



# Parking District Services

## RECOMMENDED FY24 BUDGET

\$26,997,105

## FULL TIME EQUIVALENTS

48.73

 CHRIS CONKLIN, DIRECTOR

## MISSION STATEMENT

The mission of Parking District Services is to:

- Support the role of public parking in commercial areas throughout the County, as parking management is an important tool for achieving public objectives of economic development and transportation management;
- Support the comprehensive development of the Silver Spring, Bethesda, and Wheaton central business districts and promote their economic growth and stability by supplying a sufficient number of parking spaces to accommodate that segment of the public demand which is neither provided for by development nor served by alternative travel modes;
- Promote and complement a total transportation system through the careful balance of rates and parking supply to encourage the use of the most efficient and economical transportation modes available; and
- Develop and implement parking management strategies designed to maximize the usage of the available parking supply in order to enhance the economic development of specific central business districts.

## BUDGET OVERVIEW

The total recommended FY24 Operating Budget for the Parking Districts is \$26,997,105, an increase of \$1,005,551 or 3.87 percent from the FY23 Approved Budget of \$25,991,554. Personnel Costs comprise 21.71 percent of the budget for 49 full-time position(s) and no part-time position(s), and a total of 48.73 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 78.29 percent of the FY24 budget.

In addition, this department's Capital Improvements Program (CIP) requires Current Revenue funding.

## COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following are emphasized:

- ◆ **A Growing Economy**
- ◆ **Easier Commutes**
- ◆ **Effective, Sustainable Government**

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## INITIATIVES

- ★ Convert garages in Silver Spring to modern Master Meter systems that can use Pay-by-Cell apps and Pay-by-Plate options. This includes conversion of Garage 4, 5/55, and 60/61.
- ★ Introduce new vehicle occupancy and counting systems in various high-demand parking garages in Bethesda and Silver Spring and upgrade outdated vehicle counting systems.
- ★ Install new LED light fixtures in additional parking garages to improve lighting and energy efficiency.
- ★ Implement garage automation systems to effectively monitor electrical and mechanical systems to enhance service delivery.
- ★ Upgrade and consolidate control and monitoring systems for electrical, elevators, communications, and ventilation systems for improved public safety and access.
- ★ Upgrade air quality in Garage 31 to support public safety and improve garage ventilation.
- ★ Explore opportunities to install solar photovoltaic systems on garage rooftops within the PLDs that can provide discounted electricity to lower and moderate income (LMI) communities in the County as well as county owned facilities.
- ★ Expand the EV Charging Station program (including Pepco supported stations) in existing and additional facilities.
- ★ Pilot a hybrid curb management solution with single-space meters and Pay-by-Cell only zones.

## INNOVATIONS AND PRODUCTIVITY IMPROVEMENTS

- ★ Upgraded Garage 11 in Bethesda to use a Pay-by-Plate payment system which included a machine location plan and sign replacements.
- ★ Converted Garage 49 in Bethesda from Cashier to a Pay-by-Plate system to enhance operational efficiency.

## PROGRAM CONTACTS

Contact Jose Thommana of the Parking Districts at 240.777.8732 or Gregory Bruno of the Office of Management and Budget at 240.777.2773 for more information regarding this department's operating budget.

## PROGRAM PERFORMANCE MEASURES

Performance measures for this department are included below (where applicable), with multi-program measures displayed at the front of this section and program-specific measures shown with the relevant program. The FY23 estimates reflect funding based on the FY23 Approved Budget. The FY24 and FY25 figures are performance targets based on the FY24 Recommended Budget and funding for comparable service levels in FY25.

## PROGRAM DESCRIPTIONS

### ★ Parking Enforcement

The Parking Enforcement program provides for the enforcement of parking laws within the Parking Lot Districts (PLDs) and Transportation Management Districts (TMDs) primarily to promote business activity, ensure public safety, and ensure the

smooth flow of traffic. The program also conducts Residential Permit Parking (RPP) enforcement in all RPP zones within the County. In addition to citation issuance, the program is also responsible for the processing and management of citation payments.

Program Performance Measures	Actual FY21	Actual FY22	Estimated FY23	Target FY24	Target FY25
Number of DOT issued parking citations	102,400	138,493	139,800	141,300	142,800
Percent of DOT issued parking citations contested	1.15%	3.09%	5.50%	5.50%	5.50%
Number of Americans with Disabilities Act (ADA) citations issued	31	39	61	62	63

FY24 Recommended Changes	Expenditures	FTEs
<b>FY23 Approved</b>	<b>3,489,553</b>	<b>4.24</b>
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	183,101	0.00
<b>FY24 Recommended</b>	<b>3,672,654</b>	<b>4.24</b>

## ☀ Parking Fixed Costs

The Parking Fixed Costs program primarily funds the debt service payments and the lease payments.

FY24 Recommended Changes	Expenditures	FTEs
<b>FY23 Approved</b>	<b>3,329,284</b>	<b>0.00</b>
<b>FY24 Recommended</b>	<b>3,329,284</b>	<b>0.00</b>

## ☀ Parking Operations

The Parking Operations program has overall responsibility for the management of County-owned garages and lots with over 20,000 parking spaces, which represent at least a fifty percent market share of available parking spaces. This program has overall responsibility for the collection and processing of all parking revenue, including revenue from individual meters, automated pay stations, cashiered facilities, parking permits, and parking fines. The program also includes renovating and improving existing parking facilities to ensure the preservation and integrity of the parking system and its continued service to the public. Moreover, the program is responsible for the maintenance of parking facilities that includes: snow and ice removal; janitorial services; equipment maintenance for elevators, electrical systems, heating, ventilation, and air conditioning systems (HVAC); facility repairs for maintenance of damaged glass, asphalt, concrete, plumbing, painting, and space stripes; and grounds-keeping services. Furthermore, this program provides a comprehensive meter maintenance program to ensure all meter devices function properly. Augmenting the public safety mission of the Montgomery County Police Department, this program also provides contract security guard services for parking facilities to detect and report theft, vandalism, and threats to personal security.

Program Performance Measures	Actual FY21	Actual FY22	Estimated FY23	Target FY24	Target FY25
Parking Management revenue generated (\$ millions)	\$16.5	\$29.7	\$33.0	\$36.3	\$38.8
Parking Management operating expenditures (\$ millions)	\$19.5	\$19.5	\$26.0	\$25.9	\$26.5
Parking Management cost efficiency (ratio of expenses to revenues)	118%	66%	79%	71%	68%
Customer satisfaction rate for Parking Lot Districts (PLDs) (scale of 1-5) <sup>1</sup>	N/A	N/A	4.7	N/A	4.7
Number of electric vehicle charging sessions at County parking facilities	15,291	24,692	25,450	26,610	27,760

<sup>1</sup> Rating on a scale of 1 to 5 with the number 5 representing highest score. The Parking Lot Districts survey is conducted every other year. The FY22 survey was delayed until FY23 due to the pandemic.

FY24 Recommended Changes	Expenditures	FTEs
<b>FY23 Approved</b>	<b>18,402,625</b>	<b>39.59</b>
Increase Cost: Battery Inverter Back Up Replacements - Silver Spring	82,000	0.00
Enhance: Saturday Parking Enforcement - Silver Spring	64,000	0.00
Enhance: Saturday Parking Enforcement - Bethesda	64,000	0.00
Increase Cost: Battery Inverter Back Up Replacements - Bethesda	49,000	0.00
Increase Cost: Elevator Inspection Costs - Bethesda	17,700	0.00
Increase Cost: Elevator Inspection Costs - Silver Spring	15,930	0.00
Increase Cost: Battery Inverter Back Up Replacements - Wheaton	5,000	0.00
Increase Cost: Elevator Inspection Costs - Wheaton	1,770	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	493,360	0.00
<b>FY24 Recommended</b>	<b>19,195,385</b>	<b>39.59</b>

## Parking Services General Administration

The General Administration program provides executive direction and support functions for parking programs that include human resources, information technology, fiscal/procurement services, and the redevelopment of real property to promote the economic growth and stability of associated urban districts. The program's responsibilities are for drafting and releasing Requests for Development Proposals; generating property appraisals; negotiating and overseeing the execution of General Development Agreements and Purchase Sales Agreements, including related development documents. The program also leads project management efforts including design and construction of PLD real property as part of mixed-use redevelopment projects.

FY24 Recommended Changes	Expenditures	FTEs
<b>FY23 Approved</b>	<b>770,092</b>	<b>4.90</b>
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	29,690	0.00
<b>FY24 Recommended</b>	<b>799,782</b>	<b>4.90</b>

## BUDGET SUMMARY

	Actual FY22	Budget FY23	Estimate FY23	Recommended FY24	%Chg Bud/Rec
<b>PARKING DISTRICT - BETHESDA</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	1,593,345	1,852,010	1,819,175	2,009,720	8.5 %
Employee Benefits	467,624	523,373	481,129	569,716	8.9 %
<b>Parking District - Bethesda Personnel Costs</b>	<b>2,060,969</b>	<b>2,375,383</b>	<b>2,300,304</b>	<b>2,579,436</b>	<b>8.6 %</b>
Operating Expenses	7,183,530	9,229,315	9,229,615	9,537,186	3.3 %
Debt Service Other	2,388,460	2,301,000	2,300,700	2,301,000	—
<b>Parking District - Bethesda Expenditures</b>	<b>11,632,959</b>	<b>13,905,698</b>	<b>13,830,619</b>	<b>14,417,622</b>	<b>3.7 %</b>
<b>PERSONNEL</b>					
Full-Time	29	29	29	25	-13.8 %
Part-Time	0	0	0	0	—

## BUDGET SUMMARY

	Actual FY22	Budget FY23	Estimate FY23	Recommended FY24	%Chg Bud/Rec
FTEs	20.39	20.59	20.59	20.59	—
<b>REVENUES</b>					
Property Tax	(456)	0	0	0	—
Parking Fees	10,750,639	16,699,827	11,469,351	14,406,851	-13.7 %
Parking Fines	3,266,128	3,087,500	3,689,732	3,314,500	7.4 %
Miscellaneous Revenues	(37,333)	6,615,120	874,061	284,120	-95.7 %
Property Rentals	426,449	75,000	2,075,000	2,075,000	2666.7 %
Investment Income	19,692	75,930	220,886	231,931	205.5 %
<b>Parking District - Bethesda Revenues</b>	<b>14,425,119</b>	<b>26,553,377</b>	<b>18,329,030</b>	<b>20,312,402</b>	<b>-23.5 %</b>

### PARKING DISTRICT - SILVER SPRING

#### EXPENDITURES

Salaries and Wages	1,660,525	2,021,555	2,023,804	2,189,500	8.3 %
Employee Benefits	487,418	613,344	569,243	662,062	7.9 %
<b>Parking District - Silver Spring Personnel Costs</b>	<b>2,147,943</b>	<b>2,634,899</b>	<b>2,593,047</b>	<b>2,851,562</b>	<b>8.2 %</b>
Operating Expenses	7,676,096	7,856,988	7,856,988	8,083,794	2.9 %
<b>Parking District - Silver Spring Expenditures</b>	<b>9,824,039</b>	<b>10,491,887</b>	<b>10,450,035</b>	<b>10,935,356</b>	<b>4.2 %</b>

#### PERSONNEL

Full-Time	21	21	21	21	—
Part-Time	0	0	0	0	—
FTEs	24.72	24.72	24.72	24.72	—

#### REVENUES

Property Tax	(6,433)	0	0	0	—
Parking Fees	8,129,060	13,743,892	9,843,153	12,353,153	-10.1 %
Parking Fines	3,474,769	1,808,036	3,535,958	2,662,189	47.2 %
Miscellaneous Revenues	(628,742)	20,000	270,165	20,000	—
Investment Income	8,131	73,960	143,739	150,926	104.1 %
Property Rentals	51,285	0	0	0	—
<b>Parking District - Silver Spring Revenues</b>	<b>11,028,070</b>	<b>15,645,888</b>	<b>13,793,015</b>	<b>15,186,268</b>	<b>-2.9 %</b>

### PARKING DISTRICT - WHEATON

#### EXPENDITURES

Salaries and Wages	272,362	306,848	299,407	333,293	8.6 %
Employee Benefits	77,372	88,308	83,030	95,794	8.5 %
<b>Parking District - Wheaton Personnel Costs</b>	<b>349,734</b>	<b>395,156</b>	<b>382,437</b>	<b>429,087</b>	<b>8.6 %</b>
Operating Expenses	1,055,611	1,198,813	1,198,813	1,215,040	1.4 %
<b>Parking District - Wheaton Expenditures</b>	<b>1,405,345</b>	<b>1,593,969</b>	<b>1,581,250</b>	<b>1,644,127</b>	<b>3.1 %</b>

#### PERSONNEL

Full-Time	3	3	3	3	—
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## BUDGET SUMMARY

	Actual FY22	Budget FY23	Estimate FY23	Recommended FY24	%Chg Bud/Rec
Part-Time	0	0	0	0	—
FTEs	3.42	3.42	3.42	3.42	—
<b>REVENUES</b>					
Property Tax	(251)	0	0	0	—
Parking Fees	1,480,176	1,876,250	1,787,597	1,787,597	-4.7 %
Parking Fines	730,298	452,200	860,324	426,000	-5.8 %
Miscellaneous Revenues	(191,341)	0	2,585	0	—
Investment Income	1,345	4,890	35,563	37,341	663.6 %
<b>Parking District - Wheaton Revenues</b>	<b>2,020,227</b>	<b>2,333,340</b>	<b>2,686,069</b>	<b>2,250,938</b>	<b>-3.5 %</b>
<b>DEPARTMENT TOTALS</b>					
<b>Total Expenditures</b>	<b>22,862,343</b>	<b>25,991,554</b>	<b>25,861,904</b>	<b>26,997,105</b>	<b>3.9 %</b>
<b>Total Full-Time Positions</b>	<b>53</b>	<b>53</b>	<b>53</b>	<b>49</b>	<b>-7.5 %</b>
<b>Total Part-Time Positions</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
<b>Total FTEs</b>	<b>48.53</b>	<b>48.73</b>	<b>48.73</b>	<b>48.73</b>	<b>—</b>
<b>Total Revenues</b>	<b>27,473,416</b>	<b>44,532,605</b>	<b>34,808,114</b>	<b>37,749,608</b>	<b>-15.2 %</b>

### FY24 RECOMMENDED CHANGES

		Expenditures	FTEs
<b>PARKING DISTRICT - BETHESDA</b>			
	<b>FY23 ORIGINAL APPROPRIATION</b>	<b>13,905,698</b>	<b>20.59</b>
<b><u>Changes (with service impacts)</u></b>			
Enhance: Saturday Parking Enforcement - Bethesda [Parking Operations]		64,000	0.00
<b><u>Other Adjustments (with no service impacts)</u></b>			
Increase Cost: Motor Pool Adjustment		169,286	0.00
Increase Cost: Annualization of FY23 Compensation Increases		107,363	0.00
Increase Cost: FY24 Compensation Adjustment		97,120	0.00
Increase Cost: Battery Inverter Back Up Replacements - Bethesda [Parking Operations]		49,000	0.00
Increase Cost: Elevator Inspection Costs - Bethesda [Parking Operations]		17,700	0.00
Increase Cost: Risk Management Adjustment		6,886	0.00
Increase Cost: Printing and Mail		999	0.00
Decrease Cost: Retirement Adjustment		(430)	0.00
	<b>FY24 RECOMMENDED</b>	<b>14,417,622</b>	<b>20.59</b>
<b>PARKING DISTRICT - SILVER SPRING</b>			
	<b>FY23 ORIGINAL APPROPRIATION</b>	<b>10,491,887</b>	<b>24.72</b>
<b><u>Changes (with service impacts)</u></b>			

## FY24 RECOMMENDED CHANGES

	Expenditures	FTEs
Enhance: Saturday Parking Enforcement - Silver Spring [Parking Operations]	64,000	0.00
<b><u>Other Adjustments (with no service impacts)</u></b>		
Increase Cost: Annualization of FY23 Compensation Increases	114,766	0.00
Increase Cost: FY24 Compensation Adjustment	102,750	0.00
Increase Cost: Battery Inverter Back Up Replacements - Silver Spring [Parking Operations]	82,000	0.00
Increase Cost: Motor Pool Adjustment	53,994	0.00
Increase Cost: Elevator Inspection Costs - Silver Spring [Parking Operations]	15,930	0.00
Increase Cost: Risk Management Adjustment	10,882	0.00
Decrease Cost: Retirement Adjustment	(853)	0.00
<b>FY24 RECOMMENDED</b>	<b>10,935,356</b>	<b>24.72</b>

### PARKING DISTRICT - WHEATON

	FY23 ORIGINAL APPROPRIATION	1,593,969	3.42
<b><u>Other Adjustments (with no service impacts)</u></b>			
Increase Cost: Annualization of FY23 Compensation Increases	18,281	0.00	
Increase Cost: FY24 Compensation Adjustment	15,897	0.00	
Increase Cost: Motor Pool Adjustment	7,747	0.00	
Increase Cost: Battery Inverter Back Up Replacements - Wheaton [Parking Operations]	5,000	0.00	
Increase Cost: Elevator Inspection Costs - Wheaton [Parking Operations]	1,770	0.00	
Increase Cost: Risk Management Adjustment	1,710	0.00	
Decrease Cost: Retirement Adjustment	(247)	0.00	
<b>FY24 RECOMMENDED</b>	<b>1,644,127</b>	<b>3.42</b>	

## PROGRAM SUMMARY

Program Name	FY23 APPR Expenditures	FY23 APPR FTEs	FY24 REC Expenditures	FY24 REC FTEs
Parking Enforcement	3,489,553	4.24	3,672,654	4.24
Parking Fixed Costs	3,329,284	0.00	3,329,284	0.00
Parking Operations	18,402,625	39.59	19,195,385	39.59
Parking Services General Administration	770,092	4.90	799,782	4.90
<b>Total</b>	<b>25,991,554</b>	<b>48.73</b>	<b>26,997,105</b>	<b>48.73</b>

## FUNDING PARAMETER ITEMS

CE RECOMMENDED (\$000S)

Title	FY24	FY25	FY26	FY27	FY28	FY29
<b>PARKING DISTRICT - BETHESDA</b>						

## FUNDING PARAMETER ITEMS

CE RECOMMENDED (\$000S)

Title	FY24	FY25	FY26	FY27	FY28	FY29
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### EXPENDITURES

<b>FY24 Recommended</b>	<b>14,418</b>	<b>14,418</b>	<b>14,418</b>	<b>14,418</b>	<b>14,418</b>	<b>14,418</b>
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No inflation or compensation change is included in outyear projections.

<b>Labor Contracts</b>	<b>0</b>	<b>183</b>	<b>183</b>	<b>183</b>	<b>183</b>	<b>183</b>
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These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.

<b>Subtotal Expenditures</b>	<b>14,418</b>	<b>14,601</b>	<b>14,601</b>	<b>14,601</b>	<b>14,601</b>	<b>14,601</b>
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### PARKING DISTRICT - SILVER SPRING

#### EXPENDITURES

<b>FY24 Recommended</b>	<b>10,935</b>	<b>10,935</b>	<b>10,935</b>	<b>10,935</b>	<b>10,935</b>	<b>10,935</b>
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No inflation or compensation change is included in outyear projections.

<b>Labor Contracts</b>	<b>0</b>	<b>192</b>	<b>192</b>	<b>192</b>	<b>192</b>	<b>192</b>
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These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.

<b>Subtotal Expenditures</b>	<b>10,935</b>	<b>11,127</b>	<b>11,127</b>	<b>11,127</b>	<b>11,127</b>	<b>11,127</b>
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### PARKING DISTRICT - WHEATON

#### EXPENDITURES

<b>FY24 Recommended</b>	<b>1,644</b>	<b>1,644</b>	<b>1,644</b>	<b>1,644</b>	<b>1,644</b>	<b>1,644</b>
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No inflation or compensation change is included in outyear projections.

<b>Labor Contracts</b>	<b>0</b>	<b>154</b>	<b>154</b>	<b>154</b>	<b>154</b>	<b>154</b>
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These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.

<b>Subtotal Expenditures</b>	<b>1,644</b>	<b>1,798</b>	<b>1,798</b>	<b>1,798</b>	<b>1,798</b>	<b>1,798</b>
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Bethesda PLD

FY24-29 Public Services Program: Fiscal Plan Bethesda Parking Lot District	Actual 2022	Budgeted 2023	Estimated 2023	Recommended 2024	Projected 2025	Projected 2026	Projected 2027	Projected 2028	Projected 2029
Beginning Fund Balance	15,775,322	16,230,126	16,230,126	6,611,535	6,760,289	7,890,974	7,864,998	7,637,934	8,101,655
<b>Revenues</b>									
Charges for Services	10,750,639	16,699,827	11,469,351	14,406,851	16,506,851	17,006,851	17,206,851	17,956,851	18,706,851
Fines & Forfeits	3,266,128	3,087,500	3,689,732	3,314,500	3,379,000	3,379,000	3,379,000	3,379,000	3,379,000
Miscellaneous	408,808	6,766,050	3,169,947	2,591,051	2,600,328	2,608,770	2,616,260	2,622,688	2,629,277
Investment Income	19,692	75,930	220,886	231,931	241,208	249,650	257,140	263,568	270,157
Property Rentals	426,449	75,000	2,075,000	2,075,000	2,075,000	2,075,000	2,075,000	2,075,000	2,075,000
G-49 Air Rights		284,120	284,120	284,120	284,120	284,120	284,120	284,120	284,120
Land Sales		6,331,000	-	-	-	-	-	-	-
Miscellaneous Revenues	(37,333)		589,941	-	-	-	-	-	-
Other Misc.			-	-	-	-	-	-	-
Other Misc. 2			-	-	-	-	-	-	-
<b>Subtotal Revenues</b>	<b>14,425,119</b>	<b>26,553,377</b>	<b>18,329,030</b>	<b>20,312,402</b>	<b>22,486,179</b>	<b>22,994,621</b>	<b>23,202,111</b>	<b>23,958,539</b>	<b>24,715,128</b>
<b>Transfers</b>									
Transfers to/from General Fund	(449,122)	123,117	(435,883)	(450,191)	(460,013)	(470,159)	(480,624)	(491,865)	(503,319)
Transfers to/from Special Funds : Tax Supported	(2,408,612)	(2,352,550)	(2,352,550)	(2,003,834)	(1,981,122)	(1,962,345)	(1,940,932)	(1,960,208)	(1,960,208)
Transfers to/from Other Funds	-	(3,000,000)	(3,000,000)	(1,800,000)	(490,000)	110,000	-	-	-
<b>Subtotal Transfers</b>	<b>(2,857,734)</b>	<b>(5,229,433)</b>	<b>(5,788,433)</b>	<b>(4,254,025)</b>	<b>(2,931,135)</b>	<b>(2,322,504)</b>	<b>(2,421,556)</b>	<b>(2,452,072)</b>	<b>(2,463,527)</b>
<b>Total Resources</b>	<b>27,342,707</b>	<b>37,554,070</b>	<b>28,770,723</b>	<b>22,669,912</b>	<b>26,315,333</b>	<b>28,563,092</b>	<b>28,645,552</b>	<b>29,144,401</b>	<b>30,353,257</b>
<b>CIP Current Revenue Appropriation Expenditure</b>									
Facilities Planning Parking: Bethesda PLD	(71,240)	(30,000)	(30,000)	(190,000)	(130,000)	(100,000)	(90,000)	(90,000)	(90,000)
Parking Bethesda Facilities Renovations	(3,631,993)	(8,775,000)	(5,275,000)	(1,302,000)	(3,803,000)	(5,838,000)	(5,681,000)	(5,413,000)	(5,220,000)
<b>Subtotal CIP Current Revenue Appropriation Expenditure</b>	<b>(2,446,220)</b>	<b>(8,805,000)</b>	<b>(5,305,000)</b>	<b>(1,492,000)</b>	<b>(3,933,000)</b>	<b>(5,938,000)</b>	<b>(5,771,000)</b>	<b>(5,503,000)</b>	<b>(5,310,000)</b>
<b>Appropriations/Expenditures</b>									
<b>Operating Budget</b>	<b>(9,244,499)</b>	<b>(11,604,998)</b>	<b>(11,529,919)</b>	<b>(12,116,622)</b>	<b>(12,189,659)</b>	<b>(12,458,494)</b>	<b>(12,935,819)</b>	<b>(13,238,345)</b>	<b>(13,546,638)</b>
Personnel Costs	(2,060,969)	(2,375,383)	(2,300,304)	(2,579,436)	(2,561,322)	(2,617,810)	(2,676,082)	(2,738,667)	(2,802,445)
Operating Expenses	(7,183,530)	(9,229,615)	(9,229,615)	(9,537,186)	(9,628,337)	(9,840,684)	(10,259,737)	(10,499,678)	(10,744,194)
Existing Debt Service	(2,388,460)	(2,300,700)	(2,300,700)	(2,301,000)	(2,301,700)	(2,301,600)	(2,300,800)	(2,301,400)	(2,301,400)
Adjustment	2,966,598	-	-	-	-	-	-	-	-
<b>Subtotal PSP Operating Budget Appropriation</b>	<b>(8,666,361)</b>	<b>(13,905,698)</b>	<b>(13,830,619)</b>	<b>(14,417,622)</b>	<b>(14,491,359)</b>	<b>(14,760,094)</b>	<b>(15,236,619)</b>	<b>(15,539,745)</b>	<b>(15,848,038)</b>
Other Claims on Fund Balance		(23,569)	(3,023,569)	-	-	-	-	-	-
<b>Total Use of Resources</b>	<b>(11,112,581)</b>	<b>(22,734,267)</b>	<b>(22,159,188)</b>	<b>(15,909,622)</b>	<b>(18,424,359)</b>	<b>(20,698,094)</b>	<b>(21,007,619)</b>	<b>(21,042,745)</b>	<b>(21,158,038)</b>
<b>Revenue vs Outflows (Transfer+Total Use of Resources) Gap</b>	<b>454,804</b>	<b>(1,410,323)</b>	<b>(9,618,591)</b>	<b>148,754</b>	<b>1,130,685</b>	<b>(25,976)</b>	<b>(227,064)</b>	<b>463,722</b>	<b>1,093,563</b>
<b>Year End Fund Balance</b>	<b>16,230,126</b>	<b>14,819,803</b>	<b>6,611,535</b>	<b>6,760,289</b>	<b>7,890,974</b>	<b>7,864,998</b>	<b>7,637,934</b>	<b>8,101,655</b>	<b>9,195,219</b>
Bond Restricted Reserve	(5,052,954)	(5,079,479)	(3,118,853)	(3,216,663)	(3,228,888)	(3,273,686)	(3,353,179)	(3,403,650)	(3,455,025)
<b>Year End Available Fund Balance</b>	<b>11,177,172</b>	<b>9,740,324</b>	<b>3,492,682</b>	<b>3,543,626</b>	<b>4,662,086</b>	<b>4,591,312</b>	<b>4,284,755</b>	<b>4,698,005</b>	<b>5,740,193</b>
Available Fund Balance as a % of Next Year's PSP Expenses	81%	68%	24%	24%	32%	30%	28%	30%	35%
<b>Target Balance</b>	<b>3,457,655</b>	<b>3,604,406</b>	<b>3,604,406</b>	<b>3,622,840</b>	<b>3,690,023</b>	<b>3,809,155</b>	<b>3,884,936</b>	<b>3,962,010</b>	<b>4,044,883</b>

Other Assumptions:

1. Other Claims on Fund Balance: FY23 estimates reflect an approved FY22 transfer of \$3 million from the Bethesda PLD to the Silver Spring PLD that was not recorded until FY23.
2. These projections are based on the Executive's Recommended Budget and include the revenue and resource assumptions for that budget. FY25-29 are based on the "major known commitments" of elected officials and include negotiated labor agreements, estimates of compensation and inflation costs increase, the operating costs of capital facilities and other programmatic commitments. The projected future expenditures, revenues, and fund balance may vary based on changes to fee or tax rates, usage, inflation, future labor agreements, and other factors not assumed here. The policy target fund balance is 25% of the following fiscal year estimated expenses.
3. The projections assume no disposition of Lot 43 due to the uncertainty of the developer closing on the transaction.
4. Cash flows assume PLD will start charging on Saturdays beginning in FY24.
5. Rate increase assumed beginning in FY28.

Silver Spring PLD

FY24-29 Public Services Program: Fiscal Plan Silver Spring Parking Lot District	Actual 2022	Budgeted 2023	Estimated 2023	Recommended 2024	Projected 2025	Projected 2026	Projected 2027	Projected 2028	Projected 2029
<b>Beginning Fund Balance</b>	5,122,798	16,455	16,455	2,582,975	2,854,024	3,248,539	3,076,883	3,565,998	3,626,722
<b>Revenues</b>									
Charges for Services	8,129,060	13,743,892	9,843,153	12,353,153	14,543,153	15,043,153	15,043,153	15,793,153	16,543,153
Parking Fees Base	12,920,413	12,920,413	12,920,413	12,920,413	12,920,413	12,920,413	12,920,413	12,920,413	12,920,413
Reduced Fees - COVID	(5,316,353)	(786,521)	(4,687,260)	(2,687,260)	(1,187,260)	(687,260)	(687,260)	(687,260)	(687,260)
Increased Rates	525,000	1,500,000	1,500,000	2,010,000	2,700,000	2,700,000	2,700,000	3,450,000	4,200,000
Discovery G9	-	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000
Other Charges for Services	-	-	-	-	-	-	-	-	-
Fines & Forfeits	3,474,769	1,808,036	3,535,958	2,662,189	2,726,689	2,726,689	2,726,689	2,726,689	2,726,689
Miscellaneous	(569,326)	93,960	413,904	170,926	176,963	182,457	187,330	191,513	195,801
Investment Income	8,131	73,960	143,739	150,926	156,963	162,457	167,330	171,513	175,801
Miscellaneous Revenues	(628,742)	20,000	270,165	20,000	20,000	20,000	20,000	20,000	20,000
Property Rentals	51,285	-	-	-	-	-	-	-	-
Extraordinary	-	-	-	-	-	-	-	-	-
Other Misc.	-	-	-	-	-	-	-	-	-
Other Misc. 2	-	-	-	-	-	-	-	-	-
Other Misc. 3	-	-	-	-	-	-	-	-	-
<b>Subtotal Revenues</b>	<b>11,028,070</b>	<b>15,645,888</b>	<b>13,793,015</b>	<b>15,186,268</b>	<b>17,446,805</b>	<b>17,952,299</b>	<b>17,957,172</b>	<b>18,711,355</b>	<b>19,465,643</b>
<b>Transfers</b>									
Transfers to/from General Fund	(507,278)	(488,504)	(488,504)	(503,281)	(514,153)	(525,382)	(536,965)	(549,406)	(562,084)
Indirect Costs	(502,278)	(483,504)	(483,504)	(498,281)	(509,153)	(520,382)	(531,965)	(544,406)	(557,084)
General Fund - Other	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
Telecommunications NDA	-	-	-	-	-	-	-	-	-
Other Transfers to General Fund	-	-	-	-	-	-	-	-	-
Other Transfers to General Fund 2	-	-	-	-	-	-	-	-	-
Transfers to/from Special Funds : Tax Supported	(2,704,922)	(2,804,101)	(2,804,101)	(2,642,581)	(2,744,464)	(2,844,790)	(2,844,790)	(2,844,790)	(2,844,790)
Transfers to/from Other Funds	-	3,000,000	3,000,000	1,800,000	600,000	-	-	-	-
<b>Subtotal Transfers</b>	<b>(3,212,200)</b>	<b>(292,605)</b>	<b>(292,605)</b>	<b>(1,345,862)</b>	<b>(2,658,616)</b>	<b>(3,370,171)</b>	<b>(3,381,755)</b>	<b>(3,394,196)</b>	<b>(3,406,874)</b>
<b>Total Resources</b>	<b>12,938,668</b>	<b>15,369,738</b>	<b>13,516,865</b>	<b>16,423,380</b>	<b>17,642,213</b>	<b>17,830,666</b>	<b>17,652,300</b>	<b>18,883,158</b>	<b>19,685,491</b>
<b>CIP Current Revenue Appropriation Expenditure</b>									
Facilities Planning Parking: Silver Spring PLD	(69,010)	(115,000)	(115,000)	(135,000)	(204,000)	(155,000)	(90,000)	(90,000)	(90,000)
Parking Silver Spring Facilities Renovations	(167,820)	(3,600,000)	(3,350,000)	(2,499,000)	(3,106,000)	(3,273,000)	(2,419,000)	(3,319,000)	(3,330,000)
<b>Subtotal CIP Current Revenue Appropriation Expenditure</b>	<b>(167,830)</b>	<b>(3,715,000)</b>	<b>(3,465,000)</b>	<b>(2,634,000)</b>	<b>(3,310,000)</b>	<b>(3,428,000)</b>	<b>(2,509,000)</b>	<b>(3,409,000)</b>	<b>(3,420,000)</b>
<b>Appropriations/Expenditures</b>									
Operating Budget	(9,824,039)	(10,491,887)	(10,450,035)	(10,935,356)	(11,083,674)	(11,325,783)	(11,577,302)	(11,847,436)	(11,922,718)
Personnel Costs	(2,147,943)	(2,634,899)	(2,593,047)	(2,851,562)	(2,834,925)	(2,897,447)	(2,961,944)	(3,031,214)	(3,101,805)
Operating Expenses	(7,676,096)	(7,856,988)	(7,856,988)	(8,083,794)	(8,248,749)	(8,428,336)	(8,615,358)	(8,816,221)	(8,820,913)
Adjustment	(2,934,639)	-	-	-	-	-	-	-	-
<b>Subtotal PSP Operating Budget Appropriation</b>	<b>(12,758,678)</b>	<b>(10,491,887)</b>	<b>(10,450,035)</b>	<b>(10,935,356)</b>	<b>(11,083,674)</b>	<b>(11,325,783)</b>	<b>(11,577,302)</b>	<b>(11,847,436)</b>	<b>(11,922,718)</b>
Other Claims on Fund Balance	-	(18,855)	2,981,145	-	-	-	-	-	-
<b>Total Use of Resources</b>	<b>(12,922,213)</b>	<b>(14,225,742)</b>	<b>(10,933,890)</b>	<b>(13,569,356)</b>	<b>(14,393,674)</b>	<b>(14,753,783)</b>	<b>(14,086,302)</b>	<b>(15,256,436)</b>	<b>(15,342,718)</b>
<b>Revenue vs Outflows (Transfer+Total Use of Resources) Gap</b>	<b>(5,106,343)</b>	<b>1,127,540</b>	<b>2,566,519</b>	<b>271,049</b>	<b>394,514</b>	<b>(171,656)</b>	<b>489,115</b>	<b>60,724</b>	<b>716,051</b>
<b>Year End Fund Balance</b>	<b>16,455</b>	<b>1,143,996</b>	<b>2,582,975</b>	<b>2,854,024</b>	<b>3,248,539</b>	<b>3,076,883</b>	<b>3,565,998</b>	<b>3,626,722</b>	<b>4,342,773</b>
Bond Restricted Reserve	-	-	-	-	-	-	-	-	-
<b>Year End Available Fund Balance</b>	<b>16,455</b>	<b>1,143,996</b>	<b>2,582,975</b>	<b>2,854,024</b>	<b>3,248,539</b>	<b>3,076,883</b>	<b>3,565,998</b>	<b>3,626,722</b>	<b>4,342,773</b>
Available Fund Balance as a % of Next Year's PSP Expenses	0%	10%	24%	26%	29%	27%	30%	30%	36%
<b>Target Balance</b>	<b>2,612,509</b>	<b>2,733,839</b>	<b>2,733,839</b>	<b>2,770,919</b>	<b>2,831,446</b>	<b>2,894,326</b>	<b>2,961,859</b>	<b>2,980,680</b>	<b>3,053,631</b>

Other Assumptions:

1. Other Claims on Fund Balance: FY23 estimates reflect an approved FY22 transfer of \$3 million from the Bethesda PLD to the Silver Spring PLD that was not recorded until FY23.
2. These projections are based on the Executive's Recommended Budget and include the revenue and resource assumptions for that budget. FY25-29 are based on the "major known commitments" of elected officials and include negotiated labor agreements, estimates of compensation and inflation costs increase, the operating costs of capital facilities and other programmatic commitments. The projected future expenditures, revenues, and fund balance may vary based on changes to fee or tax rates, usage, inflation, future labor agreements, and other factors not assumed here. The policy target fund balance is 25% of the following fiscal year estimated expenses.
3. Cash flows assume PLD will start charging on Saturdays beginning in FY24.
4. Rate increase assumed beginning in FY28.
5. Assumes reduction in CIP of ~\$2 million to meet fiscal health requirements.

Wheaton PLD

FY24-29 Public Services Program: Fiscal Plan Wheaton Parking Lot District	Actual 2022	Budgeted 2023	Estimated 2023	Recommended 2024	Projected 2025	Projected 2026	Projected 2027	Projected 2028	Projected 2029
<b>Assumptions</b>									
Beginning Fund Balance	591,312	1,070,658	1,070,658	1,282,430	1,367,321	1,291,248	1,137,304	940,033	771,117
<b>Revenues</b>									
Charges for Services	1,480,176	1,876,250	1,787,597	1,787,597	1,787,597	1,787,597	1,787,597	2,087,597	2,462,597
Fines & Forfeits	730,298	452,200	860,324	426,000	426,000	426,000	426,000	426,000	451,000
Miscellaneous	(189,996)	4,890	38,148	37,341	38,835	40,194	41,400	42,435	43,496
Subtotal Revenues	2,020,227	2,333,340	2,686,069	2,250,938	2,252,432	2,253,791	2,254,997	2,556,032	2,957,093
<b>Transfers</b>									
Transfers to/from General Fund	40,523	(72,511)	(72,511)	(74,920)	(76,555)	(78,243)	(79,985)	(81,856)	(83,762)
Transfers to/from Special Funds : Tax Supported	(200,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)
Transfers to/from Other Funds	-	-	-	-	(110,000)	(110,000)	-	-	-
Subtotal Transfers	(159,477)	(372,511)	(372,511)	(374,920)	(486,555)	(488,243)	(379,985)	(381,856)	(383,762)
Total Resources	2,452,062	3,031,487	3,384,216	3,158,448	3,133,198	3,056,796	3,012,316	3,114,210	3,344,448
<b>CIP Current Revenue Appropriation Expenditure</b>									
Facilities Planning Parking: Wheaton PLD	-	(155,000)	(155,000)	(35,000)	(20,000)	(58,000)	(45,000)	(165,000)	(45,000)
Parking Wheaton Facilities Renovations	(6,689)	(362,000)	(362,000)	(112,000)	(112,000)	(112,000)	(237,000)	(344,000)	(455,000)
Subtotal CIP Current Revenue Appropriation Expenditure	(6,689)	(517,000)	(517,000)	(147,000)	(132,000)	(170,000)	(282,000)	(509,000)	(500,000)
<b>Appropriations/Expenditures</b>									
Operating Budget	(1,405,345)	(1,593,969)	(1,581,250)	(1,644,127)	(1,709,950)	(1,749,492)	(1,790,283)	(1,834,093)	(1,878,737)
Personnel Costs	(349,734)	(395,156)	(382,437)	(429,087)	(426,253)	(435,653)	(445,351)	(455,766)	(466,380)
Operating Expenses	(1,055,611)	(1,198,813)	(1,198,813)	(1,215,040)	(1,283,698)	(1,313,839)	(1,344,932)	(1,378,326)	(1,412,357)
Subtotal PSP Operating Budget Appropriation	(1,374,715)	(1,593,969)	(1,581,250)	(1,644,127)	(1,709,950)	(1,749,492)	(1,790,283)	(1,834,093)	(1,878,737)
Other Claims on Fund Balance	-	(3,536)	(3,536)	-	-	-	-	-	-
Total Use of Resources	(1,381,404)	(2,114,505)	(2,101,786)	(1,791,127)	(1,841,950)	(1,919,492)	(2,072,283)	(2,343,093)	(2,378,737)
Revenue vs Outflows (Transfer+Total Use of Resources) Gap	479,346	(153,676)	211,772	84,891	(76,073)	(153,944)	(197,271)	(168,916)	194,594
Year End Fund Balance	1,070,658	916,982	1,282,430	1,367,321	1,291,248	1,137,304	940,033	771,117	965,711
Bond Restricted Reserve	-	-	-	-	-	-	-	-	-
Year End Available Fund Balance	1,070,658	916,982	1,282,430	1,367,321	1,291,248	1,137,304	940,033	771,117	965,711
Available Fund Balance as a % of Next Year's PSP Expenses	68%	56%	78%	80%	74%	64%	51%	41%	50%
Target Balance	395,313	411,032	411,032	427,488	437,373	447,571	458,523	469,684	481,714

Other Assumptions:

- These projections are based on the Executive's Recommended Budget and include the revenue and resource assumptions for that budget. FY25-29 are based on the "major known commitments" of elected officials and include negotiated labor agreements, estimates of compensation and inflation costs increase, the operating costs of capital facilities and other programmatic commitments. The projected future expenditures, revenues, and fund balance may vary based on changes to fee or tax rates, usage, inflation, future labor agreements, and other factors not assumed here. The policy target fund balance is 25% of the following fiscal year estimated expenses.
- Rate increase assumed beginning in FY28.

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