


MEMORANDUM

February 28, 2008

TO: County Council

FROM: Susan D. John, Legislative Analyst 

SUBJECT: **Worksession: FY09-14 Capital Improvements Program, Revenue Authority**

The Planning, Housing, and Economic Development (PHED) Committee reviewed the Revenue Authority's FY09-14 CIP on February 19, and (2-0) recommended approval of all but one project of the CIP as submitted by the Executive. While the Revenue Authority initially requested \$5.5 million to fund renovations at Sligo Creek golf course, the Executive recommended not funding the project until all community concerns had been resolved. The Committee approved \$100,000 for Planning and Design for the golf course project, so that the Revenue Authority could conduct further studies if necessary as it meets with community representatives to address their concerns. The Committee recommended approval of the rest of the CIP as submitted by the Executive.

A. Overview

The Revenue Authority's FY09-14 CIP request consists of seven projects totaling \$36.1 million over the next six years. The projects include renovations and modifications at six golf courses: Sligo Creek; Falls Road; Little Bennett; Poolesville; Needwood; and Northwest, as well as one project at the Montgomery County Airpark. The Executive has recommended deferring projects at Sligo Creek, Needwood, and Northwest golf courses, and recommends funding totaling \$26.7 million over six years. Project description forms are attached at © 8-17. The Executive's recommended funding represents a \$400,000, or 1.5% decrease from the \$27.1 million approved in the amended FY07-12 program.

B. Background

The Revenue Authority was created in 1957 to construct and operate a variety of self-supporting projects. It is a self-supporting, public corporation that operates somewhat independently of County government; however, any project greater than \$50,000 must be reviewed and approved by the Executive and the Council. The corporation owns and operates self-sustaining projects that support the County's economic development, recreation, and transportation, and assists in financing County government projects by issuing bonds or other debt.

Up until 2006, the Revenue Authority operated five golf courses. That year, the Revenue Authority took over operation of the four Maryland-National Capital Park and Planning Commission (M-NCPPC) golf courses under a long-term lease with M-NCPPC. Those golf courses consist of Northwest Park, Needwood, Little Bennett, and Sligo Creek. The terms of the lease provide for reporting to the Planning Board on operations at M-NCPPC-owned courses. The Revenue Authority also owns the Montgomery County Airpark which it operates through a series of leases and subleases.

The Revenue Authority operates under Chapter 42 of the County Code. Prior to FY93, the Revenue Authority operated under State law. The transfer to the County enables local amendments to the Revenue Authority's governing law without requiring State legislative action.

C. Revenue Authority's Capital Improvements Program (CIP)

1. Golf Course Projects

The County's golf course system is the largest segment of the Revenue Authority's operated facilities. Its golf course system consists of nine public golf courses. Little Bennett, Hampshire Greens, and Falls Road are "high end" courses that permit public golfers to enjoy a country club type of experience without the high fees. Northwest is a Championship style golf course, offering experienced golfers more challenging play. Needwood, Laytonsville, Poolesville, and Rattlewood are the core facilities in the golf course system. Needwood is a 27-hole facility that offers an executive styled nine-hole course. Sligo Creek is a nine-hole course. In FY07, approximately 367,000 rounds of golf were played at Revenue Authority operated courses.

The Revenue Authority continues to work to increase public awareness about its courses and encourages new golfers by implementing golf promotions, hosting tournaments, and conducting golf clinics. The Revenue Authority also participates in the First Tee Program. This program uses golf as a platform to teach young people how to be successful both on and off the golf course. The First Tee partnership is now being offered at Laytonsville, Sligo Creek, Needwood, and Northwest.

All proposed golf course improvements follow a master plan developed in conjunction with golf course architects, who evaluated each course and developed phased strategies to increase playability and decrease maintenance costs.

Sligo Creek Golf Course (© 15-16)

FY 09-14 Total	\$5,500,000
FY 09 Authorization Request	\$ 300,000

This is a new project that includes modification of the golf course, addition of a new practice center, modification of the clubhouse, new irrigation, and the addition of a miniature golf course. *The Executive recommends deferring this project until community concerns have been resolved. The Revenue Authority Board has indicated it is willing to support the Executive's recommendation.*

After the Revenue Authority informed local area residents about its proposal to renovate Sligo Creek, many citizens became greatly concerned that such renovations could cause detrimental increases in local traffic; create overflow from the night lighting into surrounding residential areas; and have a harmful environmental impact. The Revenue Authority hired independent consultants to conduct various impact studies; examining: forest conservation; stormwater management; traffic; lighting; and make revenue projections based on proposed modifications.

Due to these ongoing community concerns, the Revenue Authority plans to develop an advisory group that is representative of those affected by the potential changes. The Revenue Authority will continue to work with the group to find an agreeable solution at Sligo Creek. As part of continued talks, further planning and design studies may be necessary. **In a February 4, 2008 letter to the Council President (© 18-19), the Chairman of the Revenue Authority Board stated the board agrees with the Executive's recommendation not to fund the Sligo Creek project at this time.** However, the board did request approval for the Revenue Authority to fund up to \$100,000 for Sligo Creek planning. He noted the funds would be used if the Revenue Authority determines that additional plans need to be developed or studies need to be conducted to find a solution to community concerns.

Committee recommendation: Approve funding for Planning, Design, and Supervision in the amount of \$100,000 for FY09.

Falls Road Golf Course (© 8)

FY 09-14 Total	\$510,000
FY 09 Authorization Request	\$110,000

This project includes improvements to the practice range and adds lights and a partial cover of the hitting areas in FY09 and FY10. In FY11, a stream connection is expected to be completed and will address erosion and drainage issues on the course. These changes will improve the practice facility, course playability, and allow for efficient course maintenance. *The Executive supports the request as submitted.*

Committee recommendation: Approve as submitted.

Little Bennett Golf Course (© 9)

FY 09-14 Total	\$255,000
FY 09 Authorization Request	\$255,000

This project provides improvements to the course's irrigation system and clubhouse. The irrigation system is outdated and inefficient. Upgrading it will allow for improved playing conditions and more efficient use of water. The clubhouse exterior also needs refurbishment, and this project will provide a low-maintenance solution. *The Executive supports the request as submitted.*

Committee recommendation: Approve as submitted.

Needwood Golf Course (© 10-11)

FY 09-14 Total	\$1,650,000
FY 09 Authorization Request	\$ 0

This is a new project that will provide improvements to the golf course and practice facilities, including lengthening the 200 yard driving range. *The Executive recommends deferring this project until capital improvement plans for the Sligo Creek Golf Course have been resolved. The Revenue Authority Board has indicated it is willing to support the Executive's recommendation.*

Committee recommendation: Defer this project until capital improvement plans for Sligo Creek have been resolved.

Northwest Golf Course (© 12-13)

FY 09-14 Total	\$2,250,000
FY 09 Authorization Request	\$ 0

This is a new project that will provide improvements to the golf course, including new tee complexes, improved bunkers, green surrounds, and improved fairways. *The Executive recommends deferring this project until capital improvement plans for the Sligo Creek Golf Course have been resolved. The Revenue Authority Board has indicated it is willing to support the Executive's recommendation.*

Committee recommendation: Defer this project until capital improvement plans for Sligo Creek have been resolved.

Poolesville Golf Course (© 14)

FY09-14 Total	\$1,430,000
FY09 Authorization Request	\$ 130,000

This project provides improvements to the course, including the completion in FY09 of a stream stabilization project originally scheduled for FY06, and modification of the current golf shop building. The improvements to the golf shop building include new food and beverage operations in FY10. Long range planning includes a new irrigation system in FY13 and a new parking lot in FY14. *The Executive supports the request as submitted.*

Committee recommendation: Approve as submitted.

2. Other Projects

Montgomery County Airpark (© 17)

FY09-14 Total	\$24,546,000
FY09 Authorization Request	\$ 5,746,000

The Montgomery County Airpark is a general aviation reliever airport in Gaithersburg, Maryland. The federal government, the State government, and the Revenue Authority share responsibility for funding Airpark projects. Generally, the federal government funds 95 percent, the State funds 2.5 percent, and the Revenue Authority funds 2.5 percent.

Funding from the federal government is dependent on an Airport Layout Plan (ALP). In 2002, as required by the FAA, the Revenue Authority updated the ALP, which originally had been developed in the 1990s. Portions of the ALP are provided for the Council's review (© 27-30).

The updated ALP identifies the projects and illustrates the sequence of continued airport improvement. An environmental study of the ALP identified projects for the first five years and was completed in December 2005. Federal funds for the Airpark are approved by the FAA through the Airport Capital Improvement Plan (ACIP). FAA priorities for funding airport projects include: promoting safety and security; preserving existing infrastructure; mitigating noise or environmental impacts; fulfilling compliance; and providing capacity.

The recommended acquisitions, easements, and obstruction removals address obstructions to air navigation and protect life and property on the ground. Activities are based on FAA design standards and guidelines. The signage, pavement marking, and taxiway light projects primarily

address safety issues. The taxiway lights, which indicate the edges of the taxiways at night, need to be replaced due to age and condition. The positions of the taxiway connections between the runway and the taxiway will be relocated to provide easier departure from the runway and better access to the land side of the airport. The basis for the planned improvements is the ALP approved by the FAA on July 25, 2002, and the ACIP for 2008-2013 accepted by the FAA. *The Executive supports the request as submitted.*

Changes from Approved CIP FY07-12

For FY09-FY14, based on the ALP, there is a total increase in funding required for the Airpark in the amount of \$2,232,000 since the last cost estimate (\$40,021,000), bringing the total cost estimate of the overall project to \$42,253,000. Of this amount, the federal government provides \$38,298,000, the State provides \$1,836,000, and the Revenue Authority provides \$2,034,000.

Cost Element	FY08 (\$000)		FY09 (\$000)		FY10 (\$000)	
	CIP 07-12	CIP 09-14	CIP 07-12	CIP 09-14	CIP 07-12	CIP 09-14
<i>Expenditures</i>						
Planning, Design & Supervision	0	160	0	346	0	100
Land	3,650	1,442	16,000	2,400	0	4,100
Site Improvements & Utilities	658		150	0	650	0
Construction	500		0	3,000	0	1,600
Other	0	341	0	0	0	0
Total	4,808	1,943	16,150	5,746	650	5,800
<i>Revenue</i>						
Federal Aid	4,568	1,845	15,342	5,172	617	5,220
Revenue Authority	120	49	404	287	17	290
State Aid	120	49	404	287	16	290
Total	4,808	1,943	16,150	5,746	650	5,800

Committee recommendation: Approve as submitted.

This packet contains:

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Revenue Authority

AGENCY DESCRIPTION

The Revenue Authority is an instrumentality of Montgomery County and a public corporation created in accordance with State law in 1957 to construct and operate a variety of self-supporting projects. The Revenue Authority Board consists of six members. Five members serve five-year staggered terms and are appointed by the County Executive, subject to confirmation by the County Council. A sixth member, the Chief Administrative Officer or designee, was added when Chapter 42 of the County Code was amended in 1998. The Revenue Authority is authorized to issue its own revenue bonds and other debts, which are repaid solely from the revenues received by the Authority; general tax receipts are not used for the retirement of Authority debt.

PROGRAM DESCRIPTION AND OBJECTIVES

The Revenue Authority was created to construct, improve, equip, furnish, and maintain financially self-supporting projects devoted wholly, or partially, for the public use, public good, or general welfare. It promotes, develops, and operates or leases operations in several County program areas, including transportation and recreation. In the area of transportation, the Authority leases the operation of the Montgomery County Airport. The recreation program area includes nine active golf courses; and leased operations to the County Department of Recreation of four pools, which are partially financed by the Authority. Under a thirty year lease agreement between it and the Maryland-National Capital Park and Planning Commission, the Revenue Authority assumed responsibility for managing the following Maryland-National Capital Park and Planning Commission golf courses in FY08: Sligo Creek, Northwest, Little Bennett and Needwood.

HIGHLIGHTS

- Start upgrades to the irrigation system and clubhouse at Little Bennett Golf Course and complete course practice range improvements at Falls Road and upgrades to the golf shop building at Poolesville.
- Continue to implement the next phase of the Airport Layout Plan.

PROGRAM CONTACTS

Contact Keith Miller, Executive Director, Montgomery County Revenue Authority, 301.762.9080, or Anita A. Aryeetey of the Office of Management and Budget at 240.777.2784 for more information regarding this department's capital budget.

CAPITAL PROGRAM REVIEW

The FY09-14 Capital Improvements Program proposed by the Revenue Authority consists of four projects totaling \$26.7 million over the next six years. The request represents a \$0.4 million, or 1.5 percent decrease from the \$27.1 million approved in the amended FY07-12 program. The FY09-14 six-year program costs are associated with improvements at Falls Road, Little Bennett, and Poolesville golf courses as well as additional Federal funding of the Airport Layout Plan at the Airport.

The County Executive recommends \$26.7 million for the Revenue Authority for FY09-14.

The Revenue Authority FY09-14 program is funded by Revenue Authority debt, Revenue Authority current revenues, Federal funds, and State funds. Details of the Revenue Authority projects are included on the respective project description forms.

STATUTORY AUTHORITY

The Revenue Authority operates under the Montgomery County Code Chapter 42, 1984, amended 1998.

Prior to FY93, the Revenue Authority operated under State law. It was transferred from State law to the County Code during FY93. The transfer to the County enables local amendments to the Authority's governing law without requiring State legislative action.

The Revenue Authority is responsible for preparing a six-year Capital Improvements Program (CIP) and submitting it to the County Executive prior to October 1 of each biennial year. The County Executive includes this program, along with comments and recommendations, in the comprehensive six-year CIP submitted to the County Council by January 15 for each odd-numbered fiscal year.

The County Council holds public hearings and may approve, amend, or modify the Revenue Authority's capital budget on, or before, adoption of the County's annual budget and appropriation resolution. Funds for the Revenue Authority projects are not appropriated since the Revenue Authority is self-supporting and operates independently of the County government. Any project costing more than \$50,000 may not be undertaken by the Revenue Authority without review and approval by the County Executive and County Council.

Expenditure Detail by Category, Sub-Category, and Project (\$000s)

Revenue Authority

Project	Total	Thru FY07	Est. FY08	6 Year Total	FY09	FY10	FY11	FY12	FY13	FY14	Beyond 6-yrs.	Approp.
<i>Economic Development</i>												
*977373 Conference Center	22,414	22,414	0	0	0	0	0	0	0	0	0	0
Sub-Category Total	22,414	22,414	0	0	0	0	0	0	0	0	0	0
<i>Golf Courses</i>												
967432 Falls Road G.C. Improvements	4,611	4,101	0	510	110	305	95	0	0	0	0	110
*859426 Hampshire Greens Golf Course	10,962	10,412	550	0	0	0	0	0	0	0	0	0
093903 Little Bennett Golf Course	255	0	0	255	255	0	0	0	0	0	0	255
093902 Needwood Golf Course	0	0	0	0	0	0	0	0	0	0	0	0
093901 Northwest Golf Course	0	0	0	0	0	0	0	0	0	0	0	0
997458 Poolesville Golf Course	1,735	305	0	1,430	130	500	0	0	600	200	0	130
*017400 Rattlewood Golf Course	650	440	210	0	0	0	0	0	0	0	0	0
093900 Sligo Creek Golf Course	0	0	0	0	0	0	0	0	0	0	0	0
Sub-Category Total	18,213	15,258	760	2,195	495	805	95	0	600	200	0	495
<i>Miscellaneous Projects (Revenue Authority)</i>												
*003901 Germantown Indoor Swim Center	20,628	20,628	0	0	0	0	0	0	0	0	0	0
703909 Montgomery County Airpark	42,253	15,764	1,943	24,546	5,746	5,800	5,000	3,500	4,500	0	0	0
*053901 The Cafritz Foundation Art Center (Rev. Auth.)	30,000	30,000	0	0	0	0	0	0	0	0	0	0
Sub-Category Total	92,881	66,392	1,943	24,546	5,746	5,800	5,000	3,500	4,500	0	0	0
Category Total	133,508	104,064	2,703	26,741	6,241	6,605	5,095	3,500	5,100	200	0	495

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* Pending Close Out or Close Out
CIP230 - Recommended

**COUNTY EXECUTIVE'S
RECOMMENDATION**

Expenditure Detail by Category, Sub-Category, and Project (\$000s)

Revenue Authority

Project	Total	Thru FY07	Est. FY08	6 Year Total	FY09	FY10	FY11	FY12	FY13	FY14	Beyond 6-yrs.	Approp.
<i>Economic Development</i>												
*977373 Conference Center	22,414	22,414	0	0	0	0	0	0	0	0	0	0
Sub-Category Total	22,414	22,414	0	0	0	0	0	0	0	0	0	0
<i>Golf Courses</i>												
967432 Falls Road G.C. Improvements	4,611	4,101	0	510	110	305	95	0	0	0	0	110
*859426 Hampshire Greens Golf Course	10,962	10,412	550	0	0	0	0	0	0	0	0	0
093903 Little Bennett Golf Course	255	0	0	255	255	0	0	0	0	0	0	255
093902 Needwood Golf Course	1,650	0	0	1,650	0	0	1,650	0	0	0	0	0
093901 Northwest Golf Course	2,250	0	0	2,250	0	2,250	0	0	0	0	0	0
997458 Poolesville Golf Course	1,735	305	0	1,430	130	500	0	0	600	200	0	130
*017400 Rattewood Golf Course	650	440	210	0	0	0	0	0	0	0	0	0
093900 Sligo Creek Golf Course	5,500	0	0	5,500	300	5,200	0	0	0	0	0	5,500
Sub-Category Total	27,613	15,258	760	11,595	795	8,255	1,745	0	600	200	0	5,995
<i>Miscellaneous Projects (Revenue Authority)</i>												
*003901 Germantown Indoor Swim Center	20,628	20,628	0	0	0	0	0	0	0	0	0	0
703909 Montgomery County Airpark	42,253	15,764	1,943	24,546	5,746	5,800	5,000	3,500	4,500	0	0	5,745
*053901 The Cafritz Foundation Art Center (Rev. Auth.)	30,000	30,000	0	0	0	0	0	0	0	0	0	0
Sub-Category Total	92,881	66,392	1,943	24,546	5,746	5,800	5,000	3,500	4,500	0	0	5,745
Category Total	142,908	104,064	2,703	36,141	6,541	14,055	6,745	3,500	5,100	200	0	11,740

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AGENCY REQUEST

(CJ)

* Pending Close Out or Close Out

CIP230 - Agency Request

Funding Summary by Category, Sub-Category and Revenue Source (\$000s)

Revenue Authority

Funding Source	Total	Thru FY07	Est. FY08	6 Year Total	FY09	FY10	FY11	FY12	FY13	FY14	Beyond 6 Years
<i>Economic Development</i>											
Contributions	70	70	0	0	0	0	0	0	0	0	0
Current Revenue: General	2,085	2,085	0	0	0	0	0	0	0	0	0
G.O. Bonds	0	0	0	0	0	0	0	0	0	0	0
PAYGO	554	554	0	0	0	0	0	0	0	0	0
Revenue Authority	19,200	19,200	0	0	0	0	0	0	0	0	0
State Aid	505	505	0	0	0	0	0	0	0	0	0
Sub-Category Total	22,414	22,414	0	0	0	0	0	0	0	0	0
<i>Golf Courses</i>											
Revenue Authority	9,952	6,997	760	2,195	495	805	95	0	600	200	0
Revenue Bonds	8,261	8,261	0	0	0	0	0	0	0	0	0
Sub-Category Total	18,213	15,258	760	2,195	495	805	95	0	600	200	0
<i>Miscellaneous Projects (Revenue Authority)</i>											
Contributions	85	85	0	0	0	0	0	0	0	0	0
Federal Aid	38,298	14,361	1,845	22,092	5,172	5,220	4,500	3,150	4,050	0	0
Revenue Authority	52,662	51,386	49	1,227	287	290	250	175	225	0	0
State Aid	1,836	560	49	1,227	287	290	250	175	225	0	0
Sub-Category Total	92,881	66,392	1,943	24,546	5,746	5,800	5,000	3,500	4,500	0	0
Category Total	133,508	104,064	2,703	26,741	6,241	6,605	5,095	3,500	5,100	200	0
CIP Total	133,508	104,064	2,703	26,741	6,241	6,605	5,095	3,500	5,100	200	0

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CIP250 - Recommended

**COUNTY EXECUTIVE'S
RECOMMENDATION**

Funding Summary by Category, Sub-Category and Revenue Source (\$000s)

Revenue Authority

Funding Source	Total	Thru FY07	Est. FY08	6 Year Total	FY09	FY10	FY11	FY12	FY13	FY14	Beyond 6 Years
<i>Economic Development</i>											
Contributions	70	70	0	0	0	0	0	0	0	0	0
Current Revenue: General	2,085	2,085	0	0	0	0	0	0	0	0	0
G.O. Bonds	0	0	0	0	0	0	0	0	0	0	0
PAYGO	554	554	0	0	0	0	0	0	0	0	0
Revenue Authority	19,200	19,200	0	0	0	0	0	0	0	0	0
State Aid	505	505	0	0	0	0	0	0	0	0	0
Sub-Category Total	22,414	22,414	0	0	0	0	0	0	0	0	0
<i>Golf Courses</i>											
Revenue Authority	9,952	6,997	760	2,195	495	805	95	0	600	200	0
Revenue Bonds	17,661	8,261	0	9,400	300	7,450	1,650	0	0	0	0
Sub-Category Total	27,613	15,258	760	11,595	795	8,255	1,745	0	600	200	0
<i>Miscellaneous Projects (Revenue Authority)</i>											
Contributions	85	85	0	0	0	0	0	0	0	0	0
Federal Aid	38,298	14,361	1,845	22,092	5,172	5,220	4,500	3,150	4,050	0	0
Revenue Authority	52,662	51,386	49	1,227	287	290	250	175	225	0	0
State Aid	1,836	560	49	1,227	287	290	250	175	225	0	0
Sub-Category Total	92,881	66,392	1,943	24,546	5,746	5,800	5,000	3,500	4,500	0	0
Category Total	142,908	104,064	2,703	36,141	6,541	14,055	6,745	3,500	5,100	200	0
CIP Total	142,908	104,064	2,703	36,141	6,541	14,055	6,745	3,500	5,100	200	0

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AGENCY REQUEST

**FY09-14 EXECUTIVE RECOMMENDED CIP
CATEGORY SUMMARY: Revenue Authority**

FY09 New Projects

Project #	Project Name	Total Expenditure (\$000s)
Golf Courses		
093903	Little Bennett Golf Course	255
093902	Needwood Golf Course	0
093901	Northwest Golf Course	0
093900	Sligo Creek Golf Course	0

Funding Comparison

Funding Source	(\$000s)	FY07-12	FY09-14		FY09-14	
		Amended	Agency Request	% Chg from Amended	Recommended	% Chg from Amended
Golf Courses						
Revenue Authority		550	2,195	299.1	2,195	299.1
Revenue Bonds		0	9,400	-	0	-
Sub-Total		550	11,595	2008.2	2,195	299.1
Miscellaneous Projects (Revenue Authority)						
Federal Aid		13,864	22,092	59.3	22,092	59.3
Revenue Authority		12,367	1,227	-90.1	1,227	-90.1
State Aid		365	1,227	236.2	1,227	236.2
Sub-Total		26,596	24,546	-7.7	24,546	-7.7
TOTAL		27,146	36,141	33.1	26,741	-1.5

Capital Budget Appropriation Requirements

The authorizations for FY 2009 in this Part are made to implement the projects in the Capital Improvements Program for FY 2009-2014.

* Cumulative appropriation includes supplementals and transfers

Project #	Project Name	(\$000s)	FY09 Approp.	Cumulative Approp.*	Total Approp.	Proj. FY10 Approp.
Golf Courses						
967432	Falls Road G.C. Improvements		110	4,101	4,211	305
093903	Little Bennett Golf Course		255	0	255	0
997458	Poolesville Golf Course		130	305	435	500
Miscellaneous Projects (Revenue Authority)						
703909	Montgomery County Airpark		0	24,899	24,899	4,354

RECOMMENDED CLOSEOUT PROJECTS

The following capital projects are closed out effective July 1, 2008, and the appropriation for each

**FY09-14 EXECUTIVE RECOMMENDED CIP
CATEGORY SUMMARY: Revenue Authority**

project is decreased by the amount of that project's unencumbered balance.

Project # Project Name

Economic Development

977373 Conference Center

Falls Road G.C. Improvements -- No. 967432

Category	Revenue Authority	Date Last Modified	January 09, 2008
Subcategory	Golf Courses	Required Adequate Public Facility	No
Administering Agency	Revenue Authority	Relocation Impact	None.
Planning Area	Cabin John	Status	On-going

EXPENDITURE SCHEDULE (\$000)

Cost Element	Total	Thru FY07	Est. FY08	Total 6 Years	FY09	FY10	FY11	FY12	FY13	FY14	Beyond 6 Years
Planning, Design, and Supervision	527	437	0	90	10	55	25	0	0	0	0
Land	0	0	0	0	0	0	0	0	0	0	0
Site Improvements and Utilities	2,497	2,497	0	0	0	0	0	0	0	0	0
Construction	1,587	1,167	0	420	100	250	70	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0	0
Total	4,611	4,101	0	510	110	305	95	0	0	0	0

FUNDING SCHEDULE (\$000)

Revenue Authority	4,611	4,101	0	510	110	305	95	0	0	0	0
Total	4,611	4,101	0	510	110	305	95	0	0	0	0

DESCRIPTION

This project provides for improvements at Falls Road Golf Course. The course was completely renovated in FY03. The improvements in FY09 and FY10 will be focused on the practice range and include the addition of lights and partial covering of the hitting areas. In FY11, a stream connection, which will address erosion and drainage issues on the course, is expected to be completed.

COST CHANGE

Increase due to addition to the project scope

JUSTIFICATION

The public daily fee golf course must cater to the diverse abilities of many golfers, from low to high handicappers, by providing both appropriate level of strategy and challenge, and an interesting and pleasant setting in which to play the game. The objective of the improvements is to provide maximum playability, enhance visual quality, and allow for the most efficient maintenance of the golf course. The project proposes improvements to the practice facility, which serve to enhance the golfer's experience, while employing contemporary standards for design, construction, and maintenance.

OTHER

The existing 18-hole golf course is operational.

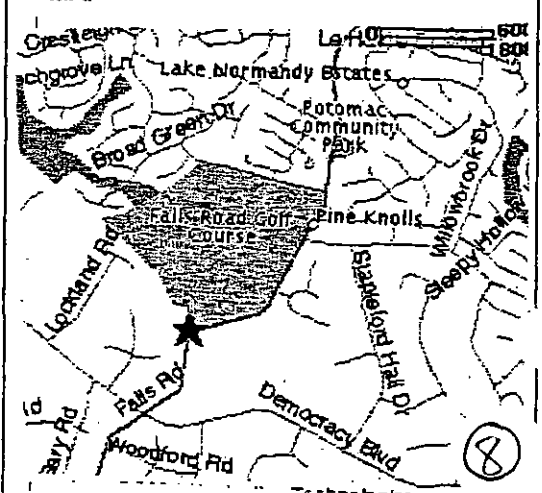
APPROPRIATION AND EXPENDITURE DATA

Date First Appropriation	FY96	(\$000)
First Cost Estimate	FY09	4,611
Current Scope	FY09	4,611
Last FY's Cost Estimate	FY09	4,101
Appropriation Request	FY09	110
Appropriation Request Est.	FY10	305
Supplemental Appropriation Request	FY09	0
Transfer	FY09	0
Cumulative Appropriation	FY09	4,101
Expenditures / Encumbrances	FY09	1,753
Unencumbered Balance	FY09	2,348
Partial Closeout Thru	FY06	0
New Partial Closeout	FY07	0
Total Partial Closeout	FY07	0

COORDINATION

Montgomery County Department of Permitting Services
Maryland Department of the Environment

MAP



Little Bennett Golf Course -- No. 093903

Category	Revenue Authority	Date Last Modified	January 07, 2008
Subcategory	Golf Courses	Required Adequate Public Facility	No
Administering Agency	Revenue Authority	Relocation Impact	None.
Planning Area	Clarksburg	Status	Planning Stage

EXPENDITURE SCHEDULE (\$000)

Cost Element	Total	Thru FY07	Est. FY08	Total 6 Years	FY09	FY10	FY11	FY12	FY13	FY14	Beyond 6 Years
Planning, Design, and Supervision	10	0	0	10	10	0	0	0	0	0	0
Land	0	0	0	0	0	0	0	0	0	0	0
Site Improvements and Utilities	0	0	0	0	0	0	0	0	0	0	0
Construction	245	0	0	245	245	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0	0
Total	255	0	0	255	255	0	0	0	0	0	0

FUNDING SCHEDULE (\$000)

Revenue Authority	255	0	0	255	255	0	0	0	0	0	0
Total	255	0	0	255	255	0	0	0	0	0	0

DESCRIPTION

This project provides for improvements at Little Bennett Golf Course. The improvements include upgrades to the irrigation system and clubhouse.

JUSTIFICATION

The irrigation system is in need of upgrades which will allow for improved playing conditions for golfers while also improving water efficiency. The clubhouse exterior is in need of refurbishment and the project will provide a more maintenance friendly solution. Golf course improvements are based on the irrigation assessment done by Hydro Designs Inc. and the facilities assessment conducted by Wheeler Goodman Masek Architecture & Interior.

APPROPRIATION AND EXPENDITURE DATA	COORDINATION	MAP																																																
<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td>Date First Appropriation</td> <td>FY09</td> <td style="text-align: right;">(\$000)</td> </tr> <tr> <td>First Cost Estimate</td> <td></td> <td></td> </tr> <tr> <td>Current Scope</td> <td>FY09</td> <td style="text-align: right;">255</td> </tr> <tr> <td>Last FY's Cost Estimate</td> <td></td> <td style="text-align: right;">0</td> </tr> <tr> <td colspan="3"> </td> </tr> <tr> <td>Appropriation Request</td> <td>FY09</td> <td style="text-align: right;">255</td> </tr> <tr> <td>Appropriation Request Est.</td> <td>FY10</td> <td style="text-align: right;">0</td> </tr> <tr> <td>Supplemental Appropriation Request</td> <td></td> <td style="text-align: right;">0</td> </tr> <tr> <td>Transfer</td> <td></td> <td style="text-align: right;">0</td> </tr> <tr> <td>Cumulative Appropriation</td> <td></td> <td style="text-align: right;">0</td> </tr> <tr> <td>Expenditures / Encumbrances</td> <td></td> <td style="text-align: right;">0</td> </tr> <tr> <td>Unencumbered Balance</td> <td></td> <td style="text-align: right;">0</td> </tr> <tr> <td colspan="3"> </td> </tr> <tr> <td>Partial Closeout Thru</td> <td>FY06</td> <td style="text-align: right;">0</td> </tr> <tr> <td>New Partial Closeout</td> <td>FY07</td> <td style="text-align: right;">0</td> </tr> <tr> <td>Total Partial Closeout</td> <td></td> <td style="text-align: right;">0</td> </tr> </table>	Date First Appropriation	FY09	(\$000)	First Cost Estimate			Current Scope	FY09	255	Last FY's Cost Estimate		0				Appropriation Request	FY09	255	Appropriation Request Est.	FY10	0	Supplemental Appropriation Request		0	Transfer		0	Cumulative Appropriation		0	Expenditures / Encumbrances		0	Unencumbered Balance		0				Partial Closeout Thru	FY06	0	New Partial Closeout	FY07	0	Total Partial Closeout		0	<p>Maryland-National Capital Parks and Planning Montgomery County Department of Permitting Services</p>	<p>See Map on Next Page</p>
Date First Appropriation	FY09	(\$000)																																																
First Cost Estimate																																																		
Current Scope	FY09	255																																																
Last FY's Cost Estimate		0																																																
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Partial Closeout Thru	FY06	0																																																
New Partial Closeout	FY07	0																																																
Total Partial Closeout		0																																																

EXECUTIVE RECOMMENDATION

Needwood Golf Course - No. 093902

Category: Revenue Authority
 Agency: Revenue Authority
 Planning Area: Shady Grove Vicinity
 Relocation Impact: None

Date Last Modified: January 8, 2008
 Required Adequate Public Facility: No

EXPENDITURE SCHEDULE (\$000)

Cost Element	Total	Thru			Est. 6 Year			Beyond			
		FY07	FY08	Total	FY09	FY10	FY11	FY12	FY13	FY14	6 Years
Planning, Design and Supervision	0	0	0	0	0	0	0	0	0	0	0
Site Improvements and Utilities	0	0	0	0	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0	0	0	0	0
Total	0	0	0	0	0	0	0	0	0	0	0

FUNDING SCHEDULE (\$000)

Revenue Authority	0	0	0	0	0	0	0	0	0	0	0
Revenue Bonds	0	0	0	0	0	0	0	0	0	0	0

COMPARISON (\$000)

	Total	Thru			Est. 6 Year			Beyond			Approp. Request	
		FY07	FY08	Total	FY09	FY10	FY11	FY12	FY13	FY14		6 Years
Current Approved	0	0	0	0	0	0	0	0	0	0	0	0
Agency Request	1,650	0	0	1,650	0	0	1,650	0	0	0	0	0
Recommended	0	0	0	0	0	0	0	0	0	0	0	0
CHANGE				TOTAL			6-YEAR				APPROP.	
Agency Request vs Approved				1,650			1,650				0	0.0%
Recommended vs Approved				0			0				0	0.0%
Recommended vs Request				(1,650)			(1,650)				0	0.0%

Recommendation

DO NOT INCLUDE IN THE CIP

Comments

The Executive recommends deferring this project until capital improvement plans for the Sligo Creek Golf Course have been finalized.

(10)

Needwood Golf Course -- No. 093902

Category	Revenue Authority	Date Last Modified	September 18, 2007
Subcategory	Golf Courses	Required Adequate Public Facility	No
Administering Agency	Revenue Authority	Relocation Impact	None
Planning Area	Shady Grove Vicinity	Status	Preliminary Design Stage

EXPENDITURE SCHEDULE (\$000)

Cost Element	Total	Thru FY07	Est. FY08	Total 6 Years	FY09	FY10	FY11	FY12	FY13	FY14	Beyond 6 Years
Planning, Design, and Supervision	175	0	0	175	0	0	175	0	0	0	0
Land	0	0	0	0	0	0	0	0	0	0	0
Site Improvements and Utilities	0	0	0	0	0	0	0	0	0	0	0
Construction	1,475	0	0	1,475	0	0	1,475	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0	0
Total	1,650	0	0	1,650	0	0	1,650	0	0	0	0

FUNDING SCHEDULE (\$000)

Revenue Bonds	1,650	0	0	1,650	0	0	1,650	0	0	0	0
Total	1,650	0	0	1,650	0	0	1,650	0	0	0	0

DESCRIPTION

This project provides for improvements to the Needwood Golf Course. Improvements include modification to the practice facilities and improvements to the existing golf course.

COST CHANGE

This is a new project.

JUSTIFICATION

The public daily fee golf course must cater to the diverse abilities of many golfers, from low to high handicappers, by providing both appropriate level of strategy and challenge, and an interesting and pleasant setting in which to play the game. The objective of the improvements is to provide maximum playability, enhance visual quality, and allow for the most efficient maintenance of the course. The project proposes improvements to the golf course, which serve to enhance the existing character and playability, while employing contemporary standards for design, construction, and maintenance.

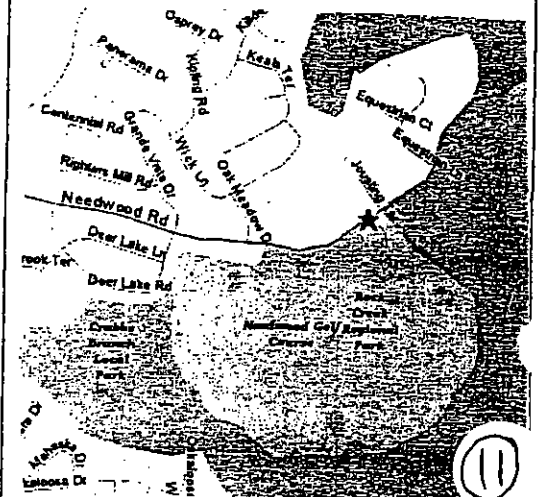
APPROPRIATION AND EXPENDITURE DATA

Date First Appropriation	FY	(\$000)
First Cost Estimate		
Current Scope	FY	0
Last FY's Cost Estimate		0
Appropriation Request	FY09	0
Appropriation Request Est.	FY10	0
Supplemental Appropriation Request		0
Transfer		0
Cumulative Appropriation		0
Expenditures / Encumbrances		0
Unencumbered Balance		0
Partial Closeout Thru	FY06	0
New Partial Closeout	FY07	0
Total Partial Closeout		0

COORDINATION

Maryland-National Capital Parks and Planning
 State of Maryland Department of the Environment
 Montgomery County Department of Permitting Services

MAP



EXECUTIVE RECOMMENDATION

Northwest Golf Course - No. 093901

Category: Revenue Authority
 Agency: Revenue Authority
 Planning Area: Cloverly-Norwood
 Relocation Impact: None

Date Last Modified: January 8, 2008
 Required Adequate Public Facility: No

EXPENDITURE SCHEDULE (\$000)

Cost Element	Total	Thru		Est. 6 Year		Beyond						
		FY07	FY08	Total	FY09	FY10	FY11	FY12	FY13	FY14	6 Years	
Planning, Design and Supervision	0	0	0	0	0	0	0	0	0	0	0	0
Site Improvements and Utilities	0	0	0	0	0	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0	0	0	0	0	0
Total	0	0	0	0	0	0	0	0	0	0	0	0

FUNDING SCHEDULE (\$000)

Revenue Authority	0	0	0	0	0	0	0	0	0	0	0
Revenue Bonds	0	0	0	0	0	0	0	0	0	0	0

COMPARISON (\$000)

	Total	Thru		Est. 6 Year		Beyond						Approp. Request
		FY07	FY08	Total	FY09	FY10	FY11	FY12	FY13	FY14	6 Years	
Current Approved	0	0	0	0	0	0	0	0	0	0	0	0
Agency Request	2,250	0	0	2,250	0	2,250	0	0	0	0	0	0
Recommended	0	0	0	0	0	0	0	0	0	0	0	0
CHANGE				TOTAL	%	6-YEAR	%			APPROP.		
Agency Request vs Approved				2,250	0.0%	2,250	0.0%			0	0.0%	
Recommended vs Approved				0	0.0%	0	0.0%			0	0.0%	
Recommended vs Request				(2,250)	(100.0%)	(2,250)	(100.0%)			0	0.0%	

Recommendation

DO NOT INCLUDE IN THE CIP

Comments

The Executive recommends deferring this project until capital improvement plans for the Sligo Creek Golf Course have been finalized.

Northwest Golf Course -- No. 093901

Category
Subcategory
Administering Agency
Planning Area

Revenue Authority
Golf Courses
Revenue Authority
Cloverly-Norwood

Date Last Modified
Required Adequate Public Facility
Relocation Impact
Status

September 18, 2007
No
None
Preliminary Design Stage

EXPENDITURE SCHEDULE (\$000)

Cost Element	Total	Thru FY07	Est. FY08	Total 6 Years	FY09	FY10	FY11	FY12	FY13	FY14	Beyond 6 Years
Planning, Design, and Supervision	350	0	0	350	0	350	0	0	0	0	0
Land	0	0	0	0	0	0	0	0	0	0	0
Site Improvements and Utilities	0	0	0	0	0	0	0	0	0	0	0
Construction	1,900	0	0	1,900	0	1,900	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0	0
Total	2,250	0	0	2,250	0	2,250	0	0	0	0	0

FUNDING SCHEDULE (\$000)

Revenue Bonds	2,250	0	0	2,250	0	2,250	0	0	0	0	0
Total	2,250	0	0	2,250	0	2,250	0	0	0	0	0

DESCRIPTION

This project provides for the improvement of the current golf course and includes, new tee complexes, improved bunkers and green surrounds, and improved fairways.

COST CHANGE

This is a new project.

JUSTIFICATION

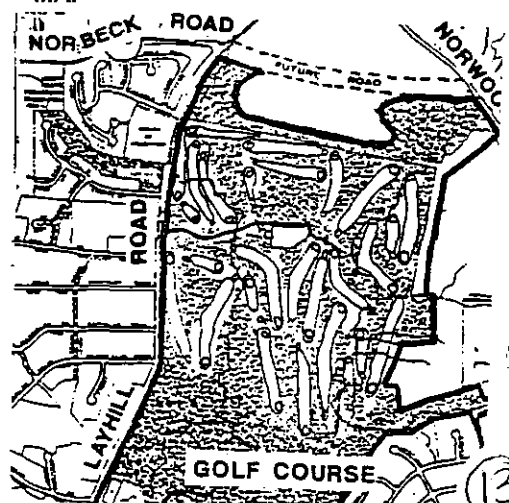
The public daily fee golf course must cater to the diverse abilities of many golfers, from low to high handicappers, by providing both appropriate level of strategy and challenge, and an interesting and pleasant setting in which to play the game. The objective of the improvements is to provide maximum playability, enhance visual quality, and allow for the most efficient maintenance of the course. The project proposes improvements to the golf course, which serve to enhance the existing character and playability, while employing contemporary standards for design, construction, and maintenance.

APPROPRIATION AND EXPENDITURE DATA		
Date First Appropriation	FY10	(\$000)
First Cost Estimate		
Current Scope	FY	0
Last FY's Cost Estimate		0
Appropriation Request	FY09	0
Appropriation Request Est.	FY10	2,250
Supplemental Appropriation Request		0
Transfer		0
Cumulative Appropriation		0
Expenditures / Encumbrances		0
Unencumbered Balance		0
Partial Closeout Thru	FY06	0
New Partial Closeout	FY07	0
Total Partial Closeout		0

COORDINATION

Maryland-National Capital Park and Planning
State of Maryland Department of the Environment
Montgomery County Department of Permitting Services

MAP



Poolesville Golf Course -- No. 997458

Category
Subcategory
Administering Agency
Planning Area

Revenue Authority
Golf Courses
Revenue Authority
Poolesville

Date Last Modified
Required Adequate Public Facility
Relocation Impact
Status

January 08, 2008
No
None.
On-going

EXPENDITURE SCHEDULE (\$000)

Cost Element	Total	Thru FY07	Est. FY08	Total 6 Years	FY09	FY10	FY11	FY12	FY13	FY14	Beyond 6 Years
Planning, Design, and Supervision	200	20	0	180	30	50	0	0	80	20	0
Land	0	0	0	0	0	0	0	0	0	0	0
Site Improvements and Utilities	285	285	0	0	0	0	0	0	0	0	0
Construction	1,250	0	0	1,250	100	450	0	0	520	180	0
Other	0	0	0	0	0	0	0	0	0	0	0
Total	1,735	305	0	1,430	130	500	0	0	600	200	0

FUNDING SCHEDULE (\$000)

Revenue Authority	1,735	305	0	1,430	130	500	0	0	600	200	0
Total	1,735	305	0	1,430	130	500	0	0	600	200	0

DESCRIPTION

This project provides for improvements at Poolesville Golf Course. The stream stabilization project originally scheduled for FY06 will now be completed in FY09. Modification of the current golf shop building to include new food and beverage operations is scheduled for FY10. Long range planning includes a new irrigation system in FY13 and new parking lot in FY14.

COST CHANGE

Increase due to costs associated with upgrades of the golf shop building to include new food and beverage operations.

JUSTIFICATION

The public daily fee golf course must cater to the diverse abilities of many golfers, from low to high handicappers, by providing both appropriate level of strategy and challenge and an interesting and pleasant setting in which to play the game. The objective of the improvements is to provide maximum playability, enhance visual quality, and allow for the most efficient maintenance of the golf course. The project proposes required improvements for stream stabilization, new food and beverage operations, and long term infrastructure needs.

OTHER

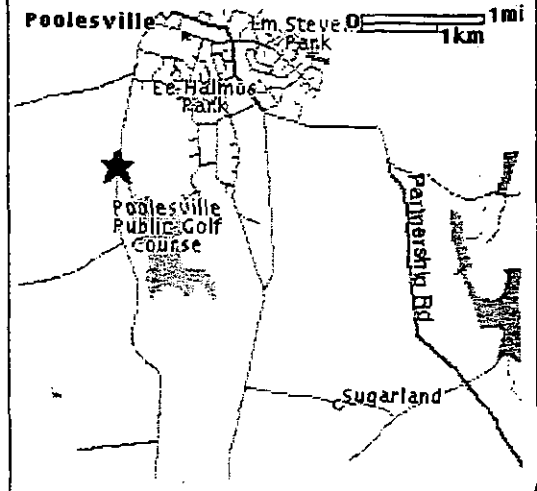
The existing 18-hole golf course is operational.

APPROPRIATION AND EXPENDITURE DATA		
Date First Appropriation	FY99	(\$000)
First Cost Estimate	FY09	1,735
Current Scope		
Last FY's Cost Estimate		305
Appropriation Request	FY09	130
Appropriation Request Est.	FY10	500
Supplemental Appropriation Request		0
Transfer		0
Cumulative Appropriation		305
Expenditures / Encumbrances		305
Unencumbered Balance		0
Partial Closeout Thru	FY06	0
New Partial Closeout	FY07	0
Total Partial Closeout		0

COORDINATION

Maryland Department of the Environment
Montgomery County Department of
Permitting Services

MAP



EXECUTIVE RECOMMENDATION

Sligo Creek Golf Course - No. 093900

Category: Revenue Authority
 Agency: Revenue Authority
 Planning Area: Silver Spring
 Relocation Impact: None

Date Last Modified: January 8, 2008
 Required Adequate Public Facility: No

EXPENDITURE SCHEDULE (\$000)

Cost Element	Total	Thru		Est. 6 Year						Beyond 6 Years		
		FY07	FY08	Total	FY09	FY10	FY11	FY12	FY13		FY14	
Planning, Design and Supervision	0	0	0	0	0	0	0	0	0	0	0	0
Site Improvements and Utilities	0	0	0	0	0	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0	0	0	0	0	0
Total	0	0	0	0	0	0	0	0	0	0	0	0

FUNDING SCHEDULE (\$000)

Revenue Authority	0	0	0	0	0	0	0	0	0	0	0	0
Revenue Bonds	0	0	0	0	0	0	0	0	0	0	0	0

COMPARISON (\$000)

	Total	Thru		Est. 6 Year						Beyond Approp.		
		FY07	FY08	Total	FY09	FY10	FY11	FY12	FY13	FY14	6 Years	Request
Current Approved	0	0	0	0	0	0	0	0	0	0	0	0
Agency Request	5,500	0	0	5,500	300	5,200	0	0	0	0	0	5,500
Recommended	0	0	0	0	0	0	0	0	0	0	0	0
CHANGE				TOTAL	%	6-YEAR	%	APPROP.				
Agency Request vs Approved				5,500	0.0%	5,500	0.0%	5,500	0.0%			
Recommended vs Approved				0	0.0%	0	0.0%	0	0.0%			
Recommended vs Request				(5,500)	(100.0%)	(5,500)	(100.0%)	(5,500)	(100.0%)			

Recommendation

DO NOT INCLUDE IN THE CIP

Comments

The Executive recommends deferring this project until community concerns have been resolved.

Sligo Creek Golf Course -- No. 093900

Category
Subcategory
Administering Agency
Planning Area

Revenue Authority
Golf Courses
Revenue Authority
Silver Spring

Date Last Modified
Required Adequate Public Facility
Relocation Impact
Status

November 05, 2007
No
None
Preliminary Design Stage

EXPENDITURE SCHEDULE (\$000)

Cost Element	Total	Thru FY07	Est. FY08	Total 6 Years	FY09	FY10	FY11	FY12	FY13	FY14	Beyond 6 Years
Planning, Design, and Supervision	400	0	0	400	300	100	0	0	0	0	0
Land	0	0	0	0	0	0	0	0	0	0	0
Site Improvements and Utilities	400	0	0	400	0	400	0	0	0	0	0
Construction	4,700	0	0	4,700	0	4,700	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0	0
Total	5,500	0	0	5,500	300	5,200	0	0	0	0	0

FUNDING SCHEDULE (\$000)

Revenue Bonds	5,500	0	0	5,500	5,500	0	0	0	0	0	0
Total	5,500	0	0	5,500	5,500	0	0	0	0	0	0

DESCRIPTION

This project provides for improvements at the Sligo Creek Golf Course. The project scope includes modifying the existing golf course, adding a practice range facility, enlarging the clubhouse, new irrigation, and adding miniature golf to the facility.

COST CHANGE

This is a new project and scope.

JUSTIFICATION

The project will create a state of the art golf learning center in Montgomery County. The modifications of the course and the addition of the driving range will allow the Revenue Authority to continue to grow the game of golf while catering to the new golfer and the experienced golfer who needs to improve. The addition of the miniature golf creates a family facility and environment.

Feasibility study conducted by Kennady Consulting.

OTHER DISCLOSURES

- A pedestrian impact analysis will be performed during design or is in progress.

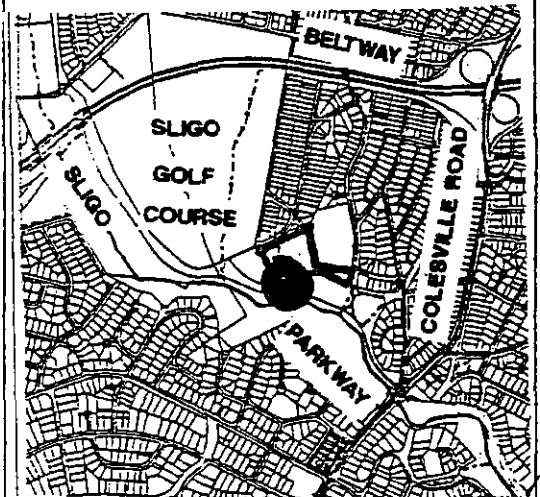
APPROPRIATION AND EXPENDITURE DATA

Date First Appropriation	FY09	(\$000)
First Cost Estimate		
Current Scope	FY	0
Last FY's Cost Estimate		0
Appropriation Request	FY09	5,500
Appropriation Request Est.	FY10	0
Supplemental Appropriation Request		0
Transfer		0
Cumulative Appropriation		0
Expenditures / Encumbrances		0
Unencumbered Balance		0
Partial Closeout Thru	FY06	0
New Partial Closeout	FY07	0
Total Partial Closeout		0

COORDINATION

State of Maryland Department of the Environment
Maryland-National Capital Park and Planning
Montgomery County Department of Permitting Services

MAP



Montgomery County Airpark -- No. 703909

Category	Revenue Authority	Date Last Modified	January 04, 2008
Subcategory	Miscellaneous Projects (Revenue Authority)	Required Adequate Public Facility	No
Administering Agency	Revenue Authority	Relocation Impact	None
Planning Area	Gaithersburg	Status	On-going

EXPENDITURE SCHEDULE (\$000)

Cost Element	Total	Thru FY07	Est. FY08	Total 6 Years	FY09	FY10	FY11	FY12	FY13	FY14	Beyond 6 Years
Planning, Design, and Supervision	1,660	1,054	160	446	346	100	0	0	0	0	0
Land	26,990	8,048	1,442	17,500	2,400	4,100	4,000	3,000	4,000	0	0
Site Improvements and Utilities	6,163	6,163	0	0	0	0	0	0	0	0	0
Construction	6,600	0	0	6,600	3,000	1,600	1,000	500	500	0	0
Other	840	499	341	0	0	0	0	0	0	0	0
Total	42,253	15,764	1,943	24,546	5,746	5,800	5,000	3,500	4,500	0	0

FUNDING SCHEDULE (\$000)

	Total	FY07	FY08	Total 6 Years	FY09	FY10	FY11	FY12	FY13	FY14	Beyond 6 Years
Contributions	85	85	0	0	0	0	0	0	0	0	0
Federal Aid	38,298	14,361	1,845	22,092	5,172	5,220	4,500	3,150	4,050	0	0
Revenue Authority	2,034	758	49	1,227	287	290	250	175	225	0	0
State Aid	1,836	560	49	1,227	287	290	250	175	225	0	0
Total	42,253	15,764	1,943	24,546	5,746	5,800	5,000	3,500	4,500	0	0

DESCRIPTION

The Montgomery County Airpark is a general aviation reliever airport in Gaithersburg, Maryland. The Montgomery County Revenue Authority (MCRA) updated the Airport Layout Plan (ALP) in 2002. The updated ALP identifies the projects and plans the sequencing for continued airport improvement. An Environmental Study of the ALP identified projects for the first five years and was completed in December 2005. Federal funds for the Airpark are approved by the Federal Aviation Administration (FAA) through the Airport Capital Improvement Plan (ACIP). FAA priorities for funding airport projects include promoting safety and security; preserving existing infrastructure; mitigating noise or environmental impacts; fulfilling compliance; and providing capacity.

COST CHANGE

Increase reflects funding schedule per the Federal Aviation Administration Airport Capital Improvement Program

JUSTIFICATION

The recommended acquisitions, easements, and obstruction removals address obstructions to air navigation and protect life and property on the ground. Activities are based on Federal Aviation Administration design standards and guidelines. The signage, pavement marking, and taxiway light projects primarily address safety issues. The taxiway lights, which indicate the edges of the taxiways at night, need to be replaced due to age and condition. The positions of the taxiway connections between the runway and the taxiway will be relocated to provide easier departure from the runway and better access to the land side of the airport.

The basis for the planned improvements is the Airport Layout Plan (ALP) approved by the FAA on July 25, 2002, and the Airport Capital Improvement Plan (ACIP) for 2008-2013 accepted by the FAA.

FISCAL NOTE

Current funding for all Airpark projects is 95 percent Federal, 2.5 percent State and 2.5 percent Revenue Authority.

OTHER DISCLOSURES

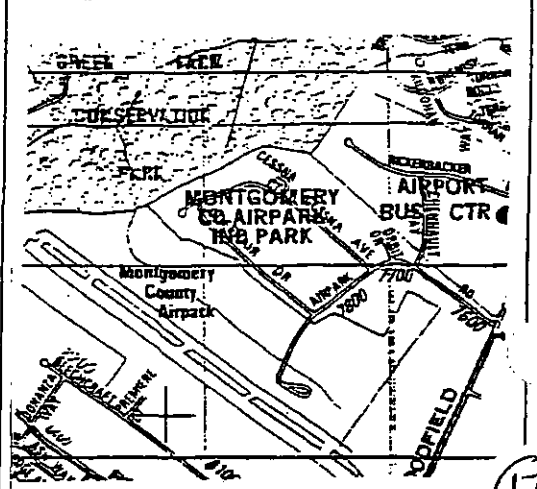
- A pedestrian impact analysis has been completed for this project.
- The Revenue Authority asserts that this project conforms to the requirements of relevant local plans, as required by the Maryland Economic Growth, Resource Protection and Planning Act.

APPROPRIATION AND EXPENDITURE DATA		
Date First Appropriation	FY70	(\$000)
First Cost Estimate	FY0	42,253
Current Scope	FY0	42,253
Last FY's Cost Estimate		25,849
Appropriation Request	FY09	0
Appropriation Request Est.	FY10	4,354
Supplemental Appropriation Request		0
Transfer		0
Cumulative Appropriation		24,899
Expenditures / Encumbrances		10,321
Unencumbered Balance		14,578
Partial Closeout Thru	FY06	0
New Partial Closeout	FY07	0
Total Partial Closeout		0

COORDINATION

Federal Aviation Administration
 Maryland Aviation Administration
 Maryland-National Capital Park and
 Planning Commission
 Airport Liaison Committee

MAP





MONTGOMERY COUNTY REVENUE AUTHORITY

February 4, 2008

Michael Knapp, Council President
100 Maryland Avenue
Rockville, Maryland 20850

Dear Mr. Knapp,

As you are aware the Revenue Authority has been working on a renovation plan for the Sligo Creek Golf Course. We entered into a long term lease with Park and Planning to operate the golf courses under one system. The transaction to date has been successful and we have reviewed the long term needs to maintain a sustainable golf system.

Sligo Creek is a vital part of the long term plans for the system and the Revenue Authority as a whole. This property presents an opportunity to renovate an underutilized and rundown facility while preserving open space in the down County. The renovation will result in a significant and necessary improvement to this underperforming facility.

We have worked this past year with the community to involve them in the design process but have only been met with resistance to any change. The community outlined concerns about environmental, lighting, and traffic impacts, which we hired consultants to review. On January 9th we held a meeting to review those findings and again work together to develop a final plan for the property. This meeting was attended by about 200 residents who spiritedly expressed their continued concerns and disagreement with the proposed concept.

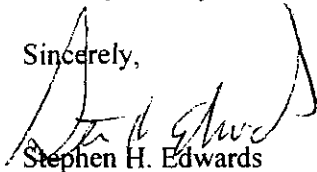
When the Revenue Authority submitted it CIP plan for FY09-14 it was our intent that we would be able to work with the community to develop a final design for this project. We thought we would be further along the process at this time and have a more defined scope as we went through the CIP review with the Council. Therefore, based on the continued concerns regarding our concept, we agree with the County Executive that the Sligo Creek, Northwest, and Needwood projects should not be funded at this time. However, we do request the approval for the Revenue Authority to fund up to \$100,000 for Sligo Creek planning. These funds will only be used if the Revenue Authority deems that additional plans need to be developed or studies need be conducted as we continue to move forward and work with the affected parties to find a solution.

Considering the impacts of the Sligo Creek Course operations on the golf system, we do request that the project remain part of the Capital Improvement Plan. The Revenue Authority will develop an advisory group representative of those affected by the potential changes. We will

work diligently with this group to try to find an agreeable solution for this property but ultimately we must reach a resolution quickly.

Thank you for your time and consideration with this matter.

Sincerely,



Stephen H. Edwards
Chairman of the Board

Cc:

Isiah Leggett, County Executive

Royce Hanson, M-NCPPC Planning Board Chairman

MCRA 2006 Annual Report

HIGHLIGHTS OF 2006

A significant development in 2006 is that the Montgomery County Revenue Authority (Revenue Authority) Board of Directors hired a new Executive Director. Keith Miller replaces Marc Atz, who has led the Revenue Authority for almost 10 years. Mr. Atz remains at the Revenue Authority during an extended transition period. Mr. Miller comes to the Revenue Authority from Long Island, New York with a strong golf management background. Most recently, Mr. Miller was a Regional Vice President for Arnold Palmer Golf Management and oversaw multiple facilities across the Country.

The other significant development in 2006 is that the MCRA golf course system grew from five golf courses to nine golf courses. The Maryland-National Capital Park and Planning Commission (M-NCPPC) and the Revenue Authority entered into a long-term lease for the operation of the four M-NCPPC golf courses located in Montgomery County. More detail is provided in this Annual Report under the heading "The Golf Course System."

The balance of the 2006 Annual Report provides additional updates regarding the recent activities of the Revenue Authority and provides information that may be of assistance to the community. If you have any questions or require additional information, please do not hesitate to contact Keith Miller, Executive Director, at (301) 762-9080 or kmiller@mcra-md.gov.

THE REVENUE AUTHORITY'S PURPOSE

The Montgomery County Revenue Authority, created in 1957, is an instrumentality of Montgomery County, Maryland and a public corporation. The Revenue Authority was established to construct, improve, equip, furnish, maintain, acquire, operate, and finance projects devoted wholly or partially for public use, good, or general welfare. A six-member Board governs the Revenue Authority, with five members appointed by the County Executive and confirmed by the County Council. The sixth member – the Chief Administrative Officer or designee – serves in a non-voting, *ex-officio* capacity.

The two primary activities of the Revenue Authority are to operate self-supporting facilities and to finance public facilities. On the operations side, the Revenue Authority manages its golf course system, comprised of nine golf courses, and the Montgomery County Airpark. The operated facilities generate various forms of revenue, which are used to fund operations and to provide for improvements. A portion of the operating revenues is used to retire any debt associated with operated facilities.

On the public financing side, the Revenue Authority issues bonds to raise capital, to acquire land or other property, or to pay construction costs. Through a financing partnership with a broad range of agencies, the Revenue Authority has supported important public purposes as far reaching as education, transportation, human services,

economic development, recreation, and the arts. The agencies' lease payments are used by the Revenue Authority to retire the debt obligations.

REVENUE AUTHORITY-OPERATED FACILITIES

The Revenue Authority owns and operates a golf course system consisting of nine public golf courses. In addition, the Revenue Authority owns and manages the operations at the Montgomery County Airpark; a private company, through a long-term lease arrangement, manages the Airpark Fixed Based Operations.

Montgomery County Airpark

The Montgomery County Airpark (Airpark), acquired in 1960, is owned and managed by the Revenue Authority. The Revenue Authority maintains sole control over the northwest end of the Airpark property, which will be developed by the Revenue Authority consistent with the Airport Layout Plan (ALP) approved by the Federal Aviation Administration.

The Airpark, where up to 250 aircraft are based, including privately owned aircraft, corporate jets, and other executive aircraft, is one of the busiest general aviation airports in Maryland, with over 100,000 operations per year. Montgomery County's traffic monitoring aircraft, MC-10, is based at the Airpark, along with the Civil Air Patrol and Coast Guard Auxiliary. The Airpark's Fixed Base Operator (FBO) provides services, which include flight schools, maintenance and repair, fuel, and a number of other aviation and support services. There is also a full-service restaurant located in the terminal building at the Airpark.

In 2001, the Revenue Authority began an extensive airport improvement planning effort, involving airport management, representatives of the airport users, the County Executive, the County Council, Planning Board, and the community. The result was an update of the Montgomery County Airpark Airport Layout Plan (ALP), which was approved in July 2002 by the Federal Aviation Administration.

The ALP identifies the projects and plans the sequencing for continued airport improvements. In 2002, the first parcel of land located in the runway protection zone (RPZ), as anticipated in the ALP, was purchased and will be kept clear to protect people and property on the ground. Similar land acquisitions are included in the Approved ALP.

In December of 2005, the Revenue Authority completed work on an Environmental Assessment (EA), and a Finding of No Significant Impact was executed by FAA. Generally speaking, the scope of the EA is to address projects that are likely to be funded by FAA within a five-year period. The primary focus of the projects in the EA will collectively enhance the Airpark's ability to meet forecasted growth and improve the safety and efficiency of the airport. As in the case of the ALP, the EA included a large amount of public participation. The Revenue Authority estimates that more than \$28 million in FAA funding will be available over the next five years.

Presently, there are several projects underway. A second acquisition of property in the Runway Protection Zone is nearing completion. In addition, a project to relocate the

airport electrical vault from the terminal building onto the airfield has recently begun. The Revenue Authority has received funding for the design phase of an obstruction removal project, as well.

Montgomery County Golf

The Montgomery County Revenue Authority's golf course system is operated under the flag of Montgomery County Golf. The golf course system is comprised of nine golf courses. Five of the courses are owned and operated by Montgomery County Golf. The other four courses are owned by the Maryland-National Capital Park and Planning Commission (M-NCPPC), and were added to the system in April of 2006 when the MCRA and M-NCPPC entered into a Letter of Intent and an Operating Agreement to operate the golf courses for the 2006 season in anticipation of the development of a long-term operating agreement, which was executed on November 1, 2006. The Revenue Authority is in the process of preparing a master plan and undertaking other activities to fully integrate the four new courses into the golf course system. Around 360,000 golf rounds per year are anticipated across all nine golf courses.

The Revenue Authority will continue to focus on significant improvement of buildings, golf courses, and customer service. In the late 1990s, the Revenue Authority developed and implemented a master plan that led to the completion of several important projects. Initially, bunker renovation projects at Laytonsville and Poolesville Golf Courses were completed, and several drainage issues were addressed. At Poolesville, a partial tee renovation was executed.

In 2001, the Revenue Authority began the first of two major, multi-year golf facility renovations at Laytonsville Golf Course. The Revenue Authority built a new clubhouse and golf car storage facility at Laytonsville. In the following year, the Revenue Authority undertook a complete golf course renovation at Laytonsville. The course renovation was completed and the Revenue Authority celebrated its grand reopening in June 2002.

On the heels of the successful renovation of Laytonsville, the Revenue Authority initiated the first phase of the golf course renovation at Falls Road Golf Course in December of 2002. In the summer of 2003, phase one of the renovations was completed and phase two began. Falls Road reopened as an 18-hole course on July 10, 2004.

The County Council urged the Revenue Authority to better communicate to the public what it does for the community. In connection with its golf activities, the Revenue Authority branded Montgomery County Golf (MCG) as the standard bearer for the golf course system with the ambitious aim to provide the best possible value to our guests. In association with this effort, the Revenue Authority established a website for Montgomery County Golf at www.MontgomeryCountyGolf.com and engaged in an extensive array of marketing and promotional activities. The branding of Montgomery County Golf has been crucial to position MCG for long-term success in an increasingly competitive golf market in the region.

A centerpiece of the marketing of Montgomery County Golf has been the Montgomery County Golf (MCG) Tour, which was launched in 2000. The concept of the Tour is to increase exposure to MCG golf courses and to build strong loyalty to the MCG brand. To participate in the Tour, one simply signs up for a free "Tour Card" and gets the card punched at each of five courses for a paid 18-hole round. After completing the "Tour" of five golf courses, the golfer is treated to a free Papa Johns pizza and a free round of golf at the MCG course of the golfer's choice. Over 6,000 tour cards were issued last year, and more than 30 percent of cards were completed. All of the golfers who completed the Tour and played their free round of golf were entered into a year-ending prize drawing at Criswell Automotive dealership, which was the title sponsor for the 2006 MCG Tour.

Since 2002, to increase public awareness and encourage new golfers in the sport, the Revenue Authority has published the annual Montgomery County Golf Program Guide that lists innumerable learning opportunities, programs, and tournaments for golfers of all skill levels. The Revenue Authority's golf professional staff provides a large number of learning opportunities. In part to increase accessibility, Montgomery County Golf began providing free clinics for new golfers in 2002 at all of its golf courses. In 2006, MCG instructed almost 7,000 golfers in camps, clinics, groups, and individual sessions.

The Revenue Authority has made a significant commitment to junior golf in the form of clinics, and more recently, camps designed to expose young people to the game of golf. In all, the Revenue Authority had over 4,000 participants in a broad range of camps or clinics in 2006. In addition, the Revenue Authority provides extensive support to the Montgomery County Public Schools golf program. In 2006, there were 29 public high schools whose members played nearly 3,000 free rounds of golf in practice sessions.

Another major commitment to junior golf and to the community is the Revenue Authority's heavy involvement in The First Tee Montgomery program. First Tee provides an opportunity to expose young people, who otherwise might not have an opportunity, to the sport of golf. Laytonsville, one of two First Tee sites in the County, provides weekly First Tee classes taught by the professional staff. In 2006, there were well over 2,000 participants in First Tee sessions at Laytonsville and Sligo Creek Golf Courses. The First Tee mentoring program matches students with volunteers who will help them further develop an understanding of the sport and enhance their skill levels. The Revenue Authority provides a 50 percent discount for the mentors and students. Another significant contribution to First Tee is the donation of Laytonsville Golf Course for a major First Tee fundraising event, providing one of the most significant single revenue generators for First Tee on an annual basis.

Revenue Authority facilities also provide an opportunity for golfers to participate in league and tournament play, providing both recreation and a bit of friendly competition. The Revenue Authority has 43 different leagues across six of its golf courses, which accounted for over 16,000 rounds of golf in 2006. Again in 2006, the Revenue Authority held the third annual Montgomery County Golf Summer Amateur Tournament at Laytonsville. The Revenue Authority hosted over 200 outings in 2006, with over 12,000 participants and donated rounds of golf to nearly 100 local charities, including schools and church groups, at a value of over \$15,000 in 2006.

REVENUE AUTHORITY-FINANCED FACILITIES

The Revenue Authority's financing mission is very broad, and often includes projects that would otherwise have to wait to fit under the Montgomery County Government's Spending Affordability Guidelines (SAG). A financing project generally begins with a request from a County department through the County Executive, the School Board, Montgomery College, or some other agency in the County. Upon County Executive and County Council approval, and oftentimes after conceptual plans are in place, the Revenue Authority works with the agency to prepare a financing package. A brief overview of the projects the Revenue Authority has participated in follows.

Economic Development

The Revenue Authority issued bonds in 2003 to finance Montgomery County's share of the cost of the construction of the Conference Center and previously issued bonds for the acquisition of land for the Conference Center. The Revenue Authority entered into a lease agreement with the Maryland Stadium Authority for the land and the County's 50% interest in the Conference Center. The Conference Center opened for business on November 1, 2004.

Transportation

In the late 1980s, the Revenue Authority financed the purchase of 58 Ride On transit coaches as part of a major fleet replacement. The Montgomery County Ride On system provides more than 22 million passenger trips per year; hence, it is one of the integral partners in the County's transit program. The buses purchased by the Revenue Authority were leased back to the Division of Transit Services for five years.

Education

In support of the County's education mission, the Revenue Authority financed the construction of the Central Food Production Facility. This facility is built around a cook/chill operational concept, which generates 12,000 meals per day and supports 185 schools. There is also a pre-plate area providing approximately 28,000 pre-plated entrees per day to 128 elementary schools. Baking products are also provided to all schools through the facility.

The facility also provides staff daily a la carte menu items that are produced and delivered to all elementary schools. In the summer months, the facility produces 10,000 breakfasts and bag lunches to support the County's recreation programs. The facility also incorporates catering services into its daily operations.

Human Services

The Revenue Authority financed the acquisition of a four-story building used for the County's Department of Health and Human Resources. The building consolidates an extensive array of health and human services targeted toward some of the County's most vulnerable populations. Located on Piccard Drive in Rockville, the facility accommodates 400 staff members.

The County's Crisis Center is located on the first floor of the building, and includes a 24-hour phone and walk-in crisis stabilization service, along with a five-bed triage and

evaluation unit. The other floors include income maintenance services; child welfare services; programs serving children, youth, and families; and programs that provide victim assistance and sexual assault victim services.

Aquatic Recreation

The Revenue Authority has financed the acquisition of land and constructed three aquatic facilities during the past 15 years. The pools include the Montgomery Aquatics Center (MAC), the Western Area Pool, and the Olney Swim Center. In 1999, Montgomery County chose to finance the planned Germantown Swim Center through the Revenue Authority, and bonds were issued in 2004.

The MAC, nationally recognized for its design, programs, and operation, is located in North Bethesda. Open in 1988, this is the largest indoor facility in the County and is open 340 days per year, serving more than 1,000 people each day. The swim center annually teaches swimming lessons to 4,000 children and adults, and hosts more than 380,000 visitors who are attracted to MAC's amenities. The Center includes an Olympic-sized pool, a dive tower with 1-meter and 3-meter diving boards, spectator seating, a 200-foot water slide, a separate warm water leisure pool, as well as saunas, a weight room, and a snack bar.

The Olney Swim Center, open in 1994, has become the model for the future in Montgomery County because its program opportunities are similar to MAC's, but on a somewhat smaller scale. The Olney facility hosts 280,000 swimmers each year and provides 3,200 swimming lessons annually.

The Western Area Pool is an outdoor complex located in Poolesville. Open in 1991, it serves more than 36,000 visitors during its 10-week season. Poolesville has a swim team with 130 young people and provides 475 children with swimming lessons.

The Germantown Indoor Swim Center (GAC) is a 60,000 gross square foot natatorium, which includes a free-form leisure pool featuring slides and water play features; a dual course competitive pool with an Olympic diving tower, two 200-foot water slides; an 8-lane shallow recreation lap pool; and two hydrotherapy pools. The pool hosts many regional and national aquatic events, and appeals to family use on a daily basis. On a scale similar to the Montgomery Aquatics Center (MAC), GAC will have more than 400,000 facility visits each year.

Montgomery College – King Street Arts Center

The most recent financing project for MCRA is Montgomery College's King Street Arts Center (KSAC). The KSAC will be a 139,320 square foot arts center that will house the College's Arts Institute, the campus's academic arts programs, Continuing Education art programs, the College's central computer network operating center, a central heating and cooling plant for three College buildings, and unfinished expansion space. The project will allow the College to house the arts programs in state-of-the-art facilities. The central heating and cooling plant will serve three buildings (including the project) on the west side of the Takoma Park/ Silver Spring Campus.

MONTGOMERY COUNTY AIRPARK



AIRPORT LAYOUT PLAN UPDATE

FINAL REPORT

JULY 2002

PREPARED FOR:

MONTGOMERY COUNTY REVENUE AUTHORITY



DELTA

AIRPORT CONSULTANTS, INC.

engineers-planners

Austin, TX

Charlotte, NC

Harrisburg, PA

Richmond, VA

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J. SUMMARY

The Maryland State Aviation System Plan refers to the Montgomery County Airpark as one of Maryland's busiest Airports, serving the public in a key general aviation reliever capacity. The existing and ultimate service role of the Airpark is to serve category B-II aircraft, similar to the Cessna Citation II. The Airpark owner and local governmental agencies encourage compatible land use near the Airpark, evidenced by the substantial industrial development in the area.

Runway 14-32, with a length of 4,201 feet, is adequate to meet the needs of aircraft operating to and from the airport throughout the 20-year planning period. The runway pavement is in good condition but the markings are in need of repainting. Airfield lighting is a concern due to the age and condition of the taxiway lights and by the nearby industrial developments. Pilots on roll-out after landing on runway 14, or while taxiing to the east, have reported "light pollution" from industrial lighting to the east of the airfield, making the airfield lighting difficult to distinguish from other light sources. There are three non-precision instrument approach procedures to the airfield, but all are specifically for Runway 14 and obstructions exist within the critical airspace required for both instrument and visual approaches.

(19)

 (28)

**Table 3-9
Montgomery County Airpark
Projected Development Horizons for Facility Requirements**

PROJECT DESCRIPTION	2001-2005	2006-2010	2011-2020	Beyond 2020
Construct Thru-the-Fence Taxiway Connector (temporary)	✓			
Install Localizer/Relocate Segmented Circle	✓			
Repaint Runway 14-32 Markings	✓			
Replace Taxiway Lighting (MITLs)	✓			
Establish New Approach Procedure	✓			
Install Holding Position Signage	✓			
Install NAVAIDS (PAPIs)	✓			
Install Electrical Vault	✓			
Relocate South End Angled Exit Taxiway & Runway 14 Connector Taxiway	✓			
Construct Holding Bay/Relocate SE Detention Pond		✓		
Relocate RW 32 Entrance Taxiway		✓		
Construct Bypass Taxiway		✓		
Reconstruct Stormwater Detention Area		✓		
Construct T-hangars (North FBO)		✓		
Construct Vehicle Service Road		✓		
Construct Conventional Hangars (North FBO)		✓		
Construct Conventional Hangar (North FBO)		✓		
Construct Maintenance Hangars (South FBO)		✓		
Expand South FBO Apron		✓		
Modify Terminal Area Auto Parking		✓		
Construct North FBO Terminal Building		✓		
Construct North FBO Parking Lot		✓		
Construct T-hangars (South FBO)		✓		
Construct thru-the-fence Taxiway Connector (permanent)		✓		
Relocate AWOS			✓	
Expand North FBO apron & assoc. lighting			✓	
Relocate Fuel Farm & Construct Truck Turnaround			✓	
Expand South FBO Apron			✓	
Expand Terminal Area Auto Parking				✓
Construct Terminal Building				✓
Construct Access Road				✓

Source: Delta Airport Consultants, Inc.

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Chapter Five
AIRPORT LAYOUT PLAN

A. INTRODUCTION

In presentation of the final Airport Layout Plan (ALP), it is useful to reflect on the alternative concepts considered in Chapter Four and the solutions offered from each. After examining the various advantages and disadvantages of each alternative, the MCRA and the consultant reached the conclusion that the layout plan for the airport should include a significant increase in both T-hangar and corporate hangar space, construction of a holding bay, relocation of taxiways (exit and entrance), development of the north FBO area and expansion of the apron space in the north and south FBO areas. The plan should also ultimately include a new general aviation terminal building and expansion of the terminal area auto parking. Alternative 4, described in Chapter Four as the preferred alternative, became the basis for the final plan. The ALP drawing presents a blended solution that incorporates key elements of other alternatives with Alternative 4, as well as additional recommendations developed during the final analysis.

The Airport Layout Plan Update must achieve several specific goals, among them are the items listed below:

- Achieve FAA design standards,
- Evaluate obstructions to FAR Part 77 surfaces and present an obstruction removal plan,
- Recommend actions to improve operational control of the airfield over the 20-year planning period, and
- Recommend NAVAID improvements to include the replacement of the bar VASI with PAPIs for Runway 14 and the addition of PAPIs to Runway 32. This recommendation is subject to a field survey of the PAPI clearance plane to confirm no surface penetrations.

