



# Fleet Management Services

## APPROVED FY21 BUDGET

\$87,921,419

## FULL TIME EQUIVALENTS

211.10

 DAVID DISE, DIRECTOR

## MISSION STATEMENT




The mission of the Department of General Services Division of Fleet Management Services (DFMS) is to plan for, acquire, maintain, fuel, and dispose of the County's fleet of motor vehicles, buses, heavy equipment, and other vehicular equipment in support of the transportation and service delivery needs of all County departments. The Division maintains its four shop locations and thirteen fuel sites, and operates out of six depots Countywide.

## BUDGET OVERVIEW


The total approved FY21 Operating Budget for the Division of Fleet Management Services is \$87,921,419, an increase of \$3,162,242 or 3.73 percent from the FY20 Approved Budget of \$84,759,177. Personnel Costs comprise 27.56 percent of the budget for 208 full-time position(s) and no part-time position(s), and a total of 211.10 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 72.44 percent of the FY21 budget.

## COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following are emphasized:

-  **Easier Commutes**
-  **A Greener County**
-  **Effective, Sustainable Government**

## INITIATIVES

-  The Division of Fleet Management Services (DFMS) has received the first four electric buses in the County's electric bus program which will go into service in March 2020. DFMS has developed a technical specification. A request for proposals (RFP) is currently in process to procure ten electric buses as part of a Federal Transit Administration (FTA) Bus and Facilities Grant. Buses will operate out of the Brookville Depot in Silver Spring which will eventually include solar canopy grid infrastructure that will make the County's electric bus service truly green. Additional electric buses are scheduled to be purchased and delivered in the late FY21/ early FY22 timeframe.

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## INNOVATIONS AND PRODUCTIVITY IMPROVEMENTS

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- ★ The Brookville Depot Private Public Partnership (P3) Electrification Grid is a large solar array system to be built over the existing parking lot. The array will collect sunlight during the day and transfer the energy collected into batteries for future use. The electric buses will be charged using the collected energy stored in the batteries. Additional energy, not needed for the buses, potentially will be sold back to the power company at a predetermined price. If needed, additional power can be purchased from the power company during peak times. This smart grid technology will be part of the County's sustainability plan.
- ★ The Division of Fleet Management Services developed and proposed a plan to remove the underground fuel storage tanks at the County Council Office Building (COB) and demolish the current fuel station building. This location will then become an electric vehicle charging station lot with multiple chargers.
- ★ The ViriCiti network is an innovative service provided to monitor electric buses and their corresponding charging network. The system is installed on buses and monitors all the sub-systems on buses. This system accesses all information and uses it for mission-critical performance reporting and warranty information. It monitors the electric bus charging stations and will alert Fleet to any issues or irregularities with the charging stations. This service provides the Division of Fleet Management Services with all the corresponding historical data ensuring all warranties on the bus, especially the batteries, will be adhered to for the benefit of the County. This system can be expanded as new buses are added to the fleet.
- ★ Work with Montgomery County Police Department (MCPD) to procure an all-electric car to evaluate its suitability for use in a law enforcement capacity. The pilot program will evaluate the ability to be outfitted with the typical equipment necessary for a police vehicle, suitable space necessary to accommodate a police officer with weapon and other safety equipment, ability to operate in intense emergency response, serviceability, and usability in the field. The program will also allow MCPD to target specific applications in the field for which electric vehicles are most appropriate.
- ★ Develop a Green Fleet Plan that includes fleet optimization efforts such as developing centralized motor pools with a high concentration of electric vehicles and developing a Mobility Services interface for County employees who travel on official business. Mobility Services Software will advise employees on the best mode of transportation, with options including nearby motor pools, public transportation, or ride sharing services like Uber or Lyft. The Mobility Services Software will allow the Division of Fleet Management Services to target and remove under-utilized County vehicles, the cost savings from which will help fund the "greening" of the fleet by offsetting the acquisition costs of electric vehicles.
- ★ The Division of Fleet Management Services is currently working on a pilot with a company to develop software to streamline the accident claim process. Currently, most government accident claim processes are extremely slow due to disconnects between vehicle operators, Fleet Maintenance sections, and Risk Management sections. These delays cause end-users to be without the vehicles necessary to provide services or incur additional costs due to extended vehicle rentals. This software streamlines the claim process by creating a database of drivers and the vehicles that they operate. When a vehicle comes into the shop with accident damage, Risk Management is automatically notified, and they can schedule claims adjusters to begin the process. All information regarding the incident can be logged into the portal which controls a workflow by notifying each stakeholder when they are required to take action. It also tracks the amount of time in each process so any organizational issues that may improve turnaround time can be addressed.

## PROGRAM CONTACTS

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Contact Peggy Lynch of the Division of Fleet Management Services at 240.777.5759 or Gary Nalven of the Office of Management and Budget at 240.777.2779 for more information regarding this department's operating budget.

## PROGRAM PERFORMANCE MEASURES

Performance measures for this department are included below (where applicable), with multi-program measures displayed at the front of this section and program-specific measures shown with the relevant program. The FY20 estimates reflect funding based on the FY20 Approved Budget. The FY21 and FY22 figures are performance targets based on the FY21 Approved Budget and funding for comparable service levels in FY22.

## PROGRAM DESCRIPTIONS

### ☀ Administrative Automotive Services

Administrative Automotive Services maintains and repairs the automotive light fleet for all administrative vehicles including automobiles, vans and light trucks. Maintenance and repair service for the automotive and light truck fleet is provided through contractual services at the Seven Locks maintenance facility. The Division serves the transportation needs of 30 individual County departments and provides maintenance and repair services to several other agencies and governments in the area including fire departments and local municipalities. This program ensures the availability of properly maintained vehicles, without which County residents would be severely impacted.

| Program Performance Measures  | Actual<br>FY18 | Actual<br>FY19 | Estimated<br>FY20 | Target<br>FY21 | Target<br>FY22 |
|---|----------------|----------------|-------------------|----------------|----------------|
| Number of administrative vehicle work orders completed  | 6,714          | 6,002          | 6,448             | 6,388          | 6,279          |
| Fleet Maintenance and Operations: Mean distance between failure: Administrative light equipment (in miles)                                | 11,847         | 13,064         | 13,000            | 15,000         | 17,000         |
| Turnaround Time: Average amount of time equipment is unavailable for operations during each shop visit: Administrative Vehicles (in days) | 0.82           | 0.50           | 0.70              | 0.60           | 0.50           |

| FY21 Approved Changes   | Expenditures     | FTEs        |
|---|------------------|-------------|
| <b>FY20 Approved</b>  | <b>0</b>         | <b>0.00</b> |
| Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs. | 3,107,704        | 2.00        |
| <b>FY21 Approved</b>  | <b>3,107,704</b> | <b>2.00</b> |

### ☀ Business Support Services

Business Support Services prepares and monitors the budget, oversees financial management of the Motor Pool (MP) Internal Service Fund, payment processing, solicitations, requisitions and purchase orders. This program includes the preparation of MP Fund financial statements for the Comprehensive Annual Financial Report (CAFR) including Balance Sheet, Statement of Revenues, Expenses, Changes in Fund Equity, and Statement of Cash Flow. The Division's Parts Team provides tools, equipment and parts for the repair and maintenance of the Fleet via an end-to-end process flow including trained supervisors and technicians, stockroom policies and procedures, safety regulations, contracts, and a computerized inventory system that drives receiving, stocking, issuing, forecasting, reporting and accountability. This program achieved significant improvements in inventory parts handling, implemented material handling upgrades for more efficient parts storage and processing, and implemented automated tool boxes and computerized locker systems to maximize tool availability for repairs.

| Program Performance Measures                            | Actual FY18 | Actual FY19  | Estimated FY20 | Target FY21  | Target FY22  |
|---|-------------|--------------|----------------|--------------|--------------|
| Amount spent on parts (in dollars)                      | \$9,619,108 | \$10,514,997 | \$11,124,990   | \$10,732,289 | \$11,114,481 |
| Fiscal inventory parts turn rate                        | 2.07        | 2.00         | 2.00           | 2.10         | 2.20         |
| Percent of workorders completed without delay for parts | 88.0%       | 83.0%        | 85.0%          | 87.0%        | 87.0%        |

| FY21 Approved Changes   | Expenditures      | FTEs         |
|---|-------------------|--------------|
| <b>FY20 Approved</b>  | <b>14,888,283</b> | <b>36.00</b> |
| Enhance: Additional Tools and Safety Equipment to Support Transit and Heavy Fleet Maintenance   | 450,000           | 0.00         |
| Increase Cost: Align Holiday Pay to Actuals   | 81,516            | 0.00         |
| Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs. | (146,447)         | (1.00)       |
| <b>FY21 Approved</b>  | <b>15,273,352</b> | <b>35.00</b> |

## Heavy Equipment Services

Heavy Equipment Services (HES) maintains and repairs heavy equipment, including heavy dump trucks, straight trucks, construction equipment, snow plows, leafers, mowers, backhoes, hydraulic excavators, and other specialized pieces of equipment. HES provides maintenance support for Police, FRS, and Sheriff vehicles, as well as other County vehicles that provide support services to constituents, without which County services to residents would be severely impacted. HES is a 24/7 operation that includes maintenance on the County's plow trucks before, during, and after snow storms to maximize fleet availability and ensure safe travel routes for emergency vehicles and County residents. This program provides direct vehicle maintenance support at the Gaithersburg, Poolesville, Damascus, Bethesda, Colesville and Silver Spring depots.

| Program Performance Measures  | Actual FY18 | Actual FY19 | Estimated FY20 | Target FY21 | Target FY22 |
|---|-------------|-------------|----------------|-------------|-------------|
| Number of heavy equipment work orders completed   | 4,942       | 5,011       | 4,944          | 4,966       | 4,974       |
| Fleet Maintenance and Operations: Mean distance between failure: Heavy equipment (in miles)                                       | 13,778      | 13,175      | 13,477         | 15,500      | 17,500      |
| Heavy equipment fleet availability  | 89%         | 92%         | 91%            | 92%         | 93%         |
| Turnaround Time: Average amount of time equipment is unavailable for operations during each shop visit: Heavy Equipment (in days) | 1.7         | 1.7         | 2.2            | 1.7         | 1.5         |

| FY21 Approved Changes   | Expenditures      | FTEs         |
|---|-------------------|--------------|
| <b>FY20 Approved</b>  | <b>14,139,642</b> | <b>39.00</b> |
| Increase Cost: Replace Aging Vehicle Lifts in all Shops   | 826,576           | 0.00         |
| Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs. | (8,884,696)       | (3.50)       |
| <b>FY21 Approved</b>  | <b>6,081,522</b>  | <b>35.50</b> |

## Operational Management

Operational Management provides policy development and planning services and operational, personnel, and management oversight and support for Division activities. The focus is to become the benchmarked leader of innovative fleet operations, maintenance excellence, and exceptional teamwork by leveraging technology to maximize operational efficiencies, fleet accountability and customer service. Performance Metrics illustrate trends, the results of work efforts, and the effects of policies. The Division's Green Fleet strategy combines sound management, fleet rightsizing, alternative fuels, and innovative technologies to

reduce fuel consumption and facilitate the acquisition of environmentally compliant vehicles, including flex-fuel, hybrid, electric, CNG and clean diesel.

| Program Performance Measures  | Actual FY18 | Actual FY19 | Estimated FY20 | Target FY21 | Target FY22 |
|---|-------------|-------------|----------------|-------------|-------------|
| Number of fleet work orders completed   | 45,902      | 44,998      | 45,415         | 45,438      | 45,284      |
| Fleet Maintenance and Operations: Internal customer survey satisfaction rating (scale of 1-4) | 3.0         | 3.0         | 3.0            | 3.1         | 3.2         |
| Clean Air Commitment - Gallons of alternative fuels used <sup>1</sup>                         | 1,479,278   | 1,538,449   | 1,505,672      | 1,507,800   | 1,479,000   |
| Clean Air Commitment - Gallons of diesel/unleaded used  | 4,942,973   | 5,184,375   | 5,034,453      | 5,053,934   | 4,943,000   |

<sup>1</sup> The measurement for gallons of alternative fuels used is in Gasoline Gallon Equivalents.

| FY21 Approved Changes   | Expenditures      | FTEs         |
|---|-------------------|--------------|
| <b>FY20 Approved</b>  | <b>35,206,820</b> | <b>18.10</b> |
| Increase Cost: Additional Funding for Contracted Support Services   | 379,247           | 0.00         |
| Enhance: Electric Vehicle Charging Station Equipment and Service  | 65,520            | 0.00         |
| Increase Cost: Print and Mail Charges   | 37,475            | 0.00         |
| Re-align: EZ Pass/Toll Payments for County Vehicles   | 8,900             | 0.00         |
| Decrease Cost: Retiree Health Insurance Pre-Funding   | (3,290)           | 0.00         |
| Decrease Cost: One-time Increase for Specialized Training in FY20   | (536,814)         | 0.00         |
| Decrease Cost: Fuel Expenditures  | (1,760,119)       | 0.00         |
| Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs. | 1,765,747         | 0.00         |
| <b>FY21 Approved</b>  | <b>35,163,486</b> | <b>18.10</b> |

## Public Safety Automotive Services

Public Safety Automotive Services maintains and repairs the automotive light fleet for Police, FRS, Sheriff and Corrections vehicles including automobiles, vans and light trucks. Maintenance and repair service for this component of the fleet is provided through contractual services at the Seven Locks maintenance facility. This program ensures the availability of properly maintained Public Safety vehicles, without which protective services to residents, neighborhoods and the community would be severely impacted.

| Program Performance Measures  | Actual FY18 | Actual FY19 | Estimated FY20 | Target FY21 | Target FY22 |
|---|-------------|-------------|----------------|-------------|-------------|
| Number of public safety vehicle work orders completed   | 18,923      | 18,467      | 18,531         | 18,640      | 18,546      |
| Fleet Maintenance and Operations: Mean distance between failure: Public Safety light equipment (in miles)                                       | 24,893      | 26,600      | 26,327         | 26,464      | 26,600      |
| Percent of customers satisfied with police vehicle maintenance  | 96.0%       | 97.5%       | 98.0%          | 98.0%       | 98.0%       |
| Police vehicle fleet availability   | 96%         | 98%         | 97%            | 97%         | 98%         |
| Turnaround Time: Average amount of time equipment is unavailable for operations during each shop visit: Public Safety light equipment (in days) | 2.3         | 0.9         | 1.8            | 1.5         | 1.3         |

| FY21 Approved Changes   | Expenditures     | FTEs        |
|---|------------------|-------------|
| <b>FY20 Approved</b>  | <b>0</b>         | <b>0.00</b> |
| Increase Cost: Light Fleet Maintenance Contract - Align Budget to Actuals   | 568,645          | 0.00        |
| Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs. | 5,969,848        | 2.50        |
| <b>FY21 Approved</b>  | <b>6,538,493</b> | <b>2.50</b> |

## Transit Equipment Services

Transit Equipment Services (TES) provides scheduled and non-scheduled maintenance and repair of the Ride-On Bus fleet at three locations: Brookville Maintenance Facility (BMF), Equipment Maintenance and Transit Operation Center (EMTOC), and Small Transit Shop (STS). This program supports FLASH, the new bus-based rapid transit system with features that improve reliability and capacity; FLEX, the new on-demand transit service that helps residents get around in defined Rockville and Glenmont/Wheaton zones; and the acquisition and maintenance of electric buses. TES implemented a preventive maintenance contractor-based business model which supplemented operations and increased capacity to meet federally mandated requirements. The Transit technician on-boarding and training program contributed to improved equipment availability and injury reduction.

| Program Performance Measures  | Actual<br>FY18 | Actual<br>FY19 | Estimated<br>FY20 | Target<br>FY21 | Target<br>FY22 |
|---|----------------|----------------|-------------------|----------------|----------------|
| Number of transit work orders completed   | 15,323         | 15,518         | 15,492            | 15,444         | 15,485         |
| Percent of transit preventive maintenance completed within 6,000 miles of previous PM   | 88%            | 97%            | 93%               | 94%            | 95%            |
| Fleet Maintenance and Operations: Mean distance between failure: Transit equipment (in miles) <sup>1</sup>                          | 14,762         | 13,007         | 13,000            | 14,000         | 15,000         |
| Average days out of service per bus for parts   | 2.09           | 3.32           | 3.00              | 2.00           | 2.00           |
| Turnaround Time: Average amount of time equipment is unavailable for operations during each shop visit: Transit equipment (in days) | 1.6            | 1.5            | 1.6               | 1.5            | 1.2            |

<sup>1</sup> The Federal Transit Administration requirement is 12,000 miles.

| FY21 Approved Changes   | Expenditures      | FTEs          |
|---|-------------------|---------------|
| <b>FY20 Approved</b>  | <b>20,524,432</b> | <b>118.00</b> |
| Enhance: Replace Hybrid Batteries, Engines, and/or Transmissions to Ensure Reliable Transit Service   | 3,500,000         | 0.00          |
| Enhance: Add Parts Inventory for New Buses  | 330,000           | 0.00          |
| Increase Cost: Tools and Equipment to Support Bus Maintenance at Brookville Maintenance Facility  | 252,000           | 0.00          |
| Enhance: Contract Increase for Bus Service Lane to Accommodate New FLASH and FLEX Buses   | 146,052           | 0.00          |
| Enhance: Battery Monitoring Equipment for New Electric Buses  | 100,000           | 0.00          |
| Decrease Cost: One-time Increase in FY20 to Support Maintenance of FLASH Buses  | (973,264)         | 0.00          |
| Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs. | (2,122,358)       | 0.00          |
| <b>FY21 Approved</b>  | <b>21,756,862</b> | <b>118.00</b> |

## BUDGET SUMMARY

|   | Actual<br>FY19    | Budget<br>FY20    | Estimate<br>FY20  | Approved<br>FY21  | %Chg<br>Bud/App |
|---|-------------------|-------------------|-------------------|-------------------|-----------------|
| <b>MOTOR POOL INTERNAL SERVICE FUND</b>                 |                   |                   |                   |                   |                 |
| <b>EXPENDITURES</b>                                     |                   |                   |                   |                   |                 |
| Salaries and Wages                                      | 16,735,416        | 18,405,281        | 17,662,888        | 18,564,767        | 0.9 %           |
| Employee Benefits                                       | 5,187,971         | 5,675,053         | 5,552,222         | 5,669,056         | -0.1 %          |
| <b>Motor Pool Internal Service Fund Personnel Costs</b> | <b>21,923,387</b> | <b>24,080,334</b> | <b>23,215,110</b> | <b>24,233,823</b> | <b>0.6 %</b>    |
| Operating Expenses                                      | 47,247,301        | 50,588,492        | 47,394,439        | 53,043,933        | 4.9 %           |
| Capital Outlay  | 6,295,610         | 10,027,891        | 10,027,891        | 10,581,203        | 5.5 %           |
| Debt Service Other                                      | 0                 | 62,460            | 62,460            | 62,460            | —               |

## BUDGET SUMMARY

|  | Actual<br>FY19    | Budget<br>FY20    | Estimate<br>FY20  | Approved<br>FY21  | %Chg<br>Bud/App |
|--|-------------------|-------------------|-------------------|-------------------|-----------------|
| <b>Motor Pool Internal Service Fund Expenditures</b> | <b>75,466,298</b> | <b>84,759,177</b> | <b>80,699,900</b> | <b>87,921,419</b> | <b>3.7 %</b>    |
| PERSONNEL  |                   |                   |                   |                   |                 |
| Full-Time  | 202               | 208               | 208               | 208               | —               |
| Part-Time  | 0                 | 0                 | 0                 | 0                 | —               |
| FTEs   | 206.10            | 211.10            | 211.10            | 211.10            | —               |
| REVENUES   |                   |                   |                   |                   |                 |
| Insurance Recoveries                                 | 2,030,930         | 1,787,425         | 1,273,838         | 1,786,236         | -0.1 %          |
| Investment Income                                    | 332,645           | 157,780           | 209,950           | 210,410           | 33.4 %          |
| Miscellaneous Revenues                               | 1,191,629         | 203,000           | 232,940           | 203,000           | —               |
| Motor Pool Charges/Fees                              | 75,609,113        | 77,032,289        | 73,903,589        | 84,298,240        | 9.4 %           |
| Other Intergovernmental                              | 0                 | 0                 | 45,000            | 0                 | —               |
| <b>Motor Pool Internal Service Fund Revenues</b>     | <b>79,164,317</b> | <b>79,180,494</b> | <b>75,665,317</b> | <b>86,497,886</b> | <b>9.2 %</b>    |

### FY21 APPROVED CHANGES

|  | Expenditures                       | FTEs                     |
|--|------------------------------------|--------------------------|
| <b>MOTOR POOL INTERNAL SERVICE FUND</b>  |                                    |                          |
|  | <b>FY20 ORIGINAL APPROPRIATION</b> | <b>84,759,177 211.10</b> |
| <b><u>Changes (with service impacts)</u></b>   |                                    |                          |
| Enhance: Replace Hybrid Batteries, Engines, and/or Transmissions to Ensure Reliable Transit Service [Transit Equipment Services] | 3,500,000                          | 0.00                     |
| Enhance: Additional Tools and Safety Equipment to Support Transit and Heavy Fleet Maintenance [Business Support Services]        | 450,000                            | 0.00                     |
| Enhance: Add Parts Inventory for New Buses [Transit Equipment Services]  | 330,000                            | 0.00                     |
| Enhance: Contract Increase for Bus Service Lane to Accommodate New FLASH and FLEX Buses [Transit Equipment Services]             | 146,052                            | 0.00                     |
| Enhance: Battery Monitoring Equipment for New Electric Buses [Transit Equipment Services]  | 100,000                            | 0.00                     |
| Enhance: Electric Vehicle Charging Station Equipment and Service [Operational Management ]                                       | 65,520                             | 0.00                     |
| <b><u>Other Adjustments (with no service impacts)</u></b>  |                                    |                          |
| Increase Cost: Replace Aging Vehicle Lifts in all Shops [Heavy Equipment Services]   | 826,576                            | 0.00                     |
| Increase Cost: Light Fleet Maintenance Contract - Align Budget to Actuals [Public Safety Automotive Services]                    | 568,645                            | 0.00                     |
| Increase Cost: FY21 Compensation Adjustment  | 550,036                            | 0.00                     |
| Increase Cost: Additional Funding for Contracted Support Services [Operational Management ]                                      | 379,247                            | 0.00                     |
| Increase Cost: Annualization of FY20 Compensation Increases  | 267,877                            | 0.00                     |
| Increase Cost: Tools and Equipment to Support Bus Maintenance at Brookville Maintenance Facility [Transit Equipment Services]    | 252,000                            | 0.00                     |
| Increase Cost: Motor Pool Adjustment   | 99,001                             | 0.00                     |
| Increase Cost: Align Holiday Pay to Actuals [Business Support Services]  | 81,516                             | 0.00                     |
| Increase Cost: Print and Mail Charges [Operational Management ]  | 37,475                             | 0.00                     |

## FY21 APPROVED CHANGES

|   | Expenditures      | FTEs          |
|---|-------------------|---------------|
| Increase Cost: Risk Management Adjustment   | 25,121            | 0.00          |
| Increase Cost: MLS Pay for Performance (Increase to Base Pay)   | 9,911             | 0.00          |
| Re-align: EZ Pass/Toll Payments for County Vehicles [Operational Management ]                               | 8,900             | 0.00          |
| Increase Cost: Print and Mail Adjustment  | 6,923             | 0.00          |
| Decrease Cost: Retiree Health Insurance Pre-Funding [Operational Management ]                               | (3,290)           | 0.00          |
| Decrease Cost: Retirement Adjustment  | (155,100)         | 0.00          |
| Decrease Cost: OPEB Adjustment  | (513,220)         | 0.00          |
| Decrease Cost: One-time Increase for Specialized Training in FY20 [Operational Management ]                 | (536,814)         | 0.00          |
| Decrease Cost: Council Compensation Adjustment  | (600,751)         | 0.00          |
| Decrease Cost: One-time Increase in FY20 to Support Maintenance of FLASH Buses [Transit Equipment Services] | (973,264)         | 0.00          |
| Decrease Cost: Fuel Expenditures [Operational Management ]  | (1,760,119)       | 0.00          |
| <b>FY21 APPROVED</b>  | <b>87,921,419</b> | <b>211.10</b> |

## PROGRAM SUMMARY

| Program Name                       | FY20 APPR<br>Expenditures | FY20 APPR<br>FTEs | FY21 APPR<br>Expenditures | FY21 APPR<br>FTEs |
|------------------------------------|---------------------------|-------------------|---------------------------|-------------------|
| Administrative Automotive Services | 0                         | 0.00              | 3,107,704                 | 2.00              |
| Business Support Services          | 14,888,283                | 36.00             | 15,273,352                | 35.00             |
| Heavy Equipment Services           | 14,139,642                | 39.00             | 6,081,522                 | 35.50             |
| Operational Management             | 35,206,820                | 18.10             | 35,163,486                | 18.10             |
| Public Safety Automotive Services  | 0                         | 0.00              | 6,538,493                 | 2.50              |
| Transit Equipment Services         | 20,524,432                | 118.00            | 21,756,862                | 118.00            |
| <b>Total</b>                       | <b>84,759,177</b>         | <b>211.10</b>     | <b>87,921,419</b>         | <b>211.10</b>     |

## FUNDING PARAMETER ITEMS

CC APPROVED (\$000S)

| Title  | FY21          | FY22           | FY23           | FY24           | FY25           | FY26           |
|--|---------------|----------------|----------------|----------------|----------------|----------------|
| <b>MOTOR POOL INTERNAL SERVICE FUND</b>  |               |                |                |                |                |                |
| <b>EXPENDITURES</b>  |               |                |                |                |                |                |
| <b>FY21 Approved</b>   | <b>87,921</b> | <b>87,921</b>  | <b>87,921</b>  | <b>87,921</b>  | <b>87,921</b>  | <b>87,921</b>  |
| No inflation or compensation change is included in outyear projections.                          |               |                |                |                |                |                |
| <b>Elimination of One-Time Items Approved in FY21</b>  | <b>0</b>      | <b>(4,649)</b> | <b>(4,649)</b> | <b>(4,649)</b> | <b>(4,649)</b> | <b>(4,649)</b> |
| Items recommended for one-time funding in FY21 will be eliminated from the base in the outyears. |               |                |                |                |                |                |
| <b>Retiree Health Insurance Pre-funding</b>  | <b>0</b>      | <b>(34)</b>    | <b>(78)</b>    | <b>(77)</b>    | <b>(82)</b>    | <b>(17)</b>    |
| <b>Shop Lift Replacements</b>  | <b>0</b>      | <b>0</b>       | <b>(827)</b>   | <b>(827)</b>   | <b>(827)</b>   | <b>(827)</b>   |
| Replacement of all shop lifts is funded across FY21 and FY22.                                    |               |                |                |                |                |                |



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## FUNDING PARAMETER ITEMS

CC APPROVED (\$000S)

| Title                        | FY21          | FY22          | FY23          | FY24          | FY25          | FY26          |
|------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|
| <b>Subtotal Expenditures</b> | <b>87,921</b> | <b>83,238</b> | <b>82,367</b> | <b>82,368</b> | <b>82,363</b> | <b>82,428</b> |

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