Montgomery College

APPROVED FY21 BUDGET	FULL TIME EQUIVALENTS
$318,347,932	1,910.85

MISSION STATEMENT

Montgomery College provides postsecondary educational programs from campuses located in Takoma Park/Silver Spring, Rockville, and Germantown. It serves four broad groups of students:

- those who want the first two years of a university education, either for an associate's degree or preparatory to another program;
- those who want to prepare for a career that does not require a bachelor's degree;
- highly capable high school juniors and seniors who participate in special programs; and
- adults who want to continue their education, either to improve job skills or for personal enrichment.

BUDGET OVERVIEW

The total approved FY21 Operating Budget for the Montgomery College is $318.3 million, an increase of $3.7 million or 1.17 percent from the FY20 Approved Budget of $314.7 million. Related revenues, not including the County contribution or Use of Fund Balance, are approximately $168.5 million, an increase of 2.6 percent from the FY20 Approved Budget. The County contribution totals $145.2 million, an equal amount to the FY20 Approved Budget.

Montgomery College's approved budget is not detailed in this document. That budget may be found on the College's web site at www.montgomerycollege.edu/Departments/budget or obtained by contacting the Office of Management and Budget, Montgomery College, 9221 Corporate Boulevard, Rockville, Maryland 20850, phone 240.567.7292.

COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following are emphasized:

- **Thriving Youth and Families**
- **A Growing Economy**

PROGRAM CONTACTS

Contact Linda Hickey of the Montgomery College at 240.567.7292 or Rafael Pumarejo Murphy of the Office of Management and Budget at 240.777.2775 for more information regarding this agency's operating budget.

BUDGET SUMMARY

	Actual FY19	Budget FY20	Estimate FY20	Approved FY21	%Chg Bud/App
CURRENT FUND MC					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Current Fund MC Personnel Costs	**0**	**0**	**0**	**0**	**—**
Operating Expenses	251,453,170	264,768,350	255,729,009	268,165,660	1.3 %
Current Fund MC Expenditures	**251,453,170**	**264,768,350**	**255,729,009**	**268,165,660**	**1.3 %**
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	1,810.10	1,803.35	1,803.35	1,803.35	—
REVENUES					
Current Fund: Interest	568,468	155,000	475,000	350,000	125.8 %
Current Fund: Other Revenue	677,772	1,459,000	710,541	1,235,000	-15.4 %
Current Fund: Performing Arts Center	94,074	135,000	110,000	115,000	-14.8 %
Fed. State & Priv. Gifts & Grants	302,187	325,000	200,000	300,000	-7.7 %
Other Student Fees: Current Fund	1,508,066	1,269,277	950,000	1,494,472	17.7 %
State Aid	36,589,976	37,213,559	37,213,559	41,848,829	12.5 %
Tuition and Fees: Current Fund	74,984,053	74,591,370	74,331,344	75,252,727	0.9 %
Current Fund MC Revenues	**114,724,596**	**115,148,206**	**113,990,444**	**120,596,028**	**4.7 %**
EMERGENCY REPAIR FUND					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Emergency Repair Fund Personnel Costs	**0**	**0**	**0**	**0**	**—**
Operating Expenses	216,659	300,000	300,000	350,000	16.7 %
Emergency Repair Fund Expenditures	**216,659**	**300,000**	**300,000**	**350,000**	**16.7 %**
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
REVENUES					
EPMRF: Investment Income Non-Pooled	14,498	15,000	10,000	15,000	—
Emergency Repair Fund Revenues	**14,498**	**15,000**	**10,000**	**15,000**	**—**
GRANT FUND MC					
EXPENDITURES					

BUDGET SUMMARY

	Actual FY19	Budget FY20	Estimate FY20	Approved FY21	%Chg Bud/App
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Grant Fund MC Personnel Costs	**0**	**0**	**0**	**0**	**—**
Operating Expenses	14,711,509	21,147,000	13,645,794	18,782,000	-11.2 %
Grant Fund MC Expenditures	**14,711,509**	**21,147,000**	**13,645,794**	**18,782,000**	**-11.2 %**
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
REVENUES					
Federal/State/Private Grants	14,711,509	21,147,000	13,645,794	18,782,000	-11.2 %
Grant Fund MC Revenues	**14,711,509**	**21,147,000**	**13,645,794**	**18,782,000**	**-11.2 %**

AUXILIARY FUND

	Actual FY19	Budget FY20	Estimate FY20	Approved FY21	%Chg Bud/App
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Auxiliary Fund Personnel Costs	**0**	**0**	**0**	**0**	**—**
Operating Expenses	1,054,805	1,729,300	934,625	1,941,300	12.3 %
Auxiliary Fund Expenditures	**1,054,805**	**1,729,300**	**934,625**	**1,941,300**	**12.3 %**
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	10.00	2.00	2.00	2.00	—
REVENUES					
Auxiliary Fund: Interest Income	28,254	20,000	17,000	51,000	155.0 %
Other Revenues: Miscellaneous	898,510	900,220	868,200	684,050	-24.0 %
Sales	1,216,071	1,018,000	950,000	924,220	-9.2 %
Auxiliary Fund Revenues	**2,142,835**	**1,938,220**	**1,835,200**	**1,659,270**	**-14.4 %**

WORKFORCE DEVELOPMENT & CONTINUING ED

	Actual FY19	Budget FY20	Estimate FY20	Approved FY21	%Chg Bud/App
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Workforce Development & Continuing Ed Personnel Costs	**0**	**0**	**0**	**0**	**—**
Operating Expenses	15,815,705	18,372,215	16,355,300	20,712,172	12.7 %
Workforce Development & Continuing Ed Expenditures	**15,815,705**	**18,372,215**	**16,355,300**	**20,712,172**	**12.7 %**
PERSONNEL					
Full-Time	0	0	0	0	—

BUDGET SUMMARY

	Actual FY19	Budget FY20	Estimate FY20	Approved FY21	%Chg Bud/App
Part-Time	0	0	0	0	—
FTEs	93.50	93.50	93.50	93.50	—
REVENUES					
Other Revenues: Interest	67,193	50,000	50,000	80,000	60.0 %
Other Revenues; Miscellaneous	180,204	0	0	0	—
State Aid	7,336,869	8,041,559	8,041,559	9,672,951	20.3 %
Tuition and Fees: Continuing Education	9,615,932	10,900,000	9,213,168	10,372,460	-4.8 %
Workforce Development & Continuing Ed Revenues	**17,200,198**	**18,991,559**	**17,304,727**	**20,125,411**	**6.0 %**

CABLE TELEVISION FUND

	Actual FY19	Budget FY20	Estimate FY20	Approved FY21	%Chg Bud/App
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Cable Television Fund Personnel Costs	**0**	**0**	**0**	**0**	**—**
Operating Expenses	1,726,785	1,764,321	1,760,000	1,796,800	1.8 %
Cable Television Fund Expenditures	**1,726,785**	**1,764,321**	**1,760,000**	**1,796,800**	**1.8 %**
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	11.00	11.00	11.00	11.00	—
REVENUES					
Cable: Other Revenue	5,997	0	0	0	—
Cable Television Fund Revenues	**5,997**	**0**	**0**	**0**	**—**

ENDOWMENT FUND

	Actual FY19	Budget FY20	Estimate FY20	Approved FY21	%Chg Bud/App
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Endowment Fund Personnel Costs	**0**	**0**	**0**	**0**	**—**
Endowment Fund Expenditures	**0**	**0**	**0**	**0**	**—**
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
REVENUES					
Interest	14,145	11,500	11,500	11,500	—
Endowment Fund Revenues	**14,145**	**11,500**	**11,500**	**11,500**	**—**

MAJOR FACILITIES RESERVE FUND

BUDGET SUMMARY

	Actual FY19	Budget FY20	Estimate FY20	Approved FY21	%Chg Bud/App
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Major Facilities Reserve Fund Personnel Costs	**0**	**0**	**0**	**0**	**—**
Operating Expenses	1,708,006	2,000,000	1,705,806	2,000,000	—
Major Facilities Reserve Fund Expenditures	**1,708,006**	**2,000,000**	**1,705,806**	**2,000,000**	**—**
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
REVENUES					
Interest Income	246,081	200,000	200,000	175,000	-12.5 %
Student Fees	3,136,908	3,125,000	3,242,416	3,287,000	5.2 %
Major Facilities Reserve Fund Revenues	**3,382,989**	**3,325,000**	**3,442,416**	**3,462,000**	**4.1 %**

MC GRANTS TAX SUPPORTED FUND

EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
MC Grants Tax Supported Fund Personnel Costs	**0**	**0**	**0**	**0**	**—**
Operating Expenses	400,000	400,000	400,000	400,000	—
MC Grants Tax Supported Fund Expenditures	**400,000**	**400,000**	**400,000**	**400,000**	**—**
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
REVENUES					

TRANSPORTATION FUND

EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Transportation Fund Personnel Costs	**0**	**0**	**0**	**0**	**—**
Operating Expenses	4,110,935	4,200,000	4,110,351	4,200,000	—
Transportation Fund Expenditures	**4,110,935**	**4,200,000**	**4,110,351**	**4,200,000**	**—**
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	1.00	1.00	1.00	1.00	—

BUDGET SUMMARY

	Actual FY19	Budget FY20	Estimate FY20	Approved FY21	%Chg Bud/App
REVENUES					
Interest	0	0	0	125,000	—
Miscellaneous Other	360,122	338,000	598,000	170,000	-49.7 %
Student Fees	3,460,519	3,365,000	3,242,416	3,585,000	6.5 %
Transportation Fund Revenues	**3,820,641**	**3,703,000**	**3,840,416**	**3,880,000**	**4.8 %**

DEPARTMENT TOTALS

	Actual FY19	Budget FY20	Estimate FY20	Approved FY21	%Chg Bud/App
Total Expenditures	**291,197,574**	**314,681,186**	**294,940,885**	**318,347,932**	**1.2 %**
Total Full-Time Positions	**0**	**0**	**0**	**0**	**—**
Total Part-Time Positions	**0**	**0**	**0**	**0**	**—**
Total FTEs	**1,925.60**	**1,910.85**	**1,910.85**	**1,910.85**	**—**
Total Revenues	**156,017,408**	**164,279,485**	**154,080,497**	**168,531,209**	**2.6 %**

PERFORMANCE MEASURES FOR MONTGOMERY COLLEGE
Office of Instiutional Research and Effectiveness

Montgomery College collects and reports a range of data to comply with State and Federal requirements, to assess and improve the effectiveness of the College's programs, and to inform the community and local policymakers of progress in meeting performance goals. The following selection of data and performance indicators are provided to assist the County Executive and County Council with their annual review of the College's operating budget.

INPUT INDICATORS	YR 1	YR 2	YR 3	YR 4	YR 5	CHANGE	
FISCAL YEAR STUDENTS	**FY15**	**FY16**	**FY17**	**FY18**	**FY19**	**YR 5 VS YR 1**	**YR 5 VS YR 4**
Fiscal Year Unduplicated Credit Students	35,527	34,410	32,752	31,342	29,961	*-15.7%*	*-4.4%*
Fiscal Year Unduplicated Students in WD&CE	22,244	23,164	24,064	24,609	24,890	*11.9%*	*1.1%*
FY Unduplicated Credit + WD&CE Students at MC	56,228	56,001	55,243	54,335	52,732	*-6.2%*	*-3.0%*
Fiscal Year FTEs for Credit Students	16,803	16,323	15,515	14,686	14,040	*-16.4%*	*-4.4%*
Fiscal Year FTEs for WD&CE Students	3,647	4,125	4,228	4,365	4,307	*18.1%*	*-1.3%*
FALL SEMESTER CREDIT STUDENTS	**FALL 2015**	**FALL 2016**	**FALL 2017**	**FALL 2018**	**FALL 2019**	**YR 5 VS YR 1**	**YR 5 VS YR 4**
Total fall semester enrollment	25,320	23,916	22,875	21,720	21,260	*-16.0%*	*-2.1%*
New to College	4,796	4,383	4,228	4,034	3,931	*-18.0%*	*-2.6%*
Recent MCPS Graduates	2,587	2,494	2,507	2,446	2,484	*-4.0%*	*1.6%*
REASON FOR ATTENDING	**FALL 2015**	**FALL 2016**	**FALL 2017**	**FALL 2018**	**FALL 2019**	**YR 5 VS YR 1**	**YR 5 VS YR 4**
Degree Seeking	1,621	1,554	1,710	1,724	1,813	*11.8%*	*5.2%*
Transfer	534	495	271	239	199	*-62.7%*	*-16.7%*
Early Placement	246	249	329	296	279	*13.4%*	*-5.7%*
Certificate Seeking	82	83	92	64	40	*-51.2%*	*-37.5%*
Continuing Education	1	2	4	21	62	*6100.0%*	*195.2%*
Personal Interest	5	8	5	1	2	*-60.0%*	*100.0%*
MD Dream Act	98	99	92	96	87	*-11.2%*	*-9.4%*
Other	5	4	4	5	2	*-60.0%*	*-60.0%*
Continuing/Returning	18,496	17,721	16,790	15,798	15,187	*-17.9%*	*-3.9%*
Transfer-In or "Visiting"	944	1,294	1,214	1,178	1,171	*24.0%*	*-0.6%*
Dual Enrollment - MC and High School	485	518	643	710	971	*100.2%*	*36.8%*
Attending Full-Time	8,890	8,493	8,060	7,571	7,305	*-17.8%*	*-3.5%*
Average Hours Enrolled	9.04	9.08	9.00	9.06	9.01	*-0.3%*	*-0.6%*
Receiving Pell Grants	7,952	7,459	7,248	6,595*	5,730**	*-27.9%*	*-13.1%*
Receiving any Financial Aid	11,915	11,468	10,971	10,265*	8,671**	*-27.2%*	*-15.5%*
New-Needing "Preparatory" Coursework	3,743	3,150	2,680	1,897	2,023	*-46.0%*	*6.6%*
"Foreign" by NCES definitions	2,295	2,253	2,269	2,121	2,190	*-4.6%*	*3.3%*
Asian	3,547	3,395	3,344	3,105	3,086	*-13.0%*	*-0.6%*
Black	8,014	7,541	7,084	6,693	6,405	*-20.1%*	*-4.3%*
Hispanic	6,610	6,550	6,552	6,389	6,350	*-3.9%*	*-0.6%*
White	6,616	5,975	5,429	5,077	4,863	*-26.5%*	*-4.2%*
Multi-Race, Other, Unknown	533	455	466	456	556	*4.3%*	*21.9%*

PERFORMANCE MEASURES FOR MONTGOMERY COLLEGE

Office of Instiutional Research and Effectiveness

	YR 1	YR 2	YR 3	YR 4	YR 5	CHANGE	
CREDIT COURSES AND ENROLLMENTS	**FALL 2015**	**FALL 2016**	**FALL 2017**	**FALL 2018**	**FALL 2019**	**YR 5 VS YR 1**	**YR 5 VS YR 4**
Fall Semester Course Enrollments	70,356	66,605	62,817	60,249	58,228	-17.2%	-3.4%
Fall - Number of Separate Courses	717	699	672	671	656	-8.5%	-2.2%
Fall - Number of Course Sections	3,751	3,549	3,232	3,173	3,164	-15.6%	-0.3%
EMPLOYEES	**FALL 2015**	**FALL 2016**	**FALL 2017**	**FALL 2018**	**FALL 2019**	**YR 5 VS YR 1**	**YR 5 VS YR 4**
Administrators	85	83	86	83	89	4.7%	7.2%
Instructional Faculty	1,452	1,404	1,331	1,324	1,321	-9.0%	-0.2%
Non-Instructional Faculty	86	92	90	84	86	0.0%	2.4%
Professional, Technical, and Support Staff	1,326	1,278	1,309	1,339	1,303	-1.7%	-2.7%
TOTAL	**2,949**	**2,857**	**2,816**	**2,830**	**2,799**	-5.1%	-1.1%

	YR1	YR 2	YR 3	YR 4	YR 5	CHANGE	
WORKFORCE DEVELOPMENT & CONTINUING EDUCATION	**FY15**	**FY16**	**FY17**	**FY18**	**FY19**	**YR 5 VS YR 1**	**YR 5 VS YR 4**
FY Unduplicated Students							
Workforce Development courses	9,079	10,060	10,206	10,946	11,455	26.2%	4.7%
Contract Training courses	3,114	4,004	3,902	5,045	5,099	63.7%	1.1%
Industry-Based Certification courses	4,972	5,432	5,517	5,270	5,531	11.2%	5.0%
Adult Basic Educ., ESOL, Literacy courses	6,545	6,619	7,009	5,942	5,798	-11.4%	-2.4%
All Specifically Grant-Funded programs/courses	na	na	na	6,467		na	na
Apprenticeship Programs	919	906	908	991	1,027	11.8%	3.6%
Allied Health/Health Careers courses	982	961	1,170	1,099	1,072	9.2%	-2.5%

OUTPUT INDICATORS (CREDIT PROGRAMS)	YR1	YR 2	YR 3	YR 4	YR 5	CHANGE	
FALL-TO-FALL NEW STUDENT RETENTION RATES	**FALL 2014**	**FALL 2015**	**FALL 2016**	**FALL 2017**	**FALL 2018**	**YR 5 VS YR 1**	**YR 5 VS YR 4**
All New Students	67.4%	64.7%	65.4%	64.7%	65.6%	-1.8%	0.9%
Developmental Students	68.8%	66.2%	64.6%	63.7%	62.2%	-6.6%	-1.5%
College-Ready Students	65.4%	62.4%	67.1%	66.4%	70.4%	5.0%	4.1%
Pell Grant Recipients	71.5%	67.8%	68.6%	66.7%	67.7%	-3.8%	1.0%
Began as Full-Time	77.3%	75.6%	74.7%	74.8%	74.2%	-3.1%	-0.6%
Began as Part-Time	55.6%	52.8%	54.1%	51.4%	54.8%	-0.8%	3.4%
Asian	77.1%	77.6%	76.4%	74.9%	78.1%	1.0%	3.1%
Black	60.6%	60.8%	62.5%	62.8%	62.7%	2.1%	-0.1%
Hispanic	71.3%	66.8%	67.1%	63.8%	65.4%	-5.9%	1.6%
White	64.6%	59.5%	60.3%	62.1%	62.1%	-2.5%	0.0%
Multi-Race, Other, Unknown	68.0%	56.3%	64.2%	53.6%	60.0%	-8.0%	6.4%

PERFORMANCE MEASURES FOR MONTGOMERY COLLEGE

Office of Instiutional Research and Effectiveness

FOUR-YEAR GRADUATION-TRANSFER RATES	YR1 ENTER FALL 2010	YR 2 ENTER FALL 2011	YR 3 ENTER FALL 2012	YR 4 ENTER FALL 2013	YR 5 ENTER FALL 2014	CHANGE YR 5 VS YR 1	CHANGE YR 5 VS YR 4
All New Students	49.8%	47.5%	45.6%	48.2%	50.2%	0.4%	2.0%
College-Ready	68.5%	68.5%	68.5%	67.7%	69.8%	1.3%	2.1%
Developmental Completers	47.9%	46.7%	44.0%	54.6%	51.8%	3.9%	-2.8%
Developmental Non-Completers	28.0%	29.0%	18.5%	23.3%	21.4%	-6.6%	-1.9%
Pell Grant Recipients	47.6%	44.5%	42.9%	42.1%	44.7%	-2.9%	2.6%
Asian	62.0%	59.9%	55.7%	59.9%	63.3%	1.3%	3.4%
Black	42.4%	49.1%	39.7%	45.3%	46.2%	3.8%	0.9%
Hispanic	44.7%	34.6%	34.2%	38.0%	41.7%	-3.0%	3.7%
White	55.3%	52.8%	56.9%	58.4%	59.3%	4.0%	0.9%

GRADUATION / AWARDS / TRANSFERS	YR 1 FY15	YR 2 FY16	YR 3 FY17	YR 4 FY18	YR 5 FY19	CHANGE YR 5 VS YR 1	CHANGE YR 5 VS YR 4
Fiscal Year Graduates	2,933	2,770	2,733	2,723	2,922	-0.4%	7.3%
Fiscal Year Awards	2,973	2,843	2,833	2,885	3,082	3.7%	6.8%
Associate Degrees	2,658	2,556	2,612	2,576	2,763	4.0%	7.3%
Certificates	284	287	213	303	312	9.9%	3.0%
TRANSFER TO FOUR-YEAR INSTITUTIONS							
MC Graduate	2,005	1,905	2,072	2,015	2,086	*4.0%*	*3.5%*
12+ Credits, but not Graduate	2,643	2,590	2,517	2,299	2,112	*-20.1%*	*-8.1%*

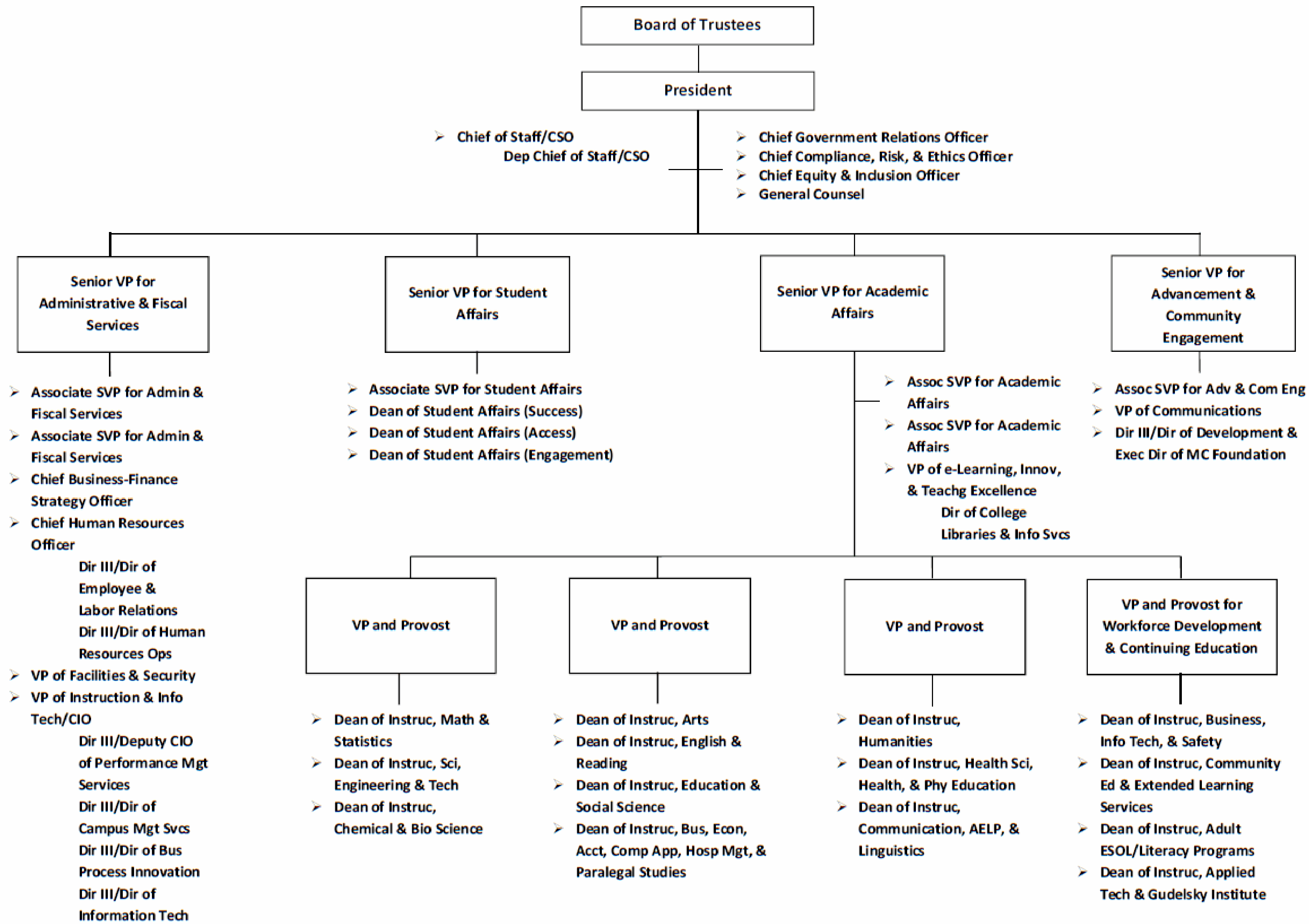
DEVELOPMENTAL METRICS	YR 1 FALL 2010	YR 2 FALL 2011	YR 3 FALL 2012	YR 4 FALL 2013	YR 5 FALL 2014	CHANGE YR 5 VS YR 1	CHANGE YR 5 VS YR 4
New Students Needing Developmental	3,096	3,032	2,922	3,036	2,746	*-11.3%*	*-9.6%*
Asian	287	260	235	226	233	*-18.8%*	*3.1%*
Black	1,022	1,073	1,007	1,024	842	*-17.6%*	*-17.8%*
Hispanic	862	873	896	1,011	996	*15.5%*	*-1.5%*
White	866	768	728	677	602	*-30.5%*	*-11.1%*
Completed Developmental in Four Years	2,046	1,992	1,867	1,548	1,677	*-18.04%*	*8.3%*
New Students Needing Developmental Math	*These data were not generated and will take additional time to obtain*			2,964***	2,665	na	-10.1%
New Students Completing Developmental Math in Year 1				1,064***	1,179	na	10.8%

PERFORMANCE MEASURES FOR MONTGOMERY COLLEGE

Office of Instiutional Research and Effectiveness

OUTPUT INDICATORS - WORKFORCE DEVELOPMENT & CONTINUING EDUCATION	YR 1	YR 2	YR 3	YR 4	YR 5	CHANGE	
COURSE / STUDENT SUCCESS RATES	**FY15**	**FY16**	**FY17**	**FY18**	**FY19**	**YR 5 VS YR 3**	**YR 5 VS YR 4**
Workforce Development Certificate Completers Students	na	3,910	4,045	3,378	2,623	na	-22.4%
Courses	na	6,263	6,019	4,908	3,924	na	-20.0%
Selected Health Career Program Students Obtaining Certification-Percent Successful	79.2%	87.3%	85.7%	92.0%	93.5%	18.1%	1.5%
Percent Selected [Other Programs] Students Obtaining Certification			Data not available				
Number of WD&CE Students Subsequently Enrolled in Credit Courses		4,029	3,919	3,210	3,159	na	-1.6%
Percent Grant-funded Programs/Courses Students that Complete			Data not available				
Percent Apprenticeship Program Completers within 4 Years							
Number of Apprenticeship Program Graduates	135	119	136	159	163	20.7%	2.5%

Montgomery College Organizational Chart



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