



Montgomery College

RECOMMENDED FY27 BUDGET

\$351,512,455

FULL TIME EQUIVALENTS

1,927.35

MISSION STATEMENT

Montgomery College provides postsecondary educational programs from campuses located in Takoma Park/Silver Spring, Rockville, Germantown, and East County. It serves four broad groups of students:

- those who want the first two years of a university education, either for an associate's degree or preparation for another program;
- those who want to prepare for a career that does not require a bachelor's degree;
- highly capable high school juniors and seniors who participate in special programs; and
- adults who want to continue their education, either to improve job skills or for personal enrichment.

BUDGET OVERVIEW

Montgomery College's FY27 budget adopts an essentially same services framework that maintains affordability for students, addresses compensation and inflationary pressures, and strategically utilizes fund balance while remaining at the upper end of the College's fiscal policy reserve requirement.

In addition to the total recommended operating budget for the College, the agency's Capital Improvements Program (CIP) requires Current Revenue funding. Approximately \$16.684 million in FY27 Current Revenue is assumed in the County Executive's FY27 Capital Budget and Amendments to the FY27-32 Capital Improvements Program (CIP).

Montgomery College's budget request is not detailed in this document. The College's budget request may be obtained by contacting the College's Budget Office, 9221 Corporate Boulevard, Rockville, MD 20850, phone 240-567-7292, or may be found on the College's website at <https://www.montgomerycollege.edu/offices/administrative-and-fiscal-services/budget-office/index.html>.

State law requires the Board of Trustees and the President to prepare and submit operating and capital budgets to the County Council. The operating budget request is normally submitted to the Council and County Executive in January each year. The College's approved budget is included in the County Approved FY27 Operating and Capital Budgets prepared by the Office of Management and Budget in July.

The County Executive relies on the Board of Trustees to determine the most appropriate manner and use to deliver education services within the recommended budget appropriation.

Spending Affordability Guidelines

On February 10, 2026, the County Council approved FY27 Spending Affordability Guidelines (SAG) of \$216.3 million for the

tax-supported funds of Montgomery College.

Enrollment

The College projects steady enrollment increases to continue for several years, with an estimated FY27 enrollment of 13,846 FTEs, an increase of 5.9% compared to the FY26 figure of 13,079 FTEs. An FTEs enrollment for one year is calculated as the total number of credit hours divided by 30.

Tuition and Fees

For FY27, the College's budget anticipates modest tuition and fees increases for credit-bearing students of \$4, \$8, \$12 per credit hour for in-county, in-state, and out-of-state credit students, respectively. The Board of Trustees will act on tuition rates during its April 2026 meeting.

Tuition & Related Charges and Other Student Fees represent approximately 25.3% of the revenue proposed by the County Executive to fund the FY27 Current Fund budget.

State Funding

The \$74.6 million of State funding assumed in the County Executive's Recommended FY27 budget is the amount provided in the governor's FY27 proposed budget. It is comprised of \$61.4 million in the Current Fund and \$13.2 million in the Workforce Development and Continuing Education (WDCE) enterprise fund. The College allocates State-provided formula funds based on the proportionate share of FTEs enrolled in each category.

Final action by the Maryland General Assembly on the governor's budget, which includes the amount necessary to conform to the mandated John R. Cade funding formula for community colleges, and the Budget Reconciliation and Financing Act will occur later this spring and determine the final State aid provided to the College.

County Supported Funds

The County Executive recommends an appropriation of \$157.0 million in the four County-supported funds (Current, Emergency Plant Maintenance and Repair, Cable Television, and Grants).

Current Fund

For the Current Fund, the County Executive is recommending an appropriation of \$307.3 million, an increase of \$12.4 million, or 4.2%, from the \$294.9 million approved in FY26.

Emergency Plant Maintenance and Repair Fund

The Emergency Plant Maintenance and Repair Fund supports unanticipated expenditures to make emergency repairs not funded elsewhere in the budget. The County Executive recommends the Board's request of \$350,000 in FY27, which is equal to the FY26 level.

Tax-Supported Grant Fund

The Tax-Supported Grant Fund provides for community needs not met elsewhere in the budget. The County Executive recommends the Board's request of \$400,000 in FY27, equal to the FY26 level, to support the College's adult literacy programs.

Cable Television

The County Executive recommends a transfer of \$1.4 million for the Cable Television Fund, which provides for production and operation of the College's higher education channel on the County's cable system. The requested amount is equal to the FY26 approved

amount and would provide instructional programs and public service offerings by the College to the community. Additional detail on the College's cable budget can be found in the Cable Communications Plan section.

Other Funds

The College's Workforce Development and Continuing Education (WDCE) Fund is supported by a combination of student tuition and fees and State reimbursements that are based on the most recent actual FTEs enrollment. The County Executive recognizes the importance of higher education to the economic development of Montgomery County and recommends the Board's request of \$21.8 million for this fund, a decrease of \$955,911, or 4.2% compared to the FY26 approved amount.

The Auxiliary Enterprises Fund includes the Robert E. Parilla Performing Arts Center, Takoma Park/Silver Spring Cultural Arts Center, MBI (Macklin Business Institute) Café, sports camps, and facility rentals. For FY27, the College requests and the County Executive recommends an appropriation of \$2.4 million.

The Grants and Contracts Fund includes those revenues received by the College from all sources. The College requests and the County Executive recommends an appropriation of \$12.7 million.

The Major Facilities Reserve Fund supports the operation and maintenance of the College's plant and draws revenue from user fees, other revenue, and interest. The County Executive supports the College's FY27 request of a \$2.0 million appropriation for this fund to support the financing costs of The Morris and Gwendolyn Cafritz Foundation Arts Center.

COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following are emphasized:

-  **Thriving Youth and Families**
-  **A Growing Economy**

PROGRAM CONTACTS

Contact Linda Hickey of the Montgomery College at 240-567-7292 or Julie Knight of the Office of Management and Budget at 240-777-2760 for more information regarding this agency's operating budget.

BUDGET SUMMARY

	Actual FY25	Budget FY26	Estimated FY26	Recommended FY27	%Chg Bud/Rec
CURRENT FUND MC					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Current Fund MC Personnel Costs	0	0	0	0	—
Operating Expenses	282,833,294	294,936,244	294,406,931	307,313,096	4.2 %
Current Fund MC Expenditures	282,833,294	294,936,244	294,406,931	307,313,096	4.2 %

BUDGET SUMMARY

	Actual FY25	Budget FY26	Estimated FY26	Recommended FY27	%Chg Bud/Rec
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	1,813.85	1,813.85	1,813.85	1,815.85	0.1 %
REVENUES					
Other Student Fees: Current Fund	4,352,846	4,007,640	4,300,000	4,847,461	21.0 %
Tuition and Fees: Current Fund	65,561,304	68,592,727	69,062,555	73,027,606	6.5 %
Fed. State & Priv. Gifts & Grants	393,846	300,000	350,000	200,000	-33.3 %
State Aid	56,114,579	58,022,994	58,022,994	61,434,607	5.9 %
Current Fund: Other Revenue	3,011,570	2,000,000	1,450,000	1,910,000	-4.5 %
Current Fund: Interest	2,350,969	2,235,000	2,100,000	2,300,000	2.9 %
Current Fund MC Revenues	131,785,114	135,158,361	135,285,549	143,719,674	6.3 %

EMERGENCY REPAIR FUND

EXPENDITURES

Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Emergency Repair Fund Personnel Costs	0	0	0	0	—
Operating Expenses	345,566	350,000	325,000	350,000	—
Emergency Repair Fund Expenditures	345,566	350,000	325,000	350,000	—

PERSONNEL

Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—

REVENUES

EPMRF: Investment Income Non-Pooled	24,384	21,500	30,000	22,500	4.7 %
Emergency Repair Fund Revenues	24,384	21,500	30,000	22,500	4.7 %

GRANT FUND MC

EXPENDITURES

Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Grant Fund MC Personnel Costs	0	0	0	0	—
Operating Expenses	12,628,012	18,206,500	11,150,000	12,745,900	-30.0 %
Grant Fund MC Expenditures	12,628,012	18,206,500	11,150,000	12,745,900	-30.0 %

PERSONNEL

Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—

BUDGET SUMMARY

	Actual FY25	Budget FY26	Estimated FY26	Recommended FY27	%Chg Bud/Rec
REVENUES					
Federal/State/Private Grants	12,628,012	18,206,500	11,150,000	12,745,900	-30.0 %
Grant Fund MC Revenues	12,628,012	18,206,500	11,150,000	12,745,900	-30.0 %

AUXILIARY FUND

EXPENDITURES

Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Auxiliary Fund Personnel Costs	0	0	0	0	—
Operating Expenses	1,761,165	2,459,598	2,026,405	2,382,494	-3.1 %
Auxiliary Fund Expenditures	1,761,165	2,459,598	2,026,405	2,382,494	-3.1 %

PERSONNEL

Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	3.00	3.00	3.00	3.00	—

REVENUES

Sales	1,040,373	978,000	1,519,565	960,000	-1.8 %
Auxiliary Fund: Interest Income	129,718	64,000	129,718	60,000	-6.3 %
Other Revenues: Miscellaneous	0	369,050	0	571,000	54.7 %
Auxiliary Fund Revenues	1,170,091	1,411,050	1,649,283	1,591,000	12.8 %

WORKFORCE DEVELOPMENT & CONTINUING ED

EXPENDITURES

Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Workforce Development & Continuing Ed Personnel Costs	0	0	0	0	—
Operating Expenses	18,966,409	22,748,598	20,581,820	21,792,687	-4.2 %
Workforce Development & Continuing Ed Expenditures	18,966,409	22,748,598	20,581,820	21,792,687	-4.2 %

PERSONNEL

Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	97.50	97.50	97.50	97.50	—

REVENUES

Tuition and Fees: Continuing Education	7,772,321	7,714,038	7,433,658	7,026,293	-8.9 %
State Aid	13,774,560	13,774,560	14,443,855	13,206,248	-4.1 %
Other Revenues: Interest	413,504	500,000	590,000	518,450	3.7 %
Other Revenues; Miscellaneous	0	0	20,000	0	—
Workforce Development & Continuing Ed Revenues	21,960,385	21,988,598	22,487,513	20,750,991	-5.6 %

BUDGET SUMMARY

	Actual FY25	Budget FY26	Estimated FY26	Recommended FY27	%Chg Bud/Rec
CABLE TELEVISION FUND					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Cable Television Fund Personnel Costs	0	0	0	0	—
Operating Expenses	1,686,255	1,567,800	1,506,607	1,378,278	-12.1 %
Cable Television Fund Expenditures	1,686,255	1,567,800	1,506,607	1,378,278	-12.1 %
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	11.00	11.00	11.00	10.00	-9.1 %
REVENUES					
Cable: Other Revenue	9,694	12,000	8,000	0	-100.0 %
Miscellaneous Revenues	0	0	0	1,378,278	—
Cable Television Fund Revenues	9,694	12,000	8,000	1,378,278	11385.7 %
ENDOWMENT FUND					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Endowment Fund Personnel Costs	0	0	0	0	—
Endowment Fund Expenditures	0	0	0	0	—
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
REVENUES					
Interest	24,641	20,000	26,000	20,000	—
Endowment Fund Revenues	24,641	20,000	26,000	20,000	—
MAJOR FACILITIES RESERVE FUND					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Major Facilities Reserve Fund Personnel Costs	0	0	0	0	—
Operating Expenses	1,948,042	2,000,000	1,947,857	2,000,000	—
Major Facilities Reserve Fund Expenditures	1,948,042	2,000,000	1,947,857	2,000,000	—
PERSONNEL					
Full-Time	0	0	0	0	—

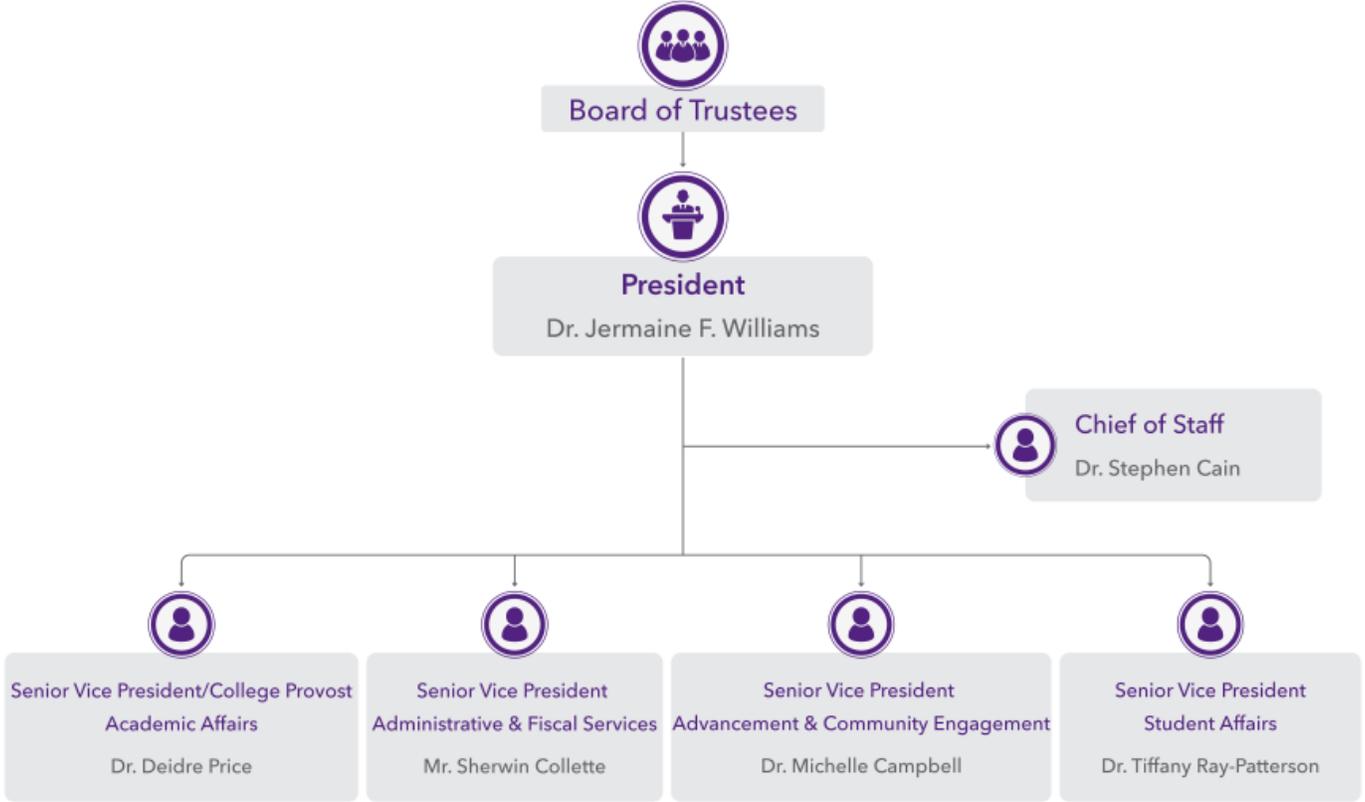
BUDGET SUMMARY

	Actual FY25	Budget FY26	Estimated FY26	Recommended FY27	%Chg Bud/Rec
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
REVENUES					
Student Fees	3,433,830	3,676,362	3,728,952	3,767,428	2.5 %
Interest Income	374,734	364,000	385,000	380,000	4.4 %
Major Facilities Reserve Fund Revenues	3,808,564	4,040,362	4,113,952	4,147,428	2.6 %
MC GRANTS TAX SUPPORTED FUND					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
MC Grants Tax Supported Fund Personnel Costs	0	0	0	0	—
Operating Expenses	400,000	400,000	400,000	400,000	—
MC Grants Tax Supported Fund Expenditures	400,000	400,000	400,000	400,000	—
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
REVENUES					
TRANSPORTATION FUND					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Transportation Fund Personnel Costs	0	0	0	0	—
Operating Expenses	2,616,045	4,200,000	3,500,167	3,150,000	-25.0 %
Transportation Fund Expenditures	2,616,045	4,200,000	3,500,167	3,150,000	-25.0 %
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	1.00	1.00	1.00	1.00	—
REVENUES					
Miscellaneous Other	0	10,000	0	0	-100.0 %
Student Fees	3,674,625	3,876,362	3,732,605	4,004,908	3.3 %
Interest	450,192	400,000	717,500	425,000	6.3 %
Transportation Fund Revenues	4,124,817	4,286,362	4,450,105	4,429,908	3.3 %
DEPARTMENT TOTALS					
Total Expenditures	323,184,788	346,868,740	335,844,787	351,512,455	1.3 %

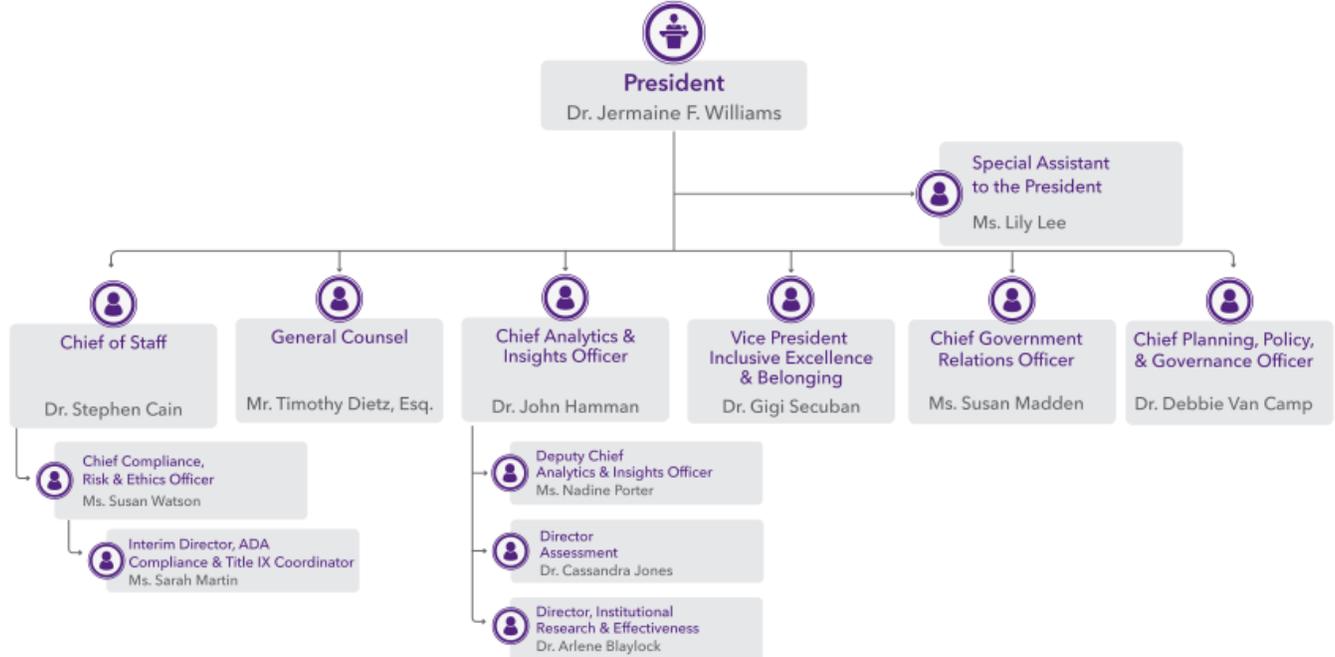
BUDGET SUMMARY

	Actual FY25	Budget FY26	Estimated FY26	Recommended FY27	%Chg Bud/Rec
Total Full-Time Positions	0	0	0	0	—
Total Part-Time Positions	0	0	0	0	—
Total FTEs	1,926.35	1,926.35	1,926.35	1,927.35	0.1 %
Total Revenues	175,535,702	185,144,733	179,200,402	188,805,679	2.0 %

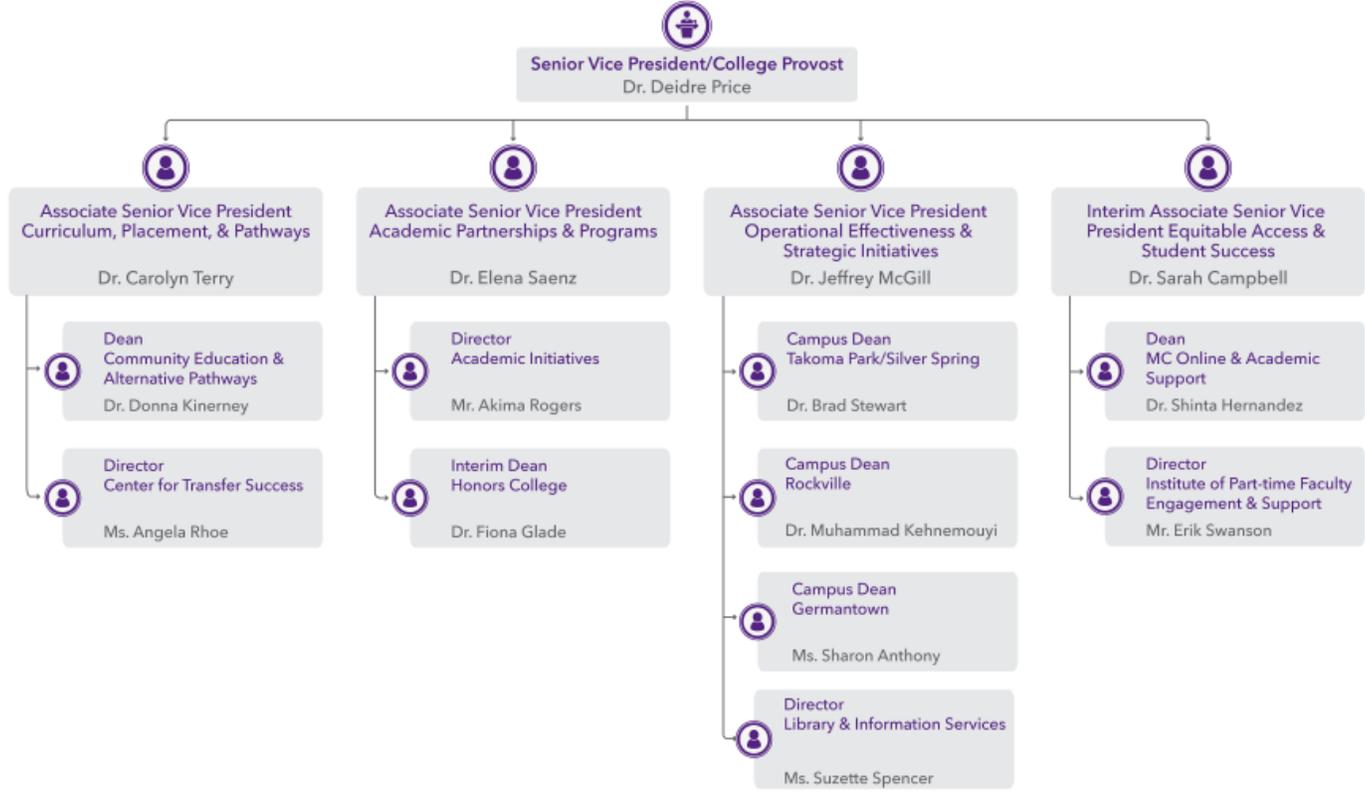
Cabinet



— Offices of the President —

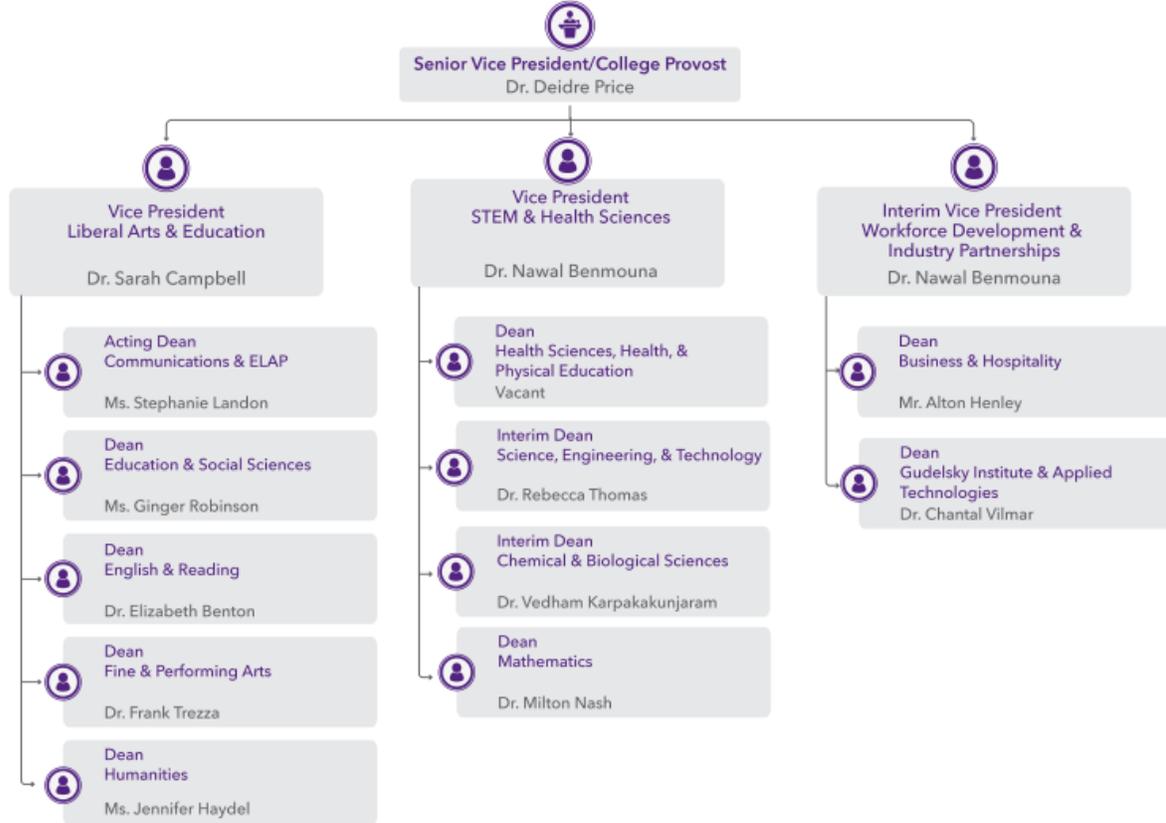


Division of Academic Affairs
Associate Senior Vice Presidents (Part 1 of 2)



Division of Academic Affairs

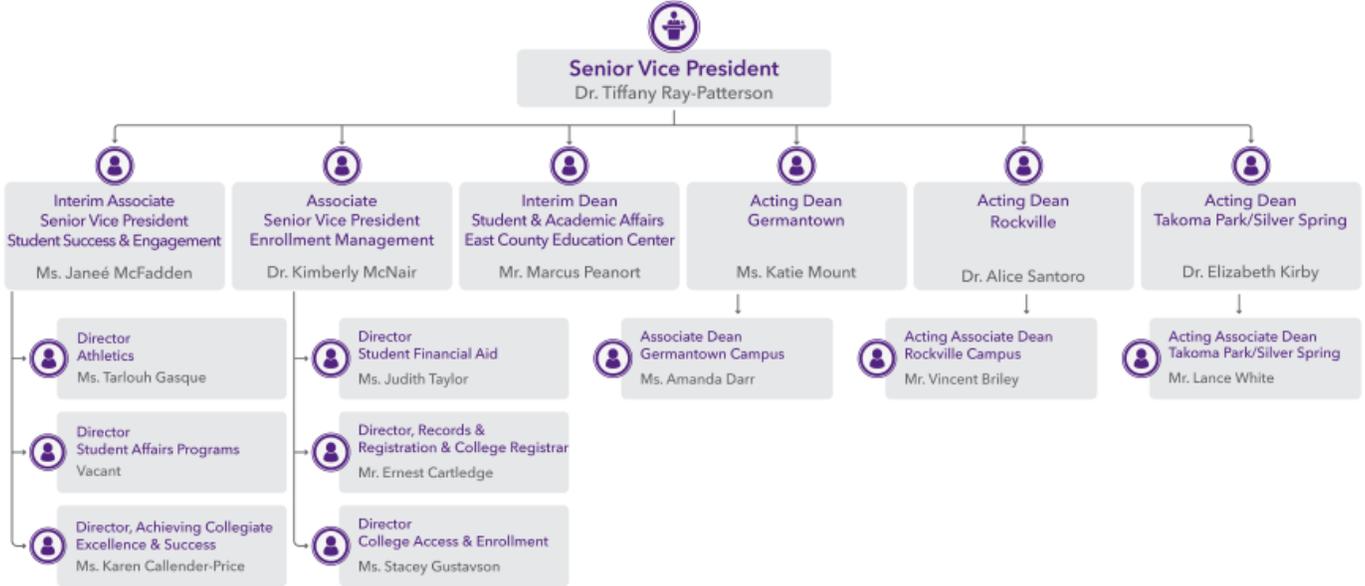
Vice Presidents (Part 2 of 2)



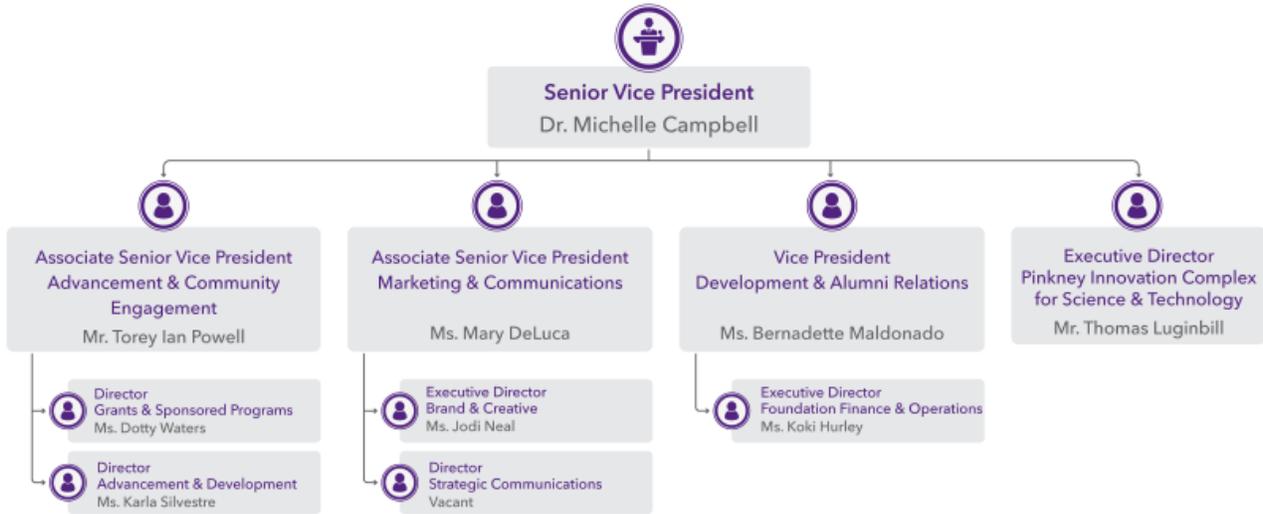
— Division of **Administrative & Fiscal Services** —



— Division of Student Affairs —



— Division of **Advancement & Community Engagement** —



Montgomery College collects and reports a range of data to comply with State and Federal requirements, to assess and improve the effectiveness of the College's programs, and to inform the community and local policymakers of progress in meeting performance goals. The following selection of data and performance indicators are provided to assist the County Executive and County Council with their annual review of the College's operating budget.

INPUT INDICATORS	YR 1	YR 2	YR 3	YR 4	YR 5	CHANGE ^	
FISCAL YEAR STUDENTS	FY21	FY22	FY23	FY24	FY25	YR 5 VS YR 1	YR 5 VS YR 4
Fiscal Year Unduplicated Credit Students	27,840	24,085	23,916	25,164	26,585	-4.5%	5.6%
Fiscal Year Unduplicated Students in WD&CE	15,944	16,644	17,445	21,624	21,140	32.6%	-2.2%
FY Unduplicated Credit + WD&CE Students at MC	42,915	39,757	40,342	45,385	46,341	8.0%	2.1%
Fiscal Year FTEs for Credit Students	13,021	10,939	10,936	11,748	12,564	-3.5%	6.9%
Fiscal Year FTEs for WD&CE Students	3,432	3,507	3,597	4,415	4,082	18.9%	-7.5%
FALL SEMESTER CREDIT STUDENTS	FALL 2021	FALL 2022	FALL 2023	FALL 2024	FALL 2025	YR 5 VS YR 1	YR 5 VS YR 4
Total fall semester enrollment	17,284	17,137	17,780	18,835	19,972	15.6%	6.0%
New to College	2,958	3,260	3,566	3,718	4,248	43.6%	14.3%
Recent MCPS Graduates	2,047	2,160	2,393	2,435	2,650	29.5%	8.8%
REASON FOR ATTENDING (recent MCPS grads)	FALL 2021	FALL 2022	FALL 2023	FALL 2024	FALL 2025	YR 5 VS YR 1	YR 5 VS YR 4
Degree Seeking	1,451	1,619	1,855	1,900	1,610	11.0%	-15.3%
Transfer	96	114	30	36	24	-75.0%	-33.3%
Early Placement	347	321	404	469	971	179.8%	107.0%
Certificate Seeking	0	0	0	0	0	-	-
Continuing Education	103	57	51	0	0	-100.0%	-
Personal Interest	2	5	0	1	2	0.0%	100.0%
MD Dream Act	30	32	36	29	42	40.0%	44.8%
Other	18	12	17	0	1	-94.4%	-
Continuing/Returning	12,158	11,459	11,263	11,734	12,093	-0.5%	3.1%
Transfer-In or "Visiting"	696	912	986	1,031	1,085	55.9%	5.2%
Dual Enrollment - MC and High School	1,472	1,506	1,965	2,352	2,546	73.0%	8.2%
Attending Full-Time	5,801	5,620	6,123	6,546	6,819	17.5%	4.2%
Average Hours Enrolled	8.85	8.77	9.00	9.00	8.97	1.4%	-0.3%
Receiving Pell Grants	4,304	4,305	4,801	5,459	5,308*	23.3%	-2.7%
Receiving any Financial Aid	8,348	7,776	9,337	10,108	7,456*	-10.7%	-26.2%
Need-Needing "Preparatory" Coursework	1,000	1,217	1,284	1,196	1,684	68.4%	40.8%
"Foreign" by NCES definitions	1,668	1,799	1,656	1,990	2,144	28.5%	7.7%
Asian	2,694	2,652	2,859	2,998	3,191	18.4%	6.4%
Black	5,238	5,038	5,227	5,412	6,001	14.6%	10.9%
Hispanic	5,245	5,539	5,840	6,398	6,766	29.0%	5.8%
White	3,725	3,529	3,517	3,672	3,680	-1.2%	0.2%
Multi-Race, Other, Unknown	382	379	337	355	334	-12.6%	-5.9%

* Figures are Preliminary

PERFORMANCE MEASURES FOR MONTGOMERY COLLEGE

	YR 1	YR 2	YR 3	YR 4	YR 5	CHANGE ^	
CREDIT COURSES AND ENROLLMENTS	FALL 2021	FALL 2022	FALL 2023	FALL 2024	FALL 2025	YR 5 VS YR 1	YR 5 VS YR 4
Fall Semester Course Enrollments	48,187	47,571	50,676	53,696	57,151	18.6%	6.4%
Fall - Number of Separate Courses	663	634	623	693	695	4.8%	0.3%
Fall - Number of Course Sections	2,850	2,798	2,752	2,853	3,027	6.2%	6.1%
EMPLOYEES	FALL 2021	FALL 2022	FALL 2023	FALL 2024	FALL 2025	YR 5 VS YR 1	YR 5 VS YR 4
Administrators	83	86	80	89	83	0.0%	11.3%
Instructional Faculty	1,211	1,362	1,137	1,417	1,209	-0.2%	24.6%
Non-Instructional Faculty	78	161	137	146	120	53.8%	6.6%
Professional, Technical, and Support Staff	1,139	1,287	1,189	1,149	1,204	5.7%	-3.4%
TOTAL	2,511	2,896	2,543	2,801	2,616	4.2%	10.1%

	YR 1	YR 2	YR 3	YR 4	YR 5	CHANGE ^	
WORKFORCE DEVELOPMENT & CONTINUING EDUCATION	FY21	FY22	FY23	FY24	FY25	YR 5 VS YR 1	YR 5 VS YR 4
FY Unduplicated Students							
Workforce Development courses	5,712	5,938	5,538	7,487	7,783	36.3%	4.0%
Contract Training courses	3,075	3,212	2,818	4,158	4,290	39.5%	3.2%
Industry-Based Certification courses	3,115	3,396	3,066	3,903	3,686	18.3%	-5.6%
Adult Basic Educ., ESOL, Literacy courses	4,673	4,384	4,952	6,879	6,298	34.8%	-8.4%
All Specifically Grant-Funded programs/courses	5,046	4,788	5,538	7,503	6,911	37.0%	-7.9%
Apprenticeship Programs	737	884	901	941	1,263	71.4%	34.2%
Allied Health/Health Careers courses	683	804	794	829	1,068	56.4%	28.8%
Number of Apprenticeship Program Graduates	160	156	138	193	160	0.0%	-17.1%

OUTPUT INDICATORS (CREDIT PROGRAMS)	YR 1	YR 2	YR 3	YR 4	YR 5	CHANGE ^	
FALL-TO-FALL NEW STUDENT RETENTION RATES	FALL 2020	FALL 2021	FALL 2022	FALL 2023	FALL 2024	YR 5 VS YR 1	YR 5 VS YR 4
All New Students	61.5%	65.9%	65.1%	63.9%	66.5%	5.0%	2.6%
Developmental Students	55.6%	54.7%	57.2%	58.0%	63.6%	8.0%	5.6%
College-Ready Students	63.2%	68.9%	67.9%	66.3%	68.7%	5.5%	2.4%
Pell Grant Recipients	69.6%	71.3%	70.3%	69.5%	71.4%	1.8%	1.9%
Began as Full-Time	71.6%	74.6%	77.7%	74.8%	75.9%	4.3%	1.1%
Began as Part-Time	45.8%	54.1%	49.4%	51.7%	55.2%	9.3%	3.4%
Asian	72.2%	73.9%	74.7%	72.3%	74.3%	2.1%	2.0%
Black	59.2%	65.6%	63.2%	60.6%	66.1%	7.0%	5.5%
Hispanic	61.3%	66.5%	65.5%	64.6%	67.0%	5.7%	2.4%
White	57.3%	59.9%	59.8%	62.0%	60.1%	2.8%	-1.9%
Multi-Race, Other, Unknown	56.8%	52.2%	60.8%	50.0%	48.1%	-8.6%	-1.9%

PERFORMANCE MEASURES FOR MONTGOMERY COLLEGE

	YR 1	YR 2	YR 3	YR 4	YR 5	CHANGE ^	
FOUR-YEAR GRADUATION-TRANSFER RATES	ENTER FALL 2016	ENTER FALL 2017	ENTER FALL 2018	ENTER FALL 2019	ENTER FALL 2020	YR 5 VS YR 1	YR 5 VS YR 4
All New Students	49.5%	52.8%	52.4%	53.3%	55.8%	6.3%	2.5%
College-Ready	70.0%	68.0%	65.0%	61.8%	58.6%	-11.4%	-3.2%
Developmental Completers	49.1%	51.7%	48.8%	44.9%	36.7%	-12.4%	-8.2%
Developmental Non-Completers	17.4%	15.4%	16.6%	20.1%	31.0%	13.6%	10.9%
Pell Grant Recipients	44.7%	52.3%	50.1%	50.9%	55.0%	10.3%	4.1%
Asian	62.9%	64.3%	68.2%	69.4%	69.0%	6.1%	-0.4%
Black	45.3%	51.7%	49.1%	49.7%	56.3%	11.0%	6.6%
Hispanic	41.7%	46.3%	43.1%	47.5%	46.7%	5.0%	-0.8%
White	60.9%	57.8%	60.6%	54.7%	63.0%	2.1%	8.3%

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	YR 1	YR 2	YR 3	YR 4	YR 5	CHANGE ^	
GRADUATION / AWARDS / TRANSFERS	FY21	FY22	FY23	FY24	FY25	YR 5 VS YR 1	YR 5 VS YR 4
<i>Fiscal Year Graduates</i>	3,018	2,877	2,705	2,580	2,837	-6.0%	10.0%
<i>Fiscal Year Awards</i>	3,136	2,992	2,874	2,760	3,025	-3.5%	9.6%
Associate Degrees	2,937	2,790	2,599	2,464	2,736	-6.8%	11.0%
Certificates	198	202	275	296	289	46.0%	-2.4%
TRANSFER TO FOUR-YEAR INSTITUTIONS							
MC Graduate	1,971	1,655	1,553	1,765	1,838	-6.7%	4.1%
12+ Credits, but not Graduate^^	2,529	2,124	1,986	2,113	2,144	-15.2%	1.5%

	YR 1	YR 2	YR 3	YR 4	YR 5	CHANGE ^	
DEVELOPMENTAL METRICS	FALL 2016	FALL 2017	FALL 2018	FALL 2019	FALL 2020	YR 5 VS YR 1	YR 5 VS YR 4
New Students Needing Developmental	2,477	2,165	1,855	1,398	514	-79.2%	-63.2%
Asian	198	177	157	104	27	-86.4%	-74.0%
Black	811	690	617	435	88	-89.2%	-79.8%
Hispanic	1,005	856	719	590	193	-80.8%	-67.3%
White	407	386	304	217	44	-89.3%	-80.0%
Completed Developmental in Four Years	1,525	1,284	1,094	764	254	-83.3%	-66.8%
New Students Needing Developmental Math	2,422	2,044	1,705	2,259	941	-61.1%	-58.3%
New Students Completing Developmental Math in Year 1	1,043	851	754	521	438	-58.0%	-15.9%

PERFORMANCE MEASURES FOR MONTGOMERY COLLEGE

OUTPUT INDICATORS - WORKFORCE DEVELOPMENT & CONTINUING EDUCATION	YR 1	YR 2	YR 3	YR 4	YR 5	CHANGE ^	
COURSE / STUDENT SUCCESS RATES	FY21	FY22	FY23	FY24	FY25	YR 5 VS YR 1	YR 5 VS YR 4
Workforce Development Certificate Completers Students	2,041	2,076	1,802	2,813	2,817	38.0%	0.1%
Course enrollments	3,095	3,276	2,950	4,070	4,483	44.8%	10.1%
Selected Health Career Program Students Obtaining Certification-Percent Successful	97.8%	99.0%	92.4%	95.9%	97.9%	0.1%	2.0%
Percent Selected [Other Programs] Students Obtaining Certification	91.6%	89.0%	89.5%	86.4%	88.3%	-3.3%	1.9%
Number of WD&CE Students Subsequently Enrolled in Credit Courses	2,482	1,615	2,089	1,637	2,032	-18.1%	24.1%
Percent Grant-funded Programs/Courses Students that Complete	70.4%	72.1%	74.6%	74.4%	74.6%	4.2%	0.2%
Percent Apprenticeship Program Course Completers	99.1%	98.8%	99.1%	87.3%	97.5%	-1.6%	10.2%
~Percent Apprenticeship Program Completers within 4 Years	3.6%	20.4%	18.8%	39.0%	37.1%	33.5%	-1.9%

^Note on "Change" Columns

For whole numbers, change = ((Year 5 - Year 1 or Year 4) / Year 1 or Year 4)

For percentages, change = (Year 5 - Year 1; Year 5 - Year 4)

^^Note on "Transfers to Four-Year Institutions"

The operational definition of "transfer" has been clarified and standardized. Trend data have been revised accordingly to ensure consistency with these updated definitions.

(a) MC Graduates: Transfer data includes students who were enrolled and graduated by the end of the specified fiscal year from MC and transferred during the year.

(b) +12 Credits, Non-Graduates: Transfer data includes students who did not graduate but accumulated 12 or more credit hours, up to their last term at MC, and transferred to a four-year institution during the specified fiscal year.

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