INTERAGENCY COMMISSION ON HOMELESSNESS

www.montgomerycountymd.gov/Homelessness

AGENDA

- **CODE OF CONDUCT**

- **EXPLAIN THE PUBLIC HEARING PROCESS**

- **PUBLIC HEARING**

- **IMPLEMENTATION OF GOVERNANCE CHARTER**

- **POPULATION SPECIFIC TARGETS FOR ENDING HOMELESSNESS AMONG ALL RESIDENTS**
  - ☐ **UPDATE ON @ HOME TOGETHER**
  - ☐ **UPDATE ON INSIDE (NOT OUTSIDE) AND ZERO:2016**
  - ☐ **POINT-IN-TIME 2019**

- **GAPS AND UNMET NEEDS**

- **ALLOCATION COMMITTEE AND PROCESS**

- **FUNDING PRIORTIES AND RESOLUTION**

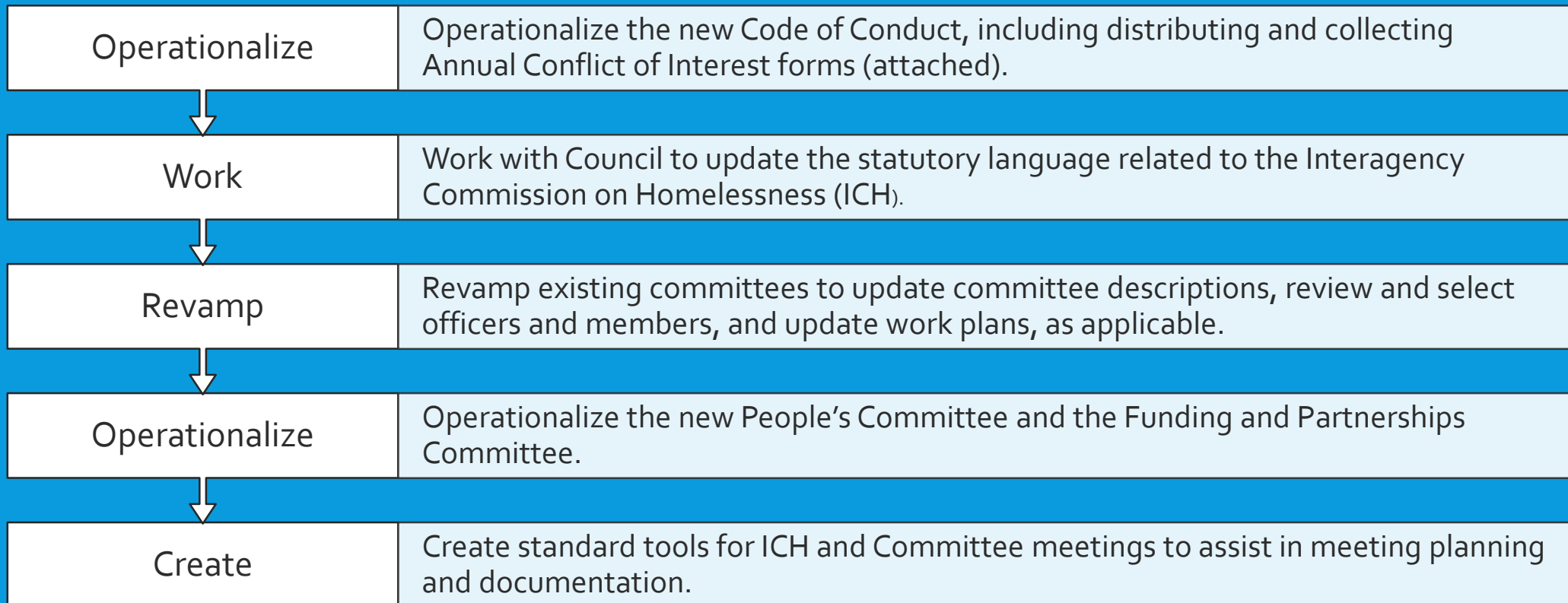- **RESCHEDULING AUGUST MEETING TO SEPTEMBER & NOVEMBER**
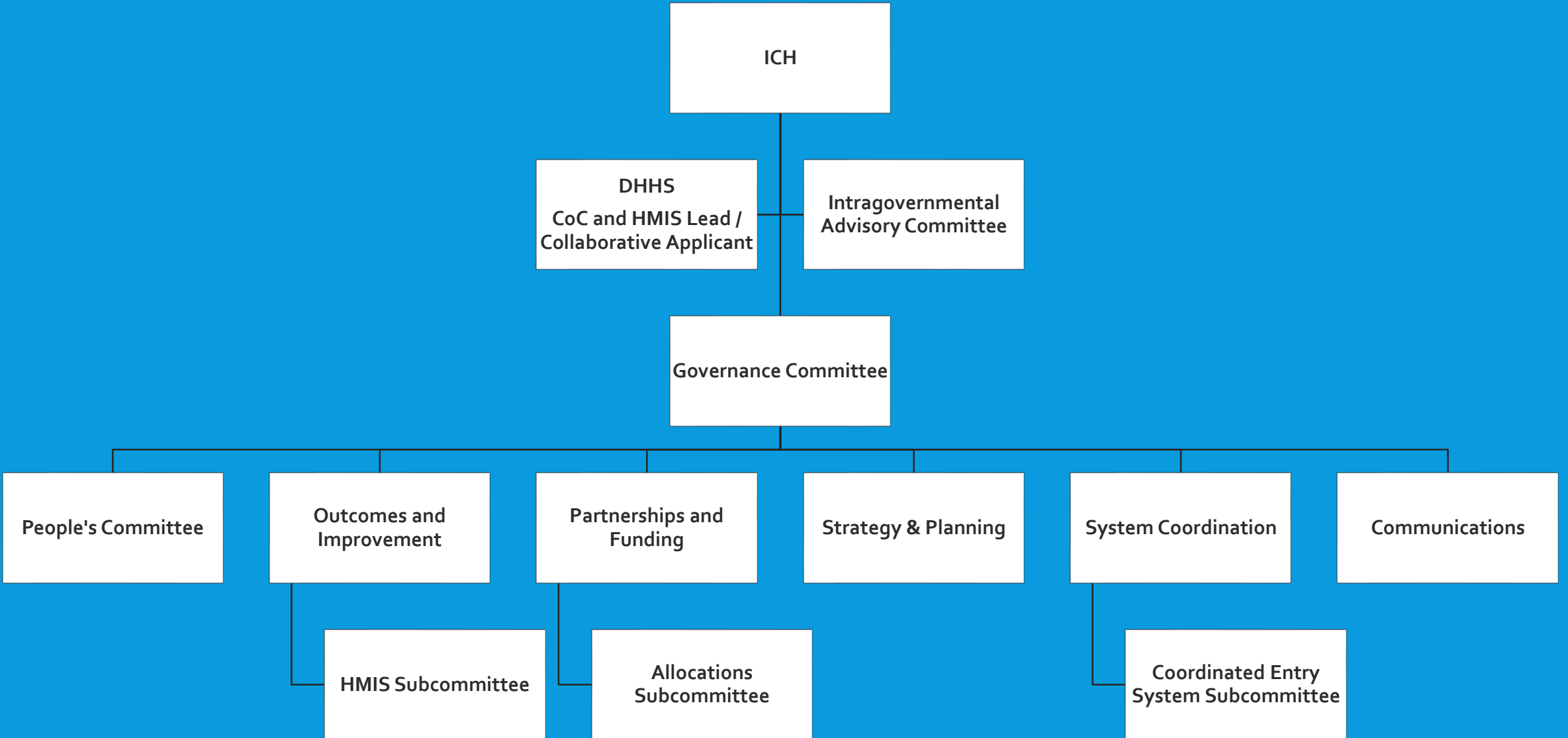
- **ANNOUNCEMENTS**
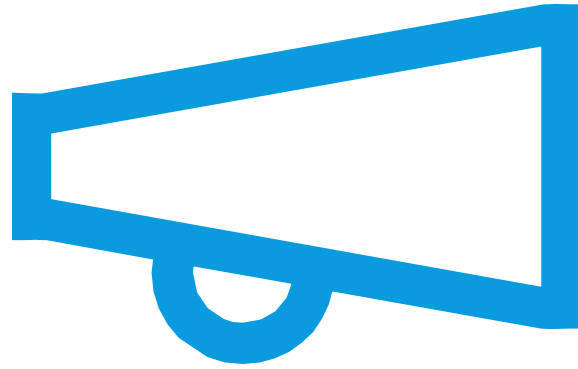
PUBLIC HEARING

UPDATE ON IMPLEMENTATION OF GOVERNANCE CHARTER

Presented by ICH Restructure Workgroup

Amanda Chesney & Jeffrey Goldman

IMPLEMENTATION PLAN

Operationalize	Operationalize the new Code of Conduct, including distributing and collecting Annual Conflict of Interest forms (attached).
Work	Work with Council to update the statutory language related to the Interagency Commission on Homelessness (ICH).
Revamp	Revamp existing committees to update committee descriptions, review and select officers and members, and update work plans, as applicable.
Operationalize	Operationalize the new People's Committee and the Funding and Partnerships Committee.
Create	Create standard tools for ICH and Committee meetings to assist in meeting planning and documentation.

TIME FRAME FOR IMPLEMENTATION OF COMMITTEES AND SUBCOMMITTEES

For each committee / subcommittee:

1. Create or revise committee description,
2. Meet with current committee as applicable,
3. Create recruitment plan,
4. Convene new committee and facilitate initial workplan session.

Committee/Subcommittee	Time Frame
System Coordination	April 2019-July 2019
Coordinated Entry Subcommittee	April 2019- July 2019
Outcomes and Improvement Committee	May 2019-July 2019
HMIS Subcommittee	May2019 –July 2019
Strategy and Planning*	July 2019-December 2019
Funding and Partnerships Committee	August 2019-October 2019
Communication Committee*	August 2019 –October 2019
People's Committee	August 2019-December 2019
Allocations Subcommittee (New for 2020 NOFA)	December 2019-February 2020

TIME FRAME FOR ICH MEMBERSHIP AND GOVERNANCE

Committee/Subcommittee	Time Frame
Analyze current membership vs proposed	April 2019
Governance Committee	May 2019-June 2019
Intragovernmental Advisory Committee	October 2019 –December 2019
Review ICH member orientation, recommend changes	October 2019 –December 2019

CURRENT STATUS

The census of families who are homeless in the County is typically between 35-50 at any one time.

This includes those families who are in shelter, in overflow (hotel), in the community (with a temporary housing plan and case management support), and some but not all of the families staying at the Betty Ann Kranke Center; families who have a service and housing plan are not currently being included in the homeless count.

More than 300 families are served during the course of a 12 month period.

In the past year, the average homeless household size was 3.2 persons.

The average time a family is homeless in the County is currently 74 days.

Implemented Seamless Intake and Assessment for families with children

To date, 2/3 of all households with children seeking shelter were diverted from the homeless continuum through conflict mediation and problem-solving to resolve their housing crisis

From 2017 to 2019, the number of families with children identified through the Point-in-Time decreased by 27%.

Redesigned the Rapid Rehousing program to align with best practices.

FAMILY WITH CHILDREN HOMELESSNESS

ACTIONS

- Met with stakeholders to build consensus around goals, barriers, partners, and next steps

- Strategy and Planning Committee and determined the goal of ending and preventing homelessness by the end of 2020

- Conduct a "system mapping" exercise with all stakeholders to identify ways to reduce the length of time families experience homelessness

- Identify the various interventions needed to address homelessness for families who meet both the HUD federal definition and the Department of Education definition

ACTIONS

1 → **2** → **3** → **4** → **5**

1. **Identify all families** experiencing homelessness.

2. **Use prevention and diversion strategies** whenever possible, and otherwise provide immediate **access to low-barrier** shelter to any family experiencing homelessness who needs and wants it.

3. **Use coordinated entry processes to effectively link** families experiencing homelessness to housing and services solutions that are **tailored** to the needs of all family members.

4. Assist families to **move swiftly** into permanent or non-time-limited housing options with appropriate services and supports.

5. Have resources, plans, and system capacity in place to **continue to prevent and quickly end future** experiences of homelessness among families.

MEASURES FOR SUCCESS

- **There are few families experiencing homelessness at any given time**
  - Federal partners are currently working to identify a maximum number of families who may be identified as experiencing homelessness in a community at any point in time, and
  - To determine a consistent definition of what "experiencing homelessness" means for families.

- **Families experiencing homelessness are swiftly connected to safe, stable permanent or non-time-limited housing options (average of 45 days, no longer than 120).**

- **Families at risk are connected to services to stabilize their housing.**

UPDATE ON
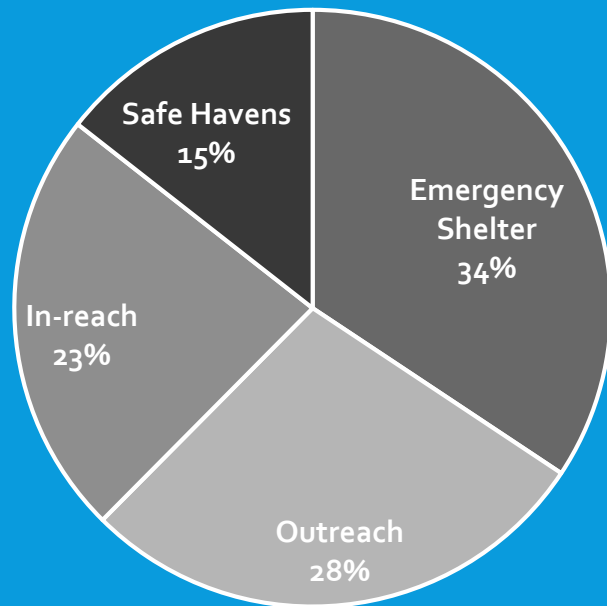# INSIDE (NOT OUTSIDE)

Presented by

Chapman Todd & Nili Soni
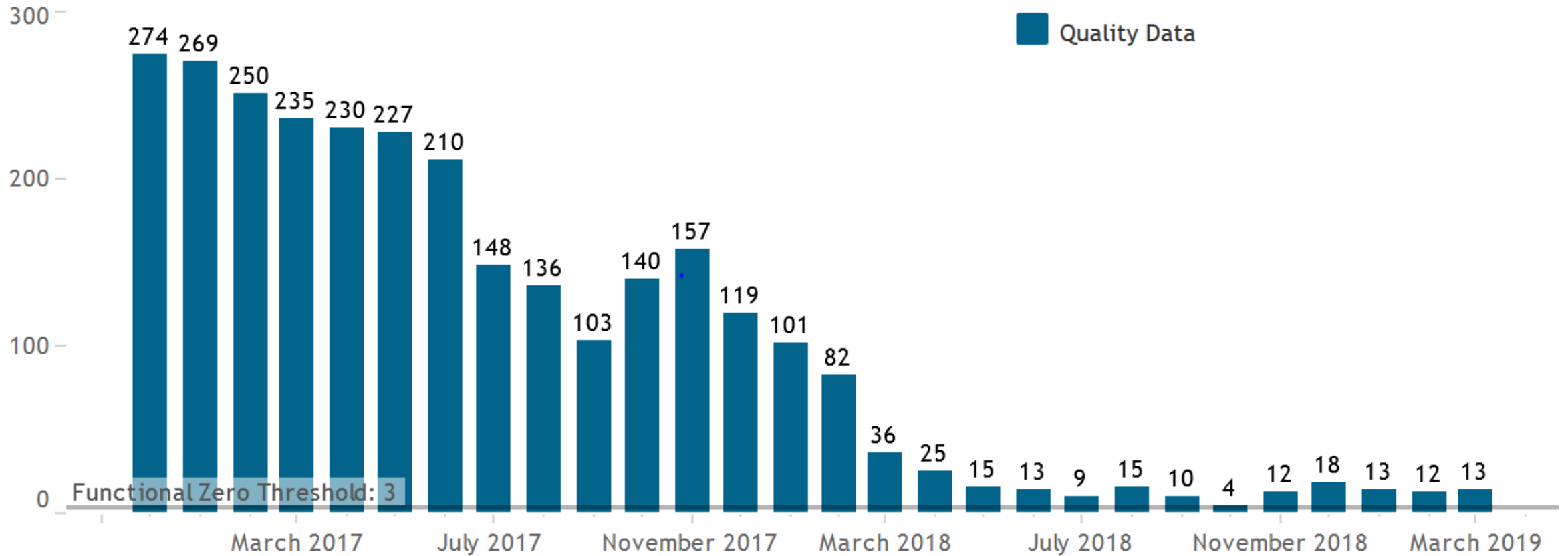
NUMBER OF UNHOUSED INDIVIDUALS WHO ARE CHRONICALLY HOMELESS IN MONTGOMERY COUNTY
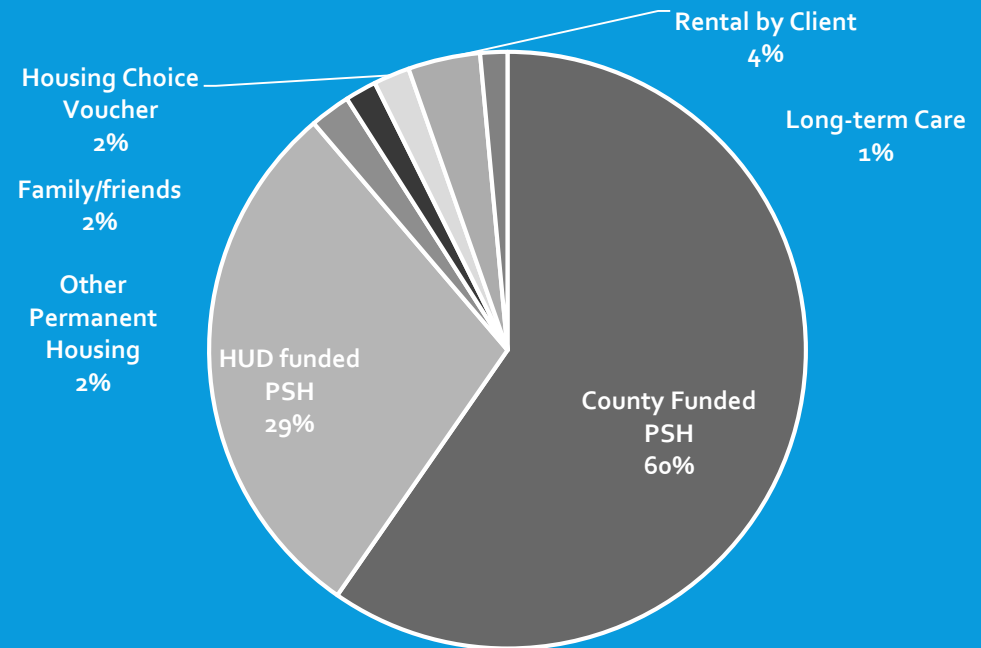DECEMBER 2016 – MARCH 2019

COMPARISON OF REFERRAL SOURCE AND HOUSING PLACEMENTS
JANUARY 2016 TO APRIL 2019 (TOTAL PLACEMENTS = 411)

Referral Source by Project Type

- Safe Havens 15%
- Emergency Shelter 34%
- In-reach 23%
- Outreach 28%

Housing Placements by Type

- Rental by Client 4%
- Housing Choice Voucher 2%
- Long-term Care 1%
- Family/friends 2%
- Other Permanent Housing 2%
- HUD funded PSH 29%
- County Funded PSH 60%

ADDITIONAL RESOURCES FOR THE INSIDE (NOT OUTSIDE) INITIATIVE

21 units of Permanent Supportive Housing at Progress Place (Local Funding)

28 units of Permanent Supportive Housing Keys First (HUD CoC Funding)

180 units of Permanent Supportive Housing through the Housing Initiative Program (Medicaid funding and Recordation funds)
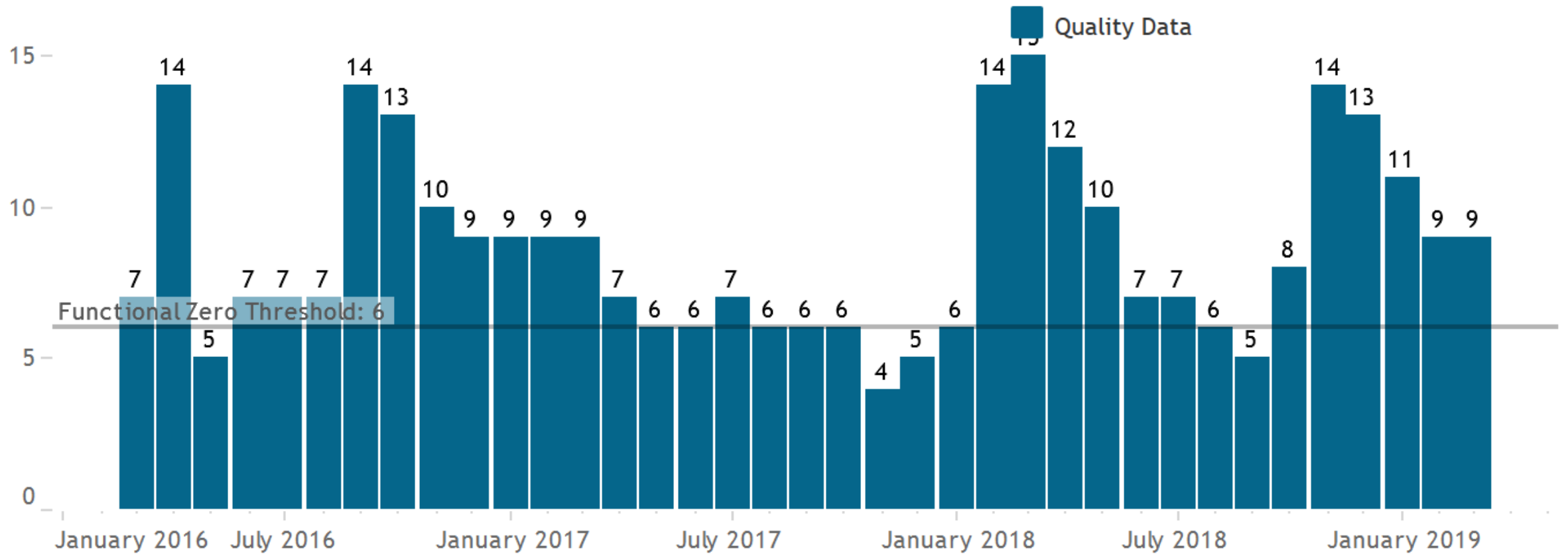
25 units of Permanent Housing through HOC Move-up Program (Local Funding and HUD Housing Choice Voucher Set Asides)

UPDATE ON ZERO: 2016
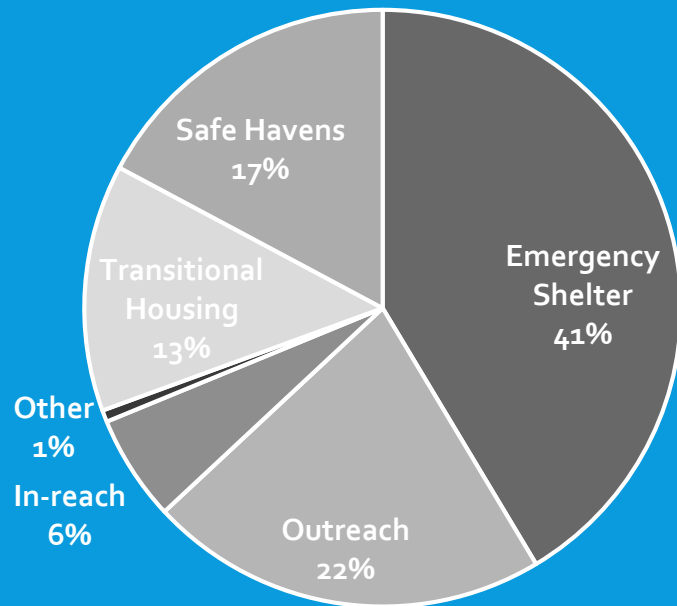
Presented by

Chapman Todd & Nili Soni

NUMBER OF VETERANS WHO ARE HOMELESS
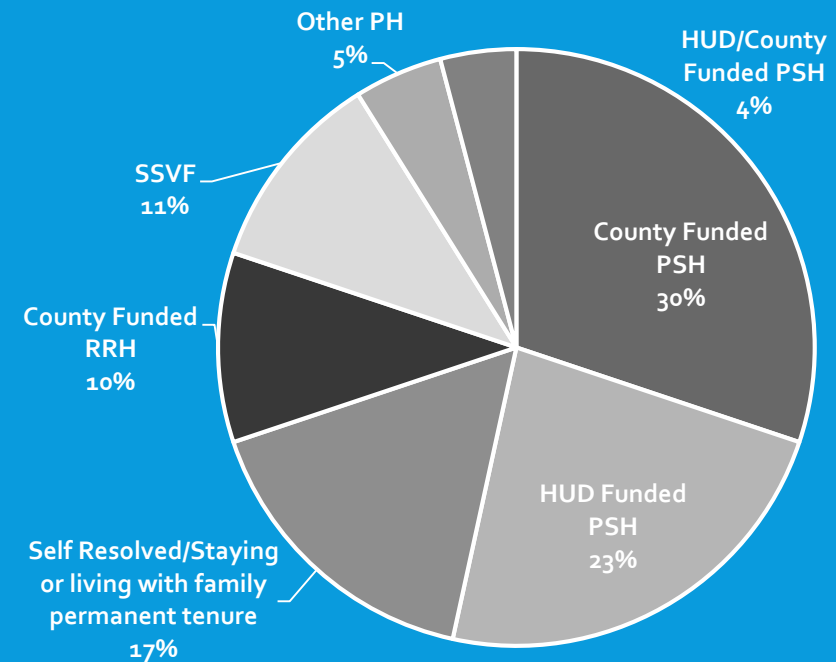IN MONTGOMERY COUNTY
JANUARY 2016 – MARCH 2019

COMPARISON OF REFERRAL SOURCE AND HOUSING PLACEMENTS
JANUARY 2015 TO APRIL 2019 (TOTAL PLACEMENTS = 147)

Referral Source by Project Type

- Emergency Shelter 41%
- Outreach 22%
- In-reach 6%
- Other 1%
- Transitional Housing 13%
- Safe Havens 17%

Housing Placements by Type

- County Funded PSH 30%
- HUD/County Funded PSH 4%
- HUD Funded PSH 23%
- Self Resolved/Staying or living with family permanent tenure 17%
- County Funded RRH 10%
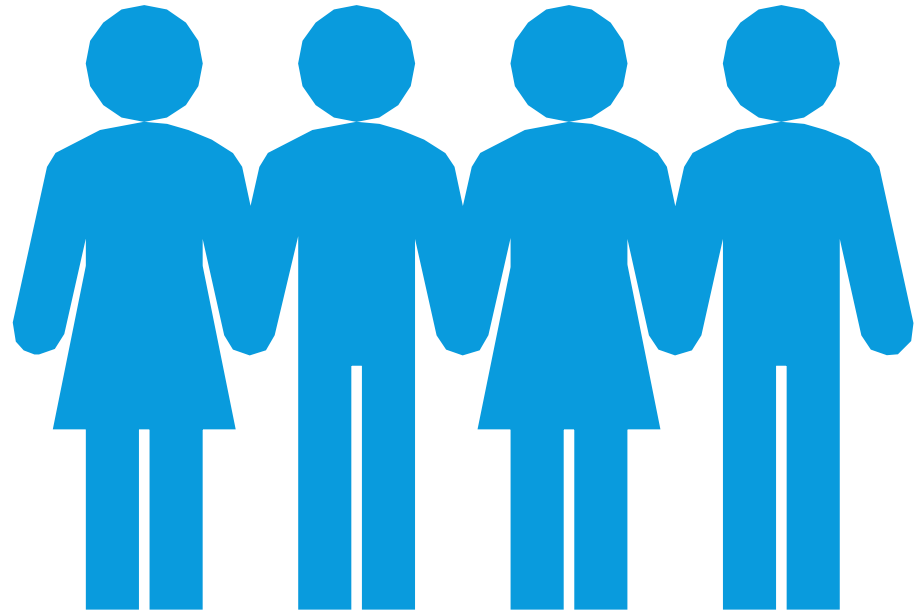- SSVF 11%
- Other PH 5%

ADDITIONAL RESOURCES FOR THE ZERO: 2016 INITIATIVE

24 UNITS OF PERMANENT SUPPORTIVE HOUSING (LOCAL FUNDING)

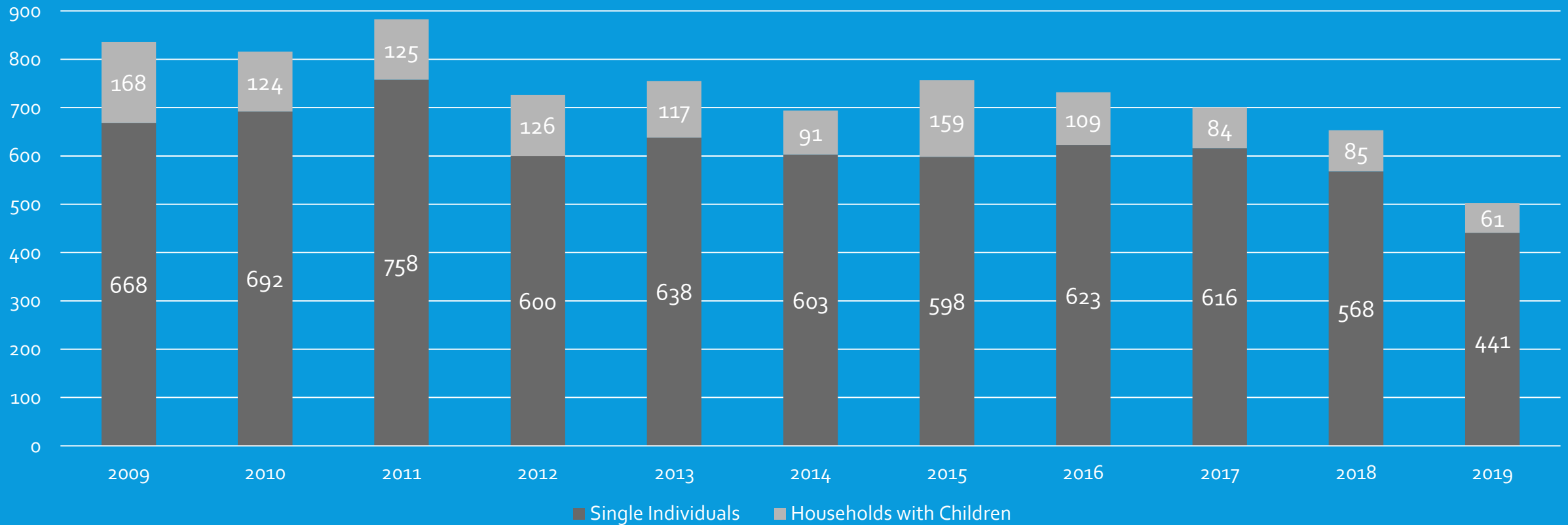15 UNITS OF RAPID REHOUSING (LOCAL FUNDING)

2019 HOMELESS POINT-IN-TIME COUNT

Snapshot of the number of people experiencing homelessness on a single night in January 2019

10 YEAR TREND OF POINT-IN-TIME COUNT

Number of Households Experiencing Homelessness

Year	Single Individuals	Households with Children
2009	668	168
2010	692	124
2011	758	125
2012	600	126
2013	638	117
2014	603	91
2015	598	159
2016	623	109
2017	616	84
2018	568	85
2019	441	61

■ Single Individuals ■ Households with Children

YEAR-ROUND & WINTER BED INVENTORY

	BEDS FOR HOUSEHOLDS W/O CHILDREN	BEDS FOR HOUSEHOLDS W/ CHILDREN	TOTAL YEAR-ROUND BEDS	TOTAL WINTER BEDS
Hypothermia/ Overflow/ Other	250	96/31		346
Emergency Shelter Beds	140	143/41	283	0
Transitional/ Safe Haven Beds	86	46/8	132	0
Actual # Served at PIT	366	206		
Total Capacity	476	285/80	415	346

SUBPOPULATIONS

	ADULTS ONLY IN ALL HOUSEHOLDS FY17	ADULTS ONLY IN ALL HOUSEHOLDS FY18	ADULTS ONLY IN ALL HOUSEHOLDS FY19	PERCENT CHANGE 2017-2019
Chronic Substance Abuse	104	66	28	-73%
Severe Mental Illness	175	170	126	-28%
Dual Diagnosis	101	97	73	-28%
Chronic Health Problem	162	144	84	-48%
Living with HIV/AIDS	8	6	2	-75%
Physical Disability	76	110	136	44%
Domestic Violence Victim History	146	147	106	-27%
Limited English	56	63	32	-43%
US Veterans	33	13	13	-61%
Chronically Homeless	167	124	11	-93%

GAPS IN SERVICES

Exploration of the unmet needs of the Continuum of Care

2017 GAP ANALYSIS RECOMMENDATIONS

Scale Rapid Rehousing to 450 units over the next 3 years

Added 100 units of RRH

Refine Diversion and Prevention programs

Fully implemented homeless diversion for families. Provided training to the CoC providers and have started implementing diversion for individuals.

Expand Housing First Permanent Supportive Housing

Through the 2018 HUD CoC competition, 21 units of PSH were added.

Expand Rental Assistance Program

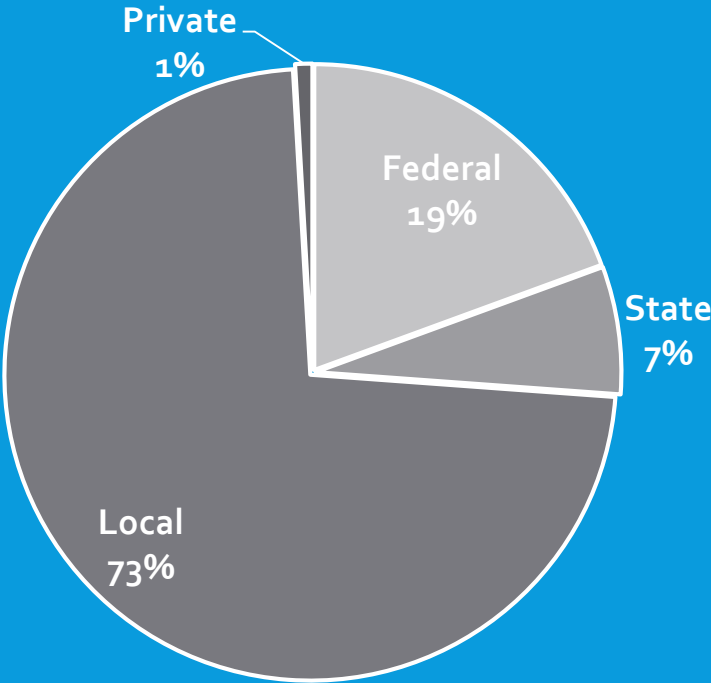Changes to current regulations have been drafted but funding has not been secured.

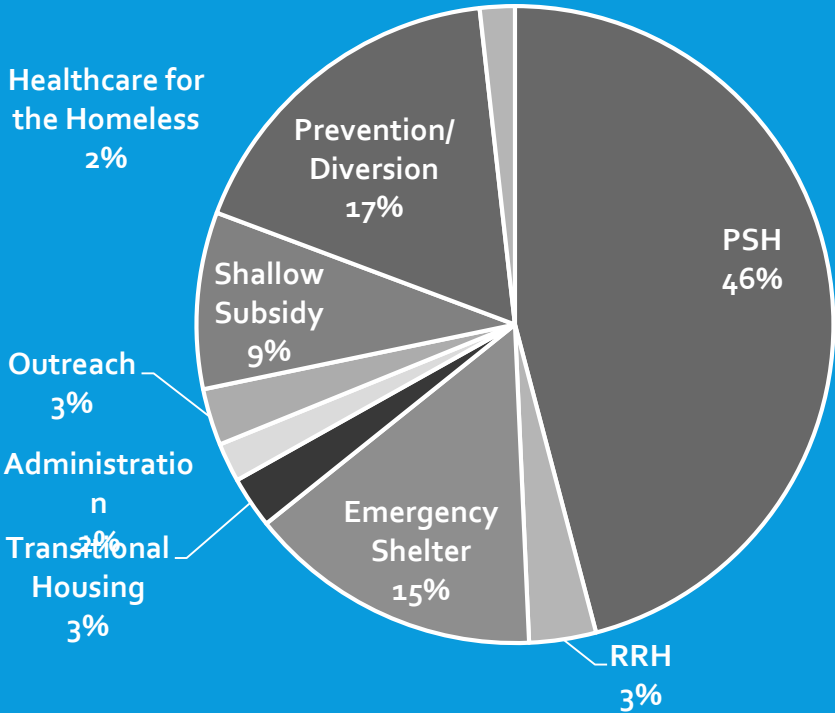**Expand Housing Initiative Program**

In 2018, the program was expanded by 200 units.

OUR FUNDING FY 19:
TOTAL BUDGET $55,224,986

Funding by Source

- Private 1%
- Federal 19%
- State 7%
- Local 73%

Funding by Project Type

- Healthcare for the Homeless 2%
- Prevention/Diversion 17%
- Shallow Subsidy 9%
- Outreach 3%
- Administration 2%
- Transitional Housing 3%
- Emergency Shelter 15%
- PSH 46%
- RRH 3%

VETERAN HOMELESSNESS

Total # Housed Since 1/1/2015	150
Not yet Assigned or Accepted	3
Assigned and Not Yet Accepted by a Housing Provider	1
Accepted by Housing Provider, Pending Move-in	5
Total Remaining to be Housed as of 4/12/19	9

Existing resources of Permanent Supportive Housing, Rapid Rehousing, and HUD-VASH vouchers are adequate to meet the needs.

For 2019, the HOC was awarded 14 additional HUD-VASH vouchers.

CHRONIC HOMELESSNESS

Total # Housed Since 1/1/2016	411
Not yet Assigned or Accepted	0
Assigned and Not Yet Accepted by a Housing Provider	3
Accepted by Housing Provider, Pending Move-in	8
Total Remaining to be Housed as of 4/12/19	11

The County Executive has provided an additional $1 million for permanent supportive housing to sustain our efforts to end chronic homelessness.

NON- CHRONIC INDIVIDUALS

Distribution of Housing Needs by Intervention Type

Self Resolve, 15%

High Acuity PSH, 20%

Low Acuity PSH, 13%

Rapid Rehousing, 52%
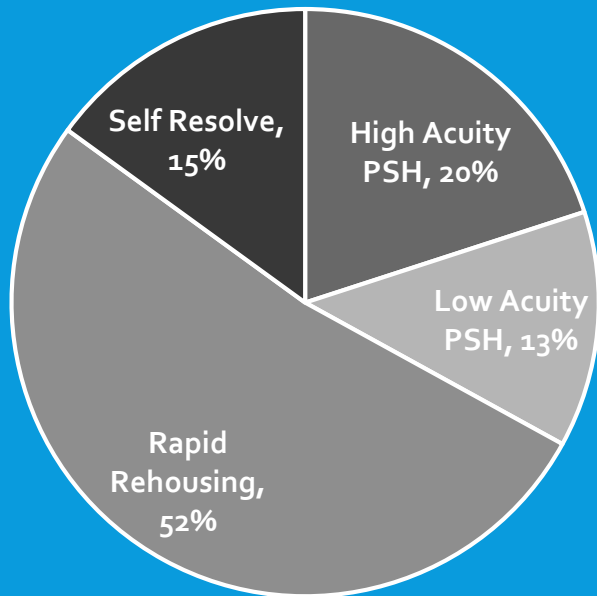
On average, there are 411 individuals experiencing homelessness in the county at any given time.

More than half do not qualify for PSH based on their vulnerability and/or acuity.
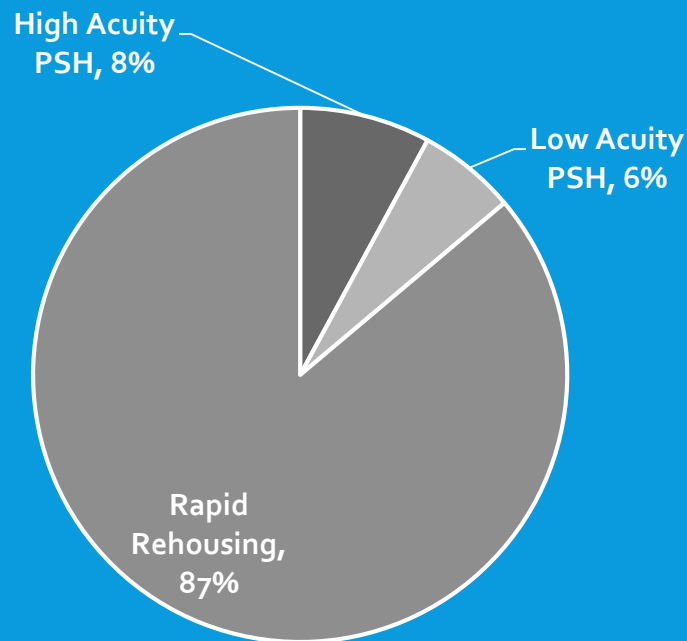
Potential funding opportunities
- Expansion of 1115 Medicaid Waiver pilot
- New non-elderly disabled vouchers

FAMILIES WITH CHILDREN

Distribution of Housing Needs by Intervention Type

High Acuity PSH, 8%

Low Acuity PSH, 6%

Rapid Rehousing, 87%

Approximately 300 households are served annually

An average of 50 households are homeless at any given time

Funding for RRH is available through the Department of Housing and Community Development although this is limited

Very few households qualify for PSH based on their vulnerability and/or acuity

YOUTH HOMELESSNESS

Groupings	# of Households	# of Youth Head of Household	% of Youth
Total Homeless	2209	197	9%
Homeless Individuals	2142	156	7%
Homeless Families	336	57	17%

- In 2018, Montgomery County participated in MD Youth REACH to identify youth experiencing or at risk of homelessness. 317 youth were identified.

- Of the 317, 15% identified as LGBTQ and 33% were parenting youth.

- DHHS has applied for funding for a youth drop-in center from the state Department of Housing and Community Development.

HUD COC COMPETITION

Allocation Committee and Process

HUD COC NOFA BACKGROUND

HUD awarded approximately $2.1 billion as part of the 2018 CoC Competition for new and renewal projects.

Montgomery County was eligible to apply for renewal funding of $8,762,940 plus an additional $525,776 for a CoC bonus project and $339,704 for a Domestic Violence bonus project.

CoCs are required to prioritize projects using a two-tiered system. Tier 1 is estimated to be 94% of Annual Renewal Demand (ARD) and Tier 2 is equal to 6%.

HUD continues to encourage CoCs to create new projects through Reallocation.

COC NOFA PROCESS

ICH, Committees, and DHHS Roles and Responsibilities

COLLABORATIVE APPLICANT

Montgomery County DHHS will act as the Continuum of Care Collaborative Applicant. Duties will include:

- Coordinating, preparing, collecting information, and submitting the CoC Program application

- Applying for CoC Planning Funds

- Designing, operating, and following a collaborative process for the development of applications and approving submission of applications in response to a CoC Program NOFA

ALLOCATION COMMITTEE

The Allocation Committee duties include:

- Design, operate and follow a collaborative process for the development of applications and approve submission of applications in response to a CoC Program NOFA

- Reviewing and Ranking Project Applications

INTERAGENCY COMMISSION ON HOMELESSNESS

The ICH duties related to the HUD CoC Application include:

- Approving Allocation Committee members

- Determine funding priorities

- Approving Project Rankings

FUTURE COC COMPETITION PROCESS

For the 2020 HUD CoC Competition, the Partnerships and Funding Committee of the ICH will be responsible for nominating Allocation Committee members and recommending funding priorities.

The full ICH will be responsible for final approval of Allocation Committee members, funding priorities, and ranking of project applications.

ICH members with conflicts will be asked to recuse themselves from the decision-making process.

RECOMMENDED ALLOCATION COMMITTEE MEMBERS

- Linda McMillan, County Council

- Holly Dennison-Chase, Public

- Ebony Johnson, ICH Commissioner

- Jeff Goldman, ICH Commissioner

- Garnet Nelson, Veterans Administration

- Stephanie Killian, DHCA

- Carlos Aparicio, City of Rockville

VOTE
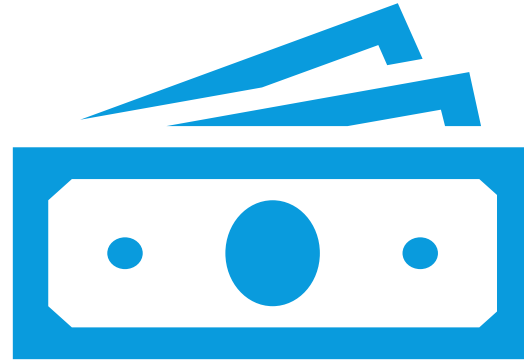
FUNDING PRIORITIES

HUD CoC Competition

ANTICIPATED HUD COC PRIORITIES

HUD typically funds the following project types:

- Permanent supportive housing
- Rapid Rehousing
- Joint transitional/ rapid rehousing
- HMIS staff
- Coordinated Entry staff

New funding for households fleeing domestic violence

- Permanent supportive housing
- Rapid rehousing
- Joint transitional/ rapid rehousing

ADDITIONAL FACTORS TO CONSIDER

- Best practices of Housing First permanent supportive housing and rapid rehousing

- PSH is expensive and should be reserved for those with the greatest needs

- Rapid rehousing reduces the length of time homelessness and is more cost effective than transitional housing

- Progressive engagement

RECOMMENDED FUNDING PRIORITIES FOR HUD COC COMPETITION

- Funding for new projects to be used to expand Rapid Rehousing for families

- If funding is available for households fleeing domestic violence, the recommendation is to expand Rapid Rehousing

- Continued funding for permanent housing projects including PSH and RRH

VOTE

ANNOUNCEMENTS | (WHAT'S HAPPENING)