



Parking District Services

RECOMMENDED FY27 BUDGET

\$31,371,749

FULL TIME EQUIVALENTS

48.23

 CHRIS CONKLIN, DIRECTOR

MISSION STATEMENT

The mission of Parking District Services is to:

- Support the role of public parking in commercial areas throughout the County, as parking management is an important tool for achieving public objectives of economic development and transportation management;
- Support the comprehensive development of the Silver Spring, Bethesda, and Wheaton central business districts and promote their economic growth and stability by supplying a sufficient number of parking spaces to accommodate that segment of the public demand, which is neither provided for by development nor served by alternative travel modes;
- Promote and complement a total transportation system through the careful balance of rates and parking supply to encourage the use of the most efficient and economical transportation modes available; and
- Develop and implement parking management strategies designed to maximize the usage of the available parking supply in order to enhance the economic development of specific central business districts.

BUDGET OVERVIEW

The total recommended FY27 Operating Budget for the Parking Districts is \$31,371,749, an increase of \$937,530 or 3.08 percent from the FY26 Approved Budget of \$30,434,219. Personnel Costs comprise 23.31 percent of the budget for 53 full-time position(s) and no part-time position(s), and a total of 48.23 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 76.69 percent of the FY27 budget.

In addition, this department's Capital Improvements Program (CIP) requires Current Revenue funding.

COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following are emphasized:

- ◆ **A Growing Economy**
- ◆ **Easier Commutes**
- ◆ **Effective, Sustainable Government**

INITIATIVES

- ★ Improve security systems and public safety elements to address high-incident/high-crime threat areas in off-street parking. Deploy additional cameras and network improvements to sustain the new cameras.
- ★ Expansion of the EV Charging Station program in existing and additional facilities. The number of charging stations available in facilities will continue to increase alongside increased adoption of EV cars, including the introduction of Level III Fast Charging infrastructure.
- ★ Expand Pay-By-Cell Only Zones in areas previously utilizing legacy single space meters. This service has been piloted successfully in Great Seneca, Bethesda (Woodmont), and Silver Spring.
- ★ Add a transportation contract compliance inspector to expand field coverage, ensure contractor compliance, and enhance the safety and reliability of parking and transit facilities, with focused oversight during evening and weekend hours.
- ★ Modernize and improve the Parking and Revenue Control System at Garage 31 by implementing digital permitting and integrating license plate recognition and pay-by-cell technology.
- ★ Explore opportunities to partner with the Montgomery County Greenbank and/or other stakeholders to install solar canopies on garages in the Parking Lot Districts (PLDs) that can provide community solar.
- ★ Initiate customer service surveys in all three PLDs.

INNOVATIONS AND PRODUCTIVITY IMPROVEMENTS

- ★ Expand cloud-based security cameras with integrated notification system.
- ★ Continue to expand EV Level II and Level III infrastructure across the PLDs.
- ★ Pilot license plate recognition integration into select off-street parking Pay by Plate facilities to better track payment records and offer automated payment reminder and/or enforcement.

PROGRAM CONTACTS

Contact Jose Thommana of the Parking Districts at 240-777-8740 or Anita Aryeetey of the Office of Management and Budget at 240-777-2784 for more information regarding this department's operating budget.

PROGRAM PERFORMANCE MEASURES

Performance measures for this department are included below (where applicable), with multi-program measures displayed at the front of this section and program-specific measures shown with the relevant program. The FY26 estimates reflect funding based on the FY26 Approved Budget. The FY27 and FY28 figures are performance targets based on the FY27 Recommended Budget and funding for comparable service levels in FY28.

PROGRAM DESCRIPTIONS

★ Parking Enforcement

The Parking Enforcement program provides for the enforcement of parking laws within the Parking Lot Districts (PLDs) and

Transportation Management Districts (TMDs) primarily to promote business activity, ensure public safety, and ensure the smooth flow of traffic. The program also conducts Residential Permit Parking (RPP) enforcement in all RPP zones within the County. In addition to citation issuance, the program is also responsible for the processing and management of citation payments.

Program Performance Measures	Actual FY24	Actual FY25	Estimated FY26	Target FY27	Target FY28
Number of DOT issued parking citations	204,439	199,409	223,206	242,867	262,529
Number of Americans with Disabilities Act (ADA) citations issued	213	242	233	295	274
Percent of DOT issued parking citations contested ¹	3.31%	5.42%	4.30%	4.40%	4.80%

¹ An increase in parking enforcement hours to 10pm and inclusion of Saturday accounts for more citations in general. The department also released a hold on several citations that were suspended during the COVID timeframe and started scheduling court dates for them. Both may contribute to an increase in contested citations.

FY27 Recommended Changes	Expenditures	FTEs
FY26 Approved	4,140,730	3.48
Increase Cost: Parking Enforcement Contract	36,448	0.00
Increase Cost: Parking Enforcement Contract	5,491	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	19,929	0.00
FY27 Recommended	4,202,598	3.48

☀ Parking Fixed Costs

The Parking Fixed Costs program primarily funds the debt service payments and the lease payments.

FY27 Recommended Changes	Expenditures	FTEs
FY26 Approved	2,461,473	0.00
FY27 Recommended	2,461,473	0.00

☀ Parking Operations

The Parking Operations program has overall responsibility for the management of County-owned garages and lots with over 20,000 parking spaces, which represent at least a 50 percent market share of available parking spaces. This program has overall responsibility for the collection and processing of all parking revenue, including revenue from individual meters, automated pay stations, cashiered facilities, parking permits, and parking fines. The program also includes renovating and improving existing parking facilities to ensure the preservation and integrity of the parking system and its continued service to the public. Moreover, the program is responsible for the maintenance of parking facilities which includes snow and ice removal; janitorial services; equipment maintenance for elevators, electrical systems, heating, ventilation, and air conditioning systems (HVAC); facility repairs of damaged glass, asphalt, concrete, plumbing, painting, and space stripes; and grounds-keeping services. Furthermore, this program provides a comprehensive meter maintenance program to ensure all meter devices function properly. Augmenting the public safety mission of the Montgomery County Police Department, this program also provides contract security guard services for parking facilities to detect and report theft, vandalism, and threats to personal security.

Program Performance Measures	Actual FY24	Actual FY25	Estimated FY26	Target FY27	Target FY28
Parking Management revenue generated (\$ millions)	\$41.5	\$40.7	\$40.1	\$40.9	\$42.3

Program Performance Measures	Actual FY24	Actual FY25	Estimated FY26	Target FY27	Target FY28
Parking Management operating expenditures (\$ millions)	\$23.7	\$25.8	\$30.5	\$31.1	\$31.9
Parking Management cost efficiency (ratio of expenses to revenues)	57%	63%	76%	76%	75%
Customer satisfaction rate for Parking Lot Districts (PLDs) (scale of 1-5) ¹	4.4	4.5	4.5	4.4	4.4
Number of electric vehicle charging sessions at County parking facilities	45,951	51,303	52,847	54,430	56,060

¹ Rating on a scale of 1 to 5 with the number 5 representing highest score. The Parking Lot Districts survey is conducted every other year.

FY27 Recommended Changes	Expenditures	FTEs
FY26 Approved	22,102,736	40.97
Increase Cost: Parking Camera Security System Services	111,407	0.00
Increase Cost: Master Meter Parking Systems	104,250	0.00
Increase Cost: Revenue Collections, Security and Maintenance Contracts	82,635	0.00
Add: One Transportation Contract Compliance Inspector	75,000	0.50
Increase Cost: Parking Camera Security System Services	68,558	0.00
Increase Cost: Cloud-Based Security Camera Surveillance System	68,343	0.00
Add: One Transportation Contract Compliance Inspector	67,499	0.45
Increase Cost: Cloud-Based Security Camera Surveillance System	49,704	0.00
Increase Cost: Master Meter Parking Systems	36,375	0.00
Increase Cost: Parking Camera Security System Services	34,279	0.00
Add: New Fleet Vehicle for Maintenance	23,100	0.00
Increase Cost: Revenue Collections, Security and Maintenance Contracts	17,980	0.00
Add: New Fleet Vehicle for Maintenance	16,800	0.00
Add: One Transportation Contract Compliance Inspector	7,499	0.05
Increase Cost: Cloud-Based Security Camera Surveillance System	6,213	0.00
Increase Cost: Two and a Half Percent Inflationary Adjustment to Non-Profit Service Provider Contracts	4,625	0.00
Increase Cost: Two and a Half Percent Inflationary Adjustment to Non-Profit Service Provider Contracts	4,250	0.00
Add: New Fleet Vehicle for Maintenance	2,100	0.00
Increase Cost: Two and a Half Percent Inflationary Adjustment to Non-Profit Service Provider Contracts	1,375	0.00
Shift: Eliminate Charge for Three Urban District Positions	(296,166)	(3.00)
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	251,130	0.00
FY27 Recommended	22,839,692	38.97

Parking Services General Administration

The General Administration program provides executive direction and support functions for parking programs that include human resources, information technology, fiscal/procurement services, and the redevelopment of real property to promote the economic growth and stability of associated urban districts. The program's responsibilities are for drafting and releasing Requests for Development Proposals, generating property appraisals and negotiating and overseeing the execution of General Development Agreements and Purchase Sales Agreements, including related development documents. The program also leads project management efforts including design and construction of PLD real property as part of mixed-use redevelopment projects.

FY27 Recommended Changes	Expenditures	FTEs
FY26 Approved	1,729,280	5.78

FY27 Recommended Changes	Expenditures	FTEs
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	138,706	0.00
FY27 Recommended	1,867,986	5.78

BUDGET SUMMARY

	Actual FY25	Budget FY26	Estimated FY26	Recommended FY27	%Chg Bud/Rec
PARKING DISTRICT - BETHESDA					
EXPENDITURES					
Salaries and Wages	2,490,589	2,442,852	2,437,163	2,600,029	6.4 %
Employee Benefits	650,822	723,495	679,420	788,332	9.0 %
Parking District - Bethesda Personnel Costs	3,141,411	3,166,347	3,116,583	3,388,361	7.0 %
Operating Expenses	9,368,469	10,334,156	10,158,112	10,547,507	2.1 %
Capital Outlay	0	0	0	26,622	—
Debt Service Other	2,301,625	2,301,700	2,301,600	2,301,700	—
Parking District - Bethesda Expenditures	14,811,505	15,802,203	15,576,295	16,264,190	2.9 %
PERSONNEL					
Full-Time	25	25	25	25	—
Part-Time	0	0	0	0	—
FTEs	20.59	21.60	21.60	22.10	2.3 %
REVENUES					
Property Tax	(2,384)	0	0	0	—
Parking Fees	13,562,296	14,262,000	14,201,671	15,000,000	5.2 %
Parking Fines	3,012,202	3,339,000	3,310,236	3,339,000	—
Miscellaneous Revenues	169,827	284,120	284,120	284,120	—
Property Rentals	2,486,845	2,075,000	2,075,000	2,075,000	—
Investment Income	1,065,676	418,620	805,200	636,540	52.1 %
Parking District - Bethesda Revenues	20,294,462	20,378,740	20,676,227	21,334,660	4.7 %
PARKING DISTRICT - SILVER SPRING					
EXPENDITURES					
Salaries and Wages	2,754,786	2,645,936	2,658,755	2,597,205	-1.8 %
Employee Benefits	679,573	812,950	759,449	792,702	-2.5 %
Parking District - Silver Spring Personnel Costs	3,434,359	3,458,886	3,418,204	3,389,907	-2.0 %
Operating Expenses	8,136,772	9,019,739	8,907,181	9,409,597	4.3 %
Capital Outlay	0	0	0	19,361	—
Parking District - Silver Spring Expenditures	11,571,131	12,478,625	12,325,385	12,818,865	2.7 %
PERSONNEL					
Full-Time	21	24	24	24	—
Part-Time	0	0	0	0	—
FTEs	24.72	25.17	25.17	22.62	-10.1 %

BUDGET SUMMARY

	Actual FY25	Budget FY26	Estimated FY26	Recommended FY27	%Chg Bud/Rec
REVENUES					
Property Tax	(3,251)	0	0	0	—
Parking Fees	10,123,580	10,089,000	9,903,466	10,152,000	0.6 %
Parking Fines	5,114,627	4,824,000	4,640,796	4,824,000	—
Miscellaneous Revenues	12,296	20,000	383,296	20,000	—
Investment Income	512,354	141,550	387,120	306,030	116.2 %
Property Rentals	9,178	0	0	0	—
Parking District - Silver Spring Revenues	15,768,784	15,074,550	15,314,678	15,302,030	1.5 %

PARKING DISTRICT - WHEATON

EXPENDITURES

Salaries and Wages	432,250	388,230	388,722	409,809	5.6 %
Employee Benefits	111,524	115,963	107,157	124,715	7.6 %
Parking District - Wheaton Personnel Costs	543,774	504,193	495,879	534,524	6.0 %
Operating Expenses	1,303,655	1,649,198	1,637,015	1,751,750	6.2 %
Capital Outlay	0	0	0	2,420	—
Parking District - Wheaton Expenditures	1,847,429	2,153,391	2,132,894	2,288,694	6.3 %

PERSONNEL

Full-Time	3	3	3	4	33.3 %
Part-Time	0	0	0	0	—
FTEs	3.42	3.46	3.46	3.51	1.5 %

REVENUES

Property Tax	(147)	0	0	0	—
Parking Fees	2,050,229	1,987,600	2,134,163	1,987,600	—
Parking Fines	724,440	751,000	758,535	751,000	—
Miscellaneous Revenues	18,624	0	0	0	—
Investment Income	226,196	62,890	170,910	135,110	114.8 %
Parking District - Wheaton Revenues	3,019,342	2,801,490	3,063,608	2,873,710	2.6 %

DEPARTMENT TOTALS

Total Expenditures	28,230,065	30,434,219	30,034,574	31,371,749	3.1 %
Total Full-Time Positions	49	52	52	53	1.9 %
Total Part-Time Positions	0	0	0	0	—
Total FTEs	48.73	50.23	50.23	48.23	-4.0 %
Total Revenues	39,082,588	38,254,780	39,054,513	39,510,400	3.3 %

FY27 RECOMMENDED CHANGES

	Expenditures	FTEs
PARKING DISTRICT - BETHESDA		

FY27 RECOMMENDED CHANGES

	Expenditures	FTEs
FY26 ORIGINAL APPROPRIATION	15,802,203	21.60
<u>Changes (with service impacts)</u>		
Add: One Transportation Contract Compliance Inspector [Parking Operations]	75,000	0.50
Add: New Fleet Vehicle for Maintenance [Parking Operations]	23,100	0.00
<u>Other Adjustments (with no service impacts)</u>		
Increase Cost: FY27 Compensation Adjustment	113,406	0.00
Increase Cost: Parking Camera Security System Services [Parking Operations]	111,407	0.00
Increase Cost: Cloud-Based Security Camera Surveillance System [Parking Operations]	49,704	0.00
Increase Cost: Motor Pool Adjustment	33,706	0.00
Increase Cost: Annualization of FY26 Compensation Increases	22,269	0.00
Increase Cost: Annualization of FY26 Personnel Costs	19,397	0.00
Increase Cost: Printing and Mail	14,157	0.00
Increase Cost: Two and a Half Percent Inflationary Adjustment to Non-Profit Service Provider Contracts [Parking Operations]	4,625	0.00
Increase Cost: Risk Management Adjustment	3,274	0.00
Decrease Cost: Retirement Adjustment	(8,058)	0.00
FY27 RECOMMENDED	16,264,190	22.10

PARKING DISTRICT - SILVER SPRING

	Expenditures	FTEs
FY26 ORIGINAL APPROPRIATION	12,478,625	25.17
<u>Changes (with service impacts)</u>		
Add: One Transportation Contract Compliance Inspector [Parking Operations]	67,499	0.45
Add: New Fleet Vehicle for Maintenance [Parking Operations]	16,800	0.00
<u>Other Adjustments (with no service impacts)</u>		
Increase Cost: FY27 Compensation Adjustment	125,017	0.00
Increase Cost: Master Meter Parking Systems [Parking Operations]	104,250	0.00
Increase Cost: Revenue Collections, Security and Maintenance Contracts [Parking Operations]	82,635	0.00
Increase Cost: Parking Camera Security System Services [Parking Operations]	68,558	0.00
Increase Cost: Cloud-Based Security Camera Surveillance System [Parking Operations]	68,343	0.00
Increase Cost: Parking Enforcement Contract [Parking Enforcement]	36,448	0.00
Increase Cost: Annualization of FY26 Personnel Costs	26,398	0.00
Increase Cost: Motor Pool Adjustment	24,971	0.00
Increase Cost: Annualization of FY26 Compensation Increases	17,275	0.00
Increase Cost: Two and a Half Percent Inflationary Adjustment to Non-Profit Service Provider Contracts [Parking Operations]	4,250	0.00
Increase Cost: Risk Management Adjustment	2,964	0.00
Decrease Cost: Retirement Adjustment	(9,002)	0.00
Shift: Eliminate Charge for Three Urban District Positions [Parking Operations]	(296,166)	(3.00)

FY27 RECOMMENDED CHANGES

	Expenditures	FTEs
FY27 RECOMMENDED	12,818,865	22.62
PARKING DISTRICT - WHEATON		
FY26 ORIGINAL APPROPRIATION	2,153,391	3.46
<u>Changes (with service impacts)</u>		
Add: One Transportation Contract Compliance Inspector [Parking Operations]	7,499	0.05
Add: New Fleet Vehicle for Maintenance [Parking Operations]	2,100	0.00
<u>Other Adjustments (with no service impacts)</u>		
Increase Cost: Master Meter Parking Systems [Parking Operations]	36,375	0.00
Increase Cost: Parking Camera Security System Services [Parking Operations]	34,279	0.00
Increase Cost: Revenue Collections, Security and Maintenance Contracts [Parking Operations]	17,980	0.00
Increase Cost: FY27 Compensation Adjustment	17,146	0.00
Increase Cost: Cloud-Based Security Camera Surveillance System [Parking Operations]	6,213	0.00
Increase Cost: Parking Enforcement Contract [Parking Enforcement]	5,491	0.00
Increase Cost: Annualization of FY26 Personnel Costs	4,606	0.00
Increase Cost: Annualization of FY26 Compensation Increases	2,343	0.00
Increase Cost: Two and a Half Percent Inflationary Adjustment to Non-Profit Service Provider Contracts [Parking Operations]	1,375	0.00
Increase Cost: Motor Pool Adjustment	699	0.00
Increase Cost: Risk Management Adjustment	460	0.00
Decrease Cost: Retirement Adjustment	(1,263)	0.00
FY27 RECOMMENDED	2,288,694	3.51

PROGRAM SUMMARY

Program Name	FY26 APPR Expenditures	FY26 APPR FTEs	FY27 REC Expenditures	FY27 REC FTEs
Parking Enforcement	4,140,730	3.48	4,202,598	3.48
Parking Fixed Costs	2,461,473	0.00	2,461,473	0.00
Parking Operations	22,102,736	40.97	22,839,692	38.97
Parking Services General Administration	1,729,280	5.78	1,867,986	5.78
Total	30,434,219	50.23	31,371,749	48.23

FUNDING PARAMETER ITEMS

CE RECOMMENDED (\$000S)

Title	FY27	FY28	FY29	FY30	FY31	FY32
PARKING DISTRICT - BETHESDA						

FUNDING PARAMETER ITEMS

CE RECOMMENDED (\$000S)

Title	FY27	FY28	FY29	FY30	FY31	FY32
EXPENDITURES						
FY27 Recommended	16,264	16,264	16,264	16,264	16,264	16,264
No inflation or compensation change is included in outyear projections.						
Elimination of One-Time Items Recommended in FY27	0	(23)	(23)	(23)	(23)	(23)
Items recommended for one-time funding in FY27, including partial costs for a new maintenance vehicle, will be eliminated from the base in the outyears.						
Labor Contracts	0	18	18	18	18	18
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	16,264	16,259	16,259	16,259	16,259	16,259

PARKING DISTRICT - SILVER SPRING

EXPENDITURES						
FY27 Recommended	12,819	12,819	12,819	12,819	12,819	12,819
No inflation or compensation change is included in outyear projections.						
Elimination of One-Time Items Recommended in FY27	0	(17)	(17)	(17)	(17)	(17)
Items recommended for one-time funding in FY27, including partial costs for a new maintenance vehicle, will be eliminated from the base in the outyears.						
Labor Contracts	0	19	19	19	19	19
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	12,819	12,821	12,821	12,821	12,821	12,821

PARKING DISTRICT - WHEATON

EXPENDITURES						
FY27 Recommended	2,289	2,289	2,289	2,289	2,289	2,289
No inflation or compensation change is included in outyear projections.						
Elimination of One-Time Items Recommended in FY27	0	(2)	(2)	(2)	(2)	(2)
Items recommended for one-time funding in FY27, including partial cost for a new maintenance vehicle, will be eliminated from the base in the outyears.						
Labor Contracts	0	3	3	3	3	3
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	2,289	2,290	2,290	2,290	2,290	2,290

FY27-32 Public Services Program: Fiscal Plan Bethesda Parking Lot District	Estimated 2026	Proposed 2027	Projected 2028	Projected 2029	Projected 2030	Projected 2031	Projected 2032
Assumptions							
Indirect Cost Rate	19.98%	13.01%	13.01%	13.01%	13.01%	13.01%	13.01%
CPI (Fiscal Year)	2.40%	3.04%	2.25%	1.89%	1.78%	1.76%	1.77%
Investment Income Yield	4.00%	3.25%	3.00%	3.00%	3.00%	3.00%	3.00%
Beginning Fund Balance	14,335,468	6,782,295	5,348,938	5,210,788	5,544,947	5,160,675	5,937,141
Revenues							
Charges for Services	14,201,671	15,000,000	15,750,000	16,500,000	16,500,000	16,500,000	16,500,000
Parking Fees Base	14,201,671	15,000,000	15,750,000	16,500,000	16,500,000	16,500,000	16,500,000
Fines & Forfeits	3,310,236	3,339,000	3,339,000	3,339,000	3,339,000	3,339,000	3,339,000
Parking Fines	3,310,236	3,339,000	3,339,000	3,339,000	3,339,000	3,339,000	3,339,000
Miscellaneous	3,164,320	2,995,660	2,946,700	2,946,700	2,946,700	2,946,700	2,946,700
Investment Income	805,200	636,540	587,580	587,580	587,580	587,580	587,580
Property Rentals	2,075,000	2,075,000	2,075,000	2,075,000	2,075,000	2,075,000	2,075,000
G-49 Air Rights	284,120	284,120	284,120	284,120	284,120	284,120	284,120
Subtotal Revenues	20,676,227	21,334,660	22,035,700	22,785,700	22,785,700	22,785,700	22,785,700
Transfers							
Transfers to/from General Fund	(606,675)	(440,826)	(450,765)	(459,278)	(467,470)	(475,709)	(484,128)
Indirect Costs	(606,675)	(440,826)	(450,765)	(459,278)	(467,470)	(475,709)	(484,128)
Transfers to/from Special Funds : Tax Supported	(1,581,122)	-	-	-	-	-	-
Bethesda Urban District	(1,581,122)	-	-	-	-	-	-
Subtotal Transfers	(2,187,797)	(440,826)	(450,765)	(459,278)	(467,470)	(475,709)	(484,128)
Total Resources	32,823,898	27,676,129	26,933,873	27,537,210	27,863,177	27,470,666	28,238,713
CIP Current Revenue Appropriation Expenditure							
Facilities Planning Parking: Bethesda PLD	(332,357)	(90,000)	(90,000)	(90,000)	(90,000)	(90,000)	(90,000)
Parking Bethesda Facilities Renovations	(9,154,951)	(4,995,000)	(4,100,000)	(4,100,000)	(4,100,000)	(4,100,000)	(4,100,000)
Bethesda Parking Security Camera Surveillance System	(978,000)	(978,000)	(978,000)	(978,000)	(1,430,000)	-	-
Subtotal CIP Current Revenue Appropriation Expenditure	(10,465,308)	(6,063,000)	(5,168,000)	(5,168,000)	(5,620,000)	(4,190,000)	(4,190,000)
Appropriations/Expenditures							
Operating Budget	(13,274,695)	(13,962,491)	(14,253,685)	(14,522,863)	(14,781,902)	(15,042,425)	(15,308,653)
Personnel Costs	(3,116,583)	(3,388,361)	(3,464,760)	(3,530,191)	(3,593,158)	(3,656,485)	(3,721,199)
Operating Expenses	(10,158,112)	(10,574,129)	(10,788,925)	(10,992,672)	(11,188,745)	(11,385,940)	(11,587,454)
Existing Debt Service	(2,301,600)	(2,301,700)	(2,301,400)	(2,301,400)	(2,300,600)	(2,301,100)	(2,301,000)
Subtotal PSP Operating Budget Appropriation	(15,576,295)	(16,264,191)	(16,555,085)	(16,824,263)	(17,082,502)	(17,343,525)	(17,609,653)
Total Use of Resources	(26,041,603)	(22,327,191)	(21,723,085)	(21,992,263)	(22,702,502)	(21,533,525)	(21,799,653)
Year End Fund Balance	6,782,295	5,348,938	5,210,788	5,544,947	5,160,675	5,937,141	6,439,060
Bond Restricted Reserve	(3,447,690)	(3,524,610)	(3,573,192)	(3,618,049)	(3,661,158)	(3,704,623)	(3,748,979)
Year End Available Fund Balance	3,334,605	1,824,329	1,637,596	1,926,899	1,499,518	2,232,518	2,690,081
Available Fund Balance as a % of Next Year's PSP Expenses	21%	11%	10%	11%	9%	13%	17%
Target Balance	4,066,048	4,138,771	4,206,066	4,270,626	4,335,881	4,402,413	3,894,898
Other Assumptions:							
1. These projections are based on the Executive's Recommended Budget and include the revenue and resource assumptions for that budget. FY27-32 are based on the "major known commitments" of elected officials and include negotiated labor agreements, estimates of compensation and inflation costs increase, the operating costs of capital facilities and other programmatic commitments. The projected future expenditures, revenues, and fund balance may vary based on changes to fee or tax rates, usage, inflation, future labor agreements, and other factors not assumed here. The policy target fund balance is 25% of the following fiscal year estimated expenses.							
2. All Urban District Transfers will be eliminated starting in FY27.							
3. Rate increase assumed beginning in FY28.							

FY27-32 Public Services Program: Fiscal Plan Silver Spring Parking Lot District	Estimated 2026	Proposed 2027	Projected 2028	Projected 2029	Projected 2030	Projected 2031	Projected 2032
Assumptions							
Indirect Cost Rate	19.98%	13.01%	13.01%	13.01%	13.01%	13.01%	13.01%
CPI (Fiscal Year)	2.40%	3.04%	2.25%	1.89%	1.78%	1.76%	1.77%
Investment Income Yield	4.00%	3.25%	3.00%	3.00%	3.00%	3.00%	3.00%
Beginning Fund Balance	7,574,181	2,935,422	42,560	(2,988,637)	(5,525,566)	(8,830,595)	(10,643,133)
Revenues							
Charges for Services	9,903,466	10,152,000	10,797,000	11,547,000	11,547,000	11,547,000	11,547,000
Parking Fees Base	9,903,466	10,152,000	10,797,000	11,547,000	11,547,000	11,547,000	11,547,000
Fines & Forfeits	4,640,796	4,824,000	4,824,000	4,824,000	4,824,000	4,824,000	4,824,000
Parking Fines	4,640,796	4,824,000	4,824,000	4,824,000	4,824,000	4,824,000	4,824,000
Miscellaneous	770,416	326,030	302,490	302,490	302,490	302,490	302,490
Investment Income	387,120	306,030	282,490	282,490	282,490	282,490	282,490
Miscellaneous Revenues	383,296	20,000	20,000	20,000	20,000	20,000	20,000
Subtotal Revenues	15,314,678	15,302,030	15,923,490	16,673,490	16,673,490	16,673,490	16,673,490
Transfers							
Transfers to/from General Fund	(621,052)	(446,027)	(455,971)	(464,487)	(472,683)	(480,926)	(489,349)
Indirect Costs	(616,052)	(441,027)	(450,971)	(459,487)	(467,683)	(475,926)	(484,349)
General Fund - Other	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
Transfers to/from Special Funds : Tax Supported	(150,000)	-	-	-	-	-	-
Silver Spring Urban District	(150,000)	-	-	-	-	-	-
Subtotal Transfers	(771,052)	(446,027)	(455,971)	(464,487)	(472,683)	(480,926)	(489,349)
Total Resources	22,117,807	17,791,425	15,510,079	13,220,365	10,675,240	7,361,969	5,541,008
CIP Current Revenue Appropriation Expenditure							
Facilities Planning Parking: Silver Spring PLD	(465,000)	-	(90,000)	(90,000)	(90,000)	(90,000)	(90,000)
Parking Silver Spring Facilities Renovations	(5,174,000)	(3,500,000)	(4,100,000)	(4,100,000)	(4,100,000)	(4,100,000)	(4,100,000)
Silver Spring Parking Security Camera Surveillance System	(1,218,000)	(1,218,000)	(1,218,000)	(1,218,000)	(1,740,000)	-	-
Parking Silver Spring: Public EV Charging Infrastructure	-	(212,000)	-	-	-	-	-
Subtotal CIP Current Revenue Appropriation Expenditure	(6,857,000)	(4,930,000)	(5,408,000)	(5,408,000)	(5,930,000)	(4,190,000)	(4,190,000)
Appropriations/Expenditures							
Operating Budget	(12,325,385)	(12,818,865)	(13,090,716)	(13,337,932)	(13,575,836)	(13,815,102)	(14,059,609)
Personnel Costs	(3,418,204)	(3,389,907)	(3,466,340)	(3,531,801)	(3,594,797)	(3,658,153)	(3,722,897)
Operating Expenses	(8,907,181)	(9,428,958)	(9,624,376)	(9,806,131)	(9,981,039)	(10,156,949)	(10,336,712)
Subtotal PSP Operating Budget Appropriation	(12,325,385)	(12,818,865)	(13,090,716)	(13,337,932)	(13,575,836)	(13,815,102)	(14,059,609)
Total Use of Resources	(19,182,385)	(17,748,865)	(18,498,716)	(18,745,932)	(19,505,836)	(18,005,102)	(18,249,609)
Year End Available Fund Balance	2,935,422	42,560	(2,988,637)	(5,525,566)	(8,830,595)	(10,643,133)	(12,708,601)
Available Fund Balance as a % of Next Year's PSP Expenses	23%	0.3%	-22%	-41%	-64%	-76%	-89%
Target Balance	3,204,716	3,272,679	3,334,483	3,393,959	3,453,776	3,514,902	3,577,111
Other Assumptions:							
1. These projections are based on the Executive's Recommended Budget and include the revenue and resource assumptions for that budget. FY27-32 are based on the "major known commitments" of elected officials and include negotiated labor agreements, estimates of compensation and inflation costs increase, the operating costs of capital facilities and other programmatic commitments. The projected future expenditures, revenues, and fund balance may vary based on changes to fee or tax rates, usage, inflation, future labor agreements, and other factors not assumed here. The policy target fund balance is 25% of the following fiscal year estimated expenses. Applying the existing parking rate structure, the Parking Lot District's projected revenue will fall short of the current projected CIP and Operating Expenses beginning in FY28.							
2. All Urban District Transfers will be eliminated starting in FY27 (including the 3 positions the PLD used to fund).							
3. Rate increase assumed beginning in FY28.							

FY27-32 Public Services Program: Fiscal Plan Wheaton Parking Lot District		Estimate 2026	Proposed 2027	Projected 2028	Projected 2029	Projected 2030	Projected 2031	Projected 2032
Assumptions								
Indirect Cost Rate		19.98%	13.01%	13.01%	13.01%	13.01%	13.01%	13.01%
CPI (Fiscal Year)		2.40%	3.04%	2.25%	1.89%	1.78%	1.76%	1.77%
Investment Income Yield		4.00%	3.25%	3.00%	3.00%	3.00%	3.00%	3.00%
Beginning Fund Balance		3,449,598	3,067,499	3,023,974	2,697,908	2,324,528	2,114,617	2,038,913
Revenues								
Charges for Services		2,134,163	1,987,600	1,987,600	1,987,600	1,987,600	1,987,600	1,987,600
Parking Fees Base		2,134,163	1,987,600	1,987,600	1,987,600	1,987,600	1,987,600	1,987,600
Fines & Forfeits		758,535	751,000	751,000	751,000	751,000	751,000	751,000
Parking Fines		758,535	751,000	751,000	751,000	751,000	751,000	751,000
Miscellaneous		170,910	135,110	124,720	124,720	124,720	124,720	124,720
Investment Income		170,910	135,110	124,720	124,720	124,720	124,720	124,720
Subtotal Revenues		3,063,608	2,873,710	2,863,320	2,863,320	2,863,320	2,863,320	2,863,320
Transfers								
Transfers to/from General Fund		(94,813)	(69,542)	(71,770)	(73,126)	(74,430)	(75,742)	(77,082)
Indirect Costs		(94,813)	(69,542)	(71,770)	(73,126)	(74,430)	(75,742)	(77,082)
Transfers to/from Special Funds : Tax Supported		(225,000)	-	-	-	-	-	-
Wheaton Urban District		(225,000)	-	-	-	-	-	-
Subtotal Transfers		(319,813)	(69,542)	(71,770)	(73,126)	(74,430)	(75,742)	(77,082)
Total Resources		6,193,393	5,871,667	5,815,524	5,488,102	5,113,418	4,902,195	4,825,151
CIP Current Revenue Appropriation Expenditure								
Facilities Planning Parking: Wheaton PLD		(305,000)	(45,000)	(45,000)	(45,000)	(45,000)	(45,000)	(45,000)
Parking Wheaton Facilities Renovations		(499,000)	(325,000)	(450,000)	(450,000)	(250,000)	(250,000)	(250,000)
Wheaton Parking Security Camera Surveillance System		(189,000)	(189,000)	(189,000)	(189,000)	(180,000)	-	-
Subtotal CIP Current Revenue Appropriation Expenditure		(993,000)	(559,000)	(684,000)	(684,000)	(475,000)	(295,000)	(295,000)
Appropriations/Expenditures								
Operating Budget		(2,132,894)	(2,288,693)	(2,433,616)	(2,479,574)	(2,523,801)	(2,568,282)	(2,613,736)
Personnel Costs		(495,879)	(534,524)	(551,656)	(562,074)	(572,099)	(582,182)	(592,486)
Operating Expenses		(1,637,015)	(1,754,170)	(1,881,960)	(1,917,500)	(1,951,702)	(1,986,100)	(2,021,251)
Subtotal PSP Operating Budget Appropriation		(2,132,894)	(2,288,693)	(2,433,616)	(2,479,574)	(2,523,801)	(2,568,282)	(2,613,736)
Total Use of Resources		(3,125,894)	(2,847,693)	(3,117,616)	(3,163,574)	(2,998,801)	(2,863,282)	(2,908,736)
Year End Available Fund Balance		3,067,499	3,023,974	2,697,908	2,324,528	2,114,617	2,038,913	1,916,415
Available Fund Balance as a % of Next Year's PSP Expenses		134%	124%	109%	92%	82%	78%	72%
Target Balance		572,173	608,404	619,893	630,950	642,070	653,434	664,999
Other Assumptions:								
1. These projections are based on the Executive's Recommended Budget and include the revenue and resource assumptions for that budget. FY27-32 are based on the "major known commitments" of elected officials and include negotiated labor agreements, estimates of compensation and inflation costs increase, the operating costs of capital facilities and other programmatic commitments. The projected future expenditures, revenues, and fund balance may vary based on changes to fee or tax rates, usage, inflation, future labor agreements, and other factors not assumed here. The policy target fund balance is 25% of the following fiscal year estimated expenses.								
2. All Urban District Transfers will be eliminated starting in FY27.								
3. A rate increase beginning in FY27 reflects the Wheaton Urban District Advisory Committee's recommendation to reduce paid operational hours by offering free parking after 6 p.m. and on Saturdays. This adjustment is structured to be revenue-neutral, offsetting the loss from reduced paid hours.								