



# Capital Improvements Program (CIP)

## INTRODUCTION

The Montgomery County Charter (Section 302) requires the County Executive to submit a comprehensive six-year program for capital improvements, called the Capital Improvements Program (CIP), not later than January 15 of each even-numbered calendar year or the next business day if January 15th falls on a weekend or a holiday. The Charter requires that the annual capital budget be consistent with the six-year program. In odd-numbered calendar years, the approved CIP, together with any amendments, continues to guide capital investment.

The CIP includes all capital projects and programs for all agencies for which the County sets tax rates or approves budgets or programs. The CIP includes:

- A statement of the objectives of capital programs;
- the relationship of capital programs to the County's long-range development plans;
- recommendations for capital projects and their construction schedules; and
- estimates of costs, anticipated revenue sources, and impacts of the capital program on County revenues and the operating budget.

The County Charter (Section 302) also provides that the CIP may be amended at any time. In practice, amendments to the CIP are limited to conform to the requirement for a biennial, or every other year, CIP. Criteria for amendments generally include: Use of funds from external sources; projects which address significant health or safety requirements; and economic development opportunities.

This section summarizes the CIP, its six-year projections of expenditures, and the fiscal policies and funding to support them. The complete County Executive's Recommended CIP is published as a separate document and may be found at <https://www.montgomerycountymd.gov/omb/publications.html>. The complete Approved CIP can be found on the same website.

## PROGRAM OBJECTIVES

Capital program goals and objectives for departments within the Montgomery County Government are provided in the program description and objectives subsections contained in the various sections of the Recommended CIP document. For other government agencies (Montgomery County Public Schools, Montgomery College, Maryland-National Capital Park and Planning Commission (M-NCPPC), WSSC Water, Revenue Authority, and Housing Opportunities Commission), missions are more generally described, citing statutory authority, with agency capital programs supporting those goals. Further detail on the capital program goals and objectives for these agencies is contained in their CIP request documents, which may be obtained directly from each agency.

## CAPITAL PROGRAM PLANNING

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## Planning Policies

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Planning for capital improvements is tied to the County's continuing development and growth in population, number of households, and businesses. Land use master plans and sector plans for the County's geographic planning areas anticipate needs for roads, schools, and other facilities required by new or changing population. The County continues its efforts to improve the linkages between County planning activities, the CIP, and the Operating Budget.

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### General Plan and Master Plans and Sector Plans

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The General Plan Refinement of FY94 recognized the importance of establishing priorities for the provision of public facilities. And the Thrive Montgomery 2050 General Plan approved by the County Council on October 25, 2022, recognized the need for more housing - particularly housing that was affordable to low and moderate-income households, improved transit services, community connections, racial equity, and sustainable communities. The CIP gives high priority to areas of greatest employment and residential density when allocating public investment. Some County master plans include phasing elements that provide guidance about the timing and sequence of capital facilities to develop a CIP that serves long-range needs. Copies of the County's General Plan, adopted master plans, and sector plans may be obtained directly from the M-NCPPC.

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### Growth and Infrastructure Policy

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Overall planning policies involve an interdependence between the CIP as a budgeting document that allocates available public resources according to County priorities and the Growth and Infrastructure Policy, the main purpose of which is to manage the location and pace of private development. The Growth and Infrastructure Policy is designed to affect the staging of development approvals, matching the timing of private development with the availability of public facilities. It identifies the need for public facilities to support private development and constrains the number of private subdivision approvals to those that can be accommodated by existing and programmed public facilities.

In order to guide subdivision approvals under the Adequate Public Facilities Ordinance (APFO), the Growth and Infrastructure Policy tests the adequacy of several types of public facilities: transportation; schools; water and sewerage facilities; and police, fire, and health services. Copies of the County's currently approved Growth and Infrastructure Policy may be obtained directly from the M-NCPPC website.

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### Functional Plans

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Functional plans anticipate needs for government functions and services ranging from provision of water and sewerage to solid waste disposal, libraries, parks, and recreation, and fire and rescue services. Other studies assess future educational, health, and human service needs. These plans are analyzed for likely new facilities or service delivery requirements and their potential operating costs which will eventually add to annual operating budgets.

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### Public Input

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The five local Citizens' Advisory Boards are encouraged to provide the County Executive with their development priorities during the preparation of each CIP. The County Council holds public hearings after receipt of the County Executive's Recommended CIP before deliberations on the program begin. All Council work sessions are public, and residents are encouraged to attend to present their views. Efforts to solicit and incorporate input from communities that do not typically participate in these processes have increased with operating budget forums hosted in Spanish, Chinese, and Amharic; remote and in-person public input opportunities and targeted outreach to underrepresented communities.

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## Maryland Economic Growth, Resource Protection and Planning Act

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The Maryland Economic Growth, Resource Protection and Planning Act requires local governments to review all construction projects that involve the use of State funds, grants, loans, loan guarantees, or insurance for consistency with existing local plans. The County Executive or the requesting agency affirms that all projects which are expected to receive State financial participation conform to relevant local plans. This language appears in the "Disclosures" portion of the relevant project description forms.

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### County Council and Planning Board Review

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During the Council review process, the Planning Board provides comments to the Council regarding conformance with local plans, and a final determination as to consistency of projects with adopted County plans is made by the County Council. The Council adopts the CIP and approves a list of applicable State participation projects.

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### Fiscal Policies

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Prior to considering specific projects for inclusion in the CIP, Montgomery County develops projections of total resources available to the County as a whole, and to the CIP as a subset of the whole. A variety of assumptions underpin these projections.

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### Economic Assumptions

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Revenue projections depend largely on assumptions regarding economic activity, including employment, income, inflation, interest rates, construction, home sales, and other economic conditions.

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### Demographic Assumptions

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The CIP is based on demographic assumptions based on data from Moody's Analytics and Woods & Poole Economics and are based on fiscal and economic data and analyses used or prepared by the Department of Finance. This forecast predicts that the County will continue to experience steady population growth. Besides general population changes, demographic forecasts anticipate the greatest enrollment growth shifting from the elementary school to the middle and high school levels.

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### Debt Capacity

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To maintain its AAA bond rating, the County considers the following guidelines in deciding how much additional County general obligation debt may be issued in the six-year CIP period.

- Total debt, both existing and proposed, should be kept at about 1.5 percent of full market value (substantially the same as assessed value) of taxable real property in the County.
- Required annual debt service expenditures should be kept at about 10 percent of the County's total tax supported operating budget. The tax supported operating budget excludes proprietary funds and grants.
- Total debt outstanding and annual amounts issued, when adjusted for inflation, should not cause real debt per capita (i.e., after eliminating the effects of inflation) to rise significantly.
- The rate of repayment of bond principal should be kept at existing high levels and in the 60-75 percent range during any 10-year period.
- Total debt outstanding and annual amounts proposed should not cause the ratio of per capita debt to per capita

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income to rise significantly above its current level of about 3.5 percent.

The debt capacity schedule is displayed later in the Debt Service section.

## Spending Affordability Assumptions

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The County Charter (Section 305) requires that the Council adopt spending affordability guidelines for the capital and operating budgets. Spending affordability guidelines for the CIP have been interpreted in County law to be limits on the amount of general obligation debt and Park and Planning debt that may be approved for expenditure in the CIP. Spending affordability guidelines are adopted in odd-numbered calendar years and limit the amount of general obligation debt that may be approved for the first year, the second year, and for the entire six years of the CIP. Similar provisions cover the bonds issued by M-NCPPC.

The Montgomery and Prince George's County Councils adopt one-year spending limits for WSSC Water. These spending control limits include guidelines for new debt and annual debt service.

## General Obligation Debt Limits

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General obligation debt usually takes the form of bond issues. General obligation debt pledges general tax revenue for repayment. Montgomery County has maintained a AAA rating, the highest quality rating available, for its general obligation bonds. This top rating by Wall Street rating agencies, enjoyed by very few local governments in the Country, assures Montgomery County of a ready market for its bonds and the lowest available interest rates on that debt.

## Impact of Capital Program on the Operating Budget

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Capital improvement projects generate future operating budget costs in the following ways: (1) debt service; (2) current revenues that fund projects not eligible for debt financing, (3) PAYGO which offsets the need to issue debt; and (4) changes to the Operating Budget to support new or renovated facilities.

## Debt Service

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The annual payment of principal and interest on general obligation bonds and other long-term and shorter-term debt used to finance roads, schools, and other major projects is included in the operating budget as a required expenditure. The FY24 tax-supported debt service, as displayed later in the Debt Service section, is approximately \$452.8 million.

## Current Revenue and PAYGO

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Certain CIP projects are funded directly with County Current Revenues to avoid costs of borrowing. These amounts are included in the operating budget as specific transfers to individual projects within the capital projects fund. PAYGO, or "pay as you go" funding, is an additional amount included in the operating budget as a direct bond offset to reduce the amount of borrowing required for project financing. The FY25 tax-supported Current Revenue and PAYGO are approximately \$205.0 million and are displayed in the Schedule A-3.

## Operating Budget Impacts (OBI)

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The construction of government buildings and facilities usually results in new annual costs for maintenance, utilities, and additional staffing required for facility management and operation. Whenever a new or expanded facility involves program

expansion, as with new school buildings, libraries, or fire stations, the required staffing and equipment (principals, librarians, fire apparatus) represent additional operating budget expenditures.

The CIP includes analysis of these operating budget impacts to aid in review and decisions on the timing of public facilities and to more clearly show what a new building or road will cost in addition to its construction costs and any required debt service. The project description forms published in the Recommended FY25-30 CIP in January, display operating budget impacts of individual projects where applicable. The following chart summarizes the impact of the Recommended FY25-30 CIP on the operating budget expenditures of the related departments.

<b>COUNTY GOVERNMENT OPERATING BUDGET IMPACTS BY DEPARTMENT AND FUND (\$000s)</b>						
<b>Fund/Department</b>	<b>FY25</b>	<b>FY26</b>	<b>FY27</b>	<b>FY28</b>	<b>FY29</b>	<b>FY30</b>
<b>County General Fund</b>						
General Service & Transportation	429	486	2,439	1,625	1,728	1,879
Health and Human Services	1,478	3,383	3,520	5,319	6,531	7,743
Police	171	683	683	683	683	683
Public Libraries	0	505	355	2,977	2,077	2,077
<b>Mass Transit</b>						
Transit Services	6,055	6,512	10,326	10,495	50,169	51,547
<b>Fire</b>						
Fire and Rescue Service	181	181	382	449	449	449
<b>Recreation</b>						
Recreation	3,589	4,047	3,885	6,506	5,606	5,606
<b>Water Quality Protection Fund</b>						
Environmental Protection	90	180	270	360	450	540
<b>Total</b>	<b>11,993</b>	<b>15,977</b>	<b>21,860</b>	<b>28,414</b>	<b>67,693</b>	<b>70,524</b>

## PROJECT COST PROJECTIONS

Departments and agencies estimate the cost of each proposed capital project in current dollars. For the most part, County agencies use contracted cost estimators to develop project costs, and those estimates are reviewed and verified by County staff. Recent cost changes for construction commodities have been included, and projects are escalated to the mid-point of construction. Inflation is estimated separately, and funds are set aside to allow for inflation-driven cost increases in later years. During each even-numbered calendar year, all existing and proposed projects are reviewed centrally for changes to cost, scope, and timing, and adjusted as necessary.

The County Charter (Section 307) provides for supplemental appropriations to address interim project cost increases. Unappropriated resources are set aside during the fiscal planning process to fund potential cost increases or for new projects which address urgent needs.

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## REVENUE SOURCES

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The major revenue sources for the Capital Improvements Program are described in the Fiscal Policy section of the County Executive's Recommended CIP. There are four major types of revenue sources for the capital improvements program: current revenues (including PAYGO and recordation taxes); proceeds from bonds and other debt instruments; impact taxes paid to support increased transportation and school capacity needed as a result of development; and grants, contributions, reimbursements, or other funds from intergovernmental and other sources. In some cases, where both a public and a private goal may be achieved, the County enters partnerships with the private sector to finance and construct public facilities.

The specific funding sources for all expenditures are identified on each individual capital project description form.

### Current Revenues

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**Current revenues** from the General Fund are used for designated projects which involve broad public use and which fall outside any of the specialized funds. Generally, current revenues are used for the planning of capital projects.

**PAYGO** is current revenue set aside annually in the operating budget, but not appropriated. PAYGO is used to replace bonds for debt-eligible expenditures ("pay-as-you-go" financing) or when projects are not debt eligible or not eligible for tax-exempt financing. The County generally allocates PAYGO of at least ten percent of general obligation bonds planned for issue each year.

### Bond Issues and Other Public Agency Debt

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Bonds are used to spread the cost of construction of a public facility over time, such that those who benefit from it over time share in the costs. The County government and four of its agencies are authorized by State law and/or County Charter to issue debt to finance CIP projects. This debt may be either general obligation or self-supporting debt.

**County government general obligation bonds** are issued for a wide variety of functions such as transportation, public schools, community college, public safety, and other programs. These bonds are legally-binding general obligations of the County and constitute an irrevocable pledge of its full faith and credit and unlimited taxing power. The money to repay general obligation debt comes primarily from General Fund revenues, except that debt service on general obligation bonds, if any, issued for projects of Parking Districts, Liquor, or Solid Waste funds is supported from the revenues of those enterprises.

**M-NCPPC** is authorized to issue general obligation bonds, also known as Park and Planning bonds, for the acquisition and development of local and certain special parks and advance land acquisition, with debt limited to that supportable within tax rates established for the Commission.

**County Revenue Bonds** are bonds authorized by the County to finance specific projects such as parking garages and solid waste facilities, with debt service to be paid from pledged revenues received in connection with the projects. Proceeds from revenue bonds may be applied only to costs of projects for which they are authorized. They are considered separate from general obligation debt and do not constitute a pledge of the full faith and credit or unlimited taxing power of the County.

County revenue bonds have been used in the Bethesda and Silver Spring Parking Districts, supported by parking fees and fines together with parking district property taxes. County revenue bonds have also been issued for County Solid Waste Management facilities, supported with the revenues of the Solid Waste Disposal system.

**The Montgomery County Revenue Authority** has authority to issue revenue bonds and to otherwise finance projects through notes and mortgages with land and improvements serving as collateral. These are paid through revenues of the



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Authority's several enterprises, which include golf courses and the Montgomery County Airpark.

The County also uses the Revenue Authority as a conduit for alternative CIP funding arrangements for swim centers and the construction of the Montgomery County Conference Center. The County has entered into long-term leases with the Revenue Authority, and the County lease payments fund the debt service on these Revenue Authority bonds.

**Other specialized bonds** are used to finance a variety of public infrastructure, including water distribution and sewage collection lines and required support facilities, stormwater management, and affordable housing. These bonds are paid from non-tax sources including user charges and mortgages, which also cover all operating costs.

## Intergovernmental Revenues

CIP projects may be funded in whole or in part through grants, matching funds, or cost sharing agreements with the Federal government, the State of Maryland, the County's incorporated municipalities, or regional consortia such as the Washington Metropolitan Area Transportation Authority (WMATA), WSSC Water, and the Washington Area Sewer Authority (WASA).

**Federal Aid**. Major projects that involve Federal aid include Metro, commuter rail, interstate highway interchanges, bridges, and various environmental construction or planning grants. Most Federal aid is provided directly to the State, and then redistributed to local jurisdictions.

**Community Development Block Grant (CDBG)** funds are received through annual formula allocations from the U.S. Department of Housing and Urban Development in response to a County application and are used for neighborhood improvements and facilities in areas where there is significant building deterioration, economic disadvantage, or other need for public intervention in the cycles of urban growth and change.

**State Aid** includes grants, matching funds, and reimbursements for eligible County expenditures for local projects in public safety, environmental protection, health and human services, courts and criminal justice, transportation, libraries, parkland acquisition and development, community college, and public school construction.

**Municipal Financing**. Some projects with specific benefits to an incorporated municipality within the County may include funding or other financing from that jurisdiction. Incorporated towns and municipalities, specifically Rockville, Gaithersburg, and Poolesville, have their own capital improvements programs and may participate in County projects where there is shared benefit.

## Other Revenue Sources

The use of other revenue sources to fund CIP projects is normally conditioned upon specific legislative authority or project approval, including approval of appropriations for the projects. Approval of a project may be contingent upon actual receipt of the revenues planned to fund it, as in the case of private contributions that are not subject to law or agreement.

## EXAMPLES OF CAPITAL PROJECTS

The CIP addresses the County's needs for basic infrastructure, education, transportation, and other critical facilities in the following ways:

## SPOTLIGHT ON SIGNATURE INITIATIVES

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## **Building Bus Rapid Transit System**

- Funding to implement Veirs Mill Road Bus Rapid Transit (BRT) with completion in FY27.
- Funding to implement MD 355 Bus Rapid Transit (BRT) Central phase, with completion in FY29.
- Bolster funding to continue planning for BRT System Development.
- Support for study, conceptual design, preliminary engineering, and community outreach to solve a long-standing problem of accommodating new climate friendly bus technology and transit fleet growth for new planned Bus Rapid Transit routes, and to implement the Shady Grove Master Plan by constructing a new bus depot.

## **Preserving & Increasing Affordable Housing**

- Increased funding for the Affordable Housing Acquisition and Preservation Project to preserve and increase the stock of affordable housing for the County.
- Boost funding to more than double the new Nonprofit Preservation Fund project to preserve existing affordable housing in developments at risk of rent escalation to higher market rents.
- Increased funding in loan repayments to the Affordable Housing Opportunity Fund to provide seed money to establish a public-private commitment of funds which will proactively leverage public and private capital to preserve affordable housing developments.
- Created a new Revitalization for Troubled and Distressed Common Ownership Communities project to provide financial and technical support for aging neighborhoods with homeowner and condominium associations to address delayed maintenance and rehabilitation of their common areas.
- Continued support for funding renovations of Housing Opportunities Commission affordable housing units.

## **Fighting Climate Change**

- Replacement of 182 diesel and natural gas Ride On buses with zero-emissions buses in FY25-30 with the goal of a transition to a 100% zero-emissions fleet by 2035.
- Construction of a hydrogen generation and fueling site to provide green hydrogen fuel for Ride On buses.
- Funding for planning and preliminary design of a new zero-emissions Ride On bus depot.
- Enhance funding for projects to enhance energy conservation in County-owned facilities and to support implementation of the new Building Energy Performance Standards.
- Provide for new electric vehicle charging infrastructure for County government fleet.

## **Expanding Early Care and Education**

- Funding for childcare playground improvements, Americans with Disabilities Act (ADA) remediation, and facility replacement.
- Support for the Blueprint for the Maryland's Future to expand full-day Pre-K education, which would create a standalone early childhood center in Whetstone Elementary School and rehabilitate Parkside Elementary School and the current Burtonsville Elementary School to become early childhood centers.
- Establish an Early Care and Education Facility Fund to provide financial resources and technical assistance for the expansion and enhancement of child care facilities in our community.

## **Improving Economic & Community Development**

- Utilization of State Aid to build additional road infrastructure and site improvements in support of the County's plan to spur development of the North Bethesda area.



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- Collaboration with the Henry M. Jackson Foundation to develop a co-branded innovation facility that will advance life science research, innovation, and commercialization in the North Bethesda region.
  - Continued public-private partnership to develop the White Oak Science Gateway life science mixed use development.
  - Utilization of State Aid to create a "village center" to support existing small businesses and create new opportunities for private investment at the Burtonsville Crossing Shopping Center site.
  - Conversion of underutilized office space at the Germantown Innovation Center into small wet labs for early-stage biotechnology entrepreneurs, and pursuit of new State Aid to add additional wet labs to further accelerate the growth of the biotechnology industry.
  - Allocate funding for the design and construction of retail space at the Wheaton M-NCPPC Headquarters building.
  - Acquisition of property in the Glenmont Shopping Center area to advance the economic development goals of the Glenmont Sector Master Plan.

### **Advancing Racial Equity & Social Justice**

- Continued funding of Digital Equity's Montgomery Connects project to help lower income residents access high-quality broadband services.
- Support for the deployment of Montgomery County's high-speed residential broadband internet service network, MoCoNet, at affordable housing developments.
- Recommend funding for affordable housing, transit, pedestrian safety, student health, education, culture, and economic development projects that can reduce racial disparities and inequities.

## **A GREENER COUNTY**

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### **Recycling and Resource Management**

- Continued construction of upgrades to the Recycling Center, which will allow the County to process 100% of the material it generates rather than sending excess material out of state for processing.
- Improved capture of methane, a powerful greenhouse gas, from the decommissioned Gude Landfill, and install a toupee cap to prevent groundwater contamination.
- Upgrade of the leachate plant at the decommissioned Oaks Landfill which has reached the end of its useful life.
- Add funds for a New Organics Processing Facility to provide for improvements to divert compostable organics from the traditional waste stream.

### **Stormwater Management**

- Significant investments to begin implementation of the comprehensive flood management plan to address this pressing issue. The first phase of the work will construct flood mitigation improvements in watersheds throughout the County most prone to flooding or particularly vulnerable to future flooding.
- Add a new Seven Locks Culvert project to replace failing culverts with larger diameter culverts to reduce the likelihood of flooding of the Scotland AME Zion Church during storm surges.
- New project that focuses on small scale repair and restoration work to prevent minor deficiencies from becoming larger, more costly projects in the future.
- Reduction of program costs through lower interest financing through Maryland Water Quality Revolving Loan funds.
- Installation of new stormwater management facilities and retrofit of old stormwater controls to prevent property damage, improve water quality, and protect habitat.
- Repair of major structures on public and private stormwater facilities accepted into the County's maintenance

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program.

### **Maryland-National Capital Park and Planning Commission**

- Requested funding for a new park in Lyttonsville.
- Construction and renovation of hard surface trails, including community connections and trail amenities, and adding trail signage.
- Maintenance of the park system, addressing life-cycle issues and climate change with projects such as Energy Conservation: Non-Local parks.
- Restoration of stream valleys to support the County's stormwater management initiatives.

## **THRIVING YOUTH AND FAMILIES**

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### **Montgomery County Public Schools (MCPS)**

- Provides a significant increase in the first four-years of the six-year period despite revenue shortfalls so that projects with cost increases can stay on schedule, progress can be made on the Blueprint for Maryland's Future goals, and infrastructure can be maintained.
- Funding and acceleration of appropriation to allow MCPS to enter into a prevailing wage construction contract for the Northwood High School Addition and Facility Upgrade project, which will have the benefit of maximizing State Aid participation to 40% of total costs.
- Funding for MCPS' Countywide infrastructure and systemic projects including Heating, Ventilation and Air Conditioning (HVAC), Roof Replacement, Planned Lifecycle Asset Replacement (PLAR), ADA Compliance, and Emergency Replacement of Major Building Components.
- Support for a study related to a distributed bus parking model for MCPS' bus fleet.

### **Montgomery College (MC)**

- Continuation of the process of establishing a fourth College campus in East County.
- Beginning of Phase II of the Germantown Student Affairs Building Renovation and Addition.
- Increase in funding for the Collegewide Library Renovations to take advantage of State allowed escalation and mitigate inflationary costs.
- Addition of major construction costs for the Germantown Student Services Center in FY29.
- Increase in funding for Roof Replacement project.

### **Public Libraries**

- Design and construction of a new library in Clarksburg, including funds for the evaluation and purchase of an alternate site.
- Planning and construction of six library refresh projects over the FY25-30 CIP cycle: Damascus Library, Silver Spring Library, Twinbrook Library, Rockville Library, Gaithersburg Library, and Olney Library. State Aid was also provided for a shade structure for Long Branch Library.
- Continued implementation of a 21st Century Library Enhancements project that will allow Public Libraries to respond to customer demands and library trends that require changes in the equipment and related furnishings of library buildings.

### **Health and Human Services**

- Programs for four High School Wellness Centers, providing physical, mental health, and positive youth development

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services, and three new model centers supporting mental health and youth development services.

- Enhance funding for Linkages to Learning (LTL) sites at Twinbrook Elementary School, Whetstone Elementary School, and Eastern Middle School.

## **Recreation**

- Completion of construction of the Silver Spring Recreation and Aquatic Center.
- Funding for design and construction of a new Western County Recreation Center to serve the Town of Poolesville and neighboring communities in Western Montgomery County.
- Boost funding to support remaining renovation project work at the Martin Luther King, Jr. Indoor Swim Center, including reconstruction of the pool deck for compliance with Americans with Disabilities Act requirements.
- Enhance funding for Net Zero energy conservation measures and to replace masonry, windows, and other building envelope components of the Kennedy Shriver Aquatic Center.
- Addition of funds to the Recreation Facilities Refurbishment projects to ensure that all indoor pools, outdoor pools, and recreation center facilities are refurbished through repair or replacement of facility components.
- Program construction funding for the Swimming Pools Slide Replacement project to ensure the safe pool operations.
- Recommend funding for a new Recreation Asset Replacement project to replace assets such as bleachers, kitchens, marquees, and partitions to ensure recreational assets are maintained.
- Creation of a new Recreation Facilities Playground Replacement project to replace and modernize playgrounds at recreation centers to ensure that these assets are well maintained and comply with national standards.

## **EASIER COMMUTES**

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### **Traditional Transit**

- Additional funding in the Bus Priority Project to enhance Countywide bus system performance.
- Continued design and construction of the Great Seneca Science Corridor Transit Improvements, with Pink and Lime lines to launch service in FY25.
- Funding to support the construction of a mezzanine for the south entrance of the Bethesda Metrorail Station in coordination with the Purple Line project.
- Oversight and financial support for the Purple Line project which will provide significant economic and mobility benefits.
- Support efforts to improve the condition of Ride On bus stops.
- Funding to stabilize the historic Hoyles Mill, in addition to constructing a new bus loop and parking lot, at the Boyds MARC Station.

### **Pedestrian & Bicycle Facilities**

- Funding for the US 29 Pedestrian and Bicycle Improvements for the design and construction of pedestrian and bicycle improvements to Flash stations along the US 29 corridor.
- Construction of new protected bicycle lanes in Downtown Bethesda to be known as the "Bethesda Circle" to support Vision Zero goals.
- Construction of a new shared use path along Good Hope Road including a pedestrian bridge at the intersection of Hopfield Road.
- Construction of a new sidewalk along Oak Drive from the southern intersection with MD 27 to John T. Baker Middle School to support Vision Zero goals.

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- Funding added to Bicycle-Pedestrian Priority Area Improvements-Wheaton Central Business District to construct additional sub projects.
  - Increase in funding to Bicycle-Pedestrian Area Improvements-Purple Line for the design and construction of improvements in areas adjacent to future Purple Line Stations.
  - Continued funding for two Purple Line-related projects: Capital Crescent Trail and Silver Spring Green Trail.
  - Continued funding for the Metropolitan Branch Trail, including a grade-separated bridge over Georgia Avenue to avoid a significant cost increase while still providing for safe roadway crossings for cyclists.
  - Acceleration of the MD 355-Clarksburg Shared Use Path.
  - Completion of the construction of the Franklin Avenue Sidewalk and MacArthur Blvd Bikeway Improvements.
  - Partner with Maryland Department of Transportation State Highway Administration to design the Sandy Spring Bikeway, a ten-foot-wide shared use path on the north side of MD-108 from Dr. Bird Road to Norwood Road.
  - Funding for the first phase of the Tuckerman Lane Sidewalk project along a portion of the south side of Tuckerman Lane.

## **Bridges & Roads**

- New funding for Auth Lane Pedestrian Bridge, Brookville Road Bridge, Redland Road Bridge, and Schaeffer Road Bridge.
- Increased funding for Brighton Dam Road Bridge rehabilitation to reflect cost increases due to inflation and the addition of a new turnaround site, relocation of the existing crosswalk, and installation of additional streetlights.
- Increased funding for Glen Road Bridge to provide for increased stream restoration on the upstream side of the bridge and cost increases due to inflation.
- Increased funding for Bridge Design Program, Bridge Preservation Program, Brink Road Bridge, and Dennis Avenue Bridge.
- Maintained funding for Garrett Park Road Bridge and Mouth of Monocacy Road Bridge.
- Maintained funding to construct a new roadway between Spencerville Road (MD 198) and the School Access Road in Burtonsville.
- Completed sidewalk and streetscape improvements along MD 355 and Old Georgetown Road to improve mobility and safety for users of the North Bethesda Metro Station.
- Allocate funding for preliminary design of spot improvements on Goshen Road to address safety issues.

## **SAFE NEIGHBORHOODS AND VISION ZERO**

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### **Transportation**

- Escalated funding for all Highway Maintenance road projects to prevent more costly rehabilitation work.
- Increased six-year funding for sidewalk and curbs by more than 15 % to support Vision Zero goals.
- Continued efforts to resurface residential and rural roads.
- Continued efforts to preserve street trees.
- New project for each Parking Lot District to expand and upgrade security cameras in County-owned parking garages so that patrons of our central business districts and community parking garages feel secure while using County facilities.
- Increased funding in the Neighborhood Traffic Calming project to expand implementation of traffic calming safety features.
- Increased funding in the Streetlighting Project to manage the increase in unit cost and the rising frequency of streetlight

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knockdowns.

- Continued efforts to modernize the central traffic signal control system to provide additional capabilities and tools to optimize traffic flow.
- Leverage efforts to install and upgrade streetlights Countywide to help improve pedestrian safety and reduce crime.
- Support for the Vision Zero initiative, with the continued design, construction, and maintenance of vehicular and pedestrian traffic signals to increase vehicular and pedestrian safety to reduce injuries and fatalities on all roads.

## **Police**

- A new 6th District (Montgomery Village) Police Station is expected to open in Summer 2025.
- Completion of design of the 4th District (Wheaton) Police Station HVAC renovation project in FY24.
- Renovation, upgrade, and expansion of the Outdoor Firing Training Center to begin in FY26.

## **Correction and Rehabilitation**

- Funding to design and construct a new Justice Center on the site of the former District One Police Station located at the north end of Seven Locks Road, including a Central Processing/Detention component to support processing new arrestees and detaining remanded individuals for up to 72 hours.
- Installation of wireless internet throughout the Montgomery County Correctional Facility (MCCF) and Community Corrections (CC) and wireless upgrades at the Montgomery County Detention Center.
- Program the planning of a Montgomery County Correctional Facility Refresh project to include medical unit modifications and remediation of clogged vents in inmate cells to address health and life safety needs, and paint and carpet replacement throughout the facility.

## **Fire and Rescue Services**

- Design and construction of a new White Flint Fire Station to house units currently operating out of Rockville Station 23 which support the White Flint community. This project will include enhancements to achieve Net Zero construction.
- Continued apparatus replacement to meet critical needs: anticipated replacement over the six-year period of six aerial trucks, 40 EMS units (ambulances), 15 pumpers including two all-wheel drive brush trucks, four rescue squad/HAZMAT units, two tankers, and 13 support vehicles.
- Planning for the Rockville Fire Station 3 renovation project.
- Design and construction of female facility improvements at Gaithersburg Fire Station 8 and Silver Spring Fire Station 16 to expand and improve locker, shower, and restroom facilities to appropriately accommodate MCFRS personnel.
- Increased funding for heating, ventilation, and air conditioning (HVAC)/electrical replacement, resurfacing, and roof replacement to address critical improvements and maintenance.
- Funding to replace breathing air compressors that are outdated and support an essential part of fire fighters' personal protective equipment.

# **EFFECTIVE, SUSTAINABLE GOVERNMENT**

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## **WSSC Water**

- Continued development of capital projects aimed to address long-term issues in water and sewer management.
- Fund projects whose purpose is to support the extensive water and sewer infrastructure and numerous support

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facilities, including addressing regulatory changes, regulatory mandates, health and safety issues, and business risk exposure.

- Completion of the Piscataway Bio-Energy project, the largest and most technically advanced project ever constructed by WSSC Water, to use innovative technology to recover resources and produce green energy.
- Expansion of the consolidated Laboratory Division Building and replacement of equipment in the building to accommodate increased workload.
- Replacement and upgrade of assets at the WSSC Water Support Center.
- Continuation in addressing the consent decrees related to the Potomac Water Filtration Plant to allow WSSC Water to meet new discharge limitations.

## **Technology and Enterprise Business Solutions**

- Dense Wave Division Multiplexing (DWDM) Update project to replace the DWDM system to provide critical optical broadband network communications.
- Maintain investment in the FiberNet program.
- Continued investment in the FiberNet program while shifting all remaining funds from Cable Funds to General Funds to facilitate monetization of this system.
- Support implementation of a new County Building Network Wiring program to upgrade network wiring and equipment in County-owned buildings to eliminate bottlenecks and allow County users to fully utilize the FiberNet system.
- Funding for a new Public Safety Server Hardware program to replace end-of-life servers that provide critical on-premises public safety systems.
- Continued County Radio Life Cycle Replacement project to provide for the phased replacement of voice radio systems that have reached the end of their expected 10-year service life, used primarily by the County's public safety-first responder agencies.

## **General Government**

- Support replacement of aging County building heating, ventilation, and air conditioning (HVAC) and electrical systems; life safety systems, elevator systems, and parking lots. Continued funding in support of Americans with Disability Act improvements, asbestos abatement, environmental compliance, facility site selection, facility planning, and planned life-cycle asset replacement.
- Expand funding for Building Envelope Repair and Roof Replacement in County buildings to improve energy efficiency and protect County assets from damage due to failures in these critical building systems.
- Funding for the historic Lincoln High School project for the design and construction of the building shell, including HVAC and electrical systems work.
- Replacement of audio/video systems in 18 Circuit Court courtrooms. These systems support remote hearings, assisted listening for individuals with hearing loss, and translation technology for non-English speakers and allow for electronic capture of the Court record.
- Completion of renovations of the Council Office Building.
- Add funds to support improvements to the Circuit Court North Tower to enhance the safety of the judges serving our community.

## **Revenue Authority**

- Implementation of the next phase of the Airport Layout Plan and the Airport Capital Improvement Plan through land acquisitions.
- Continued improvement and maintenance to ensure the safety of all golf courses, including a new project to support

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Hampshire Greens Golf Course improvements.

- New project providing a new hangar at the north end of the Montgomery County Airpark, largely funded by the Federal Aviation Administration.

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## EXPLANATION OF THE CHARTS WHICH FOLLOW

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### Expenditure Summary by Category and Sub-Category

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The program expenditure summary report for the County Executive's Recommended FY25-30 CIP, as recommended in January, is included after the chapter narrative. The County Executive's Recommended FY25-30 CIP contains project description forms for each capital project which include a description, programmed expenditures, and funding sources.

### All Agency Funding Summary

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The summary report listing recommended funding support from all sources for the County Executive's Recommended FY25-30 CIP, as recommended in January, is included after the Expenditure Summary by Category and Subcategory report. The County Executive's Recommended FY25-30 CIP contains project description forms for each capital project which include a description, programmed expenditures, and funding sources.





## Expenditure Summary By Category and Subcategory

### Expenditure Summary by Category and Subcategory (\$000s)

	Total	Thru FY23	Est FY24	6 Yr Total	FY 25	FY 26	FY 27	FY 28	FY 29	FY 30	Beyond 6 Yrs	FY 25 Approp.
<b>GENERAL GOVERNMENT</b>												
County Offices and Other Improvements	497,488	255,126	71,310	171,052	28,871	21,335	18,220	28,714	41,375	32,737	-	28,570
Economic Development	261,346	186,931	24,799	49,616	10,891	1,000	1,000	6,900	22,100	7,725	-	4,752
Other General Government	37,201	9,644	19,546	8,011	1,783	1,213	2,144	2,200	671	-	-	1,783
Technology Services	332,428	209,357	33,906	88,876	29,435	17,153	14,201	10,407	6,192	11,488	289	24,553
<b>GENERAL GOVERNMENT TOTAL</b>	<b>1,128,463</b>	<b>661,058</b>	<b>149,561</b>	<b>317,555</b>	<b>70,780</b>	<b>40,701</b>	<b>35,565</b>	<b>48,221</b>	<b>70,338</b>	<b>51,950</b>	<b>289</b>	<b>59,658</b>
<b>PUBLIC SAFETY</b>												
Correction and Rehabilitation	108,273	11,248	4,148	92,877	3,279	3,362	38,868	45,160	2,208	-	-	2,617
Fire/Rescue Service	287,087	113,720	48,066	125,301	34,889	28,978	13,438	14,050	16,596	17,550	-	15,789
Other Public Safety	143,537	140,802	735	2,000	2,000	-	-	-	-	-	-	2,000
Police	83,299	24,690	27,239	31,354	24,611	1,136	236	1,781	3,149	441	16	1,322
<b>PUBLIC SAFETY TOTAL</b>	<b>622,196</b>	<b>290,460</b>	<b>80,188</b>	<b>251,532</b>	<b>64,579</b>	<b>33,476</b>	<b>52,542</b>	<b>60,991</b>	<b>21,953</b>	<b>17,991</b>	<b>16</b>	<b>21,728</b>
<b>TRANSPORTATION</b>												
Bridges	236,597	84,886	29,227	86,664	21,863	27,936	15,931	7,985	6,533	6,416	35,820	26,369
Highway Maintenance	779,133	483,363	42,504	253,266	42,211	42,211	42,211	42,211	42,211	42,211	-	42,211
Mass Transit (MCG)	1,658,620	529,833	228,614	900,173	81,469	147,450	306,423	186,556	113,548	64,727	-	31,294
Parking	126,130	46,253	16,930	62,947	14,740	14,463	8,562	9,321	9,008	6,853	-	9,377
Pedestrian Facilities/Bikeways	785,081	247,901	83,817	274,110	51,587	48,743	21,004	61,907	54,090	36,779	179,253	30,502
Roads	592,875	311,035	33,333	23,381	11,446	2,346	1,308	1,102	1,272	5,907	225,126	(2,516)
Traffic Improvements	479,640	234,139	25,903	118,398	20,923	21,250	19,617	18,741	18,868	18,999	101,200	19,016
<b>TRANSPORTATION TOTAL</b>	<b>4,658,076</b>	<b>1,937,410</b>	<b>460,328</b>	<b>1,718,939</b>	<b>244,239</b>	<b>304,399</b>	<b>415,056</b>	<b>327,823</b>	<b>245,530</b>	<b>181,892</b>	<b>541,399</b>	<b>156,253</b>
<b>RECYCLING AND RESOURCE MANAGEMENT</b>												
Recycling and Resource Management	99,089	23,670	34,028	41,391	21,205	14,478	5,708	-	-	-	-	21,183
<b>RECYCLING AND RESOURCE MANAGEMENT TOTAL</b>	<b>99,089</b>	<b>23,670</b>	<b>34,028</b>	<b>41,391</b>	<b>21,205</b>	<b>14,478</b>	<b>5,708</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>21,183</b>
<b>HEALTH AND HUMAN SERVICES</b>												
Health and Human Services	158,637	43,000	31,678	81,754	8,420	21,974	15,284	12,284	13,776	10,016	2,205	686
<b>HEALTH AND HUMAN SERVICES TOTAL</b>	<b>158,637</b>	<b>43,000</b>	<b>31,678</b>	<b>81,754</b>	<b>8,420</b>	<b>21,974</b>	<b>15,284</b>	<b>12,284</b>	<b>13,776</b>	<b>10,016</b>	<b>2,205</b>	<b>686</b>
<b>CULTURE AND RECREATION</b>												
Libraries	177,695	92,222	8,486	70,194	10,739	18,202	19,185	7,231	11,980	2,857	6,793	9,041
Recreation	301,858	114,591	31,423	154,308	26,838	24,077	26,831	21,697	29,206	25,659	1,536	23,008
<b>CULTURE AND RECREATION TOTAL</b>	<b>479,553</b>	<b>206,813</b>	<b>39,909</b>	<b>224,502</b>	<b>37,577</b>	<b>42,279</b>	<b>46,016</b>	<b>28,928</b>	<b>41,186</b>	<b>28,516</b>	<b>8,329</b>	<b>32,049</b>

## Expenditure Summary by Category and Subcategory (\$000s)

	Total	Thru FY23	Est FY24	6 Yr Total	FY 25	FY 26	FY 27	FY 28	FY 29	FY 30	Beyond 6 Yrs	FY 25 Approp.
<b>CONSERVATION OF NATURAL RESOURCES</b>												
Ag Land Preservation	23,873	16,413	3,287	4,173	1,472	1,261	360	360	360	360	-	1,085
Storm Drains	96,727	51,467	10,098	35,162	6,131	6,315	5,679	5,679	5,679	5,679	-	10,021
Stormwater Management	439,087	108,022	24,788	306,277	31,108	24,261	87,932	48,811	57,885	56,280	-	10,278
<b>CONSERVATION OF NATURAL RESOURCES TOTAL</b>	<b>559,687</b>	<b>175,902</b>	<b>38,173</b>	<b>345,612</b>	<b>38,711</b>	<b>31,837</b>	<b>93,971</b>	<b>54,850</b>	<b>63,924</b>	<b>62,319</b>	<b>-</b>	<b>21,384</b>
<b>COMMUNITY DEVELOPMENT AND HOUSING</b>												
Community Development	10,083	3,514	2,312	4,257	797	688	693	693	693	693	-	797
Housing (MCG)	726,854	375,887	108,967	242,000	98,230	33,850	39,100	24,050	23,570	23,200	-	98,230
<b>COMMUNITY DEVELOPMENT AND HOUSING TOTAL</b>	<b>736,937</b>	<b>379,401</b>	<b>111,279</b>	<b>246,257</b>	<b>99,027</b>	<b>34,538</b>	<b>39,793</b>	<b>24,743</b>	<b>24,263</b>	<b>23,893</b>	<b>-</b>	<b>99,027</b>
<b>HOUSING OPPORTUNITIES COMMISSION</b>												
Housing (HOC)	89,377	23,348	58,529	7,500	1,250	1,250	1,250	1,250	1,250	1,250	-	1,020
<b>HOUSING OPPORTUNITIES COMMISSION TOTAL</b>	<b>89,377</b>	<b>23,348</b>	<b>58,529</b>	<b>7,500</b>	<b>1,250</b>	<b>1,250</b>	<b>1,250</b>	<b>1,250</b>	<b>1,250</b>	<b>1,250</b>	<b>-</b>	<b>1,020</b>
<b>REVENUE AUTHORITY</b>												
Miscellaneous Projects (Revenue Authority)	38,767	22,482	4,470	11,815	1,645	2,252	443	1,975	5,500	-	-	-
<b>REVENUE AUTHORITY TOTAL</b>	<b>38,767</b>	<b>22,482</b>	<b>4,470</b>	<b>11,815</b>	<b>1,645</b>	<b>2,252</b>	<b>443</b>	<b>1,975</b>	<b>5,500</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>MONTGOMERY COUNTY PUBLIC SCHOOLS</b>												
Countywide	3,601,122	1,874,024	381,467	1,345,631	311,232	288,648	239,081	220,462	163,093	123,115	-	262,936
Individual Schools	1,306,223	511,624	141,467	653,132	154,365	188,513	194,793	109,011	6,450	-	-	45,493
Miscellaneous Projects	(39,696)	-	-	(91,187)	(54,519)	(110,476)	(99,954)	(81,286)	70,274	184,774	51,491	(54,519)
<b>MONTGOMERY COUNTY PUBLIC SCHOOLS TOTAL</b>	<b>4,867,649</b>	<b>2,385,648</b>	<b>522,934</b>	<b>1,907,576</b>	<b>411,078</b>	<b>366,685</b>	<b>333,920</b>	<b>248,187</b>	<b>239,817</b>	<b>307,889</b>	<b>51,491</b>	<b>253,910</b>
<b>MONTGOMERY COLLEGE</b>												
Higher Education	1,110,945	613,848	83,278	381,703	48,881	50,000	61,515	126,357	62,137	32,813	32,116	47,519
<b>MONTGOMERY COLLEGE TOTAL</b>	<b>1,110,945</b>	<b>613,848</b>	<b>83,278</b>	<b>381,703</b>	<b>48,881</b>	<b>50,000</b>	<b>61,515</b>	<b>126,357</b>	<b>62,137</b>	<b>32,813</b>	<b>32,116</b>	<b>47,519</b>
<b>M-NCPPC</b>												
Acquisition	356,255	123,183	54,945	57,895	12,974	12,000	8,326	8,215	8,190	8,190	120,232	12,974
Development	643,850	207,130	140,883	245,126	56,789	40,723	39,006	37,938	35,721	34,949	50,711	49,011
<b>M-NCPPC TOTAL</b>	<b>1,000,105</b>	<b>330,313</b>	<b>195,828</b>	<b>303,021</b>	<b>69,763</b>	<b>52,723</b>	<b>47,332</b>	<b>46,153</b>	<b>43,911</b>	<b>43,139</b>	<b>170,943</b>	<b>61,985</b>
<b>Total</b>	<b>Thru FY23</b>	<b>Est FY24</b>	<b>6 Yr Total</b>	<b>FY 25</b>	<b>FY 26</b>	<b>FY 27</b>	<b>FY 28</b>	<b>FY 29</b>	<b>FY 30</b>	<b>Beyond 6 Yrs</b>	<b>FY 25</b>	

Expenditure Summary by Category and Subcategory (\$000s)

	Total	Thru FY23	Est FY24	6 Yr Total	FY 25	FY 26	FY 27	FY 28	FY 29	FY 30	Beyond 6 Yrs	FY 25 Approp.
												Approp.
	15,549,481	7,093,353	1,810,183	5,839,157	1,117,155	996,592	1,148,395	981,762	833,585	761,668	806,788	776,402







## All Agency Funding Summary

### All Agency Funding Summary (\$000s)

	Total	Thru FY23	Est FY24	6 Yr Total	FY 25	FY 26	FY 27	FY 28	FY 29	FY 30	Beyond 6 Yrs
Aging Schools Program	6,578	4,844	1,734	-	-	-	-	-	-	-	-
Agricultural Transfer Tax	4,864	2,362	800	1,702	702	200	200	200	200	200	-
Community Development Block Grant	5,840	5,840	-	-	-	-	-	-	-	-	-
Contributions	71,231	24,146	15,939	31,146	3,647	2,600	2,700	11,013	7,585	3,601	-
Contributions: Bethesda Park Impact Payments	24,500	9,731	5,969	8,800	4,100	2,600	700	1,400	-	-	-
Current Revenue: Cable TV	92,940	75,328	1,073	16,539	3,907	3,020	2,773	2,526	2,280	2,033	-
Current Revenue: CUPF	1,971	1,646	325	-	-	-	-	-	-	-	-
Current Revenue: Enterprise (M-NCPPC)	19,012	8,973	6,289	3,750	2,500	1,250	-	-	-	-	-
Current Revenue: Fire	97,609	16,632	17,588	63,389	6,799	9,203	9,617	10,458	12,728	14,584	-
Current Revenue: General	1,233,350	636,504	141,939	453,702	138,580	71,473	67,452	59,295	58,567	58,335	1,205
Current Revenue: Liquor	14,462	2,680	3,771	8,011	1,783	1,213	2,144	2,200	671	-	-
Current Revenue: M-NCPPC	6,935	2,517	1,718	2,700	450	450	450	450	450	450	-
Current Revenue: Mass Transit	360,534	74,335	84,834	201,365	17,840	27,550	47,895	38,230	31,875	37,975	-
Current Revenue: MCPS	750	750	-	-	-	-	-	-	-	-	-
Current Revenue: Montgomery Housing Initiative	4,775	4,775	-	-	-	-	-	-	-	-	-
Current Revenue: Parking - Bethesda	60,430	24,487	6,333	29,610	3,933	5,938	5,771	5,503	5,310	3,155	-
Current Revenue: Parking - Montgomery Hill	100	100	-	-	-	-	-	-	-	-	-
Current Revenue: Parking - Silver Spring	47,634	21,054	7,106	19,474	3,310	3,428	2,509	3,409	3,409	3,409	-
Current Revenue: Parking - Wheaton	3,008	712	725	1,571	132	170	282	409	289	289	-
Current Revenue: Permitting Services	20,991	20,991	-	-	-	-	-	-	-	-	-
Current Revenue: Solid Waste Disposal	42,119	32,566	5,663	3,890	2,000	1,890	-	-	-	-	-
Current Revenue: Urban District Bethesda	435	435	-	-	-	-	-	-	-	-	-
Current Revenue: Water Quality Protection	118,988	57,144	9,696	52,148	19,862	9,557	6,000	5,483	6,109	5,137	-
Developer Payments	8,209	5,206	1,012	1,991	550	841	150	150	150	150	-
Fed Stimulus (State Allocation)	6,550	6,550	-	-	-	-	-	-	-	-	-
Federal Aid	653,871	257,971	21,133	374,767	28,096	37,530	168,193	70,980	68,368	1,600	-
G.O. Bond Premium	70,722	54,492	16,230	-	-	-	-	-	-	-	-
G.O. Bonds	5,773,905	2,915,145	667,492	1,762,694	381,565	329,657	279,364	268,230	254,948	248,930	428,574
HIF Revolving Program	320,216	187,675	30,032	102,509	17,355	16,331	15,740	16,956	17,370	18,757	-
HOC Bonds	50,000	2,918	47,082	-	-	-	-	-	-	-	-
Impact Tax	245,078	116,799	31,412	96,867	25,867	14,200	14,200	14,200	14,200	14,200	-

All Agency Funding Summary (\$000s)

	Total	Thru FY23	Est FY24	6 Yr Total	FY 25	FY 26	FY 27	FY 28	FY 29	FY 30	Beyond 6 Yrs
Intergovernmental	20,770	10,989	3,629	6,152	2,301	1,801	2,050	-	-	-	-
Investment Income	1,099	609	10	480	220	220	10	10	10	10	-
Land Sale	56,479	36,266	12,598	7,615	7,615	-	-	-	-	-	-
Land Sale (M-NCPPC Only)	513	513	-	-	-	-	-	-	-	-	-
Loan Repayment Proceeds	252,322	129,441	58,390	64,491	19,645	10,669	21,260	5,044	4,630	3,243	-
Local Area Transportation Impr Program (LATIP)	101,200	2	(2)	-	-	-	-	-	-	-	101,200
Long-Term Financing	186,780	101,675	12,428	72,677	14,256	51	38,370	8,000	6,000	6,000	-
M-NCPPC Bonds	134,092	62,077	24,464	45,813	7,935	7,915	7,612	7,561	7,481	7,309	1,738
Major Facilities Capital Projects Fund (College)	17,500	10,519	5,481	1,500	-	-	-	-	-	1,500	-
Op Lanes Maryland Transit Funding	169,679	-	-	169,679	-	28,091	54,617	69,116	17,855	-	-
PAYGO	221,921	221,921	-	-	-	-	-	-	-	-	-
POS-Stateside (M-NCPPC Only)	200	200	-	-	-	-	-	-	-	-	-
Program Open Space	263,091	44,088	50,981	54,000	9,000	9,000	9,000	9,000	9,000	9,000	114,022
Qualified Zone Academy Funds	4,142	3,939	203	-	-	-	-	-	-	-	-
Recordation Tax	1,091,326	620,497	79,543	391,286	55,701	61,112	63,847	66,139	70,611	73,876	-
Recordation Tax Premium (MCG)	320,724	121,968	38,108	160,648	22,869	25,091	26,213	27,154	28,990	30,331	-
Recordation Tax Premium (MCPS)	174,201	-	13,553	160,648	22,869	25,091	26,213	27,154	28,990	30,331	-
Revenue Authority	27,168	19,482	4,317	3,369	254	422	443	1,975	275	-	-
Revenue Bonds	85,866	-	28,365	37,501	19,205	12,588	5,708	-	-	-	20,000
Revenue Bonds: Liquor Fund	69,521	69,521	-	-	-	-	-	-	-	-	-
Revolving Fund (M-NCPPC Only)	32,398	16,798	3,000	12,600	2,100	2,100	2,100	2,100	2,100	2,100	-
Revolving Fund: Current Revenue	4,607	1,166	3,441	-	-	-	-	-	-	-	-
Revolving Fund: G.O. Bonds	25,580	12,202	13,378	-	-	-	-	-	-	-	-
School Facilities Payment	3,213	2,862	351	-	-	-	-	-	-	-	-
Schools Impact Tax	365,914	183,913	11,902	170,099	16,630	24,232	28,508	34,210	34,210	32,309	-
Short-Term Financing	331,787	196,113	32,220	103,165	15,904	5,613	36,496	13,528	1,489	30,135	289
Short-Term Lease Financing	3,817	3,122	695	-	-	-	-	-	-	-	-
State Aid	1,714,674	515,456	259,294	894,262	217,520	210,815	153,073	157,172	85,130	70,552	45,662
State Bonds (M-NCPPC Only)	1,025	775	250	-	-	-	-	-	-	-	-
State Bus Rapid Transit Fund	28,788	-	3,320	25,468	11,253	10,117	4,098	-	-	-	-
State ICC Funding (M-NCPPC Only)	1,913	1,662	251	-	-	-	-	-	-	-	-
Stormwater Management Waiver Fees	5,081	2,301	380	2,400	400	400	400	400	400	400	-
TEA-21	2,368	2,368	-	-	-	-	-	-	-	-	-
Transportation Enhancement Program	737	737	-	-	-	-	-	-	-	-	-
Transportation Improvement Credit	500	500	-	-	-	-	-	-	-	-	-

**All Agency Funding Summary (\$000s)**

	<b>Total</b>	<b>Thru FY23</b>	<b>Est FY24</b>	<b>6 Yr Total</b>	<b>FY 25</b>	<b>FY 26</b>	<b>FY 27</b>	<b>FY 28</b>	<b>FY 29</b>	<b>FY 30</b>	<b>Beyond 6 Yrs</b>
Utility Incentives	7,133	5,873	1,260	-	-	-	-	-	-	-	-
Utility Merger Funds	14,342	5,126	9,216	-	-	-	-	-	-	-	-
Water Quality Protection Bonds	278,629	50,667	9,283	218,679	8,500	22,163	42,237	42,107	51,905	51,767	-
White Flint Special Tax District	160,774	62,697	3,979	-	-	-	-	-	-	-	94,098
<b>Total</b>	<b>7,093,481</b>	<b>7,093,353</b>	<b>1,810,183</b>	<b>5,839,157</b>	<b>1,117,155</b>	<b>996,592</b>	<b>1,148,395</b>	<b>833,585</b>	<b>761,668</b>	<b>806,788</b>	

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