

MEMORANDUM

TO: Health and Human Services Committee

FROM: Justina Ferber, Legislative Analyst

SUBJECT: **Worksession:** FY17 Recommended Operating Budget:
Arts and Humanities Council Non-departmental Account (NDA)

Those expected to attend this worksession include:

Suzan Jenkins, Chief Executive Officer, Arts and Humanities Council (AHCMC)
Deborah Lambert, Management and Budget Analyst, Office of Management and Budget
Representatives, Arts and Humanities organizations

Relevant pages from the FY17 Recommended Operating Budget are attached on ©1.

Budget Summary:

- For FY17 the Executive recommends a total of \$4,873,615 for the Arts and Humanities Council NDA; an additional \$200,000 in funding over FY16.
- Montgomery County Arts Advocates (MCAA) request an additional \$500,000 in funding for arts and humanities organizations eligible to receive funding from the AHCMC.

Council Staff Recommendation:

- **Approve the FY17 Arts and Humanities Council Non-Departmental Account as recommended for \$4,873,615.**
- **Place MCAA's request for additional funding in several increments on the Reconciliation List as recommended on pages 3 and 4.**

BACKGROUND

This NDA provides funding for the Arts and Humanities Council of Montgomery County (AHCMC), the County's designated local arts and humanities agency. The FY17 NDA includes: general operating support grants to arts and humanities organizations; program grants to organizations not receiving general operating support; project grants to individuals and scholars; groups or small organizations; technical assistance and other support services for individuals and organizations in the county; and operating expenses for AHCMC. The County's contribution is executed by a contract between the Recreation Department and AHCMC.

OVERVIEW

For FY17, the Executive recommends a total of \$4,873,615 for the Arts and Humanities Council NDA; an additional \$200,000 in funding over FY16. The Executive has not recommended how the \$200,000 in additional funding for the Arts NDA should be allocated. Public hearing testimony was received from the Arts and Humanities Council and Montgomery County Arts Advocates in favor of the NDA. Montgomery County Arts Advocates (MCAA) requests an additional \$500,000 in funding for arts and humanities organizations eligible to receive funding from the Arts and Humanities Council. This is discussed on pages 3 and 4 of this memo.

The following table shows the Executive’s recommended FY17 budget and previous budgets.

Breakout of Arts and Humanities Funding, FY07-14							
	FY13	FY14	FY15	FY16	FY17 Rec	%Incrs	Staff Rec.
Arts and Humanities Council							
Operating Support (Large org)	2,425,225	2,511,563	2,876,763	3,004,852	3,004,852	0%	3,054,852
Grants and Programs (Mid/Sml)	370,145	491,807	616,557	698,883	698,883	0%	723,883
Advancement Grants	240,000	240,000	250,050	250,050	250,050	0%	250,050
Administration	337,330	349,330	409,330	429,830	429,830	0%	554,830
Arts and Humaniteis Matching Fund	0	200,000	200,000	200,000	200,000	0%	200,000
Grants to Support Wheaton A&E Di			90,000	90,000	90,000	0%	90,000
Exec. Addition for FY17*					*200,000	4%	0
Total Arts NDA	3,372,700	3,792,700	4,442,700	4,673,615	4,873,615	0.00%	4,873,615
*For FY16 Matching Funds were eliminated in the FY16 Savings Plan				-200,000	4,473,615		
*The Exec did not allocate the additional \$200,000 for FY17.							

ARTS AND HUMANITIES COUNCIL

The Arts and Humanities Council’s (AHC MC) mission is to promote, support and expand a vibrant arts and humanities presence in the community. The AHC MC administers a comprehensive grants program that funds arts and humanities organizations, as well as individual artists and scholars in Montgomery County. In FY16 AHC MC awarded 141 grants across nine grant categories and conducted 17 grant assistance workshops. The AHC MC’s testimony at ©49-52 describes the positive and substantial economic influence of the arts and humanities in Montgomery County.

The AHC MC’s FY17 budget request, accomplishments, activities, and grant awards are described in the AHC MC’s organizational materials beginning at ©2-48. Information on FY16 grantees begins at ©11-33 and ©38-45 including detailed information on the type of grant awarded and the amount. The AHC MC is in the process of developing a new Strategic Plan.

Administration

For FY17 the Executive has not recommended how the \$200,000 in additional funding for the Arts NDA should be allocated. Funding for AHCMC Administration in FY16 was \$429,830.

The AHCMC currently employs five full-time and one part-time staff, and three part-time consultants in key program areas. This core staff supports over 500 arts and humanities organizations and over 2000 individual artists and scholars in Montgomery County. Benefits for part-time employees and 403(b) retirement plan contributions for employees were suspended in FY10 and have not been restored. The County’s support for administration covers approximately 80% of AHCMC’s personnel costs; the remainder is obtained through other sources.

The AHCMC has requested an administrative budget increase of \$100,000 for FY17. The increase will assist in retaining staff by offering competitive industry-standard salaries and will enable AHCMC to hire a second full-time Senior Grants Manager. Since 2011 AHCMC has grown from five grant categories to nine with no increase in staffing. A detailed justification for the AHCMC requested increase begins on ©6-7. It includes a comparison of AHCMC to other Local Art Agencies (LAA) with the following findings:

- AHCMC funds on average 55% more grants with 60% less staff than its five closest comparator LAA’s
- AHCMC’s payroll expenditures are 44% lower than the field despite the fact that total expenditures are 30% greater on average
- AHCMC’s staff salaries hover approximately 44% below comparators which makes attracting and retaining expert staff difficult

Dataset of 5 Local Art Agencies most like AHCMC -

	Montgomery County, MD	Fairfax County, VA	Oklahoma City, OK	Hartford, CN	Jacksonville, FL	Memphis, TN	5 Comparator Org Average
Population	1,030,447	1,081,726	1,300,000	967,820	1,418,218	939,465	1,141,446
Payroll Expenditure	\$347,719	\$401,925	\$648,566	\$823,966	\$413,406	\$795,703	\$616,713
Total Expenditure	\$4,248,003	\$1,230,238	\$3,825,148	\$3,469,913	\$3,160,733	\$3,090,535	\$2,955,313
Fulltime Staff	5	3	11	11	7	8	8
Total Grants Awarded	\$3,253,458	\$556,422	\$2,569,481	\$1,616,862	\$2,461,447	\$3,300,000	\$2,100,842
Ratio Population/FT Staff	206,089	360,575	118,182	87,984	202,603	117,433	142,681

Council staff recommendation: Approve \$554,830 for AHCMC Administration. This is an additional \$125,000 over FY16. This will allow AHCMC to hire another Grants Manager, provide competitive compensation to retain staff and restore some benefits.

General Operating Support (Large Organizations)

In FY16 the budget for operating support for large organizations was \$3,004,852. In FY16 AHCMC introduced the Competitive Organizational Excellence Awards to assist in allocating General Operating Support funding. A description of this new program begins on ©3.

For FY17 Montgomery County Arts Advocates (MCAA) requests an additional \$500,000 in grant funding for arts and humanities organizations eligible to receive funding from the Arts and Humanities Council. MCAA recommends the FY17 budgets for these organizations **include the additional \$500,000 in funding:**

Large Organization Grants/General Operating Support - FY17 Total \$3,410,510
 Small/Mid-Size and Individual Grants – FY17 Total \$793,225

MCAA divided the \$500,000 as follows:

Large Organization Grants/Operating Support Grants	\$405,658
Small/Mid-Size and Individual Grants	<u>94,342</u>
	\$500,000

Council staff recommendation: Approve \$3,054,852 for Operating Support. The \$3,054,853 includes an FY17 allocation of \$50,000 from the \$200,000 recommended by the Executive for the Arts NDA. ¹ (3,004,852 + 50,000= 3,054,852)

Council staff recommendation: With regard to the MCAA request, for an additional \$405,658 for Large Organization General Operating Support, \$50,000 is provided in the recommendation above with \$355,658 remaining of the \$405,658 requested. **Place the \$355,650 on the Reconciliation List in three increments of \$118,550.**

¹ Traditionally when grant funds are divided, the large organizations receive 65% and the small and midsize and individual grants receive 35%. This would divide the proposed \$75,000 as follows:

Large Organization Grants/Operating Support Grants	\$48,750
Small/Mid-Size and Individual Grants	<u>\$26,250</u>
	\$75,000

Grants to Small and Mid-Size Organizations, and Other Program and Individual Grants

In FY16 the budget for operating support for Mid-Size Organizations, Small Organizations, Individual Artists and Scholars, Community Grants and Arts Integration Grants was \$698,883. In FY16 AHCMC reviewed best practices of other organizations and revised its guidelines to include General Operating Support for the Small and Mid-Size Organizations. An explanation of this significant change begins on ©8. For FY17 Montgomery County Arts Advocates (MCAA) requests an additional \$94,342 for this grant category.

Council staff recommendation: Approve \$723,883 for Grants to Small and Mid-Size Organizations. This includes an FY17 allocation of \$25,000 from the \$200,000 recommended by the Executive for the Arts NDA. (698,883 + 25,000= 723,883)

Council staff recommendation: With regard to the MCAA request, for an additional \$94,342 for to **Small and Mid-Size Organizations**, \$25,000 is provided in the recommendation above with \$69,342 remaining of the \$94,342 requested. **Place \$69,342 on the Reconciliation List for grants to Small and Mid-Size Organizations.**

Advancement Grants

In addition to funding Operating Support, AHCMC also funds an additional 2% of organizations' operating expenses as "add-on" grants. These grants could be used for projects and activities that fall outside of general operating support and were funded under the old structure through earmarked grants for transition or facility improvements. The AHCMC named the grants "Advancement Grants" and developed guidelines for them. These guidelines were amended in FY16 to allow Advancement Grants for "capital planning".

Council staff recommendation: Approve \$250,050 for Advancement Grants which is the same funding as FY16.

Arts and Humanities Matching Fund

The Arts and Humanities Matching Fund provides matching grants on behalf of the County to awardees of the Executive Ball for the Arts and matching funds for the AHCMC Power2Give program. For FY17 \$200,000 is recommended, which is the same as FY14, FY15 and FY16. In FY16 \$200,000 was eliminated from the Matching Fund category of the Arts NDA as part of the FY16 Budget Savings Plan.

Attached at ©58-62 are charts indicating the use of the County's (AHCMC) funds to match Awards made by the Ball Committee in 2015. Council staff requested additional information on the Executive Ball Committee for four years of revenues/receipts and expenditures/disbursements. The Arts Ball is affiliated with the Montgomery County Community Foundation which is a nonprofit organization. The County is a sponsor of the Ball and also provides matching funds for awards and other in-kind contributions, see ©63. A review of the Ball Committee's financial materials will provide information on the types of arts organizations benefiting from the Ball, the variety of donors, and how to provide optimal support

for these and other efforts. The Arts Ball Coordinator indicated the materials requested would be submitted for Committee review. The materials will be distributed when they are received.

Council staff recommendation: Approve \$200,000 for the Arts and Humanities Matching Fund.

Wheaton Arts and Entertainment District

Council staff recommends \$90,000 in funding for the Wheaton Arts and Entertainment District; the same funding as FY15 and FY16. The funds are to be used for cultural re-granting in Wheaton, and the Wheaton Arts and Entertainment District (WAED). The grants will be awarded to individual artists, scholars, and nonprofit organizations to support Wheaton based projects in FY17.

With the allocation of these funds, AHCMC initiated research and data collection activities related to Wheaton's arts and humanities community. The goal of the research was to provide an opportunity for the arts and humanities community, residents and other interested parties in Wheaton to voice their opinions about the current state of the arts and entertainment in Wheaton, the Wheaton Arts and Entertainment District, and to provide feedback that would ultimately inform the development of relevant and responsive guidelines for this new grant category.

This process included one-on-one meetings with cultural and civic leaders in Wheaton and the convening of Wheaton's arts and humanities professionals for a series of charrettes. At the conclusion of these community convening and research activities, AHCMC's leadership, Board and staff reviewed the findings and created the guidelines for the Wheaton grants based upon what was learned. Wheaton Arts Grants awarded in FY16 are listed on ©33. AHCMC hosted an Open Living Room in Wheaton last May 2015 to learn more about community needs. Attached at ©48 is an article the Gazette published about the Open Living Room.

Concurrently, the Public Art Trust (PAT) was invited by M-NCPPC to collaborate on the commissioning of an artwork for the Wheaton Headquarters/Town Square project, near the Wheaton Metro station. This is an unusual project from a process point of view. The program for the project involves a County office building and a public plaza between the office building and the Wheaton WMATA station and bus transfer center. The ultimate occupants of the building are M-NCPPC and the Mid-County Regional Services Center, while the agency managing the project is the Montgomery County Department of Transportation (DOT). The project is being built by a private developer, StonebridgeCarras, on behalf of the County with a public art budget set at \$250,000 by the developer.

The developer made two presentations to the Public Art Review (PAR) committee, to obtain guidance for project direction. After the second meeting with the PAR, the AHCMC/Public Art Trust assumed responsibility for the public art component of the project, on behalf of the developer. The AHCMC did this in light of the project's importance to the implementation of the Wheaton Art and Entertainment District and in conjunction with its goals for the Wheaton Cultural Grants. After lengthy consultation with the development team, and consideration of both the Public Art Roadmap and the community outreach undertaken in the Wheaton Arts and

Entertainment District, in fall, 2014, the AHCMC established goals for the project and began an invitational selection process, managed by AHCMC's consultant Todd W. Bressi. The invitational approach, consistent with the PAT Guidelines, was chosen because of the tight timeframe for the project.

An RFQ was developed in collaboration with the DOT project manager. In October, the AHCMC invited 16 artists to consider the project, taking into consideration recommendations from the project team, and 10 responded with interest. After two rounds of selection, artist *Norie Sato*, of Seattle, was chosen for the commission. StonebridgeCarras will hold the contract with her, and Bressi will continue to oversee the project on behalf of the AHCMC and the PAT. The AHCMC hosted a meet and eat reception for the artistic community and Ms. Sato on Monday February 8th; the expectation is that the artist will create one or more artworks that incorporate the voice of artists from the Wheaton community. The process of identifying those artists, and of incorporating their voice into the project has yet to be determined. To read the press release about this project and see how it dovetails with the Wheaton Cultural Grants, see ©46-47.

Council staff recommendation: Approve \$90,000 for grants for the Wheaton Arts and Entertainment District.

Arts & Humanities, It's Everywhere, It's Everywhere

Funds for the Arts and Humanities appear in various parts of the County budget. The public and Council do not have the complete scope of County spending on Arts and Humanities. Below are the projects and funding addressed throughout the County budget. This is not an all-inclusive list.

- Funding of \$150,000 for the National Philharmonic is in the Finance Operating Budget (A joint session of the GO Committee and HHS Committee is scheduled on April 29.).
- Funding of \$597,000 for AFI and AFI contract are in the Department of General Services Operating Budget.
- Arts Ball Sponsorship of \$10,000 is in the Recreation Department Operating Budget included with Annual and Event Sponsorships.
- Facilities and utilities for Arts and Humanities organizations are included in the Department of General Services Operating Budget.
- Funds are provided in the Cost Sharing CIP project for Arts and Humanities projects.
- The Public Arts Trust project in the CIP provide funds to buy and display works of art on public property in the County, and to sponsor privately-funded temporary or permanent displays of art on public property in the County and to maintain these works.

Council Staff Comment: The Arts and Humanities are scattered throughout the County budget which makes it difficult to obtain an accurate accounting of the total County funding for arts and humanities.

Capital Improvement Grants

Capital Improvement Grants for Arts and Humanities Organizations are discussed in the Cost Sharing PDF packet.

Summary of Recommendations

Approve the FY16 Arts and Humanities Council Non-Departmental Account for \$4,873,615 as recommended by the Executive.

Purpose	Amount Staff Rec.
Arts and Humanities Council Activities	
Operating Support Grants	\$3,054,852
Small/Mid-Size Organizations, Creative Projects, Arts Education, and Individual Artist/Scholar Grants	\$723,883
Advancement Grants	\$250,050
Administration	\$554,830
Arts and Humanities Matching Fund	\$200,000
Grants to Support Wheaton Arts and Entertainment District	\$90,000
Total Arts and Humanities Council NDA	\$4,873,615

Council staff recommends the following be placed on the Reconciliation List:

Large Organization Grants/Operating Support Grants \$118,550
Large Organization Grants/Operating Support Grants \$118,550
Large Organization Grants/Operating Support Grants \$118,550
Small/Mid-Size and Individual Grants \$69,340

This packet contains

circle #

FY17 CE recommended Arts and Humanities NDA page 66-1 1
 AHCMC Organizational Materials 2
 Public Hearing Testimony 49
 Arts Ball – Matching Fund Awards Information 57



Non-Departmental Accounts

Mission Statement

Non-Departmental Accounts (NDAs) contain expenditure items essential to the operation of the County government which do not fall within the functional assignment of any department or agency, or which provide for expenditures related to more than one department or agency. In FY17, 43 NDAs were funded. Three NDAs were not funded: Inauguration & Transition, Montgomery County Employee Retirement Plans and Motor Pool Fund Contribution.

Budget Overview

The total recommended FY17 Operating Budget for the Non-Departmental Accounts is \$317,582,400, an increase of \$39,988,661 or 14.41 percent from the FY16 Approved Budget of \$277,593,739. Personnel Costs comprise 0.73 percent of the budget for 17 full-time position(s) and no part-time position(s), and a total of 4.18 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 99.27 percent of the FY17 budget.

Program Contacts

Contact Felicia Zhang of the Office of Management and Budget at 240.777.2788 for more information regarding this department's operating budget.

Program Descriptions

Arts and Humanities Council

This NDA provides funding for the Arts and Humanities Council of Montgomery County (AHC MC), the County's designated local arts and humanities agency. FY17 taxpayer support of the AHC MC includes general operating grants to arts and humanities organizations; program grants to arts and humanities organizations not receiving general operating support; project grants to individuals, scholars, groups, or small organizations; technical assistance and other support services for individuals and other organizations in the County; matching funds for awardees designated to match private donations, such as by the Executive Ball for the Arts Committee or through power2give; and operating expenses for AHC MC. The County's contribution is implemented by a contract between the Department of Recreation and AHC MC.

Since 1976, AHC MC has been the County's designated local arts agency. The AHC MC, in partnership with the community, cultivates and supports excellence in the arts and humanities, expands access to cultural expression, and contributes to economic vitality in the region. AHC MC provides leadership that sustains arts and humanities organizations, artists and scholars, and inspires participation in our County's cultural assets. Through its programs and services, AHC MC provides the infrastructure and support necessary to maintain a robust creative community that includes over 500 cultural organizations and 2,000 artists and scholars. AHC MC annually distributes grants to organizations and individuals to help fund enriching cultural activities in our County (www.creativemoco.com/grants/grants-awarded).

AHC MC is headquartered in Silver Spring, Maryland, and receives support from the Maryland State Arts Council, corporations, organizations and, individuals.

Funding for maintenance of public art is allocated in the Public Arts Trust CIP project.

FY17 Recommended Changes	Expenditures	FTEs
FY16 Approved	4,673,615	0.00
Enhance: Arts and Humanities Council of Montgomery County	200,000	0.00
FY17 Recommended	4,873,615	0.00



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Legal Council

MEMORANDUM

April 6, 2016

To: George Leventhal
CC: Justina Ferber, Legislative Analyst
FROM: Suzan Jenkins, CEO, Arts and Humanities Council of Montgomery County
SUBJECT: AHCMC FY17 Budget Request Submission

Thank you for your past support of the arts and humanities in Montgomery County and for the opportunity to present the Arts and Humanities Council's (AHCMC) FY17 budget request. The request for grant funds for re-granting to arts and humanities organizations is based first on providing support for arts and humanities organizations and second to individual artists and scholars.

In the last four years, AHCMC's grants program has slowly made progress on recovering to pre-recession levels reflected in the FY09 Approved Budget. Previous reductions have caused decreases in the number and amounts of grants in each category and people served. As our population increases, the demand for AHCMC to provide multi-faceted professional development, technical assistance and capacity building support for a sector that is rapidly expanding County-wide has also increased.

For FY17, Montgomery County Arts Advocates (MCAA) has asked AHCMC to support their request for a \$500,000 increase in grants to arts and humanities organizations to be distributed equitably. We understand MCAA's use of the word "equitable" to mean "in the same manner as AHCMC's current grant distribution paradigm". This request would approach FY09 funding levels for the total AHCMC funding NDA. AHCMC supports this request and is hopeful that the arts and humanities will remain one of the County's economic development and quality of life priorities.

Additionally, AHCMC is requesting an administrative budget increase of \$100,000 for FY17. This increase positions AHCMC to retain its highly-qualified staff by offering competitive industry-standard salaries, and to hire a second full-time senior Grants Manager to provide deep, impactful technical assistance and properly vet the County's cultural grant recipients through programmatic audits.

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Impact of FY16 Administrative Funding - Overview

AHCMC currently employs five full-time staff and three part-time consultants in key program areas that support the over 500 arts and humanities organizations and over 2,000 individual artists and scholars in Montgomery County. Considering the size and population of Montgomery County, AHCMC operates much like that of a state arts agency, with similar challenges in providing equitable support to organizations and artists in our rural, urban and suburban regions. The County's support for administration covers approximately 80% of AHCMC's personnel costs. AHCMC employee staff workloads remain at capacity while their salaries remain below standard market rate. 403b retirement plan contributions for all employees and benefits for part-time employees were suspended in FY10 and have not been restored; AHCMC has also been unable to award staff bonuses since FY08.

FY16 Grant Funding - Overview

AHCMC funded 136 grant awards in FY16. Traditionally, General Operating Support Grants to Large Arts and Humanities Organizations receive approximately 65% of the available grant funds and the remaining 35% is distributed to small and mid-size organizations and individual artists and scholars. A listing of all FY16 Grants Awarded and a Description of Services Provided is attached.

FY16 General Operating Support Grants to Large Arts and Humanities Organizations – Significant Changes

General Operating Support Grants to Large Arts and Humanities Organizations are intended to promote stability in arts and humanities organizations by providing a base of funding to support their operating budgets; help ensure diverse arts and humanities experiences for residents of Montgomery County; stimulate local support and involvement in the arts and humanities, including volunteer participation, audience development and financial contributions; strengthen the scholarly and artistic capabilities of arts and humanities organizations; and improve and/or stabilize the field. To be eligible, organizations must have a primary mission directed towards an arts and/or humanities discipline; be a 501(c)(3) nonprofit organization that has been operating in the County for at least three years; have an annual budget of not less than \$150,000 for the most recently completed fiscal year; have at minimum one full-time (35 hours/week) paid manager who reports directly to the board; and have an independent audit from their most recently completed fiscal year. In FY16 the total amount for General Operating Support Grants to Large Arts and Humanities Organizations was determined by the total amount appropriated by resolution of the County Council. Grant awards for each organization were based on the organization's share of the appropriated funds, calculated in proportion to its most-recently completed past three fiscal years' actual cash operating expenses or income, whichever was lower.

Introducing Competitive Organizational Excellence Awards

In 2012 a working group, composed of a cross-section of GOS grantees and moderated by an outside facilitator,

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was convened to advise AHCMC on the proposed Competitive Organizational Excellence Awards. An agreement was forged, and language inserted, to update the FY14 GOS Guidelines and subsequent GOS Guidelines as follows: *"In the event that grant funds available for General Operating Support Grants are sufficient to award each applicant organization 5.5% of their allowable financial figure, as outlined above, this will trigger the new competitive organizational excellence awards system. Under the competitive organizational excellence awards system:*

- a. *All organizations will receive a minimum 5% **base award** calculated as outlined above.*
- b. *Additional funds available will be used to award **competitive organizational excellence awards**.*
- c. ***Competitive organizational excellence awards** will be determined using the average score given by the Advisory Review Panel, based on the criteria published in these Guidelines.*
- d. *Organizations that score above the average score on the panel on which they are evaluated will be eligible for a **competitive organizational excellence award**. The amount of the award will be determined by the degree to which the organization exceeds the average score.*
- e. *Not all organizations will receive **competitive organizational excellence awards**.*
- f. ***Competitive organizational excellence awards** will be added to the **base award** to determine the total award. "*

After review of all eligible financial documents, all eligible organizations in FY16 in the GOS category could be funded at 5.5%. Grant calculations demonstrated that, when the grant calculation formula was applied, the base award for non-grandfathered organizations was approximately 5.57%. With regard to the statement *"...the degree to which the organization exceeds the average score..."* AHCMC staff calculated the average score of FY16 GOS eligible applicants to be 82.27.

AHCMC received \$3,004,852 to allocate for GOS in FY16; there were 30 eligible applicants. After calculating the base award at 5% for all FY16 GOS eligible applicants, 91.23% of the FY16 funding was applied to base awards. Hence, a total of \$263,592.79 (8.77%) remained to be allocated to organizations that scored above the mean. Each organizations' bonus was relative to their distance from the mean. In other words, the additional award was equal to the percent distance from the mean. The formula used to calculate the bonus was as follows:

Total Appropriation: \$3,004,852.00	Total Distance from the mean: 123.67
Total 5% base: \$2,741,259.21	Organization Bonus = total bonus /total distance from the mean*organization distance from the mean
Total bonus: \$263,592.79	Percent allocated to base grants: 91.23%
Mean: 82.27	Percent allocated to Organizational Excellence Awards: 8.77%

The only exceptions to this formula were organizations that had been "grandfathered", meaning that their grants are based on a figure established when the Strategic Plan was approved in January 2007 and direct transition

grants were eliminated. The Grandfather Clause Transition Policy states that the grandfathered award for each of the grandfathered organizations will be decreased in equal amounts over the next year to five years, or between FY15 and FY18, depending on each organization's individual agreement with AHCMC. Only one organization, National Philharmonic Orchestra & Chorale of Montgomery County, Inc., remains in this category. The formula used to calculate the grant award for the grandfathered organization is:

$$\text{Grant award} = \text{PYA} - (1/x) (\text{PYA}-n)$$

PYA= Previous year final grant award

x=the number of years remaining until the organization's final year under the Grandfather Clause
n=the current estimated award* for the organization's final year under the Grandfather Clause

Of the thirty (30) organizations in the FY16 GOS category, twenty-eight (28) were organizations that applied and received grants in FY15. Of those:

- 61% saw an increase in their FY16 GOS grant amount over that of FY15
- The average change for all awardees from FY15 to FY16 was a 6.63% increase with a 15.02% average award increase for organizations that received a competitive organizational excellence award bonus.
- Organizations that did not receive a bonus saw a 3.54% average decrease in their grant award when grandfather organizations were not included.
- Grandfathered organizations saw an agreed upon decrease of 11.31%.

Power2give.org

Power2give.org provides Montgomery County with an online platform for private donors to interact with and explore the arts and humanities. It functions as a portal to discover creative projects, learn about new cultural organizations, and join an ever-growing group of passionate arts and humanities supporters across Montgomery County. AHCMC licensed and launched the crowdfunding site, Power2give.org in 2013. Since that time:

- Projects funded: 69
- Average percent funded: 76%
- Median percent funded: 100%
- Total Gross Contributions: \$238,011

FY17 Budget Request - Overview

AHCMC is in the process of developing a new Strategic Plan. As such, the AHCMC Board has been considering our long-term goals along with a subset of one-year goals necessary to accomplish them. In addition, the Board updated our mission as follows:

The Arts and Humanities Council of Montgomery County, in partnership with the community, cultivates and supports excellence in the arts and humanities, expands access to cultural expression, and contributes to economic vitality in the region.

In 2015 the Nonprofit Finance Fund released the State of the Nonprofit Sector Survey Findings. The findings demonstrate that organizations are pursuing long-term sustainability amid challenges: demand for critical services continues to climb despite indicators of economic recovery; demand for the services nonprofits provide continues to grow. Findings also demonstrate that 76% of nonprofits reported an increase in demand for services - the 7th consecutive year that a majority have reported increases. *Of these nonprofits*, 52% couldn't meet demand and 71% of those nonprofits said that client needs go unmet when they can't provide services.

In response to data within this report revealing that many nonprofits are chronically under-resourced and that, when asked to identify up to three top challenges 32% of nonprofits said achieving long-term sustainability; 25% said the ability to offer competitive pay and/or retain staff and 19% cited raising funding that covers full costs, AHCMC's Strategic Planning Taskforce identified two main goals that will strengthen grants administration: (1) administrative staffing that mirrors the demands of the field and, (2) provide a full complement of existing leadership tools and practices to the field in Montgomery County in a timely, effective and user-friendly manner. These goals, therefore, are reflected in our administrative and grants funding requests.

FY17 Administrative Increase - Request

AHCMC is requesting an administrative budget increase of \$100,000 for FY17.

FY17 Administrative Increase - Justification

In 2015, the National Endowment for the Arts and Americans for the Arts compiled the Local Arts Agency (LAA) Census. In order to determine how AHCMC "ranks" in terms of administrative capacity as compared to other Local Arts Agencies (LAA's), AHCMC requested and received a dataset from the 2014 LAA Census. In reviewing that dataset of 48 LAAs with similar populations, we extracted a dataset of 22 LAAs that were also nonprofits. Out of those 22 we extracted a dataset of 5 LAA's that were most like AHCMC in that they are a) the designated nonprofit local arts agency in their area; b) grant-makers; c) have similar budgets, populations and operations to AHCMC. Here's what we found:

	Montgomery County, MD	Fairfax County, VA	Oklahoma City, OK	Hartford, CN	Jacksonville, FL	Memphis, TN	5 Comparator Org Average
Population	1,030,447	1,081,726	1,300,000	967,820	1,418,218	939,465	1,141,446
Payroll Expenditure	\$347,719	\$401,925	\$648,566	\$823,966	\$413,406	\$795,703	\$616,713
Total Expenditure	\$4,248,003	\$1,230,238	\$3,825,148	\$3,469,913	\$3,160,733	\$3,090,535	\$2,955,313
Fulltime Staff	5	3	11	11	7	8	8
Total Grants Awarded	\$3,253,458	\$556,422	\$2,569,481	\$1,616,862	\$2,461,447	\$3,300,000	\$2,100,842
Ratio Population/FT Staff	206,089	360,575	118,182	87,984	202,603	117,433	142,681

Findings from this study demonstrate that AHCMC funds an average of 55% more in grants with 60% less staff than our 5 closest comparator LAA's and the ratio of staff to population served at AHCMC is 1:206,089 whereas the average ratio for the field is 1:142,681. Additionally, AHCMC's payroll expenditures are 44% lower than the field despite the fact that our total expenditures are 30% greater on average. Further analysis of data from the 2014 Local Arts Agency (LAA) Census, indicates that:

- With AHCMC staff salaries hovering approximately 44% below that of our comparators, attracting and retaining expert staff has become extremely difficult.
- Montgomery County's designated local arts agency lacks the capacity and resources demonstrated by the rest of the LAA field, despite awarding more grants and managing more programs on average than its peers.

The impact of these findings demonstrate that:

- **Inadequate funding limits the services available to organizations and underrepresented communities.** The County's growth in population brings new demands for marketing, fundraising, and professional development services. These demands are at an all-time high at a time of increased programming needs for traditionally underrepresented and underserved communities across the County.
- **Insufficient staffing will negatively affect judicious oversight and potentially create liabilities for the County.** Since 2011, the Arts and Humanities Council of Montgomery County (AHCMC) has grown from 5 grant categories to 9 in order to effectively meet the needs of the field; yet it has not been able to increase staffing in response to this increase in demand. Inadequate funding limits the services available to organizations and underrepresented communities. Without adequate staffing and resources, AHCMC is unable to properly vet, support, and conduct programmatic audits of its grantee organizations, creating greater liabilities for the County.
- **A compromised arts & humanities sector decreases the vibrancy, livability and desirability of the County for current and future businesses and residents.** Montgomery County is one of the country's most "livable" regions because of its world-class facilities, diverse communities, integration of public art in community spaces, generous support of the creative economy, and robust Arts & Entertainment Districts (A&E Districts). These investments make the County a national destination of choice for families, investors, and employers.

The conclusion from these findings is that **the administrative capacity of AHCMC has not kept pace with the growth of its stakeholders, the population of our County, or its peer nonprofit local arts agencies across the sector.** AHCMC staff is serving a larger, more diverse population than our comparators with less resources and inadequate administrative capitalization. This combination threatens the effectiveness of the cultural sector by undermining its support of Montgomery County's economic growth and sustainability. Adequate administrative funding will enable AHCMC and The Public Art Trust to fully support the continued cultivation and success of our three A&E districts as well as bolster Montgomery County's efforts to develop communities and amenities that are attractive to residents, developers, and businesses.

FY17 Grants Fund Increase Request - Significant Changes and Justification

The State of the Nonprofit Sector Survey also found that funders routinely cover only a portion of full costs of the programs they intend to support. Specifically, of organizations receiving each type of funding, 70% report that the Federal government never or rarely pays for the full costs of delivering services; 68% say state government never or rarely pays for the full costs of delivering services; 47% report that foundations never or rarely cover these costs. As a result, AHCMC staff reviewed FY16 Grant guidelines and identified ways to streamline and strengthen AHCMC support, better respond to the needs of the field, and align the FY17 Grants Guidelines and Program (and beyond) by incorporating nationally accepted best practices into locally identified needs.

FY17 Significant Changes – Grants to Mid-Sized Arts and Humanities Organizations

Grants to Mid-Size Arts and Humanities Organizations are available to arts and humanities organizations that have annual cash expenses of at least \$50,000 and not more than \$150,000. In addition, the organization's primary mission must be the exhibition, presentation, production or performance of, and/or education in, an arts and/or humanities discipline; and/or to provide support services for artists and/or scholars and for arts and/or humanities organizations. For at least 12 consecutive months immediately prior to the application deadline the organization must have held current IRS 501(c)(3) status.

Nationally accepted best practices encourage staff to recommend changes to the current guidelines to adapt to grantees' current and future needs. Considering growth in this category and the narratives associated with grantee requests for Program, Management, and Space Improvements, grantees in this category demonstrate a strong need for General Operating Support. General Operating Support is defined as support for day-to-day operating costs or to further the general purpose or work of an organization, rather than for a specific purpose or project.

Best practices in our field also demonstrate that program support forces applicants to compartmentalize their needs, limit their efforts to think strategically and may force MSO's staff and volunteers to work in silos and duplicate their grant writing, budgeting, and reporting efforts for each sub-grant application. Consequently, applicants are not incentivized to think broadly about their organization which may limit their approach in seeking AHCMC's support. As a result, beginning in FY17, AHCMC will provide General Operating Support to Mid-Size organizations from the pool of funds provided to AHCMC for Mid-Size organizations. By doing so, AHCMC can provide essential basic support to pay the rent, develop technology, and increase the number of staff members needed to carry out essential mission-specific work; encourage sustainability; build capacity; better respond to changes in the field, and improve alignment with AHCMC's strategic planning goals. According to The National Committee for Responsive Philanthropy, *"General Operating Support (or core support) is integral for nonprofits' sustainability, impact and growth. It provides flexibility to meet pressing community needs and achieve impact."*

Best practices also indicate that General Operating Support:

- Eases administrative burdens for grantmaker and grantee alike
- Contributes to nonprofit sustainability and capacity building
- Signals trust between the funder and grantee without sacrificing accountability
- Shifts attention from limited program outcomes to broader organizational and social impact

Benefits of providing General Operating Support to Mid-Size Organizations:

- AHCMC's General Operating Support to Mid-Size Organizations will play a stronger role in helping organizations build capacity by providing comprehensive rather than fragmented support.
- Incentivizes Mid-Size Organizations to adopt a comprehensive and proactive approach to programming, management, and equipment/facility needs and to strategize in applying for AHCMC funding.
- Allows grantees to present a comprehensive grant application instead of a fragmented application. This in turn helps the grants panel to review proposals within the same frame of work.
- Provides a benchmark for small organizations aspiring to move to the next level of organizational maturity.
- Provides a path where small groups may evolve from a volunteer-led, community based organization to one with the capacity to form a 501(c)(3), strengthen its programming and capacity to apply in the mid-size organization pool, and to eventually develop into a large organization, should the organization wish to do so.
- Provides organizations that have reached a level of maturity to access unrestricted funding and prepare for the next phase of maturity.
- Enables AHCMC to award taxpayer dollars to eligible organizations that demonstrate excellence in the arts and humanities, community services, and financial responsibility.

FY17 Grants Fund Increase - Request and Impact

Montgomery County Arts Advocates (MCAA) has suggested a platform for FY17 that would increase funding by \$500,000 and re-instate the Matching Funds program. AHCMC supports this request. Due to increased budget sizes in the large organization category, without increases in FY17 grant award funding, AHCMC may not be able to recognize excellence in the largest grant category by awarding **Competitive Organizational Excellence Awards**, fund the growing demand for general operating support for mid-size organizations or provide significant program support for the small organizations and individual artist award grant categories. A \$500K increase scenario as requested by MCAA would increase funds available for grant awards by 12.3% (which excludes Matching Funds). In this scenario AHCMC will continue to incite excellence in the largest grant category by awarding **Competitive Organizational Excellence Awards**, the GOS average award would increase by almost \$10,833 and AHCMC would be able to fund an additional 8 MSO grant requests considering that funding demand is expected to increase due to the change from program to operating support; 6 more SOG requests, 4 more IAS, 4 AIRG and/or ASCG.

FY17 Practice Change Request – Capital Improvement Grants

Presently, Capital Improvement Grants are funded via the Cost Sharing CIP #P720601 at \$1,000,000/year through 2020. While need is high, anecdotal evidence demonstrates that demand has lagged due to various factors which include: the lack of ability to use the funds to plan for capital projects; the lack of planning inherent in an emergency; the lack of ability to use the funds to plan for emergency projects; and the lag time in securing contracts between the approved applicant and Montgomery County Government. AHCMC requests that funds remaining from each year in the Cost Sharing CIP #P720601 be rolled over from one year to the next to allow applicants to better take advantage of the pool of funds available for capital projects.

FY17 Significant Changes – Advancement Grants

Advancement Grants are intended as supplemental funding for special purposes. Each year, the specific purpose of these grants are defined in response to current conditions. To address the lack of ability to use capital improvement funds to plan for capital projects, AHCMC has adjusted the FY17 Advancement Grant guidelines to support arts and humanities organizations in their long-term planning, **capital planning**, and technology improvements critical to their mission. By encouraging capital planning via Advancement Grants, AHCMC foresees a more complete and comprehensive utilization of Capital Improvement Grant funds.

FY17 Appropriation Request - Summary

AHCMC is proud to support a community where the County's \$7.4M investment in the arts and humanities supports \$93M in local salaries; over 4,399 full time jobs and where cultural patrons spend over \$132.4M, with a total economic impact of over \$236M¹. These jobs and funds stay local, helping make Montgomery County one of the top places to live in the country.

We urge you to consider the full funding request of \$500,00 for regranting and \$100,000 for AHCMC's administrative oversight. Such an increase will provide an appropriation that helps position our agency, our sector and the County for greater economic growth and approaches the FY09 appropriation without adjusting for inflation.

Thank you for your continued support of the arts and humanities in Montgomery County. I look forward to continuing our work together in FY17. Please let me know if I can provide you with any additional information.

Abbreviation Key:

GOS – General Operating Support for Large Organizations

SOG – Small Organization Grants

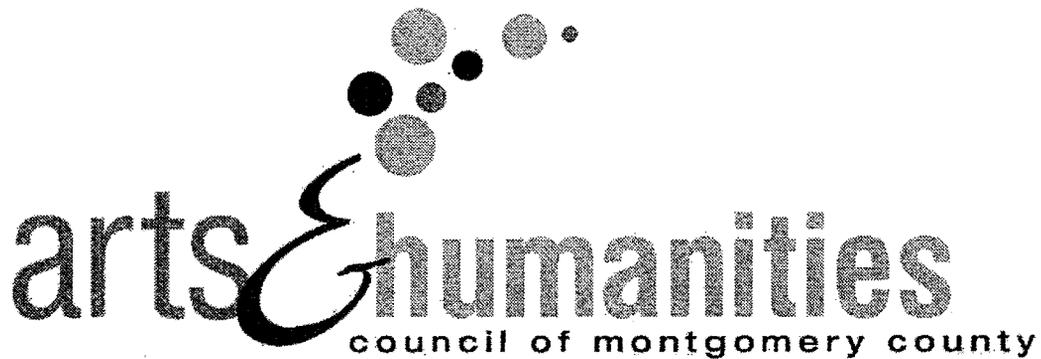
MSO – Midsize Organization Grants

IAS – Individual Artist and Scholar Grants

AIRG – Arts Integration Residency Grants

ASCG – Artists and Scholars in the Community Grants

¹ *The Strength of the Creative Economy available at <http://www.creativemoco.com/EconomicImpact> Data provided by the Cultural Data Project (CDP) and Americans for the Arts (AFTA).*



Fiscal Year 2016 Grants Awarded

General Operating Support Grants for

Large Arts and Humanities Organizations

\$3,004,852 for July 1, 2015 – June 30, 2016

General Operating Support Grants provide general operating support to 30 nonprofit arts and humanities organizations in Montgomery County that have annual cash operating expenses of over \$150,000, full-time paid directors, and an annual audit. For FY16, the following organizations received grants:

- **Adventure Theatre MTC**, Glen Echo, Maryland (\$126,870) - ATMTC is a leading arts organization in the DC region, focused on youth and family theater performances and high-quality pre-professional training. Serving nearly 80,000 people annually, ATMTC's outstanding professional productions and rigorous training inspire young people's imagination and creativity, cultivating new generations of artists and life-long audiences. ATMTC is a fiscally responsible organization recognized for its solid governance and administrative practices.
- **American Dance Institute**, Rockville, Maryland (\$128,033) - ADI is a multifaceted arts organization in Rockville, Maryland that presents professional contemporary dance companies, hosts residencies for dance artists to complete new work, supports local dance artists, and offers high-quality dance instruction and outreach programs to residents of Montgomery County and metropolitan Washington, DC.
- **Baltimore Symphony Orchestra**, North Bethesda, Maryland (\$267,635) - Primarily servicing Montgomery County residents, the BSO at Strathmore provides year-round symphonic

**General Operating Support Awards are displayed in whole dollar amounts. Actual awards may vary by no more than 99 cents.*

performances of the highest artistic standard. Committed to its civic responsibility, the institution offers adventurous programming, affordable pricing initiatives, and relevant educational and social outreach programs to transform the concert experience and to build new and diverse audiences. Combined, the BSO at Strathmore reaches +60,000 County and greater Washington, D.C. area residents.

- **CityDance**, North Bethesda, Maryland (\$55,324) - CityDance School & Conservatory provides over 600 students annually with high-level dance training in a variety of genres. 100 classes are taught a week, including master classes taught by professional artists from around the world. CityDance OnStage brings professional dance performances to regional venues including Studio Theater at Strathmore. CityDance's Community Programs offer free performances, in-school and after-school weekly programs, and summer camps reaching 5,000 students a year.
- **Class Acts Arts**, Silver Spring, Maryland (\$49,532) - CAA was founded in 1995 in response to the demand for high quality, ethnically diverse cultural arts programs in our schools. CAA reaches hundreds of thousands of participants each year through three programs: ArtChoice, arts education in schools and communities; ArtReach, serving those in need; and ArtWorks, career support of artists.
- **CREATE Arts Center**, Silver Spring, Maryland (\$13,100) - CREATE Arts Center is a vital visual arts center in Silver Spring, MD, that has served over 20,000 artists of all ages and backgrounds since 1986. CREATE provides onsite arts classes and camps for youth. The organization also offers after-school enrichment classes, free classes for at-risk youth at local schools, and support to adults living with severe mental illness and children with autism.
- **Dance Exchange**, Takoma Park, Maryland (\$64,915) - Dance Exchange is an intergenerational company of artists that creates dance and engages people in making art. The organization serves as an incubator for creative research, bringing ideas to action with collaborators who range from experts in the field of dance to unexpected movers and makers. Founded in 1976 by Liz Lerman and under the artistic direction of Cassie Meador since 2011, Dance Exchange's current projects include examinations of environmental activism, human rights, and racial equity.
- **Friends of the Library, Montgomery County**, Rockville, Maryland (\$44,524) - The Friends of the Library, Montgomery County (FOLMC) is a nonprofit membership organization dedicated to enhancing MCPL through fundraising, programs, and supporting new initiatives. FOLMC operates two used bookstores in Wheaton and Rockville, and is the umbrella organization for seventeen volunteer-run chapters at local library branches throughout Montgomery County.
- **Germantown Cultural Arts Center dba BlackRock Center for the Arts**, Germantown, Maryland (\$70,538) - BlackRock is the leading multidisciplinary arts venue in Upper Montgomery County, serving over 17,000 individuals a year at their beautiful facility in Germantown and through outreach activities. They offer two art galleries, two theaters, an outdoor stage, and five education studios. Core programs include an annual performance series featuring international, national and regional touring artists, a film series, free gallery exhibits, and classes and workshops in music, art, theater and dance.
- **Glen Echo Park Partnership for Arts and Culture**, Glen Echo, Maryland (\$90,912) - Established in 2002 in collaboration with the National Park Service (NPS) and Montgomery County, the Partnership sponsors classes, dances, exhibitions, concerts, festivals, and events at Glen Echo Park, a former amusement park. These programs serve 400,000 people annually. They also maintain and manage the Park's historic facilities, including the Spanish Ballroom and Dentzel

carousel, and provide marketing and class registration services to the Park's resident arts organizations and artists.

- **Imagination Stage**, Bethesda, Maryland (\$248,793) - Imagination Stage presents high quality, innovative youth theatre and arts programming and promotes a safe haven for children to embrace and explore their creativity. Reaching 110,000 children and families through theatre productions and creative classes, the organization aims to open hearts, inspire minds, and ignite imaginations.
- **Jewish Community Center of Greater Washington, Inc.**, Rockville, Maryland (\$50,083) - The mission of the Jewish Community Center of Greater Washington is to be the heart of the Jewish community, playing a central role in reaching out to build a welcoming, diverse and thriving community that enriches Jewish life for each generation. The organization creates community in a welcoming and inclusive environment, inspiring and connecting people of all ages and backgrounds through educational, cultural and recreational opportunities.
- **Levine School of Music**, North Bethesda, Maryland (\$113,312) - With 160 faculty offering instruction in 22 instruments and voice, Levine is the largest music education center in the region serving 3,500 students at four campuses. Levine's first-class facilities at Strathmore enable them to offer Montgomery County excellent music education programs. Levine is one of the 12-community music centers accredited by the National Association of Schools of Music, and is the only one to be designated as an "All Steinway School."
- **Lumina Studio Theatre**, Silver Spring, Maryland (\$17,755) - Lumina provides a disciplined & rigorous professional setting where actors train in a comprehensive performance based program using the techniques of Rudolf Steiner's Creative Speech & Drama, Stella Adler and Michael Chekhov. Lumina's program includes in-depth vocal and character coaching, improvisation, stage combat training, detailed costumes, live music, and choreography. The skills acquired during productions benefit the actors throughout their lives.
- **Maryland Classic Youth Orchestras**, North Bethesda, Maryland (\$38,976) - Founded in 1946, MCYO is the oldest, largest & most well regarded youth orchestra program in this region. Residing at the Music Center at Strathmore, MCYO provides training and performance opportunities for almost 500 students ages 8-18 in 9 ensembles, including 6 orchestras & several other chamber groups. Performances benefiting community audiences occur in the state-of-the-art concert hall at Strathmore & also at outreach locations, such as churches, senior centers, schools & community venues.
- **Maryland Youth Ballet**, Silver Spring, Maryland (\$114,489) - From the small basement studio of their Founder, Hortensia Fonseca, 45 years ago, to their five state-of-the-art studios, spacious lobby, restrooms, offices, and dressing rooms, MYB today, led by Artistic Director and Principal, Michelle Less, is a nationally recognized institution for classical ballet training. MYB offers classes for children from 2 years thru 19 years as well as for adults and continues to produce some of the country's most accomplished and internationally renowned ballet stars.
- **Metropolitan Ballet Theatre**, Rockville, Maryland (\$43,900) - Founded in 1989, MBT offers dance education in the core disciplines of classical ballet, modern and jazz. A professional ballet performing company was added in 2013. Students and professionals dance together in a full-length production of The Nutcracker as well as a full-length Spring ballet annually. Both students and professionals perform dance outreach in the community. MBT stresses the importance of creative and individual expression through an annual choreography competition.

- **Metropolitan Center for the Visual Arts, dba VisArts at Rockville**, Rockville, Maryland (\$54,666) - VisArts provides children, teens and adults with opportunities to express their creativity and enhance their awareness and understanding of the arts. Last year, approximately 29,000 visitors participated in classes, visited our galleries, attended events in their Buchanan Room or observed their studio artists at work. VisArts also hosted another 5,000 visitors who participated in events co-sponsored by VisArts, the City of Rockville, Montgomery County and local businesses.
- **Montgomery Community Television, dba Montgomery Community Media**, Rockville, Maryland (\$157,822) - Montgomery Community Television is the county's community media center and the region's largest public access station, broadcasting to 873,000 viewers in over 351,000 cable TV households. The organization's mission is to encourage and sponsor broadcast programming and broadband media that meet community needs and offer forums for free expression. Their broadband platform, mymcmmedia.org, annually engages over 700,000 unique web visitors. Additionally, they teach 1,000 students annually in 80 class types and issue nearly 30 certification types.
- **Montgomery County Historical Society, Inc.**, Rockville, Maryland (\$15,090) - MCHS, founded in 1944, has 7 professional staff and well over 70 volunteers. MCHS has a collection of over 10,000 documents and artifacts that it maintains; provides educational and interpretive programs at the c.1815 Beall-Dawson House, at the Stonestreet Museum of 19th Century Medicine, and throughout the County; operates its own heavily-used research library; manages the County's official archives, which reopened to the public in 2014; and is launching the Harper Center for Suburban Studies.
- **National Philharmonic Orchestra & Chorale of Montgomery County, Inc.**, North Bethesda, Maryland (\$166,457) - A merging of the National Chamber Orchestra and Masterworks Chorus on July 1, 2003 created the National Philharmonic, now a ten-year resident ensemble at the Music Center at Strathmore. With its long history of free tickets to all young people age 7-17, the Philharmonic is an accessible, enriching component of Montgomery County. Concerts are enjoyed by a diverse audience with 35% Asian, 5% African American, 3% Hispanic, and 57% Caucasian and ages reflect 20% youth, 40% adults, and 40% seniors.
- **Olney Theatre Center**, Olney, Maryland (\$267,718) - Founded in 1938 as a summer-stock retreat for the DC-Baltimore area, OTC is now an award-winning, year-round professional theater serving more than 100,000 individuals annually on its 14-acre campus in Olney, MD. Olney Theatre Center hosts two widely known theater education programs: the National Players, a 66-year old national touring troupe and the OTC Apprentice Program, an intensive, twelve month curriculum that trains emerging theater professionals from all over the country in production and management.
- **the Puppet Co.**, Glen Echo, MD (\$37,509) – the Puppet Co. presents about 400 performances annually with age appropriateness, ranging from 0-4 years for Tiny Tots shows and 4 years - adults for main stage shows and adult slams. They provide a broad range of interpretive programs, including exhibitions, classes for children and adults, talkbacks, and a puppetry research library. They also provide rehearsal space at little to no cost for emerging puppet companies in the area, as well as a meeting place for the National Capital Puppetry Guild.
- **Pyramid Atlantic Art Center**, Silver Spring, Maryland (\$23,956) - Artist and educator Helen Frederick founded Pyramid Atlantic Art Center in Baltimore, MD in 1981 as a workshop and studio for printmakers. The organization grew, incorporating papermaking, book arts, and

educational programs for adults and youth. Pyramid moved from Baltimore to leased space in Takoma, DC and Riverdale, MD, before purchasing its current home in Silver Spring in 2003. Ms. Frederick retired in 2007 and Mr. Jose Dominguez joined Pyramid as its second Executive Director.

- **Round House Theatre**, Silver Spring, Maryland (\$145,903) - Round House Theatre is one of the leading professional theaters in the Washington, DC metropolitan area. They produce a six-show season of modern classics, new plays, and musicals for more than 40,000 patrons each year at their 400-seat theater in Bethesda. Round House Theatre also provides education programs for more than 2,500 students of all ages at their Education Center in Silver Spring and in schools throughout Montgomery County. Their administrative offices are located in the Silver Spring Civic Building.
- **Strathmore Hall Foundation, Inc.**, North Bethesda, Maryland (\$398,359) - Strathmore is a multi-disciplinary arts center located on a park-like, 16-acre campus just outside of Washington, D.C. Operating as many as five stages of varying capacities, Strathmore presents 316 live performances of popular music; contemporary dance; spoken word; theatrical entertainment; and a well-regarded chamber music and recital series. Strathmore's historic mansion is the visual arts center for the campus mounting approximately 17 museum-quality exhibitions year-round.
- **Washington ArtWorks**, Rockville, Maryland (\$30,823) - Washington ArtWorks (WAW) seeks to provide affordable, quality artists' studios, photographic and artistic education and exhibitions, and personal artistic exploration to the mid-Atlantic area. WAW achieves this mission through workshops, a state-approved career program, photography club, guest speakers, gallery exhibitions, and a Resident Artist Program. WAW provides scholarships and financial assistance to veterans and low-income students seeking a professional career. Among a list of community efforts, Washington Artworks offers professional photo shoots for local senior citizens and military veterans, collaborates with Combat Paper to host gallery shows and poetry readings, and reaches communities beyond its own by hosting gallery exhibits to spread awareness and benefit victims of natural and humanitarian disasters.
- **Washington Conservatory of Music**, Bethesda, Maryland (\$51,355) - Founded in 1984, The Washington Conservatory of Music is a community music school, dedicated to serving students of all ages and levels of ability. WCM offers individual lessons and classes at Westmoreland Congregational Church in Bethesda and in our own site in Glen Echo Park. At WCM, students may study without audition under the guidance of international artist faculty. Since 2002 WCM adopted the additional mission of presenting a free professional concert series to the greater Bethesda area.
- **Washington Revels Inc.**, Silver Spring, Maryland (\$65,307) - Through performance, education, and outreach, Washington Revels is dedicated to reviving and celebrating cultural traditions -- music, dance, storytelling, drama and ritual -- that have bound communities together over the ages and across the globe. WR is a multi-generational, diverse performing arts community - over 350 performers and 250 volunteers each year, adults and kids, professional and nonprofessional - that celebrates cultural traditions through music, dance, and drama. Audience participation is a hallmark. Programs include seasonal celebrations, festivals, community sings/dances, after-school workshops, parades, and dozens of performances of traditional music and spoken word by 5 separate ensembles of singers and actors.

- **The Writer's Center**, Bethesda, Maryland (\$51,181) - The mission of The Writer's Center is to cultivate the creation, publication, presentation, and dissemination of literary works. The organization's goals for the upcoming fiscal year include: developing their partnership with the Carlos Rosario International Public Charter School to provide free creative writing workshops to their adult immigrant students.

Advancement Grants

\$250,050 awarded for July 1, 2015 – June 30, 2016

Advancement Grants assist arts and humanities organizations in attaining fiscal stability and long-term viability. Specifically, these grants are focused on long-term planning, and technology improvements critical to an organization's arts or humanities mission. Ten organizations received FY16 Advancement Grants.

- **Arts for the Aging, Inc. (AFTA)**, Rockville, Maryland (\$10,000) - Grant funds will be used to upgrade Arts for the Aging's current strategic plan, which focuses on strengthening AFTA's core mission and building their capacity to serve as a model resource for arts programming for older adults, in this region and beyond.
- **CityDance**, North Bethesda, MD (\$24,767) - Grant funds will be used to purchase and install professional lighting and sound equipment that adheres to the highest standards of artistic excellence, ensuring that CityDance's Studio Theater is a state-of-the-art performance venue.
- **ClancyWorks Dance Company**, Silver Spring, Maryland (\$18,750) - Grant funds will be used to support the organization's operational shift away from founder-led, and enhance their administrative team to support their recent growth. Additional administrative support will expand programming and financial stability.
- **Glen Echo Park Partnership for Arts and Culture**, Glen Echo, Maryland (\$15,600) - Grant funds will enable the Partnership's Strategic Planning Task Force to work with a consultant to develop a 5-year strategic plan and a 10-year long-range site plan with a financial structure and business plan for expanding programs, buildings, and services.
- **Metropolitan Ballet Theatre**, Gaithersburg, Maryland (\$12,506) - Grant funds will be used to invest in an upgraded LED stage lighting system for MBT's new black box theater. This will allow for enhanced use of the black box space internally and to outside groups.
- **Metropolitan Center for the Visual Arts**, Rockville, Maryland (\$22,907) - Grant funds will be used to replace outdated computer equipment/software and for staff training.
- **National Philharmonic Orchestra & Chorale of Montgomery County, Inc.**, North Bethesda, Maryland (\$10,269) - Grant funds will be used to support the development of a new, relevant and innovative 5-year strategic plan that will further define the mission and vision of the National Philharmonic while providing a path forward in a challenging and uncertain economic environment.
- **Olney Theatre Center**, Olney, Maryland (\$85,438) - Grant funds will be used to convert the Center's databases to Tessitura, an integrated customer relationship management software program that will provide essential upgrades to our technological capacity, improve the patron experience, and grow their income.
- **Sandy Spring Museum**, Sandy Spring, Maryland (\$35,213) - Grant funds will be used for the development and implementation of a re-branding campaign for the Sandy Spring Museum.
- **Washington Revels, Inc.**, Silver Spring, Maryland (\$14,600) - Grant funds will be used to enable a full technology upgrade covering the entire office IT system and a new sound amplification system with remote mixing capability, designed to meet the full range of Washington Revels' technology needs for the next 5-8 years.

Capital Improvement Grants

\$554,923 awarded for July 1, 2015 – June 30, 2017

Capital Improvement Grants are intended as supplemental funding for special purposes. These grants are intended to assist arts and humanities organizations in attaining stability and long-term viability. Four organizations received FY16 Capital Improvement Grants.

- **Montgomery Community Television, dba Montgomery Community Media**, Rockville, Maryland (\$119,181) - Grant funds will be used to continue structural improvements to studios with greener community digital broadcast facilities.
- **Round House Theatre**, Bethesda, Maryland (\$155,572) - Grant funds will be used to carry out building repairs and lessen energy usage at the Bethesda Theatre facility.
- **Sandy Spring Museum**, Sandy Spring, Maryland (\$30,170) – Grant funds will be used to renovate Sandy Spring Museum’s potter shed, weatherizing the building and renovating the education room and new roofs.
- **The Writer’s Center**, Chevy Chase, Maryland (\$250,000) – Grant funds will be used to complete Phase 2 of the Writer’s Center’s renovation of the Walsh Street facility: adding a second floor, rebuilding the front entrance for handicap access, and installing an elevator.

FY16-1 Grants to Mid-Size Arts and Humanities Organizations

\$403,354 awarded for July 1, 2015 – June 30, 2016

Grants to Mid-Size Arts and Humanities Organizations are available to arts and humanities organizations with annual cash operating expenses above \$50,000 who are not applying for General Operating Support Grants. These grants support the presentation of high-quality programs, the improvement of management skills, the purchase of equipment, or capital improvements. Twenty-three organizations received FY16-1 Grants to Mid-Size Arts and Humanities Organizations.

- **After School Dance Fund**, Silver Spring, Maryland (\$25,000) - Grant funds will be used to support the After School Dance Program and its expansion to approximately 310 students at 14 Montgomery County public high schools plus a Latin Dance Competition and two winter Showcase events.
- **Artpreneurs, Inc. dba Arts on the Block**, Kensington, Maryland (\$25,000) - Grant funds will be used to support and enhance the operation of AOB's flagship out-of-school- time program, "Pour Your ART Out," which offers real-life job skills training, career guidance, and intensive visual art instruction to youth ages 14 to 21.
- **Arts for the Aging, Inc. (AFTA)**, Rockville, Maryland (\$25,000) - Grant funds will be used to maintain and expand the reach of AFTA's signature arts engagements, Joy in Generation. Research shows that regular exposure to high-quality participatory arts programs improves seniors' health and quality of life.
- **ArtStream, Inc.**, Silver Spring, Maryland (\$25,000) - Grant funds will be used to offset the costs associated with running four Inclusive Theatre Companies featuring adult actors with and without intellectual disabilities and autism in Montgomery County, MD.
- **Bach Sinfonia**, Silver Spring, Maryland (\$25,000) - Grant Funds will be used in direct support of Sinfonia's 21st artistic season including stellar historically- informed performances, superb soloists, applied scholarly research in concerts that both entertain and enlighten.
- **Bel Cantanti Opera Company**, Silver Spring, Maryland (\$18,750) - Grant funds will be used to produce a fall 2015 show of the Mozart opera "Don Giovanni," a 2015 holiday show of the Broadway musical "Beauty and the Beast" and a spring 2016 production of Donizetti's "L'Elisir d'Amore."
- **Cantate Chamber Singers**, Bethesda, Maryland (\$10,148) - Grant funds will be used in support of Cantate's performance of Benjamin Britten's large-scale cantata "The Company of Heaven" which will require string orchestra, timpani, organ, two soloists, two narrators, and four-part chorus.
- **ClancyWorks Dance Company**, Silver Spring, Maryland (\$18,750) - Grant funds will be used to support the Montgomery County portion of ClancyWorks' FY16 Performance Season with new works choreographed by Clancy, a premiere by Guest Artist Sarah Gamblin, and Company repertory performed at theaters and community centers.
- **Coral Cantigas Incorporated**, Rockville, Maryland (\$18,000) - Grant funds will be used to continue Cantigas's unique brand of cross-cultural concerts and interactive family concerts that enrich the community by providing multi-cultural experiences and increased awareness of Latino choral music.

- **Docs In Progress, Inc.**, Silver Spring, Maryland (\$25,000) - Grant funds will be used to support Community Stories, aimed at building community dialogue through a series of screenings and interactive workshops showcasing stories of people, places, and organizations in Montgomery County, Maryland. Grant funds will also be used to increase the capacity of Docs in Progress programs by expanding the Program Coordinator to a full time position that includes professional development opportunities.
- **Forum Enterprises**, Silver Spring, Maryland (\$15,000) - Grant funds will be used to support Forum Enterprises' Forum For All efforts during the 2015-2016 Season. Forum Theatre (FT) is known for strong ensembles, interactive design concepts, and community focus; actors and artists all hail from the Greater Washington region and the theatre is committed to diverse, affordable programming. Each season, FT explores and expands upon the artist and audience connection -- both by producing a main stage season that taps into the social, political, and ethical questions of contemporary life and by inviting audiences directly into the creative process.
- **Gandhi Brigade Incorporated**, Silver Spring, Maryland (\$25,000) - Grant funds will be used to engage Montgomery County youth, especially from underserved and immigrant communities, through the Promoters Program to help them use video, photography and graphic art to express themselves on social/community issues.
- **Glorystar Music Education and Cultural Foundation**, Potomac, Maryland (\$12,000) - Grant funds will be used to help Glorystar Children's Chorus with its music education program in Montgomery County during their 20th Anniversary in FY16, especially with venue rental, music teachers' salaries and advertising.
- **The Highwood Theatre**, Silver Spring, Maryland (\$11,790) - Grant funds will be used to support Highwood's Fall 2015 program: After School and Home School Students' Theatre classes and performances; Highwood at School (Montgomery County), and a professional production for the Women's Voices Theatre Festival.
- **Inscape Chamber Orchestra**, Bethesda, Maryland (\$5,400) - Grant funds will be used to support Inscape's concert series at The Episcopal Church of the Redeemer in Bethesda, MD. This series of three concerts will depict a thematic musical journey from darkness to light.
- **International Conservatory of Music**, Chevy Chase, Maryland (\$25,000) - Grant funds will be used for appropriate compensation for international professional artists, educational outreach programs such as Master Classes and School visits, and the promotion of these programs.
- **KID Museum**, Bethesda, Maryland (\$15,000) - Grant funds will be used to support management of daily operations at KID Museum's prototype program at the Davis Library.
- **New Orchestra of Washington**, Silver Spring, Maryland (\$15,000) - Grant funds will be allocated to three new positions, Executive Director, Development Director and Administrative Assistant, with the objective of increasing contributed income by at least 100% and earned income by 30%, over three years.
- **Photoworks**, Glen Echo, Maryland (\$4,596) - Grant funds will be used to upgrade six iMac computers and migrate to Adobe CS6 software suite, improve their darkroom filtration system, replace aging classroom task chairs, and enhance the gallery lighting system.
- **Project Change**, Urbana, Maryland (\$15,000) - Grant funds will be used to partially pay the salaries of summer camp staff and the cost of production (sets, costumes, paint, and similar materials) for the camp musical performance.

- **Sandy Spring Museum**, Sandy Spring, Maryland (\$10,170) - Grant funds will be used for the design, fabrication, and installation of interior and exterior way finding signage.
- **Silver Spring Town Center, Inc.**, Silver Spring, Maryland (\$15,000) - Grant funds will be used toward funding of programming of 80+ arts and entertainment programs and events year-round at the Silver Spring Civic Building and on Veterans Plaza, including staff programming time, as well as performer and venue fees.
- **Young Artists of America, Inc.**, North Bethesda, Maryland (\$18,750) - Grant funds will be used to execute two large-scale works of opera, musical theatre, and/or oratorio performance programs involving music education, professional mentoring, and performance opportunities with accomplished vocal and instrumental students age 13 to 19.

FY16-2 Grants to Mid-Size Arts and Humanities Organizations

\$108,000 awarded for January 1 – June 30, 2016

Grants to Mid-Size Arts and Humanities Organizations are available to arts and humanities organizations with annual cash operating expenses above \$50,000 who are not applying for General Operating Support Grants. These grants support the presentation of high-quality programs, the improvement of management skills, the purchase of equipment, or capital improvements. Nine organizations received FY16-2 Grants to Mid-Size Arts and Humanities Organizations.

- **Akhmedova Ballet Academy**, Silver Spring, Maryland (\$20,075) - Grant funds will be used to install professional dance flooring and mirrors in two larger studios as part of a new space buildout. This modification will prevent injuries to dancers and provide the lateral and vertical space required to practice advanced technical moves.
- **ClancyWorks Dance Company**, Silver Spring, Maryland (\$4,625) - Grant funds will be used to support ClancyWorks' Montgomery County collaborative concert incorporating ClancyWorks repertoire with guests from their Montgomery County Community and Education programs.
- **Damascus Theatre Company**, Laytonsville, Maryland (\$13,713) - Grant funds will be used to offset the cost of production for their Early Summer production of "The Drowsy Chaperone" to be performed on the stage of Gaithersburg's Arts on the Green, and to offset the cost of new technical equipment including body microphones, orchestra microphones, and lighting equipment.
- **Heritage Tourism Alliance of Montgomery County**, Germantown, Maryland (\$7,638) - Grant funds will be used to support the 19th annual Heritage Days Weekend, a free festival celebrating Montgomery County history, culture, and nature at over 35 locations around the county.
- **InterAct Story Theatre Education Association, Inc.**, Silver Spring, Maryland (\$3,819) - Grant funds will be used to enhance InterAct Story Theatre's Customer Relationship Management (CRM) database infrastructure to better enable them to track leads, customers, donors, and audience members across time and support their growing program operations.
- **Jazz Academy of Music**, Silver Spring, Maryland (\$17,575) - Grant funds will be used to support the production of the 2016 Mid-Atlantic Jazz Festival. Specifically, the funds will partially pay for artist fees, transportation and lodging, music equipment rental and sound/back line for 4 stages and the humanities room.
- **KID Museum**, Bethesda, Maryland (\$7,075) - Grant funds will be used to help implement a new program designed to provide local youth access to mentored "open studio" time at KID Museum, where they can use a wide range of tools and materials to create projects of their own design.
- **National Capital Historical Museum of Transportation**, Silver Spring, Maryland (\$22,713) - Grant funds will be used to complete the exterior restoration of Capital Traction Company (CTCo) 522, representative of the street cars which developed communities in Montgomery County and the National Capital region, by installing the correct truck (undercarriage/wheels).
- **Sandy Spring Museum**, Sandy Spring Museum (\$10,767) - Grant funds will be used for Community pARTners, a series of community-generated cultural arts projects that rely on the active participation of community partners, both individuals and groups.

FY16-1 Grants to Small Arts and Humanities Organizations

\$51,980 awarded for July 1, 2015 – June 30, 2016

Grants to Small Arts and Humanities Organizations are available to arts and humanities organizations with annual cash operating expenses up to \$50,000, and are intended to support the presentation of high-quality programs for the public. Thirteen organizations received FY16-1 Grants to Small Arts and Humanities Organizations.

- **F. Scott Fitzgerald Literary Conference**, Rockville, Maryland (\$4,500) - Grant funds will be used for stipends and expenses for the Fitzgerald Award winner; the keynote speaker, Writing Workshop leaders, and the actress who will present a special dramatic presentation on Zelda Fitzgerald.
- **Focusmusic**, Rockville, Maryland (\$3,600) - Grant funds will be used to pay some costs of the part-time operations manager working to manage and professionalize the organization; fund work seeking to create a live music venue in western upper Montgomery County; and pay Focus Rockville sound tech costs.
- **Heralds of Hope Theater Company, Inc.**, Ellicott City, Maryland (\$4,000) - Grant funds will be used to pay for rental fees associated with HoH's production "The Last Shall Be First."
- **Hope Garden Children's Ballet Theatre**, Poolesville, Maryland (\$4,900) - Grant funds will be used to assist with rental fees incurred for the use of the F. Scott Fitzgerald Theatre in Rockville for Hope Gardens' fall production of "A Christmas Carol" scheduled for two performances on November 28, 2015.
- **Montgomery Philharmonic**, Montgomery Village, Maryland (\$4,500) - Grant funds will be used for program costs for FY16 orchestral performance and educational programming, including the "Celebrations" concert series, Summer Reading Sessions, Youth Chamber Music Festival, adult education master classes, and senior outreach.
- **NIH Philharmonia**, Bethesda, Maryland (\$5,000) - Grant funds will be used for direct operating costs including orchestra music rental, percussion instrument rental, program printing, soloist honorarium, and the Music Director and Conductor's stipend.
- **Orfeia Vocal Ensemble**, Takoma Park, Maryland (\$2,880) - Grant funds will be used to produce a Balkan music program entitled "Orfeia's Balkan Songbook Series." Through concerts and workshops, Orfeia will perform and teach songs from the group's new Balkan Songbook (due to be released in May 2015) to a wide range of local audiences.
- **Six Degree Singers, Inc.**, Silver Spring, Maryland (\$4,000) - Grant funds will be used to perform in a new, larger venue, the Cultural Arts Center, support performances in the Montgomery County community, and provide partial funding for stipends to retain quality artistic staff and accompanist.
- **Takoma Ensemble Inc.**, Takoma Park, Maryland (\$4,500) - Grant funds will be used to cover musicians' fees for one concert=.
- **Takoma Park JazzFest, INC.**, Silver Spring, Maryland (\$2,800) - Grant funds will be used to pay the bands that the Takoma Park Jazzfest, Inc. will be presenting at its 21st annual free outdoor festival in June 2016.
- **Trinity Chamber Orchestra**, Washington, DC (\$3,800) - Grant funds will be used for Trinity Chamber Orchestra's Annual Young Artists Concerts with Maryland Young Artists Piano

Competition and young singers' competition winners; school concerts (the TCO plans one added school concert); and special concerts on themes, with appropriate soloists.

- **Unexpected Stage Company**, Montgomery Village, Maryland (\$4,500) - Grant funds will be used for production costs for USC's summer 2015 production of *Romeo and Juliet: Love Knows No Age*.
- **Zemer Chal**, Kensington, Maryland (\$3,000) - Grant funds will be used to organize and perform an evening choral concert of diverse Hanukkah-themed repertoire in December of 2015, before an audience of 400-500 people in Montgomery County, MD, with a guest performance by the Chamber Choir of Bethesda-Chevy Chase High School.

FY16-2 Grants to Small Arts and Humanities Organizations

\$37,000 awarded for January 1 – June 30, 2016

Grants to Small Arts and Humanities Organizations are available to arts and humanities organizations with annual cash operating expenses up to \$50,000, and are intended to support the presentation of high-quality programs for the public. Ten organizations received FY16-2 Grants to Small Arts and Humanities Organizations.

- **Academy of Santa Cecilia Youth Orchestra**, Silver Spring, Maryland (\$4,795) - Grant funds will be used for musician honorariums, music, instructor fees, and performance venue rental fees associated with the preparation and performance of the 2016 Spring Concert Series.
- **Flying V Theatre**, Bethesda, Maryland (\$5,000) - Grant funds will be used to help fund artist and production fees for "You, or Whatever I Can Get." Flying V presented the World Premiere of this show at the 2014 Capital Fringe Festival. It won "Best Musical," and they are planning to remount a fully staged production in 2016.
- **Jazz Encounters**, Silver Spring, Maryland (\$5,000) - Grant funds will be used to cover the cost of musicians (sidemen/women) who perform on the program, Artistic Director (books and supervises musicians), and piano tuning for each performance.
- **Living Arts Concert Series**, Burtonsville, Maryland (\$4,795) - Grant funds will be used to hire the Cajun Band 'Beausoleil', with Michael Doucet, to present a concert on April 3rd, 2016.
- **Montgomery Symphony Orchestra**, Takoma Park, Maryland (\$3,000) - Grant funds will be used for a youth concert in June 2016, featuring Montgomery County middle and/or high school students playing one movement of a concerto of their choice accompanied by the Montgomery Symphony Orchestra.
- **NIH Community Orchestra**, Bethesda, Maryland (\$1,350) - Grant funds will be used for the facilities rental for the December 2015 and April 2016 concerts of the NIH Community Orchestra.
- **Olney Concert Band**, Olney, Maryland (\$1,145) – Grant funds will be used to mount a 30th anniversary fundraising concert. Funds from the grant will support space rental, rental and transport of percussion instruments, conductor and guest performer expenses, and audio recording.
- **Photokids**, Bethesda, Maryland (\$5,000) - Grant funds will be used for Photokids' 2016 "Photography, Art and Nature," a 7-session spring program developed and led by artist and photographer Joanne Miller for 15 tweens. The group will create photographs of Montgomery County's nature and hold an exhibition at Asbury Village.
- **Rockville Bach Academy**, Rockville, Maryland (\$4,000) - Grant funds will be used to underwrite fees for soloists, chorus, orchestra, venue rental, insurance, publicity, and other logistic and technical costs of their next "Conversation Concert" in Spring 2016.
- **Washington Metropolitan Gamer Symphony Orchestra**, Germantown, Maryland (\$2,915) - Grant funds will be used to fund a Spring 2016 concert at the F. Scott Fitzgerald Theatre in Rockville. These funds will pay for venue rental, equipment rental, and printing.

FY16 Grants to Individual Artists and Scholars

\$71,786 awarded for July 1, 2015 – June 30, 2016

Grants to Individual Artists and Scholars support the work of individual artists and scholars who reside in Montgomery County. Activities funded by these grants may focus on the creation of artistic or scholarly work or the development of professional skills by an artist or scholar. Twenty-five artists received FY16 Grants to Individual Artists and Scholars.

- **Kasi Aysola**, Bethesda, Maryland (\$2,719) - Grant funds will be used to create and stage a production entitled "Prakriti." The Power of Goddess Earth" using the dance vocabulary, lyrics, and music of South India. This work depicts the dual capacities of goddess Prakriti (mother nature) to both nourish and destroy.
- **Cintia Cabib**, Chevy Chase, Maryland (\$3,000) - Grant funds will be used to design and develop a Web site to publicize Cabib's independent documentary, "Labyrinth Journeys," and promote the film through e-mail marketing.
- **Shanthi Chandrasekar**, North Potomac, Maryland (\$4,000) - Grant funds will be used to create a series of artworks based on "cosmological concepts", which will be exhibited at the Margaret W. and Joseph L. Fisher Gallery in October 2015 and the Gandhi Memorial Center in 2016; and redo Chandrasekar's website to make it user-friendly to update images and events.
- **Thanuja Domask**, Potomac, Maryland (\$4,000) - Grant funds will be used to create a collection of new work for an evening of Sri Lankan traditional & folk dance. This will further advance Domask's professional abilities as a choreographer & performer and firmly establish her role as a key agent in preserving an ancient dance form in the area.
- **Adriane Fang**, Silver Spring, Maryland (\$3,000) - Grant funds will be used to create and present a dance work to be performed by professional dancers of a Montgomery County-based dance company.
- **Jason Green**, Gaithersburg, Maryland (\$5,000) - Grant funds will be used to complete a documentary: "*The Quince Orchard Project (QOP)*." The QOP shares the lost, rich history of Quince Orchard, MD and explores how diverse communities must come together to preserve heritage and shape the future.
- **Dini Karasik**, Kensington, Maryland (\$3,000) - Grant funds will be used to complete work on a collection of short stories set on the Texas-Mexico border.
- **Kathryn Kaufman**, Takoma Park, Maryland (\$981) - Grant funds will be used to create a promotional catalog that showcases Kaufman's artwork, with the intention of promoting the work among area and regional curators and galleries.
- **Glen Kessler**, Rockville, Maryland (\$2,934) - Grant funds will be used to improve the quality of Kessler's studio practice through outfitting his studio with proper lighting.
- **Jessica Krash**, Chevy Chase, Maryland (\$4,000) - Grant funds will be used to write a cello concerto, and make a preliminary recording of the concerto, with a piano playing an orchestra-reduction, or with a 7 to 10 person ensemble for the orchestra.
- **Wytold Lebing**, Takoma Park, Maryland (\$4,000) - Grant funds will be used to record, mix, and master a new album of original six-string electric cello music with ensemble accompaniment,

blending classical technique with rhythms, song structures, and improvisational styles of jazz, rock, blues, and Americana.

- **Larry Levine**, Rockville, Maryland (\$793) - Grant funds will be used to self-publish a fine-arts quality photography portfolio to mark Levine's "35th anniversary" as a professional photographer in May 2016. Levine will use copies of this limited edition book to promote his work for future projects.
- **Sabrina Mandell**, Rockville, Maryland (\$3,200) - Grant funds will be used to research, develop and perform a 40 minute solo, educational, theatre piece called the "Wit and Wisdom of Her Royal Highness the Queen of Bees", an entertaining presentation in which the Queen teaches about the ecological importance of pollinators.
- **Lindsay McCulloch**, Silver Spring, Maryland (\$875) - Grant funds will be used to complete a series of artworks that McCulloch began in 2014, entitled "Interference". The funds would be used to execute 4 paintings and 6 prints, adding to two oil paintings and 16 screen prints that McCulloch has already completed for this series.
- **Miriam Morsel Nathan**[†], Silver Spring, Maryland (\$1,763) - Grant funds will be used to create a visual document of lives in a world before WW II. Working with Lily Press in Rockville & 1920s-1930s photographs as source, Nathan will use the funds to print multiple etchings, integrate them as a series, and submit the project for consideration in the US and abroad.
- **Adrienne Moumin**, Silver Spring, Maryland (\$3,870) - Grant funds will be used to produce and frame two large-scale, and two additional, small- to medium-scale, handmade gelatin silver photo collages, in continuation of Moumin's "Architextures" series, ongoing since 2000.
- **Vicky Pinpin-Feinstein**, Takoma Park, Maryland (\$2,700) - Grant funds will be used for a research trip and a writing retreat for a book about Ethiopian immigrants and native-born Americans and the stories that unfold in their lives. This is the first in a book series on four immigrant groups in Montgomery County.
- **Xueling Qin**, Potomac, Maryland (\$3,000) - Grant funds will be used to organize a fully staged and costumed live performance of historically recognized works of Beijing Opera for Montgomery County residents, which will enhance Qin's managerial skills in coordinating a large artistic event.
- **Maritza Rivera**, Rockville, Maryland (\$3,000) - Grant funds will be used to create a deck of poetry playing cards using a short form of poetry called "Blackjack." An original Blackjack poem would appear on each of the 52 playing cards in the deck. This would provide a non-traditional way to experience and share poetry.
- **Carrie Rose**, Takoma Park, Maryland (\$3,000) - Grant funds will be used to produce the sixth season of the Origins Concert Series in Silver Spring. Rose will premiere three new compositions of hers during this series, one at each concert.
- **Michael Shereikis**, Silver Spring, Maryland (\$3,000) - Grant funds will be used to produce an album of original compositions and reimagined African classics in a promising new collaboration between Shereikis (Chopteeth Afrofunk Big Band) and fellow local band-leader and cultural activist Eme Awa (Eme & Heteru).

[†] Roundup for the Visual Arts Award

- **Elzbieta Sikorska**, Silver Spring, Maryland (\$2,400) - Grant funds will be used to make necessary improvements in Sikorska's studio, including updating lights, securing adequate storage space, and replacing panels which support works on paper in progress.
- **Gwydion Suilebhan**, Silver Spring, Maryland (\$5,000) - Grant funds will be used to draft and revise Suilebhan's new play, THREE, which will be having its world premiere with The Welders in 2016. The grant will help Suilebhan support himself during a long period of writing and revision.
- **Ting Wang**, Silver Spring, Maryland (\$1,489) - Grant funds will be used to attend the 38th annual conference of the American Literary Translation Association (ALTA) from October 28 to October 31, 2015 in Tucson, AZ, for professional development that will enhance Wang's skills and advance her career as a literary translator.
- **John Wysong**, Damascus, Maryland (\$1,062) - Grant funds will be used to independently publish 500 copies of a 60 page graphic novel entitled "Stomach Bug," which Wysong has been developing since 2013, and to purchase a copyright and ISBN for this project.

FY16-1 Arts Integration Residency in the Schools Grants

\$7,000 awarded for September 1 – December 31, 2015

Arts Integration Residency in the Schools Grants support individual teaching artists trained in curriculum-based arts integration techniques who collaborate with a classroom teacher to develop an arts-integrated program for students during the school day. Three artists received FY16-1 Arts Integration Residency in the Schools Grants.

- **South Lake Elementary School, Ali Oliver-Krueger**, Gaithersburg, Maryland (\$2,000) - Grant funds will be used to implement a creative drama residency, focusing on strategies designed to promote reading comprehension and oral language skills among 4th grade ELL/ESOL students.
- **Strathmore Elementary School, Leila Cabib**, Silver Spring, Maryland (\$2,000) - Grant funds will be used to create a graphic novel on the causes and effects of a turning point in the civil rights, labor, health and safety, or women's movement. Students will present historical information through narration, dialogue and the graphic elements of sequential art.
- **Wheaton High School, Joanne Miller**, Silver Spring, Maryland (\$3,000) - Grant funds will be used to cover a cross-curriculum project for 200 students and use the art of photography to examine land use in the Wheaton community.

FY16-2 Arts Integration Residency in the Schools Grants

\$9,845 awarded for January 1 - June 15, 2016

Arts Integration Residency in the Schools Grants support individual teaching artists trained in curriculum-based arts integration techniques that collaborate with a classroom teacher to develop an arts-integrated program for students during the school day. Four artists received FY16-2 Arts Integration Residency in the Schools Grants.

- **Gaithersburg Elementary School, Arianna Ross – Young Artists of Maryland**, Gaithersburg, Maryland (\$2,168) – Through a series of creative writing exercises and storytelling integrated with visual arts techniques, students discover the power of their own words to create an original story and create puppets to accompany that story. Using co-teaching strategies, storyteller Arianna Ross and participating art teachers will create daily lessons leading students to create their own original stories. They will create paint strip marionettes featuring the colors that express personality traits.
- **Stedwick Elementary School, ClancyWorks Dance Company**, Montgomery Village, Maryland (\$2,997) – Grant funds will be used to work with all 5th grade classes and teachers for the Earth & Space Dance Residency combining science with dance. The students will use movement to understand concepts aligned with their current course work and be introduced to the elements of dance. The residency includes a planning meeting, five sessions for each of the three 5th grade classes, and an evaluation meeting. The last session will be an informal presentation for 3rd and 4th grades.
- **Westbrook Elementary School, Carlen Quiroga**, Bethesda, Maryland (\$3,000) – Grant funds will be used to work with SPED students in the Emotional Disability Cluster program to create a glass mosaic mural inspired by what they learn about the culture and history of South Africa and their own personal journeys of overcoming challenges in life. Social Studies, Health & Writing curricula are integrated with the collaborative mosaic making process to provide students with an empowering and positive mechanism for self-expression and communication.
- **White Oak Middle School, Ali Oliver-Krueger**, Silver Spring, Maryland (\$1,680) - Grant funds will be used to conduct a creative drama residency at White Oak Middle School supporting the 8th grade Social Studies unit on the Civil War and the Underground Railroad. This residency integrates drama with Maryland Common Core State Standards in Reading for Literacy in History/Social Studies.

FY16-1 Artists and Scholars in the Community Grants

\$6,750 awarded for October 1, 2015 – February 29, 2016

Artists and Scholars in the Community Grants support a variety of arts and humanities programs that bring high quality artists and scholars to community-based audiences in the County. It is also intended that these grants will bring the arts and/or humanities to underserved populations that have fewer opportunities to participate in programs available to the general community. Five artists received FY16-1 Artists and Scholars in the Community Grants.

- **B’Nai B’Rith Homecrest House, ClancyWorks Dance Company**, Silver Spring, Maryland (\$1,500) - Grant funds will be used for six Seniors Movement Workshops and a performance from ClancyWorks Dance Company, all designed to serve the elderly. The more elderly persons are stimulated physically, the greater is the likelihood for maintenance of mental acuity, agility and positive attitudes. The senior participants at Homecrest House, their families and members of the greater community around the Center will be invited to participate in the workshops and performance.
- **CHI Centers Inc., Magpie**, Silver Spring, Maryland (\$750) - Grant funds will be used to support a performance by Magpie of "Ichthyomusicology" that will engage individuals supported by CHI Centers Inc. - adults with intellectual and developmental disabilities - in a musical exploration of marine life through original compositions, unique instruments, and content-supporting creative movement.
- **Easter Seals, Marcie Wolf-Hubbard**, Silver Spring, Maryland (\$1,500) – Grant funds will be used to conduct hands-on art sessions for participants to create unique art in printmaking and mixed media based on visits to local artists’ studios and exhibits.
- **Montgomery County Correctional Facility, Carien Quiroga**, Boyds, Maryland (\$1,500) - Grant funds will be used for a series of visual art workshops with inmates suffering from mental illness in the Crisis Intervention Unit (CIU) at Montgomery County Correctional Facility. Conducting the workshops inside the jail, participants will create individual artworks as well as a collaborative painted mural, providing a beneficial educational and artistic experience during their incarceration.
- **Montgomery County Public Libraries, Leila Cabib**, Gaithersburg, Maryland (\$1,500) - Grant funds will be used to provide seven one-hour, hands-on animation workshops for children aged 10 and up during winter break in five Montgomery County public libraries: Aspen Hill, White Oak, Long Branch, Gaithersburg and Marilyn J. Praisner.

FY16-2 Artists and Scholars in the Community Grants

\$7,500 awarded for March 1 – September 30, 2016

Artists and Scholars in the Community Grants support a variety of arts and humanities programs that bring high quality artists and scholars to community-based audiences in the County. It is also intended that these grants will bring the arts and/or humanities to underserved populations that have fewer opportunities to participate in programs available to the general community. Five artists received FY16-2 Artists and Scholars in the Community Grants.

- **Holy Cross Health, Marcie Wolf-Hubbard**, Silver Spring, Maryland (\$1,500) - Grant funds will be used to conduct hands-on art sessions focused on drawing nature and exploring more techniques in mixed media for participants in their medical adult daycare program.
- **Montgomery County Correctional Facility, Carien Quiroga**, Boyds, Maryland (\$1,500) - Grant funds will be used for a series of visual art workshops with inmates suffering from mental illness in the Crisis Intervention Unit (CIU) at Montgomery County Correctional Facility. Participants will create several individual artworks as well as work collaboratively on a project, providing a beneficial educational and artistic experience during their incarceration.
- **Montgomery County Public Libraries, Leila Cabib**, Rockville, Maryland (\$1,500) - Grant funds will be used to provide seven free one-hour, hands-on animation workshops for children aged 10-14 in five Montgomery County public libraries: Silver Spring, White Oak, Gaithersburg, Germantown and Twinbrook.
- **Springvale Terrace Retirement Community, ClancyWorks Dance Company**, Silver Spring, Maryland (\$1,500) – Grant funds will be used for a ClancyWorks Dance Company performance and 5 subsequent dance workshops for the residents of Springvale Terrace Retirement community that will engage the participants in movement and storytelling.
- **YMCA-Youth and Family Services, Arts on the Block**, Silver Spring, Maryland (\$1,500) - Grant funds will be used to work with Arts on the Block's Common Ground Teaching Artist, Kristen Hayes, and YMCA-YFS staff, Common Ground teen mentors and middle school youth from the Carroll Avenue/Quebec Terrace (CAQT) community to create individualized, acrylic glazed, Plexiglas window inserts to be installed throughout the housing community, using the theme "Through My Eyes."

FY16 Wheaton Cultural Project Grants

\$90,000 awarded for May 15, 2016 – June 30, 2017

Wheaton Cultural Grants are flexible awards for projects that create impact in the Wheaton community, and provide cultural opportunities for artists and scholars to work in Wheaton. Ten organizations and individuals received FY16 Wheaton Cultural Project Grants.

- **Artpreneurs, dba Arts on the Block**, Kensington, Maryland (\$9,500) - Grant funds will be used to complete the artistic re-envisioning of the Wheaton clock tower.
- **Brian Frankel**, Silver Spring, Maryland (\$9,500) - Grant funds will be used to produce the Second Annual Wheaton Film Festival. This is the follow up to the 2015 Wheaton Film Festival. The festival will offer educational panels, networking opportunities, film screenings with awards, filmmaker discussions, and a collaborative filmmaking challenge leading up to the event.
- **ClancyWorks Dance Company**, Silver Spring, Maryland (\$9,500) - Grant funds will be used to continue and expand a multi-faceted program that brings together a diverse cultural and intergenerational population through a series of workshops in the Wheaton community. This will culminate in concerts with performances by various members of the Wheaton community (middle school students, senior citizens, and the ClancyWorks Company).
- **Gandhi Brigade Youth Media**, Silver Spring, Maryland (\$9,500) – Grant funds will be used to create video testimonials of the residents, identify individuals who have lived in the community over the past 60 years, and provide stories and history to create a documentary. The culminating event, a community-based cultural festival, will target all neighborhood residents and bring them together to celebrate the accomplishments and diversity of Wheaton.
- **The Highwood Theatre**, Silver Spring, Maryland (\$10,000) – Grant funds will be used to bring an educational theatre production, performed by students from Wheaton’s A Mario Loiederman Middle School for the Creative and Performing Arts, to Wheaton elementary schools and their communities, to increase awareness and excitement about theatre arts.
- **InterAct Story Theatre Education Association, Inc.**, Silver Spring, Maryland (\$10,000) – Grant funds will be used to present a second, expanded season of the Wheaton Family Theatre Series featuring six free performances in theatre, dance, music, and storytelling for children and families.
- **Joanne Miller**, Bethesda, Maryland (\$6,750) – Grant funds will be used to engage and include members of the Wheaton and surrounding communities in a series of hands-on creative photography and urban nature activities resulting in community public art exhibitions.
- **Leila Cabib**, Potomac, Maryland (\$6,750) – Grant funds will be used for a series of after-school workshops during which students at A. Mario Loiederman Middle School and Wheaton High School will create bookmarks reflecting Wheaton's cultural diversity. These will be printed and distributed to patrons at all 21 branches of Montgomery County Public Libraries.
- **Six Degree Singers, Inc.**, Silver Spring, Maryland (\$9,250) – Grant funds will be used for the production, presentation, and promotion of two public choral music concerts in Wheaton.
- **Unexpected Stage Company**, Montgomery Village, Maryland (\$9,250) – Grant funds will be used to present the highly-acclaimed performance artist and playwright Deb Margolin in a three-week run of her latest one-woman show, 8 Stops.

LOCAL ARTS AGENCY REPORT

Arts & Humanities Council of Montgomery County's Budget in Context

The Arts and Humanities Council of Montgomery County (AHCMC) is Montgomery County's designated local arts agency (LAA) and manager of the Public Art Trust. In partnership with the community, AHCMC cultivates and supports excellence in the arts and humanities, expands access to cultural expression, and contributes to the economic vitality of the region, **supporting 4,233 Montgomery County Jobs, \$90,072,021 in Montgomery County salaries, and a total public/private investment of \$225,162,227 in the Montgomery County Economy***.

However, an analysis of data from the National Endowment for the Arts and the Americans for the Arts** indicates that **the administrative capacity of AHCMC has not kept pace with the growth of its stakeholders, the population of our county, or its peer nonprofit local arts agencies.**

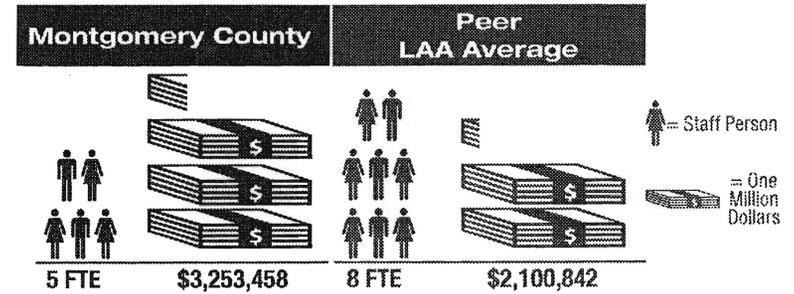
Local Arts Agency Budget Comparisons

	Montgomery County, MD	Peer LAA Average	Jacksonville, FL	Oklahoma City, OK	Fairfax County, VA	Hartford, CN	Memphis, TN
Population	1,030,447	1,141,446	1,418,218	1,300,000	1,081,726	967,820	939,465
Total Grants Awarded	\$3,253,458	\$2,100,842	\$2,461,447	\$2,569,481	\$556,422	\$1,616,862	\$3,300,000
Payroll Expenditure	\$347,719	\$616,713	\$413,406	\$648,566	\$401,925	\$823,966	\$795,703
Total Expenditure	\$4,248,003	\$2,955,313	\$3,160,733	\$3,825,148	\$1,230,238	\$3,469,913	\$3,090,535
Fulltime Staff	5	8	7	11	3	11	8
Population/FT Staff Ratio	206,089	142,681	202,603	118,182	360,575	87,984	117,433

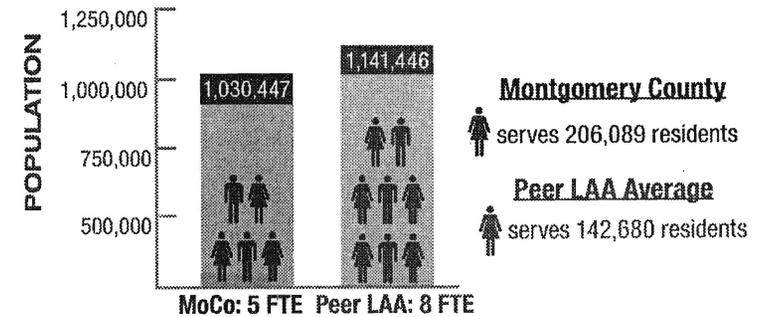
* The Strength of the Creative Economy — The data used for this report was provided by the Cultural Data Project and the Arts and Economic Prosperity IV Study, a project of Americans for the Arts.

** 2014 Local Arts Agency Census — Data used from local arts agencies with most similar and comparable populations, operating budgets, and grants awarded.

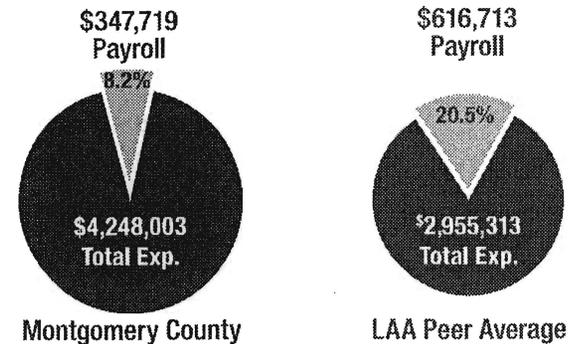
AHCMC operates with a 38% staff deficiency while managing 55% more grant funds on average than LAA peers



AHCMC staff serve 60,000 more residents per Full Time Employee (FTE) on average than other similar LAA's



AHCMC Payroll expenditures are 44% lower than LAA peers despite overall expenditures being over 30% higher on average



AHCMC's Administrative Strain Threatens the Local Economy

Since 2011, the Arts and Humanities Council of Montgomery County (AHC MC) has grown from 5 grant categories to 9 in order to effectively meet the needs of the field; yet it has not been able to increase staffing in response to this increase in demand. AHC MC staff expenditures hover 44% below that of our peers on average.

Inadequate funding limits the services available to organizations and underrepresented communities.

The County's growth in population brings new demands for marketing, fundraising, and professional development services. These demands are at an all-time high at a time of increased programming needs for traditionally underrepresented and underserved communities across the County.

Insufficient staffing will negatively affect judicious oversight and potentially create liabilities for the County.

Without adequate staffing, AHC MC cannot continue to provide adequate, impactful grants, technical assistance or properly oversee the County's cultural grant recipients through programmatic audits and oversight.

A compromised arts & humanities sector decreases the vibrancy, livability and desirability of the County for current and future businesses and residents.

Montgomery County is one of the country's most "livable" regions because of its world-class facilities, diverse communities, integration of public art in community spaces, generous support of the creative economy, and robust Arts & Entertainment Districts (A&E Districts). These investments make the County a national destination of choice for families, investors, and employers. Adequate administrative funding will enable AHC MC and The Public Art Trust to fully support the continued cultivation and success of our three A&E districts as well as bolster Montgomery County's efforts to develop communities and amenities that are attractive to residents, developers, and businesses.

**“ TOP CHALLENGES
[for nonprofits]:
Achieving Long-Term
Sustainability, Covering
Full Costs, and Offering
Competitive Wages ”**

– Nonprofit Finance Fund,
2015 State of the
Nonprofit Sector Survey



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For more information on the Cultural Data Project, please visit www.culturaldata.org. To see the full Arts and Economic Prosperity IV Study from Americans for the Arts please visit www.creativemoco.com/aep4

FY16 GRANTEES

Large Organizations

Adventure Theatre MTC
American Dance Institute
Baltimore Symphony Orchestra
CityDance
Class Acts Arts
CREATE Arts Center
Dance Exchange
Friends of the Library,
Montgomery County
Germantown Cultural Arts Center
Glen Echo Park Partnership for Arts
and Culture

Imagination Stage
Jewish Community Center of
Greater Washington, Inc.
Levine School of Music
Lumina Studio Theatre
Maryland Classic Youth Orchestras
of Strathmore
Maryland Youth Ballet
Metropolitan Ballet Theatre
Metropolitan Center for the Visual Arts
Montgomery Community Television
Montgomery County Historical
Society, Inc.

National Philharmonic Orchestra &
Chorale of Montgomery County, Inc.
Olney Theatre Center
the Puppet Co.
Pyramid Atlantic Art Center
Round House Theatre
Strathmore Hall Foundation, Inc.
Washington ArtWorks
Washington Conservatory of Music
Washington Revels, Inc.
Writer's Center, Inc., The

Midsized and Small Organizations

Academy of Santa Cecilia
Youth Orchestra
After School Dance Fund
Akhmedova Ballet Academy
Artpreneurs, Inc. dba
Arts on the Block
Arts for the Aging, Inc. (AFTA)
ArtStream, Inc.
Bach Sinfonia
Bel Cantanti Opera Company
Cantate Chamber Singers
ClancyWorks Dance Company
Coral Cantigas, Inc.
Damascus Theatre Company
Docs In Progress, Inc.
F. Scott Fitzgerald Literary Conference
Flying V Theatre
Focusmusic
Forum Enterprises
Gandhi Brigade, Inc.

Glorystar Music Education and
Cultural Foundation
Heralds of Hope Theater
Company, Inc.
Heritage Tourism Alliance of
Montgomery County
Hope Garden Children's Ballet Theatre
Inscape Chamber Orchestra
InterAct Story Theatre Education
Association, Inc.
International Conservatory of Music
Jazz Academy of Music
Jazz Encounters
KID Museum
Living Arts Concert Series
Montgomery Philharmonic
Montgomery Symphony Orchestra
National Capital Historical Museum
of Transportation
New Orchestra of Washington

NIH Community Orchestra
NIH Philharmonia
Olney Concert Band
Orfeia Vocal Ensemble
Photokids
Photoworks
Project Change
Rockville Bach Academy
Sandy Spring Museum
Silver Spring Town Center, Inc.
Six Degree Singers, Inc.
Takoma Ensemble, Inc.
Takoma Park JazzFest, Inc.
The Highwood Theatre
Trinity Chamber Orchestra
Unexpected Stage Company
Washington Metropolitan Gamer
Symphony Orchestra
Young Artists of America, Inc.
Zemer Chai



ABOUT THE ARTS AND HUMANITIES COUNCIL OF MONTGOMERY COUNTY

The Arts and Humanities Council of Montgomery County was established in 1976. As Montgomery County's designated local arts agency, we provide leadership and support services that sustain cultural organizations, artists and scholars and inspire participation in our County's rich cultural assets.

801 Ellsworth Drive
Silver Spring, MD 20910

301.565.3805
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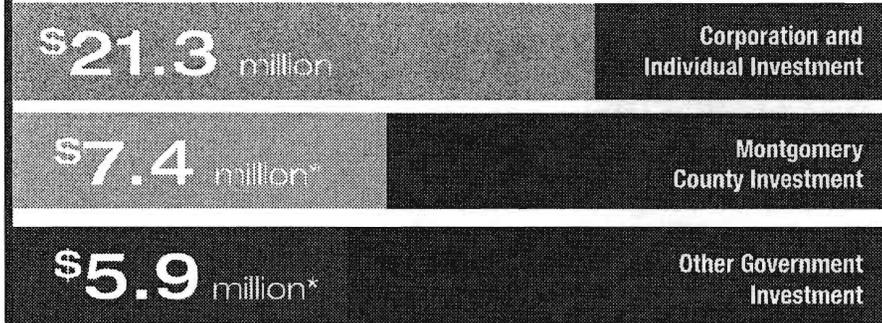


THE STRENGTH of the Creative Economy

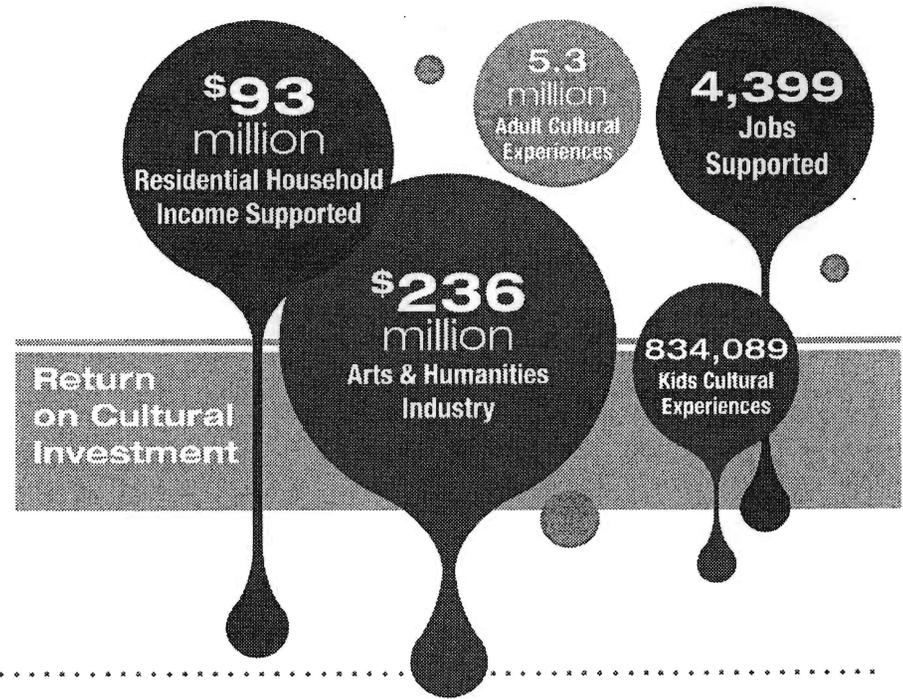
Economic Impact
of the Arts & Humanities
in Montgomery County,
Maryland

A Smart **ECONOMIC INVESTMENT**

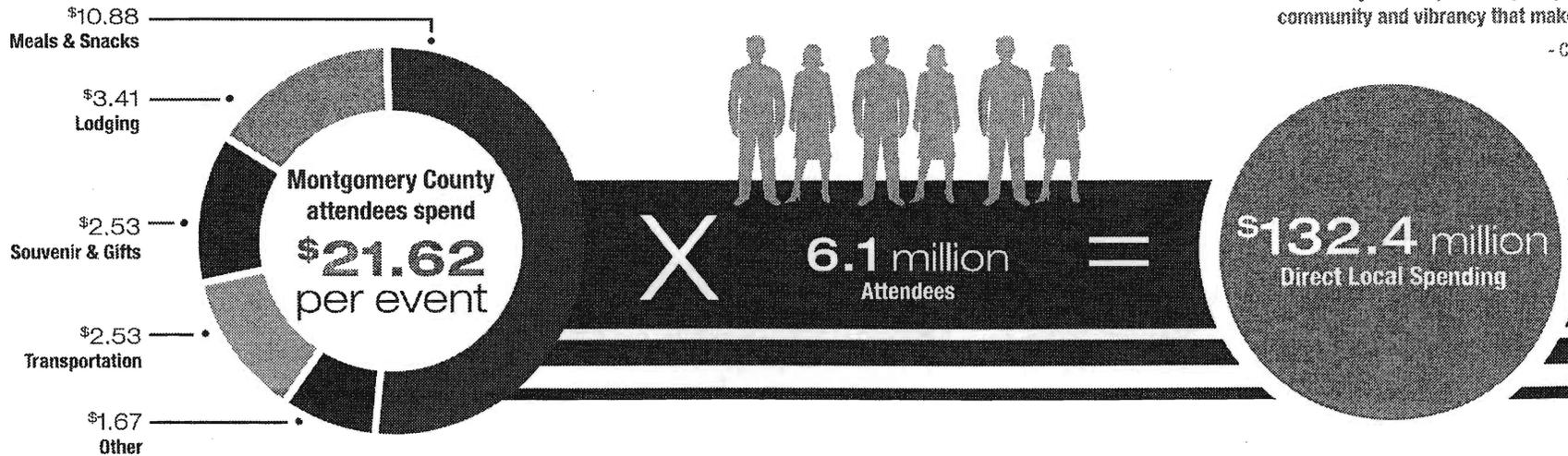
Investment in the Arts & Humanities



Montgomery County, MD boasts nearly 500 arts and humanities organizations and 2,000 artists & scholars.



The Arts & Humanities **STIMULATE THE ECONOMY**



"I firmly believe that the County's investment in the cultural and creative sector is critical... The arts and humanities contribute significantly to our quality of life and the sense of community and vibrancy that makes our County special."

- County Executive Ike Leggett

About the Data — The data used for this report was provided by the Cultural Data Project and the Arts and Economic Prosperity IV Study, a project of Americans for the Arts. For more information on the Cultural Data Project, please visit www.culturaldata.org. To see the full Arts and Economic Prosperity IV Study from Americans for the Arts please visit www.creativeprosp4.com/aep4. Dollar amounts may include, but are not limited to: direct funding, value of in-kind contributions, and sponsorships.

Hoxland, M. Ph.D. (2014). Employment concentrations in montgomery county, maryland. Informally published manuscript, U.S. Economic Development Administration University Center, University of Maryland, College Park, Retrieved from: <http://montgomerybusiness.org/wp-content/uploads/2014/03/Occupation-Clusters.pdf>

The Arts and Humanities Council of Montgomery County (AHCMC)
 801 Ellsworth Drive
 Silver Spring, MD 20910
 (301) 565-3805

Hours of Operation for *The Arts & Humanities Council & Kramer Gallery*: Monday- Friday 9AM - 6PM
 Saturday & Sunday Closed

The Arts and Humanities Council of Montgomery County (AHCMC)

Local Presence and Description of Services for FY16:

Target Populations:

- (1) 2,000+ artists and scholars and 500+ arts and humanities organizations of Montgomery County (see Grantmaking and Outreach Services)
- (2) 1,030,000 residents of Montgomery County (see Services to the Community)
- (3) Visitors to Montgomery County (see Services to the Community)

Specialized Target Populations:

- (1) At-risk Children and Youth (see Education Services)
- (2) Children and Families (see Education Services and Services to the Community)
- (3) Schools (see Education Services and Services to the Community)
- (4) Folk and traditional artists/artisans, fine artists, arts professionals, museum professionals, humanities professionals (see Grantmaking and Outreach Services)

Service, Program or Benefit	Who	What	Where	When
1. GRANTMAKING:				
1.1 Grants				
AHCMC is a non-profit, local arts agency designated by law to disburse Montgomery County funds in support of the arts and humanities in the form of competitive grants. AHCMC relies on Advisory Review Panels to evaluate grant applications.	In FY16, 141 grants totaling \$4,000,798 were awarded to Montgomery County artists, scholars, arts and humanities organizations, schools and community organizations.	Grants to Large Arts and Humanities Organizations – 30 grants totaling \$3,004,852 <ul style="list-style-type: none"> • Maryland Classic Youth Orchestra, – North Bethesda, MD (\$38,976.36) • Baltimore Symphony Orchestra – North Bethesda, MD (\$267,635.40) • Metropolitan Center for the Visual Arts – Rockville, MD (\$54,666.55) 	Grants disbursed for Montgomery County individuals and organizations only from our headquarters in Silver Spring,	Disbursed in full September 2015

<p>GRANTMAKING</p> <p>AHCMC requires grantees to serve Montgomery County's diverse population of nearly 1 million residents.</p>		<p>Grants to Small Arts and Humanities Organizations – 23 grants totaling \$88,980</p> <ul style="list-style-type: none"> • NIH Philharmonia. - Bethesda, MD (\$5,000) • Takoma Park JazzFest. - Germantown, MD (\$2,800) • Hope Garden Children's Ballet Theatre – Poolesville, MD (\$4,900) <p>Grants to Support Arts Education – 17 grants totaling \$23,595</p> <ul style="list-style-type: none"> • Wheaton High school. - Wheaton, MD (\$3,000) • Strathmore Elementary School (\$2,000) • South Lake Elementary School. - Gaithersburg, MD (\$2,000) <p>Grants to Mid-Sized Arts and Humanities Organizations – 32 grants totaling \$511,354.</p> <ul style="list-style-type: none"> • After School Dance Fund – Silver Spring, MD (\$25,000) • KID Museum - Bethesda, MD (\$15,000) • International Conservatory of Music – Chevy Chase, MD (\$25,000) <p>Advancement grants—10 totaling \$250,050</p> <ul style="list-style-type: none"> • Arts for the Aging, Inc. – Rockville, MD (\$10,000) • Sandy Spring Museum – Sandy Spring, MD (\$35,213) • CityDance – North Bethesda, MD (\$24,767) 		<p>Disbursed in full in June & December 2015</p> <p>Disbursed in full in Sept. 16, Dec. 16, July 15 and Mar. 16</p> <p>Disbursed in full in June 2015</p> <p>Disbursed in full in June 2015</p>
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2. OUTREACH SERVICES				
<p>2.1 Advocacy AHCDC advocates at a state, regional and local level for the arts and humanities. Our work impacts strategic planning and dollar increases to grants and policy development. Through AHCDC's social media platforms, we inform a broad audience on important arts advocacy related issues.</p>	<ul style="list-style-type: none"> • 500+ arts and humanities organizations • 2,000+ artists and scholars in Montgomery County. • 50 participants in Advocacy Potluck + Public Hearing with County Council 	<p>Maryland Arts Day Community Advocacy Phone-In</p>	<p>Annapolis Virtual</p>	<p>2/17/16 3/16/16</p>
<p>2.2 Technical Assistance, Capacity-Building Consultancy</p>	<p>AHCDC staff provides workshops and seminars to its constituency as well as providing one-on-one consultation.</p> <p>Attendance: 170</p>	<p>Outreach & Technical Assistance: FY16 Marketing Committee Kickoff Meeting Marketing Seminar: The Pricing Toolbox The Pricing Institute Seminar for the Arts November Marketing Committee Meeting MARKETING WORKSHOP: Building a New Website from Start to Finish January Marketing Committee Meeting March Marketing Committee Meeting March Marketing Committee Meeting</p>	<p>Silver Spring Bethesda Bethesda Bethesda Silver Spring Silver Spring Silver Spring</p>	<p>9/17/15 10/9/15 10/9/15 11/5/15 11/19/15 1/14/16 3/4/16</p>
<p>OUTREACH SERVICES 2.3 E-Communications and Social Media</p>	<p>20,000+ e-mail subscribers that self-identify as artists or arts and humanities professionals. 2,818 Twitter followers on 2 Twitter platforms. 2,042 Facebook followers on 2 Facebook platforms.</p>	<p>Bi-monthly on-line publication that features career opportunities (i.e., job bank, professional development) for artists and scholars, grant opportunities, marketing opportunities and more. Free to subscribers.</p>	<p>via email Twitter Facebook</p>	<p>Bi-monthly Daily weekly</p>
<p>2.4 Web-based Rosters and Directories</p>	<p>AHCDC maintains two rosters of pre-selected, qualified artists. These rosters are associated with specific grants offered by AHCDC. Application to the</p>	<p>The Teaching Artists Roster is a directory of professional artists trained in arts integration and the Maryland State Curriculum. The Artists and Scholars Roster features professional</p>	<p>Maintained from our Silver Spring office</p>	<p>All year -- daily</p>

<p>2.4 Web-based Rosters and Directories (con't)</p>	<p>rosters is competitive and selection is made by a panel of recognized experts. The rosters are featured on the www.creativemoco.com and include contact info, descriptions of programs and (when possible) photos and video.</p> <p>AHCMC also maintains two directories that promote artists and arts & humanities organizations.</p>	<p>and rigorously vetted artists who provide programs for a range of community organizations and groups. Though the rosters, AHCMC promotes the services of these artists free of charge, enabling them to be contracted by public schools and other partnering organizations.</p> <p>Directory of Arts and Humanities Organizations. This is a free directory that any arts or humanities organization incorporated in MoCo can join.</p> <p>Directory of Folk and Traditional Artists. This is a free directory that qualified artists and arts groups can apply to join.</p>		<p>All year – daily</p> <p>All year – daily</p>
<p>OUTREACH SERVICES</p> <p>2.5 Marketing Services through MarketPower</p> <p>AHCMC provides marketing services to its constituency through our new marketing suite, MarketPower. MarketPower raises the visibility of and participation in the arts and humanities of Montgomery County.</p>	<p>MarketPower Services are available to any arts or humanities group or organization offering public events, classes, programs, festivals, tours, etc. 80 organizations participated in MarketPower in 2016.</p>	<p>Market Power Services include: Unlimited access and posting to www.CultureSpotMC.Com, an online calendar of cultural events that automatically populate 6 other media online events calendars.</p> <p>Culture Spotlight media blast, a promotional tool that leverages a dedicated mailing list, television advertising and social media outreach to promote featured events from CultureSpotMC.Com</p> <p>Cooperative Advertising: MarketPower subscribers are (con't) able to purchase discounted advertisement in Bethesda Magazine, the Washington Post and the Montgomery County Gazette. These</p>	<p>Silver Spring</p>	<p>All year – daily</p> <p>Weekly</p> <p>Monthly</p>

74

		<p>services save participant organizations over \$70,000 in total.</p> <p>Professional Development: MarketPower coordinates 8 different workshops, forums and seminars related to marketing and communications. (see section 2.2)</p>		Monthly
Service, Program or Benefit	Who	What	Where	When
3. Services to the Broader Community				
<p>3.1 On-line Calendar of Events</p> <p>AHCMC's website www.CultureSpotMC.com is an interactive, on-line calendar of events highlighting arts and humanities related activities taking place in Montgomery County.</p>	<p>Web Visitors: 62,149 Unique Visitors: 44,450 Page Views: 132,164 Page Views per Visit: 7.16</p>	<p>On-line calendar of events that are searchable by day, region, type of event. Six events calendars for the work of one. Events are listed on CultureSpotMC.com, and are also listed on VisitMontgomery.com, BethesdaMagazine.com, The Washington Examiner, Washington City Paper and AParentInSilverSpring.com.</p>	<p>Represents only activities happening in Montgomery County.</p>	<p>All year – daily</p>
<p>3.2 Websites/Blogs</p> <p>AHCMC maintains five websites: www.culturespotmc.com (see above) Creativemoco.com MontgomeryTraditions.com (see 5.1) http://blog.creativemoco.com/ http://power2give.org/montgomerycountymd/</p>	<p>These internet sites serve a broad constituency including: artists, scholars, arts and humanities organizations, legislators, potential and existing grantees, educators, the general public, donors, and sponsors.</p>	<p>Maintains five internet sites that allow different constituents to access various information including programs, opportunities, deadlines, grant guidelines, and more.</p>	<p>On the web; managed from our Silver Spring office.</p>	<p>AHCMC Websites and Blogs are updated on a weekly basis.</p>

Service, Program or Benefit	Who	What	Where	When
4. EDUCATION & YOUTH DEVELOPMENT				
<p>4.1 Services to Schools K -12 Working with MCPS, AHCMC developed an arts integration program that infuses the arts in the academic curriculum. To do this, AHCMC developed the Arts Integrated Residency grant program which uses arts integration certified teaching artists to provide residencies.</p>	<p>7 Arts Integration Residency Grants supported teaching artists from AHCMC's Teaching Artist Roster. Approximately 1,200 K-12 students were served.</p>	<p>Some sample residencies:</p> <ul style="list-style-type: none"> • ESOL and creative drama • Literature-based creative drama instruction • Integrated world cultures, languages art and life studies course with mosaic glass making 	<p>7 schools in Rockville, Silver Spring, Gaithersburg, Montgomery Village and Bethesda</p>	<p>January 2016 – March 2016</p>
<p>4.1 Services to Civic Groups Through partnerships with service organizations and civic groups, AHCMC creates collaborations between teaching artists and service organizations to engage underserved populations with the arts and humanities through the "Artists and Scholars in the Community" grant category.</p>	<p>10 Artists and Scholars in the Community Grants engaged approximately 800 underserved youth and adults that have fewer opportunities to participate in programs available to the general community. This includes at-risk youth, the mentally ill/disabled, and the elderly.</p>	<p>Some sample residencies:</p> <ul style="list-style-type: none"> • Arts classes in libraries • Literature-based creative drama instruction for the mentally disabled • Visual arts classes for men's homeless shelters 	<p>10 community/civic centers in Montgomery County including CHI Centers, Inc., MCPL, Holy Cross Health, and Easter Seals</p>	<p>January 2016 – August 2016</p>
<p>4.3 Guide To Children's Art Activities</p>	<p>For K-12: Approximately 30 arts and humanities organizations, participate and 90,000 MCPS elementary students receive the guide twice a year, in English and Spanish.</p>	<p><i>The Guide to Children's Art Activities</i> (published twice a year) in English and Spanish, includes up to 30 organizations offering after-school, summer and weekend arts programs.</p>	<p>Montgomery County</p>	<p><i>The Guide</i> was delivered to 131 schools and libraries in August 2016 and made available online all year round.</p>



Service, Program or Benefit	Who	What	Where	When
5. Programs				
5.1 Public Art				
<p>Montgomery County's public art program, administered by AHCMC, seeks to build and inspire community identity and placemaking and to nurture artists engaged in public art. We strongly believe that public art enhances the quality of life in Montgomery County.</p>	<p>Residents of and visitors to Montgomery County who come in contact with the over 350 pieces of public art and over 500 pieces of works on paper.</p>	<p>Commissioned and installed a new public artwork in the Fenton Street Urban Park</p>	Takoma Park, MD	August 2015
		<p>Developed the Public Art Roadmap, an interactive web-based tool that serves as a visual inventory that identifies the locations of all public artworks in the county that are both publically and privately funded, to facilitate the planning of future public art projects and commissions.</p>	Silver Spring, MD	July 2015
		<p>Collaborated with County agencies, such as the Maryland – National Capital Parks and Planning Commission, as an advisor and expert on the development of creative placemaking initiatives.</p>	Montgomery County, MD	All year – monthly
5.2 Betty Mae Kramer Gallery and Music Room				
<p>The 1,200 square foot gallery located in the Silver Spring Civic Center is the first and only art gallery dedicated specifically to showcasing Montgomery County's professional visual artists.</p>	<p>Serves visual artists in Montgomery County and County visitors and residents wishing to see visual arts. Artists served: 15 Reception Attendees: 250</p>	<p>The Kramer Gallery hosts three to four exhibits each year. 2015 Exhibitions include: <i>Forms Emerge</i> <i>rise + fall</i> Abstractions: From The Sky Down Close To Home</p>	Silver Spring, MD	<p>6/19/15 – 8/28/15 9/18/15 – 12/4/15 12/18/15 – 3/4/16 3/11/16 – 5/29/16</p>



PRESS RELEASE

For Immediate Release
February 11, 2016
Contact: Amina Cooper
www.creativemoco.com
301-565-3807

The Arts and Humanities Council of Montgomery County and Developer StonebridgeCarras Announce Selection of Master Artist for Wheaton Town Square and Office Building Redevelopment Project

SILVER SPRING, MD (February 11, 2016) - The Arts and Humanities Council of Montgomery County (AHCMC) is pleased to announce the selection of award-winning artist Norie Sato for the new Wheaton Town Square and County office building in the Wheaton Triangle. StonebridgeCarras, developer of the project on behalf of Montgomery County, has contracted Sato to create a concept for public art that integrates local artists and arts organizations into the process. Sato has contributed to award-winning projects across the nation, most recently completing commissions for the San Diego International Airport, Iowa State University, and University of Wisconsin/Madison.

“StonebridgeCarras is excited about the selection of Norie Sato as the Artist for the Wheaton redevelopment. We look forward to working with Norie as the art is realized and enhances this important civic project,” says Jane Galbraith Mahaffie of StonebridgeCarras. The redevelopment project, managed by the Montgomery County Department of Transportation and expected to be delivered in 2019, will include a 265,000 square foot County office building, a below grade public parking garage, and a town square of approximately 35,000 square feet. The Town Square portion of the project will include Sato’s commissioned artwork, as well as pedestrian spaces, an amphitheater, a water feature, and stage for performances.

AHCMC, on behalf of the Montgomery County Public Art Trust, will partner with StonebridgeCarras and Sato by providing funding support and assisting Ms. Sato in her outreach to local artists and arts organizations. “Norie Sato is a visionary artist with tremendous expertise in public art master planning,” says Suzan Jenkins, CEO of the Arts and Humanities Council. “We are thrilled to work with our incredible partners and Wheaton’s rich artistic community on what is certain to be a landmark public art project for Wheaton.”

As the County's designated local arts agency and public art policymaker, AHCMC has been engaged in the development of urban design and creative placemaking projects for Wheaton since its designation as an Arts and Entertainment District in 2006. In October 2014, AHCMC announced the availability of the Wheaton Cultural Grants, a new competitive grant category that provides funding of up to \$10,000 to support artists, scholars, and cultural nonprofits with proposals for creative and cultural projects for Wheaton. These grants were funded by a \$90,000 appropriation by Montgomery County Government in both FY15 and FY16. AHCMC was also recently awarded a \$50,000 grant by the National Endowment for the Arts to support creative placemaking activities in the Wheaton Arts and Entertainment District, up for re-designation this year.

Wheaton's Regional Services Center Director Luisa Montero-Diaz believes the new redevelopment and creative projects will benefit the Wheaton Arts & Entertainment District, creating more opportunities for Wheaton's artists and cultural groups. "Norie comes to us with a proven capacity to work in tandem with local artists and arts organizations which is critical in capturing and building upon the authenticity and vibrancy of Wheaton."

About the Arts and Humanities Council of Montgomery County (AHCMC)

Established in 1976, the Arts and Humanities Council of Montgomery County is the County's designated local arts agency. Our vision is to provide leadership that sustains arts and humanities organizations, artists and scholars and inspires participation in Montgomery County's rich cultural assets. The Arts & Humanities Council of Montgomery County is an independent 501(c)(3) nonprofit organization. For more information about AHCMC, visit <http://www.creativemoco.com>

Tuesday May 5, 2015

Open-air art has a touch of home

By Kevin James Shay

If you go by Wheaton Veterans Urban Park Wednesday around the evening rush hour, don't be surprised to see couches, coffee tables, lamps and other living room furniture set up outside.

And don't be alarmed if people are sitting and talking about how public art can reflect and affect the Wheaton area, as if they are in their indoor living rooms.

The discussion is organized by public conceptual artist Matthew Mazzotta. Commissioned by the Arts and Humanities Council of Montgomery County and the Montgomery County Public Art Trust, Mazzotta's "outdoor living room" project is designed to spark conversation about what local residents and business owners want to see in area art.



Mazzotta said he has done similar projects in about 10 other communities. For "Open House," a project in York, Ala., he teamed up with local groups and individuals to convert an abandoned house into a new structure that transforms into an open-air theater. The project won grants from the National Endowment for the Arts and others.

"The idea is to start a dialogue with those in the community about what it is they want," Mazzotta said. "I don't go into an area with a set idea."

The living room concept enables local people to get comfortable in an outdoor space, he said. Before the meeting on Wednesday, he is visiting area residents and workplaces to get more feedback.

Using that input, Mazzotta plans to develop a specific proposal for a public art project that the arts council will seek funding to produce by the summer of 2016.

Mazzotta, who earned a master of science in visual studies at the Massachusetts Institute of Technology, said he has traveled so much doing these projects in the past five years, he doesn't have a set residence. He has done projects across the United States and in other countries.

"It's an interesting lifestyle," he said.

The arts council last year unveiled a program to award grants of up to \$10,000 for projects in Wheaton by artists, scholars and cultural nonprofit organizations. The first recipients of these grants are planned to be announced in June.

The council wants to support local artists in creating temporary projects and performances, which will be complemented by Mazzotta's project, council CEO Suzan Jenkins said in a statement. "We believe these activities will activate the multicultural arts and small business community in Wheaton and transform the Wheaton Arts and Entertainment District into a cultural destination," she said.

kshay@gazette.net

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Wednesday, April 6, 2016
Written Testimony for the Proposed
FY17 Arts and Humanities Council Budget
to Montgomery County Council

Good afternoon Council President Floreen and esteemed members of the Montgomery County Council. Thank you for allowing me to testify this afternoon. My name is Suzan Jenkins, and I am the CEO of the Arts and Humanities Council of Montgomery County, Montgomery County's designated local arts agency.

I begin my testimony today by thanking you for your past support of the arts and humanities in Montgomery County. Montgomery County's combined overall investment of \$7.4M in capital, in-kind, operating and project support for the arts and humanities has contributed greatly to Montgomery County's economic health by generating \$93M in local salaries, over 4,399 full time jobs and over \$132.4M from cultural patrons' spending, with a total economic impact of over \$236M¹. These jobs and funds stay local, helping make Montgomery County one of the top places to live in the country. I raised my family here and am proud to be a resident of the county for over 27 years.

On behalf of the region's more than 500 cultural institutions and 2,000 individual artists, I am requesting your support of the County Executive's proposed budget of \$4,873,615 for the Arts and Humanities Council and ask also that the County Council approve the Arts and Humanities Council's and MCAA's request for additional funding by adding \$400,000 to the County Executive's proposed budget. Your past appropriation to the Arts and Humanities Council of Montgomery County has helped to create the vibrancy throughout the County that residents enjoy today; this year's appropriation is critical to sustaining that progress.

According to the 2015 State of the Nonprofit Sector Survey 76% of nonprofits reported an increase in demand for services - the 7th consecutive year that a majority

¹ Jenkins, S. (2016). The Strength of the Creative Economy. Silver Spring MD: Arts and Humanities Council of Montgomery County. Retrieved from <http://www.creativemoco.com/sites/default/myfiles/LSWD%202016.pdf>

Wednesday, April 6, 2016
Written Testimony for the Proposed
FY17 Arts and Humanities Council Budget
to Montgomery County Council

have reported such increases. Of these nonprofits, 52% couldn't meet demand and 71% of those nonprofits said that client needs go unmet when they can't provide services. These findings are consistent with what we are seeing across the field of cultural nonprofits that our programs support and within our own agency.

Since 2011, the Arts and Humanities Council of Montgomery County (AHCMC) has grown from 5 grant categories to 9 in order to effectively meet the needs of the field yet it has not been able to increase staffing in response to this increase in demand. Inadequate funding limits the services available to organizations and underrepresented communities. Without adequate staffing and resources, AHCMC is unable to properly vet, support, and conduct programmatic audits of its grantee organizations. As such, AHCMC's Strategic Planning Taskforce identified two main goals that will strengthen grants administration, specifically 1) provide administrative staffing that mirrors the demands of the field and community and (2) provide a full complement of existing leadership tools and practices to the field in Montgomery County in a timely, effective and user-friendly manner. These goals are reflected in our administrative and grants funding requests.

Through funding from the FY16 budget, AHCMC has awarded 141 grants across nine grant categories and conducted 17 grants assistance workshops that support the arts and humanities community through the grant application process. These services are offered to over 2,000 independent artists and scholars, 58 performing arts venues, 50 historical venues, 150 small, midsize and emerging arts and humanities groups, and the over 1M residents of Montgomery County twenty-four hours a day, 365 days a year. As a result of this important support of our creative and cultural sector, over 4.2 Million residents and visitors are attending cultural programs and 834,089 children and youth are engaging in local arts education based activities.

Wednesday, April 6, 2016
Written Testimony for the Proposed
FY17 Arts and Humanities Council Budget
to Montgomery County Council

Your support, in the last two fiscal years, in appropriations for Wheaton has allowed us to initiate cultural regranting to individual artists, scholars, and nonprofit organizations that are launching projects in Wheaton's burgeoning Arts and Entertainment District. This has resulted in an \$180,000 investment in cultural and traditional arts in an area that is ideally situated near other major districts and hubs in the County and has helped to make Wheaton a destination of choice for families, investors, and employers. County residents across our many communities are ALL the better for your continued support of the arts and humanities and we appreciate your sustained support!

Our capacity building services extend beyond our regranting activities and allow us to leverage community partnerships beyond your support. Our Power2give.com initiative, a crowd-funding platform for cultural organizations, has funded 69 projects with total gross contributions of \$238,011 since 2013. Our cultural calendar, CultureSpotMC.com, provides current and up-to-date online access to the vast cultural opportunities in the County and our strategic public/private partnerships leverage economies of scale and scope for the arts and humanities community with customized tools to publicize events, advance tourism and acquire new skills and networks.

Esteemed members of the County Council – the data demonstrates clearly that by strengthening the budget for the arts and humanities, we strengthen the overall economy in Montgomery County. With all of this in mind, I urge you to support and enhance the County Executive's proposed FY17 budget of \$4,873,615 for the Arts and Humanities Council. Such an increase will provide an appropriation that helps position our agency, our sector and the County for greater economic growth and approaches the FY09 appropriation without adjusting for inflation.

Wednesday, April 6, 2016
Written Testimony for the Proposed
FY17 Arts and Humanities Council Budget
to Montgomery County Council

With Montgomery County's continued investment, we can provide programs and leadership that sustains arts and humanities organizations, artists, and scholars, and inspires wide participation in the diverse array of our County's rich cultural assets.

Thank you.

MONTGOMERY COUNTY ARTS ADVOCATES

FY17 ADVOCACY PLATFORM

The Montgomery County Arts Advocates (MCAA) has voted to adopt the following advocacy platform whose contents will be made clear to The County Executive and staff and The County Council. MCAA will actively petition both arms of the County government in furtherance of these goals. The arts and humanities organizations in Montgomery County serve more than 5 million attendees every year and provide nearly 1 million cultural experiences annually just for our community's children. As you know, the arts and humanities community is a critical and robust partner in revving the County's economic engine and brings in many more dollars than it receives. Montgomery County's arts and humanities communities spend more than \$81.7M on salaries and goods and stimulate and additional \$110.8M in local spending in our community. Investing in the arts and humanities provides a return that is hard to match in any other effort. We are an integral part of the fabric of Montgomery County.

1. We understand that the upcoming budget session will be a challenging one, but are hopeful that the arts and humanities will continue as one of your economic development and quality of life priorities. **For this FY17 budget, we respectfully encourage increased operating / program support of \$500,000** to the appropriation for the arts and humanities organizations eligible to receive funding from the Arts and Humanities Council of Montgomery County and request that any increased non-capital funds be applied equitably across all levels of grant recipient organizations in order to benefit all arts and humanities groups in the community proportionally. Equitable distribution adequately supports organizations that have achieved solid budget standards and require operating support and provides appropriate investment in ascending organizations and projects.

The proportionate breakdown would be as follows:

\$4,453,689 total grants awarded (a \$500,000 increase from \$3,953,689)

\$3,410,507 for Large Organization Grants

\$ 793,132 for Small, Midsize, and individual

\$ \$250,050 for Advancement Grants

2. MCAA supports a continued government initiative to spur private giving as was supported the last two years through a match of up to \$200,000 to revenues earned from the private sector through the Executive's Ball which benefits the Arts and Humanities organizations in Montgomery County. These funds would be distributed in proportionate matching increments to grants allocated through the Executive's Ball fund to all established and funded arts organizations of all sizes throughout Montgomery County. Distribution of the matching dollars would be conducted by the Arts and Humanities Council.

3. MCAA supports the contribution of 6 million dollars over a 6 year period which has been approved as part of the CIP (Capital Improvement Program Budget) through 2020. The purpose of the project is to support nonprofit arts organization's capital programs including matching funds for state and federal grants. We are encouraged that capital support over the long-term, above and beyond the annual non-capital grant pool will be available to address the many capital needs of our community in an orderly and planned fashion, investing county dollars to be matched by other funds multiple times.

Testimony on behalf of

Montgomery County Arts Advocates

Good afternoon, Council President Floreen and Council Members, and thank you for the opportunity to testify before you. My name is James Modrick and I am the Executive Director of Class Acts Arts, a regional arts-in-education organization based in Silver Spring. I am speaking today as President of Montgomery County Arts Advocates, an all-volunteer organization representing 48 nonprofit organizations. We are proud to join with all of our arts and humanities colleagues in testifying before you today.

Montgomery County Arts Advocates would like to express our appreciation for the \$4.8 million allocation to the Arts and Humanities Council of Montgomery County included in the County Executive's budget. You have already heard Ms. Jenkins testify to the economic influence of the arts and humanities here in Montgomery County. What is described is a vital enterprise bringing real time economic development as public funds are invested; the employment of thousands of artists, scholars, and administrators; and extensive supportive influence in all aspects of community life including education, social services, as well as recreation. While we appreciate and support the increased funding recommended, Montgomery County Arts Advocates remains dedicated to its proposed platform and asks that you consider fully funding our request for a \$500,000 increase in grant funding for FY2017.

We are a robust County industry that provides substantial economic returns for a modest public investment. We understand this is a difficult economic time and a

challenging budget proposal for the County, however, even in difficult times we must invest in those activities that have the potential to energize and fuel positive growth. Demand for our services is higher; our influence in attracting new business to the County is greater. Investment that does not keep pace with growth constrains capacity and creates wider gaps in future years.

Our industry is increasingly strained by increases in the minimum wage and expansion of sick leave, and we are threatened by potential changes to exempt employee regulations. All of this squeezes the General Operating Support that constitutes a mere four percent of our budgets.

In Maryland, we know the arts generate \$3.60 for every \$1 spent on the arts, and in the past three years, state and local taxes generated by Maryland arts organizations has increased more than 27%. The key to continued vibrancy and economic success for the region is to invest in what's working. The arts and humanities are working in Montgomery County!

We ask for your support of the recommended appropriation and that you consider an increase in grant funding for arts and humanities organizations.

Thank you.

Attachments:

MCAA FY2017 Platform

MCAA Member List

board of directors

Eric Siegel
Cohen Companies
Board Chair

Roberta F. Shulman (Bobbi)
Shulman Associates, LLC
Vice Chair;
Chair, Governance Committee

Erica A. Leatham, Esq.
Ballard Spahr LLP
Treasurer

Joan Krajci Griggs,
Griggs Associates
Board Secretary;
Chair, Grants Committee

Mara Mayor, Ph.D.
Education Consultant
Chair, Audit Committee

Michelle Graham-Hicks
ICF International

Ximena Varela
American University

Marci Bernstein Lu
Nonprofit & Philanthropy Consultant

ex officio

Suzan E. Jenkins, MBA
Chief Executive Officer

Kenneth A. Lechler, Esq.
Legal Counsel

DATE: May 6, 2015

TO: Gabriel Albornoz, Director
Montgomery County Government
Department of Recreation

THRU: Robin Riley, Division Chief
Montgomery County Government
Department of Recreation

FROM: Suzan Jenkins, CEO
Arts and Humanities Council of Montgomery County



RE: 2015 PO #1042896 (Contract 1019037)

Invoice: M2015

The Arts and Humanities Council of Montgomery County (AHCMC) is submitting this invoice to request payment of \$200,000.00 for matching grant support provided under our FY15 Contract.

Funds to match Montgomery County Executive's Ball grants	\$155,200.00
Funds to match future Power 2 Give grants	\$ 44,800.00
Total	\$200,000.00

Please see the listing attached.

If you have any questions related to this request, please call me at 301-565-3805

Thank you for your assistance.

Alert 5/8/15 5:57 (57)

The Arts and Humanities Council

General Ledger

For the Period From Jul 1, 2014 to Jul 31, 2015

Filter Criteria includes: 1) IDs from 554000 to 554011. Report order is by ID. Report is printed with

Account ID	Date	Reference	Jml	Trans Description	Debit Amt
Account Description					
564011	5/1/15			Beginning Balance	
Grants-County M	5/6/15	M1	PJ	Adventure Theatre-MTC	3,500.00
	5/6/15	M2	PJ	American Dance Institute, Inc	3,225.00
	5/6/15	M3	PJ	Baltimore Symphony Orchestra	3,200.00
	5/6/15	M4	PJ	City Dance Ensemble	3,150.00
	5/6/15	M5	PJ	CLASS ACTS ARTS, INC.	3,550.00
	5/6/15	M6	PJ	The Dance Exchange	3,150.00
	5/6/15	M7	PJ	Friends of the Library	3,900.00
	5/6/15	M8	PJ	Germanatown Cultural Arts	3,450.00
	5/6/15	M9	PJ	Glen Echo Partnership	5,325.00
	5/6/15	M10	PJ	Imagination Stage	3,500.00
	5/6/15	M11	PJ	JCC Cultural Arts Division	3,200.00
	5/6/15	M12	PJ	Levine School of Music	3,150.00
	5/6/15	M13	PJ	Lumina Studio Theatre	3,475.00
	5/6/15	M14	PJ	MD Classic Youth Orchestras	3,900.00
	5/6/15	M15	PJ	Maryland Youth Ballet	3,675.00
	5/6/15	M16	PJ	Metropolitan Ballet Theatre	3,500.00
	5/6/15	M17	PJ	MONTGOMERY COMMUNITY MEDIA	3,575.00
	5/6/15	M19	PJ	National Philharmonic	3,825.00
	5/6/15	M20	PJ	Olney Theater Center	3,400.00
	5/6/15	M21	PJ	Pyramid Atlantic, Inc	3,400.00
	5/6/15	M23	PJ	Round House Theatre	3,225.00
	5/6/15	M24	PJ	Strathmore Hall Foundation, In	3,825.00
	5/6/15	M25	PJ	The Puppet Co.	3,675.00
	5/6/15	M26	PJ	Metropolitan Center for	3,175.00
	5/6/15	M27	PJ	Washington School of Photograp	3,150.00
	5/6/15	M28	PJ	Washington Conservatory of Mus	3,700.00
	5/6/15	M29	PJ	Washington Revels	3,650.00
	5/6/15	M30	PJ	The Writers Center	3,625.00
	5/6/15	M31	PJ	After School Dance Fund	1,250.00
	5/6/15	M32	PJ	Akhmedova Ballet Academy	1,000.00
	5/6/15	M33	PJ	Art Glass Center at Glen Echo	1,250.00
	5/6/15	M34	PJ	Arts for the Aging	1,000.00
	5/6/15	M35	PJ	Artpreneurs, Inc.	1,450.00
	5/6/15	M36	PJ	Arstream, Inc.	1,175.00
	5/6/15	M74	PJ	Olney Community Band	550.00
	5/6/15	M75	PJ	Orfeia Vocal Ensemble, Inc.	575.00
	5/6/15	M76	PJ	Rockville Art League	550.00
	5/6/15	M77	PJ	the Rockville Bach Academy	550.00
	5/6/15	M78	PJ	SixDegree Singers	550.00
	5/6/15	M79	PJ	Soul In Motion Players, Inc	550.00
	5/6/15	M80	PJ	Tagore Music Group of Greater	550.00
	5/6/15	M81	PJ	Takoma Ensemble, Inc.	550.00
	5/6/15	M82	PJ	The MoCo Student	550.00
	5/6/15	M83	PJ	Unexpected Stage Co	550.00
	5/6/15	M84	PJ	Keira Hart-Mendoza	550.00
	5/6/15	M85	PJ	Washington Metropol. Gamer	550.00
	5/6/15	M86	PJ	Zemer Chal, Washington's Jewis	825.00
	5/6/15	M37	PJ	The Bach Sinfonia	1,250.00
	5/6/15	M38	PJ	Bei Cantanti Opera Company	1,150.00
	5/6/15	M39	PJ	Cantate Chamber Singers	1,200.00
	5/6/15	M40	PJ	Chevy Chase Historical Society	1,000.00
	5/6/15	M41	PJ	Clancy Works Dance Company	1,000.00
	5/6/15	M42	PJ	Coral Cantigas	1,250.00
	5/6/15	M43	PJ	Create Co.	1,000.00
	5/6/15	M44	PJ	Damascus Theatre Company, Inc.	1,150.00
	5/6/15	M45	PJ	Docs in Progress	1,200.00

**The Arts and Humanities Council
General Ledger**

For the Period From Jul 1, 2014 to Jul 31, 2015

Filter Criteria includes: 1) IDs from 564000 to 564011. Report order is by ID. Report is printed with

Account ID	Date	Reference	Jrnl	Trans Description	Debit Amt
				Account Description	
	5/6/15	M46	PJ	Forum Enterprises, Inc.	1,025.00
	5/6/15	M47	PJ	Gandhi Brigade, Inc.	1,150.00
	5/6/15	M48	PJ	Glen Echo Pottery	1,350.00
	5/6/15	M49	PJ	GLORystAR Music Education Fndn	1,000.00
	5/6/15	M50	PJ	Heritage Tourism Alliance	1,025.00
	5/6/15	M51	PJ	The Highwood Theatre	1,000.00
	5/6/15	M52	PJ	Int'nat'l Conserv. of Music	1,600.00
	5/6/15	M53	PJ	Jazz Academy of Music, Inc.	1,000.00
	5/6/15	M54	PJ	The Kid Museum	1,150.00
	5/6/15	M55	PJ	Nat'l Cap Hist Museum of Trans	1,175.00
	5/6/15	M56	PJ	Sandy Spring Museum	1,050.00
	5/6/15	M57	PJ	Silver Spring Town Center, Inc	1,300.00
	5/8/15	M58	PJ	Symphony of the Potomac	1,175.00
	5/6/15	M59	PJ	Victorian Lyric Opera Company	1,350.00
	5/6/15	M60	PJ	Young Artists of America, Inc.	1,025.00
	5/6/15	M61	PJ	Art and Remembrance, Inc.	550.00
	5/6/15	M62	PJ	Christopher K Morgan & Artists	550.00
	5/6/15	M63	PJ	F. Scott Fitzgerald Library	550.00
	5/6/15	M64	PJ	Focusmusic	550.00
	5/6/15	M65	PJ	Friends of the Yellow Barn	625.00
	5/6/15	M66	PJ	Inscape, Inc.	550.00
	5/6/15	M67	PJ	Photokids	550.00
	5/6/15	M68	PJ	Kolot HaLev, Inc.	550.00
	5/6/15	M69	PJ	Live Garra Theatre, Inc.	550.00
	5/6/15	M70	PJ	Montgomery Philharmonic, Inc.	850.00
	5/6/15	M71	PJ	MOVEIUS Contemporary Ballet	550.00
	5/6/15	M72	PJ	Musical Arts International	675.00
	5/6/15	M73	PJ	NIH Philharmonia	550.00
	5/6/15	M18	PJ	Montgomery County Hist Society	3,150.00
				balance restricted to Power2Give match	<u>47,975.00</u>
				Change	200,000.00

	Org Size	Tier	Total	County Match	Organization Name	Address	City	State	Zip
1	Large	Tier 1	\$3,500.00	\$3,500.00	Adventure Theatre, Inc.	7300 MacArthur Blvd.	Glen Echo	MD	20812
2	Large	Tier 1	\$3,225.00	\$3,225.00	American Dance Institute	1570 E. Jefferson Street	Rockville	MD	20852
3	Large	Tier 1	\$3,200.00	\$3,200.00	Baltimore Symphony Orchestra, Inc	5301 Tuckerman Lane	N. Bethesda	MD	20852
4	Large	Tier 1	\$3,150.00	\$3,150.00	CityDance Ensemble, Inc.	5301 Tuckerman Lane	North Bethesda	MD	20852
5	Large	Tier 1	\$3,550.00	\$3,550.00	Class Acts Arts, Inc.	700 Roeder Road, First Floor	Silver Spring	MD	20910
6	Large	Tier 1	\$3,150.00	\$3,150.00	Dance Exchange Inc., The	7117 Maple Avenue	Takoma Park	MD	20912
7	Large	Tier 1	\$3,900.00	\$3,900.00	Friends of the Library, Montgomery County, Inc.	21 Maryland Avenue	Rockville	MD	20850
8	Large	Tier 1	\$3,450.00	\$3,450.00	Germantown Cultural Arts Center, Inc. d.b.a BlackRock Center for the Arts	12901 Town Commons Drive	Germantown	MD	20874
9	Large	Tier 1	\$5,325.00	\$5,325.00	Glen Echo Park Partnership for Arts and Culture	7300 MacArthur Blvd.	Glen Echo	MD	20812
10	Large	Tier 1	\$3,500.00	\$3,500.00	Imagination Stage, Inc.	4908 Auburn Avenue	Bethesda	MD	20814
11	Large	Tier 1	\$3,200.00	\$3,200.00	Jewish Community Center of Greater Washington	6125 Montrose Road	Rockville	MD	20852
12	Large	Tier 1	\$3,150.00	\$3,150.00	Levine School of Music, The Selma M.	5301 Tuckerman Lane	Rockville	MD	20852
13	Large	Tier 1	\$3,475.00	\$3,475.00	Lumina Studio Theatre, Inc	# B, 620 Pershing Drive	Silver Spring	MD	20910
14	Large	Tier 1	\$3,900.00	\$3,900.00	Maryland Classic Youth Orchestras, Inc.	5301 Tuckerman Lane	North Bethesda	MD	20852
15	Large	Tier 1	\$3,675.00	\$3,675.00	Maryland Youth Ballet	926 Ellsworth Drive	Silver Spring	MD	20910
16	Large	Tier 1	\$3,500.00	\$3,500.00	Metropolitan Ballet Theatre, Inc.	10076 Darnestown Road, #202	Rockville	MD	20850
17	Large	Tier 1	\$3,575.00	\$3,575.00	Montgomery Community Television dba Montgomery Community Media	7548 Standish Place	Rockville	MD	20855
18	Large	Tier 1	\$3,150.00	\$3,150.00	Montgomery County Historical Society	111 W. Montgomery Avenue	Rockville	MD	20850
19	Large	Tier 1	\$3,825.00	\$3,825.00	National Philharmonic	5301 Tuckerman Lane	Rockville	MD	20852
20	Large	Tier 1	\$3,400.00	\$3,400.00	Olney Theatre Corp	2001 Olney-Sandy Spring Road	Olney	MD	20832
21	Large	Tier 1	\$3,400.00	\$3,400.00	Pyramid Atlantic	8230 Georgia Avenue	Silver Spring	MD	20910
22	Large	Tier 1	\$3,175.00	\$3,175.00	Robert E. Parilla Performing Arts Center	51 Mannakee Street	Rockville	MD	20850
23	Large	Tier 1	\$3,225.00	\$3,225.00	Round House Theatre, Inc.	4545 East-West Highway	Bethesda	MD	20814
24	Large	Tier 1	\$3,825.00	\$3,825.00	Strathmore Hall Foundation, Inc.	5301 Tuckerman Lane	North Bethesda	MD	20852
25	Large	Tier 1	\$3,675.00	\$3,675.00	the Puppet Co.	7300 MacArthur Blvd.	Glen Echo	MD	20812
26	Large	Tier 1	\$3,175.00	\$3,175.00	VisArts	155 Gibbs Street, Suite 300	Rockville	MD	20850
27	Large	Tier 1	\$3,150.00	\$3,150.00	Washington Artworks	12276 Wilkins Ave	Rockville	MD	20852
28	Large	Tier 1	\$3,700.00	\$3,700.00	Washington Conservatory, The	One Westmoreland Circle	Bethesda	MD	20816
29	Large	Tier 1	\$3,650.00	\$3,650.00	Washington Revels, Inc.	531 Dale Drive	Silver Spring	MD	20910
30	Large	Tier 1	\$3,625.00	\$3,625.00	Writers Center, Inc	4508 Walsh Street	Bethesda	MD	20815
31	Mid-size	Tier 2	\$1,250.00	\$1,250.00	After School Dance Fund	1229 Dale Dr	Silver Spring	MD	20910
32	Mid-size	Tier 2	\$1,000.00	\$1,000.00	Akhmedova Ballet Academy	700 Stirling Road	Silver Spring	MD	20910
33	Mid-size	Tier 2	\$1,250.00	\$1,250.00	Art Glass Center at Glen Echo	7300 MacArthur Blvd.	Glen Echo	MD	20812
34	Mid-size	Tier 2	\$1,000.00	\$1,000.00	Arts for the Aging, Inc. (AFTA)	12320 Parklawn Drive	Rockville	MD	20852
35	Mid-size	Tier 2	\$1,450.00	\$1,450.00	Arts on the Block	4218 Howard Avenue, Ste 3a	Kensington	MD	20895
36	Mid-size	Tier 2	\$1,175.00	\$1,175.00	ArtStream, Inc.	620 Pershing Drive	Silver Spring	MD	20910
37	Mid-size	Tier 2	\$1,250.00	\$1,250.00	Bach Sinfonia, Inc., The	P.O. Box 8704	Silver Spring	MD	20907
38	Mid-size	Tier 2	\$1,150.00	\$1,150.00	Bel Cantantil Opera Company	P.O. Box 3232	Silver Spring	MD	20918
39	Mid-size	Tier 2	\$1,200.00	\$1,200.00	Cantate Chamber Singers	P.O. Box 41012	Bethesda	MD	20824

40	Mid-size	Tier 2	\$1,000.00	\$1,000.00	Chevy Chase Historical Society	PO Box 15145	Chevy Chase	MD	20815
41	Mid-size	Tier 2	\$1,000.00	\$1,000.00	ClancyWorks Dance Company	P.O. Box 3111	Silver Spring	MD	20918
42	Mid-size	Tier 2	\$1,250.00	\$1,250.00	Coral Cantigas, Inc	PO Box 2212	Rockville	MD	20847
43	Mid-size	Tier 2	\$1,000.00	\$1,000.00	CREATE Co	816 Thayer Avenue	Silver Spring	MD	20910
44	Mid-size	Tier 2	\$1,150.00	\$1,150.00	Damascus Theatre Company	P.O. Box 185	Damascus	MD	20872
45	Mid-size	Tier 2	\$1,200.00	\$1,200.00	Docs In Progress, Inc.	8700 First Avenue	Silver Spring	MD	20910
46	Mid-size	Tier 2	\$1,025.00	\$1,025.00	Forum Enterprises, Inc.	PO Box 13974	Silver Spring	MD	20911
47	Mid-size	Tier 2	\$1,150.00	\$1,150.00	Gandhi Brigade Incorporated	8661 Colesville Road	Silver Spring	MD	20910
48	Mid-size	Tier 2	\$1,350.00	\$1,350.00	Glen Echo Pottery, Inc.	7300 McArthur Blvd	Glen Echo	MD	20812
49	Mid-size	Tier 2	\$1,000.00	\$1,000.00	Glorystar Music Education and Cultural Foundation	11834 Wood Thrush Lane	Potomac	MD	20854
50	Mid-size	Tier 2	\$1,025.00	\$1,025.00	Heritage Tourism Alliance of Montgomery County	12535 Milestone Manor Lane	Germantown	MD	20876
51	Mid-size	Tier 2	\$1,000.00	\$1,000.00	Highwood Theatre	914 Silver Spring Avenue	Silver Spring	MD	20910
52	Mid-size	Tier 2	\$1,600.00	\$1,600.00	International Conservatory of Music	7001 Delaware Street	Chevy Chase	MD	20815
53	Mid-size	Tier 2	\$1,000.00	\$1,000.00	Jazz Academy of Music Inc., The	13721 Middlevale Lane	Silver Spring	MD	20906
54	Mid-size	Tier 2	\$1,150.00	\$1,150.00	KID Museum	6400 Democracy Blvd	Bethesda	MD	20817
55	Mid-size	Tier 2	\$1,175.00	\$1,175.00	National Capital Historical Museum of Transportation	1313 Bonifant Rd	Silver Spring	MD	20905
56	Mid-size	Tier 2	\$1,050.00	\$1,050.00	Sandy Spring Museum	17901 Bentley Road	Sandy Spring	MD	20860
57	Mid-size	Tier 2	\$1,300.00	\$1,300.00	Silver Spring Town Center Inc	1 Veteran's Place	Silver Spring	MD	20910
58	Mid-size	Tier 2	\$1,175.00	\$1,175.00	Symphony of the Potomac, Inc.	PO Box 717	Glen Echo	MD	20812
59	Mid-size	Tier 2	\$1,350.00	\$1,350.00	The Forgotten Opera Company, DBA The Victorian Lyric Opera Company	PO Box 10391	Rockville	MD	20849-0391
60	Mid-size	Tier 2	\$1,025.00	\$1,025.00	Young Artists of America, Inc.	7979 Old Georgetown Rd	Bethesda	MD	20814
61	Small	Tier 3	\$550.00	\$550.00	Art and Remembrance, Inc.	7725 Rocton Ave	Chevy Chase	MD	20815
62	Small	Tier 3	\$550.00	\$550.00	Christopher K. Morgan & Artists	1570 E. Jefferson Street	Rockville	MD	20852
63	Small	Tier 3	\$550.00	\$550.00	F. Scott Fitzgerald Literary Conference, Inc.	c/o Rockville City Hall, 111 Maryland Ave.	Rockville	MD	20850
64	Small	Tier 3	\$550.00	\$550.00	Focusmusic	P.O. Box 4249	Rockville	MD	20849
65	Small	Tier 3	\$625.00	\$625.00	Friends of the Yellow Barn Studio	7300 MacArthur Blvd.	Glen Echo	MD	20812
66	Small	Tier 3	\$550.00	\$550.00	Inscape, Inc.	6201 Dunrobbin Drive	Bethesda	MD	20816
67	Small	Tier 3	\$550.00	\$550.00	Joanna Miller (Photokids)	7006 Deep Creek Ct	Bethesda	MD	20817
68	Small	Tier 3	\$550.00	\$550.00	Kolot HaLev, Inc	PO Box 635	Kensington	MD	20895
69	Small	Tier 3	\$550.00	\$550.00	Live Garra Theatre, Inc.	8609 Geren Rd	Silver Spring	MD	20901
70	Small	Tier 3	\$850.00	\$850.00	Montgomery Philharmonic, Inc.	9417 Chatteroy Place	Montgomery Village	MD	20886
71	Small	Tier 3	\$550.00	\$550.00	MOVEIUS Contemporary Ballet	PO Box 7206	Silver Spring	MD	20910
72	Small	Tier 3	\$675.00	\$675.00	Musical Arts International, Inc.	2603 Henderson Ave.	Silver Spring	MD	20902
73	Small	Tier 3	\$550.00	\$550.00	NIH Philharmonia	7400 Fairfax Rd.	Bethesda	MD	20814
74	Small	Tier 3	\$550.00	\$550.00	Olney Community Band	PO Box 1386	Olney	MD	20830
75	Small	Tier 3	\$575.00	\$575.00	Orfele Vocal Ensemble	19 Parkside Rd	Takoma Park	MD	20910
76	small	Tier 3	\$550.00	\$550.00	Rockville Art League Inc	1716 Yale Place	Rockville	MD	20850
77	Small	Tier 3	\$550.00	\$550.00	Rockville Bach Academy Inc (Advent Project)	210 Rockville Avenue	Rockville	MD	20850
78	Small	Tier 3	\$550.00	\$550.00	Six Degree Singers	814 Bromely Street	Silver Spring	MD	20902
79	Small	Tier 3	\$550.00	\$550.00	Soul In Motion Players, Inc	PO Box 5374	Rockville	MD	20874

80	Small	Tier 3	\$550.00	\$550.00	Tagore Music Group of Greater Washington DC	14421 Kings Grant Street	North Potomac	MD	20878
81	Small	Tier 3	\$550.00	\$550.00	Takoma Ensemble	6727 Poplar Avenue	Takoma Park	MD	20912
82	small	Tier 3	\$550.00	\$550.00	The MoCo Student	17710 Calabar Dr.	Gaithersburg	MD	20877
83	Small	Tier 3	\$550.00	\$550.00	Unexpected Stage Company	9302 Weathervane Place	Montgomery Village	MD	20886
84	Small	Tier 3	\$550.00	\$550.00	UpRooted Dance	9833 Darcy Forest Dr.	Silver Spring	MD	20910
85	Small	Tier 3	\$550.00	\$550.00	Washington Metropolitan Chamber Symphony Orchestra	12774 Wisteria Drive#2844	Germantown	MD	20875
86	Small	Tier 3	\$825.00	\$825.00	Zemer Chai, Washington's Jewish Community Chorus	P.O. Box 2042	Kensington	MD	20891
			\$155,200.00	\$155,200.00					

About the Ball



— Photo: Clark W. Day Photo-Graphics

The Montgomery County Executive's Ball came into being when Sid Kramer became Montgomery County Executive in 1986. Sid's wife, Betty Mae Kramer, instituted the event as a way to raise funds and visibility for organizations working to support the arts and humanities in Montgomery County, Maryland.

The Ball was instrumental in putting these organizations on the map for the first time in the County's history, and has taken place annually in December ever since. Since its inception, the Montgomery County Executive's Ball has become the single-most significant social, political, and philanthropic event of the year in Montgomery County. It brings together politicians, the business community, philanthropists, and the arts and humanities community, who all join in supporting, sustaining, and promoting the cultural assets in our community.

Thanks to the participation of so many of the area's leading companies and individuals, the 2014 Executive's Ball: "**Arts and Flowers; Celebrating a County in Bloom**" raised over **\$150,000** for arts education programming in Montgomery County. Funds were distributed to 80+ small, medium, and large arts and humanities organizations, from theaters, museums, and chorale groups to dance and literary programs.

For the last several years, Montgomery County's First Lady, **Catherine Leggett**, one of *Bethesda* Magazine's 2010 Women We Admire, has led the organization of the Ball. **Dottie Fitzgerald** of **Fitzgerald Auto Malls**, will team up with Mrs. Leggett to co-chair the 2015 Executive's Ball, "**One Enchanted Evening: Celebrating 30 Years of Supporting the Arts and Humanities in Montgomery County**" to raise funds to advance arts education in the County.

With this dynamic duo at the helm of the 30th Ball, this year's Ball will surely be one to remember! Be sure to mark **Monday, December 7** on your calendar!

We hope you will consider attending this year's Ball, "**One Enchanted Evening.**" This year we are celebrating the **30th Annual Executive's Ball** in Montgomery County; we hope you will us as we mark this milestone. What can you expect at the **2015 Montgomery County Executive's Ball?**

Here's the lineup so far (subject to change). It's the 30th Executive's Ball, and we are celebrating this milestone with entertainment and merriment!

5:00 PM Silent Auction Opens

Come early to check out the 60+ items that will part of this year' **Silent Auction** located in the Foyer of the Grand Ballroom. A few key highlights so far include two *Washington Nationals Bat and Ball sets* (bats signed by Jason Werth and Ryan Zimmerman; balls signed by the Nationals team), unique jewelry and person items (it is the holiday season!), a weekend getaway to Deep Creek, theatre and ballet tickets, concert posters provided by the Filmore, and an assortment of specialty baskets created by our very own Ball Committee members. The Silent Auction will **close at 8:00 PM**, so be sure to peruse and bid, bid, bid!

6:00-6:45 PM Reception/Receiving Line in the Foyer of the Grand Ballroom

Reception in the Grand Ballroom. Enjoy music provided by **Levine Music** students as you enter and register at the Conference Center on the main floor, then head upstairs and see what makes **Happenstance Theatre** such a unique local treasure in the Foyer of the Grand Ballroom. We know you will be both enchanted and delighted!

6:45 PM Welcoming Remarks/Program and Dinner Service

Program to include performances by **Adventure Theatre Musical Theatre Center (ATMTC) Academy** and a special performance by a local alumni and Tony Award nominee, **Brad Oscar**. If you didn't see Brad in *The Producers* or in *Something Rotten* on Broadway, this is something you won't want to miss! We are so fortunate to have Brad be a part of this year's Ball.

8:00 PM Silent Auction Closes

8:15 PM Remarks by Ball Co-Chairs and County Executive Ike Leggett

8:45 PM Raffle Drawing/Dance Demonstration/Sundae Bar

Buy your tickets before or during the Ball; but *get them by 8:15 PM* for your chance to win a **2015 Toyota RAV4**. You don't need to be present to win, but how great if you were! All proceeds from the Ball and the raffle benefit arts and humanities educational programming in the County. **Raffle Tickets are \$50 each.**

Dance demonstration by DanceFever Club—be sure to wear your dancing shoes to kick up your heels to the sounds of **Glenn Pearson** and his band.

9:00 Dancing

Grab some ice cream at the make-your-own sundae bar and then hit the dance floor to complete your Enchanted Evening!

Here's a peek at some of the pictures from last year's Ball. You may view images from the **2014 Executive's Ball here**.

Images from the 2013 Executive's Ball photographs here. Even more images are available here.

Images from the **2012 Executive's Ball** can be seen **here**.