



# Recreation

## Mission Statement

The mission of the Department of Recreation is to provide high quality, diverse, and accessible programs, services, and facilities that enhance the quality of life for all ages, cultures, and abilities.

## Budget Overview

The total approved FY17 Operating Budget for the Department of Recreation is \$34,287,899, an increase of \$1,874,993 or 5.78 percent from the FY16 Approved Budget of \$32,412,906. Personnel Costs comprise 63.46 percent of the budget for 129 full-time position(s) and six part-time position(s), and a total of 440.77 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 36.54 percent of the FY17 budget.

The increase in FY17 funding is from staffing changes, opening of the North Potomac Community Recreation Center with a Senior Center, re-opening of the Ross Boddy Neighborhood Recreation Center, and the addition of several positive youth development initiatives.

The Debt Service for the Recreation Fund is appropriated in the Debt Service Fund and is, therefore, not displayed in this section. To pay for the Debt Service, a transfer of funds from the Recreation fund to the Debt Service Fund of \$9,852,390 is required to cover general obligation bond and long-term lease costs. Additionally, it should be noted that the Department manages an estimated \$8,231,028 Agency Fund. This Fund is designated for handling contracted programs and services and is entirely revenue supported. The net proceeds of these activities are accounted for in the Recreation Fund.

In addition, this department's Capital Improvements Program (CIP) requires Current Revenue funding.

## Linkage to County Result Areas

While this program area supports all eight of the County Result Areas, the following are emphasized:

- ◆ **Children Prepared to Live and Learn**
- ◆ **Healthy and Sustainable Neighborhoods**
- ◆ **Vital Living for All of Our Residents**

## Department Performance Measures

Performance measures for this department are included below (where applicable), with multi-program measures displayed at the front of this section and program-specific measures shown with the relevant program. The FY16 estimates reflect funding based on the FY16 approved budget. The FY17 and FY18 figures are performance targets based on the FY17 approved budget and funding for comparable service levels in FY18.

Measure	Actual FY14	Actual FY15	Estimated FY16	Target FY17	Target FY18
<b>Multi-Program Measures</b>					
Total number of repeat participants in recreation programming	51,744	57,014	58,000	58,000	58,000
Total percent of County residents registered through the Department of Recreation	7.3	7.5	7.6	7.7	7.8
Percent of customers who report that they are satisfied based on the Recreation customer survey results (median percent that meet or exceed expectations)	95.6	95.7	96.0	96.0	96.0
Percentage of youth registered in positive youth development programs who report program participation benefits	91.1	91.8	92.0	92.0	92.0

## Initiatives

- ★ Grand Opening of the North Potomac Community Recreation Center scheduled for September 2016, which will include a full Senior facility. The Senior Programs Team plans (with community partners and other County departments) to add an additional nutrition program, utilizing Federal funds through the Department of Health and Human Services' Aging and Disability Services division, as well as offer classes, programs, and services in Fall/Winter of 2016.
- ★ Grand Reopening of the Ross Boddy Neighborhood Recreation Center scheduled for October 2016 with the addition of a new gymnasium, expanded social hall, and many new upgrades.
- ★ Launch the Child First afterschool program, geared towards providing a comprehensive enrichment program including family engagement opportunities at South Lake and Burnt Mills Elementary Schools.
- ★ Expand opportunities for young people with the year-round implementation of a youth soccer program to enhance the successful FUTSAL indoor soccer program in Youth Development; new programming will build stronger relationships with community non-profits and work closely with schools in anti-gang efforts.
- ★ Expand the Excel Beyond the Bell program, currently at seven middle schools, to an additional site at Francis Scott Key Middle School and expand County support for the program.
- ★ Continued expansion of opportunities for young people to develop new skills that help to ensure they are ready for adulthood:
  - Engage High School and Middle School students with the County Executive at the 2Changealife Youth Forum;
  - Expand Youth Advisory Committee to seven Excel Beyond the Bell locations offering students the opportunity for civic engagement; and
  - Provide stimulating and engaging programs such as Fashion Boot Camp, Tech Connect, and the Chill Program.

## Accomplishments

- ☑ Successfully launched and implemented activeMontgomery single sign-on registration portal.
- ☑ Senior Programs Team received a National Association of Counties (NACo) Achievement Award in 2014 for its work on the countywide Senior Initiative and a 2015 NACo Achievement Award for the Senior Transportation Initiative.
- ☑ Continued to provide essential services during out-of-school time and to change the landscape of communities throughout the County. Highlighting some of our high-volume popular youth programs: Fun, Food, Fitness (*mobile recreation through TeenWorks*) in the East County provided breakfast & lunch to youth daily during summer months, receiving a NaCo Achievement Award and recognition by the National Recreation and Parks Association; TeenWorks established a youth outreach team providing peer-to-peer marketing opportunities; Excel Beyond the Bell established a dedicated referral registration period enhancing outreach to struggling & under-served youth; and Summer Meals provided 95,325 meals at recreation sites.
- ☑ Aquatics continues to host and assist in management of high profile programs, such as Chinese Dive team practice site and performance venue, METRO Swim Meet where current and potential Olympic swim athletes compete, and host Landmark College Division swim meet.
- ☑ Hosted and coordinated the state-wide Maryland Senior Olympics (MSO), for individuals 50 years of age and older in 2015 with an anticipated continuous growth in participation in the years to come.
- ☑ Senior Programs Team continue to work with our community partners to expand programs and services for seniors, including exercise and health promotion programs, classes, the Heartwell Nurse program, Flu Shots, and a wide-variety of lectures of interest to seniors.
- ☑ Provided affordable summer programs for almost 11,000 young people.
- ☑ Provide primary logistic organization and execution of high profile countywide events such as July 4th fireworks and entertainment at both Wheaton and Germantown, Jazz Festival, and Thanksgiving Parade.
- ☑ Continued growth of the financial assistance program (*RecAssist*) providing the community with an improved needs-based service; the number of families served continues to increase as we note a greater portion of funding utilized. Total financial assistance anticipated for FY17 is \$1,000,000.

- ✓ In response to concerns by Montgomery Village residents, established the "Safe Way Home" youth-driven volunteer program. Watkins Mills High School RecZone participants serve as volunteer escorts to provide safe routes home from school for Elementary School students.
- ✓ Expanding our Countywide Sports program in outreach efforts by partnering with Montgomery County Public Schools, athletic directors, and other organizations throughout the county to provide a girls-in-sports initiative, introducing Middle School teen girls to non-traditional athletic opportunities.
- ✓ Collaborating with Strathmore Music Center through RecXtra programming to expand instrumental opportunities for young people at three East County Middle Schools by establishing an after-school strings program.
- ✓ The Senior Programs team has established several new programs/initiatives with other Departments/Agencies in the County to provide programs and services related to senior needs including Elder Abuse, Home Safety & Awareness, Financial Exploitation, Dental Care for the Uninsured, "Coffee with a Cop," several community technology fairs, additional inter-generational programs, and a host of other programs and services.
- ✓ "Try It Out Sports" initiative for FY16 marked the first year for "HERtime2shine," a one-day event that celebrates and spotlights women and girls in sports.
- ✓ The Therapeutic Recreation unit has provided opportunities for a student with a disability and a family member without a disability to help the community and earn Student Services Learning hours.
- ✓ As a follow-up to the BeActive Montgomery program initialized in FY14, implemented a Wellness, Fitness and Performance program to address healthy living and healthy eating within our community. The Department is now serving healthy foods at FUTSAL indoor soccer on Friday night, teaching Club Rec children about healthy eating, and is being recognized by both National Recreation and Parks Association (NRPA) and the Alliance for a Healthier Generation (AHG) for its progressive programs and for implementing the AHG standards.

## Productivity Improvements

- ★ activeMontgomery Implementation: This system was implemented in FY15 supporting a transition from three independent databases to one combined cloud-based database providing customer service to residents and allowing a one-stop shopping experience between Parks, Community Use of Public Facilities (CUPF), and Recreation.
- ★ The department internally restructured in FY15 to provide better service to customers, improve revenue collections, increase participation in the department's programs, and develop more innovative programming and community events, allowing the management team to place a greater focus on growing and improving programs and services.
- ★ Continued to work closely with CountyStat and other resources to improve performance measures, data collection, and customer feedback tools and resources, allowing for increased reporting tools and more detailed data and outcomes.

## Program Contacts

Contact Robin Riley of the Department of Recreation at 240.777.6824 or Deborah Lambert of the Office of Management and Budget at 240.777.2794 for more information regarding this department's operating budget.

## Program Descriptions

### Aquatics

The Aquatics programs provide recreational, fitness, instructional, competitive, therapeutic, and rehabilitative water activities that serve all residents. The broad ranges of programming include lessons, instructional wellness classes, and competitive programming such as dive and swim teams. Facilities also host a wide variety of local, regional, and national events and competitions each year. The Department operates seven regional outdoor pools, four indoor aquatics facilities, and a neighborhood spray park. The indoor pools serve the public 17 hours each day, 7 days a week, for approximately 361 days a year. The outdoor pools and the spray park operate from Memorial Day through Labor Day weekend.

<b>FY17 Approved Changes</b>	<b>Expenditures</b>	<b>FTEs</b>
<b>FY16 Approved</b>	<b>5,975,646</b>	<b>119.62</b>
Increase Cost: Convert Four Temporary Positions to Permanent Merit Positions	174,459	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	25,385	1.00
<b>FY17 Approved</b>	<b>6,175,490</b>	<b>120.62</b>

## Countywide Programs

The Countywide Programs team offers recreation and skill development opportunities for all ages in leisure areas such as classes in arts, dance, music, exercise and fitness; sports leagues, clinics, and tournaments; Therapeutic Recreation programs and Inclusion Services; Summer Camps, Clinics, and Fun Centers; Trips and Tours; and Special Events. Classes, programs and leagues are scheduled across the entire County in Recreation Centers, MCPS schools, Parks, and other public/private facilities. Countywide Program listings and registration details can be found in the Montgomery County Guide to Recreation and Parks Programs which is published four seasons each year, or online at [www.ActiveMontgomery.Org](http://www.ActiveMontgomery.Org)

<b>Program Performance Measures</b>	<b>Actual FY14</b>	<b>Actual FY15</b>	<b>Estimated FY16</b>	<b>Target FY17</b>	<b>Target FY18</b>
Number of people with disabilities served by Therapeutic Recreation Programs	3,472	3,817	3,500	3,500	3,500

<b>FY17 Approved Changes</b>	<b>Expenditures</b>	<b>FTEs</b>
<b>FY16 Approved</b>	<b>5,632,163</b>	<b>81.44</b>
Increase Cost: Convert One Temporary Position to Permanent Merit Position	17,180	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(94,804)	(3.60)
<b>FY17 Approved</b>	<b>5,554,539</b>	<b>77.84</b>

## Recreation Areas and Community Centers

The Department has 21 community recreation centers, located throughout the County. These community recreation centers provide facilities and programs featuring leisure activities, social interaction, family participation, and community civic involvement, as well as promote community cohesion and identity.

Our Centers are designed to support sports, fitness, dance, community/social activities, and arts programs. Activities include instructional programs, organized competitions, performances and exhibitions, recreational clubs and hobby groups, and accessibility initiatives for special populations. Center spaces are available for community activities, party rentals, receptions, and civic group meetings. User fees are charged for room rentals, special programs, fitness room memberships, and services offered at each facility. Designated facility sites offer afterschool programs such for children and youth such as Club Rec and Club Friday at affordable prices.

The Division is divided into three geographic service areas. Area supervisors and staff plan and coordinate recreation services and activities in their area. They also assist with the delivery of services, perform customer assessments of programs, provide staff support to area Recreation Advisory Boards, and serve as liaisons with schools and community groups in the area. Area staff also manage local community-based activities, such as community days, festivals, and other special events.

<b>FY17 Approved Changes</b>	<b>Expenditures</b>	<b>FTEs</b>
<b>FY16 Approved</b>	<b>5,203,345</b>	<b>92.32</b>
Increase Cost: Convert 13 Temporary Positions to Permanent Merit Positions	542,560	2.32
Add: Open North Potomac Community Recreation Center	425,696	4.62
Add: Re-open Ross Boddy Neighborhood Recreation Center	113,138	2.62
Decrease Cost: Increase Lapse	(52,575)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(493,722)	(2.02)

FY17 Approved Changes	Expenditures	FTEs
<b>FY17 Approved</b>	<b>5,738,442</b>	<b>99.86</b>

## Senior Adult Programs

The Seniors Program offers services for adults age 55 and above including senior centers, neighborhood programs, classes, sports and fitness, trips, and special programs. It serves seniors who are frail and isolated to those who are very active.

**Senior Centers:** The Department-operated senior centers across the County are open five to six days per week and provide social, physical, recreational, educational, and community oriented activities. Recreation opportunities range from organized classes such as fitness, art, and computer skills to more informal activities such as billiards, discussion groups, and guest speakers. These centers are focal points for the delivery of recreation, community, and health-related services to senior adults.

**Transportation:** The Department provides a combination of curb-to-curb and fixed route transportation shuttles, Monday to Friday, to its five senior centers. County residents 55 and over are eligible for this program if they are within the service area for one of the centers. Senior Centers in this program include: Damascus, Holiday Park, Margaret Schweinhaut, Long Branch, and White Oak. Also available are mini trips to local attractions and businesses. These trips are generally local and scheduled for a few hours in length.

**55+ Active Adult Programs:** These programs serve groups of 20-70 individuals who meet in community recreation centers or other facilities near their homes one to three days each week. These programs offer special interest classes, trips, social activities, and food services at selected sites.

Although not listed specifically under the Senior Programs section, the Department offers a wide variety of programming for Baby Boomers and Senior Adults through the classes, trips and tours, aquatics, and sports teams.

FY17 Approved Changes	Expenditures	FTEs
<b>FY16 Approved</b>	<b>1,831,810</b>	<b>22.26</b>
Add: Senior Center at North Potomac	145,211	2.94
Increase Cost: Annualization of FY16 Personnel Costs	6,529	0.31
Decrease Cost: Reduce Jewish Council for the Aging Trips to Level of Actual Participation	(60,600)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	130,973	0.69
<b>FY17 Approved</b>	<b>2,053,923</b>	<b>26.20</b>

## Recreation Outreach Services

**Events:** The Department of Recreation coordinates special events and other activities, which offer a variety of benefits, including enhancing a sense of community, encouraging family participation, and providing a positive image of the County. These special events offer opportunities for interaction among the various segments of our multi-cultural community and provide a chance to celebrate our rich cultural diversity. Several of our Department's larger events are the Fourth of July Celebrations, Pikes Peak Road Race, Silver Spring Jazz Festival, and the annual Thanksgiving Parade.

**Partnerships:** The Department partners with many County and outside agencies and organizations to provide various leisure opportunities for the residents of the County. More formal partnerships/ contracts include the Arts and Humanities Council, Public Arts Trust, BlackRock Center for the Arts, YMCA, and others.

**Services to Special Populations:** The Therapeutic Recreation Team provides accessible leisure, educational, and personal development activities for individuals with disabilities through mainstreaming and adaptive programs. The Department has staff trained who develop and implement accessible leisure, educational, and personal skill development activities for individuals with disabilities through mainstreaming, community integration, and adaptive programs. The Department offers programs including classes, camps, sports, and activities, which enhance the lives of individuals with disabilities and provide support for the families of participants, ages pre-school through adult. The activities available to residents with disabilities through the Department are often the only opportunities these individuals have for leisure activities since community options are limited.

FY17 Approved Changes	Expenditures	FTEs
<b>FY16 Approved</b>	<b>496,640</b>	<b>5.92</b>
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	9,506	0.00
<b>FY17 Approved</b>	<b>506,146</b>	<b>5.92</b>

## Management Services

This team includes the Department's infrastructure support group primarily engaged in furnishing general overall operational or specialized management services on a day-to-day basis. The program is targeted for customer service, training, IT maintenance, software, computers and point of sale management, personnel/payroll, accounting functions, budget & planning, procurement and contractual review and other fiscal matters, as well as technology improvements. Also included in this team is the Department's graphic designer, who designs the web page, publications, and the Recreation Guide. This unit also manages a robust financial assistance program that allows thousands of low-income residents to have access to programs, facilities, and activities they could not otherwise afford.

FY17 Approved Changes	Expenditures	FTEs
<b>FY16 Approved</b>	<b>3,148,590</b>	<b>20.22</b>
Increase Cost: Charges from Department of Finance for Accountant/Auditor Position	42,010	0.33
Shift: Telecommunications to the Telecommunications Non-Departmental Account	(125,300)	0.00
Decrease Cost: activeMontgomery Expenses	(347,844)	(1.00)
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	83,827	1.00
<b>FY17 Approved</b>	<b>2,801,283</b>	<b>20.55</b>

## Planned Lifecycle Asset Replacement (PLAR)

PLAR provides funding for a lifecycle replacement program to protect the Department's investment in facilities and equipment and to sustain efficient and reliable facility maintenance and operations. The program is targeted at slowing the deterioration of the equipment and structures in Department facilities. Specifically, the program includes interior space modifications, security system enhancements, refinishing gymnasium floors and bleachers, and the repair/replacement of furniture, fixtures, and equipment in the Department's facilities.

FY17 Approved Changes	Expenditures	FTEs
<b>FY16 Approved</b>	<b>869,587</b>	<b>0.50</b>
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	3,896	0.00
<b>FY17 Approved</b>	<b>873,483</b>	<b>0.50</b>

## Fixed Costs

Fixed Costs include costs associated with utilities, property insurance, Workers' Compensation insurance, and grants to the city of Takoma Park.

FY17 Approved Changes	Expenditures	FTEs
<b>FY16 Approved</b>	<b>3,897,499</b>	<b>0.00</b>
Decrease Cost: Utility rate decreases	(80,000)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	231,419	0.00
<b>FY17 Approved</b>	<b>4,048,918</b>	<b>0.00</b>



## Administration/Policy Management

The Department's Administration staff provides the management and supervisory oversight to accomplish the agency's mission, goals, and objectives. This team includes the Department's senior managers and staff who provide policy development, accountability, evaluation, and planning.

Capital Programs (CIP): Within the Office of the Director, this staff manages the Department's long-range facility planning efforts and the Capital Improvement Program, or CIP, to include the development of new facilities and the renovation and modernization of existing recreation facilities.

FY17 Approved Changes	Expenditures	FTEs
<b>FY16 Approved</b>	<b>1,612,799</b>	<b>14.00</b>
Increase Cost: Convert One Temporary Position to Permanent Merit Position	14,884	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	345,347	0.33
<b>FY17 Approved</b>	<b>1,973,030</b>	<b>14.33</b>

## Youth Development Programs

In support of the County Executive's Positive Youth Development Initiative, Montgomery County Recreation's Youth Development Team is generating an enhanced and vibrant approach to service delivery that reaches out to all young people while targeting vulnerable youth. Program staff delivers a wide variety of teen and youth programs, which take place in high schools, middle, and elementary schools, meeting youth where they are and providing safe environments. These include High School Rec Zones, Excel Beyond the Bell, Rec Extra, Teen Works, Youth Advisory Committee, and a wide variety of teen cafes, events, and activities. Many of these activities are in partnership with Montgomery County Public Schools and the Montgomery County Collaboration Council.

The Youth Development Team uses recreation to ensure young people are productive, healthy, and connected during out-of-school time. Our positive youth development strategies include opportunities, programs, and services which emphasize health & wellness, youth leadership & social equity, workforce development, and connection to caring adult role models.

Program Performance Measures	Actual FY14	Actual FY15	Estimated FY16	Target FY17	Target FY18
Percent of Excel Beyond the Bell youth participating multiple years	71	70	72	72	72
Percent of Excel Beyond the Bell youth reporting making positive life choices	84	84	85	85	85

FY17 Approved Changes	Expenditures	FTEs
<b>FY16 Approved</b>	<b>3,744,827</b>	<b>61.01</b>
Increase Cost: Increase County Funding for Collaboration Council for Excel Beyond the Bell due to Changing Priorities of Governor's Office for Children	271,000	0.00
Add: Child First Elementary School After School Pilot	240,000	5.84
Add: Anti-Gang Initiative - Year Round Outdoor Soccer League For At Risk Youth	167,398	2.28
Enhance: Add one Excel Beyond the Bell site at Francis Scott Key Middle School	120,000	3.22
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	19,420	2.60
<b>FY17 Approved</b>	<b>4,562,645</b>	<b>74.95</b>

## Budget Summary

	Actual FY15	Budget FY16	Estimate FY16	Approved FY17	%Chg Bud/App
<b>RECREATION</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	15,439,816	16,135,833	15,904,646	17,496,136	8.4 %
Employee Benefits	3,809,062	3,998,254	3,998,258	4,181,532	4.6 %
<b>Recreation Personnel Costs</b>	<b>19,248,878</b>	<b>20,134,087</b>	<b>19,902,904</b>	<b>21,677,668</b>	<b>7.7 %</b>
Operating Expenses	10,553,316	12,205,147	12,157,147	12,530,030	2.7 %
<b>Recreation Expenditures</b>	<b>29,802,194</b>	<b>32,339,234</b>	<b>32,060,051</b>	<b>34,207,698</b>	<b>5.8 %</b>
<b>PERSONNEL</b>					
Full-Time	109	112	112	129	15.2 %
Part-Time	1	0	0	6	---
FTEs	410.37	413.78	413.78	436.95	5.6 %
<b>REVENUES</b>					
Facility Rental Fees	780,568	794,600	794,600	794,600	---
Investment Income	11,567	10,940	26,150	26,150	139.0 %
Miscellaneous Revenues	190,182	84,365	84,365	84,365	---
Miscellaneous Revenues - Parks ActiveNet	0	102,263	102,263	45,232	-55.8 %
Other Charges/Fees	(140)	0	0	0	---
Property Tax	34,586,397	35,717,163	35,719,851	37,432,378	4.8 %
Recreation Fee Subsidy	0	0	(1,000,000)	(1,000,000)	---
Recreation Fees	9,215,624	10,465,942	10,965,942	10,965,942	4.8 %
<b>Recreation Revenues</b>	<b>44,784,198</b>	<b>47,175,273</b>	<b>46,693,171</b>	<b>48,348,667</b>	<b>2.5 %</b>
<b>GRANT FUND - MCG</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	68,206	68,437	68,437	74,502	8.9 %
Employee Benefits	7,554	5,235	5,235	5,699	8.9 %
<b>Grant Fund - MCG Personnel Costs</b>	<b>75,760</b>	<b>73,672</b>	<b>73,672</b>	<b>80,201</b>	<b>8.9 %</b>
<b>Grant Fund - MCG Expenditures</b>	<b>75,760</b>	<b>73,672</b>	<b>73,672</b>	<b>80,201</b>	<b>8.9 %</b>
<b>PERSONNEL</b>					
Full-Time	0	0	0	0	---
Part-Time	0	0	0	0	---
FTEs	3.14	3.51	3.51	3.82	8.8 %
<b>REVENUES</b>					
Federal Grants	0	73,672	73,672	80,201	8.9 %
<b>Grant Fund - MCG Revenues</b>	<b>0</b>	<b>73,672</b>	<b>73,672</b>	<b>80,201</b>	<b>8.9 %</b>
<b>DEPARTMENT TOTALS</b>					
<b>Total Expenditures</b>	<b>29,877,954</b>	<b>32,412,906</b>	<b>32,133,723</b>	<b>34,287,899</b>	<b>5.8 %</b>
<b>Total Full-Time Positions</b>	<b>109</b>	<b>112</b>	<b>112</b>	<b>129</b>	<b>15.2 %</b>
<b>Total Part-Time Positions</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>6</b>	<b>---</b>
<b>Total FTEs</b>	<b>413.51</b>	<b>417.29</b>	<b>417.29</b>	<b>440.77</b>	<b>5.6 %</b>
<b>Total Revenues</b>	<b>44,784,198</b>	<b>47,248,945</b>	<b>46,766,843</b>	<b>48,428,868</b>	<b>2.5 %</b>

## FY17 Approved Changes

	Expenditures	FTEs
<b>RECREATION</b>		
<b>FY16 ORIGINAL APPROPRIATION</b>	<b>32,339,234</b>	<b>413.78</b>
<b>Changes (with service impacts)</b>		
Add: Open North Potomac Community Recreation Center [Recreation Areas and Community Centers]	425,696	4.62
Add: Child First Elementary School After School Pilot [Youth Development Programs]	240,000	5.84
Add: Anti-Gang Initiative - Year Round Outdoor Soccer League For At Risk Youth [Youth Development Programs]	167,398	2.28



	Expenditures	FTEs
Add: Senior Center at North Potomac [Senior Adult Programs]	145,211	2.94
Enhance: Add one Excel Beyond the Bell site at Francis Scott Key Middle School [Youth Development Programs]	120,000	3.22
Add: Re-open Ross Boddy Neighborhood Recreation Center [Recreation Areas and Community Centers]	113,138	2.62
<b><u>Other Adjustments (with no service impacts)</u></b>		
Increase Cost: Convert 13 Temporary Positions to Permanent Merit Positions [Recreation Areas and Community Centers]	542,560	2.32
Increase Cost: FY17 Compensation Adjustment	520,020	0.00
Increase Cost: Increase County Funding for Collaboration Council for Excel Beyond the Bell due to Changing Priorities of Governor's Office for Children [Youth Development Programs]	271,000	0.00
Increase Cost: Convert Four Temporary Positions to Permanent Merit Positions [Aquatics]	174,459	0.00
Increase Cost: Group Insurance Adjustment	68,500	0.00
Increase Cost: Charges from Department of Finance for Accountant/Auditor Position [Management Services]	42,010	0.33
Increase Cost: Risk Management Adjustment	24,403	0.00
Increase Cost: Convert One Temporary Position to Permanent Merit Position [Countywide Programs]	17,180	0.00
Increase Cost: Convert One Temporary Position to Permanent Merit Position [Administration/Policy Management]	14,884	0.00
Increase Cost: Contractual Services Increase	7,100	0.00
Increase Cost: Motor Pool Adjustment	2,441	0.00
Increase Cost: Printing and Mail	1,801	0.00
Decrease Cost: Increase Lapse [Recreation Areas and Community Centers]	(52,575)	0.00
Decrease Cost: Reduce Jewish Council for the Aging Trips to Level of Actual Participation [Senior Adult Programs]	(60,600)	0.00
Decrease Cost: Utility rate decreases [Fixed Costs]	(80,000)	0.00
Decrease Cost: Elimination of One-Time Items Approved in FY16	(88,000)	0.00
Shift: Telecommunications to the Telecommunications Non-Departmental Account [Management Services]	(125,300)	0.00
Decrease Cost: Retirement Adjustment	(127,212)	0.00
Decrease Cost: Annualization of FY16 Personnel Costs	(147,806)	0.00
Decrease Cost: activeMontgomery Expenses [Management Services]	(347,844)	(1.00)
<b>FY17 APPROVED</b>	<b>34,207,698</b>	<b>436.95</b>

## GRANT FUND - MCG

<b>FY16 ORIGINAL APPROPRIATION</b>	<b>73,672</b>	<b>3.51</b>
<b><u>Other Adjustments (with no service impacts)</u></b>		
Increase Cost: Annualization of FY16 Personnel Costs [Senior Adult Programs]	6,529	0.31
<b>FY17 APPROVED</b>	<b>80,201</b>	<b>3.82</b>

## Program Summary

Program Name	FY16 APPR		FY17 APPR	
	Expenditures	FTEs	Expenditures	FTEs
Aquatics	5,975,646	119.62	6,175,490	120.62
Countywide Programs	5,632,163	81.44	5,554,539	77.84
Recreation Areas and Community Centers	5,203,345	92.32	5,738,442	99.86
Senior Adult Programs	1,831,810	22.26	2,053,923	26.20
Recreation Outreach Services	496,640	5.92	506,146	5.92
Management Services	3,148,590	20.22	2,801,283	20.55
Planned Lifecycle Asset Replacement (PLAR)	869,587	0.50	873,483	0.50
Fixed Costs	3,897,499	0.00	4,048,918	0.00
Administration/Policy Management	1,612,799	14.00	1,973,030	14.33
Youth Development Programs	3,744,827	61.01	4,562,645	74.95
<b>Total</b>	<b>32,412,906</b>	<b>417.29</b>	<b>34,287,899</b>	<b>440.77</b>

## Charges to Other Departments

Charged Department	Charged Fund	FY16	FY17
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			Total\$	FTEs	Total\$	FTEs
<b>RECREATION</b>						
Urban Districts	Silver Spring Urban District		155,903	0.90	151,479	0.90
Health and Human Services	Grant Fund		73,672	3.51	0	0.00
CIP	Capital Fund		58,605	0.50	62,501	0.50
<b>Total</b>			<b>288,180</b>	<b>4.91</b>	<b>213,980</b>	<b>1.40</b>

## Future Fiscal Impacts

Title	CC APPROVED (\$000s)					
	FY17	FY18	FY19	FY20	FY21	FY22
<b>RECREATION</b>						
<b>EXPENDITURES</b>						
<b>FY17 Approved</b>	<b>34,208</b>	<b>34,208</b>	<b>34,208</b>	<b>34,208</b>	<b>34,208</b>	<b>34,208</b>
No inflation or compensation change is included in outyear projections.						
<b>Annualization of Positions Approved in FY17</b>	<b>0</b>	<b>828</b>	<b>828</b>	<b>828</b>	<b>828</b>	<b>828</b>
Reflects the annualization of positions added in the FY17 budget, including conversion of temporary positions to permanent merit positions, as well as positions associated with the opening of the North Potomac Community Recreation Center, the re-opening of the Ross Boddy Neighborhood Recreation Center, a new year-round outdoor Soccer League for at risk youth, one additional Excel Beyond the Bell site, and two new Child First sites.						
<b>Elimination of One-Time Items Approved in FY17</b>	<b>0</b>	<b>(83)</b>	<b>(83)</b>	<b>(83)</b>	<b>(83)</b>	<b>(83)</b>
Reflects one-time operating expenses from FY17 that are eliminated in subsequent years for the opening of the North Potomac Community Recreation Center and the re-opening of the Ross Boddy Neighborhood Recreation Center.						
<b>activeMontgomery Expenses</b>	<b>0</b>	<b>15</b>	<b>30</b>	<b>46</b>	<b>63</b>	<b>80</b>
Reflects an increase in activeMontgomery transaction fees over time.						
<b>Annualization of Operating Expenses for Additional Excel Beyond the Bell Site</b>	<b>0</b>	<b>43</b>	<b>43</b>	<b>43</b>	<b>43</b>	<b>43</b>
This annualizes operating expenses associated with the implementation of an additional Excel Beyond the Bell site in FY17.						
<b>Annualization of Operating Expenses for Two Child First Sites</b>	<b>0</b>	<b>114</b>	<b>114</b>	<b>114</b>	<b>114</b>	<b>114</b>
This annualizes operating expenses associated with the implementation of two Child First sites in FY17.						
<b>Labor Contracts</b>	<b>0</b>	<b>79</b>	<b>79</b>	<b>79</b>	<b>79</b>	<b>79</b>
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
<b>Good Hope Neighborhood Recreation Center (P720918)</b>	<b>0</b>	<b>66</b>	<b>149</b>	<b>149</b>	<b>149</b>	<b>149</b>
<b>Wheaton Library and Recreation Center (P361202)</b>	<b>0</b>	<b>0</b>	<b>986</b>	<b>946</b>	<b>946</b>	<b>946</b>
<b>Subtotal Expenditures</b>	<b>34,208</b>	<b>35,271</b>	<b>36,355</b>	<b>36,331</b>	<b>36,348</b>	<b>36,365</b>

## Annualization of Personnel Costs and FTEs

	FY17 Approved		FY18 Annualized	
	Expenditures	FTEs	Expenditures	FTEs
Open North Potomac Community Recreation Center	143,774	4.62	187,113	4.62
Re-open Ross Boddy Neighborhood Recreation Center	42,913	2.62	57,218	2.62
Senior Center at North Potomac	111,365	2.94	133,637	2.94
Anti-Gang Initiative - Year Round Outdoor Soccer League For At Risk Youth	95,643	2.28	116,881	2.28
Convert 13 Temporary Positions to Permanent Merit Positions	542,560	2.32	1,082,735	2.32
Add one Excel Beyond the Bell site at Francis Scott Key Middle School	71,206	3.22	144,876	3.22
Child First - Changes to Implement Like Excel Beyond the Bell	101,122	5.84	213,652	5.84
<b>Total</b>	<b>1,108,583</b>	<b>23.84</b>	<b>1,936,112</b>	<b>23.84</b>