



Permitting Services

Recommended FY18 Budget

\$38,874,829

Full Time Equivalents

243.75

Mission Statement

The Department of Permitting Services' (DPS) primary mission is to promote the health, safety and welfare and economic well-being of residents, businesses and communities of Montgomery County with timely, professional, transparent and consistent review and processing of plans and permits and through inspections of structures, rights-of-way and development. DPS protects the public through application and enforcement of national, state and local codes for fire and life safety, electrical, mechanical, energy, accessibility, building and other public safety and zoning codes. DPS protects the environment through application and enforcement of national, state and local environmental protection codes protecting our natural resources. DPS protects residential and business communities and users of public rights-of-way through inspections of work within public rights-of-way and inspections to assure adherence to approved site plans and special exceptions. DPS strives to promote economic well-being and customer service through ongoing process improvements, timely response and service while ensuring that structures are safe for occupants and visitors, sustainable for future generations and that development is consistent with requirements to protect the environment.

Budget Overview

The total recommended FY18 Operating Budget for the Department of Permitting Services is \$38,874,829, an increase of \$1,130,237 or 2.99 percent from the FY17 Approved Budget of \$37,744,592. Personnel Costs comprise 75.07 percent of the budget for 236 full-time position(s) and two part-time position(s), and a total of 243.75 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 24.93 percent of the FY18 budget.

Linkage to County Result Areas

While this program area supports all eight of the County Result Areas, the following are emphasized:

- ❖ **An Effective and Efficient Transportation Network**
- ❖ **Healthy and Sustainable Neighborhoods**
- ❖ **A Responsive, Accountable County Government**
- ❖ **Safe Streets and Secure Neighborhoods**
- ❖ **Strong and Vibrant Economy**
- ❖ **Vital Living for All of Our Residents**

Department Performance Measures

Performance measures for this department are included below (where applicable), with multi-program measures displayed at the front of this section and program-specific measures shown with the relevant program. The FY17 estimates reflect funding based

on the FY17 approved budget. The FY18 and FY19 figures are performance targets based on the FY18 recommended budget and funding for comparable service levels in FY19.

The department combines department and applicant time components when measuring "total time to issue a permit." These times may be impacted by satisfaction of related preconditions such as sediment control submissions and approvals and outside agency approvals.

Initiatives

- ★ Improve customer service by: (1) expanding eServices, (2) updating homeowner's electrical exams, (3) updating the land development permit applications, (4) automating electrical license renewals and insurance committals, and (5) identifying Fire Prevention and Code Compliance permits, approvals and inspections that can be combined.
- ★ Improve customer access to information by: (1) redeveloping the DPS website, (2) developing a fee estimator for customers, (3) establishing a Places of Worship open house, and (4) developing a cross-agency Frequently Asked Questions (FAQ).
- ★ Implement the (1) International Green Construction Code (IGCC), (2) the County's Subdivision Staging Plan, (3) impact tax rates and policy areas, (4) permits for private road closures, and (5) permits for ownership units.
- ★ Continue migration to eServices for mechanical, signs, use and occupancy, and mandate the use of ePermits and ePlans for commercial permits, fences, fire protection systems, and residential rooftop solar.
- ★ Reduce sediment control plan review processing times to 20 days.

Accomplishments

- ☑ Implemented eServices for sediment control, stormwater concept plans, special protection area, additional right-of-way services, and demolition; and mandated the use of eServices for utilities, fire alarms, and electrical. The department processed more than 7,111 plans electronically in FY16, resulting in increased time savings and reduced environmental impacts;
- ☑ Performed a comprehensive study and restructuring of all fees in FY16. The revised residential fees eliminated a regressive rate system, reduced permit fees for smaller houses, and provided a reduced rate for Moderately Priced Dwelling Units (MPDU) in multifamily structures;
- ☑ Processed unprecedented FY16 work volumes including: 60,543 permits and licenses, 5,182 information requests, 4,858 service requests, 128,439 customer counter visits, 16,418 MC311 service requests, and special projects including Clarksburg Outlets, United Therapeutics and Suburban Hospital;
- ☑ Launched a Design For Life website, brochure, and bus advertisement;
- ☑ Developed life safety solutions for the County's subdivision regulations rewrite;
- ☑ Received Maryland Department of the Environment (MDE) renewal of delegation for stormwater.

Innovations and Productivity Improvements

- ★ Launched an expedited processing program for solar permits;
- ★ Developed a shared address database with Maryland-National Capital Park and Planning Commission (M-NCPPC);
- ★ Successfully implemented the County Executive's 30 Day Plan Review initiative.

Collaboration and Partnerships

* Artisan Manufacturing Zone

Department of Permitting Services collaborated with the County Council to implement the new artisan manufacturing zone to craft distilleries, increasing opportunities for small businesses and improving the night-time economy of the County.

* Coordinated Sign Sweeps

Department of Permitting Services has coordinated "sign sweeps" with Department of Transportation and Department of Housing and Community Affairs to collect illegal signs in right-of-ways.

* Recipes for Success Program

Department of Permitting Services provides free pre-design consultations and welcome packets for restaurant owners starting a business in Montgomery County. Pre-design consultations streamline the County's licensing and permitting processes by bringing all the involved agencies (Department of Liquor Control, Health and Human Services, Economic Development, Washington Suburban Sanitary Commission, and others) together.

* Stormwater Management and Water Quality Efficiencies

DPS supports stormwater management efforts by securing rights of entry to inspect stormwater facilities and developing Memorandum of Understandings (MOU) with the Department of Environmental Protection to streamline permits for water quality projects.

* 2016 Subdivision Staging Policy

Department of Permitting Services is collaborating with the Department of Transportation, Maryland-National Capital Park and Planning Commission (M-NCPPC) and County Council staff to implement the Subdivision Staging Policy through the development of electronic processes for assessing and collecting impact taxes and trip mitigation payments.

Program Contacts

Contact Barbara Suter of the Department of Permitting Services at 240.777.6244 or Jennifer Nordin of the Office of Management and Budget at 240.777.2779 for more information regarding this department's operating budget.

Program Descriptions

* Land Development

The Land Development program is responsible for ensuring the protection of the County's land and water resources and for the protection of the environment and the safety of residents and businesses through its engineering and inspection functions related to stormwater management, sediment control, floodplain management, special protection areas, well-and-septic systems approval, storm drain design and construction, roadside tree protection, tree canopy enhancement, record plat approval, fire department access, and compliance and work in the public right-of-way.

	FY15	FY16	FY17	FY18	FY19
Right-of-way Permits -- DPS average review time (In days)	5.7	5.1	5	5	5
Sediment Control Permits - DPS average review time (In days)	37.35	29.9	30	30	30
Septic Permits -- DPS average review time (In days)	15.26	18.2	12	12	12
Well Permits -- DPS average review time (In days)	11.6	16.8	12	10	10
Record Plats -- DPS average review time (In days)	9.71	2.98	9	9	9
Sediment Control Enforcement -- Percentage of Inspections in compliance with code/law	95.2	95.7	95	95	95
Successful Maryland Department of the Environment (MDE) Delegation of Review of Sediment Control and Storm-Water Management	N/A	Yes	N/A	Yes	N/A

FY18 Recommended Changes	Expenditures	FTEs
FY17 Approved	7,864,314	63.25
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	454,698	1.00
FY18 Recommended	8,319,012	64.25

Residential Building Construction & Intake

The Residential Building and Intake program is responsible for ensuring public safety through the effective enforcement of residential building construction codes and standards. This is accomplished through engineering plan review and construction inspection related to the administration and enforcement of building, structural, electrical, mechanical, fire-safety, and energy conservation codes and standards. This program processes all building permit applications, issues permits, maintains related records, and seeks correction of building code violations through a complaints program. This program is also responsible for conducting damage assessments during natural and other disasters and incidents and provides assistance in disaster recovery efforts.

Program Performance Measures	Actual FY15	Actual FY16	Estimated FY17	Target FY18	Target FY19
Residential (home) Permits -- Additions -- Average total time (In days)	19	21.9	17	17	17
Residential (home) Permits -- Additions -- DPS average review time (In days)	7	7.1	6	6	6
Residential (home) Permits -- New Construction -- Average total time (In days)	73.23	68.3	60	60	60
Residential (home) Permits -- New Construction -- DPS average review time (In days)	18.7	22.8	16	16	16
Residential (home) Fast Track -- Percentage of permits serviced within 2.5 hours	95	90.7	95	95	95
Mechanical Permits -- Percentage of walk-in service permit within 2 hours	98.14	98.2	98	98	98
Electrical Permits -- Percentage of walk-in service permit within 2 hours	97.7	98.8	98	98	98

FY18 Recommended Changes	Expenditures	FTEs
FY17 Approved	4,885,974	42.80
Technical Adj: Public Information Office (MC311) Chargeback	0	0.10
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	108,765	0.00
FY18 Recommended	4,994,739	42.90

Commercial Building Construction

The Commercial Construction program is responsible for ensuring public safety through the effective enforcement of commercial building construction codes and standards. This is accomplished through engineering plan review and construction inspection related to the administration and enforcement of building, structural, electrical, mechanical, fire-safety, and energy conservation codes and standards. This program processes building, mechanical and electrical permit applications, issues permits, and maintains related records. The program also seeks correction of unpermitted building, electrical and mechanical code violations through a complaints program. This program is also responsible for conducting damage assessments during natural and other disasters and incidents and provides assistance in disaster recovery efforts.

Program Performance Measures	Actual FY15	Actual FY16	Estimated FY17	Target FY18	Target FY19
Commercial Permits -- Additions -- Average total time (In days)	100.1	122	90	90	90
Commercial Permits -- Additions -- DPS average review time (In days)	37	32.7	35	35	35
Commercial Permits -- New Construction -- Average total time (In days)	151.10	85.5	90	90	90
Commercial Permits -- New Construction -- DPS average review time (In days)	49.9	34.5	45	45	45
Commercial Fast Track -- Percentage of permits serviced within 2.5 hours	74.58	74.18	80	80	80
Building Construction Inspections -- Percentage occurring on scheduled day	96.9	97.2	98	98	98

FY18 Recommended Changes	Expenditures	FTEs
FY17 Approved	4,833,481	40.50
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	267,009	1.00
FY18 Recommended	5,100,490	41.50

Administration

The Administration program provides policy development and leadership for all programs within the department. Staff specialists are responsible for a full range of administrative, financial, and budgetary tasks, including daily operations, revenue collection (fees and development taxes and charges), reporting and management, automation, human resources, fleet management, training, safety, quality assurance, legislative coordination, space management, historic files maintenance, and management services. This program provides outreach, customer service satisfaction and case management, which coordinates DPS disciplines engaged in plan reviews on complex projects or projects needing a higher level of assistance such as "green tape" projects (i.e., affordable housing and areas such as the Silver Spring, Wheaton, and Long Branch enterprise zones, strategic economic development projects, strategic redevelopment areas such as White Flint, and faith based institutions). This program receives complaints, processes information requests, maintains the DPS web site, publishes the DPS newsletter, and coordinates outreach events and seminars for residents, civic organizations, and professionals.

Program Performance Measures	Actual FY15	Actual FY16	Estimated FY17	Target FY18	Target FY19
Complaint resolution -- Average number of days from complaint filing to final resolution	14.83	11.62	12	12	12
Complaint response -- Average number of days from the complaint being filed to first inspection contact with customer	3.38	2.23	3	3	3
MPIA responses - Percentage of information requests responded to within 30 days after receipt by DPS	97	98.3	100	100	100

FY18 Recommended Changes	Expenditures	FTEs
FY17 Approved	11,906,940	27.10
Increase Cost: Office Rent	176,389	0.00

FY18 Recommended Changes	Expenditures	FTEs
Increase Cost: Risk Management Adjustment	128,236	0.00
Decrease Cost: IT Replacement Plan	(157,461)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	108,774	2.00
FY18 Recommended	12,162,878	29.10

Zoning and Site Plan Enforcement

The Zoning and Site Plan Enforcement program protects the quality of life in Montgomery County and the public health, safety, welfare, and comfort through the effective application and enforcement of zoning code standards and M-NCPPC certified site plan requirements. This division reviews plans prior to permit issuance and conducts inspections, as well as investigates complaints in order to administer and enforce the zoning standards established by Chapter 59 of the Montgomery County Code. This program regulates size, shape, height, and mass of a building and the uses that are allowed on the property.

FY18 Recommended Changes	Expenditures	FTEs
FY17 Approved	4,059,679	32.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	175,588	0.00
FY18 Recommended	4,235,267	32.00

Fire Prevention and Code Compliance

The Fire Prevention and Fire Code Compliance program is responsible for ensuring public safety through enforcement of the National Fire Codes and Standards, the Montgomery County Fire Code and Maryland State Fire Prevention Codes. This is accomplished through plans review, permit issuance and inspections of fire protection systems, and fire alarm systems for new construction. The program is also responsible for preventive inspections for existing occupied facilities within Montgomery County. This program issues Fire Code Compliance permits and operational permits for all businesses, schools, multi-family buildings, healthcare facilities, places of worship and all other commercial buildings or occupancies. This program also responds to and investigates code violations through a complaints program.

Program Performance Measures	Actual FY15	Actual FY16	Estimated FY17	Target FY18	Target FY19
Fire Protection (Sprinkler Permits) -- Average total time (In days)	15	14.7	15	15	15
Fire Protection (Sprinkler Permits) -- DPS average review time (in days)	11.6	5.3	12	12	12

FY18 Recommended Changes	Expenditures	FTEs
FY17 Approved	4,194,204	38.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(131,761)	(4.00)
FY18 Recommended	4,062,443	34.00

BUDGET SUMMARY

	Actual FY16	Budget FY17	Estimate FY17	Recommended FY18	%Chg Bud/Rec
PERMITTING SERVICES					
EXPENDITURES					
Salaries and Wages	18,182,882	20,866,345	21,041,910	21,694,489	4.0 %
Employee Benefits	6,758,565	7,408,950	7,355,749	7,488,656	1.1 %
Permitting Services Personnel Costs	24,941,447	28,275,295	28,397,659	29,183,145	3.2 %
Operating Expenses	8,004,169	9,469,297	9,017,838	9,660,184	2.0 %
Capital Outlay	80,145	0	0	0	—
Debt Service Other	0	0	0	31,500	—
Permitting Services Expenditures	33,025,761	37,744,592	37,415,497	38,874,829	3.0 %
PERSONNEL					
Full-Time	207	236	236	236	—
Part-Time	1	2	2	2	—
FTEs	212.50	243.65	243.65	243.75	—
REVENUES					
Automation Enhancement Fee	2,086,129	0	284,907	120,000	—
Building Permits	22,771,835	25,665,265	20,293,916	21,889,612	-14.7 %
Electrical Permits and Licenses	4,446,376	3,997,312	6,199,212	6,199,212	55.1 %
Fire Code Enforcement Permits	2,010,942	2,847,610	3,458,467	2,501,787	-12.1 %
Grading/Storm Drains/Paving/Driveway Permits	5,529,353	5,811,013	3,472,106	3,663,418	-37.0 %
Investment Income	148,253	211,960	56,419	153,700	-27.5 %
Mechanical Construction Permit	1,545,158	1,185,045	1,594,515	1,654,421	39.6 %
Miscellaneous Revenues	7,997	0	0	0	—
Occupancy Permits	671,574	885,252	544,515	457,678	-48.3 %
Other Charges/Fees	110,933	104,484	4,912	687,311	557.8 %
Other Fines/Forfeitures	119,547	147,464	133,506	140,485	-4.7 %
Other Licenses/Permits	309,272	880,061	594,672	737,366	-16.2 %
Sediment Control Permits	3,271,965	3,306,018	3,085,222	3,181,283	-3.8 %
Sign Permits	153,765	140,650	210,458	184,808	31.4 %
Special Exception Fee	207,063	322,149	175,530	212,405	-34.1 %
Stormwater Mgmt and Water Quality Plan Fee	305,333	281,443	257,878	266,777	-5.2 %
Utility Permits	0	1,034,616	0	0	-100.0 %
Well and Septic	335,447	299,412	279,140	57,641	-80.7 %
Permitting Services Revenues	44,030,942	47,119,754	40,645,375	42,107,904	-10.6 %

FY18 RECOMMENDED CHANGES

	Expenditures	FTEs
PERMITTING SERVICES		

FY18 RECOMMENDED CHANGES

	Expenditures	FTEs
FY17 ORIGINAL APPROPRIATION	37,744,592	243.65
Other Adjustments (with no service impacts)		
Increase Cost: FY18 Compensation Adjustment	623,297	0.00
Increase Cost: Office Rent [Administration]	176,389	0.00
Increase Cost: Retiree Health Insurance Pre-Funding	157,910	0.00
Increase Cost: Annualization of FY17 Compensation Increases	143,795	0.00
Increase Cost: Risk Management Adjustment [Administration]	128,236	0.00
Increase Cost: Motor Pool Adjustment	98,712	0.00
Increase Cost: Retirement Adjustment	94,625	0.00
Increase Cost: Annualization of FY17 Lapsed Positions	79,098	0.00
Technical Adj: Public Information Office (MC311) Chargeback [Residential Building Construction & Intake]	0	0.10
Decrease Cost: Printing and Mail	(11,399)	0.00
Decrease Cost: Annualization of FY17 Personnel Costs	(32,965)	0.00
Decrease Cost: IT Replacement Plan [Administration]	(157,461)	0.00
Decrease Cost: Elimination of One-Time Items Approved in FY17	(170,000)	0.00
FY18 RECOMMENDED	38,874,829	243.75

PROGRAM SUMMARY

Program Name	FY17 APPR Expenditures	FY17 APPR FTEs	FY18 REC Expenditures	FY18 REC FTEs
Land Development	7,864,314	63.25	8,319,012	64.25
Residential Building Construction & Intake	4,885,974	42.80	4,994,739	42.90
Commercial Building Construction	4,833,481	40.50	5,100,490	41.50
Administration	11,906,940	27.10	12,162,878	29.10
Zoning and Site Plan Enforcement	4,059,679	32.00	4,235,267	32.00
Fire Prevention and Code Compliance	4,194,204	38.00	4,062,443	34.00
Total	37,744,592	243.65	38,874,829	243.75

FUTURE FISCAL IMPACTS

CE RECOMMENDED (\$000S)

Title	FY18	FY19	FY20	FY21	FY22	FY23
PERMITTING SERVICES						
EXPENDITURES						
FY18 Recommended	38,875	38,875	38,875	38,875	38,875	38,875
No inflation or compensation change is included in outyear projections.						
IT Maintenance Costs	0	127	52	10	2	55

FUTURE FISCAL IMPACTS

CE RECOMMENDED (\$000S)

Title	FY18	FY19	FY20	FY21	FY22	FY23
Represents additional maintenance costs for the system upgrades and post-warranty maintenance for servers, scanners, and printers.						
IT Replacement Plan	0	319	169	(282)	(282)	319
Key components of Permitting Service's technology replacement plan include: FY19 Printers \$60,000, Servers \$600,000; FY20 Permit DB Servers - Hardware & Software \$450,000; FY23 Printers \$60,000, Servers \$600,000						
Office Rent	0	141	0	0	0	0
Represents projected rent increase.						
Retiree Health Insurance Pre-funding	0	5	18	22	27	27
Labor Contracts	0	211	211	211	211	211
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Operating Budget Impacts	0	0	199	(1,363)	(1,439)	(1,533)
Operating budget impacts from the new Wheaton headquarters include lease savings, debt service, maintenance, energy, and parking.						
Subtotal Expenditures	38,875	39,678	39,524	37,473	37,394	37,954

FY18-23 PUBLIC SERVICES PROGRAM: FISCAL PLAN		Permitting Services					
FISCAL PROJECTIONS	FY17 ESTIMATE	FY18 REC	FY19 PROJECTION	FY20 PROJECTION	FY21 PROJECTION	FY22 PROJECTION	FY23 PROJECTION
ASSUMPTIONS							
Indirect Cost Rate	16.45%	17.39%	17.39%	17.39%	17.39%	17.39%	17.39%
CPI (Fiscal Year)	1.7%	2.3%	2.3%	2.4%	2.5%	2.5%	2.5%
Investment Income Yield	0.70%	1.20%	1.70%	2.20%	2.70%	3.00%	3.00%
Enterprise Fund Stabilization Factor (EFSF)	1.00	1.00	TBD	TBD	TBD	TBD	TBD
BEGINNING FUND BALANCE	37,497,651	29,320,727	12,917,781	7,624,694	7,411,668	8,005,368	8,971,735
REVENUES							
Licenses & Permits	40,165,631	41,006,408	43,084,616	45,505,434	45,879,791	47,902,960	50,116,301
Charges For Services	289,819	807,311	508,045	505,518	505,526	505,530	505,531
Fines & Forfeitures	133,506	140,485	136,995	138,740	137,868	138,304	138,086
Miscellaneous	56,419	153,700	208,187	262,669	307,545	331,365	343,288
Subtotal Revenues	40,645,375	42,107,904	43,937,843	46,412,361	46,830,730	48,878,159	51,103,206
INTERFUND TRANSFERS (Net Non-CIP)							
Transfers To The General Fund	(4,815,802)	(5,236,021)	(4,066,961)	(4,066,961)	(4,066,961)	(4,066,961)	(4,066,961)
Indirect Costs	(4,654,730)	(5,074,949)	(5,111,711)	(5,111,711)	(5,111,711)	(5,111,711)	(5,111,711)
Telecommunications NDA	(52,052)	(52,052)	0	0	0	0	0
Transfers From The General Fund	0	0	1,153,770	1,153,770	1,153,770	1,153,770	1,153,770
Public Agency Permit Fees	0	0	1,059,660	1,059,660	1,059,660	1,059,660	1,059,660
Green Tape Program	0	0	94,110	94,110	94,110	94,110	94,110
TOTAL RESOURCES	73,327,224	66,192,610	52,788,663	49,970,094	50,175,437	52,816,566	56,007,980
CIP CURRENT REVENUE APPROP.							
	(6,591,000)	(14,400,000)	(4,009,000)	0	0	0	0
PSP OPER. BUDGET APPROP/ EXP'S.							
Operating Budget	(37,415,497)	(38,874,829)	(40,352,614)	(41,909,658)	(43,571,690)	(45,324,497)	(47,150,974)
FFI - Labor Agreement	n/a	0	(211,395)	(211,395)	(211,395)	(211,395)	(211,395)
FFI - IT Maintenance	n/a	n/a	(126,635)	(52,283)	(9,984)	(2,039)	(54,635)
FFI - IT Replacement Plan	n/a	n/a	(318,500)	(168,500)	281,500	281,500	(318,500)
FFI - Office Rent	n/a	n/a	(141,185)	0	0	0	0
FFI - Wheaton Operating Budget Impacts	n/a	n/a	0	(199,000)	1,363,000	1,439,000	1,533,000
FFI - Retiree Health Insurance Pre-Funding	n/a	n/a	(4,640)	(17,590)	(21,500)	(27,400)	(27,400)
Subtotal PSP Oper Budget Approp / Exp's	(37,415,497)	(38,874,829)	(41,154,969)	(42,558,426)	(42,170,069)	(43,844,831)	(46,229,904)
OTHER CLAIMS ON FUND BALANCE							
Cumulative rolling set-aside	18,409,000	4,009,000	0	0	0	0	0
TOTAL USE OF RESOURCES	(44,006,497)	(53,274,829)	(45,163,969)	(42,558,426)	(42,170,069)	(43,844,831)	(46,229,904)
YEAR END FUND BALANCE	29,320,727	12,917,781	7,624,694	7,411,668	8,005,368	8,971,735	9,778,076
END-OF-YEAR RESERVES AS A							
PERCENT OF RESOURCES	40.0%	19.5%	14.4%	14.8%	16.0%	17.0%	17.5%

Assumptions:

- These projections are based on the Executive's recommended budget and include the revenue and resource assumptions of that budget. The projected future expenditures, revenues, and fund balances may vary based on changes to fee or tax rates, usage, inflation, future labor agreements, and other factors not assumed here.
- The Enterprise Fund Stabilization Factor (EFSF) is the factor by which the fee rate is adjusted to maintain the minimum reserve policy of 20 percent of total resources in the budget year (FY18).
- Revenue projections assume a gradual increase in construction market activity. Additional EFSF revenues are assumed to maintain the reserve policy of 15-20% in the out years (FY19-23).
- Charges for Services include some Fire Code Compliance fees.
- The General Fund transfer for Public Agency Permits and Green Tape Program will be deferred through FY18 for fiscal reasons.
- Key components of Permitting Services' technology replacement plan include: FY19: Printers and Servers (\$660,000); FY20: Permit Database Hardware and Software \$450,000; FY23: Printers and Servers (\$660,000).
- Wheaton Operating Budget Impacts include lease savings, debt service, maintenance, energy, and parking costs associated with DPS' move to the new Wheaton headquarters in FY20.
- In prior years, "other claims on fund balance" was used to set aside funding for the new Wheaton headquarters. DPS is expected to use \$25 million in Capital Improvements Project (CIP) current revenue and \$10.64 million in non-taxable debt to fund its proportional share of the Wheaton Redevelopment CIP (P150401).
- In prior years, the Comprehensive Annual Financial Report (CAFR) fund balance was adjusted for the Wheaton set-aside. The Fiscal Plan now includes the CIP expenditure schedule and the CAFR fund balance will no longer be adjusted.