# Sheriff

## **MISSION STATEMENT**

The mission of the Sheriff's Office is to serve the residents of Montgomery County in a lawful, fair, impartial, and non-discriminating manner by providing leadership and professional support, as required, and to ensure that Court mandates are carried out in a manner that respects individual rights and freedoms. The Sheriff's Office is committed to establishing and maintaining cooperative working relationships with all other law enforcement, governmental, and Criminal Justice agencies, and the Courts to ensure that the residents of Montgomery County are receiving the fullest range of law enforcement services required for a safe and orderly society.

## **BUDGET OVERVIEW**

The total approved FY12 Operating Budget for the Office of the Sheriff is \$20,374,170, an increase of \$174,090 or 0.9 percent from the FY11 Approved Budget of \$20,200,080. Personnel Costs comprise 88.6 percent of the budget for 177 full-time positions and five part-time positions for 165.6 workyears. Operating Expenses account for the remaining 11.4 percent of the FY12 budget.

# LINKAGE TO COUNTY RESULT AREAS

While this program area supports all eight of the County Result Areas, the following are emphasized:

- A Responsive, Accountable County Government
- Safe Streets and Secure Neighborhoods

## **DEPARTMENT PERFORMANCE MEASURES**

Performance measures for this department are included below, with multi-program measures displayed at the front of this section and program-specific measures shown with the relevant program. The FY11 estimates incorporate the effect of the FY11 savings plan. FY12 and FY13 targets assume the approved FY12 budget and FY13 funding for comparable service levels.

## **ACCOMPLISHMENTS AND INITIATIVES**

Video Protective Order Hearings at the Family Justice Center. Through a collaboration of state, local and private agencies and the support of the Maryland Judiciary, the Family Justice Center implemented video court hearings for Temporary Protective Orders in December, 2010. This pilot video hearing project will be the first of its kind in Maryland. The equipment was provided through a donation through the Montgomery County Family Justice Center Foundation, Inc. by Verizon Wireless Hopeline Foundation. Conducting Protective Order hearings at the center allows petitioners to come to the Family Justice Center and remain there for services instead of returning to court to wait for their court appearance. While awaiting a video court hearing, the petitioner will be able to receive other emergency and social services that under our current processes would take numerous phone calls, travel to multiple locations and days to receive.

This video equipment also serves as the infrastructure on which an off-site service provider network can be built, providing an opportunity to expand the array of services for clients while they are at the Family Justice Center.

- In FY11, Sheriff began utilizing Zylab Imaging software to manage staff overtime documentation. These sheets are used in conjunction with MCtime and this system provides for quick access and retrieval for grant invoices and any pay discrepancies.
- Productivity Improvements
  - The Sheriff's Office is reorganizing the Administrative Section to increase focus on operational efficiencies, research, seeking and administering grants, and managing security systems, reducing costs and potentially increasing revenues in FY13.

# **PROGRAM CONTACTS**

Contact Jo Ann Ricchiuti of the Office of the Sheriff at 240.777.7077 or Bruce Meier of the Office of Management and Budget at 240.777.2785 for more information regarding this department's operating budget.

## **PROGRAM DESCRIPTIONS**

### **Administration**

This unit provides general administrative support to the Sheriff's Office including personnel and labor relation matters, training, background investigations, payroll, purchasing, internal investigations, automation, grants and budget-related functions. The Administration Section provides technical support for the Sheriff's Records Management System (E\*Justice).

The Administration Unit also oversees the Sheriff's compliance with recognized accreditation standards. The Assistant Sheriffs direct research and development of policies, procedures, and regulations to meet professional standards developed for law enforcement agencies. The Assistant Sheriffs also oversee internal investigations, represent the Sheriff's Office in legislative matters, and provide legal direction.

The Sheriff's Office participates in school functions, civic association meetings, and serves on commissions and committees. The Sheriff's Office participates in crime task forces as needed and serves on applicant, promotional, and disciplinary boards of other public safety agencies. Administrative personnel organize in-service and specialized deputies training and the annual weapons qualification, as required by the Maryland Police Training Commission.

FY12 Approved Changes	Expenditures	WYs
FY11 Approved	3,327,480	14.5
Increase Cost: Ballistic Vest Replacement for all vests that expire in FY12	77,120	0.0
Increase Cost: Sheriff Compensation MD law 36-09/ Elected Appointed change in retirement benefit plans	56,650	0.0
Increase Cost: Software upgrades to E*Justice System	51,600	0.0
Increase Cost: Yearly Cost for Bi-Directional Antenna Master Lease	15,540	0.0
Replace: Child Support Enforcement Grant with General Fund support	9,490	0.1
Decrease Cost: Reassign recruitment personnel to Domestic Violence and Lapse Public Safety Aide until hiring assistance is required	-53,050	-1.0
Decrease Cost: Reduction of Operating Expenses	-77,710	0.0
Decrease Cost: Reorganization of Administrative Section	-163,340	-0.6
Miscellaneous adjustments, including restoration of employee furloughs, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting more than one program	-19,240	1.8
FY12 Approved	3,224,540	14.8

#### **Courtroom/Courthouse Security and Transport**

The Sheriff's Office provides security for the Montgomery County Judicial Center and the juvenile courtrooms located in 27 and 29 Courthouse Square. The Sheriff's Office is also responsible for transporting prisoners between the Montgomery County Correctional Facility (MCCF), Montgomery County Detention Center (MCDC), and the various court-holding facilities, as well as to and from healthcare facilities. This program also provides for guarding prisoners while at these facilities. When a writ is received from other counties, deputies are required to transport MCDC and MCCF prisoners to other Maryland District and Circuit Courts. The Sheriff's Office administers the temporary detention facilities in the Silver Spring and Rockville District Courts and the Rockville Circuit Court for all adult prisoners and the Juvenile Court lockup located at 27 Courthouse Square.

The Sheriff's Office provides security for the County's Circuit Court located in the Montgomery County Judicial Center. The Sheriff's Office uses trained canines to detect explosives, weapons, and to serve as a general crime deterrent within the Courthouse. The Canine Unit also responds to mutual-aid calls from the Montgomery County Police Department, the Montgomery County Fire and Rescue Services, and other law enforcement agencies as necessary. X-ray machines and magnetometers screen visitors entering the building at the five Courthouse entrances.

FY12 Approved Changes	Expenditures	WYs	
FY11 Approved	7,480,620	68.1	
Add: Contract Security for Gray Courthouse to staff additional entrance	80,400	0.0	
Increase Cost: Annualization of FY11 Personnel Costs	60	0.0	
Decrease Cost: Savings due to Privatization of Hospital Guard	-25,130	-1.8	
Decrease Cost: Reduce overtime for daily Court and Transport duties as a result of reorganizing staff, privatization of hospital guard and strict oversight.	-29,040	0.0	
Decrease Cost: Utilize Contract Security in place of Sheriff Security Guards	-112,050	-3.0	

	Expenditures	WYs
Miscellaneous adjustments, including restoration of employee furloughs, employee benefit changes, changes	547,230	1.2
due to staff turnover, reorganizations, and other budget changes affecting more than one program		
FY12 Approved	7,942,090	64.5

## **Civil Process**

The Sheriff's Office is mandated to serve all civil processes as directed by the Courts or private litigants and file returns to the Court. These papers include summonses, subpoenas, failure-to-pay rent notices, and other court documents. The Civil Process function is supported by deputies, who research and serve papers, and by administrative staff, who maintain the tracking process.

The Sheriff's Office also executes court-ordered attachments, real and personal property seizures, and replevins (a civil action to recover property wrongfully taken). As a final step in resolution of a court judgment, the Sheriff's Office conducts sales of seized or attached items. In the case of evictions, the Sheriff's Office restores real property to rightful owners by evicting tenants and their possessions as directed by the Court. When appropriate, tenants are referred to human service agencies.

FY12 Approved Changes	Expenditures	WYs
FY11 Approved	2,370,170	23.0
Miscellaneous adjustments, including restoration of employee furloughs, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting more than one program	-361,200	-2.8
FY12 Approved	2,008,970	20.2

## **Criminal Process/Warrants and Extraditions**

The Sheriff is responsible for serving District Court civil warrants, all Circuit Court warrants, both adult and juvenile, and Child Support Enforcement warrants. The Warrant Section maintains on-line warrant systems including National Crime Information Center (NCIC), Maryland Interagency Law Enforcement System (MILES), and the Warrant Component in the Records Management System (E\*Justice). The Warrant Component in E\*Justice is a shared resource used by the Montgomery County Police and the Sheriff's Office to track outstanding warrants. The Sheriff's Office also conducts investigations to locate and apprehend those fugitives for whom the Sheriff's Office holds a warrant. In addition, the Sheriff's Office is responsible for returning fugitives to Montgomery County from other jurisdictions for outstanding Circuit Court warrants and processing those fugitives when returned.

FY12 Approved Changes	Expenditures	WYs
FY11 Approved	2,347,290	18.3
Miscellaneous adjustments, including restoration of employee furloughs, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting more than one program	-223,510	0.1
FY12 Approved	2,123,780	18.4

## **Special Operations**

The Sheriff is responsible for service of District Court criminal warrants related to domestic violence, civil warrants and Domestic Violence Orders. The Sheriff's Office also transports residents to hospitals on Emergency Evaluation Petitions and Two Doctor Commitments. In an effort to enhance protection for the victims of domestic violence, the Sheriff's Office offers cellular phones to all domestic violence victims and has a partnership with ADT Security for alarm pendants for victims who are most vulnerable.

Program Performance Measures	Actual FY09	Actual FY10	Estimated FY11	Target FY12	Target FY13
Number of Interim and Temporary Peace Orders served <sup>1</sup>	1,602	1,602*	1,602*	1,602*	1,602*
Number of Interim and Temporary Protective Orders served <sup>2</sup>	2136	2,200*	2,300*	2,395*	2,395*
Number of "welfare checks" completed <sup>3</sup>	4,500	4,500	4,600	4,700	4,700
Number of "welfare check" violations resulting in arrest	12	12	12	12	12
Number of weapons seized as a result of Protective Orders	131	131	131	131	131

<sup>1</sup> Current statistics are estimates based on Actual 09 due to the transition to E\*Justice.

<sup>2</sup> Current statistics are estimates based on Actual 09 due to the transition to E\*Justice.

<sup>3</sup> Welfare checks involve efforts by Sheriff's deputies to ensure that victims are safe and court orders are being obeyed after the issuance of an Interim or Temporary Order. Welfare checks are conducted by site visit or phone.

FY12 Approved Changes	Expenditures	WYs
FY11 Approved	3,958,470	37.2
Shift: Client Assistant Specialist Positions at Family Justice Center from HHS	179,620	2.5
Replace: Sheriff Arrest Grant staff positions at Family Justice Center that end as of June 30, 2011	86,750	1.3

	Expenditures	WYs
Miscellaneous adjustments, including restoration of employee furloughs, employee benefit changes, changes	223,330	0.7
due to staff turnover, reorganizations, and other budget changes affecting more than one program		
FY12 Approved	4,448,170	41.7

## Grants

The Sheriff's Office has a contractual agreement with the State's Department of Human Resources to serve all summonses generated by the Child Support Enforcement Division. Staff assigned to the Child Support Enforcement Program serve child support summonses and subpoenas, research complex cases dealing with defendants evading service, and respond to emergency situations that occur within the County's Child Support offices. As part of the agreement, the Sheriff's Office receives a fee for serving the warrants and partial Federal funding for salaries and operating expenses of the section.

FY12 Approved Changes	Expenditures	WYs
FY11 Approved	716,050	7.9
Reduce: Lapse Principal Adminstrative Aide in Child Support Section	-35,120	-0.6
Decrease Cost: Adjustment of Child Support Grant for FY12	-54,310	-1.3
FY12 Approved	626,620	6.0

## **BUDGET SUMMARY**

	Actual FY10	Budget FY11	Estimated FY11	Approved FY12	% Chg Bud/App
COUNTY GENERAL FUND					Bod/App
EXPENDITURES					
Salaries and Wages	12,443,257	11,817,200	11,897,980	11,826,580	0.1%
Employee Benefits	5,694,785	5,925,390	5,975,100	5,739,660	
County General Fund Personnel Costs	18,138,042	17,742,590	17,873,080	17,566,240	
Operating Expenses	2,116,476	1,741,440	1,662,240	2,181,310	
Capital Outlay	2,110,478	1,741,440	1,002,240	2,181,310	
County General Fund Expenditures	20,254,518	19,484,030	19,535,320	19,747,550	
PERSONNEL	20,234,310	17,404,030	17,333,320	17,747,550	1.4/
Full-Time	171	171	171	170	-0.6%
Part-Time	3	3	3	5	
				-	
Workyears	171.2	161.1	161.1	159.6	-0.9%
REVENUES					
Sheriff Fees	1,105,518	1,200,000	1,200,000	1,200,000	
Bond Forfeiture-Sheriff	20,450	20,000	20,000	20,000	
Fingerprint Fees	3,470	3,900	3,900	3,900	
Child Support Enforcement: Incentive Funds	5,999	5,000	5,000	5,000	
Medical Transport Sheriff	2,411	5,500	5,500	5,500	
Child Support Enforcement: Warrant Service	0	9,960	9,960	9,960	
Sheriff - Miscellaneous	12,470	4,000	4,000	4,000	
Rental of Courthouse	862	500	500	500	
County General Fund Revenues	1,151,180	1,248,860	1,248,860	1,248,860	_
GRANT FUND MCG EXPENDITURES					
Salaries and Wages	848,728	379,480	409,180	333,170	-12.29
Employee Benefits	357,405	209,740	209,740	155,720	-25.8%
Grant Fund MCG Personnel Costs	1,206,133	589,220	618,920	488,890	
Operating Expenses	278,105	126,830	126,830	137,730	8.6%
Capital Outlay	0	0	0	0	_
Grant Fund MCG Expenditures	1,484,238	716,050	745,750	626,620	-12.5%
PERSONNEL				-	
Full-Time	5	7	7	7	_
Part-Time	0	1	1	0	
Workyears	5.0	7.9	7.9	6.0	
REVENUES					
GOCCP DVUP OT Grant	29,536	0	0	0	_
ARRA - JAG Recovery	24,106	0	0	0	
Child Support Grant - Equipment Replacement	0	8,640	8,640	8,640	
ATF Gang Task Force	2,866	0	0	0,040	
MCFJC Foundations Grant	5,903	0	0	0	
FDIC Bank Closures - Federal Security	16,603	0	0	0	
GOCCP FJC Protect ORD Enforcement - ARRA	26,994	0	0	0	
Arrest Grant - Continuation	388,196	0	0	0	
Regional Fugitive Gang Task Force	49,286	0	0	0	
State Homeland Security Grant	36,399	0	0	0	
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Domestic Violence Grant Child Support Enforcement Grant	0 503,667	0	29,700	617.090	
		707,410	707,410	617,980	
Grant Fund MCG Revenues	1,083,556	716,050	745,750	626,620	-12.5%
DEPARTMENT TOTALS					
Total Expenditures	21,738,756	20,200,080	20,281,070	20,374,170	
Total Full-Time Positions	176	178	178	177	-0.6%
Total Part-Time Positions	3	4	4	5	
Total Workyears	176.2	169.0	169.0	165.6	-2.0%
Total Revenues	2,234,736	1,964,910	1,994,610	1,875,480	-4.6%

## FY12 APPROVED CHANGES

	Expenditures	W
UNTY GENERAL FUND		
(11 ORIGINAL APPROPRIATION	19,484,030	161
nanges (with service impacts)		
Add: Contract Security for Gray Courthouse to staff additional entrance [Courtroom/Courthouse Security and Transport]	80,400	0
ther Adjustments (with no service impacts)		
Increase Cost: Restore Personnel Costs - Furloughs	246,590	1
Shift: Client Assistant Specialist Positions at Family Justice Center from HHS [Special Operations]	179,620	2
Increase Cost: Personnel cost increases	122,520	C
Replace: Sheriff Arrest Grant staff positions at Family Justice Center that end as of June 30, 2011 [Special Operations]	86,750	1
Increase Cost: Ballistic Vest Replacement for all vests that expire in FY12 [Administration]	77,120	C
Increase Cost: Retirement Adjustment	75,040	(
Increase Cost: Sheriff Compensation MD law 36-09/ Elected Appointed change in retirement benefit plans [Administration]	56,650	(
Increase Cost: Software upgrades to E*Justice System [Administration]	51,600	(
Increase Cost: Motor Pool Rate Adjustment	48,370	(
Increase Cost: Yearly Cost for Bi-Directional Antenna Master Lease [Administration]	15,540	(
Replace: Child Support Enforcement Grant with General Fund support [Administration]	9,490	(
Increase Cost: Printing and Mail Adjustment	5,700	(
Increase Cost: Help Desk - Desk Side Support	1,710	(
Increase Cost: Annualization of FY11 Personnel Costs [Courtroom/Courthouse Security and Transport]	<i>.</i> 60	(
Decrease Cost: Savings due to Privatization of Hospital Guard [Courtroom/Courthouse Security and Transport]	-25,130	- '
Decrease Cost: Reduce overtime for daily Court and Transport duties as a result of reorganizing staff, privatization of hospital guard and strict oversight. [Courtroom/Courthouse Security and Transport]	-29,040	(
Decrease Cost: Reassign recruitment personnel to Domestic Violence and Lapse Public Safety Aide until hiring assistance is required [Administration]	-53,050	-1
Decrease Cost: Reduction of Operating Expenses [Administration]	-77,710	(
Decrease Cost: Utilize Contract Security in place of Sheriff Security Guards [Courtroom/Courthouse Security and Transport]	-112,050	-:
Decrease Cost: Reorganization of Administrative Section [Administration]	-163,340	-(
Decrease Cost: Group Insurance Adjustment	-333,320	(
(12 APPROVED:	19,747,550	159
ANT FUND MCG		
(11 ORIGINAL APPROPRIATION	716,050	7
annes (with coursis imports)	-	
<u>1anges (with service impacts)</u> Reduce: Lapse Principal Adminstrative Aide in Child Support Section [Grants]	-35,120	-(
ther Adjustments (with no service impacts)		
		-
Decrease Cost: Adjustment of Child Support Grant for FY12 [Grants]	-54,310	-

# **PROGRAM SUMMARY**

	FY11 Appro	FY12 Approved		
Program Name	Expenditures	WYs	Expenditures	WYs
Administration	3,327,480	14.5	3,224,540	14.8
Courtroom/Courthouse Security and Transport	7,480,620	68.1	7,942,090	64.5
Civil Process	2,370,170	23.0	2,008,970	20.2
Criminal Process/Warrants and Extraditions	2,347,290	18.3	2,123,780	18.4
Special Operations	3,958,470	37.2	4,448,170	41.7
Grants	716,050	7.9	626,620	6.0
Total	20,200,080	169.0	20,374,170	165.6

# ANNUALIZATION OF PERSONNEL COSTS AND WORKYEARS

	FY12 Approved		FY13 Annualized	
	Expenditures	WYs	Expenditures	WYs
Decrease Cost: Reorganization of Administrative Section [Administration]	-203,820	-0.6	-111,550	0.7
Total	-203,820	-0.6	-111,550	0.7