



Montgomery County Commission on Health

ANNUAL REPORT FISCAL YEAR 2024

July 1, 2023 – June 30, 2024

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As volunteers serving on the Montgomery County Commission on Health (COH), our overarching mission is to advise the County Executive and the County Council on initiatives and services that warrant funding to meet the public health needs of our fellow residents in Montgomery County.

Our service in Fiscal Year (FY) 2024 continued to work on the previous year's efforts in three critical areas of public health. Notably, the Access to Care work group focused on food access and security; the Environmental Health and Education work group focused on the environment as it pertains to public health; and the Public Health Administration work group suggested hiring a consultant and a staff member to consult on how to implement and conduct program evaluations and facilitate the use of data and resources to then inform Montgomery County decisionmakers on what programs and services are effective in serving residents' needs.

In addition, for FY25, COH members agreed to focus on priorities in three additional areas: maternal and child health, behavioral health, and providing a resource to oversee, manage, and efficiently operate health clinics across the county. We formed work groups to study the challenges or barriers that currently exist in those areas and will present our findings and suggestions to the County Executive and the County Council.

These past and current work groups are comprised of dedicated professionals who bring a wealth of expertise and passion to provide the County Executive and County Council with actionable suggestions and advice on how to improve the public health outcomes of Montgomery County citizens.

Of course, our advocacy would not have been possible without the support and collaboration of our partners, stakeholders, and community members. Your commitment to our shared mission has been instrumental in driving these successes, and I am deeply grateful for your continued dedication.

Thank you for your unwavering support and partnership.

Warmest regards,

Susan Emery

Susan H. Emery
Chairperson
Montgomery County Commission on Health

Mission and Purpose

The primary mission of the Montgomery County Commission on Health (COH) is to advise the County Executive and the County Council on public health issues, programs, services and the allocation of funds devoted to public health needs and to monitor and assess the priorities of the Montgomery County Department of Health and Human Services (MCDHHS) in its efforts to address the health needs of residents in this County. The purpose of this report is to comply with the annual requirement that the COH provide the County Executive and the County Council with an update on the activities of the COH from July 2023 through June 2024.

**CHAPTER 24-24 OF
THE MONTGOMERY
COUNTY CODE
PROVIDES
AUTHORITY FOR THE
COMMISSION ON
HEALTH. THE
COMMISSION ON
HEALTH (COH) WAS
ESTABLISHED ON
JULY 1, 1988**

County Code Enabling Legislation Sec. 24-24. Functions

To advise the County Executive and the County Council, the Commission must:

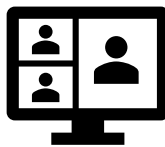
1. Periodically review available County public health programs, services, and facilities; and data on the health status of the County population and subgroups within it;
2. Comment on gaps, deficiencies, or duplication in County public health programs, services, and facilities; including health status disparities and inequities;
3. Report each year to the County Executive on the performance of DHHS public health programs, actions needed to improve the programs, and the priorities within which the improvements should be made;
4. Comment on the proposed allocation of funds to County public health programs in accordance with the Department's priorities, considering the available financial resources and the need for health cost containment;
5. Advise on local public health planning needs;
6. Comment on the appropriateness of institutional health services proposed to be offered in the County and the metropolitan area by the private sector and nonprofit, state, or other public sector agencies;
7. Advise on the development of statewide criteria and standards for certificates of need and health planning, considering the regional impact when appropriate.
8. The Commission must report to and meet with the County Council, sitting as the County Board of Health, at least annually, on the programs and policies within its purview.

Structure

The Commission is comprised of 19 voting members with representation from consumers and providers of health services in the County. As dictated by County Code, the COH also has a representative from the Montgomery County Medical Society. In accordance with County Code the majority of the 19 commissioners were consumers with the balance being providers, including the Medical Society representative. The ex officio (non-voting) members of the COH include the County Health Officer and the County Council liaison. The COH continues to represent a diverse cross-section of Montgomery County residents.

Membership consisted of 18 members who were racially and ethnically diverse and vary in age, gender, geography and experience in health policy, public health, and the health care system.

The COH Chair and Vice Chair are elected by COH members and serve one-year terms. During FY24 Susan Emery was the Chair of the Commission and Gabriela Lemus was the Vice Chair.



Meetings

The COH meets at 6 p.m. on the third Thursday of the month (except in August). All meetings are open to the public. The COH met monthly via the virtual meeting platform Zoom during the 2024 fiscal year. The COH had one hybrid meeting, offering both in-person and virtual attendance, for the retreat March 22nd 2024.

At a minimum, every member of the Commission is expected to either serve on one workgroup and, when possible, as a liaison to other health-related County boards, commissions, committees or minority health initiatives and programs.

With its broad perspective of public health, the COH recognizes the value of collaboration and communication with other health-related boards, commissions and committees. Many commissioners have an area of specialization, interest or constituency of public health and are therefore encouraged to serve as liaisons with other relevant health-related boards, commissions and committees (BCCs). Integral to this area of special interest is the constraint that all actions are in voice of the entire COH and not self-serving in any manner. Finally, members of the COH also served on committees that allowed the COH to conduct its business such as the membership, nominating and retreat planning committees. These committees require significant time and are in addition to the monthly scheduled meetings.

FY24 MEMBERSHIP

CONSUMER REPRESENTATIVES

Marcela Cámpoli, PhD, MHA

Donna Cawley, MA

Rashida Dokes, MSW

Susan Emery, MS

Laurel Fain, MS

Adam Finkelstein, JD, MPH

Gabriela Lemus, PhD

Tatjana Meerman

Cesar Perez, PhD

Venchele Saint Dic, MPH

Betty Smith, BSc, MLS

Arthur Summerville, MS

PROVIDER REPRESENTATIVES

Beth Barrows, MSM, M.S., R.N., CCM

Yingxi Chen, MD, MPH, PhD

Crystal DeVance-Wilson, PhD, MBA, PHCNS-BC

Joey Nichols, MD, MPH, FAAFP

Milankumar Patel, BSC PT

MEDICAL SOCIETY REPRESENTATIVE

Brent Berger, MD

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EX-OFFICIO MEMBERS (NON-VOTING)

Dr. Kisha Davis, MD, MPH, FAAFP, Montgomery County Health Officer

Tara Clemons, Legislative Analyst, Montgomery County Council

STAFF

Magda Brown, Office Services Coordinator, DHHS

Felicia Hugee, MPH, PMP, Manager III, DHHS

Meghan Sontag, MS, MPH Program Manager, DHHS

MEET THE MEMBERS

Beth Barrows

Beth has been a Montgomery County resident since 2010 after relocating to Maryland from Oakland, California. Beth is a registered nurse with a diverse background comprised of hospital-based clinical nursing and care coordination experience; university-based clinical leadership development and teaching experience; and over 12 years of experience working for a large, intrastate health maintenance organization (HMO) as a clinical nurse, ambulatory case manager, and most recently as a quality improvement specialist.

In her personal life, she enjoys traveling, spending time with family/friends, volunteering with her local AME church, and dreams of someday returning to volunteer in the Peace Corps Response program.

Brent Berger

Brent is an internist with Bethesda Medical Associates, a primary care practice with a focus on prevention and wellness. A native of Montgomery County, he has been practicing here since 1990, and is on the staff at Suburban Hospital. Brent received his BA from Johns Hopkins University and his MD from the University of Maryland School of Medicine.

Marcela Cámpoli

Dr. Cámpoli holds a doctorate in health economics (summa cum laude), a master's in health administration, and a bachelor's degree in business administration. Certified by the American Society of Quality, she has completed the WHO/PAHO International Health residency and Georgetown University's Bias Reduction Improvement Program. Currently, she is the Director of the Institute for Nursing Research & Quality Management at the American Nurses Association and the Research and Operation Coordinator for the Research Division in the Psychiatry Department at Georgetown University. She also serves on the Montgomery County Council on Health, the "Welcome Back Center" Board, and the Latino Health Initiative Steering Committee. Additionally, she is a pro-bono Board Member for Care4Health. Dr. Marcela Cámpoli is a multicultural professional with over fifteen years of experience in implementing evidence-based practices to enhance program performance and strategic change management. She has led teams, served under-served populations, and established measurable analytics for innovative projects. Her expertise spans health and education, digital health, data analytics, and clinical research coordination. She also has a strong background in health economics, administration, and quality improvement.

Donna Cawley

Donna is committed to educating and advocating for residents of Montgomery County on health-related matters. She currently serves on the African American Health Program Executive Committee, which serves as an advisory body to the Department of Health and Human Services. She is an active member of her church's Health & Wellness Ministry; and her sorority's Emergency Response Team, which aided the county in the delivery of COVID-19 test kits and masks to homebound residents. Prior to relocating to Maryland, she served on the board of the Minority Health Coalition of LaPorte, Indiana, where she spearheaded an initiative to raise funds to cover the cost of mammograms for underserved women. Donna received her B.S. in Business from Indiana Wesleyan University and an M.A. in Law from Regent University.

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Yingxi Chen

Yingxi is a Medical Epidemiologist at the National Institutes of Health (NIH), where she works on large-scale linkage studies to understand health trends and risks. Yingxi has been working in the field of Public Health and Population Science for over 10 years. She holds a medical degree (M.D.), a Master of Public Health, and a doctorate degree in epidemiology.

Crystal DeVance-Wilson

Dr. Crystal DeVance-Wilson is a board-certified public health clinical nurse specialist with 30 years of experience working in acute and community settings with diverse populations. She is an Assistant Professor at the University of Maryland School of Nursing and Vice-Chair of the nursing department at the Universities at Shady Grove. She is also the Director of the Maryland Nursing Workforce Center which addresses issues affecting Maryland nurses, nursing students, schools of nursing, and healthcare organizations. Dr. DeVance-Wilson has held leadership positions in several community organizations and is also a member of several national organizations including the Association for Public Health Nurse Educators (ACHNE), American Public Health Association (APHA) and Sigma Theta Tau (STT). Dr. DeVance-Wilson's research interests include Black men's health, health policy and health disparities.

Rashida Dokes

Rashida Dokes is a licensed master social worker who currently works as a social service coordinator for Montcare Nursing and Rehabilitation. Rashida received her bachelor's degree in psychology from Delaware State University and her master's degree in social work from Adelphi University (NY). She has an extensive background in community development focusing on housing/funding and access to health care. She continues to work towards the advancement of care within the community by advocating and educating on the social determinants of health and its effects on the population at large.

Susan Emery

Susan is a retired engineer who worked in Computer Science and Telecommunications Management for 30 years. Sixteen years ago, she founded a Montgomery County nonprofit organization, Circle of Rights, Inc., dedicated to preventing stroke. Circle of Rights has presented in multiple languages on blood pressure, cholesterol, diabetes, heart disease, stroke, healthy eating, and healthy living in public facilities throughout Montgomery County. Susan received a BS from Michigan State University and an MS from University of Maryland/University College.

Laurel Fain

Laurel Fain (she/her) works for the United States Agency for International Development as a Foreign Service Officer. Her current role is Deputy Director of the Inclusive Development Hub, where she works to ensure that overseas investments by the U.S. Government promote inclusion and equity. Prior to this position she managed public health programs in developing countries throughout Africa and Asia. Laurel has served as a board member on several multinational health partnerships and an international school board. Laurel received her MS at the Harvard School of Public Health and her multidisciplinary undergraduate degree in Women's Health at the University of California at Santa Cruz.

Adam Finkelstein

Adam is a healthcare attorney whose practice focuses on the law and policy of federal healthcare programs and managed care issues. He previously served as a Health Insurance Specialist in the Center for Medicare and Medicaid Innovation. He has a MPH from the Harvard School of Public Health, a JD from the University of Pennsylvania and BA from George Washington University.

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Gabriela Lemus

Dr. Lemus is a passionate advocate for the Latinx community at the intersection of social justice and economic growth. Her career spans more than 15 years in senior strategic leadership roles in congressional and government affairs, non-profit management, policy advocacy and community/civic- engagement. She joined Maryland Latinos Unidos (MLU) as the founding Executive Director in 2020 after launching – Revolution Strategy US - a management and communications strategy consultancy where she advised clients best practices for building multi-racial coalitions and advocacy campaigns, advancing public policy and civic engagement. In her first year as Executive Director of MLU, she also co- founded and administers the Mid-Atlantic Latinx Vaccine Equity Coalition (MALVEC). She is an innovator in voter engagement and civic participation for the Latino community.

Tatjana Meerman

Tatjana honed her market research skills in the private sector and eventually led a team of 10 who provided customized research and analysis services to a range of Fortune 500 clients. Upon her return to Montgomery County 17 years ago, she took on the managing editor and publisher positions at a market research imprint. In conclusion of her professional career, Tatjana immersed herself in the public sector where she lent her editing, writing, and research skills to several Federal Government agencies, including the Substance Abuse and Mental Health Services Administration and the Department of Justice's Bureau of Justice Assistance. Newly retired, she is satisfying her curiosity about the intersection of state and local politics. She earned a BA in Professional Writing from Carnegie Mellon University a long time ago.

Joey Nichols

Joey Nichols, MD, MPH, FAAFP is a board-certified family physician with a special emphasis in mental health. He practices primary care and psychotherapy in Takoma Park, where he has lived since 2019. He approaches care from a whole person perspective, and he collaborates frequently with complementary and alternative medicine providers. He is a former board member of CHEER and the Maryland Academy of Family Physicians and is a co-founder and current board member of Psychedelic Assisted Therapy and Healing (PATH).

Milankumar Patel

Milankumar is a Senior Physical Therapist (PT) at the Adventist Healthcare Shady Grove Medical Center Hospital, where he primarily works and treats adult as well as geriatric patients as Acute Care PT. He is a foreign educated PT from India, longtime resident of Montgomery County, MD, has been practicing Physical Therapy in the USA since 2014. He also, is a Certified Fall Prevention Specialist as well as Certified Dementia Care Specialist and subject matter expert in physical rehabilitation of adult geriatric population. Milan serves county residents as a therapist and is a frontline healthcare provider, who proudly carried out duties at hospital during Covid-19 Pandemic. He is committed to serving his community and advocating for the residents of Montgomery County. He is multi-lingual provider and is certified interpreter of Hindi language for Hindi speaking patients, coming to seek treatment at the hospital. He is also a Clinical Instructor to his students and Volunteers his services for various non-profit organizations, assisting them with community health fairs. He understands public health trend, risks associated with aging population and is a strong supporter of Health Equity for all.

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Cesar Perez

Cesar Perez is the Director of the Division of Establishment Support, Office of Regulatory Programs (ORP), Office of Product Evaluation and Quality (OPEQ), Center for Devices and Radiological Health (CDRH) at the Food and Drug Administration (FDA). The Division is responsible for the development and implementation of policies and processes related to medical devices' imports, registration and listing, exports, regulatory inspections/audits and compliance programs. As the Director, he is responsible in providing strategic leadership for the Division and serves as the technical authority and principal advisor to the Office Director on medical devices programs. From 2015-2018, he was the Branch Chief of the Surveillance and Enforcement Branch I, Division of Premarket Labeling and Compliance, FDA, which is responsible for enforcing premarket requirements, as well as labeling and promotion/advertising requirements for medical devices. Cesar attended the State University of New York at New Paltz in 1998, and obtained his bachelor's degree in Biology. In 2008, he received his Ph.D. in Microbiology from New York University. Cesar served in the United States Army Reserve from 1998-2006 as a Non-Commissioned Officer. In 2003, he was activated and served one year on active duty at Fort Hood, Texas in support of the Global War on Terrorism (GWOT) operation. In 2009, Cesar joined the United States Public Health Service (USPHS,) and holds the rank of Commander (CDR).

Venchele Saint Dic

Venchele Saint Dic is a Public Health Analyst at the Health Resources and Services Administration (HRSA), where she works closely with Federally Qualified Health Centers (FQHCs). Her passion lies in improving access to quality care for communities facing health disparities and advocating for better health outcomes and effective communication strategies, with a particular focus on Behavioral Health. She is actively pursuing a doctorate degree (DrPh) in Public Health Leadership. Venchele holds a Bachelor's degree in Public Health and a double minor in Biology and Spanish from Simmons University, and a Master's in Public Health Policy, Analysis & Evaluation (MPH) from the University of Maryland, College Park. Venchele is also the founder of Pathway Coach Writing, an online business dedicated to helping other businesses and individuals leverage writing as a powerful branding strategy.

Betty Smith

Betty holds a BSc in Psychology from Howard University. Prior to attending Montgomery College, Takoma Park, MD, where she graduated with an Associate's Degree in Nursing, she administered Volunteer Services programs for the American Red Cross. Her Masters Degree is in Legal Studies. She has practiced as a Registered Nurse in the District of Columbia and Maryland as well as several states throughout the country in support of Clinical Hotline Telehealth Services provided by CVS/CAREMARK. She has over 20 years of Nursing practice in Medical Surgical; Neuro/Brain Injury; Community Health; Medical Stroke; High Risk Postpartum; Infectious Disease and General Medicine.

Arthur Summerville

Arthur T. Summerville III is Chairman and founder of Medical Innovations and WoundPic, a medical distribution and consulting company with an office in Washington DC and supporting healthcare customers in the US, Columbia, Middle East and West Africa currently. Before entering business consulting, Arthur worked in Franchising, building services and Medical Technology. Arthur spent more than 12 years in Senior Management and business development working for major companies like The Blackstone Group, Jani-King Franchises, Medline Industries and GSK in management roles. He has a B.S. in Computer Communication Technology and a minor in Businesses administration from North Carolina A&T State University and a M.S from RIT in Imaging Science Technology with a minor in business.

Commission on Health Priorities

Following the Commission on Health Annual Retreat held September 15, 2022, the Commission set three priorities FY22:

- Access to Care
- Environmental Health and Education
- Public Health Administration

Commission Correspondence

The Commission on Health sent the following letters during Fiscal Year 2024:

- Letters (3) to the County Executive, December 2023 and Letters (3) to the County Council, March 2023 advocating:
 - To bolster the data collection capacity in the County and advocate for funding for a data coordinator for the Health Care for the Uninsured programs.
 - To support food security by supporting a formal evaluation of the Choice Pantry Model to assess suitability for broader implementation and support investment in cold storage infrastructure for food distribution programs.
 - To support environmental health and education to advocate for public education campaigns on heat and air quality and engagement with the Maryland Department of Labor's OSHA office regarding safeguarding workers from heat stress in the workplace.

Testimonies

The Commission on Health testified at the following forums:

- County Council HHS Committee Work Session for HHS Boards, Committees and Commissions on October 11, 2023.
- Operating Budget Public Hearing on April 8, 2024.

Meetings

The Commission on Health met with Councilmembers on the Health and Human Services Committee:

- Councilmember Laurie-Anne Sayles on March 14, 2024
- Councilmember Dawn Luedtke on March 20, 2024
- Councilmember Gabe Albornoz on April 5, 2024

Commission on Health Liaisons

Voluntary Advisory Groups	COH Member(s)
African American Health Program (AAHP)	Crystal DeVance - Wilson (2023)
Alcohol and Other Drug Abuse Advisory Council	Yingxi Chen
Asian American Health Initiative (AAHI)	Yingxi Chen
Commission on Aging (COA)	Marcela Cámpoli
Commission on Homelessness	Laurel Fain
Early Childhood Coordinating Council	Cesar Perez
Healthy Montgomery Steering Committee	Susan Emery
Latino Health Initiative (LHI)	Marcela Cámpoli
Mental Health Advisory Committee	Donna Cawley
Montgomery Cares Advisory Board	Susan Emery
Montgomery Food Council	Betty Smith
Victim Services Advisory Board	Laurel Fain

Commission on Health Committees

Membership Committee

Susan Emery
Gabriela Lemus

Nominating Committee

Marcela Cámpoli
Susan Emery

Retreat Planning Committee

Susan Emery
Laurel Fain
Beth Barrows
Cesar Perez
Marcela Cámpoli
Betty Smith

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Council Advocacy Committee

Venchele Saint Dic
Cimo Chen
Gabriela Lemus
Arthur Summerville
Brent Berger
Rashida Dokes
Susan Emery

Commission on Health Workgroups

Access to Care

Brent Berger, Donna Cawley, Betty Smith, Joey Nichols

Environmental Health and Education

Susan Emery, Gabriela Lemus, Cesar Perez, Laurel Fain, Yingxi Cimo Chen

Public Health Administration

Marcela Cámpoli, Tatjana Meerman

*Workgroups were disbanded March 2024 to focus on new priorities. New Commissioners were appointed in December 2023 and were not fully integrated into these workgroups before they were disbanded.

Commission on Health Workgroups Summary Reports

Access to Care

The Access to Care Workgroup was formed at the September 2022 COH Annual retreat to support increasing access to care to meet the health needs of all residents more completely. The COH reaffirmed the mission of the workgroup at the 2023 Annual Retreat. Through consultation with County staff and community-based organizations, the workgroup decided to narrow its focus this year to food access and security, extending its previous year work on ensuring adequate access to produce "food is Medicine" by including weekday produce markets in areas designated as food deserts. This workgroup shared their advocacy letter with the County Executive in December 2023 and met with County Council members in March-April 2024 with the following recommendations:

- Conduct a formal evaluation of the Choice Pantry Model to assess its suitability for broader implementation.
- Enhance investment in cold storage infrastructure for food distribution programs.

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Environmental Health and Education

For Fiscal Year 2024, the Environmental Health and Education Working Group within the Montgomery County Commission on Health continued with its focus on the intersection of environmental and public health, which started in 2022. In early FY24, the workgroup finalized the advocacy letter which identifies the need to better educate Montgomery County residents about the impact of environmental issues on their health. The environmental health and education advocacy letter was approved by the Commission on Health and subsequently sent to the County Executive in December 2023 and to County Council in March 2024.

Additionally, the working group met regularly to go over and analyze information and data from different resources related to the impact of the environment and public health. Working group representatives presented the Environmental Health & Education advocacy letter to the Climate, Energy and Air Quality Advisory Committee and Water Quality Advisory Group with the goal of informing on the WG efforts and to request support.

The WG identified the Environmental Health and Education priorities for FY25:

Environmental Threats - Common environmental threats are not well known and yet are responsible for millions of deaths each year (WHO, 2022). The Commission on Health will advocate for engaging in an environmental justice screening process. This process will combine environmental and demographic indicators in maps and reports and inform County residents and policymakers.

Environmental Education - Public health education related to the environment is critical for all Montgomery County residents but is particularly important within communities that have been historically disadvantaged by environmental burdens, including communities of color and low-wealth communities. The importance of fusing environmental health and timely communications to increase community resilience is essential. The Commission on Health encourages planning across departments and the development of health-related education to raise awareness about environmental hazards in general and in Montgomery County.

In late 2023, a new advocacy letter was drafted by the workgroup which advocates for a comprehensive strategy that integrates climate mitigation and adaptation measures with targeted public health interventions. Furthermore, the advocacy letter strongly recommends for the FY25 budgeting to include funding for public education campaigns on heat and air quality since they are crucial to ensuring that the public is well-informed about the interplay between heat, air quality, and chronic conditions. In addition, we strongly urged the Office of the County Executive to actively engage with the Maryland State Department of Labor's OSHA office to champion the establishment of a comprehensive standard aimed at safeguarding workers, including outdoor workers, from heat stress in the workplace. On April 5, 2024, members of the working group met with Councilmember Gabe Albornoz to present and discuss the recommendations detailed in the environmental health and education advocacy letter with the intent to inform, receive feedback and obtain support from Councilmember Albornoz.

Public Health Administration

The COH's Public Health Administration (PHA) Workgroup identified program evaluation as a key priority for 2023. Its members heeded calls from the County Executive, PHA staff, as well as County Council members and set a budget for a consultant to develop this program and make recommendations on what resources will be needed to implement it. Specifically, its purpose was to both quantitatively and qualitatively evaluate if the dozens of programs and services, external contractor performance, and technical assistance are effective in serving residents' needs. In addition, the consultant was to provide a set of evaluation criteria for programs and facilities to use when gauging what resources and services they may require in the future.

The PHA Workgroup also recommended hiring a Senior Planning Specialist to analyze data gathered on and from the five Health Care for the Uninsured programs to make recommendations for improvement. In addition, this specialist would investigate how to measure customer satisfaction and employee retention to gauge each program's effectiveness, and then share this knowledge with parties focused on uninsured, underinsured, and underrepresented populations. Last, it was expected that this individual would also serve as a resource for the evaluation program described above.

Montgomery County Commission on Health

Commission on Health
1401 Rockville Pike
2nd Floor
Rockville, Maryland 20852

WE'RE ON THE WEB!

<https://www.montgomerycountymd.gov/HHS-Program/PHS/CommOnHealth/COHIndex.html>



The Commission on Health was established on July 1, 1988. See chapter 23-24 of the Montgomery County Code for a description of the mission of the Commission on Health.



DEPARTMENT OF HEALTH AND HUMAN SERVICES

Marc Elrich
County Executive

Dr. James Bridgers
Director

The County Executive and County Council encourage people who live or work in Montgomery County to become actively involved in matters affecting the quality of life in Montgomery County. Appointments are made to over 75 Boards, Committees, and Commissions by the County Executive, with confirmation by the County Council.

<http://www.montgomerycountymd.gov/boards/index.html>