



# Non-Departmental Accounts

## RECOMMENDED FY19 BUDGET

\$323,797,638

## FULL TIME EQUIVALENTS

4.64

## MISSION STATEMENT

Non-Departmental Accounts (NDAs) contain expenditure items essential to the operation of the County government which do not fall within the functional assignment of any department or agency, or which provide for expenditures related to more than one department or agency. In FY19, 45 NDAs were funded. Two NDAs were not funded: Public Election Fund and Montgomery County Employee Retirement Plans.

## BUDGET OVERVIEW

The total recommended FY19 Operating Budget for the Non-Departmental Accounts is \$323,797,638, a decrease of \$1,116,660 or 0.34 percent from the FY18 Approved Budget of \$324,914,298. Personnel Costs comprise 0.86 percent of the budget for 18 full-time position(s) and no part-time position(s), and a total of 4.64 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 99.14 percent of the FY19 budget.

## PROGRAM CONTACTS

Contact Felicia Zhang of the Office of Management and Budget at 240.777.2788 for more information regarding the operating budget for the Non-Departmental Accounts.

## PROGRAM DESCRIPTIONS

### ☀ Arts and Humanities Council

This NDA provides funding for the Arts and Humanities Council of Montgomery County (AHCNC), the County's designated local arts and humanities agency. Taxpayer support of the AHCNC includes general operating grants to arts and humanities organizations; program grants to arts and humanities organizations not receiving general operating support; project grants to individuals, scholars, groups, or small organizations; technical assistance and other support services for individuals and other organizations in the County; matching funds for awardees designated to match private donations, such as by the Executive's Ball for the Arts Committee or through power2give; and operating expenses for AHCNC. The County's contribution is implemented by a contract between the Department of Recreation and AHCNC.

Since 1976, AHCNC has been the County's designated local arts agency. The AHCNC, in partnership with the community, cultivates and supports excellence in the arts and humanities, expands access to cultural expression, and contributes to economic vitality in the region. AHCNC provides leadership that sustains arts and humanities organizations, artists and scholars, and inspires participation in our County's cultural assets. Through its programs and services, AHCNC provides the infrastructure and support necessary to

maintain a robust creative community that includes over 500 cultural organizations and 2,000 artists and scholars. AHCMC annually distributes grants to organizations and individuals to help fund enriching cultural activities in our County ([www.creativemoco.com/grants/grants-awarded](http://www.creativemoco.com/grants/grants-awarded)).

AHCMC is headquartered in Silver Spring, Maryland, and receives support from the Maryland State Arts Council, corporations, organizations and individuals.

Funding for maintenance of public art is allocated in the Public Arts Trust Capital Improvements Program (CIP) project.

FY19 Recommended Changes	Expenditures	FTEs
<b>FY18 Approved</b>	<b>5,506,943</b>	<b>0.00</b>
Decrease Cost: Eliminate designated funding for National Philharmonic	(150,000)	0.00
<b>FY19 Recommended</b>	<b>5,356,943</b>	<b>0.00</b>

## Boards, Committees and Commissions

There are approximately 75 boards, committees, and commissions, created by law or resolution, which serve the County for a variety of purposes. These funds provide for the reimbursement of certain expenses incurred by eligible members of boards, committees, or commissions while on official business and/or for expenses related to the establishment of any new boards, committees, or commissions.

FY19 Recommended Changes	Expenditures	FTEs
<b>FY18 Approved</b>	<b>22,950</b>	<b>0.00</b>
<b>FY19 Recommended</b>	<b>22,950</b>	<b>0.00</b>

## Charter Review Commission

Section 509 of the County Charter requires that a Charter Review Commission be appointed by the County Council every four years, within six months after the Council assumes office, for the purpose of studying the Charter. The Commission shall report at least once to the Council on the Commission's activities within one year after appointment. Commission reports shall be submitted no later than May 1 of every even-numbered year. The reports shall contain recommendations concerning proposed Charter amendments, if any. This NDA provides for the expenses of the Commission.

FY19 Recommended Changes	Expenditures	FTEs
<b>FY18 Approved</b>	<b>1,150</b>	<b>0.00</b>
Decrease Cost: Charter Review Commission - Biennial Workload Adjustment	(1,000)	0.00
<b>FY19 Recommended</b>	<b>150</b>	<b>0.00</b>

## Children's Opportunity Fund

The Children's Opportunity Fund (COF) was established at the Greater Washington Community Foundation in May 2016. COF provides funding to support policy priorities that address the social determinants that impact the achievement gap for vulnerable children and the barriers faced by their families.

The Fund is supported by a Leadership Working Group made up of the County Executive, the Montgomery County Public School (MCPS) Superintendent, a member of the Board of Education, and a member of the County Council. This Leadership Working Group

is staffed by the Executive Director/Consultant of COF, and will advise the Fund's Steering Committee as to the policy priorities relating to children at risk of not succeeding in school, for the purpose of advising and guiding the Steering Committee in making recommendations for the Fund. The Steering Committee will make the award decisions.

The Steering Committee is comprised of the Director of the Department of Recreation, the Director of the Department of Health and Human Services, the MCPS Chief Academic Officer, the Executive Director of the Collaboration Council, the Executive Director of the Greater Washington Community Foundation, and the Director/Consultant to the Fund who was hired by the Greater Washington Community Foundation and serves as an ex-officio member. Evaluation and data driven decision-making is critical to the work of the Fund. The Fund will direct resources to County inter-agency and cross system collaborations, promote public-private partnerships, and identify new funding sources in collaboration with the Community Foundation to aggressively close the achievement gap in Montgomery County and impact the social-economic determinants that affect outcomes for children and their families.

FY19 Recommended Changes	Expenditures	FTEs
<b>FY18 Approved</b>	<b>375,000</b>	<b>0.00</b>
<b>FY19 Recommended</b>	<b>375,000</b>	<b>0.00</b>

## Community Grants: County Council

Like the NDA - Community Grants: County Executive, this provides one-time grants directly to organizations in the community as separately determined by the County Council grant process.

FY19 Recommended Changes	Expenditures	FTEs
<b>FY18 Approved</b>	<b>3,205,701</b>	<b>0.00</b>
Add: Enhanced funding	384,299	0.00
<b>FY19 Recommended</b>	<b>3,590,000</b>	<b>0.00</b>

## Community Grants: County Executive

This NDA provides one-time grants directly to organizations in the community. These community organizations are critical to an effective network of services and are often able to provide these services in a more cost-effective, culturally appropriate, and flexible way than County Government. They also are able to leverage community resources that may be unavailable to the County Government. A complete list of grantees is located below. Included in this NDA are:

- Community Grants: one-time grants to organizations that leverage Federal, State, and/or private funding or improve the quality of life for County residents. FY19 Community Grants are \$8,747,930;
- Community Services Grants: one-time grants for capital purchases that support health and human service activities. FY19 Community Services Grants are \$63,574.

Approved for Community Grants, but included as part of the Capital Budget within the Cost Sharing: MCG Project (CIP#720601) for a total of \$2,154,958 are listed as follows: 7th Generation Foundation, Inc.: \$25,000; A Wider Circle, Inc.: \$100,000; Bender JCC of Greater Washington: \$20,000; CASA de Maryland, Inc.: \$100,000; Charles E. Smith Jewish Day School of Greater Washington, Inc.: \$20,000; Cornerstone Montgomery, Inc.: \$350,000; Easter Seals Serving DC|MD|VA: \$50,000; First Baptist Church of KenGar: \$10,000; Hebrew Home of Greater Washington, Inc.: \$40,000; Jewish Foundation for Group Homes: \$75,000; Melvin J. Berman

Hebrew Academy: \$75,000; Olney Theatre Corporation: \$650,000; Potomac Community Resources, Inc.: \$30,000; Round House Theatre: \$250,000; Sunflower Bakery: \$100,000; The Ivymount School, Inc.: \$50,000; The Menare Foundation, Inc.: \$9,958; TLC - The Treatment Learning Centers, Inc.: \$25,000; Warrior Canine Connection: \$50,000; YMCA of Metropolitan Washington: \$125,000.

FY19 Recommended Changes	Expenditures	FTEs
<b>FY18 Approved</b>	<b>7,870,180</b>	<b>0.00</b>
Add: Community Grant: A Wider Circle, Inc. (Provide for the Workforce Development Program.)	45,000	0.00
Add: Community Grant: Adventist Community Services of Greater Washington, Inc. (Provide a free summer camp program for culturally, economically, and geographically disadvantaged youth of the East Montgomery County area.)	50,000	0.00
Add: Community Grant: African Communities Together, Inc. (Provide for a comprehensive citizenship program for African immigrants.)	25,000	0.00
Add: Community Grant: American Muslim Senior Society, Inc. (Provide tools, resources and technical expertise for senior adults from diverse communities.)	35,000	0.00
Add: Community Grant: Asbury Foundation, Inc. (Provide for the Gaithersburg Beloved Community Initiative.)	12,000	0.00
Add: Community Grant: Asian American LEAD (Provide for social programs and academic development for low-income/underserved Asian Pacific American youth.)	60,000	0.00
Add: Community Grant: Asian Indians for Community Service, Inc. (Provide diabetes Self-Management training to Asian Americans who are Diabetic, Pre-Diabetic, Care-Givers and Family Members through Workshops.)	15,000	0.00
Add: Community Grant: Asian Pacific American Legal Resource Center (Provide legal assistance to low-income Asian immigrants seeking immigration relief. )	30,000	0.00
Add: Community Grant: Asian-American Homeownership Counseling, Inc. (Provide foreclosure/eviction prevention assistance, homeownership and financial education.)	60,000	0.00
Add: Community Grant: Asylum Seeker Assistance Project, The (Provide for a social service program to ensure asylum-seeking Montgomery County residents are able to meet their basic needs.)	20,000	0.00
Add: Community Grant: Avery Road Alumni Association, Inc. (Provide peer services and needed life skills to those new in substance abuse recovery or in need.)	20,000	0.00
Add: Community Grant: Ayuda (Provide interpretation and translation services to ensure equal access to justice for limited-English proficient and deaf community members.)	35,000	0.00
Add: Community Grant: Bender JCC of Greater Washington (Provide kosher nutrition, health, and wellness services, and socialization to at-risk senior adults.)	40,000	0.00
Add: Community Grant: Bender JCC of Greater Washington (Provide transportation support to for the Camp JCC Inclusion Program for children and young adults with disabilities.)	25,000	0.00
Add: Community Grant: Bethesda Green (Provide for the Be Impact Initiative, a Sustainable Impact Management Program. )	10,000	0.00
Add: Community Grant: Bethesda Help, Inc. (Provide emergency food assistance.)	4,000	0.00
Add: Community Grant: Bethesda Metro Area Village (Provides for operating support.)	15,000	0.00
Add: Community Grant: Big Brothers Big Sisters of the National Capital Area (Provide for a one-to-one mentoring program.)	35,000	0.00
Add: Community Grant: Boys & Girls Clubs of Greater Washington, Inc. (Provide for an afterschool academic and career preparation program for at-risk up-county high school students.)	25,000	0.00
Add: Community Grant: Bradley Hills Village, Inc. (Provide for operating support.)	10,000	0.00
Add: Community Grant: C&O Canal Trust, Inc. (Provide for operating support.)	30,000	0.00
Add: Community Grant: Capital Area Food Bank (Provide low-income seniors with monthly grocery bags including shelf-stable items, fresh produce, and nutrition and health resources.)	30,000	0.00
Add: Community Grant: Capital Area Immigrants' Rights Coalition (Provide funding for legal representation of immigrants in detention/facing removal who are Montgomery County residents or have family in the County.)	50,000	0.00
Add: Community Grant: Carribean Help Center, Inc. (Provides for operating support.)	20,000	0.00

FY19 Recommended Changes	Expenditures	FTEs
Add: Community Grant: CASA de Maryland, Inc. (Provide educational courses, citizenship support services, afterschool programming, referrals for services and resources, health services, and community-building activities.)	25,830	0.00
Add: Community Grant: CASA de Maryland, Inc. (Provide financial assistance to support citizenship-eligible legal permanent residents in attaining citizenship.)	50,000	0.00
Add: Community Grant: CASA de Maryland, Inc. (Provide for the Immigration Legal Assistance Program.)	100,000	0.00
Add: Community Grant: CASA de Maryland, Inc. (Provide outreach and education on the naturalization process, application assistance, and financial services.)	30,000	0.00
Add: Community Grant: CASA de Maryland, Inc. (Provide outreach, training, mentoring, and counseling to support current and aspiring business owners in formalizing and/or strengthening their businesses.)	100,000	0.00
Add: Community Grant: CASA de Maryland, Inc. (Provide social services, case management, and assistance in accessing benefits to low-income immigrants. )	93,000	0.00
Add: Community Grant: CASA de Maryland, Inc. (Provide tenant outreach and education, legal services, and community-building activities to improve housing conditions, landlord-tenant relations and public safety.)	15,000	0.00
Add: Community Grant: CASA de Maryland, Inc. (Provide vocational training for low-income immigrant workers at the Rockville Welcome Center. )	45,000	0.00
Add: Community Grant: Catholic Charities of the Archdiocese of Washington, Inc. (Provide employment referral services and job readiness workshops for Latino and new-immigrants residents.)	53,305	0.00
Add: Community Grant: Catholic Charities of the Archdiocese of Washington, Inc. (Provide for administrative support for transitional housing and case management for chronically homeless adults.)	46,642	0.00
Add: Community Grant: Catholic Charities of the Archdiocese of Washington, Inc. (Provide pro-bono legal immigration services for survivors of violence and abuse.)	15,000	0.00
Add: Community Grant: Catholic Charities of the Archdiocese of Washington, Inc. (Provide Spanish literacy education for non-literate, Spanish-speaking Montgomery County immigrant residents. )	12,000	0.00
Add: Community Grant: Catholic Charities of the Archdiocese of Washington, Inc. (Provide therapeutic services and community integration activities for adults with multiple and severe disabilities.)	45,000	0.00
Add: Community Grant: Catholic Charities of the Archdiocese of Washington, Inc. (Provide therapeutic services and community integration activities for children and youth with developmental disabilities.)	60,000	0.00
Add: Community Grant: Catholic Charities of the Archdiocese of Washington, Inc. (Provides for a bilingual office supervisor to support emergency assistance, case management, and referral services.)	56,385	0.00
Add: Community Grant: Catholic Charities of the Archdiocese of Washington, Inc. (Provides for a range of culturally competent social support services for Latino and immigrant residents in crisis.)	48,000	0.00
Add: Community Grant: Catholic Charities of the Archdiocese of Washington, Inc. (Provides for connecting low-income immigrants to medical, dental, health education, and social services.)	39,000	0.00
Add: Community Grant: Catholic Charities of the Archdiocese of Washington, Inc. (Provides for employment and educational services to the low-income, largely immigrant community in Montgomery County. )	56,365	0.00
Add: Community Grant: Catholic Charities of the Archdiocese of Washington, Inc. (Provides for the Community Companions program.)	150,000	0.00
Add: Community Grant: Center for Adoption Support and Education, Inc. (Provide mental health services to 9 foster youth (ages 17-25) transitioning or recently transitioned to independence from Montgomery County custody.)	40,000	0.00
Add: Community Grant: Child Center and Adult Services (Provide for the Healthy Mothers Healthy Babies Program for low-income and uninsured women with perinatal depression.)	20,000	0.00
Add: Community Grant: Chinese Culture and Community Service Center, Inc. (Provide essential health services to Chinese Americans with mental health concerns.)	45,000	0.00
Add: Community Grant: Chinese Culture and Community Service Center, Inc. (Provide for the STOP B Program.)	115,000	0.00
Add: Community Grant: Circle of Rights, Inc. (Provide stroke symptom awareness and prevention alternatives for a healthier lifestyle in multiple languages.)	18,000	0.00
Add: Community Grant: CollegeTracks, Inc. (Help low-income first generation to college high school students get admitted to college or technical school with enough financial aid to attend.)	200,000	0.00

FY19 Recommended Changes	Expenditures	FTEs
Add: Community Grant: CollegeTracks, Inc. (Help low-income, first generation to college students to enroll, persist, and graduate from college or technical school.)	100,000	0.00
Add: Community Grant: Columbia Lighthouse for the Blind (Provide comprehensive rehabilitation services to deaf/blind residents.)	25,000	0.00
Add: Community Grant: Columbia Lighthouse for the Blind (Provide independent living skills training to Montgomery County seniors suffering from vision loss. )	10,000	0.00
Add: Community Grant: Comfort Cases (Provide new and essential comfort items to youth entering foster care and other vulnerable children. )	10,000	0.00
Add: Community Grant: Community Bridges, Inc. (Provide mentoring, college and career planning, and mentoring support for low income girls and families. )	45,000	0.00
Add: Community Grant: Community Health and Empowerment through Education and Research (Connect vulnerable Long Branch and Takoma Park residents to health and wellness resources.)	25,000	0.00
Add: Community Grant: Community Health and Empowerment through Education and Research (Provide for the Lunch and Learn program for low-income youth.)	20,000	0.00
Add: Community Grant: Community Ministries of Rockville (Provide for the Naturalization Program and childcare/tutoring for the Language Outreach Program (LOP) adult students' children.)	5,000	0.00
Add: Community Grant: Community Ministries of Rockville (Provide in-home client services, home repairs, and case management to enable low income elderly to age in place.)	35,000	0.00
Add: Community Grant: Community Ministries of Rockville (Provide support for the Rockville Emergency Assistance Program (REAP).)	15,000	0.00
Add: Community Grant: Conflict Resolution Center of Montgomery County (Provide for conflict resolution services for schools, by serving youth, families, and school staff.)	20,000	0.00
Add: Community Grant: Conflict Resolution Center of Montgomery County (Provide for conflict resolution services to seniors and their families in the County.)	10,000	0.00
Add: Community Grant: Court Watch Montgomery Inc. (Provide funding to strengthen court protections and services that reduce intimate partner violence.)	25,000	0.00
Add: Community Grant: Cultural & Diversity Enrichment Services-USA, Inc. (CADES-USA) (Provide programming for immigrant youth.)	34,000	0.00
Add: Community Grant: Devenio, Inc. (Provides for a dance program for teens and adults with cognitive/developmental disabilities)	10,000	0.00
Add: Community Grant: Easter Seals Serving DC MD VA (Provide medical adult day services to Montgomery County low-income residents with special needs.)	25,000	0.00
Add: Community Grant: Eastern Montgomery Emergency Assistance Network, Inc. (Provide emergency assistance for rent and utilities to low-income residents in Eastern Montgomery County.)	15,000	0.00
Add: Community Grant: EduCare Support Services, Inc. (Provide supplemental food assistance to low-income families, seniors, persons with disabilities or chronic illness, and in other emergency situations. )	60,000	0.00
Add: Community Grant: Elite Soccer Youth Development Academy, Inc. (Provide for a soccer program for youth to increase healthy behaviors.)	12,000	0.00
Add: Community Grant: Equipment Connections for Children (Provide funding for the Equipment Donation Program.)	10,000	0.00
Add: Community Grant: Ethiopian Community Center in Maryland (Provide legal and immigration stress management services to low-income Ethiopian community and underprivileged residents of Montgomery County.)	20,000	0.00
Add: Community Grant: Ethiopian Community Center in Maryland (Provide preventive health screening, testing, counseling, trainings, and workshop services to improve health awareness among low-income resident families.)	25,000	0.00
Add: Community Grant: EveryMind, Inc. (Provide Mental Health First Aid trainings to increase understanding of mental illness, addiction, and how to help someone in crisis.)	35,000	0.00
Add: Community Grant: EveryMind, Inc. (Provide suicide prevention and crisis intervention services. )	25,000	0.00
Add: Community Grant: EveryMind, Inc. (Provides for the Serving Together program providing coordinated community resources for veterans, active duty service members, and their families.)	150,000	0.00
Add: Community Grant: Family Learning Solutions, Inc. (Provides for the "I Am College Ready" program.)	45,000	0.00

FY19 Recommended Changes	Expenditures	FTEs
Add: Community Grant: Family Services, Inc. (Provide support for the Neighborhood Safety-Net Services Program to provide critical case management support to residents in Gaithersburg and East County.)	100,000	0.00
Add: Community Grant: Family Services, Inc. (Provide support for the Thriving Germantown Community HUB.)	10,000	0.00
Add: Community Grant: Family Services, Inc. (Provides academic, social, and emotional support during and after school for at-risk minority males at Gaithersburg Middle School. )	40,000	0.00
Add: Community Grant: First African Methodist Episcopal Church of Gaithersburg, Inc. (Provides for the SHARE food program for low-income families.)	7,910	0.00
Add: Community Grant: Florence Crittenton Services of Greater Washington (Provide a social and emotional learning program for middle school girls to develop skills that are essential for academic success.)	35,000	0.00
Add: Community Grant: Future Link, Inc. (Provide an extensive outreach program with individualized academic and career supports for at-risk youth. )	34,100	0.00
Add: Community Grant: Gaithersburg HELP, Inc. (Provide funding for the basic needs of food, diapers, and formula for low-income residents in Gaithersburg/Montgomery Village area.)	35,000	0.00
Add: Community Grant: Gandhi Brigade, Inc. (Provide for youth leadership development and employment potential through media training, community engagement, and community service. )	45,000	0.00
Add: Community Grant: GapBuster, Inc. (Provide for services to at-risk students, exposing them to the STEM fields and engaging them in a meaningful community service.)	100,000	0.00
Add: Community Grant: Generation Hope (Provide teen parents with tuition support, mentoring, academic/life/professional skills, tutoring, and case management to make college a reality.)	15,000	0.00
Add: Community Grant: Girls on the Run of Montgomery County, MD (Provide financial aid and shoes for underserved girls to be able to participate in a positive youth development program afterschool.)	15,000	0.00
Add: Community Grant: Great and Small (Provide operating support for equine-assisted programs serving individuals with special needs.)	10,000	0.00
Add: Community Grant: Greater DC Diaper Bank (Provide support for low-income families and the community organizations that serve them by regularly supplying baby needs and hygiene products.)	10,000	0.00
Add: Community Grant: Greater Stonegate Village Incorporated (Provide for operating support. )	10,000	0.00
Add: Community Grant: GROWINGSOUL, INC (Provide operating support for zero-waste solution for food production, recovery, processing, preservation, distribution and compost apprenticeship-training programs. )	20,000	0.00
Add: Community Grant: Habitat for Humanity Metro Maryland, Inc. (Repair homes of low-income seniors, focusing on the incorporation of design for life features, allowing seniors to age in place.)	20,000	0.00
Add: Community Grant: Hebrew Home of Greater Washington, Inc. (Provides for operating support for the ElderSAFE Center)	50,000	0.00
Add: Community Grant: Heritage Tourism Alliance of Montgomery County, Inc. (Provide for operating support for Heritage Montgomery)	100,000	0.00
Add: Community Grant: Hispanic Business Foundation of Maryland (Provide operating support to Wheaton/Kensington center for training, coaching and assisting minority small business owners.)	22,000	0.00
Add: Community Grant: Hispanic Business Foundation of Maryland (Provide Youth Development Services including after school paid internships to underserved high school students and tutoring/mentoring services. )	30,000	0.00
Add: Community Grant: Home Care Partners Inc. (Provides home aide services to help low-income seniors and adults with disabilities remain at home.)	5,000	0.00
Add: Community Grant: Hope Restored, Inc. (Provide funding for programs to reduce recidivism in Montgomery County.)	30,000	0.00
Add: Community Grant: Horizons Greater Washington (Provide out-of-school time academic program for low-income students. )	10,000	0.00
Add: Community Grant: Hospice Caring, Inc. (Provide funding to strengthen the effective delivery of end-of-life and bereavement services to the County's increasingly diverse population by removing culture and language barriers.)	10,000	0.00
Add: Community Grant: Housing Unlimited Inc. (Provide funding to expand the organization's permanent affordable housing for persons who are homeless and have psychiatric disabilities.)	30,000	0.00
Add: Community Grant: Identity Inc. (Provide for case management services to connect Latino youth and families with resources for food, clothing, shelter, and other safety-net services.)	80,000	0.00

FY19 Recommended Changes	Expenditures	FTEs
Add: Community Grant: Identity Inc. (Provide for the expansion of mental health counseling services to the families of low-income, high need Latino youth in Identity out-of-school-time programs)	40,000	0.00
Add: Community Grant: Identity, Inc. (Provide funding for the Saving Lives Through Soccer program.)	130,000	0.00
Add: Community Grant: Imagination Library of Montgomery County, Maryland Inc (Provides for mailing free, age-appropriate books to children from birth to age five.)	10,000	0.00
Add: Community Grant: Impact Silver Spring (A community-centered approach to shape, support, and grow a network of micro-businesses and worker-owned cooperatives in Montgomery County )	30,000	0.00
Add: Community Grant: Impact Silver Spring (Provides for support for out-of-school athletic program in Wheaton and Long Branch.)	87,500	0.00
Add: Community Grant: Impact Silver Spring (Provides for the Neighborhood Opportunity Network Initiative.)	222,640	0.00
Add: Community Grant: Interfaith Works (Provide operational support for the Interfaith Works Women's Center. )	50,000	0.00
Add: Community Grant: Interfaith Works (Provide support for the Interfaith Clothing Center.)	20,000	0.00
Add: Community Grant: Interfaith Works (Provide support for the Interfaith Works Connections program.)	40,000	0.00
Add: Community Grant: Interfaith Works (Provide support for the Vocational Services Program to provide job training and one-on-one counseling services for homeless and low-income individuals.)	33,000	0.00
Add: Community Grant: Interfaith Works (Provides support to assist faith communities in meeting community needs.)	80,000	0.00
Add: Community Grant: Japanese Americans Care Fund (Provides for Keiai-no-tsudoi, an annual gathering for Japanese American seniors and provide rent/internet services for a new MD branch. )	2,510	0.00
Add: Community Grant: Jewish Council for the Aging of Greater Washington, Inc (Provide funding for Interages to provide in-school and after-school intergenerational mentoring and tutoring for at-risk children and youth.)	25,000	0.00
Add: Community Grant: Jewish Council for the Aging of Greater Washington, Inc (Provide funds to expand JCA's early memory loss program, Kensington Club, to an additional site.)	30,000	0.00
Add: Community Grant: Jewish Council for the Aging of Greater Washington, Inc (Provides for the 50+ Employment Expo.)	75,000	0.00
Add: Community Grant: Jewish Council for the Aging of Greater Washington, Inc (Provides for the Career Gateway program for Montgomery County residents age 50 and over)	40,000	0.00
Add: Community Grant: Jewish Social Service Agency (JSSA) (Provide for a Senior Services Case Manager to manage the daily living needs of frail seniors, allowing them to age in place.)	40,000	0.00
Add: Community Grant: Jewish Social Service Agency (JSSA) (Provide for a social worker specializing in child and adolescent mental health, serving youth and members of their circle of care.)	35,000	0.00
Add: Community Grant: Jewish Social Service Agency (JSSA) (Provide for a social worker specializing in early childhood and evidence-based interventions serving children under the age of seven.)	55,000	0.00
Add: Community Grant: Jewish Social Service Agency (JSSA) (Provide for an Employment Specialist.)	30,000	0.00
Add: Community Grant: Junior Achievement of Greater Washington (JAGW) (Provide funding for Finance Park, an experiential financial literacy program for middle school students in Montgomery County.)	25,000	0.00
Add: Community Grant: Kaur Foundation (Provide funding to promote cultural awareness and provide cultural literacy workshops in Montgomery County. )	10,000	0.00
Add: Community Grant: KEEN Greater DC LLC (Provide free exercise/fitness program to youth with significant disabilities. )	10,000	0.00
Add: Community Grant: Kentlands Community Foundation (Village at Kentlands & Lakelands) (Provides for operating support.)	10,000	0.00
Add: Community Grant: Kids in Need of Defense (KIND) (Provide pro-bono legal services for unaccompanied immigrant and refugee minors.)	40,000	0.00
Add: Community Grant: KindWorks, Inc. (Provides for operating support.)	30,000	0.00
Add: Community Grant: Korean Community Service Center of Greater Washington (Provide emergency financial assistance and wrap-around social services to low-income Asian American and immigrant residents.)	20,000	0.00
Add: Community Grant: Korean Community Service Center of Greater Washington (Provide social services, counseling, and continuing education for low-income senior Asian American and immigrant residents of Eastern Montgomery County.)	10,000	0.00

FY19 Recommended Changes	Expenditures	FTEs
Add: Community Grant: Korean Community Service Center Of Greater Washington (Provides for Strengthening Asian Families through Empowerment and Services (SAFES) program.)	55,000	0.00
Add: Community Grant: Korean Community Service Center of Greater Washington (Provides for the Keystone Project to assist victims of domestic violence in the Korean community.)	55,000	0.00
Add: Community Grant: Latin American Youth Center (Provides for a mentoring program for middle school boys of color.)	45,000	0.00
Add: Community Grant: Latino Economic Development Corporation of Washington D.C. (Provide entrepreneurship, workforce training and support services to promote self-sufficiency of immigrant, refugee, and low-income women)	25,000	0.00
Add: Community Grant: Legal Aid Bureau, Inc. (Provide enhanced access to legal services for low-income families through a medical-legal partnership providing advocacy, outreach, and education. )	40,000	0.00
Add: Community Grant: Leveling the Playing Field, Inc. (Provides for operating support.)	20,000	0.00
Add: Community Grant: Leveling the Playing Field, Inc. (Provides sporting equipment to kids from low income families with the opportunity to enjoy the mental and physical benefits of youth sports participation.)	25,000	0.00
Add: Community Grant: Liberty's Promise, Inc. (Provide for an after-school civic engagement program and internships program for low-income immigrant youth in Montgomery County.)	65,000	0.00
Add: Community Grant: Literacy Council of Montgomery County, Maryland, Inc. (Provide basic education and workplace skills training to help low-skilled workers achieve higher paying jobs. )	15,000	0.00
Add: Community Grant: Lutheran Social Services of the National Capital Area (Provide emergency assistance for rent, utilities, and health care for newly arrived refugees.)	30,000	0.00
Add: Community Grant: Madison House Autism Foundation (Provide support for an Agricultural Education Coordinator. )	25,000	0.00
Add: Community Grant: Madison House Autism Foundation (Provide support for Employment Specialist/Job Coach Supervisor to oversee job coaches and adults with autism in a community-based employment setting.)	25,000	0.00
Add: Community Grant: Manna Food Center (Provide food support and nutrition education to under-served areas via a mobile kitchen and pop up pantry.)	30,000	0.00
Add: Community Grant: Manna Food Center (Provide healthy foods for weekend meals to at least 2,900 elementary school students experiencing hunger and food insecurity.)	40,000	0.00
Add: Community Grant: Manna Food Center (Provide locally grown produce to County residents experiencing food insecurity.)	25,000	0.00
Add: Community Grant: Mary's Center for Maternal Health and Childcare, Inc. (Provide funding for integrated medical, behavioral, and wellness programming for uninsured and low-income County residents.)	20,000	0.00
Add: Community Grant: Maryland Senior Olympics Commission LTD (Provides for operating support.)	25,000	0.00
Add: Community Grant: Maryland Vietnamese Mutual Association, Inc. (Provide assistance to immigrants to prepare and apply for naturalization in order to become US Citizens.)	25,000	0.00
Add: Community Grant: Maryland/Israel Development Center Inc. (Provide funding for promoting economic development between Montgomery County and Israel and attract Israeli high-tech, cyber security and bio-health companies to the County.)	40,000	0.00
Add: Community Grant: MdBio Foundation, Inc. (Provide funding for a summer education and career exploration in STEM for minority, female, and low-income middle school students.)	6,020	0.00
Add: Community Grant: Mercy Health Clinic (Provides for medical staff providing primary care to low-income, uninsured and Medicaid-insured adult residents of Montgomery County. )	50,000	0.00
Add: Community Grant: Mobile Medical Care, Inc. (Provide funding for a Medical Director, enhancing the quality and consistency of healthcare provided to vulnerable residents of Montgomery County.)	30,000	0.00
Add: Community Grant: Moco Kidsco, Inc. (Provide operating support for the KID Museum. )	60,000	0.00
Add: Community Grant: Montgomery Countryside Alliance (Provides for operating support.)	10,000	0.00
Add: Community Grant: Montgomery County Family Justice Center Foundation, Inc (Provide funding for a coordinator to help increase organizational and financial stability, program quality, and growth.)	15,000	0.00
Add: Community Grant: Montgomery County Family Justice Center Foundation, Inc (Provide funds for programming to assist families affected by domestic violence and prevent abusive relationships in children and teenagers.)	30,000	0.00

FY19 Recommended Changes	Expenditures	FTEs
Add: Community Grant: Montgomery County Food Council (Provide funding for staff to support and expand Food Council initiatives to foster a healthy and sustainable local food system.)	25,000	0.00
Add: Community Grant: Montgomery County Muslim Foundation (Provide food assistance to low-income residents of Montgomery County.)	110,000	0.00
Add: Community Grant: Montgomery County Muslim Foundation (Provide for a youth empowerment program.)	8,000	0.00
Add: Community Grant: Montgomery County Muslim Foundation (Provide services to seniors to meet their social, intellectual, mental, and physical health needs.)	65,000	0.00
Add: Community Grant: Montgomery County Sister Cities, Inc. (Provides for operating support.)	24,000	0.00
Add: Community Grant: Montgomery Hospice, Inc. (Provide compassionate, specialized medical and emotional care for children with life-limiting illnesses, keeping children in their homes surrounded by family.)	10,000	0.00
Add: Community Grant: Montgomery Hospice, Inc. (Provide volunteer services to support terminally-ill patients and their families.)	40,477	0.00
Add: Community Grant: Montgomery Housing Partnership, Inc. (Provide funding for the Great Achievers Toward Outstanding Results (GATOR) program for children in grades K-5. )	150,000	0.00
Add: Community Grant: Muslim Community Center Inc (Provide clinical case management for MediCare, Medicaid and uninsured Montgomery County residents. )	25,000	0.00
Add: Community Grant: Muslim Community Center Inc. (Provide culturally and linguistically competent domestic violence awareness, prevention and counseling services for Muslims and people of all other faiths.)	27,720	0.00
Add: Community Grant: Muslim Community Center Inc. (Provide handicap access shuttle van transportation services for patients from major public transportation hubs in the area to the Clinic.)	49,500	0.00
Add: Community Grant: Muslim Community Center Inc. (Provides for implementation of quality measures consistent with the standard of care for controlling diabetes and other chronic diseases.)	30,000	0.00
Add: Community Grant: NAMI Montgomery County (Provides educational classes, support groups, and outreach presentations for caregivers of and individuals living with mental illness in Montgomery County.)	15,000	0.00
Add: Community Grant: NAMI Montgomery County (Provides mental health education and support for teachers and youth through presentations and an-evidence based suicide prevention program.)	15,000	0.00
Add: Community Grant: National Center for Children and Families (Provides emergency shelter and comprehensive services to support homeless families in their transition to stable housing in the community.)	275,000	0.00
Add: Community Grant: National Center for Children and Families (Provides funding for the Futurebound Transitional Housing program.)	35,000	0.00
Add: Community Grant: National Philharmonic Orchestra & Chorale of Montgomery County, Inc. (Provide accessibility and culture to kids through the Kids Free program.)	49,700	0.00
Add: Community Grant: Nourish Now, Inc. (Provide for operating support for the Food Rescue Program. )	20,000	0.00
Add: Community Grant: Nourish Now, Inc. (Provides for the Family Food Distribution Program, which provides direct food assistance to Low to Moderate Income (LMI) residents in the County. )	30,000	0.00
Add: Community Grant: Oasis Institute (Provide intergenerational literacy-based tutoring program serving older adults and students in grades K-5, located throughout Montgomery County.)	10,000	0.00
Add: Community Grant: Olney Help, Inc. (Provides emergency food and financial assistance to avoid hunger, eviction, utility shut-off, or lapse in essential medication.)	10,000	0.00
Add: Community Grant: Olney Home For Life, Inc. (Provide free transportation, friendly daily calls, weekly visits, information events and social contact to seniors in Olney and surrounding areas.)	13,000	0.00
Add: Community Grant: One Montgomery Green Inc (Provides for operating support.)	55,000	0.00
Add: Community Grant: Parent Encouragement Program, Inc. (Provides parent education programs to low income Latino parents to empower their children to succeed in school and life.)	20,000	0.00
Add: Community Grant: Passion for Learning, Inc. (Provide Information and Communication Technology (ICT) and college readiness programs for low income middle school students.)	26,000	0.00
Add: Community Grant: Poolesville Area Senior Center Inc. (Provides for operating support.)	20,800	0.00
Add: Community Grant: Poolesville Green, Inc. (Provides for environmental education and outreach program and to support the Poolesville Community Garden and PHS Green projects. )	5,000	0.00
Add: Community Grant: Potomac Community Resources, Inc. (Provides for operating support.)	30,000	0.00

FY19 Recommended Changes	Expenditures	FTEs
Add: Community Grant: Primary Care Coalition of Montgomery County, Maryland, Inc. (Provide funding for a coordinated referral system for specialty dental care.)	22,650	0.00
Add: Community Grant: Rebuilding Together Montgomery County (Provide free critical home repairs, energy efficiency upgrades, and accessibility modifications to low-income homeowners throughout Montgomery County.)	32,000	0.00
Add: Community Grant: Red Wiggler Foundation, Inc. (Provide opportunities for youth and adults with and without developmental disabilities to work, learn, and grow healthy food.)	35,000	0.00
Add: Community Grant: Reginald S Lourie Center for Infants and Young Children (Provide expanded early childhood mental health services to children and their parents/caregivers.)	35,000	0.00
Add: Community Grant: Reginald S Lourie Center for Infants and Young Children (Provides for operating support.)	67,200	0.00
Add: Community Grant: Rockville Economic Development, Inc. (Provide business counseling, training, and technical assistance to start-up and existing women-owned businesses and entrepreneurs.)	40,000	0.00
Add: Community Grant: Rosaria Communities Foundation, Inc. (Provide independent living opportunities for people with intellectual and physical disabilities within an involved community. )	30,000	0.00
Add: Community Grant: Scotland Storm Community Development Inc. (Provide free educational and athletic after-school and summer programs to underserved youth from the historic Scotland Community in Potomac, Maryland.)	30,000	0.00
Add: Community Grant: Silver Spring Town Center Inc. (Provides for operating support.)	45,000	0.00
Add: Community Grant: Silver Spring Village Inc. (Provides for operating support.)	30,000	0.00
Add: Community Grant: Sister States of Maryland (Provide for the Sister States of Maryland School Linkage Program)	25,000	0.00
Add: Community Grant: So What Else, Inc. (Provide 12 educational and recreational after-school programs per semester (24 per year) to underserved East County youth aged 6-14.)	25,000	0.00
Add: Community Grant: Spanish-Speaking Community of Maryland Inc. (Provide consultations with case managers to address essential needs of low-income, limited English proficient families and immigrants.)	15,000	0.00
Add: Community Grant: Spirit Club Foundation (Provide community based program offering fitness and nutrition programs to low income persons not having access to exercise and wellness programs.)	15,000	0.00
Add: Community Grant: St. Ann's Center for Children, Youth and Families (Provide for access to services for pregnant or parenting teens and their children, by offsetting the cost of utilities.)	25,000	0.00
Add: Community Grant: St. Camillus Catholic Church Food Pantry (Provide for nutritionally adequate, culturally appropriate food to be distributed to families in need.)	22,000	0.00
Add: Community Grant: St. Josephs House Ltd. (Provide for home-based care provider for students with intellectual and developmental disabilities.)	20,000	0.00
Add: Community Grant: Sunflower Bakery Inc. (Provide 26 weeks of skills training, employee development and job search guidance and expand outreach to potential students and employers.)	23,400	0.00
Add: Community Grant: The Alliance for Workplace Excellence, Inc. (Provide education, awareness, and recognition to employers for excellent workplace practices.)	25,000	0.00
Add: Community Grant: The ALS Association - DC/MD/VA Chapter (Provide assistive technology to improve the quality of life for people living with ALS and their families.)	20,000	0.00
Add: Community Grant: The CareerCatchers, Inc. (Provide individualized and sustained career counseling services to survivors of domestic violence and their families.)	30,000	0.00
Add: Community Grant: The Friendship Heights Neighbors Network Corporation (Provides for operating support.)	20,000	0.00
Add: Community Grant: The George B. Thomas, Sr. Learning Academy (Provide support for the Rising Stars pre-K program.)	25,788	0.00
Add: Community Grant: The Greater Washington Jewish Coalition Against Domestic Abuse (Provide critical crisis services to victims of domestic abuse and their children.)	55,000	0.00
Add: Community Grant: The Greater Washington Jewish Coalition Against Domestic Abuse (Provides for crisis services to teen/young adult victims of dating abuse and witnesses of domestic abuse.)	55,000	0.00
Add: Community Grant: The Greater Washington Jewish Coalition Against Domestic Abuse (Provides for the Legal Access Program for more difficult legal proceedings for victims of abuse.)	65,000	0.00
Add: Community Grant: The Ivymount School, Inc (Provides for the Project SEARCH program.)	40,000	0.00

FY19 Recommended Changes	Expenditures	FTEs
Add: Community Grant: The Montgomery County Coalition for the Homeless Inc. (Provide 24/7 emergency shelter and supportive services for men experiencing homelessness with the ultimate goal of obtaining more permanent housing.)	100,000	0.00
Add: Community Grant: The Montgomery County Coalition for the Homeless Inc. (Provide transportation for clients at Montgomery County's only 24/7 men's emergency homeless shelter to help them obtain more permanent housing.)	20,000	0.00
Add: Community Grant: The National Capital Bnai Brith Assisted Housing Corporation (dba The Edwards Building) (Provides payment for extremely low income residents who cannot afford the Medication Administration fee and/or overnight security fee.)	25,500	0.00
Add: Community Grant: The Senior Connection of Montgomery County, Inc. (Provide for the creation of a "one-call/one-click" transportation network for County seniors.)	30,000	0.00
Add: Community Grant: The Shepherd's Table, Inc. (Provide daily meals for individuals experiencing homelessness, food insecurity, or in need of nourishment.)	25,000	0.00
Add: Community Grant: Unity Christian Fellowship Incorporated (Provide support for the Game Changer Conference for Young Males.)	11,000	0.00
Add: Community Grant: Unity Christian Fellowship Incorporated (Provides for the Educational and Life Skills Program activities to help Montgomery County youth excel academically and socially. )	28,000	0.00
Add: Community Grant: University of Maryland (Provide support for the Purple Line Corridor Coalition to lead the implementation of the Purple Line Community Development Agreement through a collective impact approach.)	40,000	0.00
Add: Community Grant: Upcounty Community Resources Inc. (Provide for a Weekend Enrichment & Respite Programs for individuals with Developmental and Intellectual Disabilities.)	10,000	0.00
Add: Community Grant: Upcounty Community Resources Inc. (Provide support for activity expansion in support of those with developmental and intellectual disabilities. )	45,000	0.00
Add: Community Grant: Upper Montgomery Assistance Network (Provide emergency financial assistance to families facing homelessness and utility loss)	10,000	0.00
Add: Community Grant: Vietnamese American Services (Provides comprehensive health care program and improve access to behavioral health services of the Vietnamese Community in Montgomery County.)	25,000	0.00
Add: Community Grant: Vietnamese Americans Services (Provides outreach services to educate, empower, and develop community of Vietnamese Americans. )	35,000	0.00
Add: Community Grant: Village of Takoma Park (Provides for operating support.)	4,988	0.00
Add: Community Grant: Villages of Kensington Md Inc. (Provides for operating support.)	10,000	0.00
Add: Community Grant: Washington Regional Association Of Grantmakers - Nonprofit Montgomery (Provide funding for Montgomery Moving Forward.)	12,500	0.00
Add: Community Grant: Washington Regional Association Of Grantmakers - Nonprofit Montgomery (Provide training for County nonprofits in program evaluation so they can better measure and assess program impact.)	35,000	0.00
Add: Community Grant: Washington Youth Foundation, Inc. (Provides for educational and academic support for low-income immigrant students.)	50,000	0.00
Add: Community Grant: Winter Growth Inc. (Provide support for services to functionally and/or cognitively impaired seniors to help them age safely and with dignity in their community. )	17,500	0.00
Add: Community Grant: Women Who Care Ministries (Provide operating support for the Kids Weekend Meal Program.)	185,000	0.00
Add: Community Grant: XYZ Services, Inc (Provide affordable transitional housing for residents in recovery from addiction and alcoholism.)	20,000	0.00
Add: Community Grant: YMCA of Metropolitan Washington (Provide youth-centered programming, case support and volunteer training in an intensive one-on-one mentoring program for system-involved youth of color.)	15,000	0.00
Add: Community Services Grant: American Diversity Group (Provide funding to promote health literacy and build stronger connections between health outreach and primary care for underserved populations.)	2,500	0.00
Add: Community Services Grant: Care for Health (Provide funding to support home visiting program.)	5,000	0.00
Add: Community Services Grant: CASA de Maryland, Inc. (Provide for computer equipment.)	8,000	0.00
Add: Community Services Grant: Circle of Rights, Inc. (Provide for blood pressure monitors.)	6,416	0.00

FY19 Recommended Changes	Expenditures	FTEs
Add: Community Services Grant: Community Ministries of Rockville (Provide for computer equipment and software.)	4,655	0.00
Add: Community Services Grant: Don Bosco Cristo Rey High School and Work Study Program (Provide for translation and language interpretation electronic equipment.)	3,790	0.00
Add: Community Services Grant: EveryMind, Inc. (Provide for technology equipment to upgrade network at the EveryMind headquarters.)	6,176	0.00
Add: Community Services Grant: Interfaith Works (Provide for computer equipment.)	4,511	0.00
Add: Community Services Grant: Mary's Center for Maternal Health and Childcare, Inc. (Provide for electronic health monitoring equipment.)	5,575	0.00
Add: Community Services Grant: NAMI Montgomery County (Provide for computer equipment and cameras.)	7,210	0.00
Add: Community Services Grant: The ALS Association - DC/MD/VA Chapter (Provide for smart home starter kits.)	4,741	0.00
Add: Community Services Grant: Upper Montgomery Assistance Network (Provide for computer equipment and office technology.)	5,000	0.00
Decrease Cost: Elimination of One-Time Items Approved in FY18	(7,870,180)	0.00
<b>FY19 Recommended</b>	<b>8,811,504</b>	<b>0.00</b>

## Compensation and Employee Benefit Adjustments

This NDA contains a General Fund and a non-tax appropriation, and provides funding for certain personnel costs related to adjustments in employee and retiree benefits, pay-for-performance awards for employees in the Management Leadership Service and non-represented employees, deferred compensation management, and unemployment insurance.

**Non-Qualified Retirement Plan:** This provides funding for that portion of a retiree's benefit payment that exceeds the Internal Revenue Code's \$415 limits on payments from a qualified retirement plan. Payment of these benefits from the County's Employees' Retirement System (ERS) would jeopardize the qualified nature of the County's ERS. The amount in this NDA will vary based on future changes in the Consumer Price Index (CPI) affecting benefit payments, new retirees with a non-qualified level of benefits, and changes in federal law governing the level of qualified benefits.

**Deferred Compensation Management:** These costs are for management expenses required for administration of the County's Deferred Compensation program. Management expenses include legal and consulting fees, office supplies, printing and postage, and County staff support.

**Management Leadership Service Performance-Based Pay Awards:** In FY99, the County implemented the Management Leadership Service (MLS) which includes high level County employees with responsibility for developing and implementing policy and managing County programs and services. The MLS was formed for a number of reasons, including improving the quality and effectiveness of service delivery through management training, performance accountability, and appropriate compensation; providing organizational flexibility to respond to organizational needs; allowing managers to seek new challenges; and developing and encouraging a government-wide perspective among the County's managers. MLS employees are not eligible for service increments. Performance-Based awards for MLS employees are funded in FY19.

**Unemployment Insurance:** The County is self-insured for unemployment claims resulting from separations of service. Unemployment insurance is managed by the Office of Human Resources through a third party administrator who advises the County and monitors claims experience.

<b>FY19 Recommended Changes</b>	<b>Expenditures</b>	<b>FTEs</b>
<b>FY18 Approved</b>	<b>2,761,478</b>	<b>1.21</b>
Increase Cost: Unemployment Insurance Adjustment	25,000	0.00
Increase Cost: Non-qualified Retirement Adjustment	20,500	0.00
Increase Cost: FY19 Compensation Adjustment	14,147	0.00
Increase Cost: Retirement Adjustment	312	0.00
Increase Cost: Printing and Mail	120	0.00
Decrease Cost: Annualization of FY18 Operating Expenses	(1,500)	0.00
Decrease Cost: Annualization of FY18 Personnel Costs	(7,459)	0.10
<b>FY19 Recommended</b>	<b>2,812,598</b>	<b>1.31</b>

## Conference and Visitors Bureau

The Conference and Visitors Bureau (CVB) promotes Montgomery County as a destination for meetings/conferences, student group travel, group tours, leisure travel, and amateur sports events. The CVB develops and distributes publications on points of interest to tourists; implements public information campaigns promoting tourism and event facilitation in Montgomery County; and attends trade shows and sales missions in target markets. The CVB also serves as a resource center assisting small and large hospitality businesses considering new product development and/or expansions. The CVB coordinates with the State Department of Tourism, State Film Office, Capital Region USA (CRUSA), TEAM Maryland, and national and regional events to promote tourism growth, increased visitor spending and visitation in Montgomery County. The CVB manages the tourism marketing grant provided annually by the Maryland Tourism Development Board. The CVB operates on contract with the Department of Finance. Funding is based on seven percent of the total hotel/motel tax revenues.

<b>FY19 Recommended Changes</b>	<b>Expenditures</b>	<b>FTEs</b>
<b>FY18 Approved</b>	<b>1,535,661</b>	<b>0.00</b>
Increase Cost: Allocation Based on Hotel/Motel Tax Estimate	20,858	0.00
<b>FY19 Recommended</b>	<b>1,556,519</b>	<b>0.00</b>

## Conference Center

Prior to FY06, the Conference Center NDA primarily provided for pre-opening expenses. Since the Conference Center opened in November 2004, the NDA has expanded its scope to fund:

- a full-time position to manage the operational and fiscal oversight of the Conference Center complex;
- non-routine repairs, alterations, improvements, renewals, and replacements; and
- the designated reserve required by the management agreement with Marriott International, Inc.

Funding is also included to reimburse the contractor for costs not covered by operations during accounting periods when losses occur. These costs will be offset by contractor payments to the County during accounting periods with operating gains. To ensure fiscal and operational accountability, a management audit is conducted every two years and the program budget is increased by \$50,000 during the year such audit is scheduled. Revenues consisting of net operating income from the Conference Center and land rent from the hotel are deposited into the general fund. Twenty percent of the County's net proceeds from Conference Center operations is retained for investment in marketing and facility improvements to increase Conference Center usage. All proposed investment expenditures are reviewed and approved by the Conference Center Management Committee.

FY19 Recommended Changes	Expenditures	FTEs
<b>FY18 Approved</b>	<b>632,769</b>	<b>1.00</b>
Increase Cost: Annualization of FY18 Personnel Costs	15,975	0.00
Increase Cost: CoStar Licensing Cost	2,720	0.00
Decrease Cost: Management Audit	(50,000)	0.00
<b>FY19 Recommended</b>	<b>601,464</b>	<b>1.00</b>

### ☼ Consolidated Retiree Health Benefit Trust - College

This NDA provides consolidated funding for Montgomery College's contribution to the Retiree Health Benefits Trust.

FY19 Recommended Changes	Expenditures	FTEs
<b>FY18 Approved</b>	<b>2,552,000</b>	<b>0.00</b>
Increase Cost: County Contribution Based on Actuarial Valuation	293,000	0.00
<b>FY19 Recommended</b>	<b>2,845,000</b>	<b>0.00</b>

### ☼ Consolidated Retiree Health Benefit Trust - MCPS

This NDA provides consolidated funding for Montgomery County Public Schools' contribution to the Retiree Health Benefits Trust.

FY19 Recommended Changes	Expenditures	FTEs
<b>FY18 Approved</b>	<b>74,192,000</b>	<b>0.00</b>
Increase Cost: County Contribution Based on Actuarial Valuation	5,213,000	0.00
<b>FY19 Recommended</b>	<b>79,405,000</b>	<b>0.00</b>

### ☼ County Associations

This NDA funds Montgomery County membership dues to the National Association of Counties (NACo) and the Maryland Association of Counties (MACo).

FY19 Recommended Changes	Expenditures	FTEs
<b>FY18 Approved</b>	<b>74,728</b>	<b>0.00</b>
<b>FY19 Recommended</b>	<b>74,728</b>	<b>0.00</b>

### ☼ Device Client Management

The Device Client Management (DCM) program is based on a best practices approach to maintaining a modern and cost effective computing environment in the County. The program reduces the Total Cost of Ownership (TCO) of personal computers (PCs) and laptops through standardization, asset management, and maintenance services. DCM includes the centralized management, support, and maintenance of PCs and targets the annual replacement of approximately one-fourth of managed PCs. The program also includes PC-related training and software. This NDA includes funding for Help Desk support, management, maintenance, and replacement of PCs.

FY19 Recommended Changes	Expenditures	FTEs
<b>FY18 Approved</b>	<b>7,886,200</b>	<b>0.00</b>
Increase Cost: Systems Center Configuration Manager (SCCM) Remediation Acceleration [Security]	120,000	0.00

<b>FY19 Recommended Changes</b>	<b>Expenditures</b>	<b>FTEs</b>
Reduce: Delay Scheduled Computer Replacements	(800,000)	0.00
<b>FY19 Recommended</b>	<b>7,206,200</b>	<b>0.00</b>

### ✴ Future Federal/State/Other Grants

This NDA enables the County to implement new grant-funded programs up to \$200,000 each and provides funds for grant continuations and enhancements without having to process individual supplemental appropriations through the County Council. Upon approval by the County Executive, funds in this program are transferred to the receiving department's grant account.

<b>FY19 Recommended Changes</b>	<b>Expenditures</b>	<b>FTEs</b>
<b>FY18 Approved</b>	<b>20,000,000</b>	<b>0.00</b>
<b>FY19 Recommended</b>	<b>20,000,000</b>	<b>0.00</b>

### ✴ Grants To Municipalities in Lieu Of Shares Tax

This NDA funds payments required in accordance with State law. The 1968 Session of the General Assembly revised the tax structure to include a County income tax. As part of this restructuring, the shared tax on banks and financial institutions was eliminated, and a provision was adopted which requires counties to pay annually to municipalities the amount (\$28,020) which had been received by the municipalities in FY68.

<b>FY19 Recommended Changes</b>	<b>Expenditures</b>	<b>FTEs</b>
<b>FY18 Approved</b>	<b>28,020</b>	<b>0.00</b>
<b>FY19 Recommended</b>	<b>28,020</b>	<b>0.00</b>

### ✴ Group Insurance Retirees

Group insurance is provided to an estimated 7,002 retired County employees and survivors, as well as retirees of participating outside agencies. Employees hired before January 1, 1987, are eligible upon retirement to pay 20 percent of the premium for health and life insurance for the same number of years (after retirement) that they were eligible to participate in the group insurance plan as an active employee. The County government pays the remaining 80 percent of the premium. Thereafter, these retirees pay 100 percent of the premium. Employees hired before January 1, 1987, are also offered the option at retirement to convert from the 20/80 arrangement to a lifetime cost sharing option.

Employees hired after January 1, 1987, are eligible upon retirement for a lifetime cost sharing option under which the County pays 70 percent of the premium and the retiree pays 30 percent of the premium for life for retirees who were eligible to participate in the County group insurance plan for 15 or more years as active employees. Minimum participation eligibility of five years as an active employee is necessary to be eligible for the lifetime plan. The County will pay 50 percent of the premium for retirees with five years of participation as an active employee. The County contribution to the payment of the premium increases by two percent for each additional year of participation up to the 70 percent maximum.

On March 5, 2002, the County Council approved a one-time opportunity for retirees still under the 20/80 arrangement with an expiration date to elect the lifetime cost sharing arrangement. The new percentage paid by the County for those electing this arrangement ranges from 50 percent to 68 percent, depending upon years of active eligibility under the plan and years since retirement. The cost sharing election process has been completed. The budget does not include employer contributions from participating outside agencies.

FY19 Recommended Changes	Expenditures	FTEs
<b>FY18 Approved</b>	<b>43,300,000</b>	<b>0.00</b>
Decrease Cost: Group Insurance Claims Costs Based on Actual Annual Claims	(1,657,522)	0.00
<b>FY19 Recommended</b>	<b>41,642,478</b>	<b>0.00</b>

## Historical Activities

This NDA contains a General Fund appropriation and provides funding for the following agencies and programs:

- **Historic Preservation Commission:** The Historic Preservation Commission's main responsibility is to administer the historic preservation ordinance including recommending Montgomery County sites of potential historical significance. These efforts are administered by the Maryland-National Capital Park and Planning Commission (M-NCPPC). Starting in FY14, funding to support the Commission is no longer budgeted in this NDA but is appropriated to the M-NCPPC.
- **Historical Society:** Funding for the Montgomery County Historical Society provides support for the Society's Education Program staff, educational and outreach programs for County residents, and to maintain the Historical Society's research library and museums.

FY19 Recommended Changes	Expenditures	FTEs
<b>FY18 Approved</b>	<b>110,000</b>	<b>0.00</b>
Increase Cost: Operating Expenses	25,000	0.00
<b>FY19 Recommended</b>	<b>135,000</b>	<b>0.00</b>

## Homeowners' Association Road Maintenance Reimburse

This NDA provides a partial reimbursement to homeowners' associations (HOAs) for their maintenance of certain privately-owned roadways. The payment is currently restricted to through roadways, accessible to the public, which are one-quarter mile or longer and which provide vehicular access to more than four dwelling units. In FY97, an Executive Regulation was enacted allowing homeowners' associations to request that their roadways be deemed "private maintenance roads." This designation qualifies the HOAs for State reimbursement of their roadway maintenance costs. The County annually submits to the State its estimate of reimbursable miles, including those accepted as private maintenance roads. The State then reimburses the County and, subsequently, the County forwards the funds to HOAs.

FY19 Recommended Changes	Expenditures	FTEs
<b>FY18 Approved</b>	<b>61,051</b>	<b>0.00</b>
<b>FY19 Recommended</b>	<b>61,051</b>	<b>0.00</b>

## Housing Opportunities Commission

The Housing Opportunities Commission of Montgomery County (HOC) is a public body corporate and politic duly organized under Division II of the Housing Community Development Article of the Annotated Code of Maryland, as amended, known as the Housing Authorities Law. As such, the Commission acts as a builder, developer, financier, owner, and manager of housing for people of low- and moderate- (eligible) income. The Commission also provides eligible families and individuals with affordable housing and supportive services.

FY19 Recommended Changes	Expenditures	FTEs
<b>FY18 Approved</b>	<b>6,536,889</b>	<b>0.00</b>

FY19 Recommended Changes	Expenditures	FTEs
Increase Cost: Compensation Adjustment	157,560	0.00
Increase Cost: Rental License Fee Adjustment	52,914	0.00
Decrease Cost: Miscellaneous Operating Expenses	(67,093)	0.00
<b>FY19 Recommended</b>	<b>6,680,270</b>	<b>0.00</b>

## Inauguration and Transition

The Montgomery County Charter provides for the quadrennial election of a County Executive and County Council. This NDA provides for a ceremony and smooth transition of the County Executive and County Council every four years.

FY19 Recommended Changes	Expenditures	FTEs
<b>FY18 Approved</b>	<b>0</b>	<b>0.00</b>
Increase Cost: Inauguration and Transition	50,000	0.00
<b>FY19 Recommended</b>	<b>50,000</b>	<b>0.00</b>

## Independent Audit

Section 315 of the County Charter requires the County Council to contract with a Certified Public Accountant for an independent post audit of all financial records and actions of the County government, its officials, and employees. By County Resolution, the Office of Legislative Oversight is the designated administrator for this contract, which also includes an independent audit of the basic financial statement of the Employee Retirement Plans; an independent audit of the basic financial statements of the Montgomery County Union Employees Deferred Compensation Plan; and additional services related to reviews, tests, and certifications.

FY19 Recommended Changes	Expenditures	FTEs
<b>FY18 Approved</b>	<b>420,820</b>	<b>0.00</b>
Shift: 0.33 FTE of Audit Contract Manager from Office of Legislative Oversight	0	0.33
<b>FY19 Recommended</b>	<b>420,820</b>	<b>0.33</b>

## Interagency Technology, Policy, and Coordination Commission

This NDA supports the operation of the Interagency Technology Policy and Coordination Committee (ITPCC). The ITPCC was chartered by the Montgomery County Council to promote strategic planning and coordination in the use of information technology among County agencies. The ITPCC reports biannually to the County Council. By regularly convening the agencies' chief executive and chief information officers, the ITPCC provides an effective forum for the coordinated implementation of technology policies and guidelines. Additionally, the ITPCC facilitates interagency communication, the evaluation and sharing of new technologies, and advises policy makers on the strategic uses of technology.

FY19 Recommended Changes	Expenditures	FTEs
<b>FY18 Approved</b>	<b>5,850</b>	<b>0.00</b>
<b>FY19 Recommended</b>	<b>5,850</b>	<b>0.00</b>

## Leases

This NDA provides the funds necessary to lease privately owned real estate to accommodate County programs. Real property leased by the County includes office, warehouse, and retail space; child care space in schools; parking spaces; and space for communication

antennas. Leasing property allows the County the flexibility to locate programs in the communities they serve and provides space for programs to operate when there is no County-owned space available. Further, it is an economical way to procure highly specialized, location sensitive, or temporary space. Currently, there are approximately 69 leased facilities. The inventory of leases is constantly shifting as new leases are added and existing leases are terminated.

FY19 Recommended Changes	Expenditures	FTEs
<b>FY18 Approved</b>	<b>20,334,394</b>	<b>0.00</b>
Increase Cost: Estimated net change in lease costs	728,317	0.00
Increase Cost: Leases added in FY19	401,865	0.00
Decrease Cost: Other Leasing Costs	(50,000)	0.00
Decrease Cost: Difference in Chargebacks	(82,711)	0.00
Decrease Cost: Adjustment to Leases Added	(123,100)	0.00
Decrease Cost: Reduce: Chargebacks from Facilities Maintenance	(149,871)	0.00
Decrease Cost: Difference in Maintenance Costs	(198,694)	0.00
Shift: Maintenance to General Fund Facilities	(277,882)	0.00
Decrease Cost: End ECC Lease August 1, 2018	(1,137,745)	0.00
<b>FY19 Recommended</b>	<b>19,444,573</b>	<b>0.00</b>

## Legislative Branch Communications Outreach

This NDA provides funds to strengthen the capacity of five Legislative Branch offices (the Council Office, the Office of Legislative Oversight, the Board of Appeals, the Office of Zoning and Administrative Hearings, and the Office of the Inspector General) to inform constituent communities of issues that directly affect them and to ensure that these communities' concerns are effectively taken into account. Communications efforts supported by this NDA include expanded outreach in Spanish and other languages, greater use of web and social media resources, Open Government initiatives, and improved management of constituent requests.

FY19 Recommended Changes	Expenditures	FTEs
<b>FY18 Approved</b>	<b>540,000</b>	<b>2.00</b>
<b>FY19 Recommended</b>	<b>540,000</b>	<b>2.00</b>

## Incubator Programs - Economic Development Partnership

This NDA provides for mortgage and facility lease payments and management services for the County's Business Innovation Network (BIN-business incubator) facilities, program funding for the Business Incubator Without Walls Program (for Wheaton and Down County area), and the debt service payment for the National CyberSecurity Center of Excellence (NCCoE). The BIN network consists of three physical locations: the Silver Spring Innovation Center (SSIC) on Georgia Avenue owned by the County, the Rockville Innovation Center (RIC) in Rockville Town Square owned by the Maryland Economic Development Corporation (MEDCO), and the Germantown Innovation Center (GIC) on the campus of Montgomery College that the County leases from the College Foundation until 2036. The NCCoE, located at 9700 Great Seneca Highway, Rockville, is a partnership between the National Institute of Standards and Technology (NIST), the State of Maryland, and Montgomery County. The NDA also provides support for non-profit incubator organizations for operations, equipment, and training.

FY19 Recommended Changes	Expenditures	FTEs
<b>FY18 Approved</b>	<b>3,399,971</b>	<b>0.00</b>
Add: Incubator Program for Nonprofit Organizations	185,000	0.00
Decrease Cost: BHI Contract Services	(125,000)	0.00

FY19 Recommended Changes	Expenditures	FTEs
<b>FY19 Recommended</b>	<b>3,459,971</b>	<b>0.00</b>

## Metro Washington Council of Governments

The Metropolitan Washington Council of Governments (COG) is a voluntary association of major local governments in the Washington Metropolitan Area. COG seeks to provide regional answers to, and coordination of, area-wide issues such as air and water pollution, day care, housing, crime, water supply, land use, and transportation.

This NDA reflects Montgomery County's share of the organization's operation plus special COG initiatives. Additionally, the contribution supports the Cooperative Purchasing Program; the Anacostia Restoration Fund; and the Regional Environmental Fund.

As in previous years, the Washington Suburban Sanitary Commission will provide Montgomery County's contribution to support the Water Resources Management Planning Program and the Blue Plains Users Program.

FY19 Recommended Changes	Expenditures	FTEs
<b>FY18 Approved</b>	<b>876,710</b>	<b>0.00</b>
<b>FY19 Recommended</b>	<b>876,710</b>	<b>0.00</b>

## Montgomery Coalition for Adult English Literacy

This NDA provides funding for the Montgomery Coalition for Adult English Literacy (MCAEL). MCAEL's mission is to strengthen the countywide adult English literacy providers' network with resources, training, collaborations, and advocacy to support a thriving community and an effective workforce. Funding for MCAEL supports grants to 23 community organizations that provide adult English literacy classes. Additionally, MCAEL receives operating funding to provide technical assistance, training, and networking opportunities to over 65 community organizations that improve program quality and coordination and provide critical information for the community to educate and engage them about the need for and benefits from adult English literacy classes. The County's contribution is implemented by a contract between the Department of Public Libraries and MCAEL.

FY19 Recommended Changes	Expenditures	FTEs
<b>FY18 Approved</b>	<b>1,657,058</b>	<b>0.00</b>
Enhance: MCAEL Grants and Operating Support	100,000	0.00
<b>FY19 Recommended</b>	<b>1,757,058</b>	<b>0.00</b>

## Montgomery County Economic Development Corporation

This is the private non-profit corporation established by Council Bill 25-15 that serves as Montgomery County's lead economic development organization. The Economic Development Corporation is responsible for implementing the County's economic development strategic plan and related programs that include marketing, business retention and attraction, entrepreneurship, and promoting the development of the County's economic base.

FY19 Recommended Changes	Expenditures	FTEs
<b>FY18 Approved</b>	<b>5,007,750</b>	<b>0.00</b>
<b>FY19 Recommended</b>	<b>5,007,750</b>	<b>0.00</b>

## ☼ Montgomery County Employee Retirement Plans

The mission of this NDA is to manage prudent investment programs for the members of the Employee Retirement Plans and their beneficiaries. Expenditures associated with this program are funded from the Employees' Retirement System (ERS), Retirement Savings Plan (RSP), and the General Fund on behalf of the Montgomery County Deferred Compensation Plan (DCP) trust funds and are, therefore, not appropriated here. This NDA manages the assets of the ERS through its investment managers in accordance with the Board's asset allocation strategy and investment guidelines. The Board also administers the investment programs for the RSP and DCP. The Board consists of 13 trustees including the Directors of Human Resources, Finance, and Management and Budget; the Council Administrator; one member recommended by each employee organization; one active employee not represented by an employee organization; one retired employee; two members of the public recommended by the County Council; and two members of the general public.

FY19 Recommended Changes	Expenditures	FTEs
<b>FY18 Approved</b>	<b>0</b>	<b>0.00</b>
<b>FY19 Recommended</b>	<b>0</b>	<b>0.00</b>

## ☼ Motor Pool Fund Contribution

This NDA funds the acquisition of new, additional Motor Pool fleet vehicles, as opposed to replacement vehicles, which are financed through an established chargeback mechanism.

FY19 Recommended Changes	Expenditures	FTEs
<b>FY18 Approved</b>	<b>973,258</b>	<b>0.00</b>
Increase Cost: Police Vehicles for new positions in FY18 Winter Recruit class	876,939	0.00
Decrease Cost: Elimination of One-Time Items Approved in FY18	(973,258)	0.00
<b>FY19 Recommended</b>	<b>876,939</b>	<b>0.00</b>

## ☼ Municipal Tax Duplication

The Montgomery County Tax Duplication Program, authorized by Chapter 30A of the Montgomery County Code, reimburses municipalities for those public services they provide that would otherwise be provided by the County. This goes beyond State law, Section 6-305, which requires the County to provide to municipalities only the Property Tax funded portion of those costs. County Council Resolution No. 9-1752, enacted April 27, 1982, increased the scope of program coverage from street-related expenditures to include other public services, such as police supplemental aid; animal control; elderly transportation; parks maintenance; Board of Appeals; and Human Rights.

This program was reviewed in FY96 and technical formula amendments were proposed. The changes were approved, and payment calculations since then are prepared in accordance with County Council Resolution No. 13-650, adopted September 10, 1996. Specifically, as the exact payment amount for the current year cannot be determined until both municipal and County books are closed, reimbursements are based on the final audited cost of performing eligible services during the fiscal year two years prior to the budget year.

All payments are subject to appropriation under Sec. 30A-4, which states "All expenditures by the County under the authority of this chapter shall be subject to the limits of the funds appropriated by the County Council."

Also budgeted here are payments to municipalities of a share of the net revenues from County operated Speed Cameras in their

jurisdictions. Payments are based on Memoranda of Understanding with each municipality.

Finally, payments to municipalities are also made from other sources, including Cable TV Franchise Fees, Grants in Lieu of Shares Tax, Non-Departmental Accounts, and as part of the County's Community Development Block Grant.

<b>MUNICIPAL TAX DUPLICATION - FY19 CE Recommended</b>			
<b>Municipality</b>	<b>FY19 Property Tax Duplication</b>	<b>Additional County Grant</b>	<b>FY19 Total*</b>
Brookeville	\$6,863	\$1,204	\$8,067
Chevy Chase, Sec. III	\$27,257	\$4,257	\$31,513
Chevy Chase View	\$35,037	\$6,238	\$41,275
Chevy Chase Village	\$83,678	\$16,847	\$100,524
Town of Chevy Chase	\$107,223	\$24,446	\$131,669
Drummond	\$3,916	\$697	\$4,613
Friendship Heights	\$89,522	\$5,724	\$95,245
Gaithersburg	\$1,043,720	\$162,847	\$1,206,567
Garrett Park	\$41,148	\$7,219	\$48,367
Glen Echo	\$17,622	\$3,141	\$20,762
Kensington	\$129,670	\$27,139	\$156,809
Laytonsville	\$12,933	\$1,360	\$14,293
Martin's Additions	\$22,774	\$4,058	\$26,832
North Chevy Chase	\$21,435	\$3,760	\$25,195
Oakmont	\$2,782	\$496	\$3,278
Poolesville	\$205,052	\$23,884	\$228,936
Rockville	\$2,288,620	\$121,129	\$2,409,750
Somerset	\$45,110	\$11,063	\$56,173
Takoma Park	\$939,318	\$2,574,326	\$3,513,643
Washington Grove	\$38,129	\$6,793	\$44,922
<b>TOTAL</b>	<b>\$5,161,808</b>	<b>\$3,006,627</b>	<b>\$8,168,435</b>

**\*This does not include the estimated Municipalities' Speed Camera Allocation of \$153,573.**

<b>FY19 Recommended Changes</b>	<b>Expenditures</b>	<b>FTEs</b>
<b>FY18 Approved</b>	<b>8,405,243</b>	<b>0.00</b>
Decrease Cost: Speed Camera Net Revenue Sharing	(83,235)	0.00
<b>FY19 Recommended</b>	<b>8,322,008</b>	<b>0.00</b>

## Prisoner Medical Services

This NDA provides reimbursements to physicians and hospitals for medical care provided to individuals in the custody of any Montgomery County law enforcement agency, with the following exceptions:

- Offenders committed to the custody of the Department of Correction and Rehabilitation (DOCR) and receiving medical treatment paid for by the budget of that department,
- Medical treatment expenses covered by Workers' Compensation,
- Medical treatment expenses covered by personal medical insurance,
- Medical treatment expenses covered by the Federal Government,
- Medical treatment expenses covered by other appropriate and available outside resources. The Department of Police will manage this

account with the assistance of the County Attorney. All bills will be reviewed to determine the appropriateness of the medical expense reimbursement and to assess the responsible party for the medical expense.

FY19 Recommended Changes	Expenditures	FTEs
<b>FY18 Approved</b>	<b>20,000</b>	<b>0.00</b>
<b>FY19 Recommended</b>	<b>20,000</b>	<b>0.00</b>

## Public Elections Fund

Article IV of Chapter 16 of the County Code requires the Director of Finance to create a Public Election Fund to provide public campaign financing for qualified candidates for County Executive or County Council. The law is intended to encourage more candidates who do not have access to large contributions from interest groups or individuals to run for County elective offices. This NDA provides for the distribution of public contributions to qualified candidates in a contested election.

FY19 Recommended Changes	Expenditures	FTEs
<b>FY18 Approved</b>	<b>5,095,000</b>	<b>0.00</b>
Decrease Cost: Align budget with anticipated need, fund balance projected to be sufficient.	(5,095,000)	0.00
<b>FY19 Recommended</b>	<b>0</b>	<b>0.00</b>

## Public Technology, Inc.

Funds are budgeted each year to continue membership in Public Technology, Inc. (PTI) as the County's research and development link with the National Association of Counties. Annual dues cover research and development assistance for innovative projects; access to a computerized information-sharing network; and membership in the Urban Consortium. The County participates in, and has received grants as a result of, initiatives in task forces on energy, solid waste, and telecommunications. PTI, as an organization, specializes in the research and assessment of ideas of interest to local governments for increasing efficiency, reducing costs, improving services, and solving problems. A current emphasis is on public enterprise, toward helping local governments identify and capture potential sales from products and information that are outcomes of government investment.

FY19 Recommended Changes	Expenditures	FTEs
<b>FY18 Approved</b>	<b>20,000</b>	<b>0.00</b>
<b>FY19 Recommended</b>	<b>20,000</b>	<b>0.00</b>

## Retiree Health Benefits Trust

Consolidated Retiree Health Benefits Trust: Beginning in FY08, the County implemented a plan to set aside funds for retiree health benefits, similar to the County's 50 year-old practice of prefunding for retiree pension benefits. The reasons for doing this are simple: Due to exponential growth in expected retiree health costs, the cost of funding these benefits, which were being paid out as the bills came due, would soon become unaffordable. Setting aside money now and investing it in a Trust Fund, which is invested in a similar manner as the pension fund, not only is a prudent and responsible approach, but will result in significant savings over the long term.

One approach used to address retiree health benefits funding is to determine an amount which, if set aside on an annual basis and actively invested through a trust vehicle, will build up over time and provide sufficient funds to pay future retiree health benefits and any accrued interest on unfunded liability. This amount, known as an Actuarially Determined Contribution or "ADC", normally consists of two pieces - the annual amount the County would usually pay out for health benefits for current retirees (the pay as you go

amount), plus the additional amount estimated as needed to fund retirees' future health benefits (the pre-funding portion). The pay as you go amount can be reasonably projected based on known facts about current retirees, and the pre-funding portion is estimated on an actuarial basis.

The County is committed to pay the full amount of ADC each year, however actual contributions for pay-go may differ causing the County to over or under fund the ADC. In FY11, the County Council enacted Bill 17-11 which established the Consolidated Retiree Health Benefits Trust. The Bill amended existing law and provided a funding mechanism to pay for other post employment benefits (OPEB) for employees of Montgomery County Public Schools and Montgomery County College. In FY15, the County and all other agencies implemented the Medicare Part D Employer Group Waiver Program for Medicare eligible retirees/survivors effective January 1, 2015. This has reduced retiree drug insurance costs and the County's OPEB liability. The County achieved full pre-funding in FY15, consistent with Council resolution No. 16-555. In FY18, these contributions were budgeted at \$43.4 million (County General Fund), \$74.2 million (MCPS Consolidated Trust), and \$2.6 million (Montgomery College Consolidated Trust). Due to a significant shortfall of originally estimated tax revenues of more than \$90 million in FY18, the County initiated several cost containment measures to restore current year reserves. On a one-time basis, the County will reduce FY18 pre-funding to the Consolidated Trust by \$21 million and use an additional \$41 million in County assets from the Consolidated Trust to pay for County government retiree health insurance benefits claims.

FY19 Recommended Changes	Expenditures	FTEs
<b>FY18 Approved</b>	<b>43,398,320</b>	<b>0.00</b>
Increase Cost: County Contribution Based on Actuarial Valuation	164,340	0.00
<b>FY19 Recommended</b>	<b>43,562,660</b>	<b>0.00</b>

## Risk Management (General Fund)

This NDA funds the General Fund contribution to the Liability and Property Coverage Self-Insurance Fund. The Self-Insurance Fund, managed by the Division of Risk Management in the Department of Finance, provides comprehensive insurance coverage to contributing agencies. Contribution levels are based on the results of an annual actuarial study. Special and Enterprise Funds, as well as outside agencies and other jurisdictions, contribute to the Self-Insurance Fund directly. A listing of these member agencies and the amounts contributed can be found in the Department of Finance, Risk Management Budget Summary.

FY19 Recommended Changes	Expenditures	FTEs
<b>FY18 Approved</b>	<b>16,816,427</b>	<b>0.00</b>
Increase Cost: Risk Management Adjustment	1,201,648	0.00
<b>FY19 Recommended</b>	<b>18,018,075</b>	<b>0.00</b>

## Rockville Parking District

This NDA provides funding towards the redevelopment of the City of Rockville Town Center and the establishment of a parking district. The funding reflects a payment from the County to the City of Rockville for County buildings in the Town Center development and is based on the commercial square footage of County buildings.

Also included are funds for the cost of library employee parking and the County's capital cost contribution for the garage facility as agreed in the General Development Agreement.

FY19 Recommended Changes	Expenditures	FTEs
<b>FY18 Approved</b>	<b>412,200</b>	<b>0.00</b>
Increase Cost: Rockville Parking District	2,800	0.00
<b>FY19 Recommended</b>	<b>415,000</b>	<b>0.00</b>

### ☀ Snow Removal and Storm Cleanup

This NDA funds the snow removal and storm cleanup costs for the Department of Transportation and General Services above the budgeted amounts in these departments for this purpose. This program includes the removal of storm debris and snow from County roadways and facilities. This includes plowing, applying salt and sand, equipment preparation and cleanup from snow storms, and wind and rain storm cleanup.

FY19 Recommended Changes	Expenditures	FTEs
<b>FY18 Approved</b>	<b>2,884,990</b>	<b>0.00</b>
<b>FY19 Recommended</b>	<b>2,884,990</b>	<b>0.00</b>

### ☀ State Positions Supplement

This NDA provides for the County supplement to State salaries and fringe benefits for secretarial assistance for the resident judges of the Maryland Appellate Courts.

FY19 Recommended Changes	Expenditures	FTEs
<b>FY18 Approved</b>	<b>60,756</b>	<b>0.00</b>
<b>FY19 Recommended</b>	<b>60,756</b>	<b>0.00</b>

### ☀ State Property Tax Services

This NDA reimburses the State for three programs that support the property tax billing administration conducted by the Department of Finance: the Montgomery County's Homeowners Credit Supplement, the Homestead Credit Certification Program, and the County's share of the cost of conducting property tax assessments by the State Department of Assessments and Taxation (SDAT).

FY19 Recommended Changes	Expenditures	FTEs
<b>FY18 Approved</b>	<b>3,565,615</b>	<b>0.00</b>
<b>FY19 Recommended</b>	<b>3,565,615</b>	<b>0.00</b>

### ☀ State Retirement Contribution

This NDA provides for the County's payment of two items to the State Retirement System:

- Maryland State Retirement System: Unfunded accrued liability, as established by the Maryland State Retirement System (MSRS), for employees hired prior to July 1, 1984, who are members of the MSRS (including former Department of Social Services employees hired prior to July 1, 1984), and for those who have retired (all County employees participated in the State Retirement System until 1965.) The County's contribution for this account is determined by State actuaries. Beginning in FY81, the amount due was placed on a 40-year amortization schedule.
- State Library Retirement: Accrued liability for retirement costs for three Montgomery County Public Library retirees who are

receiving a State retirement benefit. These were County employees prior to 1966 who opted to stay in the State plan.

FY19 Recommended Changes	Expenditures	FTEs
<b>FY18 Approved</b>	<b>1,448,295</b>	<b>0.00</b>
Increase Cost: State Retirement Contribution	72,227	0.00
<b>FY19 Recommended</b>	<b>1,520,522</b>	<b>0.00</b>

### Takoma Park Library Annual Payments

The annual amount provided in this NDA is a function of County expenditures for the Montgomery County Public Libraries (as a share of property tax-funded spending) and the City of Takoma Park's assessable base. The payment is authorized by Section 2-53 of the Montgomery County Code.

FY19 Recommended Changes	Expenditures	FTEs
<b>FY18 Approved</b>	<b>154,043</b>	<b>0.00</b>
Increase Cost: Payment Based on Formula	10,015	0.00
<b>FY19 Recommended</b>	<b>164,058</b>	<b>0.00</b>

### Takoma Park Police Rebate

The County provides financial support to the City of Takoma Park for police protection services in accordance with provisions of the County Code. This provision was enacted in 1949 and provides a payment to the City for protective services for the County residents of the City of Takoma Park. The payment is based on a formula, which uses \$0.048 per \$100 of assessable base tax rate with "full value assessment" levied on real property.

FY19 Recommended Changes	Expenditures	FTEs
<b>FY18 Approved</b>	<b>1,012,888</b>	<b>0.00</b>
Increase Cost: Payment Based on Formula	15,454	0.00
<b>FY19 Recommended</b>	<b>1,028,342</b>	<b>0.00</b>

### Telecommunications

This NDA provides the operating expenses appropriations for telecommunication charges incurred by departments, including land-line charges and PBX maintenance and support charges. Prior to FY17, the Department of Technology Services charged individual departments and funds for expenses incurred; beginning in FY17, funds are specifically provided for in this NDA.

FY19 Recommended Changes	Expenditures	FTEs
<b>FY18 Approved</b>	<b>5,356,382</b>	<b>0.00</b>
<b>FY19 Recommended</b>	<b>5,356,382</b>	<b>0.00</b>

### Vision Zero

This NDA provides for the planning and implementation of educational, enforcement and engineering efforts to reduce the number of traffic related fatalities to zero. This could include activities such as targeted enforcement of distracted and aggressive driving; educational campaigns to increase driver awareness of pedestrians and bicyclists; or designing roadways to reduce conflicts and enhance safety.

FY19 Recommended Changes	Expenditures	FTEs
<b>FY18 Approved</b>	<b>100,000</b>	<b>0.00</b>
<b>FY19 Recommended</b>	<b>100,000</b>	<b>0.00</b>

## Working Families Income Supplement

This NDA provides funds to supplement the State's Refundable Earned Income Tax Credit (EITC). The intent of the Working Families Income Supplement is to provide financial assistance to low-income working families in Montgomery County. The County, through the NDA, reimburses the State for the cost of the refund and related administrative expenses.

FY19 Recommended Changes	Expenditures	FTEs
<b>FY18 Approved</b>	<b>24,638,264</b>	<b>0.00</b>
Decrease Cost: Align budget with actual expenditures.	(1,333,174)	0.00
<b>FY19 Recommended</b>	<b>23,305,090</b>	<b>0.00</b>

## WorkSource Montgomery, Inc

This is the private non-profit corporation authorized by Council Resolution 18-295 as the County's designated workforce development corporation. WorkSource Montgomery, Inc. has been designated to implement the County's workforce development policies established by the Workforce Development Board to promote job growth and talent attraction.

FY19 Recommended Changes	Expenditures	FTEs
<b>FY18 Approved</b>	<b>1,657,344</b>	<b>0.00</b>
Add: Career Advancement Program	152,250	0.00
<b>FY19 Recommended</b>	<b>1,809,594</b>	<b>0.00</b>

## BUDGET SUMMARY

	Actual FY17	Budget FY18	Estimate FY18	Recommended FY19	%Chg Bud/Rec
<b>COUNTY GENERAL FUND</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	560,877	1,953,812	552,764	2,041,601	4.5 %
Employee Benefits	103,609	108,740	103,768	126,338	16.2 %
<b>County General Fund Personnel Costs</b>	<b>664,486</b>	<b>2,062,552</b>	<b>656,532</b>	<b>2,167,939</b>	<b>5.1 %</b>
Operating Expenses	283,683,375	301,867,798	241,784,384	301,009,811	-0.3 %
Capital Outlay	0	364,060	364,060	0	-100.0 %
<b>County General Fund Expenditures</b>	<b>284,347,861</b>	<b>304,294,410</b>	<b>242,804,976</b>	<b>303,177,750</b>	<b>-0.4 %</b>
<b>PERSONNEL</b>					
Full-Time	17	17	17	18	5.9 %
Part-Time	0	0	0	0	—
FTEs	4.18	4.21	4.21	4.64	10.2 %
<b>REVENUES</b>					
Conference Center - Net Proceeds	1,601,853	1,100,000	1,300,000	1,300,000	18.2 %
Conference Center - Rental Income	319,100	319,100	319,100	319,100	—

## BUDGET SUMMARY

	Actual FY17	Budget FY18	Estimate FY18	Recommended FY19	%Chg Bud/Rec
Miscellaneous Revenues	796,708	51,908	51,908	51,908	—
Property Rentals	3,226,618	3,850,000	3,850,000	3,850,000	—
<b>County General Fund Revenues</b>	<b>5,944,279</b>	<b>5,321,008</b>	<b>5,521,008</b>	<b>5,521,008</b>	<b>3.8 %</b>

### GRANT FUND - MCG

#### EXPENDITURES

Salaries and Wages	0	619,888	619,888	619,888	—
Employee Benefits	0	0	0	0	—
<b>Grant Fund - MCG Personnel Costs</b>	<b>0</b>	<b>619,888</b>	<b>619,888</b>	<b>619,888</b>	<b>—</b>
Operating Expenses	0	20,000,000	20,000,000	20,000,000	—
<b>Grant Fund - MCG Expenditures</b>	<b>0</b>	<b>20,619,888</b>	<b>20,619,888</b>	<b>20,619,888</b>	<b>—</b>

#### PERSONNEL

Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—

#### REVENUES

State Grants	0	20,000,000	20,000,000	20,000,000	—
<b>Grant Fund - MCG Revenues</b>	<b>0</b>	<b>20,000,000</b>	<b>20,000,000</b>	<b>20,000,000</b>	<b>—</b>

### DEPARTMENT TOTALS

<b>Total Expenditures</b>	<b>284,347,861</b>	<b>324,914,298</b>	<b>263,424,864</b>	<b>323,797,638</b>	<b>-0.3 %</b>
<b>Total Full-Time Positions</b>	<b>17</b>	<b>17</b>	<b>17</b>	<b>18</b>	<b>5.9 %</b>
<b>Total Part-Time Positions</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
<b>Total FTEs</b>	<b>4.18</b>	<b>4.21</b>	<b>4.21</b>	<b>4.64</b>	<b>10.2 %</b>
<b>Total Revenues</b>	<b>5,944,279</b>	<b>25,321,008</b>	<b>25,521,008</b>	<b>25,521,008</b>	<b>0.8 %</b>

## PROGRAM SUMMARY

Program Name	FY18 APPR Expenditures	FY18 APPR FTEs	FY19 REC Expenditures	FY19 REC FTEs
Arts and Humanities Council	5,506,943	0.00	5,356,943	0.00
Boards, Committees and Commissions	22,950	0.00	22,950	0.00
Charter Review Commission	1,150	0.00	150	0.00
Children's Opportunity Fund	375,000	0.00	375,000	0.00
Community Grants: County Council	3,205,701	0.00	3,590,000	0.00
Community Grants: County Executive	7,870,180	0.00	8,811,504	0.00
Compensation and Employee Benefit Adjustments	2,761,478	1.21	2,812,598	1.31
Conference and Visitors Bureau	1,535,661	0.00	1,556,519	0.00
Conference Center	632,769	1.00	601,464	1.00
Consolidated Retiree Health Benefit Trust - College	2,552,000	0.00	2,845,000	0.00
Consolidated Retiree Health Benefit Trust - MCPS	74,192,000	0.00	79,405,000	0.00
County Associations	74,728	0.00	74,728	0.00

## PROGRAM SUMMARY

Program Name	FY18 APPR Expenditures	FY18 APPR FTEs	FY19 REC Expenditures	FY19 REC FTEs
Device Client Management	7,886,200	0.00	7,206,200	0.00
Future Federal/State/Other Grants	20,000,000	0.00	20,000,000	0.00
Grants To Municipalities in Lieu Of Shares Tax	28,020	0.00	28,020	0.00
Group Insurance Retirees	43,300,000	0.00	41,642,478	0.00
Historical Activities	110,000	0.00	135,000	0.00
Homeowners' Association Road Maintenance Reimburse	61,051	0.00	61,051	0.00
Housing Opportunities Commission	6,536,889	0.00	6,680,270	0.00
Inauguration and Transition	0	0.00	50,000	0.00
Independent Audit	420,820	0.00	420,820	0.33
Interagency Technolocy, Policy, and Coordination Commission	5,850	0.00	5,850	0.00
Leases	20,334,394	0.00	19,444,573	0.00
Legislative Branch Communications Outreach	540,000	2.00	540,000	2.00
Incubator Programs - Economic Development Partnership	3,399,971	0.00	3,459,971	0.00
Metro Washington Council of Governments	876,710	0.00	876,710	0.00
Montgomery Coalition for Adult English Literacy	1,657,058	0.00	1,757,058	0.00
Montgomery County Economic Development Corporation	5,007,750	0.00	5,007,750	0.00
Montgomery County Employee Retirement Plans	0	0.00	0	0.00
Motor Pool Fund Contribution	973,258	0.00	876,939	0.00
Municipal Tax Duplication	8,405,243	0.00	8,322,008	0.00
Prisoner Medical Services	20,000	0.00	20,000	0.00
Public Elections Fund	5,095,000	0.00	0	0.00
Public Technology, Inc.	20,000	0.00	20,000	0.00
Retiree Health Benefits Trust	43,398,320	0.00	43,562,660	0.00
Risk Management (General Fund)	16,816,427	0.00	18,018,075	0.00
Rockville Parking District	412,200	0.00	415,000	0.00
Snow Removal and Storm Cleanup	2,884,990	0.00	2,884,990	0.00
State Positions Supplement	60,756	0.00	60,756	0.00
State Property Tax Services	3,565,615	0.00	3,565,615	0.00
State Retirement Contribution	1,448,295	0.00	1,520,522	0.00
Takoma Park Library Annual Payments	154,043	0.00	164,058	0.00
Takoma Park Police Rebate	1,012,888	0.00	1,028,342	0.00
Telecommunications	5,356,382	0.00	5,356,382	0.00
Vision Zero	100,000	0.00	100,000	0.00
Working Families Income Supplement	24,638,264	0.00	23,305,090	0.00
WorkSource Montgomery, Inc	1,657,344	0.00	1,809,594	0.00
<b>Total</b>	<b>324,914,298</b>	<b>4.21</b>	<b>323,797,638</b>	<b>4.64</b>

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