



Cable Television Communications Plan

APPROVED FY24 BUDGET

\$14,062,013

FULL TIME EQUIVALENTS

24.34



GAIL M. ROPER, CHIEF INFORMATION OFFICER/DIRECTOR

MISSION STATEMENT

The Cable Television Communication Plan is a special revenue fund. Revenue is provided by cable franchise agreements and fees from the Transmission Facility Coordinating Group. Funding is passed through for: the operation of the Office of Broadband Program's (OBP); FiberNet programs; Community Technology; Community Engagement; Digital Equity; Public, Educational, and Government (PEG) programming by the Office of Public Information (PIO); the County Council; the Maryland-National Capital Park and Planning Commission (M-NCPPC); Montgomery College; Montgomery County Public Schools (MCPS); Montgomery Community Media; PEG equipment; and municipal franchises administered by the County. The mission of the Cable Television Communications Plan is to provide effective management of the Fund; the County's cable franchise agreement; quality PEG programming; broadband governance; planning, execution, and operation of FiberNet; the County's communications network; and effective management of the deployment of wireless facilities throughout Montgomery County. Additional funding for OBP is provided and described in the Department of Technology and Enterprise Business Solutions' (TEBS) budget. Digital Equity initiatives are supported by the TEBS and Cable Fund budgets.




BUDGET OVERVIEW

The total approved FY24 Operating Budget for the Office of Broadband Programs is \$14,062,013, a decrease of \$1,165,422 or 7.65 percent from the FY23 Approved Budget of \$15,227,435. Personnel Costs comprise 27.67 percent of the budget for 14 full-time position(s) and no part-time position(s), and a total of 24.34 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 72.33 percent of the FY24 budget.

In addition, this department's Capital Improvements Program (CIP) requires Current Revenue funding.

COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following are emphasized:

-  **Thriving Youth and Families**
-  **A Growing Economy**
-  **A Greener County**



Easier Commutes



Effective, Sustainable Government

INITIATIVES

- ★ Expand community partnerships to deploy an additional 32,000 free laptop computers to low-income seniors and families living in affordable housing developments, enroll 20,000 families in the Affordable Connectivity broadband subsidy program (ACP), and seek additional Maryland and Federal broadband grant funding to expand MoCoNet, the County's residential broadband network at affordable housing developments.
- ★ Expand corporate digital equity partnerships to grow youth STEAM programs and internships, enhance digital media and cyber awareness skills, and expand intergenerational digital equity programs.
- ★ Enhance proactive maintenance of FiberNet to improve system reliability and reduce system outages; implement process changes to improve cost recovery, reduce inefficiencies, and improve public transparency for the deployment of telecommunications infrastructure throughout the County.
- ★ Promote and publicize the upgrade of FiberNet to a "Carrier Class" network, which supports and enables efforts to develop revenue streams from this critical asset. FiberNet's diverse connectivity to a world class data center in Ashburn, Virginia provides all FiberNet users with virtually unlimited access to premier service providers.

INNOVATIONS AND PRODUCTIVITY IMPROVEMENTS

- ★ Winner of three Alliance for Community Media awards for Black History, African Heritage, and Public Meeting programming, recognizing County Cable Montgomery's achievements to highlight the rich cultural heritage and diversity of Montgomery County.
- ★ Implemented process efficiencies in equipment provisioning to simplify MoCoNet high speed broadband installations for consumers. As a result, staff productivity improved by 50 percent and enhanced digital equity access for seniors, immigrants, and low-income families was delivered.
- ★ Offering livestream support to departments for hybrid and online public meetings to improve production quality, expand interactive capabilities for public participation, and simultaneously live stream to up to eight social media platforms.
- ★ Built community partnerships and leveraged open-source tools to target distribution of 50,000 free laptop computers to low-income residents.

PROGRAM CONTACTS

Contact Leny Bautista of the Department of Technology and Enterprise Business Solutions at 240.777.2865 or Seamus McNamara of the Office of Management and Budget at 240.777.2755 for more information regarding this department's operating budget.

PROGRAM PERFORMANCE MEASURES

Performance measures for this department are included below (where applicable), with multi-program measures displayed at the front of this section and program-specific measures shown with the relevant program. The FY23 estimates reflect funding based on the FY23 Approved Budget. The FY24 and FY25 figures are performance targets based on the FY24 Approved Budget and funding for comparable service levels in FY25.

PROGRAM DESCRIPTIONS

Connect Montgomery Alliance

The Montgomery County Public, Education, and Government (PEG) Governance Board facilitates collaboration among the local PEG stations to promote meaningful and relevant PEG programming and media services to the Montgomery County community using current and emerging technologies. The PEG Governance Board (PGB) collaboratively works to expand community engagement, Spanish language programming, and access to digital media content featuring County residents, organizations, and institutions. The budget for PEG includes funds for the purchase of equipment, promotion and outreach support to increase channel awareness and viewership, and strategic planning.

FY24 Approved Changes	Expenditures	FTEs
FY23 Approved	1,053,454	0.00
Increase Cost: Three Percent Inflationary Adjustment to Non-Profit Service Provider Contracts	72,971	0.00
Increase Cost: MCTV Warranties	10,000	0.00
Reduce: Connect Montgomery Alliance Due to a Decline in Cable Fund Revenues	(12,983)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(118,221)	0.00
FY24 Approved	1,005,221	0.00

Media - Montgomery College

Montgomery College Television creates videos for Montgomery College educational cable channels, website, and social media. Funds are used for staff, equipment, operating expenses, and training student interns using hands on, real life production techniques and facilities. Videos educate, inform, and support student success (i.e. closing the achievement gap, dual enrollment, retention, completion, transfer, and academic excellence.) MCTV produces videos in Spanish, Amharic, Vietnamese, French, and Korean, and provides outreach to targeted underserved populations, engaging first generation college students, non-native English speakers, immigrants, veterans, single parents, and those who are food insecure. Videos explore careers, economic development, and workforce preparedness. Additional funds are provided through the Montgomery College operating budget.

Program Performance Measures	Actual FY21	Actual FY22	Estimated FY23	Target FY24	Target FY25
Hours of first-run locally produced and acquired Montgomery College MC-ITV programming ¹	278	314	335	375	425
Hours of Montgomery College student-assisted original programming ²	84	94	130	185	215

¹ In FY21, original first-run and student-assisted programming declined due to reduction of in-person events (including sports), and faculty and students not having access to facilities. Also, short-form programming took priority over long-form. However, we were able to acquire more programming than we normally would outside of the pandemic.

² In FY21, student-assisted hours of original programs declined due to both the pandemic's impact on in-person events, as well as the need for short-form promos and PSAs.

FY24 Approved Changes	Expenditures	FTEs
FY23 Approved	0	0.00
FY24 Approved	0	0.00

Note(s): Funding for MCPS-TV and Montgomery College Television is provided as a fund transfer to the MCPS and Montgomery College budgets.

Media - Montgomery County Public Schools

Montgomery County Public Schools Television (MCPS-TV) is a full-service television and multimedia facility that produces TV programs for students, staff, parents, and the general community produced in multiple languages to reach the district's growing multicultural community. MCPS-TV regular programming includes live Board of Education meetings, live webstreaming events from schools, new curriculum training and staff development, live call-in and interactive programs on topical issues, student-produced in class programs, technology training, and televised instruction in a variety of academic content areas.

Program Performance Measures	Actual FY21	Actual FY22	Estimated FY23	Target FY24	Target FY25
Hours of first run locally produced, block, and acquired Montgomery County Public Schools (MCPS) ITV programming ¹	362	242	254	267	280

¹ In-person production stories were reduced due to covid restrictions.

FY24 Approved Changes	Expenditures	FTEs
FY23 Approved	0	0.00
FY24 Approved	0	0.00

Note(s): Funding for MCPS-TV and Montgomery College Television is provided as a fund transfer to the MCPS and Montgomery College budgets.

Media - PIO, Council, M-NCPPC

This program provides funding for the Office of Public Information, the County Council, and the Maryland-National Capital Park and Planning Commission to create content for the County's cable channel CCM, social media, and live Internet streaming, including County Council and Planning Board meetings, press conferences, town hall meetings, special events, feature programs, and video on demand. Each entity has separate production staff and controls content produced, and all are supported by the Office of Broadband Programs Community Engagement program. This program was formerly part of County Cable Montgomery.

Program Performance Measures	Actual FY21	Actual FY22	Estimated FY23	Target FY24	Target FY25
Hours of first run locally produced, block, and acquired County Cable Montgomery (CCM) programming ¹	2,257	1,703	2,000	2,103	2,150
Video communications produced for social media and cable	1,443	2,123	1,107	1,200	1,250
Percent of productions completed within agreed-upon timeline	100%	100%	100%	100%	100%
Engagements with video communications	2,202,734	876,286	674,286	887,286	887,286

¹ Production of feature stories and Council hearings were significantly reduced in FY21 because of COVID-19 and did not return to pre-pandemic levels in FY22. Production of live meeting via Zoom significantly increased.

FY24 Approved Changes	Expenditures	FTEs
FY23 Approved	1,607,549	9.30
Reduce: M-NCPPC Due to Decline in Cable Fund Revenues	(6,145)	0.00
Shift: PIO Expenses From the Cable Fund to the General Fund Due to a Decline in Cable Fund Revenues	(26,254)	(0.21)
Shift: Council Expenses From the Cable Fund to the General Fund Due to a Decline in Cable Fund Revenues	(42,341)	0.00
Shift: Audio Visual Specialist to Council General Fund Due to a Decline in Cable Fund Revenues	(110,271)	(1.00)
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	70,056	0.00
FY24 Approved	1,492,594	8.09

Montgomery Community Media

Montgomery County supports community media and digital equity training through a contract with Montgomery Community Television, doing business as Montgomery Community Media (MCM). MCM operates two community media cable television channels, provides media technology training to County residents and community organizations, and produces independent, diverse, and informative cable programming for County residents. MCM's mission is to provide media, television production, technology training that empowers residents and organizations and provides them with the opportunity to interact, engage, and influence the County government and the community by using the powerful media of television and the Internet.

Program Performance Measures	Actual FY21	Actual FY22	Estimated FY23	Target FY24	Target FY25
Hours of Montgomery Community Media (MCM) volunteer effort in creating public access programming ¹	1,510	1,312	1,469	1,469	1,854

¹ MCM facilities were closed to volunteers in FY21 and part of FY22 due to COVID-19.

FY24 Approved Changes	Expenditures	FTEs
FY23 Approved	2,973,859	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	71,603	0.00
FY24 Approved	3,045,462	0.00

Municipal Support

Cable operator franchise fees and PEG support obligations to participating municipalities within Montgomery County are paid by cable operators to the County for administrative efficiency and auditing effectiveness and then redistributed by the County to the City of Rockville, the City of Takoma Park, and the Montgomery County Chapter of the Maryland Municipal League (MML). The County has a contractual obligation to pass through fees owed to municipalities and no discretion to alter these payments. Municipalities may use franchise fees for any purpose. Under the terms of the franchise agreements, participating municipalities must use PEG Access Operating Support funding to support PEG programming operations, and PEG capital support must be used for PEG and institutional network equipment, facilities, and related capital expenditures.

FY24 Approved Changes	Expenditures	FTEs
FY23 Approved	3,624,888	0.00
Reduce: Municipal Operating Support Due to Decline in Cable Fund Revenues	(49,806)	0.00
Reduce: Municipal Franchise Fee Distribution Due to a Decline in Cable Fund Revenues	(124,902)	0.00
Reduce: Municipal Capital Support Due to Decline in Cable Fund Revenues	(153,362)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	1	0.00
FY24 Approved	3,296,819	0.00

OBP Community Engagement

OBP Community Engagement provides channel management for the County's cable television station (CCM) and its three cable channels, and a Technical Operations Center to support transmission of 13 local PEG channels over three cable systems. CCM program content is created by the County Council, Public Information Office (PIO), and Maryland-National Capital Park and Planning Commission (M-NCPPC). Community Engagement provides production services to record and transmit programming from the Council Office Building, production support for offsite Council Town Halls and County Executive Forums, closed

captioning of programs, dynamic promotion of channel and video programming across multiple media platforms, engineering staff for the Technical Operations Center to monitor the audio and video signals provided to the Comcast, RCN and Verizon cable systems, contract administration, liaison and support services for other municipal and community media channels' PEG Channels in the County. This program was formerly part of the County Cable Montgomery and Public Educational Government (PEG) Operations programs.

Program Performance Measures	Actual FY21	Actual FY22	Estimated FY23	Target FY24	Target FY25
Percent of fresh County Cable Montgomery content (less than one month old) during peak viewing hours	8%	5%	6%	7%	7%
Percent of English and Spanish language first-run programs closed captioned in English	100%	100%	100%	100%	100%
Percent of English language first-run programs closed captioned in Spanish	75%	0%	0%	0%	0%

FY24 Approved Changes	Expenditures	FTEs
FY23 Approved	1,224,189	5.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(17,822)	0.00
FY24 Approved	1,206,367	5.00

OBP Community Technology

OBP Community Technology manages use of public rights-of-way in Montgomery County by cable television providers, negotiates and enforces obligations in cable franchise agreements, provides consumer assistance with cable issues and complaints, and supports County policies addressing compensation for use of public rights-of-way by communications providers.

Community Technology manages the Transmission Facility Coordinating Group to provide engineering review of applications to deploy towers and antennas for wireless services in Montgomery County, and coordination for deployment of wireless facilities among department and agencies.

Program Performance Measures	Actual FY21	Actual FY22	Estimated FY23	Target FY24	Target FY25
Transmission facility applications processed	350	264	350	350	350
Average number of days to process applications for siting wireless towers	35	32	35	35	35
Percent of customers satisfied with Community Technology complaint handling	95.1%	95.8%	95.0%	95.0%	95.0%

FY24 Approved Changes	Expenditures	FTEs
FY23 Approved	1,635,549	5.50
Increase Cost: Columbia Telecommunications Corporation (CTC) Engineering Support for TFCG Reviews	24,380	0.00
Reduce: Community Technology Legal and Professional Services Due to a Decline in Cable Fund Revenues	(100,213)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	45,564	0.00
FY24 Approved	1,605,280	5.50

OBP Digital Equity (Cable Fund)

Digital Equity is necessary for civic and cultural participation, employment, lifelong learning, and access to essential services. OBP Digital Equity works to ensure individuals and communities have the information technology knowledge and confidence needed for full participation in our society, democracy, and economy. It supports providing technology training for older adults, and

youth media programs to empower young people to engage with the community through digital media. See the TEBS budget for additional funding provided by TEBS to support digital equity as part of the ultraMontgomery program. This program was formerly part of the County Cable Montgomery program.

Program Performance Measures	Actual FY21	Actual FY22	Estimated FY23	Target FY24	Target FY25
Total Senior Planet Montgomery participants ¹	10,354	5,253	4,000	5,000	5,000
Percent of Senior Planet Montgomery participants who rated the quality of their instruction "high" or "very high"	94%	89%	90%	90%	90%
Percent of Senior Planet Montgomery participants whose quality of life improved	83%	82%	82%	82%	82%
Number of affordable housing communities receiving high-speed broadband through MoCoNet	1	2	5	7	9
Number of subscribers to free high-speed broadband through MoCoNet	33	96	275	391	638

¹ Senior Planet Montgomery switched from in-person to online digital equity programs in response to COVID-19 on March 23, 2020. FY21 and FY22 figures include all virtual participants, including duplicates, as unique participant data is not available via Zoom.

FY24 Approved Changes	Expenditures	FTEs
FY23 Approved	686,131	1.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	11,357	0.00
FY24 Approved	697,488	1.00

OBP Fibernet (CF)

Funding from the Cable Special Revenue Fund is used to support Montgomery County's private communications network - FiberNet. FiberNet is a critical infrastructure asset that provides carrier-class voice, video, Internet access, and data network services for Montgomery County Government, Montgomery County Public Schools (MCPS), Montgomery College, Housing Opportunities Commission (HOC), the Maryland-National Park and Planning Commission (M-NCPPC), and the WSSC Water. The County's public safety communications are also provided via FiberNet infrastructure. Additionally, FiberNet provides private network access to the State of Maryland and all of the local counties, municipalities, and the District of Columbia. Expenditures cover the cost of network expansion, monitoring, management, and maintenance services. FiberNet is a Countywide multi-million dollar investment that is crucial to the daily operation of local government within the County and with its citizens, neighboring governments, and business partners.

FY24 Approved Changes	Expenditures	FTEs
FY23 Approved	2,421,816	8.75
Reduce: DOT Miss Utility Due to a Decline in Cable Fund Revenues	(14,534)	0.00
Shift: IT Supervisor to TEBS General Fund Due to a Decline in Cable Fund Revenues	(169,501)	(1.00)
Shift: Senior IT Specialist to TEBS General Fund Due to a Decline in Cable Fund Revenues	(172,951)	(1.00)
Shift: Manager III to TEBS General Fund Due to a Decline in Cable Fund Revenues	(174,149)	(1.00)
Shift: Manager I to TEBS General Fund Due to a Decline in Cable Fund Revenues	(242,794)	(1.00)
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	64,895	0.00
FY24 Approved	1,712,782	4.75

BUDGET SUMMARY

	Actual FY22	Budget FY23	Estimate FY23	Approved FY24	%Chg Bud/App
CABLE TELEVISION					
EXPENDITURES					
Salaries and Wages	3,201,722	3,731,616	2,796,644	3,146,520	-15.7 %
Employee Benefits	820,939	855,374	642,346	744,711	-12.9 %
Cable Television Personnel Costs	4,022,661	4,586,990	3,438,990	3,891,231	-15.2 %
Operating Expenses	12,845,682	10,640,445	10,425,322	10,170,782	-4.4 %
Cable Television Expenditures	16,868,343	15,227,435	13,864,312	14,062,013	-7.7 %
PERSONNEL					
Full-Time	18	19	19	14	-26.3 %
Part-Time	0	0	0	0	—
FTEs	30.75	29.55	29.55	24.34	-17.6 %
REVENUES					
Franchise Fees	14,594,858	14,358,470	13,342,919	12,704,332	-11.5 %
Other Charges/Fees	2,680,217	0	0	0	—
PEG Capital Revenue	2,686,333	5,302,621	4,784,207	4,484,207	-15.4 %
PEG Operating Revenue	3,375,595	3,312,461	3,237,712	3,138,392	-5.3 %
Tower Application Fees	202,500	250,000	250,000	250,000	—
Miscellaneous Revenues	136,786	1,000,000	1,000,000	1,000,000	—
Investment Income	7,125	76,760	167,490	167,490	118.2 %
Cable Television Revenues	23,683,414	24,300,312	22,782,328	21,744,421	-10.5 %

FY24 APPROVED CHANGES

	Expenditures	FTEs
CABLE TELEVISION		
FY23 ORIGINAL APPROPRIATION	15,227,435	29.55
<u>Changes (with service impacts)</u>		
Reduce: M-NCPPC Due to Decline in Cable Fund Revenues [Media - PIO, Council, M-NCPPC]	(6,145)	0.00
Reduce: Connect Montgomery Alliance Due to a Decline in Cable Fund Revenues [Connect Montgomery Alliance]	(12,983)	0.00
Reduce: DOT Miss Utility Due to a Decline in Cable Fund Revenues [OBP Fibernet (CF)]	(14,534)	0.00
Reduce: Municipal Operating Support Due to Decline in Cable Fund Revenues [Municipal Support]	(49,806)	0.00
Reduce: Community Technology Legal and Professional Services Due to a Decline in Cable Fund Revenues [OBP Community Technology]	(100,213)	0.00
Reduce: Municipal Franchise Fee Distribution Due to a Decline in Cable Fund Revenues [Municipal Support]	(124,902)	0.00
Reduce: Municipal Capital Support Due to Decline in Cable Fund Revenues [Municipal Support]	(153,362)	0.00
<u>Other Adjustments (with no service impacts)</u>		
Increase Cost: Annualization of FY23 Compensation Increases	152,279	0.00
Increase Cost: FY24 Compensation Adjustment	115,096	0.00

FY24 APPROVED CHANGES

	Expenditures	FTEs
Increase Cost: Three Percent Inflationary Adjustment to Non-Profit Service Provider Contracts [Connect Montgomery Alliance]	72,971	0.00
Increase Cost: Columbia Telecommunications Corporation (CTC) Engineering Support for TFCG Reviews [OBP Community Technology]	24,380	0.00
Increase Cost: MCTV Warranties [Connect Montgomery Alliance]	10,000	0.00
Increase Cost: Printing and Mail	1,022	0.00
Decrease Cost: Retirement Adjustment	(2,946)	0.00
Shift: PIO Expenses From the Cable Fund to the General Fund Due to a Decline in Cable Fund Revenues [Media - PIO, Council, M-NCPPC]	(26,254)	(0.21)
Shift: Council Expenses From the Cable Fund to the General Fund Due to a Decline in Cable Fund Revenues [Media - PIO, Council, M-NCPPC]	(42,341)	0.00
Increase Cost: Annualization of FY23 Personnel Costs	(64,268)	0.00
Decrease Cost: Elimination of One-Time Items Approved in FY23	(73,750)	0.00
Shift: Audio Visual Specialist to Council General Fund Due to a Decline in Cable Fund Revenues [Media - PIO, Council, M-NCPPC]	(110,271)	(1.00)
Shift: IT Supervisor to TEBS General Fund Due to a Decline in Cable Fund Revenues [OBP Fibernet (CF)]	(169,501)	(1.00)
Shift: Senior IT Specialist to TEBS General Fund Due to a Decline in Cable Fund Revenues [OBP Fibernet (CF)]	(172,951)	(1.00)
Shift: Manager III to TEBS General Fund Due to a Decline in Cable Fund Revenues [OBP Fibernet (CF)]	(174,149)	(1.00)
Shift: Manager I to TEBS General Fund Due to a Decline in Cable Fund Revenues [OBP Fibernet (CF)]	(242,794)	(1.00)
FY24 APPROVED	14,062,013	24.34

PROGRAM SUMMARY

Program Name	FY23 APPR Expenditures	FY23 APPR FTEs	FY24 APPR Expenditures	FY24 APPR FTEs
Connect Montgomery Alliance	1,053,454	0.00	1,005,221	0.00
Media - Montgomery College	0	0.00	0	0.00
Media - Montgomery County Public Schools	0	0.00	0	0.00
Media - PIO, Council, M-NCPPC	1,607,549	9.30	1,492,594	8.09
Montgomery Community Media	2,973,859	0.00	3,045,462	0.00
Municipal Support	3,624,888	0.00	3,296,819	0.00
OBP Community Engagement	1,224,189	5.00	1,206,367	5.00
OBP Community Technology	1,635,549	5.50	1,605,280	5.50
OBP Digital Equity (Cable Fund)	686,131	1.00	697,488	1.00
OBP Fibernet (CF)	2,421,816	8.75	1,712,782	4.75
Total	15,227,435	29.55	14,062,013	24.34

FUNDING PARAMETER ITEMS

CC APPROVED (\$000S)

Title	FY24	FY25	FY26	FY27	FY28	FY29
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FUNDING PARAMETER ITEMS

CC APPROVED (\$000S)

Title	FY24	FY25	FY26	FY27	FY28	FY29
CABLE TELEVISION						
EXPENDITURES						
FY24 Approved	14,062	14,062	14,062	14,062	14,062	14,062
No inflation or compensation change is included in outyear projections.						
Labor Contracts	0	56	56	56	56	56
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	14,062	14,118	14,118	14,118	14,118	14,118