November 27^{th,} 2016 December 24th, 2016

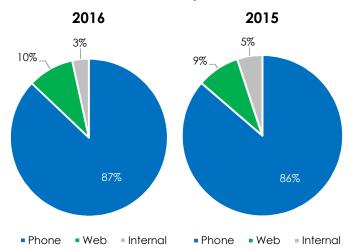
Data from 11/27/2016 to 12/24/2016 (2016) and 11/29/2015 to 12/26/2015 (2015) (four weeks)

Call Center Summary

Year	Total Phone Requests	No. of CSRs* Average/Day	Abandoned Call Rate
2016	39,249**	31	12.06%
2015	35,588	34	3.57%

^{*} Number of Customer Service Representatives (CSRs) available to answer calls.

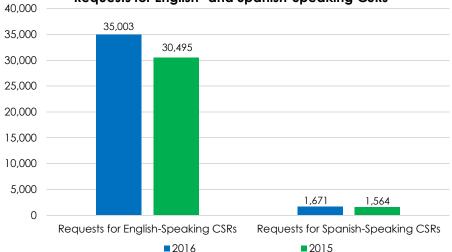
Source of Requests*



^{*} Does not include requests received by Twitter, email, or from walk-ins.

Top Five Departments Receiving the Highest Number of Requests

		2016			
DEP	DOT	DPS	FIN	Non-MCG	
(11,068)	(7,601)	(5,765)	(5,244)	(3,781)	
	2015				
DEP	DOT	FIN	DPS	Non-MCG	
(8,755)	(8,363)	(5,350)	(4,879)	(3,551)	



Year	Top Three Requests: English Speaking CSRs	Top Three Requests: Spanish Speaking CSRs
2016	Ride On Trip Planner (3,069), Residential Inspections (2,424), Tax Billing Information (2,303)	Residential Inspections (172), Office of Eligibility & Support Services (120), Bulk Trash Request (88)
2015	Ride On Trip Planner (3,603), Permit Intake Issuance (3,264), Tax Billing Information (2,186)	Permit Intake Issuance (171), Ride On Trip Planner (118), Office of Eligibility & Support Services (114)

^{**}OLO reports MC311 Call Center performance data using MC311 Siebel's Customer Service Center (CSC) Scorecard. However, due to data issues occurring since the physical move of the Call Center last summer, MC311 reports that data included in the (CSC) Scorecard is not reliable at this time. DTS is working with telecom and Avaya to resolve this issue. MC311 currently does not have an expected timeframe for resolution of this matter.

December 25th, 2016 January 21st, 2017

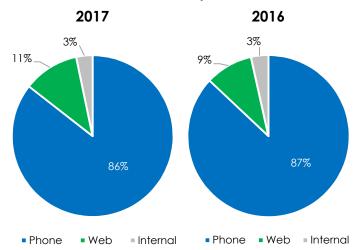
Data from 12/25/2016 to 1/21/2017 (2017) and 12/27/2015 to 1/23/2016 (2016) (four weeks)

Call Center Summary

Year	Total Phone Requests	No. of CSRs* Average/Day	Abandoned Call Rate
2017	33,345**	31	13.52%
2016	34,011	33	2.39%

^{*} Number of Customer Service Representatives (CSRs) available to answer calls.

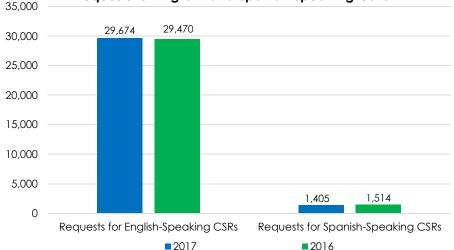
Source of Requests*



^{*} Does not include requests received by Twitter, email, or from walk-ins.

Top Five Departments Receiving the Highest Number of Requests

		2017			
DEP	DOT	DPS	FIN	Non-MCG	
(11,988)	(5,459)	(4,722)	(3,440)	(3,234)	
	2016				
DEP	DOT	DPS	Non-MCG	FIN	
(9,369)	(7,978)	(3,851)	(3,689)	(3,554)	



Year	Top Three Requests: English Speaking CSRs	Top Three Requests: Spanish Speaking CSRs
2017	General Information (3,043), Ride On Trip Planner (2,341), Residential Inspections (1,872)	Residential Inspections (144), Office of Eligibility & Support Services (121), Bulk Trash Request (69)
2016	Ride On Trip Planner (3,418), General Information (2,745), Permit Intake Issuance (2,519)	Office of Eligibility & Support Services (159), Permit Intake Issuance (133), Ride On Trip Planner (89)

^{**}OLO reports MC311 Call Center performance data using MC311 Siebel's Customer Service Center (CSC) Scorecard. However, due to data issues occurring since the physical move of the Call Center last summer, MC311 reports that data included in the (CSC) Scorecard is not reliable at this time. DTS is working with telecom and Avaya to resolve this issue. MC311 currently does not have an expected timeframe for resolution of this matter.

January 22nd, 2017 February 18th, 2017

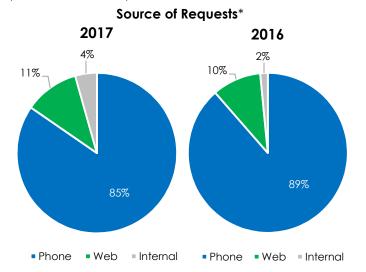
Data from 1/22/2017 to 2/18/2017 (2017) and 1/24/2016 to 2/20/2016 (2016) (four weeks)

Call Center Summary

Year	Total Phone Requests	No. of CSRs* Average/Day	Abandoned Call Rate
2017	35,029**	39	6.21%
2016	53,486***	33	6.98%

^{*} Number of Customer Service Representatives (CSRs) available to answer calls.

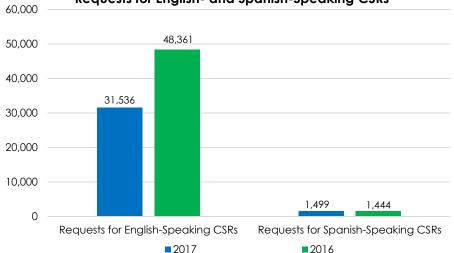
^{***} The MC311 Call Center received a larger than usual volume of calls between January 24th and February 20th, 2016, due to the impact of Winter Storm Jonas.



^{*} Does not include requests received by Twitter, email, or from walk-ins.

Top Five Departments Receiving the Highest Number of Requests

		2017			
DEP	DOT	DPS	Non-MCG	PIO	
(10,210)	(6,987)	(5,665)	(3,483)	(3,412)	
	2016				
DOT	DEP	Non-MCG	DPS	PIO	
(25,571)	(9,280)	(5,140)	(3,903)	(3,450)	



Year Top Three Requests: English Speaking CSRs		Top Three Requests: Spanish Speaking CSRs
2017	Ride On Trip Planner (2,797), Residential Inspections (2,323), General Information (1,349)	Residential Inspections (142), Office of Eligibility & Support Services (104), Bulk Trash Request (78)
2016	Snow Removal (12,116), General Information (6,128), Ride On Trip Planner (4,260)	Permit Intake Issuance (128), Office of Eligibility & Support Services (121), Ride On Trip Planner (104)

^{**} OLO reports MC311 Call Center performance data using MC311 Siebel's Customer Service Center (CSC) Scorecard. However, due to data issues occurring since the physical move of the Call Center last summer, MC311 reports that data included in the (CSC) Scorecard is not reliable at this time. DTS is working with telecom and Avaya to resolve this issue. MC311 currently does not have an expected timeframe for resolution of this matter.

February 19th, 2017 March 18th, 2017

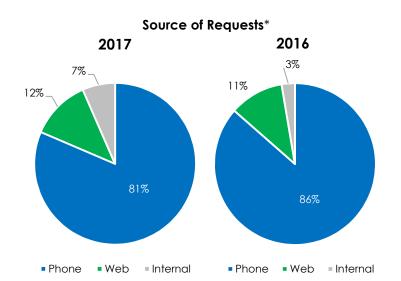
Data from 2/19/2017 to 3/18/2017 (2017) and 2/21/2016 to 3/19/2016 (2016) (four weeks)

Call Center Summary

Year	Total Phone Requests	No. of CSRs* Average/Day	Abandoned Call Rate
2017	38,026**	41	4.80%
2016	39,324	34	3.29%

^{*} Number of Customer Service Representatives (CSRs) available to answer calls.

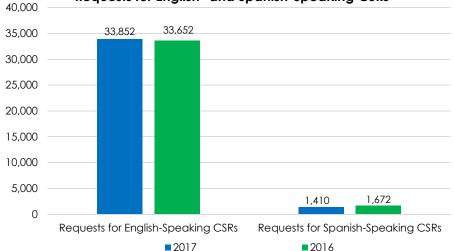
^{**} OLO reports MC311 Call Center performance data using MC311 Siebel's Customer Service Center (CSC) Scorecard. However, due to data issues occurring since the physical move of the Call Center last summer, MC311 reports that data included in the (CSC) Scorecard is not reliable at this time. DTS is working with telecom and Avaya to resolve this issue. MC311 currently does not have an expected timeframe for resolution of this matter.



^{*} Does not include requests received by Twitter, email, or from walk-ins.

Top Five Departments Receiving the Highest Number of Requests

		2017			
DEP	DOT	DPS	FIN	Non-MCG	
(13,566)	(8,605)	(5,500)	(3,987)	(3,498)	
	2016				
DEP	DOT	DPS	FIN	Non-MCG	
(10,275)	(8,482)	(5,406)	(4,621)	(4,160)	



Year	Top Three Requests: English Speaking CSRs	Top Three Requests: Spanish Speaking CSRs
2017	General Information (2,706), Ride On Trip Planner (2,592), Residential Inspections (2,099)	Residential Inspections (133), Office of Eligibility & Support Services (97), Bulk Trash Request (75)
2016	Permit Intake Issuance (3,419), Ride On Trip Planner (3,212), Tax Billing (1,954)	Permit Intake Issuance (163), Office of Eligibility & Support Services (121), Bulk Trash Request (100)

March 19th, 2017 April 15th, 2017

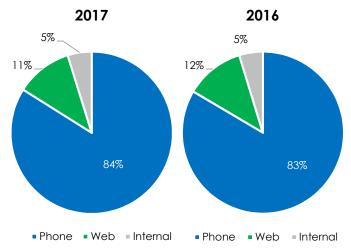
Data from 3/19/2017 to 4/15/2017 (2017) and 3/20/2016 to 4/16/2016 (2016) (four weeks)

Call Center Summary

Year	Total Phone Requests	No. of CSRs* Average/Day	Abandoned Call Rate
2017	37,484**	40	5.86%
2016	37,473	36	1.57%

^{*} Number of Customer Service Representatives (CSRs) available to answer calls.

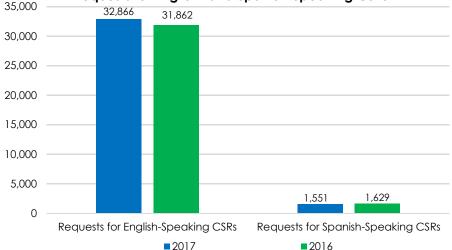
Source of Requests*



^{*} Does not include requests received by Twitter, email, or from walk-ins.

		2017		
DEP	DOT	DPS	Non-MCG	FIN
(12,848)	(7,312)	(6,048)	(3,854)	(3,723)
	2016			
DEP	DOT	DPS	Non-MCG	FIN
(11,838)	(8,856)	(5,673)	(3,987)	(3,254)





Year	Top Three Requests: English Speaking CSRs	Top Three Requests: Spanish Speaking CSRs
2017	Ride On Trip Planner (2,675), Residential Inspections (2,097), General Information 1,579)	Residential Inspections (194), Bulk Trash Request (126), Office of Eligibility & Support Services (84)
2016	Permit Intake Issuance (3,573), Ride On Trip Planner (3,423), General Information (1,393)	Permit Intake Issuance (201), Bulk Trash Request (109), Office of Eligibility & Support Services (89)

^{**} OLO reports MC311 Call Center performance data using MC311 Siebel's Customer Service Center (CSC) Scorecard. However, due to data issues occurring since the physical move of the Call Center last summer, MC311 reports that data included in the (CSC) Scorecard is not reliable at this time. DTS is working with telecom and Avaya to resolve this issue. MC311 currently does not have an expected timeframe for resolution of this matter.

April 16th, 2017 May 13th, 2017

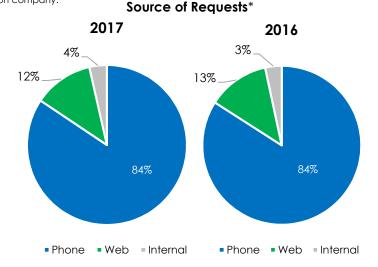
Data from 4/16/2017 to 5/13/2017 (2017) and 4/17/2016 to 5/14/2016 (2016) (four weeks)

Call Center Summary

Year	Total Phone Requests	No. of CSRs* Average/Day	Abandoned Call Rate
2017	41,009** +	40	6.22%
2016	37,257	38	1.33%

^{*} Number of Customer Service Representatives (CSRs) available to answer calls.

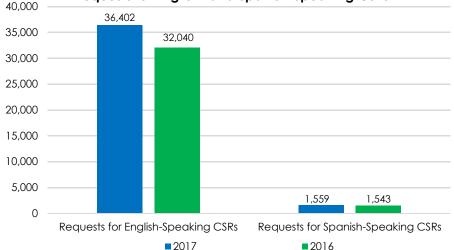
⁺ The Call Center received a larger than usual volume of calls between April 16th and May 13th, 2017, due to an ongoing issue with non-collection of refuse by Solid Waste Services' contracted collection company.



^{*} Does not include requests received by Twitter, email, or from walk-ins.

		2017		
DEP	DOT	DPS	Non-MCG	DHCA
(16,842)	(7,745)	(6,316)	(3,604)	(3,189)
	2016			
DEP	DOT	DPS	Non-MCG	FIN
(11,922)	(8,691)	(5,779)	(4,012)	(2,956)





Year	Top Three Requests: English Speaking CSRs	Top Three Requests: Spanish Speaking CSRs
2017	Ride On Trip Planner (2,775), Residential Inspections (2,232), General Information (2,099)	Residential Inspections (214), Bulk Trash Request (115), Office of Eligibility & Support Services (95)
2016	Permit Intake Issuance (3,561), Ride On Trip Planner (3,535), General Information (1,444)	Permit Intake Issuance (196), Bulk Trash Request (108), Office of Eligibility & Support Services (95)

^{**} OLO reports MC311 Call Center performance data using MC311 Siebel's Customer Service Center (CSC) Scorecard. However, due to data issues occurring since the physical move of the Call Center last summer, MC311 reports that data included in the (CSC) Scorecard is not reliable at this time. DTS is working with telecom and Avaya to resolve this issue. MC311 currently does not have an expected timeframe for resolution of this matter.

May 14th, 2017 June 10th, 2017

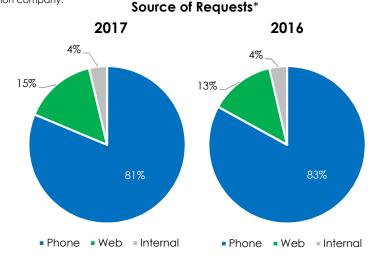
Data from 5/14/2017 to 6/10/2017 (2017) and 5/15/2016 to 6/11/2016 (2016) (four weeks)

Call Center Summary

Year	Total Phone Requests	No. of CSRs* Average/Day	Abandoned Call Rate
2017	41,493** +	36	11.00%
2016	37,309	35	1.85%

^{*} Number of Customer Service Representatives (CSRs) available to answer calls.

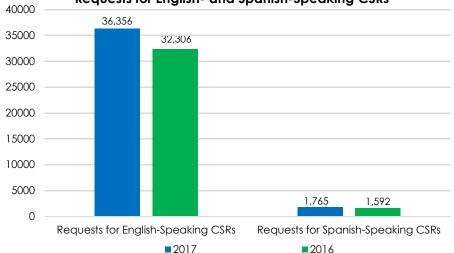
⁺ The Call Center received a larger than usual volume of calls between May 14th and June 10th, 2017, due to an ongoing issue with non-collection of refuse by Solid Waste Services' contracted collection company.



^{*} Does not include requests received by Twitter, email, or from walk-ins.

		2017		
DEP	DOT	DPS	Non-MCG	DHCA
(20,842)	(7,590)	(6,499)	(3,161)	(3,062)
	2016			
DEP	DOT	DPS	Non-MCG	DHCA
(12,537)	(9,261)	(6,130)	(3,954)	(2,649)





Year	Top Three Requests: English Speaking CSRs	Top Three Requests: Spanish Speaking CSRs
2017	General Information (3,477), Ride On Trip Planner (2,597), Residential Inspections (2,497)	Residential Inspections (238), Trash Bin Request (112), Office of Eligibility & Support Services (110)
2016	Permit Intake Issuance (3,948), Ride On Trip Planner (3,503), General Information (1,670)	Permit Intake Issuance (244), Bulk Trash Request (104), Office of Eligibility & Support Services (88)

^{**} OLO reports MC311 Call Center performance data using MC311 Siebel's Customer Service Center (CSC) Scorecard. However, due to data issues occurring since the physical move of the Call Center last summer, MC311 reports that data included in the (CSC) Scorecard is not reliable at this time. DTS is working with telecom and Avaya to resolve this issue. MC311 currently does not have an expected timeframe for resolution of this matter.

June 11th, 2017 July 8th, 2017

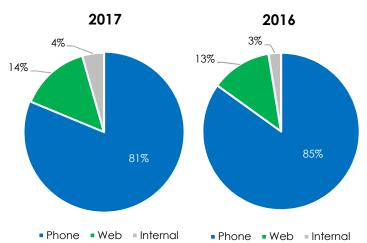
Data from 6/11/2017 to 7/8/2017 (2017) and 6/12/2016 to 7/9/2016 (2016) (four weeks)

Call Center Summary

Year	Total Phone Requests	No. of CSRs* Average/Day	Abandoned Call Rate
2017	37,614**	37	8.34%
2016	38,593	35	2.09%

^{*} Number of Customer Service Representatives (CSRs) available to answer calls.

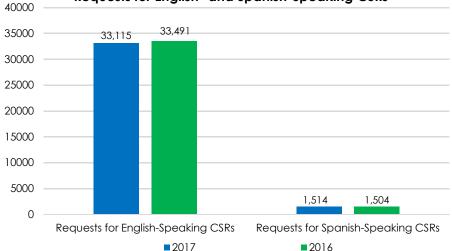
Source of Requests*



^{*} Does not include requests received by Twitter, email, or from walk-ins.

Top Five Departments Receiving the Highest Number of Requests

		2017		
DEP	DOT	DP\$	Non-MCG	DHCA
(14,924)	(8,314)	(5,877)	(3,481)	(3,404)
		2016		
DEP	DOT	DPS	Non-MCG	DHCA
(12,910)	(8,191)	(6,363)	(4,215)	(3,001)



Year	Top Three Requests: English Speaking CSRs	Top Three Requests: Spanish Speaking CSRs
2017	Ride On Trip Planner (2,763), Residential Inspections (2,268), General Information (2,145)	Residential Inspections (192), Bulk Trash Request (106), Office of Eligibility & Support Services (104)
2016	Ride On Trip Planner (3,351), Permit Intake Issuance (3,199), General Information (1,680)	Permit Intake Issuance (150), Office of Eligibility & Support Services (106), Bulk Trash Request (98)

^{**} OLO reports MC311 Call Center performance data using MC311 Siebel's Customer Service Center (CSC) Scorecard. However, due to data issues occurring since the physical move of the Call Center last summer, MC311 reports that data included in the (CSC) Scorecard is not reliable at this time. DTS is working with telecom and Avaya to resolve this issue. MC311 currently does not have an expected timeframe for resolution of this matter.

July 9th, 2017 August 5th, 2017

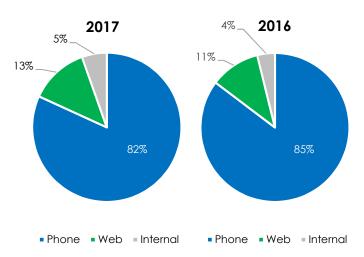
Data from 7/9/2017 to 8/5/2017 (2017) and 7/10/2016 to 8/6/2016 (2016) (four weeks)

Call Center Summary

Year	Total Phone Requests	No. of CSRs* Average/Day	Abandoned Call Rate
2017	41,556**	33	13.90%
2016	42,222	34	2.37%

^{*} Number of Customer Service Representatives (CSRs) available to answer calls.

Source of Requests*

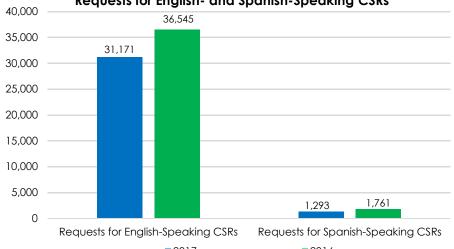


^{*} Does not include requests received by Twitter, email, or from walk-ins.

Top Five Departments Receiving the Highest Number of Requests

		2017			
DEP	DOT	DPS	Non-MCG	FIN	
(12,682)	(8,645)	(6,493)	(5,462)	(3,945)	
	2016				
DEP	DOT	DPS	FIN	Non-MCG	
(13,515)	(8,427)	(6,306)	(6,006)	(4,689)	

Requests for English- and Spanish-Speaking CSRs



2017 2016

Year	Top Three Requests: English Speaking CSRs	Top Three Requests: Spanish Speaking CSRs
2017	Ride On Trip Planner (3,126), Residential Inspections (2,514), General Information (1,701)	Residential Inspections (181), Bulk Trash Request (103), Office of Eligibility & Support Services (103)
2016	Residential Inspections (2,141), Ride On Trip Planner (2,103), Tax Credits (2,088)	Residential Inspections (211), Bulk Trash Request (80), Office of Eligibility & Support Services (79)



^{**} OLO reports MC311 Call Center performance data using MC311 Siebel's Customer Service Center (CSC) Scorecard. However, due to data issues occurring since the physical move of the Call Center last summer, MC311 reports that data included in the (CSC) Scorecard is not reliable at this time. DTS is working with telecom and Avaya to resolve this issue. MC311 currently does not have an expected timeframe for resolution of this matter.

August 6th, 2017 September 2nd, 2017

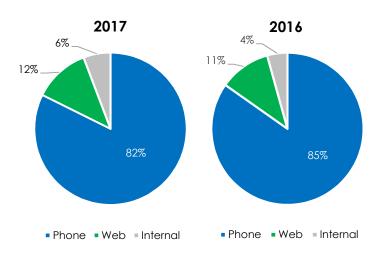
Data from 8/6/2017 to 9/2/2017 (2017) and 8/7/2016 to 9/3/2016 (2016) (four weeks)

Call Center Summary

Year	Total Phone Requests	No. of CSRs* Average/Day	Abandoned Call Rate
2017	39,040**	32	10.88%
2016	41,028	33	3.94%

^{*} Number of Customer Service Representatives (CSRs) available to answer calls.

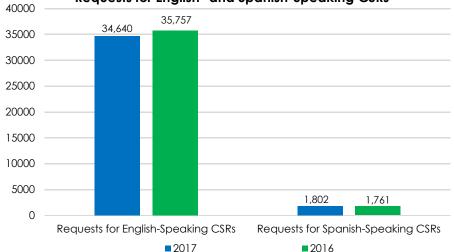
Source of Requests*



^{*} Does not include requests received by Twitter, email, or from walk-ins.

Top Five Departments Receiving the Highest Number of Requests

		2017			
DEP	DOT	DPS	Non-MCG	FIN	
(12,413)	(8,064)	(6,518)	(4,628)	(4,411)	
	2016				
DEP	DOT	DPS	Non-MCG	DHCA	
(11,916)	(8,876)	(6,433)	(4,951)	(3,816)	



Year	Top Three Requests: English Speaking CSRs	Top Three Requests: Spanish Speaking CSRs	
2017	Residential Inspections (2,696), Ride On Trip Planner (2,354), General Information (1,941)	Residential Inspections (216), Office of Eligibility & Support Services (114), Bulk Trash Request (102)	
2016	Ride On Trip Planner (3,428), Residential Inspections (2,396), General Information (1,598)	Residential Inspections (157), Office of Eligibility & Support Services (110), Bulk Trash Request (101),	

^{**} OLO reports MC311 Call Center performance data using MC311 Siebel's Customer Service Center (CSC) Scorecard. However, due to data issues occurring since the physical move of the Call Center last summer, MC311 reports that data included in the (CSC) Scorecard is not reliable at this time. DTS is working with telecom and Avaya to resolve this issue. MC311 currently does not have an expected timeframe for resolution of this matter.

September 3rd, 2017 September 30th, 2017

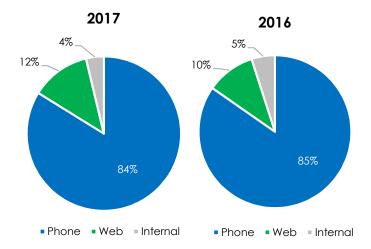
Data from 9/3/2017 to 9/30/2017 (2017) and 9/4/2016 to 10/1/2016 (2016) (four weeks)

Call Center Summary

7				
Year	Total Phone Requests	No. of CSRs* Average/Day	Abandoned Call Rate	
2017	37,995	30	14.76%	
2016	41,804	30	6.62%	
2017 (3 rd quarter)	126,942	31	12.99%	
2016 (3 rd quarter)	136,188	32	4.01%	

^{*} Number of Customer Service Representatives (CSRs) available to answer calls.

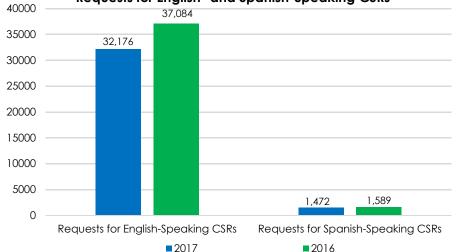
Source of Requests*



^{*} Does not include requests received by Twitter, email, or from walk-ins.

		2017		
DEP	DOT	DPS	FIN	Non-MCG
(11,450)	(7,459)	(5,829)	(5,589)	(3,682)
	2016			
DEP	DOT	DPS	FIN	Non-MCG
(11,932)	(8,883)	(6,423)	(4,831)	(4,408)





Year	Top Three Requests: English Speaking CSRs	Top Three Requests: Spanish Speaking CSRs
2017	Ride On Trip Planner (2,370), Residential Inspections (2,259), General Information (1,858)	Residential Inspections (201), Bulk Trash Request (88), Office of Eligibility & Support Services (75)
2016	Ride On Trip Planner (3,576), Residential Inspections (2,395), Tax Payment Questions (1,859)	Residential Inspections (126), Bulk Trash Request (118), Office of Eligibility & Support Services (104)



October 1st, 2017 October 28th, 2017

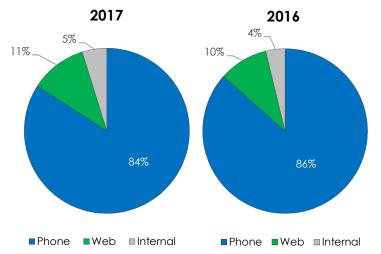
Data from 10/1/2017 to 10/28/2017 (2017) and 10/2/2016 to 10/29/2016 (2016) (four weeks)

Call Center Summary

Year	Total Phone Requests	No. of CSRs* Average/Day	Abandoned Call Rate	
2017	37,499	31	10.58%	
2016	41,188	32	5.73%	
2017 (3 rd quarter)	126,942	31	12.99%	
2016 (3 rd quarter)	136,188	32	4.01%	

^{*} Number of Customer Service Representatives (CSRs) available to answer calls.

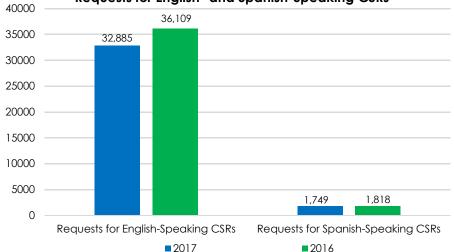
Source of Requests*



^{*} Does not include requests received by Twitter, email, or from walk-ins.

		2017		
DEP	DOT	DPS	Non-MCG	FIN
(11,302)	(7,825)	(6,098)	(3,618)	(3,591)
	2016			
DEP	DOT	DPS	Non-MCG	HHS
(10,972)	(8,418)	(6,695)	(4,181)	(3,455)





Year	Top Three Requests: English Speaking CSRs	Top Three Requests: Spanish Speaking CSRs
2017	Ride On Trip Planner (2,655), Residential Inspections (2,436), General Information (2,180)	Residential Inspections (179), Bulk Trash Request (110), Office of Eligibility & Support Services (99)
2016	Ride On Trip Planner (3,404), Residential Inspections (2,547), Tax Payment Questions (1,885)	Office of Eligibility & Support Services (142), Residential Inspections (140), Bulk Trash Request (114)



October 29th, 2017 November 25th, 2017

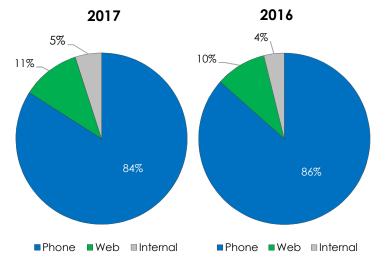
Data from 10/29/2017 to 11/25/2017 (2017) and 10/30/2016 to 11/26/2016 (2016) (four weeks)

Call Center Summary

Year	Total Phone Requests	No. of CSRs* Average/Day	Abandoned Call Rate		
2017	33,152	28	12.20%		
2016	36,402	29	7.27%		
2017 (3 rd quarter)	126,942	31	12.99%		
2016 (3 rd quarter)	136,188	32	4.01%		

^{*} Number of Customer Service Representatives (CSRs) available to answer calls.

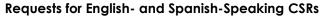
Source of Requests*

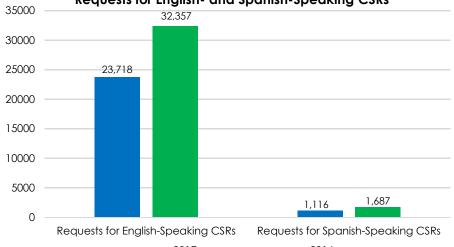


^{*} Does not include requests received by Twitter, email, or from walk-ins.

Top Five Departments Receiving the Highest Number of Requests

2017					
DEP	DOT	DPS	FIN	HHS	
(9,959)	(6,636)	(5,336)	(3,699)	(3,045)	
2016					
DEP	DOT	DPS	Non-MCG	HHS	
(10,085)	(8,254)	(5,749)	(3,734)	(3,412)	





2017 **2016**

Year	Top Three Requests: English Speaking CSRs	Top Three Requests: Spanish Speaking CSRs	
2017	Ride On Trip Planner (1,905), Residential Inspections (1,784), General Information (1,562)	Residential Inspections (159), Bulk Trash Request (66), Office of Eligibility & Support Services (58)	
2016	Ride On Trip Planner (3,041), Residential Inspections (2,356), General Information (1,722)	Residential Inspections (162), Office of Eligibility & Support Services (117), Bulk Trash Request (86)	

