Police

MISSION STATEMENT

The mission of the Department of Police is to safeguard life and property, preserve the peace, prevent and detect crime, enforce the law, and protect the rights of citizens. The Department is committed to working in partnership with the community to identify and resolve issues that impact public safety.

Community Policing Philosophy

Community Policing reflects the philosophical method and style of policing that the Department currently employs. It provides for countywide and site-specific efforts to address community public safety issues through community partnership and problem-solving strategies. These strategies have allowed the Department to establish programs to address community concerns as quickly as possible and to provide experience for the Department to draw from for problem resolution countywide.

BUDGET OVERVIEW

The total recommended FY15 Operating Budget for the Department of Police is \$273,601,323, an increase of \$13,006,673 or 5.0 percent from the FY14 Approved Budget of \$260,594,650. Personnel Costs comprise 84.1 percent of the budget for 1776 full-time positions and 186 part-time positions, and a total of 1834.75 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 15.9 percent of the FY15 budget.

LINKAGE TO COUNTY RESULT AREAS

While this program area supports all eight of the County Result Areas, the following are emphasized:

- A Responsive, Accountable County Government
- Safe Streets and Secure Neighborhoods

DEPARTMENT PERFORMANCE MEASURES

Performance measures for this department are included below, with multi-program measures displayed at the front of this section and program-specific measures shown with the relevant program. The FY14 estimates reflect funding based on the FY14 approved budget. The FY15 and FY16 figures are performance targets based on the FY15 recommended budget and funding for comparable service levels in FY16.

Measure	Actual FY12	Actual FY13	Estimated FY14	Target FY15	Target FY16
Multi-Program Measures					
Average emergency 911 call response time (minutes) collected quarterly	7.04	7.17	7	•	7 7

ACCOMPLISHMENTS AND INITIATIVES

- FY15 County Executive Recommended Initiatives
 - Continue implementation of the Department's Staffing Plan, based on analysis of crime statistics, workload analysis, and deployment software.
 - Increases patrol resources in Wheaton by nine officers and in Germantown by twelve officers.
 - Adds two more School Resource Officers. Along with the previous year's increase of six, putting the County closeer to the goal to provide a police officer in every public high school in the County.
 - Adds two Forensic Scientists to address backlog and improve closure rates.
 - Continues purchase and deployment of Automatic External Defibrillators.
- Accomplishments: Crime Rates
 - In 2013, overall crime decreased in Montgomery County by nine percent.

- In the past seven years, serious crime dropped by one-third in the County, twice the decrease nationally during the same period.
- In the past seven years, all crime has dropped by over one-fourth in the County, three times the decrease in all crime nationally during the same period.

♦ Accomplishments: Field Staff

- Enhanced patrol staffing in Wheaton and Montgomery Village to address service demands and crime statistics in those areas.
- Enhanced staffing in investigative and specialized units to address emerging needs including the following: Missing Persons Unit, Sex Offender Registry, 6th District Investigative Section, and Crisis Intervention Team.
- Established a Managed Search Operations Team (MSOT) to become the County's primary search, rescue and recovery unit. This unit received a Certificate of Special Congressional Recognition for distinguished work in endangered missing person's incidents.
- Recruited, hired and trained over 240 law enforcement personnel over two years to address an unprecedented number of retirements and staffing increases.

Other Accomplishments

- Implemented a School Bus camera program in conjunction with MCPS, which automatically captures violations and issues citations to offenders of State law which requires motorists to stop for school buses when boarding or discharging students.
- Adopted best practices and incorporated the "Tree house" and its forensic interviewer as it applies to working child abuse investigations with a child advocacy center.
- Upgraded the Combined DNA Index System (CODIS) to be compliant with new FBI standards.
- Realigned all six police District boundaries to reflect changes in calls for service, geographic considerations, and to coincide with the relocation of the 1st District station at the Public Safety Headquarters.
- Equipped the Truck Inspection Unit with scales and other equipment to enhance the enforcement of traffic laws.
- Occupied the new Animal Services and Adoption Center in Derwood, which replaced the outdated and undersized Animal Shelter in Rockville.
- Occupied the relocated 3rd District Police Station in White Oak, which replaced an outdated and undersized 50 year old facility in downtown Silver Spring. This is the first newly constructed District police station in over 30 years.

Productivity Improvements

- Consolidated all personnel, vehicles, and equipment of the Special Operations Division in a single location in Rockville.
- Automated the E Justice RMS reporting module, eliminating the need to manually review and edit incident reports, which lead to reduction of staff positions.
- Deployed 100 Mobile Automated Fingerprint Identification System (AFIS) devices, which verify an individual's identity in the field via wireless transmission of electronically scanned fingerprints.

PROGRAM CONTACTS

Contact Neil Shorb of the Department of Police at 240.773.5237 or Bruce R. Meier of the Office of Management and Budget at 240.777.2785 for more information regarding this department's operating budget.

PROGRAM DESCRIPTIONS

Office of the Chief

The Office of the Chief has the ultimate responsibility for the overall management, direction, planning, and coordination of all Department of Police programs and operations. The Department Chaplain's office is also located in the Office of the Chief.

FY15 Recommended Changes	Expenditures	FTEs
FY14 Approved	2,086,092	13.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes	1,465,368	-2.00
due to staff turnover, reorganizations, and other budget changes affecting multiple programs.		
FY15 CE Recommended	3,551,460	11.00

Notes: Note: Miscellaneous adjustments include shifts between programs due to a cost-neutral reorganization at the beginning of FY14.

Patrol Services

The Patrol Services Bureau (PSB) is responsible for providing direct police patrol services to the public through the six District Stations. Personnel provide initial response to incidents in a timely manner, identify crime, traffic, and community hot spots, and work in partnership with residents to solve problems of mutual concern. This bureau provides specially trained units such as the, District Traffic Section, Special Assignment Team (SAT), District Community Action Team (DCAT), and School Resource Officers (SROs) to support preventive methods of crime suppression through planning, education, and community involvement, and to actively pursue and apprehend those involved in serious and high-risk crimes.

- The District Traffic Sections enforce traffic laws and support efforts for overall collision reduction.
- The Special Assignment Teams employ undercover surveillance as an effective crime fighting tool in situations such as drug and weapons offenses and where the mitigation of crime trends are enhanced by the deployment of officers in street clothes.
- The District Community Action Teams are deployed to address crime trends, support other specialized units, or provide proactive patrols to increase support of other units and to increase the visibility of uniformed police resources.
- The School Resource Officers are deployed to public high schools to provide police services while also providing mentoring, mediation and educational services to all stakeholders in the school system with the goal of preventing crimes before they occur.

FY15 Recommended Changes	Expenditures	FTEs
FY14 Approved	0	0.00
Enhance: Staffing Initiative: Patrol in Wheaton and Germantown	1,500,614	21.00
Enhance: Staffing Initiative: School Safety - School Resource Officers	93,304	2.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes	120,387,340	900.83
due to staff turnover, reorganizations, and other budget changes affecting multiple programs.		
FY15 CE Recommended	121,981,258	923.83

Notes: Note: Miscellaneous adjustments include shifts between programs due to a cost-neutral reorganization at the beginning of FY14.

Field Services

The Field Services Bureau (FSB) is responsible for providing specialized services in several key service delivery functions and consists of : the Special Operations Division, the Traffic Operations Division, the Animal Services Division, the Security Services Division, and the Public Information Office. The Special Operations Division consists of the Special Weapons and Tactical Team (SWAT), Canine Unit, the Special Events Response Team (SERT), Police Community Action Team (PCAT) and the Emergency Services Unit (ESU).

- The Traffic Operations Division consists of Alcohol Enforcement Unit (AEU), Collision Reconstruction Unit (CRU), School Safety Section, and the Automated Traffic Enforcement Unit (ATEU). This Division focuses on enforcement of traffic laws, investigation of serious traffic collisions, and providing safety education for students and the general public.
- The Animal Services Division is charged with responding to citizen complaints regarding animals endangering the public or causing public nuisances and animals in need of protection. The Division also operates the Animal Services and Adoption Center facility providing housing, care, and an adoption program.
- The Security Services Division provides security staffing at various County facilities in order to prevent or mitigate disorder and/or disruption. The Division is also responsible for providing executive protection duties for the County Executive.
- The Office of Public Information provides information to the public on matters of interest and safety by providing the news
 media with timely and accurate information.

The Crisis Intervention Team (CIT), District Court Liaison and Peer Support Unit are also located in this Bureau.

Program Performance Measures	Actual	Actual	Estimated	Target	Target
	FY12	FY13	FY14	FY15	FY16
Number of traffic collisions in Montgomery County collected quarterly	20,668	22,157	21,800	21,000	20,600

FY15 Recommended Changes	Expenditures	FTEs
FY14 Approved	142,386,738	1067.35
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes	-101,753,886	-785.43
due to staff turnover, reorganizations, and other budget changes affecting multiple programs.		
FY15 CE Recommended	40,632,852	281.92

Notes: Note: Miscellaneous adjustments include shifts between programs due to a cost-neutral reorganization at the beginning of FY14.

Investigative Services

Through the use of decentralized staff and centralized special units, this program provides for investigations leading to the apprehension of persons responsible for committing serious crimes in the County. The Bureau is comprised of four major Divisions:

- The Criminal Investigations Division consists of the Investigative Section (comprised of six District investigative units), the Financial Crimes Section (Fraud, Pawn and Electronic Crimes), the Central Auto Theft Section, the Polygraph Unit, the Crime Analysis Section and the States Attorney's Office Liaison Officer to the Grand Jury. Also within the Criminal Investigations Division is the Crime Laboratory which consists of the Crime Scene Unit, the Latent Print Unit, the Photography Unit, the Firearms Examination Unit, the Forensic Biology Unit, and the Chemistry Unit.
- The Major Crimes Division includes the Homicide and Sex Section, the Robbery Section, the Fugitive Unit, the Victim/Witness Assistance Section, the Missing Persons Unit and the Cold Case Unit. The Homicide/Sex Section investigates all homicides, criminal assaults involving serious injury, adult rapes and sex offenses, police use of force involving serious injury or death, in-custody deaths, and non-traffic related deaths. The Robbery Section investigates all robberies of banks and commercial establishments, residential robberies, carjacking, and kidnapping for ransom. The Fugitive Section serves warrants within Montgomery County and handles warrants from other jurisdictions, out-of-state transports, and extradition hearings. The Victim/Assistance Section provides support to the victims and/or witnesses of certain types of crimes including homicides, domestic assault, and aggravated assault. The Missing Persons Unit investigates persons who are missing, which is showing increased occurrences due to the aging population in the County. The Cold Case Unit reviews homicide and rape cases that have been open for extended periods by employing new technologies to review existing evidence/information to close these cases.
- The Special Investigations Division consists of two sections: the Criminal Enterprise Section and the Drug Enforcement Section. The Criminal Enterprise Section includes the Repeat Offender Unit, the Vice/Intelligence Unit, the Criminal Street Gang Unit, and the Firearms Investigations Unit. The Drug Enforcement Section provides investigative capabilities in pharmaceuticals, asset forfeiture, and multi-level drug enforcement involving the participation of Federal, State, and local agencies. It also includes the Electronic and Technical Support Unit.
- The Family Crimes Division consists of three sections: the Child Abuse/Sexual Assault Section, the Family Outreach Section, and the Pedophile Section. The Division is responsible for investigating sex crimes against children, physical child abuse, runaways, missing children, felony domestic violence, elder abuse, and registration violations of sex offenders.

Program Performance Measures	Actual FY12	Actual FY13	Estimated FY14	Target FY15	Target FY16
Crime investigation and closure rate: Rape collected quarterly	87.6	40	50	65	65
Crime investigation and closure rate: Homicide collected quarterly	120	80	88	88	88
Crime investigation and closure rate: Robbery collected quarterly	43	55	40	40	40

FY15 Recommended Changes	Expenditures	FTEs
FY14 Approved	39,483,746	304.50
Enhance: Staffing Initiative: Investigations Forensic Scientists	151,740	2.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	1,424,007	5.00
FY15 CE Recommended	41,059,493	311.50

Notes: Note: Miscellaneous adjustments include shifts between programs due to a cost-neutral reorganization at the beginning of FY14.

Management Services

The program under the direction of the Management Services Bureau provides management oversight to the Bureau's divisions, serves in an advisory function to the Chief, and implements performance accountability programs. In addition, the Bureau provides

technical units to support police operations through various types of analysis, education, training, and maintenance of active and historical records and warrants. The Bureau is comprised of the following major Divisions:

- The Information Management and Technology Division consists of three sections: the Records Section, the Field Support Section, and the Technology Section. The Records Section is the clearinghouse for criminal histories, crime statistics, police reports, mug-shot photos, and warrants. The Section includes: the Telephone Reporting Unit (TRU), the Message Routing Center (MRC), Warrant Control Unit, and the Data Systems Unit. The Field Support Section is responsible for technical service and support to the District Stations and other facilities. The Section is comprised of the Desktop Support Unit, the Mobile Support Unit, the Technical Training Unit and the NCIC/METERS Validation Unit. The Technology Section is comprised of the GIS Support Unit, the Application Development Unit, the Telephone Support Unit and the Radio Support Unit. Staff within this Section plan organizes, trains, and maintains computer, data, and wireless communication systems and applications; provides automation support; develops and implements the Department's Strategic Technology Plan; and manages Police Department participation in the Public Safety System Modernization (PSSM) Program.
- The Emergency Communications Center answers all 911 calls dialed in Montgomery County, as well as non-emergency police services calls. Calls are screened, redirected, and dispatched as necessary.
- The Policy and Planning Division is responsible for policy development and promulgation, maintaining accreditation under the Commission on Accreditation for Law Enforcement Agencies (CALEA) standards, conducting inspections and audits of Department units, and overseeing strategic planning for the agency.
- The Health and Wellness Division is responsible for promoting the health and well being of Department personnel and coordinating the administration of the Worker's Compensation program, and coordinating other initiatives with the County Division of Risk Management.
- The Personnel Division handles recruitment and selection of police-specific job classes; provides technical assistance to the Chief of Police and Executive Staff on all personnel matters; coordinates the development and administration of all promotional examinations with the Office of Human Resources; and conducts pre-employment background investigations for all Police Department personnel.
- The Management and Budget Division is responsible for preparation and management of the Department's Operating Budget, financial matters, fleet management, grants, capital development and facilities, supplies and equipment, contracts and procurement, the Vehicle Recovery Section, and the False Alarm Reduction Section.
- The Training and Education Division is responsible for the training and performance evaluation of police recruits, developing and providing in-service training for sworn officers and civilian employees, managing other programs including the Leadership Development Program, the Police Explorer Program, and the Citizens Academy.
- The Legal and Labor Unit is responsible for serving as a liaison with employee unions, investigation and response to employee grievances, training of supervisors in labor relations, and serving on the County negotiation team.

Program Performance Measures	Actual FY12	Actual FY13	Estimated FY14	Target FY15	Target FY16
Average time to answer 911 calls (seconds) collected quarterly	4.4	2.6	4	4	4
Total emergency 911 calls received by Police Emergency Communication Center (ECC) collected quarterly	576,224	560,751	570,000	572,000	574,000
Total non-emergency calls received by Police Emergency Communication Center (ECC) collected quarterly	268,660	258,913	265,000	265,000	265,000

FY15 Recommended Changes	Expenditures	FTEs
FY14 Approved	65,295,741	296.50
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	915,519	9.00
FY15 CE Recommended	66,211,260	305.50

Notes: Note: Miscellaneous adjustments include shifts between programs due to a cost-neutral reorganization at the beginning of FY14.

Security of County Facilities

The Security Services Division, which is located in the Management Services Bureau, provides security staffing at various County facilities in order to prevent or mitigate disorder and/or disruption. The Division focuses on County facility and personnel security, vulnerability analysis, and target hardening initiatives. In addition to other significant duties, the Security Services Division is also responsible for providing executive protection duties for the County Executive, as has been the practice since FY 2005.

FY15 Recommended Changes	Expenditures	FTEs
FY14 Approved	4,841,856	47.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes	-4,841,856	-47.00
due to staff turnover, reorganizations, and other budget changes affecting multiple programs.		
FY15 CE Recommended	0	0.00

Notes: Note: Miscellaneous adjustments include shifts between programs due to a cost-neutral reorganization at the beginning of FY14.

Animal Services

The Animal Services Division, which is located in the Management Services Bureau, provides protection from communicable diseases (rabies, salmonella, and psittacosis), physical injury from vicious or dangerous animals, and animal nuisance problems. Citizens are protected from the hazards posed by deer carcasses on County roads. Domestic animals are protected from physical injuries, disease, and starvation by impoundment when at large, and by correcting or preventing inhumane conditions under which they may be kept.

The Division also provides shelter and services to animals and birds which come into the County Animal Shelter. Animals are received on a 24-hour basis. These animals include stray, trapped, and unwanted animals, or injured wildlife. Wildlife are sent to licensed rehabilitators or euthanized. The program also maintains kennels; answers calls from the public (24-hour emergency phone service provided); administers a low-cost altering program; provides information to the public about wildlife problems; provides traps to the public when rabies is suspected; and provides for the disposal of animal carcasses at the Shelter.

Administratively, the Division provides advice to citizens over the phone; issues pet licenses and animal business licenses; responds to citizen complaints made by mail, phone, or in person; performs clerical functions for the Animal Matters Hearing Board, including receiving filings, scheduling hearings, drafting responses to citizen letters for the Chairman, and preparing orders; performs other administrative actions related to animal bites, rabies issues, and citizen complaints; and administers the contract with the Montgomery County Humane Society.

FY15 Recommended Changes	Expenditures	FTEs
FY14 Approved	4,205,836	23.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	-4,205,836	-23.00
FY15 CE Recommended	0	0.00

Notes: Note: Miscellaneous adjustments include shifts between programs due to a cost-neutral reorganization at the beginning of FY14.

Grants

The Department of Police receives grant funding from a variety of Federal and State agencies. These grant funds augment or supplement many programs within the Department and across every Bureau. Examples of current Federal funding are: Justice Assistance Grant Program (DOJ) and the DNA Backlog grants (NIJ), Examples of current State funding are: Vehicle Theft Enforcement and Prevention (SHA), Sex Offender Compliance and Enforcement in Maryland (SOCEM-GOCCP), Commercial Vehicle Inspection (SHA), Washington Metro Area Award (SHA), Gun Violence Reduction Grant (GVRG-GOCCP) and the School Bus Safety Program (SHA). The Management and Budget Division are responsible for the acquisition, implementation, monitoring, auditing, and closeout of all grants received by the Police Department.

FY15 Recommended Changes	Expenditures	FTEs
FY14 Approved	165,000	2.00
Technical Adj: Align budget to grant award	0	-1.00
FY15 CE Recommended	165,000	1.00

Organizational Support Services

This program within the Office of the Chief of Police provides those supervisory and support services that are used by major Bureaus of the Department including the Media Services Section and the Office of Internal Affairs.

The Media Services Section provides information to the public on matters of interest and safety by providing the news media with timely and accurate information.

The Internal Affairs Division investigates allegations of misconduct by Department employees and works to identify patterns of problematic behavior.

FY15 Recommended Changes	Expenditures	FTEs
FY14 Approved	2,129,641	14.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	-2,129,641	-14.00
FY15 CE Recommended	0	0.00

Notes: Note: Miscellaneous adjustments include shifts between programs due to a cost-neutral reorganization at the beginning of FY14.

BUDGET SUMMARY

	Actual FY13	Budget FY14	Estimated FY14	Recommended FY15	% Chg Bud/Rec
COUNTY GENERAL FUND	1110	111-	•••	1113	Dou/ Nec
EXPENDITURES					
Salaries and Wages	137,381,961	145,430,415	143,431,548	153,103,563	5.3%
Employee Benefits	65,872,462	69,554,187	73,105,923	76,983,401	10.7%
County General Fund Personnel Costs	203,254,423	214,984,602	216,537,471	230,086,964	7.0%
Operating Expenses	43,105,038	45,445,048	44,544,449	43,349,359	-4.6%
Capital Outlay		0	0	0	-4.070
County General Fund Expenditures	246,359,461	260,429,650	261,081,920	273,436,323	5.0%
PERSONNEL	240,007,401	200,127,030	201,001,720	270,400,020	3.0 /0
Full-Time	1,661	1,702	1,702	1,775	4.3%
Part-Time	198	198	198	186	-6.1%
FTEs	1,740.95	1,765.35	1,765.35	1,833.75	3.9%
REVENUES	.,,,	.,,	.,,	.,000.70	21770
Emergency 911	5,110,854	5,420,000	5,420,000	5,420,000	_
Miscellaneous Revenues	-46,167	0	0	0	
Pet Licenses	310,495	395,700	395,700	1,251,707	216.3%
Photo Red Light Citations	2,801,428	3,685,770	3,685,770	3,685,770	
Speed Camera Citations	17,024,017	14,607,000	14,607,000	14,607,000	_
State Aid: Police Protection	8,682,015	13,711,890	13,711,890	13,711,890	_
Vehicle/Bike Auction Proceeds	1,017,564	1,000,000	1,000,000	1,000,000	_
Other Charges/Fees	1,565,554	1,416,150	1,416,150	1,416,150	_
Other Fines/Forfeitures	251,402	274,500	274,500	274,500	_
Other Intergovernmental	54,412	70,335	70,335	70,335	_
Other Licenses/Permits	81,170	76,300	76,300	76,300	_
County General Fund Revenues	36,852,744	40,657,645	40,657,645	41,513,652	2.1%
GRANT FUND MCG					
EXPENDITURES					
	700.010	100 001	100 001	100 715	4.00/
Salaries and Wages	799,819	108,031	108,031	103,715	
Salaries and Wages Employee Benefits	189,728	56,969	56,969	44,285	-4.0% -22.3%
Salaries and Wages Employee Benefits Grant Fund MCG Personnel Costs	189,728 989,547	56,969 165,000	56,969 165,000	44,285 148,000	
Salaries and Wages Employee Benefits Grant Fund MCG Personnel Costs Operating Expenses	189,728 989,547 612,210	56,969 165,000 0	56,969 165,000 0	44,285 148,000 17,000	-22.3%
Salaries and Wages Employee Benefits Grant Fund MCG Personnel Costs Operating Expenses Capital Outlay	189,728 989,547 612,210 0	56,969 165,000 0	56,969 165,000 0	44,285 148,000 17,000 0	-22.3%
Salaries and Wages Employee Benefits Grant Fund MCG Personnel Costs Operating Expenses Capital Outlay Grant Fund MCG Expenditures	189,728 989,547 612,210	56,969 165,000 0	56,969 165,000 0	44,285 148,000 17,000	-22.3%
Salaries and Wages Employee Benefits Grant Fund MCG Personnel Costs Operating Expenses Capital Outlay Grant Fund MCG Expenditures PERSONNEL	189,728 989,547 612,210 0 1,601,757	56,969 165,000 0 0 165,000	56,969 165,000 0 0 165,000	44,285 148,000 17,000 0 165,000	-22.3% -10.3%
Salaries and Wages Employee Benefits Grant Fund MCG Personnel Costs Operating Expenses Capital Outlay Grant Fund MCG Expenditures PERSONNEL Full-Time	189,728 989,547 612,210 0 1,601,757	56,969 165,000 0 0 165,000	56,969 165,000 0 0 165,000	44,285 148,000 17,000 0 165,000	-22.3% -10.3%
Salaries and Wages Employee Benefits Grant Fund MCG Personnel Costs Operating Expenses Capital Outlay Grant Fund MCG Expenditures PERSONNEL Full-Time Part-Time	189,728 989,547 612,210 0 1,601,757 3 0	56,969 165,000 0 0 165,000	56,969 165,000 0 0 165,000	44,285 148,000 17,000 0 165,000	-22.3% -10.3%
Salaries and Wages Employee Benefits Grant Fund MCG Personnel Costs Operating Expenses Capital Outlay Grant Fund MCG Expenditures PERSONNEL Full-Time Part-Time FTEs	189,728 989,547 612,210 0 1,601,757	56,969 165,000 0 0 165,000	56,969 165,000 0 0 165,000	44,285 148,000 17,000 0 165,000	-22.3% -10.3%
Salaries and Wages Employee Benefits Grant Fund MCG Personnel Costs Operating Expenses Capital Outlay Grant Fund MCG Expenditures PERSONNEL Full-Time Part-Time FTEs REVENUES	189,728 989,547 612,210 0 1,601,757 3 0 3.00	56,969 165,000 0 0 165,000 2	56,969 165,000 0 165,000 2 0 2.00	44,285 148,000 17,000 0 165,000 1 1 0	-22.3% -10.3%
Salaries and Wages Employee Benefits Grant Fund MCG Personnel Costs Operating Expenses Capital Outlay Grant Fund MCG Expenditures PERSONNEL Full-Time Part-Time FTEs REVENUES Federal Grants	189,728 989,547 612,210 0 1,601,757 3 0 3.00 363,270	56,969 165,000 0 0 165,000 2 0 2.00	56,969 165,000 0 0 165,000 2 0 2.00	44,285 148,000 17,000 0 165,000 1 1 0 1.00	-22.3% -10.3%
Salaries and Wages Employee Benefits Grant Fund MCG Personnel Costs Operating Expenses Capital Outlay Grant Fund MCG Expenditures PERSONNEL Full-Time Part-Time FTEs REVENUES Federal Grants State Grants	189,728 989,547 612,210 0 1,601,757 3 0 3.00 363,270 807,260	56,969 165,000 0 0 165,000 2 0 2.00	56,969 165,000 0 165,000 2.00 0 165,000	44,285 148,000 17,000 0 165,000 1 1 0 1.00 0 165,000	-22.3% -10.3%
Salaries and Wages Employee Benefits Grant Fund MCG Personnel Costs Operating Expenses Capital Outlay Grant Fund MCG Expenditures PERSONNEL Full-Time Part-Time FTEs REVENUES Federal Grants State Grants Other Intergovernmental	189,728 989,547 612,210 0 1,601,757 3 0 3.00 363,270 807,260 431,227	56,969 165,000 0 165,000 2 0 2.00 0 165,000	56,969 165,000 0 165,000 2.00 0 165,000	44,285 148,000 17,000 0 165,000 1 0 1.00 0 165,000 0	-22.3% -10.3%
Salaries and Wages Employee Benefits Grant Fund MCG Personnel Costs Operating Expenses Capital Outlay Grant Fund MCG Expenditures PERSONNEL Full-Time Part-Time FTEs REVENUES Federal Grants State Grants Other Intergovernmental Grant Fund MCG Revenues	189,728 989,547 612,210 0 1,601,757 3 0 3.00 363,270 807,260	56,969 165,000 0 0 165,000 2 0 2.00	56,969 165,000 0 165,000 2.00 0 165,000	44,285 148,000 17,000 0 165,000 1 1 0 1.00 0 165,000	-22.3% -10.3%
Salaries and Wages Employee Benefits Grant Fund MCG Personnel Costs Operating Expenses Capital Outlay Grant Fund MCG Expenditures PERSONNEL Full-Time Part-Time FTEs REVENUES Federal Grants State Grants Other Intergovernmental Grant Fund MCG Revenues DEPARTMENT TOTALS	189,728 989,547 612,210 0 1,601,757 3 0 3.00 363,270 807,260 431,227 1,601,757	56,969 165,000 0 0 165,000 2 0 2.00 0 165,000 0 165,000	56,969 165,000 0 165,000 2 0 2.00 165,000 0 165,000	44,285 148,000 17,000 0 165,000 1 0 1.00 0 165,000 0 165,000	-22.3% -10.3% -10.3%
Salaries and Wages Employee Benefits Grant Fund MCG Personnel Costs Operating Expenses Capital Outlay Grant Fund MCG Expenditures PERSONNEL Full-Time Part-Time FTEs REVENUES Federal Grants State Grants Other Intergovernmental Grant Fund MCG Revenues DEPARTMENT TOTALS Total Expenditures	189,728 989,547 612,210 0 1,601,757 3 0 3.00 363,270 807,260 431,227 1,601,757	56,969 165,000 0 0 165,000 2 0 2.00 0 165,000 0 165,000	56,969 165,000 0 165,000 2 0 2.00 165,000 0 165,000 261,246,920	44,285 148,000 17,000 0 165,000 1 1 0 1.00 0 165,000 0 165,000 273,601,323	-22.3% -10.3% -10.3% -50.0% -50.0%
Salaries and Wages Employee Benefits Grant Fund MCG Personnel Costs Operating Expenses Capital Outlay Grant Fund MCG Expenditures PERSONNEL Full-Time Part-Time FTEs REVENUES Federal Grants State Grants Other Intergovernmental Grant Fund MCG Revenues DEPARTMENT TOTALS Total Expenditures Total Full-Time Positions	189,728 989,547 612,210 0 1,601,757 3 0 3.00 363,270 807,260 431,227 1,601,757 247,961,218 1,664	56,969 165,000 0 0 165,000 2 0 2.00 0 165,000 0 165,000 0 165,000 1704	56,969 165,000 0 165,000 2 0 2.00 165,000 0 165,000 261,246,920 1,704	44,285 148,000 17,000 0 165,000 1 1 0 1.00 0 165,000 0 165,000 273,601,323 1,776	-22.3% -10.3% -10.3% -50.0% -50.0% -50.0% -4.2%
Salaries and Wages Employee Benefits Grant Fund MCG Personnel Costs Operating Expenses Capital Outlay Grant Fund MCG Expenditures PERSONNEL Full-Time Part-Time FTEs REVENUES Federal Grants State Grants Other Intergovernmental Grant Fund MCG Revenues DEPARTMENT TOTALS Total Expenditures Total Part-Time Positions Total Part-Time Positions	189,728 989,547 612,210 0 1,601,757 3 0 3.00 363,270 807,260 431,227 1,601,757 247,961,218 1,664 198	56,969 165,000 0 0 165,000 2 0 2.00 0 165,000 0 165,000 165,000 1704 198	56,969 165,000 0 165,000 2 0 2.00 165,000 0 165,000 0 165,000 261,246,920 1,704 198	44,285 148,000 17,000 0 165,000 1 0 1.00 0 165,000 0 165,000 273,601,323 1,776 186	-22.3% -10.3% -10.3% -50.0% -50.0% -50.0% -6.1%
Salaries and Wages Employee Benefits Grant Fund MCG Personnel Costs Operating Expenses Capital Outlay Grant Fund MCG Expenditures PERSONNEL Full-Time Part-Time FTEs REVENUES Federal Grants State Grants Other Intergovernmental Grant Fund MCG Revenues DEPARTMENT TOTALS Total Expenditures Total Full-Time Positions	189,728 989,547 612,210 0 1,601,757 3 0 3.00 363,270 807,260 431,227 1,601,757 247,961,218 1,664	56,969 165,000 0 0 165,000 2 0 2.00 0 165,000 0 165,000 0 165,000 1704	56,969 165,000 0 165,000 2 0 2.00 165,000 0 165,000 261,246,920 1,704	44,285 148,000 17,000 0 165,000 1 1 0 1.00 0 165,000 0 165,000 273,601,323 1,776	-22.3% -10.3%

FY15 RECOMMENDED CHANGES

	Expenditures	FTEs
OUNTY GENERAL FUND		
FY14 ORIGINAL APPROPRIATION	260,429,650	1765.35
Changes (with service impacts)		
Enhance: Implementation of Animal Shelter Program in FY14	2,066,887	44.00
Enhance: Staffing Initiative: Patrol in Wheaton and Germantown [Patrol Services]	1,500,614	21.00
Enhance: Staffing Initiative: Investigations Forensic Scientists [Investigative Services]	151,740	2.00
Enhance: Staffing Initiative: School Safety - School Resource Officers (Patrol Services)	93,304	2.00
Enhance: 30 additional Automatic External Defibrillators (AEDs)	69,600	0.00
Other Adjustments (with no service impacts)		
Increase Cost: FY15 Compensation Adjustment	8,653,871	0.00
Increase Cost: Retirement Adjustment	3,476,314	0.00
Increase Cost: Annualization of FY14 Lapsed Positions (Staffing Plan Yr 2)	1,703,115	0.00
Increase Cost: Annualization of FY14 Operating Expenses (Staffing Plan Yr 2)	540,210	0.00
Increase Cost: Group Insurance Adjustment	368,363	0.00
Increase Cost: FY15 cost of FY14 Winter Recruit class	267,253	0.00
Increase Cost: Printing and Mail	70,612	0.00
Technical Adj: Abolish/Create - Abolish Two Crossing Guards to Create a TeleStaff Manager	. 0	0.40
Decrease Cost: Information Technology reorganization	-4,389	-1.00
Shift: Transfer Southlawn budget to Leasing Non-Departmental Account	-80,000	0.00
Shift: Kronos contract costs to Department of Finance	-91,052	0.00
Decrease Cost: Elimination of One-Time Items Approved in FY14 (Staffing Plan Yr 2)	-500,146	0.00
Decrease Cost: Two replacement Recruit classes of 70 (Summer) and 50 (Winter) from two of 70 in FY14	-810,023	0.00
Decrease Cost: Motor Pool Rate Adjustment	-1,119,600	0.00
Decrease Cost: Annualization of FY14 Personnel Costs	-3,350,000	0.00
FY15 RECOMMENDED:	273,436,323	1833.75
RANT FUND MCG		
FY14 ORIGINAL APPROPRIATION	165,000	2.00
Other Adjustments (with no service impacts)		
Technical Adj: Align budget to grant award [Grants]	0	-1.00
FY15 RECOMMENDED:	165,000	1.00

PROGRAM SUMMARY

	FY14 Approved		FY15 Recommended		
Program Name	Expenditures	FTEs	Expenditures	FTEs	
Office of the Chief	2,086,092	13.00	3,551,460	11.00	
Patrol Services	0	0.00	121,981,258	923.83	
Field Services	142,386,738	1067.35	40,632,852	281.92	
Investigative Services	39,483,746	304.50	41,059,493	311.50	
Management Services	65,295,741	296.50	66,211,260	305.50	
Security of County Facilities	4,841,856	47.00	0	0.00	
Animal Services	4,205,836	23.00	0	0.00	
Grants	165,000	2.00	165,000	1.00	
Organizational Support Services	2,129,641	14.00	0	0.00	
Total	260,594,650	1767.35	273,601,323	1834.75	

CHARGES TO OTHER DEPARTMENTS

		FY1	FY14		FY15	
Charged Department	Charged Fund	Total\$	FTEs	Total\$	FTEs	
COUNTY GENERAL FUND						
Emergency Management and Homeland Security	Grant Fund MCG	125,000	0.88	125,000	0.70	
General Services	CIP	120,781	2.00	122,938	2.00	
Sheriff	Grant Fund MCG	47,493	0.50	0	0.00	
Total		293,274	3.38	247,938	2.70	

FUTURE FISCAL IMPACTS

	CE REC.		(\$000's)				
Title	FY15	FY16	FY17	FY18	FY19	FY20	
is table is intended to present significant future fiscal	impacts of the	department'	s programs.				
OUNTY GENERAL FUND							
Expenditures							
FY15 Recommended	273,436	273,436	273,436	273,436	273,436	273,436	
No inflation or compensation change is included in outyea	r projections.						
Elimination of One-Time Items Approved in FY15	0	-330	-330	-330	-330	-330	
Items approved for one-time funding in FY15, including eq	uipment for new	positions, wi	ll be eliminate	ed from the b	ase in the out	years.	
Labor Contracts	0	1,107	1,107	1,107	1,107	1,107	
These figures represent the estimated annualized cost of g	eneral wage adjı	ustments, serv	vice incremen	ts, and associ	ated benefits.		
Labor Contracts - Other	0	588	588	588	588	588	
These figures represent other negotiated items included in	the labor agreer	ments.					
Annualization of FY15 Staffing Plan Operating	0	182	182	182	182	182	
Expenses							
Annualization of operating expenses associated with position	ons added during	g FY15.					
Public Safety Training Academy (PSTA) Relocation	0	957	1,914	1,914	1,914	1,914	
(P471102)							
These figures represent the impacts on the Operating Budg	get of projects inc	cluded in the	FY15-20 Reco	mmended Co	apital Improve	ments	
Program.							
Subtotal Expenditures	273,436	275,941	276,898	276,898	276,898	276,898	

ANNUALIZATION OF PERSONNEL COSTS AND FTES

	FY15 Recomm Expenditures	ended FTEs	FY16 Annuc Expenditures	ılized FTEs
Enhance: Staffing Initiative: Patrol in Wheaton and Germantown [Patrol Services]	1,101,855	21.00	2,101,128	21.00
Enhance: Staffing Initiative: Investigations Forensic Scientists [Investigative Services]	141,740	2.00	188,987	2.00
Enhance: Staffing Initiative: School Safety - School Resource Officers [Patrol Services]	61,564	2.00	188,995	2.00
Total	1,305,159	25.00	2,479,110	25.00

