



Parking District Services

Mission Statement

The mission of Parking District Services is to:

- Support the role of public parking in commercial areas throughout the County. Parking management is an important tool for achieving public objectives of economic development and transportation management;
- Support the comprehensive development of the Silver Spring, Bethesda, Wheaton, and Montgomery Hills central business districts and promote their economic growth and stability by supplying a sufficient number of parking spaces to accommodate that segment of the public demand which is neither provided for by development nor served by alternative travel modes;
- Promote and complement a total transportation system through the careful balance of rates and parking supply to encourage the use of the most efficient and economical transportation modes available; and
- Develop and implement parking management strategies designed to maximize the usage of the available parking supply in order to enhance the economic development of specific central business districts.

Linkage to County Result Areas

While this program area supports all eight of the County Result Areas, the following are emphasized:

- ◆ **An Effective and Efficient Transportation Network**
- ◆ **A Responsive, Accountable County Government**
- ◆ **Strong and Vibrant Economy**

Department Performance Measures

Performance measures for this department are included below (where applicable), with multi-program measures displayed at the front of this section and program-specific measures shown with the relevant program. The FY16 estimates reflect funding based on the FY16 approved budget. The FY17 and FY18 figures are performance targets based on the FY17 recommended budget and funding for comparable service levels in FY18.

Initiatives

- ★ Establish a parking guidance system directing visitors to the Capital Crescent and Bethesda/Elm Garages. New "dynamic signage" will be installed at key locations in the Bethesda downtown area. Signage will display real-time space availability and hourly rates to assist motorists in locating parking facilities with available spaces and evaluate pricing options.
- ★ Develop and test the viability of using License Plate Reader (LPR) technologies for parking access control at the Woodmont Corner Garage in Bethesda.
- ★ Find a no-cost or low-cost method to place LED lighting in the interior of Bethesda garages that have not yet been converted.
- ★ Review local specifications and contracts to find the most cost-efficient method to add rooftop and surface lot LED lighting at all PLD facilities.
- ★ Explore new methods of solar panel installation on garage rooftops as technical expertise expands in this field.
- ★ Single space parking meters at the NOAA and Kennett Street Garages and the Bonifant & Easley surface lot in Silver Spring will be converted to multi-space pay machines. These new machines will provide payment options for customers to include: coins, credit

cards, and pay-by-cell phone. In addition, real-time communication, web-based management, secure wireless alarming, and receipt for payment are included.

Accomplishments

- ✓ Transitioned from a duration based pricing model to a demand/location based pricing model in the Silver Spring PLD. The goal is to optimize the use of existing parking resources by redistributing parking demand. This pricing model was successfully adopted in Bethesda in FY14.
- ✓ 1,200 on-street meters in Silver Spring were replaced with new "smart" parking meters expanding payment options. The "smart" meters accept credit cards in addition to coins or pay-by-cell phone. In FY15, Bethesda's on-street meters were converted to "smart" meters.
- ✓ New electric vehicle (EV) charging stations were installed in garages in Bethesda and Silver Spring. The new stations are located at the Woodmont Corner and Waverly Garage in Bethesda; the Cameron/Second Street and Kennett Street Garages in Silver Spring; and the Amherst Garage in Wheaton. These new stations bring the total number of EV charging stations in County owned parking facilities to eight stations (16 spaces).
- ✓ With the County Attorney's Office, drafted a Zoning Text Amendment (ZTA) to develop a Garage Advertising Policy. Advertising snap frames are currently located at the Woodmont Corner and Bethesda/Elm Garages in Bethesda and the Cameron St. and Town Square Garages in Silver Spring. Expansion of the program to all Parking Lot District garages and select surface lots is ongoing.

Productivity Improvements

- ★ New automated pay stations and entrance/exit parking gates in the Wayne Avenue and Town Square garages in Silver Spring replaced the 10-year old system. This new system includes bill-to-bill pay stations and credit card only stations. The bill-to-bill automatic money handling device will recycle up to 3 denominations of currency by using bills paid into the machine to replenish the internal "cash bank". This will reduce overall cash on hand, the number of cash fills/removals, and operating costs. The credit card only machines will speed up processing for customers and improve traffic flow on exit.
- ★ LED lighting was installed in Bethesda's Woodmont Corner Garage as the first County garage in this new program. PEPCO rebates provided the fixtures at no cost to the County. This new generation of lighting provides a much brighter appearance while saving over 40% in electric costs.
- ★ Performed tests on deck cleaning/sweeping equipment which will allow more efficient and quieter maintenance of heavily traveled pedestrian areas of the PLD garages. The department is researching specifications and existing contracts with local jurisdictions.

Program Contacts

Contact Jose Thommana of the Parking Districts at 240.777.8732 or Brady Goldsmith of the Office of Management and Budget at 240.777.2793 for more information regarding this department's operating budget.

Program Descriptions

Management Services and Property Development

This program supports the overall Parking Services program objectives through the management of Information Technology, Human Resources and Planning teams to optimize organizational effectiveness and the delivery of services to the public. It also administers the County's Parking Lot District Ad Valorem tax program and the Division's innovation initiatives. Additionally, the program strategically plans for all components of the re-development of Parking Lot District (PLD) real property to promote the economic growth and stability of associated urban districts. The program's responsibilities are for drafting and releasing Requests for Development Proposals; generating property appraisals; negotiations and overseeing the execution of General Development Agreements; and Purchase Sales Agreements, including related development documents. The program also leads project management efforts including design and construction of PLD real property as part of mixed-use re-development projects.

FY17 Recommended Changes	Expenditures	FTEs
FY16 Approved	2,871,188	11.60
Shift: Telecommunications to the Telecommunications Non-Departmental Account - Montgomery Hills	(725)	0.00
Shift: Telecommunications to the Telecommunications Non-Departmental Account - Wheaton	(5,480)	0.00
Shift: Telecommunications to the Telecommunications Non-Departmental Account - Bethesda	(25,745)	0.00
Shift: Telecommunications to the Telecommunications Non-Departmental Account - Silver Spring	(27,750)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(153,268)	(0.90)
FY17 Recommended	2,658,220	10.70

Financial Management Services

The Financial Management Program has overall responsibility for the recordation and reconciliation of all parking district revenue. In addition, this program has primary responsibility for the development and execution of the Division Budget in coordination with other programs and the associated 6 Year Fiscal Cash Flows for the Parking Lot District Enterprise Funds. Also included are Accounts Payable activities and all procurement actions. It is also responsible for revenue bond debt, fixed assets and utilities programs. This program serves as the primary point of contact for the Department of Finance in the preparation of the annual financial statements of the four Parking Lot District enterprise funds and in responding to any inquiries from the auditors of those statements.

Program Performance Measures	Actual FY14	Actual FY15	Estimated FY16	Target FY17	Target FY18
Customer satisfaction rate for Parking Lot Districts (PLDs) ¹	3.28	NA	TBD	NA	TBD
Parking Management cost efficiency (ratio of expenses to revenues)	59	57	74	83	83
Parking Management revenue generated (\$ millions)	41.2	42.9	37.6	33	33
Parking Management operating expenditures (\$ millions)	23.6	24.6	28	27.3	27.3

¹ Rating on a scale of 1 to 4 with 4=best

FY17 Recommended Changes	Expenditures	FTEs
FY16 Approved	8,144,407	4.20
Decrease Cost: Debt Service - Bethesda	(386,569)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	170,184	0.90
FY17 Recommended	7,928,022	5.10

Parking Facility Maintenance and Engineering

This program provides the maintenance of all parking lots, garages, and surrounding grounds. Facilities maintenance is programmed at a level which is designed to ensure the operational integrity of the facilities and the safety of parking patrons. Maintenance of parking facilities includes: snow and ice removal; housekeeping services; equipment maintenance for elevators, electrical systems, and heating, ventilation, and air conditioning systems (HVAC); facility repairs for maintenance of damaged glass, asphalt, concrete, plumbing, painting, space stripes, graffiti, doorframes, brick and block, meter posts, and woodwork due to vandalism, use and age; and grounds-keeping services. Additionally, the program supports a balanced system of public parking which promotes the economic stability and growth of the County's central business districts. This is implemented through the design and construction of new parking facilities, including mixed-use projects. The program also includes renovating and improving existing parking facilities to ensure the preservation and integrity of the parking system and its continued service to the public. This program also evaluates energy usage and recommends and implements improvements that reduce the amount of energy used by off-street facilities.

FY17 Recommended Changes	Expenditures	FTEs
FY16 Approved	5,516,152	17.50
Increase Cost: Silver Spring Lot 3 Parking Garage Operation and Maintenance	62,000	0.00
Increase Cost: Emergency Backup Batteries in Garages - Silver Spring	57,200	0.00
Increase Cost: Emergency Battery Backup in Garages - Bethesda	38,500	0.00

FY17 Recommended Changes	Expenditures	FTEs
Increase Cost: Emergency Backup Batteries in Garages - Wheaton	22,000	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	79,906	0.00
FY17 Recommended	5,775,758	17.50

Parking Operations

This unit has overall responsibility for the collection and processing of all parking revenue, including revenue from individual meters, automated pay stations, cashiered facilities, parking permits, and parking fines. Additionally it provides support to the Mass Transit Fund in the processing of bus revenue for deposit. The program is also responsible for the management of the parking citation database and provides management of the appeal process for all parking tickets written within the County. Parking Operations maintains regularly scheduled parking enforcement patrols in all Parking Lot Districts (PLD), residential permit areas outside the PLDs, and other designated County facilities. In addition, this program provides a comprehensive meter maintenance program to ensure all meter devices function properly. Augmenting the public safety mission of the County Police, this unit also provides contract security guard services for parking facilities to detect and report theft, vandalism, and threats to personal security. Security support is also provided by the Silver Spring Clean and Safe Team. Parking Operations also manages and executes the Parking Outside the Parking Districts Program funded by the County's General Fund.

FY17 Recommended Changes	Expenditures	FTEs
FY16 Approved	11,494,230	16.03
Increase Cost: Solid Waste Services - Silver Spring	21,290	0.00
Increase Cost: Solid Waste Services - Bethesda	11,220	0.00
Increase Cost: Contractual Increase for Pay-on-Foot and Pay-by-Space Maintenance- Silver Spring	3,730	0.00
Increase Cost: Solid Waste Services - Wheaton	2,110	0.00
Increase Cost: Contractual Increases for Pay-on-Foot and Pay-By-Space Maintenance - Bethesda	1,500	0.00
Increase Cost: Contractual Increases for Pay-on-Foot and Pay-by-Space Maintenance - Wheaton	240	0.00
Decrease Cost: Elimination of One-Time Items Approved in FY16	(524,247)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(53,322)	(0.80)
FY17 Recommended	10,956,751	15.23

Budget Summary

	Actual FY15	Budget FY16	Estimate FY16	REC FY17	%Chg Bud/Rec
PARKING DISTRICT - BETHESDA					
EXPENDITURES					
Salaries and Wages	1,556,419	1,610,885	1,567,816	1,640,378	1.8 %
Employee Benefits	561,694	610,367	580,742	593,867	-2.7 %
Parking District - Bethesda Personnel Costs	2,118,113	2,221,252	2,148,558	2,234,245	0.6 %
Operating Expenses	7,327,772	7,964,429	8,184,878	7,992,313	0.4 %
Debt Service Other	4,959,789	4,960,917	4,820,467	4,574,348	-7.8 %
Parking District - Bethesda Expenditures	14,405,674	15,146,598	15,153,903	14,800,906	-2.3 %
PERSONNEL					
Full-Time	29	29	29	29	---
Part-Time	0	0	0	0	---
FTEs	21.12	20.84	20.84	20.39	-2.2 %
REVENUES					
Electrical Permits and Licenses	1,106	0	0	0	---
Investment Income	15,243	107,190	27,990	39,990	-62.7 %
Miscellaneous Revenues	(1,053,755)	284,120	284,120	284,120	---
Other Charges and Fees	(350)	0	0	0	---

	Actual FY15	Budget FY16	Estimate FY16	REC FY17	%Chg Bud/Rec
Parking Fees	13,193,457	14,383,000	13,505,081	14,105,081	-1.9 %
Parking Fines	4,261,637	4,600,000	3,250,000	3,250,000	-29.3 %
Property Rentals	667,361	40,000	40,000	40,000	---
Property Tax	2,746,026	0	0	0	---
Smart Meters	0	316,000	0	0	-100.0 %
Parking District - Bethesda Revenues	19,830,725	19,730,310	17,107,191	17,719,191	-10.2 %

PARKING DISTRICT - SILVER SPRING

EXPENDITURES

Salaries and Wages	1,574,896	1,764,616	1,738,826	1,805,105	2.3 %
Employee Benefits	574,569	676,881	640,165	658,483	-2.7 %
Parking District - Silver Spring Personnel Costs	2,149,465	2,441,497	2,378,991	2,463,588	0.9 %
Operating Expenses	8,561,955	9,008,472	9,076,472	8,601,324	-4.5 %
Parking District - Silver Spring Expenditures	10,711,420	11,449,969	11,455,463	11,064,912	-3.4 %

PERSONNEL

Full-Time	20	20	20	20	---
Part-Time	0	0	0	0	---
FTEs	24.78	24.58	24.58	24.30	-1.1 %

REVENUES

Investment Income	29,670	63,540	67,090	95,840	50.8 %
Miscellaneous Revenues	(901,872)	6,825,000	7,600,000	0	-100.0 %
Other Charges/Fees	(2,623)	0	0	0	---
Parking Fees	10,254,175	11,805,800	10,661,253	10,661,253	-9.7 %
Parking Fines	2,713,531	2,256,250	1,869,689	1,869,689	-17.1 %
Property Rentals	8,804	0	0	0	---
Property Tax	7,641,713	0	0	0	---
Parking District - Silver Spring Revenues	19,743,398	20,950,590	20,198,032	12,626,782	-39.7 %

PARKING DISTRICT - MONTGOMERY HILLS

EXPENDITURES

Salaries and Wages	36,733	36,875	36,766	39,417	6.9 %
Employee Benefits	10,445	12,957	10,997	11,514	-11.1 %
Parking District - Montgomery Hills Personnel Costs	47,178	49,832	47,763	50,931	2.2 %
Operating Expenses	71,831	34,399	35,699	33,398	-2.9 %
Parking District - Montgomery Hills Expenditures	119,009	84,231	83,462	84,329	0.1 %

PERSONNEL

Full-Time	0	0	0	0	---
Part-Time	0	0	0	0	---
FTEs	0.47	0.47	0.47	0.42	-10.6 %

REVENUES

Investment Income	1,322	13,100	2,990	4,270	-67.4 %
Miscellaneous Revenues	(12,685)	0	0	0	---
Parking Fees	35,481	45,000	45,000	45,000	---
Parking Fines	41,857	28,000	28,000	28,000	---
Property Tax	89,654	0	0	0	---
Parking District - Montgomery Hills Revenues	155,629	86,100	75,990	77,270	-10.3 %

PARKING DISTRICT - WHEATON

EXPENDITURES

Salaries and Wages	263,962	268,160	266,547	275,755	2.8 %
Employee Benefits	98,652	106,730	101,347	103,519	-3.0 %
Parking District - Wheaton Personnel Costs	362,614	374,890	367,894	379,274	1.2 %
Operating Expenses	767,928	970,289	977,289	989,330	2.0 %
Parking District - Wheaton Expenditures	1,130,542	1,345,179	1,345,183	1,368,604	1.7 %

PERSONNEL

Full-Time	3	3	3	3	---
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	Actual FY15	Budget FY16	Estimate FY16	REC FY17	%Chg Bud/Rec
Part-Time	0	0	0	0	---
FTEs	3.52	3.44	3.44	3.42	-0.6 %
REVENUES					
Investment Income	2,210	7,930	5,000	7,140	-10.0 %
Miscellaneous Revenues	(189,020)	0	0	0	---
Parking Fees	869,850	960,000	905,000	815,000	-15.1 %
Parking Fines	572,066	600,000	546,000	511,000	-14.8 %
Property Tax	426,306	0	0	0	---
Parking District - Wheaton Revenues	1,681,412	1,567,930	1,456,000	1,333,140	-15.0 %
DEPARTMENT TOTALS					
Total Expenditures	26,366,645	28,025,977	28,038,011	27,318,751	-2.5 %
Total Full-Time Positions	52	52	52	52	---
Total Part-Time Positions	0	0	0	0	---
Total FTEs	49.89	49.33	49.33	48.53	-1.6 %
Total Revenues	41,411,164	42,334,930	38,837,213	31,756,383	-25.0 %

FY17 Recommended Changes

Expenditures FTEs

PARKING DISTRICT - BETHESDA

FY16 ORIGINAL APPROPRIATION **15,146,598 20.84**

Other Adjustments (with no service impacts)

Increase Cost: Emergency Battery Backup in Garages - Bethesda [Parking Facility Maintenance and Engineering]	38,500	0.00
Increase Cost: FY17 Compensation Adjustment	34,616	0.00
Increase Cost: Annualization of FY16 Personnel Costs	16,198	(0.07)
Increase Cost: Group Insurance Adjustment	12,594	0.00
Increase Cost: Solid Waste Services - Bethesda [Parking Operations]	11,220	0.00
Increase Cost: Contractual Increases for Pay-on-Foot and Pay-By-Space Maintenance - Bethesda [Parking Operations]	1,500	0.00
Increase Cost: Printing and Mail	836	0.00
Decrease Cost: Retiree Health Insurance Pre-funding - Bethesda	(20)	0.00
Decrease Cost: Risk Management Adjustment	(350)	0.00
Decrease Cost: Retirement Adjustment	(17,824)	0.00
Shift: Telecommunications to the Telecommunications Non-Departmental Account - Bethesda [Management Services and Property Development]	(25,745)	0.00
Decrease Cost: Charges from Finance	(30,648)	(0.38)
Decrease Cost: Debt Service - Bethesda [Financial Management Services]	(386,569)	0.00

FY17 RECOMMENDED **14,800,906 20.39**

PARKING DISTRICT - SILVER SPRING

FY16 ORIGINAL APPROPRIATION **11,449,969 24.58**

Other Adjustments (with no service impacts)

Increase Cost: Silver Spring Lot 3 Parking Garage Operation and Maintenance [Parking Facility Maintenance and Engineering]	62,000	0.00
Increase Cost: Emergency Backup Batteries in Garages - Silver Spring [Parking Facility Maintenance and Engineering]	57,200	0.00
Increase Cost: FY17 Compensation Adjustment	35,465	0.00
Increase Cost: Solid Waste Services - Silver Spring [Parking Operations]	21,290	0.00
Increase Cost: Annualization of FY16 Personnel Costs	17,024	0.01
Increase Cost: Group Insurance Adjustment	13,144	0.00
Increase Cost: Contractual Increase for Pay-on-Foot and Pay-by-Space Maintenance- Silver Spring [Parking Operations]	3,730	0.00
Decrease Cost: Retiree Health Insurance Pre-funding - Silver Spring	(20)	0.00
Decrease Cost: Risk Management Adjustment	(1,070)	0.00
Decrease Cost: Retirement Adjustment	(19,227)	0.00
Decrease Cost: Charges from Finance	(22,596)	(0.29)

	Expenditures	FTEs
Shift: Telecommunications to the Telecommunications Non-Departmental Account - Silver Spring [Management Services and Property Development]	(27,750)	0.00
Decrease Cost: Elimination of One-Time Items Approved in FY16 [Parking Operations]	(524,247)	0.00
FY17 RECOMMENDED	11,064,912	24.30

PARKING DISTRICT - MONTGOMERY HILLS

FY16 ORIGINAL APPROPRIATION	84,231	0.47
<u>Other Adjustments (with no service impacts)</u>		
Increase Cost: FY17 Compensation Adjustment	736	0.00
Increase Cost: Group Insurance Adjustment	262	0.00
Increase Cost: Annualization of FY16 Personnel Costs	220	(0.05)
Increase Cost: Charges from Finance	168	0.00
Decrease Cost: Retirement Adjustment	(233)	0.00
Decrease Cost: Risk Management Adjustment	(330)	0.00
Shift: Telecommunications to the Telecommunications Non-Departmental Account - Montgomery Hills [Management Services and Property Development]	(725)	0.00
FY17 RECOMMENDED	84,329	0.42

PARKING DISTRICT - WHEATON

FY16 ORIGINAL APPROPRIATION	1,345,179	3.44
<u>Other Adjustments (with no service impacts)</u>		
Increase Cost: Emergency Backup Batteries in Garages - Wheaton [Parking Facility Maintenance and Engineering]	22,000	0.00
Increase Cost: FY17 Compensation Adjustment	5,404	0.00
Increase Cost: Annualization of FY16 Personnel Costs	3,382	0.01
Increase Cost: Solid Waste Services - Wheaton [Parking Operations]	2,110	0.00
Increase Cost: Group Insurance Adjustment	2,081	0.00
Increase Cost: Contractual Increases for Pay-on-Foot and Pay-by-Space Maintenance - Wheaton [Parking Operations]	240	0.00
Decrease Cost: Risk Management Adjustment	(170)	0.00
Decrease Cost: Charges from Finance	(2,199)	(0.03)
Decrease Cost: Retirement Adjustment	(3,943)	0.00
Shift: Telecommunications to the Telecommunications Non-Departmental Account - Wheaton [Management Services and Property Development]	(5,480)	0.00
FY17 RECOMMENDED	1,368,604	3.42

Program Summary

Program Name	FY16 APPR		FY17 REC	
	Expenditures	FTEs	Expenditures	FTEs
Management Services and Property Development	2,871,188	11.60	2,658,220	10.70
Financial Management Services	8,144,407	4.20	7,928,022	5.10
Parking Facility Maintenance and Engineering	5,516,152	17.50	5,775,758	17.50
Parking Operations	11,494,230	16.03	10,956,751	15.23
Total	28,025,977	49.33	27,318,751	48.53

Future Fiscal Impacts

Title	CE RECOMMENDED (\$000s)					
	FY17	FY18	FY19	FY20	FY21	FY22
PARKING DISTRICT - BETHESDA						

Title	CE RECOMMENDED (\$000s)					
	FY17	FY18	FY19	FY20	FY21	FY22
EXPENDITURES						
FY17 Recommended	14,801	14,801	14,801	14,801	14,801	14,801
No inflation or compensation change is included in outyear projections.						
Emergency Battery Backup in Garages	0	(39)	0	(39)	0	(39)
Replacement every two years.						
Retiree Health Insurance Pre-funding	0	(5)	(11)	(14)	(17)	(17)
These figures represent the estimated cost of pre-funding retiree health insurance costs for the County's workforce.						
Labor Contracts	0	27	27	27	27	27
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	14,801	14,783	14,816	14,774	14,810	14,771

PARKING DISTRICT - SILVER SPRING

EXPENDITURES

FY17 Recommended	11,065	11,065	11,065	11,065	11,065	11,065
No inflation or compensation change is included in outyear projections.						
Emergency Backup Batteries in Garages	0	(57)	0	(57)	0	(57)
Replacement every two years.						
Retiree Health Insurance Pre-funding	0	(4)	(8)	(10)	(12)	(12)
These figures represent the estimated cost of pre-funding retiree health insurance costs for the County's workforce.						
Silver Spring Lot 3 Parking Garage	0	62	62	62	62	62
Operating and Maintenance costs						
Labor Contracts	0	28	28	28	28	28
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	11,065	11,094	11,147	11,088	11,143	11,086

PARKING DISTRICT - MONTGOMERY HILLS

EXPENDITURES

FY17 Recommended	84	84	84	84	84	84
No inflation or compensation change is included in outyear projections.						
Labor Contracts	0	1	1	1	1	1
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	84	84	84	84	84	84

PARKING DISTRICT - WHEATON

EXPENDITURES

FY17 Recommended	1,369	1,369	1,369	1,369	1,369	1,369
No inflation or compensation change is included in outyear projections.						
Emergency Backup Batteries in Garages	0	(22)	0	(22)	0	(22)
Replacement every two years.						
Retiree Health Insurance Pre-funding	0	(1)	(1)	(1)	(2)	(2)
These figures represent the estimated cost of pre-funding retiree health insurance costs for the County's workforce.						
Labor Contracts	0	4	4	4	4	4
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	1,369	1,351	1,373	1,351	1,372	1,350

FY17-22 Public Services Program: Fiscal Plan Bethesda Parking Lot District							
	Estimated	Recommended	Projected	Projected	Projected	Projected	Projected
	2016	2017	2018	2019	2020	2021	2022
Assumptions							
Indirect Cost Rate	15.87%	16.45%	16.45%	16.45%	16.45%	16.45%	16.45%
CPI (Fiscal Year)	1.80	2.20	2.50	2.90	3.30	3.70	4.10
Investment Income Yield	0.30%	0.55%	1.25%	1.75%	2.25%	2.75%	3.25%
Beginning Fund Balance	\$ 13,059,293	\$ 13,366,666	\$ 11,687,619	\$ 15,581,507	\$ 14,049,836	\$ 12,574,368	\$ 11,456,977
Revenues							
Charges for Services	\$ 13,505,081	\$ 14,105,081	\$ 15,405,081	\$ 15,405,081	\$ 15,405,081	\$ 15,405,081	\$ 15,405,081
Fines & Forfeits	\$ 3,250,000	\$ 3,250,000	\$ 3,250,000	\$ 3,250,000	\$ 3,250,000	\$ 3,250,000	\$ 3,250,000
Miscellaneous	\$ 352,110	\$ 364,110	\$ 8,604,100	\$ 444,090	\$ 484,080	\$ 524,070	\$ 564,060
Subtotal Revenues	\$ 17,107,191	\$ 17,719,191	\$ 27,259,181	\$ 19,099,171	\$ 19,139,161	\$ 19,179,151	\$ 19,219,141
Transfers							
Transfers to General Fund	\$ (1,055,915)	\$ (1,882,332)	\$ (5,331,232)	\$ (2,376,612)	\$ (2,445,611)	\$ (2,515,786)	\$ (2,586,352)
Telecommunications NDA	\$ (354,960)	\$ (380,332)	\$ (380,332)	\$ (367,533)	\$ (367,533)	\$ (367,533)	\$ (367,533)
Indirect Costs	\$ -	\$ (12,799)	\$ (12,799)	\$ -	\$ -	\$ -	\$ -
	\$ (354,960)	\$ (367,533)	\$ (367,533)	\$ (367,533)	\$ (367,533)	\$ (367,533)	\$ (367,533)
Transfers to Special Funds : Tax Supported							
Bethesda Urban District	\$ (2,200,955)	\$ (1,502,000)	\$ (1,950,900)	\$ (2,009,079)	\$ (2,078,078)	\$ (2,148,253)	\$ (2,218,819)
Parking District Service Facility	\$ (2,200,955)	\$ (1,502,000)	\$ (1,806,000)	\$ (1,864,179)	\$ (1,933,178)	\$ (2,003,353)	\$ (2,073,919)
	\$ -	\$ -	\$ (144,900)	\$ (144,900)	\$ (144,900)	\$ (144,900)	\$ (144,900)
Transfer From Silver Spring PLD	\$ 1,500,000	\$ -	\$ (3,000,000)	\$ -	\$ -	\$ -	\$ -
Total Resources	\$ 29,110,569	\$ 29,203,524	\$ 33,615,567	\$ 32,304,066	\$ 30,743,385	\$ 29,237,733	\$ 28,089,766
CIP Current Revenue Appropriation Expenditure							
Other CIP Revenue Appropriation Expenditure	\$ (590,000)	\$ (2,715,000)	\$ (3,092,000)	\$ (3,155,000)	\$ (2,990,000)	\$ (2,435,000)	\$ (2,690,000)
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Appropriations/Expenditures							
Operating Budget	\$ (10,333,436)	\$ (10,226,558)	\$ (10,384,007)	\$ (10,507,455)	\$ (10,634,686)	\$ (10,765,262)	\$ (10,899,273)
Existing Debt Service	\$ (4,820,467)	\$ (4,574,348)	\$ (4,575,040)	\$ (4,576,062)	\$ (4,570,138)	\$ (4,571,030)	\$ (3,050,203)
Retiree Health Insurance Pre-Funding	\$ -	\$ -	\$ 5,150	\$ 10,950	\$ 13,970	\$ 17,200	\$ 17,200
Battery Backup	\$ -	\$ -	\$ 38,500	\$ -	\$ 38,500	\$ -	\$ 38,500
Labor Agreement	\$ -	\$ -	\$ (26,663)	\$ (26,663)	\$ (26,663)	\$ (26,663)	\$ (26,663)
Subtotal PSP Operating Budget Appropriation	\$ (15,153,903)	\$ (14,800,906)	\$ (14,942,060)	\$ (15,099,230)	\$ (15,179,017)	\$ (15,345,756)	\$ (13,920,439)
Total Use of Resources	\$ (15,743,903)	\$ (17,515,906)	\$ (18,034,060)	\$ (18,254,230)	\$ (18,169,017)	\$ (17,780,756)	\$ (16,610,439)
Year End Fund Balance	\$ 13,366,666	\$ 11,687,619	\$ 15,581,507	\$ 14,049,836	\$ 12,574,368	\$ 11,456,977	\$ 11,479,326
Bond Restricted Reserve	\$ (7,956,369)	\$ (8,516,804)	\$ (8,551,496)	\$ (8,583,882)	\$ (8,608,307)	\$ (8,845,365)	\$ (8,877,573)
Year End Available Fund Balance	\$ 5,410,297	\$ 3,170,815	\$ 7,030,011	\$ 5,465,953	\$ 3,966,062	\$ 2,611,613	\$ 2,601,754
Available Fund Balance As A Percent of Next Year's PSP Expenses	37%	21%	47%	36%	26%	19%	19%
Target Balance	\$ 3,700,226	\$ 3,735,515	\$ 3,774,808	\$ 3,794,754	\$ 3,836,439	\$ 3,480,110	\$ 3,480,110

Assumptions:

1. The cash balance includes funds required to be held by the District to cover Bond Covenants. Bond coverage (annual net revenues over debt service requirements) is maintained at about 254 percent in FY17. The minimum requirement is 125 percent.
2. Revenue for the air rights lease for Garage 49 is assumed in FY16 through FY22.
3. These projections are based on the Executive's Recommended Budget and include the revenue and resource assumptions of that budget. FY18-22 expenditures are based on the "major, known commitments" of elected officials and include negotiated labor agreements, estimates of compensation and inflation cost increases, the operating costs of capital facilities, the fiscal impact of approved legislation or regulations, and other programmatic commitments. They do not include unapproved service improvements. The projected future expenditures, revenues, and fund balance may vary based on changes to fee or tax rates, usage, inflation, future labor agreements, and other factors not assumed here.
4. The Parking Lot Districts have a fund balance policy target equal to 25 percent of the following year's projected operating budget expenses. The target was lowered from 50 percent based on an independent analysis of the parking lot district funds.

FY17-22 Public Services Program: Fiscal Plan Montgomery Hills Parking Lot District							
	Estimated	Recommended	Projected	Projected	Projected	Projected	Projected
	2016	2017	2018	2019	2020	2021	2022
Assumptions							
Indirect Cost Rate	15.87%	16.45%	16.45%	16.45%	16.45%	16.45%	16.45%
CPI (Fiscal Year)	2.25	2.32	2.40	2.73	3.15	3.45	3.73
Investment Income Yield	0.16%	0.19%	0.36%	0.75%	1.35%	1.80%	2.15%
Beginning Fund Balance	\$ 67,549	\$ 47,117	\$ 26,680	\$ 16,807	\$ 11,204	\$ 9,872	\$ 12,809
Revenues							
Charges for Services	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000
Fines & Forfeits	\$ 28,000	\$ 28,000	\$ 28,000	\$ 28,000	\$ 28,000	\$ 28,000	\$ 28,000
Miscellaneous	\$ 2,990	\$ 4,270	\$ 8,540	\$ 12,810	\$ 17,080	\$ 21,350	\$ 25,620
Subtotal Revenues	\$ 75,990	\$ 77,270	\$ 81,540	\$ 85,810	\$ 90,080	\$ 94,350	\$ 98,620
Transfers							
Transfers to General Fund	\$ (12,960)	\$ (13,378)	\$ (9,495)	\$ (9,495)	\$ (9,495)	\$ (9,495)	\$ (9,495)
Indirect Costs	\$ (7,960)	\$ (8,378)	\$ (7,885)	\$ (7,885)	\$ (7,885)	\$ (7,885)	\$ (7,885)
Regional Services Center	\$ (5,000)	\$ (5,000)	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers to Special Funds : Tax Supported	\$ -	\$ -	\$ (1,610)	\$ (1,610)	\$ (1,610)	\$ (1,610)	\$ (1,610)
Parking District Service Facility	\$ -	\$ -	\$ (1,610)	\$ (1,610)	\$ (1,610)	\$ (1,610)	\$ (1,610)
Total Resources	\$ 130,579	\$ 111,009	\$ 98,725	\$ 93,122	\$ 91,790	\$ 94,727	\$ 101,934
Appropriations/Expenditures							
Operating Budget	\$ (83,462)	\$ (84,329)	\$ (81,329)	\$ (81,329)	\$ (81,329)	\$ (81,329)	\$ (81,329)
Labor Agreement	\$ -	\$ -	\$ (589)	\$ (589)	\$ (589)	\$ (589)	\$ (589)
Subtotal PSP Operating Budget Appropriation	\$ (83,462)	\$ (84,329)	\$ (81,918)	\$ (81,918)	\$ (81,918)	\$ (81,918)	\$ (81,918)
Total Use of Resources	\$ (83,462)	\$ (84,329)	\$ (81,918)	\$ (81,918)	\$ (81,918)	\$ (81,918)	\$ (81,918)
Year End Available Fund Balance	\$ 47,117	\$ 26,680	\$ 16,807	\$ 11,204	\$ 9,872	\$ 12,809	\$ 20,016
Available Fund Balance As A Percent of Next Year's PSP Expenses	56%	33%	21%	14%	12%	16%	24%
Target Balance	\$ 21,082	\$ 20,480	\$ 20,480	\$ 20,480	\$ 20,480	\$ 20,480	\$ 20,480

Assumptions:

1. These projections are based on the Executive's Recommended Budget and include the revenue and resource assumptions of that budget. FY18-22 expenditures are based on the "major, known commitments" of elected officials and include negotiated labor agreements, estimates of compensation and inflation cost increases, the operating costs of capital facilities, the fiscal impact of approved legislation or regulations, and other programmatic commitments. They do not include unapproved service improvements. The projected future expenditures, revenues, and fund balance may vary based on changes to fee or tax rates, usage, inflation, future labor agreements, and other factors not assumed here.
2. The Parking Lot Districts have a fund balance policy target equal to 25 percent of the following year's projected operating budget expenses. The target was lowered from 50 percent based on an independent analysis of the parking lot district funds.

FY17-22 Public Services Program: Fiscal Plan Silver Spring Parking Lot District							
	Estimated	Recommended	Projected	Projected	Projected	Projected	Projected
	2016	2017	2018	2019	2020	2021	2022
Assumptions							
Indirect Cost Rate	15.87%	16.45%	16.45%	16.45%	16.45%	16.45%	16.45%
CPI (Fiscal Year)	2.25	2.32	2.40	2.73	3.15	3.45	3.73
Investment Income Yield	0.16%	0.19%	0.36%	0.75%	1.35%	1.80%	2.15%
Beginning Fund Balance	\$ 18,808,969	\$ 18,313,183	\$ 11,772,319	\$ 11,492,307	\$ 9,131,343	\$ 6,676,993	\$ 4,208,727
Revenues							
Charges for Services	\$ 10,661,253	\$ 10,661,253	\$ 12,561,253	\$ 12,561,253	\$ 12,561,253	\$ 12,561,253	\$ 12,561,253
Fines & Forfeits	\$ 1,869,689	\$ 1,869,689	\$ 1,869,689	\$ 1,869,689	\$ 1,869,689	\$ 1,869,689	\$ 1,869,689
Miscellaneous	\$ 7,667,090	\$ 95,840	\$ 357,510	\$ 453,350	\$ 549,190	\$ 645,030	\$ 740,870
Subtotal Revenues	\$ 20,198,032	\$ 12,626,782	\$ 14,788,452	\$ 14,884,292	\$ 14,980,132	\$ 15,075,972	\$ 15,171,812
Transfers							
Transfers to General Fund	\$ (6,338,355)	\$ (2,492,734)	\$ 121,516	\$ (3,097,594)	\$ (3,221,162)	\$ (3,145,805)	\$ (3,273,902)
Tecommunications NDA	\$ (2,390,150)	\$ (487,452)	\$ (487,452)	\$ (405,260)	\$ (405,260)	\$ (405,260)	\$ (405,260)
Indirect Costs	\$ -	\$ (82,192)	\$ (82,192)	\$ -	\$ -	\$ -	\$ -
	\$ (390,150)	\$ (405,260)	\$ (405,260)	\$ (405,260)	\$ (405,260)	\$ (405,260)	\$ (405,260)
Transfers to Special Funds : Tax Supported							
Transfer to Wheaton PLD	\$ (3,948,205)	\$ (2,005,282)	\$ 608,968	\$ (2,692,334)	\$ (2,815,902)	\$ (2,740,545)	\$ (2,868,642)
Silver Spring Urban District	\$ -	\$ -	\$ -	\$ (200,000)	\$ (200,000)	\$ -	\$ -
Transfer to Bethesda PLD	\$ (2,448,205)	\$ (2,005,282)	\$ (2,391,032)	\$ (2,492,334)	\$ (2,615,902)	\$ (2,740,545)	\$ (2,868,642)
	\$ (1,500,000)	\$ -	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -
Total Resources	\$ 32,668,646	\$ 28,447,231	\$ 26,682,287	\$ 23,279,005	\$ 20,890,313	\$ 18,607,159	\$ 16,106,637
CIP Current Revenue Appropriation Expenditure	\$ (2,900,000)	\$ (5,610,000)	\$ (3,913,000)	\$ (2,700,000)	\$ (2,700,000)	\$ (2,700,000)	\$ (2,700,000)
Appropriations/Expenditures							
Operating Budget	\$ (10,355,463)	\$ (9,964,912)	\$ (10,148,016)	\$ (10,265,497)	\$ (10,390,436)	\$ (10,520,578)	\$ (10,656,758)
Operating Leases	\$ (1,100,000)	\$ (1,100,000)	\$ (1,100,000)	\$ (1,100,000)	\$ (1,100,000)	\$ (1,100,000)	\$ (1,100,000)
Retiree Health Insurance Pre-Funding	\$ -	\$ -	\$ 3,560	\$ 7,560	\$ 9,640	\$ 11,870	\$ 11,870
Battery Backup	\$ -	\$ -	\$ 57,200	\$ -	\$ 57,200	\$ -	\$ 57,200
Labor Agreement	\$ -	\$ -	\$ (27,724)	\$ (27,724)	\$ (27,724)	\$ (27,724)	\$ (27,724)
Lot 3 Parking Garage	\$ -	\$ -	\$ (62,000)	\$ (62,000)	\$ (62,000)	\$ (62,000)	\$ (62,000)
Subtotal PSP Operating Budget Appropriation	\$ (11,455,463)	\$ (11,064,912)	\$ (11,276,980)	\$ (11,447,661)	\$ (11,513,320)	\$ (11,698,432)	\$ (11,777,412)
Total Use of Resources	\$ (14,355,463)	\$ (16,674,912)	\$ (15,189,980)	\$ (14,147,661)	\$ (14,213,320)	\$ (14,398,432)	\$ (14,477,412)
Year End Available Fund Balance	\$ 18,313,183	\$ 11,772,319	\$ 11,492,307	\$ 9,131,343	\$ 6,676,993	\$ 4,208,727	\$ 1,629,225
Available Fund Balance As A Percent of Next Year's PSP Expenses	166%	104%	100%	79%	57%	36%	14%
Target Balance	\$ 2,766,228	\$ 2,819,245	\$ 2,861,915	\$ 2,878,330	\$ 2,924,608	\$ 2,944,353	\$ 2,944,353

Assumptions:

1. These projections are based on the Executive's Recommended Budget and include the revenue and resource assumptions of that budget. FY18-22 expenditures are based on the "major, known commitments" of elected officials and include negotiated labor agreements, estimates of compensation and inflation cost increases, the operating costs of capital facilities, the fiscal impact of approved legislation or regulations, and other programmatic commitments. They do not include unapproved service improvements. The projected future expenditures, revenues, and fund balance may vary based on changes to fee or tax rates, usage, inflation, future labor agreements, and other factors not assumed here.
2. The Parking Lot Districts have a fund balance policy target equal to 25 percent of the following year's projected operating budget expenses. The target was lowered from 50 percent based on an independent analysis of the parking lot district funds.

FY17-22 Public Services Program: Fiscal Plan Wheaton Parking Lot District							
	Estimated	Recommended	Projected	Projected	Projected	Projected	Projected
	2016	2017	2018	2019	2020	2021	2022
Assumptions							
Indirect Cost Rate	15.87%	16.45%	16.45%	16.45%	16.45%	16.45%	16.45%
CPI (Fiscal Year)	2.25	2.32	2.40	2.73	3.15	3.45	3.73
Investment Income Yield	0.16%	0.19%	0.36%	0.75%	1.35%	1.80%	2.15%
Beginning Fund Balance	\$ 1,486,093	\$ 773,000	\$ 490,452	\$ 143,827	\$ 41,300	\$ 227,695	\$ 178,495
Revenues							
Charges for Services	\$ 905,000	\$ 815,000	\$ 725,000	\$ 815,000	\$ 1,205,000	\$ 1,205,000	\$ 1,205,000
Fines & Forfeits	\$ 546,000	\$ 511,000	\$ 476,000	\$ 511,000	\$ 636,000	\$ 636,000	\$ 636,000
Miscellaneous	\$ 5,000	\$ 7,140	\$ 14,280	\$ 21,420	\$ 28,560	\$ 35,700	\$ 42,840
Subtotal Revenues	\$ 1,456,000	\$ 1,333,140	\$ 1,215,280	\$ 1,347,420	\$ 1,869,560	\$ 1,876,700	\$ 1,883,840
Transfers							
Transfers to General Fund	\$ (666,910)	\$ (90,084)	\$ (110,133)	\$ 93,161	\$ 93,161	\$ (106,839)	\$ (107,777)
Telecommunications NDA	\$ (59,910)	\$ (66,455)	\$ (66,455)	\$ (62,391)	\$ (62,391)	\$ (62,391)	\$ (62,391)
Indirect Costs	\$ -	\$ (4,064)	\$ (4,064)	\$ -	\$ -	\$ -	\$ -
	\$ (59,910)	\$ (62,391)	\$ (62,391)	\$ (62,391)	\$ (62,391)	\$ (62,391)	\$ (62,391)
Transfers to Special Funds : Tax Supported							
Wheaton Urban District	\$ (607,000)	\$ (23,629)	\$ (43,678)	\$ 155,552	\$ 155,552	\$ (44,448)	\$ (45,386)
Parking District Service Facility	\$ (607,000)	\$ (23,629)	\$ (24,358)	\$ (25,128)	\$ (25,128)	\$ (25,128)	\$ (26,066)
Transfer from Silver Spring PLD	\$ -	\$ -	\$ (19,320)	\$ (19,320)	\$ (19,320)	\$ (19,320)	\$ (19,320)
	\$ -	\$ -	\$ -	\$ 200,000	\$ 200,000	\$ -	\$ -
Total Resources	\$ 2,275,183	\$ 2,016,056	\$ 1,595,600	\$ 1,584,408	\$ 2,004,021	\$ 1,997,557	\$ 1,954,558
CIP Current Revenue Appropriation Expenditure	\$ (157,000)	\$ (157,000)	\$ (157,000)	\$ (157,000)	\$ (157,000)	\$ (157,000)	\$ (157,000)
Appropriations/Expenditures							
Operating Budget	\$ (1,345,183)	\$ (1,368,604)	\$ (1,317,313)	\$ (1,387,249)	\$ (1,642,776)	\$ (1,663,842)	\$ (1,685,463)
Retiree Health Insurance Pre-Funding	\$ -	\$ -	\$ 540	\$ 1,140	\$ 1,450	\$ 1,780	\$ 1,780
Battery Backup	\$ -	\$ -	\$ 22,000	\$ -	\$ 22,000	\$ -	\$ 22,000
Labor Agreement	\$ -	\$ -	\$ (4,219)	\$ (4,219)	\$ (4,219)	\$ (4,219)	\$ (4,219)
Subtotal PSP Operating Budget Appropriation	\$ (1,345,183)	\$ (1,368,604)	\$ (1,294,773)	\$ (1,386,109)	\$ (1,619,326)	\$ (1,662,062)	\$ (1,661,683)
Total Use of Resources	\$ (1,502,183)	\$ (1,525,604)	\$ (1,451,773)	\$ (1,543,109)	\$ (1,776,326)	\$ (1,819,062)	\$ (1,818,683)
Year End Available Fund Balance	\$ 773,000	\$ 490,452	\$ 143,827	\$ 41,300	\$ 227,695	\$ 178,495	\$ 135,875
Available Fund Balance As A Percent of Next Year's PSP Expenses	56%	38%	10%	3%	14%	11%	8%
Target Balance	\$ 342,151	\$ 323,693	\$ 346,527	\$ 404,831	\$ 415,516	\$ 415,421	\$ 415,421

Assumptions:

1. These projections are based on the Executive's Recommended Budget and include the revenue and resource assumptions of that budget. FY18-22 expenditures are based on the "major, known commitments" of elected officials and include negotiated labor agreements, estimates of compensation and inflation cost increases, the operating costs of capital facilities, the fiscal impact of approved legislation or regulations, and other programmatic commitments. They do not include unapproved service improvements. The projected future expenditures, revenues, and fund balance may vary based on changes to fee or tax rates, usage, inflation, future labor agreements, and other factors not assumed here.
2. The Parking Lot Districts have a fund balance policy target equal to 25 percent of the following year's projected operating budget expenses. The target was lowered from 50 percent based on an independent analysis of the parking lot district funds.