



Mission Statement



Isiah Leggett
ISIAH LEGGETT

MONTGOMERY COUNTY GOVERNMENT

WE pursue the common good by working for and with Montgomery County's diverse community members to provide:

- A Responsive and Accountable County Government
- Affordable Housing in an Inclusive Community
- An Effective and Efficient Transportation Network
- Children Prepared to Live and Learn
- Healthy and Sustainable Communities
- Safe Streets and Secure Neighborhoods
- A Strong and Vibrant Economy
- Vital Living for All of Our Residents

AS dedicated public servants, the employees of the Montgomery County government strive to embody in our work these essential values:

- Collaboration
- Competence
- Fiscal Prudence
- Inclusiveness
- Innovation
- Integrity
- Knowledge
- Respect for the Individual
- Transparency

www.montgomerycountymd.gov



OFFICE OF MANAGEMENT AND BUDGET

Isiah Leggett
County Executive

Joseph F. Beach
Director

MEMORANDUM

July 14, 2010

TO: Interested Readers

FROM: Joseph F. Beach, Director

SUBJECT: FY11 Operating and Capital Budgets
FY11-16 Capital Improvements Program (CIP)

These volumes contain the Approved FY11 Operating and Capital Budgets and the FY11-16 Capital Improvements Program (CIP) for Montgomery County. In accordance with the law, the County Council, after receiving the recommendations of the County Executive and the advice of interested parties through public hearings and other means, approved the Budgets on May 27, 2010, for the fiscal year that began on July 1. These Budgets reflect the judgment of the County Executive and the County Council on how best to provide a level of services and capital investment commensurate with the expectations of Montgomery County residents at affordable and fair levels of taxation.

The total FY11 Operating Budget from all sources of funds is \$4.27 billion, a decrease of \$203.2 million or 4.5 percent from the Approved FY10 Budget. ¹ Because Capital Budget appropriations can be made for multiple fiscal years, comparisons from one fiscal year to the next do not provide useful information.

As detailed in the Budget Highlights and in the appropriate departmental sections, these Budgets continue to support the County's priority objectives including:

- A Responsive and Accountable County Government
- Affordable Housing in an Inclusive Community
- An Effective and Efficient Transportation Network

¹ Excluding the FY10 double appropriation of \$79.5 million for payment of debt service for construction of Montgomery County Public Schools facilities, the total FY11 Operating Budget from all sources of funds is a reduction of \$123.6 million or 2.8 percent from the Approved FY10 Budget.

- Children Prepared to Live and Learn
- Healthy and Sustainable Communities
- Safe Streets and Secure Neighborhoods
- A Strong and Vibrant Economy
- Vital Living for All of Our Residents

This Budget, approved at the County Charter limit on property taxes, is balanced through a combination of expenditure restraint and revenue adjustments. A tax credit of \$692 per owner-occupied residential household partially offsets rising property assessments to provide tax relief for our residents. To preserve essential services and maintain reserves at existing policy levels, it was necessary to increase the fuel energy tax beginning in May 2010. The County Executive intends to sunset this tax rate increase at the end of FY12. In addition, the tax on wireless phones was also increased in the FY11 budget. The Emergency Medical Transport Fee was instituted for FY11 to provide continuing resources for Fire and Rescue apparatus and other needs. Tax Supported reserves are funded at the County's existing policy level to provide for unforeseen contingencies.

In order to reduce costs and minimize our use of paper, we have provided an abbreviated version of the Operating Budget for each County Government Department. You may view a more detailed description of each department's budget by visiting the Office of Management and Budget webpage at www.montgomerycountymd.gov/omb.

You are invited to read the contents of these volumes for a description of the Approved Capital and Operating Budgets and the descriptions of the FY11-16 CIP. Please call the Office of Management and Budget at (240)777-2800 for further information. This information is also available on the Internet on the Montgomery County home page at www.montgomerycountymd.gov/omb.

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Affordable Housing in an Inclusive Community...

- Invest over \$30 million in the Montgomery Housing Initiative fund to acquire and rehabilitate the County's affordable housing stock.
- Continued funding from federal grants for affordable housing, housing rehabilitation, commercial revitalization, and preventing homelessness.
- Maintain housing code enforcement to neighborhoods for improving safety and sanitary living conditions.
- Continue to offer landlord tenant mediation services to an expanding immigrant population and provide emergency housing services for eviction prevention and special relocations.
- Fund the SuperNOFA Samaritan Initiative to provide shelter and housing services for the homeless.
- Continue the Housing First Program to rapidly place homeless individuals and families in permanent housing.

Children Prepared to Live and Learn...

- Provide resources to accommodate the enrollment of 143,309 students.
- Make a County contribution to MCPS of \$1,425.4 million, including \$10.3 million of carryover funds.
- Support MCPS programs through expenditures in other County departments, such as Health and Human Services, Public Libraries, Police, Recreation, Community Use of Public Facilities, and Environmental Protection.
- Complete VISION2030, a 20 year plan to help shape the future of Countywide recreation, park services, and facilities.
- Open the high-tech Rockville Science Center providing 20 additional science labs.
- Continuation of the Sports Academy Program which provides students the opportunity to participate in after-school programming in a safe, positive, and supervised environment.



An Effective and Efficient Transportation Network...



- Continue the new “Round Rockville” bus service in partnership with the City of Rockville to provide enhanced service to the Rockville Town Center.
 - Maintain ridership on Ride On buses at about 26 million passengers to ease traffic congestion.
 - Maintain free Ride On bus service for seniors and people with disabilities between 9:30 am – 3:00 pm on weekdays.
 - Continue to develop a new Computer Aided Dispatch/Automatic Vehicle Locator in all Ride On depots, providing real-time location data, a stable communication system, and a base from which to implement automated transit information.
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- Replace aging and inefficient lighting systems in public garages with energy efficient lighting systems.

Healthy and Sustainable Communities...

- Continue to enhance water quality by implementing the standards of the new Municipal Separate Storm Sewer System permit and the recommendations of the Sustainability Working Group.
- Continue operating gas-to-energy plants at the Oaks and Gude Landfills.
- Reduce nitrogen oxide emissions by over 40 percent at the Resource Recovery Facility.
- Continue to work with the Maryland Department of the Environment to help County homeowners receive Bay Restoration grants to upgrade their existing septic systems, which will reduce nitrogen inputs into the Chesapeake Bay.

- Increase the Washington Suburban Sanitary Commission's (WSSC) infrastructure maintenance and renewal efforts by providing funds for 36 miles of small water main reconstruction (a five mile increase) and for 15 miles of inspection, repair, and installation of fiber optic cabling (an early warning system) for large diameter water mains involving pre-stressed concrete cylinder pipe.
- Continue to maintain a public health website dedicated to H1N1 virus to keep the public informed of vaccination clinics.
- Increase access to healthcare for 28,000 low-income uninsured patients through the Montgomery Cares Program.
- Continued funding for the Dedicated Administrative Care Coordination Team to provide care coordination to pregnant women with Medical Assistance.
- Sustain the Maternity Partnership Program for approximately 2,100 pregnant women.
- Continued funding for a satellite clinic for Sexually Transmitted Diseases in the Germantown area.
- Maintain Dental Program services at six dental clinics for low income, uninsured pregnant women and children, adults and seniors.
- Support major new initiatives in WSSC's capital budget, including projects to rehabilitate or reconstruct large diameter water mains and trunk sewers, as well as continuing to support environmental projects at Blue Plains and other facilities.

A Responsive and Accountable County Government...

- Move County operations out of leased spaces, saving the County approximately \$3 million.
- Continue to upgrade County business systems and streamline business processes as part of the Technology Modernization project.
- Continuation of the "no wrong door/customer service initiative" to improve the intake and screening process resulting in better customer access to the full range of services offered by Health and Human Services and improved customer satisfaction.

- Fund the full implementation of MC311, a centralized call center providing a one-stop source for information and referral for County services. This was done efficiently by consolidating five existing call centers and information and referral services from twelve departments into the MC311 centralized call center. Already call center hours have been standardized, and the center has responded to more than 25,000 calls during the first two months of operation.
- Continue to provide 24x7 access to the County's permitting database that allows customers and residents to view applications and construction plans.
- Continue Business Process Reengineering and the Enterprise Resource Planning (ERP) implementation to provide state-of-the-art support for the County's financial, budgeting, procurement, human resources and payroll functions.
- Expanded the County's social media presence from YouTube to Facebook and Twitter providing the ability to reach large numbers of people in short time frames.
- Continue to work on ARRA funded grants in the following Departments/Agencies: Department of Correction and Rehabilitation, Department of Economic Development, Department of Environmental Protection, Department of Transportation, Health and Human Services, Housing Opportunities Commission, Montgomery County Public Schools, Department of Police, Department of Housing and Community Affairs, and the Sheriff's Office.
- Implement early voting for the upcoming FY11 Gubernatorial Election cycle that features State and County Primary and General Elections. The County will open five Early Voting Centers six days prior to each Election.
- Fund four positions to improve access to County facilities for the disabled.

Safe Streets and Secure Neighborhoods...

- Add one sworn and six civilian positions for the Police Forensics Laboratory to meet new State imposed accreditation standards.
- Provide recruit class for 36 police officer candidates in July 2010.
- Open the Milestone fire station in the summer of 2010.

- Operate apparatus maintenance in a central maintenance facility; several apparatus maintenance operations were consolidated from county-wide facilities in FY10.
- Establish an Emergency Medical Transport Fee to provide needed resources for Montgomery County Fire and Rescue Service (MCFRS).
- Move MCFRS and Police into the new Public Safety Headquarters, co-locating several organizational units and greatly reducing the need for leased space.
- Continue to meet or exceed State performance goals for closing domestic relations cases within State time guidelines.
- Continue to improve the management of cases involving Child in Need of Assistance Shelter and Termination of Parental Rights.
- Continue to promote security and preparedness by informing residents of weather and police emergencies using Alert Montgomery and conducting emergency exercises. Alerts will be sent to over 151,000 devices.

A Strong and Vibrant Economy...

- Operate five business incubator facilities to expand the County's economic base.
- Continuation of the eBiz Update, an online newsletter which provides the latest information on economic development activities and Department of Economic Development sponsored events through the year.

Vital Living for All of Our Residents...

- Support the redevelopment and economic vitality of the Bethesda area through the development of Parking Lot 31.
- Open the Mid-County Community Recreation Center and provide a full year of programming in the Wisconsin Center in Friendship Heights to offer expanded recreational activities in those communities.
- Continue to sponsor Independence Day celebrations in Mid-County and Upcounty locations.



- Open the Silver Spring Civic Building at Veteran's Plaza in July 2010.
 - Continued funding for the Emergency Safety Net Program to address the growing needs of residents, in response to the downturn of the economy.
 - Continuation of the program that provides supplemental funding to providers of services to the developmentally disabled.
 - Additional funding to increase the reimbursement rate for the County Energy Tax Rebate Program based on increased energy costs.
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- Enhanced services to Haitian and other French-speaking Immigrants.
 - Increased senior nutrition meals for those affected by HIV/AIDs, cancer, and other life-challenging illnesses.
 - Continuation of the African American Health Program, Asian American Health Initiative and Latino Health Initiative to address health disparities.
 - Continued funding of the Adult Day Care Subsidy Program for frail and/or disabled adults.
 - Expand Sunday operations at library branches from 33 weeks to 45 weeks.
 - Library branches will be open one hour later (until 6:00 pm) on Fridays and Saturdays to meet demand.

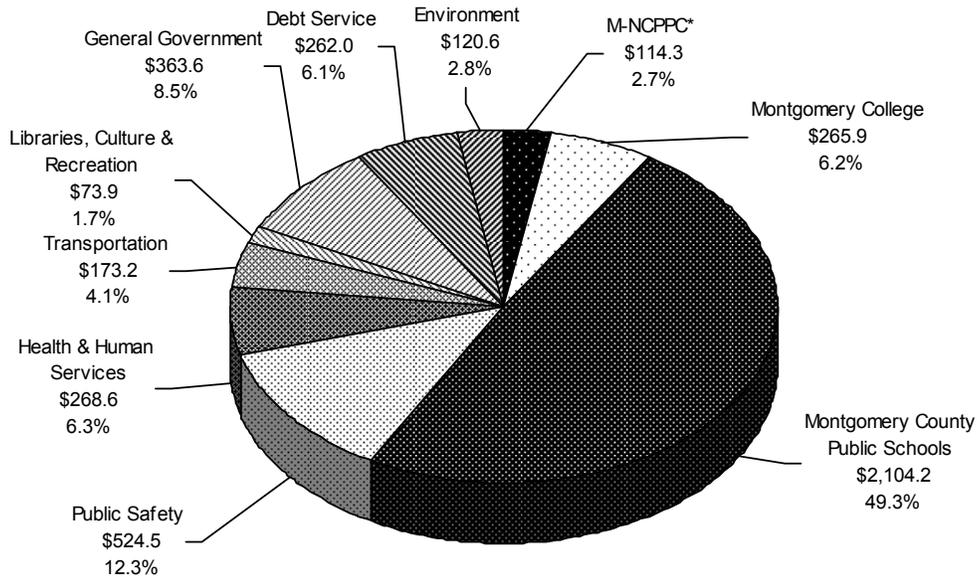
Funding the Budget...

- The tax-supported budget for Montgomery County Government decreases by \$87.6 million, a reduction of 7% from FY10.
- Approved a total tax-supported budget of \$3,655.9 million, and decrease of \$191.0 million or 5% compared to FY10.
- Tax-supported funding for MCPS decreases by \$20.7 million, a 1.1% decrease from FY10 (excluding the \$79.5 million debt service amount).
- Funding for Montgomery College's tax-supported programs is reduced by \$1.8 million, a 0.8% decrease compared to FY10.

- Tax-supported funding for the Maryland-National Capital Park and Planning Commission (M-NCPPC) decreases by \$14.0 million or 12.6% over FY10.
- Approved a total budget from all sources of \$4,270.8 million, which is \$203.2 million or 4.5% less than the FY10 budget.
- Slowed the growth in Montgomery County Government tax-supported spending from increases of 14.1% in FY07, 6.9% in FY08, and 1.6% in FY09, to a decrease of 2.2% in FY10 and a decrease of 7% in FY11.
- Abolished nearly 450 positions in County Government to reduce continuing costs and create a more sustainable budget.
- Consistent with Spending Affordability Guidelines, allow an 8.5% increase in Water and Sewer rates for WSSC.
- Increase from \$45.50 to \$49 per equivalent residential unit the Water Quality Protection Charge that supports the inspection and maintenance of public and private stormwater management facilities in the County, as well as new initiatives to improve water quality required under the County's new NPDES Municipal Separate Storm Sewer System (MS-4) permit.
- Maintain property taxes at the Charter limit with a \$692 homeowners property tax credit to support a progressive property tax structure. Promote existing mechanisms for senior citizens and those on fixed incomes to assist them as needed with property tax increases

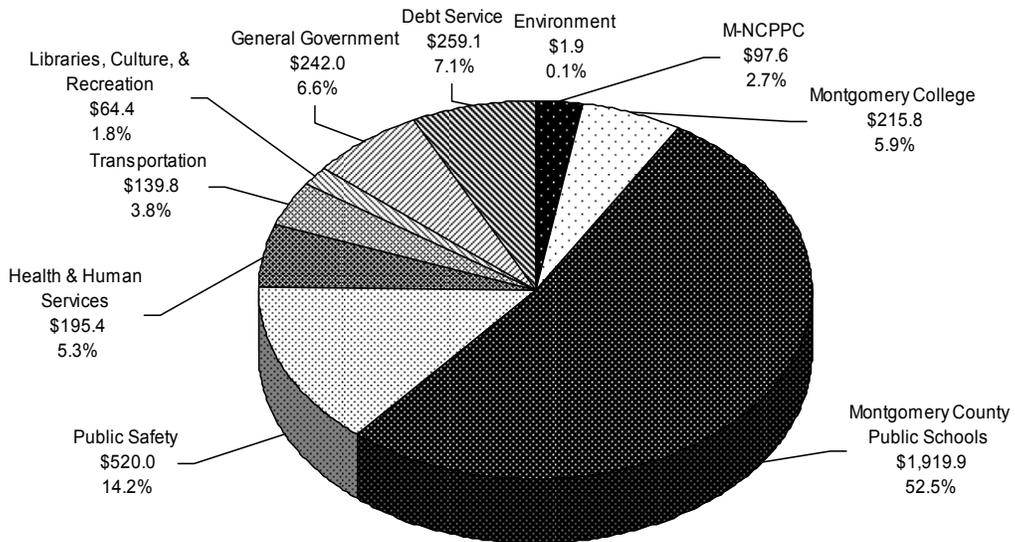
FY11 EXPENDITURES BY FUNCTION

TOTAL EXPENDITURES - \$4,270.8 (million)



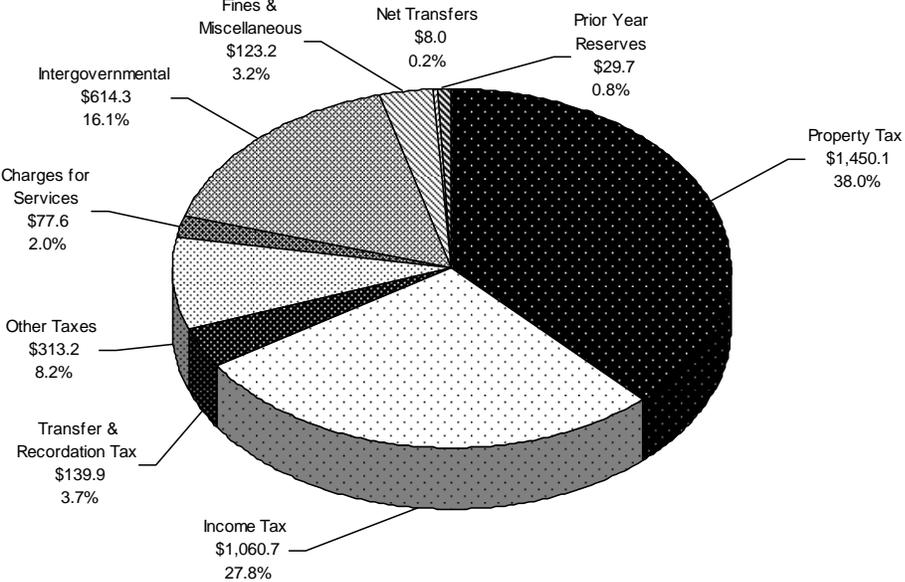
*Total M-NCPPC includes \$4.9 million debt service.

TAX SUPPORTED EXPENDITURES - \$3,655.9 (million)

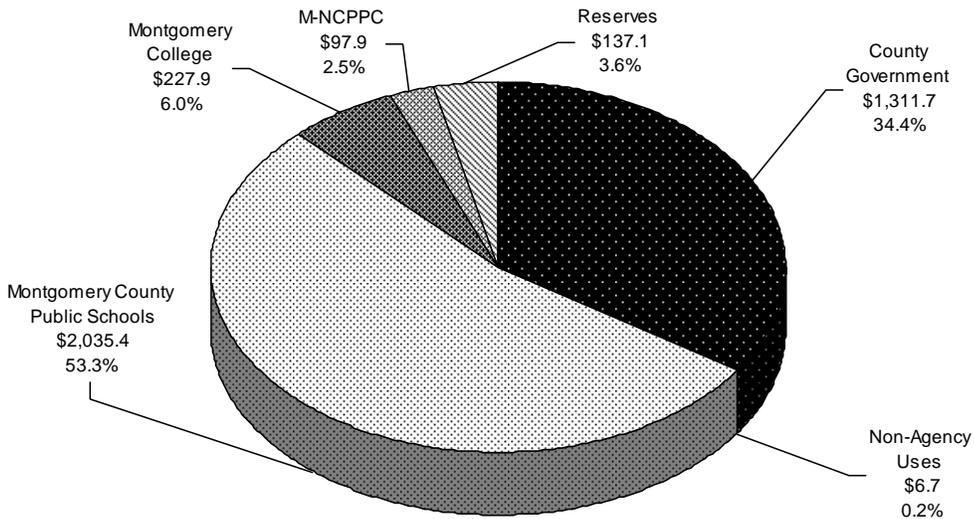


FY11 TAX SUPPORTED AGENCIES AND FUNDS

WHERE THE MONEY COMES FROM TOTAL APPROVED RESOURCES - \$3,816.7(million)



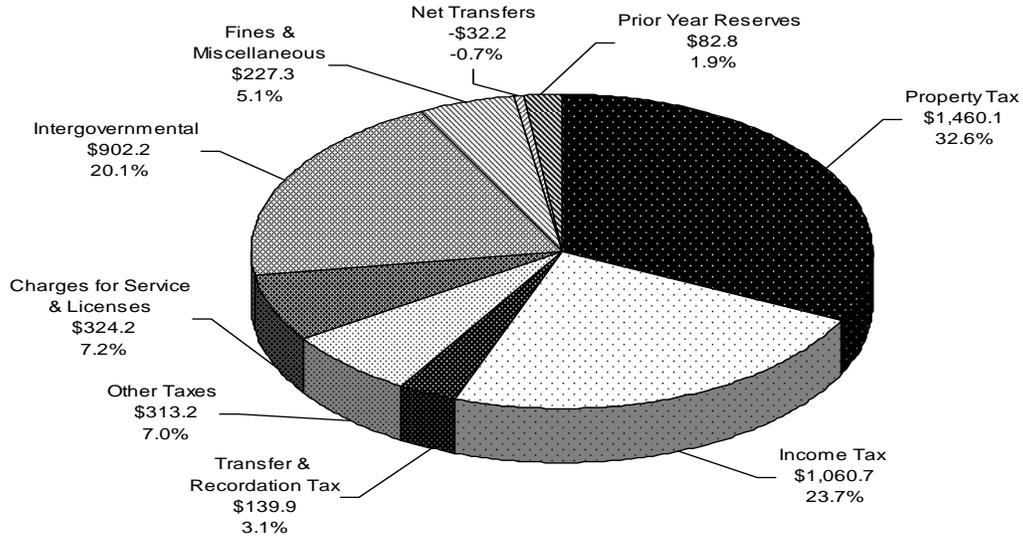
WHERE THE MONEY GOES * TOTAL APPROVED USES OF FUNDS - \$3,816.7 (million)



*This total covers the full Operating Budget, and funds to the CIP, Debt Service, and Reserves. Of this amount \$3,655,857,722 is approved in the Operating Budget.

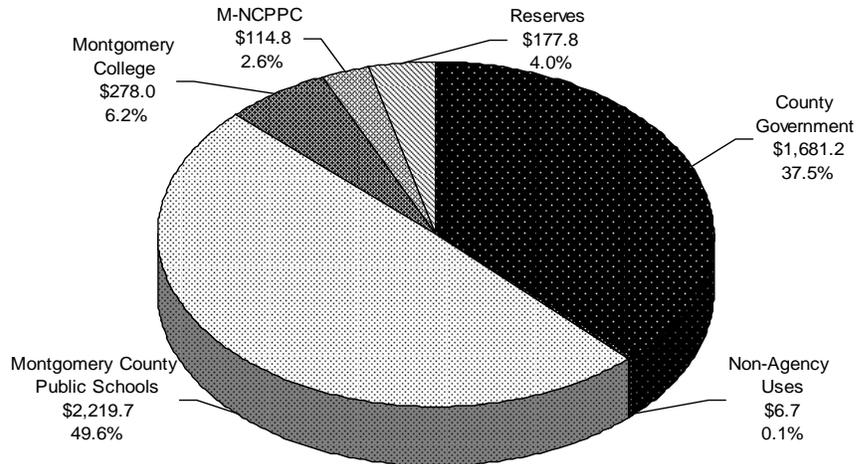
FY11 ALL AGENCIES / ALL FUNDS

WHERE THE MONEY COMES FROM
TOTAL APPROVED RESOURCES - \$4,478.2 (million)



FY11 ALL AGENCIES / ALL FUNDS

WHERE THE MONEY GOES *
TOTAL APPROVED USES OF FUNDS - \$4,478.2 (million)



*This total covers the full Operating Budget, and funds to the CIP, Debt Service and Reserves. Of this amount \$4,270,794,610 is approved in the Operating Budget.