
Parking District Services

MISSION STATEMENT

The mission of Parking District Services is to:

- Support the role of public parking in commercial areas throughout the County. Parking management is an important tool for achieving public objectives of economic development and transportation management;
- Support the comprehensive development of the Silver Spring, Bethesda, Wheaton, and Montgomery Hills central business districts and promote their economic growth and stability by supplying a sufficient number of parking spaces to accommodate that segment of the public demand which is neither provided for by developers nor served by alternative travel modes;
- Promote and complement a total transportation system through the careful balance of rates and parking supply to encourage the use of the most efficient and economical transportation modes available; and
- Develop and implement parking management strategies designed to maximize the usage of the available parking supply in order to enhance the economic development of specific central business districts.

BUDGET OVERVIEW

The total recommended FY11 Operating Budget for the Parking Districts Funds is \$25,141,180, an increase of \$1,735,740 or 7.4 percent from the FY10 Approved Budget of \$23,405,440. Personnel Costs comprise 16.5 percent of the budget for 52 full-time positions for 45.8 workyears. Operating Expenses and Debt Service account for the remaining 83.5 percent of the FY11 budget.

In addition, this department's Capital Improvements Program (CIP) requires Current Revenue funding.

LINKAGE TO COUNTY RESULT AREAS

While this program area supports all eight of the County Result Areas, the following are emphasized:

- ❖ ***A Responsive, Accountable County Government***
- ❖ ***An Effective and Efficient Transportation Network***
- ❖ ***Strong and Vibrant Economy***

DEPARTMENT PERFORMANCE MEASURES

Performance measures for this department are included below, with multi-program measures displayed at the front of this section and program-specific measures shown with the relevant program. The FY10 estimates incorporate the effect of the FY10 savings plan. The FY11 and FY12 targets assume the recommended FY11 budget and FY12 funding for comparable service levels.

ACCOMPLISHMENTS AND INITIATIVES

- ❖ ***Executed pilot Pay-by-Cellphone payment system for parking meters on-street and in public parking lots and garages in Bethesda.***
- ❖ ***Developed a comprehensive solicitation to replace aging and inefficient lighting systems in public garages with energy efficient lighting systems.***
- ❖ ***Executed General Development Agreement for the sale of Public Parking Lot 39 in Bethesda, supporting the redevelopment and economic vitality of the surrounding area.***
- ❖ ***Productivity Improvements***
 - ***Integrated the self-release booting program, and its inherent customer service advantages, throughout all four Parking Lot Districts.***

- Expanded the capability to pay by credit card to a wider variety of Parking programs and services.

PROGRAM CONTACTS

Contact Rick Siebert of the Parking Districts Funds at 240.777.8732 or Brady Goldsmith of the Office of Management and Budget at 240.777.2793 for more information regarding this department's operating budget.

PROGRAM DESCRIPTIONS

Management Services and Property Development

This program supports the overall Parking Services program objectives through the management of Information Technology, Budget, Human Resources and Planning staff to optimize organizational effectiveness. The Program strategically plans for the re-development of Parking Lot District real property to promote the economic growth and stability of associated urban districts. It is responsible for the drafting and coordination of Requests for Proposals for property development and provides support in the negotiation and execution of General Development Agreements.

FY11 Recommended Changes	Expenditures	WYs
FY10 Approved	568,410	9.2
Decrease Cost: Non-local Travel, Dues and Professional Education - Wheaton	-1,200	0.0
Miscellaneous adjustments, including furloughs, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting more than one program	103,310	-0.2
FY11 CE Recommended	670,520	9.0

Financial Management Program

This program is responsible for overall strategic fiscal planning for the four Parking Lot Districts including the revenue bond debt program, fixed costs, utilities and preparation of the 6 year fiscal plan.

The Financial Management Program also has overall responsibility for the recordation and reconciliation of all parking district revenues and the administration of the Ad Valorem tax program.

Program Performance Measures	Actual FY08	Actual FY09	Estimated FY10	Target FY11	Target FY12
Parking Management revenue generated (\$ millions)	39.4	38.4	40.3	43.3	45.2
Parking Operating Expenditures (\$ millions)	22.5	24.1	22.8	23.6	24.9
Parking Management cost efficiency (ratio of expenses to revenues)	\$0.57	\$0.63	\$0.57	\$0.55	\$0.55
Percent of Parking Management's secret shopper rated good or very good ¹					

¹ New measure; to be calculated in the future.

FY11 Recommended Changes	Expenditures	WYs
FY10 Approved	8,149,980	6.4
Increase Cost: Bethesda Garage 31 Debt Service	1,693,040	0.0
Increase Cost: Utilities- Silver Spring	364,130	0.0
Increase Cost: Utilities - Bethesda	188,240	0.0
Increase Cost: Utilities - Wheaton	20,340	0.0
Increase Cost: Risk Management Adjustment - Bethesda	1,240	0.0
Increase Cost: Debt Service - Bethesda	900	0.0
Increase Cost: Risk Management Adjustment - Montgomery Hills	820	0.0
Increase Cost: Utilities - Montgomery Hills	550	0.0
Decrease Cost: Risk Management Adjustment - Wheaton	-1,490	0.0
Decrease Cost: Risk Management Adjustment - Silver Spring	-28,530	0.0
Miscellaneous adjustments, including furloughs, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting more than one program	-29,500	-1.0
FY11 CE Recommended	10,359,720	5.4

Parking Facility Maintenance and Engineering

This program provides the maintenance of all parking lots, garages, and surrounding grounds. Facilities maintenance is programmed at a level which is designed to ensure the operational integrity of the facilities and the safety of parking patrons. Maintenance of parking facilities includes: snow and ice removal; housekeeping services; equipment maintenance for elevators, electrical systems, and Heating, Ventilation, and Air- Conditioning systems (HVAC); facility repairs for maintenance of damaged glass, asphalt, concrete, plumbing, painting, space stripes, graffiti, doorframes, brick and block, meter posts, and woodwork due to vandalism, use, and age; and grounds-keeping services.

Additionally, the program supports a balanced system of public parking which promotes the economic stability and growth of the County's central business districts. This is implemented through the design and construction of new parking facilities, including mixed use projects. The program also includes renovating and improving existing parking facilities to ensure the preservation and integrity of the parking system and its continued service to the public. This program also evaluates energy usage and recommends and implements improvements that reduce the amount of energy used by off-street facilities.

FY11 Recommended Changes	Expenditures	WYs
FY10 Approved	4,866,620	20.5
Increase Cost: Emergency Lighting Battery Replacement - Silver Spring	52,000	0.0
Increase Cost: Emergency Lighting Battery Replacement - Bethesda	35,000	0.0
Increase Cost: Emergency Lighting Battery Replacement -Wheaton	10,000	0.0
Increase Cost: Pest Control - Silver Spring	6,170	0.0
Increase Cost: Pest Control - Bethesda	5,900	0.0
Increase Cost: Pest Control - Wheaton	2,100	0.0
Increase Cost: Landscaping Expenses - Montgomery Hills	2,000	0.0
Increase Cost: Pest Control - Montgomery Hills	530	0.0
Decrease Cost: Motor Pool Rate Adjustment - Montgomery Hills	-510	0.0
Decrease Cost: Motor Pool Rate Adjustment - Wheaton	-4,840	0.0
Decrease Cost: Motor Pool Rate Adjustment - Bethesda	-25,430	0.0
Decrease Cost: Contract Painting - Wheaton	-33,370	0.0
Decrease Cost: Motor Pool Rate Adjustment - Silver Spring	-37,070	0.0
Decrease Cost: Contract Painting - Bethesda	-50,000	0.0
Decrease Cost: Contract Painting - Silver Spring	-55,000	0.0
Miscellaneous adjustments, including furloughs, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting more than one program	-81,340	-0.8
FY11 CE Recommended	4,692,760	19.7

Parking Operations

This unit has overall responsibility for the collection and processing of all parking revenue, including revenue from individual meters, automated pay stations, cashiered facilities, parking permits, and parking fines. Additionally it provides support to the Mass Transit Fund in the processing of bus revenue for deposit.

The program is also responsible for the management of the parking citation database and provides management of the appeal process for all parking tickets written within the County. Parking Operations maintains regularly scheduled parking enforcement patrols in all Parking Lot Districts (PLD), residential permit areas outside the PLD's and other designated County facilities. In addition, this program provides a comprehensive meter maintenance program to ensure all meter devices function properly.

This unit also provides security services for parking facility patrons to protect against theft, vandalism, and threats to personal security. The goal of the program is a safe environment in parking facilities through the use of contract security guards and the Silver Spring Clean and Safe Team.

Organizationally, Parking Operations also manages and executes parking activities funded by the County's General Fund outside of the designated Parking Lot Districts.

FY11 Recommended Changes	Expenditures	WYs
FY10 Approved	9,820,430	14.8
Increase Cost: Replace Park Police Overtime (\$102,800) with same number of hours in Contract Security (\$40,850) - Wheaton	40,850	0.0
Increase Cost: Replace County Police Overtime (\$110,630) with same number of hours in Contract Security (\$35,480) - Bethesda	35,480	0.0
Increase Cost: Replace County Police Overtime (\$110,630) with same number of hours in Contract Security (\$35,480) - Silver Spring	35,480	0.0
Increase Cost: Contract Cashiering in Sales Stores - Silver Spring	32,620	0.0
Increase Cost: Contract Cashier at Sales Stores - Bethesda	31,410	0.0
Increase Cost: Credit Card Processing Fees - Bethesda	11,340	0.0
Increase Cost: Contract Cashiering for Sales Stores - Wheaton	3,620	0.0
Increase Cost: Pay-on-Foot Machine Maintenance - Silver Spring	2,690	0.0
Increase Cost: Credit Card Processing Fees - Silver Spring	2,550	0.0
Increase Cost: Pay-on-Foot Maintenance - Bethesda	1,340	0.0
Increase Cost: Contract Cashiering at Sales Stores - Montgomery Hills	1,210	0.0
Increase Cost: Pay By Space Contract Maintenance - Silver Spring	930	0.0
Increase Cost: Pay By Space Maintenance - Wheaton	660	0.0

	Expenditures	WYs
Increase Cost: Credit Card Processing Fees - Wheaton	620	0.0
Decrease Cost: Occupational Medical Services Adjustment - Montgomery Hills	-10	0.0
Decrease Cost: Occupational Medical Services Adjustment - Wheaton	-70	0.0
Decrease Cost: Other Printing and Mail Reduction - Montgomery Hills	-110	0.0
Decrease Cost: Non-local Travel, Dues and Professional Education - Montgomery Hills	-130	0.0
Decrease Cost: Lapse Vacant Meter Shop Supervisor Position - Montgomery Hills	-270	0.0
Decrease Cost: Abolish Vacant Meter Mechanic Position - Montgomery Hills	-330	0.0
Decrease Cost: Occupational Medical Services Adjustment - Bethesda	-610	0.0
Decrease Cost: Occupational Medical Services Adjustment - Silver Spring	-650	0.0
Decrease Cost: Printing and Mail Adjustment - Wheaton	-1,060	0.0
Decrease Cost: Lapse Vacant Meter Shop Supervisor - Wheaton	-1,660	-0.1
Decrease Cost: Reduce Meter Mechanics from 4 to 3 in January 2011 - Wheaton	-1,940	-0.1
Decrease Cost: Other Printing and Mail - Silver Spring	-3,120	0.0
Decrease Cost: Printing and Mail Adjustment - Silver Spring	-5,210	0.0
Decrease Cost: Printing and Mail Adjustment - Bethesda	-6,010	0.0
Decrease Cost: Lapse Vacant Meter Shop Supervisor - Silver Spring	-11,620	-0.2
Decrease Cost: Lapse Vacant Meter Shop Supervisor - Bethesda	-12,180	-0.2
Decrease Cost: Reduce Meter Mechanics from 4 to 3 in January 2011 - Silver Spring	-13,630	-0.2
Decrease Cost: Reduce Meter Mechanics from 4 to 3 in January 2011 - Bethesda	-14,280	-0.2
Decrease Cost: Elimination of One-Time Items Approved in FY10 - Bethesda	-60,000	0.0
Decrease Cost: Other Non-professional Services - Bethesda	-61,420	0.0
Decrease Cost: Other Non-professional Services - Silver Spring	-61,420	0.0
Decrease Cost: Replace Park Police Overtime (\$102,800) with same number of hours in Contract Security (\$40,850) - Wheaton	-102,800	0.0
Decrease Cost: Closure of Silver Spring Garage 21 for Renovation	-106,860	0.0
Decrease Cost: Replace County Police Overtime (-\$110,630) with same number of hours in Contract Security (\$35,480) - Bethesda	-110,630	-1.1
Decrease Cost: Replace County Police Overtime (\$110,630) with same number of hours in Contract Security (\$35,480) - Silver Spring	-110,630	-1.1
Miscellaneous adjustments, including furloughs, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting more than one program	83,600	0.1
FY11 CE Recommended	9,418,180	11.7

BUDGET SUMMARY

	Actual FY09	Budget FY10	Estimated FY10	Recommended FY11	% Chg Bud/Rec
BETHESDA PARKING DISTRICT					
EXPENDITURES					
Salaries and Wages	1,445,614	1,494,100	1,495,200	1,316,620	-11.9%
Employee Benefits	418,309	506,020	490,190	516,830	2.1%
Bethesda Parking District Personnel Costs	1,863,923	2,000,120	1,985,390	1,833,450	-8.3%
Operating Expenses	5,607,358	6,013,820	5,733,950	6,187,680	2.9%
Debt Service Other	4,906,585	3,269,340	3,269,340	4,963,280	51.8%
Capital Outlay	17,063	0	875,000	0	—
Bethesda Parking District Expenditures	12,394,929	11,283,280	11,863,680	12,984,410	15.1%
PERSONNEL					
Full-Time	29	29	29	29	—
Part-Time	0	0	0	0	—
Workyears	21.5	21.7	21.7	19.4	-10.6%
REVENUES					
Property Tax	6,152,777	3,972,070	4,205,340	3,541,800	-10.8%
Parking Fees	9,011,929	10,713,340	10,713,340	11,383,940	6.3%
Parking Fines	5,490,665	4,800,000	4,971,430	5,400,000	12.5%
Investment Income	443,920	241,400	47,700	133,500	-44.7%
Miscellaneous	438,857	284,120	284,120	284,120	—
Bethesda Parking District Revenues	21,538,148	20,010,930	20,221,930	20,743,360	3.7%
MONTGOMERY HILLS PARKING DISTRICT					
EXPENDITURES					
Salaries and Wages	29,586	27,050	26,040	27,450	1.5%
Employee Benefits	7,936	9,820	9,450	9,810	-0.1%
Montgomery Hills Parking District Personnel Costs	37,522	36,870	35,490	37,260	1.1%
Operating Expenses	61,146	79,560	77,430	83,910	5.5%
Capital Outlay	0	0	0	0	—
Montgomery Hills Parking District Expenditures	98,668	116,430	112,920	121,170	4.1%
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
Workyears	0.4	0.4	0.4	0.4	—
REVENUES					
Property Tax	76,076	132,820	81,470	82,190	-38.1%
Investment Income	3,094	3,600	200	1,800	-50.0%
Parking Fees	28,364	35,500	30,000	30,000	-15.5%
Parking Fines	23,264	27,500	28,480	30,940	12.5%
Miscellaneous	1,000	0	0	0	—
Montgomery Hills Parking District Revenues	131,798	199,420	140,150	144,930	-27.3%
SILVER SPRING PARKING DISTRICT					
EXPENDITURES					
Salaries and Wages	1,522,194	1,598,490	1,581,650	1,428,260	-10.6%
Employee Benefits	457,130	525,190	508,740	541,870	3.2%
Silver Spring Parking District Personnel Costs	1,979,324	2,123,680	2,090,390	1,970,130	-7.2%
Operating Expenses	7,488,966	8,585,730	8,325,390	8,835,970	2.9%
Debt Service Other	1,022,720	0	0	0	—
Capital Outlay	19,047	0	0	0	—
Silver Spring Parking District Expenditures	10,510,057	10,709,410	10,415,780	10,806,100	0.9%
PERSONNEL					
Full-Time	20	20	20	20	—
Part-Time	0	0	0	0	—
Workyears	24.9	25.3	25.3	22.8	-9.9%
REVENUES					
Property Tax	5,181,271	6,314,870	6,046,360	6,110,580	-3.2%
Parking Fees	8,498,701	9,500,000	9,500,000	10,298,000	8.4%
Parking Fines	2,303,774	2,600,000	2,589,290	2,812,500	8.2%
Miscellaneous	198,438	0	0	0	—
Investment Income	149,833	87,900	20,000	60,000	-31.7%
Silver Spring Parking District Revenues	16,332,017	18,502,770	18,155,650	19,281,080	4.2%
WHEATON PARKING DISTRICT					
EXPENDITURES					

	Actual FY09	Budget FY10	Estimated FY10	Recommended FY11	% Chg Bud/Rec
Salaries and Wages	212,283	235,900	229,270	219,120	-7.1%
Employee Benefits	63,089	83,040	80,590	88,420	6.5%
Wheaton Parking District Personnel Costs	275,372	318,940	309,860	307,540	-3.6%
Operating Expenses	844,170	977,380	947,580	921,960	-5.7%
Capital Outlay	3,571	0	0	0	—
Wheaton Parking District Expenditures	1,123,113	1,296,320	1,257,440	1,229,500	-5.2%
PERSONNEL					
Full-Time	3	3	3	3	—
Part-Time	0	0	0	0	—
Workyears	3.3	3.5	3.5	3.2	-8.6%
REVENUES					
Property Tax	444,758	429,640	472,350	477,230	11.1%
Parking Fees	844,679	835,000	805,000	805,000	-3.6%
Parking Fines	497,075	520,000	520,000	585,000	12.5%
Investment Income	12,913	5,100	2,100	4,700	-7.8%
Wheaton Parking District Revenues	1,799,425	1,789,740	1,799,450	1,871,930	4.6%
DEPARTMENT TOTALS					
Total Expenditures	24,126,767	23,405,440	23,649,820	25,141,180	7.4%
Total Full-Time Positions	52	52	52	52	—
Total Part-Time Positions	0	0	0	0	—
Total Workyears	50.1	50.9	50.9	45.8	-10.0%
Total Revenues	39,801,388	40,502,860	40,317,180	42,041,300	3.8%

FY11 RECOMMENDED CHANGES

	Expenditures	WYs
BETHESDA PARKING DISTRICT		
FY10 ORIGINAL APPROPRIATION	11,283,280	21.7
Other Adjustments (with no service impacts)		
Increase Cost: Bethesda Garage 31 Debt Service [Financial Management Program]	1,693,040	0.0
Increase Cost: Utilities - Bethesda [Financial Management Program]	188,240	0.0
Increase Cost: Retiree Health Insurance Pre-funding - Bethesda	74,830	0.0
Increase Cost: Replace County Police Overtime (\$110,630) with same number of hours in Contract Security (\$35,480) - Bethesda [Parking Operations]	35,480	0.0
Increase Cost: Emergency Lighting Battery Replacement - Bethesda [Parking Facility Maintenance and Engineering]	35,000	0.0
Increase Cost: Contract Cashier at Sales Stores - Bethesda [Parking Operations]	31,410	0.0
Increase Cost: Retirement Adjustment - Bethesda	16,340	0.0
Increase Cost: Group Insurance Adjustment - Bethesda	12,430	0.0
Increase Cost: Credit Card Processing Fees - Bethesda [Parking Operations]	11,340	0.0
Increase Cost: Pest Control - Bethesda [Parking Facility Maintenance and Engineering]	5,900	0.0
Increase Cost: Pay-on-Foot Maintenance - Bethesda [Parking Operations]	1,340	0.0
Increase Cost: Risk Management Adjustment - Bethesda [Financial Management Program]	1,240	0.0
Increase Cost: Debt Service - Bethesda [Financial Management Program]	900	0.0
Decrease Cost: Occupational Medical Services Adjustment - Bethesda [Parking Operations]	-610	0.0
Decrease Cost: Annualization of FY10 Personnel Costs - Bethesda	-5,330	0.0
Decrease Cost: Printing and Mail Adjustment - Bethesda [Parking Operations]	-6,010	0.0
Decrease Cost: Non-local Travel, Dues and Professional Education - Bethesda	-7,450	0.0
Decrease Cost: Lapse Vacant Meter Shop Supervisor - Bethesda [Parking Operations]	-12,180	-0.2
Decrease Cost: Reduce Meter Mechanics from 4 to 3 in January 2011 - Bethesda [Parking Operations]	-14,280	-0.2
Decrease Cost: Motor Pool Rate Adjustment - Bethesda [Parking Facility Maintenance and Engineering]	-25,430	0.0
Decrease Cost: Contract Painting - Bethesda [Parking Facility Maintenance and Engineering]	-50,000	0.0
Decrease Cost: Furlough Days - Bethesda	-53,020	-0.8
Decrease Cost: Elimination of One-Time Items Approved in FY10 - Bethesda [Parking Operations]	-60,000	0.0
Decrease Cost: Other Non-professional Services - Bethesda [Parking Operations]	-61,420	0.0
Decrease Cost: Replace County Police Overtime (-\$110,630) with same number of hours in Contract Security (\$35,480) - Bethesda [Parking Operations]	-110,630	-1.1
FY11 RECOMMENDED:	12,984,410	19.4

	Expenditures	WYs
MONTGOMERY HILLS PARKING DISTRICT		
FY10 ORIGINAL APPROPRIATION	116,430	0.4
Other Adjustments (with no service impacts)		
Increase Cost: Landscaping Expenses - Montgomery Hills [Parking Facility Maintenance and Engineering]	2,000	0.0
Increase Cost: Annualization of FY10 Personnel Costs - Montgomery Hills	1,530	0.0
Increase Cost: Contract Cashiering at Sales Stores - Montgomery Hills [Parking Operations]	1,210	0.0
Increase Cost: Risk Management Adjustment - Montgomery Hills [Financial Management Program]	820	0.0
Increase Cost: Utilities - Montgomery Hills [Financial Management Program]	550	0.0
Increase Cost: Pest Control - Montgomery Hills [Parking Facility Maintenance and Engineering]	530	0.0
Increase Cost: Retirement Adjustment - Montgomery Hills	230	0.0
Increase Cost: Group Insurance Adjustment - Montgomery Hills	220	0.0
Decrease Cost: Occupational Medical Services Adjustment - Montgomery Hills [Parking Operations]	-10	0.0
Decrease Cost: Other Printing and Mail Reduction - Montgomery Hills [Parking Operations]	-110	0.0
Decrease Cost: Non-local Travel, Dues and Professional Education - Montgomery Hills [Parking Operations]	-130	0.0
Decrease Cost: Lapse Vacant Meter Shop Supervisor Position - Montgomery Hills [Parking Operations]	-270	0.0
Decrease Cost: Abolish Vacant Meter Mechanic Position - Montgomery Hills [Parking Operations]	-330	0.0
Decrease Cost: Motor Pool Rate Adjustment - Montgomery Hills [Parking Facility Maintenance and Engineering]	-510	0.0
Decrease Cost: Furlough Days - Montgomery Hills	-990	0.0
FY11 RECOMMENDED:	121,170	0.4
SILVER SPRING PARKING DISTRICT		
FY10 ORIGINAL APPROPRIATION	10,709,410	25.3
Other Adjustments (with no service impacts)		
Increase Cost: Utilities- Silver Spring [Financial Management Program]	364,130	0.0
Increase Cost: Retiree Health Insurance Pre-funding - Silver Spring	59,860	0.0
Increase Cost: Emergency Lighting Battery Replacement - Silver Spring [Parking Facility Maintenance and Engineering]	52,000	0.0
Increase Cost: Replace County Police Overtime (\$110,630) with same number of hours in Contract Security (\$35,480) - Silver Spring [Parking Operations]	35,480	0.0
Increase Cost: Contract Cashiering in Sales Stores - Silver Spring [Parking Operations]	32,620	0.0
Increase Cost: Retirement Adjustment - Silver Spring	16,490	0.0
Increase Cost: Group Insurance Adjustment - Silver Spring	13,410	0.0
Increase Cost: Annualization of FY10 Personnel Costs - Silver Spring	6,520	0.0
Increase Cost: Pest Control - Silver Spring [Parking Facility Maintenance and Engineering]	6,170	0.0
Increase Cost: Pay-on-Foot Machine Maintenance - Silver Spring [Parking Operations]	2,690	0.0
Increase Cost: Credit Card Processing Fees - Silver Spring [Parking Operations]	2,550	0.0
Increase Cost: Pay By Space Contract Maintenance - Silver Spring [Parking Operations]	930	0.0
Decrease Cost: Paper and Toner Expenditures - Silver Spring	-590	0.0
Decrease Cost: Occupational Medical Services Adjustment - Silver Spring [Parking Operations]	-650	0.0
Decrease Cost: Other Printing and Mail - Silver Spring [Parking Operations]	-3,120	0.0
Decrease Cost: Printing and Mail Adjustment - Silver Spring [Parking Operations]	-5,210	0.0
Decrease Cost: Non-local Travel, Dues and Professional Memberships - Silver Spring	-7,740	0.0
Decrease Cost: Lapse Vacant Meter Shop Supervisor - Silver Spring [Parking Operations]	-11,620	-0.2
Decrease Cost: Reduce Meter Mechanics from 4 to 3 in January 2011 - Silver Spring [Parking Operations]	-13,630	-0.2
Decrease Cost: Risk Management Adjustment - Silver Spring [Financial Management Program]	-28,530	0.0
Decrease Cost: Motor Pool Rate Adjustment - Silver Spring [Parking Facility Maintenance and Engineering]	-37,070	0.0
Decrease Cost: Furlough Days - Silver Spring	-54,090	-1.0
Decrease Cost: Contract Painting - Silver Spring [Parking Facility Maintenance and Engineering]	-55,000	0.0
Decrease Cost: Other Non-professional Services - Silver Spring [Parking Operations]	-61,420	0.0
Decrease Cost: Closure of Silver Spring Garage 21 for Renovation [Parking Operations]	-106,860	0.0
Decrease Cost: Replace County Police Overtime (\$110,630) with same number of hours in Contract Security (\$35,480) - Silver Spring [Parking Operations]	-110,630	-1.1
FY11 RECOMMENDED:	10,806,100	22.8
WHEATON PARKING DISTRICT		
FY10 ORIGINAL APPROPRIATION	1,296,320	3.5
Other Adjustments (with no service impacts)		
Increase Cost: Replace Park Police Overtime (\$102,800) with same number of hours in Contract Security (\$40,850) - Wheaton [Parking Operations]	40,850	0.0

	Expenditures	WYs
Increase Cost: Utilities - Wheaton [Financial Management Program]	20,340	0.0
Increase Cost: Retiree Health Insurance Pre-funding - Wheaton	11,220	0.0
Increase Cost: Emergency Lighting Battery Replacement -Wheaton [Parking Facility Maintenance and Engineering]	10,000	0.0
Increase Cost: Contract Cashiering for Sales Stores - Wheaton [Parking Operations]	3,620	0.0
Increase Cost: Retirement Adjustment - Wheaton	2,840	0.0
Increase Cost: Group Insurance Adjustment - Wheaton	2,260	0.0
Increase Cost: Pest Control - Wheaton [Parking Facility Maintenance and Engineering]	2,100	0.0
Increase Cost: Pay By Space Maintenance - Wheaton [Parking Operations]	660	0.0
Increase Cost: Credit Card Processing Fees - Wheaton [Parking Operations]	620	0.0
Decrease Cost: Occupational Medical Services Adjustment - Wheaton [Parking Operations]	-70	0.0
Decrease Cost: Printing and Mail Adjustment - Wheaton [Parking Operations]	-1,060	0.0
Decrease Cost: Non-local Travel, Dues and Professional Education - Wheaton [Management Services and Property Development]	-1,200	0.0
Decrease Cost: Risk Management Adjustment - Wheaton [Financial Management Program]	-1,490	0.0
Decrease Cost: Lapse Vacant Meter Shop Supervisor - Wheaton [Parking Operations]	-1,660	-0.1
Decrease Cost: Reduce Meter Mechanics from 4 to 3 in January 2011 - Wheaton [Parking Operations]	-1,940	-0.1
Decrease Cost: Annualization of FY10 Personnel Costs - Wheaton	-3,920	0.0
Decrease Cost: Motor Pool Rate Adjustment - Wheaton [Parking Facility Maintenance and Engineering]	-4,840	0.0
Decrease Cost: Furlough Days - Wheaton	-8,980	-0.1
Decrease Cost: Contract Painting - Wheaton [Parking Facility Maintenance and Engineering]	-33,370	0.0
Decrease Cost: Replace Park Police Overtime (\$102,800) with same number of hours in Contract Security (\$40,850) - Wheaton [Parking Operations]	-102,800	0.0
FY11 RECOMMENDED:	1,229,500	3.2

PROGRAM SUMMARY

Program Name	FY10 Approved		FY11 Recommended	
	Expenditures	WYs	Expenditures	WYs
Management Services and Property Development	568,410	9.2	670,520	9.0
Financial Management Program	8,149,980	6.4	10,359,720	5.4
Parking Facility Maintenance and Engineering	4,866,620	20.5	4,692,760	19.7
Parking Operations	9,820,430	14.8	9,418,180	11.7
Total	23,405,440	50.9	25,141,180	45.8

CHARGES TO OTHER DEPARTMENTS

Charged Department	Charged Fund	FY10		FY11	
		Total\$	WYs	Total\$	WYs
BETHESDA PARKING DISTRICT					
Transit Services	Mass Transit	834,630	5.1	834,630	5.1

FUTURE FISCAL IMPACTS

Title	CE REC.					
	FY11	FY12	FY13	FY14	FY15	FY16
This table is intended to present significant future fiscal impacts of the department's programs.						
BETHESDA PARKING DISTRICT						
Expenditures						
FY11 Recommended	12,984	12,984	12,984	12,984	12,984	12,984
No inflation or compensation change is included in outyear projections.						
Annualization of Positions Recommended in FY11	0	-14	-14	-14	-14	-14
Abolishment of Meter Mechanic effective January 2011.						
Bethesda Lot 31 Parking Garage	0	0	0	583	777	777
These figures represent the impacts on the Operating Budget (maintenance and utilities) of projects included in the FY11-16 Recommended Capital Improvements Program.						
Debit/Credit Card Bank Fees for Pay-On-Foot and Pay-By-Space Machines	0	1	1	2	2	2
Debit/credit card machines for Pay-On-Foot and Pay-By-Space.						
Debt Service	0	1,696	1,702	1,708	1,711	1,711
These figures represent costs associated with debt service including new debt, pay down of existing debt, and fluctuations due to interest						

Title	CE REC.					
	FY11	FY12	FY13	(\$000's)		FY16
rate assumptions.						
Emergency Battery Backup in Garages Bi-annual, cyclical replacement	0	-35	0	-35	0	-35
Motor Pool Rate Adjustment	0	26	26	26	26	26
Restore Personnel Costs This represents restoration of funding to remove FY11 furloughs.	0	53	53	53	53	53
Retiree Health Insurance Pre-Funding These figures represent the estimated cost of the multi-year plan to pre-fund retiree health insurance costs for the County's workforce.	0	37	46	55	64	74
Utilities Projected Utilities costs	0	38	78	118	160	160
Subtotal Expenditures	12,984	14,786	14,875	15,479	15,763	15,738

MONTGOMERY HILLS PARKING DISTRICT

Expenditures						
FY11 Recommended No inflation or compensation change is included in outyear projections.	121	121	121	121	121	121
Motor Pool Rate Adjustment	0	1	1	1	1	1
Restore Personnel Costs This represents restoration of funding to remove FY11 furloughs.	0	1	1	1	1	1
Subtotal Expenditures	121	123	123	123	123	123

SILVER SPRING PARKING DISTRICT

Expenditures						
FY11 Recommended No inflation or compensation change is included in outyear projections.	10,806	10,806	10,806	10,806	10,806	10,806
Annualization of Positions Recommended in FY11 Abolishment of Meter Mechanic effective January 2011.	0	-14	-14	-14	-14	-14
Debit/Credit Card Bank Fees for Pay-On-Foot and Pay-By-Space Machines Debit/credit card machines for Pay-On-Foot and Pay-By-Space.	0	0	0	0	1	1
Debt Service These figures represent costs associated with debt service including new debt, pay down of existing debt, and fluctuations due to interest rate assumptions.	0	1,052	1,052	1,052	1,052	1,052
Emergency Backup Batteries in Garages Bi-annual, cyclical replacement	0	-52	0	-52	0	-52
Motor Pool Rate Adjustment	0	37	37	37	37	37
Restore Personnel Costs This represents restoration of funding to remove FY11 furloughs.	0	54	54	54	54	54
Retiree Health Insurance Pre-Funding These figures represent the estimated cost of the multi-year plan to pre-fund retiree health insurance costs for the County's workforce.	0	30	37	44	51	59
Utilities Projected utilities costs	0	63	128	194	263	263
Subtotal Expenditures	10,806	11,977	12,100	12,122	12,250	12,206

WHEATON PARKING DISTRICT

Expenditures						
FY11 Recommended No inflation or compensation change is included in outyear projections.	1,230	1,230	1,230	1,230	1,230	1,230
Annualization of Positions Recommended in FY11 Abolishment of Meter Mechanic effective January 2011.	0	-2	-2	-2	-2	-2
Emergency Backup Batteries in Garages Bi-annual, cyclical replacement	0	-20	0	-20	0	-20
Motor Pool Rate Adjustment	0	5	5	5	5	5
Restore Personnel Costs This represents restoration of funding to remove FY11 furloughs.	0	9	9	9	9	9
Retiree Health Insurance Pre-Funding These figures represent the estimated cost of the multi-year plan to pre-fund retiree health insurance costs for the County's workforce.	0	6	7	8	10	11
Utilities Projected cost increase	0	4	7	11	15	15
Subtotal Expenditures	1,230	1,231	1,255	1,240	1,266	1,247

ANNUALIZATION OF PERSONNEL COSTS AND WORKYEARS

	FY11 Recommended		FY12 Annualized	
	Expenditures	WYs	Expenditures	WYs
Decrease Cost: Reduce Meter Mechanics from 4 to 3 in January 2011 - Wheaton [Parking Operations]	-1,940	-0.1	-3,880	-0.2
Decrease Cost: Reduce Meter Mechanics from 4 to 3 in January 2011 - Bethesda [Parking Operations]	-14,280	-0.2	-28,560	-0.4
Decrease Cost: Reduce Meter Mechanics from 4 to 3 in January 2011 - Silver Spring [Parking Operations]	-13,630	-0.2	-27,260	-0.4
Total	-29,850	-0.5	-59,700	-1.0

FY11-16 PUBLIC SERVICES PROGRAM: FISCAL PLAN			BETHESDA PARKING LOT DISTRICT				
FISCAL PROJECTIONS	FY10 ESTIMATE	FY11 REC	FY12 PROJECTION	FY13 PROJECTION	FY14 PROJECTION	FY15 PROJECTION	FY16 PROJECTION
ASSUMPTIONS							
Property Tax Rate: Real/Improved	0.180	0.150	0.150	0.150	0.150	0.150	0.150
Assessable Base: Real/Improved (000)	1,631,100	1,648,500	1,691,000	1,778,100	1,866,500	2,000,200	2,154,000
Property Tax Collection Factor: Real Property	99.4%	99.4%	99.4%	99.4%	99.4%	99.4%	99.4%
Property Tax Rate: Personal/Improved	0.450	0.450	0.450	0.450	0.450	0.450	0.450
Assessable Base: Personal/Improved (000)	219,000	221,300	224,800	227,700	231,000	235,600	239,100
Property Tax Collection Factor: Personal Property	99.4%	99.4%	99.4%	99.4%	99.4%	99.4%	99.4%
Indirect Cost Rate	13.73%	12.78%	12.78%	12.78%	12.78%	12.78%	12.78%
CPI (Fiscal Year)	1.0%	2.1%	2.3%	2.5%	2.6%	2.8%	3.0%
Investment Income Yield	0.0026	0.0085	0.018	0.0325	0.04	0.045	0.0475
BEGINNING FUND BALANCE	18,440,220	11,835,560	8,102,820	4,859,240	10,003,080	6,134,450	6,659,220
REVENUES							
Taxes	4,205,340	3,541,800	3,624,670	3,777,720	3,934,610	4,170,350	4,434,510
Charges For Services	10,713,340	11,383,940	12,053,320	13,124,150	13,730,400	14,545,950	14,679,830
Fines and Forfeitures	4,971,430	5,400,000	5,508,000	5,618,160	5,674,340	5,731,090	5,788,400
Miscellaneous	331,820	417,620	584,820	7,802,120	2,186,920	1,128,420	1,214,920
Subtotal Revenues	20,221,930	20,743,360	21,770,810	30,322,150	25,526,270	25,575,810	26,117,660
INTERFUND TRANSFERS (Net Non-CIP)							
Transfers To The General Fund	(615,530)	(487,870)	(260,500)	(239,020)	(241,420)	(243,830)	(246,270)
Indirect Costs	(274,620)	(234,310)	(236,660)	(239,020)	(241,420)	(243,830)	(246,270)
Savings Plan and MARC reductions	(294,600)	(215,510)	0	0	0	0	0
Technology Modernization CIP Project	(46,310)	(38,050)	(23,840)	0	0	0	0
Transfers To Special Fds: Tax Supported	(8,896,940)	(8,885,820)	(9,195,820)	(9,365,980)	(8,068,580)	(8,181,130)	(8,299,120)
To Transportation Management District / Bethesda Transportation Solutions	(1,090,510)	(892,820)	(892,820)	(892,820)	(892,820)	(892,820)	(892,820)
To Bethesda Urban District	(2,835,000)	(2,593,000)	(2,795,000)	(2,855,000)	(2,920,000)	(2,990,000)	(3,065,000)
To Mass Transit [PVN]	(4,971,430)	(5,400,000)	(5,508,000)	(5,618,160)	(4,255,760)	(4,298,310)	(4,341,300)
TOTAL RESOURCES	29,149,680	23,205,230	20,417,310	25,576,390	27,219,350	23,285,300	24,231,490
CIP CURRENT REVENUE EXPEND.							
PSP OPER. BUDGET APPROP/ EXPS.	(5,413,000)	(2,118,000)	(745,000)	(590,000)	(5,416,000)	(590,000)	(590,000)
Operating Budget	(8,594,340)	(8,021,130)	(8,101,350)	(8,182,350)	(8,264,180)	(8,346,830)	(8,430,280)
Retiree Health Insurance Pre-Funding	n/a	n/a	(37,380)	(45,820)	(54,680)	(63,990)	(73,760)
Debt Service: GO Bonds	(3,269,340)	(3,270,240)	(3,273,140)	(3,279,010)	(3,285,030)	(3,288,660)	(3,293,000)
Debt Service: New - Garage 31	0	(1,693,040)	(3,386,080)	(3,386,080)	(3,386,080)	(3,386,080)	(3,386,080)
Restore Personnel Costs	n/a	n/a	14,280	14,280	14,280	14,280	14,280
Garage 31 Operating Budget Impact	n/a	n/a	0	0	(582,750)	(777,000)	(777,000)
Motor Pool	n/a	n/a	(25,640)	(25,640)	(25,640)	(25,640)	(25,640)
Credit Card Fees for POF/PBS	n/a	n/a	(570)	(1,170)	(1,790)	(2,400)	(2,400)
Emergency Battery Backup in Garages	n/a	n/a	35,000	0	35,000	0	35,000
Utilities	n/a	n/a	(38,190)	(77,520)	(118,030)	(159,760)	(159,760)
Subtotal PSP Oper Budget Approp / Exp's	(11,863,680)	(12,984,410)	(14,813,070)	(14,983,310)	(15,668,900)	(16,036,080)	(16,098,640)
OTHER CLAIMS ON FUND BALANCE	(37,440)	0	0	0	0	0	0
TOTAL USE OF RESOURCES	(17,314,120)	(15,102,410)	(15,558,070)	(15,573,310)	(21,084,900)	(16,626,080)	(16,688,640)
YEAR END FUND BALANCE	11,835,560	8,102,820	4,859,240	10,003,080	6,134,450	6,659,220	7,542,850
END-OF-YEAR RESERVES AS A PERCENT OF RESOURCES	40.6%	34.9%	23.8%	39.1%	22.5%	28.6%	31.1%
Assumptions:							
1. The cash balance includes funds required to be held by the District to cover Bond Covenants. Bond coverage (annual net revenues over debt service requirements) is maintained at about 270 percent in FY11. The minimum requirement is 125 percent.							
2. Property tax revenue is assumed to increase over the six years based on an improved assessable base.							
3. Investment income is estimated to increase over the six years based upon projected cash balance.							
4. Revenue for the air rights lease for Garage 49 are assumed in FY11 through FY16.							
5. Large assessable base increases are due to economic growth and new projects coming online.							
6. The labor contract with the Municipal and County Government Employees Organization, Local 1994, expires at the end of FY11.							
7. These projections are based on the Executive's Recommended Budget and include the revenue and resources assumptions of that budget. FY12-16 expenditures are based on the "major, known commitments" of elected officials and include negotiated labor agreements, estimates of compensation and inflation cost increases, the operating costs of capital facilities, the fiscal impact of approved legislation or regulations, and other programmatic commitments. They do not include unapproved service improvements. The projected future expenditures, revenues, and fund balance may vary based on changes to fee or tax rates, usage, inflation, future labor agreements, and other factors not assumed here.							
8. Parking fine transfer to Mass Transit Fund increases from 75 percent to 100 percent in FY10-13.							
9. Garage 31 project schedule is based on the executed General Development Agreement. The Developer has indicated the scheduled may need to be delayed based on the ability to fund the project in the current worldwide credit market. Negotiations regarding this issue are ongoing.							

FY11-16 PUBLIC SERVICES PROGRAM: FISCAL PLAN		MONTGOMERY HILLS PARKING LOT DISTRICT					
FISCAL PROJECTIONS	FY10 ESTIMATE	FY11 REC	FY12 PROJECTION	FY13 PROJECTION	FY14 PROJECTION	FY15 PROJECTION	FY16 PROJECTION
ASSUMPTIONS							
Property Tax Rate: Real/Improved	0.240	0.240	0.240	0.240	0.240	0.240	0.240
Assessable Base: Real/Improved (000)	26,900	27,200	27,900	29,300	30,800	33,000	35,500
Property Tax Collection Factor: Real Property	99.4%	99.4%	99.4%	99.4%	99.4%	99.4%	99.4%
Property Tax Rate: Personal/Improved	0.600	0.600	0.600	0.600	0.600	0.600	0.600
Assessable Base: Personal/Improved (000)	2,800	2,800	2,800	2,800	2,800	2,900	2,900
Property Tax Collection Factor: Personal Property	99.4%	99.4%	99.4%	99.4%	99.4%	99.4%	99.4%
Indirect Cost Rate	13.73%	12.78%	12.78%	12.78%	12.78%	12.78%	12.78%
CPI (Fiscal Year)	1.0%	2.1%	2.3%	2.5%	2.6%	2.8%	3.0%
Investment Income Yield	0.0026	0.0085	0.018	0.0325	0.04	0.045	0.0475
BEGINNING FUND BALANCE	164,020	135,180	96,270	72,800	53,330	35,760	22,030
REVENUES							
Taxes	81,470	82,190	83,860	87,200	90,780	96,620	102,590
Charges For Services	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Fines & Forfeitures	28,480	30,940	30,940	30,940	30,940	30,940	30,940
Miscellaneous	200	1,800	2,400	4,000	3,700	3,100	2,300
Subtotal Revenues	140,150	144,930	147,200	152,140	155,420	160,660	165,830
INTERFUND TRANSFERS (Net Non-CIP)							
Transfers To The General Fund	(26,480)	(30,730)	(22,480)	(22,090)	(22,140)	(22,190)	(22,230)
Indirect Costs	(5,060)	(4,760)	(4,810)	(4,860)	(4,910)	(4,960)	(5,000)
Savings Plan and MARC reductions	(3,500)	(8,040)	0	0	0	0	0
Regional Services Center	(17,060)	(17,230)	(17,230)	(17,230)	(17,230)	(17,230)	(17,230)
Transfers To Special Fds: Tax Supported	(29,590)	(31,940)	(24,210)	(24,210)	(24,210)	(24,210)	(24,210)
To Mass Transit	(1,110)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
To Mass Transit [PVN]	(28,480)	(30,940)	(23,210)	(23,210)	(23,210)	(23,210)	(23,210)
TOTAL RESOURCES	248,100	217,440	196,780	178,640	162,400	150,020	141,420
PSP OPER. BUDGET APPROP/ EXP'S.							
Operating Budget	(112,920)	(121,170)	(122,382)	(123,606)	(124,842)	(126,090)	(127,351)
Restore Personnel Costs	n/a	n/a	(990)	(990)	(990)	(990)	(990)
Motor Pool	n/a	n/a	(520)	(520)	(520)	(520)	(520)
Utilities	n/a	n/a	(90)	(190)	(290)	(390)	(390)
Subtotal PSP Oper Budget Approp / Exp's	(112,920)	(121,170)	(123,982)	(125,306)	(126,642)	(127,990)	(129,251)
TOTAL USE OF RESOURCES	(112,920)	(121,170)	(123,982)	(125,306)	(126,642)	(127,990)	(129,251)
YEAR END FUND BALANCE	135,180	96,270	72,800	53,330	35,760	22,030	12,170
END-OF-YEAR RESERVES AS A							
PERCENT OF RESOURCES	54.5%	44.3%	37.0%	29.9%	22.0%	14.7%	8.6%
Assumptions: 1. Property tax revenue is assumed to increase over the six years based on an improved assessable base. 2. Investment income is estimated to increase over the six years based upon projected cash balance. 3. The labor contract with the Municipal and County Government Employees Organization, Local 1994, expires at the end of FY11. 4. These projections are based on the Executive's Recommended Budget and include the revenue and resources assumptions of that budget. FY12-16 expenditures are based on the "major, known commitments" of elected officials and include negotiated labor agreements, estimates of compensation and inflation cost increases, the operating costs of capital facilities, the fiscal impact of approved legislation or regulations, and other programmatic commitments. They do not include unapproved service improvements. The projected future expenditures, revenues, and fund balance may vary based on changes to fee or tax rates, usage, inflation, future labor agreements, and other factors not assumed here.							

FY11-16 PUBLIC SERVICES PROGRAM: FISCAL PLAN		SILVER SPRING PARKING LOT DISTRICT					
FISCAL PROJECTIONS	FY10 ESTIMATE	FY11 REC	FY12 PROJECTION	FY13 PROJECTION	FY14 PROJECTION	FY15 PROJECTION	FY16 PROJECTION
ASSUMPTIONS							
Property Tax Rate: Real/Improved	0.280	0.280	0.280	0.280	0.280	0.280	0.280
Assessable Base: Real/Improved (000)	1,666,500	1,684,300	1,727,800	1,816,800	1,907,100	2,043,700	2,200,900
Property Tax Collection Factor: Real Property	99.4%	99.4%	99.4%	99.4%	99.4%	99.4%	99.4%
Property Tax Rate: Personal/Improved	0.700	0.700	0.700	0.700	0.700	0.700	0.700
Assessable Base: Personal/Improved (000)	136,900	138,300	140,500	142,300	144,400	147,300	149,500
Property Tax Collection Factor: Personal Property	99.4%	99.4%	99.4%	99.4%	99.4%	99.4%	99.4%
Indirect Cost Rate	13.73%	12.78%	12.78%	12.78%	12.78%	12.78%	12.78%
CPI (Fiscal Year)	1.0%	2.1%	2.3%	2.5%	2.6%	2.8%	3.0%
Investment Income Yield	0.0026	0.0085	0.018	0.0325	0.04	0.045	0.0475
BEGINNING FUND BALANCE	7,553,520	5,501,950	4,242,180	3,009,950	2,413,050	3,022,920	4,063,730
REVENUES							
Taxes	6,046,360	6,110,580	6,258,580	6,542,260	6,831,930	7,267,980	7,761,920
Charges For Services	9,500,000	10,298,000	10,767,940	11,106,580	11,328,710	11,555,280	11,786,390
Fines & Forfeitures	2,589,290	2,812,500	2,868,750	2,926,130	2,984,650	3,044,340	3,105,230
Miscellaneous	20,000	60,000	130,000	240,000	310,000	360,000	400,000
Subtotal Revenues	18,155,650	19,281,080	20,025,270	20,814,970	21,455,290	22,227,600	23,053,540
INTERFUND TRANSFERS (Net Non-CIP)							
Transfers To The General Fund	(683,850)	(2,153,900)	(282,090)	(256,840)	(259,410)	(262,010)	(264,630)
Indirect Costs	(291,580)	(251,780)	(254,300)	(256,840)	(259,410)	(262,010)	(264,630)
Repayment to General Fund	(45,000)	(1,600,000)	0	0	0	0	0
Savings Plan and MARC reductions	(293,630)	(257,760)	0	0	0	0	0
Technology Modernization CIP	(53,640)	(44,360)	(27,790)	0	0	0	0
Transfers To Special Fds: Tax Supported	(5,554,640)	(5,584,850)	(6,066,100)	(6,191,480)	(5,589,840)	(5,728,610)	(5,844,270)
To Transportation Management District	(852,350)	(967,350)	(967,350)	(967,350)	(967,350)	(967,350)	(967,350)
To Mass Transit (PVN)	(2,589,290)	(2,812,500)	(2,868,750)	(2,926,130)	(2,234,490)	(2,283,260)	(2,328,920)
To Silver Spring Urban District	(2,113,000)	(1,805,000)	(2,230,000)	(2,298,000)	(2,388,000)	(2,478,000)	(2,548,000)
TOTAL RESOURCES	19,470,680	17,044,280	17,919,260	17,376,600	18,019,090	19,259,900	21,008,370
CIP CURRENT REVENUE EXPEND.							
PSP OPER. BUDGET APPROP/ EXP'S.	(3,523,000)	(1,996,000)	(2,906,000)	(2,820,000)	(2,730,000)	(2,700,000)	(2,700,000)
Operating Budget	(10,415,780)	(10,806,100)	(10,886,918)	(10,903,431)	(11,004,345)	(11,106,266)	(11,209,204)
Retiree Health Insurance Pre-Funding	n/a	n/a	(29,900)	(36,660)	(43,750)	(51,200)	(59,020)
Debt Service: Other (Non-Tax Funds only)	0	0	(1,051,680)	(1,051,680)	(1,051,680)	(1,051,680)	(1,051,380)
Restore Personnel Costs	n/a	n/a	13,630	13,630	13,630	13,630	13,630
Motor Pool	n/a	n/a	(37,380)	(37,380)	(37,380)	(37,380)	(37,380)
Emergency Battery Backup in Garages	n/a	n/a	52,000	0	52,000	0	52,000
Utilities	n/a	n/a	(62,940)	(127,770)	(194,250)	(262,720)	(262,720)
Credit Card Fees for POF/PBS	n/a	n/a	(120)	(260)	(400)	(550)	(550)
Subtotal PSP Oper Budget Approp / Exp's	(10,415,780)	(10,806,100)	(12,003,308)	(12,143,551)	(12,266,175)	(12,496,166)	(12,554,624)
OTHER CLAIMS ON FUND BALANCE	(29,950)	0	0	0	0	0	0
TOTAL USE OF RESOURCES	(13,968,730)	(12,802,100)	(14,909,308)	(14,963,551)	(14,996,175)	(15,196,166)	(15,254,624)
YEAR END FUND BALANCE	5,501,950	4,242,180	3,009,950	2,413,050	3,022,920	4,063,730	5,753,750
END-OF-YEAR RESERVES AS A							
PERCENT OF RESOURCES	28.3%	24.9%	16.8%	13.9%	16.8%	21.1%	27.4%
<p>Assumptions:</p> <ol style="list-style-type: none"> Property tax revenue is assumed to increase over the six years based on an improved assessable base. Investment income is estimated to increase over the six years based upon projected cash balance. Large assessable base increases are due to economic growth and new projects coming online. The labor contract with the Municipal and County Government Employees Organization, Local 1994, expires at the end of FY11. These projections are based on the Executive's Recommended Budget and include the revenue and resources assumptions of that budget. FY12-16 expenditures are based on the "major, known commitments" of elected officials and include negotiated labor agreements, estimates of compensation and inflation cost increases, the operating costs of capital facilities, the fiscal impact of approved legislation or regulations, and other programmatic commitments. They do not include unapproved service improvements. The projected future expenditures, revenues, and fund balance may vary based on changes to fee or tax rates, usage, inflation, future labor agreements, and other factors not assumed here. Parking fine transfer to Mass Transit Fund increases from 75 percent to 100 percent in FY10-13. 							

FY11-16 PUBLIC SERVICES PROGRAM: FISCAL PLAN		WHEATON PARKING LOT DISTRICT					
FISCAL PROJECTIONS	FY10 ESTIMATE	FY11 REC	FY12 PROJECTION	FY13 PROJECTION	FY14 PROJECTION	FY15 PROJECTION	FY16 PROJECTION
ASSUMPTIONS							
Property Tax Rate: Real/Improved	0.240	0.240	0.240	0.240	0.240	0.240	0.240
Assessable Base: Real/Improved (000)	166,800	168,600	172,900	181,800	190,800	204,500	220,200
Property Tax Collection Factor: Real Property	99.4%	99.4%	99.4%	99.4%	99.4%	99.4%	99.4%
Property Tax Rate: Personal/Improved	0.600	0.600	0.600	0.600	0.600	0.600	0.600
Assessable Base: Personal/Improved (000)	10,400	10,500	10,700	10,800	11,000	11,200	11,400
Property Tax Collection Factor: Personal Property	99.4%	99.4%	99.4%	99.4%	99.4%	99.4%	99.4%
Indirect Cost Rate	13.73%	12.78%	12.78%	12.78%	12.78%	12.78%	12.78%
CPI (Fiscal Year)	1.0%	2.1%	2.3%	2.5%	2.6%	2.8%	3.0%
Investment Income Yield	0.0026	0.0085	0.018	0.0325	0.04	0.045	0.0475
BEGINNING FUND BALANCE	547,010	176,390	150,640	207,430	271,260	380,650	505,220
REVENUES							
Taxes	472,350	477,230	488,980	511,110	534,070	568,370	607,430
Charges For Services	805,000	805,000	821,100	829,310	837,600	845,980	854,440
Fines & Forfeitures	520,000	585,000	596,700	602,670	608,690	614,780	620,930
Miscellaneous	2,100	4,700	6,900	11,500	17,500	22,600	26,900
Subtotal Revenues	1,799,450	1,871,930	1,913,680	1,954,590	1,997,860	2,051,730	2,109,700
INTERFUND TRANSFERS (Net Non-CIP)							
Transfers To The General Fund	(89,700)	(88,730)	(43,540)	(40,090)	(40,460)	(40,900)	(41,310)
Indirect Costs	(43,790)	(39,300)	(39,700)	(40,090)	(40,460)	(40,900)	(41,310)
Savings Plan and MARC reductions	(38,800)	(43,290)	0	0	0	0	0
Technology Modernization CIP	(7,110)	(6,140)	(3,840)	0	0	0	0
Transfers To Special Fds: Tax Supported	(304,320)	(422,450)	(422,450)	(422,450)	(422,450)	(422,450)	(422,450)
To Mass Transit (MATs)	(12,000)	(130,130)	(130,130)	(130,130)	(130,130)	(130,130)	(130,130)
To Wheaton Urban District	(292,320)	(292,320)	(292,320)	(292,320)	(292,320)	(292,320)	(292,320)
TOTAL RESOURCES	1,952,440	1,537,140	1,598,330	1,699,480	1,806,210	1,969,030	2,151,160
CIP CURRENT REVENUE EXPEND.							
PSP OPER. BUDGET APPROP/ EXP'S.	(513,000)	(157,000)	(157,000)	(157,000)	(157,000)	(157,000)	(157,000)
Operating Budget	(1,257,440)	(1,229,500)	(1,241,800)	(1,254,210)	(1,266,460)	(1,279,430)	(1,292,220)
Retiree Health insurance	n/a	n/a	(5,610)	(6,870)	(8,200)	(9,600)	(11,070)
Restore Personnel Costs	n/a	n/a	1,940	1,940	1,940	1,940	1,940
Credit Card Bank Fees for Pay-On-Foot and Pay-By-Space	n/a	n/a	(30)	(60)	(90)	(130)	(130)
Emergency Battery Backup	n/a	n/a	20,000	0	20,000	0	20,000
Utilities	n/a	n/a	(3,520)	(7,140)	(10,870)	(14,710)	(14,710)
Motor Pool	n/a	n/a	(4,880)	(4,880)	(4,880)	(4,880)	(4,880)
Subtotal PSP Oper Budget Approp / Exp's	(1,257,440)	(1,229,500)	(1,233,900)	(1,271,220)	(1,268,560)	(1,306,810)	(1,301,070)
OTHER CLAIMS ON FUND BALANCE	(5,610)	0	0	0	0	0	0
TOTAL USE OF RESOURCES	(1,776,050)	(1,386,500)	(1,390,900)	(1,428,220)	(1,425,560)	(1,463,810)	(1,458,070)
YEAR END FUND BALANCE	176,390	150,640	207,430	271,260	380,650	505,220	693,090
END-OF-YEAR RESERVES AS A							
PERCENT OF RESOURCES	9.0%	9.8%	13.0%	16.0%	21.1%	25.7%	32.2%

Assumptions:

1. Property tax revenue is assumed to increase over the six years based on an improved assessable base.
2. Investment income is estimated to increase over the six years based upon projected cash balance.
3. The labor contract with the Municipal and County Government Employees Organization, Local 1994, expires at the end of FY11.
4. These projections are based on the Executive's Recommended Budget and include the revenue and resources assumptions of that budget. FY12-16 expenditures are based on the "major, known commitments" of elected officials and include negotiated labor agreements, estimates of compensation and inflation cost increases, the operating costs of capital facilities, the fiscal impact of approved legislation or regulations, and other programmatic commitments. They do not include unapproved service improvements. The projected future expenditures, revenues, and fund balance may vary based on changes to fee or tax rates, usage, inflation, future labor agreements, and other factors not assumed here.