



Housing and Community Affairs

Recommended FY18 Budget

\$51,926,670

Full Time Equivalents

96.95

Mission Statement

The mission of the Department of Housing and Community Affairs (DHCA) is to plan and implement activities which prevent and correct problems that contribute to the physical decline of residential and commercial areas; ensure fair and equitable relations between landlords and tenants; increase the supply of affordable housing; and maintain existing housing in a safe and sanitary condition.

Budget Overview

The total recommended FY18 Operating Budget for the Department of Housing and Community Affairs is \$51,926,670, an increase of \$3,225,350 or 6.62 percent from the FY17 Approved Budget of \$48,701,320. Personnel Costs comprise 20.05 percent of the budget for 102 full-time position(s) and three part-time position(s), and a total of 96.95 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses and Debt Service account for the remaining 79.95 percent of the FY18 budget.

DHCA expects the total signed agreements for affordable housing projects through the Payment in lieu of Taxes (PILOT) program to abate \$16.2 million in taxes in FY18.

County Government Reorganization

In FY17, DHCA reorganized the Department to better align senior management responsibilities, creating a new Division of Finance and Administration. This action allowed for division chiefs to provide more in-depth oversight of their primary functional areas, to implement new programs (the Common Ownership Community (COC) Program) and initiatives (Bill 19-15), and provided a more equitable distribution of workload among the Divisions of Housing, Community Development, and Finance and Administration.

In addition, this department's Capital Improvements Program (CIP) requires Current Revenue funding.

Linkage to County Result Areas

While this program area supports all eight of the County Result Areas, the following are emphasized:

- ◆ **Affordable Housing in an Inclusive Community**
- ◆ **Healthy and Sustainable Neighborhoods**
- ◆ **A Responsive, Accountable County Government**

Department Performance Measures

Performance measures for this department are included below (where applicable), with multi-program measures displayed at the front of this section and program-specific measures shown with the relevant program. The FY17 estimates reflect funding based on the FY17 approved budget. The FY18 and FY19 figures are performance targets based on the FY18 recommended budget and funding for comparable service levels in FY19.

Initiatives

- ★ Invest over \$53 million in affordable housing including the Montgomery Housing Initiative (MHI) Fund and utilize \$17 million from the Affordable Housing Acquisition and Preservation CIP project. This increases dedicated funding and provides for renovation of distressed housing, the acquisition and preservation of affordable housing units, creation of housing units for special needs residents, services to the "Building Neighborhoods to Call Home" and "Housing First", and creation of mixed-income housing. Since FY08, \$902 million has been invested in support of affordable housing, leveraging \$987 million in non-County funding.
- ★ Add funds to implement Bill 19-15 to achieve goals of enhancing landlord-tenant outreach, tenant protections, and housing code enforcement through the addition of program staff, funding for information technology improvements, translation of the standard lease and other housing-related information, and greater education and outreach.
- ★ Continue the County's commitment to affordable senior housing by providing a letter of commitment for the Mt. Jezereel senior housing project. This proposed 75-unit, newly-constructed, mixed-income senior rental property will be located at 420 University Blvd in Silver Spring and will contain a 67 units affordable to seniors at or below 60 percent of the Area Median Income (AMI).
- ★ Introduce the Montgomery Homeownership Program, a partnership between the Maryland Mortgage Program and Montgomery County, to support eligible homebuyers purchasing in Montgomery County with up to \$40,000 in down payment assistance. This financial incentive aims to help working families and first-time home buyers achieve affordable homeownership in the County. Eligible homebuyers can take advantage of this assistance by purchasing their home through the Maryland Mortgage Program, which has helped thousands of families achieve homeownership and comes with the security that only the State's flagship homeownership program can provide.
- ★ Continue to use resources from the MHI fund to support rental assistance programs in DHCA, Health and Human Services (HHS), and the Housing Opportunities Commission (HOC). Over 2,150 households were assisted in FY17 and over 2,150 are projected to be assisted in FY18.
- ★ Introduce the Moderately Priced Dwelling Units (MPDU) Preservation Initiative, which preserves MPDU affordability at expiring properties. Over 700 units will expire over the next 10 years. The first MPDU Preservation Initiative project preserved the affordability of 50 of 63 MPDU units.
- ★ Continue to receive funding from Federal grants (i.e., Community Development Block Grant - CDBG, the HOME Investment Partnership Grant, and the Emergency Solutions Grant), which provide funding for affordable housing, housing rehabilitation, commercial revitalization, focused neighborhood assistance, public services, and preventing homelessness.
- ★ Enhance the COC Program to include funding for physical assessments, capital needs studies, financial advisory services, and legal/management consulting for condominium associations experiencing non-performance issues such as a high incidences of foreclosures and condo fee delinquencies.
- ★ Expand neighborhood revitalization activities into the Ridgeline community, study other possible neighborhoods in Montgomery Village in need of revitalization activities, and continue revitalization projects in the McKendree Community, Kimberly Place, and Grand Bel II.

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- ★ Provide an enhanced weatherization program aimed at reducing the energy-related expenses of limited-income consumers. This program augments existing weatherization funding to provide deeper, more extensive improvements to limited-income residents. This may include more comprehensive remediation of the building envelope, electrical system and space conditioning systems.

Accomplishments

- ✔ Completed renovations at Progress Place (a collaboration among Department of General Services (DGS), HHS, and DHCA), which includes the relocation of several Montgomery County supportive housing service providers to a new, consolidated location in Silver Spring. The relocation furnishes providers with a new and improved space while integrating 21 units of supportive, transitional housing within the facility.
- ✔ Continued the County's commitment to inclusive transit-oriented development by completing Fenwick Lane Condos, a project that consists of the acquisition, rehabilitation, and conversion of a 79,462 square foot eight-story office building into 102 market-rate, for-sale condominiums located in downtown Silver Spring that will be available as affordable workforce housing.
- ✔ Worked with Montgomery Housing Partnership to acquire three separate multifamily properties including Forest Glen Apartments, Hillbrooke Towers and Hillwood Manor. A total of 222 units were acquired, of which a minimum of 50 percent of the units are affordable to households at or below 60 percent of the AMI.
- ✔ Received two National Association of Counties (NACo) awards for the development of two separate case management systems (MPDU and Code Enforcement).
- ✔ Continue commercial facade easement programs in the Colesville/New Hampshire and Burtonsville areas, including the completion of two properties in Burtonsville.
- ✔ Conducted over 25,000 housing code inspections, including inspections of approximately 6,000 multifamily rental units in the County and approximately 2,000 housing units in Takoma Park; set-up 8,400 property case files resulting in civil citations for 342 property owners (96 percent of violations were corrected without the issuance of a citation).
- ✔ Mediated nearly 700 landlord-tenant disputes, responded to over 6,600 landlord-tenant service requests, and held five landlord-tenant informational seminars including one regarding health care for seniors to share information regarding seniors aging in-place and programs available to them for reasonable or no cost.

Innovations and Productivity Improvements

- ★ Performed a review of all Departmental data repositories, establishing a data quality improvement plan in order to more effectively support internal business processes, decision making and business intelligence, and application integration.
- ★ Continue the Department's IT modernization initiative which replaces all legacy core business systems with modern browser-based applications providing an effective service-oriented application infrastructure. This multi-year initiative supports the efficient delivery of new applications, the maintenance of existing ones, and the effective integration between data repositories and case management systems.
- ★ Continue to refine the Annual Rent Survey to increase adherence to the voluntary rent guideline and introduce rental market transparency by capturing countywide rent data on a per-unit basis allowing for rent analysis. This information is published on montgomerycountymd.gov/open.

Program Contacts

Contact Tim Goetzinger of the Department of Housing and Community Affairs at 240.777.3728 or Pofen Salem of the Office of Management and Budget at 240.777.2773 for more information regarding this department's operating budget.

Program Descriptions

Multi-Family Housing Programs

This program creates and preserves affordable multi-family housing units. Loans are made to the HOC, nonprofit organizations, property owners, and for-profit developers. This program provides funding to:

- preserve existing affordable housing units;
- construct and acquire affordable housing units;
- rehabilitate existing rental housing stock;
- participate in housing or mixed-use developments that will include affordable housing;
- acquire land to produce affordable housing; and
- provide low income rental housing assistance.

Major funding for these projects is provided from the Montgomery Housing Initiative Fund, the Federal HOME Grant, the Federal Community Development Block Grant, and State grants. The program emphasizes the leveraging of County funds with other public and private funds in undertaking these activities.

| Program Performance Measures | Actual FY15 | Actual FY16 | Estimated FY17 | Target FY18 | Target FY19 |
|---|-------------|-------------|----------------|-------------|-------------|
| Total affordable housing units preserved ¹ | 2,646 | 3,644 | 3,314 | 3,248 | 3,228 |
| Total affordable housing units produced | 983 | 1,271 | 1,243 | 722 | 647 |
| Cost per unit of affordable housing units produced ² | 64,317 | 27,202 | 35,781 | 23,718 | 24,584 |
| Cost per unit of affordable housing units preserved | 3,346 | 3,558 | 8,670 | 8,484 | 10,328 |

¹ Preservation increases projected in FY14-18 due to increases in MHI rental assistance funding.

² DHCA projects a few well-leveraged housing developments to come on-line in FY17 and FY18. These projects effectively reduce the projected cost per-unit in those fiscal years. The reverse is true for FY15 and projected FY16. The average cost per-unit in this category during those fiscal years is approximately \$65,000.

| FY18 Recommended Changes | Expenditures | FTEs |
|---|-------------------|-------------|
| FY17 Approved | 34,688,499 | 8.40 |
| Enhance: Rental Assistance Program (Estimated Increase in Recordation Tax Premium Revenue) | 789,838 | 0.00 |
| Enhance: Affordable Housing Loans | 107,004 | 0.00 |
| Enhance: Rebuilding Together | 100,000 | 0.00 |
| Decrease Cost: Debt Service Other | (2,260) | 0.00 |
| Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs. | (177,794) | (1.50) |
| FY18 Recommended | 35,505,287 | 6.90 |

Affordable Housing Programs

This program creates and preserves affordable single-family housing units. It enforces Chapter 25A of the County Code to ensure that Moderately Priced Dwelling Units (MPDUs) are provided and monitored for resale control. The Code requires that 12.5 percent to 15.0 percent of an approved development of 20 dwelling units or more be MPDUs, depending on the amount of density bonus achieved. The housing units produced are marketed at controlled prices, which makes them affordable to moderate-income households. Additional single-family (SF) housing programs provide funding to replace and rehabilitate single-family housing units, and rehabilitate group homes (GH) for the special needs population. In addition, this program is responsible for the Work Force Housing Program.

| Program Performance Measures | Actual FY15 | Actual FY16 | Estimated FY17 | Target FY18 | Target FY19 |
|---|-------------|-------------|----------------|-------------|-------------|
| Number of housing units improved/rehabilitated ¹ | 50 | 86 | 120 | 115 | 115 |

¹ Projections for FY16 and FY17 are based on the County benefiting from non-departmentally administered, State-sponsored, weatherization assistance. DHCA directly administered a State-sponsored EmPOWER Maryland grant, which expired in FY15; however, DHCA decided not to renew the program as the grant's administrative allowance was not sufficient to cover administrative costs.

| FY18 Recommended Changes | Expenditures | FTEs |
|---|----------------|-------------|
| FY17 Approved | 838,961 | 9.50 |
| Eliminate: Term Weatherization Senior Program Specialist | 0 | (1.00) |
| Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs. | 29,474 | 0.00 |
| FY18 Recommended | 868,435 | 8.50 |

Housing Code Enforcement

This program enforces Chapter 26 of the County Code, "Housing Maintenance", by inspecting rental condominiums, multi-family apartments, and single-family housing to ensure safe and sanitary conditions; Chapter 48, "Solid Wastes"; and Chapter 58, "Weeds", the County's residential weeds and rubbish codes. Approximately 80 percent of the single-family inspections result from tenant and/or neighbor complaints; other inspections are the result of concentrated code enforcement efforts in specific areas. The multi-family inspections are based on a requirement for triennial inspections and in response to tenant and/or neighbor complaints. This program is supported by the collection of single-family and apartment/condominium licensing fees.

| Program Performance Measures | Actual FY15 | Actual FY16 | Estimated FY17 | Target FY18 | Target FY19 |
|---|-------------|-------------|----------------|-------------|-------------|
| Percent of cases that achieve voluntary compliance in code enforcement cases before a citation is written | 93 | 96 | 95 | 95 | 95 |
| Number of housing code enforcement repeat offenses: More than 2 cases in a 2 year period | 69 | 70 | 70 | 70 | 70 |

| FY18 Recommended Changes | Expenditures | FTEs |
|---|------------------|--------------|
| FY17 Approved | 2,606,489 | 24.50 |
| Add: Bill 19-15 Implementation: Code Enforcement | 1,007,492 | 11.00 |
| Increase Cost: Takoma Park / HOC Code Enforcement | 13,992 | 0.00 |
| Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs. | 57,080 | 0.00 |
| FY18 Recommended | 3,685,053 | 35.50 |

Grants Administration - Federal Programs

Staff provides management and oversight to ensure compliance with all regulatory requirements for Federal funding awarded to Montgomery County by the U.S. Department of Housing and Urban Development (HUD) for the Community Development Block Grant, the HOME Investment Partnership Grant, and the Emergency Solutions Grant programs. Funds from these programs support both operating activities and capital projects. Activities funded may include property acquisition, new construction, housing rehabilitation, commercial area revitalization and handicapped accessibility improvements. Staff administers contracts with the cities of Rockville and Takoma Park, as well as nonprofit organizations awarded funding to provide a variety of public services involving assistance to low-income persons.

| Program Performance Measures | Actual FY15 | Actual FY16 | Estimated FY17 | Target FY18 | Target FY19 |
|---|-------------|-------------|----------------|-------------|-------------|
| Number of contracts awarded and monitored | 34 | 37 | 35 | 35 | 35 |

| FY18 Recommended Changes | Expenditures | FTEs |
|---|------------------|-------------|
| FY17 Approved | 5,053,896 | 5.70 |
| Add: Community Development Block Grant: Asian Pacific American Legal Resource Center, Inc. - Legal Services for Asian Immigrants | 45,000 | 0.00 |
| Add: Community Development Block Grant: Babys Bounty MC, Inc. - Health, Safety, & Wellness Newborn Bundles | 45,000 | 0.00 |
| Add: Community Development Block Grant: Everymind, Inc. (Previously Mental Health Association) - Clinical Mental Health Services for Individuals with Medicaid | 45,000 | 0.00 |
| Add: Community Development Block Grant: Latino Economic Development Corporation of Washington, DC - Economic Advancement through Credit Building Financial Products | 45,000 | 0.00 |
| Add: Community Development Block Grant: Montgomery Housing Partnership, Inc. - 21st Century GATOR Program | 45,000 | 0.00 |
| Add: Community Development Block Grant: Child Center and Adult Services, Inc. (dba Aspire Counseling) - Mental Health Services to Meet the Needs of Our County's Low Income | 44,846 | 0.00 |
| Add: Community Development Block Grant: CASA de Maryland, Inc. - Bilingual Volunteer Income Tax Assistance Program | 44,093 | 0.00 |
| Add: Community Development Block Grant: Bethesda Cares, Inc. - Outreach to Chronically Homeless (Critical Time Intervention) | 40,000 | 0.00 |
| Add: Community Development Block Grant: Boys & Girls Clubs of Greater Washington, Inc. - STEM Program for Montgomery County Youth | 40,000 | 0.00 |
| Add: Community Development Block Grant: The National Center for Children and Families, Inc. - Respite for Undocumented Male Youth (RUMY) | 33,000 | 0.00 |
| Add: Community Development Block Grant: Community Ministries of Rockville, Inc. - Mansfield Kaseman Health Clinic: Removing Barriers to Healthcare | 32,000 | 0.00 |
| Add: Community Development Block Grant: Home Care Partners - Light Care Program | 30,000 | 0.00 |
| Add: Community Development Block Grant: Young Men's Christian Association of Metropolitan Washington - YMCA Nob Hill Community Center | 30,000 | 0.00 |
| Add: Community Development Block Grant: Housing Opportunities Community Partners, Inc. - Kid's STEM Program | 20,000 | 0.00 |
| Decrease Cost: Adjustment for Individual Grants | (538,939) | 0.00 |
| Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs. | (55,764) | 0.00 |
| FY18 Recommended | 4,998,132 | 5.70 |

Landlord-Tenant Mediation

This program ensures fair and equitable relations between landlords and tenants and encourages the maintenance and improvement of housing. Activities including mediating and arbitrating disputes; providing information and technical assistance to all parties; and taking legal action as necessary, including referring unresolved complaints to the Montgomery County Commission on Landlord-Tenant Affairs.

| Program Performance Measures | Actual FY15 | Actual FY16 | Estimated FY17 | Target FY18 | Target FY19 |
|--|----------------|----------------|-------------------|----------------|----------------|
| Percent of landlord/tenant cases mediated successfully (not referred to the Commission) | 97 | 97 | 97 | 97 | 97 |
| Average length of time required to conciliate landlord/tenant disputes that do not go to the Landlord Tenant Commission: Single-family disputes (workdays) | 52.5 | 38 | 38 | 38 | 38 |
| Average length of time required to conciliate landlord/tenant disputes that do not go to the Landlord Tenant Commission: Multi-family disputes (workdays) | 45.8 | 48 | 44 | 44 | 44 |

| FY18 Recommended Changes | Expenditures | FTEs |
|---|------------------|-------------|
| FY17 Approved | 1,072,496 | 7.50 |
| Eliminate: One-Time Tenant Access Survey Contract | (70,000) | 0.00 |
| Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs. | 45,268 | 0.00 |
| FY18 Recommended | 1,047,764 | 7.50 |

☀ Neighborhood Revitalization

This program provides planning and implementation for neighborhood revitalization in targeted areas. Activities include commercial revitalization (physical and economic) in both local retail centers and central business districts as well as assistance to address other community concerns, including issues related to housing and public services. Primary funding for these activities is provided from the County's Capital Improvements Program and from other Federal and State funds, including Community Development Block Grants and State Community Legacy Grants.

| FY18 Recommended Changes | Expenditures | FTEs |
|---|------------------|-------------|
| FY17 Approved | 1,701,955 | 7.60 |
| Shift: Community Development Block Grant CIP Fund Balance to the Operating Budget | 850,000 | 0.00 |
| Add: Bill 19-15 Implementation: Neighborhood Revitalization | 94,200 | 1.00 |
| Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs. | (16,506) | 0.00 |
| FY18 Recommended | 2,629,649 | 8.60 |

☀ Licensing and Registration

This program issues licenses to all rental housing (apartments, condominiums, single-family) and registers all housing units within common ownership communities.

| Program Performance Measures | Actual FY15 | Actual FY16 | Estimated FY17 | Target FY18 | Target FY19 |
|----------------------------------|----------------|----------------|-------------------|----------------|----------------|
| Number of rental licenses issued | 99,003 | 100379 | 103000 | 104900 | 107000 |

| FY18 Recommended Changes | Expenditures | FTEs |
|--------------------------|--------------|------|
|--------------------------|--------------|------|

| FY18 Recommended Changes | Expenditures | FTEs |
|---|----------------|-------------|
| FY17 Approved | 365,475 | 2.40 |
| Add: Bill 19-15 Implementation: Licensing | 87,067 | 1.00 |
| Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs. | (38,738) | 0.00 |
| FY18 Recommended | 413,804 | 3.40 |

Notes: Expenses in the Licensing and Registration program related to Common Ownership Communities (COC) activities have been shifted to the COC program.

Housing Administration

This program provides management and oversight to support activities within the housing division including single and multi-family housing programs, and landlord tenant mediation. This program was formerly included as part of Housing Development and Loan Programs.

| FY18 Recommended Changes | Expenditures | FTEs |
|---|----------------|-------------|
| FY17 Approved | 415,442 | 3.75 |
| Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs. | 11,776 | 0.00 |
| FY18 Recommended | 427,218 | 3.75 |

Administration

This program provides overall direction, administration, and managerial support to the Department. Activities include budgeting, financial management, asset management, personnel management and administration, program oversight, training, automated systems management, and policy/program development and implementation.

| FY18 Recommended Changes | Expenditures | FTEs |
|---|------------------|--------------|
| FY17 Approved | 1,406,464 | 11.00 |
| Add: Bill 19-15 Implementation: Administration | 84,688 | 1.00 |
| Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs. | 261,493 | 1.50 |
| FY18 Recommended | 1,752,645 | 13.50 |

Common Ownership Community Program

This program ensures fair and equitable relations between the governing bodies of homeowner associations, condominium associations, and cooperatives, and the individuals living within these common ownership communities, and encourages the maintenance and improvement of housing. Activities include mediating and arbitrating disputes; providing information and technical assistance to all parties; and taking legal action as necessary, including referring unresolved complaints to the Montgomery County Commission on Common Ownership Communities.

| Program Performance Measures | Actual FY15 | Actual FY16 | Estimated FY17 | Target FY18 | Target FY19 |
|---|-------------|-------------|----------------|-------------|-------------|
| Percent of Commission on Common Ownership Communities (CCOC) cases resolved | 68% | 79% | 80% | 85% | 85% |

| Program Performance Measures | Actual FY15 | Actual FY16 | Estimated FY17 | Target FY18 | Target FY19 |
|------------------------------|----------------|----------------|-------------------|----------------|----------------|
|------------------------------|----------------|----------------|-------------------|----------------|----------------|

prior to a hearing ¹

¹ CCOC moved from the Office of Consumer Protection to the Department of Housing and Community Affairs in FY17.

| FY18 Recommended Changes | Expenditures | FTEs |
|---|----------------|-------------|
| FY17 Approved | 551,643 | 3.60 |
| Enhance: Financial, Legal, and Management Consulting Services | 70,000 | 0.00 |
| Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs. | (22,960) | 0.00 |
| FY18 Recommended | 598,683 | 3.60 |

Notes: Expenses in the Licensing and Registration program related to Common Ownership Communities (COC) activities have been shifted to the COC program.

BUDGET SUMMARY

| | Actual FY16 | Budget FY17 | Estimate FY17 | Recommended FY18 | %Chg Bud/Rec |
|--|------------------|------------------|------------------|---------------------|-----------------|
| COUNTY GENERAL FUND | | | | | |
| EXPENDITURES | | | | | |
| Salaries and Wages | 3,235,095 | 3,608,603 | 3,471,826 | 4,642,062 | 28.6 % |
| Employee Benefits | 1,247,324 | 1,373,200 | 1,304,876 | 1,689,958 | 23.1 % |
| County General Fund Personnel Costs | 4,482,419 | 4,981,803 | 4,776,702 | 6,332,020 | 27.1 % |
| Operating Expenses | 851,546 | 971,874 | 1,075,053 | 966,598 | -0.5 % |
| Capital Outlay | 46,853 | 24,900 | 0 | 0 | -100.0 % |
| County General Fund Expenditures | 5,380,818 | 5,978,577 | 5,851,755 | 7,298,618 | 22.1 % |
| PERSONNEL | | | | | |
| Full-Time | 85 | 88 | 88 | 102 | 15.9 % |
| Part-Time | 3 | 3 | 3 | 3 | — |
| FTEs | 41.60 | 45.25 | 45.25 | 59.25 | 30.9 % |
| REVENUES | | | | | |
| Board of Appeals Fees | 8,983 | 8,750 | 8,750 | 8,750 | — |
| Common Ownership Community Fees | 0 | 675,000 | 675,000 | 685,125 | 1.5 % |
| Landlord-Tenant Fees | 5,551,923 | 5,635,073 | 5,635,073 | 6,194,595 | 9.9 % |
| Miscellaneous Revenues | 6,984 | 20,000 | 20,000 | 20,000 | — |
| Other Charges/Fees | 10,366 | 24,379 | 24,379 | 103,802 | 325.8 % |
| Other Fines/Forfeitures | 25,595 | 40,000 | 40,000 | 40,000 | — |
| County General Fund Revenues | 5,603,851 | 6,403,202 | 6,403,202 | 7,052,272 | 10.1 % |

MONTGOMERY HOUSING INITIATIVE

| | | | | | |
|---------------------|-----------|-----------|-----------|-----------|-------|
| EXPENDITURES | | | | | |
| Salaries and Wages | 1,374,034 | 1,375,110 | 1,442,399 | 1,415,646 | 3.0 % |
| Employee Benefits | 484,546 | 469,722 | 463,942 | 481,124 | 2.4 % |

BUDGET SUMMARY

| | Actual FY16 | Budget FY17 | Estimate FY17 | Recommended FY18 | %Chg Bud/Rec |
|--|-------------------|-------------------|-------------------|---------------------|-----------------|
| Montgomery Housing Initiative Personnel Costs | 1,858,580 | 1,844,832 | 1,906,341 | 1,896,770 | 2.8 % |
| Operating Expenses | 22,604,781 | 33,438,295 | 36,982,587 | 34,488,954 | 3.1 % |
| Debt Service Other | 63,480 | 61,280 | 61,280 | 0 | -100.0 % |
| Montgomery Housing Initiative Expenditures | 24,526,841 | 35,344,407 | 38,950,208 | 36,385,724 | 2.9 % |
| PERSONNEL | | | | | |
| Full-Time | 0 | 0 | 0 | 0 | — |
| Part-Time | 0 | 0 | 0 | 0 | — |
| FTEs | 14.70 | 14.70 | 14.70 | 14.70 | — |
| REVENUES | | | | | |
| Asset Management Fee | 0 | 50,000 | 50,000 | 70,200 | 40.4 % |
| Commitment Fee | 0 | 200,000 | 200,000 | 200,000 | — |
| Investment Income | 2,086,730 | 2,125,040 | 2,125,040 | 1,851,460 | -12.9 % |
| Loan Payments | 560,717 | 1,975,000 | 1,975,000 | 2,175,000 | 10.1 % |
| MHI Transfer Tax | 73,280 | 225,000 | 225,000 | 225,000 | — |
| Miscellaneous Revenues | 888 | 75,006 | 75,006 | 75,006 | — |
| MPDU Revenues | 2,946,427 | 1,250,000 | 1,250,000 | 1,250,000 | — |
| Other Charges and Fees | 90 | 0 | 0 | 0 | — |
| Other Financing Sources | 63,480 | 61,280 | 61,280 | 59,020 | -3.7 % |
| Recordation Tax | 9,579,217 | 14,071,500 | 15,324,947 | 14,861,338 | 5.6 % |
| Montgomery Housing Initiative Revenues | 15,310,829 | 20,032,826 | 21,286,273 | 20,767,024 | 3.7 % |
| GRANT FUND - MCG | | | | | |
| EXPENDITURES | | | | | |
| Salaries and Wages | 1,461,650 | 1,564,832 | 1,564,832 | 1,632,189 | 4.3 % |
| Employee Benefits | 503,090 | 530,176 | 530,176 | 550,268 | 3.8 % |
| Grant Fund - MCG Personnel Costs | 1,964,740 | 2,095,008 | 2,095,008 | 2,182,457 | 4.2 % |
| Operating Expenses | 4,983,230 | 5,283,328 | 5,283,328 | 6,059,871 | 14.7 % |
| Grant Fund - MCG Expenditures | 6,947,970 | 7,378,336 | 7,378,336 | 8,242,328 | 11.7 % |
| PERSONNEL | | | | | |
| Full-Time | 0 | 0 | 0 | 0 | — |
| Part-Time | 0 | 0 | 0 | 0 | — |
| FTEs | 24.00 | 24.00 | 24.00 | 23.00 | -4.2 % |
| REVENUES | | | | | |
| Federal Grants | 5,977,409 | 5,783,128 | 5,783,128 | 6,633,128 | 14.7 % |
| Investment Income | 127,079 | 0 | 0 | 0 | — |
| Loan Payments | 645,152 | 1,000,000 | 1,000,000 | 1,000,000 | — |
| Other Charges/Fees | 540 | 295,208 | 295,208 | 0 | -100.0 % |
| Other Intergovernmental | 433,237 | 0 | 0 | 309,200 | — |
| State Grants | 5,400 | 300,000 | 300,000 | 300,000 | — |

BUDGET SUMMARY

| | Actual FY16 | Budget FY17 | Estimate FY17 | Recommended FY18 | %Chg Bud/Rec |
|----------------------------------|----------------|----------------|------------------|---------------------|-----------------|
| Grant Fund - MCG Revenues | 7,188,817 | 7,378,336 | 7,378,336 | 8,242,328 | 11.7 % |

DEPARTMENT TOTALS

| | | | | | |
|----------------------------------|------------|------------|------------|------------|--------|
| Total Expenditures | 36,855,629 | 48,701,320 | 52,180,299 | 51,926,670 | 6.6 % |
| Total Full-Time Positions | 85 | 88 | 88 | 102 | 15.9 % |
| Total Part-Time Positions | 3 | 3 | 3 | 3 | — |
| Total FTEs | 80.30 | 83.95 | 83.95 | 96.95 | 15.5 % |
| Total Revenues | 28,103,497 | 33,814,364 | 35,067,811 | 36,061,624 | 6.6 % |

FY18 RECOMMENDED CHANGES

| | Expenditures | FTEs |
|--|------------------|--------------|
| COUNTY GENERAL FUND | | |
| FY17 ORIGINAL APPROPRIATION | 5,978,577 | 45.25 |
| <u>Changes (with service impacts)</u> | | |
| Add: Bill 19-15 Implementation: Code Enforcement [Housing Code Enforcement] | 1,007,492 | 11.00 |
| Add: Bill 19-15 Implementation: Neighborhood Revitalization [Neighborhood Revitalization] | 94,200 | 1.00 |
| Add: Bill 19-15 Implementation: Licensing [Licensing and Registration] | 87,067 | 1.00 |
| Add: Bill 19-15 Implementation: Administration [Administration] | 84,688 | 1.00 |
| Enhance: Financial, Legal, and Management Consulting Services [Common Ownership Community Program] | 70,000 | 0.00 |
| Reduce: Miscellaneous Operating Expenses | (10,000) | 0.00 |
| Reduce: Temporary Services | (35,158) | 0.00 |
| Eliminate: One-Time Tenant Access Survey Contract [Landlord-Tenant Mediation] | (70,000) | 0.00 |
| <u>Other Adjustments (with no service impacts)</u> | | |
| Increase Cost: FY18 Compensation Adjustments | 167,540 | 0.00 |
| Increase Cost: Retirement Adjustment | 28,914 | 0.00 |
| Decrease Cost: Motor Pool Adjustment | (1,258) | 0.00 |
| Decrease Cost: Printing and Mail | (4,251) | 0.00 |
| Decrease Cost: Elimination of One-Time Items Approved in FY17 | (99,193) | 0.00 |
| FY18 RECOMMENDED | 7,298,618 | 59.25 |

MONTGOMERY HOUSING INITIATIVE

| | | |
|--|-------------------|--------------|
| FY17 ORIGINAL APPROPRIATION | 35,344,407 | 14.70 |
| <u>Changes (with service impacts)</u> | | |
| Enhance: Rental Assistance Program (Estimated Increase in Recordation Tax Premium Revenue) [Multi-Family Housing Programs] | 789,838 | 0.00 |
| Enhance: Affordable Housing Loans [Multi-Family Housing Programs] | 107,004 | 0.00 |
| Enhance: Rebuilding Together [Multi-Family Housing Programs] | 100,000 | 0.00 |

FY18 RECOMMENDED CHANGES

| | Expenditures | FTEs |
|---|-------------------|--------------|
| <u>Other Adjustments (with no service impacts)</u> | | |
| Increase Cost: FY18 Compensation Adjustment | 36,107 | 0.00 |
| Increase Cost: Annualization of FY17 Compensation Increases | 6,151 | 0.00 |
| Increase Cost: Annualization of FY17 Personnel Costs | 5,203 | 0.00 |
| Increase Cost: Retirement Adjustment | 4,477 | 0.00 |
| Decrease Cost: Debt Service Other [Multi-Family Housing Programs] | (2,260) | 0.00 |
| Decrease Cost: Operating Expenses to Offset Personnel Costs | (5,203) | 0.00 |
| FY18 RECOMMENDED | 36,385,724 | 14.70 |
| GRANT FUND - MCG | | |
| FY17 ORIGINAL APPROPRIATION | 7,378,336 | 24.00 |
| <u>Federal Programs</u> | | |
| Add: Community Development Block Grant: Asian Pacific American Legal Resource Center, Inc. - Legal Services for Asian Immigrants | 45,000 | 0.00 |
| Add: Community Development Block Grant: Montgomery Housing Partnership, Inc. - 21st Century GATOR Program | 45,000 | 0.00 |
| Add: Community Development Block Grant: Everymind, Inc. (Previously Mental Health Association) - Clinical Mental Health Services for Individuals with Medicaid | 45,000 | 0.00 |
| Add: Community Development Block Grant: Latino Economic Development Corporation of Washington, DC - Economic Advancement through Credit Building Financial Products | 45,000 | 0.00 |
| Add: Community Development Block Grant: Babys Bounty MC, Inc. - Health, Safety, & Wellness Newborn Bundles | 45,000 | 0.00 |
| Add: Community Development Block Grant: Child Center and Adult Services, Inc. (dba Aspire Counseling) - Mental Health Services to Meet the Needs of Our County's Low Income | 44,846 | 0.00 |
| Add: Community Development Block Grant: CASA de Maryland, Inc. - Bilingual Volunteer Income Tax Assistance Program | 44,093 | 0.00 |
| Add: Community Development Block Grant: Boys & Girls Clubs of Greater Washington, Inc. - STEM Program for Montgomery County Youth | 40,000 | 0.00 |
| Add: Community Development Block Grant: Bethesda Cares, Inc. - Outreach to Chronically Homeless (Critical Time Intervention) | 40,000 | 0.00 |
| Add: Community Development Block Grant: The National Center for Children and Families, Inc. - Respite for Undocumented Male Youth (RUMY) | 33,000 | 0.00 |
| Add: Community Development Block Grant: Community Ministries of Rockville, Inc. - Mansfield Kaseman Health Clinic: Removing Barriers to Healthcare | 32,000 | 0.00 |
| Add: Community Development Block Grant: Young Men's Christian Association of Metropolitan Washington - YMCA Nob Hill Community Center | 30,000 | 0.00 |
| Add: Community Development Block Grant: Home Care Partners - Light Care Program | 30,000 | 0.00 |
| Add: Community Development Block Grant: Housing Opportunities Community Partners, Inc. - Kid's STEM Program | 20,000 | 0.00 |
| Eliminate: Term Weatherization Senior Program Specialist | 0 | (1.00) |
| <u>Other Adjustments (with no service impacts)</u> | | |
| Shift: Community Development Block Grant CIP Fund Balance to the Operating Budget [Neighborhood Revitalization] | 850,000 | 0.00 |

FY18 RECOMMENDED CHANGES

| | Expenditures | FTEs |
|--|------------------|--------------|
| Increase Cost: Takoma Park / HOC Code Enforcement [Housing Code Enforcement] | 13,992 | 0.00 |
| Decrease Cost: Adjustment for Individual Grants [Grants Administration - Federal Programs] | (538,939) | 0.00 |
| FY18 RECOMMENDED | 8,242,328 | 23.00 |

PROGRAM SUMMARY

| Program Name | FY17 APPR Expenditures | FY17 APPR FTEs | FY18 REC Expenditures | FY18 REC FTEs |
|--|---------------------------|-------------------|--------------------------|------------------|
| Multi-Family Housing Programs | 34,688,499 | 8.40 | 35,505,287 | 6.90 |
| Affordable Housing Programs | 838,961 | 9.50 | 868,435 | 8.50 |
| Housing Code Enforcement | 2,606,489 | 24.50 | 3,685,053 | 35.50 |
| Grants Administration - Federal Programs | 5,053,896 | 5.70 | 4,998,132 | 5.70 |
| Landlord-Tenant Mediation | 1,072,496 | 7.50 | 1,047,764 | 7.50 |
| Neighborhood Revitalization | 1,701,955 | 7.60 | 2,629,649 | 8.60 |
| Licensing and Registration | 365,475 | 2.40 | 413,804 | 3.40 |
| Housing Administration | 415,442 | 3.75 | 427,218 | 3.75 |
| Administration | 1,406,464 | 11.00 | 1,752,645 | 13.50 |
| Common Ownership Community Program | 551,643 | 3.60 | 598,683 | 3.60 |
| Total | 48,701,320 | 83.95 | 51,926,670 | 96.95 |

CHARGES TO OTHER DEPARTMENTS

| Charged Department | Charged Fund | FY17 Total\$ | FY17 FTES | FY18 Total\$ | FY18 FTES |
|----------------------------|----------------------|------------------|--------------|------------------|--------------|
| COUNTY GENERAL FUND | | | | | |
| Permitting Services | Permitting Services | 120,308 | 1.00 | 121,796 | 1.00 |
| Solid Waste Services | Solid Waste Disposal | 755,303 | 5.50 | 798,196 | 5.50 |
| CIP | Capital Fund | 189,409 | 1.70 | 196,479 | 1.70 |
| Total | | 1,065,020 | 8.20 | 1,116,471 | 8.20 |

FUTURE FISCAL IMPACTS

CE RECOMMENDED (\$000S)

| Title | FY18 | FY19 | FY20 | FY21 | FY22 | FY23 |
|---|--------------|--------------|--------------|--------------|--------------|--------------|
| COUNTY GENERAL FUND | | | | | | |
| EXPENDITURES | | | | | | |
| FY18 Recommended | 7,299 | 7,299 | 7,299 | 7,299 | 7,299 | 7,299 |
| No inflation or compensation change is included in outyear projections. | | | | | | |
| Elimination of One-Time Items Recommended in FY18 | 0 | (9) | (9) | (9) | (9) | (9) |

FUTURE FISCAL IMPACTS

CE RECOMMENDED (\$000S)

| Title | FY18 | FY19 | FY20 | FY21 | FY22 | FY23 |
|--|--------------|--------------|--------------|--------------|--------------|--------------|
| Items recommended for one-time funding in FY18, including iPad & iPhone costs, will be eliminated from the base in the outyears. | | | | | | |
| Labor Contracts | 0 | 25 | 25 | 25 | 25 | 25 |
| These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items. | | | | | | |
| Subtotal Expenditures | 7,299 | 7,315 | 7,315 | 7,315 | 7,315 | 7,315 |

MONTGOMERY HOUSING INITIATIVE

EXPENDITURES

| | | | | | | |
|--|---------------|---------------|---------------|---------------|---------------|---------------|
| FY18 Recommended | 36,386 | 36,386 | 36,386 | 36,386 | 36,386 | 36,386 |
| No inflation or compensation change is included in outyear projections. | | | | | | |
| Labor Contracts | 0 | 12 | 12 | 12 | 12 | 12 |
| These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items. | | | | | | |
| Subtotal Expenditures | 36,386 | 36,398 | 36,398 | 36,398 | 36,398 | 36,398 |

FY18-23 PUBLIC SERVICES PROGRAM: FISCAL PLAN

Montgomery Housing Initiative

| FISCAL PROJECTIONS | FY17 APPROVED | FY18 REC | FY19 PROJECTION | FY20 PROJECTION | FY21 PROJECTION | FY22 PROJECTION | FY23 PROJECTION |
|---|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| ASSUMPTIONS | | | | | | | |
| Indirect Cost Rate | 16.45% | 17.39% | 17.39% | 17.39% | 17.39% | 17.39% | 17.39% |
| CPI (Fiscal Year) | 1.8% | 2.3% | 2.3% | 2.4% | 2.5% | 2.5% | 2.5% |
| Investment Income Yield | 0.5% | 1.2% | 1.7% | 2.2% | 2.7% | 3.0% | 3.0% |
| BEGINNING FUND BALANCE | 4,786,860 | 9,023,651 | 2,164,360 | 1,335,300 | 1,068,240 | 801,180 | 534,120 |
| REVENUES | | | | | | | |
| Taxes | 14,296,500 | 15,086,338 | 15,453,420 | 15,824,508 | 16,204,953 | 16,904,349 | 17,566,969 |
| Charges For Services | 50,000 | 70,200 | 71,815 | 73,502 | 75,303 | 77,186 | 79,115 |
| Miscellaneous | 5,686,326 | 5,610,486 | 5,689,206 | 5,767,846 | 5,846,486 | 5,892,666 | 5,890,326 |
| Subtotal Revenues | 20,032,826 | 20,767,024 | 21,214,441 | 21,665,856 | 22,126,742 | 22,874,201 | 23,536,410 |
| INTERFUND TRANSFERS (Net Non-CIP) | | | | | | | |
| Transfers To Debt Service Fund | (7,950,310) | (7,808,010) | (9,748,510) | (9,727,600) | (9,690,460) | (9,649,660) | (9,610,100) |
| MHI Property Acquisition | (7,950,310) | (7,808,010) | (9,748,510) | (9,727,600) | (9,690,460) | (9,649,660) | (9,610,100) |
| Transfers To The General Fund | (303,734) | (329,848) | (331,966) | (331,966) | (331,966) | (331,966) | (331,966) |
| Indirect Costs | (303,734) | (329,848) | (331,966) | (331,966) | (331,966) | (331,966) | (331,966) |
| Transfers From The General Fund | 22,167,940 | 22,533,318 | 22,533,318 | 22,533,318 | 22,533,318 | 22,533,318 | 22,533,318 |
| TOTAL RESOURCES | 38,733,582 | 44,186,135 | 35,831,643 | 35,474,908 | 35,705,874 | 36,227,073 | 36,661,782 |
| PSP OPER. BUDGET APPROP/ EXP'S. | | | | | | | |
| Operating Budget | (3,344,127) | (3,497,866) | (3,616,257) | (3,740,804) | (3,873,739) | (4,013,710) | (4,159,118) |
| Debt Service: Other (Non-Tax Funds only) | (61,280) | (59,020) | (56,750) | (54,400) | (52,050) | (49,640) | (47,300) |
| Labor Agreement | n/a | 0 | (12,176) | (12,176) | (12,176) | (12,176) | (12,176) |
| Rental Assistance Program (RAP) | (15,294,740) | (16,084,578) | (16,057,480) | (15,866,568) | (16,247,013) | (16,946,409) | (17,609,029) |
| Housing First | (8,043,955) | (8,043,955) | (8,043,955) | (8,043,955) | (8,043,955) | (8,043,955) | (8,043,955) |
| Neighborhoods to Call Home | (716,340) | (816,340) | (816,340) | (816,340) | (816,340) | (816,340) | (816,340) |
| Special Needs and Nonprofit Housing | (2,380,510) | (2,380,510) | (2,380,510) | (2,380,510) | (2,380,510) | (2,380,510) | (2,380,510) |
| 100,000 Homes | (437,120) | (437,120) | (437,120) | (437,120) | (437,120) | (437,120) | (437,120) |
| Zero: 2016 | (900,000) | (900,000) | (900,000) | (900,000) | (900,000) | (900,000) | (900,000) |
| Affordable Housing Initiative | (4,166,335) | (4,166,335) | (2,175,755) | (2,154,795) | (2,141,791) | (2,093,093) | (1,989,174) |
| Subtotal PSP Oper Budget Approp / Exp's | (35,344,407) | (36,385,724) | (34,496,343) | (34,406,668) | (34,904,694) | (35,692,953) | (36,394,722) |
| OTHER CLAIMS ON FUND BALANCE | | | | | | | |
| Special Needs and Nonprofit Housing | 0 | (5,636,051) | 0 | 0 | 0 | 0 | 0 |
| Affordable Housing Initiative | 0 | (636,051) | 0 | 0 | 0 | 0 | 0 |
| Senior Affordable Housing | 0 | (1,000,000) | 0 | 0 | 0 | 0 | 0 |
| 0 | 0 | (4,000,000) | 0 | 0 | 0 | 0 | 0 |
| TOTAL USE OF RESOURCES | (35,344,407) | (42,021,775) | (34,496,343) | (34,406,668) | (34,904,694) | (35,692,953) | (36,394,722) |
| YEAR END FUND BALANCE | 3,389,175 | 2,164,360 | 1,335,300 | 1,068,240 | 801,180 | 534,120 | 267,060 |
| Affordable Housing and Acquisition and Preservation CIP Project #P760100 | (16,000,000) | (17,000,000) | (3,464,400) | (5,014,400) | (4,625,900) | (1,628,418) | (1,186,973) |
| TOTAL INVESTMENT IN AFFORDABLE HOUSING (MHI Fund + CIP Project) | (51,344,407) | (59,021,775) | (37,960,743) | (39,421,068) | (39,530,594) | (37,321,371) | (37,581,695) |

Assumptions:

- Maintains the County Executive's commitment to affordable housing. In addition to expenditures reflected in this fund, the Affordable Housing Acquisition and Preservation CIP Project #P760100 includes the issuance of \$7.84 million of debt in FY18 in addition to \$9.16 million in estimated loan repayments in FY18 to provide a continued high level of support for the Housing Initiative Fund Property Acquisition Revolving Program created in FY09.
- Montgomery County Council Resolution #15-110 provides for an allocation from the General Fund to the Montgomery Housing Initiative fund (MHI) of the equivalent to 2.5 percent of actual General Fund property taxes from two years prior to the upcoming fiscal year for the purpose of maintaining and expanding the supply of affordable housing. However, the actual transfer from the General Fund will be determined each year based on the availability of resources.

Notes: These projections are based on the Executive's Recommended budget and include the revenue and resource assumptions of that budget. The projected future expenditures, revenues, and fund balances may vary based on changes not assumed here to fee or tax rates, usage, inflation, future labor agreements, and other factors not assumed here.

Affordable Housing Support Summary

(000's)

| Actual Operating Budget Expenditures: FY2008 - 2017, FY17 Approved Budget and FY18 Rec. | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 CE Rec | Total Funding | Non-County Dollars Leveraged | Creation / Preservation of Affordable Housing (2008-2017) | Projected Creation / Preservation of Affordable Housing (2018) | Notes |
|---|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|----------------|----------------|------------------------------|---|--|---|
| MHI Fund | | | | | | | | | | | | | | | | |
| Operating Budget | 33,715 | 23,083 | 27,266 | 16,450 | 13,890 | 21,021 | 24,312 | 27,658 | 27,662 | 35,344 | 36,386 | 286,789 | | | | |
| Debt Service (interest only) | - | - | - | 1,572 | 2,183 | 2,454 | 2,930 | 3,646 | 3,566 | 3,480 | 3,973 | 23,804 | | | | |
| Total MHI Operating Budget | 33,715 | 23,083 | 27,266 | 18,023 | 16,073 | 23,475 | 27,242 | 31,304 | 31,228 | 38,825 | 40,359 | 310,592 | | | | |
| Other General Fund Affordable Housing Support | | | | | | | | | | | | | | | | |
| HHS Housing Programs (General Fund) | - | - | 9,588 | 10,442 | 9,642 | 9,549 | 10,169 | 11,823 | 11,612 | 11,722 | 12,397 | 96,944 | 21,832 | 15 | 2 | |
| HOC NDA | 5,731 | 6,141 | 6,136 | 5,804 | 5,514 | 5,583 | 6,093 | 6,376 | 6,401 | 6,513 | 6,537 | 66,831 | | | | |
| Total Other General Fund Support | 5,731 | 6,141 | 15,724 | 16,246 | 15,156 | 15,132 | 16,263 | 18,199 | 18,013 | 18,235 | 18,934 | 163,774 | | | | |
| Total Operating Budget | 39,446 | 29,224 | 42,990 | 34,269 | 31,229 | 38,607 | 43,505 | 49,503 | 49,242 | 57,060 | 59,293 | 474,367 | 21,832 | 15 | 2 | Clients Served |
| Funding Sources: Programmed Funding Thru FY17, FY18 Rec. | | | | | | | | | | | | | | | | |
| Affordable Housing Acquisition and Preservation Project (CIP) | | | | | | | | | | | | | | | | |
| MHI | 2,500 | - | - | - | - | - | - | - | 2,275 | - | - | 4,775 | | | | |
| HIF Revolving Loan Program | - | 25,000 | 25,000 | 15,000 | 15,000 | 10,000 | 2,720 | 7,280 | - | 13,409 | 7,843 | 121,252 | | | | |
| Loan Repayment Proceeds | - | - | - | - | 2,471 | 7,249 | 7,656 | 2,266 | 5,104 | 2,591 | 9,157 | 36,733 | | | | |
| G.O. Bonds | - | - | - | - | - | - | - | 2,000 | 7,725 | - | - | 9,725 | | | | |
| Recordation Tax Premium | - | - | - | - | - | - | - | - | 4,540 | - | - | 4,540 | | | | |
| Total CIP | 2,500 | 25,000 | 25,000 | 15,000 | 17,471 | 17,249 | 10,376 | 11,546 | 19,644 | 16,000 | 17,000 | 177,025 | 965,836 | 30 | 4 | Incl. MHI & CIP |
| Other Affordable Housing Support | | | | | | | | | | | | | | | | |
| PILOTS (Payments in lieu of Taxes Non-HOC) | | | | | | | | | | | | | | | | |
| Sub Total Affordable Housing | 6,600 | 7,800 | 8,800 | 9,240 | 9,702 | 10,187 | 10,696 | 11,231 | 12,804 | 13,700 | 16,166 | 116,926 | | 8 | | In support of operating cost for Non-profits and 8 Senior housing |
| HOC (PILOTS) | 7,205 | 8,095 | 8,625 | 8,213 | 8,266 | 8,496 | 9,312 | 9,345 | 9,015 | 9,573 | 9,800 | 95,945 | | 7 | 7 | Units Captured in DHCA |
| DGS - Discounted Land Value | - | - | - | - | - | - | - | - | 29,542 | 8,282 | - | 37,823 | | | | |
| Total Affordable Housing Support | | | | | | | | | | | 102,259 | 902,086 | 987,668 | 59 | 21 | |
| * Estimated Debt Service Interest for FY18 | | | | | | | | | | | | | | | | |
| ** Estimated PILOT value for FY17 and FY18 PILOT Cap | | | | | | | | | | | | | | | | |