



Montgomery College

APPROVED FY19 BUDGET

\$316,038,974

FULL TIME EQUIVALENTS

1,925.60

MISSION STATEMENT

Montgomery College provides postsecondary educational programs from campuses located in Takoma Park/Silver Spring, Rockville, and Germantown. It serves four broad groups of students:

- Those who want the first two years of a university education, either for an associate's degree or preparatory to another program;
- Those who want to prepare for a career not requiring a bachelor's degree;
- Highly capable high school juniors and seniors who participate in special programs; and
- Adults who want to continue their education, either to improve job skills or for personal enrichment.

BUDGET OVERVIEW

The total approved FY19 Operating Budget for Montgomery College is \$316.0 million, an increase of \$2.1 million, or 0.7 percent, from the FY18 approved budget of \$314.0 million. Related revenues, not including the County contribution, are approximately \$165.6 million, a decrease of 1.2 percent from the approved FY18 budget. The County contribution totals \$142.1 million, an increase of \$2.8 million, or 2.0%, over FY18. The approved budget also transfers \$0.5 million to the Current Fund from the Workforce Development and Continuing Education program, funding that was originally planned to accrue to the program's fund balance. Finally, \$2.3 million was added to the College's non-tax supported grant fund request based on updated estimates provided by the institution.

Montgomery College's approved budget is not detailed in this document. That budget may be found on the College's web site at www.montgomerycollege.edu/Departments/budget or obtained by contacting the Office of Management and Budget, Montgomery College, 9221 Corporate Boulevard, Rockville, Maryland 20850, phone 240.567.7292.

LINKAGE TO COUNTY RESULT AREAS

While this program area supports all eight of the County Result Areas, the following are emphasized:

- ◆ **Children Prepared to Live and Learn**
- ◆ **Strong and Vibrant Economy**
- ◆ **Vital Living for All of Our Residents**

PROGRAM CONTACTS

Contact Linda Hickey of the Montgomery College at 240.567.7292 or Richard H. Harris of the Office of Management and Budget at 240.777.2795 for more information regarding this agency's operating budget.

BUDGET SUMMARY

	Actual FY17	Budget FY18	Estimate FY18	Approved FY19	%Chg Bud/App
CURRENT FUND MC					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Current Fund MC Personnel Costs	0	0	0	0	—
Operating Expenses	254,915,795	262,009,376	254,065,520	264,799,723	1.1 %
Current Fund MC Expenditures	254,915,795	262,009,376	254,065,520	264,799,723	1.1 %
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	1,805.10	1,802.10	1,802.10	1,810.10	0.4 %
REVENUES					
Current Fund: Interest	215,563	155,000	200,000	155,000	—
Current Fund: Other Revenue	1,593,664	1,459,000	1,964,000	1,459,000	—
Current Fund: Performing Arts Center	64,793	135,000	60,000	135,000	—
Fed. State & Priv. Gifts & Grants	438,824	325,000	400,000	325,000	—
Other Student Fees: Current Fund	1,319,441	1,346,287	1,300,000	1,294,428	-3.9 %
State Aid	36,141,584	35,794,377	35,794,377	36,589,976	2.2 %
Tuition and Fees: Current Fund	77,994,552	79,073,170	73,000,000	76,892,107	-2.8 %
Current Fund MC Revenues	117,768,421	118,287,834	112,718,377	116,850,511	-1.2 %
EMERGENCY REPAIR FUND					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Emergency Repair Fund Personnel Costs	0	0	0	0	—
Operating Expenses	171,758	350,000	300,000	350,000	—
Emergency Repair Fund Expenditures	171,758	350,000	300,000	350,000	—
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
REVENUES					
EPMRF: Investment Income Non-Pooled	4,983	0	7,000	0	—
Emergency Repair Fund Revenues	4,983	0	7,000	0	—
GRANT FUND MC					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Grant Fund MC Personnel Costs	0	0	0	0	—
Operating Expenses	14,986,612	22,244,655	15,000,000	21,922,000	-1.5 %

BUDGET SUMMARY

	Actual FY17	Budget FY18	Estimate FY18	Approved FY19	%Chg Bud/App
Grant Fund MC Expenditures	14,986,612	22,244,655	15,000,000	21,922,000	-1.5 %
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
REVENUES					
Federal/State/Private Grants	14,986,612	22,973,000	15,764,144	21,922,000	-4.6 %
Grant Fund MC Revenues	14,986,612	22,973,000	15,764,144	21,922,000	-4.6 %

AUXILIARY FUND

EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Auxiliary Fund Personnel Costs	0	0	0	0	—
Operating Expenses	992,000	1,638,620	1,214,000	1,700,000	3.8 %
Auxiliary Fund Expenditures	992,000	1,638,620	1,214,000	1,700,000	3.7 %
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	10.00	10.00	10.00	10.00	—
REVENUES					
Auxiliary Fund: Interest Income	5,717	6,000	13,300	5,000	-16.7 %
Other Revenues: Miscellaneous	628,982	765,000	977,000	865,220	13.1 %
Sales	1,233,399	1,508,510	1,003,100	1,364,000	-9.6 %
Auxiliary Fund Revenues	1,868,098	2,279,510	1,993,400	2,234,220	-2.0 %

WORKFORCE DEVELOPMENT & CONTINUING ED

EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Workforce Development & Continuing Ed Personnel Costs	0	0	0	0	—
Operating Expenses	15,233,874	17,784,950	15,790,000	17,677,384	-0.6 %
Workforce Development & Continuing Ed Expenditures	15,233,874	17,784,950	15,790,000	17,677,384	-0.6 %
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	93.50	93.50	93.50	93.50	—
REVENUES					
Other Revenues: Interest	14,314	10,000	18,806	20,000	100.0 %
Other Revenues; Miscellaneous	27,396	150,000	30,000	80,000	-46.7 %
State Aid	6,122,792	6,717,202	6,717,202	7,336,869	9.2 %
Tuition and Fees: Continuing Education	8,412,842	10,550,000	9,100,992	10,700,000	1.4 %

BUDGET SUMMARY

	Actual FY17	Budget FY18	Estimate FY18	Approved FY19	%Chg Bud/App
Workforce Development & Continuing Ed Revenues	14,577,344	17,427,202	15,867,000	18,136,869	4.1 %

CABLE TELEVISION FUND

EXPENDITURES

Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Cable Television Fund Personnel Costs	0	0	0	0	—
Operating Expenses	1,699,280	1,683,725	1,658,000	1,726,867	2.6 %
Cable Television Fund Expenditures	1,699,280	1,683,725	1,658,000	1,726,867	2.6 %

PERSONNEL

Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	11.00	11.00	11.00	11.00	—

REVENUES

Cable: Other Revenue	1,770	0	3,720	0	—
Cable Television Fund Revenues	1,770	0	3,720	0	—

ENDOWMENT FUND

EXPENDITURES

Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Endowment Fund Personnel Costs	0	0	0	0	—
Operating Expenses	0	263,000	0	263,000	—
Endowment Fund Expenditures	0	263,000	0	263,000	—

PERSONNEL

Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—

REVENUES

Interest	4,428	2,500	7,250	7,250	190.0 %
Endowment Fund Revenues	4,428	2,500	7,250	7,250	190.0 %

MAJOR FACILITIES RESERVE FUND

EXPENDITURES

Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Major Facilities Reserve Fund Personnel Costs	0	0	0	0	—
Operating Expenses	1,712,206	3,500,000	1,700,000	3,000,000	-14.3 %
Major Facilities Reserve Fund Expenditures	1,712,206	3,500,000	1,700,000	3,000,000	-14.3 %

PERSONNEL

Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—

BUDGET SUMMARY

	Actual FY17	Budget FY18	Estimate FY18	Approved FY19	%Chg Bud/App
FTEs	0.00	0.00	0.00	0.00	—
REVENUES					
Interest Income	64,036	14,000	122,342	110,000	685.7 %
Student Fees	2,751,109	2,900,000	2,117,658	2,700,000	-6.9 %
Major Facilities Reserve Fund Revenues	2,815,145	2,914,000	2,240,000	2,810,000	-3.6 %
MC GRANTS TAX SUPPORTED FUND					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
MC Grants Tax Supported Fund Personnel Costs	0	0	0	0	—
Operating Expenses	400,000	400,000	400,000	400,000	—
MC Grants Tax Supported Fund Expenditures	400,000	400,000	400,000	400,000	—
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
REVENUES					
TRANSPORTATION FUND					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Transportation Fund Personnel Costs	0	0	0	0	—
Operating Expenses	3,594,351	4,100,000	4,100,000	4,200,000	2.4 %
Transportation Fund Expenditures	3,594,351	4,100,000	4,100,000	4,200,000	2.4 %
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	1.00	1.00	1.00	1.00	—
REVENUES					
Miscellaneous Other	239,372	195,000	240,000	239,213	22.7 %
Student Fees	3,622,489	3,496,300	3,512,000	3,380,217	-3.3 %
Transportation Fund Revenues	3,861,861	3,691,300	3,752,000	3,619,430	-1.9 %
DEPARTMENT TOTALS					
Total Expenditures	293,705,876	313,974,326	294,227,520	316,038,974	0.7 %
Total Full-Time Positions	0	0	0	0	—
Total Part-Time Positions	0	0	0	0	—
Total FTEs	1,920.60	1,917.60	1,917.60	1,925.60	0.4 %
Total Revenues	155,888,662	167,575,346	152,352,891	165,580,280	-1.2 %

PERFORMANCE MEASURES FOR MONTGOMERY COLLEGE

Montgomery College collects and reports a range of data to comply with State and Federal requirements, to assess and improve the effectiveness of the College's programs, and to inform the community and local policymakers of progress in meeting performance goals. The following selection of data and performance indicators are provided to assist the County Executive and County Council with their annual review of the College's operating budget.

Prepared February 2018

INPUT INDICATORS							
	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Change	
FISCAL YEAR STUDENTS	FY13	FY14	FY15	FY16	FY17	Yr 5 vs Yr 1	Yr 5 vs Yr 4
<i>Fiscal Year Unduplicated Credit Students</i>	38,014	36,238	35,527	34,410	32,752	-13.8%	-4.8%
<i>Fiscal Year Unduplicated Students in WD&CE</i>	24,403	24,713	22,244	23,164	24,064	-1.4%	3.9%
<i>FY Unduplicated Credit + WD&CE Students at MC</i>	60,617	59,389	56,228	56,001	55,243	-8.9%	-1.4%
<i>Fiscal Year FTEs for Credit Students</i>	17,999	17,269	16,803	16,323	15,515	-13.8%	-5.0%
<i>Fiscal Year FTEs for WD&CE Students</i>	4,319	4,139	3,647	4,125	4,228	-2.1%	2.5%
FALL SEMESTER CREDIT STUDENTS	Fall 2013	Fall 2014	Fall 2015	Fall 2016	Fall 2017	Yr 5 vs Yr 1	Yr 5 vs Yr 4
<i>Total fall semester enrollment</i>	26,155	25,517	25,320	23,916	22,875	-12.5%	-4.4%
<i>New to College</i>	5,199	4,795	4,796	4,383	4,228	-18.7%	-3.5%
<i>Recent MCPS Graduates</i>	1,558	2,421	2,340	2,239	2,170	39.3%	-3.1%
<u>Reason for Attending</u>							
<i>Degree Seeking</i>	1,254	1,970	1,621	1,554	1,710	36.4%	10.0%
<i>Transfer</i>	273	282	534	495	271	-0.7%	-45.3%
<i>Certificate Seeking</i>	22	59	82	83	92	318.2%	10.8%
<i>Personal Interest</i>	5	7	5	8	5	0.0%	-37.5%
<i>MD Dream Act</i>	4	103	98	99	92	2200.0%	-7.1%
<i>Continuing/Returning</i>	18,701	18,646	18,496	17,721	16,790	-10.2%	-5.3%
<i>Transfer-In or "Visiting"</i>	1,787	1,541	944	1,294	1,214	-32.1%	-6.2%
<i>Dual Enrollment - MC and High School</i>	468	535	485	518	643	37.4%	24.1%
<i>Attending Full-Time</i>	9,240	8,931	8,890	8,493	8,060	-12.8%	-5.1%
<i>Average Hours Enrolled</i>	9.10	9.03	9.04	9.08	9.00	-1.1%	-0.9%
<i>Receiving Pell Grants</i>	8,512	8,397	7,952	7,459	6,841	-19.6%	-8.3%
<i>Receiving any Financial Aid</i>	12,776	12,651	11,915	11,468	10,034	-21.5%	-12.5%
<i>New-Needing "Preparatory" Coursework</i>	3,982	3,684	3,743	3,150	2,680	-32.7%	-14.9%
<i>"Foreign" by NCES definitions</i>	2,175	2,251	2,295	2,253	2,269	4.3%	0.7%
<i>Asian</i>	3,664	3,617	3,547	3,395	3,344	-8.7%	-1.5%
<i>Black</i>	8,460	8,139	8,014	7,541	7,084	-16.3%	-6.1%
<i>Hispanic</i>	6,081	6,237	6,610	6,550	6,552	7.7%	0.0%
<i>White</i>	7,502	7,065	6,616	5,975	5,429	-27.6%	-9.1%
<i>Multi-Race, Other, Unknown</i>	447	459	533	455	466	4.3%	2.4%
CREDIT COURSES AND ENROLLMENTS	Fall 2013	Fall 2014	Fall 2015	Fall 2016	Fall 2017	Yr 5 vs Yr 1	Yr 5 vs Yr 4
<i>Fall Semester Course Enrollments</i>	73,409	70,856	70,356	66,605	62,817	-14.4%	-5.7%
<i>Fall - Number of Separate Courses</i>	713	712	717	699	672	-5.8%	-3.9%
<i>Fall - Number of Course Sections</i>	3,722	3,697	3,751	3,549	3,232	-13.2%	-8.9%

PERFORMANCE MEASURES FOR MONTGOMERY COLLEGE

	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Change	
EMPLOYEES	Fall 2013	Fall 2014	Fall 2015	Fall 2016	Fall 2017	Yr 5 vs Yr 1	Yr 5 vs Yr 4
<i>Administrators</i>	84	86	85	83	86	2.4%	3.6%
<i>Instructional Faculty</i>	1,400	1,450	1,452	1,404	1,331	-4.9%	-5.2%
<i>Non-Instructional Faculty</i>	91	100	86	92	90	-1.1%	-2.2%
<i>Professional, Technical, and Support Staff</i>	1,196	1,315	1,326	1,278	1,309	9.4%	2.4%

	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Change	
WORKFORCE DEVELOPMENT & CONTINUING EDUCATION	FY13	FY14	FY15	FY16	FY17	Yr 5 vs Yr 1	Yr 5 vs Yr 4
<u>FY Unduplicated Students</u>							
<i>Workforce Development courses</i>	11,468	10,790	9,079	10,060	10,206	-11.0%	1.5%
<i>Contract Training courses</i>	2,889	4,378	3,114	4,004	3,902	35.1%	-2.5%
<i>Industry-Based Certification courses</i>	6,761	5,665	4,972	5,432	5,517	-18.4%	1.6%
<i>Adult Basic Educ., ESOL, Literacy courses</i>	7,655	6,852	6,545	6,619	7,009	-8.4%	5.9%
<i>All Specifically Grant-Funded programs/courses</i>	<i>Determining appropriate programs</i>						
<i>Apprenticeship Programs</i>	963	930	919	906	908	-5.7%	0.2%
<i>Allied Health/Health Careers courses</i>	1565	1410	982	961	1170	-25.2%	21.7%

OUTPUT INDICATORS - Credit Programs							
	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	% Point Change	
FALL-TO-FALL NEW STUDENT RETENTION RATES	Fall 2012	Fall 2013	Fall 2014	Fall 2015	Fall 2016	Yr 5 vs Yr 1	Yr 5 vs Yr 4
<i>All New Students</i>	61.5%	61.9%	67.5%	64.9%	65.5%	4.0	0.6
<i>Developmental Students</i>	65.8%	65.9%	68.8%	66.2%	64.6%	-1.2	-1.6
<i>College-Ready Students</i>	53.7%	63.0%	65.4%	62.4%	67.1%	13.4	4.7
<i>Pell Grant Recipients</i>	67.6%	69.0%	71.5%	67.7%	68.5%	0.9	0.8
<i>Began as Full-Time</i>	71.4%	74.0%	77.3%	75.6%	74.7%	3.3	-0.9
<i>Began as Part-Time</i>	51.3%	51.3%	55.6%	52.8%	54.1%	2.8	1.3
<i>Asian</i>	71.3%	71.3%	77.1%	77.6%	76.4%	5.1	-1.2
<i>Black</i>	61.2%	61.1%	60.6%	60.8%	62.5%	1.3	1.7
<i>Hispanic</i>	62.4%	67.5%	71.3%	66.8%	67.1%	4.7	0.3
<i>White</i>	56.4%	52.9%	64.6%	59.5%	60.3%	3.9	0.8
<i>Multi-Race, Other, Unknown</i>	62.5%	61.6%	68.0%	56.3%	64.2%	1.7	7.9

	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	% Point Change	
FOUR-YEAR GRADUATION-TRANSFER RATES	Enter Fall 2008	Enter Fall 2009	Enter Fall 2010	Enter Fall 2011	Enter Fall 2012	Yr 5 vs Yr 1	Yr 5 vs Yr 4
<i>All New Students</i>	51.3%	52.1%	49.8%	47.5%	45.6%	-5.7	-1.9
<i>College-Ready</i>	70.1%	70.9%	68.5%	68.5%	68.5%	-1.6	0.0
<i>Developmental Completers</i>	60.8%	65.7%	47.9%	46.7%	44.0%	-16.8	-2.7
<i>Developmental Non-Completers</i>	27.1%	25.6%	28.0%	29.0%	18.5%	-8.6	-10.5
<i>Pell Grant Recipients</i>	<i>Unable to derive this from prior data sets - can do going forward</i>						
<i>Asian</i>	59.6%	62.7%	62.0%	59.9%	55.7%	-3.9	-4.2
<i>Black</i>	48.0%	49.8%	42.4%	49.1%	39.7%	-8.3	-9.4
<i>Hispanic</i>	41.1%	43.3%	44.7%	34.6%	34.2%	-6.9	-0.4
<i>White</i>	57.9%	57.4%	55.3%	52.8%	56.9%	-1.0	4.1

PERFORMANCE MEASURES FOR MONTGOMERY COLLEGE

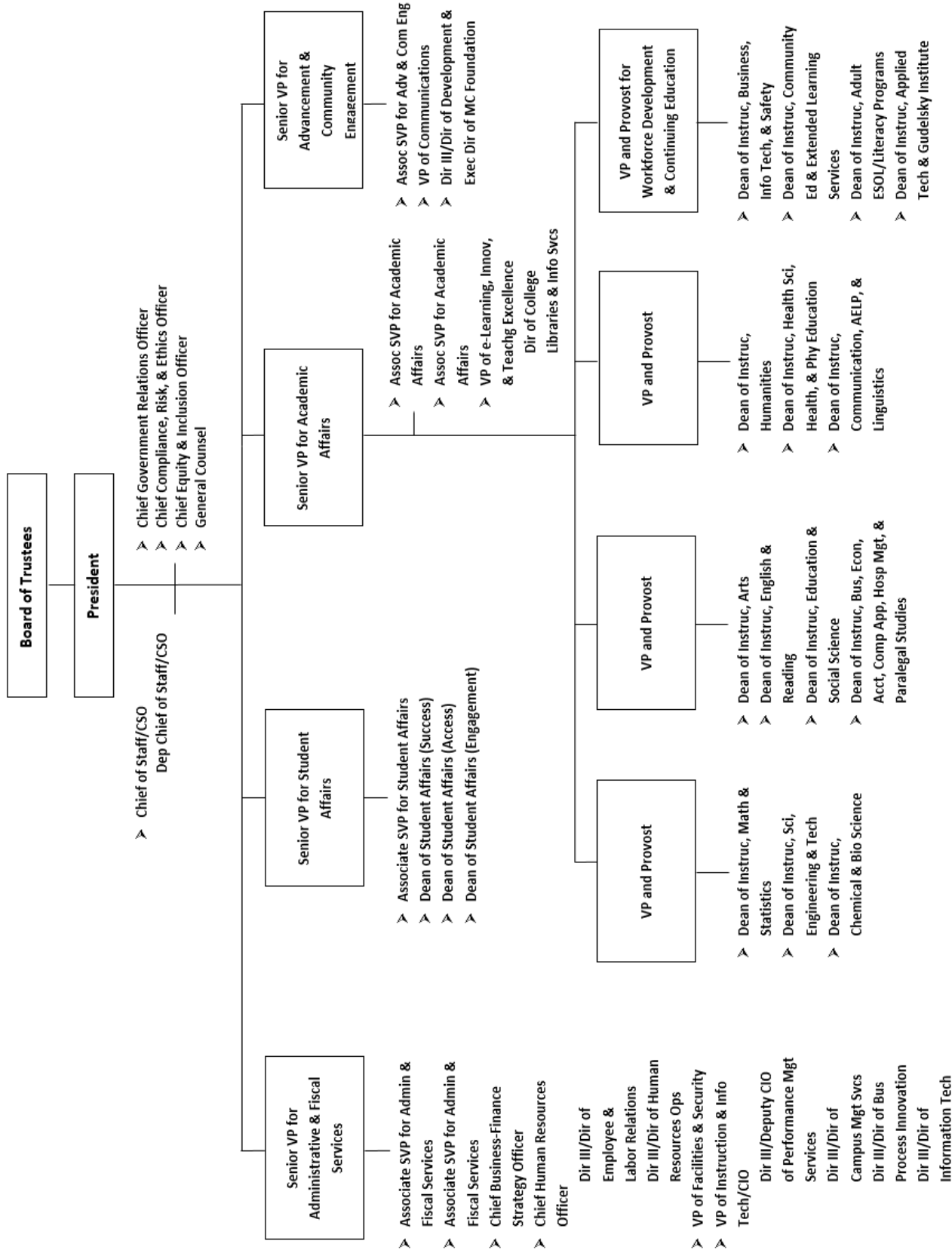
GRADUATION / AWARDS / TRANSFERS	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Change		
	FY13	FY14	FY15	FY16	FY17	Yr 5 vs Yr 1	Yr 5 vs Yr 4	
	<i>Fiscal Year Graduates</i>	2,597	2646	2,933	2,770	2,733	5.2%	-1.3%
<i>Fiscal Year Awards</i>	2,674	2676	2,973	2,843	2,833	5.9%	-0.4%	
	<i>[Associate Degrees]</i>	2,318	2358	2,658	2,556	2,612	12.7%	2.2%
	<i>[Certificates]</i>	307	297	284	287	213	-30.6%	-25.8%
<i>Transfers to 4-Year Institutions</i>								
	<i>[MC Graduate]</i>	1,676	1691	1,245	1,954	1,866	11.3%	-4.5%
	<i>[12+ Credits, but not Graduate]</i>	3,615	3106	3,981	2,973	2,293	-36.6%	-22.9%

DEVELOPMENTAL METRICS	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Change		
	Fall 2009	Fall 2010	Fall 2011	Fall 2012	Fall 2013	Yr 5 vs Yr 1	Yr 5 vs Yr 4	
	<i>New Students Needing Developmental</i>	3,298	3,096	3,032	2,922	2,845	-13.7%	-2.6%
	<i>Asian</i>	311	287	260	235	271	-12.9%	15.3%
	<i>Black</i>	1,141	1,022	1,073	1,007	1,023	-10.3%	1.6%
	<i>Hispanic</i>	863	862	873	896	925	7.2%	3.2%
	<i>White</i>	928	866	768	728	545	-41.3%	-25.1%
<i>Completed Developmental in Four Years</i>	1,432	2,046	1,992	1,867	n/a	Data not yet available		
<i>New Students Needing Developmental Math</i>	These data were not generated and will take additional time to obtain				1,517			
<i>New Students Completing Developmental Math in Year 1</i>					712			

OUTPUT INDICATORS - Workforce Development & Continuing Education

COURSE / STUDENT SUCCESS RATES	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Change	
	FY13	FY14	FY15	FY16	FY17	Yr 5 vs Yr 1	Yr 5 vs Yr 4
	<i>Workforce Development Certificate Completers - Students / Courses</i>	n/a	n/a	n/a	3,910 6,263	n/a	
<i>Selected Health Career Program Students Obtaining Certification-Percent Successful</i>	n/a	n/a	79.2%	87.3%	85.7%		-1.8%
<i>Percent Selected [Other Programs] Students Obtaining Certification</i>	Determining appropriate programs						
<i>Number of WD&CE Students Subsequently Enrolled in Credit Courses</i>		4,029 [9.3%]		3919 [9.6%]			
<i>Percent Grant-funded Programs/Courses Students that Complete</i>	Constructing summaries for next reporting cycle						
<i>Percent Apprenticeship Program Completers within 4 Years</i>	Cohorts not established for tracking						
<i>Number of Apprenticeship Program Graduates</i>	157	135	135	119	136	-13.4%	14.3%

Montgomery College Organizational Chart



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