



# Health and Human Services

**Approved FY18 Budget**  
**\$312,961,396**

**Full Time Equivalents**  
**1,648.71**

## Mission Statement

The Department of Health and Human Services (HHS) assures delivery of a full array of services to address the somatic and behavioral health, economic and housing security, and other emergent needs of Montgomery County residents. To achieve this, the Department (directly and/or via a network of community partners) develops and implements policies, procedures, programs, and services that: 1) offer customer-focused direct care and supports; 2) maximize financial and staffing resources to deliver services through effective management, coordination and pursuit of strategic funding opportunities; 3) pilot and evaluate innovative approaches to service delivery and systems integration; and 4) develop, enhance, and maintain a broad network of community-based organizations, public, and private agencies to promote and sustain partnerships, which increase the availability of needed services.

## Budget Overview

The total approved FY18 Operating Budget for the Department of Health and Human Services is \$312,961,396, an increase of \$13,914,039 or 4.65 percent from the FY17 Approved Budget of \$299,047,357. Personnel Costs comprise 54.32 percent of the budget for 1,409 full-time position(s) and 345 part-time position(s), and a total of 1,648.71 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 45.68 percent of the FY18 budget.

## Linkage to County Result Areas

While this program area supports all eight of the County Result Areas, the following are emphasized:

- ◆ **Affordable Housing in an Inclusive Community**
- ◆ **Children Prepared to Live and Learn**
- ◆ **Healthy and Sustainable Neighborhoods**
- ◆ **A Responsive, Accountable County Government**
- ◆ **Safe Streets and Secure Neighborhoods**
- ◆ **Vital Living for All of Our Residents**

## Department Performance Measures

Performance measures for this department are included below (where applicable), with multi-program measures displayed at the front of this section and program-specific measures shown with the relevant program. The FY17 estimates reflect funding based on the FY17 approved budget. The FY18 and FY19 figures are performance targets based on the FY18 approved budget and funding for comparable service levels in FY19.

Measure	Actual FY15	Actual FY16	Estimated FY17	Target FY18	Target FY19
<b>Multi-Program Measures</b>					
Weighted percentage of DHHS customers satisfied with the services they received from DHHS staff	96.7	95.8	95.0	95.0	95.0
Weighted composite of HHS client cases that demonstrate beneficial impact from received services: Improved health and wellness (1-100 scale)	56.1	54.8	55.0	55.0	55.0
Weighted composite score of HHS client cases that demonstrate beneficial impact from received services: Greater independence (1-100 scale)	84.4	76.4	80.0	80.0	80.0
Weighted composite score of HHS client cases that demonstrate beneficial impact from received services: Risk mitigation (1-100 scale)	77.7	83.6	84.0	84.0	84.0
Percentage of reviewed HHS client cases that demonstrate beneficial impact from received services <sup>1</sup>	92	57	92	92	92
Percentage of client cases needing assistance with multiple services for which effective team formation is documented (Quality Service Review) <sup>2</sup>	87	71	75	75	75
Percentage of client cases needing assistance with multiple services for which effective team formation is documented (Service Integration Cases) <sup>3</sup>	94	97	93	93	93
Percentage of client cases needing assistance with multiple services for which effective team functioning is documented (Quality Service Review) <sup>4</sup>	74	43	70	70	70
Percentage of client cases needing assistance with multiple services for which effective team functioning is documented (Service Integration Cases) <sup>5</sup>	89	79	70	70	70

<sup>1</sup> This measure is being updated to take advantage of HHS' investment in an integrated case management system and is currently in a transition period during which HHS conducted a relatively small number of reviews. In addition, HHS deliberately focused on reviewing cases of consumers with multiple complex needs. As a result, the observed rating for FY16 should not be considered comparable to prior years.

<sup>2</sup> The QSR compiles and aggregates the rating data from all the case reviews to gain a better understanding of the overall state of client status and case practice. This measure is being updated to take advantage of HHS' investment in an integrated case management system and is currently in a transition period during which DHHS conducted a relatively small number of reviews. In addition, HHS deliberately focused on reviewing cases of consumers with multiple complex needs. As a result, the observed rating for FY16 should not be considered comparable to prior years.

<sup>3</sup> The goal is for integrated service delivery to begin at any point of entry into Department services, and represent an on-going process throughout the client's involvement with DHHS.

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<sup>5</sup> The goal is for integrated service delivery to begin at any point of entry into Department services, and represent an on-going process throughout the client's involvement with DHHS.

## Initiatives

- ★ Fund a two percent inflationary adjustment for tax-supported contracts with non-profit organizations and residential treatment providers.
- ★ The Asian American Health Initiative, African American Health Program, Latino Health Initiative, and Community Action Agency partnered to offer a training series that provided data-related workshops for community members to build the capacity of their organizations. Approximately 120 community leaders, representing over 50 organizations, attended the "Empowering Community Health Organizations" project.
- ★ Add funds to provide security for the Men's Shelter located at the Home Builders Care Assessment Center in Rockville to improve the safety of residents and staff.
- ★ The Street Outreach Network launched the first Summer of Peace events in 7 communities, attended by more than 1,200 children, youth and families, to engage the community, raise awareness of available positive youth development programs in

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the County, and support trust building efforts with law enforcement.

- ★ Add funds for the Stop, Triage, Engage, Educate, and Rehabilitate (STEER) deflection program. STEER is an initiative that works to connect people to substance abuse treatment rather than arrest and pre-trial programming. Through prevention and intervention deflection, the goal of STEER is to direct people in need of substance abuse treatment away from jail to an intervention program.
- ★ Add funds to implement the Monitored Exchange and Supervised Visitation Center (MESV) program. MESV provides a monitored safe exchange of children and/or supervised visitations for families where a supervised visitation or monitored exchange service has been required by a judge. This program offers a neutral and secure setting for children to be exchanged for visits and for supervised visits to be conducted.
- ★ Add funds for the East County Opportunity Zone. This is an initiative designed to enhance safety net services in the East County area, using a collaborative, multi-sectoral approach with County support leveraging additional resources from the private sector, faith, education, and non-profit communities - the initial focus will be on increasing food security and workforce development.
- ★ Add funds to implement the Safe Space Program. This program will provide a safe space for the highest-risk and currently gang-involved youth in the East County, Germantown, Montgomery Village, and Wheaton areas to keep them off the street, and prevent them from engaging in high-risk factor activities by providing critical programs, services, and activities during evening hours on Fridays and Saturdays.
- ★ Add funds to support School Health staffing for two schools - the Thomas Edison High School of Technology and the new Bethesda-Chevy Chase Middle School #2.
- ★ Add funds for the Adult Foster Care Subsidy to increase rates for small group home placements from \$1,725 to \$1,900 for a single room rate per client and \$1,575 to \$1,700 for a double room rate per client.
- ★ Provide funds to add two additional staff for the Adult Protective Services Investigative Unit.
- ★ Add funds to convert a total of nine contractual positions within the African American Health Program, Asian American Health Initiative, and Latino Health Initiative to merit County employee positions.
- ★ Add supplemental funding to Developmental Disabilities Providers to pay direct service professionals at 124 percent of the County minimum wage (on average).
- ★ Add funds for the Care for Kids Program to enhance medical, dental, and behavioral health services.
- ★ Add funds for the Montgomery Cares Program to expand capacity, increase the reimbursement rate per visit by two dollars, and fund a one-time quality assurance review.
- ★ Add funds for dental services for the uninsured by providing funds for a Dental Clinic Director and adding capacity for the Mobile Dental Program that serves the homeless.
- ★ Provide funds for a Nurse Case Manager for the Health Care for the Homeless Program.
- ★ Add funds to enhance food security efforts for County residents, including funding for ongoing implementation of the food security plan and expanding the Weekend Food Program for elementary school children.
- ★ Add funds to expand Head Start from partial-day to full-day programs in ten MCPS schools.
- ★ Add funds to provide Pre-Kindergarten services to an additional 40 children (3-5 years old) delivered by Centro Nia.
- ★ Add funds to increase the number of child care subsidies funded through the Working Parents Assistance Program, provide for additional administrative overhead, and support higher education scholarships for child care providers.
- ★ Provide funds to enhance contract oversight in the Contract Monitoring Unit office.

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- ★ Provide funds for an additional part-time position to support the Senior Nutrition Program.

## Accomplishments

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- ✓ Aging and Disabilities Services was awarded a two-year \$138,000 Federal Transit Administration grant (Enhancing Montgomery's Mobility) to increase public awareness of, and transportation options for, seniors and people with disabilities.
- ✓ Behavioral Health and Crisis Services was awarded a four-year, \$4 million Substance Abuse and Mental Health Services (SAMHSA) grant for children's mental health capacity building and service integration, implemented in partnership with the Collaboration Council.
- ✓ The Adult Drug Court Treatment Program is a collaborative effort (between the Department of Health and Human Services, Circuit Court, Office of the Public Defender, State Attorney's Office, Department of Corrections and Rehabilitation, Adult Probation and Parole, Montgomery County Police Department, and the Montgomery County Sheriff's Office) where 32 percent of all clients have co-occurring mental health and substance use disorders. Thirty-eight offenders received outpatient treatment and 64 received intensive level treatment in FY16.
- ✓ The Strategic Plan for Child Care, completed in January 2017, will guide the work of the Policy Officer for Early Care and Education and others in developing additional affordable and accessible child care, opportunities for improved school readiness, child care provider counseling and training, and the expansion of child care space through public-private partnerships.
- ✓ Met State immunization requirements for over 2,300 students by opening and operating multiple clinics at schools, as well as the Silver Spring and Germantown Health Centers, International Student Admissions Office (ISAO), Dennis Avenue Health Center, and the Back to School Fair in August 2016.
- ✓ Montgomery Cares Program network of community-based clinics provided primary care for 24,100 uninsured adults, and developed educational materials for health literacy as well as a central patient database.
- ✓ The Care for Kids Program worked with the Department's School Based Health Centers, Kaiser Permanente, and others to continue to provide primary care to uninsured children and unaccompanied children fleeing violence.
- ✓ In December 2016, the County opened Progress Place, a multi-service complex located in downtown Silver Spring offering meals, outreach and case management, medical services, overflow shelter during the winter months, and 21 units of permanent supportive housing.
- ✓ The Takoma-East Silver Spring (TESS) Center served as the focal point for triaging victims directly and indirectly impacted by the fire at a Silver Spring apartment complex in August 2016. The TESS Center connected residents to services ranging from document recovery to financial and other assistance, including housing, utilities, legal, food, medical, and transportation. TESS continues to meet the ongoing need for outreach, interpretation, navigation, and service delivery.
- ✓ Implementation of the NextGen Electronic Health Records (EHR) system is now fully deployed across all clinical public health and behavioral health programs. DHHS continues to evaluate billing and fee collection practices and continues to make changes to streamline billing, reduce denials, and implement new billing. Revenues related to billing have increased since implementation.
- ✓ Zero: 2016 Initiative achieved functional zero homelessness for veterans.
- ✓ The Department's Enterprise Integrated Case Management (eICM) system went live on January 30, 2017. This system will allow clients a more seamless experience across programs; give clients increased access to eligible service and improved outcomes; reduce redundant and error prone data entry for staff; and improve data collection and reporting.

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## Innovations and Productivity Improvements

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- ✦ Behavioral Health and Crisis Services (BHCS) worked with Montgomery County Public School system (MCPS) to address behavioral health problems of youth in school, providing screening and referrals to over 1,000 youth to the Crisis Center for suicidal or homicidal ideation, and implemented the long-term child mobile crisis stabilization program.
- ✦ Provided needs assessments to 2,348 incoming inmates and discharge services to 257 inmates nearing release, and implemented the Bureau of Justice Administration (BJA) two-year \$600,000 Comprehensive Reentry Project (CORP) grant, designed to serve chronic jail recidivists with serious persistent mental health issues and/or co-occurring substance use disorders.
- ✦ Increased capacity for the Screening and Assessment Services for Children and Adolescents (SASCA) program by hiring six new staff (four Spanish speaking) and moving a position to the Silver Spring clinic to manage the growing wait list.
- ✦ In partnership with the Jewish Council for the Aging's Heyman Interages Center and Montgomery County Public Libraries (MCPL), the Department implemented the Reading & Educating to Advance Lives (REAL) Program which expands services to children in office lobbies through senior volunteers who read and engage in literacy and healthy living activities in two of the regional service centers. In FY17, REAL seeks to expand to all five regional service centers.
- ✦ The Public Health Services Dental Program implemented Electronic Health Records (EHRs) and centralized scheduling at all five County dental clinics, improving outcomes and exceeding its annual goal by serving over 5,000 low-income uninsured residents.

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## Collaboration and Partnerships

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### ✦ Rental Assistance

The Department of Health and Human Services utilizes resources from the Montgomery Housing Initiative funds to support rental assistance programs in the Department of Housing and Community Affairs and the Housing Opportunities Commission.

#### Partners

Department of Housing and Community Affairs, Housing Opportunities Commission

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### ✦ Crisis Intervention Training (CIT)

The Department of Health and Human Services conducts CIT with Correctional Officers rotating through the Crisis Intervention Unit and Police Officers.

#### Partners

Department of Correction and Rehabilitation, Department of Police

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### ✦ Family Justice Center

The Department of Health and Human Services is a partner agency at the Family Justice Center, a one-stop center for victims of family violence and their children.

#### Partners

Department of Correction and Rehabilitation, Department of Police, Sheriff's Office, Office of the State's Attorney, Non-Profits

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\* Comprehensive Reentry Project (CORP)

The Department of Health and Human Services administers CORP, in collaboration with the Department of Correction and Rehabilitation, Montgomery County Coalition for the Homeless, and People Encouraging People. CORP diverts people with moderate to severe mental health or co-occurring disorders from jail beds by linking them to stable community services.

Partners

Department of Correction and Rehabilitation, Non-Profits

\* Screening and Assessment Services for Children and Adolescents (SASCA)

The Screening and Assessment Services for Children and Adolescents (SASCA) program of the Department of Health and Human Services collaborates with the State's Attorney's Office and the Montgomery County Police Department to provide youth with an alternative to involvement with Department of Juvenile Services.

Partners

Department of Police, Office of the State's Attorney

\* Keeping Seniors Safe

The Department of Health and Human Services partnered with the Montgomery County Police Department's Volunteer Resources Section to administer the Keeping Seniors Safe program. This program is designed to increase awareness of safety issues within the senior community, and provide related guidance and resources to seniors.

Partners

Department of Police

## Program Contacts

Contact Victoria Buckland of the Department of Health and Human Services at 240.777.1211 or Erika Lopez-Finn and Joshua Watters of the Office of Management and Budget at 240.777.2800 for more information regarding this department's operating budget.

## BUDGET SUMMARY

	Actual FY16	Budget FY17	Estimate FY17	Approved FY18	%Chg Bud/App
<b>COUNTY GENERAL FUND</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	82,513,282	88,612,783	86,847,999	91,395,008	3.1 %
Employee Benefits	29,588,969	31,714,040	28,692,488	32,127,400	1.3 %
<b>County General Fund Personnel Costs</b>	<b>112,102,251</b>	<b>120,326,823</b>	<b>115,540,487</b>	<b>123,522,408</b>	<b>2.7 %</b>
Operating Expenses	92,761,331	100,114,219	103,527,875	110,562,432	10.4 %
Capital Outlay	454,318	0	0	0	—
<b>County General Fund Expenditures</b>	<b>205,317,900</b>	<b>220,441,042</b>	<b>219,068,362</b>	<b>234,084,840</b>	<b>6.2 %</b>
<b>PERSONNEL</b>					
Full-Time	815	834	834	852	2.2 %

## BUDGET SUMMARY

	Actual FY16	Budget FY17	Estimate FY17	Approved FY18	%Chg Bud/App
Part-Time	292	293	293	309	5.5 %
FTEs	1,168.70	1,185.92	1,185.92	1,211.74	2.2 %
<b>REVENUES</b>					
Core Health Services Funding	5,288,393	4,254,770	4,254,770	4,554,327	7.0 %
Federal Financial Participation Reimbursements	11,484,605	14,125,270	15,848,000	14,252,920	0.9 %
Health and Human Services Fees	1,356,136	1,420,200	1,455,160	1,059,600	-25.4 %
Health Inspection: Restaurants	1,825,141	1,783,800	1,836,000	1,834,900	2.9 %
Health Inspections: Living Facilities	265,618	258,040	254,030	254,470	-1.4 %
Health Inspections: Swimming Pools	562,680	534,600	564,040	566,250	5.9 %
Marriage Licenses	313,772	260,000	300,000	300,000	15.4 %
Medicaid/Medicare Reimbursement	3,177,758	3,305,160	3,579,080	3,498,580	5.9 %
Miscellaneous Revenues	106,388	36,000	36,000	100,000	177.8 %
Nursing Home Reimbursement	686,812	704,020	704,020	704,020	—
Other Charges/Fees	520	0	0	442,560	—
Other Fines/Forfeitures	2,000	1,650	1,650	1,650	—
Other Intergovernmental	3,525,501	1,800,240	2,241,290	2,635,360	46.4 %
Other Licenses/Permits	53,004	45,820	53,040	53,230	16.2 %
<b>County General Fund Revenues</b>	<b>28,648,328</b>	<b>28,529,570</b>	<b>31,127,080</b>	<b>30,257,867</b>	<b>6.1 %</b>
<b>GRANT FUND - MCG</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	33,305,214	34,174,165	34,174,165	34,724,026	1.6 %
Employee Benefits	11,740,657	11,488,724	11,488,724	11,745,301	2.2 %
<b>Grant Fund - MCG Personnel Costs</b>	<b>45,045,871</b>	<b>45,662,889</b>	<b>45,662,889</b>	<b>46,469,327</b>	<b>1.8 %</b>
Operating Expenses	38,251,821	32,943,426	32,943,426	32,407,229	-1.6 %
<b>Grant Fund - MCG Expenditures</b>	<b>83,297,692</b>	<b>78,606,315</b>	<b>78,606,315</b>	<b>78,876,556</b>	<b>0.3 %</b>
<b>PERSONNEL</b>					
Full-Time	544	552	552	557	0.9 %
Part-Time	35	37	37	36	-2.7 %
FTEs	424.96	433.46	433.46	436.97	0.8 %
<b>REVENUES</b>					
Federal Grants	25,353,709	16,070,765	17,070,446	17,110,729	6.5 %
HB669 Social Services State Reimbursement	35,941,184	36,176,980	37,461,250	37,548,400	3.8 %
Medicaid/Medicare Reimbursement	3,200,226	0	0	0	—
Miscellaneous Revenues	182,999	0	0	0	—
Other Charges/Fees	129,068	0	0	0	—
Other Intergovernmental	90,101	0	0	0	—
State Grants	20,934,966	26,358,570	24,074,619	24,217,430	-8.1 %
<b>Grant Fund - MCG Revenues</b>	<b>85,832,253</b>	<b>78,606,315</b>	<b>78,606,315</b>	<b>78,876,559</b>	<b>0.3 %</b>



## BUDGET SUMMARY

	Actual FY16	Budget FY17	Estimate FY17	Approved FY18	%Chg Bud/App
<b>DEPARTMENT TOTALS</b>					
<b>Total Expenditures</b>	288,615,592	299,047,357	297,674,677	312,961,396	4.7 %
<b>Total Full-Time Positions</b>	1,359	1,386	1,386	1,409	1.7 %
<b>Total Part-Time Positions</b>	327	330	330	345	4.5 %
<b>Total FTEs</b>	1,593.66	1,619.38	1,619.38	1,648.71	1.8 %
<b>Total Revenues</b>	114,480,581	107,135,885	109,733,395	109,134,426	1.9 %

## FY18 APPROVED CHANGES

	Expenditures	FTEs
<b>COUNTY GENERAL FUND</b>		
<b>FY17 ORIGINAL APPROPRIATION</b>	<b>220,441,042</b>	<b>1,185.92</b>
<b><u>Changes (with service impacts)</u></b>		
Enhance: Expand Ten Head Start Classrooms to Full Day Programs [Office of Community Affairs]	2,186,180	0.00
Enhance: Increase the Number of Working Parents Assistance Program Subsidies for Children 0-5 Years Old and Associated Administrative Costs [Child Care Subsidies]	2,079,616	1.00
Add: Implement Safe Space Program at Four Sites [Positive Youth Development]	474,238	5.00
Add: Establish a Monitored Exchange and Supervised Visitation Center (28 Hours per Week) [Trauma Services]	382,288	0.00
Enhance: Pre-Kindergarten Services for 40 Children (3-5 years old) Delivered by Centro Nia [Positive Youth Development]	342,000	0.00
Add: Stop, Triage, Engage, Educate, and Rehabilitate (STEER) Program [Forensic Services - Adult]	300,000	0.00
Add: School Health Staffing for Two Schools [School Health Services]	262,368	3.12
Add: East County Opportunity Zone [Office of the Director]	250,000	0.00
Enhance: Adult Protective Services Investigation Unit [Assessment & Continuing Case Management Services]	213,094	2.00
Enhance: Expand Cold Meal Program to Five Days per Week and by Four Weeks [Senior Nutrition Program]	185,286	0.00
Add: Dental Clinic Director [Dental Services]	161,906	1.00
Enhance: Adult Foster Care Subsidy [Assisted Living Services]	153,180	0.00
Enhance: Expand Weekend Food Program for Elementary School Children [Office of Community Affairs]	150,000	0.00
Enhance: Care For Kids Medical and Dental Services [Health Care for the Uninsured]	100,719	0.00
Add: Food Security Plan - Ongoing Implementation [Office of the Director]	80,000	0.00
Enhance: Care For Kids Behavioral Health Services [Health Care for the Uninsured]	78,983	0.00
Enhance: Capacity for Montgomery Cares Program [Health Care for the Uninsured]	76,893	0.00
Enhance: Health Care for the Homeless - Additional Capacity for the Mobile Dental Program [Health Care for the Uninsured]	76,700	0.00
Enhance: Health Care for the Homeless Nurse Case Manager [Health Care for the Uninsured]	76,588	1.00
Add: Higher Education Scholarships for Child Care Providers [Early Childhood Services]	50,000	0.00
Enhance: Security for the Men's Shelter [Shelter Services]	50,000	0.00
Add: Part-time Staff for Senior Nutrition Program [Senior Nutrition Program]	34,409	0.50



## FY18 APPROVED CHANGES

	Expenditures	FTEs
Add: One-time Support for The Senior Connection of Montgomery County, Inc. - Escorted Transportation Program [Senior Community Services]	30,000	0.00
Enhance: Public Information to Aid in the Selection of Senior Caregivers [Senior Community Services]	5,140	0.00
Eliminate: Occupational Therapy Home Assessments and Modifications [Home Care Services]	(100,000)	0.00
<b><u>Other Adjustments (with no service impacts)</u></b>		
Increase Cost: FY18 Compensation Adjustment	2,575,084	0.00
Increase Cost: Two Percent Inflationary Increase to Non-Profit Service Provider Contracts	1,157,128	0.00
Increase Cost: Supplemental Funding to Developmental Disabilities Providers to Pay Direct Service Professionals at 124% of the County Minimum Wage (on average) [Community Support Network for People with Disabilities]	929,491	0.00
Increase Cost: Annualization of FY17 Compensation Increases	688,354	0.00
Increase Cost: Youth At Risk of Gang Violence Supplemental [Positive Youth Development]	305,403	0.00
Increase Cost: Risk Management Adjustment	291,533	0.00
Increase Cost: Retirement Adjustment	232,687	0.00
Increase Cost: Annualization of FY17 Lapsed Positions	220,064	0.00
Increase Cost: Mental Health Court Supplemental [Forensic Services - Adult]	202,742	2.00
Increase Cost: Annualization of FY17 Personnel Costs	170,272	0.00
Increase Cost: Montgomery Cares - Increase Reimbursement Rate \$2 per Visit [Health Care for the Uninsured]	147,560	0.00
Increase Cost: Minority Health Initiative Contractual Conversions [Office of Community Affairs]	122,582	9.00
Increase Cost: Disproportionate Minority Contact Reduction Coordinator for the Collaboration Council [Chief Behavioral Health & Crisis Services]	100,000	0.00
Increase Cost: Add Staff for Contract Monitoring Unit [Office of the Chief Operating Officer]	78,783	1.00
Increase Cost: One-time Support for Montgomery Cares Quality Assurance Reviews [Health Care for the Uninsured]	70,395	0.00
Increase Cost: High School Wellness Center (P640902)	18,630	0.20
Restore: Neighborhood Opportunity Network [Office of Eligibility and Support Services]	0	4.00
Decrease Cost: Realign Funding for Medication at Each School Based Health Wellness Center to Reflect Historical Trends [School Health Services]	(26,000)	0.00
Decrease Cost: Montgomery Cares - IT Support [Health Care for the Uninsured]	(40,000)	0.00
Decrease Cost: Administrative Support at School Based Health Centers [School Health Services]	(45,000)	0.00
Decrease Cost: Printing and Mail	(66,947)	0.00
Decrease Cost: Motor Pool Adjustment	(92,794)	0.00
Decrease Cost: Elimination of One-Time Items Approved in FY17	(292,957)	(4.00)
Decrease Cost: Consultant Costs [Office of the Chief Operating Officer]	(302,800)	0.00
Decrease Cost: Realign Funding for Emergency Housing Assistance to Reflect Historical Trends [Housing Stabilization Services]	(500,000)	0.00
<b>FY18 APPROVED</b>		<b>234,084,840 1,211.74</b>
<b>GRANT FUND - MCG</b>		
<b>FY17 ORIGINAL APPROPRIATION</b>		<b>78,606,315 433.46</b>

## FY18 APPROVED CHANGES

	Expenditures	FTEs
<b><u>Federal/State Programs</u></b>		
Enhance: Overdose Misuse Prevention Program (P20A2444)	88,680	0.00
Add: State Emergency Solutions Grant	72,000	0.00
Enhance: Substance Abuse Treatment Outcomes (P2002699)	50,810	0.00
Add: Continuum of Care Program Grant	44,250	0.00
Eliminate: Aging and Disabilities Single Point of Entry Grant (F61804A)	(170,570)	0.00
Eliminate: Refugee Resettlement Grant (F62071A)	(383,515)	(3.50)
Reduce: Connector Entity Program Grant Funding	(2,414,946)	0.00
<b><u>Other Adjustments (with no service impacts)</u></b>		
Restore: Ryan White B, Consortia Grant (F62077A) [STD/HIV Prevention & Treatment Program]	4,203,177	7.49
Increase Cost: House Bill 669 Funding	1,371,420	1.00
Increase Cost: Infants and Toddlers - Consolidated Local Implementation Grant (Medicaid) (F64169A) [Infants & Toddlers]	985,420	0.00
Increase Cost: Pregnant Women and Children/Maryland Kids Count (F62053A) [Office of Eligibility and Support Services]	522,680	3.00
Increase Cost: Maryland Infants & Toddlers Grant (F61507A) [Infants & Toddlers]	273,560	0.00
Shift: Administrative Treatment Grant (P2002703) [Treatment Services - Admin]	257,200	2.00
Shift: Infants and Toddlers - Consolidated Local Implementation Grant (Part B 619) (F64168A) [Infants & Toddlers]	222,630	0.00
Shift: Temporary Cash Assistance Grant (P2002704) [Access To Behavioral Health Services]	211,550	2.30
Shift: Community Mental Health Services Grant (PF60032A) [Mental Health Services Seniors & Persons with Disabilities]	201,439	1.00
Shift: Senior Outreach Grant (F60004A) [Mental Health Services Seniors & Persons with Disabilities]	(201,430)	(1.00)
Shift: Infant & Toddlers State Grant (F64095A) [Infants & Toddlers]	(241,110)	0.00
Shift: Alcohol and Drug Abuse Treatment Grant - Federal (P200A773) [Treatment Services - Admin]	(800,170)	(3.00)
Technical Adj: Miscellaneous Adjustments	(1,108,230)	3.01
Shift: Alcohol and Drug Abuse Block Grant (F64044A) [Treatment Services - Admin]	(1,454,803)	(1.30)
Technical Adj: AIDS Case Management Grant [STD/HIV Prevention & Treatment Program]	(1,459,801)	(7.49)
<b>FY18 APPROVED</b>	<b>78,876,556</b>	<b>436.97</b>

## FUNCTION SUMMARY

Program Name	FY17 APPR Expenditures	FY17 APPR FTEs	FY18 APPR Expenditures	FY18 APPR FTEs
Aging and Disability Services	45,899,431	168.59	47,408,184	170.09
Behavioral Health and Crisis Services	44,001,434	214.45	43,165,219	216.45
Children, Youth and Family Services	82,214,832	534.73	86,678,402	543.73
Public Health Services	71,722,644	493.61	75,964,225	498.88
Special Needs Housing	21,258,828	64.50	21,162,100	65.50
Administration and Support	33,950,188	143.50	38,583,266	154.06

## FUNCTION SUMMARY

Program Name	FY17 APPR Expenditures	FY17 APPR FTEs	FY18 APPR Expenditures	FY18 APPR FTEs
<b>Total</b>	<b>299,047,357</b>	<b>1,619.38</b>	<b>312,961,396</b>	<b>1,648.71</b>

## FUTURE FISCAL IMPACTS

CC APPROVED (\$000S)

Title	FY18	FY19	FY20	FY21	FY22	FY23
<b>COUNTY GENERAL FUND</b>						
<b>EXPENDITURES</b>						
<b>FY18 Approved</b>	<b>234,085</b>	<b>234,085</b>	<b>234,085</b>	<b>234,085</b>	<b>234,085</b>	<b>234,085</b>
No inflation or compensation change is included in outyear projections.						
<b>Annualization of Positions Approved in FY18</b>	<b>0</b>	<b>241</b>	<b>241</b>	<b>241</b>	<b>241</b>	<b>241</b>
New positions in the FY18 budget are generally assumed to be filled at least two months after the fiscal year begins. Therefore, the above amounts reflect annualization of these positions in the outyears.						
<b>Elimination of One-Time Items Approved in FY18</b>	<b>0</b>	<b>(312)</b>	<b>(312)</b>	<b>(312)</b>	<b>(312)</b>	<b>(312)</b>
Items recommended for one-time funding in FY18, including Monitored Exchange and Supervised Visitation Program capital costs, Safe Space Program start-up costs, and one-time support for the Senior Connection Escorted Transportation Program and Montgomery Cares Quality Assurance Review will be eliminated from the base in the out years.						
<b>Secured Monitor Exchange Program Annualization</b>	<b>0</b>	<b>68</b>	<b>68</b>	<b>68</b>	<b>68</b>	<b>68</b>
<b>Labor Contracts</b>	<b>0</b>	<b>986</b>	<b>986</b>	<b>986</b>	<b>986</b>	<b>986</b>
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
<b>High School Wellness Center (P640902)</b>	<b>0</b>	<b>0</b>	<b>803</b>	<b>812</b>	<b>812</b>	<b>812</b>
These figures represent the impacts on the Operating Budget of projects included in the FY17-22 Approved Capital Improvements Program.						
<b>Progress Place Relocation and Personal Living Quarters (P601401)</b>	<b>0</b>	<b>0</b>	<b>65</b>	<b>65</b>	<b>65</b>	<b>65</b>
These figures represent the impacts on the Operating Budget of projects included in the FY17-22 Approved Capital Improvements Program.						
<b>School Based Health &amp; Linkages to Learning Centers (P640400)</b>	<b>0</b>	<b>23</b>	<b>23</b>	<b>23</b>	<b>23</b>	<b>23</b>
These figures represent the impacts on the Operating Budget of projects included in the FY17-22 Approved Capital Improvements Program.						
<b>Subtotal Expenditures</b>	<b>234,085</b>	<b>235,091</b>	<b>235,959</b>	<b>235,968</b>	<b>235,968</b>	<b>235,968</b>

## ANNUALIZATION OF PERSONNEL COSTS AND FTES

	FY18 Approved		FY19 Annualized	
	Expenditures	FTEs	Expenditures	FTEs
Safe Space Program - Enhancement	192,910	3.00	257,213	3.00

## ANNUALIZATION OF PERSONNEL COSTS AND FTES

	FY18 Approved		FY19 Annualized	
	Expenditures	FTEs	Expenditures	FTEs
Part-time Staff for Senior Nutrition Program	30,667	0.50	40,889	0.50
Dental Clinic Director	157,344	1.00	209,792	1.00
Health Care for the Homeless Nurse Case Manager	72,026	1.00	96,035	1.00
Add Staff for Contract Monitoring Unit	75,041	1.00	100,054	1.00
Additional Administrative Costs - Working Parents Assistance Program	72,538	1.00	96,718	1.00
Safe Space Program - Recommended	121,928	2.00	162,570	2.00
<b>Total</b>	<b>722,454</b>	<b>9.50</b>	<b>963,271</b>	<b>9.50</b>