



A Stronger Montgomery

Montgomery County Interagency Commission on Homelessness

MAY 20, 2025

HYBRID- IN-PERSON AND VIRTUAL
MEETING

AGENDA

- Welcome and Introductions
- Review and Approve March 18th Meeting minutes (VOTE)
- 2025 Point in Time (PIT) Count-Review of Trends and Data
- SEPH FY26 Operating Budget
- Community-Wide Meeting Update
- Update on Housing Together Campaign
- Update CoC Strategic Plan
- Public Comments
- Announcements

2025 Point in Time (PIT) Count

SEPH FY26 Operating Budget

- \$62 million approved for the FY26 Operating Budget, including \$13 million in additional funding for SHaRP, Eviction Prevention, RAP, RRH and HIP

Community-Wide Meeting Update



In-person

On May 8, 2025
Total attendees: 250+



Community engagement focused on:

Housing Together Campaign and Strategy planning



Activities:

Voted on the population goal for the Housing Together campaign
Provided input to develop the strategy plan
Six breakout sessions, each focused on one of the six strategies in the strategic plan



Housing Together Campaign

Paloma Arroyo-LeFebre
Strategy and Collaboration Coordinator

Step One:
CoC System
Mapping with
Community
Solutions
coach



What's Working- Bright Spots

HMIS

The Homeless Management Information System is able to collect the data needed to support the work of reducing homelessness. It has capacity to adjust as needed and a core team of qualified staff.

Outreach

Outreach is responsive, there is good coordination between outreach and the shelters.

Data Quality

The network of agencies using HMIS are given regular feedback and education on data quality, ensuring that both the CoC and agencies have good data for planning.

Rapid Rehousing

Rapid Rehousing funding is utilized in a way that houses as many people as possible with current funding.

Permanent Supportive Housing

Permanent Supportive Housing outcomes demonstrate that the intervention is working and that participants are retaining their housing after placement.

What's Not Working or Not Working Well

System Coordination

The CoC system, especially in the area of shelter, creates duplicative systems instead of forging better partnerships with other systems. An example would be hiring a behavioral specialist at the shelter over frustration with access to the mental health system. This increases cost and also adds to the length of time a person spends in the shelter system.

Communication

The committee structure intended to increase collaboration and communication is ineffective in this purpose. The number of committees and the lack of clear communication not only between committees but also between the County and providers slows progress significantly.

Data Quality

While also a strength, any system is only as good as its users and there is a real need for a clear manual, further training and feedback. Bad data entry equals bad data. Data analysis skills also need to be improved.

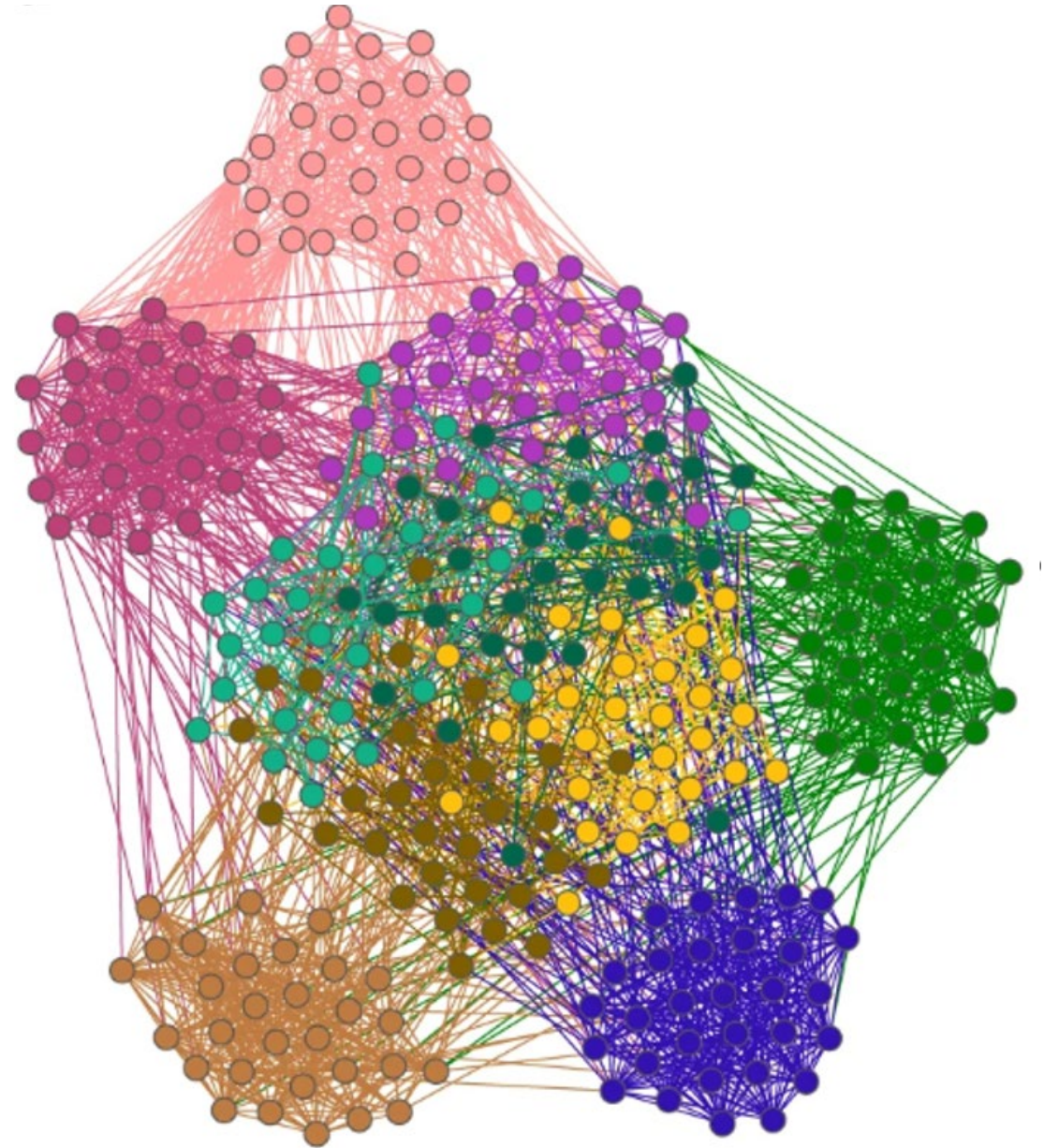
Emergency Shelter System

In a desire to ensure people have a safe place to stay, a system that is shelter heavy versus housing oriented was created. In addition, the current system focuses on services in shelter versus services in housing which leads to longer shelter stays over concern of losing services.

Permanent Housing Placements

The Length of time from identification to housing for a veteran over the past 6 months was 187 days. That is 6 months to obtain housing.

**Step Two:
Community-Wide
Input and Rank the
priority population**



Number of unhoused households by subpopulation as of March 31, 2025:

1. Unhoused Youth - 52
2. Unhoused Families – 174
3. Unhoused Veterans - 20
4. Unhoused Chronically Homeless – 46
5. Unhoused Other Single Adults – 755

Community Rank for Priority Population(s)

1st Unhoused Youth

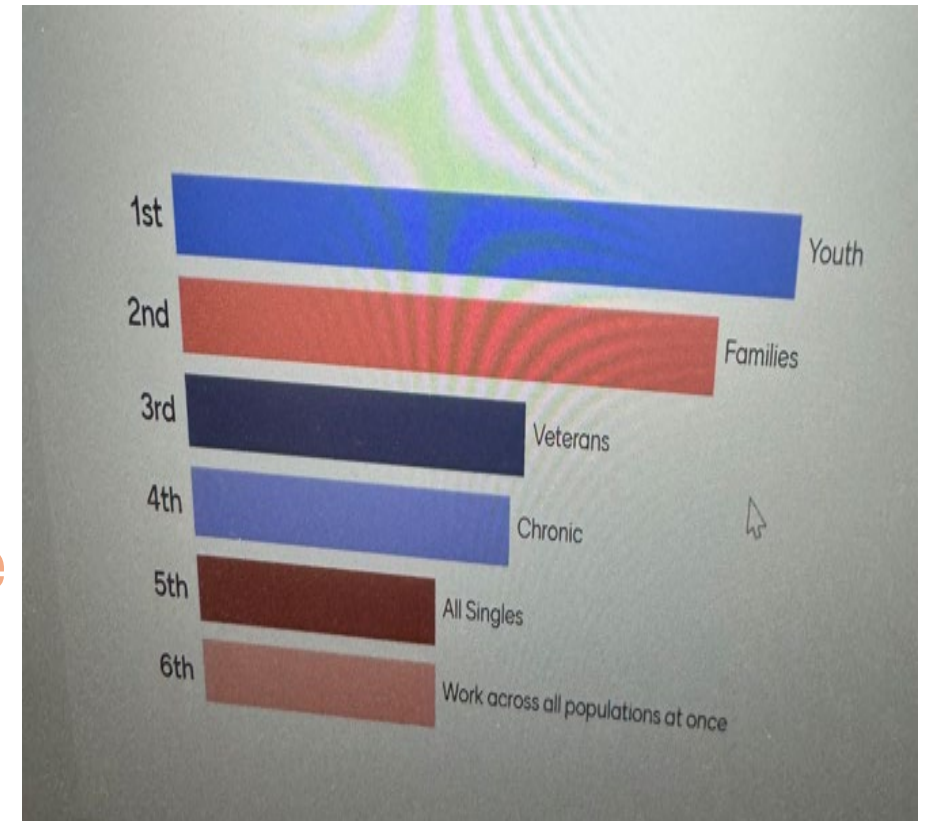
2nd Unhoused Families

3rd Unhoused Veterans

4th Unhoused Chronic Homeless

5th Unhoused Other Single Adults

6th Work across all population at once



Critical Steps Housing Together Strategy and Population Aims

- Set aims for functional zero for the chosen population.
- Standardization of efforts so every unhoused group benefits from system improvements.
- For the system to work well, mainstream partners such as hospitals, behavioral health, education, and others must be fully integrated.



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Functional Zero Goal Setting By Population

Youth

- Actively Homeless Number- 52
- Average Inflow- 5
- Average Outflow- 0.83
- Community recommended number of months to achieve FZ (4)- 4
- Target- 17 a month
- **Strategy- Reduce Inflow**
- **Analysis- a goal of 10 months would be more appropriate, with a monthly housing goal of 7 a month.**

Family

- Actively Homeless Number- 174
- Average Inflow- 16
- Average Outflow- 16
- Community recommended number of months to reach FZ (15)- 18
- Target- 9.6 a month
- **Strategy- Increase Housing Placements**

Veterans

- Actively Homeless Number- 20
- Average Inflow- 0.83
- Average Outflow- 0
- Community recommended number of months to reach FZ (6)- 18
- Target- 2 a month
- **Strategy- Reduce Inflow and Increase Housing Placements**
- **Analysis- a goal of 7 months with a target of 2.3 veterans a month would be achievable.**

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Functional Zero Goal Setting By Population- *Continued*

Chronic

- Actively Homeless Number- 46
- Average Inflow- .83
- Average Outflow- 1
- Community recommended number of months to reach FZ (3)- 17
- Target- 2.7 a month
- Strategy- Increase Housing Placements

All Singles

- Actively Homeless Number- 755
- Average Inflow- 50.66
- Average Outflow- 14.33:
- Community recommended number of months to reach FZ (15)- 36
- Target- 12.3 a month
- Strategy- Reduce Inflow

Step Three: ICH discussion and vote



Montgomery County Strategic Planning Update

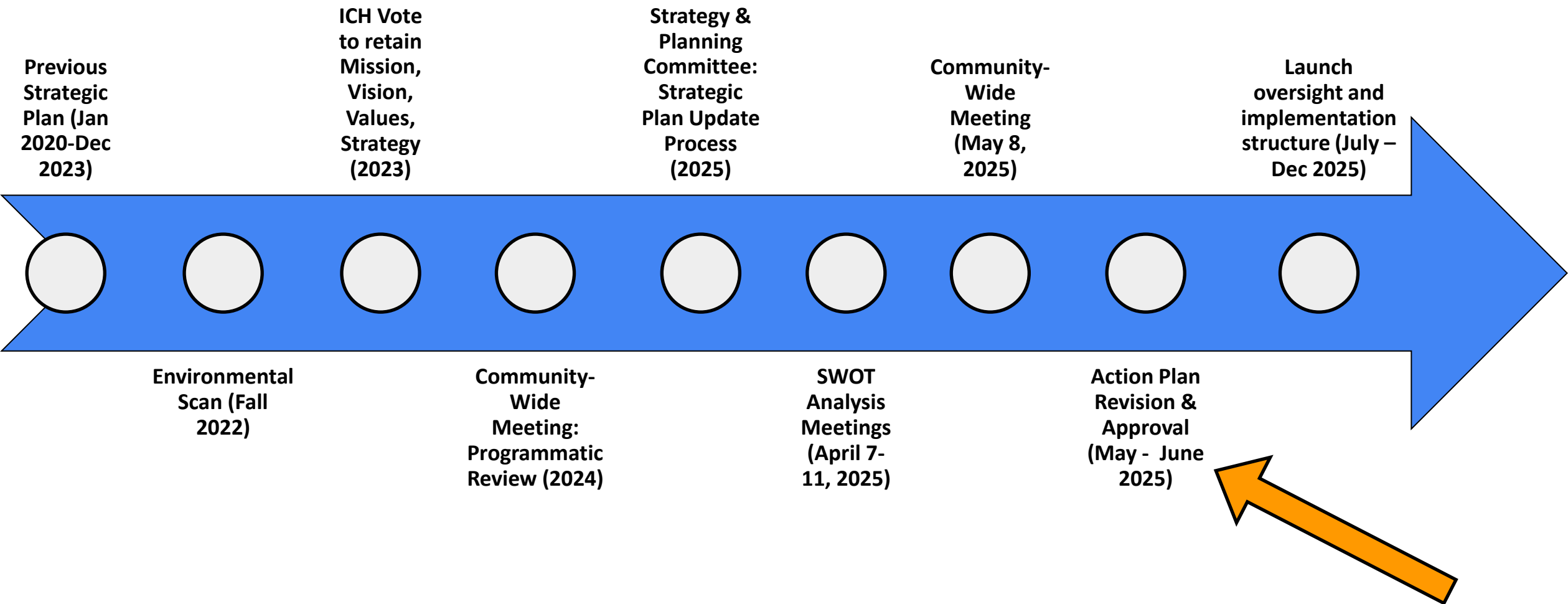
Montgomery County Interagency Commission on Homelessness

May 20th, 2025

Strategy and Planning Committee Members

Name	Organization
Rozina Adhanom	SEPH
Christine Hong	SEPH
Diana Pina	SEPH
Beth Driggers	SEPH
Earl Stoddard	County Executive
Chelsea Andrews	HOC
Christy Respress	Pathways to Housing DC
John Mendez	Bethesda Cares
Elijah Wheeler	The Collaboration Council
Ralph Belk	NCCF
Karishma Sheth	EveryMind
Courtney Hall	Interfaith Works
Jennifer Schiller	MCCH
Jeff Goldman (Chair)	ICH
Evan Langholt	EveryMind
Vicky Suero	SEPH
Priscilla Lissik	The Coordinating Center
Stacey Gold	Stepping Stones Family Shelter

Strategic Plan Update Process Timeline



Strategic Plan: Strategies

Strategy 1: Address
Racial Disparities Across
the System

Strategy 2: Build and
Support Strong and
Adaptable Programs

Strategy 3: Build and
Support Affordable
Housing Solutions
Within the Homeless
Continuum

Strategy 4: Coordinate
Effectively Across Other
Systems of Care

Strategy 5: Increase and
Diversity Funding

Strategy 6: Educate and
Advocate for Change

SWOT Analysis: April 7-11

- 6 virtual meetings, 90 minutes each
- 180+ Attendees across all 6 meetings – including at least 25 people with lived experience of homelessness or housing insecurity
- Participation from variety of populations: service providers, cross-sector partners, SEPH/government partners, people impacted by the system, other community members
- Identified Strengths, Weaknesses, Opportunities, and Threats related to each strategy
- Goal: collect insight to inform the creation of Action Plans for each Strategy

Community-Wide Meeting: May 8

- 250+ Attendees
- CSH Reviewed results of SWOT Analysis
- Community Solutions presented System Analysis
 - Community conversations to set Housing Together goals
- Strategy Breakout Groups to brainstorm action steps for the Strategic Plan Update
- Community Conversation about Priorities and Actions for each Strategy
- Goals: Establish Housing Together Goals and collect community input to inform Action Plans

Timeline from here

What	When
Write Draft 1-Year Action Plan for each Strategy, based upon insight collected in community meeting	By May 22nd
Strategy and Planning Committee Meeting: Review Draft Action Plans	May 22nd
S&P Committee provide feedback on Draft Action Plan	By End of Day May 30 th
Revise Action Plan – share back Updated Action Plan to Committee for final vote	By End of Day June 10 th
Strategy and Planning Committee Meeting - Approve Updated Strategic Plan and Action Plans to send to ICH for approval; then turn to Implementation Structure	June 12 th – Rescheduled from June 19 th
ICH Ad Hoc Meeting - Approves Updated Strategic Plan and Action Plans*	June (Date TBD)
Action Plans Start	July 1
Strategy and Planning Committee Meetings continue Monthly Focus: Oversee plan implementation, track progress, prepare updates to community and ICH, discuss changes to Governance Charter if needed, plan for next action planning phase	July-December

ICH will receive a copy of the Updated Strategic Plan and Action Plans after the Strategy & Planning Committee Vote on Thursday June 12th



Thank you!



Public Comments

Announcements



JOB FAIR EVENT

MAY 23, 2025

ORGANIZED BY THE
ICH WORKFORCE
DEVELOPMENT
WORKGROUP



PEOPLE'S COMMITTEE
IN-PERSON SESSION

JUNE 3, 2025



COMMUNITY HOMELESS
MEMORIAL JUNE 5, **2025**



NEXT MEETING
July 22, 2025