




Transportation

RECOMMENDED FY26 BUDGET

\$67,416,826

FULL TIME EQUIVALENTS

268.44

 CHRISTOPHER CONKLIN, DIRECTOR

MISSION STATEMENT

The mission of the Department of Transportation (DOT) is to provide an effective and efficient transportation system that ensures the safe and convenient movement of persons and vehicles on County roads; to plan, design, and coordinate development and construction of transportation and pedestrian routes; to operate and maintain the traffic signal system and road network in a safe and efficient manner; and to develop and implement transportation policies to maximize efficient service delivery.






BUDGET OVERVIEW

The total recommended FY26 Operating Budget for the Department of Transportation is \$67,416,826, an increase of \$3,769,350 or 5.92 percent from the FY25 Approved Budget of \$63,647,476. Personnel Costs comprise 49.33 percent of the budget for 453 full-time position(s) and three part-time position(s), and a total of 268.44 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 50.67 percent of the FY26 budget.



In addition, this department's Capital Improvements Program (CIP) requires Current Revenue funding.

COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following are emphasized:

-  **Thriving Youth and Families**
-  **A Greener County**
-  **Easier Commutes**
-  **Safe Neighborhoods**
-  **Effective, Sustainable Government**

INITIATIVES

-  Implement the new State Invitation for Bid generator and streamline the project file structure on Sharepoint.
-  Formalize an abandonment petition application that will be embedded into the County's website.

- ★ Develop an education curriculum to improve industry knowledge and have, at a minimum, two team members obtain their Right of Way Agent certification through the International Right of Way Association.

INNOVATIONS AND PRODUCTIVITY IMPROVEMENTS

- ★ Modify the property owner brochure to meet Federal compliance for Bus Rapid Transit.
- ★ Improve the Cost Estimate Workbook for more accurate project estimations for acquiring property.

PROGRAM CONTACTS

Contact Brady Goldsmith of the Department of Transportation at 240-777-2793 or Gregory Bruno of the Office of Management and Budget at 240-777-2773 for more information regarding this department's operating budget.

PROGRAM PERFORMANCE MEASURES

Performance measures for this department are included below (where applicable), with multi-program measures displayed at the front of this section and program-specific measures shown with the relevant program. The FY25 estimates reflect funding based on the FY25 Approved Budget. The FY26 and FY27 figures are performance targets based on the FY26 Recommended Budget and funding for comparable service levels in FY27.

PROGRAM DESCRIPTIONS

★ Community/Transportation Safety

This program provides engineering studies and investigations that evaluate pedestrian and traffic operations and safety deficiencies. The studies and investigations identify the need for alternative pedestrian crossing signalization or beaconing; parking conflicts; streetlighting conditions, upgrades, and maintenance; additional traffic signing and pavement marking; and sight distance deficiencies on neighborhood streets, arterial roads, and major roadways. The program also installs and maintains traffic control devices along County roadways.

Program Performance Measures	Actual FY23	Actual FY24	Estimated FY25	Target FY26	Target FY27
Number of traffic studies completed ¹	1,167	967	1,100	1,200	1,200
Percent of traffic studies completed within scheduled timeframe	95%	86%	85%	85%	80%
Number of serious and fatal crashes on Montgomery County maintained roads ²	81	88	85	80	75

¹ DOT received slightly fewer traffic study requests in FY24, in part because staff received better training or were reassigned. This resulted in improved tracking of requests and streamlined efforts for duplicate requests.

² Overall, crashes have been increasing due to travel returning closer to pre-COVID-19 levels in FY24 and fewer Police Officers to provide active Countywide enforcement.

FY26 Recommended Changes	Expenditures	FTEs
FY25 Approved	6,280,045	22.90
Increase Cost: Traffic Maintenance Contract Escalation	143,893	0.00
Add: U.S. 29 Streetlighting (P502407)	9,000	0.00
Enhance: Operating Budget Impact - Various Projects	7,000	0.00

FY26 Recommended Changes	Expenditures	FTEs
Re-align: School Bus Stop Studies	(300,000)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	186,549	0.00
FY26 Recommended	6,326,487	22.90

Non-Roadway Right of Way Maintenance

Elements supported under this program provide positive value to the quality of life for residents and visitors through green infrastructure maintenance activities located in the County right-of-way.

Through scheduled maintenance and emergency response to hazardous conditions, efforts to ensure the safety of all pedestrians, bicyclists and motorists traveling within the County are priority non-roadway maintenance. Some examples of non-roadway maintenance include hazardous tree removal, tree pruning, traffic barrier repair, shoulder mowing, and foliage removal to provide adequate road clearance and sign, signal, and streetlight visibility. Many tree maintenance activities also contribute to the County's efforts to mitigate damage to public and private property due to severe weather events and unanticipated environmental risks.

In addition to the elements of safety, this program also offers positive environmental impacts and contributes to aesthetically mindful maintenance that help the County create and maintain a healthy and thriving environment. Some examples of environmentally conscious activities include street tree preservation and planting, tree stump removal for the establishment of new planting sites, vacuum leaf collections through the Annual Leaf Collection Program within the established leafing districts, street sweeping which contributes to the County's Municipal Separate Storm Sewer System (MS4) environmental permit, maintenance of a dedicated trail and bike network, beauty spot improvements, and shoulder litter removal.

Program Performance Measures	Actual FY23	Actual FY24	Estimated FY25	Target FY26	Target FY27
Number of trees planted (includes Tree Replacement Fund)	2,310	2,472	2,600	2,600	2,600
Backlog of 311 requests for tree maintenance	700	680	660	640	620
Number of verified missed streets for leaf collections	130	283	120	110	100
Survival rate of street trees planted	91%	93%	95%	95%	95%

FY26 Recommended Changes	Expenditures	FTEs
FY25 Approved	17,112,272	64.85
Eliminate: Chesapeake Bay Trust Tree Planting Grant	(214,507)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	737,586	(0.59)
FY26 Recommended	17,635,351	64.26

Parking Outside the Parking Districts

This program administers, operates, and maintains the parking program outside the Parking Districts. Included in this program are residential permit parking and peak hour traffic enforcement. The residential permit parking program is responsible for the sale of parking permits and parking enforcement in these areas. Participation in the program is requested through a petition of the majority of the citizens who live in that area. The program is designed to mitigate the adverse impact of commuters parking in residential areas. Peak hour traffic enforcement in the Bethesda and Silver Spring Central Business Districts assures the availability

of travel lanes during peak traffic periods. The program is also responsible for the management of the Council Office Building garage and County employee parking in the Rockville Core area.

FY26 Recommended Changes	Expenditures	FTEs
FY25 Approved	971,608	1.60
Increase Cost: Parking Outside the Parking Districts Contract Escalation	151,015	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	28,974	0.00
FY26 Recommended	1,151,597	1.60

Transportation Infrastructure Construction & Maintenance

This program provides an effective and efficient transportation system, ensuring the safe and convenient movement of persons, bicycles, and vehicles throughout Montgomery County. The primary focus of this program is to proactively identify and address infrastructure within the County right-of-way that is in need of maintenance and to utilize industry standard best practices to determine the highest quality and most cost-effective method of repair. Infrastructure elements within this program include 5,200 lane miles of roadway; 1,665 miles of sidewalks, curbs and gutters; bridges; culverts; and an extensive storm drain system. Work performed under this program ranges from extensive redesign with reconstruction, to preventative maintenance measures that extend the longevity of existing infrastructure in good condition at a lower cost of repair. In addition to scheduled construction and maintenance, this program also supports reactive measures to address unanticipated emergencies within the County right-of-way that must be expeditiously addressed to ensure the safety of the traveling public and clear passage of the extensive transportation network.

Since 2005 the Montgomery County Department of Transportation has been a member of the Montgomery County Infrastructure Maintenance Task Force, whose mission is focused on operating programs engaged in preventative maintenance that preserves the quality of capital assets so that they can be functional throughout their usual life. Because of the continuous efforts made to improve maintenance operations, repairs can be made using a more proactive and affordable strategy. Through routine and emergency maintenance operations, existing infrastructure is monitored and appropriate repairs are made as necessary to ensure the County can keep roads in good or better condition.

Common activities associated with this program include, but are not limited to: pavement surface treatment of residential and rural roadways; hot mix asphalt road patching (temporary and permanent repairs, crack sealing), concrete sidewalk, curb, and gutter repair; storm drain maintenance including repair and/or replacement of failed storm drain pipes; basic maintenance of bridges and box culverts; construction administration and management; and inspection and testing of materials. The surface treatment activity within this program represents only the preventative maintenance measures for roadway condition repairs, and is supplemental to the more extensive, and costly, repair strategies utilized under the roadway maintenance CIP. Projects and repair strategies under this program are often identified through condition assessments and collaborative efforts between department staff, County agencies, local utilities, municipalities, and local community leaders/homeowners' associations.

Program Performance Measures	Actual FY23	Actual FY24	Estimated FY25	Target FY26	Target FY27
Linear feet of sidewalk construction completed (000s) ¹	37	35	25	25	25
Number of lane miles rehabilitated	234	147	144	153	153
Average Pavement Condition Index (PCI) of roadway network	68.2	68.9	67.1	65.2	63.3
Percent of primary/arterial road quality rated good or better	56%	55%	46%	40%	33%

Program Performance Measures	Actual FY23	Actual FY24	Estimated FY25	Target FY26	Target FY27
Percent of rural/residential road quality rated good or better	51%	58%	55%	46%	38%

¹ The cost per linear foot of sidewalk can increase dramatically if retaining walls or the acquisition of right-of-way is required. This significantly impacts the linear feet constructed per year. The Sidewalk Program also helped manage the construction of CIP, Traffic Calming, Pedestrian Safety, Safe Routes to Schools, and Bicycle and Pedestrian Priority Area (BIPPA) projects.

FY26 Recommended Changes	Expenditures	FTEs
FY25 Approved	20,412,610	93.03
Increase Cost: Highway Maintenance Contract Escalation	210,000	0.00
Enhance: New Subdivision Roads Maintenance	61,581	0.00
Add: Operating Budget Impact - Various Projects	36,000	0.00
Decrease Cost: Environmental Protection Storm Drains Chargeback	(763,358)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	1,288,119	(0.31)
FY26 Recommended	21,244,952	92.72

Transportation Management, Operations and Emergency/Storm Response

This program supports the department's mission to provide an effective and efficient transportation system to ensure the safe and convenient movement of persons, bicycles, and vehicles throughout the County through daily traffic management operations, as well as its response to emergency events such as winter snow storms, severe wind/rain storms, natural disasters, and man-made emergency incidents.

This program focuses on the general elements associated with daily traffic management, including general engineering and maintenance activities relative to the design, construction, and maintenance of traffic signals, the Advanced Transportation Management System (ATMS), and communication infrastructure that includes the County's fiber optic network. For real-time management of the traffic signal infrastructure, this program also operates the County's Transportation Management Center (TMC) to monitor the computerized traffic signal system, assist with multi-agency incident management response activities, and coordinate special event traffic management. Daily operations relative to the traffic signal system management account for approximately 50 percent of the program's proposed budget.

In addition to the daily traffic management of signal functionality, this program is an integral part of coordinating the response to emergencies and severe weather events through the preparation, active response, and post-storm/emergency cleanup. Tasks performed during these operations include snow pretreatment, roadway snow removal, sidewalk snow removal, salt application, post-snow storm street sweeping, wind and rain storm debris removal, and immediate emergency repairs to damaged and unsafe infrastructure. Emergency operations often require rapid deployment of resources to clear debris/snow to ensure all transportation systems are passable for emergency first responders and the traveling public. During emergency events, this program operates the Storm Operations Center which monitors and coordinates real-time activities Countywide with the Fire and Rescue Service, Police, Emergency Management and Homeland Security, local utility companies, and other County agencies and local jurisdictions as needed. The primary goal for the emergency response component of this program is to keep County residents and the traveling public safe, while providing reliable access to the extensive transportation network. Emergency operations under this program are funded by approximately 50 percent of the program's proposed budget. Actual annual costs associated with the emergency response activities can exceed the approved budget by over 900 percent, therefore expenditures over the budgeted program amount are covered by the Weather Response Non-Departmental Account.

Program Performance Measures	Actual FY23	Actual FY24	Estimated FY25	Target FY26	Target FY27
Number of snow and rain storms addressed	12	15	13	13	13
Number of verified reports of unplowed or missed streets	0	284	150	150	150
Percent of traffic signals with fully functioning equipment	84%	85%	90%	90%	90%
FY26 Recommended Changes			Expenditures	FTEs	
FY25 Approved			8,583,987	41.18	
Enhance: Operating Budget Impact - Various Projects			45,000	0.00	
Re-align: Pedestrian Signal Timing Maintenance			(100,000)	0.00	
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.			489,980	(0.10)	
FY26 Recommended			9,018,967	41.08	

Transportation Policy, Planning, and Project Development

This program formulates transportation and related environmental policy and provides leadership in developing a Capital Improvements Program that achieves policy goals. In addition, this program provides coordination with regional entities to ensure compliance with environmental requirements and reviews developer plans to ensure that transportation infrastructure constructed by the private sector also achieves these policy goals.

Program Performance Measures	Actual FY23	Actual FY24	Estimated FY25	Target FY26	Target FY27
Number of development applications reviewed	268	292	300	300	300
FY26 Recommended Changes			Expenditures	FTEs	
FY25 Approved			3,772,420	12.69	
Enhance: Inspection of Short Span Bridges			50,000	0.00	
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.			108,765	(1.00)	
FY26 Recommended			3,931,185	11.69	

Transportation Services General Administration

Transportation Services General Administration provides overall leadership for the department and its five divisions, including policy development, planning, accountability, service integration, customer service, and the formation of partnerships. It also handles administration of the day-to-day operations of the department, including direct service delivery, budget and fiscal management oversight (capital and operating), training, contract management, logistics and facilities support, human resources management, and information technology. In addition, administration staff coordinates the departmental review of proposed State legislation and serves as a liaison between the County and Washington Metropolitan Area Transit Authority (WMATA).

FY26 Recommended Changes			Expenditures	FTEs	
FY25 Approved			6,514,534	32.19	
Replace: End of Net Gross Charges to Cable Fund			711,273	0.00	
Restore: Overtime Adjustment			250,000	0.00	
Restore: One-Time Lapse			156,253	0.00	
Technical Adj: Workforce Reconciliation - Adjustment			0	0.16	

FY26 Recommended Changes	Expenditures	FTEs
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	476,227	1.84
FY26 Recommended	8,108,287	34.19

BUDGET SUMMARY

	Actual FY24	Budget FY25	Estimate FY25	Recommended FY26	%Chg Bud/Rec
COUNTY GENERAL FUND					
EXPENDITURES					
Salaries and Wages	20,765,228	21,632,368	21,138,137	22,457,536	3.8 %
Employee Benefits	5,385,066	6,303,456	6,357,287	7,108,865	12.8 %
County General Fund Personnel Costs	26,150,294	27,935,824	27,495,424	29,566,401	5.8 %
Operating Expenses	42,965,309	28,033,124	28,060,040	30,295,196	8.1 %
County General Fund Expenditures	69,115,603	55,968,948	55,555,464	59,861,597	7.0 %
PERSONNEL					
Full-Time	461	456	456	453	-0.7 %
Part-Time	4	4	4	3	-25.0 %
FTEs	252.75	239.81	239.81	239.97	0.1 %
REVENUES					
State Grants	0	650,000	650,000	650,000	—
Street Tree Planting	154,950	75,000	75,000	75,000	—
Residential Parking Permits	117,587	115,000	115,000	115,000	—
Motor Pool Charges/Fees	8,969	0	0	0	—
Parking Fees	155,808	120,000	120,000	120,000	—
Subdivision Plan Review	266,601	225,000	225,000	225,000	—
Other Fines/Forfeitures	9,295	0	0	0	—
Parking Fines	1,132,499	1,200,000	1,200,000	1,200,000	—
State Aid: Highway User	10,416,338	12,725,353	12,725,353	14,189,000	11.5 %
Traffic Signals Maintenance	1,019,000	994,000	994,000	994,000	—
Miscellaneous Revenues	323,282	0	0	0	—
Other Charges/Fees	0	435,000	175,000	275,000	-36.8 %
Bus Advertising	42,500	0	0	0	—
County General Fund Revenues	13,646,829	16,539,353	16,279,353	17,843,000	7.9 %

LEAF VACUUMING

EXPENDITURES					
Salaries and Wages	2,112,959	2,812,019	2,471,201	2,807,684	-0.2 %
Employee Benefits	521,127	804,052	690,942	883,110	9.8 %
Leaf Vacuuming Personnel Costs	2,634,086	3,616,071	3,162,143	3,690,794	2.1 %
Operating Expenses	3,599,216	3,847,950	3,579,749	3,864,435	0.4 %
Leaf Vacuuming Expenditures	6,233,302	7,464,021	6,741,892	7,555,229	1.2 %

BUDGET SUMMARY

	Actual FY24	Budget FY25	Estimate FY25	Recommended FY26	%Chg Bud/Rec
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	31.03	28.63	28.63	28.47	-0.6 %
REVENUES					
Leaf Vacuum Collection Fees	9,100,737	9,131,619	9,131,619	9,131,619	—
Other Charges/Fees	15,495	0	0	0	—
Investment Income	255,341	151,390	231,690	195,110	28.9 %
Miscellaneous Revenues	0	0	3,335	0	—
Leaf Vacuuming Revenues	9,371,573	9,283,009	9,366,644	9,326,729	0.5 %
GRANT FUND - MCG					
EXPENDITURES					
Salaries and Wages	194,585	0	0	0	—
Employee Benefits	63,537	0	0	0	—
Grant Fund - MCG Personnel Costs	258,122	0	0	0	—
Operating Expenses	3,620,844	214,507	214,507	0	-100.0 %
Grant Fund - MCG Expenditures	3,878,966	214,507	214,507	0	-100.0 %
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
REVENUES					
Federal Grants	6,817,203	0	0	0	—
State Grants	940,436	0	0	0	—
Miscellaneous Revenues	(72,966)	214,507	214,507	0	-100.0 %
Other Intergovernmental	82,552	0	0	0	—
Grant Fund - MCG Revenues	7,767,225	214,507	214,507	0	-100.0 %
DEPARTMENT TOTALS					
Total Expenditures	79,227,871	63,647,476	62,511,863	67,416,826	5.9 %
Total Full-Time Positions	461	456	456	453	-0.7 %
Total Part-Time Positions	4	4	4	3	-25.0 %
Total FTEs	283.78	268.44	268.44	268.44	—
Total Revenues	30,785,627	26,036,869	25,860,504	27,169,729	4.4 %

FY26 RECOMMENDED CHANGES

	Expenditures	FTEs
COUNTY GENERAL FUND		

FY26 RECOMMENDED CHANGES

	Expenditures	FTEs
FY25 ORIGINAL APPROPRIATION	55,968,948	239.81
<u>Changes (with service impacts)</u>		
Enhance: New Subdivision Roads Maintenance [Transportation Infrastructure Construction & Maintenance]	61,581	0.00
Enhance: Inspection of Short Span Bridges [Transportation Policy, Planning, and Project Development]	50,000	0.00
Enhance: Operating Budget Impact - Various Projects [Transportation Management, Operations and Emergency/Storm Response]	45,000	0.00
Add: Operating Budget Impact - Various Projects [Transportation Infrastructure Construction & Maintenance]	36,000	0.00
Add: U.S. 29 Streetlighting (P502407) [Community/Transportation Safety]	9,000	0.00
Enhance: Operating Budget Impact - Various Projects [Community/Transportation Safety]	7,000	0.00
<u>Other Adjustments (with no service impacts)</u>		
Increase Cost: FY26 Compensation Adjustment	1,509,575	0.00
Increase Cost: Motor Pool Adjustment	1,209,079	0.00
Replace: End of Net Gross Charges to Cable Fund [Transportation Services General Administration]	711,273	0.00
Increase Cost: Annualization of FY25 Compensation Increases	649,854	0.00
Restore: Overtime Adjustment [Transportation Services General Administration]	250,000	0.00
Increase Cost: Highway Maintenance Contract Escalation [Transportation Infrastructure Construction & Maintenance]	210,000	0.00
Restore: One-Time Lapse [Transportation Services General Administration]	156,253	0.00
Increase Cost: Parking Outside the Parking Districts Contract Escalation [Parking Outside the Parking Districts]	151,015	0.00
Increase Cost: Traffic Maintenance Contract Escalation [Community/Transportation Safety]	143,893	0.00
Increase Cost: Retirement Adjustment	96,802	0.00
Increase Cost: Printing and Mail Adjustment	28,231	0.00
Technical Adj: Workforce Reconciliation - Adjustment [Transportation Services General Administration]	0	0.16
Decrease Cost: Annualization of FY25 Personnel Costs	(18,549)	0.00
Re-align: Pedestrian Signal Timing Maintenance [Transportation Management, Operations and Emergency/Storm Response]	(100,000)	0.00
Decrease Cost: Elimination of One-Time Items Approved in FY25	(250,000)	0.00
Re-align: School Bus Stop Studies [Community/Transportation Safety]	(300,000)	0.00
Decrease Cost: Environmental Protection Storm Drains Chargeback [Transportation Infrastructure Construction & Maintenance]	(763,358)	0.00
FY26 RECOMMENDED	59,861,597	239.97

LEAF VACUUMING

FY25 ORIGINAL APPROPRIATION	7,464,021	28.63
<u>Other Adjustments (with no service impacts)</u>		
Increase Cost: FY26 Compensation Adjustment	135,489	0.00
Increase Cost: Annualization of FY25 Compensation Increases	57,396	0.00
Increase Cost: Motor Pool Adjustment	16,485	0.00
Increase Cost: Retirement Adjustment	8,435	0.00

FY26 RECOMMENDED CHANGES

	Expenditures	FTEs
Technical Adj: Workforce Reconciliation - Adjustment	0	(0.16)
Decrease Cost: Annualization of FY25 Personnel Costs	(126,597)	0.00
FY26 RECOMMENDED	7,555,229	28.47

GRANT FUND - MCG

FY25 ORIGINAL APPROPRIATION	214,507	0.00
Federal/State Programs		
Eliminate: Chesapeake Bay Trust Tree Planting Grant	(214,507)	0.00
FY26 RECOMMENDED	0	0.00

PROGRAM SUMMARY

Program Name	FY25 APPR Expenditures	FY25 APPR FTEs	FY26 REC Expenditures	FY26 REC FTEs
Community/Transportation Safety	6,280,045	22.90	6,326,487	22.90
Non-Roadway Right of Way Maintenance	17,112,272	64.85	17,635,351	64.26
Parking Outside the Parking Districts	971,608	1.60	1,151,597	1.60
Transportation Infrastructure Construction & Maintenance	20,412,610	93.03	21,244,952	92.72
Transportation Management, Operations and Emergency/Storm Response	8,583,987	41.18	9,018,967	41.08
Transportation Policy, Planning, and Project Development	3,772,420	12.69	3,931,185	11.69
Transportation Services General Administration	6,514,534	32.19	8,108,287	34.19
Total	63,647,476	268.44	67,416,826	268.44

CHARGES TO OTHER DEPARTMENTS

Charged Department	Charged Fund	FY25 Total\$	FY25 FTEs	FY26 Total\$	FY26 FTEs
COUNTY GENERAL FUND					
Urban Districts	Bethesda Urban District	35,000	0.00	35,000	0.00
Urban Districts	Silver Spring Urban District	35,000	0.00	35,000	0.00
Urban Districts	Wheaton Urban District	25,000	0.00	25,000	0.00
Technology and Enterprise Business Solutions	General Fund	657,985	0.00	0	0.00
Transit Services	Mass Transit	208,058	1.00	219,956	1.00
Environmental Protection	Water Quality Protection	4,441,328	32.97	5,204,686	32.97
Recycling and Resource Management	Solid Waste Disposal	336,894	2.90	378,335	2.90
CIP	Capital Fund	18,949,320	156.43	20,627,749	155.93
Total		24,688,585	193.30	26,525,726	192.80

FUNDING PARAMETER ITEMS

CE RECOMMENDED (\$000S)

Title	FY26	FY27	FY28	FY29	FY30	FY31
COUNTY GENERAL FUND						
EXPENDITURES						
FY26 Recommended	59,862	59,862	59,862	59,862	59,862	59,862
No inflation or compensation change is included in outyear projections.						
New Subdivision Roads Maintenance	0	67	72	77	82	87
Pedestrian Signal Timing Maintenance	0	(100)	(100)	(100)	(100)	(100)
Short Span Bridge Inspection	0	75	75	75	75	75
Labor Contracts	0	187	187	187	187	187
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	59,862	60,091	60,096	60,101	60,106	60,111
LEAF VACUUMING						
EXPENDITURES						
FY26 Recommended	7,555	7,555	7,555	7,555	7,555	7,555
No inflation or compensation change is included in outyear projections.						
Labor Contracts	0	19	19	19	19	19
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	7,555	7,574	7,574	7,574	7,574	7,574

FY26-31 PUBLIC SERVICES PROGRAM: FISCAL PLAN			Leaf Vacuuming Fund				
FISCAL PROJECTIONS	FY25 ESTIMATE	FY26 RECOMMENDED	FY27 PROJECTION	FY28 PROJECTION	FY29 PROJECTION	FY30 PROJECTION	FY31 PROJECTION
ASSUMPTIONS							
Indirect Cost Rate	19.96%	19.98%	19.98%	19.98%	19.98%	19.98%	19.98%
CPI (Fiscal Year)	2.6%	2.7%	2.7%	2.4%	2.2%	2.2%	2.3%
Investment Income Yield	4.8%	4.1%	3.8%	3.3%	3.0%	3.0%	3.0%
Charge per Single-Family Households	\$ 123.67	\$ 123.67	\$ 129.86	\$ 142.85	\$ 146.14	\$ 150.81	\$ 165.14
Charge per Multi-Family Households	\$ 4.61	\$ 4.61	\$ 4.91	\$ 5.21	\$ 5.51	\$ 5.81	\$ 6.11
BEGINNING FUND BALANCE	2,369,637	2,286,452	1,335,339	525,375	503,536	504,815	501,863
REVENUES							
Charges For Services	9,131,619	9,131,619	9,588,200	10,547,020	10,789,601	11,134,869	12,192,681
Miscellaneous	235,025	195,110	173,990	150,790	139,190	139,190	139,190
Subtotal Revenues	9,366,644	9,326,729	9,762,190	10,697,810	10,928,791	11,274,059	12,331,871
INTERFUND TRANSFERS (Net Non-CIP)							
Transfers To The General Fund	(721,768)	(737,421)	(741,127)	(741,127)	(741,127)	(741,127)	(741,127)
Indirect Costs	(721,768)	(737,421)	(741,127)	(741,127)	(741,127)	(741,127)	(741,127)
Transfers To Special Fds: Non-Tax + ISF	(1,986,169)	(1,985,192)	(1,980,948)	(1,862,432)	(1,812,284)	(1,894,740)	(2,660,266)
Solid Waste Disposal Fund	(1,986,169)	(1,985,192)	(1,980,948)	(1,862,432)	(1,812,284)	(1,894,740)	(2,660,266)
TOTAL RESOURCES	9,028,344	8,890,568	8,375,454	8,619,626	8,878,916	9,143,007	9,432,341
PSP OPER. BUDGET APPROP/ EXP'S.							
Operating Budget	(6,741,892)	(7,555,229)	(7,831,528)	(8,097,539)	(8,355,550)	(8,622,593)	(8,905,040)
Labor Agreement	n/a	0	(18,551)	(18,551)	(18,551)	(18,551)	(18,551)
Subtotal PSP Oper Budget Approp / Exp's	(6,741,892)	(7,555,229)	(7,850,079)	(8,116,090)	(8,374,101)	(8,641,144)	(8,923,591)
TOTAL USE OF RESOURCES	(6,741,892)	(7,555,229)	(7,850,079)	(8,116,090)	(8,374,101)	(8,641,144)	(8,923,591)
YEAR END FUND BALANCE	2,286,452	1,335,339	525,375	503,536	504,815	501,863	508,750
END-OF-YEAR RESERVES AS A							
PERCENT OF RESOURCES	25.3%	15.0%	6.3%	5.8%	5.7%	5.5%	5.4%
Assumptions: 1. The Leaf Vacuuming Rates are adjusted to achieve cost recovery. 2. The Vacuum Leaf Collection fund balance policy target is \$250,000. The assumptions included in the fiscal plan maintain a fund balance closer to \$500,000, which more effectively addresses operational costs when the leaf vacuuming process is impacted by weather events. In the future years, rates will be adjusted annually to							