



# Recycling and Resource Management

**APPROVED FY23 BUDGET**

**\$142,637,895**

**FULL TIME EQUIVALENTS**

**113.61**

 **ADRIANA HOCHBERG, ACTING DIRECTOR**

## MISSION STATEMENT

The mission of the Department of Environmental Protection (DEP) is to enhance the quality of life in our community by protecting and improving Montgomery County's air, water, and land in a sustainable way while fostering smart growth, a thriving economy, and healthy communities.

## BUDGET OVERVIEW

The total approved FY23 Operating Budget for the Recycling and Resource Management is \$142,637,895, an increase of \$7,368,372 or 5.45 percent from the FY22 Approved Budget of \$135,269,523. Personnel Costs comprise 9.39 percent of the budget for 77 full-time position(s) and one part-time position(s), and a total of 113.61 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 90.61 percent of the FY23 budget.



In addition, this department's Capital Improvements Program (CIP) requires current revenue funding.

## COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following are emphasized:

-  **A Greener County**
-  **Effective, Sustainable Government**

## INITIATIVES

-  Implement a Save-as-You-Throw pilot program to gauge the feasibility of the program in Montgomery County. If successful, it could greatly increase the material sent for recycling rather than refuse disposal.
-  Expand the commercial food scraps recycling program and recruit additional large-scale commercial generators of food scraps, and expand the single-family residential food scraps collection pilot started in FY22 to include an additional 1,700 homes in FY23 added to the initial 1,700 homes already participating in the curbside pilot.

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- ★ Improve the processing efficiency at the composting facility using software that maximizes compost process efficiency. A new Load Scan system increases the availability of Leafgro by creating accurate load measurement for bulk shipments of Leafgro. Leafgro is compost sold by the County from yard trim collected from single family homes throughout the County.

## INNOVATIONS AND PRODUCTIVITY IMPROVEMENTS

- ★ The Collection Section of Recycling and Resource Management (RRM) reconfigured collection routes in Service Areas 10, 11, 12, and 13 to re-balance routes that had become unbalanced due to new residential construction in these areas and necessitated longer work hours and increased driving to service them.
- ★ Due to the continuing effects of COVID-19, many education, training, and outreach events were conducted either virtually or online. This has resulted in some cost savings because in-person education and training events were not held at various meeting venues.
- ★ The contractors and the County staff overseeing operations at the Transfer Station continue to increase safety and compliance at the facility. Due diligence by County staff to inspect trash loads for recyclable materials has raised awareness and compliance with Chapter 48, forbidding recyclable material from being disposed of as trash, and helps increase recycling rates.

## PROGRAM CONTACTS

Contact Vicky Wan of the Recycling and Resource Management at 240.777.7722 or Richard H. Harris of the Office of Management and Budget at 240.777.2795 for more information regarding this department's operating budget.

## PROGRAM PERFORMANCE MEASURES

Performance measures for this department are included below (where applicable), with multi-program measures displayed at the front of this section and program-specific measures shown with the relevant program. The FY22 estimates reflect funding based on the FY22 Approved Budget. The FY23 and FY24 figures are performance targets based on the FY23 Approved Budget and funding for comparable service levels in FY24.

## PROGRAM DESCRIPTIONS

### ★ Administration and Support

Administration and Support provides support to the Department of Environmental Protection Recycling and Resource Management Division's operations, programs, and mission, and overall financial management and policy direction. The work of the program includes the following focus areas:

- Maintain the solid waste enterprise funds in a financially prudent manner and maintain structural stability given the responsibilities and risks associated with the operations of an integrated solid waste management system.
- Develop and evaluate CIP and operating budgets in a strategic and economically responsible manner.
- Perform detailed financial analysis during the annual rate calculation process for a more equitable rate structure, structural stability, budget flexibility, and financial risk mitigation.
- Review and develop policies and procedures that strengthen internal controls.

- Collaborate with organization stakeholders using metrics that assess the strategic health of the business, the alignment of programs with the business strategy, and the balance of the program relative to business needs.
- Use quantitative and financial models and forecasting tools to analyze the fiscal impact of proposed changes to solid waste management activities.
- Assist with execution of procurement actions on a timely basis and at the best possible value.
- Facilitate funding for the maintenance of computer/automation equipment, and related technologies in a cost effective and efficient manner.

The Department of Housing and Community Affairs provides staff to respond to resident complaints dealing with: storage and removal of solid waste; illegal solid waste dumping activities in the County; storage of unregistered vehicles on private property throughout the County; storage of inoperable vehicles on private property; improper screening of dumpsters, particularly those in shopping areas; and control and regulation of weeds throughout the County.

"Clean or Lien" provides for the removal of dangerous or unsightly trash, perimeter grass, and weeds on properties which the owners have failed to maintain as required.

Department of Environmental Protection staff in Energy and Environment Compliance Division provide surface and subsurface environmental compliance monitoring at all County solid waste facilities, and review reports of air monitoring of the Resource Recovery Facility (RRF).

FY23 Approved Changes	Expenditures	FTEs
<b>FY22 Approved</b>	<b>6,761,152</b>	<b>39.16</b>
Increase Cost: Debt Service - Disposal Fund	1,629,474	0.00
Increase Cost: Automation - Disposal	110,157	0.00
Increase Cost: Reallocation of Positions Based on Actual Work Activities - Disposal Fund	33,837	0.35
Increase Cost: Reallocation of Positions Based on Actual Work Activities - Collection Fund	30,986	0.30
Increase Cost: Increased Staffing Cost	2,221	0.00
Decrease Cost: Miscellaneous Charges - Disposal	(159)	0.00
Decrease Cost: Miscellaneous Charges - Collection	(1,313)	0.00
Decrease Cost: Administration - Disposal	(52,390)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	1,154,559	1.00
<b>FY23 Approved</b>	<b>9,668,524</b>	<b>40.81</b>

## Disposal

This program provides for the operation of the Montgomery County Resource Recovery Facility (RRF). The RRF serves as the primary disposal facility for non-recycled waste generated in the County. Renewable energy in the form of electricity is generated and sold into the competitive energy market. This program also includes costs for related operations at the Transfer Station and for the transportation of waste from the Transfer Station to the RRF. Also, it provides for the operation of the receiving, processing, and shipping facility for municipal solid waste generated within the County.

In addition, the program provides for the rail shipment of ash residue from the RRF to Fulton Rail Yard near Richmond, Virginia, where it is unloaded and transported by truck to the Old Dominion Landfill, a contracted landfill where the ash is processed for

further metals removal and recycling. Ash is beneficially reused as alternate daily cover and road base within the lined areas of the Old Dominion Landfill. This program also provides for the shipment of non-processible waste, such as construction material and, if necessary, bypass waste, from the Transfer Station to either recycling facilities, rubble landfills, or other contracted landfills. It provides for the operation of a satellite drop-off site at the Poolesville Highway Services Depot and funds the proper disposal of household hazardous waste such as flammable products, insecticides, mercury, and reactive and corrosive chemicals. The materials are handled through the County's hazardous waste contractor and permitted hazardous waste management facilities.

The program maintains the closed Oaks Landfill in an environmentally sound and cost-effective manner in accordance with applicable State and Federal regulations. Mandated duties under this program include managing landfill gas through collection, flaring, and gas-to-energy systems, and maintaining leachate storage and pre-treatment facilities. This program also provides for the acceptance and treatment of waste generated by the cleanout of stormwater oil/grit separators. Finally, the program maintains the closed Gude Landfill, including monitoring of air and water quality around the landfill. In addition, planning for remediation mandated by the Maryland Department of the Environment to minimize potentially adverse environmental impacts and the design of post-completion uses for the site that serve the community are part of this program.

Program Performance Measures	Actual FY20	Actual FY21	Estimated FY22	Target FY23	Target FY24
Number of tons of Municipal Solid Waste accepted at the Transfer Station: Residential, single family, and townhouse communities	221,564	208,462	215,881	218,039	220,220
Number of tons of County-wide yard trim and leaves collected	207,080	175,821	187,845	189,723	191,621
Number of tons of County-wide Commingled Recycling collected	28,190	40,136	34,100	34,441	34,786
Number of tons of County-wide Mixed Paper collected	114,538	98,788	110,408	111,512	112,627
Number of tons of County-wide Food Waste collected	7,543	3,269	4,200	8,400	14,200
Number of tons of County-wide Household Hazardous Waste collected	2,146	3,083	3,015	3,045	3,075

FY23 Approved Changes	Expenditures	FTEs
<b>FY22 Approved</b>	<b>65,626,411</b>	<b>21.15</b>
Increase Cost: Transfer Station Power Infrastructure	1,700,000	0.00
Increase Cost: Oaks Landfill Capital Equipment and Monitoring	1,596,650	0.00
Increase Cost: Out-of-County Haul During Recycling Center Upgrade	326,303	0.00
Add: Beantown Dump Remediation	250,000	0.00
Increase Cost: Household Hazardous Waste Operations and Capital Equipment	89,930	0.00
Add: Mid-year Part-time to Full-time Upgrade for Code Enforcement Inspector Position	71,582	0.50
Increase Cost: Site 2 Maintenance	50,057	0.00
Increase Cost: Eight Percent Inflationary Increase to Non-Profit Service Provider Contracts	13,193	0.00
Decrease Cost: Various Smaller Changes	(4,705)	0.00
Decrease Cost: Staff turnover	(45,722)	0.00
Decrease Cost: Transfer Station Maintenance and Capital Equipment	(169,968)	0.00
Decrease Cost: Resource Recovery Facility Operations	(5,587,287)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(608,569)	0.00
<b>FY23 Approved</b>	<b>63,307,875</b>	<b>21.65</b>

## Materials and Collection

This program provides for collection of refuse from single family residences in the southern parts of the County (Subdistrict A)

and the funds to secure, administer, monitor, and enforce contracts with private collectors for collection of residential recyclables for the entire County. It also responds to the residents' service needs.

In addition, the program enforces the County's recycling regulations as they apply to single-family residences and other waste generators, and the enforcement of requirements of Chapter 48 of the County Code. It also supports solid waste program goals and ensures the success of recycling initiatives and progress to achieve the County's recycling goal. Also, the program provides for mandatory recycling and waste reduction for multi-family properties, for all businesses, and for broadly educating everyone living, visiting, and working in the County. Program efforts include technical support, assistance, education, outreach, and training.

It provides for the separation, processing, and marketing of recyclable materials at the Materials Recovery Facility (MRF, aka the Recycling Center). The MRF receives recyclable material collected under the County curbside collection program from all single-family residences as well as some materials from municipalities, multi-family properties, and non-residential properties that have established recycling programs. The materials are then sorted, baled, and shipped to markets for recycling. The program also provides for the processing, baling, and shipping of the County's residential and some non-residential mixed paper and corrugated paper (cardboard) as well.

The processing, transporting, composting, and marketing of yard trim received by the County is also included in this program, including leaves received from the County's Leaf Vacuuming Program. Processing includes grinding brush to produce mulch at the Transfer Station and composting of all leaves and grass, sold wholesale as LeafGro in bulk and bagged forms.

The program promotes recycling of food scraps as part of the County's overall effort to increase recycling and to reduce the amount of food waste within the County. The program includes initiatives to recycle food scraps and other acceptable organic materials generated by the single-family residential, multi-family residential, and commercial sectors, through composting and/or other technologies.

<b>Program Performance Measures</b>	<b>Actual FY20</b>	<b>Actual FY21</b>	<b>Estimated FY22</b>	<b>Target FY23</b>	<b>Target FY24</b>
Number of tons of Municipal Solid Waste accepted at the Transfer Station: Commercial and multi-family buildings	203,294	202,671	210,201	212,303	214,426
Number of business site visits to provide guidance and recycling support	2,622	413	1,100	5,000	10,000
Number of Multi-Family Building site visits to provide guidance and recycling support	1,460	461	1,300	1,700	2,500
Recycling Reports compliance rate for businesses: % of businesses required to submit a report and plan that have done so	100%	100%	100%	100%	100%
Recycling Reports compliance rate for multi-family buildings: % of buildings required to submit a report and plan that have done so	100%	100%	100%	100%	100%
Average number of refuse collections missed per week, not picked up within 24 hours	8.0	9.0	10.0	10.0	10.0
Average number of recycling collections missed per week, not picked up within 24 hours	13.0	51.0	20.0	15.0	15.0

<b>FY23 Approved Changes</b>	<b>Expenditures</b>	<b>FTEs</b>
<b>FY22 Approved</b>	<b>62,881,960</b>	<b>51.75</b>
Increase Cost: Recycling Programs	7,614,382	0.00
Add: Save-as-you-Throw Pilot	416,910	0.00
Increase Cost: Collection Contract Adjustments	380,952	0.00
Increase Cost: Reallocation of Positions Based on Actual Work Activities - Disposal Fund	39,504	0.40
Increase Cost: Increased Staffing Cost	19,068	0.00
Increase Cost: Recycling Outreach and Education	6,517	0.00
Increase Cost: Other various smaller items	4,139	0.00

FY23 Approved Changes	Expenditures	FTEs
Decrease Cost: Savings due to turnover	(14,109)	0.00
Decrease Cost: Food Waste	(198,193)	0.00
Decrease Cost: Recycling Center Operations and Capital Equipment	(458,324)	0.00
Decrease Cost: Compost Facility - Capital Equipment	(899,839)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(131,471)	(1.00)
<b>FY23 Approved</b>	<b>69,661,496</b>	<b>51.15</b>

## BUDGET SUMMARY

	Actual FY21	Budget FY22	Estimate FY22	Approved FY23	%Chg Bud/App
<b>SOLID WASTE DISPOSAL</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	9,128,570	8,783,570	8,393,948	9,104,945	3.7 %
Employee Benefits	2,386,857	2,611,188	2,500,810	2,601,275	-0.4 %
<b>Solid Waste Disposal Personnel Costs</b>	<b>11,515,427</b>	<b>11,394,758</b>	<b>10,894,758</b>	<b>11,706,220</b>	<b>2.7 %</b>
Operating Expenses	114,524,981	110,956,615	109,786,615	115,721,813	4.3 %
Capital Outlay	1,953,916	2,291,444	2,291,444	2,315,605	1.1 %
Debt Service Other	0	0	0	1,629,474	—
<b>Solid Waste Disposal Expenditures</b>	<b>127,994,324</b>	<b>124,642,817</b>	<b>122,972,817</b>	<b>131,373,112</b>	<b>5.4 %</b>
<b>PERSONNEL</b>					
Full-Time	79	79	79	73	-7.6 %
Part-Time	2	2	2	1	-50.0 %
FTEs	99.78	100.28	100.28	101.53	1.3 %
<b>REVENUES</b>					
Investment Income	112,092	1,229,230	99,290	592,670	-51.8 %
Miscellaneous Revenues	1,464,812	221,778	1,841,584	55,000	-75.2 %
Other Charges/Fees	219,999	224,466	209,242	209,242	-6.8 %
Other Fines/Forfeitures	21,550	43,440	30,090	30,090	-30.7 %
Other Licenses/Permits	10,597	9,435	10,111	10,111	7.2 %
Property Rentals	10,198	16,558	10,198	10,198	-38.4 %
Sale of Recycled Materials	5,143,886	4,412,404	5,477,987	4,961,166	12.4 %
Solid Waste Disposal Fees/Operating Revenues	37,075,106	29,363,397	41,318,240	30,497,324	3.9 %
Systems Benefit Charge	60,113,506	77,985,100	67,381,319	89,053,430	14.2 %
<b>Solid Waste Disposal Revenues</b>	<b>104,171,746</b>	<b>113,505,808</b>	<b>116,378,061</b>	<b>125,419,231</b>	<b>10.5 %</b>

## SOLID WASTE COLLECTION

<b>EXPENDITURES</b>					
Salaries and Wages	1,256,619	1,246,684	1,230,690	1,329,210	6.6 %
Employee Benefits	240,300	361,678	357,672	358,168	-1.0 %
<b>Solid Waste Collection Personnel Costs</b>	<b>1,496,919</b>	<b>1,608,362</b>	<b>1,588,362</b>	<b>1,687,378</b>	<b>4.9 %</b>

## BUDGET SUMMARY

	Actual FY21	Budget FY22	Estimate FY22	Approved FY23	%Chg Bud/App
Operating Expenses	8,374,029	9,018,344	8,668,344	9,577,405	6.2 %
<b>Solid Waste Collection Expenditures</b>	<b>9,870,948</b>	<b>10,626,706</b>	<b>10,256,706</b>	<b>11,264,783</b>	<b>6.0 %</b>
PERSONNEL					
Full-Time	4	4	4	4	—
Part-Time	0	0	0	0	—
FTEs	11.78	11.78	11.78	12.08	2.6 %
REVENUES					
Investment Income	4,682	70,610	4,150	24,770	-64.9 %
Miscellaneous Revenues	23,173	0	15,000	0	—
Systems Benefit Charge	9,886,990	10,851,750	10,786,464	11,890,756	9.6 %
<b>Solid Waste Collection Revenues</b>	<b>9,914,845</b>	<b>10,922,360</b>	<b>10,805,614</b>	<b>11,915,526</b>	<b>9.1 %</b>
DEPARTMENT TOTALS					
<b>Total Expenditures</b>	<b>137,865,272</b>	<b>135,269,523</b>	<b>133,229,523</b>	<b>142,637,895</b>	<b>5.4 %</b>
<b>Total Full-Time Positions</b>	<b>83</b>	<b>83</b>	<b>83</b>	<b>77</b>	<b>-7.2 %</b>
<b>Total Part-Time Positions</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>1</b>	<b>-50.0 %</b>
<b>Total FTEs</b>	<b>111.56</b>	<b>112.06</b>	<b>112.06</b>	<b>113.61</b>	<b>1.4 %</b>
<b>Total Revenues</b>	<b>114,086,591</b>	<b>124,428,168</b>	<b>127,183,675</b>	<b>137,334,757</b>	<b>10.4 %</b>

## FY23 APPROVED CHANGES

	Expenditures	FTEs
<b>SOLID WASTE DISPOSAL</b>		
	<b>FY22 ORIGINAL APPROPRIATION</b>	<b>124,642,817 100.28</b>
<b><u>Changes (with service impacts)</u></b>		
Add: Save-as-you-Throw Pilot [Materials and Collection]	416,910	0.00
Add: Beantown Dump Remediation [Disposal]	250,000	0.00
Add: Mid-year Part-time to Full-time Upgrade for Code Enforcement Inspector Position [Disposal]	71,582	0.50
<b><u>Other Adjustments (with no service impacts)</u></b>		
Increase Cost: Recycling Programs [Materials and Collection]	7,614,382	0.00
Increase Cost: Transfer Station Power Infrastructure [Disposal]	1,700,000	0.00
Increase Cost: Debt Service - Disposal Fund [Administration and Support]	1,629,474	0.00
Increase Cost: Oaks Landfill Capital Equipment and Monitoring [Disposal]	1,596,650	0.00
Increase Cost: Risk Management Adjustment	538,471	0.00
Increase Cost: Out-of-County Haul During Recycling Center Upgrade [Disposal]	326,303	0.00
Increase Cost: Annualization of FY22 Compensation Increases	207,793	0.00
Increase Cost: FY23 Compensation Adjustment	143,484	0.00
Increase Cost: Automation - Disposal [Administration and Support]	110,157	0.00
Increase Cost: Household Hazardous Waste Operations and Capital Equipment [Disposal]	89,930	0.00



## FY23 APPROVED CHANGES

	Expenditures	FTEs
Increase Cost: Site 2 Maintenance [Disposal]	50,057	0.00
Increase Cost: Reallocation of Positions Based on Actual Work Activities - Disposal Fund [Materials and Collection]	39,504	0.40
Increase Cost: Reallocation of Positions Based on Actual Work Activities - Disposal Fund [Administration and Support]	33,837	0.35
Increase Cost: Eight Percent Inflationary Increase to Non-Profit Service Provider Contracts [Disposal]	13,193	0.00
Increase Cost: Motor Pool Adjustment	9,496	0.00
Increase Cost: Annualization of FY22 Lapsed Positions	8,647	0.00
Increase Cost: Recycling Outreach and Education [Materials and Collection]	6,517	0.00
Increase Cost: Other various smaller items [Materials and Collection]	4,139	0.00
Increase Cost: Printing and Mail Adjustment	1,395	0.00
Increase Cost: Annualization of FY22 Personnel Costs	751	0.00
Decrease Cost: Miscellaneous Charges - Disposal [Administration and Support]	(159)	0.00
Decrease Cost: Various Smaller Changes [Disposal]	(4,705)	0.00
Decrease Cost: Savings due to turnover [Materials and Collection]	(14,109)	0.00
Decrease Cost: Staff turnover [Disposal]	(45,722)	0.00
Decrease Cost: Administration - Disposal [Administration and Support]	(52,390)	0.00
Decrease Cost: OPEB Adjustment	(95,520)	0.00
Decrease Cost: Retirement Adjustment	(134,305)	0.00
Decrease Cost: Transfer Station Maintenance and Capital Equipment [Disposal]	(169,968)	0.00
Decrease Cost: Food Waste [Materials and Collection]	(198,193)	0.00
Decrease Cost: Recycling Center Operations and Capital Equipment [Materials and Collection]	(458,324)	0.00
Decrease Cost: Elimination of One-Time Items Approved in FY22	(471,856)	0.00
Decrease Cost: Compost Facility - Capital Equipment [Materials and Collection]	(899,839)	0.00
Decrease Cost: Resource Recovery Facility Operations [Disposal]	(5,587,287)	0.00
<b>FY23 APPROVED</b>	<b>131,373,112</b>	<b>101.53</b>

### SOLID WASTE COLLECTION

<b>FY22 ORIGINAL APPROPRIATION</b>	<b>10,626,706</b>	<b>11.78</b>
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#### Other Adjustments (with no service impacts)

Increase Cost: Collection Contract Adjustments [Materials and Collection]	380,952	0.00
Increase Cost: Risk Management Adjustment	178,308	0.00
Increase Cost: Reallocation of Positions Based on Actual Work Activities - Collection Fund [Administration and Support]	30,986	0.30
Increase Cost: Annualization of FY22 Compensation Increases	25,914	0.00
Increase Cost: Increased Staffing Cost [Materials and Collection]	19,068	0.00
Increase Cost: FY23 Compensation Adjustment	16,168	0.00
Increase Cost: Motor Pool Adjustment	5,943	0.00
Increase Cost: Increased Staffing Cost [Administration and Support]	2,221	0.00
Increase Cost: Annualization of FY22 Personnel Costs	189	0.00



## FY23 APPROVED CHANGES

	Expenditures	FTEs
Increase Cost: Printing and Mail Adjustment	71	0.00
Decrease Cost: Miscellaneous Changes - Collection [Administration and Support]	(1,313)	0.00
Decrease Cost: OPEB Adjustment	(4,900)	0.00
Decrease Cost: Retirement Adjustment	(15,530)	0.00
<b>FY23 APPROVED</b>	<b>11,264,783</b>	<b>12.08</b>

## PROGRAM SUMMARY

Program Name	FY22 APPR Expenditures	FY22 APPR FTEs	FY23 APPR Expenditures	FY23 APPR FTEs
Administration and Support	6,761,152	39.16	9,668,524	40.81
Disposal	65,626,411	21.15	63,307,875	21.65
Materials and Collection	62,881,960	51.75	69,661,496	51.15
<b>Total</b>	<b>135,269,523</b>	<b>112.06</b>	<b>142,637,895</b>	<b>113.61</b>

## CHARGES TO OTHER DEPARTMENTS

Charged Department	Charged Fund	FY22 Total\$	FY22 FTEs	FY23 Total\$	FY23 FTEs
<b>SOLID WASTE DISPOSAL</b>					
General Services	General Fund	300,743	0.00	322,697	0.00
Parking District Services	Bethesda Parking	65,281	0.00	70,046	0.00
Parking District Services	Silver Spring Parking	126,481	0.00	135,714	0.00
Parking District Services	Wheaton Parking	12,240	0.00	13,134	0.00
Alcohol Beverage Services	Liquor	16,589	0.00	17,800	0.00
<b>Total</b>		<b>521,334</b>	<b>0.00</b>	<b>559,391</b>	<b>0.00</b>

## FUNDING PARAMETER ITEMS

CC APPROVED (\$000S)

Title	FY23	FY24	FY25	FY26	FY27	FY28
<b>SOLID WASTE DISPOSAL</b>						
<b>EXPENDITURES</b>						
<b>FY23 Approved</b>	<b>131,373</b>	<b>131,373</b>	<b>131,373</b>	<b>131,373</b>	<b>131,373</b>	<b>131,373</b>
No inflation or compensation change is included in outyear projections.						
<b>Elimination of One-Time Items Approved in FY23</b>	<b>0</b>	<b>(3,450)</b>	<b>(3,450)</b>	<b>(3,450)</b>	<b>(3,450)</b>	<b>(3,450)</b>
Items recommended for one-time funding in FY23, including funding for capital equipment at the Oaks Landfill and for electrical power infrastructure at the Transfer Station, will be eliminated from the base in the outyears.						

## FUNDING PARAMETER ITEMS

CC APPROVED (\$000S)

Title	FY23	FY24	FY25	FY26	FY27	FY28
<b>Labor Contracts</b>	0	461	461	461	461	461
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
<b>Subtotal Expenditures</b>	<b>131,373</b>	<b>128,384</b>	<b>128,384</b>	<b>128,384</b>	<b>128,384</b>	<b>128,384</b>

### SOLID WASTE COLLECTION

#### EXPENDITURES

<b>FY23 Approved</b>	<b>11,265</b>	<b>11,265</b>	<b>11,265</b>	<b>11,265</b>	<b>11,265</b>	<b>11,265</b>
No inflation or compensation change is included in outyear projections.						
<b>Labor Contracts</b>	<b>0</b>	<b>56</b>	<b>56</b>	<b>56</b>	<b>56</b>	<b>56</b>
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
<b>Subtotal Expenditures</b>	<b>11,265</b>	<b>11,322</b>	<b>11,322</b>	<b>11,322</b>	<b>11,322</b>	<b>11,322</b>