

FY12-17 PUBLIC SERVICES PROGRAM: FISCAL PLAN							
Permitting Services							
FISCAL PROJECTIONS	FY11 ESTIMATE	FY12 REC	FY13 PROJECTION	FY14 PROJECTION	FY15 PROJECTION	FY16 PROJECTION	FY17 PROJECTION
<b>ASSUMPTIONS</b>							
Indirect Cost Rate	12.59%	12.59%	12.59%	12.59%	12.59%	12.59%	12.59%
CPI (Fiscal Year)	2.0%	2.4%	2.7%	3.0%	3.2%	3.4%	3.6%
Investment Income Yield	0.14%	0.40%	0.90%	2.00%	2.75%	3.50%	4.00%
<b>BEGINNING FUND BALANCE</b>	<b>(7,609,790)</b>	<b>(4,699,560)</b>	<b>1,695,840</b>	<b>4,238,260</b>	<b>5,522,510</b>	<b>6,250,950</b>	<b>6,801,020</b>
<b>REVENUES</b>							
Licenses & Permits	26,580,100	30,187,970	28,427,840	29,280,670	30,217,660	31,245,050	32,369,890
Charges For Services	2,748,250	2,814,200	2,890,190	2,976,900	3,072,150	3,176,600	3,290,960
Fines & Forfeitures	84,380	86,410	88,740	91,400	94,320	97,530	101,040
Miscellaneous	5,540	4,530	4,630	4,760	4,900	5,050	5,200
<b>Subtotal Revenues</b>	<b>29,418,270</b>	<b>33,093,110</b>	<b>31,411,400</b>	<b>32,353,730</b>	<b>33,389,030</b>	<b>34,524,230</b>	<b>35,767,090</b>
<b>INTERFUND TRANSFERS (Net Non-CIP)</b>							
Transfers To The General Fund	(1,824,300)	(1,669,080)	(1,471,990)	(1,479,260)	(1,506,460)	(1,536,180)	(1,536,180)
Transfers From The General Fund	(2,978,070)	(2,822,850)	(2,625,760)	(2,633,030)	(2,660,230)	(2,689,950)	(2,689,950)
	1,153,770	1,153,770	1,153,770	1,153,770	1,153,770	1,153,770	1,153,770
<b>TOTAL RESOURCES</b>	<b>19,984,180</b>	<b>26,724,470</b>	<b>31,635,250</b>	<b>35,112,730</b>	<b>37,405,080</b>	<b>39,239,000</b>	<b>41,031,930</b>
<b>PSP OPER. BUDGET APPROP/ EXPS.</b>							
Operating Budget	(24,683,740)	(25,028,630)	(26,086,780)	(27,269,720)	(28,562,710)	(29,976,070)	(31,521,320)
Restoration of Positions	n/a	n/a	(724,540)	(1,595,250)	(2,303,830)	(2,405,060)	(2,510,040)
Restoration of Operating Reductions	n/a	n/a	(15,180)	(30,760)	(40,790)	(36,500)	(36,500)
IT Maintenance	n/a	n/a	11,700	(113,170)	(40,110)	(44,140)	(148,250)
IT Replacement Plan	n/a	n/a	(765,000)	(870,000)	(703,000)	(410,500)	(263,000)
Office Rent	n/a	n/a	92,480	18,240	(58,960)	(138,760)	(138,760)
Retiree Health Insurance Pre-Funding	n/a	n/a	90,330	270,440	555,270	573,050	579,200
<b>Subtotal PSP Oper Budget Approp / Exp's</b>	<b>(24,683,740)</b>	<b>(25,028,630)</b>	<b>(27,396,990)</b>	<b>(29,590,220)</b>	<b>(31,154,130)</b>	<b>(32,437,980)</b>	<b>(34,038,670)</b>
<b>TOTAL USE OF RESOURCES</b>	<b>(24,683,740)</b>	<b>(25,028,630)</b>	<b>(27,396,990)</b>	<b>(29,590,220)</b>	<b>(31,154,130)</b>	<b>(32,437,980)</b>	<b>(34,038,670)</b>
<b>YEAR END FUND BALANCE - UNRESTRICTED NET ASSETS (UNA)</b>	<b>(4,699,560)</b>	<b>1,695,840</b>	<b>4,238,260</b>	<b>5,522,510</b>	<b>6,250,950</b>	<b>6,801,020</b>	<b>6,993,260</b>
<b>END-OF-YEAR RESERVES AS A PERCENT OF RESOURCES</b>							
	-23.5%	6.3%	13.4%	15.7%	16.7%	17.3%	17.0%
<b>YEAR END FUND BALANCE-CASH</b>	<b>(511,830)</b>	<b>5,883,570</b>	<b>8,425,990</b>	<b>9,710,240</b>	<b>10,438,680</b>	<b>10,988,750</b>	<b>11,180,990</b>
<b>END-OF-YEAR RESERVES AS A PERCENT OF RESOURCES</b>							
	-2.1%	19.0%	23.5%	24.7%	25.1%	25.3%	24.7%

**Notes and Assumptions:**

1. These projections are based on the Executive's Recommended budget and include the revenue and resource assumptions of that budget. The projected future expenditures, revenues, and fund balances may vary based on changes not assumed here to fee or tax rates, usage, inflation, future labor agreements, and other factors not assumed here.
2. The year-end unrestricted net asset and cash fund balance are targeted to restore the fund balance to the policy level and to protect against the cyclical downturns in the construction market and related permit fee revenues. Both cash and unrestricted net assets balances are reported above.
3. Revenue projections for FY12 reflect implementation of the proposed changes to the amount of the permit fee that is due at time of application (one-time increase in FY12) and the adjustment to the fee calculation and "cap" for commercial building permits.
4. Revenue increases in FY12 and future years assume a gradual increase in construction market activity.
5. Because of the economic downturn, a significant reduction in revenues occurred in FY09 and FY10. The department has initiated several cost containment measures which will continue into FY12. As a result, the department expects to achieve a positive cash balance at the end of FY12.
6. Key components of the Permitting Service's technology replacement plan include: FY13 Printers (\$60,000), Scanners (\$250,000), Disaster Recovery Server upgrade (\$30,000), UPS and batteries (\$50,000), Software upgrades and maintenance, training, and professional services (\$375,000); FY14 Servers (\$600,000), Software upgrades and maintenance, training, and professional services (\$270,000), FY15 Database Servers and services (\$440,000), Software upgrades and maintenance, training, and professional services (\$263,000); FY16 Network Switch (\$140,000), UPS and batteries (\$7,500), Software upgrades and maintenance, training, and professional services (\$263,000); FY17 Software upgrades and maintenance, training, and professional services (\$263,000).