

**November 14, 2025**  
**Montgomery County Council Infrastructure Funding Workgroup**

9:00 AM      **Call Meeting to Order**

9:00 AM      **Review and Approve minutes for October 24, 2025 workgroup meeting**

The draft minutes are attached.

9:05 AM      **Discussion and Preliminary Decisions – Select Items**

The Workgroup will discuss and make preliminary decisions on the following items from prior meetings:

- 1) Identify the likely data and years to include in the background for the report.
- 2) Identify which jurisdictions to research as case studies for alternative funding structures.
- 3) Identify the major categories for capital funding (e.g., maintenance, growth-related, etc.), so the agencies can update their capital funding data.
- 4) Identify the metrics to use for the County's debt capacity.

The Workgroup's discussion and decisions will aid in focusing research for final decisions later. The Workgroup members are welcome to include additional items not listed here during the meeting.

10:15 AM      **Break**

10:25 AM      **Discussion – Preview of Work for the December 12, 2025 meeting**

The Workgroup will discuss topics and data that will be reviewed at the next meeting. Items that will be discussed include:

- 1) Reviewing the estimates for each of the agencies' future maintenance needs.
- 2) Reviewing the estimates for unconstrained policy investments for each of the agencies.
- 3) Reviewing the data on increase in expenditures for planning, design, and supervision.
- 4) Reviewing the preliminary estimates for various rates using the capital cost estimates and a matrix to meet the Council's resolution requirements.

11:30 AM      **Adjourn**

## **Montgomery County Council Infrastructure Funding Workgroup**

### **DRAFT MINUTES**

**Friday, October 24, 2025**

9:05 AM to 11:55 PM

Council Office Building, Capital Crescent Trail Room, 4th Floor

#### **Present Members**

- Gene Smith, County Council Staff
- Bilal Ali, County Council Staff
- Lisa Govoni, Montgomery County Planning Department
- Darcy Buckley, Montgomery County Parks Department
- Gary Nalven, Montgomery County Office of Management and Budget
- Adnan Mamoon, Montgomery County Public Schools (MCPS)
- Haley Peckett, Montgomery County Department of Transportation
- Katie Mencarini, Montgomery County Planning Department

#### **Absent Members**

- Robert Goldman, Montgomery Housing Partnerships
- Mike Henahan, Bozzuto Development Company
- Livhu Ndou, County Council Staff

#### **Other County and Agency Staff Participating**

- Stephen Kenny, County Council Staff
- Veronica Jaua, Office of Management and Budget

#### **Call to Order**

The meeting was called to order at 9:05 AM.

#### **Action – Approval of September 19 and 26 Minutes**

The minutes from the September 19, 2025 and September 26, 2025 meetings were reviewed and approved without amendment. Stakeholder edits from both meetings were incorporated based on feedback.

#### **Discussion – Debrief from stakeholder engagement meetings**

The Workgroup discussed takeaways from the two meetings held with stakeholders.

Haley Peckett asked about following up with the Maryland State Highway Administration since a representative did not attend. She and Gene Smith offered to follow up with that agency again.

The Workgroup discussed the skepticism noted by the industry stakeholders regarding prioritization of school or transportation investments. The Workgroup noted that the industry stakeholders did not mention congestion or other large transportation investments (e.g., Bus Rapid Transit). The Workgroup noted that a future meeting could include the industry and agency stakeholders in the same meeting, providing opportunities for deeper discussion.

The Workgroup also discussed the industry stakeholders' comments related to investments in the 1970s and 1980s compared to current investments. Also, the Workgroup discussed the impacts of additional regulation and review for projects that are required when compared to the decades noted by the industry stakeholders. The Workgroup agreed to research more about the potential cost impacts from the required regulations and review for current projects.

The Workgroup discussed some of the examples of other jurisdictions funding models, like Alexandria's dedicated funding, and agreed to identify a group of jurisdictions to include for a comparative analysis.

The Workgroup discussed the industry stakeholder comments related to school enrollment and new development. Adnan Mamoon noted that capacity issues remain for some areas of the County even though enrollment globally is expected to decrease in the coming years.

The Workgroup discussed some of the stakeholders' comments regarding the final report structure. The Workgroup generally agreed that the final report should include a concise background section explaining the history of infrastructure funding in the county, with references to previous task force reports.

#### **Discussion – Capital needs for the agencies**

The Workgroup reviewed the current Capital Improvements Program (CIP) data and categories for the required agencies.

The Workgroup discussed next steps to update the Infrastructure Maintenance Taskforce 2024 report to identify outstanding maintenance needs for each agency. This work will be done for review at a future meeting. In addition, the Workgroup was open to reviewing unconstrained policy investments (e.g., Bus Rapid Transit throughout the County or the Superintendent's recent policy goals noted in his proposed CIP).

The Workgroup identified the following items for future consideration and research:

- Identifying and selecting consistent categories for all agencies.
- Defining terms related to maintenance, modernization, and life-cycle replacement to determine if a consistent term can be used to categorize these expenditures.

#### **Discussion – County revenue sources and funding mechanisms**

The Workgroup reviewed publicly available data related to the County's revenue sources in the Operating and Capital Budgets and potential funding streams to consider at future meetings.

#### **Adjournment**

The meeting was adjourned at 11:55 AM.