



Montgomery College

Mission Statement

Montgomery College provides postsecondary educational programs from campuses located in Takoma Park/Silver Spring, Rockville, and Germantown. It serves four broad groups of students:

- Those who want the first two years of a university education, either for an associate's degree or preparatory to another program;
- Those who want to prepare for a career not requiring a bachelor's degree;
- Highly capable high school juniors and seniors who participate in special programs; and
- Adults who want to continue their education, either to improve job skills or for personal enrichment.

Budget Overview

The total recommended FY17 Operating Budget for Montgomery College is \$308.0 million, a decrease of \$1.9 million or 0.6 percent from the FY16 approved budget of \$309.9 million. The decline is due to a \$4.0 million reduction in the requested budget of the Major Facilities Reserve Fund. The County Executive recommendation funds 97.5 percent of the College's request and provides an affordable and sustainable level of support.

The County Executive recommends a total County contribution of \$130.3 million, which represents an increase of \$2.0 million, or 1.6 percent, over the FY16 approved budget.

On a per-full-time equivalent student basis, the County Executive's recommended local funding is a 3.3 percent increase for the College compared to the FY16 approved budget, and a 50.0 percent increase compared to FY13. Overall, the College's Current Fund County contribution has grown 36.8 percent since FY13 as enrollment has declined 8.8 percent.

Related Current Fund revenues (excluding the County contribution) are \$122.2 million, which represents an increase of \$5.4 million, or 4.6 percent, compared to the approved FY16 budget.

In addition to the total recommended Operating Budget for the College, the agency's Capital Improvement Program (CIP) requires current revenue funding. Approximately \$6.7 million in FY17 current revenues is assumed in the FY17-22 CIP.

Montgomery College's budget request is not detailed in this document. The College budget request may be obtained by contacting the Office of Budget and Management Studies, Montgomery College, 900 Hungerford Drive, Room 345, Rockville, Maryland 20850, phone 240.567.7290, or may be found on the College's web site at www.montgomerycollege.edu/Departments/budget.

State law requires the Board of Trustees and the President to prepare and submit operating and capital budgets to the County Council. The operating budget request is normally submitted to the Council and County Executive in January each year. After final action by the Council in May, the Board adopts the approved budget in June. The College's approved budget is included in the Council Approved FY17 Operating and Capital Budgets and is prepared by the Office of Management and Budget in July.

The College prepared an FY17 budget requesting additional local funding of \$10.0 million, an increase of 7.8 percent from the approved FY16 budget. The College's request assumes a \$4/\$8/\$12 per semester hour (in-county, in-state, out-of-state) tuition increase for students.

The Executive relies on the Board of Trustees to determine the most appropriate manner and use to deliver educational services within its recommended budget appropriations.

Spending Affordability Guidelines

In February 2016, the Council approved FY17 Spending Affordability Guidelines (SAG) of \$171.9 million (net of tuition) for the tax-supported funds of Montgomery College. The Board of Trustees requested \$171.6 million (net of tuition and fees), \$0.3 million below the guideline.

Enrollment

Current fund enrollment is projected by the College to decrease in FY17 and is estimated by the College for FY17 at 16,418 full-time equivalent students (FTES) in credit programs. An FTES enrollment for one year is calculated as the total number of credit hours divided by 30. The College projects a 1.7 percent decrease in FY17 in FTES enrollment compared to its FY16 estimate of 16,701 FTES. The College projects enrollment to level out and then begin to increase slightly through FY21, with projections assuming approval of the proposed renovation and construction schedule in the Capital Improvements Program.

Tuition

For FY17, the College request is based on an increase to tuition fees of \$4 per semester hour, from \$118 to \$122, for County residents; a \$8 per semester hour increase for State residents to \$249; and a \$12 per semester hour increase for out-of-state residents to \$344. The County Executive's recommended budget assumes this increase is adopted.

The consolidated fee for all students would remain at 20 percent of tuition along with per-credit fees for technology (\$5), the Major Facilities Reserve Fund (\$5) and transportation (\$6). The College has proposed a \$1 per-credit increase to the transportation fee, increasing it to \$7 per credit. The Board of Trustees will make tuition and fee decisions in April 2016.

Tuition and other student fees represent approximately 32.9 percent of the revenue proposed by the County Executive to fund the FY17 budget, compared to 32.3 percent of revenues assumed in the FY16 approved budget.

State Funding

The total amount of State funding assumed in the Executive's Recommended FY17 budget is estimated to be \$42.3 million. It is comprised of \$36.1 million allocated to the Current Fund and \$6.1 million to the Workforce and Development Fund. The College allocates formula funds to the Current Fund and Continuing Education Fund based on the proportionate share of FTE students enrolled in each category.

Tax-Supported Funds

The County Executive recommends a total appropriation of \$256.4 million in the three tax-supported funds (Current, Emergency Plant Maintenance and Repair, and Tax-Supported Grants). This amount is an increase of \$4.2 million or 1.7 percent more than the \$252.2 million approved in FY16.

Current Fund

In the Current Fund, the County Executive is recommending an appropriation of \$256.3 million, an increase of \$4.9 million or 1.9 percent over the \$251.5 million approved in FY16. This recommendation is based on the College's estimated tuition and fees, which includes the increases in tuition rates recommended above. The Executive's recommendation increases local funding to the College by \$2.0 million, or 1.6 percent, in the Current Fund. In addition, the County Executive recommends \$4.5 million in spending from the College's Current Fund fund balance.

Emergency Plant Maintenance and Repair Fund

The Emergency Plant Maintenance and Repair Fund provides for unanticipated expenditures to make emergency repairs not funded elsewhere in the budget. The County Executive recommends the Board's request, an appropriation of \$350,000, the same level as the FY16 approved budget.

Tax-Supported Grant Fund

The Tax-Supported Grant Fund provides for community needs not met elsewhere. The County Executive recommends the Board's request, an appropriation of \$400,000, to support the College's adult literacy programs.

Other Funds

Cable Television

The College requests and the County Executive recommends an appropriation of \$1.7 million for the Cable Television Fund, which provides for production and operation of the College's higher education channel on the County's cable system. The requested amount would provide instructional programs and public service offerings by the College to the community. Additional detail on the College's Cable budget can be found in the Cable Communications Plan in section 64-1.

Special Funds

The College's Workforce Development and Continuing Education Fund is supported by a combination of student tuition and fees and State reimbursements, which are based on the most recent actual FTES enrollment, which for developing the FY17 budget is FY15. The County Executive recognizes the importance of higher education to the economic development of Montgomery County and recommends the Board's request, an appropriation of \$18.6 million for this Fund, a \$0.1 million decrease compared to FY16.

In prior years, the Auxiliary Enterprises Fund included the Bookstore, the Child Care Center, and Food Services. For FY17, the College is privatizing the Bookstore and converting the three location Child Care Center to a one-location academic program, and removing both from the Auxiliary Enterprises Fund. For FY17, the College requests and the County Executive recommends an appropriation of \$2.7 million for this fund, a reduction of \$2.7 million, or 50.2 percent.

The Grants and Contracts Fund includes grants and contracts received by the College from all sources. The College requests and the County Executive recommends an appropriation of \$19.8 million for this fund.

Linkage to County Result Areas

While this program area supports all eight of the County Result Areas, the following are emphasized:

- ◆ Children Prepared to Live and Learn
- ◆ Strong and Vibrant Economy
- ◆ Vital Living for All of Our Residents

Program Contacts

Contact Linda Hickey of the Montgomery College at 240.567.7292 or Richard H. Harris of the Office of Management and Budget at 240.777.2795 for more information regarding this agency's operating budget.

Budget Summary

	Actual FY15	Budget FY16	Estimate FY16	REC FY17	%Chg Bud/Rec
CURRENT FUND MC					
EXPENDITURES					
Salaries and Wages	0	0	0	0	---
Employee Benefits	0	0	0	0	---
Current Fund MC Personnel Costs	0	0	0	0	---
Operating Expenses	237,407,591	251,468,195	247,272,724	256,317,779	1.9 %
Current Fund MC Expenditures	237,407,591	251,468,195	247,272,724	256,317,779	1.9 %
PERSONNEL					
Full-Time	0	0	0	0	---
Part-Time	0	0	0	0	---
FTEs	1,785.10	1,793.10	1,793.10	1,805.10	0.7 %
REVENUES					
Current Fund: Interest	78,379	55,000	55,000	55,000	---
Current Fund: Other Revenue	1,664,838	1,135,000	1,097,013	1,459,000	28.5 %
Current Fund: Performing Arts Center	66,653	135,000	105,000	135,000	---
Fed. State & Priv. Gifts & Grants	253,422	325,000	325,000	325,000	---
Other Student Fees: Current Fund	1,387,109	1,395,656	1,381,699	1,511,963	8.3 %
State Aid	32,974,238	33,981,176	33,981,176	36,141,583	6.4 %
Tuition and Fees: Current Fund	80,035,570	79,792,029	78,994,109	82,558,951	3.5 %
Current Fund MC Revenues	116,460,209	116,818,861	115,938,997	122,186,497	4.6 %

EMERGENCY REPAIR FUND

EXPENDITURES

Salaries and Wages	0	0	0	0	---
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	Actual FY15	Budget FY16	Estimate FY16	REC FY17	%Chg Bud/Rec
Employee Benefits	0	0	0	0	---
Emergency Repair Fund Personnel Costs	0	0	0	0	---
Operating Expenses	349,989	350,000	154,327	350,000	---
Emergency Repair Fund Expenditures	349,989	350,000	154,327	350,000	---
PERSONNEL					
Full-Time	0	0	0	0	---
Part-Time	0	0	0	0	---
FTEs	0.00	0.00	0.00	0.00	---
REVENUES					
EPMRF: Investment Income Non-Pooled	1,559	0	0	0	---
Emergency Repair Fund Revenues	1,559	0	0	0	---

GRANT FUND MC

EXPENDITURES

Salaries and Wages	0	0	0	0	---
Employee Benefits	0	0	0	0	---
Grant Fund MC Personnel Costs	0	0	0	0	---
Operating Expenses	10,796,833	19,773,000	12,000,000	19,773,000	---
Grant Fund MC Expenditures	10,796,833	19,773,000	12,000,000	19,773,000	---

PERSONNEL

Full-Time	0	0	0	0	---
Part-Time	0	0	0	0	---
FTEs	0.00	0.00	0.00	0.00	---

REVENUES

Federal/State/Private Grants	10,796,833	19,773,000	12,000,000	19,773,000	---
Grant Fund MC Revenues	10,796,833	19,773,000	12,000,000	19,773,000	---

AUXILIARY FUND

EXPENDITURES

Salaries and Wages	0	0	0	0	---
Employee Benefits	0	0	0	0	---
Auxiliary Fund Personnel Costs	0	0	0	0	---
Operating Expenses	4,650,970	5,414,054	4,312,000	2,695,000	-50.2 %
Auxiliary Fund Expenditures	4,650,970	5,414,054	4,312,000	2,695,000	-50.2 %

PERSONNEL

Full-Time	0	0	0	0	---
Part-Time	0	0	0	0	---
FTEs	50.00	50.00	50.00	10.00	-80.0 %

REVENUES

Auxiliary Fund: Interest Income	6,770	4,000	0	4,000	---
Other Revenues: Miscellaneous	1,185,143	1,608,000	1,198,320	991,000	-38.4 %
Sales	2,904,802	3,162,200	2,589,000	1,545,000	-51.1 %
Auxiliary Fund Revenues	4,096,715	4,774,200	3,787,320	2,540,000	-46.8 %

WORKFORCE DEVELOPMENT & CONTINUING ED

EXPENDITURES

Salaries and Wages	0	0	0	0	---
Employee Benefits	0	0	0	0	---
Workforce Development & Continuing Ed Personnel Costs	0	0	0	0	---
Operating Expenses	14,585,747	18,675,686	14,030,610	18,560,870	-0.6 %
Workforce Development & Continuing Ed Expenditures	14,585,747	18,675,686	14,030,610	18,560,870	-0.6 %

PERSONNEL

Full-Time	0	0	0	0	---
Part-Time	0	0	0	0	---
FTEs	93.50	93.50	93.50	93.50	---

	Actual FY15	Budget FY16	Estimate FY16	REC FY17	%Chg Bud/Rec
REVENUES					
Other Revenues: Interest	8,977	8,000	11,000	10,000	25.0 %
Other Revenues; Miscellaneous	165,528	380,000	100,000	268,982	-29.2 %
State Aid	6,370,003	5,971,322	6,019,610	6,122,792	2.5 %
Tuition and Fees: Continuing Education	7,059,670	9,843,000	7,400,000	10,335,150	5.0 %
Workforce Development & Continuing Ed Revenues	13,604,178	16,202,322	13,530,610	16,736,924	3.3 %

CABLE TELEVISION FUND

EXPENDITURES

Salaries and Wages	0	0	0	0	---
Employee Benefits	0	0	0	0	---
Cable Television Fund Personnel Costs	0	0	0	0	---
Operating Expenses	1,454,767	1,634,073	1,617,420	1,715,732	5.0 %
Cable Television Fund Expenditures	1,454,767	1,634,073	1,617,420	1,715,732	5.0 %

PERSONNEL

Full-Time	0	0	0	0	---
Part-Time	0	0	0	0	---
FTEs	11.00	11.00	11.00	11.00	---

REVENUES

Cable: Other Revenue	6,753	0	750	0	---
Cable Television Fund Revenues	6,753	0	750	0	---

ENDOWMENT FUND

EXPENDITURES

Salaries and Wages	0	0	0	0	---
Employee Benefits	0	0	0	0	---
Endowment Fund Personnel Costs	0	0	0	0	---
Operating Expenses	0	263,000	0	263,000	---
Endowment Fund Expenditures	0	263,000	0	263,000	---

PERSONNEL

Full-Time	0	0	0	0	---
Part-Time	0	0	0	0	---
FTEs	0.00	0.00	0.00	0.00	---

REVENUES

Interest	1,231	1,000	1,200	1,000	---
Endowment Fund Revenues	1,231	1,000	1,200	1,000	---

MAJOR FACILITIES RESERVE FUND

EXPENDITURES

Salaries and Wages	0	0	0	0	---
Employee Benefits	0	0	0	0	---
Major Facilities Reserve Fund Personnel Costs	0	0	0	0	---
Operating Expenses	2,102,301	7,500,000	6,110,000	3,500,000	-53.3 %
Major Facilities Reserve Fund Expenditures	2,102,301	7,500,000	6,110,000	3,500,000	-53.3 %

PERSONNEL

Full-Time	0	0	0	0	---
Part-Time	0	0	0	0	---
FTEs	0.00	0.00	0.00	0.00	---

REVENUES

Interest Income	14,481	14,000	15,000	14,000	---
Student Fees	2,915,935	2,900,000	2,845,000	2,900,000	---
Major Facilities Reserve Fund Revenues	2,930,416	2,914,000	2,860,000	2,914,000	---

MC GRANTS TAX SUPPORTED FUND

EXPENDITURES

	Actual FY15	Budget FY16	Estimate FY16	REC FY17	%Chg Bud/Rec
Salaries and Wages	0	0	0	0	---
Employee Benefits	0	0	0	0	---
MC Grants Tax Supported Fund Personnel Costs	0	0	0	0	---
Operating Expenses	400,000	400,000	400,000	400,000	---
MC Grants Tax Supported Fund Expenditures	400,000	400,000	400,000	400,000	---
PERSONNEL					
Full-Time	0	0	0	0	---
Part-Time	0	0	0	0	---
FTEs	0.00	0.00	0.00	0.00	---
REVENUES					
TRANSPORTATION FUND					
EXPENDITURES					
Salaries and Wages	0	0	0	0	---
Employee Benefits	0	0	0	0	---
Transportation Fund Personnel Costs	0	0	0	0	---
Operating Expenses	2,990,349	4,400,000	3,268,000	4,400,000	---
Transportation Fund Expenditures	2,990,349	4,400,000	3,268,000	4,400,000	---
PERSONNEL					
Full-Time	0	0	0	0	---
Part-Time	0	0	0	0	---
FTEs	1.00	1.00	1.00	1.00	---
REVENUES					
Miscellaneous Other	223,208	270,000	240,000	202,000	-25.2 %
Student Fees	2,811,813	3,875,000	3,350,000	3,654,000	-5.7 %
Transportation Fund Revenues	3,035,021	4,145,000	3,590,000	3,856,000	-7.0 %
DEPARTMENT TOTALS					
Total Expenditures	274,738,547	309,878,008	289,165,081	307,975,381	-0.6 %
Total Full-Time Positions	0	0	0	0	---
Total Part-Time Positions	0	0	0	0	---
Total FTEs	1,940.60	1,948.60	1,948.60	1,920.60	-1.4 %
Total Revenues	150,932,915	164,628,383	151,708,877	168,007,421	2.1 %

PERFORMANCE MEASURES FOR MONTGOMERY COLLEGE

The Maryland Higher Education Commission (MHEC) requires an annual report ("Performance Accountability Report" [PAR]) from the state's community colleges that updates institutional progress on several broad goals that are part of the State Plan for Postsecondary Education. Those goals are accompanied by 35 Indicators on which community colleges set targets ("benchmarks") for the end of the five-year cycle. A selection of some of those Indicators is provided here as Performance Measures for Montgomery College. ** As of February, 2016, two additional Measures have been added as part of "Quality and Effectiveness" to reflect *retention, graduation, and transfer*.

Accessibility and Affordability

	<u>FY 2010</u>	<u>FY 2011</u>	<u>FY 2012</u>	<u>FY 2013</u>	<u>FY 2014</u>	<u>Target FY 2015</u>
Annual unduplicated headcount						
Credit Students	37,510	37,391	38,197	38,014	36,238	41,636
Non-credit Students	24,881	23,624	25,050	24,395	24,697	25,435
						<u>Target - Fall 2015</u>
MC Share of Montgomery County Residents in MD Colleges	49.2%	45.1%	46.0%	43.1%	43.1%	52.0%
						<u>Target FY 2015</u>
Enrollment in online courses	14,417	15,790	17,315	18,829	16,300	15,234
						<u>Target FY 2015</u>
MC Tuition & Fees as pct. of MD public four-year colleges	56.7%	56.0%	55.1%	53.8%	53.9%	57.0%

Quality and Effectiveness

	<u>Grads of 2002</u>	<u>Grads of 2005</u>	<u>Grads of 2008</u>	<u>Grads of 2011</u>	<u>Grads of 2014</u>	<u>Grads of 2014</u>
Graduate satisfaction with educational goal achievement	97.0%	93.0%	98.0%	97.0%	97.0%	92.0%
Graduate satisfaction with preparation for transfer	88.0%	91.0%	77.4%	78.1%	82.7%	90.0%
						<u>Spring 2015</u>
Non-returning students' goal attainment	82.0%	82.0%	74.0%	81.0%	79.0%	82.0%

Diversity

	<u>Fall 2010</u>	<u>Fall 2011</u>	<u>Fall 2012</u>	<u>Fall 2013</u>	<u>Fall 2014</u>	<u>Fall 2015</u>
Minority student enrollment						
MC minority percent	64.2%	68.0%	70.1%	71.3%	72.3%	68.0%
Minority pct. of county adults	48.3%	48.6%	49.3%	50.3%	51.3%	
Minority percent of FT faculty	29.5%	29.4%	31.9%	32.8%	32.4%	32.0%
Minority percent of admin/prof.staff	38.4%	40.1%	42.5%	42.8%	38.0%	42.0%

PERFORMANCE MEASURES FOR MONTGOMERY COLLEGE

Economic Growth and Workforce Development

	Grads of 2002	Grads of 2005	Grads of 2008	Grads of 2011	Grads of 2014	Grads of 2014
Graduate satisfaction with job preparation	79.0%	89.0%	83.0%	69.0%	92.0%	85.0%
	<u>FY 2010</u>	<u>FY 2011</u>	<u>FY 2012</u>	<u>FY 2013</u>	<u>FY 2014</u>	<u>FY 2015</u>
Licensure exam pass rates						
Radiologic Technology	94.0%	94.0%	100.0%	100.0%	94.0%	90.0%
Nursing	95.2%	84.8%	93.0%	89.7%	84.0%	90.0%
Physical Therapy Asst.	83.0%	93.0%	94.0%	93.0%	100.0%	80.0%
Contract Training Courses						
Annual unduplicated headcount	1,864	2,681	3,133	2,889	4,378	3,500
Annual enrollment in courses	4,202	3,861	6,544	6,563	8,392	6,000

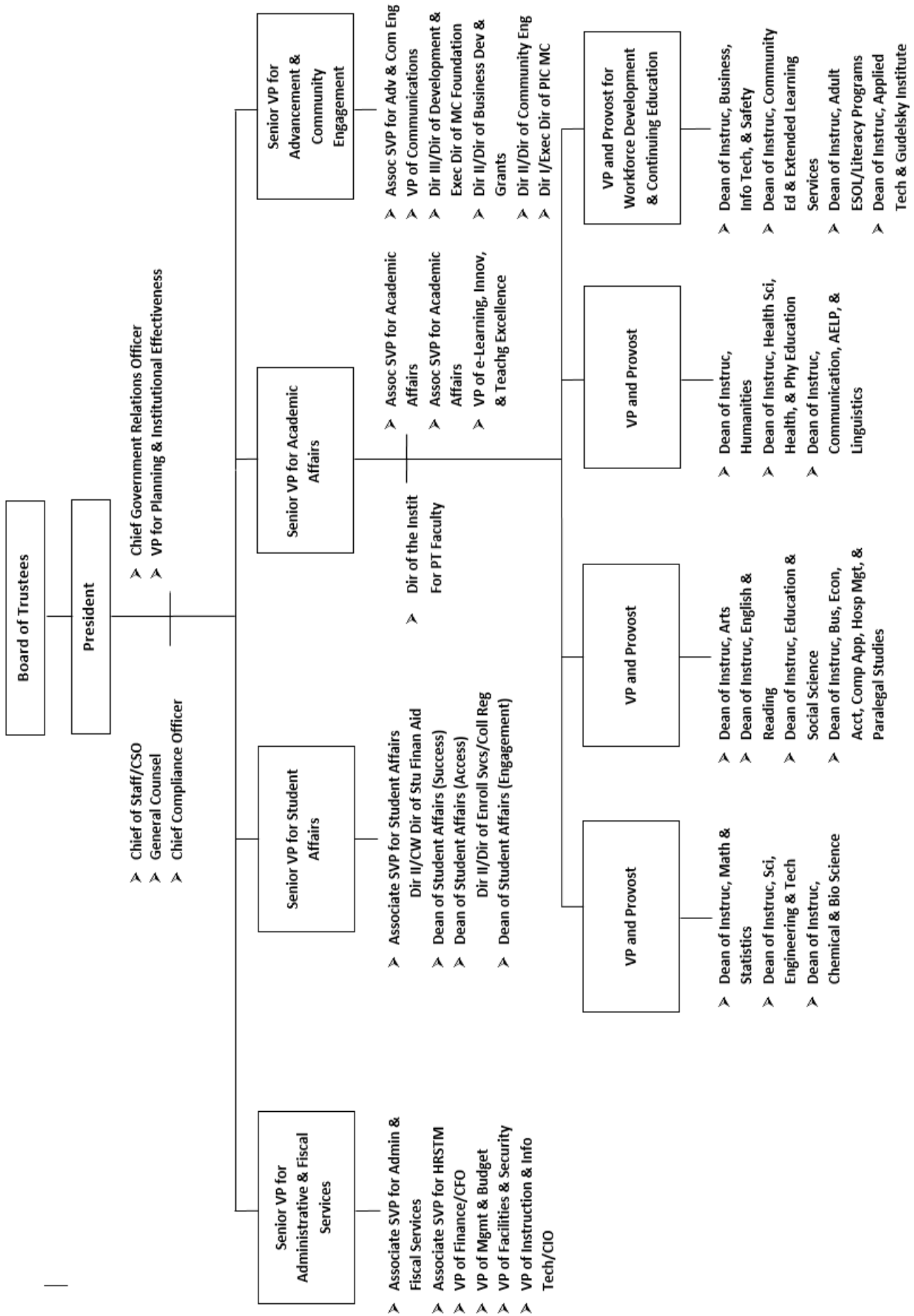
Community Outreach and Impact

	<u>FY 2010</u>	<u>FY 2011</u>	<u>FY 2012</u>	<u>FY 2013</u>	<u>FY 2014</u>	<u>FY 2015</u>
Noncredit community service and lifelong learning						
Annual unduplicated headcount	9,508	11,903	9,409	8,572	8,673	12,000
Annual enrollment in courses	18,889	17,756	13,800	12,443	13,885	19,000
Noncredit basic skills and literacy						
Annual unduplicated headcount	6,252	6,619	6,634	7,655	6,752	6,400
Annual enrollment in courses	11,022	11,910	12,521	13,933	11,879	11,000

Effective Use of Public Funding

	<u>FY 2010</u>	<u>FY 2011</u>	<u>FY 2012</u>	<u>FY 2013</u>	<u>FY 2014</u>	<u>FY 2015</u>
Expenditures on Instruction as a percent of total expenditures	40.9%	41.4%	41.4%	34.7%	34.0%	41.0%
Expenditures on Instruction + Academic Support as percent of total	53.3%	53.7%	52.3%	51.1%	50.5%	54.0%

Montgomery College Organizational Chart



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