



Health and Human Services

Mission Statement

The Department of Health and Human Services (HHS) assures delivery of a full array of services to address the somatic and behavioral health, economic and housing security, and other emergent needs of Montgomery County residents. To achieve this, the Department (directly and/or via a network of community partners) develops and implements policies, procedures, programs, and services that: 1) offer customer-focused direct care and supports; 2) maximize financial and staffing resources to deliver services through effective management, coordination and pursuit of strategic funding opportunities; 3) pilot and evaluate innovative approaches to service delivery and systems integration; and 4) develop, enhance, and maintain a broad network of community-based organizations, public, and private agencies to promote and sustain partnerships, which increase the availability of needed services.

Budget Overview

The total recommended FY17 Operating Budget for the Department of Health and Human Services is \$291,341,530, an increase of \$2,347,931 or 0.81 percent from the FY16 Approved Budget of \$288,993,599. Personnel Costs comprise 56.66 percent of the budget for 1,376 full-time position(s) and 329 part-time position(s), and a total of 1,608.88 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 43.34 percent of the FY17 budget.

This net increase is related to a variety of program enhancements and additions, partially offset by efficiencies.

Linkage to County Result Areas

While this program area supports all eight of the County Result Areas, the following are emphasized:

- ◆ Affordable Housing in an Inclusive Community
- ◆ Children Prepared to Live and Learn
- ◆ Healthy and Sustainable Neighborhoods
- ◆ A Responsive, Accountable County Government
- ◆ Safe Streets and Secure Neighborhoods
- ◆ Vital Living for All of Our Residents

Department Performance Measures

Performance measures for this department are included below (where applicable), with multi-program measures displayed at the front of this section and program-specific measures shown with the relevant program. The FY16 estimates reflect funding based on the FY16 approved budget. The FY17 and FY18 figures are performance targets based on the FY17 recommended budget and funding for comparable service levels in FY18.

Measure	Actual FY14	Actual FY15	Estimated FY16	Target FY17	Target FY18
Multi-Program Measures					
Weighted percentage of DHHS customers satisfied with the services they received from DHHS staff	97.6	96.7	95.0	95.0	95.0
Weighted composite of HHS client cases that demonstrate beneficial impact from received services: Improved health and wellness (1-100 scale)	56.9	56.1	55.0	55.0	55.0
Weighted composite score of HHS client cases that demonstrate beneficial impact from received services: Greater independence (1-100 scale)	85.8	84.4	86.0	86.0	86.0
Weighted composite score of HHS client cases that demonstrate beneficial impact from received services: Risk mitigation (1-100 scale)	84.2	77.7	84.0	84.0	84.0

Measure	Actual	Actual	Estimated	Target	Target
	FY14	FY15	FY16	FY17	FY18
Percentage of reviewed HHS client cases that demonstrate beneficial impact from received services	95	92	92	92	92
Percentage of client cases needing assistance with multiple services for which effective team formation is documented (Quality Service Review)	86	87	71	75	75
Percentage of client cases needing assistance with multiple services for which effective team formation is documented (Service Integration Cases)	88	94	93	93	93
Percentage of client cases needing assistance with multiple services for which effective team functioning is documented (Quality Service Review) ¹	77	74	67	70	70
Percentage of client cases needing assistance with multiple services for which effective team functioning is documented (Service Integration Cases)	79	89	70	70	70

¹ Projected performance decline in this measure is attributed to larger caseloads matched with more complex client needs, resulting in less time to integrate others into decision-making and coordination.

Initiatives

- ★ The County Executive is fully supportive of ongoing work to establish a Mental Health Court in the Circuit and District Courts in FY17, which would require clinical support from the Department of Health and Human Services. If application to the Maryland Office of Problem-Solving Courts is successful, support for this function will be provided through a supplemental appropriation.
- ★ Add funding for a senior fellow to support the County's Age-Friendly Communities Initiative.
- ★ Add funds to provide additional mandated Adult Evaluation and Review (AERS) evaluations to identify available services to help seniors and adults with disabilities remain in the community while functioning at the highest possible level of independence and personal well-being.
- ★ Add funds to enhance Medical Adult Daycare subsidies, expanding service to 18 additional clients to attend an Adult Daycare program two days per week for socialization and medical supervision.
- ★ Enhance the Developmental Disability Supplement to support enrollment increases and service delivery for Developmental Disability providers.
- ★ Increase support for home delivered meals.
- ★ Continue funding support for the Children's Opportunity Fund jointly with Montgomery County Public Schools to address the social determinants that impact the achievement gap for vulnerable children.
- ★ Add funds to enhance implementation of the Building Educated Leaders for Life (BELL) program that provides summer academic and enrichment support for students who lack the reading and math skills to perform at grade level. This program is funded through a non-departmental account for the Children's Opportunity Fund in partnership with the Norman and Ruth Rales Foundation to support local fundraising efforts to raise additional funds.
- ★ Add funds to support school health staffing for the new Clarksburg/Damascus Middle School.
- ★ Add funds to support full-year operations of Somatic Health Services and positive youth development provided at Wheaton High School Wellness Center.
- ★ Add funds to support full-year operations of early childhood services in the Kennedy Cluster Project.
- ★ Add funds to enhance the Linkages to Learning Program at Maryvale Elementary School in Rockville.
- ★ Add funds to provide housing support for homeless unaccompanied minors.
- ★ Expand funding support for Family Navigation, Youth Services Bureau, and Pathways to Services programs in support of the Governor's new priorities for funding of Local Management Boards and targeting disconnected youth.
- ★ Add funds to support a unique public-private partnership leveraging State and private resources to preserve vital residential substance abuse treatment capacity at Avery Road Treatment Center at reduced taxpayer expense.

- ★ Add funds to support full-year operations of Intensive In-Home Stabilization Services, Adult Behavioral Health Enhancement implementation, and Shared Outpatient Contract implementation.
- ★ Add funds to enhance health services provided through the African American Health Program, Latino Health Initiative, and Asian American Health Initiative.
- ★ Add funds to support a new Citizenship and Immigrant Integration Services Program.
- ★ In addition to the funding for this Department, the recommended budget includes funds for community organizations that augment County services including \$774,570 for community organizations serving the disabled, \$1.0 million for organizations extending senior services, \$755,480 for organizations providing public health services, \$1.1 million for community organizations supplementing County behavioral health services, and \$2.2 million for organizations providing safety net services to County residents. These community organizations are critical to providing an effective network of services in a more cost-effective, culturally appropriate, and flexible way. Additionally, they are able to leverage community resources that are unavailable to County Government.
- ★ The Villages Coordinator has established relationships with 16 active and 9 emerging villages in the County, and consulted with 20 communities interested in starting a Village, providing technical assistance such as grant writing, access to financial resources, strategic planning, and community survey development. An outreach plan was developed and implemented in the Latino and faith based communities including the creation of a brochure, a webpage, and a monthly email list archived on the Washington Area Villages Exchange.
- ★ In August 2015, the County Executive received notice that the US Department of Veterans Affairs intends to lease space in the County to establish a Community Based Outpatient Clinic, following advocacy from the Commission on Veteran's Affairs
- ★ The Federal Transit Administration awarded the County a two-year, \$138,000 Enhancing Montgomery's Mobility grant to increase public awareness of transportation options for seniors and people with disabilities, and to help expand the pool of volunteer drivers in the County.

Accomplishments

- ☑ The Specialty Behavioral Health Services Adult Drug Court Treatment Program provided services to 121 offenders, and graduated 21 clients in FY15. On average, 65.5 percent of Adult Drug Court clients have co-occurring mental health and substance use disorders.
- ☑ Public Health staff monitored over 2,000 travelers from West Africa; initiated an Ebola hotline; and provided Ebola technical guidance for hospitals, first responders, clinics, schools, and other agencies, as part of the coordinated Federal, State and Regional response to the Ebola epidemic in West Africa.
- ☑ Provided primary care for 3,919 uninsured children in FY15 through the Care for Kids Program, a 30 percent increase over FY14 due in part to the number of unaccompanied minors entering the County.
- ☑ Performed 5,963 inspections of restaurant and other food service facilities, including 31 new facilities in FY15.
- ☑ Case managed 15,067 children in MCPS with chronic health conditions including asthma, diabetes and life threatening allergic reactions; and handled 580,388 student visits to MCPS health rooms during FY15. Eighty-eight (88) percent of visits resulted in children returning to class.
- ☑ In FY15, the Community Support Network's Autism Waiver Program provided service coordination to 252 Montgomery County Public School (MCPS) students. The program has had three consecutive "perfect" audit ratings from the State.
- ☑ In FY15, Child Welfare Services exceeded their goal for cases closed to custody and guardianship by 40 percent, reaching 42 cases closed as compared to the goal of 12 cases.
- ☑ The Montgomery County Children's Resource and Referral Center supported 49 family child care providers in FY15 in obtaining their National Association of Family Child Care (NAFCC) Accreditation through coaching, training, and quality enhancement grants. This has placed Montgomery County as the jurisdiction with the highest number of NAFCC accredited providers in Maryland.

- ✓ In FY15, Linkages to Learning served 5,450 County residents in 29 schools. Over 1,600 of these individuals participated in community education and development activities, and over 3,800 received comprehensive behavioral health and/or family case management services resulting in more than 86,000 unduplicated units of service, a 20 percent increase from FY14.
- ✓ The Street Outreach Network partnered with Imagination Stage to implement a culturally based and healing informed program that uses drama and arts to address the growing needs of children fleeing violence, and to highlight each child's resiliency.
- ✓ Collaborated with Prince George's County and the District of Columbia to establish a Region Coordinating Council on Homelessness to develop and implement an actionable plan to work towards permanently ending homelessness in the Washington Metropolitan Area.
- ✓ Montgomery County joined the Zero: 2016 Initiative, a follow-up to the 100,000 Homes Campaign designed to help communities end Veterans homelessness, with funding support for permanent housing to serve 35 homeless veterans and their families.
- ✓ In FY15, Special Needs Housing received more than 5,400 requests for emergency assistance and provided more than 3,700 emergency assistance grants totaling approximately \$2.9 million dollars to resolve housing and utility emergencies.

Productivity Improvements

- ✱ In FY15, Screening and Assessment Services for Children and Adolescents (SASCA) provided substance abuse screening and mental health assessments for 986 youth, and for the first time began providing services downcounty through the hire of a Spanish speaking psychiatric nurse for the Silver Spring clinic. Since SASCA began providing clinical case management services in the diversion program to support the completion of treatment, recidivism rates have decreased from 12 percent in FY13 to 6 percent in FY15.
- ✱ The Community Food Rescue Project launched an online application to help quickly connect organizations with surplus nutritional food to agencies which can distribute food to those in need. Public Health staff provides ongoing food safety guidance.
- ✱ The Montgomery Cares Program launched initiatives to better serve the 24,455 uninsured adults receiving service in FY15 by moving from an eligibility program to an enrollment program and by standardizing essential services, fees, and provider standards.
- ✱ In FY15, the Dental Services Program implemented a new family-centered model of care for uninsured children, pregnant women and other adults, allowing eligible patients, regardless of age or program, to be seen at any of the five Dental Services sites.
- ✱ The Office of Eligibility and Support Services (OESS) implemented Tuesday evening hours in FY15 to assist 918 customers during evening hours, an increase of 10 percent from FY08. This strategy helped address the overall increase in caseload from pre-recession rates (58 percent increase in Supplemental Nutrition Assistance, 113 percent in Medical Assistance, and 53 percent in Temporary Cash Assistance caseloads). OESS also completes more than 1/3 of overall Medicaid redeterminations in Maryland, and implemented additional Wednesday evening and Saturday hours to handle the volume. Across all programs, 80 percent of customers were served by a phone interview, reflecting increased efficiency and improved customer service.
- ✱ Special Needs Housing implemented an intensive team process to reduce the length of time families spend in homelessness. Through this process the family meets with service providers to collaboratively develop a housing plan that addresses barriers and service needs. Home Energy Program streamlined their businesses processes and reduced case processing times to within the State mandated time frame of 45 days.

Program Contacts

Contact Victoria Buckland of the Department of Health and Human Services at 240.777.1211 or Pofen Salem of the Office of Management and Budget at 240.777.2773 for more information regarding this department's operating budget.

Budget Summary

	Actual FY15	Budget FY16	Estimate FY16	REC FY17	%Chg Bud/Rec
COUNTY GENERAL FUND					
EXPENDITURES					
Salaries and Wages	79,837,002	84,217,120	84,064,710	87,953,270	4.4 %
Employee Benefits	29,577,751	31,841,296	29,987,561	31,461,677	-1.2 %

	Actual FY15	Budget FY16	Estimate FY16	REC FY17	%Chg Bud/Rec
County General Fund Personnel Costs	109,414,753	116,058,416	114,052,271	119,414,947	2.9 %
Operating Expenses	95,616,164	93,195,484	93,461,031	93,320,268	0.1 %
County General Fund Expenditures	205,030,917	209,253,900	207,513,302	212,735,215	1.7 %
PERSONNEL					
Full-Time	808	815	815	824	1.1 %
Part-Time	289	292	292	292	---
FTEs	1,161.66	1,168.70	1,168.70	1,175.42	0.6 %
REVENUES					
Core Health Services Funding	3,199,502	3,975,150	3,975,150	4,254,770	7.0 %
Federal Financial Participation Reimbursements	14,443,287	14,083,420	14,059,270	14,125,270	0.3 %
Health and Human Services Fees	1,501,385	1,332,800	1,382,530	1,420,200	6.6 %
Health Inspection: Restaurants	1,787,730	1,737,820	1,775,370	1,783,800	2.6 %
Health Inspections: Living Facilities	264,393	240,730	258,040	258,040	7.2 %
Health Inspections: Swimming Pools	625,320	526,330	530,500	534,600	1.6 %
Marriage Licenses	252,045	305,000	260,000	260,000	-14.8 %
Medicaid/Medicare Reimbursement	4,367,792	2,543,575	3,344,910	3,305,160	29.9 %
Miscellaneous Revenues	66,642	0	31,000	36,000	---
Nursing Home Reimbursement	684,334	666,850	704,020	704,020	5.6 %
Other Fines/Forfeitures	1,695	1,400	1,650	1,650	17.9 %
Other Intergovernmental	3,669,319	4,131,373	2,502,940	1,800,240	-56.4 %
Other Licenses/Permits	45,250	71,170	48,320	45,820	-35.6 %
County General Fund Revenues	30,908,694	29,615,618	28,873,700	28,529,570	-3.7 %
GRANT FUND - MCG					
EXPENDITURES					
Salaries and Wages	32,733,299	33,170,688	33,170,688	34,174,165	3.0 %
Employee Benefits	11,739,164	12,126,315	12,126,315	11,488,724	-5.3 %
Grant Fund - MCG Personnel Costs	44,472,463	45,297,003	45,297,003	45,662,889	0.8 %
Operating Expenses	40,981,060	34,442,696	34,442,696	32,943,426	-4.4 %
Grant Fund - MCG Expenditures	85,453,523	79,739,699	79,739,699	78,606,315	-1.4 %
PERSONNEL					
Full-Time	544	544	544	552	1.5 %
Part-Time	40	35	35	37	5.7 %
FTEs	427.21	424.96	424.96	433.46	2.0 %
REVENUES					
Federal Grants	18,444,986	18,699,791	18,699,791	16,070,765	-14.1 %
HB669 Social Services State Reimbursement	36,169,407	35,909,183	35,909,183	36,176,980	0.7 %
Medicaid/Medicare Reimbursement	2,938,465	0	0	0	---
Miscellaneous Revenues	175,298	77,967	77,967	0	-100.0 %
Other Charges/Fees	12,436	0	0	0	---
Other Intergovernmental	87,436	131,711	131,711	0	-100.0 %
State Grants	21,155,136	24,921,047	24,921,047	26,358,570	5.8 %
Grant Fund - MCG Revenues	78,983,164	79,739,699	79,739,699	78,606,315	-1.4 %
DEPARTMENT TOTALS					
Total Expenditures	290,484,440	288,993,599	287,253,001	291,341,530	0.8 %
Total Full-Time Positions	1,352	1,359	1,359	1,376	1.3 %
Total Part-Time Positions	329	327	327	329	0.6 %
Total FTEs	1,588.87	1,593.66	1,593.66	1,608.88	1.0 %
Total Revenues	109,891,858	109,355,317	108,613,399	107,135,885	-2.0 %

FY17 Recommended Changes

Expenditures FTEs

COUNTY GENERAL FUND

FY16 ORIGINAL APPROPRIATION

209,253,900 1,168.70

Changes (with service impacts)

Enhance: Enrollment Increases and Service Delivery for Developmental Disability Service Providers [Community Support Network for People with Disabilities]	1,053,395	0.00
Add: Somatic Health Services at Wheaton High School Wellness Center [School Health Services]	347,670	2.00
Enhance: Community First Choice AERS [Assessment and Continuing Case Management Services]	200,000	0.00
Enhance: Health Services Provided Through the African American Health Program, Latino Health Initiative, and Asian American Health Initiative [Office of Community Affairs]	171,848	0.00
Add: School Health Staffing for New Clarksburg/Damascus Middle School [School Health Services]	126,840	1.56
Enhance: Housing Support for Homeless Unaccompanied Minors [Positive Youth Development]	125,000	0.00
Enhance: Medical Adult Daycare Services to 18 Additional Clients [Assessment and Continuing Case Management Services]	100,000	0.00
Add: Citizenship and Immigrant Integration Services Program [Office of Community Affairs]	50,000	0.00
Enhance: Home Delivered Meals [Senior Nutrition Program]	30,000	0.00
Add: Age-Friendly Communities Senior Fellow [Senior Community Services]	24,132	0.29
Enhance: Linkages to Learning Program at Maryvale Elementary School [Linkages to Learning]	24,000	0.00

Other Adjustments (with no service impacts)

Increase Cost: FY17 Compensation Adjustment	2,016,402	0.00
Increase Cost: Group Insurance Adjustment	691,433	0.00
Increase Cost: Annualization of FY16 Personnel Costs	516,029	1.47
Increase Cost: Reduce Budgeted Lapse	375,000	0.00
Increase Cost: Annualization of FY16 Lapsed Positions	347,845	0.00
Increase Cost: Annualization of Positive Youth Services at Wheaton High School Wellness Center [Positive Youth Development]	271,300	0.00
Increase Cost: Avery Road Treatment Center Operating Contract [Treatment Services Administration]	213,954	0.00
Increase Cost: Annualization of Implementing Early Childhood Services in the Kennedy Cluster [Early Childhood Services]	208,312	0.00
Increase Cost: Annualization of Contract for Intensive In-Home Stabilization Services [24-Hour Crisis Center]	200,000	0.00
Increase Cost: Replace State Funding Shortfall for the Collaboration Council to Support Family Navigation, Pathways to Services, and Youth Services Bureau Programs	162,500	0.00
Increase Cost: Convert Four Temporary Positions to Term Merit Positions [Office of Eligibility and Support Services]	128,623	0.30
Increase Cost: Annualization of Adult Behavioral Health Enhancement [Outpatient Behavioral Health Services - Adult]	112,500	0.00
Increase Cost: Annualization of Shared Outpatient Psychiatrist Contract [Behavioral Health Planning and Management]	110,000	0.00
Increase Cost: Increase Charges from Public Information Office for MC311 [Office of the Director]	80,434	1.10
Increase Cost: Annualization of FY16 Developmental Disability Enhancement to Increase the Differential Between Wages Paid to Direct Service Personnel and the County Minimum Wage [Community Support Network for People with Disabilities]	48,896	0.00
Increase Cost: Risk Management Adjustment	35,689	0.00
Increase Cost: Printing and Mail	13,108	0.00
Decrease Cost: Mental Health Association Emergency Preparedness Contract [24-Hour Crisis Center]	(20,000)	0.00
Decrease Cost: Playground Equipment Maintenance and Repair [Early Childhood Services]	(20,000)	0.00
Decrease Cost: African Immigrant and Refugee Foundation Contract Due to Low Performance [Child and Adolescent School and Community Based Services]	(22,560)	0.00
Decrease Cost: Motor Pool Adjustment	(36,170)	0.00
Decrease Cost: Supportive Services for Emergency Family Shelter [Shelter Services]	(38,420)	0.00
Decrease Cost: Funds for Temporary Clerical Services [Community Support Network for People with Disabilities]	(41,940)	0.00
Decrease Cost: Handicap Rental Assistance Program (HRAP) due to Underutilization [Rental & Energy Assistance Program]	(50,000)	0.00
Decrease Cost: Behavioral Health Specialist - Montgomery Cares Holy Cross - Aspen Hill Clinic [Health Care for the Uninsured]	(50,000)	0.00
Decrease Cost: Elimination of One-Time Items Approved in FY16	(51,700)	0.00
Decrease Cost: Parent Resource Centers Due to Low Utilization of Families in Need [Early Childhood Services]	(52,170)	0.00
Decrease Cost: Montgomery County Public Schools Social Worker Contract [Child and Adolescent School and Community Based Services]	(62,985)	0.00
Decrease Cost: Top Banana Grocery Delivery Services Due to Cessation of Provider Service [Senior Nutrition Program]	(71,740)	0.00
Decrease Cost: One-time Cost for the Strategic Plan of the Child Care Expansion and Quality Enhancement Initiative [Office of the Director]	(75,000)	0.00
Decrease Cost: Funds for Lease Costs at 11 N. Washington Street [Community Support Network for People with Disabilities]	(88,900)	0.00
Decrease Cost: Partner with the Collaboration Council to Realign County Resources in Support of the Governor's Priorities for Disconnected Youth [Office of the Director]	(250,000)	0.00
Decrease Cost: Contractual IT, Cellphone Charges, Computer Equipment, and Building Maintenance [Office of the Chief Operating Officer]	(283,616)	0.00

	Expenditures	FTEs
Decrease Cost: Align Montgomery Cares Behavioral Health Service Reimbursement Model with Statewide Trends [Health Care for the Uninsured]	(397,615)	0.00
Shift: Telecommunications to the Telecommunications Non-Departmental Account	(400,419)	0.00
Decrease Cost: Miscellaneous Operating - Office of the Chief Operating Officer [Office of the Chief Operating Officer]	(412,000)	0.00
Decrease Cost: Montgomery Cares Caseload Due to Affordable Care Act Implementation [Health Care for the Uninsured]	(767,203)	0.00
Decrease Cost: Retirement Adjustment	(1,111,157)	0.00
FY17 RECOMMENDED	212,735,215	1,175.42

GRANT FUND - MCG

FY16 ORIGINAL APPROPRIATION	79,739,699	424.96
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Federal Programs

Enhance: Maryland Health Benefit Exchange (State 20A2071)	1,124,357	5.00
Add: Alcohol and Drug Abuse Administration Federal Treatment Grant (200A773)	240,000	2.00
Add: Overdose Misuse Prevention Program (2002444)	45,000	0.00
Reduce: Pregnant Women and Children Grant (F62053A)	0	(1.00)
Eliminate: Asthma Management (F64123A)	(20,000)	0.00
Eliminate: Child Care Resource and Referral (20A1339)	(67,500)	0.00
Reduce: Early Detection & Control Breast & Cervical Cancer (F62078A)	(114,409)	0.00
Eliminate: Maryland Health Benefit Exchange (Federal 20A1651)	(3,991,771)	(5.00)

Other Adjustments (with no service impacts)

Technical Adj: Miscellaneous Grant Changes	913,952	8.35
Technical Adj: AIDS Case Management Grant (20A1189) [STD/HIV Prevention and Treatment Program]	896,063	4.49
Increase Cost: House Bill 669 Funding	267,798	(3.00)
Shift: Expanded Breast Cancer Grant (200A992) [Community Health Services]	232,592	2.31
Increase Cost: Alcohol and Drug Abuse State Treatment Grant - Avery Road Treatment Center [Treatment Services Administration]	213,954	0.00
Increase Cost: Housing Opportunities for Persons with AIDS Grant (F64133A) [STD/HIV Prevention and Treatment Program]	201,344	0.00
Technical Adj: Care Coordination Grant (F62087A) [Community Health Services]	75,000	2.00
Shift: Cancer Outreach and Case Management Grant (F64022A) [Community Health Services]	(253,710)	(2.41)
Technical Adj: Ryan White II, Consortia Grant (F62077A) [STD/HIV Prevention and Treatment Program]	(896,054)	(4.24)

FY17 RECOMMENDED	78,606,315	433.46
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Function Summary

Program Name	FY16 APPR		FY17 REC	
	Expenditures	FTEs	Expenditures	FTEs
Aging and Disability Services	41,454,170	166.43	43,241,334	167.09
Behavioral Health and Crisis Services	42,536,067	210.70	43,781,449	213.45
Children, Youth and Family Services	78,785,235	525.43	80,071,585	531.73
Public Health Services	70,719,455	489.20	70,332,835	492.61
Special Needs Housing	20,677,751	64.50	20,767,871	64.50
Administration and Support	34,820,917	137.40	33,146,456	139.50
Total	288,993,595	1,593.66	291,341,530	1,608.88

Future Fiscal Impacts

Title	CE RECOMMENDED (\$000s)					
	FY17	FY18	FY19	FY20	FY21	FY22

COUNTY GENERAL FUND

EXPENDITURES

FY17 Recommended	212,735	212,735	212,735	212,735	212,735	212,735
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Title	CE RECOMMENDED (\$000s)					
	FY17	FY18	FY19	FY20	FY21	FY22
No inflation or compensation change is included in outyear projections.						
Labor Contracts	0	1,544	1,544	1,544	1,544	1,544
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
High School Wellness Center (P640902)	0	19	19	822	831	831
Progress Place Relocation and Personal Living Quarters (P601401)	0	10	10	75	75	75
School Based Health & Linkages to Learning Centers (P640400)	0	108	131	154	154	154
Subtotal Expenditures	212,735	214,416	214,439	215,330	215,339	215,339