



Non-Departmental Accounts

RECOMMENDED FY20 BUDGET

\$336,267,232

FULL TIME EQUIVALENTS

6.38

MISSION STATEMENT

Non-Departmental Accounts (NDAs) contain expenditure items essential to the operation of the County government which do not fall within the functional assignment of any department or agency, or which provide for expenditures related to more than one department or agency. In FY20, 49 NDAs are funded. Three NDAs receive no new funding: Public Election Fund, Inauguration and Transition Fund, and Montgomery County Employee Retirement Plans and two new NDAs are established: Innovation Fund and Early Childhood Fund.

BUDGET OVERVIEW

The total recommended FY20 Operating Budget for the Non-Departmental Accounts is \$336,267,232, an increase of \$12,687,416 or 3.92 percent from the FY19 Approved Budget of \$323,579,816. Personnel Costs comprise 0.89 percent of the budget for 20 full-time position(s) and no part-time position(s), and a total of 6.38 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 99.11 percent of the FY20 budget.

PROGRAM CONTACTS

Contact Lindsay Lucas of the Office of Management and Budget at 240.777.2788 for more information regarding the operating budget for the Non-Departmental Accounts.

PROGRAM DESCRIPTIONS

☀ Arts and Humanities Council

This NDA provides funding for the Arts and Humanities Council of Montgomery County (AHCMC), the County's designated local arts agency. Taxpayer support of the AHCMC includes general operating grants to arts and humanities organizations; program grants to arts and humanities organizations not receiving general operating support; project grants to individuals, scholars, groups, or small organizations; technical assistance and other support services for individuals and other organizations in the County; matching funds for awardees designated to match private donations, such as through power2give; and operating expenses for AHCMC. The County's contribution is implemented by a contract between the Department of Recreation and AHCMC.

Since 1976, AHCMC has been the County's designated local arts agency. The AHCMC, in partnership with the community,

cultivates and supports excellence in the arts and humanities, expands access to cultural expression, and contributes to economic vitality in the region. AHCMC provides leadership that sustains arts and humanities organizations, artists and scholars, and inspires participation in our County's cultural assets. Through its programs and services, AHCMC provides the infrastructure and support necessary to maintain a robust creative community that includes over 500 cultural organizations and 2,000 artists and scholars. AHCMC annually distributes grants to organizations and individuals to help fund enriching cultural activities in our County (www.creativemoco.com/grants/grants-awarded).

AHCMC is headquartered in Silver Spring and receives support from the Maryland State Arts Council, corporations, organizations and individuals.

Funding for maintenance of public art is allocated in the Public Arts Trust Capital Improvements Program (CIP) project.

FY20 Recommended Changes	Expenditures	FTEs
FY19 Approved	5,356,943	0.00
FY20 Recommended	5,356,943	0.00

Boards, Committees and Commissions

There are approximately 75 boards, committees, and commissions, created by law or resolution, which serve the County for a variety of purposes. These funds provide for the reimbursement of certain expenses incurred by eligible members of boards, committees, or commissions while on official business and/or for expenses related to the establishment of any new boards, committees, or commissions.

FY20 Recommended Changes	Expenditures	FTEs
FY19 Approved	22,950	0.00
FY20 Recommended	22,950	0.00

Charter Review Commission

Section 509 of the County Charter requires that a Charter Review Commission be appointed by the County Council every four years, within six months of the Council assuming office, for the purpose of reviewing the Charter for notetial amendments. The Commission shall report at least once to the Council on the Commission's activities within one year after appointment. Commission reports shall be submitted no later than May 1 of every even-numbered year. The reports shall contain recommendations concerning proposed Charter amendments, if any. This NDA provides for the expenses of the Commission.

FY20 Recommended Changes	Expenditures	FTEs
FY19 Approved	150	0.00
Increase Cost: Charter Review Commission - Biennial Workload Adjustment	1,000	0.00
FY20 Recommended	1,150	0.00

Children's Opportunity Fund

The Children's Opportunity Fund (COF) NDA was established in partnership with the Greater Washington Community

Foundation in May 2016. COF provides funding to support policy priorities that address the social determinants that impact the achievement gap for vulnerable children and the barriers faced by their families.

The Fund is supported by a Leadership Working Group made up of the County Executive, the Montgomery County Public School (MCPS) Superintendent, a member of the Board of Education, and a member of the County Council. This Leadership Working Group is staffed by the Executive Director/Consultant of COF and will advise the Fund's Steering Committee as to the policy priorities relating to children at risk of not succeeding in school, for the purpose of advising and guiding the Steering Committee in making recommendations for the Fund. The Steering Committee makes the award decisions.

The Steering Committee is comprised of the Director of the Department of Recreation, the Director of the Department of Health and Human Services, the MCPS Chief Academic Officer, the Executive Director of the Collaboration Council, the Executive Director of the Greater Washington Community Foundation, and the Director/Consultant to the Fund who was hired by the Greater Washington Community Foundation and serves as an ex-officio member. Evaluation and data driven decision-making is critical to the work of the Fund. The Fund will direct resources to County inter-agency and cross system collaborations, promote public-private partnerships, and identify new funding sources in collaboration with the Community Foundation to aggressively close the achievement gap in Montgomery County and impact the social-economic determinants that affect outcomes for children and their families.

FY20 Recommended Changes	Expenditures	FTEs
FY19 Approved	375,000	0.00
FY20 Recommended	375,000	0.00

Community Grants: County Executive

This NDA provides one-time grants directly to organizations in the community. These community organizations are critical to an effective network of services and are often able to provide these services in a more cost-effective, culturally appropriate, and flexible way than County Government. They also are able to leverage community resources that may be unavailable to the County Government. A complete list of grantees is located below. Included in this NDA are:

- Community Grants: one-time grants to organizations that leverage Federal, State, and/or private funding or improve the quality of life for County residents. FY20 Community Grants are \$9,018,603.
- Community Services Grants: one-time grants for capital purchases that support health and human service activities. FY20 Community Services Grants are \$82,416.

Approved for Community Grants, but included as part of the Capital Budget within the Cost Sharing: MCG Project (CIP#720601) are listed as follows totaling \$1,330,000: 7th Generation Foundation, Inc.: \$25,000; A Wider Circle, Inc.: \$100,000; CASA de Maryland, Inc.: \$50,000; Charles E. Smith Jewish Day School of Greater Washington, Inc.: \$50,000; Cornerstone Montgomery, Inc.: \$50,000; Cura Personalis Project, Inc.: \$10,000; EveryMind, Inc.: \$75,000; Friends House Retirement Community, Inc.: \$100,000; Jewish Foundation for Group Homes: \$50,000; Manna Food Center, Inc.: \$25,000; The Olney Theatre for the Arts, Inc.: \$250,000; Round House Theatre: \$250,000; The Arc Montgomery County, Inc.: \$35,000; The Ivymount School, Inc.: \$75,000; The Menare Foundation, Inc.: \$10,000; Warrior Canine Connection, Inc.: \$50,000; and YMCA of Metropolitan Washington: \$125,000.

FY20 Recommended Changes	Expenditures	FTEs
FY19 Approved	8,761,504	0.00
Add: Community Grant: A Wider Circle, Inc. (Provide support for the Workforce Development Program.)	45,000	0.00
Add: Community Grant: Adventist Community Services of Greater Washington, Inc. (Provide a free summer camp program for culturally, economically, and geographically disadvantaged youth of the East Montgomery County community.)	50,000	0.00
Add: Community Grant: American Muslim Senior Society, Inc. (Provide tools, resources, and technical expertise for senior adults from diverse communities.)	35,000	0.00
Add: Community Grant: Asbury Foundation, Inc. (Provide support for the Gaithersburg Beloved Community Initiative.)	12,000	0.00
Add: Community Grant: Asian American LEAD (Provide social programs and academic development for low-income/underserved Asian Pacific American youth.)	60,000	0.00
Add: Community Grant: Asian Indians for Community Service, Inc. (Provide diabetes self-management training to Asian Americans who are diabetic, pre-diabetic, care-givers and family members through workshops.)	15,000	0.00
Add: Community Grant: Asian Pacific American Legal Resource Center (Provide legal assistance to low-income Asian immigrants seeking immigration relief.)	30,000	0.00
Add: Community Grant: Asylum Seeker Assistance Project (Provide a social service program to ensure asylum-seeking Montgomery County residents are able to meet their basic needs.)	20,000	0.00
Add: Community Grant: Audubon Naturalist Society of the Central Atlantic States, Inc. (Provide after-school outdoor education enrichment to children in grades 3-5 at five MCPS Title I schools.)	10,000	0.00
Add: Community Grant: Avery Road Alumni Association, Inc. (Provide peer services and needed life skills to those new in substance abuse recovery or in need.)	20,000	0.00
Add: Community Grant: Ayuda, Inc. (Provide legal interpretation and document translation services to ensure equal access to justice for limited-English proficient and Deaf community members.)	35,000	0.00
Add: Community Grant: Bender JCC of Greater Washington (Provide kosher nutrition, health, and wellness services and socialization to at-risk seniors.)	40,000	0.00
Add: Community Grant: Bender JCC of Greater Washington (Provide transportation for the Camp JCC inclusion Program for children and young adults with disabilities.)	25,000	0.00
Add: Community Grant: Bethesda Green, Inc. (Provide support for the Be Impact Initiative, a sustainable impact management program.)	10,000	0.00
Add: Community Grant: Bethesda Help, Inc. (Provide emergency food assistance.)	8,000	0.00
Add: Community Grant: Bethesda Metro Area Village (Provide for operating support.)	15,000	0.00
Add: Community Grant: Big Brothers Big Sisters of the National Capital Area (Provide a one-to-one mentoring program.)	35,000	0.00
Add: Community Grant: Boys & Girls Clubs of Greater Washington, Inc. (Provide an afterschool academic and career preparation program for at-risk up-county high school students.)	25,000	0.00
Add: Community Grant: Bradley Hills Village, Inc. (Provide for operating support.)	10,000	0.00
Add: Community Grant: C&O Canal Trust, Inc. (Provide for operating support.)	30,000	0.00
Add: Community Grant: Capital Area Food Bank (Provide low-income seniors with monthly groceries including shelf-stable items, fresh produce, and nutrition and health resources.)	30,000	0.00
Add: Community Grant: Caringmatters, Inc. (Provide effective delivery of end-of-life and bereavement services to the County's increasingly diverse population by removing culture and language barriers.)	10,000	0.00
Add: Community Grant: Carribean Help Center, Inc. (Provide for operating support.)	20,000	0.00
Add: Community Grant: CASA de Maryland, Inc. (Provide financial assistance to support citizenship-eligible legal permanent residents in attaining citizenship.)	50,000	0.00
Add: Community Grant: CASA de Maryland, Inc. (Provide outreach and education on the naturalization process, application assistance, and financial services.)	30,000	0.00
Add: Community Grant: CASA de Maryland, Inc. (Provide outreach, training, mentoring, and counseling to support current and aspiring business owners in formalizing and/or strengthening their businesses.)	100,000	0.00

FY20 Recommended Changes	Expenditures	FTEs
Add: Community Grant: CASA de Maryland, Inc. (Provide social services, case management, and assistance in accessing benefits to low-income immigrants.)	118,830	0.00
Add: Community Grant: CASA de Maryland, Inc. (Provide support for the Immigration Legal Assistance Program.)	100,000	0.00
Add: Community Grant: CASA de Maryland, Inc. (Provide tenant outreach and education, legal services, and community-building activities to improve housing conditions, landlord-tenant relations, and public safety)	15,000	0.00
Add: Community Grant: CASA de Maryland, Inc. (Provide vocational training for low-income immigrant workers at the Rockville Welcome Center)	45,000	0.00
Add: Community Grant: Catholic Charities of the Archdiocese of Washington (Provide a bilingual office supervisor to support emergency assistance, case management, and referral services.)	58,853	0.00
Add: Community Grant: Catholic Charities of the Archdiocese of Washington (Provide a range of culturally competent social support services for Latino and immigrant residents in crisis.)	48,926	0.00
Add: Community Grant: Catholic Charities of the Archdiocese of Washington (Provide employment and educational services to the low-income, largely immigrant community in Montgomery County.)	56,096	0.00
Add: Community Grant: Catholic Charities of the Archdiocese of Washington (Provide employment referral services and job readiness workshops for Latino and new-immigrants residents.)	54,539	0.00
Add: Community Grant: Catholic Charities of the Archdiocese of Washington (Provide pro-bono legal immigration services for survivors of violence and abuse through direct services and pro bono training for private attorneys.)	15,000	0.00
Add: Community Grant: Catholic Charities of the Archdiocese of Washington (Provide services connecting low-income immigrants to medical, dental, health education, and social services.)	40,248	0.00
Add: Community Grant: Catholic Charities of the Archdiocese of Washington (Provide Spanish literacy education for non-literate, Spanish-speaking Montgomery County immigrant residents.)	15,883	0.00
Add: Community Grant: Catholic Charities of the Archdiocese of Washington, Inc. (Provide administrative support for transitional housing and case management for chronically homeless adults.)	48,651	0.00
Add: Community Grant: Catholic Charities of the Archdiocese of Washington, Inc. (Provide nursing services and interest-based, community integration activities for adults with multiple and several disabilities.)	45,000	0.00
Add: Community Grant: Catholic Charities of the Archdiocese of Washington, Inc. (Provide support for the Community Companions program.)	150,000	0.00
Add: Community Grant: Catholic Charities of the Archdiocese of Washington, Inc. (Provide therapeutic, community-integrated services to children and youth with disabilities.)	60,000	0.00
Add: Community Grant: Cedar Ridge Community Church (Provide a food security and fresh produce program.)	1,700	0.00
Add: Community Grant: Center for Adoption Support and Education Inc. (Provide mental health/psychoeducational services to foster youth transitioning or recently transitioned to independence from County custody.)	40,000	0.00
Add: Community Grant: CentroNia, Inc. (Provide high-quality, full-day early childhood education to underserved children in Takoma Park, Maryland.)	10,000	0.00
Add: Community Grant: CentroNia, Inc. (Provide services to promote healthy habits in early learners through nutritional education and increased access to nourishing foods to children and adults.)	13,470	0.00
Add: Community Grant: Child Center and Adult Services, Inc. (Provide the Healthy Mothers Healthy Babies Program for low-income and uninsured women with perinatal depression)	20,000	0.00
Add: Community Grant: Chinese Culture and Community Service Center, Inc. (Provide essential health services to Chinese Americans with mental health concerns.)	45,000	0.00
Add: Community Grant: Chinese Culture and Community Service Center, Inc. (Provide support for the STOP B Program.)	120,000	0.00
Add: Community Grant: Circle of Rights, Inc. (Provide stroke prevention information to low-income County residents.)	18,000	0.00

FY20 Recommended Changes	Expenditures	FTEs
Add: Community Grant: Coalition Homes Incorporated (Provide a service van to strengthen Coalition Home's capacity to maintain affordable housing units for individuals who have experienced homelessness.)	34,140	0.00
Add: Community Grant: CollegeTracks, Inc. (Provide services to low-income, first-generation-to-college students to enroll, persist, and graduate from college or technical school.)	100,000	0.00
Add: Community Grant: CollegeTracks, Inc. (Provide services to low-income, first-generation-to-college, high school students get admitted to college or technical school with enough financial aid to attend.)	200,000	0.00
Add: Community Grant: Columbia Lighthouse for the Blind (Provide comprehensive rehabilitation services and Support Service Provider to Montgomery County residents who are deaf/blind.)	25,000	0.00
Add: Community Grant: Columbia Lighthouse for the Blind (Provide independent living skills training to Montgomery County seniors suffering from vision loss.)	10,000	0.00
Add: Community Grant: Comfort Cases, Inc. (Provide new essential and comfort items to youth in foster care.)	10,000	0.00
Add: Community Grant: Community Bridges Incorporated (Provide mentoring, college and career planning, and mentoring support for low income girls and families.)	55,000	0.00
Add: Community Grant: Community Health and Empowerment through Education and Research, Inc (Provide free summer enrichment, learning, and meals program in a nurturing environment for low-income children in greater Takoma Park.)	20,000	0.00
Add: Community Grant: Community Health and Empowerment through Education and Research, Inc (Provide services that expand and coordinate food resources and connect vulnerable Long Branch residents to healthy food and other health and wellness resources.)	25,000	0.00
Add: Community Grant: Community Ministries of Rockville (Provide financial assistance to residents facing eviction/utility termination, prescription cost assistance, and referrals for dental/vision services, clothing, and food.)	15,000	0.00
Add: Community Grant: Community Ministries of Rockville (Provide immigrant education support through the Naturalization Program and childcare/tutoring for the children of our English Language education adult students.)	5,000	0.00
Add: Community Grant: Community Ministries of Rockville (Provide permanent supportive housing for formerly homeless individuals at the Jefferson House Personal Living Quarters (men) and Rockland House (women).)	20,000	0.00
Add: Community Grant: Community Ministries of Rockville (Provide weekly in-home care services, home repairs/maintenance, and case management to enable lower income seniors to age in place.)	35,000	0.00
Add: Community Grant: Conflict Resolution Center of Montgomery County, Inc. (Provide conflict resolution services for schools, serving youth, families and school staff.)	20,000	0.00
Add: Community Grant: Conflict Resolution Center of Montgomery County, Inc. (Provide conflict resolution services to non-English-speaking residents through a program that provides services in Spanish and other languages.)	13,260	0.00
Add: Community Grant: Conflict Resolution Center of Montgomery County, Inc. (Provides conflict resolution services to assist seniors and their families in Montgomery County.)	10,000	0.00
Add: Community Grant: Court Watch Montgomery, Inc. (Provide court protections and services that reduce intimate partner violence.)	25,000	0.00
Add: Community Grant: Cultural & Diversity Enrichment Services-USA, Inc., (CADES-USA) (Provide cultural and diversity enrichment education and leadership skills for economically disadvantaged youth.)	34,000	0.00
Add: Community Grant: DC Diaper Bank (dba Greater DC Diaper Bank) (Provide support for low-income families and the community organizations that serve them by regularly supplying baby needs and hygiene products.)	13,000	0.00
Add: Community Grant: Devenio, Inc. (Provide a dance program for teens and adults with cognitive/developmental disabilities, marked by rigor, real opportunities to perform, and community-building experiences.)	10,000	0.00
Add: Community Grant: Disability Partnership Project (Provide adaptive equipment grants for persons with physical disabilities who need financial assistance to live independently in the community.)	7,500	0.00

FY20 Recommended Changes	Expenditures	FTEs
Add: Community Grant: Easter Seals Serving DC MD VA (Provide high quality medical adult day services extremely vulnerable Montgomery County low-income residents with special needs.)	25,000	0.00
Add: Community Grant: Easter Seals Serving DC MD VA (Provide inclusive early childhood education for children ages 6 weeks to 5 years in a unique intergenerational setting.)	58,459	0.00
Add: Community Grant: Eastern Montgomery Emergency Assistance Network (Provide emergency housing, utility or prescription assistance to referred customers in Eastern Montgomery County.)	20,000	0.00
Add: Community Grant: EduCare Support Services, Inc. (Provide supplemental food assistance to low-income families, seniors, persons with disabilities or chronic illness, and in other emergency situations.)	60,000	0.00
Add: Community Grant: Equipment Connections for Children (Provide support for the Equipment Donation Program.)	10,000	0.00
Add: Community Grant: Ethiopian Community Center in Maryland, Inc. (Provide legal and immigration stress management services to low income Ethiopian community and underprivileged residents of Montgomery County.)	20,000	0.00
Add: Community Grant: Ethiopian Community Center in Maryland, Inc. (Provide preventive health screening, testing, counseling, trainings, and workshop services to improve health awareness among low income resident families.)	25,000	0.00
Add: Community Grant: EveryMind, Inc. (Provide mental health first aid trainings to increase understanding of mental illness, addiction, and how to help someone in crisis.)	35,000	0.00
Add: Community Grant: EveryMind, Inc. (Provide suicide prevention and crisis intervention services.)	25,000	0.00
Add: Community Grant: EveryMind, Inc. (Provide the Serving Together program providing coordinated community resources for veterans, active duty service members, and their families.)	150,000	0.00
Add: Community Grant: Family Learning Solutions, Inc. (Provide career pathway through student internships, mentors/tutors facilitate peer academic/career readiness, leadership, community service for disconnected youth struggling with achievement.)	45,000	0.00
Add: Community Grant: Family Services, Inc. (Provide support for the Neighborhood Safety Net Services Program to provide critical case management support to residents in Gaithersburg and East County.)	100,000	0.00
Add: Community Grant: Family Services, Inc. (Provide support for the Thriving Germantown Community HUB.)	60,000	0.00
Add: Community Grant: Family Services, Inc. (Provides academic, social, and emotional support during and after school for at-risk minority males at Gaithersburg Middle School.)	40,000	0.00
Add: Community Grant: First African Methodist Episcopal Church of Gaithersburg, Inc. (Provide support for the SHARE food program for low-income families.)	8,500	0.00
Add: Community Grant: Florence Crittenton Services of Greater Washington (Provide a social and emotional learning program for middle school girls to develop skills that are essential for academic success.)	35,000	0.00
Add: Community Grant: Future Link, Inc. (Provide an extensive outreach program with individualized academic and career supports for at-risk youth.)	34,100	0.00
Add: Community Grant: Gaithersburg HELP, Inc. (Provide free rides to medical appointments and other essential destinations for seniors and persons with disabilities.)	8,000	0.00
Add: Community Grant: Gaithersburg HELP, Inc. (Provide support for the basic needs of food, diapers, and formula for low-income residents in the Gaithersburg/Montgomery Village area.)	35,000	0.00
Add: Community Grant: Gandhi Brigade Incorporated (Provide youth leadership and employment potential through media training, community engagement, and community service.)	50,000	0.00
Add: Community Grant: GapBuster, Inc. (Provide services to at-risk students, exposing them to the STEM fields and engaging them in a meaningful community service.)	100,000	0.00
Add: Community Grant: Generation Hope (Provide teen parents with tuition, support, mentoring, academic/life/professional skills, tutoring and case management to make college a reality.)	15,000	0.00
Add: Community Grant: Girls on the Run of Montgomery County, MD (Provide financial aid and shoes to under served girls in order for them participate in a positive youth development program.)	15,000	0.00

FY20 Recommended Changes	Expenditures	FTEs
Add: Community Grant: Great and Small (Provide operating support for equine-assisted activities serving individuals with special needs.)	10,000	0.00
Add: Community Grant: Greater Stonegate Village Incorporated (Provide for operating support.)	10,000	0.00
Add: Community Grant: Greater Washington Jewish Coalition Against Domestic Abuse (Provide clinical and legal services to victims of intimate partner violence, sexual assault, stalking, and elder abuse, in Montgomery County.)	175,000	0.00
Add: Community Grant: GrowingSoul, Inc. (Provide operating support for zero-waste solution for food production, recovery, processing, preservation, distribution and compost apprenticeship-training programs.)	20,000	0.00
Add: Community Grant: Habitat for Humanity Metro Maryland, Inc. (Provide funding to repair homes of low-income residents.)	40,000	0.00
Add: Community Grant: Hebrew Home of Greater Washington, Inc. (Provide operating support for the ElderSAFE Center.)	50,000	0.00
Add: Community Grant: Heritage Tourism Alliance of Montgomery County (Provide operating support for Heritage Montgomery.)	100,000	0.00
Add: Community Grant: Hispanic Business Foundation of Maryland, Inc. (Provide operating support to Wheaton/Kensington center for training, coaching and assisting minority small business owners.)	22,000	0.00
Add: Community Grant: Hispanic Business Foundation of Maryland, Inc. (Provide youth development services including after school paid internships to underserved high school students and tutoring/mentoring services.)	30,000	0.00
Add: Community Grant: Home Care Partners Inc. (Provide for home aide services to help low-income seniors and adults with disabilities remain at home.)	40,000	0.00
Add: Community Grant: Horizons Greater Washington (Provide for out-of-school time academic enrichment for low-income K-8th grade students, with an emphasis on literacy and STEAM.)	10,000	0.00
Add: Community Grant: Housing Unlimited, Inc. (Provide funding to expand the organization's permanent affordable housing for persons who are homeless and have psychiatric disabilities.)	50,000	0.00
Add: Community Grant: Identity, Inc. (Provide for case management services to connect Latino youth and families with resources for food, clothing, shelter, and other safety-net services)	80,000	0.00
Add: Community Grant: Identity, Inc. (Provide funding for the Saving Lives Through Soccer program.)	130,000	0.00
Add: Community Grant: Identity, Inc. (Provide support for the expansion of mental health counseling services to the families of low-income, high need Latino youth in Identity out-of-school-time programs)	40,000	0.00
Add: Community Grant: Imagination Library Of Montgomery County, Maryland Inc (Provide support for mailing free, age-appropriate books to children from birth to age five.)	10,000	0.00
Add: Community Grant: Impact Silver Spring, Inc. (Provide a community-centered approach to shape, support, and grow a network of micro-businesses and worker-owned cooperatives in Montgomery County.)	30,000	0.00
Add: Community Grant: Impact Silver Spring, Inc. (Provide an out-of-school athletic program in Wheaton and Long Branch.)	87,500	0.00
Add: Community Grant: Impact Silver Spring, Inc. (Provides support for the Neighborhood Opportunity Network Initiative.)	222,640	0.00
Add: Community Grant: Interfaith Works, Inc. (Provide operational support for the Interfaith Works Women's Center.)	50,000	0.00
Add: Community Grant: Interfaith Works, Inc. (Provide support for the Interfaith Clothing Center.)	40,000	0.00
Add: Community Grant: Interfaith Works, Inc. (Provide support for the Interfaith Works Connections program.)	40,000	0.00
Add: Community Grant: Interfaith Works, Inc. (Provide support for the Vocational Services Program to provide job training and one-on-one counseling services for homeless and low-income individuals.)	43,000	0.00
Add: Community Grant: Interfaith Works, Inc. (Provide support to assist faith communities in meeting community needs.)	77,308	0.00
Add: Community Grant: Inwood House Development Corporation (Provide support for cleaning of apartments for disabled adults and seniors who are extremely low-income.)	13,000	0.00

FY20 Recommended Changes	Expenditures	FTEs
Add: Community Grant: Jewish Council for the Aging of Greater Washington, Inc. (Provide expanding and enhancing volunteer driving in Montgomery County.)	40,000	0.00
Add: Community Grant: Jewish Council for the Aging of Greater Washington, Inc. (Provide funding for Interages to provide in-school and after-school intergenerational mentoring and tutoring for at-risk children and youth.)	25,000	0.00
Add: Community Grant: Jewish Council for the Aging of Greater Washington, Inc. (Provide funds to expand JCA's early memory loss program, Kensington Club, to an additional site)	30,000	0.00
Add: Community Grant: Jewish Council for the Aging of Greater Washington, Inc. (Provide support for the 50+ Employment Expo.)	75,000	0.00
Add: Community Grant: Jewish Council for the Aging of Greater Washington, Inc. (Provide support for the Career Gateway program for Montgomery County residents age 50 and over.)	40,000	0.00
Add: Community Grant: Jewish Social Service Agency (JSSA) (Provide support for an Employment Specialist.)	42,500	0.00
Add: Community Grant: Jewish Social Service Agency (JSSA) (Provide support for a Senior Services Case Manager to manage the daily living needs of frail seniors, allowing them to age in place.)	41,200	0.00
Add: Community Grant: Jewish Social Service Agency (JSSA) (Provide support for a social worker specializing in child and adolescent mental health, serving youth and members of their circle of care.)	36,050	0.00
Add: Community Grant: Jewish Social Service Agency (JSSA) (Provide support for a social worker specializing in early childhood and evidence-based interventions serving children under the age of seven.)	56,650	0.00
Add: Community Grant: Junior Achievement of Greater Washington (JAGW) (Provide an experiential financial literacy program for middle school students in Montgomery County.)	25,000	0.00
Add: Community Grant: KEEN Greater DC LLC (Provide a free exercise/fitness program to youth with significant disabilities.)	10,000	0.00
Add: Community Grant: Kemp Mill Village Inc (Provide for operating support.)	10,000	0.00
Add: Community Grant: Kentlands Community Foundation, Inc. (Provide for operating support.)	10,000	0.00
Add: Community Grant: Kids In Need Distributors, Inc. (Provide weekend food to grades K-8 students who receive Free And Reduced Meals at MCPS schools.)	15,000	0.00
Add: Community Grant: KIND, Inc. (Provide pro-bono legal services for unaccompanied immigrant and refugee minors.)	40,000	0.00
Add: Community Grant: KindWorks, Inc. (Provide for operating support.)	30,000	0.00
Add: Community Grant: Korean Community Service Center Of Greater Washington (Provide emergency financial assistance and wrap-around social services to low-income Asian American and immigrant residents.)	20,000	0.00
Add: Community Grant: Korean Community Service Center Of Greater Washington (Provide social services, counseling, and continuing education for low-income senior Asian American and immigrant residents of Eastern Montgomery County.)	10,000	0.00
Add: Community Grant: Korean Community Service Center of Greater Washington (Provide support for the Keystone Project to assist victims of domestic violence in the Korean community.)	55,000	0.00
Add: Community Grant: Korean Community Service Center Of Greater Washington (Provide support for the Strengthening Asian Families through Empowerment and Services (SAFES) program.)	55,000	0.00
Add: Community Grant: Latin American Youth Center, Inc. (Provide a mentoring program for middle school boys of color.)	45,000	0.00
Add: Community Grant: Latino Economic Development Corporation of Washington, DC (Provide entrepreneurship, workforce training and support services to promote self-sufficiency of immigrant, refugee, and low-income women.)	25,000	0.00
Add: Community Grant: Leadership Montgomery Education Foundation (Provide programs to build capacity to address racial disparities and to advance racial equity in Montgomery County.)	20,000	0.00
Add: Community Grant: League of Women Voters of Montgomery County, MD, Inc. (Provide a Spanish-language publication and provide voting assistance to Spanish-speakers.)	10,000	0.00
Add: Community Grant: Leveling The Playing Field, Inc. (Provide for operating support.)	20,000	0.00

FY20 Recommended Changes	Expenditures	FTEs
Add: Community Grant: Leveling The Playing Field, Inc. (Provide resources to allow low-income children to enjoy the mental and physical benefits of youth sports participation.)	25,000	0.00
Add: Community Grant: Liberty's Promise, Inc. (Provide an after-school civic engagement program and internships program for low-income immigrant youth in Montgomery County.)	65,000	0.00
Add: Community Grant: Literacy Council of Montgomery County (Provide under-skilled and under-credentialed adults with workplace skills.)	20,000	0.00
Add: Community Grant: Little Falls Village Corp. (Provide for operating support.)	10,000	0.00
Add: Community Grant: Lutheran Social Services of the National Capital Area, Inc. (Provide emergency assistance for rent, utilities, health care for newly arrived refugees.)	30,000	0.00
Add: Community Grant: Madison House Autism Foundation (Provide support for an Agricultural Education Coordinator.)	25,000	0.00
Add: Community Grant: Madison House Autism Foundation (Provide support for an Employment Specialist/Job Coach Supervisor to oversee job coaches and adults with autism in a community-based employment setting.)	25,000	0.00
Add: Community Grant: Manna Food Center, Inc. (Provide food support and nutrition education to under-served areas via a mobile kitchen and pop-up pantry.)	30,000	0.00
Add: Community Grant: Manna Food Center, Inc. (Provide healthy foods for weekend meals to elementary school students experiencing hunger and food insecurity.)	40,000	0.00
Add: Community Grant: Manna Food Center, Inc. (Provide locally grown produce to County residents experiencing food insecurity.)	25,000	0.00
Add: Community Grant: Mary's Center for Maternal and Child Care, Inc. (Provide integrated medical, behavioral, and wellness programming for uninsured and low-income County residents.)	20,000	0.00
Add: Community Grant: Maryland Senior Olympics Commission LTD (Provide for operating support.)	25,000	0.00
Add: Community Grant: Maryland/Israel Development Center Inc. (Provide support for promoting economic development between Montgomery County and Israel and attract Israeli high-tech, cyber security and bio-health companies to the County.)	40,000	0.00
Add: Community Grant: Mercy Health Clinic (Provide primary and specialty care for low-income, uninsured patients, and patients with Medicaid.)	50,000	0.00
Add: Community Grant: MOCO KIDSCO, Inc. (Provide for operating support for the KID Museum.)	60,000	0.00
Add: Community Grant: Montgomery Countryside Alliance, Inc. (Provide for operating support.)	10,000	0.00
Add: Community Grant: Montgomery County Family Justice Foundation, Inc. (Provide for operating support.)	45,000	0.00
Add: Community Grant: Montgomery County Food Council, Inc. (Provide for staff to support and expand Food Council initiatives to foster a healthy and sustainable local food system.)	25,000	0.00
Add: Community Grant: Montgomery County Muslim Foundation (Provide food assistance to low-income residents of Montgomery County.)	110,000	0.00
Add: Community Grant: Montgomery County Muslim Foundation (Provide services to seniors to meet their social, intellectual, mental, and physical health needs.)	70,000	0.00
Add: Community Grant: Montgomery County Muslim Foundation (Provide support for a youth empowerment program.)	12,000	0.00
Add: Community Grant: Montgomery Hospice, Inc. (Provide compassionate, specialized medical and emotional care for children with life-limiting illnesses, keeping children in their homes surrounded by family.)	15,000	0.00
Add: Community Grant: Montgomery Hospice, Inc. (Provide volunteer services to support terminally-ill patients and their families.)	41,059	0.00
Add: Community Grant: Montgomery Housing Partnership (Provide support for the Great Achievers Toward Outstanding Results (GATOR) program for children in grades K-5.)	158,718	0.00
Add: Community Grant: Montgomery Sister Cities, Inc. (Provide for operating support.)	18,600	0.00
Add: Community Grant: Muslim Community Center Inc. (Provide clinical case management for MediCare, Medicaid and uninsured Montgomery County residents.)	25,000	0.00

FY20 Recommended Changes	Expenditures	FTEs
Add: Community Grant: Muslim Community Center Inc. (Provide culturally and linguistically competent domestic violence awareness, prevention and counseling services for Muslims and people of all other faiths.)	35,464	0.00
Add: Community Grant: Muslim Community Center Inc. (Provide for implementation of quality measures consistent with the standard of care for controlling diabetes and other chronic diseases.)	30,000	0.00
Add: Community Grant: Muslim Community Center Inc. (Provide handicap access shuttle van transportation services for patients from major public transportation hubs in the area to the Clinic.)	54,288	0.00
Add: Community Grant: NAMI Montgomery County (MD), Inc. (Provide educational classes, support groups and outreach presentations for caregivers of and individuals living with mental illness in Montgomery County.)	15,000	0.00
Add: Community Grant: NAMI Montgomery County (MD), Inc. (Provide mental health education and support for teachers and youth through presentations and an-evidence based suicide prevention program.)	20,000	0.00
Add: Community Grant: National Center for Children and Families (Provide emergency shelter and comprehensive services to support homeless families in their transition to stable housing in the community.)	275,000	0.00
Add: Community Grant: National Center for Children and Families (Provide support for the Futurebound Transitional Housing program.)	35,000	0.00
Add: Community Grant: National Philharmonic Orchestra & Chorale of Montgomery County, Inc. (Provide accessibility and culture to kids through the Kids Free program.)	20,000	0.00
Add: Community Grant: Nonprofit Montgomery (Provide collaborative education and promotion of early care for children.)	25,000	0.00
Add: Community Grant: Nonprofit Montgomery (Provide training for County nonprofits in program evaluation so they can better measure and assess program impact.)	50,000	0.00
Add: Community Grant: Nourish Now, Inc. (Provide for operating support for the Food Rescue Program.)	20,000	0.00
Add: Community Grant: Nourish Now, Inc. (Provide support for the Family Food Distribution Program, which provides direct food assistance to Low to Moderate Income (LMI) residents in the County.)	30,000	0.00
Add: Community Grant: Oasis Institute (Provide intergenerational literacy-based tutoring program serving older adults and students in grades K-5, located throughout Montgomery County.)	19,800	0.00
Add: Community Grant: Olney Help, Inc. (Provide emergency assistance for rent and utilities.)	7,500	0.00
Add: Community Grant: Olney Help, Inc. (Provide emergency food assistance delivered to households.)	7,500	0.00
Add: Community Grant: Olney Home For Life, Inc. (Provide free transportation, friendly daily calls, weekly visits, information events and social contact to seniors in Olney and surrounding areas.)	12,000	0.00
Add: Community Grant: One Montgomery Green, Inc (Provide for operating support.)	55,000	0.00
Add: Community Grant: Organization for Advancement of and Services for Individuals with Special Needs (OASIS), Inc. (Provide funding to create an interactive curriculum demonstrating sustainable farm practices to increase independent participation of disabled groups and volunteers at OASIS farms.)	6,190	0.00
Add: Community Grant: Parent Encouragement Program, Inc. (Provides parent education programs to low income Latino parents to empower their children to succeed in school and life.)	20,000	0.00
Add: Community Grant: Passion for Learning, Inc. (Provide Information and Communication Technology (ICT) and college readiness programs for low-income middle school students)	30,000	0.00
Add: Community Grant: Poolesville Area Senior Center, Inc (Provide for operating support.)	20,800	0.00
Add: Community Grant: Poolesville Green, Inc. (Provide environmental education and outreach program and to support the Poolesville Community Garden and PHS Green projects.)	5,000	0.00
Add: Community Grant: Potomac Community Resources, Inc. (Provide for operating support.)	30,000	0.00
Add: Community Grant: Potomac Community Resources, Inc. (Provide respite care programs for Montgomery County teens and adults with profound to moderate intellectual and developmental disabilities.)	28,000	0.00

FY20 Recommended Changes	Expenditures	FTEs
Add: Community Grant: Rebuilding Together Montgomery County, Inc. (Provide free critical home repairs, energy efficiency upgrades, and accessibility modifications to low-income homeowners throughout Montgomery County.)	35,000	0.00
Add: Community Grant: Red Wiggler Foundation, Inc. (Provide opportunities for people with and without disabilities to come together to work, learn, and grow healthy food.)	35,000	0.00
Add: Community Grant: Reginald S. Lourie Center for Infants and Young Children (Provide for operating support.)	115,000	0.00
Add: Community Grant: Rockville Area Village Exchange, Inc (Provide funds, information, and operational financial support to establish community led villages in Rockville allowing seniors to age in place.)	8,000	0.00
Add: Community Grant: Rockville Bike Hub (Provide support for the City of Rockville's kid's community service bike giveaway in May 2020.)	2,500	0.00
Add: Community Grant: Rosaria Communities Foundation, Inc. (Provide independent living opportunities for people with intellectual and physical disabilities within an involved community.)	30,000	0.00
Add: Community Grant: Scotland Storm Community Development Inc. (Provide free educational and athletic after-school and summer programs to underserved youth from the historic Scotland Community in Potomac, Maryland.)	30,000	0.00
Add: Community Grant: Silver Spring Town Center Inc. (Provide for operating support.)	45,000	0.00
Add: Community Grant: Silver Spring Village Inc. (Provide for operating support.)	30,000	0.00
Add: Community Grant: So What Else, Inc. (Provide educational and recreational after-school programs each semester for underserved East County youth.)	25,000	0.00
Add: Community Grant: Spanish-Speaking Community of Maryland Inc. (Provide consultations with case managers to address essential needs of low-income, limited English proficient families and immigrants.)	15,000	0.00
Add: Community Grant: Spirit Club Foundation (Provide operating funds to develop and implement supportive exercise and fitness programs for people with disabilities.)	15,000	0.00
Add: Community Grant: St. Ann's Center for Children, Youth and Families (Provide housing and services for pregnant and parenting Montgomery County youth, and homeless Montgomery County women with young children.)	25,000	0.00
Add: Community Grant: St. Camillus Catholic Church (Provide nutritionally adequate, culturally appropriate food to be distributed to families in need.)	25,000	0.00
Add: Community Grant: St. Joseph's House, Ltd. (Provide home-based care provider for students with intellectual and developmental disabilities.)	20,000	0.00
Add: Community Grant: Stepping Stones Shelter Inc. (Provide emergency shelter to homeless families with children in Montgomery County.)	35,923	0.00
Add: Community Grant: Sunflower Bakery, Inc. (Provide skills training, employee development, and job search guidance and expand outreach to potential students and employers.)	23,400	0.00
Add: Community Grant: The ALS Association - DC/MD/VA Chapter, Inc. (Provide assistive technology to improve the quality of life and safety for people living with ALS and their families.)	7,140	0.00
Add: Community Grant: The CareerCatchers, Inc. (Provide individualized and sustained career counseling services to survivors of domestic violence and their families.)	30,000	0.00
Add: Community Grant: The Dwelling Place, Inc (Provide housing and case management to homeless families with children.)	25,000	0.00
Add: Community Grant: The George B. Thomas, Sr. Learning Academy (Provide support for the Rising Stars pre-K program.)	21,944	0.00
Add: Community Grant: The Ivymount School, Inc. (Provide vocational training and support for independent living for young adults with developmental disabilities through Project SEARCH Montgomery.)	40,000	0.00
Add: Community Grant: The Montgomery County Coalition For The Homeless, Inc. (Provide 24/7 emergency shelter and supportive services.)	120,000	0.00

FY20 Recommended Changes	Expenditures	FTEs
Add: Community Grant: The National Capital Bnai Brith Assisted Housing Corporation (Provide payment for extremely low income residents who cannot afford the Medication Administration fee and/or overnight security fee.)	25,500	0.00
Add: Community Grant: The Senior Connection of Montgomery County, Inc. (Provide for the expansion of a "one-call/one-click" transportation network for County seniors.)	30,000	0.00
Add: Community Grant: The Shepherd's Table, Inc. (Provide daily meals for individuals experiencing homelessness, food insecurity or in need of nourishment.)	25,000	0.00
Add: Community Grant: The Tree House Child Advocacy Center of Montgomery County MD Inc. (Provide in-home, trauma-informed therapy to children immediately upon their placement into the foster care system.)	25,000	0.00
Add: Community Grant: TLC-The Treatment & Learning Centers, Inc (Provide employment readiness skills for youth with disabilities.)	7,774	0.00
Add: Community Grant: Unity Christian Fellowship Incorporated (Provide support for the Educational and Life Skills Program activities to help Montgomery County youth excel academically and socially.)	28,000	0.00
Add: Community Grant: Unity Christian Fellowship Incorporated (Provide support for the Game Changer Conference for Young Males.)	11,000	0.00
Add: Community Grant: University of Maryland (Provide support for the Purple Line Corridor Coalition to lead the implementation of the Purple Line Community Development Agreement through a collective impact approach.)	40,000	0.00
Add: Community Grant: Upcounty Community Resources, Inc. (Provide for a weekend enrichment and respite program for individuals with developmental and intellectual disabilities.)	55,000	0.00
Add: Community Grant: Upper Montgomery Assistance Network (Provide emergency financial assistance to families facing homelessness and utility loss.)	10,000	0.00
Add: Community Grant: Vietnamese Americans Services, Inc (Provide comprehensive health care program and improve access to behavioral health services of the Vietnamese Community in Montgomery County)	25,000	0.00
Add: Community Grant: Vietnamese Americans Services, Inc (Provide services to assist the emerging needs of seniors and disable peoples among the Vietnamese population.)	35,000	0.00
Add: Community Grant: Village of Takoma Park (Provide for operating support.)	5,000	0.00
Add: Community Grant: Villages of Kensington MD, Inc. (Provide for operating support.)	10,000	0.00
Add: Community Grant: Washington Youth Foundation, Inc. (Provide educational and academic support for low-income immigrant students.)	50,000	0.00
Add: Community Grant: Winter Growth, Inc. (Provide supportive services to functionally and/or cognitively impaired seniors to help them age safely and with dignity in their community.)	17,500	0.00
Add: Community Grant: Women Who Care Ministries, Inc. (Provide operating support for the Kids Weekend Meal Program.)	190,000	0.00
Add: Community Grant: WUMCO HELP INC. (Provide emergency assistance for rent/mortgage and utilities.)	5,000	0.00
Add: Community Grant: YMCA of Metropolitan Washington (Provide case management and training for volunteers in an intensive one-on-one mentoring program for court-involved male youth of color.)	15,000	0.00
Add: Community Services Grant: Asian Indians for Community Service, Inc. (AICS) (Provide funding for a printer/scanner.)	700	0.00
Add: Community Services Grant: Bethesda Metro Area Village, Inc. (Provide funding for a printer/scanner.)	520	0.00
Add: Community Services Grant: Boys & Girls Clubs of Greater Washington (Provide funding for HVAC repairs/replacement.)	10,000	0.00
Add: Community Services Grant: Community Ministries of Rockville (Provide funding for technology equipment.)	4,231	0.00
Add: Community Services Grant: Interfaith Works (Provide for a photo identification card system and related supplies.)	10,000	0.00

FY20 Recommended Changes	Expenditures	FTEs
Add: Community Services Grant: Liberty's Promise, Inc. (Provide funding for computers and related equipment.)	9,219	0.00
Add: Community Services Grant: Manna Food (Provide for a roll top freezer.)	10,000	0.00
Add: Community Services Grant: Montgomery County Coalition for the Homeless (Provide for electronic tablets and related expenses.)	10,000	0.00
Add: Community Services Grant: Muslim Community Center - dba MCC Medical Clinic (Provide for furniture.)	6,000	0.00
Add: Community Services Grant: Partnership for Extraordinary Minds (xMinds) (Provide for a portable simultaneous interpretation system.)	2,661	0.00
Add: Community Services Grant: Rebuilding Together Montgomery County (Provide for tools and associated storage and security equipment.)	9,085	0.00
Add: Community Services Grant: Stepping Stones Shelter (Provide for refrigerators and ceiling repair.)	10,000	0.00
Decrease Cost: Elimination of One-Time Items Approved in FY19	(8,761,504)	0.00
FY20 Recommended	9,101,019	0.00

Community Grants: County Council

Like the NDA - Community Grants: County Executive, this provides one-time grants directly to organizations in the community as separately determined by the County Council grant process.

FY20 Recommended Changes	Expenditures	FTEs
FY19 Approved	3,521,964	0.00
FY20 Recommended	3,521,964	0.00

Compensation and Employee Benefit Adjustments

This NDA contains a General Fund appropriation and a non-tax appropriation, and provides funding for certain personnel costs related to adjustments in employee and retiree benefits; pay-for-performance awards for employees in the Management Leadership Service, Police Leadership Service, and non-represented employees; deferred compensation management; and unemployment insurance.

Non-Qualified Retirement Plan: This provides funding for that portion of a retiree's benefit payment that exceeds the Internal Revenue Code's §415 limits on payments from a qualified retirement plan. Payment of these benefits from the County's Employees' Retirement System (ERS) would jeopardize the qualified nature of the County's ERS. The amount in this NDA will vary based on future changes in the Consumer Price Index (CPI) affecting benefit payments, new retirees with a non-qualified level of benefits, and changes in Federal law governing the level of qualified benefits.

Deferred Compensation Management: These costs are for management expenses required for administration of the County's Deferred Compensation program. Management expenses include legal and consulting fees, office supplies, printing and postage, and County staff support.

Management Leadership Service Performance-Based Pay Awards: In FY99, the County implemented the Management Leadership Service (MLS), which includes high level County employees with responsibility for developing and implementing

policy and managing County programs and services. The MLS was formed for a number of reasons, including improving the quality and effectiveness of service delivery through management training, performance accountability, and appropriate compensation; providing organizational flexibility to respond to organizational needs; allowing managers to seek new challenges; and developing and encouraging a government-wide perspective among the County's managers. In FY19, the County implemented the Police Leadership Service (PLS) to include lieutenants and captains in the Department of Police. MLS and PLS employees are not eligible for service increments. Performance-Based awards for MLS and PLS employees are funded in FY20.

Unemployment Insurance: The County is self-insured for unemployment claims resulting from separations of service.

Unemployment insurance is managed by the Office of Human Resources through a third party administrator who advises the County and monitors claims experience.

FY20 Recommended Changes	Expenditures	FTEs
FY19 Approved	2,812,598	1.31
Increase Cost: FY20 Compensation Adjustment	5,132	0.00
Increase Cost: Retirement Adjustment	865	0.00
Re-align: Staffing Adjustment Between Deferred Compensation Management Funds	(31,177)	(0.26)
Reduce: Labor Negotiation Funding	(34,000)	0.00
FY20 Recommended	2,753,418	1.05

Conference and Visitors Bureau

The Conference and Visitors Bureau (CVB) promotes Montgomery County as a destination for meetings/conferences, student group travel, group tours, leisure travel, and amateur sports events. The CVB develops and distributes publications on points of interest to tourists, implements public information campaigns promoting tourism and event facilitation in Montgomery County, and attends trade shows and sales missions in target markets. The CVB also serves as a resource center assisting small and large hospitality businesses considering new product development and/or expansions. The CVB coordinates with the Maryland Office of Tourism Development (Visit Maryland), Maryland Film Office, Capital Region USA (CRUSA), TEAM Maryland, and national and regional events to promote tourism growth, increased visitor spending, and visitation in Montgomery County. The CVB manages the tourism marketing grant provided annually by the Maryland Tourism Development Board. The CVB operates on contract with the Department of Finance. Funding is based on seven percent of the total hotel/motel tax revenues.

FY20 Recommended Changes	Expenditures	FTEs
FY19 Approved	1,556,519	0.00
Decrease Cost: Decreased Revenue from the Updated Hotel/Motel Taxes	27,741	0.00
FY20 Recommended	1,584,260	0.00

Conference Center

Prior to FY06, the Conference Center NDA primarily provided for pre-opening expenses. Since the Conference Center opened in November 2004, the NDA has expanded its scope to fund:

- a full-time position to manage the operational and fiscal oversight of the Conference Center complex;
- non-routine repairs, alterations, improvements, renewals, and replacements; and
- the designated reserve required by the management agreement with Marriott International, Inc.

Funding is also included to reimburse the contractor for costs not covered by operations during accounting periods when losses occur. These costs will be offset by contractor payments to the County during accounting periods with operating gains. To ensure fiscal and operational accountability, a management audit is conducted every two years and the program budget is increased by \$50,000 during the year such audit is scheduled. Revenues consisting of net operating income from the Conference Center and land rent from the hotel are deposited into the general fund. Twenty percent of the County's net proceeds from Conference Center operations is retained for investment in marketing and facility improvements to increase Conference Center usage. All proposed investment expenditures are reviewed and approved by the Conference Center Management Committee.

FY20 Recommended Changes	Expenditures	FTEs
FY19 Approved	601,464	1.00
Increase Cost: Conference Center - Management Audit	50,000	0.00
Increase Cost: FY20 Compensation Adjustment	6,003	0.00
Increase Cost: Annualization of FY19 Personnel Costs	4,021	0.00
Increase Cost: Retirement Adjustment	1,026	0.00
FY20 Recommended	662,514	1.00

Consolidated Retiree Health Benefit Trust - College

This NDA provides consolidated funding for Montgomery College's contribution to the Retiree Health Benefits Trust.

FY20 Recommended Changes	Expenditures	FTEs
FY19 Approved	2,845,000	0.00
Increase Cost: County Contribution Based on Actuarial Valuation	2,546,000	0.00
FY20 Recommended	5,391,000	0.00

Consolidated Retiree Health Benefit Trust - MCPS

This NDA provides consolidated funding for Montgomery County Public Schools' contribution to the Retiree Health Benefits Trust.

FY20 Recommended Changes	Expenditures	FTEs
FY19 Approved	79,405,000	0.00
Increase Cost: Additional Contribution to the Retiree Health Benefits Trust for Prior Utilization	9,000,000	0.00
Decrease Cost: County Contribution Based on Actuarial Valuation	(9,872,000)	0.00
FY20 Recommended	78,533,000	0.00

County Associations

This NDA funds Montgomery County membership dues to the National Association of Counties (NACo) and the Maryland Association of Counties (MACo).

FY20 Recommended Changes	Expenditures	FTEs
FY19 Approved	74,728	0.00

FY20 Recommended Changes	Expenditures	FTEs
FY20 Recommended	74,728	0.00

Device Client Management

The Device Client Management (DCM) program is based on a best practices approach to maintaining a modern and cost effective computing environment in the County. The program reduces the Total Cost of Ownership (TCO) of personal computers (PCs) and laptops through standardization, asset management, and maintenance services. DCM includes the centralized management, support, and maintenance of PCs and targets the annual replacement of approximately one-fourth of managed PCs. The program also includes PC-related training and software. This NDA includes funding for Help Desk support, management, maintenance, and replacement of PCs.

FY20 Recommended Changes	Expenditures	FTEs
FY19 Approved	7,206,200	0.00
Increase Cost: Restore one-time reduction in PC replacements	800,000	0.00
FY20 Recommended	8,006,200	0.00

Early Care and Education

This NDA will support the Early Care and Education Initiative by providing resources for the expansion, access, and sustainability of quality early care and education programs throughout the County. Its investments will be guided primarily by the recommendations of a four-year action plan developed by a cross agency working group with representatives from County Government, Montgomery County Public Schools, Montgomery College, and community partners.

FY20 Recommended Changes	Expenditures	FTEs
FY19 Approved	0	0.00
Add: Early Care and Education Initiative	7,000,000	0.00
FY20 Recommended	7,000,000	0.00

Future Federal/State/Other Grants

This NDA enables the County to implement new grant-funded programs up to \$200,000 each and provides funds for grant continuations and enhancements without having to process individual supplemental appropriations through the County Council. Upon approval by the County Executive, funds in this program are transferred to the receiving department's grant account.

FY20 Recommended Changes	Expenditures	FTEs
FY19 Approved	20,000,000	0.00
FY20 Recommended	20,000,000	0.00

Grants To Municipalities in Lieu Of Shares Tax

This NDA funds payments required in accordance with State law. The 1968 Session of the General Assembly revised the tax structure to include a County income tax. As part of this restructuring, the shared tax on banks and financial institutions was

eliminated, and a provision was adopted which requires counties to pay annually to municipalities the amount (\$28,020) that had been received by the municipalities in FY68.

FY20 Recommended Changes	Expenditures	FTEs
FY19 Approved	28,020	0.00
FY20 Recommended	28,020	0.00

Group Insurance Retirees

Group insurance is provided to retired County employees and survivors, as well as retirees of participating outside agencies. Employees hired before January 1, 1987, are eligible upon retirement to pay 20 percent of the premium for health and life insurance for the same number of years (after retirement) that they were eligible to participate in the group insurance plan as an active employee. The County government pays the remaining 80 percent of the premium. Thereafter, these retirees pay 100 percent of the premium. Employees hired before January 1, 1987, are also offered the option at retirement to convert from the 20/80 arrangement to a lifetime cost sharing option.

Employees hired after January 1, 1987, are eligible upon retirement for a lifetime cost sharing option under which the County pays 70 percent of the premium and the retiree pays 30 percent of the premium for life for retirees who were eligible to participate in the County group insurance plan for 15 or more years as active employees. Minimum participation eligibility of five years as an active employee is necessary to be eligible for the lifetime plan. The County will pay 50 percent of the premium for retirees with five years of participation as an active employee. The County contribution to the payment of the premium increases by two percent for each additional year of participation up to the 70 percent maximum.

On March 5, 2002, the County Council approved a one-time opportunity for retirees still under the 20/80 arrangement with an expiration date to elect the lifetime cost sharing arrangement. The new percentage paid by the County for those electing this arrangement ranges from 50 percent to 68 percent, depending upon years of active eligibility under the plan and years since retirement. The cost sharing election process has been completed. The budget does not include employer contributions from participating outside agencies.

FY20 Recommended Changes	Expenditures	FTEs
FY19 Approved	41,642,478	0.00
Increase Cost: Group Insurance Claims Costs Based on Actual Annual Claims	4,470,522	0.00
FY20 Recommended	46,113,000	0.00

Historical Activities

This NDA provides funding for the Historical Society to support the Society's Education Program staff, educational and outreach programs for County residents, and to maintain the Historical Society's research library and museums.

FY20 Recommended Changes	Expenditures	FTEs
FY19 Approved	135,000	0.00
Increase Cost: Operating Expenses	15,000	0.00
FY20 Recommended	150,000	0.00

☀ Homeowners' Association Road Maintenance Reimburse

This NDA provides a partial reimbursement to homeowners' associations (HOAs) for their maintenance of certain privately-owned roadways. The payment is currently restricted to through roadways, accessible to the public, which are one-quarter mile or longer and which provide vehicular access to more than four dwelling units. In FY97, an Executive Regulation was enacted allowing homeowners' associations to request that their roadways be deemed "private maintenance roads." This designation qualifies the HOAs for State reimbursement of their roadway maintenance costs. The County annually submits to the State its estimate of reimbursable miles, including those accepted as private maintenance roads. The State then reimburses the County and, subsequently, the County forwards the funds to HOAs.

FY20 Recommended Changes	Expenditures	FTEs
FY19 Approved	62,089	0.00
FY20 Recommended	62,089	0.00

☀ Housing Opportunities Commission

The Housing Opportunities Commission of Montgomery County (HOC) is a public body corporate and politic duly organized under Division II of the Housing and Community Development Article of the Annotated Code of Maryland, commonly known as the Housing Authorities Law. The Commission acts as a builder, developer, financier, owner, and manager of housing for people of low- and moderate- (eligible) income. The Commission also provides eligible families and individuals with affordable housing and supportive services.

FY20 Recommended Changes	Expenditures	FTEs
FY19 Approved	6,680,270	0.00
Increase Cost: Annualization of Personnel Costs	220,000	0.00
Increase Cost: Reimbursement of Increased Rental License Fees for Acquisition of Additional Rental Units	21,384	0.00
Decrease Cost: Miscellaneous Operating Expenses to Meet the 2% Reduction Goal	(133,605)	0.00
FY20 Recommended	6,788,049	0.00

☀ Inauguration and Transition

The Montgomery County Charter provides for the quadrennial election of a County Executive and County Council. This NDA provides for a ceremony and smooth transition of the County Executive and County Council every four years.

FY20 Recommended Changes	Expenditures	FTEs
FY19 Approved	50,000	0.00
Decrease Cost: Inauguration and Transition	(50,000)	0.00
FY20 Recommended	0	0.00

☀ Incubator Programs - Economic Development Partnership

This NDA provides for facility lease payments and facility, program, and portfolio management services for the County's Business Innovation Network (BIN) facilities, and program funding for the Business Incubator Without Walls Program (for

Wheaton and Down County area). The BIN consists of three physical locations: the Silver Spring Innovation Center (SSIC) on Georgia Avenue, the Rockville Innovation Center (RIC) in Rockville Town Square, (both owned by the County), and the Germantown Innovation Center (GIC) on the campus of Montgomery College (under lease from the College Foundation until 2036). This NDA also supports The National Cybersecurity Center of Excellence (NCCoE), located at 9700 Great Seneca Highway, Rockville, as a partnership between the National Institute of Standards and Technology (NIST), the State of Maryland, and Montgomery County. The NDA also provides support for non-profit incubator organizations for operations, equipment, and training.

FY20 Recommended Changes	Expenditures	FTEs
FY19 Approved	3,584,971	0.00
Re-align: Actual Operating Expenses for County Incubator Programs	716,658	0.00
Increase Cost: Provide Staff Support for Oversight and Management of County Incubator Contracts	111,288	1.00
Shift: Provide Seed Funding to Support Creation of a County-based Kitchen Incubator/Food Hall Shifted to the Office of County Executive (CEX)	(40,740)	0.00
Shift: Provide County Funds to Create a Biomanufacturing Industry Center in the County Supported by the National Institute for Innovation in Manufacturing Biopharmaceuticals (NIMBL) Shifted to the CEX	(50,000)	0.00
Decrease Cost: Continue FY19 Savings Plan to Reflect Reduction in the Biohealth Innovation Inc. Contract and Use Funds to Support Other County Programs	(229,677)	0.00
Shift: Funding to Support a Full-Scale Regional Business Services Hub Program Shifted to the Community Engagement Cluster	(429,583)	0.00
Shift: Debt Service for Rockville Incubator and NCCoE Shifted to the Debt Service Fund.	(1,070,000)	0.00
FY20 Recommended	2,592,917	1.00

Independent Audit

Section 315 of the County Charter requires the County Council to contract with a Certified Public Accountant for an independent post audit of all financial records and actions of the County government, its officials, and employees. By County Resolution, the Office of Legislative Oversight is the designated administrator for this contract, which also includes an independent audit of the basic financial statement of the Employee Retirement Plans; an independent audit of the basic financial statements of the Montgomery County Union Employees Deferred Compensation Plan; and additional services related to reviews, tests, and certifications.

FY20 Recommended Changes	Expenditures	FTEs
FY19 Approved	420,820	0.33
Increase Cost: Annualization of FY19 Personnel Costs	3,208	0.00
Increase Cost: FY20 Compensation Adjustment	1,394	0.00
Increase Cost: Retirement Adjustment	388	0.00
FY20 Recommended	425,810	0.33

Innovation Fund

The Innovation Fund is a new revolving loan fund internal to Montgomery County Government. The fund will make loans on a rolling basis for internal departmental initiatives with strong potential to improve customer service and performance results while at the same time reducing budgetary costs and/or increasing County revenue within three to five years. The fund will be

administered by the Office of Performance and Innovation (formerly CountyStat), which will coordinate a rigorous application, review and approval process. A committee made up of community members, administration officials, and County Council representatives will review loan applications and advise the Chief Administrative Officer.

The Innovation Fund will complement the County's new "Lean" business process improvement initiative. Lean reviews bring front-line workers and supervisors to the table to find efficiencies and improve customer service in pursuit of continuous improvement. While the goal of Lean is to achieve as much improvement as possible at little or no cost, reaching peak performance may require investment in technology, equipment, training, etc.

FY20 Recommended Changes	Expenditures	FTEs
FY19 Approved	0	0.00
Add: Innovation Fund	2,000,000	0.00
FY20 Recommended	2,000,000	0.00

Interagency Technology, Policy, and Coordination Commission

This NDA supports the operation of the Interagency Technology Policy and Coordination Committee (ITPCC). The ITPCC was chartered by the Montgomery County Council to promote strategic planning and coordination in the use of information technology across County agencies. The ITPCC reports biannually to the County Council. By regularly convening the agencies' chief executive and chief information officers, the ITPCC provides an effective forum for the coordinated implementation of technology policies and guidelines. Additionally, the ITPCC facilitates interagency communication, the evaluation and sharing of new technologies, and advises policy makers on the strategic uses of technology.

FY20 Recommended Changes	Expenditures	FTEs
FY19 Approved	5,850	0.00
Reduce: Operating Expenses	(2,850)	0.00
FY20 Recommended	3,000	0.00

Leases

This NDA provides the funds necessary to lease privately owned real estate to accommodate County programs. Real property leased by the County includes office, warehouse, and retail space; child care space in schools; parking spaces; and space for communication antennas. Leasing property allows the County the flexibility to locate programs in the communities they serve and provides space for programs to operate when there is no County-owned space available. Further, it is an economical way to procure highly specialized, location sensitive, and/or temporary space. Currently, there are approximately 69 leased facilities. The inventory of leases is constantly shifting as new leases are added and existing leases are terminated.

FY20 Recommended Changes	Expenditures	FTEs
FY19 Approved	19,744,573	0.00
Increase Cost: Annualization of 1401 Rockville Pike Lease	1,276,887	0.00
Increase Cost: Existing Rent increases	412,999	0.00
Increase Cost: Leases added in FY20	138,105	0.00
Increase Cost: Wheaton Redevelopment Center operating costs	75,000	0.00

FY20 Recommended Changes	Expenditures	FTEs
Increase Cost: Net increase in Chargebacks	22,316	0.00
Decrease Cost: Lease Negotiation savings	(75,764)	0.00
Decrease Cost: Reduced Maintenance Costs	(189,539)	0.00
Decrease Cost: African American Health Program Lease - Remove FY19 buildout cost	(225,000)	0.00
FY20 Recommended	21,179,577	0.00

Legislative Branch Communications Outreach

This NDA provides funds to strengthen the capacity of five Legislative Branch offices (the Council Office, the Office of Legislative Oversight, the Board of Appeals, the Office of Zoning and Administrative Hearings, and the Office of the Inspector General) to inform constituent communities of issues that directly affect them and to ensure that these communities' concerns are effectively taken into account. Communications efforts supported by this NDA include expanded outreach in Spanish and other languages, greater use of web and social media resources, Open Government initiatives, and improved management of constituent requests.

FY20 Recommended Changes	Expenditures	FTEs
FY19 Approved	540,000	2.00
Increase Cost: Operating Expenses	200,000	0.00
Increase Cost: Annualization of Council-Approved FY19 Supplemental Appropriation	140,213	1.00
Increase Cost: FY20 Compensation Adjustment	8,973	0.00
Increase Cost: Retirement Adjustment	814	0.00
FY20 Recommended	890,000	3.00

Metro Washington Council of Governments

The Metropolitan Washington Council of Governments (COG) is a voluntary association of major local governments in the Washington Metropolitan Area. COG seeks to provide regional answers to, and coordination of, area-wide issues such as air and water pollution, day care, housing, crime, water supply, land use, and transportation.

This NDA reflects Montgomery County's share of the organization's operation plus special COG initiatives. Additionally, the contribution supports the Cooperative Purchasing Program; the Anacostia Restoration Fund; and the Regional Environmental Fund.

As in previous years, the Washington Suburban Sanitary Commission will provide Montgomery County's contribution to support the Water Resources Management Planning Program and the Blue Plains Users Program.

FY20 Recommended Changes	Expenditures	FTEs
FY19 Approved	876,710	0.00
Shift: Urban Area Security Initiative Grant: Police Replacement Funding	510,382	0.00
Shift: Urban Area Security Initiative Grant: Technology Services Replacement Funding	146,839	0.00
Increase Cost: Anacostia Restoration Fund	48,460	0.00
FY20 Recommended	1,582,391	0.00

☀️ Montgomery Coalition for Adult English Literacy

This NDA provides funding for the Montgomery Coalition for Adult English Literacy (MCAEL). MCAEL's mission is to strengthen the Countywide adult English literacy providers' network with resources, training, collaborations, and advocacy to support a thriving community and an effective workforce. Funding for MCAEL supports grants to 20 community organizations for 27 programs that provide adult English literacy classes. Additionally, MCAEL receives operating funding to provide technical assistance, training, and networking opportunities to over 65 community organizations that improve program quality and coordination and provide critical information for the community to educate and engage them about the need for and benefits from adult English literacy classes. The County's contribution is implemented by a contract between the Department of Public Libraries and MCAEL.

FY20 Recommended Changes	Expenditures	FTEs
FY19 Approved	1,757,058	0.00
FY20 Recommended	1,757,058	0.00

☀️ Montgomery County Economic Development Corporation

This is the private non-profit corporation established by Council Bill 25-15 that serves as Montgomery County's lead economic development organization. The Economic Development Corporation is responsible for implementing the County's economic development strategic plan and related programs that include marketing, business retention and attraction, entrepreneurship, and promoting the development of the County's economic base.

FY20 Recommended Changes	Expenditures	FTEs
FY19 Approved	5,007,750	0.00
FY20 Recommended	5,007,750	0.00

☀️ Montgomery County Employee Retirement Plans

The mission of this NDA is to manage prudent investment programs for the members of the Employee Retirement Plans and their beneficiaries. Expenditures associated with this program are funded from the Employees' Retirement System (ERS), Retirement Savings Plan (RSP), and the General Fund on behalf of the Montgomery County Deferred Compensation Plan (DCP) trust funds and are, therefore, not appropriated here. This NDA manages the assets of the ERS through its investment managers in accordance with the Board's asset allocation strategy and investment guidelines. The Board also administers the investment programs for the RSP and DCP. The Board consists of 13 trustees including the Directors of Human Resources, Finance, and Management and Budget; the County Council Executive Director; one member recommended by each employee organization; one active employee not represented by an employee organization; one retired employee; two members of the public recommended by the County Council; and two members of the general public.

FY20 Recommended Changes	Expenditures	FTEs
FY19 Approved	0	0.00
FY20 Recommended	0	0.00

☀ Motor Pool Fund Contribution

This NDA funds the acquisition of new, additional Motor Pool fleet vehicles, as opposed to replacement vehicles, which are financed through an established chargeback mechanism.

FY20 Recommended Changes	Expenditures	FTEs
FY19 Approved	876,939	0.00
Increase Cost: Additional Police Vehicles for Positions New in FY19	123,861	0.00
Enhance: Cars for Two Housing Code Inspector Positions in Housing and Community Affairs	64,000	0.00
Increase Cost: Elimination of One-Time Items Approved in FY19	(876,939)	0.00
FY20 Recommended	187,861	0.00

☀ Municipal Tax Duplication

The Montgomery County Tax Duplication Program, authorized by Chapter 30A of the Montgomery County Code, reimburses municipalities for those public services they provide that would otherwise be provided by the County. The current reimbursement policy current reimbursement policy goes beyond State law, Section 6-305, which requires the County to provide to municipalities only the Property Tax funded portion of those costs. County Council Resolution No. 9-1752, enacted April 27, 1982, increased the scope of program coverage from street-related expenditures to include other public services, such as police supplemental aid, animal control, elderly transportation, parks maintenance, Board of Appeals, and Human Rights.

This program was reviewed in FY96 and technical formula amendments were proposed. The changes were approved, and payment calculations since then are prepared in accordance with County Council Resolution No. 13-650, adopted September 10, 1996. Specifically, as the exact payment amount for the current year cannot be determined until both municipal and County books are closed, reimbursements are based on the final audited cost of performing eligible services during the fiscal year two years prior to the budget year.

All payments are subject to appropriation under Sec. 30A-4, which states "All expenditures by the County under the authority of this chapter shall be subject to the limits of the funds appropriated by the County Council."

Also budgeted here are payments to municipalities of a share of the net revenues from County operated speed cameras in their jurisdictions. Payments are based on Memoranda of Understanding with each municipality.

Finally, payments to municipalities are also made from other sources, including Cable TV Franchise Fees, Grants in Lieu of Shares Tax, Non-Departmental Accounts, and as part of the County's Community Development Block Grant.

MUNICIPAL TAX DUPLICATION - FY20 CE Recommended			
Municipality	FY20 Property Tax Duplication	Additional County Grant	FY20 Total*
Brookeville	\$7,321	\$746	\$8,067
Chevy Chase, Sec. III	\$28,896	\$2,618	\$31,513
Chevy Chase View	\$37,376	\$3,899	\$41,275
Chevy Chase Village	\$89,264	\$11,261	\$100,524
Town of Chevy Chase	\$114,148	\$17,521	\$131,669
Drummond	\$4,177	\$436	\$4,613
Friendship Heights	\$92,057	\$3,188	\$95,245
Gaithersburg	\$1,114,059	\$92,508	\$1,206,567
Garrett Park	\$43,895	\$4,472	\$48,367
Glen Echo	\$18,798	\$1,964	\$20,762
Kensington	\$138,745	\$18,064	\$156,809
Laytonsville	\$13,796	\$497	\$14,293
Martin's Additions	\$24,295	\$2,538	\$26,832
North Chevy Chase	\$22,866	\$2,330	\$25,195
Oakmont	\$2,968	\$310	\$3,278
Poolesville	\$218,740	\$10,196	\$228,936
Rockville	\$2,408,425	\$1,324	\$2,409,750
Somerset	\$48,841	\$7,332	\$56,173
Takoma Park	\$979,718	\$2,533,926	\$3,513,643
Washington Grove	\$40,674	\$4,248	\$44,922
TOTAL	\$5,449,060	\$2,719,376	\$8,168,435

* This does not include the estimated Municipalities' Speed Camera Allocation of \$145,895.

FY20 Recommended Changes	Expenditures	FTEs
FY19 Approved	8,322,008	0.00
Decrease Cost: Reduce Projected Speed Camera Payments	(7,678)	0.00
FY20 Recommended	8,314,330	0.00

Prisoner Medical Services

This NDA provides reimbursements to physicians and hospitals for medical care provided to individuals in the custody of any Montgomery County law enforcement agency, with the following exceptions:

- Offenders committed to the custody of the Department of Correction and Rehabilitation (DOCR) and receiving medical treatment paid for by the budget of that department,
- Medical treatment expenses covered by Workers' Compensation,
- Medical treatment expenses covered by personal medical insurance,
- Medical treatment expenses covered by the Federal Government,
- Medical treatment expenses covered by other appropriate and available outside resources.

The Department of Police manages this account with the assistance of the County Attorney. All bills are reviewed to determine the appropriateness of the medical expense reimbursement and to assess the responsible party for the medical expense.

FY20 Recommended Changes	Expenditures	FTEs
FY19 Approved	20,000	0.00
FY20 Recommended	20,000	0.00

Public Elections Fund

Article IV of Chapter 16 of the County Code requires the Director of Finance to create a Public Election Fund to provide public campaign financing for qualified candidates for County Executive or County Council. The law is intended to encourage more candidates who do not have access to large contributions from interest groups or individuals to run for County elective offices. This NDA provides for the distribution of public contributions to qualified candidates in a contested election.

FY20 Recommended Changes	Expenditures	FTEs
FY19 Approved	0	0.00
FY20 Recommended	0	0.00

Public Technology, Inc.

Funds are budgeted each year to continue membership in Public Technology, Inc. (PTI) as the County's research and development link with the National Association of Counties. Annual dues cover research and development assistance for innovative projects; access to a computerized information-sharing network; and membership in the Urban Consortium. The County participates in, and has received grants as a result of, initiatives in task forces on energy, solid waste, and telecommunications. PTI, as an organization, specializes in the research and assessment of ideas of interest to local governments for increasing efficiency, reducing costs, improving services, and solving problems. A current emphasis is on public enterprise, toward helping local governments identify and capture potential sales from products and information that are outcomes of government investment.

FY20 Recommended Changes	Expenditures	FTEs
FY19 Approved	20,000	0.00
FY20 Recommended	20,000	0.00

Retiree Health Benefits Trust

Consolidated Retiree Health Benefits Trust: Beginning in FY08, the County implemented a plan to set aside funds for retiree health benefits, similar to the County's 50 year-old practice of prefunding for retiree pension benefits. Due to exponential growth in expected retiree health costs, the County had determined the cost of funding these benefits, which were being paid out as the bills came due, would become unaffordable. Setting aside money now and investing it in a Trust Fund, which is invested in a similar manner as the pension fund, not only is a prudent and responsible approach but will result in significant savings over the long term.

The County's approach to address retiree health benefits funding is to determine an amount which, if set aside on an annual basis and actively invested through a trust vehicle, will build up over time and provide sufficient funds to pay future retiree health

benefits and any accrued interest on unfunded liability. This amount, known as an Actuarially Determined Contribution or "ADC", normally consists of two pieces - the annual amount the County would usually pay out for health benefits for current retirees (the pay-as-you-go amount), plus the additional amount estimated to fund retirees' future health benefits (the pre-funding portion). The pay-as-you-go amount can be reasonably projected based on known facts about current retirees, and the pre-funding portion is estimated on an actuarial basis.

The County's policy is to pay the full amount of ADC each year. In FY11, the County Council enacted Bill 17-11 which established the Consolidated Retiree Health Benefits Trust. The Bill amended existing law and provided a funding mechanism to pay for other post employment benefits (OPEB) for employees of Montgomery County Public Schools and Montgomery County College. In FY15, the County and all other agencies implemented the Medicare Part D Employer Group Waiver Program for Medicare eligible retirees/survivors effective January 1, 2015. This has reduced retiree drug insurance costs and the County's OPEB liability. The County achieved full pre-funding in FY15, consistent with Council resolution No. 16-555. In FY19, these contributions were budgeted at \$43.6 million (County General Fund), \$79.4 million (MCPS Consolidated Trust), and \$2.8 million (Montgomery College Consolidated Trust). Due to a significant shortfall of originally estimated tax revenues, the County initiated several cost containment measures to restore current year reserves. On a one-time basis, the County will reduce FY19 pre-funding to the Consolidated Trust by \$89.6 million.

FY20 Recommended Changes	Expenditures	FTEs
FY19 Approved	43,562,660	0.00
Decrease Cost: County Contribution Based on Actuarial Valuation	(8,881,830)	0.00
FY20 Recommended	34,680,830	0.00

Risk Management (General Fund)

This NDA funds the General Fund contribution to the Liability and Property Coverage Self-Insurance Fund. The Self-Insurance Fund, managed by the Division of Risk Management in the Department of Finance, provides comprehensive insurance coverage to contributing agencies. Contribution levels are based on the results of an annual actuarial study. Special and Enterprise Funds, as well as outside agencies and other jurisdictions, contribute to the Self-Insurance Fund directly.

FY20 Recommended Changes	Expenditures	FTEs
FY19 Approved	17,417,251	0.00
Increase Cost: Risk Management Adjustment	2,374,272	0.00
FY20 Recommended	19,791,523	0.00

Rockville Parking District

This NDA provides funding towards the redevelopment of the City of Rockville Town Center and the establishment of a parking district. The funding reflects a payment from the County to the City of Rockville for County buildings in the Town Center development and is based on the commercial square footage of County buildings.

Also included are funds for the cost of library employee parking and the County's capital cost contribution for the garage facility as agreed in the General Development Agreement.

FY20 Recommended Changes	Expenditures	FTEs
FY19 Approved	415,000	0.00
Increase Cost: Rockville Parking District	5,000	0.00
FY20 Recommended	420,000	0.00

Snow Removal and Storm Cleanup

This NDA funds the snow removal and storm cleanup costs for the Department of Transportation and General Services above the budgeted amounts in these departments for this purpose. This program includes the removal of storm debris and snow from County roadways and facilities. This includes plowing, applying salt and sand, equipment preparation and cleanup from snow storms, and wind and rain storm cleanup.

FY20 Recommended Changes	Expenditures	FTEs
FY19 Approved	2,884,990	0.00
Increase Cost: Additional Contingency Funding based on Historical Actuals	5,000,000	0.00
FY20 Recommended	7,884,990	0.00

State Positions Supplement

This NDA provides for the County supplement to State salaries and fringe benefits for secretarial assistance for the resident judges of the Maryland Appellate Courts.

FY20 Recommended Changes	Expenditures	FTEs
FY19 Approved	60,756	0.00
FY20 Recommended	60,756	0.00

State Property Tax Services

This NDA reimburses the State for three programs that support the property tax billing administration conducted by the Department of Finance: the Montgomery County's Homeowners Credit Supplement, the Homestead Credit Certification Program, and the County's share of the cost of conducting property tax assessments by the State Department of Assessments and Taxation (SDAT).

FY20 Recommended Changes	Expenditures	FTEs
FY19 Approved	3,565,615	0.00
FY20 Recommended	3,565,615	0.00

State Retirement Contribution

This NDA provides for the County's payment of two items to the State Retirement System:

- Maryland State Retirement System: Unfunded accrued liability, as established by the Maryland State Retirement System (MSRS), for employees hired prior to July 1, 1984, who are members of the MSRS (including former Department of Social Services employees hired prior to July 1, 1984), and for those who have retired (all County employees participated in the

State Retirement System until 1965.) The County's contribution for this account is determined by State actuaries. Beginning in FY81, the amount due was placed on a 40-year amortization schedule.

- State Library Retirement: Accrued liability for retirement costs for three Montgomery County Public Library retirees who are receiving a State retirement benefit. These were County employees prior to 1966 who opted to stay in the State plan.

FY20 Recommended Changes	Expenditures	FTEs
FY19 Approved	1,520,522	0.00
Increase Cost: State Retirement Contribution	75,838	0.00
FY20 Recommended	1,596,360	0.00

Takoma Park Library Annual Payments

The annual amount provided in this NDA is a function of County expenditures for the Montgomery County Public Libraries (as a share of property tax-funded spending) and the City of Takoma Park's assessable base. The payment is authorized by Section 2-53 of the Montgomery County Code.

FY20 Recommended Changes	Expenditures	FTEs
FY19 Approved	164,058	0.00
Increase Cost: Formula Projection Adjustment	24,271	0.00
FY20 Recommended	188,329	0.00

Takoma Park Police Rebate

The County provides financial support to the City of Takoma Park for police protection services in accordance with provisions of the County Code. This provision was enacted in 1949 and provides a payment to the City for protective services for the County residents of the City of Takoma Park. The payment is based on a formula, which uses \$0.048 per \$100 of assessable base tax rate with "full value assessment" levied on real property.

FY20 Recommended Changes	Expenditures	FTEs
FY19 Approved	1,028,342	0.00
Increase Cost: Formula Projection Adjustment	98,423	0.00
FY20 Recommended	1,126,765	0.00

Telecommunications

This NDA provides the operating expenses appropriations for telecommunication charges incurred by departments, including land-line charges and Private Branch Exchange System (PBX) maintenance and support charges. Prior to FY17, the Department of Technology Services charged individual departments and funds for expenses incurred.

FY20 Recommended Changes	Expenditures	FTEs
FY19 Approved	5,356,382	0.00
FY20 Recommended	5,356,382	0.00

☀ Vision Zero

This NDA provides for the planning and implementation of educational, enforcement, and engineering efforts to reduce the number of traffic related fatalities to zero. This could include activities such as targeted enforcement of distracted and aggressive driving; educational campaigns to increase driver awareness of pedestrians and bicyclists; or designing roadways to reduce conflicts and enhance safety.

FY20 Recommended Changes	Expenditures	FTEs
FY19 Approved	175,000	0.00
FY20 Recommended	175,000	0.00

☀ Working Families Income Supplement

This NDA provides funds to supplement the State's Refundable Earned Income Tax Credit (EITC). The intent of the Working Families Income Supplement is to provide financial assistance to low-income working families in Montgomery County. The County, through the NDA, reimburses the State for the cost of the refund and related administrative expenses.

FY20 Recommended Changes	Expenditures	FTEs
FY19 Approved	23,305,090	0.00
Decrease Cost: Align fund with historical usage and further anticipated reduced need.	(3,200,000)	0.00
FY20 Recommended	20,105,090	0.00

☀ WorkSource Montgomery, Inc

This is the private non-profit corporation authorized by Council Resolution 18-295 as the County's designated workforce development corporation. WorkSource Montgomery, Inc. has been designated to implement the County's workforce development policies established by the Workforce Development Board to promote job growth and talent attraction.

FY20 Recommended Changes	Expenditures	FTEs
FY19 Approved	1,809,594	0.00
FY20 Recommended	1,809,594	0.00

BUDGET SUMMARY

	Actual FY18	Budget FY19	Estimate FY19	Recommended FY20	%Chg Bud/Rec
COUNTY GENERAL FUND					
EXPENDITURES					
Salaries and Wages	571,552	2,149,601	623,011	2,226,225	3.6 %
Employee Benefits	91,066	126,338	121,726	136,675	8.2 %
County General Fund Personnel Costs	662,618	2,275,939	744,737	2,362,900	3.8 %
Operating Expenses	230,449,236	300,683,989	223,479,803	313,160,583	4.2 %
Capital Outlay	0	0	0	123,861	—
County General Fund Expenditures	231,111,854	302,959,928	224,224,540	315,647,344	4.2 %

BUDGET SUMMARY

	Actual FY18	Budget FY19	Estimate FY19	Recommended FY20	%Chg Bud/Rec
PERSONNEL					
Full-Time	17	18	18	20	11.1 %
Part-Time	0	0	0	0	—
FTEs	4.21	4.64	4.64	6.38	37.5 %
REVENUES					
Conference Center - Net Proceeds	2,050,075	1,300,000	2,000,000	2,000,000	53.8 %
Conference Center - Rental Income	319,100	319,100	319,100	319,100	—
Indirect Costs: Grants	32	0	0	0	—
Miscellaneous Revenues	0	51,908	596,199	431,171	730.6 %
Property Rentals	3,694,789	3,850,000	3,850,000	3,850,000	—
County General Fund Revenues	6,063,996	5,521,008	6,765,299	6,600,271	19.5 %

GRANT FUND - MCG

EXPENDITURES

Salaries and Wages	0	619,888	619,888	619,888	—
Employee Benefits	0	0	0	0	—
Grant Fund - MCG Personnel Costs	0	619,888	619,888	619,888	—
Operating Expenses	0	20,000,000	20,000,000	20,000,000	—
Grant Fund - MCG Expenditures	0	20,619,888	20,619,888	20,619,888	—

PERSONNEL

Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—

REVENUES

State Grants	0	20,000,000	20,000,000	20,000,000	—
Grant Fund - MCG Revenues	0	20,000,000	20,000,000	20,000,000	—

DEPARTMENT TOTALS

Total Expenditures	231,111,854	323,579,816	244,844,428	336,267,232	3.9 %
Total Full-Time Positions	17	18	18	20	11.1 %
Total Part-Time Positions	0	0	0	0	—
Total FTEs	4.21	4.64	4.64	6.38	37.5 %
Total Revenues	29,740,384	25,521,008	26,765,299	26,600,271	4.2 %

PROGRAM SUMMARY

Program Name	FY19 APPR Expenditures	FY19 APPR FTEs	FY20 REC Expenditures	FY20 REC FTEs
Arts and Humanities Council	5,356,943	0.00	5,356,943	0.00
Boards, Committees and Commissions	22,950	0.00	22,950	0.00

PROGRAM SUMMARY

Program Name	FY19 APPR Expenditures	FY19 APPR FTEs	FY20 REC Expenditures	FY20 REC FTEs
Charter Review Commission	150	0.00	1,150	0.00
Children's Opportunity Fund	375,000	0.00	375,000	0.00
Community Grants: County Executive	8,761,504	0.00	9,101,019	0.00
Community Grants: County Council	3,521,964	0.00	3,521,964	0.00
Compensation and Employee Benefit Adjustments	2,812,598	1.31	2,753,418	1.05
Conference and Visitors Bureau	1,556,519	0.00	1,584,260	0.00
Conference Center	601,464	1.00	662,514	1.00
Consolidated Retiree Health Benefit Trust - College	2,845,000	0.00	5,391,000	0.00
Consolidated Retiree Health Benefit Trust - MCPS	79,405,000	0.00	78,533,000	0.00
County Associations	74,728	0.00	74,728	0.00
Device Client Management	7,206,200	0.00	8,006,200	0.00
Early Care and Education	0	0.00	7,000,000	0.00
Future Federal/State/Other Grants	20,000,000	0.00	20,000,000	0.00
Grants To Municipalities in Lieu Of Shares Tax	28,020	0.00	28,020	0.00
Group Insurance Retirees	41,642,478	0.00	46,113,000	0.00
Historical Activities	135,000	0.00	150,000	0.00
Homeowners' Association Road Maintenance Reimburse	62,089	0.00	62,089	0.00
Housing Opportunities Commission	6,680,270	0.00	6,788,049	0.00
Inauguration and Transition	50,000	0.00	0	0.00
Incubator Programs - Economic Development Partnership	3,584,971	0.00	2,592,917	1.00
Independent Audit	420,820	0.33	425,810	0.33
Innovation Fund	0	0.00	2,000,000	0.00
Interagency Technology, Policy, and Coordination Commission	5,850	0.00	3,000	0.00
Leases	19,744,573	0.00	21,179,577	0.00
Legislative Branch Communications Outreach	540,000	2.00	890,000	3.00
Metro Washington Council of Governments	876,710	0.00	1,582,391	0.00
Montgomery Coalition for Adult English Literacy	1,757,058	0.00	1,757,058	0.00
Montgomery County Economic Development Corporation	5,007,750	0.00	5,007,750	0.00
Montgomery County Employee Retirement Plans	0	0.00	0	0.00
Motor Pool Fund Contribution	876,939	0.00	187,861	0.00
Municipal Tax Duplication	8,322,008	0.00	8,314,330	0.00
Prisoner Medical Services	20,000	0.00	20,000	0.00
Public Elections Fund	0	0.00	0	0.00
Public Technology, Inc.	20,000	0.00	20,000	0.00
Retiree Health Benefits Trust	43,562,660	0.00	34,680,830	0.00
Risk Management (General Fund)	17,417,251	0.00	19,791,523	0.00
Rockville Parking District	415,000	0.00	420,000	0.00
Snow Removal and Storm Cleanup	2,884,990	0.00	7,884,990	0.00
State Positions Supplement	60,756	0.00	60,756	0.00

PROGRAM SUMMARY

Program Name	FY19 APPR Expenditures	FY19 APPR FTEs	FY20 REC Expenditures	FY20 REC FTEs
State Property Tax Services	3,565,615	0.00	3,565,615	0.00
State Retirement Contribution	1,520,522	0.00	1,596,360	0.00
Takoma Park Library Annual Payments	164,058	0.00	188,329	0.00
Takoma Park Police Rebate	1,028,342	0.00	1,126,765	0.00
Telecommunications	5,356,382	0.00	5,356,382	0.00
Vision Zero	175,000	0.00	175,000	0.00
Working Families Income Supplement	23,305,090	0.00	20,105,090	0.00
WorkSource Montgomery, Inc	1,809,594	0.00	1,809,594	0.00
Total	323,579,816	4.64	336,267,232	6.38

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