

**FY11-16 PUBLIC SERVICES PROGRAM: FISCAL PLAN**

**CONSOLIDATED FIRE TAX DISTRICT**

FISCAL PROJECTIONS	FY10 ESTIMATE	FY11 REC	FY12 PROJECTION	FY13 PROJECTION	FY14 PROJECTION	FY15 PROJECTION	FY16 PROJECTION
<b>ASSUMPTIONS</b>							
Property Tax Rate: Real Property	0.105	0.100	0.103	0.100	0.097	0.092	0.086
Assessable Base: Real Property (000)	168,676,000	170,479,000	174,877,000	183,888,000	193,027,000	206,851,000	222,759,000
Property Tax Collection Factor: Real Property	99.1%	99.1%	99.1%	99.1%	99.1%	99.1%	99.1%
Property Tax Rate: Personal Property	0.262	0.250	0.258	0.250	0.243	0.230	0.215
Assessable Base: Personal Property (000)	4,102,046	4,144,385	4,210,792	4,265,971	4,328,387	4,415,366	4,480,868
Property Tax Collection Factor: Personal Property	97.5%	97.5%	97.5%	97.5%	97.5%	97.5%	97.5%
Indirect Cost Rate	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
CPI (Fiscal Year)	1.0%	2.1%	2.3%	2.5%	2.6%	2.8%	3.0%
Investment Income Yield	0.3%	0.9%	1.8%	3.3%	4.0%	4.5%	4.8%
<b>BEGINNING FUND BALANCE</b>	<b>13,783,610</b>	<b>0</b>	<b>1,561,120</b>	<b>5,110,260</b>	<b>6,346,330</b>	<b>6,418,730</b>	<b>5,824,500</b>
<b>REVENUES</b>							
Taxes	185,994,490	179,046,630	189,073,920	192,631,310	195,784,990	198,491,650	199,241,610
Licenses & Permits	1,901,460	1,901,460	1,944,240	1,991,870	2,043,660	2,100,880	2,163,910
Charges For Services	1,894,610	16,594,610	16,967,980	17,383,700	17,835,670	18,335,060	18,885,120
Fines & Forfeitures	0	0	0	0	0	0	0
Intergovernmental	2,058,720	1,293,000	1,322,100	1,354,490	1,389,700	1,428,610	1,471,470
Miscellaneous	470,000	310,000	680,000	1,280,000	1,640,000	1,920,000	2,110,000
<b>Subtotal Revenues</b>	<b>192,319,280</b>	<b>199,145,700</b>	<b>209,988,240</b>	<b>214,641,370</b>	<b>218,694,020</b>	<b>222,276,200</b>	<b>223,872,110</b>
<b>INTERFUND TRANSFERS (Net Non-CIP)</b>							
Transfers To Debt Service Fund	(8,349,570)	(9,745,860)	(10,810,860)	(11,839,450)	(12,251,020)	(13,052,300)	(12,181,650)
GO Bonds	(3,807,570)	(5,236,630)	(6,040,180)	(6,852,850)	(7,902,170)	(8,742,450)	(7,890,200)
Fire and Rescue Fuel Management System	0	0	(311,200)	(568,250)	(568,250)	(568,250)	(568,250)
Fire and Rescue Equipment (Apparatus Mgmt.)	(4,542,000)	(4,509,230)	(4,459,480)	(4,418,350)	(3,780,600)	(3,741,600)	(3,723,200)
Transfers To The General Fund	(6,483,180)	(120,750)	(120,750)	(120,750)	(120,750)	(120,750)	(120,750)
FY10 Fund Balance	(6,362,430)	0	0	0	0	0	0
DCM	(120,750)	(120,750)	(120,750)	(120,750)	(120,750)	(120,750)	(120,750)
Transfers From The General Fund	0	250,000	250,000	250,000	250,000	250,000	250,000
EMST Fee Payment for Uninsured Residents	0	250,000	250,000	250,000	250,000	250,000	250,000
<b>TOTAL RESOURCES</b>	<b>191,270,140</b>	<b>189,529,090</b>	<b>200,867,750</b>	<b>208,041,430</b>	<b>212,918,580</b>	<b>215,771,880</b>	<b>217,644,210</b>
<b>CIP CURRENT REVENUE APPROP. PSP OPER. BUDGET APPROP/ EXPS.</b>							
Operating Budget	(191,235,140)	(187,967,970)	(187,967,970)	(187,967,970)	(187,967,970)	(187,967,970)	(187,967,970)
Labor Agreement	n/a	0	312,680	312,680	312,680	312,680	312,680
Annualizations and One-Time	n/a	n/a	(335,380)	(335,380)	(335,380)	(335,380)	(335,380)
Apparatus Replacement	n/a	n/a	148,060	148,060	148,060	216,530	1,061,000
Capital Operating Budget Impacts	n/a	n/a	(64,000)	(1,974,000)	(3,001,000)	(3,025,000)	(3,028,000)
Electronic Patient Care Reporting	n/a	n/a	0	(279,760)	(309,510)	(309,510)	(309,510)
Four Person Staffing	n/a	n/a	(3,492,000)	(6,984,000)	(10,476,000)	(13,968,000)	(17,460,000)
Milestone and Kingsview Ambulances	n/a	n/a	(1,350,000)	(1,350,000)	(1,350,000)	(1,350,000)	(1,350,000)
Motor Pool Rate Adjustment	n/a	n/a	(401,520)	(401,520)	(401,520)	(401,520)	(401,520)
Recruit Class Staffing Cost	n/a	n/a	(2,280,000)	(2,280,000)	(2,280,000)	(2,280,000)	(2,280,000)
SAFER Grant Costs	n/a	n/a	(327,360)	(583,210)	(839,210)	(839,210)	(839,210)
<b>Subtotal PSP Oper Budget Approp / Exp's</b>	<b>(191,235,140)</b>	<b>(187,967,970)</b>	<b>(195,757,490)</b>	<b>(201,695,100)</b>	<b>(206,499,850)</b>	<b>(209,947,380)</b>	<b>(212,597,910)</b>
<b>TOTAL USE OF RESOURCES</b>	<b>(191,270,140)</b>	<b>(187,967,970)</b>	<b>(195,757,490)</b>	<b>(201,695,100)</b>	<b>(206,499,850)</b>	<b>(209,947,380)</b>	<b>(212,597,910)</b>
<b>YEAR END FUND BALANCE</b>	<b>0</b>	<b>1,561,120</b>	<b>5,110,260</b>	<b>6,346,330</b>	<b>6,418,730</b>	<b>5,824,500</b>	<b>5,046,300</b>
<b>END-OF-YEAR RESERVES AS A PERCENT OF RESOURCES</b>	<b>0.0%</b>	<b>0.8%</b>	<b>2.5%</b>	<b>3.1%</b>	<b>3.0%</b>	<b>2.7%</b>	<b>2.3%</b>

**Assumptions:**

1. The tax rates for the Consolidated Fire Tax District are adjusted to maintain a fund balance of approximately 2.5 percent of resources.
2. The labor contract with the International Association of Fire Fighters, Local 1664 expires at the end of FY11.
3. The labor contract with the Municipal and County Government Employees Organization, Local 1994 expires at the end of FY11.
4. These projections are based on the Executive's Recommended Budget and include negotiated labor agreements, the operating costs of capital facilities, the fiscal impact of approved legislation or regulations, and other programmatic commitments. They do not include inflation or unapproved service improvements. The projected future expenditures, revenues, and fund balance may vary based on changes to fee or tax rates, usage, inflation, future labor agreements, and other factors not assumed here.
5. The costs of capital facilities will be included in future budgets as projects are completed and their costs defined. Implementation of additional phases of the Four-Person Staffing initiative and other staffing improvements are presented here for illustrative purposes. Staffing decisions will be reviewed and determined on an annual basis.