


PHED/HHS COMMITTEE #2
March 5, 2012
Worksession

MEMORANDUM

March 1, 2012

TO: Planning, Housing, and Economic Development Committee
Health and Human Services Committee

FROM: Vivian Yao, Legislative Analyst 

SUBJECT: **Worksession – HHS Strategic Facility Planning and FY13-18 Capital Improvements Program for the Department of Health and Human Services (includes Dennis Avenue Health Clinic)**

The Planning, Housing, and Economic Development Committee (PHED) and the Health and Human Services (HHS) Committees will meet jointly to discuss the strategic facility needs of the Department of Health and Human Services and review the County Executive's recommendation for the Dennis Avenue Health Clinic project in the FY13-18 CIP Program (CIP) for the Department of Health and Human Services (DHHS). The other DHHS projects in the FY13-18 CIP were scheduled for review in the joint HHS and Education Committee meeting during the morning of March 5.

Representatives from DHHS, the Department of General Services (DGS), and the Office of Management and Budget (OMB) are expected to participate in the worksession.

The Council received correspondence (©3) from the Commission on Health expressing support for all of the DHHS projects included in the County Executive's recommended FY13-18 CIP.

HHS STRATEGIC FACILITIES PLANNING

Background

HHS Committee Chair Leventhal requested this meeting to hear from the Executive Branch on the need for DHHS facilities and how to address those needs strategically. He expressed interest in understanding what options are being considered for DHHS facilities; what leased and owned space the Department currently occupies; what transit options are available for facilities being considered; and any other issues that impact the needs of DHHS clients.

Concerns regarding DHHS space needs have arisen in Committee discussions reviewing the following CIP projects: the Woodside Urban Park (M-NCPPC); the Silver Spring Library (Public Libraries); and Facility Planning-MCG (see discussion below). PHED Committee Chair Floreen raised the possibility of locating a DHHS facility in Wheaton as a part of the redevelopment of the area and using the current DHHS facility at 8818 Georgia Avenue for recreation purposes. Council staff notes that the East County HHS Facility project is listed in the Facilities Site Selection: MCG project.

The discussion is intended to inform Council consideration of these recommended FY13-18 CIP projects along with other potential projects related to County-owned sites that were not included in the Executive's recommended FY13-18 CIP, e.g., the current Silver Spring Library and 3rd District Police Station sites.

Update for DHHS Projects in Facility Planning and Facilities Site Selection: MCG

The Government Operations and Fiscal Policy (GO) Committee reviewed the Facility Planning-MCG project on February 27 and considered what projects should be included in that umbrella project.

Currently there are four DHHS projects in facility planning and one project in facility site selection. Executive staff provided status updates for the projects, which are summarized below. Council staff notes, however, that the plans for the projects may be affected by the most current thinking by the Executive Branch and Council.

- **8818 Georgia Avenue Health Center:** The feasibility study is to be completed in FY14. Parks Department staff has expressed the need to be involved in the facility planning of the 8818 Georgia Avenue facility because of the potential impact building-related decisions could have on the adjacent Woodside Urban Park.
- **1301A Piccard Drive:** The Program of Requirements (POR) is scheduled to be completed in FY13. Building systems are functional but deteriorating.
- **Avery Road Treatment Center:** The POR is complete and will be updated as necessary for code revisions. Project costs and the expenditure schedule have not yet been developed. The building is functional but deteriorating.
- **Progress Place Relocation:** DGS issued a Request for Expression of Interest (REOI) seeking a development entity to conceive and implement a development strategy for the Progress Place site which would include the relocation of Progress Place at no cost to the County. DGS received four responses by the January 13 closing date for REOI response. The selection review committee is scheduled to interview the respondents on March 6.
- **East County HHS Facility:** HHS and DGS are exploring options for consolidating HHS operations in the lower County region. Site selection is expected to be completed by the end of FY14.

Council staff anticipates that the Executive staff's presentation will touch on plans for these facilities. **Because of the deteriorating nature of the Avery Road and 1301 Piccard facilities, the Committees should discuss how best to address the facilities' problems and house the programs located within them.**

Issues for Discussion

HHS Facilities Planning: How should the FY13-18 accommodate the needs for DHHS facilities? Which projects should move forward as DHHS projects in facility planning? If Wheaton is a desirable location to consolidate HHS services and office space, what type of space should be maintained for DHHS in the Silver Spring area in order to accommodate the needs of clients who can readily access services there? What would the timeline look like for consolidating DHHS facilities in Wheaton?

Impact of Technology Modernization and Changing Business Processes: To what extent will technology modernization and changes in DHHS business processes that should provide new, customer-friendly ways to deliver services inform the strategic planning for bricks and mortar DHHS facilities? How will facilities being planned and executed in the next 5-10 years incorporate the new vision of service delivery?

Eliminated Floor in Silver Spring Library: Should the Silver Spring Library project proceed as recommended by the County Executive without the top (6th) floor? Is there an identified need for the space (DHHS or other County government purpose) that would support programming additional monies in the project? Even if there is not a specifically identifiable use for the space at this time, should construction funding be programmed for the additional floor to maximize density at this transit-accessible space with the assumption that a productive use for the space will likely be found?

Executive Branch staff has estimated that an additional \$3.6 to \$3.8 million would need to be programmed in the Silver Spring Library project to build the 6th floor. Because the savings reported for eliminating the floor was \$2 million (see ©4), Council staff requested the methodology and assumptions used to develop the two estimates; however, the information was not available at the time of packet publication.

DHHS FY13-18 CAPITAL IMPROVEMENTS PROGRAM

For FY13-18, the Executive recommends a total of \$59.4 million for the DHHS, an increase of \$40.6 million or 217.3 percent, from the amended FY11-16 program. The Executive states in his recommended budget (©1) that the increase "results from cost increases and providing design and construction funds for a new Dennis Avenue Health Center, additional funds for School based Health Centers, Linkages to Learning Centers, Child Care Centers, and High School Wellness Centers." The recommended CIP also includes a new project which would relocate the Children's Resource Center due to the reclaiming of the current facility by the Board of Education. All projects except the Dennis Avenue Health Center are to be reviewed by the Joint HHS and Education Committees.

Dennis Avenue Health Center**Expenditure Schedule (000s) (©2)**

	Total	Total 6 years	FY13	FY14	FY15	FY16	FY17	FY18
Recommend	38,383	37,387	1,419	8,150	16,532	11,286	0	0

The recommended funding source is G.O. bonds.

Requested FY13 appropriation: \$500,000

Estimated FY14 appropriation: \$23.513 million

Project Description: The project provides for the planning, design, and construction of a new 51,000 gross square foot building to completely replace the Dennis Avenue Health Center. The new health center will be built on the existing site adjoining the existing building. Once the new health center is occupied, the old building will be demolished. The existing facility is inadequate in capacity, is not configured as a health center, has key building systems have passed their useful service life, and requires Americans with Disabilities Act (ADA) related improvements.

Project Highlights: Construction costs have been added to the project. The design phase for the project began in summer 2011, and the project is currently in schematic design phase. Executive staff reports that the project is on schedule and design is proceeding consistent with the approved PDF. Construction is scheduled to start in January 2014 and is estimated to last 24 months.

Council staff recommendation: Approve amended PDF as submitted by the Executive.

Health And Human Services

PROGRAM DESCRIPTION AND OBJECTIVES

The Department of Health and Human Services assures delivery of a full array of services to address the somatic and behavioral health, economic and housing security, and other emergent needs of Montgomery County residents. To achieve this, the Department (directly and/or via a network of community partners) develops and implements policies, procedures, programs, and services that: 1) offer customer-focused direct care and supports; 2) maximize financial and staffing resources to deliver services through effective management, coordination, and pursuit of strategic funding opportunities; 3) pilot and evaluate innovative approaches to service delivery and systems integration; and 4) develop, enhance, and maintain a broad network of community-based organizations, public, and private agencies to promote and sustain partnerships, which increase the availability of needed services.

The Department's services are administered under an organizational structure that includes six service areas: Aging and Disability Services; Children, Youth, and Family Services; Behavioral Health and Crisis Services; Public Health Services; Special Needs Housing; and Administration and Support.

HIGHLIGHTS

- Add funds to construct a new Dennis Avenue Health Center in Silver Spring to improve clinical services to residents.
- Provide planning, design, and construction funds for a new Children's Resource Center located at the site at the Broome School in Rockville.
- Provide funds for School Based Health Centers at Weller Road and Viers Mill Elementary Schools.
- Provide funds for Linkages to Learning (LTL) Centers at Viers Mill, Maryvale, Georgian Forest, Weller Road, and Wheaton Woods Elementary Schools
- Provide funds for Child Care Centers at Weller Road, Bel Pre, Wheaton Woods, and Brown Station Elementary schools.
- Provide design and construction funds for High School Wellness Centers at Gaithersburg, Wheaton, and Watkins Mill High Schools.

PROGRAM CONTACTS

Contact Brian Wilbon of the Department of Health and Human Services at 240.777.1211 or Helen P. Vallone of the Office of Management and Budget at 240.777.2755 for more information regarding this department's capital budget.

CAPITAL PROGRAM REVIEW

Four ongoing and one new project comprise the Recommended FY13-18 Capital Improvements Program for the Department of Health and Human Services, for a total six-year cost of \$59.4 million, which is a \$40.6 million, or 217.3 percent increase from the Amended FY11-16 total six-year cost of \$18.7 million. The change results from cost increases and providing design and construction funds for a new Dennis Avenue Health Center, additional funds for School Based Health Centers, Linkages to Learning Centers, Child Care Centers, and High School Wellness Centers. Due to the Board of Education's reclaiming of the current facility, the recommended program also includes planning, design, and construction funds for a new Children's Resource Center.

Dennis Avenue Health Center -- No. 641106

Category
Subcategory
Administering Agency
Planning Area

Health and Human Services
Health and Human Services
General Services
Kensington-Wheaton

Date Last Modified
Required Adequate Public Facility
Relocation Impact
Status

January 09, 2012
No
None.
Preliminary Design Stage

EXPENDITURE SCHEDULE (\$000)

Cost Element	Total	Thru FY11	Est. FY12	Total 6 Years	FY13	FY14	FY15	FY16	FY17	FY18	Beyond 6 Years
Planning, Design, and Supervision	5,609	13	983	4,613	1,419	1,193	1,421	580	0	0	0
Land	0	0	0	0	0	0	0	0	0	0	0
Site Improvements and Utilities	5,002	0	0	5,002	0	1,268	2,501	1,233	0	0	0
Construction	25,032	0	0	25,032	0	5,689	11,378	7,965	0	0	0
Other	2,740	0	0	2,740	0	0	1,232	1,508	0	0	0
Total	38,383	13	983	37,387	1,419	8,150	16,532	11,286	0	0	0

FUNDING SCHEDULE (\$000)

G.O. Bonds	38,383	13	983	37,387	1,419	8,150	16,532	11,286	0	0	0
Total	38,383	13	983	37,387	1,419	8,150	16,532	11,286	0	0	0

OPERATING BUDGET IMPACT (\$000)

Maintenance				490	0	0	0	98	196	196
Energy				552	0	0	0	110	221	221
Net Impact				1,042	0	0	0	208	417	417

DESCRIPTION

The project provides for planning and design, and construction of a new building to replace the Dennis Avenue Health Center (DAHC), on the existing site adjoining the existing building located at 2000 Dennis Avenue, Silver Spring, Maryland. The existing facility which was built in the 1960's as an elementary school is both inadequate (undersized) in capacity and is not configured to serve as a health center. Currently, patients with infectious airborne diseases are using the same entry and air circulation as other patients (including immune compromised patients) and staff. Key building systems such as the structural system, perimeter skin walls, elevator, roof, HVAC and electrical systems have passed their useful service life. Numerous Americans with Disabilities Act (ADA) related improvements are required and egress stairs are undersized. The new facility will provide approximately 51,000 gross square feet to address the space shortage and building deficiencies identified in the Program of Requirements (POR) without service interruption, reduction, or loss of these vital health services during construction. Programs will be configured to work efficiently and avoid potential cross contamination of users and staff (spread of communicable disease) due to location and proximity of incompatible programs.

CAPACITY

The center handles 1 out of every 150 cases of tuberculosis in the entire US. Currently, DAHC handles 74,700 patient visits per year with 115 employees. In 1984, the center (the same building size) handled 7,000 patient visits per year with 35 employees.

ESTIMATED SCHEDULE

The design phase for this project started during the summer of 2011 and is estimated to last two years. Construction is scheduled to begin in FY14.

COST CHANGE

Increase due to addition of construction cost, one year design delay, and extended construction period. The project was previously funded for design only.

JUSTIFICATION

DAHC provides several highly sensitive programs such as Public Health Emergency Preparedness and Response, Immunization Program, Disease Control, Sexually Transmitted Diseases (STD) Services, Communicable Disease and Epidemiology, HIV Services, and Tuberculosis Control Program. DAHC service demand has been growing steadily while the facility space capacity has remained unchanged and the facility has aged. The 2008 Health and Human Services (HHS) Strategic Facility Plan identified the need for additional space for program growth. The DAHC POR provided preliminary feasibility study and existing building condition assessment. The POR calls for the need to build a new 30,714 programmable area space facility to meet year 2015 space requirement.

OTHER

Special Capital Projects Legislation will be proposed by the County Executive.

OTHER DISCLOSURES

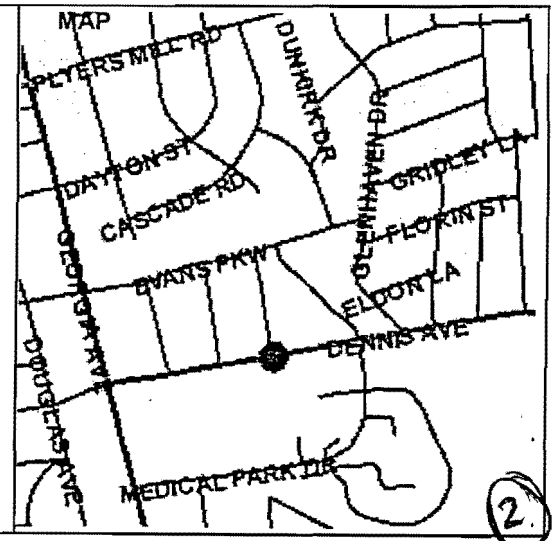
- A pedestrian impact analysis will be performed during design or is in progress.

APPROPRIATION AND EXPENDITURE DATA

Date First Appropriation	FY11	(\$000)
First Cost Estimate	FY13	38,383
Current Scope		
Last FY's Cost Estimate		2,242
Appropriation Request	FY13	500
Appropriation Request Est.	FY14	23,513
Supplemental Appropriation Request		0
Transfer		0
Cumulative Appropriation		2,242
Expenditures / Encumbrances		651
Unencumbered Balance		1,591
Partial Closeout Thru	FY10	0
New Partial Closeout	FY11	0
Total Partial Closeout		0

COORDINATION

Department of Health and Human Services
Department of General Services





DEPARTMENT OF HEALTH AND HUMAN SERVICES

Isiah Leggett
County Executive

Uma S. Ahluwalia
Director

February 17, 2012

Roger Berliner, President
Montgomery County Council
100 Maryland Avenue
Rockville, Maryland 20850

Dear Council President Berliner:

The *Montgomery County Commission on Health* supports the County Executive's FY13 Capital Budget and FY13-18 Capital Improvement Program recommendations. All of the Health and Human Services programs, the Dennis Avenue Health Center, the Children's Resource Center, the School Based Health Centers at Weller Road and Veirs Mill Elementary schools, Linkages to Learning Centers at five elementary schools, Child Care Centers in four elementary schools and the construction of High School Wellness Centers at three high schools benefit the health and wellness of our most vulnerable residents in Montgomery County.

On February 16, 2012, the *Commission* voted to approve the following Motion:

That the *Montgomery County Commission on Health* supports the County Executive's FY13 Capital Budget and FY13-18 Capital Improvement Program recommendations, which include the Dennis Avenue Health Center, the Children's Resource Center, the School Based Health Centers at Weller Road and Veirs Mill Elementary schools, Linkages to Learning Centers at five elementary schools, Child Care Centers in four elementary schools and the construction of High School Wellness Centers at three high schools.

The *Montgomery County Commission on Health* appreciates the leadership of the County Executive and the County Council, which working together have always been diligent about protecting our public health safety net services.

Understanding the difficult fiscal times we find ourselves in, we thank you for your support. Please feel free to contact me or Commission on Health staff, Ms. Jeanine Gould-Kostka, at 240-777-1141.

Sincerely,

Marcos Pesquera, R.Ph., MPH
Chair, Montgomery County Commission on Health

CC:

Isiah Leggett, Montgomery County Executive
Uma Ahluwalia, Director, Department of Health and Human Services
Dr. Ulder J. Tillman, County Health Officer

Commission on Health

Silver Spring Library -- No. 710302

Category
Subcategory
Administering Agency
Planning Area

Culture and Recreation
Libraries
General Services
Silver Spring

Date Last Modified
Required Adequate Public Facility
Relocation Impact
Status

January 08, 2012
No
None.
Final Design Stage

EXPENDITURE SCHEDULE (\$000)

Cost Element	Total	Thru FY11	Est. FY12	Total 6 Years	FY13	FY14	FY15	FY16	FY17	FY18	Beyond 6 Years
Planning, Design, and Supervision	7,164	1,902	2,489	2,773	1,251	986	536	0	0	0	0
Land	16,012	16,006	6	0	0	0	0	0	0	0	0
Site Improvements and Utilities	3,206	1,233	323	1,650	867	268	515	0	0	0	0
Construction	38,737	254	0	38,483	12,941	15,560	9,982	0	0	0	0
Other	4,410	2	519	3,889	583	290	3,016	0	0	0	0
Total	69,529	19,397	3,337	46,795	15,642	17,104	14,049	0	0	0	0

FUNDING SCHEDULE (\$000)

Current Revenue: General	700	0	0	700	150	150	400	0	0	0	0
G.O. Bonds	54,000	5,215	2,690	46,095	15,492	16,954	13,649	0	0	0	0
PAYGO	13,354	13,354	0	0	0	0	0	0	0	0	0
Rental Income - General	59	59	0	0	0	0	0	0	0	0	0
State Aid	1,416	769	647	0	0	0	0	0	0	0	0
Total	69,529	19,397	3,337	46,795	15,642	17,104	14,049	0	0	0	0

OPERATING BUDGET IMPACT (\$000)

Maintenance				1,107	0	0	111	332	332	332
Energy				1,017	0	0	102	305	305	305
Program-Staff				5,135	0	0	728	1,469	1,469	1,469
Program-Other				19	0	0	10	3	3	3
Net Impact				7,278	0	0	951	2,109	2,109	2,109
WorkYears					0.0	0.0	24.8	24.8	24.8	24.8

DESCRIPTION

This project provides for the design and construction of a mixed use facility at Wayne Avenue and Fenton Street which includes a new modern 38,200 net square foot (up to 58,000 GSF) library, designed to better serve its demographically and ethnically diverse residents, and its growing business community; as well as 20,000 square feet of art gallery, classroom space and a coffee bar. The library will be built within the Central Business District and is centrally located for the entire community.

The project includes the relocation of a storm water line, a sewer line and other utilities, and reconstruction of part of Wayne Avenue and Fenton Street to allow for the construction of the Library and the future Purple Line transit system.

A floor for Health and Human Services office space previously included in the project has been eliminated due to cost (\$2.0 million).

ESTIMATED SCHEDULE

The project will be bid in two packages. The site and utility package was bid in summer 2010 and site work is underway. The building package is currently in design development and will be bid in summer 2012, to be followed by building construction which is estimated to last 24 months.

COST CHANGE

Increase due to cost increases based on approved bid after value engineering, inflation, and based on approved bid. Value engineering resulted in \$1.6 million in reduced construction costs. The Health and Human Services (HHS) office space has been removed, reducing cost by \$2.0 million. Cost for the new library collection (\$700,000) has been added.

JUSTIFICATION

The existing Silver Spring Community Library is the oldest community library in the Montgomery County Library System. It is the second smallest community library and has the smallest collection of non-periodical materials of any community library. Silver Spring is growing in terms of the size and diversity of its residential population, and is experiencing significant expansion of its business community, all of which place greater demands on library services.

OTHER

A Program of Requirements was prepared in March 2005 and revised in April 2010 at the request of the community. The site has been selected and the land acquisition is complete. The Mobile Services Unit was moved to the Davis Library in February 2008.

The current cost estimate is based on a design developed during the early design phase. Refinement of the design has reduced the gross square footage from 65,000 GSF to approximately 58,000 GSF without materially affecting the 38,200 net square foot area that is documented in the POR.

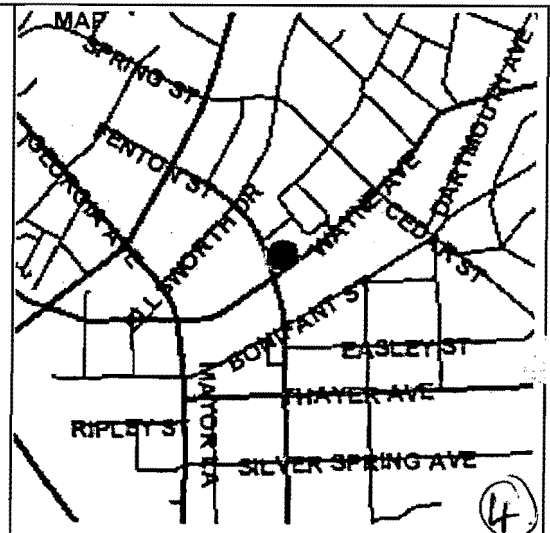
APPROPRIATION AND EXPENDITURE DATA

Date First Appropriation	FY03	(\$000)
First Cost Estimate	FY13	69,529
Current Scope		
Last FY's Cost Estimate		83,747
Appropriation Request	FY13	9,329
Appropriation Request Est.	FY14	150
Supplemental Appropriation Request		0
Transfer		0
Cumulative Appropriation		59,650
Expenditures / Encumbrances		22,133
Unencumbered Balance		37,517
Partial Closeout Thru	FY10	0
New Partial Closeout	FY11	0
Total Partial Closeout		0

COORDINATION

M-NCPPC
Department of General Services
Department of Technology Services
Department of Permitting Services
Department of Public Libraries
Pyramid Atlantic Arts Center
Silver Spring Regional Services Center
Facility Planning: MCG
WSSC
PEPCO
Verizon
Comcast

Special Capital Projects Legislation [Bill No. 24-06] was adopted by Council June 13, 2006.



Silver Spring Library -- No. 710302 (continued)

Other cost includes \$700,000 for the collection.

Based on Council action, it was determined that a pedestrian bridge over Wayne Avenue would not be included.

The library site was selected as the location of the first Purple Line Transit stop east of the Silver Spring Transit Center for the light rail option, which was selected as the locally preferred alternative. As such, the site and the building are being designed and constructed to allow for the construction and operation of the Purple Line once the library is constructed and open for operation.

OTHER DISCLOSURES

- A pedestrian impact analysis has been completed for this project.
- The Executive asserts that this project conforms to the requirements of relevant local plans, as required by the Maryland Economic Growth, Resource Protection and Planning Act.

FY 2013–2018 Capital Improvements Program (CIP) includes funding to complete the modernization for Wheaton High School by August 2015 for the facility that would include the Wellness Center. However, the County Executive recommended a one year delay to the modernization project, which would delay the Wellness Center to August 2016.

5. Please provide a breakdown of the annual operating budget impact by project and type of expense (operating, personnel, and contract). *(See attachment VI Operating Budget Impact HSWC)*
6. Please describe the operating, personnel, and contract costs and staffing (including position titles and associated workyear/full time equivalents) for a Wellness Center team. *(See Attachment IV OBI – back up info/ HSWC)*
7. No projects are included in the PDF beyond the Wheaton center. Is there a long-term plan for increasing the number Wellness Centers beyond the current sites included in the POR? Has the School Based Wellness Center Planning Group made any specific recommendations regarding how many centers are ultimately recommended for the County?

Please see question #13 under SBHC and Linkages

Dennis Avenue Health Center #641106

1. Please provide a status update on this project.

The project is in design. It is currently in schematic design phase which is scheduled to be completed in April 2012.

2. What design phases have been completed on the project?

Conceptual design phase

3. Why was design delayed by one year?

The project is on schedule. Design is proceeding consistent with the approved PDF dated January 06, 2011.

4. When in FY14 is construction scheduled to begin? How long is construction anticipated to last?

Construction is scheduled to start January 2014 and is estimated to last 24 months.

Child Care in Schools #649187

6. Why is a \$240,000 appropriation needed in FY13, if the unencumbered balance for the project is approximately \$2 million and the expenditure schedule from FY12-15 does not quite reach this amount?

The additional \$240,000 appropriation is needed to fully fund the Child Care Schools Project in the FY13-18 CIP. The funding must be allocated in the CIP in order to go to contract and complete the projects.

Facility Planning and Facility Site Selection

1. Please provide a status update for the 8818 Georgia Avenue Health Center, Avery Road Treatment Center and 1301A Piccard Drive projects in Facility Planning: MCG. When are feasibility studies and program of requirements anticipated to be completed for the projects? If the feasibility study and POR have been completed for a given project, please provide the expected costs and expenditure schedule for the project.
 - 8818 Georgia Avenue Health center – The schedule is to complete feasibility study in FY14.
 - Avery Road Treatment Center – POR is essentially complete; will be updated as necessary for code revisions, etc. Project costs and expenditure schedule have not been developed for this project at this time.
 - 1301A Piccard Drive – POR will be complete in FY13.
 - a. What is status of the building system issues at the 1301 Piccard Drive facility?

The building systems are functional but deteriorating. However, the project has to compete with other County facilities which are in similar or worse condition.

- b. What is the condition of the current Avery Road facility? Is DGS updating the 2008 POR for the facility, and if so, will the POR reflect the same project scope as the 2008 POR? Are other modified scope/lower cost alternatives for the facility being considered in facility planning? What is the earliest time frame that the facility planning work on this project will be completed and that the request for design funding would be made?
- The building is functional but deteriorating. The project has to compete for funding with other County facilities which are in similar or worse condition
- The POR is complete. There is no current plan to update the POR; however, updates may be required due to changes in usage, Codes, etc.
- Project costs and expenditure schedule have not been developed for this project at this time.

2. Please provide a status update on the Progress Place REOI process. Please provide the approved POR for the project.

The closing date for responses to the REOI was January 13. DGS received four responses to the solicitation. The selection review committee is scheduled to interview the four respondents on March 6. Attached is a copy the POR for the project. *(See Attachment LX Progress Place)*

3. Please provide an anticipated schedule for completing the site selection for the East County HHS Facility in the Facilities Site Selection: MCG project. HHS and DGS are currently exploring options for consolidating various HHS operations in the lower County region. At one time, the east side of the 3rd District police Station site was being discussed for this purpose, but that site is no longer being considered. At this time, site selection is expected to be completed by the end of FY14.