MEMORANDUM

1/30/2014

TO: Steve Lohr, Fire Chief, Montgomery County Fire and Rescue Service

FROM: CountyStat

SUBJECT: MCFRS – TeleStaff and Scheduling

The following items were identified for follow-up during the 1/29/2014 CountyStat Meeting:

1. Conduct a deeper analysis of the specific areas where a leave type correlates with high OT and where there is above average sick leave where one wouldn't expect it (i.e. Fridays and Saturdays)

Responsible parties: CountyStat
Other parties MCFRS
Deadline: 7/30/2014

2. Revisit the utility of the daily reports produced by Telestaff to ensure they are conveying actionable information and the right things to MCFRS management

Responsible parties: CountyStat, MCFRS

Other parties none Deadline: 3/31/2014

3. <u>Investigate usage of unscheduled/unexcused sick leave, and any improvements that can be made to the current Crystal-based reports being used to monitor it</u>

Responsible parties: CountyStat
Other parties MCFRS
Deadline: 4/30/2014

4. Change some of the data views in the 1/29 presentation to the "three shift model" to identify if there are any patterns/trends within shifts

Responsible parties: CountyStat
Other parties MCFRS
Deadline: 7/30/2014

5. <u>Identify any process changes that can be implemented when filling a vacancy with a promotion (it can take 30+ days and the open position may have to be backfilled with OT until it's filled)</u>

Responsible parties: CountyStat
Other parties MCFRS
Deadline: 7/30/2014

6. Examine MCFRS sick and other leave usage and OT on either side of County holidays, and add Code Compliance, training academy, etc. to the overall analysis to get the full scope of OT

Responsible parties: CountyStat
Other parties none
Deadline: 4/30/2014

7. Conduct an analysis of the number of "Force Holds" as a measure to help determine

appropriate levels of new hires vs. OT

Responsible parties: CountyStat
Other parties MCFRS
Deadline: 7/30/2014

8. <u>Investigate how return-to-work policies and practices and personnel on MIDS influence OT</u>

Responsible parties: CountyStat
Other parties MCFRS
Deadline: 4/30/2014

cc: Timothy Firestine, Chief Administrative

Fariba Kassiri, Assistant Chief Administrative Officer