

Resolution No: 17-17
Introduced: December 14, 2010
Adopted: December 14, 2010

**COUNTY COUNCIL
FOR MONTGOMERY COUNTY, MARYLAND**

By: County Council

SUBJECT: Approval of the FY2011 Budget Savings Plans for Montgomery County Government, Montgomery County Public Schools, Montgomery College, and the Maryland-National Capital Park and Planning Commission

Background

1. On May 27, 2010 the Council approved the FY2011 operating budget for the County Government in Resolution No. 16-1373. Action clause 49 stated that: "As a condition of spending any funds appropriated in this resolution and not disapproved or reduced under Charter Section 306, the Executive must transmit to the Council any recommended budget savings plan or similar action.... Any budget savings plan or similar action is subject to review and approval by the Council...."
2. In a memorandum to the Council President dated December 3, 2010, the Executive proposed the following savings for the remainder of FY2011 to help offset expected revenue shortfalls:

Agency	Proposed Savings
County Government	\$15,790,560
MCPS	19,198,430
Montgomery College	980,520
M-NCPPC	231,640
Total	\$36,201,150

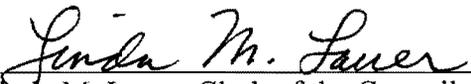
3. The Council's Committees reviewed the proposed savings.

Action

1. The County Council for Montgomery County, Maryland approves the FY2011 budget savings plans shown in the table below with detail on the following pages and in the attached documents.

Agency	Proposed Savings
County Government	\$11,838,580
MCPS	19,198,430
Montgomery College	980,520
M-NCPPC	231,640
Total	\$32,249,170

This is a correct copy of Council action.


Linda M. Lauer, Clerk of the Council

FY11 Budget Savings Plan

Compared to the Executive's proposed plan:

Positive amounts are expenditure reductions (budget savings)

Negative amounts are expenditure increases (not budget savings)

I. The Executive proposed the following savings:

	Dollars
County Government	15,790,560
MCPS	19,198,430
Montgomery College	980,520
MNCPPC	231,640
Total	36,201,150

II. The Council made the following changes to the savings the Executive proposed for County Government:

County Council: reduce \$87,120 instead of \$235,390 (-1.0 % instead of -2.7%)	(148,270)
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Transportation

Do not reduce spending for pedestrian signal timing	(50,000)
Do not reduce spending to replace loop detectors	(152,300)
Do not reduce spending for resurfacing (slurry seal)	(284,010)
Do not reduce spending for road patching materials	(200,000)
The Committee agreed to make a further cut that the Executive did not recommend: delete facility planning for Phase II for Roberts Tavern Drive Extended	253,000

HHS

Do not stop the energy rebate program for low income households on January 1, 2011	(239,750)
Achieve additional reductions through position lapse in the Department	239,750

Police

Take additional lapse instead of abolishing 9 SRO positions to meet the personnel savings target.	0
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Fire

Reduce LFRD operating expenses less than the Executive recommended, for LFRD education, tuition, and training	(25,000)
Do not eliminate 11 ambulances	(3,560,000)
Reduce personnel costs through position attrition and service reductions as necessary, but without layoffs	238,000

Recreation

Do not reduce spending for Sports Academies as much as the Executive proposed	(100,000)
Reduce spending from current revenue for planning in the Recreation Facility Modernization CIP project	100,000
Do not reduce food service at 3 senior centers	(23,400)
Net change to savings the Executive recommended for County Government	(3,951,980)
Savings the Council approved for County Government	11,838,580

III. MCPS

Executive's proposed reductions	19,198,430
Council made no changes	0
Savings the Council approved	19,198,430

IV. Montgomery College

Executive's proposed reductions	980,520
Council made no changes	0
Savings the Council approved	980,520

V. MNCPPC

Executive's proposed reductions	231,640
Council made no changes to the amount of the reduction, but the entire reduction is from the Park Fund, not from both the Park Fund and the Administration Fund as the Executive proposed.	0
Savings the Council approved	231,640

SUMMARY The Council approved the following savings:

County Government	11,838,580
MCPS	19,198,430
Montgomery College	980,520
MNCPPC	231,640
Total savings the Council approved	32,249,170

Council's savings are this much less than the Executive's savings	(3,951,980)
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OFFICE OF THE COUNTY EXECUTIVE
ROCKVILLE, MARYLAND 20850

Isiah Leggett
County Executive

MEMORANDUM

December 2, 2010

TO: Nancy Floreen, President
County Council

FROM: Isiah Leggett, County Executive 

SUBJECT: FY11 Savings Plan

RECEIVED
MONTGOMERY COUNTY
COUNCIL
2010 DEC -2 PM 3:44

Attached please find my Recommended FY11 Savings Plan for Montgomery County Government, and the other tax supported County Agencies. The attached plan identifies savings of over \$36 million from the current year that will be applied to close the shortfall of over \$300 million in FY12.

As you know, the impetus for the savings plan transmitted to the Council in October was the anticipated loss of \$14 million annually (and \$170 million over ten years) with the elimination of the Ambulance Reimbursement fee. Since that time, because of continued weakness in the national, regional, and local economy, affecting both employment and the residential and commercial real estate markets, tax revenues in both FY11 and FY12 are anticipated to be below previous estimates.

As I have communicated previously, the attached plan retains most of the reductions contained in the October 5, 2010 savings plan transmitted to the Council. The attached plan contains additional reductions from other County Government Departments as well as recommendations for reductions to the budgets for Montgomery County Public Schools, Montgomery College and the Maryland-National Capital Park and Planning Commission.

We have worked to identify savings that minimize the impact upon direct services, especially to public safety and our most vulnerable residents. However, service reductions are unavoidable due to the magnitude of the needed reductions and the significant reductions in service levels already made in the FY09-11 budgets.

If, as in the past, the Council chooses to not support some of my proposed reductions, I strongly recommend that it propose offsetting reductions in other areas of the budget to maintain the total amount of savings. Maintaining balance in the current year is critical to adhering to our fiscal policies and maintaining our AAA bond rating. In addition, the County is vulnerable to additional State Aid reductions due to the State's continuing fiscal challenges.

It is critical to consider this proposed savings plan in the context of the development of the FY12 operating budget. As you are aware, I recently asked all County Departments to identify reductions of up to 15% for non-public safety departments and 5% for public safety, health and human services, and transit. Even these aggressive reductions may not be sufficient to produce a balanced budget if revenues fall even further.

I strongly urge the Council to expedite its review and approval of the attached Savings Plan, so that the necessary actions can be implemented as soon as possible. My staff is available to assist the Council in its review of the attached proposal. Thank you for your support of our efforts to preserve our most important services while maintaining the fiscal health of the County Government.

	FY11 Approved Budget	Savings Plan Agency Target	Agency as % of Total Budget	Target as % of Savings Plan	Target as % of Budget
MCG	\$1,163,556,250	\$15,790,560	35.5%	43.6%	1.4%
MCPS	\$1,919,842,746	\$19,198,430	58.6%	53.0%	1.0%
College	\$98,051,990	\$980,520	3.0%	2.7%	1.0%
M-NCPPC	\$92,653,170	\$231,640	2.8%	0.6%	0.3%
Total	\$3,274,104,156	\$36,201,150			1.1%

Notes

- 1 College Total Budget is Local Contribution for Current Fund only
- 2 M-NCPPC Total excludes debt service
- 3 The MCG total includes \$288,150 increased transfer to the General Fund from the Department of Liquor Control and anticipates loss of \$47,000 in Recreation Revenues

IL:jfb

- c: Timothy L. Firestine, Chief Administrative Officer
 Department and Office Directors
 Dr. Jerry Weast, Superintendent, Montgomery County Public Schools
 Dr. DeRionne P. Pollard, Ph.D. President, Montgomery College
 Francoise Carrier, Chair, Montgomery County Planning Board
 Annie Alston, Executive Director, Housing Opportunities Commission
 Kathleen Boucher, Assistant Chief Administrative Officer

Attachments

FY11 SAVINGS PLAN ANALYSIS

Fund/Department Name	FY11 Approved (per Council Resolution 16-1373)	CE Recommended		Savings as a percent of Original FY11 Budget
		Total \$	Revenue	
Tax Supported				
General Fund				
Circuit Court	9,813,050	-98,130	0	-1.0%
Consumer Protection	2,079,200	-20,790	0	-1.0%
Correction and Rehabilitation	61,806,240	-154,520	0	-0.3%
County Attorney	4,552,550	-45,530	0	-1.0%
County Council	8,712,490	-235,390	0	-2.7%
County Executive	4,767,200	-47,670	0	-1.0%
Economic Development	6,285,150	-62,850	0	-1.0%
Emergency Management and Homeland Security	1,333,090	-13,330	0	-1.0%
Environmental Protection	1,947,210	-19,470	0	-1.0%
Finance	9,596,890	-95,970	0	-1.0%
General Services	24,011,240	-1,515,680	0	-6.3%
Health and Human Services	177,832,030	-1,959,120	0	-1.1%
Housing and Community Affairs	3,901,690	-39,020	0	-1.0%
Human Resources	6,082,800	-60,830	0	-1.0%
Human Rights	1,738,400	-17,380	0	-1.0%
Inspector General	659,310	-6,590	0	-1.0%
Legislative Oversight	1,246,420	-12,460	0	-1.0%
Management and Budget	3,318,790	-33,190	0	-1.0%
NDA - Desktop Modernization	3,180,950	-31,810	0	-1.0%
NDA - Housing Opportunities Commission	5,804,040	-14,510	0	-0.2%
Police	230,280,040	-1,090,320	0	-0.5%
Public Information	4,960,350	-49,600	0	-1.0%
Public Libraries	28,851,080	-63,190	0	-0.2%
Regional Services Centers	2,699,740	-27,000	0	-1.0%
Sheriff	19,484,030	-48,710	0	-0.2%
State's Attorney	12,342,270	-30,860	0	-0.3%
Technology Services	26,370,280	-263,700	0	-1.0%
Transportation	35,464,960	-1,782,660	0	-5.0%
General Fund Total:	699,121,490	-7,840,280	0	-1.1%
Special Funds				
<u>Mass Transit</u>				
DOT-Transit Services	104,309,460	-916,420	0	-0.9%
<u>Fire</u>				
Fire and Rescue Service	182,148,330	-6,087,810	0	-3.3%
<u>Recreation</u>				
Recreation	25,896,670	-599,980	-47,000	-2.1%
Special Funds Total:	312,354,460	-7,604,210	-47,000	-2.4%
MCG Tax Supported Total:	1,011,475,950	-15,444,490	-47,000	-1.5%

FY11 SAVINGS PLAN ANALYSIS

Fund/Department Name	FY11 Approved <small>(per Council Resolution 16-1373)</small>	CE Recommended		Savings as a percent of Original FY11 Budget
		Total \$	Revenue	
Non-Tax Supported				
Special Funds				
<u>Cable Television</u>				
Cable Communications Plan	10,492,160	-104,920	0	-1.0%
Enterprise Fund				
<u>Liquor Control</u>				
Liquor Control	42,520,100	0	288,150	-0.7%
MCG Non-Tax Supported Total:	53,012,260	-104,920	288,150	-0.7%
Montgomery County Government:	1,064,488,210	-15,549,410	241,150	-1.5%
Montgomery County Public Schools:	1,919,842,746	-19,198,430	0	-1.0%
Montgomery College:	98,051,990	-980,520	0	-1.0%
Maryland-National Capital Park and Planning:	92,653,170	-231,640	0	-0.3%
TOTAL ALL AGENCIES	3,175,036,116	-35,960,000	241,150	-1.1%

* amounts exclude debt service; the College budget is the FY11 local contribution

FY11 SAVINGS PLAN

MCG Tax Supported

Ref No.	Title	Total \$	Revenue
General Fund			
<i>Circuit Court</i>			
<u>Decrease Cost</u>			
S1	Freeze Two Vacant Part-Time Evaluator Positions	-98,130	0
		-98,130	0
	Circuit Court	-98,130	0
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Consumer Protection			
<u>Decrease Cost</u>			
S1	Reduce Central Duplicating Services Costs for Printing and Postage	-11,000	0
S2	Reduce Miscellaneous Operating Expenses Costs	-7,790	0
S3	Reduce Dues/Membership Costs	-2,000	0
		-20,790	0
	Consumer Protection	-20,790	0
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Correction and Rehabilitation			
<u>Decrease Cost</u>			
S1	Savings due to new Pharmacy Contract	-154,520	0
		-154,520	0
	Correction and Rehabilitation	-154,520	0
<hr/>			
County Attorney			
<u>Decrease Cost</u>			
S1	Lapse - Assistant County Attorney I - Public Interest Litigation Division	-45,530	0
		-45,530	0
	County Attorney	-45,530	0
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County Council			
<u>Decrease Cost</u>			
S1	County Council	-235,390	0
		-235,390	0
	County Council	-235,390	0
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County Executive			
<u>Decrease Cost</u>			
S1	Lapse Deputy Director for Special Projects	-47,670	0
		-47,670	0
	County Executive	-47,670	0
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Economic Development			
<u>Decrease Cost</u>			
S1	Reduce Wheaton Innovation Center Lease Payment	-62,850	0
		-62,850	0
	Economic Development	-62,850	0
<hr/>			
Emergency Management and Homeland Security			
<u>Decrease Cost</u>			
S1	Reduced number of phones lines	-8,030	0
		-8,030	0

Ref No.	Title	Total \$	Revenue
Emergency Management and Homeland Security			
<u>Reduce</u>			
S2	Reduce printing and paper costs	-5,300	0
		-5,300	0
Emergency Management and Homeland Security		-13,330	0
Environmental Protection			
<u>Decrease Cost</u>			
S1	Other Professional and Non-Professional services	-19,470	0
		-19,470	0
Environmental Protection		-19,470	0
Finance			
<u>Decrease Cost</u>			
S1	Timesheet Data Entry Key punch Contract	-63,650	0
S2	Personnel Cost Savings	-32,320	0
		-95,970	0
Finance		-95,970	0
General Services			
<u>Reduce</u>			
S1	Reduce Frequency of Cleaning and Grounds Maintenance	-1,515,680	0
		-1,515,680	0
General Services		-1,515,680	0
Health and Human Services			
<u>Decrease Cost</u>			
S1	Conservation Corps Contract	-125,000	0
S2	Homeless Outreach Contract	-21,000	0
S11	Other Misc. operating	-500,000	0
S12	Defer Hiring Positions	-221,110	0
		-867,110	0
<u>Reduce</u>			
S4	Energy Rebate Program - stop providing subsidies as of January	-239,750	0
S5	Project Deliver	-100,000	0
S6	Care for Kids	-80,000	0
S10	Contract Reductions	-672,260	0
		-1,092,010	0
Health and Human Services		-1,959,120	0
Housing and Community Affairs			
<u>Decrease Cost</u>			
S1	60530 - Other Professional Services	-13,000	0
S1	Miscellaneous Operating Expenses including Other Professional Services, Travel, Education, and Advertising	-39,020	0
S2	64010 - Metropolitan Area Travel	-4,000	0
S3	64012 - Non-Metropolitan Area Travel	-4,000	0
S4	64120 - Other Education	-5,000	0
S5	64300 - Advertising (Jobs)	-3,000	0
S6	69999 - Other Misc. Operating Expenses	-10,020	0
		-78,040	0
Housing and Community Affairs		-78,040	0
Human Resources			

Ref No.	Title	Total \$	Revenue
Human Resources			
<u>Decrease Cost</u>			
S1	Contractual Services	-60,830	0
		-60,830	0
	Human Resources	-60,830	0
Human Rights			
<u>Decrease Cost</u>			
S1	Fair Housing - Legal / Attorney Services	-10,000	0
S2	Fair Housing - Other Professional Services	-7,380	0
		-17,380	0
	Human Rights	-17,380	0
Inspector General			
<u>Decrease Cost</u>			
S1	Reduce Personnel Cost	-6,590	0
		-6,590	0
	Inspector General	-6,590	0
Legislative Oversight			
<u>Reduce</u>			
S1	Reduce operating expenses	-12,460	0
		-12,460	0
	Legislative Oversight	-12,460	0
Management and Budget			
<u>Decrease Cost</u>			
S1	Lapse CIP Coordinator	-33,190	0
		-33,190	0
	Management and Budget	-33,190	0
NDA - Desktop Modernization			
<u>Reduce</u>			
S1	DCM Services for All DTS Desktop Computers (Approximately 165-175 PC's) for Six Months	-31,810	0
		-31,810	0
	NDA - Desktop Modernization	-31,810	0
NDA - Housing Opportunities Commission			
<u>Decrease Cost</u>			
S1	FY11 Savings Plan	-14,510	0
		-14,510	0
	NDA - Housing Opportunities Commission	-14,510	0
Police			
<u>Decrease Cost</u>			
S2	Various Operating Expenses	-571,670	0
		-571,670	0
<u>Eliminate</u>			
S1	Abolish balance of School Resource Officer (SRO) positions - 9 Police Officer IIIs	-518,650	0
		-518,650	0

FY11 Savings Plan

MCG Tax Supported

Ref No.	Title	Police	Total \$	Revenue
			-1,090,320	0
Public Information				
<u>Decrease Cost</u>				
S1	Decrease advertising for MC311 service		-49,600	0
			-49,600	0
		Public Information	-49,600	0
Public Libraries				
<u>Decrease Cost</u>				
S1	Reduce Operating Expenses for Supplies and Service Contracts		-63,190	0
			-63,190	0
		Public Libraries	-63,190	0
Regional Services Centers				
<u>Decrease Cost</u>				
S1	Lapse Bethesda-Chevy Chase Regional Services Center's vacant Senior Executive Administrative Aide		-27,000	0
			-27,000	0
		Regional Services Centers	-27,000	0
Sheriff				
<u>Decrease Cost</u>				
S1	Reduce Computer Supplies		-11,210	0
S2	Reduce Uniform Costs		-8,000	0
S3	Reduce Membership Costs		-10,000	0
S4	Reduce Local Conferences		-3,000	0
S5	Reduce Travel Expenses		-10,000	0
S6	Reduce Chargebacks from Facilities		-6,500	0
			-48,710	0
		Sheriff	-48,710	0
State's Attorney				
<u>Decrease Cost</u>				
S1	Turnover Savings from Retiring Employee		-30,860	0
			-30,860	0
		State's Attorney	-30,860	0
Technology Services				
<u>Decrease Cost</u>				
S1	CRIMS Commercial Off The Shelf (COTS) Software Maintenance		-174,810	0
S2	Freeze Departmental Training Funds		-88,890	0
			-263,700	0
		Technology Services	-263,700	0
Transportation				
<u>Decrease Cost</u>				
S1	Parking Ticket Processing		-106,790	0
S2	Uniform Purchasing		-25,710	0
S3	Reduction in Training and Computer/Office Supplies		-59,200	0
S4	Pedestrian Safety Outreach		-15,000	0
S5	Reduce Material Testing		-25,000	0
S6	Lapse Senior Supply Tech and Engineer III Positions		-128,000	0
S7	Pedestrian Signal Timing		-50,000	0

Ref No.	Title	Total \$	Revenue
Transportation			
S8	Traffic Materials	-46,590	0
S9	Traffic Counts Program	-26,000	0
S14	Tree Maintenance	-340,000	0
		-822,290	0
<u>Eliminate</u>			
S10	Loop Detectors	-152,300	0
S11	Eliminate Contractual Residential Resurfacing	-284,010	0
		-436,310	0
<u>Reduce</u>			
S12	Reduce Patching Materials	-200,000	0
S13	Reduce Roadway and Related Maintenance	-324,060	0
		-524,060	0
	Transportation	-1,782,660	0
	General Fund	-7,879,300	0

Fire

Fire and Rescue Service

Decrease Cost

S1	EMS Fee Implementation Costs	-1,216,220	0
S2	LFRD Administrative Staff	-592,000	0
S3	Volunteer Recruiter	-40,000	0
S4	LFRD Travel	-18,000	0
S5	LFRD Education, Tuition, and Training	-33,330	0
S6	LFRD Office Supplies and Equipment	-30,670	0
S7	LFRD Trophies and Awards	-17,330	0
S8	LFRD Furniture	-32,670	0
S9	LFRD Food/Meal Standby Food	-133,330	0
S10	LFRD Misc. Operating Expenses	-214,590	0
S13	Special Pay Differential for Advanced Life Support Providers	-199,670	0
		-2,527,810	0

Reduce

S11	Nine Ambulances (24/7)	-3,240,000	0
S12	Two Ambulances (Day Work)	-320,000	0
		-3,560,000	0
	Fire and Rescue Service	-6,087,810	0

Mass Transit

DOT-Transit Services

Decrease Cost

S1	Reduction of one replacement Ride On bus	-426,000	0
S2	Delay Employer Incentive Program	-400,000	0
S3	Lapse Program Specialist II for 6 months	-32,920	0
S4	Lapse IT Fare box Tech for 6 months	-30,020	0
S5	Lapse Transit Marketing Specialist 6 months	-27,480	0
		-916,420	0
	DOT-Transit Services	-916,420	0

Recreation

Recreation

Ref No.	Title	Total \$	Revenue
Recreation			
<u>Eliminate</u>			
S3	Eliminate all Neighborhood Senior Programs	-114,900	0
		-114,900	0
<u>Reduce</u>			
S1	Close 4 of 6 Sports Academies	-245,090	0
S2	Close 8 of 15 RecExtra Programs	-93,600	0
S4	Delay opening of Mid County Community Center	-146,390	-47,000
		-485,080	-47,000
	Recreation	-599,980	-47,000
	MCG Tax Supported:	-15,483,510	-47,000
	Net Savings	-15,436,510	
	<i>(Total Exp. Savings & Revenue Changes)</i>		

Ref No.	Title	Total \$	Revenue
Cable Television			
Cable Communications Plan			
<u>Decrease Cost</u>			
S1	Lapse of Three Filled Inspector Positions	-33,120	0
S2	Lapse of Filled Videographer Position	-15,490	0
S3	Lapse of Filled Editor Position	-9,300	0
S4	Lapse of Vacant Info tech Position until January 1st	-47,010	0
		-104,920	0
	Cable Communications Plan	-104,920	0

Liquor Control

Liquor Control

Enhance

S1	Inventory management and control	0	288,150
		0	288,150
	Liquor Control	0	288,150

	MCG Non-Tax Supported:	-104,920	288,150
	Net Savings		
	<i>(Total Exp. Savings & Revenue Changes)</i>	-393,070	

	MCG Grand Total:	-15,588,430	241,150
	MCG FY11 Net Savings		
	<i>(Total Exp. Savings & Revenue Changes)</i>	-15,829,580	

Ref No.	Title	Total \$	Revenue
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MCPS Current Fund

MCPS

Decrease Cost

S1	FY11 Savings Plan	-19,198,430	0
		-19,198,430	0
	MCPS	-19,198,430	0

	MCPS Tax Supported:	-19,198,430	0
	Net Savings (Total Exp. Savings & Revenue Changes)	-19,198,430	

	MCPS Grand Total:	-19,198,430	0
	MCPS FY11 Net Savings (Total Exp. Savings & Revenue Changes)	-19,198,430	

FY11 Savings Plan

MC Tax Supported

Ref No.	Title	Total \$	Revenue
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MC Current Fund

Montgomery College

Decrease Cost

S1	FY11 Savings Plan	-980,520	0
		-980,520	0
	Montgomery College	-980,520	0

	MC Tax Supported:	-980,520	0
	Net Savings	-980,520	
	<i>(Total Exp. Savings & Revenue Changes)</i>		

	MC Grand Total:	-980,520	0
	MC FY11 Net Savings	-980,520	
	<i>(Total Exp. Savings & Revenue Changes)</i>		

Ref No.	Title	Total \$	Revenue
M-NCPPC Administration			
M-NCPPC			
<u>Decrease Cost</u>			
S1	M-NCPPC FY11 Savings Plan	-59,010	0
		-59,010	0
	M-NCPPC	-59,010	0

M-NCPPC Park (w/out Debt Serv.)

M-NCPPC			
<u>Decrease Cost</u>			
S1	M-NCPPC FY11 Savings Plan	-172,630	0
		-172,630	0
	M-NCPPC	-172,630	0

	M-NCPPC Tax Supported:	-231,640	0
	Net Savings		
	<i>(Total Exp. Savings & Revenue Changes)</i>	-231,640	

	M-NCPPC Grand Total:	-231,640	0
	M-NCPPC FY11 Net Savings		
	<i>(Total Exp. Savings & Revenue Changes)</i>	-231,640	

WORKFORCE CHANGES

FY11 Savings Plan

Tax Supported

Bargaining Unit

	WY	FT	PT	Filled	Vacant	MCGEO	IAFF	FOP	Nonrep	MLS	TBD
<u>Position Reductions</u>											
Fire and Rescue Service	-56.2	-109	-3	-109	-3	0	-89	0	-22	-1	0
Police	-4.5	-9	0	-9	0	0	0	-9	0	0	0
Recreation	-1.0	-2	0	-2	0	-2	0	0	0	0	0
Position Reductions	-61.7	-120	-3	-120	-3	-2	-89	-9	-22	-1	0
<u>Position Additions</u>											
Fire and Rescue Service	1.7	5	0	0	5	5	0	0	0	0	0
Position Additions	1.7	5	0	0	5	5	0	0	0	0	0
<u>Technical Changes</u>											
County Council	-2.0	0	0								
Fire and Rescue Service	-0.2	0	0								
Recreation	-13.8	0	0								
Technical Changes	-16.0	0	0								
Tax Supported	-76.0	-115	-3	-120	2	3	-89	-9	-22	-1	0
Total Net Change											

MCG Total Net Change	-76.0	-115	-3	-120	2	3	-89	-9	-22	-1	0
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FY11 SAVINGS PLAN

Description/Justification

MCG Tax Supported

Ref No.	Title	\$	Revenue
General Fund			
Circuit Court			
S1	DECREASE COST: FREEZE TWO VACANT PART-TIME EVALUATOR POSITIONS	-98,130	0
	<u>OMB Recommendation:</u>		
	<u>Impact:</u> In response to the County's directive to reduce the Circuit Court's FY11 budget, the least harmful option is to continue to freeze two vacant part-time Court Evaluator positions. This action will, however, have a detrimental impact on the Court's ability to efficiently process family cases and, in particular, to obtain the best resolutions in child custody and access cases. Fewer cases will receive the benefits of the evaluators' assessments. The timeliness with which these cases are processed is also likely to be affected: fewer evaluators means that more cases will be at risk of languishing in the system, which is costly, counterproductive, and can be damaging to the children and families involved. Other core Court functions, such as custody/access mediation and the Court's co-partnering program, may also be affected.		
Circuit Court Total:		-98,130	0
Consumer Protection			
S1	DECREASE COST: REDUCE CENTRAL DUPLICATING SERVICES COSTS FOR PRINTING AND POSTAGE	-11,000	0
	<u>OMB Recommendation:</u>		
	<u>Impact:</u> OCP has been successful in its attempts to automate distribution of educational materials, forms, and correspondence and using our webpage for advertising and communicating with County residents. In addition, we can postpone some events to eliminate distribution concerns without significant impact to OCP's programs.		
S2	DECREASE COST: REDUCE MISCELLANEOUS OPERATING EXPENSES COSTS	-7,790	0
	<u>OMB Recommendation:</u>		
	<u>Impact:</u> Procurement freeze to meet fiscal challenges. OCP will only purchase items that are critical to its operation.		
S3	DECREASE COST: REDUCE DUES/MEMBERSHIP COSTS	-2,000	0
	<u>OMB Recommendation:</u>		
	<u>Impact:</u> OCP will postpone the purchase of reference materials and periodicals and review memberships with no significant impact to OCP's programs.		
Consumer Protection Total:		-20,790	0
Correction and Rehabilitation			
S1	DECREASE COST: SAVINGS DUE TO NEW PHARMACY CONTRACT	-154,520	0
	<u>OMB Recommendation:</u>		
	<u>Impact:</u> DOCR's pharmacy contract costs are lower than budgeted.		
Correction and Rehabilitation Total:		-154,520	0
County Attorney			

Ref No.	Title	\$	Revenue
County Attorney			
S1	DECREASE COST: LAPSE - ASSISTANT COUNTY ATTORNEY I - PUBLIC INTEREST LITIGATION DIVISION	-45,530	0
	<u>OMB Recommendation:</u>		
	<u>Impact:</u> Position duties have been reassigned within the division.		
County Attorney Total:		-45,530	0
County Council			
S1	DECREASE COST: COUNTY COUNCIL	-235,390	0
	<u>OMB Recommendation:</u>		
	<u>Impact:</u> Added at Reconciliation List - Support for Office of People's Counsel (not funded in FY11) and staffing needs of other Legislative Branch offices		
County Council Total:		-235,390	0
County Executive			
S1	DECREASE COST: LAPSE DEPUTY DIRECTOR FOR SPECIAL PROJECTS	-47,670	0
	<u>OMB Recommendation:</u>		
	<u>Impact:</u> The impact is limited as this Special Projects position is currently vacant.		
County Executive Total:		-47,670	0
Economic Development			
S1	DECREASE COST: REDUCE WHEATON INNOVATION CENTER LEASE PAYMENT	-62,850	0
	<u>OMB Recommendation:</u>		
	<u>Impact:</u> DED will have a savings of \$62,580 in FY11 resulting from a Wheaton Innovation Center rent reduction, as a part of the \$4 million COSTCO Wheaton EDF project with the Westfield. The total rent reduction of \$200,000 over four years, from FY10-FY13, was agreed to by Westfield.		
Economic Development Total:		-62,850	0
Emergency Management and Homeland Security			
S1	DECREASE COST: REDUCED NUMBER OF PHONES LINES	-8,030	0
	<u>OMB Recommendation:</u> Had 177 phone lines being charged to the Office of Emergency Management and Homeland Security. Only 70 of these lines were applicable.		
	<u>Impact:</u> No service impact. A comprehensive review of phone lines needed by the Office of Emergency Management and Homeland Security resulted in a reduction in the number of phone lines and decreased service charges.		
S2	REDUCE: REDUCE PRINTING AND PAPER COSTS	-5,300	0
	<u>OMB Recommendation:</u> OEMHS currently print outreach materials in Spanish, English, Chinese, ect. Not all emergency information will be available in all languages, if it is it will be at reduced levels.		
	<u>Impact:</u> Reduction in printing and paper costs will reduce the available amount of emergency preparedness information material.		

Ref No.	Title	\$	Revenue
Emergency Management and Homeland Security Total:		-13,330	0
Environmental Protection			
S1	DECREASE COST: OTHER PROFESSIONAL AND NON-PROFESSIONAL SERVICES	-19,470	0
	<u>OMB Recommendation:</u>		
	<u>Impact:</u>		
	There will be no impact as a result of this action. The Department does not anticipate expenses related to professional or non-professional services in the Administrative Services section in FY11 or beyond. Basic video editing needs and temporary services can be met in-house. More complex video editing needs support MS-4 activities, which are funded by the Water Quality Protection Charge.		
Environmental Protection Total:		-19,470	0
Finance			
S1	DECREASE COST: TIMESHEET DATA ENTRY KEYPUNCH CONTRACT	-63,650	0
	<u>OMB Recommendation:</u>		
	<u>Impact:</u>		
	\$75,000 in timesheet data entry keypunch costs were budgeted in FY11 to accommodate delays in the full implementation of MCTime. \$11,350 of this amount was used, leaving \$63,650 available savings.		
S2	DECREASE COST: PERSONNEL COST SAVINGS	-32,320	0
	<u>OMB Recommendation:</u>		
	<u>Impact:</u>		
	FY11 Personnel Cost savings are the result of an unusually high number of vacancies in key positions due to staff turnover.		
Finance Total:		-95,970	0
General Services			
S1	REDUCE: REDUCE FREQUENCY OF CLEANING AND GROUNDS MAINTENANCE	-1,515,680	0
	<u>OMB Recommendation:</u>		
	<u>Impact:</u>		
	Reducing the frequency of contractual cleaning and grounds maintenance will further reduce the appearance of County facilities. The grounds maintenance cut will impact mowing, leaf and trash removal.		
General Services Total:		-1,515,680	0
Health and Human Services			
S1	DECREASE COST: CONSERVATION CORPS CONTRACT	-125,000	0
	<u>OMB Recommendation:</u>		
	<u>Impact:</u>		
	Delay the start date for the new contract for the Conservation Corps until April. Due to delays, the contract will likely not start until late February. This proposal will postpone the start date until April.		
S2	DECREASE COST: HOMELESS OUTREACH CONTRACT	-21,000	0
	<u>OMB Recommendation:</u>		
	<u>Impact:</u>		
	Delay the start date for the new contract for Homeless Outreach/PIIT effort until April. This reduction represents the General Fund portion of the contract.		

Ref No.	Title	\$	Revenue
Health and Human Services			
S4	REDUCE: ENERGY REBATE PROGRAM - STOP PROVIDING SUBSIDIES AS OF JANUARY <i>OMB Recommendation:</i> <i>Impact:</i> This reduction would eliminate benefits to 4,780 low-income households who need help with their home heating costs. Utility costs have risen steadily over the past several years and this benefit is a key supplement to help households afford their utility bills. Elimination of this benefit will increase the number of households experiencing utility disconnections which can create a safety issue and would ultimately lead to homelessness.	-239,750	0
S5	REDUCE: PROJECT DELIVER <i>OMB Recommendation:</i> <i>Impact:</i> An FY11 reduction of \$100,000 to Project Deliver Program will have no adverse impact since deliveries billed through the Project Deliver Program have decreased.	-100,000	0
S6	REDUCE: CARE FOR KIDS <i>OMB Recommendation:</i> <i>Impact:</i> There will be tangential service impacts as the reduction is targeted for administrative services.	-80,000	0
S10	REDUCE: CONTRACT REDUCTIONS <i>OMB Recommendation:</i> <i>Impact:</i> Do not implement the restoration of the 2% contract reduction.	-672,260	0
S11	DECREASE COST: OTHER MISC. OPERATING <i>OMB Recommendation:</i> <i>Impact:</i> The department will have savings in operating expenses due to the procurement freeze.	-500,000	0
S12	DECREASE COST: DEFER HIRING POSITIONS <i>OMB Recommendation:</i> <i>Impact:</i> Various impacts throughout the department	-221,110	0
Health and Human Services Total:		-1,959,120	0
Housing and Community Affairs			
S1	DECREASE COST: 60530 - OTHER PROFESSIONAL SERVICES <i>OMB Recommendation:</i> <i>Impact:</i> HCA has focused its FY11 reductions on three main areas including non-HCA jobs, travel and training. The main impact on these reductions will be the resulting greater workload on existing staff and less availability for training.	-13,000	0
S1	DECREASE COST: MISCELLANEOUS OPERATING EXPENSES INCLUDING OTHER PROFESSIONAL SERVICES, TRAVEL, EDUCATION, AND ADVERTISING <i>OMB Recommendation:</i> <i>Impact:</i> The main impact of these reductions will be the resulting greater workload on existing staff and less availability for training.	-39,020	0

Ref No.	Title	\$	Revenue
Housing and Community Affairs			
S2	DECREASE COST: 64010 - METROPOLITAN AREA TRAVEL	-4,000	0
	<u>OMB Recommendation:</u>		
	<u>Impact:</u> HCA has focused its FY11 reductions on three main areas including non-HCA jobs, travel and training. The main impact on these reductions will be the resulting greater workload on existing staff and less availability for training.		
S3	DECREASE COST: 64012 - NON-METROPOLITAN AREA TRAVEL	-4,000	0
	<u>OMB Recommendation:</u>		
	<u>Impact:</u> HCA has focused its FY11 reductions on three main areas including non-HCA jobs, travel and training. The main impact on these reductions will be the resulting greater workload on existing staff and less availability for training.		
S4	DECREASE COST: 64120 - OTHER EDUCATION	-5,000	0
	<u>OMB Recommendation:</u>		
	<u>Impact:</u> HCA has focused its FY11 reductions on three main areas including non-HCA jobs, travel and training. The main impact on these reductions will be the resulting greater workload on existing staff and less availability for training.		
S5	DECREASE COST: 64300 - ADVERTISING (JOBS)	-3,000	0
	<u>OMB Recommendation:</u>		
	<u>Impact:</u> HCA has focused its FY11 reductions on three main areas including non-HCA jobs, travel and training. The main impact on these reductions will be the resulting greater workload on existing staff and less availability for training.		
S6	DECREASE COST: 69999 - OTHER MISC. OPERATING EXPENSES	-10,020	0
	<u>OMB Recommendation:</u>		
	<u>Impact:</u> HCA has focused its FY11 reductions on three main areas including non-HCA jobs, travel and training. The main impact on these reductions will be the resulting greater workload on existing staff and less availability for training.		
Housing and Community Affairs Total:		-78,040	0
Human Resources			
S1	DECREASE COST: CONTRACTUAL SERVICES	-60,830	0
	<u>OMB Recommendation:</u>		
	<u>Impact:</u> OHR has identified current year contractual funds that will be held back in order to achieve the mandated FY11 savings in the general fund budget. The contractual services are to support the Unified Data Moduler, and OHR will adjust the service schedule to realign the vendor's work plan. OHR anticipates minimal impact as a result of the savings.		
Human Resources Total:		-60,830	0
Human Rights			
S1	DECREASE COST: FAIR HOUSING - LEGAL / ATTORNEY SERVICES	-10,000	0
	<u>OMB Recommendation:</u>		
	<u>Impact:</u> No impact to services; these services are not needed.		
S2	DECREASE COST: FAIR HOUSING - OTHER PROFESSIONAL SERVICES	-7,380	0

Ref No.	Title	\$	Revenue
Human Rights			
<i>OMB Recommendation:</i>			
<i>Impact:</i> Reduce Fair Housing other professional services.			
Human Rights Total:		-17,380	0
Inspector General			
S1	DECREASE COST: REDUCE PERSONNEL COST	-6,590	0
<i>OMB Recommendation:</i>			
<i>Impact:</i>			
Inspector General Total:		-6,590	0
Legislative Oversight			
S1	REDUCE: REDUCE OPERATING EXPENSES	-12,460	0
<i>OMB Recommendation:</i>			
<i>Impact:</i> \$12,460 represents a 23% reduction in OLO's FY11 budget for operating expenses.			
Legislative Oversight Total:		-12,460	0
Management and Budget			
S1	DECREASE COST: LAPSE CIP COORDINATOR	-33,190	0
<i>OMB Recommendation:</i>			
<i>Impact:</i> The work of the CIP Coordinator position will be re-distributed to other staff in the department. The position will become vacant in January.			
Management and Budget Total:		-33,190	0
NDA - Desktop Modernization			
S1	REDUCE: DCM SERVICES FOR ALL DTS DESKTOP COMPUTERS (APPROXIMATELY 165-175 PC'S) FOR SIX MONTHS	-31,810	0
<i>OMB Recommendation:</i>			
<i>Impact:</i> DTS staff/contractor whose primary computer is a desktop PC will no longer have access to most services provided under the DCM contract (ex: help desk, break fix, etc.). If a DTS user contacts the IT Helpdesk for support, rather than attempting to resolve the issue immediately using existing support tools and methodologies, the technician will initiate a service ticket, which will then be routed back to DTS's internal support team queue. (It should be noted that the DTS internal support team resources are severely limited due to staffing and contractor reductions from FY10.) This reduction in service will result in longer response times for PC or software support issues encountered by DTS staff. In the event of a warranty hardware failure, DTS must pay the break fix charge (\$56.99 per incident). In the event of an out of warranty hardware failure, DTS must pay the break fix charge plus the cost of the replacement hardware.			
NDA - Desktop Modernization Total:		-31,810	0
NDA - Housing Opportunities Commission			
S1	DECREASE COST: FY11 SAVINGS PLAN	-14,510	0
<i>OMB Recommendation:</i>			
<i>Impact:</i>			

Ref No.	Title	\$	Revenue
NDA - Housing Opportunities Commission			
	HOC will make specific reduction proposals at a later date.		
	NDA - Housing Opportunities Commission Total:	-14,510	0
Police			
S1	ELIMINATE: ABOLISH BALANCE OF SCHOOL RESOURCE OFFICER (SRO) POSITIONS - 9 POLICE OFFICER IIIS	-518,650	0
	<u>OMB Recommendation:</u> Abolish the 9 remaining School Resource Officers (SROs).		
	<u>Impact:</u> This would completely eliminate the SRO program resulting in no police officers assigned to any public school.		
S2	DECREASE COST: VARIOUS OPERATING EXPENSES	-571,670	0
	<u>OMB Recommendation:</u>		
	<u>Impact:</u> Reduce various operating expenses across the department.		
	Police Total:	-1,090,320	0
Public Information			
S1	DECREASE COST: DECREASE ADVERTISING FOR MC311 SERVICE	-49,600	0
	<u>OMB Recommendation:</u>		
	<u>Impact:</u> A \$49,600 reduction in advertising for MC311 will require the department's media relations section to consistently work harder to promote the 311 Call Center services using free media and social media. It is important that residents are made aware that they must direct their inquiries to MC311 so that they don't continue to call departments where call takers no longer exist. This education effort is critical to efficient operations within departments and to resident satisfaction with government.		
	Public Information Total:	-49,600	0
Public Libraries			
S1	DECREASE COST: REDUCE OPERATING EXPENSES FOR SUPPLIES AND SERVICE CONTRACTS	-63,190	0
	<u>OMB Recommendation:</u>		
	<u>Impact:</u> Montgomery County Public Libraries made some planning decisions with regard to operating expenses through the first part of FY11, in anticipation of a Savings Plan possibility. MCPL has been able to control operating expenses in supply, training, paper/printing/postage, travel, and vehicle maintenance expense line items to save \$63,190.		
	Public Libraries Total:	-63,190	0
Regional Services Centers			
S1	DECREASE COST: LAPSE BETHESDA-CHEVY CHASE REGIONAL SERVICES CENTER'S VACANT SENIOR EXECUTIVE ADMINISTRATIVE AIDE	-27,000	0
	<u>OMB Recommendation:</u>		
	<u>Impact:</u>		
	Regional Services Centers Total:	-27,000	0
Sheriff			
S1	DECREASE COST: REDUCE COMPUTER SUPPLIES	-11,210	0
	<u>OMB Recommendation:</u>		

Ref No.	Title	\$	Revenue
Sheriff			
	<u>Impact:</u> Delay or reduce computer/printer supplies		
S2	DECREASE COST: REDUCE UNIFORM COSTS	-8,000	0
	<u>OMB Recommendation:</u>		
	<u>Impact:</u>		
S3	DECREASE COST: REDUCE MEMBERSHIP COSTS	-10,000	0
	<u>OMB Recommendation:</u>		
	<u>Impact:</u> Delay membership fees		
S4	DECREASE COST: REDUCE LOCAL CONFERENCES	-3,000	0
	<u>OMB Recommendation:</u>		
	<u>Impact:</u>		
S5	DECREASE COST: REDUCE TRAVEL EXPENSES	-10,000	0
	<u>OMB Recommendation:</u>		
	<u>Impact:</u> Currently travel expenses are lower through November 20; reduction can be made at this time.		
S6	DECREASE COST: REDUCE CHARGEBACKS FROM FACILITIES	-6,500	0
	<u>OMB Recommendation:</u>		
	<u>Impact:</u> Reduce repairs and maintenance in Judicial Center		
Sheriff Total:		-48,710	0
State's Attorney			
S1	DECREASE COST: TURNOVER SAVINGS FROM RETIRING EMPLOYEE	-30,860	0
	<u>OMB Recommendation:</u>		
	<u>Impact:</u> An employee has indicated to senior management an intention to retire effective 01/02/11. Turnover savings will be achieved by promoting a lower salaried employee into this position. The retiring employee will perform critical services for the SAO as a contractor for the remainder of the year.		
State's Attorney Total:		-30,860	0
Technology Services			
S1	DECREASE COST: CRIMS COMMERCIAL OFF THE SHELF (COTS) SOFTWARE MAINTENANCE	-174,810	0
	<u>OMB Recommendation:</u>		
	<u>Impact:</u> With the recent delay of the CRIMS phase 1 solution, the project go-live date has been delayed, which results in a delay of the overall maintenance needs.		
S2	DECREASE COST: FREEZE DEPARTMENTAL TRAINING FUNDS	-88,890	0
	<u>OMB Recommendation:</u>		

Ref No.	Title	\$	Revenue
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Technology Services

Impact:

DTS will suspend FY11 training budget. Training funds are used to keep staff current on emerging technologies and to maintain workforce knowledge and skills. In turn, DTS is better positioned to maintain the County's technology assets. By reducing training funds, DTS runs the risk of not being able to respond to all requests for service as well as limited ability to develop new and innovative technology solutions. It leads to increased system failure, under performing systems, and low employee morale. It also increases the possible need of higher priced contractor support to meet new technology solution challenges.

Technology Services Total: -263,700 0

Transportation

S1 DECREASE COST: PARKING TICKET PROCESSING -106,790 0

OMB Recommendation:

Assumes current number of tickets-written does not increase.

Impact:

The remaining budget should be sufficient to fund basic parking ticket processing and collections services required to process the volume of tickets anticipated in FY11. Projected General Fund parking ticket revenues should not be affected by this savings plan reduction.

S2 DECREASE COST: UNIFORM PURCHASING -25,710 0

OMB Recommendation:

30% reduction.

Impact:

This will result in a decrease in uniform budget in Highway Maintenance of about 30%.

S3 DECREASE COST: REDUCTION IN TRAINING AND COMPUTER/OFFICE SUPPLIES -59,200 0

OMB Recommendation:

Impact:

This reduction will result in the elimination of training and the purchase of computer equipment and software for remainder of FY11 in Division of Transportation Engineering. This will limit the use of innovation in the Division using the latest technology in the market place.

S4 DECREASE COST: PEDESTRIAN SAFETY OUTREACH -15,000 0

OMB Recommendation:

60% reduction to outreach program.

Impact:

This is a 60% reduction in the pedestrian safety outreach effort in the Director's Office budget.

S5 DECREASE COST: REDUCE MATERIAL TESTING -25,000 0

OMB Recommendation:

Reduces contract by 42%.

Impact:

This will reduce contractual material testing by 40%. Funds remaining should be sufficient to achieve FY 11 testing.

S6 DECREASE COST: LAPSE SENIOR SUPPLY TECH AND ENGINEER III POSITIONS -128,000 0

OMB Recommendation:

Two positions are already vacant.

Impact:

These two positions are currently vacant in Traffic Engineering and will remain vacant for the remainder of FY 11.

S7 DECREASE COST: PEDESTRIAN SIGNAL TIMING -50,000 0

Ref No.	Title	\$	Revenue
Transportation			
	<u>OMB Recommendation:</u>		
	<u>Impact:</u> This is a 50% reduction in the effort to adjust pedestrian signals timing to 3.5 feet/second.		
S8	DECREASE COST: TRAFFIC MATERIALS	-46,590	0
	<u>OMB Recommendation:</u> Cuts about 5% of traffic materials budget.		
	<u>Impact:</u> This is a 5% reduction in signing and traffic signal materials resulting in some delays in replacing non-critical signs, paint, signals, etc.		
S9	DECREASE COST: TRAFFIC COUNTS PROGRAM	-26,000	0
	<u>OMB Recommendation:</u> Cuts 50% of program.		
	<u>Impact:</u> This represents a 50% reduction in traffic counts which will impact response to traffic study requests.		
S10	ELIMINATE: LOOP DETECTORS	-152,300	0
	<u>OMB Recommendation:</u>		
	<u>Impact:</u> This will eliminate all funding to replace loop detectors in FY11 and result in increased traffic congestion at some intersections in which the loop detector fails and is not replaced.		
S11	ELIMINATE: ELIMINATE CONTRACTUAL RESIDENTIAL RESURFACING	-284,010	0
	<u>OMB Recommendation:</u>		
	<u>Impact:</u> This will eliminate the Residential Resurfacing Program in the Operating Budget for FY11. This equates to approximately 15 lane miles of roadways that will not be resurfaced. This program utilizes Slurry Seal and other such surface treatments as a routine /preventative maintenance approach to pavement management to extend pavement life and preserve pavements that are generally in good condition. Elimination of this routine maintenance program will result in more costly repairs in future years.		
S12	REDUCE: REDUCE PATCHING MATERIALS	-200,000	0
	<u>OMB Recommendation:</u> About 17% reduction in materials.		
	This reduction of \$200,000 from \$1.26 million to \$1.06 million represents a reduction of 16%. This will result in higher costs due to significant repairs needed in the future due to reduced preventive maintenance.		
	<u>Impact:</u> This reduction of \$200,000 from \$1.26 million to \$1.06 million represents a reduction of 16%. This will result in higher costs due to significant repairs needed in the future due to reduced preventive maintenance.		
S13	REDUCE: REDUCE ROADWAY AND RELATED MAINTENANCE	-324,060	0
	<u>OMB Recommendation:</u> Cuts about 38% of materials contracts for storm drains, shoulders, ect.		
	<u>Impact:</u> This 38% reduction of \$324,060 to this program will likely create a backlog of repairs and will lead to increased costs as a result of deferring maintenance of shoulders, storm drains, curbs and gutters, and sidewalks.		
S14	DECREASE COST: TREE MAINTENANCE	-340,000	0
	<u>OMB Recommendation:</u> Reduces contractual work by 22%.		

Ref No.	Title	\$	Revenue
Transportation			
<i>Impact:</i> A 22% reduction of \$340,000 will result in 323 tree removals being deferred to out-years. The tree removal backlog is currently 13 months and growing. There are currently 1,050 tree removals in the queue.			
Transportation Total:		-1,782,660	0
General Fund Total:		-7,879,300	0
Fire			
Fire and Rescue Service			
S1	DECREASE COST: EMS FEE IMPLEMENTATION COSTS	-1,216,220	0
<i>OMB Recommendation:</i>			
<i>Impact:</i> Includes third party billing services, community outreach, training, a Manager of Billing Services, and an Information Technology Specialist.			
S2	DECREASE COST: LFRD ADMINISTRATIVE STAFF	-592,000	0
<i>OMB Recommendation:</i>			
<i>Impact:</i> This would discontinue funding 20 LFRD civilian employees. The workload would be offset with five County administrative positions.			
S3	DECREASE COST: VOLUNTEER RECRUITER	-40,000	0
<i>OMB Recommendation:</i>			
<i>Impact:</i> A civilian position in the Division of Volunteer Services.			
S4	DECREASE COST: LFRD TRAVEL	-18,000	0
<i>OMB Recommendation:</i> This reduction would leave a budget of \$9,020 for the remaining eight months in FY11.			
<i>Impact:</i> The FY11 budget for LFRD travel is \$27,020.			
S5	DECREASE COST: LFRD EDUCATION, TUITION, AND TRAINING	-33,330	0
<i>OMB Recommendation:</i> This reduction would leave a budget of \$43,390 for the remaining eight months in FY11.			
<i>Impact:</i> The FY11 budget for LFRD education, tuition, and training is \$76,720.			
S6	DECREASE COST: LFRD OFFICE SUPPLIES AND EQUIPMENT	-30,670	0
<i>OMB Recommendation:</i> This reduction would leave a budget of \$61,390 for the remaining eight months in FY11.			
<i>Impact:</i> The FY11 budget for LFRD office supplies and equipment is \$92,060.			
S7	DECREASE COST: LFRD TROPHIES AND AWARDS	-17,330	0
<i>OMB Recommendation:</i> This reduction would leave a budget of \$8,870 for the remaining eight months in FY11.			
<i>Impact:</i> The FY11 budget for LFRD trophies and awards is \$26,200.			

Ref No.	Title	\$	Revenue
Fire and Rescue Service			
S8	DECREASE COST: LFRD FURNITURE	-32,670	0
	<i>OMB Recommendation:</i> This reduction would leave a budget of \$16,450 for the remaining eight months in FY11.		
	<i>Impact:</i> The FY11 budget for LFRD furniture is \$49,120.		
S9	DECREASE COST: LFRD FOOD/MEAL STANDBY FOOD	-133,330	0
	<i>OMB Recommendation:</i> This reduction would leave a budget of \$113,950 for the remaining eight months in FY11.		
	<i>Impact:</i> The FY11 budget for LFRD food/meal standby food is \$247,280.		
S10	DECREASE COST: LFRD MISC. OPERATING EXPENSES	-214,590	0
	<i>OMB Recommendation:</i> This reduction would leave a budget of \$429,210 in "Other Non Professional Services" and "Miscellaneous Operating Expenses" for the remaining eight months in FY11.		
	<i>Impact:</i> The FY11 budget for LFRD other non-professional services and miscellaneous operating expenses is \$643,800.		
S11	REDUCE: NINE AMBULANCES (24/7)	-3,240,000	0
	<i>OMB Recommendation:</i>		
	<i>Impact:</i> The reduction in the EMS units would normally result in layoffs of Firefighter Rescuers. However, in order to protect public safety and reduce potential liability associated with the SAFER grant, the Fire Chief will manage the firefighter staffing reduction through attrition in the department. This management procedure will permit the retention of these trained and certified operational firefighter rescuers.		
S12	REDUCE: TWO AMBULANCES (DAY WORK)	-320,000	0
	<i>OMB Recommendation:</i>		
	<i>Impact:</i> The reduction in the EMS units would normally result in layoffs of Firefighter Rescuers. However, in order to protect public safety and reduce potential liability associated with the SAFER grant, the Fire Chief will manage the firefighter staffing reduction through attrition in the department. This management procedure will permit the retention of these trained and certified operational firefighter rescuers.		
S13	DECREASE COST: SPECIAL PAY DIFFERENTIAL FOR ADVANCED LIFE SUPPORT PROVIDERS	-199,670	0
	<i>OMB Recommendation:</i>		
	<i>Impact:</i> The special pay differential for Advanced Life Support providers was rejected by the County Council.		
	Fire Total:	-6,087,810	0

Mass Transit

DOT-Transit Services

S1	DECREASE COST: REDUCTION OF ONE REPLACEMENT RIDE ON BUS	-426,000	0
	<i>OMB Recommendation:</i>		
	<i>Impact:</i> Purchase one fewer replacement bus in FY11. An older bus in the fleet will need to operate longer.		

Ref No.	Title	\$	Revenue
DOT-Transit Services			
S2	DECREASE COST: DELAY EMPLOYER INCENTIVE PROGRAM	-400,000	0
	<u>OMB Recommendation:</u>		
	<u>Impact:</u> This was a pilot program designed to encourage employers to offer a transit pass to all their employees. The result of this cut will be to deally that effort.		
S3	DECREASE COST: LAPSE PROGRAM SPECIALIST II FOR 6 MONTHS	-32,920	0
	<u>OMB Recommendation:</u>		
	<u>Impact:</u> This position is currently vacant and will remain vacant for the remainder of the fiscal year.		
S4	DECREASE COST: LAPSE IT FARE BOX TECH FOR 6 MONTHS	-30,020	0
	<u>OMB Recommendation:</u>		
	<u>Impact:</u> This position is vacant and will remain vacant for the remainder of the fiscal year.		
S5	DECREASE COST: LAPSE TRANSIT MARKETING SPECIALIST 6 MONTHS	-27,480	0
	<u>OMB Recommendation:</u>		
	<u>Impact:</u> This position is currently vacant and will remain vacant for the remainder of the fiscal year.		
	Mass Transit Total:	-916,420	0

Recreation

Recreation

S1	REDUCE: CLOSE 4 OF 6 SPORTS ACADEMIES	-245,090	0
	<u>OMB Recommendation:</u>		
	<u>Impact:</u> The Sports Academies programs serve at-risk teenage youth at seven High Schools across the County. The programs are designed to provide a safe, engaging, and supportive environment during the critical hours immediately after school when youth are at the most risk of engaging in risky behavior. In FY' 2010, juvenile crime went down as much as 9% in communities served by Sports Academies. The program also is one of the few that do not require a minimum GPA to participate.		
S2	REDUCE: CLOSE 8 OF 15 REEXTRA PROGRAMS	-93,600	0
	<u>OMB Recommendation:</u>		
	<u>Impact:</u> The RecExtra program serves at risk youth at 15 Middle Schools across the County. The program is designed to provide youth with a safe, engaging, and supportive environment during the critical hours immediately after school when youth are at the most risk of engaging in risky behavior. The program also serves to enhance the after school programming at these schools by leveraging resources and paying for an after school activity coordinator.		
S3	ELIMINATE: ELIMINATE ALL NEIGHBORHOOD SENIOR PROGRAMS	-114,900	0
	<u>OMB Recommendation:</u>		
	<u>Impact:</u> The elimination of The Neighborhood Senior Programs ends service at 11 program locations. Currently over 800 residents are registered. These programs meet 1 -2 times per week and provide programs and activities such as exercise and fitness, health/wellness screening and education, special interest programs and entertainment. In addition they also bring valuable information resources to Seniors through partnerships with HHS, County hospitals, and other service providers on topics as varied as taxes, travel, legal issues, insurance, etc. Participants could access the 4 remaining Senior Centers if transportation is		

Ref No.	Title	\$	Revenue
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Recreation

available. Three of the eleven Neighborhood Senior programs also participate in the HHS grant funded Nutrition Program. The HHS grant total for this program is \$64,010.

S4	REDUCE: DELAY OPENING OF MID COUNTY COMMUNITY CENTER	-146,390	-47,000
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OMB Recommendation:

Impact:

Closing the center, scheduled to open January 1st, 2011 will impact a central portion of the County between Sandy Spring/Norwood, Good Hope, Kemp Mill, and Rockville including a minimum of 30,000 residents. The center has been under construction for approximately 20 months. Typically, Centers provide senior day time programs, youth after school programs and evening classes along with community meeting space and social functions in addition to weight & exercise room and gymnasium activities as well as summer camps and playgrounds for all. These services will continue to be provided in other communities. Revenue impact of \$47,000.

Recreation Total: -599,980 -47,000

MCG Tax Supported: -15,483,510 -47,000

Net Savings
(Total Exp. Savings & Revenue Changes) -15,436,510

Ref No.	Title	\$	Revenue
Cable Television			
Cable Communications Plan			
S1	DECREASE COST: LAPSE OF THREE FILLED INSPECTOR POSITIONS	-33,120	0
	<u>OMB Recommendation:</u>		
	<u>Impact:</u>		
	There is no service impact. Three new inspector positions were budgeted for July 1st, however, they were not filled until August.		
S2	DECREASE COST: LAPSE OF FILLED VIDEOGRAPHER POSITION	-15,490	0
	<u>OMB Recommendation:</u>		
	<u>Impact:</u>		
	There is no service impact. The position was budgeted for July 1st, however, it was not filled until September.		
S3	DECREASE COST: LAPSE OF FILLED EDITOR POSITION	-9,300	0
	<u>OMB Recommendation:</u>		
	<u>Impact:</u>		
	There is no service impact. The position was budgeted for July 1st, however, it was not filled until August.		
S4	DECREASE COST: LAPSE OF VACANT INFO TECH POSITION UNTIL JANUARY 1ST	-47,010	0
	<u>OMB Recommendation:</u>		
	<u>Impact:</u>		
	This delays ability to create video files for council member website, limits the ability to update video on demand files, and places additional burdens on existing staff.		
Cable Television Total:		-104,920	0

Liquor Control

Liquor Control

S1	ENHANCE: INVENTORY MANAGEMENT AND CONTROL	0	288,150
	<u>OMB Recommendation:</u>		
	<u>Impact:</u>		
	DLC plans to reduce the amount of time a product remains in inventory by five days. For example, if an item is normally kept on the floor for 40 days, the plan will be to reduce that time to 35 days. By tightening inventory, DLC will pay out less cash, increase net sales revenue, and transfer more funds to the General Fund.		
Liquor Control Total:		0	288,150

MCG Non-Tax Supported:	-104,920	288,150
Net Savings	-393,070	
<i>(Total Exp. Savings & Revenue Changes)</i>		

MCG Grand Total:	-15,588,430	241,150
MCG FY11 Net Savings	-15,829,580	
<i>(Total Exp. Savings & Revenue Changes)</i>		

Ref No.	Title	\$	Revenue
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MCPS Current Fund

MCPS

S1	DECREASE COST: FY11 SAVINGS PLAN	-19,198,430	0
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OMB Recommendation:

Impact:

MCPS will make specific reduction proposals at a later date.

MCPS Current Fund Total:	-19,198,430	0
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MCPS Tax Supported:	-19,198,430	0
Net Savings	-19,198,430	
<i>(Total Exp. Savings & Revenue Changes)</i>		

MCPS Grand Total:	-19,198,430	0
MCPS FY11 Net Savings	-19,198,430	
<i>(Total Exp. Savings & Revenue Changes)</i>		

Ref No.	Title	\$	Revenue
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MC Current Fund
Montgomery College

S1	DECREASE COST: FY11 SAVINGS PLAN	-980,520	0
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OMB Recommendation:

Impact:

Montgomery College will make specific reduction proposals at a later date.

MC Current Fund Total:	-980,520	0
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MC Tax Supported:	-980,520	0
Net Savings	-980,520	
<i>(Total Exp. Savings & Revenue Changes)</i>		

MC Grand Total:	-980,520	0
MC FY11 Net Savings	-980,520	
<i>(Total Exp. Savings & Revenue Changes)</i>		

Ref No.	Title	\$	Revenue
M-NCPPC Administration			
M-NCPPC			
S1	DECREASE COST: M-NCPPC FY11 SAVINGS PLAN	-59,010	0
	<i>OMB Recommendation:</i>		
	<i>Impact:</i>		
	MNCPPC will make specific reduction proposals at a later date.		
	M-NCPPC Administration Total:	-59,010	0
M-NCPPC Park (w/out Debt Serv.)			
M-NCPPC			
S1	DECREASE COST: M-NCPPC FY11 SAVINGS PLAN	-172,630	0
	<i>OMB Recommendation:</i>		
	<i>Impact:</i>		
	MNCPPC will make specific reduction proposals at a later date.		
	M-NCPPC Park (w/out Debt Serv.) Total:	-172,630	0
	M-NCPPC Tax Supported:	-231,640	0
	Net Savings		
	<i>(Total Exp. Savings & Revenue Changes)</i>	-231,640	
	M-NCPPC Grand Total:	-231,640	0
	M-NCPPC FY11 Net Savings		
	<i>(Total Exp. Savings & Revenue Changes)</i>	-231,640	

**FACILITY PLANNING TRANSPORTATION – No. 509337
FY11-16 PDF Project List**

Studies Underway or to Start in FY11-12:

Road/Bridge Projects

Dorsey Mill Road Extended and Bridge (over I-270)
East Gude Drive Widening (Crabbs Branch Way – MD28)
Midcounty Hwy Extended (Mont. Village Ave – MD27)
Observation Dr (Waters Discovery La – 1/4 mi. S. Stringtown Rd)
Roberts Tavern Road/MD355 Bypass
Seminary Road Intersection

Sidewalk/Bikeway Projects

Bradley Boulevard Bikeway (Wilson La – Goldsboro Rd)
Jones Mill Rd Bikelanes (Stoneybrook Rd – MD410)
MacArthur Blvd Bikeway Improvements Segment 3 (Oberlin Ave – DC Line)
Oak Drive/MD27 Sidewalk
Seven Locks Road Sidewalk/Bikeway (Montrose Rd – Bradley Blvd)

Mass Transit Projects

Lakeforest Transit Center Modernization
Upcounty Park-and-Ride Expansion

Candidate Studies to Start in FY13-16:

Road/Bridge Projects

Arlington Road Widening (Wilson La – Bradley Blvd)
Oakmont Avenue Improvement (Shady Grove Rd – Railroad St)

Sidewalk/Bikeway Projects

Dale Drive Sidewalk (MD97 – US29)
Falls Road Sidewalk-West Side (River Rd – Dunster Rd)
Flower Ave Sidewalk (Piney Branch Rd – Carroll Ave)
Franklin Avenue Sidewalk (US29 – MD193)
Goldsboro Road Bikeway (MacArthur Blvd – River Rd)
Good Hope Rd/Bonifant Rd Bike Facilities (Briggs Chaney Rd – Layhill Rd)
MacArthur Blvd Bikeway Improvements Segment 1 (Stable La – I-495)
Midcounty Hwy BW/SW (Woodfield Rd – Shady Grove Rd)
NIH Circulation & North Bethesda Trail Extension
Sixteenth Street Sidewalk (Lyttonsville Rd – Spring St)
Strathmore Ave Sidewalk (Stillwater Ave – Garrett Park)
Tuckerman Lane Sidewalk (Gainsborough Rd – Old Georgetown Rd)

Mass Transit Projects

Clarksburg Transit Center
Germantown Transit Center Expansion
Hillandale Bus Layover
Milestone Transit Center Expansion
New Transit Center/Park-and-Ride

Other Candidate Studies Proposed after FY16:

Road/Bridge Projects

N/A

Sidewalk/Bikeway Projects

Dufief Mill Sidewalk (MD28 – Travilah Rd)
Fairland Road Sidewalk (Randolph Rd – Old Columbia Pike)
MD355 Sidewalk (Hyattstown Mill Rd – MC Line)

Mass Transit Projects

Olney Longwood Park-and-Ride
University Boulevard BRT

Recreation Facility Modernization -- No. 720917

Category
Subcategory
Administering Agency
Planning Area

Culture and Recreation
Recreation
General Services
Countywide

Date Last Modified
Required Adequate Public Facility
Relocation Impact
Status

January 07, 2010
No
None.
Planning Stage

EXPENDITURE SCHEDULE (\$000)

Cost Element	Total	Thru FY09	Est. FY10	Total 6 Years	FY11	FY12	FY13	FY14	FY15	FY16	Beyond 6 Years
Planning, Design, and Supervision	500	0	100	400	100	100	100	100	0	0	0
Land	0	0	0	0	0	0	0	0	0	0	0
Site Improvements and Utilities	0	0	0	0	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0	0
Total	500	0	100	400	100	100	100	100	0	0	0

FUNDING SCHEDULE (\$000)

Current Revenue: General	100	0	100	0	0	0	0	0	0	0	0
G.O. Bonds	400	0	0	400	100	100	100	100	0	0	0
Total	500	0	100	400	100	100	100	100	0	0	0

DESCRIPTION

This project provides for a comprehensive plan and renovation of recreational facilities to protect the County's investment in recreation facilities and to sustain efficient and reliable facility operations. Improvements that may be provided from this project include, mechanical/plumbing equipment, lighting system replacements, building structural and exterior envelope refurbishment, and reconstruction or reconfiguration of associated parking lots. This project also includes developing a plan to address the renovation needs of each facility listed below based on their age and condition.

Building Improvements and planning efforts are for the following facilities:

Clara Barton Neighborhood Recreation Center
Upper County Community Recreation Center
Schweinhaut Senior Center
Bauer Drive Community Recreation Center

JUSTIFICATION

Renovation requirements will be based on facility assessments of the site and building infrastructure, and on programmatic requirements.

In 2005, the Montgomery County Department of Recreation (MCRD), working with the then Department of Public Works and Transportation (DPWT) received approval in the Facility Planning: MCG project to proceed with master planning of five Neighborhood Recreation Centers, two Community Recreation Centers, and one Senior Center. This project serves as a mechanism to prioritize projects and to begin facility renovations.

APPROPRIATION AND EXPENDITURE DATA

Date First Appropriation	FY09	(\$000)
First Cost Estimate		
Current Scope	FY09	500
Last FY's Cost Estimate		500
Appropriation Request	FY11	100
Appropriation Request Est.	FY12	100
Supplemental Appropriation Request		0
Transfer		0
Cumulative Appropriation		100
Expenditures / Encumbrances		0
Unencumbered Balance		100
Partial Closeout Thru	FY08	0
New Partial Closeout	FY09	0
Total Partial Closeout		0

COORDINATION

Department of General Services
Department of Recreation

MAP

