
Montgomery College

MISSION STATEMENT

Montgomery Community College provides postsecondary educational programs from campuses located in Takoma Park/Silver Spring, Rockville, and Germantown. It serves four broad groups of students:

- Those who want the first two years of a university education, either for an associate's degree or preparatory to another program;
- Those who want to prepare for a career not requiring a bachelor's degree;
- Highly capable high school juniors and seniors who participate in special programs; and
- Adults who want to continue their education, either to improve job skills or for personal enrichment.

BUDGET OVERVIEW

The total recommended FY11 Operating Budget for Montgomery College is \$259.4 million, a decrease of \$6.2 million or 2.3 percent from the FY10 approved budget of \$265.6 million. The County Executive recommendation funds nearly 95 percent of the College's request and establishes an affordable and sustainable level of support. Related Current Fund revenues (excluding the County contribution) are \$109.0 million, which represents an increase of \$3.8 million or 3.6 percent from the approved FY10 budget.

In addition to the total recommended Operating Budget for the College, the agency's Capital Improvement Program (CIP) requires current revenue funding. Approximately \$1.8 million in FY11 current revenues is recommended in the FY11-16 CIP.

Montgomery College's budget request is not detailed in this document. The College budget request may be obtained by contacting the Office of Budget and Management Studies, Montgomery College, 900 Hungerford Drive, Room 345, Rockville, Maryland 20850, phone 240.567.7290 or may be found on the College's web site at www.montgomerycollege.edu/Departments/budget.

State law requires the Board of Trustees and the President to prepare and submit operating and capital budgets to the County Council. The operating budget request is normally submitted to the Council and County Executive in January each year. After final action by the Council in May, the Board adopts the approved budget in June. The College's approved budget is included in the Approved FY11 Operating and Capital Budgets, and is prepared by the Office of Management and Budget in July.

Spending Affordability Guidelines

In February 2010, the Council approved FY11 Spending Affordability Guidelines (SAG) of \$149.2 million (net of tuition) for the tax supported funds of Montgomery College. The Board of Trustees has requested \$148.5 million, which is \$0.7 million or 0.5 percent below the guideline. The County Executive recommends an appropriation of \$133.2 million (net of tuition) for the tax supported funds.

Enrollment

Enrollment is projected by the College to increase in FY11 to its highest level ever. Since FY97, enrollment has increased each year and is estimated by the College for FY11 at 17,839 full-time equivalent (FTE) students in credit programs. An FTE student for one year is calculated as the total number of credit hours divided by 30. The College projects a 1.4 percent increase in FY11 in FTE student enrollment, compared to its FY10 estimate, and expects average annual enrollment to grow by 0.5 percent from FY11 to FY15. The College's projections assume approval of the proposed renovation and construction schedule in the Capital Improvements Program.

Tuition

For FY11, the College request is based on an increase of \$3 per semester hour, from \$102 to \$105, for County residents; a \$6 per semester hour increase for State residents to \$215; and a \$9 per semester hour increase for out-of-state residents to \$293. The consolidated fee for all students would remain at 20 percent.

Tuition and other student fees represent approximately 33.0 percent of the revenue proposed by the College to fund the FY11 budget.

State Funding

The total amount of State funding assumed in the Executive's Recommended FY11 budget is estimated to be \$35.4 million. It is comprised of \$30.9 million allocated to the Current Fund and \$4.4 million to the Workforce and Development Fund. The College allocates formula funds to the Current Fund and Continuing Education Fund based on the proportionate share of FTE students for most University System of Maryland institutions.

Tax Supported Funds

The County Executive recommends a total appropriation of \$209.2 million in the three tax supported funds (Current, Emergency Plant Maintenance and Repair, and Tax Supported Grants). This amount is an decrease of \$8.3 million or 3.8 percent less than the \$217.5 million approved in FY10.

Current Fund

In the Current Fund, the County Executive is recommending an appropriation of \$208.5 million, a decrease of \$8.3 million or 3.8 percent less than the \$216.8 million approved in FY10. This recommendation is based on the College's estimated tuition and fees, which includes the rise in tuition rates noted above. Although these higher rates are incorporated in the budget request, the Board has not yet acted to approve them. The Executive recommends a reduction of \$700,000 from the College's request for the projected increase to prefund retiree health insurance and a reduction of \$14,018,924 to be determined by the College president and the Board of Trustees. The Board did not request, and the Executive's budget does not fund, general wage adjustments or merit increases for the College employees.

Emergency Plant Maintenance and Repair Fund

The Emergency Plant Maintenance and Repair Fund provides for unanticipated expenditures to make emergency repairs not funded elsewhere in the budget. The County Executive recommends an appropriation of \$350,000, the same level as the FY10 approved budget.

Tax Supported Grant Fund

The Tax-Supported Grant Fund provides for community needs not met elsewhere. The County Executive recommends an appropriation of \$400,000 to support the College's adult literacy programs.

Other Funds

Cable Television

The County Executive recommends an appropriation of \$1.3 million for the Cable Television Fund, which provides for production and operation of the College's higher education channel on the County's cable system. The requested amount would provide instructional programs and public service offerings by the College to the community. Additional detail on the College's Cable budget can be found in the Cable Communications Plan in this volume.

Special Funds

The College's Workforce Development and Continuing Education Fund is supported by a combination of student tuition and fees and State reimbursements, which are based on the FTE student enrollment in the academic year that occurred two years prior to the current year. The County Executive recognizes the importance of higher education to the economic development of Montgomery County and recommends an appropriation of \$16.1 million for this Fund, the level requested by the College and the amount approved in FY10.

The Auxiliary Enterprises Fund includes the Bookstore, the Child Care Center, and Food Services, and is supported by revenue earned from these activities. The College requests and the County Executive recommends an appropriation of \$6.5 million for this fund, an increase of 4.4 percent from the amount approved in FY10.

The Grants and Contracts Fund includes grants and contracts received by the College from all sources. The College requests and the County Executive recommends an appropriation of \$21.0 million for this fund.

LINKAGE TO COUNTY RESULT AREAS

While this program area supports all eight of the County Result Areas, the following are emphasized:

- ❖ **Children Prepared to Live and Learn**
- ❖ **Strong and Vibrant Economy**

PROGRAM CONTACTS

Contact Donna Dimon of the Montgomery College at 240.567.7294 or Bruce R. Meier of the Office of Management and Budget at 240.777.2785 for more information regarding this agency's operating budget.

BUDGET SUMMARY

	Actual FY09	Budget FY10	Estimated FY10	Recommended FY11	% Chg Bud/Rec
CURRENT FUND MC					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Current Fund MC Personnel Costs	0	0	0	0	—
Operating Expenses	204,590,694	216,799,063	213,706,070	208,494,275	-3.8%
Capital Outlay	0	0	0	0	—
Current Fund MC Expenditures	204,590,694	216,799,063	213,706,070	208,494,275	-3.8%
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
Workyears	1,719.8	1,709.8	1,709.8	1,772.8	3.7%
REVENUES					
Tuition and Fees: Current Fund	66,370,622	70,084,943	74,214,241	75,289,488	7.4%
State Aid	30,320,340	32,501,008	30,875,992	30,946,744	-4.8%
Other Student Fees: Current Fund	1,016,417	1,041,516	1,041,516	1,324,785	27.2%
Fed. State & Priv. Gifts & Grants	286,394	300,000	300,000	300,000	—
Current Fund: Interest	669,952	380,000	380,000	250,000	-34.2%
Current Fund: Performing Arts Center	90,220	115,000	115,000	115,000	—
Current Fund: Other Revenue	1,203,389	800,000	800,000	800,000	—
Current Fund MC Revenues	99,957,334	105,222,467	107,726,749	109,026,017	3.6%
EMERGENCY REPAIR FUND					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Emergency Repair Fund Personnel Costs	0	0	0	0	—
Operating Expenses	97,860	350,000	350,000	350,000	—
Capital Outlay	0	0	0	0	—
Emergency Repair Fund Expenditures	97,860	350,000	350,000	350,000	—
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
Workyears	0.0	0.0	0.0	0.0	—
REVENUES					
EPMRP: Investment Income Non-Pooled	8,023	10,000	0	5,000	-50.0%
Emergency Repair Fund Revenues	8,023	10,000	0	5,000	-50.0%
GRANT FUND MC					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Grant Fund MC Personnel Costs	0	0	0	0	—
Operating Expenses	8,329,099	19,148,000	19,148,000	21,033,000	9.8%
Capital Outlay	0	0	0	0	—
Grant Fund MC Expenditures	8,329,099	19,148,000	19,148,000	21,033,000	9.8%
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
Workyears	0.0	0.0	0.0	0.0	—
REVENUES					
Federal/State/Private Grants	8,329,099	19,148,000	19,148,000	21,033,000	9.8%
Grant Fund MC Revenues	8,329,099	19,148,000	19,148,000	21,033,000	9.8%

	Actual FY09	Budget FY10	Estimated FY10	Recommended FY11	% Chg Bud/Rec
AUXILIARY FUND					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Auxiliary Fund Personnel Costs	0	0	0	0	—
Operating Expenses	3,988,155	6,189,822	6,189,822	6,464,561	4.4%
Capital Outlay	0	0	0	0	—
Auxiliary Fund Expenditures	3,988,155	6,189,822	6,189,822	6,464,561	4.4%
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
Workyears	50.0	50.0	50.0	50.0	—
REVENUES					
Auxiliary Fund: Interest Income	19,443	71,871	71,871	24,000	-66.6%
Other Revenues: Miscellaneous	245,800	1,075,000	1,075,000	1,250,000	16.3%
Other Revenues: Performing Arts Center	121,397	400,000	400,000	400,000	—
Sales	3,694,943	4,519,058	4,519,058	4,682,200	3.6%
Auxiliary Fund Revenues	4,081,583	6,065,929	6,065,929	6,356,200	4.8%
WORKFORCE DEVELOPMENT & CONTINUING ED					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Workforce Development & Continuing Ed Personnel Costs	0	0	0	0	—
Operating Expenses	11,451,570	16,136,583	16,136,583	16,136,583	—
Capital Outlay	0	0	0	0	—
Workforce Development & Continuing Ed Expenditures	11,451,570	16,136,583	16,136,583	16,136,583	—
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
Workyears	84.0	84.0	84.0	84.0	—
REVENUES					
Other Revenues: Miscellaneous	19,789	200,000	200,000	250,000	25.0%
Other Revenues: Interest	146,693	200,000	200,000	150,000	-25.0%
Tuition and Fees: Continuing Education	6,042,963	7,175,000	7,175,000	8,250,000	15.0%
State Aid	7,256,003	6,094,180	6,094,180	4,433,170	-27.3%
Workforce Development & Continuing Ed Revenues	13,465,448	13,669,180	13,669,180	13,083,170	-4.3%
CABLE TELEVISION FUND					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Cable Television Fund Personnel Costs	0	0	0	0	—
Operating Expenses	1,319,266	1,424,200	1,424,200	1,334,250	-6.3%
Capital Outlay	0	0	0	0	—
Cable Television Fund Expenditures	1,319,266	1,424,200	1,424,200	1,334,250	-6.3%
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
Workyears	11.0	11.0	11.0	11.0	—
REVENUES					
Cable: Other Revenue	4,000	0	0	0	—
Cable Television Fund Revenues	4,000	0	0	0	—
ENDOWMENT FUND					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Endowment Fund Personnel Costs	0	0	0	0	—
Operating Expenses	31,158	250,000	250,000	250,000	—
Capital Outlay	0	0	0	0	—
Endowment Fund Expenditures	31,158	250,000	250,000	250,000	—
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
Workyears	0.0	0.0	0.0	0.0	—

	Actual FY09	Budget FY10	Estimated FY10	Recommended FY11	% Chg Bud/Rec
REVENUES					
Interest	9,057	5,000	5,000	5,000	—
Endowment Fund Revenues	9,057	5,000	5,000	5,000	—
MAJOR FACILITIES RESERVE FUND					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Major Facilities Reserve Fund Personnel Costs	0	0	0	0	—
Operating Expenses	2,352,556	2,400,000	2,400,000	2,400,000	—
Capital Outlay	0	0	0	0	—
Major Facilities Reserve Fund Expenditures	2,352,556	2,400,000	2,400,000	2,400,000	—
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
Workyears	0.0	0.0	0.0	0.0	—
REVENUES					
Student Fees	3,201,471	2,970,700	2,970,700	3,000,000	1.0%
Interest Income	70,224	29,300	29,300	70,000	138.9%
Major Facilities Reserve Fund Revenues	3,271,695	3,000,000	3,000,000	3,070,000	2.3%
MC GRANTS TAX SUPPORTED FUND					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
MC Grants Tax Supported Fund Personnel Costs	0	0	0	0	—
Operating Expenses	400,000	400,000	400,000	400,000	—
Capital Outlay	0	0	0	0	—
MC Grants Tax Supported Fund Expenditures	400,000	400,000	400,000	400,000	—
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
Workyears	0.0	0.0	0.0	0.0	—
TRANSPORTATION FUND					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Transportation Fund Personnel Costs	0	0	0	0	—
Operating Expenses	578,476	2,500,000	2,500,000	2,500,000	—
Capital Outlay	0	0	0	0	—
Transportation Fund Expenditures	578,476	2,500,000	2,500,000	2,500,000	—
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
Workyears	2.0	1.0	1.0	1.0	—
REVENUES					
Miscellaneous Other	269,766	0	200,000	270,000	—
Student Fees	2,286,863	2,500,000	2,300,000	2,400,000	-4.0%
Transportation Fund Revenues	2,556,629	2,500,000	2,500,000	2,670,000	6.8%
DEPARTMENT TOTALS					
Total Expenditures	233,138,834	265,597,668	262,504,675	259,362,669	-2.3%
Total Full-Time Positions	0	0	0	0	—
Total Part-Time Positions	0	0	0	0	—
Total Workyears	1,866.8	1,855.8	1,855.8	1,918.8	3.4%
Total Revenues	131,682,868	149,620,576	152,114,858	155,248,387	3.8%

PERFORMANCE MEASURES FOR MONTGOMERY COLLEGE

The Maryland Higher Education Commission (MHEC) requires an annual report from the state's community colleges that updates institutional progress ("Performance Accountability Report" [PAR]) on several broad goals that are part of the State Plan for Postsecondary Education. Those goals are accompanied by 33 Indicators on which community colleges set targets ("benchmarks") for the end of the five-year cycle, which will be the report issued in July, 2011. A selection of some of those Indicators is provided here as Performance Measures for Montgomery College.

<u>Accessibility and Affordability</u>				Target
	<u>FY 2006</u>	<u>FY 2007</u>	<u>FY 2008</u>	FY 2010
Annual unduplicated headcount				
Credit Students	32,922	33,520	34,248	33,867
Non-credit Students	25,114	27,544	26,035	26,161
	<u>Fall 2006</u>	<u>Fall 2007</u>	<u>Fall 2008</u>	Target - Fall 2010
MC Share of Montgomery County Residents in MD Colleges	50.3%	48.7%	42.9%	44.0%
	<u>FY 2006</u>	<u>FY 2007</u>	<u>FY 2008</u>	Target FY 2010
Enrollment in online courses	7,971	8,461	8,997	13,017
	<u>FY 2006</u>	<u>FY 2008</u>	<u>FY 2009</u>	Target FY 2010
MC Tuition & Fees as pct. of MD public four-year colleges	53.9%	55.3%	55.9%	56.0%
 <u>Quality and Effectiveness</u>				
	Grads of 2000	Grads of 2002	Grads of 2005	Grads of 2008
Graduate satisfaction with educational goal achievement	99.0%	97.0%	93.0%	92.0%
Graduate satisfaction with preparation for transfer	79.0%	88.0%	91.0%	92.0%
	<u>Spring 2003</u>	<u>Spring 2005</u>	<u>Spring 2007</u>	Spring 2009
Non-returning students' goal attainment	79.0%	82.0%	74.0%	85.0%
 <u>Diversity</u>				
	<u>Fall 2006</u>	<u>Fall 2007</u>	<u>Fall 2008</u>	Fall 2010
Minority student enrollment				
MC minority percent	53.5%	53.1%	56.4%	55.0%
Minority pct. of county adults	42.9%	43.5%	43.9%	
Minority percent of FT faculty	25.2%	27.5%	28.6%	30.0%
Minority percent of admin/prof.staff	38.6%	37.6%	38.0%	39.0%

PERFORMANCE MEASURES FOR MONTGOMERY COLLEGE

Economic Growth and Workforce Development

	Grads of 2000	Grads of 2002	Grads of 2005	Grads of 2008
Graduate satisfaction with job preparation	76.0%	79.0%	89.0%	85.0%
Employer satisfaction with career program graduates	83.0%	93.0%	100.0%	92.0%
	<u>FY 2006</u>	<u>FY 2007</u>	<u>FY 2008</u>	<u>FY 2010</u>
Licensure exam pass rates				
Radiologic Technology	100.0%	100.0%	100.0%	90.0%
Nursing	87.0%	93.3%	89.1%	90.0%
Physical Therapy Asst.	100.0%	77.0%	100.0%	90.0%
Contract Training Courses				
Annual unduplicated headcount	4,369	4,034	3,792	4,500
Annual enrollment in courses	6,124	6,329	5,907	6,500

Community Outreach and Impact

	<u>FY 2006</u>	<u>FY 2007</u>	<u>FY 2008</u>	<u>FY 2010</u>
Noncredit community service and lifelong learning				
Annual unduplicated headcount	10,914	14,909	13,282	12,000
Annual enrollment in courses	17,929	21,616	20,918	19,000
Noncredit basic skills and literacy				
Annual unduplicated headcount	6,330	6,450	6,449	6,400
Annual enrollment in courses	10,549	10,628	11,251	11,000

Effective Use of Public Funding

	<u>FY 2006</u>	<u>FY 2007</u>	<u>FY 2008</u>	<u>FY 2010</u>
Expenditures on Instruction as a percent of total expenditures	41.0%	40.4%	40.7%	43.0%
Expenditures on Instruction + Academic Support as percent of total	51.3%	50.9%	50.8%	53.0%

Montgomery College - Overall Structure

