

Solid Waste Services

MISSION STATEMENT

The mission of the Solid Waste Services Division is to manage the County's municipal solid waste in an environmentally and economically sound manner. The goal is to recycle 50 percent of the municipal solid waste stream through an integrated solid waste management system which includes waste reduction, reuse, and recycling. Waste delivered to the County that is not reused or recycled is processed in a Resource Recovery Facility (RRF) which produces electricity, while nonprocessable waste, bypass waste, and ash are landfilled. The Division also provides contractual refuse collection services to single-family households in Subdistrict A of the Solid Waste Management District and contractual recycling collection throughout the County to single-family households outside of municipalities.

BUDGET OVERVIEW

The total approved FY07 Operating Budget for the Division of Solid Waste Services is \$105,815,850, an increase of \$300,270 or 0.3 percent from the FY06 Approved Budget of \$105,515,580. Personnel Costs comprise 11.4 percent of the budget for 81 full-time positions for 156.1 workyears. Operating Expenses, Capital Outlay, and Debt Service account for the remaining 88.6 percent of the FY07 budget.

HIGHLIGHTS

- ❖ *Enhance environmental, safety, and permit compliance at the Solid Waste Transfer Station by adding a Safety/Compliance Engineer.*
- ❖ *Enhance the recovery of recyclable plastic materials by adding one contract plastic materials sorter for a total of six sorters on the plastic materials recovery line at the Recycling Center.*
- ❖ *Continue recycling outreach and education efforts to promote recycling and inform residents and the business community about recycling regulation, including the ban on recyclable materials at County waste acceptance facilities.*
- ❖ *Improve the oversight of Solid Waste Transfer Station operations by adding two Program Managers.*
- ❖ *Enhance long-term strategic solid waste planning by adding a Senior Planning Specialist.*
- ❖ *Improve monitoring and oversight of the Oaks and Gude Landfills by adding a Senior Engineer.*
- ❖ *Maintain the Solid Waste Disposal Fee (the "Tipping Fee") at \$52.00 per ton.*

PROGRAM CONTACTS

Contact Scott McClure of the Division of Solid Waste Services

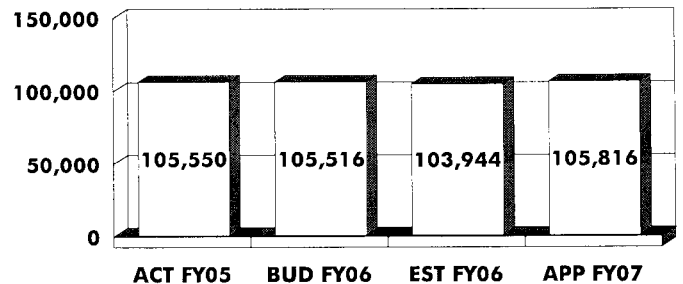
Solid Waste Services

Program Summary

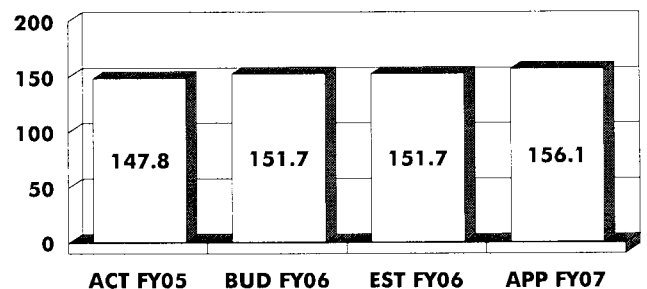
	Expenditures	WYs
Automation	311,440	2.0
Revenue Management & System Evaluation	559,430	6.2
Commercial Recycling and Waste Reduction	1,329,930	9.0
Dickerson Compost Facility	3,144,100	1.2
Dickerson Master Plan	263,420	1.8
Gude Landfill	359,030	0.6
Mixed Paper Recycling	1,631,830	0.5
Oaks Landfill	1,653,150	1.3
Out-of-County Refuse Disposal	11,972,180	0.6
Recycling & Waste Reduction - Multi-Family Dwellings	598,140	3.9
Recycling - Residential	16,410,380	20.2
Recycling Center	3,130,900	3.6
Waste System Program Development	304,900	1.5
Recycling Outreach & Education	313,060	0.8
Support for Recycling Volunteers	151,430	1.1
Regulation of Refuse & Recycling Collection	54,520	0.8
Residential Household Hazardous Waste	906,630	0.5
Resource Recovery Facility & Related Waste Transfer	42,186,730	3.3
Satellite Drop-Off Sites	472,810	3.1
Site 2 Landfill	115,680	0.4
Housing and Environmental Permit Enforcement	934,970	10.0
Solid Waste Transfer Station	2,917,030	11.6
Waste Detoxification	32,320	0.1
Waste Reduction	254,480	0.7
Debt Service - Disposal Fund	4,012,410	0.0
Administration	1,554,920	10.5
Refuse Collection - Residential	5,260,340	8.0
Vacuum Leaf Collection	4,979,690	52.8

Totals 105,815,850 156.1

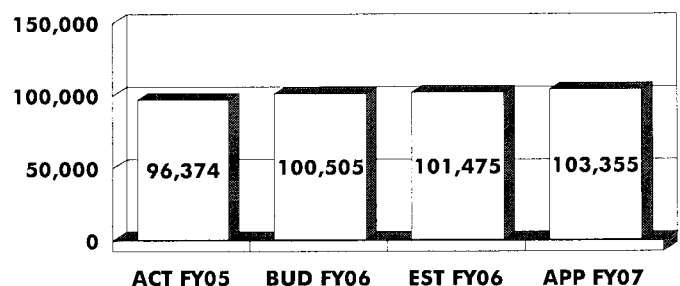
Trends



EXPENDITURES [\$000s]



WORKYEARS



RELATED REVENUES [\$000s]

at 240.777.6436 or Thomas Webster of the Office of Management and Budget at 240.777.2788 for more information regarding this department's operating budget.

PROGRAM DESCRIPTIONS

Automation

This program provides for the overall operation and maintenance of existing computer equipment, as well as the purchase of any new automation equipment and technology to support effective and efficient achievement of the Division's mission.

FY07 Changes

	Expenditures	WYs
FY06 Approved	296,670	2.0
FY07 Approved	311,440	2.0

Revenue Management & System Evaluation

This program manages enterprise fund business processes and supports solid waste policy issues through overall system evaluation. The main activities are: fiscal management of the three enterprise funds including rate-setting and all revenue-related processes; ratepayer database management; appeals processing; billing waste collectors with credit accounts; system-wide tonnage tracking and reporting; policy analysis; benchmarking; and performance measurement.

FY07 Changes

	Expenditures	WYs
FY06 Approved	565,020	5.5
FY07 Approved	559,430	6.2

Commercial Recycling and Waste Reduction

This program provides for mandatory commercial sector recycling and waste reduction and the review of recycling and waste reduction plans and annual reports from all large and medium-sized businesses, as well as targeted small businesses. Through this program, technical support, assistance, outreach, and training is provided to the commercial sector in the areas of recycling, buying recycled products, and waste reduction. This program also provides for enforcement of the County's recycling regulations and other requirements of the County Code as they apply to non-residential waste generators.

FY07 Changes

- Enhance commercial sector recycling by adding a recycling coordination contract.

	Expenditures	WYs
FY06 Approved	1,241,420	8.9
FY07 Approved	1,329,930	9.0

Dickerson Compost Facility

This program includes all functions necessary to transport, process, compost, and market yard trim that is received by the County through either curbside collection, drop-off at the Transfer Station, or collection through the Leaf Vacuuming

Program. The yard trim is processed at the facility and then sold in bulk and bags.

FY07 Changes

- Replace one windrow turner, a conveyor, a screener, and the office trailer.

	Expenditures	WYs
FY06 Approved	3,101,010	1.3
FY07 Approved	3,144,100	1.2

Dickerson Master Plan

This program provides for the implementation of the Dickerson Solid Waste Facilities Master Plan. This plan identifies the environmental, community, and operational effects of solid waste facilities in the Dickerson area (the RRF, the Site 2 Landfill, and the Compost Facility) and outlines policies and actions to mitigate those effects.

FY07 Changes

	Expenditures	WYs
FY06 Approved	224,820	2.0
FY07 Approved	263,420	1.8

Gude Landfill

The purpose of this program is to monitor air and water quality around the landfill, maintain stormwater management and erosion control structures, maintain site roads, and manage the landfill gas. In addition, it encompasses all operational functions necessary to maintain the Gude Landfill, which closed in 1982, in an environmentally sound and cost-effective manner.

FY07 Changes

	Expenditures	WYs
FY06 Approved	342,980	0.6
FY07 Approved	359,030	0.6

Mixed Paper Recycling

This program provides for the management, processing, and marketing of the County's residential mixed paper. Residential mixed paper includes newspaper, corrugated containers, kraft paper bags, magazines, telephone directories, and unwanted mail.

FY07 Changes

	Expenditures	WYs
FY06 Approved	1,703,910	0.5
FY07 Approved	1,631,830	0.5

Oaks Landfill

This program maintains the closed Oaks Landfill in an environmentally sound and cost-effective manner in accordance with applicable State and Federal regulations. Mandated duties under this program include maintaining monitoring wells for landfill gas and water quality around the landfill; managing landfill gas; maintaining leachate storage and pre-treatment facilities; and performing other required site maintenance. This

program also provides for the acceptance and treatment of waste generated by the cleanout of stormwater oil/grit separators.

FY07 Changes

	Expenditures	WYs
FY06 Approved	1,960,330	1.3
FY07 Approved	1,653,150	1.3

Out-of-County Refuse Disposal

This program provides for the rail shipment of ash residue that is designated for disposal from the RRF to a contracted landfill facility in Brunswick County, Virginia. A dedicated disposal cell area was developed at this landfill exclusively for waste from Montgomery County. This program also provides for the shipment of nonprocessable waste, such as construction material and, if necessary, bypass waste, from the Transfer Station to either recycling facilities or the contracted landfill in Brunswick County.

FY07 Changes

	Expenditures	WYs
FY06 Approved	12,069,110	0.6
FY07 Approved	11,972,180	0.6

Recycling & Waste Reduction - Multi-Family Dwellings

This program provides for mandatory recycling and waste reduction for multi-family properties. Program efforts include technical assistance, training, and outreach in addition to the review and monitoring of waste reduction and recycling plans and reports. This program also provides for enforcement of the County's recycling regulation and other requirements of the County Code as they apply to multi-family waste generators.

FY07 Changes

	Expenditures	WYs
FY06 Approved	591,890	3.8
FY07 Approved	598,140	3.9

Recycling - Residential

This program provides for securing, administering, and enforcing countywide contracts for residential curbside recycling collection with private haulers and responding to service needs from citizens. Staff maintains a customer service program and a database of all customers and the services they receive. This program also provides for enforcement of the County's recycling regulation as it applies to single-family waste generators, and enforcement of Collector licensure, permits, and other requirements of Chapter 48 of the County Code.

FY07 Changes

	Expenditures	WYs
FY06 Approved	15,537,770	18.2
FY07 Approved	16,410,380	20.2

Recycling Center

This program provides for the separation, processing, and marketing of recyclable materials (glass, metal, and plastic). The Recycling Center also serves as a transfer point for shipping residential mixed paper for processing. The Recycling Center receives recyclable material collected under the County curbside collection program, as well as from municipalities and multi-family properties which have established similar types of programs. The materials are then sorted and shipped to markets for recycling.

FY07 Changes

- Enhance the recovery of recyclable plastic materials by adding one contract plastic materials sorter for a total of six sorters on the plastic materials recovery line at the Recycling Center.*

	Expenditures	WYs
FY06 Approved	2,911,570	4.2
FY07 Approved	3,130,900	3.6

Waste System Program Development

This program supports the planning and development of solid waste programs in accordance with the mandates of the County's Ten Year Comprehensive Solid Waste Management Plan. This may include evaluating existing source reduction, recycling, composting, collection, and disposal programs and policies with the intent of achieving solid waste program goals.

FY07 Changes

	Expenditures	WYs
FY06 Approved	130,760	1.3
FY07 Approved	304,900	1.5

Recycling Outreach & Education

This program provides for educating the general public about recycling, buying recycled products, composting, and waste reduction and encourages compliance with applicable laws. Public education is an important tool supporting solid waste program goals and ensuring the success of recycling initiatives.

FY07 Changes

	Expenditures	WYs
FY06 Approved	302,870	0.8
FY07 Approved	313,060	0.8

Support for Recycling Volunteers

The mission of this program is to use citizen volunteers to augment available staff resources and improve participation in waste reduction, recycling, and buying recycled programs. This citizen-to-citizen peer contact is very effective in motivating residents to actively participate in recycling.

FY07 Changes

	Expenditures	WYs
FY06 Approved	150,980	1.1
FY07 Approved	151,430	1.1

Regulation of Refuse & Recycling Collection

This program provides for the enforcement of license requirements and regulates private residential and commercial waste haulers, including those that collect and transport refuse or recyclables.

FY07 Changes

	Expenditures	WYs
FY06 Approved	72,250	0.8
FY07 Approved	54,520	0.8

Residential Household Hazardous Waste

This program collects and disposes of household hazardous waste such as flammable products, insecticides, mercury, and reactive and corrosive chemicals. These products are removed from the municipal solid waste stream and processed at State and Federally-approved hazardous waste treatment, storage, and disposal facilities. This program also includes outreach to educate residents regarding the potential dangers of certain household products and to reduce generation of hazardous waste.

FY07 Changes

	Expenditures	WYs
FY06 Approved	943,770	0.5
FY07 Approved	906,630	0.5

Resource Recovery Facility & Related Waste Transfer

This program provides for the operation of the Montgomery County Resource Recovery Facility (RRF). The RRF serves as the primary disposal facility for non-recycled waste generated in the County. Electricity generated by the combustion of municipal solid waste is sold to Mirant Energy. The program also includes related costs at the Transfer Station and transportation of material between the Transfer Station and the RRF. Extensive environmental and operational monitoring is conducted, both on-site and in surrounding communities, to meet contractual obligations and all applicable regulatory standards regarding the facility.

FY07 Changes

- Resource Recovery Facility program costs will be lower in FY07 than in FY06 due to a reduction in the budgeted tonnage of waste to be processed at the facility and enhanced electricity revenues which offset the cost of operating the facility.*
- Enhance the transportation of Municipal Solid Waste between the Transfer Station and the Resource Recovery Facility by acquiring seven additional rail cars.*

	Expenditures	WYs
FY06 Approved	44,202,530	3.3
FY07 Approved	42,186,730	3.3

Satellite Drop-Off Sites

This program operates satellite drop-off sites at the Damascus and Poolesville Highway Services Depots. Residents can bring

bulky materials to these sites. The sites, which operate only on weekends, provide drop-off sites for trash items as a convenience to County residents and reduce the incidence of roadside dumping. Material that is collected is then transported to the Transfer Station in Rockville.

FY07 Changes

	Expenditures	WYs
FY06 Approved	446,350	3.0
FY07 Approved	472,810	3.1

Site 2 Landfill

This program provides for the management of properties acquired for a potential future landfill. All properties are leased and/or used by private citizens. Management activities include the inspection, evaluation, and maintenance of leased agricultural land, single-family dwellings, and agricultural buildings. Activities are coordinated with the Division of Operations as needed.

FY07 Changes

	Expenditures	WYs
FY06 Approved	125,860	0.4
FY07 Approved	115,680	0.4

Housing and Environmental Permit Enforcement

Enforcement provided by the Department of Housing and Community Affairs under this program consists of six related components. Staff respond to citizen complaints dealing with: storage and removal of solid waste; illegal solid waste dumping activities in the County; storage of unregistered vehicles on private property throughout the County; storage of inoperable vehicles on private property; improper screening of dumpsters, particularly those in shopping areas; and control and regulation of weeds throughout the County. The program includes a "Clean or Lien" component, which provides for the removal of dangerous or unsightly trash, perimeter grass, and weeds on properties which the owners have failed to maintain as required.

Also under this program, the Department of Environmental Protection provides surface and subsurface environmental compliance monitoring at all County solid waste facilities, and reviews reports of air monitoring of the Resource Recovery Facility.

FY07 Changes

	Expenditures	WYs
FY06 Approved	880,940	9.9
FY07 Approved	934,970	10.0

Solid Waste Transfer Station

The purpose of this program is to provide a receiving, processing, and shipping facility for municipal solid waste generated within the County. Yard waste is also received, processed, and shipped to the compost facility, mulch preserves, or other outlets. Other waste is handled or recycled including scrap metal, oil and anti-freeze, textiles, car batteries, and

construction material. County staff operate the scale-house and oversee general operations, while contractors provide for the receipt and transfer of waste and operate the public unloading facility and recycling drop-off areas. This program includes enforcement of the County's ban on delivery of recyclables mixed in with trash delivered for disposal.

FY07 Changes

- Enhance environmental, safety, and permit compliance at the Solid Waste Transfer Station by adding a Safety/Compliance Engineer.
- Enhance oversight of Transfer Station operations by adding two Program Managers.

	Expenditures	WYs
FY06 Approved	2,239,630	8.4
FY07 Approved	2,917,030	11.6

Waste Detoxification

This program provides assistance to businesses that qualify as small-quantity generators of hazardous waste by providing them an economical and environmentally safe disposal option. The materials are handled through the County's hazardous waste contractor and permitted hazardous waste management facilities.

FY07 Changes

	Expenditures	WYs
FY06 Approved	31,730	0.1
FY07 Approved	32,320	0.1

Waste Reduction

This program provides for the development of activities to reduce solid waste before it enters the waste stream. Program efforts focus on source reduction of yard trim through grasscycling and backyard composting, as well as recovering textiles and building and construction materials for reuse. This program also encourages reducing the use of hazardous materials through outreach and public education.

FY07 Changes

	Expenditures	WYs
FY06 Approved	257,130	0.8
FY07 Approved	254,480	0.7

Debt Service - Disposal Fund

This program contains principal and interest payments for general obligation bonds and revenue bonds used to fund the construction of solid waste facilities and other major improvements.

FY07 Changes

	Expenditures	WYs
FY06 Approved	4,067,460	0.0
FY07 Approved	4,012,410	0.0

Administration

This program provides budget management, management analysis, human resource management, contract and procurement management support, and administrative program support.

FY07 Changes

- Enhance long-term strategic solid waste planning by adding a Senior Planning Specialist.

	Expenditures	WYs
FY06 Approved	1,256,260	9.6
FY07 Approved	1,554,920	10.5

Refuse Collection - Residential

The purpose of this program is to secure, administer, and enforce contracts with private haulers for residential refuse collection in Subdistrict A of the Solid Waste Collection and Disposal District, as well as to respond to service needs from citizens. Staff maintain the database of households served and administer the billing of that service. Staff also enforce County solid waste laws and noise ordinances pertaining to collection vehicle operators.

FY07 Changes

	Expenditures	WYs
FY06 Approved	5,136,730	10.0
FY07 Approved	5,260,340	8.0

Vacuum Leaf Collection

The Vacuum Leaf Collection program provides two vacuum leaf collections to the residents in the Leaf Vacuuming District during the late fall/winter months. Vacuum leaf collection is an enhanced service which complements homeowner responsibilities related to the collection of the high volume of leaves generated in this part of the County.

FY07 Changes

	Expenditures	WYs
FY06 Approved	4,723,830	52.8
FY07 Approved	4,979,690	52.8

BUDGET SUMMARY

	Actual FY05	Budget FY06	Estimated FY06	Approved FY07	% Chg Bud/App
SOLID WASTE COLLECTION					
EXPENDITURES					
Salaries and Wages	669,224	768,150	686,810	698,560	-9.1%
Employee Benefits	207,009	258,980	244,880	241,570	-6.7%
Solid Waste Collection Personnel Costs	876,233	1,027,130	931,690	940,130	-8.5%
Operating Expenses	4,453,402	4,420,840	4,498,550	4,672,650	5.7%
Capital Outlay	19,876	0	0	0	—
Solid Waste Collection Expenditures	5,349,511	5,447,970	5,430,240	5,612,780	3.0%
PERSONNEL					
Full-Time	9	11	11	9	-18.2%
Part-Time	0	0	0	0	—
Workyears	11.4	12.9	12.9	10.9	-15.5%
REVENUES					
Collection Fees	5,739,519	5,702,990	5,717,630	5,767,940	1.1%
Investment Income	49,784	50,000	90,000	110,000	120.0%
Solid Waste Collection Revenues	5,789,303	5,752,990	5,807,630	5,877,940	2.2%
SOLID WASTE DISPOSAL					
EXPENDITURES					
Salaries and Wages	4,696,500	5,192,680	5,172,750	5,829,060	12.3%
Employee Benefits	1,403,655	1,683,890	1,677,420	2,032,350	20.7%
Solid Waste Disposal Personnel Costs	6,100,155	6,876,570	6,850,170	7,861,410	14.3%
Operating Expenses	84,446,753	83,694,750	82,230,370	82,419,360	-1.5%
Debt Service G.O. Bonds	58,431	55,160	55,160	2,720	-95.1%
Debt Service Other	4,012,350	4,012,300	4,012,300	4,009,700	-0.1%
Capital Outlay	1,052,029	705,000	631,520	930,190	31.9%
Solid Waste Disposal Expenditures	95,669,718	95,343,780	93,779,520	95,223,380	-0.1%
PERSONNEL					
Full-Time	65	65	65	72	10.8%
Part-Time	0	0	0	0	—
Workyears	83.7	86.0	86.0	92.4	7.4%
REVENUES					
Civil Penalties/Fines	26,505	0	8,500	0	—
Disposal Fees/Operating Revenue	26,530,026	34,676,380	27,783,260	29,731,400	-14.3%
Systems Benefit Charge	42,923,708	47,574,410	48,570,320	47,172,760	-0.8%
Sale Of Recycled Materials	3,537,133	2,312,880	3,548,700	4,352,210	88.2%
Investment Income: Pooled	2,080,098	2,920,000	3,910,000	4,820,000	65.1%
Investment Income: Non-Pooled	141,713	256,850	50,000	60,000	-76.6%
Miscellaneous	9,605,157	965,130	5,744,790	5,065,480	424.8%
License Fees	9,920	10,150	10,150	10,150	—
Solid Waste Disposal Revenues	84,854,260	88,715,800	89,625,720	91,212,000	2.8%
VACUUM LEAF COLLECTION					
EXPENDITURES					
Salaries and Wages	1,845,457	2,295,530	2,302,260	2,378,150	3.6%
Employee Benefits	418,714	789,870	603,840	832,950	5.5%
Vacuum Leaf Collection Personnel Costs	2,264,171	3,085,400	2,906,100	3,211,100	4.1%
Operating Expenses	2,266,216	1,638,430	1,828,340	1,768,590	7.9%
Capital Outlay	0	0	0	0	—
Vacuum Leaf Collection Expenditures	4,530,387	4,723,830	4,734,440	4,979,690	5.4%
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
Workyears	52.7	52.8	52.8	52.8	—
REVENUES					
Collection Fees	5,703,343	5,986,260	5,991,950	6,204,620	3.6%
Investment Income	27,216	50,000	50,000	60,000	20.0%
Vacuum Leaf Collection Revenues	5,730,559	6,036,260	6,041,950	6,264,620	3.8%
DEPARTMENT TOTALS					
Total Expenditures	105,549,616	105,515,580	103,944,200	105,815,850	0.3%

	Actual FY05	Budget FY06	Estimated FY06	Approved FY07	% Chg Bud/App
Total Full-Time Positions	74	76	76	81	6.6%
Total Part-Time Positions	0	0	0	0	—
Total Workyears	147.8	151.7	151.7	156.1	2.9%
Total Revenues	96,374,122	100,505,050	101,475,300	103,354,560	2.8%

FY07 APPROVED CHANGES

	Expenditures	WYs
SOLID WASTE COLLECTION		
FY06 ORIGINAL APPROPRIATION	5,447,970	12.9
<u>Other Adjustments (with no service impacts)</u>		
Increase Cost: Refuse Collection [Refuse Collection - Residential]	219,030	0.0
Increase Cost: FY07 Compensation	29,920	0.0
Increase Cost: Motor Pool	22,370	0.0
Increase Cost: Annualization of FY06 Personnel Costs	16,010	0.0
Increase Cost: Annualization of FY06 Operating Expenses	11,230	0.0
Increase Cost: Group Insurance Adjustment	10,380	0.0
Increase Cost: Retirement Adjustment	7,310	0.0
Decrease Cost: Elimination of One-Time Items Approved in FY06	-490	0.0
Decrease Cost: Reallocation of Finance Chargeback	-1,580	0.0
Decrease Cost: Reallocation of Personnel to the Disposal Fund	-149,370	-2.0
FY07 APPROVED:	5,612,780	10.9
SOLID WASTE DISPOSAL		
FY06 ORIGINAL APPROPRIATION	95,343,780	86.0
<u>Changes (with service impacts)</u>		
Enhance: Transportation of Municipal Solid Waste Between the Transfer Station and the Resource Recovery Facility by Acquiring Seven Additional Rail Cars [Resource Recovery Facility & Related Waste Transfer]	700,000	0.0
Enhance: Oversight of Transfer Station Operations by Adding Two Program Managers [Solid Waste Transfer Station]	157,140	1.6
Enhance: Periodic Study of Non-Residential Waste Generation [Waste System Program Development]	150,000	0.0
Enhance: Monitoring and Oversight of the Oaks and Gude Landfills by Adding a Senior Engineer	82,310	0.8
Enhance: Environmental, Safety, and Permit Compliance at the Solid Waste Transfer Station by Adding a Safety/Compliance Engineer [Solid Waste Transfer Station]	78,570	0.8
Enhance: Long-Term Strategic Solid Waste Planning by Adding a Senior Planning Specialist [Administration]	78,360	0.8
Enhance: Commercial Recycling Coordination Contract [Commercial Recycling and Waste Reduction]	50,000	0.0
Enhance: Recovery of Recyclable Plastic Materials by Adding One Contract Plastic Materials Sorter for a Total of Six Sorters on the Plastic Materials Recovery Line [Recycling Center]	48,100	0.0
Enhance: Residential Refuse Collection Inspector Study [Refuse Collection - Residential]	30,000	0.0
Add: Furniture Pick-Up Program [Waste Reduction]	20,000	0.0
<u>Other Adjustments (with no service impacts)</u>		
Increase Cost: Replacement of Compost Facility Equipment: Windrow Turner, Office Trailer, Conveyor, and Screener [Dickerson Compost Facility]	681,320	0.0
Increase Cost: Recycling Collection	601,000	0.0
Increase Cost: Replacement of Transfer Station Equipment: Forklift and Crane [Solid Waste Transfer Station]	248,870	0.0
Increase Cost: FY07 Compensation	212,560	0.0
Increase Cost: Maryland Environmental Service Contract to Operate the Recycling Center [Recycling Center]	186,490	0.0
Increase Cost: Annualization of FY06 Operating Expenses	185,530	0.0
Increase Cost: Reallocation of Personnel from the Collection Fund	169,820	2.0
Increase Cost: Group Insurance Adjustment	107,470	0.0
Increase Cost: Oaks Landfill Site Maintenance and Security [Oaks Landfill]	85,720	0.0
Increase Cost: Motor Pool	77,680	0.0
Increase Cost: Retirement Adjustment	63,530	0.0
Increase Cost: Maryland Environmental Service Contract to Operate the Compost Facility [Dickerson Compost Facility]	58,680	0.0
Increase Cost: Transfer Station Fuel [Solid Waste Transfer Station]	58,150	0.0

	Expenditures	WYs
Increase Cost: Charges from Others	35,900	0.0
Increase Cost: Dickerson Master Plan	29,900	0.0
Increase Cost: Annualization of FY06 Lapsed Positions	22,760	0.4
Increase Cost: Oaks Landfill Utilities [Oaks Landfill]	22,220	0.0
Increase Cost: Maryland Environmental Service Contract to Operate the Transfer Station [Solid Waste Transfer Station]	21,000	0.0
Increase Cost: Gude Landfill Utilities [Gude Landfill]	16,640	0.0
Increase Cost: Operation of Oaks Landfill Leachate Pretreatment Facility [Oaks Landfill]	13,650	0.0
Increase Cost: Reallocation of Finance Chargeback	2,140	-0.1
Decrease Cost: Annualization of FY06 Personnel Costs	-9,170	0.1
Decrease Cost: Hazardous Waste [Residential Household Hazardous Waste]	-40,000	0.0
Decrease Cost: Debt Service [Debt Service - Disposal Fund]	-55,050	0.0
Decrease Cost: Mixed Paper Recycling [Mixed Paper Recycling]	-75,960	0.0
Decrease Cost: Out-of-County Haul [Out-of-County Refuse Disposal]	-100,790	0.0
Decrease Cost: Operation of the Resource Recovery Facility Due to a Reduction in the Tonnage of Waste to be Processed and Enhanced Electricity Revenues [Resource Recovery Facility & Related Waste Transfer]	-1,918,750	0.0
Decrease Cost: Elimination of One-Time Items Approved in FY06	-2,216,190	0.0
FY07 APPROVED:	95,223,380	92.4
VACUUM LEAF COLLECTION		
FY06 ORIGINAL APPROPRIATION	4,723,830	52.8
<u>Other Adjustments (with no service impacts)</u>		
Increase Cost: Motor Pool [Vacuum Leaf Collection]	130,880	0.0
Increase Cost: FY07 Compensation [Vacuum Leaf Collection]	89,920	0.0
Increase Cost: Group Insurance Adjustment [Vacuum Leaf Collection]	45,180	0.0
Increase Cost: Retirement Adjustment [Vacuum Leaf Collection]	25,750	0.0
Decrease Cost: Annualization of FY06 Operating Expenses [Vacuum Leaf Collection]	-720	0.0
Decrease Cost: Reallocation of Finance Chargeback [Vacuum Leaf Collection]	-1,040	0.0
Decrease Cost: Annualization of FY06 Personnel Costs [Vacuum Leaf Collection]	-34,110	0.0
FY07 APPROVED:	4,979,690	52.8