information Sheet**

Name of Organization: Community Ministries of Rockville	
Category/Program Area: Established; Economic Development	Amount Requested: \$40,385
Project Description: Support Naturalization Program to assist immigrant residents prepare for citizenship examination, furthering assimilation into our community and improving their prospects.	
Cost-benefit analysis (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> • Community Ministries of Rockville (CMR) estimates 80 adults and 140 children will benefit from the 4 weeks of language classes, assistance with applications for citizenship and childcare services. • The total budget is large, but a significant amount is from in-kind donations and the MC Adult English Literacy Program; it is reasonable in light of number of immigrants in the Rockville community and throughout the county who do not speak English or do not speak it well enough to improve their economic status and achieve financial independence. • Childcare services enable adults to attend the language classes and benefit the children and the family by providing help with homework and tutoring. 	
Public benefit (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> • The need for language services to the immigrant population is well-documented by CMR: In Rockville, where CMR is based, about a third are immigrants, and of those about 85% speak a language other than English at home and 43% speak English less than “very well.” • The organization targets a large Hispanic population and to lesser extent, other non-English or limited English speaking residents who do not have the means to acquire language skills on their own or know how to navigate the naturalization process. • Increasing language skills and naturalization assistance (including test preparation and mock interviews) will lead to greater economic self-sufficiency and integration into their communities. 	
Strength of organization (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization’s capacity to carry out program)	
<ul style="list-style-type: none"> • CMR is a long-standing (47 years), well-managed organization with deep ties to the Hispanic community; The Language Outreach Program has been in operation since 1993; CMR staff has such a support connection to clients, they report sometimes accompanying them to the citizenship test. • CMR enjoys great support of nonprofits; it also receives considerable support from volunteers and expects \$106,000 in in-kind contributions in FY16. 	
Strength of Proposal (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> • The proposal is strong in all respects: it targets a community and documents need; it partners with many nonprofits in the health care and education fields, including sizeable support (\$108,000) from the MC Adult Literacy Program; the budget is specific and clear; and the anticipated outcomes are reasonable, based on the previous year's outcomes. 	

**Montgomery County Council
Community Grant Advisory Group
Evaluative Comments Information Sheet**

Name of Organization: Community Ministries of Rockville	
Category/Program Area: Established; Older Adults/Disabilities	Amount Requested: \$35,020
Project Description: Provide in-home client services, home repairs, and case management to enable low income frail elderly to age in place.	
Cost-benefit analysis (cost of service or activity; impact on recipient relative to cost): <ul style="list-style-type: none"> • Based on last year’s outcomes 42 elderly seniors were provided services based on a \$30,000 grant. The request is \$35,020 for this year, but it is unclear whether the number served is an unduplicated count for each service offered. • Potential impact for this community could mean the difference between an elderly person staying at home or moving into a nursing home facility, therefore the impact is potentially quite significant. 	
For Public benefit (identified and demonstrated need; target population well served by proposal; program justification): <ul style="list-style-type: none"> • The need statement, however, does not fully demonstrate the need for this project, and provides information on the services to be offered rather than why these services are required. • Applicant does state the size of the population is growing and uses statistics to support this, but does not fully articulate the gap in services. 	
Strength of organization (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization’s capacity to carry out program): <ul style="list-style-type: none"> • Applicant has demonstrated capacity to manage large grant awards through receipt of previous County grants and detailed Outcomes provided. • Applicant provides details about sustainability plan and ability to access a diverse amount of funding resources and in-kind support by leveraging partnership support. 	
Strength of Proposal (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding): <ul style="list-style-type: none"> • Applicant mentions creation of potential collaborative “Village” to serve as one-stop center for elderly services. This would serve as a partnership with several collaborating organizations. • The application would be strengthened if the short, intermediate and long term outcomes were given timeframes in order to determine when these projections are set to occur. 	

**Montgomery County Council
Community Grant Advisory Group
Evaluative Comments Information Sheet**

Name of Organization: Compass Inc.	
Category/Program Area: Newer; Older Adults/Disabilities	Amount Requested: \$30,000
Project Description: Provide greater quality of life through independence, communication, and autonomy for the adult developmentally disabled population	
Cost-benefit analysis (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> Compass is requesting 50% of the total cost of the program - \$60,000. The funds will be used to provide communication devices such as iPads and tablets, consultants' salary, staff development, and supplies. The devices will be given to people with developmental disabilities to improve their quality of life 	
Public benefit (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> Compass Inc. plans to purchase iPads and tablets for individuals with developmental disabilities and deficits to improve their quality of life. The devices will help individuals manage practical life skills such as communication and daily tasks, organize their days, and provide technological support to work and attend college. Individuals will learn through "Video Modeling" their neighborhoods, their grocery stores, department stores, and recreational facilities. 	
Strength of organization (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program):	
<ul style="list-style-type: none"> This program is new. Compass Inc. has solicited funds from private and federal institutions. The organization currently serves 35 families in Montgomery County. It plans to partner with the Kennedy Krieger's Assistive Technology Clinic, a team of professionals from the disciplines of speech pathology and occupational therapy and physical therapy, and other medical professionals. The staff is trained to match and customize communication devices according to individual's abilities and needs. 	
Strength of Proposal (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> The requested funds will be used for start-up of this program. The organization believes it can maintain the program for several years without the need of additional external funding. The financial section of the proposal was very confusing and difficult to understand. The applicant was asked to resubmit the budget with corrections and did provide some additional information at a later date. It is unclear whether the organization solicited in-kind donations of tablets from technology corporations. The proposal could have been stronger if the applicant had provided more details about the number of tablets to be purchased, statistical data on the need, and about a "model program" and its success rate. 	

**Montgomery County Council
Community Grant Advisory Group
Evaluative Comments Information Sheet**

Name of Organization: Comprehensive Health Education Enlightenment Resource Services (CHEERS MD)	
Category/Program Area: Newer; Health/Behavioral Health	Amount Requested: \$70,000
Project Description: To promote well-being, inspiring individuals to practice healthy habits, and provide knowledge and tools to navigate current healthcare system.	
Cost-benefit analysis (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> • The requested funding is for a new initiative, based on their prior experiences from successful workshops on healthy living and dietary requirements, held within the City of Gaithersburg. • The FY16 project budget is primarily for additional support of salaries, for professionals who will conduct and manage their health care-related workshops and outreach programs. • A definitive cost-benefit analysis of their proposed budget is not possible at this point. 	
Public benefit (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> • CHEERS MD’s mission-objectives are focused on providing information on preventative health-care and dietary requirements to senior citizens and school-age population within the City of Gaithersburg, to bring awareness in healthy life-styles and their long-term benefits. • Their activities will be carried out in collaboration with area high school and various senior-care facilities, community health-care centers, and their administrative infrastructures. • Managing obesity and its associated health problems by effective life-style changes will be particularly emphasized in their community-based efforts. • Overall, CHEERS MD’s plans are to utilize local organizations to connect them with the community at-large, to implement their proposed health-care initiatives. 	
Strength of organization (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization’s capacity to carry out program):	
<ul style="list-style-type: none"> • CHEERS MD’s infrastructure offers them professional leverage to approach and implement their proposed initiatives, primarily based in Gaithersburg area. • They plan to expand their program by providing multi-lingual educational seminars aimed toward effective health-management and to address the cost-benefit analysis of healthy life-styles, to reduce and manage health-care costs/benefits more effectively. • Thus far, CHEERS MD does not have an active net-work of community-based collaborators and/or volunteers, to leverage non-county funding and man-power resources. 	
Strength of Proposal (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> • The project description primarily provides information on their background and past activities, and not much on actual project-goals/objectives of their mission. • This proposal would have been stronger if sufficient details on the specifics of their program were provided rather than the more vague statement that the grant would allow them to expand their ‘base of operations’. 	

**Montgomery County Council
Community Grant Advisory Group
Evaluative Comments Information Sheet**

Name of Organization: Conflict Resolution Center of Montgomery County	
Category/Program Area: Established; Older Adults/ Disabilities	Amount Requested: \$20,930
Project Description: Provides for conflict resolution services to assist seniors and their families in Montgomery County.	
<p>Cost-benefit analysis (cost of service or activity; impact on recipient relative to cost):</p> <ul style="list-style-type: none"> • Application indicates that since 2008, Conflict Resolution Center of Montgomery County (CRCMC) mediations alone have represented a savings to county police, courts and agencies of at least \$416,000 and as much as \$3,298,540 since 2008. This is quite high, and there is no indication of how that figure was derived. • The funding request is minimal in comparison to the potential costs incurred for services needed beyond mediation (e.g., lawyers, and other professionals). • The program is situated within larger mediation program, therefore the actual specifics related to senior needs and support for this population within CRCMC needed to be more detailed. 	
<p>Public benefit (identified and demonstrated need; target population well served by proposal; program justification):</p> <ul style="list-style-type: none"> • There is a growing senior population (over 120,000 in the county currently); the need for this service is likely to increase. • The application provides details on costs associated with elder abuse and victimization, and how mediation can serve as solution to avoid these actions. • CRCMC also shows linkages to Montgomery County's strategic priorities and how their programs feed into these priorities. 	
<p>Strength of organization (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program):</p> <ul style="list-style-type: none"> • CRCMC uses volunteers and in-kind donations effectively; they estimate \$15,000 in in-kind donations in 2014, and receipt of \$10,000 in program income for workshops. CRCMC receives significant public funding through state agencies. • The application does not detail information about how volunteers are trained and maintained; this information is integral to the success of the program since the program is mostly run by volunteers. 	
<p>Strength of Proposal (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):</p> <ul style="list-style-type: none"> • There is limited information as to how the personnel will be used for the program, especially since only a portion of staff members' time will be used. • CRCMC does not provide detailed information on evaluation measures pertaining to seniors, as information is not categorized by service type. This leaves limited clarity on the need for the support and how information will be captured for this grant. • Proposal would have been stronger with some information on senior mediation best practices to be used, based on other existing senior mediation programs. 	

**Montgomery County Council
Community Grant Advisory Group
Evaluative Comments Information Sheet**

Name of Organization: Conflict Resolution Center of Montgomery County	
Category/Program Area: Established; Youth Development	Amount Requested: \$27,657
Project Description: The purpose of the grant will be to expand school-based mediation services at four partner schools in order to resolve student-to-student and student-to-staff conflict. The In-School Mediation program empowers youth to resolve their own conflicts by bringing those affected by a harmful incident together to: (1) better understand what happened and why, (2) hear how everyone has been affected, and (3) identify ways to resolve the conflict before it festers and causes further harm.	
Cost-benefit analysis (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> For this program, Conflict Resolution Center of Montgomery County (CRCMC) plans to address 300 conflicts and reach 650 staff and students during FY 2016. The in-school mediation program, which began in late 2011, is set to reach the 600-case milestone before the end of this school year. The program proposes to leverage county funds at a three to one ratio and use its extensive volunteer mediator network to control costs. Although difficult to quantify, the benefits of school based conflict resolution enhance the learning environment at the target MC public schools. The CRCMC program is an effective tool through which a school can keep students in class and avoid suspensions and school disruptions. 	
Public benefit (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> The program will continue to serve schools with high suspension and FARMS rates. Thus, the Center is reaching some of the neediest students in the MCPS system with key services to enhance the learning environment and reduce school conflict. Since December 2011, the program received 569 mediation referrals, with over 77% of those going to mediation, involving more than 1300 students and staff. 94% of cases that went to mediation resulted in a resolution. In the Sligo Middle School the CRCMC program has resulted in a one-year (2012-2013) decrease in student disciplinary referrals from 639 to 130, fights from 24 to 6, and suspensions from 37 to 14. In the three schools this year, nearly 60% of students who received referrals before mediation have not received one since. 	
Strength of organization (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program):	
<ul style="list-style-type: none"> Founded in 2001, the Conflict Resolution Center cultivates peace in Montgomery County by enabling residents, public employees and students to experience conflict as an opportunity to learn and grow and by empowering them to effectively manage their conflicts. CRCMC has received significant county funds for its school based mediation programs. Many of the mediators trained are in fact school employees. CRCMC receives in-kind goods and services including office and mediation space, equipment, legal support, food and volunteer hours totaling approximately \$150,000 per year. The Center has successfully operated its school based program for many years and clearly has the capacity to continue and grow the program. 	
Strength of Proposal (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> The proposal identifies the school-based needs for conflict resolution as well as the success of the CRCMC school program since 2011. It has measured and reported on its results and in the outcome section of this proposal sets out higher but realistic and measurable targets for the coming year. CRCMC has an impressive list of partners and a high level of support in the MC public schools in which they work. It has a robust mediator training program and impressive network of mediators who volunteer their time. Its budget fully covers the planned activities with a MC grant request of only \$27,657 out of \$100,657 total cost. 	

**Montgomery County Council
Community Grant Advisory Group
Evaluative Comments Information Sheet**

Name of Organization: Conflict Resolution Center of Montgomery County	
Category/Program Area: Established; Community Development	Amount Requested: \$28,750
Project Description: This community based program will facilitate discussions and provide services for the residents, county agencies, schools, police and others to address and resolve conflict and problems. The goal of the program is to build healthy, self-sustaining communities with safe streets and secure neighborhoods by preventing interpersonal conflict through education and skills training	
Cost-benefit analysis (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> For this program, Conflict Resolution Center of Montgomery County (CRCMC) plans at least 25 workshops and to facilitate a minimum of 50 referred mediation sessions. The program proposes to leverage county funds at a two to one ratio and use the extensive CRCMC volunteer mediator network to run mediation sessions and workshops. The costs to the county are relatively small. Although difficult to quantify, the benefits of reduced community conflict and increased collaboration and cooperation are significant. 	
Public benefit (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> A CRCMC predecessor program (with \$10,000 MC funds) was launched in February 2012, and it completed more than 20 distinct projects, serving about 600 residents. More than 90% of participants have expressed satisfaction with the services. To bring the program in line with the Centers funding, staff and strategy, the program was scaled back from two full time co-directors to one part time staff member in 2013. CRCMC now would like to reignite its community efforts at prevention, particularly in the context of multi-party disputes, which can lead to costly legal battles, torn community relations and the disintegration of the social fabric. The Center noted that recent national unrest in response to conflicts between police and communities is an important and current example of the need for community education and conflict resolution services. 	
Strength of organization (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program):	
<ul style="list-style-type: none"> Founded in 2001, the Conflict Resolution Center cultivates peace in Montgomery County by enabling residents, employees and students to experience conflict as an opportunity to learn and grow and by empowering them to effectively manage their conflicts. CRCMC has received significant Maryland state funds for its conflict resolution and mediation programs. The Center has received in-kind goods and services including office and mediation space, equipment, legal support, food and volunteer hours totaling approximately \$150,000 per year. 	
Strength of Proposal (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> CRCMC sees increasing demand for community based services and has re-directed its Community Education plans to be partner focused and driven. The 2013 grant was more CRCMC driven from its program perspective rather than the partners' standpoint. The partners for the 2016 grant request include County Regional Service Centers. CRCMC is also collaborating with the NAACP, the Latin American Youth Center, Montgomery Works, Cornerstone Montgomery and Interfaith Works. The Center has a robust mediator training program and an impressive network of mediators who volunteer their time. Budget plans support planned activities. Private cash contributions are increasing. 	

**Montgomery County Council
Community Grant Advisory Group
Evaluative Comments Information Sheet**

Name of Organization: Conflict Resolution Center of Montgomery County	
Category/Program Area: Established; Other	Amount Requested: \$23,810
Project Description: Provide for an increase in conflict resolution services to inmates and their families.	
<p>Cost-benefit analysis (cost of service or activity; impact on recipient relative to cost): Conflict Resolution Center of Montgomery County (CRCMC) provides a relatively low-cost service because it relies very heavily on volunteers and AmeriCorps workers. Its ReEntry program has existed for several years, but has only recently begun to operate inside Montgomery County correctional facilities. The impact of the program relative to the cost is exceptionally strong. With each mediation session, the odds of an ex-offender becoming a repeat offender drop substantially, according to CRCMC's figures. CRCMC operates out of donated office space, and has attracted substantial in-kind support for its legal and equipment needs.</p>	
<p>Public benefit (identified and demonstrated need; target population well served by proposal; program justification): What sets the ReEntry program apart is its focus on the whole person. It uses mediation, via trained volunteers, to help ex-offenders rebuild family relationships and manage conflicts that inevitably arise around money, parental rights, housing and health care. This approach has attracted very positive reviews from the ex-offenders it helps. More than 90 percent say that they are satisfied with the results, and would recommend the program to others. The CRCMC approach is unusually comprehensive. CRCMC tries to foster trust between ex-offenders and their counselors, because ex-offenders often feel very isolated and alone once they're back on "the outside." If a trusted counselor knows them and understands their particular situations, the chances of successful re-entry increase.</p>	
<p>Strength of organization (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program): CRCMC has only two fulltime staff members, and three part-timers. Yet CRCMC has served more than 2,000 inmates since 2011--an extremely high ratio of clients to staff. CRCMC has been successful at attracting additional funds from the Maryland state government and less so from private sources. It does not have strong or deep relationships with other non-profit organizations, although it plans to develop these partnerships, especially with organizations that serve African-Americans and Latinos.</p>	
<p>Strength of Proposal (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding): The proposal could have been stronger with clearer evidence of actual long-term results, not just attendance figures for workshops and a more precise future fundraising plan. There is no sign, for example, of any attempt to raise money from corporations or foundations, or any history of having done so. However, CRCMC has been delivering unusual success for quite some time via its "deal with the whole person" approach. The mediation approach has also yielded spin-off benefits--more family stability, more stable neighborhoods, less gang activity, less crime in Montgomery County. CRCMC also runs--and plans to continue--a program to offer paid mediation services and training to the general public, including county employees. This provides an income stream that takes some pressure off the need to raise funds. CRCMC also offers internships to local college students who are studying conflict resolution. This is yet another community benefit of its ReEntry program.</p>	

**Montgomery County Council
Community Grant Advisory Group
FY16 Evaluative Comments Information Sheet**

Name of Organization: Conservation Montgomery - County Executive	
Category/Program Area: Newer; Other	Amount Requested: \$15,000
Project Description: Funds to continue "Home Tree Care 101" program	
<p>Cost-benefit analysis (cost of service or activity; impact on recipient relative to cost):</p> <ul style="list-style-type: none"> • Funding request (\$15,000) makes up 37% of total program cost (\$40,400). • Funds would support: filming a home tree care tips video, arborist fees, printing handouts for participants, and administrative overhead • Residents must pay a fee to participate in classes such as Home Tree Care 101 (cost not listed) and the Big Tree Tour (\$25/person). 	
<p>Public benefit (identified and demonstrated need; target population well served by proposal; program justification):</p> <ul style="list-style-type: none"> • Home Tree Care 101 classes were offered four times and drew between 8 and 12 participants each. It teaches residents about the important of trees in the community. Residents walk through a community while an arborist teaches them how to plant and maintain trees. • Community Greening program does small-scale tree-planting projects where the tree canopy is at its lowest levels. 	
<p>Strength of organization (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program):</p> <ul style="list-style-type: none"> • Organization appears almost entirely dependent on County funding as only \$1,000 (raised through fees and donations) is listed in the proposal section asking about fundraising from sources other than County funding. • Organization reaches 1,400 county residents through an email listserv. Approximately 40 residents attended Home Tree Care 101 classes and all class participants reported satisfaction. • The proposal mentions a partnership with 27 other nonprofits but does not describe the nature of those partnerships. • Organizational leadership could show stronger support if more than 6 out of 16 board members contributed to the organization financially. 	
<p>Strength of Proposal (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):</p> <ul style="list-style-type: none"> • Outcomes include: satisfied Home Tree Care 101 class participants, increase in number of classes offered, and desire by class participants to repeat class. • Descriptions in the "sustaining activity in the future" section describe ways to reach more residents through videos and social media rather than fiscal policies or fundraising ideas. • Proposal would be strengthened by including additional data such as the number of trees planted and volunteers recruited; and costs participants pay to attend programming; 	

**Montgomery County Council
Community Grant Advisory Group
Evaluative Comments Information Sheet**

Name of Organization: Cornerstone Montgomery, Inc.	
Category/Program Area: Established; Older Adults/Disabilities	Amount Requested: \$57,168
Project Description: Eliminate transportation barriers for disabled individuals to enable them to gain and keep employment	
Cost-benefit analysis (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> • Funds are to provide vouchers, gift cards, metro cards etc. for transportation • Funds are dispersed to clients via an application process • Transportation may be the only barrier for disabled individual to get and keep employment, thus a high positive impact on individual to become independent 	
Public benefit (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> • Pilot program was successful • Utilizing public/private partnerships to expand population to be served 	
Strength of organization (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program):	
<ul style="list-style-type: none"> • Leveraging funding from 100 community partners • Each non-profit partner will be challenged to raise \$1,000 for their program, market the transportation program, and conduct marketing campaign • Cab companies, Rotary and state and federal funding 	
Strength of Proposal (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> • This request is for an expansion of a successful program that has not received county funding. • Organization has been invited to present to A Wider Circle's Annual Conference to End Poverty 	

**Montgomery County Council
Community Grant Advisory Group
Evaluative Comments Information Sheet**

Name of Organization: Cornerstone Montgomery, Inc.	
Category/Program Area: Established; Health/Behavioral Health	Amount Requested: \$9,750
Project Description: Employ a Volunteer Maryland staff member to launch Cornerstone Montgomery's Volunteer Program 2.0	
Cost-benefit analysis (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> • This proposal is for funds to support an AmeriCorps volunteer to serve as Volunteer Coordinator. • The Volunteer Coordinator will be recruited, trained, and supervised by Volunteer Maryland and Cornerstone Montgomery. • The County Council funding would be matched by Volunteer Maryland in order to pay the full stipend of the Volunteer Coordinator. • This Volunteer Coordinator will help in attracting more volunteers in order to support the organization's work in the community, through volunteer work and financial contributions. The Volunteer Coordinator will help the organization be in a position to attract foundation grants, for example. • Cornerstone Montgomery expects that, through this partnership, and with funds from the County Council, "Cornerstone Montgomery will have a high impact effect on the County priorities for a low, reasonable cost." 	
Public benefit (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> • Cornerstone Montgomery explains that the "community volunteer program necessary for Cornerstone Montgomery's effective care of the most vulnerable in Montgomery County requires a new infrastructure to recruit and manage a larger core of volunteers." 	
Strength of organization (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program):	
<ul style="list-style-type: none"> • Operating over 78 properties and serving over 2,200 people a year, Cornerstone Montgomery reports that it is "the largest, most comprehensive mental health organization in Montgomery County." 	
Strength of Proposal (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> • Cornerstone Montgomery makes a strong case that recruiting and employing a Volunteer Coordinator will help broaden its base of volunteers both for people-power and contributions, thus strengthening the organization and providing opportunities for community involvement in the much-needed work of this organization. 	

**Montgomery County Council
Community Grant Advisory Group
Evaluative Comments Information Sheet**

Name of Organization: Corporate Volunteer Council of Montgomery County	
Category/Program Area: Established; Community Development	Amount Requested: \$7,500
Project Description: Funding to develop a survey to measure, analyze and recognize Corporate Volunteering in Montgomery County, in collaboration with the Corporate Volunteer Council of Montgomery County (CVC) membership.	
Cost-benefit analysis (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> • The full cost of the survey development and implementation is expected to cost \$9,500. Membership dues will cover \$2,000 of these costs. Improved evaluation and recognition of corporate volunteerism is key to growing these programs. This survey is intended to identify that information and to utilize it to grow the CVC membership base and to promote more corporate volunteerism. 	
Public benefit (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> • The CVC promotes “Give Where You Live” and aims to bring more volunteer hours to county nonprofit organizations. The purpose of the planned survey is to identify specifics around corporate volunteerism; to highlight progress and success; and to grow corporate volunteerism. While the pilot survey is limited to CVC members; in the following year it will be available to all County businesses. Improved data will allow the CVC to plan, organize and promote more volunteering. 	
Strength of organization (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization’s capacity to carry out program):	
<ul style="list-style-type: none"> • Established over 25 years ago, the purpose of the CVC is to promote corporate volunteerism in Montgomery County; to provide for the exchange of ideas related to community service activities; to identify community needs; to link corporate volunteer programs with non-profits; and to recognize outstanding volunteerism. The CVC promotes skills-based volunteering; its volunteers are professionals who bring professional skills to nonprofits. The CVC is a “middle man” identifying service opportunities to match corporate needs. The CVC has 100 members and has been recognized as a national leader in corporate volunteerism. CVC Board members will coordinate survey participation. 	
Strength of Proposal (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> • In FY 16, the project will establish a baseline of comparison to track corporate volunteerism for the purpose of improving partnerships and highlighting & promoting the successful relationships between business leaders & non profit groups. This survey tool is intended to help CVC members (and eventually other businesses) track & evaluate volunteer programs & hours. • In the following year, the CVC will partner with the County Volunteer Center, the Office of Community Partnerships and chambers of commerce to extend the survey to the full County business community. • Outcomes are clear; full participation of CVC members in the pilot survey is anticipated. • The proposal would be strengthened by including some information related to the survey topic. Where do CVC member organizations volunteer? What non-profit boards do they serve on? How many? How does the CVC contribute to the success of non-profits in the County? What areas of service are most attractive to their membership (i.e. health; education; youth; senior programming)? If this proposal is funded it is recommended that the outcome reports submitted to the County contain this information, even if it is in preliminary stages. 	

**Montgomery County Council
Community Grant Advisory Group
Evaluative Comments Information Sheet**

Name of Organization: Court Watch Montgomery	
Category/Program Area: Newer; Children and Families	Amount Requested: \$20,000
Project Description: Measure best practices in County courts that promote domestic violence victim safety and self-sufficiency and provide community outreach in Down/East County	
Cost-benefit analysis (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> • Program will cost \$63,000 and the grant request is for \$20,000 or approximately 1/3 of the cost. • The program will have little direct impact on current domestic violence victims, since it will work through observing court practices and recommending changes that will improve future operations. 	
Public benefit (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> • This program is designed to gather information about court operations and encourage the courts to implement changes that will benefit future service recipients. • It is aimed at courts serving low income and immigrant communities in the Eastern part of the county. • The program intends to serve domestic violence victims by referring them to Family Justice Center and Abused Persons Program. 	
Strength of organization (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program):	
<ul style="list-style-type: none"> • The program has operated for four years on donations and volunteers. • The organization has observed 500 civil proceedings per year and has made recommendations to the courts based on the data they gathered from their observations. • They have had moderate successes, nine of which were cited in the proposal. 	
Strength of Proposal (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> • The proposal clearly explains the process of observation and data gathering. • It would have strengthened the proposal to include more specifics on how that data would be used to effect change in the court system. • The proposal also seems to be adding a component of outreach to domestic violence victims encouraging them to apply for court orders. The strength of this organization has been that of an independent observer and reporter so developing an outreach component may require different staff/volunteer training and other resources. 	

**Montgomery County Council
Community Grant Advisory Group
Evaluative Comments Information Sheet**

Name of Organization: Create Co.	
Category/Program Area: Established; Health/Behavioral Health	Amount Requested: \$30,000
Project Description: CREATE’s “Studio Downstairs” offers group art therapy to adults with serious and persistent mental illness. This program uses an ‘open format’ art studio, with participants attending twice a week for 3 hours. Each session is limited to 8 to 10 individuals who have an opportunity to engage with a therapist, as well as with others in the group, for psychological and social support.	
Cost-benefit analysis (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> • By providing consistent and, at a minimum, weekly intervention, the program anticipates a reduction in repeat hospitalizations, as well as improved well-being and community connections. • Members are charged from \$10-\$70 per session based on a sliding scale. 	
Public benefit (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> • There are limited programs for those individuals who, following hospitalization for mental illness, can live independently, but struggle with significant stressors. • Many of the current participants (70%) have engaged in the art therapy program for over 6 months; with several participating for over 3 years. 100% participated in at least one Studio Downstairs activity outside of the regular art therapy sessions. • CREATE intends to use some of the funding to increase awareness of the program in the target population and with providers, and enlarge the program to offer a second session each quarter. 	
Strength of organization (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization’s capacity to carry out program):	
<ul style="list-style-type: none"> • CREATE’s “Studio Downstairs” has operated since 2003, serving almost 300 adults (based on the number of participants in each quarterly session). This art therapy model is a unique program in the County. • CREATE partners with several arts programs in the County (including Art for the People) and with mental health programs such as St. Luke’s House. • The program uses volunteer interns from local colleges, as well as using volunteers for administrative and other support functions. • The program has not received county funding within the last 3 years. 	
Strength of Proposal (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> • With the “Studio Downstairs” program, CREATE offers an opportunity to assist this ‘at-risk’ population in a unique way. • Because of the relatively small number of participants, it is difficult to ascertain the impact of the program, although the satisfaction survey suggests that it has been meaningful. • The proposed budget appears to be an effort to balance the need for outreach with the need for direct program support. 	

**Montgomery County Council
Community Grant Advisory Group
Evaluative Comments Information Sheet**

Name of Organization: Cultural & Diversity Enrichment Service-USA, Inc. (CADES-USA).	
Category/Program Area: Newer; Youth Development	Amount Requested: \$45,000
Project Description: Provide improved education, leadership & entrepreneurship skills for youth, empowerment to embrace community emerging cultural and Diversity.	
Cost-benefit analysis (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> • There was not sufficient information provided to determine cost benefit. The total program cost is stated as \$200,000. There is no discussion of numbers to be served. The proposal seeks \$45,000 for majority of executive director salary. 	
Public benefit (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> • CADES-USA reports that it helps address the issues of youth ages 10-18 academic achievement gap by providing enriching after school programs for under-achieving Student from low-income families within Montgomery County. 	
Strength of organization (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization's capacity to carry out program):	
<ul style="list-style-type: none"> • The organization has been operating since 2007. • The proposal would have benefited from more detail on the infrastructure of the organization, explaining which positions implemented which project activities. 	
Strength of Proposal (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> • Organization has been existing for 8 years. Additional information about the role of the executive director in implementing the project activities would have been helpful as the proposal seeks 75% of the executive director's salary. • The proposal would have been stronger if it included detail about specific project activities and tied those activities to the proposed outcomes. • Additional information on the proposed outcomes, how they would be measured, which evidence based tools/scales would be used for measurement, and the numbers of participants and projected targets, would have expanded the explanation of the project activities. 	

**Montgomery County Council
Community Grant Advisory Group
FY16 Evaluative Comments Information Sheet**

Name of Organization: Cultural & Diversity Enrichment Services-USA, Inc. (CADES-USA) – County Executive	
Category/Program Area: Established; Youth Development	Amount Requested: \$34,000
Project Description: Programming for immigrant youth	
Cost-benefit analysis (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> • See evaluation on prior page 	
Public benefit (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> • See evaluation on prior page 	
Strength of organization (how long has agency delivered proposed services, received public funds for program; use of volunteers and/or partner organizations in program; leverage non-county government funding/resources; organization’s capacity to carry out program):	
<ul style="list-style-type: none"> • See evaluation on prior page 	
Strength of Proposal (clear description, measurable and relevant outcomes, including results achieved to date; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> • See evaluation on prior page 	

**Montgomery County Council
Community Grant Advisory Group
Evaluative Comments Information Sheet**

Name of Organization: Culture Train, Inc.	
Category/Program Area: Newer; Youth Development	Amount Requested: \$15,500
Project Description: Teach children tolerance by teaching about Pakistani culture, traditions, and values, understanding similarities and differences with their communities.	
Cost-benefit analysis (cost of service or activity; impact on recipient relative to cost):	
<ul style="list-style-type: none"> • Total program cost is \$29,800; seeking \$15,500 from County. Most of the requested funds would pay the salaries of its consultants, all of whom are currently working as volunteers. • Currently enrolls 10 students at Argyle Middle School during a Lunch and Learn program. They had to turn away 3 students due to lack of capacity. 	
Public benefit (identified and demonstrated need; target population well served by proposal; program justification):	
<ul style="list-style-type: none"> • Teaches Urdu language and Pakistani culture to middle school students. • Provides exposure to a language not offered in the regular public school curriculum, thus promoting a greater understanding of a different part of the world and increased acceptance of diversity. 	
Strength of organization (how long has agency delivered proposed services, received public funds for program; number of staff, volunteers and/or partner organizations in program; leverage non-county government funding; organization's capacity to carry out program):	
<ul style="list-style-type: none"> • Program began as a pilot in August 2014. It is a voluntary program for students. There is more interest than capacity (they had to turn away 3 students). • Currently relies on the work of volunteers who provide teaching, website maintenance, project management, accounting, and legal services. 	
Strength of Proposal (clear description; measurable and relevant outcomes, including results achieved to date; activities and timeline to achieve outcomes; integration/coordination with other nonprofits and County services; clear budget description; plan for future funding):	
<ul style="list-style-type: none"> • The proposal needs to include other sources of funding, if any. • The organization would benefit from providing clearer outcomes and the impact it has had on its students. 	