

# Mission Statement

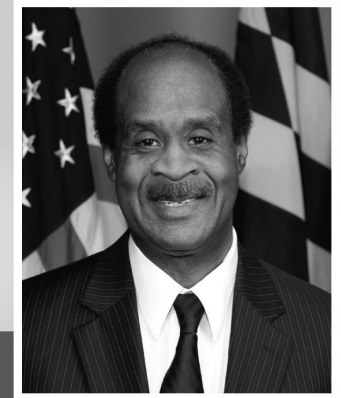
## MONTGOMERY COUNTY GOVERNMENT

**WE** pursue the common good by working for and with Montgomery County's diverse community members to provide:

- A Responsive and Accountable County Government
- Affordable Housing in an Inclusive Community
- An Effective and Efficient Transportation Network
- Children Prepared to Live and Learn
- Healthy and Sustainable Communities
- Safe Streets and Secure Neighborhoods
- A Strong and Vibrant Economy
- Vital Living for All of Our Residents

**AS** dedicated public servants, the employees of the Montgomery County government strive to embody in our work these essential values:

- |                   |                 |                              |
|-------------------|-----------------|------------------------------|
| • Collaboration   | • Inclusiveness | • Knowledge                  |
| • Competence      | • Innovation    | • Respect for the Individual |
| • Fiscal Prudence | • Integrity     | • Transparency               |



*Isiah Leggett*  
ISIAH LEGGETT

[www.montgomerycountymd.gov](http://www.montgomerycountymd.gov)





# About Montgomery County

Montgomery County was established by the State Convention in 1776, and from its establishment until 1948, the Montgomery County government functioned under the County Commission system. In 1948, the voters adopted a charter giving the County home rule and a council-manager form of government. In 1968, the voters approved a new charter providing for separate legislative and executive branches of government, with legislative power vested in an elected County Council and executive power in an elected County Executive. The new charter became effective with the election of the County Executive and Council in November 1970. The Montgomery County Council is composed of nine members, four of whom are elected by all voters in the County. The remaining five Councilmembers are each elected from one of five Councilmanic districts.

Montgomery County contains 497 square miles (or 316,000 acres) of land area. The County population was 1,016,677 as of July 2013, consisting of 47.0 percent White (non-Hispanic) and 53.0 percent cultural minorities. About 39.5 percent of Maryland's foreign-born population resides in Montgomery County in 2013.

The 2013 median household income was \$98,326. According to the Bureau of Labor Statistics (BLS), the County's estimated labor force for September 2014 is 529,118 with an unemployment rate of 4.5 percent. Montgomery County is an employment center with 60.7 percent of employment occupied by persons residing and working in the County. For the 2014 Fall enrollment, 153,852 pupils were registered in the County's schools.





# **FY16 Approved Operating Budget and FY16-21 Public Services Program**

**July 2015 ▪ Volume 1**

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Montgomery County, Maryland ▪ Office of Management and Budget



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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**Montgomery County  
Maryland**

For the Fiscal Year Beginning

**July 1, 2014**

Executive Director

**The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Presentation to Montgomery County Government, Maryland for its annual budget for the fiscal year beginning July 1, 2014.**

**In order to receive this award a governmental unit must publish a document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device.**

**The award is valid for the period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.**

**MONTGOMERY COUNTY GOVERNMENT**  
**APPROVED FY16 OPERATING AND CAPITAL BUDGETS**  
**AND**  
**AMENDMENTS TO FY15-20 CAPITAL IMPROVEMENTS PROGRAM (CIP)**  
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County Executive  
County Council President

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**MONTGOMERY COUNTY GOVERNMENT**  
**APPROVED FY16 OPERATING AND CAPITAL BUDGETS**  
**AND**  
**AMENDMENTS TO FY15-20 CAPITAL IMPROVEMENTS PROGRAM (CIP)**  
  
**CAPITAL BUDGET/CIP**

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**MONTGOMERY COUNTY GOVERNMENT**  
**APPROVED FY16 OPERATING AND CAPITAL BUDGETS**  
**AND**  
**AMENDMENTS TO FY15-20 CAPITAL IMPROVEMENTS PROGRAM (CIP)**  
**CAPITAL BUDGET/CIP**

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18-1




OFFICE OF THE COUNTY EXECUTIVE  
ROCKVILLE, MARYLAND 20850

Isiah Leggett  
County Executive

MEMORANDUM

July 21, 2015

TO: Interested Readers

FROM: Isiah Leggett, County Executive 

SUBJECT: FY16 Operating and Capital Budgets  
Amendments to the FY15-20 Capital Improvements Program (CIP)

These volumes contain the Approved FY16 Operating and Capital Budgets and Amendments to the FY15-20 Capital Improvements Program (CIP) for Montgomery County. In accordance with the law and after receiving my recommendations and the advice of interested parties through public hearings and other means, the County Council approved the budgets on May 21, 2015, for the fiscal year that begins on July 1.

Soon after the Council approved the FY16 budget, it became clear that income tax shortfalls due to economic conditions and the recent Supreme Court decision in the *Wynne v. Comptroller of the State of Maryland* case would negatively affect our revenues in FY16, FY17 and FY18. Income tax collections for FY15 were \$21.4 million short of the estimate in this approved FY16 budget. And, the most recent information indicates that the *Wynne* case decision will further reduce income tax revenue by approximately \$15.1 million in FY16 and \$76.7 million in FY17 and FY18. The cumulative revenue loss by FY17 is currently projected to exceed \$150 million.

Due to the significant, multi-year nature of the shortfalls, I have sent a proposed \$51 million FY16 savings plan, with reductions in both the operating and capital budgets, to the County Council for consideration. The Council has agreed to act on these reductions before their August recess.

The total Council approved FY16 Operating Budget from all sources of funds is \$5.083 billion, an increase of \$87.0 million or 1.7 percent from the Approved FY15 Budget. Because Capital Budget appropriations can be made for multiple fiscal years, comparisons of the Capital Budget from one fiscal year to the next do not provide useful information.

As detailed in the budget highlights and in the appropriate departmental sections, these budgets continue to support what I believe are our most important shared priorities:

- A Responsive and Accountable County Government
- Affordable Housing in an Inclusive Community
- An Effective and Efficient Transportation Network
- Children Prepared to Live and Learn
- Healthy and Sustainable Communities
- Safe Streets and Secure Neighborhoods
- A Strong and Vibrant Economy
- Vital Living for All of Our Residents

This budget includes a 0.9 cent property tax rate decrease and a property tax credit of \$692 per owner-occupied residential household, which maintains a progressive property tax structure. This budget funds the collective bargaining agreements negotiated with the County's three unions, and continues the strategic restoration of some of our most important services that were dramatically reduced as the County faced serious budget challenges. CIP PAYGO, mandatory contributions to the Revenue Stabilization Fund, and the annual required contribution for retiree health insurance are fully funded.

In order to reduce costs and minimize our use of paper, we have provided an abbreviated version of the Operating Budget for each County Government Department. You may view a more detailed description of each department's budget by visiting the Office of Management and Budget webpage at [www.montgomerycountymd.gov/omb](http://www.montgomerycountymd.gov/omb).

You are invited to read the contents of these volumes for a description of the Approved Operating and Capital Budgets and CIP. Please call the Office of Management and Budget at (240) 777-2800 for further information. This information is also available on the Internet on the Montgomery County home page at [www.montgomerycountymd.gov/omb](http://www.montgomerycountymd.gov/omb).

IL:jh

## Message from the Council President

The FY16 Operating Budget and the amendments to the FY15-20 Capital Improvements Program approved by the Council on May 21, 2015 address the top priority concerns of County residents in a fiscally responsible way.

Many people have made this result possible. I want to thank my Council colleagues and the Council staff for their hard work. Thank you as well to the County Executive and his staff for providing a strong foundation; to the governing boards and staff of MCPS, Montgomery College, M-NCPPC, and WSSC for their contributions; and to the thousands of County residents who shared their views with us.



Because of slow revenue growth, this was a difficult year, but we should take pride in our work. The County Executive sent us a good budget. After listening carefully to our community, as the Council does every year, we have strengthened the budget by targeting limited additional resources to priorities in education, public safety, health and human services, libraries, parks, transportation, and new initiatives like the Public Election Fund. Our budget also provides fair salary increases to our employees.

We know from our Fiscal Plan that next year's budget will present a serious challenge. After we had completed our budget decisions for FY16, this challenge grew larger with the U.S. Supreme Court's 5-4 decision in the *Wynne* case. The negative impact on the County's income tax revenue is currently projected to be about \$15 million in FY16 and \$76 million in FY17 and FY18. We also face a shortfall in our regular County income tax distributions.

This means that we must continue to exercise caution going forward. It frames the conversation we will have on topics such as contract negotiations with our employee organizations, our ability to fund the school system above the State's Maintenance of Effort level, and our ability to further reduce the energy tax. It also highlights the crucial importance of an economic development strategy that will expand the County's tax base and deliver the revenues we need.

The Council will continue to work closely with the County Executive to ensure that the County's financial position remains strong and essential services are provided. In July 2015 we jointly determined that a FY16 savings plan is required. We will implement it, just as we have done when needed in past years.

We will be backed by the very large reserve we have set aside in our budget for contingencies: \$383 million, a historical high, in keeping with our AAA bond rating. This is 8.2 percent of our adjusted governmental revenues, \$12 million more than the target for FY16 approved by the Council in 2011.

Thanks again to everyone who helped to make this budget possible. I am proud of what we have achieved on behalf of our one million County residents.

A handwritten signature in dark ink that reads "George Leventhal". The signature is written in a cursive, flowing style.

George Leventhal  
President, Montgomery County Council





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# How to Read the Budget

## INTRODUCTION

The County's Approved Operating and Capital Budgets and the Approved FY15-20 Capital Improvements Program (CIP) are published in two volumes. Volume I contains a comprehensive picture of the Operating Budget year beginning July 1, including changes from the previous fiscal year. Volume II contains the approved Capital Budget and the approved Capital Improvements Program.

This publication is available on the County's web site: [montgomerycountymd.gov/openbudget](http://montgomerycountymd.gov/openbudget). Our Open Budget platform contains both the operating and capital budgets in an easy to use, interactive, searchable, and mobile –friendly website. Also, as part of the County's effort to reduce paper usage, the following sections of the budget are only published on the internet: Highlights, Linkage to County Result Areas, Accomplishments and Initiatives, Program Descriptions, Program Performance Measures, Program Approved Changes, Charges to Other Departments, and Annualization of Personnel Costs and Full-Time Equivalents (FTEs).

## CONTENTS OF THE OPERATING BUDGET DOCUMENT

The major components of the Approved Operating Budget and Public Services Program are described below in order of appearance in this document.

### **Message and Highlights**

The message summarizes the financial status of the County and how the budget is funded. The highlights provide a listing of major program initiatives and changes approved in the budget.

### **Debt Service**

Debt service is the amount the County must pay each year for the principal and interest on the County's bonded and other indebtedness. Debt service is presented both in terms of the specific bond allocations by category and fund and by sources of revenue, including six-year projections of debt service requirements.

### **Agencies Summaries**

A summary of approved funding is provided for the budgets of Montgomery County Government, Montgomery County Public Schools, Montgomery College, the Montgomery County and bi-county (administration) portions of the Maryland-National Capital Park and Planning Commission (M-NCPPC), and the Montgomery County and bi-county portions of the Washington Suburban Sanitary Commission. A summary of the Housing Opportunities Commission budget is also included, containing the operating budget appropriation. In addition, a section describing the Montgomery County Revenue Authority is provided.

### **County Government Approved Department Budgets**

The approved budgets for departments and offices of the County Government are provided for the following:

- Legislative Branch (the County Council and legislative offices and boards);
- Judicial Branch (Circuit Court and State's Attorney); and
- Executive Branch (departments with functions related to General Government; Public Safety; Transportation; Health and Human Services; Libraries, Culture, and Recreation; Community Development and Housing; Environment; and Other County Functions).

The presentations include: the department's mission statement; linkage to County result areas; accomplishments and initiatives; performance measures; description and cost of programs; approved expenditure, revenue, and workforce allocations for the department; approved changes for next fiscal year's budget; charges to other departments, and information about future fiscal impacts. For more detailed information about department displays, see the section on "Department Budget Presentations" below.

### **Non-Departmental Accounts (NDAs)**

The Non-Departmental Accounts section contains expenses essential to the operation of the County government which either do not fall within the functional assignment of any department or agency or provide for expenditures related to more than one

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department or agency. Examples include various grants to municipal governments, contributions to other funds, County government memberships (e.g., Maryland Association of Counties), and certain legally-mandated programs. Responsibility for administration of NDAs is assigned by the Chief Administrative Officer to specific departments. Although classified as an NDA, all utilities expenditures of the County government are displayed in a separate section to provide combined data on costs by energy type and user departments.

### **Budget Summary Schedules**

The Summary Schedules section contains aggregate fiscal data for all agencies for which the County Council sets tax rates, makes levies, or approves programs and/or budgets. The schedules include expenditure and funding totals by agency, department, government function, and source of funding, with both dollar amounts and staffing (i.e. full-time equivalents (FTEs) and positions). Revenues are described and detailed by agency, fund, and type. Ten-year historical trends are also included for major expenditure categories, revenue sources, the government workforce, and tax rates.

### **Approved Resolutions**

Resolutions are passed to express the policy of the Council on certain items or programs or are passed to direct certain types of administrative action. The resolutions included in the Approved FY16 Operating Budget Book specify appropriations for Montgomery County Government and Outside Agencies.

## **DEPARTMENT BUDGET PRESENTATIONS**

For each department within Montgomery County government and for most agency summaries, the budget presentation includes:

**Mission Statement:** the overall purpose of the department (or major division), including the goals or results it expects to achieve for the community or its function in the County government.

**Budget Overview:** approved appropriations for the department, with changes from the prior fiscal year, in dollars, full time equivalents, and percentage change.

**Linkages to County Result Areas:** denotes which of the County Executive's eight result areas relate to the department.

**Performance Measures:** provides key measures that apply to the department as a whole or to multiple programs. Each measure gives actual data for the past two completed fiscal years, an estimate for the current fiscal year, and targets for the next two fiscal years. These targets represent the department's principal performance goals. Program performance measures that relate to only one program are listed with the relevant program as noted below.

**Accomplishments and Initiatives:** provides a summary of major department accomplishments completed in the last year and the anticipated results of the approved funding for next fiscal year. In addition, productivity improvements within the department are described.

**Program Contacts:** department and Office of Management and Budget (OMB) contacts for the budget, including phone numbers.

**Program Descriptions:** provides a descriptive narrative of the program, including, as applicable:

- Nature, functions, and features of program activity;
- The public need to which the program responds;
- Who or what benefits from the program activity, and
- What the resources allocated will provide to the community.

**Program Performance Measures:** lists performance measures that apply to only one of the department's programs. Actual performance data are shown for the previous two fiscal years, as well as estimates for the current fiscal year and targets for the next two fiscal years. The FY15 and FY16 figures represent performance goals for the relevant program.

**Program Approved Changes:** A table displays the approved program expenditures and FTEs for next fiscal year compared to the current year's approved budget, including an itemization of key changes within individual programs based on approved budget actions. Budget changes that relate to a unique program are listed individually within each program approved changes chart. Budget changes that affect more than one program, such as compensation changes, are summarized in a miscellaneous adjustment item for each affected program.

**Budget Summary:** summary data for the department, including actual expenditures for the prior fiscal year, the approved budget and estimated expenditures for the current fiscal year, and the approved budget for the coming fiscal year. The

presentation includes, by fund, expenditures within appropriation category (Personnel Costs, Operating Expenses, Capital Outlay, and Debt Service); personnel requirements (full-time and part-time positions and FTEs); and related revenue sources. Appropriation categories and related components within the Budget Summary include:

- **Salaries and Wages:** the cost of all salary expenses for both full-time and part-time positions, including other personnel cost adjustments (e.g., overtime, shift differential, multilingual pay, etc.).
- **Employee Benefits:** social security, group insurance, and retirement. Additional information regarding employee benefits may be found in the Workforce/Compensation chapter of this document.
- **Operating Expenses:** those costs required to support the operations of the agency, including such items as contracted services, printing, motor pool, and office supplies.
- **Debt Service (for M-NCPPC, Parking Lot Districts, Solid Waste Disposal, Liquor Control, and Montgomery Housing Initiative funds only):** the annual payment of principal and interest on bonded indebtedness (for both general obligation and other debt) incurred by departments/agencies funded by a Special or Enterprise fund.
- **Capital Outlay:** funding for the acquisition of fixed assets that have a value of \$5,000 or more and a useful life of more than one year.

Personnel categories within the Budget Summary include full and part-time positions as well as full-time equivalents (FTEs). FTEs reflect staff time charged to the department's operating budget. One FTE is the equivalent to 2,080 work hours or 260 workdays.

Related revenues listed in the Budget Summary are generated or received by the department as a direct result of its activities. These include user fees, permits and licenses, grants, intergovernmental aid and reimbursements, and other miscellaneous revenues.

**Approved Changes Crosswalk:** describes department-wide expenditure and FTE changes from the current year's approved budget to next fiscal year's approved budget. The crosswalk includes:

- Additional items funded in next year's approved budget for new or expanded services.
- Decreases from last year's approved budget relating to reduction in service or elimination of one-time funding in the base for printers, servers, etc.
- Compensation adjustments.
- Group insurance and retirement rate adjustments.
- Rate adjustments for other expenses such as motor pool, printing and mail, occupational medical, risk management, etc.
- Increases or reductions in charges to or from other departments (including charges to the CIP).
- Shifts in resources to another department.
- Other personnel cost adjustments, including changes related to annualization of current year increments; position or job class reclassifications; staff turnover; and lapse changes.
- Other operating expense changes, including inflation adjustments for contracts, rent, etc.

The presentation is organized under two categories: first by items with service impacts, then by other adjustments with no service impacts. Under each category, the items are organized by largest to smallest dollar value change. For items that affect a single program, the name of the relevant program is shown in parentheses. If no program is shown, the adjustment affects several programs.

A verb precedes each approved crosswalk item. The following verbs describe *service impact changes*:

Verb and Definition
<b>Add</b> – New funding for services that presently do not exist.
<b>Enhance</b> – More of an existing service or improvement to the quality of an existing service.
<b>Eliminate</b> – Total elimination of an existing service, with no anticipation of the service being provided by another entity.
<b>Reduce</b> – Reduction but not elimination of an existing service.
<b>Restore</b> - To reverse a recommendation to Shift or Reduce a service.

The following verbs describe other adjustments with no service impact changes:

Verb and Definition
<b>Increase Cost</b> – Additional expenditures to provide the same quantity and scope of existing services (e.g., compensation or benefit increases).
<b>Decrease Cost</b> – Reduction in cost without service impact (e.g., elimination of one-time items approved in the current fiscal year).
<b>Shift</b> – The transfer of service delivery and attendant costs between County Government departments; or elimination or reduction of a service, with the anticipation that the service will be provided by another entity (e.g., State, private sector).
<b>Replace</b> – County assumption of responsibilities previously provided by a non-county entity or funded by a restricted grant (e.g. Federal/State/private).
<b>Technical Adjustment</b> – Used to indicate shifts between expenditure categories or changes in FTEs with no net budget impact.

**Program Summary:** listing of each program, including approved expenditures and full-time equivalents (FTEs).

**Charges to Other Departments:** provides listing of Personnel and Operating Expenses charged to other departments or to the capital budget. The amounts in the table are not reflected in the expenditure or FTE figures displayed in the Budget Summary.

**Annualization of Personnel Costs:** identifies next fiscal year's annualized cost for the lapsed portion of new approved positions as most new positions are budgeted for only a portion of the fiscal year.

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# Debt Service

## MISSION STATEMENT

This section provides budget data for the repayment of general obligation bond issues, and other long- and short-term financing for public facilities, equipment, and infrastructure in the Debt Service Fund for all tax supported County agencies (MCG, M-NCPPC, MCPS, and Montgomery College), as well as other associated costs. Non-tax supported debt repayment related to the MHI Property Acquisition Fund and Water Quality Protection bonds are also included.

## BUDGET OVERVIEW

The total approved FY16 Operating Budget for Debt Service is \$358,999,085 an increase of \$10,089,685 or 2.9 percent from the FY15 approved budget of \$348,909,400. This amount includes long-term lease expenditures of \$6,627,680, short-term financing of \$24,316,140 and other long-term debt of \$11,235,965. The budget excludes \$63,480 in debt service, which is appropriated in a non-tax supported fund.

### **FY16 Approved Changes**

The Debt Service appropriation increase of 2.9 percent is primarily due to additional financing needs for General Obligation (G.O.) Bonds and short-term leases.

G.O. Bonds are issued by the County to finance a major portion of the construction of long-lived additions or improvements to the County's publicly-owned infrastructure. The County's budget and fiscal plan for these improvements is known as the Capital Improvements Program (CIP) and is published separately from the Operating Budget and Public Services Program. Currently, G.O. Bonds are anticipated to fund approximately 47.1 percent of the County's capital expenditures for the six years of the Amended FY15-20 CIP. Other long-term debt includes financing for the Silver Spring Music Venue, Site II Acquisition, Affordable Housing (MHI Property Acquisition), Stormwater Management (Water Quality Protection Bonds), and Energy Performance Contracting (Qualified Energy Conservation Bonds).

Long-term leases are similar to debt service in that they are long-term commitments of County funds for the construction or purchase of long-lived assets. They are displayed and appropriated within the Debt Service Fund. Short-term financings, where the payments represent a substantial County commitment for the acquisition of assets which have a shorter life, but still result in a substantial asset, are also displayed and appropriated within this Fund.

The FY16 Debt Service budget is predicated on the bond issue requirements in the Amended CIP, adjusted for inflation, and implementation of the capital program at a projected 86.5 percent rate for FY15 and 94.6 percent for FY16-FY20. An interest cost of 5.5 percent was budgeted for the Fall 2015 issue. Projected interest rates for bond issues for FY16 through FY21 are based on market expectations for coupon rates, which drive actual debt service costs. Under these projections and assumptions, total Debt Service will increase from \$359.0 million in FY16 to \$472.1 million by FY21.

## PROGRAM CONTACTS

Contact Jacqueline Carter of the Department of Finance at 240.777.8979 or Christopher Mullin of the Office of Management and Budget at 240.777.2772 for more information regarding this department's operating budget.

## BUDGET SUMMARY

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>DEBT SERVICE</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
<b>Debt Service Personnel Costs</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
Operating Expenses	0	0	0	0	—
Debt Service G.O. Bonds	278,027,403	311,115,210	309,198,700	316,819,300	1.8%
Debt Service Other	21,479,124	27,578,980	24,422,450	31,963,425	15.9%
Capital Outlay	0	0	0	0	—
<b>Debt Service Expenditures</b>	<b>299,506,527</b>	<b>338,694,190</b>	<b>333,621,150</b>	<b>348,782,725</b>	<b>3.0%</b>
<b>PERSONNEL</b>					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
<b>REVENUES</b>					
Federal Grants	5,808,511	5,928,730	5,928,730	5,853,000	-1.3%
Investment Income	95,589	0	0	0	—
Miscellaneous Revenues	334,924	0	2,341,570	0	—
Premium on General Obligation Bonds	3,088,117	0	5,236,781	11,488,440	—
<b>Debt Service Revenues</b>	<b>9,327,141</b>	<b>5,928,730</b>	<b>13,507,081</b>	<b>17,341,440</b>	<b>192.5%</b>
<b>DEBT SERVICE - NON-TAX SUPPORTED</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
<b>Debt Service - Non-Tax Supported Personnel Costs</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
Operating Expenses	0	0	0	0	—
Debt Service Other	7,965,964	10,215,210	10,215,210	10,216,360	0.0%
Capital Outlay	0	0	0	0	—
<b>Debt Service - Non-Tax Supported Expenditures</b>	<b>7,965,964</b>	<b>10,215,210</b>	<b>10,215,210</b>	<b>10,216,360</b>	<b>0.0%</b>
<b>PERSONNEL</b>					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
<b>DEPARTMENT TOTALS</b>					
<b>Total Expenditures</b>	<b>307,472,491</b>	<b>348,909,400</b>	<b>343,836,360</b>	<b>358,999,085</b>	<b>2.9%</b>
<b>Total Full-Time Positions</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
<b>Total Part-Time Positions</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
<b>Total FTEs</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>—</b>
<b>Total Revenues</b>	<b>9,327,141</b>	<b>5,928,730</b>	<b>13,507,081</b>	<b>17,341,440</b>	<b>192.5%</b>

DEBT SERVICE - GENERAL OBLIGATION BONDS, LONG & SHORT TERM LEASES AND OTHER DEBT							
	Actual FY13	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App	App % GO Bonds
<b>GO BOND DEBT SERVICE EXPENDITURES</b>							
General County	31,544,095	42,875,231	47,398,490	46,988,590	51,742,730		16.6%
Roads & Storm Drains	60,350,215	59,990,819	68,437,830	67,503,620	62,163,950		19.9%
Public Housing	-	13,562	65,640	65,630	258,810		0.1%
Parks	9,192,758	9,119,493	9,906,220	9,717,030	8,339,930		2.7%
Public Schools	121,987,885	122,363,519	133,221,530	133,368,500	135,717,510		43.5%
Montgomery College	14,902,744	15,391,009	17,841,820	18,058,120	21,904,420		7.0%
Bond Anticipation Notes/Commercial Paper	753,371	428,377	1,000,000	500,000	1,200,000		
Bond Anticipation Notes/Liquidity & Remarketing	2,719,343	2,574,642	3,000,000	2,600,000	2,500,000		
Cost of Issuance	623,713	661,347	1,000,000	1,000,000	1,183,000		
<b>Total General Fund</b>	<b>242,074,124</b>	<b>253,417,999</b>	<b>281,871,530</b>	<b>279,801,490</b>	<b>285,010,350</b>	<b>1.1%</b>	<b>89.8%</b>
Fire Tax District Fund	6,886,445	7,078,100	8,438,020	8,212,910	7,238,360		2.3%
Mass Transit Fund	6,235,302	8,637,569	11,046,940	11,837,290	17,248,520		5.5%
Recreation Fund	9,270,330	8,893,735	9,758,720	9,347,010	7,322,070		2.3%
Bradley Noise Abatement Fund	23,549	-	-	-	-		0.0%
Cabin John Noise Abatement Fund	7,000	-	-	-	-		0.0%
<b>Total Tax Supported Other Funds</b>	<b>22,422,626</b>	<b>24,609,404</b>	<b>29,243,680</b>	<b>29,397,210</b>	<b>31,808,950</b>	<b>8.8%</b>	<b>10.2%</b>
<b>TOTAL TAX SUPPORTED</b>	<b>264,496,750</b>	<b>278,027,403</b>	<b>311,115,210</b>	<b>309,198,700</b>	<b>316,819,300</b>	<b>1.8%</b>	<b>100.0%</b>
<b>TOTAL GO BOND DEBT SERVICE EXPENDITURES</b>	<b>264,496,750</b>	<b>278,027,403</b>	<b>311,115,210</b>	<b>309,198,700</b>	<b>316,819,300</b>	<b>1.8%</b>	<b>100.0%</b>
<b>LONG-TERM LEASE EXPENDITURES</b>							
Revenue Authority - Conference Center	309,649	645,334	981,140	981,140	985,040		
Revenue Authority - HHS Piccard Drive	636,870	638,689	638,580	391,100	394,400		
Silver Spring Garages	5,070,347	-	-	-	-		
Revenue Authority - Recreation Pools	2,323,016	1,834,050	1,834,300	1,522,160	1,525,040		
Fire and Rescue Equipment	4,418,126	3,780,600	3,741,600	3,741,600	3,723,200		
<b>TOTAL LONG-TERM LEASE EXPENDITURES</b>	<b>12,758,008</b>	<b>6,898,673</b>	<b>7,195,620</b>	<b>6,636,000</b>	<b>6,627,680</b>	<b>-7.9%</b>	
<b>SHORT-TERM LEASE EXPENDITURES / FINANCING</b>							
Technology Modernization Project	5,659,962	5,659,962	6,780,200	5,660,200	7,310,200		
Libraries System Modernization	-	-	98,000	-	128,500		
Ride On Buses	3,801,617	3,802,000	6,675,950	6,628,000	8,396,640		
Public Safety System Modernization	4,373,540	4,373,540	5,223,600	4,373,600	6,990,600		
Fire and Rescue Apparatus	-	-	-	-	1,010,200		
Fuel Management System	-	-	480,000	-	480,000		
<b>TOTAL SHORT-TERM LEASE EXPENDITURES</b>	<b>13,835,119</b>	<b>13,835,502</b>	<b>19,257,750</b>	<b>16,661,800</b>	<b>24,316,140</b>	<b>26.3%</b>	
<b>OTHER LONG-TERM DEBT</b>							
Silver Spring Music Venue - Tax supported	293,155	293,955	295,610	294,650	295,105		
Site II Acquisition - Tax supported	400,000	400,000	400,000	400,000	400,000		
Qualified Energy Conservation Bond - Tax supported	-	50,994	430,000	430,000	324,500		
MHI-HUD Loan - Non-Tax supported	69,769	67,729	65,630	65,640	63,480		
Water Quality Protection Charge Bonds - Non-Tax supported	2,122,601	3,016,160	3,019,200	3,019,200	3,020,250		
MHI - Property Acquisition Fund - Non-Tax supported	4,406,574	4,949,804	7,196,010	7,196,010	7,196,110		
<b>TOTAL OTHER LONG-TERM DEBT</b>	<b>7,292,099</b>	<b>8,778,642</b>	<b>11,406,450</b>	<b>11,405,500</b>	<b>11,299,445</b>	<b>-0.9%</b>	
<b>DEBT SERVICE EXPENDITURES</b>							
Tax Supported	291,783,032	299,506,527	338,694,190	333,621,150	348,782,725		
Non-Tax Supported - Other Long-term Debt	6,598,944	8,033,693	10,280,840	10,280,850	10,279,840		
<b>TOTAL DEBT SERVICE EXPENDITURES</b>	<b>298,381,976</b>	<b>307,540,220</b>	<b>348,975,030</b>	<b>343,902,000</b>	<b>359,062,565</b>	<b>2.9%</b>	
<b>GO BOND DEBT SERVICE FUNDING SOURCES</b>							
General Funds	235,481,958	244,144,296	276,092,800	268,785,979	267,814,910		
Other Interest: Installment Notes, Interest & Penalties	1,284,836	334,924	-	-	-		
BAN/Commercial Paper Investment Income	114	95,589	-	-	-		
Federal Subsidy on General Obligation Bonds	6,111,775	5,808,511	5,778,730	5,778,730	5,707,000		
Premium on General Obligation Bonds	-	3,088,117	-	5,236,781	11,488,440		
<b>Total General Fund Sources</b>	<b>242,878,683</b>	<b>253,471,437</b>	<b>281,871,530</b>	<b>279,801,490</b>	<b>285,010,350</b>		
Fire Tax District Funds	6,799,377	7,781,477	8,438,020	8,212,910	7,238,360		
Mass Transit Fund	5,805,704	8,175,611	11,046,940	11,837,290	17,248,520		
Recreation Fund	8,982,438	8,598,881	9,758,720	9,347,010	7,322,070		
Bradley Noise Abatement Fund	23,549	-	-	-	-		
Cabin John Noise Abatement Fund	7,000	-	-	-	-		
<b>Total Other Funding Sources</b>	<b>21,618,068</b>	<b>24,555,969</b>	<b>29,243,680</b>	<b>29,397,210</b>	<b>31,808,950</b>		
<b>TOTAL GO BOND FUNDING SOURCES</b>	<b>264,496,751</b>	<b>278,027,406</b>	<b>311,115,210</b>	<b>309,198,700</b>	<b>316,819,300</b>		
<b>NON GO BOND FUNDING SOURCES</b>							
General Funds	16,743,522	12,062,471	14,697,130	12,380,690	16,682,345		
MHI Fund - HUD Loan	69,769	67,729	65,630	65,640	63,480		
Water Quality Protection Fund	2,122,601	3,016,160	3,019,200	3,019,200	3,020,250		
MHI - Property Acquisition Fund	4,406,574	4,949,804	7,196,010	7,196,010	7,196,110		
Federal Subsidy - Qualified Energy Conservation Bond	-	-	150,000	150,000	146,000		
Mass Transit Fund	3,801,617	3,802,000	6,675,950	6,628,000	8,396,640		
Recreation Fund	2,323,016	1,834,050	1,834,300	1,522,160	1,525,040		
Fire Tax District Fund	4,418,126	3,780,600	4,221,600	1,400,030	5,213,400		
Fire 2007 Certificates of Participation Closeout	-	-	-	2,341,570	-		
<b>TOTAL NON GO BOND FUNDING SOURCES</b>	<b>33,885,225</b>	<b>29,512,814</b>	<b>37,859,820</b>	<b>34,703,300</b>	<b>42,243,265</b>		
<b>TOTAL FUNDING SOURCES</b>	<b>298,381,976</b>	<b>307,540,220</b>	<b>348,975,030</b>	<b>343,902,000</b>	<b>359,062,565</b>		
<b>TOTAL GENERAL OBLIGATION BOND SALES</b>							
Actual and Estimated Bond Sales	320,000,000	295,000,000	324,500,000	500,000,000	324,500,000		
Council SAG Approved Bond Funded Expenditures	325,000,000	295,000,000	324,500,000	299,500,000	340,000,000		

<b>DEBT SERVICE - GENERAL OBLIGATION BONDS, LONG &amp; SHORT TERM LEASES AND OTHER DEBT</b>						
	Approved FY16	Projected FY17	Projected FY18	Projected FY19	Projected FY20	Projected FY21
<b>GO BOND DEBT SERVICE EXPENDITURES</b>						
General County	51,742,730	59,685,670	60,985,210	63,629,620	64,702,630	65,287,820
Roads & Storm Drains	62,163,950	69,846,600	73,936,690	77,839,490	86,121,860	95,298,420
Public Housing	258,810	761,430	741,130	720,830	700,530	680,240
Parks	8,339,930	9,306,760	10,481,310	11,236,360	11,905,240	12,431,190
Public Schools	135,717,510	154,283,500	160,432,830	167,677,650	172,603,830	175,873,100
Montgomery College	21,904,420	23,834,180	26,107,850	27,156,620	27,953,030	29,653,840
Bond Anticipation Notes/Commercial Paper	1,200,000	2,550,000	3,400,000	4,350,000	5,300,000	6,200,000
Bond Anticipation Notes/Liquidity & Remarketing	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000
Cost of Issuance	1,183,000	1,053,100	1,080,200	1,111,300	1,146,400	1,184,500
<b>Total General Fund</b>	<b>285,010,350</b>	<b>323,821,240</b>	<b>339,665,220</b>	<b>356,221,870</b>	<b>372,933,520</b>	<b>389,109,110</b>
Fire Tax District Fund	7,238,360	8,268,120	9,340,690	10,949,960	13,320,710	14,616,370
Mass Transit Fund	17,248,520	18,924,070	20,703,400	22,694,090	23,095,670	23,582,310
Recreation Fund	7,322,070	7,548,940	7,758,780	7,649,120	7,357,290	7,319,230
<b>Total Tax Supported Other Funds</b>	<b>31,808,950</b>	<b>34,741,130</b>	<b>37,802,870</b>	<b>41,293,170</b>	<b>43,773,670</b>	<b>45,517,910</b>
<b>TOTAL TAX SUPPORTED</b>	<b>316,819,300</b>	<b>358,562,370</b>	<b>377,468,090</b>	<b>397,515,040</b>	<b>416,707,190</b>	<b>434,627,020</b>
<b>TOTAL GO BOND DEBT SERVICE EXPENDITURES</b>						
	316,819,300	358,562,370	377,468,090	397,515,040	416,707,190	434,627,020
<b>LONG-TERM LEASE EXPENDITURES</b>						
Revenue Authority - Conference Center	985,040	988,540	986,640	989,440	991,850	987,710
Revenue Authority - HHS Piccard Drive	394,400	395,800	-	-	-	-
Revenue Authority - Recreation Pools	1,525,040	1,524,500	1,526,360	1,525,700	-	-
Fire and Rescue Equipment	3,723,200	3,715,800	3,717,900	-	-	-
<b>TOTAL LONG-TERM LEASE EXPENDITURES</b>	<b>6,627,680</b>	<b>6,624,640</b>	<b>6,230,900</b>	<b>2,515,140</b>	<b>991,850</b>	<b>987,710</b>
<b>SHORT-TERM LEASE EXPENDITURES / FINANCING</b>						
Technology Modernization Project	7,310,200	9,110,200	5,479,000	4,464,500	3,450,000	3,100,000
Libraries System Modernization	128,500	128,500	128,500	128,500	128,500	-
Ride On Buses	8,396,640	9,138,890	5,337,690	5,337,690	5,337,690	5,337,690
Public Safety System Modernization	6,990,600	6,302,800	4,330,000	4,330,000	4,330,000	2,563,000
Fire and Rescue Apparatus	1,010,200	1,667,500	2,361,200	2,994,100	3,505,000	3,390,000
Fuel Management System	480,000	960,000	960,000	960,000	960,000	480,000
<b>TOTAL SHORT-TERM LEASE EXPENDITURES</b>	<b>24,316,140</b>	<b>27,307,890</b>	<b>18,596,390</b>	<b>18,214,790</b>	<b>17,711,190</b>	<b>15,410,690</b>
<b>OTHER LONG-TERM DEBT</b>						
Silver Spring Music Venue - Tax supported	295,105	290,500	290,800	291,000	291,000	294,100
Site II Acquisition - Tax supported	400,000	400,000	400,000	400,000	400,000	400,000
Qualified Energy Conservation Bond - Tax supported	324,500	325,500	326,500	327,000	321,500	321,800
MHI-HUD Loan - Non-Tax supported	63,480	61,280	59,020	56,750	54,400	52,050
Water Quality Protection Charge Bonds - Non-Tax supported	3,020,250	7,432,400	7,430,100	12,646,200	12,839,650	12,844,000
MHI - Property Acquisition Fund - Non-Tax supported	7,196,110	7,200,310	7,208,010	7,201,510	7,205,600	7,200,460
<b>TOTAL OTHER LONG-TERM DEBT</b>	<b>11,299,445</b>	<b>15,709,990</b>	<b>15,714,430</b>	<b>20,922,460</b>	<b>21,112,150</b>	<b>21,112,410</b>
<b>DEBT SERVICE EXPENDITURES</b>						
Tax Supported	348,782,725	393,510,900	403,312,680	419,262,970	436,422,730	452,041,320
Non-Tax Supported - Other Long-term Debt	10,279,840	14,693,990	14,697,130	19,904,460	20,099,650	20,096,510
<b>TOTAL DEBT SERVICE EXPENDITURES</b>	<b>359,062,565</b>	<b>408,204,890</b>	<b>418,009,810</b>	<b>439,167,430</b>	<b>456,522,380</b>	<b>472,137,830</b>
<b>GO BOND DEBT SERVICE FUNDING SOURCES</b>						
General Funds	267,814,910	318,371,240	334,315,220	351,151,870	368,063,520	384,439,110
Federal Subsidy on General Obligation Bonds	5,707,000	5,450,000	5,350,000	5,070,000	4,870,000	4,670,000
Premium on General Obligation Bonds	11,488,440	-	-	-	-	-
<b>Total General Fund Sources</b>	<b>285,010,350</b>	<b>323,821,240</b>	<b>339,665,220</b>	<b>356,221,870</b>	<b>372,933,520</b>	<b>389,109,110</b>
Fire Tax District Fund	7,238,360	8,268,120	9,340,690	10,949,960	13,320,710	14,616,370
Mass Transit Fund	17,248,520	18,924,070	20,703,400	22,694,090	23,095,670	23,582,310
Recreation Fund	7,322,070	7,548,940	7,758,780	7,649,120	7,357,290	7,319,230
<b>Total Other Funding Sources</b>	<b>31,808,950</b>	<b>34,741,130</b>	<b>37,802,870</b>	<b>41,293,170</b>	<b>43,773,670</b>	<b>45,517,910</b>
<b>TOTAL GO BOND FUNDING SOURCES</b>	<b>316,819,300</b>	<b>358,562,370</b>	<b>377,468,090</b>	<b>397,515,040</b>	<b>416,707,190</b>	<b>434,627,020</b>
<b>NON GO BOND FUNDING SOURCES</b>						
General Funds	16,682,345	17,800,840	11,805,440	10,798,840	9,787,350	7,544,610
MHI Fund - HUD Loan	63,480	61,280	59,020	56,750	54,400	52,050
Water Quality Protection Fund	3,020,250	7,432,400	7,430,100	12,646,200	12,839,650	12,844,000
MHI - Property Acquisition Fund	7,196,110	7,200,310	7,208,010	7,201,510	7,205,600	7,200,460
Federal Subsidy - Qualified Energy Conservation Bond	146,000	141,000	136,000	131,600	125,500	122,000
Mass Transit Fund	8,396,640	9,138,890	5,337,690	5,337,690	5,337,690	5,337,690
Recreation Fund	1,525,040	1,524,500	1,526,360	1,525,700	-	-
Fire Tax District Fund	5,213,400	6,343,300	7,039,100	3,954,100	4,465,000	4,410,000
<b>TOTAL NON GO BOND FUNDING SOURCES</b>	<b>42,243,265</b>	<b>49,642,520</b>	<b>40,541,720</b>	<b>41,652,390</b>	<b>39,815,190</b>	<b>37,510,810</b>
<b>TOTAL FUNDING SOURCES</b>	<b>359,062,565</b>	<b>408,204,890</b>	<b>418,009,810</b>	<b>439,167,430</b>	<b>456,522,380</b>	<b>472,137,830</b>
<b>TOTAL GENERAL OBLIGATION BOND SALES</b>						
Estimated Bond Sales	324,500,000	340,000,000	340,000,000	340,000,000	340,000,000	340,000,000
Council SAG Approved Bond Funded Expenditures	340,000,000	340,000,000	340,000,000	340,000,000	340,000,000	340,000,000
<b>ESTIMATED INTEREST RATE</b>	<b>5.50%</b>	<b>5.50%</b>	<b>5.50%</b>	<b>5.50%</b>	<b>5.50%</b>	<b>5.50%</b>



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# County Government

## MISSION STATEMENT

The mission of the Montgomery County Government is to provide for the peace, good government, health, safety, and welfare of the County in accordance with, and under authority of, the Constitution and laws of Maryland, and the Montgomery County Charter. To accomplish this mission, the Montgomery County Government provides: public laws and oversight through the County Council and the offices and boards of the Legislative Branch; the administration of judicial offices; and public programs, services, and infrastructure through the County Executive and departments, offices, boards, and commissions within the Executive Branch.

## BUDGET OVERVIEW

The total approved FY16 Operating Budget for the County Government is \$1,956,879,619 an increase of \$19,037,676 or 1.0 percent from the FY15 approved budget of \$1,937,841,943 (excludes debt service). The total approved FY16 tax supported operating budget for the County Government is \$1,520,103,593, an increase of \$4,060,037 or 0.3 percent from the FY15 approved tax supported budget of \$1,516,043,556.

The County Government is the agency responsible for providing general services to residents. To do this, the agency is organized functionally into departments, offices, boards, and commissions which undertake all activities and operations of the government. County Government accounting information is organized by fund; this includes both tax supported and non-tax supported special funds, which either encompass an entire department or portions thereof. Detailed budget presentations on each of these organizational units and funds are displayed, organized by function, in the following sections of this document.

### Government Functions

The County Government functions organize departments, offices, boards, and commissions by related activity. The functions of the Montgomery County Government are:

- General Government
- Public Safety
- Transportation
- Health and Human Services
- Libraries, Culture and Recreation
- Community Development and Housing
- Environment
- Other County Functions

### Government Funds

County government funds are typically categorized by tax supported and non-tax supported funds. Tax supported funds are financed through Countywide taxes or special tax rates assessed on a geographic area encompassing the users of the respective services. In addition to taxes, these funds are also supported by inter-governmental aid, user fees, and other resources. Non-tax supported funds include enterprise funds and grants. Enterprise funds are operations that are financed and operated in a manner similar to private enterprise. The cost of providing these functions is primarily recovered through user charges.

## PROGRAM CONTACTS

Contact Alex Espinosa of the Office of Management and Budget at 240.777.2767 for more information regarding this agency's operating budget.



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# Montgomery County Public Schools

## MISSION STATEMENT

The Montgomery County Public Schools (MCPS) operates a countywide system of public schools for students from pre-kindergarten through high school. For the 2014-15 school year (FY15), 153,852 students in pre-kindergarten classes through grade 12 attend 202 separate public educational facilities. For the 2015-16 school year (FY16), enrollment is estimated at 156,514 students.

## BUDGET OVERVIEW

The total approved FY16 Operating Budget for Montgomery County Public Schools is \$2,318.4 million, an increase of \$41.6 million or 1.8 percent from the FY15 approved budget of \$2,276.8 million.

### ***Tax Supported Funding for the Public Schools***

For FY16, the total tax supported portion of the approved Operating Budget (excluding grants and enterprise funds) is \$2,176.5 million, an increase of \$38.5 million or 1.8 percent over the FY15 approved operating budget. In FY16, County revenue will provide 66.5 percent of the public schools' operating budget.

The table below summarizes the contributions to MCPS programs that are appropriated in other departments or agencies.

Additional County Support for MCPS FY16	
MCPS Budget (in millions)	\$2,176.5
Additional County funding (not included in MCPS budget)	
• Debt service on school construction bonds	\$135.7
• Pre-funding retiree health benefits	\$61.7
• Support services	\$60.9
• Technology modernization	\$25.5
<b>Total additional County funding</b>	<b>\$283.8</b>
<b>Total expenditures for MCPS</b>	<b>\$2,460.3</b>

Sources: Approved FY16 Operating and Capital Budgets

Additional information regarding the Montgomery County Public Schools' budget request is available in the FY16 MCPS Operating Budget adopted by the Board of Education on June 16, 2015. Copies of the budget are available at Montgomery County libraries, on the MCPS website, and, upon request, from the school system.

## PROGRAM CONTACTS

Contact Thomas Klausing of the Montgomery County Public Schools at 301.279.3547 or Jedediah Millard of the Office of Management and Budget at 240.777.2769 for more information regarding this agency's operating budget.

## BUDGET SUMMARY

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>CURRENT FUND MCPS</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
<b>Current Fund MCPS Personnel Costs</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
Operating Expenses	2,110,158,231	2,138,069,401	2,106,089,401	2,176,525,543	1.8%
Capital Outlay	0	0	0	0	—
<b>Current Fund MCPS Expenditures</b>	<b>2,110,158,231</b>	<b>2,138,069,401</b>	<b>2,106,089,401</b>	<b>2,176,525,543</b>	<b>1.8%</b>
<b>PERSONNEL</b>					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	20,032.00	20,391.94	20,391.94	20,602.50	1.0%
<b>REVENUES</b>					
Basic State Aid	305,782,989	310,456,913	310,456,913	322,176,176	3.8%
Federal Revenues	193,173	400,000	400,000	200,000	-50.0%
Foster Care/Miscellaneous	232,670	400,000	400,000	400,000	—
GCEI - Geographic Cost of Education Index	33,636,554	34,394,095	34,394,095	17,744,167	-48.4%
Students With Disabilities	52,252,933	51,202,771	51,202,771	54,303,397	6.1%
Thornton Legislation	179,615,574	184,221,187	184,221,187	197,015,246	6.9%
Transportation	36,985,683	38,090,967	38,090,967	39,786,572	4.5%
Tuition-Other Sources	3,992,554	3,875,708	3,875,708	4,105,755	5.9%
<b>Current Fund MCPS Revenues</b>	<b>612,692,130</b>	<b>623,041,641</b>	<b>623,041,641</b>	<b>635,731,313</b>	<b>2.0%</b>
<b>GRANT FUND MCPS</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
<b>Grant Fund MCPS Personnel Costs</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
Operating Expenses	74,809,399	77,903,934	77,903,934	79,092,560	1.5%
Capital Outlay	0	0	0	0	—
<b>Grant Fund MCPS Expenditures</b>	<b>74,809,399</b>	<b>77,903,934</b>	<b>77,903,934</b>	<b>79,092,560</b>	<b>1.5%</b>
<b>PERSONNEL</b>					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	590.30	564.90	564.90	624.05	10.5%
<b>REVENUES</b>					
Federal Grants	73,795,010	69,455,580	69,455,580	71,717,356	3.3%
Private Grants	1,014,389	8,448,354	8,448,354	6,731,204	-20.3%
State Grants	0	0	0	644,000	—
<b>Grant Fund MCPS Revenues</b>	<b>74,809,399</b>	<b>77,903,934</b>	<b>77,903,934</b>	<b>79,092,560</b>	<b>1.5%</b>
<b>FOOD SERVICE FUND</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
<b>Food Service Fund Personnel Costs</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
Operating Expenses	52,926,067	51,222,406	51,222,406	53,166,879	3.8%
Capital Outlay	0	0	0	0	—
<b>Food Service Fund Expenditures</b>	<b>52,926,067</b>	<b>51,222,406</b>	<b>51,222,406</b>	<b>53,166,879</b>	<b>3.8%</b>
<b>PERSONNEL</b>					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	582.95	585.45	585.45	585.45	—
<b>REVENUES</b>					
Child Care Food Service	0	1,334,335	1,334,335	0	—
Federal Food	31,640,881	28,821,508	28,821,508	29,207,955	1.3%
Sale of Meals	19,343,941	18,829,956	18,829,956	21,699,064	15.2%
State Food	1,614,566	2,236,607	2,236,607	2,259,860	1.0%
<b>Food Service Fund Revenues</b>	<b>52,599,388</b>	<b>51,222,406</b>	<b>51,222,406</b>	<b>53,166,879</b>	<b>3.8%</b>
<b>REAL ESTATE FUND</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
<b>Real Estate Fund Personnel Costs</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
Operating Expenses	2,845,571	3,166,047	3,166,047	3,257,703	2.9%
Capital Outlay	0	0	0	0	—
<b>Real Estate Fund Expenditures</b>	<b>2,845,571</b>	<b>3,166,047</b>	<b>3,166,047</b>	<b>3,257,703</b>	<b>2.9%</b>
<b>PERSONNEL</b>					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	7.00	7.00	7.00	7.00	—
<b>REVENUES</b>					
Real Estate Fund	2,744,862	3,166,047	3,166,047	3,257,703	2.9%
<b>Real Estate Fund Revenues</b>	<b>2,744,862</b>	<b>3,166,047</b>	<b>3,166,047</b>	<b>3,257,703</b>	<b>2.9%</b>
<b>FIELD TRIP FUND</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
<b>Field Trip Fund Personnel Costs</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
Operating Expenses	1,803,944	1,895,960	1,895,960	1,991,533	5.0%
Capital Outlay	0	0	0	0	—
<b>Field Trip Fund Expenditures</b>	<b>1,803,944</b>	<b>1,895,960</b>	<b>1,895,960</b>	<b>1,991,533</b>	<b>5.0%</b>
<b>PERSONNEL</b>					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	4.50	4.50	4.50	4.50	—
<b>REVENUES</b>					
Field Trip Fees	1,786,478	1,895,960	1,895,960	1,991,533	5.0%
<b>Field Trip Fund Revenues</b>	<b>1,786,478</b>	<b>1,895,960</b>	<b>1,895,960</b>	<b>1,991,533</b>	<b>5.0%</b>
<b>ENTREPRENEURIAL ACTIVITIES FUND</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
<b>Entrepreneurial Activities Fund Personnel Costs</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
Operating Expenses	2,356,182	2,910,612	2,910,612	2,700,509	-7.2%
Capital Outlay	0	0	0	0	—
<b>Entrepreneurial Activities Fund Expenditures</b>	<b>2,356,182</b>	<b>2,910,612</b>	<b>2,910,612</b>	<b>2,700,509</b>	<b>-7.2%</b>
<b>PERSONNEL</b>					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	12.60	12.60	12.60	13.60	7.9%
<b>REVENUES</b>					
Entrepreneurial Activities Fee	1,974,638	2,910,612	2,910,612	2,700,509	-7.2%
<b>Entrepreneurial Activities Fund Revenues</b>	<b>1,974,638</b>	<b>2,910,612</b>	<b>2,910,612</b>	<b>2,700,509</b>	<b>-7.2%</b>
<b>INSTRUCTIONAL TELEVISION FUND</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
<b>Instructional Television Fund Personnel Costs</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
Operating Expenses	1,538,549	1,595,624	1,595,624	1,654,209	3.7%
Capital Outlay	0	0	0	0	—
<b>Instructional Television Fund Expenditures</b>	<b>1,538,549</b>	<b>1,595,624</b>	<b>1,595,624</b>	<b>1,654,209</b>	<b>3.7%</b>
<b>PERSONNEL</b>					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	12.50	13.50	13.50	13.50	—
<b>DEPARTMENT TOTALS</b>					
<b>Total Expenditures</b>	<b>2,246,437,943</b>	<b>2,276,763,984</b>	<b>2,244,783,984</b>	<b>2,318,388,936</b>	<b>1.8%</b>
<b>Total Full-Time Positions</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
<b>Total Part-Time Positions</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
<b>Total FTEs</b>	<b>21,241.85</b>	<b>21,579.89</b>	<b>21,579.89</b>	<b>21,850.60</b>	<b>1.3%</b>
<b>Total Revenues</b>	<b>746,606,895</b>	<b>760,140,600</b>	<b>760,140,600</b>	<b>775,940,497</b>	<b>2.1%</b>



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# Montgomery College

## MISSION STATEMENT

Montgomery Community College provides postsecondary educational programs from campuses located in Takoma Park/Silver Spring, Rockville, and Germantown. It serves four broad groups of students:

- Those who want the first two years of a university education, either for an associate's degree or preparatory to another program;
- Those who want to prepare for a career not requiring a bachelor's degree;
- Highly capable high school juniors and seniors who participate in special programs; and
- Adults who want to continue their education, either to improve job skills or for personal enrichment.

## BUDGET OVERVIEW

The total approved FY16 Operating Budget for Montgomery College is \$309.9 million, an increase of \$12.8 million or 4.3 percent from the FY15 approved budget of \$297.1 million. Related revenues, not including the County contribution, are approximately \$164.6 million, a decrease of 1.7 percent from the approved FY15 budget.

Montgomery College's approved budget is not detailed in this document. That budget may be found on the College's web site at [www.montgomerycollege.edu/Departments/budget](http://www.montgomerycollege.edu/Departments/budget) or obtained by contacting the Office of Budget and Management Studies, Montgomery College, 900 Hungerford Drive, Room 345, Rockville, Maryland 20850, phone 240.567.7290.

## PROGRAM CONTACTS

Contact Linda Hickey of the Montgomery College at 240.567.7292 or Jennifer Bryant of the Office of Management and Budget at 240.777.2761 for more information regarding this agency's operating budget.

## BUDGET SUMMARY

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>CURRENT FUND MC</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
<b>Current Fund MC Personnel Costs</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
Operating Expenses	220,800,930	243,770,455	235,648,014	251,468,195	3.2%
Capital Outlay	0	0	0	0	—
<b>Current Fund MC Expenditures</b>	<b>220,800,930</b>	<b>243,770,455</b>	<b>235,648,014</b>	<b>251,468,195</b>	<b>3.2%</b>
<b>PERSONNEL</b>					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	1,715.10	1,785.10	1,785.10	1,793.10	0.4%
<b>REVENUES</b>					
Current Fund: Interest	61,917	55,000	54,640	55,000	—
Current Fund: Other Revenue	1,198,422	1,135,000	1,127,562	1,135,000	—
Current Fund: Performing Arts Center	55,661	135,000	55,000	135,000	—
Fed. State & Priv. Gifts & Grants	367,933	325,000	322,870	325,000	—
Other Student Fees: Current Fund	1,489,985	1,438,157	1,402,203	1,395,656	-3.0%
State Aid	31,688,491	34,238,669	32,974,239	33,981,176	-0.8%
Tuition and Fees: Current Fund	80,132,943	82,221,884	80,166,337	79,792,029	-3.0%
<b>Current Fund MC Revenues</b>	<b>114,995,352</b>	<b>119,548,710</b>	<b>116,102,851</b>	<b>116,818,861</b>	<b>-2.3%</b>
<b>EMERGENCY REPAIR FUND</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
<b>Emergency Repair Fund Personnel Costs</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
Operating Expenses	349,997	350,000	275,000	350,000	—
Capital Outlay	0	0	0	0	—
<b>Emergency Repair Fund Expenditures</b>	<b>349,997</b>	<b>350,000</b>	<b>275,000</b>	<b>350,000</b>	<b>—</b>
<b>PERSONNEL</b>					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
<b>REVENUES</b>					
EPARF: Investment Income Non-Pooled	1,236	0	0	0	—
<b>Emergency Repair Fund Revenues</b>	<b>1,236</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
<b>GRANT FUND MC</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
<b>Grant Fund MC Personnel Costs</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
Operating Expenses	10,658,183	19,773,000	10,658,183	19,773,000	—
Capital Outlay	0	0	0	0	—
<b>Grant Fund MC Expenditures</b>	<b>10,658,183</b>	<b>19,773,000</b>	<b>10,658,183</b>	<b>19,773,000</b>	<b>—</b>
<b>PERSONNEL</b>					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
<b>REVENUES</b>					
Federal/State/Private Grants	10,658,183	19,773,000	10,658,183	19,773,000	—
<b>Grant Fund MC Revenues</b>	<b>10,658,183</b>	<b>19,773,000</b>	<b>10,658,183</b>	<b>19,773,000</b>	<b>—</b>
<b>AUXILIARY FUND</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
<b>Auxiliary Fund Personnel Costs</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
Operating Expenses	4,513,089	5,838,157	4,796,341	5,414,054	-7.3%
Capital Outlay	0	0	0	0	—
<b>Auxiliary Fund Expenditures</b>	<b>4,513,089</b>	<b>5,838,157</b>	<b>4,796,341</b>	<b>5,414,054</b>	<b>-7.3%</b>
<b>PERSONNEL</b>					
Full-Time	0	0	0	0	—



	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
Part-Time	0	0	0	0	—
FTEs	50.00	50.00	50.00	50.00	—
<b>REVENUES</b>					
Auxiliary Fund: Interest Income	4,792	12,000	9,344	4,000	-66.7%
Other Revenues: Miscellaneous	1,200,572	1,849,000	1,459,212	1,608,000	-13.0%
Sales	3,103,715	3,612,400	2,901,079	3,162,200	-12.5%
<b>Auxiliary Fund Revenues</b>	<b>4,309,079</b>	<b>5,473,400</b>	<b>4,369,635</b>	<b>4,774,200</b>	<b>-12.8%</b>
<b>WORKFORCE DEVELOPMENT &amp; CONTINUING ED</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
<b>Workforce Development &amp; Continuing Ed Personnel Costs</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
Operating Expenses	13,744,210	18,200,205	14,111,040	18,675,686	2.6%
Capital Outlay	0	0	0	0	—
<b>Workforce Development &amp; Continuing Ed Expenditures</b>	<b>13,744,210</b>	<b>18,200,205</b>	<b>14,111,040</b>	<b>18,675,686</b>	<b>2.6%</b>
<b>PERSONNEL</b>					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	85.00	93.50	93.50	93.50	—
<b>REVENUES</b>					
Other Revenues: Interest	6,347	30,000	12,073	8,000	-73.3%
Other Revenues; Miscellaneous	5,358	380,000	152,927	380,000	—
State Aid	6,147,053	6,541,288	6,370,003	5,971,322	-8.7%
Tuition and Fees: Continuing Education	7,032,778	9,650,000	7,100,000	9,843,000	2.0%
<b>Workforce Development &amp; Continuing Ed Revenues</b>	<b>13,191,536</b>	<b>16,601,288</b>	<b>13,635,003</b>	<b>16,202,322</b>	<b>-2.4%</b>
<b>CABLE TELEVISION FUND</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
<b>Cable Television Fund Personnel Costs</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
Operating Expenses	1,361,743	1,505,000	1,475,000	1,634,073	8.6%
Capital Outlay	0	0	0	0	—
<b>Cable Television Fund Expenditures</b>	<b>1,361,743</b>	<b>1,505,000</b>	<b>1,475,000</b>	<b>1,634,073</b>	<b>8.6%</b>
<b>PERSONNEL</b>					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	11.00	11.00	11.00	11.00	—
<b>REVENUES</b>					
Cable: Other Revenue	470	0	425	0	—
<b>Cable Television Fund Revenues</b>	<b>470</b>	<b>0</b>	<b>425</b>	<b>0</b>	<b>—</b>
<b>ENDOWMENT FUND</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
<b>Endowment Fund Personnel Costs</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
Operating Expenses	65,000	263,000	0	263,000	—
Capital Outlay	0	0	0	0	—
<b>Endowment Fund Expenditures</b>	<b>65,000</b>	<b>263,000</b>	<b>0</b>	<b>263,000</b>	<b>—</b>
<b>PERSONNEL</b>					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
<b>REVENUES</b>					
Interest	885	1,000	900	1,000	—
<b>Endowment Fund Revenues</b>	<b>885</b>	<b>1,000</b>	<b>900</b>	<b>1,000</b>	<b>—</b>
<b>MAJOR FACILITIES RESERVE FUND</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
<b>Major Facilities Reserve Fund Personnel Costs</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
Operating Expenses	2,351,957	3,500,000	2,352,956	7,500,000	114.3%
Capital Outlay	0	0	0	0	—
<b>Major Facilities Reserve Fund Expenditures</b>	<b>2,351,957</b>	<b>3,500,000</b>	<b>2,352,956</b>	<b>7,500,000</b>	<b>114.3%</b>

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>PERSONNEL</b>					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
<b>REVENUES</b>					
Interest Income	14,422	20,000	15,000	14,000	-30.0%
Student Fees	3,069,654	3,075,000	2,879,125	2,900,000	-5.7%
<b>Major Facilities Reserve Fund Revenues</b>	<b>3,084,076</b>	<b>3,095,000</b>	<b>2,894,125</b>	<b>2,914,000</b>	<b>-5.8%</b>
<b>MC GRANTS TAX SUPPORTED FUND</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
<b>MC Grants Tax Supported Fund Personnel Costs</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
Operating Expenses	400,000	400,000	400,000	400,000	—
Capital Outlay	0	0	0	0	—
<b>MC Grants Tax Supported Fund Expenditures</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>	<b>—</b>
<b>PERSONNEL</b>					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
<b>TRANSPORTATION FUND</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
<b>Transportation Fund Personnel Costs</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
Operating Expenses	2,788,189	3,500,000	3,212,319	4,400,000	25.7%
Capital Outlay	0	0	0	0	—
<b>Transportation Fund Expenditures</b>	<b>2,788,189</b>	<b>3,500,000</b>	<b>3,212,319</b>	<b>4,400,000</b>	<b>25.7%</b>
<b>PERSONNEL</b>					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	1.00	1.00	1.00	1.00	—
<b>REVENUES</b>					
Miscellaneous Other	219,247	21,000	480,319	270,000	1185.7%
Student Fees	2,389,153	2,975,000	2,682,000	3,875,000	30.3%
<b>Transportation Fund Revenues</b>	<b>2,608,400</b>	<b>2,996,000</b>	<b>3,162,319</b>	<b>4,145,000</b>	<b>38.4%</b>
<b>DEPARTMENT TOTALS</b>					
<b>Total Expenditures</b>	<b>257,033,298</b>	<b>297,099,817</b>	<b>272,928,853</b>	<b>309,878,008</b>	<b>4.3%</b>
<b>Total Full-Time Positions</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
<b>Total Part-Time Positions</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
<b>Total FTEs</b>	<b>1,862.10</b>	<b>1,940.60</b>	<b>1,940.60</b>	<b>1,948.60</b>	<b>0.4%</b>
<b>Total Revenues</b>	<b>148,849,217</b>	<b>167,488,398</b>	<b>150,823,441</b>	<b>164,628,383</b>	<b>-1.7%</b>

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# Maryland-National Capital Park and Planning Commission

## MISSION STATEMENT

The Maryland-National Capital Park and Planning Commission (M-NCPPC) in Montgomery County manages physical growth and plans communities, protects and stewards natural, cultural and historical resources, and provides leisure and recreational experiences.

## BUDGET OVERVIEW

### **Park Fund**

The FY16 Approved Budget is \$92,558,887 including debt service of \$5,059,085, with an associated real property tax rate of \$0.0552 per \$100 of assessed value and a personal property tax rate of \$0.1380 per \$100 of assessed value for the Park Fund.

### **Administration Fund**

The FY16 Approved Budget is \$29,873,597 with an associated real property tax rate of \$0.0180 per \$100 of assessed value and a personal property tax rate of \$0.0450 per \$100 of assessed value for the Administration Fund.

### **ALA Debt Service**

The FY16 Approved Budget for ALA debt service funding is \$166,160, with an associated real property tax rate of \$0.0010 per \$100 of assessed value and a personal property tax rate of \$0.0025 per \$100 of assessed value for ALA debt service.

### **Grant Fund**

The FY16 Approved Budget is \$550,000; \$400,000 of which is associated with the Park Fund and \$150,000 of which is associated with the Administration Fund.

### **Enterprise Fund**

The FY16 Approved Budget is \$8,631,262.

### **Property Management Fund**

The FY16 Approved Budget is \$1,126,800.

### **Special Revenue Funds**

The FY16 Approved Budget is \$5,656,827.

### **CIP Current Revenue**

In addition, this department's Capital Improvements Program (CIP) requires Current Revenue Funding.

## PROGRAM CONTACTS

Contact John Kroll of the M-NCPPC at 301.454.1731 or Jedediah Millard of the Office of Management and Budget at 240.777.2769 for more information regarding this agency's operating budget.

## BUDGET SUMMARY

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>ADMINISTRATION FUND</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
<b>Administration Fund Personnel Costs</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
Operating Expenses	25,750,755	28,709,985	28,701,000	29,873,597	4.1%
Capital Outlay	0	0	0	0	—
<b>Administration Fund Expenditures</b>	<b>25,750,755</b>	<b>28,709,985</b>	<b>28,701,000</b>	<b>29,873,597</b>	<b>4.1%</b>
<b>PERSONNEL</b>					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	174.28	179.35	179.35	182.24	1.6%
<b>REVENUES</b>					
Intergovernmental	409,595	400,400	400,400	400,400	—
Investment Income	35,915	20,500	20,500	35,000	70.7%
Property Tax	26,360,981	25,395,989	25,289,793	27,795,118	9.4%
User Fees	180,366	240,580	240,580	144,000	-40.1%
<b>Administration Fund Revenues</b>	<b>26,986,857</b>	<b>26,057,469</b>	<b>25,951,273</b>	<b>28,374,518</b>	<b>8.9%</b>
<b>PARK FUND</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
<b>Park Fund Personnel Costs</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
Operating Expenses	79,883,156	85,027,201	85,027,201	87,499,802	2.9%
Debt Service Other	3,881,641	5,142,738	5,142,738	5,059,085	-1.6%
Capital Outlay	0	0	0	0	—
<b>Park Fund Expenditures</b>	<b>83,764,797</b>	<b>90,169,939</b>	<b>90,169,939</b>	<b>92,558,887</b>	<b>2.6%</b>
<b>PERSONNEL</b>					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	635.10	657.10	657.10	691.00	5.2%
<b>REVENUES</b>					
Facility User Fees	2,420,570	2,356,200	2,356,200	2,424,443	2.9%
Intergovernmental	2,034,400	2,468,155	2,468,155	2,739,782	11.0%
Investment Income	6,370	5,000	5,000	5,000	—
Investment Income: CIP	-36,872	0	0	0	—
Miscellaneous	167,261	122,000	122,000	126,300	3.5%
Property Tax	77,558,047	83,657,376	83,307,553	85,238,361	1.9%
<b>Park Fund Revenues</b>	<b>82,149,776</b>	<b>88,608,731</b>	<b>88,258,908</b>	<b>90,533,886</b>	<b>2.2%</b>
<b>ALA DEBT SERVICE FUND</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
<b>ALA Debt Service Fund Personnel Costs</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
Operating Expenses	0	0	0	0	—
Debt Service Other	296,160	282,860	282,860	166,160	-41.3%
Capital Outlay	0	0	0	0	—
<b>ALA Debt Service Fund Expenditures</b>	<b>296,160</b>	<b>282,860</b>	<b>282,860</b>	<b>166,160</b>	<b>-41.3%</b>
<b>PERSONNEL</b>					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
<b>REVENUES</b>					
Property Tax	1,704,476	1,723,014	1,718,387	1,783,340	3.5%
<b>ALA Debt Service Fund Revenues</b>	<b>1,704,476</b>	<b>1,723,014</b>	<b>1,718,387</b>	<b>1,783,340</b>	<b>3.5%</b>
<b>GRANT FUND MNCPPC</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
<b>Grant Fund MNCPPC Personnel Costs</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
Operating Expenses	53,086	550,000	550,000	550,000	—

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
Capital Outlay	0	0	0	0	—
<b>Grant Fund MNCPPC Expenditures</b>	<b>53,086</b>	<b>550,000</b>	<b>550,000</b>	<b>550,000</b>	—
<b>PERSONNEL</b>					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
<b>REVENUES</b>					
Administration Fund Grants	0	150,000	150,000	150,000	—
Park Fund Grants	53,086	400,000	400,000	400,000	—
<b>Grant Fund MNCPPC Revenues</b>	<b>53,086</b>	<b>550,000</b>	<b>550,000</b>	<b>550,000</b>	—
<b>ENTERPRISE FUND</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
<b>Enterprise Fund Personnel Costs</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	—
Operating Expenses	8,009,815	8,639,917	8,894,621	8,631,262	-0.1%
Debt Service Other	226,052	0	0	0	—
Capital Outlay	0	0	0	0	—
<b>Enterprise Fund Expenditures</b>	<b>8,235,867</b>	<b>8,639,917</b>	<b>8,894,621</b>	<b>8,631,262</b>	<b>-0.1%</b>
<b>PERSONNEL</b>					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	116.00	110.30	110.30	110.00	-0.3%
<b>REVENUES</b>					
Fees and Charges	6,241,021	6,055,910	5,897,450	6,257,493	3.3%
Intergovernmental	66,687	0	0	0	—
Merchandise Sales	618,549	627,350	584,000	584,300	-6.9%
Non-Operating Revenues/Interest	18,197	8,000	7,800	20,000	150.0%
Rentals	3,152,468	3,036,245	3,122,610	3,454,248	13.8%
<b>Enterprise Fund Revenues</b>	<b>10,096,922</b>	<b>9,727,505</b>	<b>9,611,860</b>	<b>10,316,041</b>	<b>6.1%</b>
<b>PROP MGMT MNCPPC</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
<b>Prop Mgmt MNCPPC Personnel Costs</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	—
Operating Expenses	872,655	1,026,320	1,026,320	1,126,800	9.8%
Capital Outlay	0	0	0	0	—
<b>Prop Mgmt MNCPPC Expenditures</b>	<b>872,655</b>	<b>1,026,320</b>	<b>1,026,320</b>	<b>1,126,800</b>	<b>9.8%</b>
<b>PERSONNEL</b>					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	6.00	7.00	7.00	7.00	—
<b>REVENUES</b>					
Investment Income	3,110	1,820	1,820	3,000	64.8%
Miscellaneous	5,631	0	0	0	—
Rental Income	1,014,976	1,024,500	1,024,500	1,123,800	9.7%
<b>Prop Mgmt MNCPPC Revenues</b>	<b>1,023,717</b>	<b>1,026,320</b>	<b>1,026,320</b>	<b>1,126,800</b>	<b>9.8%</b>
<b>SPECIAL REVENUE FUNDS</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
<b>Special Revenue Funds Personnel Costs</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	—
Operating Expenses	4,529,732	5,744,249	5,463,685	5,656,827	-1.5%
Capital Outlay	0	0	0	0	—
<b>Special Revenue Funds Expenditures</b>	<b>4,529,732</b>	<b>5,744,249</b>	<b>5,463,685</b>	<b>5,656,827</b>	<b>-1.5%</b>
<b>PERSONNEL</b>					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	27.17	24.85	24.85	24.85	—
<b>REVENUES</b>					
Intergovernmental	81,423	55,000	55,000	55,000	—
Investment Income	16,957	8,300	7,300	6,300	-24.1%
Miscellaneous	172,828	0	0	0	—

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
Service Charges	2,200,585	2,634,700	2,666,600	2,705,498	2.7%
<b>Special Revenue Funds Revenues</b>	<b>2,471,793</b>	<b>2,698,000</b>	<b>2,728,900</b>	<b>2,766,798</b>	<b>2.5%</b>
<b>DEPARTMENT TOTALS</b>					
<b>Total Expenditures</b>	<b>123,503,052</b>	<b>135,123,270</b>	<b>135,088,425</b>	<b>138,563,533</b>	<b>2.5%</b>
<b>Total Full-Time Positions</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
<b>Total Part-Time Positions</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
<b>Total FTEs</b>	<b>958.55</b>	<b>978.60</b>	<b>978.60</b>	<b>1,015.09</b>	<b>3.7%</b>
<b>Total Revenues</b>	<b>124,486,627</b>	<b>130,391,039</b>	<b>129,845,648</b>	<b>135,451,383</b>	<b>3.9%</b>

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# Housing Opportunities Commission

## MISSION STATEMENT

The mission of the Housing Opportunities Commission is to provide affordable housing and supportive housing services that enhance the lives of low-and moderate income families and individuals throughout Montgomery County, Maryland, so that:

- No one in Montgomery County is living in substandard housing;
- We strengthen families and communities as good neighbors;
- We establish an efficient and productive environment that fosters trust, open communication and mutual respect.
- We work with advocates, providers and community members to maintain support for all the work of the Commission.

## BUDGET OVERVIEW

Complete information regarding the budget of the HOC is available by contacting the Public Affairs Office of the Commission at 240.627.9400. Copies of the budget are available online at [www.hocmc.org](http://www.hocmc.org).

The FY16 Approved appropriation in the Non-Departmental Account for services to be provided by the HOC is \$6,401,408. The Department of Finance reflects the amount as a transfer in the County's financial statements. This amount represents an increase of \$24,928 from the FY15 approved budget of \$6,376,480.

In addition, this department's Capital Improvements Program (CIP) requires Current Revenue funding.

## PROGRAM CONTACTS

Contact Terri Fowler of the Housing Opportunities Commission at 240.627.9507 or Jennifer Bryant of the Office of Management and Budget at 240.777.2761 for more information regarding this agency's operating budget.





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# Revenue Authority

## MISSION STATEMENT

The purpose of the Montgomery County Revenue Authority is to own and operate self-sustaining projects to support the County's education, economic development, human services, recreation, and transportation needs through enterprises conducted within its authority as a public corporation. To accomplish its goals, the Authority engages in activities to:

- Construct, improve, equip, furnish, and maintain projects devoted wholly or partially for the public good, use, or general welfare;
- Initiate public projects designed to stimulate employment or economic growth;
- Develop and operate recreational facilities in the County; and
- Assist in financing County government projects through the issuance of Revenue Authority bonds or other debt.

## AGENCY DESCRIPTION

The Revenue Authority is an instrumentality of Montgomery County and a public corporation created in accordance with State law in 1957 to construct and operate a variety of self-supporting projects. In 1992, State legislation authorized Montgomery County to establish the Revenue Authority in local law. In December 1992, the County Council enacted legislation that recreated the Revenue Authority in local law (Montgomery County Code Chapter 42), and the operations of the existing Authority were assumed. The Revenue Authority Board consists of six members, five of whom serve five-year staggered terms, and are appointed by the County Executive, subject to confirmation by the County Council. In 1998, the County Council amended County Code Chapter 42 to add the Chief Administrative Officer (CAO) to the Board as a non-voting member. The Revenue Authority is authorized to issue its own revenue bonds which are repaid solely from funds of, and revenues received by, the Authority. General tax receipts are not used for either the retirement of debt for projects developed and operated by the Authority or for the operating costs of the Agency. Authority projects and debt are tax exempt under State law unless declared taxable by the Authority. The Revenue Authority publishes an annual report and is required to publish its annual budget by May 1 of each fiscal year.

## BUDGETARY REQUIREMENTS

The six-year Capital Improvements Program (CIP) of the Revenue Authority and the Capital Budget are subject to Executive review and Council approval, with further Executive approval required prior to the start of any specific project. Operating costs of maintaining, preparing, and operating Authority projects, including payment of principal and interest on bonds issued, are funded from rates, tolls, rents, and charges to users of its projects, such as golf course fees. The Revenue Authority Board of Directors reviews Operating Budget recommendations of its staff during April, publishes its budget by May 1, and adopts an Operating Budget for the forthcoming fiscal year by July 1.

## PROGRAM CONTACTS

Contact Keith Miller, Executive Director of the Revenue Authority at 301.762.9080 or Jennifer Bryant of the Office of Management and Budget at 240.777.2761 for more information regarding this agency's operating budget.



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# **Washington Suburban Sanitary Commission**

## **MISSION STATEMENT**

The Washington Suburban Sanitary Commission (WSSC) is a bi-county governmental agency established in 1918 by an act of the Maryland General Assembly. It is charged with the responsibility of providing water and sanitary sewer service within the Washington Suburban Sanitary District, which includes most of Montgomery and Prince George's counties. In Montgomery County, the Town of Poolesville and portions of the City of Rockville are outside of the District.

## **BUDGET OVERVIEW**

The total adopted FY16 Operating Budget for the Washington Suburban Sanitary Commission is \$715,173,000, an increase of \$7,983,000 or 1.1% from the FY15 approved budget of \$707,190,000. The total adopted FY16 Capital Budget is \$684,632,000, an increase of \$59,251,000 or 9.5% from the FY15 approved budget of \$625,381,000.

WSSC's approved budget is not detailed in this document. The Commission's budget can be obtained from WSSC's Budget Group at the WSSC Headquarters Building, 14501 Sweitzer Lane, Laurel, Maryland 20707 (phone 301.206.8110) or from their website at <http://www.wsscwater.com>.

## **PROGRAM CONTACTS**

Contact Letitia Carolina-Powell of the Washington Suburban Sanitary Commission at 301.206.8379 or Elyse Greenwald of the Office of Management and Budget at 240.777.2768 for more information regarding this agency's capital and operating budgets.



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# County Council

## MISSION STATEMENT

The mission of the County Council is to legislate for the peace, good government, health, safety, and welfare of Montgomery County and establish policies under which a system of public administration and finance provides services effectively, efficiently, and equitably.

## BUDGET OVERVIEW

The total approved FY16 Operating Budget for the County Council is \$10,826,866, an increase of \$444,866 or 4.3 percent from the FY15 Approved Budget of \$10,382,000. Personnel Costs comprise 94.5 percent of the budget for 87 full-time positions and five part-time positions, and a total of 82.20 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 5.5 percent of the FY16 budget.

## PROGRAM CONTACTS

Contact Mary Jane Berry of the County Council at 240.777.7930 or Crystal B. Sallee of the Office of Management and Budget at 240.777.2778 for more information regarding this department's operating budget.

## BUDGET SUMMARY

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>COUNTY GENERAL FUND</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	6,687,848	7,110,721	7,102,282	7,602,725	6.9%
Employee Benefits	2,354,375	2,424,084	2,482,135	2,629,985	8.5%
<b>County General Fund Personnel Costs</b>	<b>9,042,223</b>	<b>9,534,805</b>	<b>9,584,417</b>	<b>10,232,710</b>	<b>7.3%</b>
Operating Expenses	694,899	847,195	829,134	594,156	-29.9%
Capital Outlay	0	0	0	0	—
<b>County General Fund Expenditures</b>	<b>9,737,122</b>	<b>10,382,000</b>	<b>10,413,551</b>	<b>10,826,866</b>	<b>4.3%</b>
<b>PERSONNEL</b>					
Full-Time	79	81	81	87	7.4%
Part-Time	6	6	6	5	-16.7%
FTEs	77.05	79.05	79.05	82.20	4.0%

## FY16 APPROVED CHANGES

	Expenditures	FTEs
<b>COUNTY GENERAL FUND</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>10,382,000</b>	<b>79.05</b>
<b>Other Adjustments (with no service impacts)</b>		
Increase Cost: FY15 Mid-Year Changes - Personnel	446,899	3.50
Increase Cost: FY16 Compensation Adjustment	256,748	0.00
Increase Cost: Retirement Adjustment	49,502	0.00
Increase Cost: Group Insurance Adjustment	22,901	0.00
Decrease Cost: Printing and Mail	-8,039	0.00
Decrease Cost: Annualization of FY15 Personnel Costs	-78,145	-0.35
Decrease Cost: Decrease in Operating Expenses	-245,000	0.00
<b>FY16 APPROVED:</b>	<b>10,826,866</b>	<b>82.20</b>

## PROGRAM SUMMARY

Program Name	FY15 Approved		FY16 Approved	
	Expenditures	FTEs	Expenditures	FTEs
Councilmember Offices	4,975,345	46.45	5,132,221	47.60
Council Staff Operations	5,406,655	32.60	5,694,645	34.60
<b>Total</b>	<b>10,382,000</b>	<b>79.05</b>	<b>10,826,866</b>	<b>82.20</b>

## FUTURE FISCAL IMPACTS

Title	APPR. FY16	FY17	FY18	(\$000's)		
	FY16	FY17	FY18	FY19	FY20	FY21
This table is intended to present significant future fiscal impacts of the department's programs.						
<b>COUNTY GENERAL FUND</b>						
<b>Expenditures</b>						
<b>FY16 Approved</b>	<b>10,827</b>	<b>10,827</b>	<b>10,827</b>	<b>10,827</b>	<b>10,827</b>	<b>10,827</b>
No inflation or compensation change is included in outyear projections.						
<b>Labor Contracts</b>	<b>0</b>	<b>30</b>	<b>30</b>	<b>30</b>	<b>30</b>	<b>30</b>
These figures represent the estimated annualized cost of general wage adjustments, service increments, and associated benefits.						
<b>Subtotal Expenditures</b>	<b>10,827</b>	<b>10,856</b>	<b>10,856</b>	<b>10,856</b>	<b>10,856</b>	<b>10,856</b>

# Board of Appeals

## MISSION STATEMENT

The mission of the Board of Appeals is to implement the flexibility provided in the Zoning Ordinance as approved by the County Council and to assist County residents in understanding and participating in the special exception, variance, and administrative appeal process.

## BUDGET OVERVIEW

The total approved FY16 Operating Budget for the Board of Appeals is \$589,425, an increase of \$22,829 or 4.0 percent from the FY15 Approved Budget of \$566,596. Personnel Costs comprise 91.2 percent of the budget for three full-time positions, and a total of 3.50 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 8.8 percent of the FY16 budget.

## DEPARTMENT PERFORMANCE MEASURES

This table presents the department's headline performance measures and any submeasures. The FY15 estimates reflect funding based on the FY15 approved budget. The FY16 and FY17 figures are performance targets based on the FY16 approved budget and funding for comparable service levels in FY17.

Measure	Actual FY13	Actual FY14	Estimated FY15	Target FY16	Target FY17
<b>Program Measures</b>					
Number of Administrative Appeals (AAs) filed	11	5	5	5	5
Number of Administrative Appeals heard	12	8	8	8	8
Number of Administrative Appeals decided	9	10	10	10	10
Average days to Administrative Appeals hearing notice <sup>1</sup>	11	9	TBD	TBD	TBD
Average days to issue written Administrative Appeals decisions <sup>2</sup>	45	26	TBD	TBD	TBD
Average days to Administrative Appeals hearing <sup>3</sup>	74	69	70	70	70
Number of Variances filed	13	16	16	16	16
Number of Variances heard	10	19	16	16	16
Number of Variances decided	16	19	16	16	16
Average days to Variance hearing notice	11	14	TBD	TBD	TBD
Average days to issue Variance decisions <sup>4</sup>	18	25	TBD	TBD	TBD
Average days to Variances hearing	64	52	50	50	50
Number of Special Exceptions filed <sup>5</sup>	21	4	0	0	0
Number of Special Exceptions heard	32	6	0	0	0
Number of Special Exceptions decided	34	3	0	0	0
Average days to Special Exceptions hearing notice <sup>6</sup>	19	10	0	0	0
Average days to Special Exceptions written decision <sup>7</sup>	15	19	0	0	0
Average days to Special Exception hearing	149	112	0	0	0
Number of Worksessions held	24	22	22	22	22
Number of Administrative Actions taken	259	154	150	150	150
Average days to Worksession Resolutions	N/A	27	30	30	30
Number of Walk-in Clients assisted	206	288			
Number of Telephone Inquiries Answered	500	679			

<sup>1</sup> County Code requires mailing of written notices of hearings within 7 days after the filing of any application for administrative appeal, variance or special exception.

<sup>2</sup> Board of Appeals Rule 9.1 requires issuance of administrative appeal opinions within 45 days of close of record.

<sup>3</sup> County Code requires that the hearing on an administrative appeal be held not fewer than 30 days after issuance of written notice of the hearing.

<sup>4</sup> Board of Appeals Rule 9.1 requires issuance of variance opinions within 30 days of close of record.

<sup>5</sup> October 30, 2014 changes to Zoning Ordinance remove new special exception (conditional use) applications from BOA jurisdiction.

<sup>6</sup> County Code requires that the hearings for special exceptions be held not fewer than 60 days following issuance of written notice of the hearing, and that the hearing on any matter within the Board's jurisdiction be held in not fewer than 30 days.

<sup>7</sup> Board of Appeals Rule 9.1 requires issuance of special exception opinions within 30 days of close of record.

## PROGRAM CONTACTS

Contact Katherine Freeman of the Board of Appeals at 240.777.6600 or Crystal B. Saltee of the Office of Management and Budget at 240.777.2778 for more information regarding this department's operating budget.

## BUDGET SUMMARY

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>COUNTY GENERAL FUND</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	367,161	382,027	408,347	399,425	4.6%
Employee Benefits	124,906	127,462	138,000	138,191	8.4%
<b>County General Fund Personnel Costs</b>	<b>492,067</b>	<b>509,489</b>	<b>546,347</b>	<b>537,616</b>	<b>5.5%</b>
Operating Expenses	67,563	57,107	41,469	51,809	-9.3%
Capital Outlay	0	0	0	0	—
<b>County General Fund Expenditures</b>	<b>559,630</b>	<b>566,596</b>	<b>587,816</b>	<b>589,425</b>	<b>4.0%</b>
<b>PERSONNEL</b>					
Full-Time	3	3	3	3	—
Part-Time	0	0	0	0	—
FTEs	3.50	3.50	3.50	3.50	—
<b>REVENUES</b>					
Board of Appeals Fees	156,979	306,334	306,334	306,334	—
Other Charges/Fees	-27,161	0	0	0	—
<b>County General Fund Revenues</b>	<b>129,818</b>	<b>306,334</b>	<b>306,334</b>	<b>306,334</b>	—

## FY16 APPROVED CHANGES

	Expenditures	FTEs
<b>COUNTY GENERAL FUND</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>566,596</b>	<b>3.50</b>
<b>Other Adjustments (with no service impacts)</b>		
Increase Cost: FY16 Compensation Adjustment	12,067	0.00
Increase Cost: Annualization of FY15 Personnel Costs	11,164	0.00
Increase Cost: Retirement Adjustment	2,711	0.00
Increase Cost: Group Insurance Adjustment	1,164	0.00
Increase Cost: FY16 Stipend Increase for Board Members	646	0.00
Increase Cost: Annualization of FY15 Stipend Increase for Board Members	375	0.00
Decrease Cost: Printing and Mail	-298	0.00
Decrease Cost: Decrease Operating Funds	-5,000	0.00
<b>FY16 APPROVED:</b>	<b>589,425</b>	<b>3.50</b>

## FUTURE FISCAL IMPACTS

Title	APPR. FY16	FY17	FY18	(S000's) FY19	FY20	FY21
This table is intended to present significant future fiscal impacts of the department's programs.						
<b>COUNTY GENERAL FUND</b>						
<b>Expenditures</b>						
<b>FY16 Approved</b>	<b>589</b>	<b>589</b>	<b>589</b>	<b>589</b>	<b>589</b>	<b>589</b>
No inflation or compensation change is included in outyear projections.						
<b>Labor Contracts</b>	<b>0</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>
These figures represent the estimated annualized cost of general wage adjustments, service increments, and associated benefits.						
<b>Subtotal Expenditures</b>	<b>589</b>	<b>591</b>	<b>591</b>	<b>591</b>	<b>591</b>	<b>591</b>



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# Inspector General

## MISSION STATEMENT

The mission of the Office of Inspector General (OIG) is to promote the effectiveness and efficiency of programs and operations of County government and independent County agencies; prevent and detect fraud, waste, and abuse in government activities; and propose ways to increase the legal, fiscal, and ethical accountability of County government and County-funded agencies.

## BUDGET OVERVIEW

The total approved FY16 Operating Budget for the Office of Inspector General is \$1,043,162, an increase of \$286,116 or 37.8 percent from the FY15 Approved Budget of \$757,046. Personnel Costs comprise 93.5 percent of the budget for six full-time positions, and a total of seven FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 6.5 percent of the FY16 budget.

## DEPARTMENT PERFORMANCE MEASURES

This table presents the department's headline performance measures and any submeasures. The FY15 estimates reflect funding based on the FY15 approved budget. The FY16 and FY17 figures are performance targets based on the FY16 approved budget and funding for comparable service levels in FY17.

Measure	Actual FY13	Actual FY14	Estimated FY15	Target FY16	Target FY17
<b>Program Measures</b>					
Percent of recommendations accepted	100%	86%	90%	90%	90%
Percent of complaints reviewed and action initiated within 5 business days	96%	100%	98%	98%	98%
Percent of initial inquiries (with no reports or memo) completed within 60 days	72%	85%	85%	85%	85%
Percent of Preliminary Inquiry Memorandums issued to management within 90 days	N/A	N/A	20%	50%	50%
Percent of audit/inspection/investigation reports completed within 180 days	50%	43%	25%	50%	50%

## PROGRAM CONTACTS

Contact Ed Blansitt of the Office of Inspector General at 240.777.8241 or Crystal B. Saltee of the Office of Management and Budget at 240.777.2778 for more information regarding this department's operating budget.

## BUDGET SUMMARY

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>COUNTY GENERAL FUND</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	544,608	569,225	584,091	818,464	43.8%
Employee Benefits	113,162	119,519	111,102	156,396	30.9%
<b>County General Fund Personnel Costs</b>	<b>657,770</b>	<b>688,744</b>	<b>695,193</b>	<b>974,860</b>	<b>41.5%</b>
Operating Expenses	132,252	68,302	69,678	68,302	—
Capital Outlay	0	0	0	0	—
<b>County General Fund Expenditures</b>	<b>790,022</b>	<b>757,046</b>	<b>764,871</b>	<b>1,043,162</b>	<b>37.8%</b>
<b>PERSONNEL</b>					
Full-Time	5	4	4	6	50.0%
Part-Time	0	0	0	0	—
FTEs	5.00	5.00	5.00	7.00	40.0%

## FY16 APPROVED CHANGES

	Expenditures	FTEs
<b>COUNTY GENERAL FUND</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>757,046</b>	<b>5.00</b>
<b>Changes (with service impacts)</b>		
Enhance: Assistant Inspector General Positions	235,720	2.00
<b>Other Adjustments (with no service impacts)</b>		
Increase Cost: Operating Expenses	23,401	0.00
Increase Cost: FY16 Compensation Adjustment	16,671	0.00
Increase Cost: Annualization of FY15 Personnel Costs	10,078	0.00
Increase Cost: Group Insurance Adjustment	1,164	0.00
Decrease Cost: Printing and Mail	-397	0.00
Decrease Cost: Retirement Adjustment	-521	0.00
<b>FY16 APPROVED:</b>	<b>1,043,162</b>	<b>7.00</b>

## FUTURE FISCAL IMPACTS

Title	APPR. FY16	FY17	FY18	(FY19)	(FY20)	(FY21)
This table is intended to present significant future fiscal impacts of the department's programs.						
<b>COUNTY GENERAL FUND</b>						
<b>Expenditures</b>						
<b>FY16 Approved</b>	<b>1,043</b>	<b>1,043</b>	<b>1,043</b>	<b>1,043</b>	<b>1,043</b>	<b>1,043</b>
No inflation or compensation change is included in outyear projections.						
<b>Labor Contracts</b>	<b>0</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>
These figures represent the estimated annualized cost of general wage adjustments, service increments, and associated benefits.						
<b>Subtotal Expenditures</b>	<b>1,043</b>	<b>1,048</b>	<b>1,048</b>	<b>1,048</b>	<b>1,048</b>	<b>1,048</b>

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# Legislative Oversight

## MISSION STATEMENT

The mission of the Office of Legislative Oversight (OLO) is to determine the effectiveness of legislation enacted by the County Council, and to make findings and recommendations concerning the performance, management, and operation of programs and functions for which funds are appropriated or approved by the Council.

## BUDGET OVERVIEW

The total approved FY16 Operating Budget for the Office of Legislative Oversight is \$1,479,274, an increase of \$43,771 or 3.0 percent from the FY15 Approved Budget of \$1,435,503. Personnel Costs comprise 98.3 percent of the budget for 11 full-time positions, and a total of 11.00 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 1.7 percent of the FY16 budget.

## PROGRAM CONTACTS

Contact Chris Cihlar of the Office of Legislative Oversight at 240.777.7987 or Crystal B. Saltee of the Office of Management and Budget at 240.777.2778 for more information regarding this department's operating budget.

## BUDGET SUMMARY

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>COUNTY GENERAL FUND</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	948,399	1,073,102	1,079,125	1,088,001	1.4%
Employee Benefits	330,293	336,199	353,884	366,163	8.9%
<b>County General Fund Personnel Costs</b>	<b>1,278,692</b>	<b>1,409,301</b>	<b>1,433,009</b>	<b>1,454,164</b>	<b>3.2%</b>
Operating Expenses	19,767	26,202	26,081	25,110	-4.2%
Capital Outlay	0	0	0	0	—
<b>County General Fund Expenditures</b>	<b>1,298,459</b>	<b>1,435,503</b>	<b>1,459,090</b>	<b>1,479,274</b>	<b>3.0%</b>
<b>PERSONNEL</b>					
Full-Time	11	11	11	11	—
Part-Time	0	0	0	0	—
FTEs	11.00	11.00	11.00	11.00	—

## FY16 APPROVED CHANGES

	Expenditures	FTEs
<b>COUNTY GENERAL FUND</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>1,435,503</b>	<b>11.00</b>
<b>Other Adjustments (with no service impacts)</b>		
Increase Cost: FY16 Compensation Adjustment	46,692	0.00
Technical Adj: Mid-Year Change - Position reclassification	20,244	0.00
Increase Cost: Retirement Adjustment	9,122	0.00
Increase Cost: Group Insurance Adjustment	3,201	0.00
Decrease Cost: Printing and Mail	-1,092	0.00
Decrease Cost: Annualization of FY15 Personnel Costs	-34,396	0.00
<b>FY16 APPROVED:</b>	<b>1,479,274</b>	<b>11.00</b>

## FUTURE FISCAL IMPACTS

Title	APPR. FY16	FY17	FY18	(S000's) FY19	FY20	FY21
This table is intended to present significant future fiscal impacts of the department's programs.						
<b>COUNTY GENERAL FUND</b>						
<b>Expenditures</b>						
<b>FY16 Approved</b>	<b>1,479</b>	<b>1,479</b>	<b>1,479</b>	<b>1,479</b>	<b>1,479</b>	<b>1,479</b>
No inflation or compensation change is included in outyear projections.						
<b>Labor Contracts</b>	<b>0</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>9</b>
These figures represent the estimated annualized cost of general wage adjustments, service increments, and associated benefits.						
<b>Subtotal Expenditures</b>	<b>1,479</b>	<b>1,488</b>	<b>1,488</b>	<b>1,488</b>	<b>1,488</b>	<b>1,488</b>

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# Merit System Protection Board

## MISSION STATEMENT

The mission of the Merit System Protection Board is to oversee the merit system and protect employee and job applicant rights guaranteed under the merit system law.

## BUDGET OVERVIEW

The total approved FY16 Operating Budget for the Merit System Protection Board is \$196,605, an increase of \$38,308 or 24.2 percent from the FY15 Approved Budget of \$158,297. Personnel Costs comprise 89.6 percent of the budget for no full-time positions and two part-time positions, and a total of 1.50 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 10.4 percent of the FY16 budget.

## PROGRAM CONTACTS

Contact Natasha Harris of the Merit System Protection Board at 240.777.6620 or Crystal B. Sallee of the Office of Management and Budget at 240.777.2778 for more information regarding this department's operating budget.

## BUDGET SUMMARY

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>COUNTY GENERAL FUND</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	112,806	108,776	88,212	141,272	29.9%
Employee Benefits	29,014	34,013	24,406	34,825	2.4%
<b>County General Fund Personnel Costs</b>	<b>141,820</b>	<b>142,789</b>	<b>112,618</b>	<b>176,097</b>	<b>23.3%</b>
Operating Expenses	14,412	15,508	42,136	20,508	32.2%
Capital Outlay	0	0	0	0	—
<b>County General Fund Expenditures</b>	<b>156,232</b>	<b>158,297</b>	<b>154,754</b>	<b>196,605</b>	<b>24.2%</b>
<b>PERSONNEL</b>					
Full-Time	0	0	0	0	—
Part-Time	2	2	2	2	—
FTEs	1.00	1.00	1.00	1.50	50.0%

## FY16 APPROVED CHANGES

	Expenditures	FTEs
<b>COUNTY GENERAL FUND</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>158,297</b>	<b>1.00</b>
<b>Other Adjustments (with no service impacts)</b>		
Increase Cost: Staff Hours from 0.50 FTE to 0.75 FTE	30,000	0.50
Increase Cost: Paralegal Training	5,000	0.00
Increase Cost: FY16 Compensation Adjustment	2,990	0.00
Increase Cost: Group Insurance Adjustment	582	0.00
Increase Cost: FY16 Stipend Increase for Board Members	200	0.00
Increase Cost: Annualization of FY15 Stipend Increase for Board Members	116	0.00
Decrease Cost: Retirement Adjustment	-218	0.00
Decrease Cost: Annualization of FY15 Personnel Costs	-362	0.00
<b>FY16 APPROVED:</b>	<b>196,605</b>	<b>1.50</b>

## FUTURE FISCAL IMPACTS

Title	APPR. FY16	FY17	FY18	(S000's) FY19	FY20	FY21
This table is intended to present significant future fiscal impacts of the department's programs.						
<b>COUNTY GENERAL FUND</b>						
<b>Expenditures</b>						
<b>FY16 Approved</b>	<b>197</b>	<b>197</b>	<b>197</b>	<b>197</b>	<b>197</b>	<b>197</b>
No inflation or compensation change is included in outyear projections.						
<b>Labor Contracts</b>	<b>0</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>
These figures represent the estimated annualized cost of general wage adjustments, service increments, and associated benefits.						
<b>Subtotal Expenditures</b>	<b>197</b>	<b>197</b>	<b>197</b>	<b>197</b>	<b>197</b>	<b>197</b>

# Zoning and Administrative Hearings

## MISSION STATEMENT

The mission of the Office of Zoning and Administrative Hearings is to conduct due process hearings in land use and other administrative matters in a manner that protects the rights of the participants, provides a complete record in each case, results in a thorough and balanced report or decision and serves the public interest.

## BUDGET OVERVIEW

The total approved FY16 Operating Budget for the Office of Zoning and Administrative Hearings is \$624,000, an increase of \$36,585 or 6.2 percent from the FY15 Approved Budget of \$587,415. Personnel Costs comprise 87.8 percent of the budget for three full-time positions and one part-time position, and a total of 3.75 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 12.2 percent of the FY16 budget.

## DEPARTMENT PERFORMANCE MEASURES

This table presents the department's headline performance measures and any submeasures. The FY15 estimates reflect funding based on the FY15 approved budget. The FY16 and FY17 figures are performance targets based on the FY16 approved budget and funding for comparable service levels in FY17.

Measure	Actual FY13	Actual FY14	Estimated FY15	Target FY16	Target FY17
<b>Program Measures</b>					
Average time from filing a case until the first hearing date is scheduled (months) <sup>1</sup>	4.5	4.5	4.0	4.0	4.0
Number of Hearing Examiner decisions overturned on appeal	0	0	0	0	0
Percentage of all legal deadlines and requirements met	100	100	100	100	100
Percentage of Hearing Examiner recommendations accepted by County Council, the Human Rights Commission and the CCOC, and the percentage of Hearing Examiner decisions upheld by the Board of Appeals <sup>2</sup>	100	100	100	100	100
Total cases completed <sup>3</sup>	52	28	28	28	28

<sup>1</sup> One outlier case was excluded from the average because its hearing was long delayed by the applicant's request. The timing of hearings in rezoning and conditional use cases will continue to be dictated by applicants' continuance requests and by the time needed by M-NCPPC Technical Staff and the Planning Board to complete their reviews.

<sup>2</sup> The District Council accepted the hearing examiners' recommendations in the four cases in which hearing examiner reports and recommendations were submitted in FY 2014. The Board of Appeals accepted the hearing examiners' recommendations in all of the special exceptions it decided in FY 2014.

<sup>3</sup> The decline in the number of cases completed in FY14 does not accurately reflect OZAH's FY14 workload. OZAH processed some very time-consuming matters in FY14, including DPA 13-02, which required 8 days of hearings, and S-2863, in which 37 days of hearings were held.

## PROGRAM CONTACTS

Contact Martin Grossman of the Office of Zoning and Administrative Hearings at 240.777.6667 or Crystal B. Sallee of the Office of Management and Budget at 240.777.2778 for more information regarding this department's operating budget.

## BUDGET SUMMARY

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>COUNTY GENERAL FUND</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	389,628	411,359	415,787	444,146	8.0%
Employee Benefits	94,766	99,642	94,439	103,738	4.1%
<b>County General Fund Personnel Costs</b>	<b>484,394</b>	<b>511,001</b>	<b>510,226</b>	<b>547,884</b>	<b>7.2%</b>
Operating Expenses	59,490	76,414	76,415	76,116	-0.4%
Capital Outlay	0	0	0	0	—
<b>County General Fund Expenditures</b>	<b>543,884</b>	<b>587,415</b>	<b>586,641</b>	<b>624,000</b>	<b>6.2%</b>
<b>PERSONNEL</b>					
Full-Time	3	3	3	3	—
Part-Time	1	1	1	1	—
FTEs	3.75	3.75	3.75	3.75	—
<b>REVENUES</b>					
Zoning Fees	54,032	65,000	65,000	65,000	—
Other Charges/Fees	-2,750	0	0	0	—
<b>County General Fund Revenues</b>	<b>51,282</b>	<b>65,000</b>	<b>65,000</b>	<b>65,000</b>	—

## FY16 APPROVED CHANGES

	Expenditures	FTEs
<b>COUNTY GENERAL FUND</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>587,415</b>	<b>3.75</b>
<b><u>Other Adjustments (with no service impacts)</u></b>		
Increase Cost: FY16 Compensation Adjustment	21,797	0.00
Increase Cost: Hearing Examiners' Salary Increase	21,036	0.00
Increase Cost: Group Insurance Adjustment	1,164	0.00
Decrease Cost: Printing and Mail	-298	0.00
Decrease Cost: Retirement Adjustment	-673	0.00
Decrease Cost: Annualization of FY15 Personnel Costs	-6,441	0.00
<b>FY16 APPROVED:</b>	<b>624,000</b>	<b>3.75</b>

## FUTURE FISCAL IMPACTS

Title	APPR. FY16	FY17	FY18	(FY19)	(FY20)	(FY21)
This table is intended to present significant future fiscal impacts of the department's programs.						
<b>COUNTY GENERAL FUND</b>						
<b>Expenditures</b>						
<b>FY16 Approved</b>	<b>624</b>	<b>624</b>	<b>624</b>	<b>624</b>	<b>624</b>	<b>624</b>
No inflation or compensation change is included in outyear projections.						
<b>Labor Contracts</b>	<b>0</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>
These figures represent the estimated annualized cost of general wage adjustments, service increments, and associated benefits.						
<b>Subtotal Expenditures</b>	<b>624</b>	<b>629</b>	<b>629</b>	<b>629</b>	<b>629</b>	<b>629</b>



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# Circuit Court

## MISSION STATEMENT

The mission of the Circuit Court is to serve Sixth Judicial Circuit residents in the determination of litigation in serious criminal matters, substantive civil cases, domestic and child support cases in accordance with the Constitution while administering justice in an honest, fair, and efficient manner.

## BUDGET OVERVIEW

The total approved FY16 Operating Budget for the Circuit Court is \$14,047,866, an increase of \$68,774 or 0.5 percent from the FY15 Approved Budget of \$13,979,092. Personnel Costs comprise 79.9 percent of the budget for 112 full-time positions and four part-time positions, and a total of 114.00 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 20.1 percent of the FY16 budget.

## PROGRAM CONTACTS

Contact Judy Rupp of the Circuit Court at 240.777.9103 or Elyse Greenwald of the Office of Management and Budget at 240.777.2768 for more information regarding this department's operating budget.

## BUDGET SUMMARY

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>COUNTY GENERAL FUND</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	5,755,943	6,616,302	6,242,751	6,644,553	0.4%
Employee Benefits	2,280,610	2,284,932	2,344,764	2,382,017	4.2%
<b>County General Fund Personnel Costs</b>	<b>8,036,553</b>	<b>8,901,234</b>	<b>8,587,515</b>	<b>9,026,570</b>	<b>1.4%</b>
Operating Expenses	2,412,273	2,681,823	2,681,822	2,606,175	-2.8%
Capital Outlay	0	0	0	0	—
<b>County General Fund Expenditures</b>	<b>10,448,826</b>	<b>11,583,057</b>	<b>11,269,337</b>	<b>11,632,745</b>	<b>0.4%</b>
<b>PERSONNEL</b>					
Full-Time	90	89	89	89	—
Part-Time	5	3	3	3	—
FTEs	91.05	90.78	90.78	90.70	-0.1%
<b>REVENUES</b>					
Magistrates	214,348	168,912	170,660	170,660	1.0%
Miscellaneous Revenues	55,235	0	0	0	—
State Interpreter Fee Reimbursement	291,122	314,709	314,709	314,709	—
State Jury Fee Reimbursement	377,710	404,245	404,245	404,245	—
<b>County General Fund Revenues</b>	<b>938,415</b>	<b>887,866</b>	<b>889,614</b>	<b>889,614</b>	<b>0.2%</b>
<b>GRANT FUND MCG</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	1,559,289	1,660,475	1,660,475	1,618,794	-2.5%
Employee Benefits	533,144	558,507	558,507	579,757	3.8%
<b>Grant Fund MCG Personnel Costs</b>	<b>2,092,433</b>	<b>2,218,982</b>	<b>2,218,982</b>	<b>2,198,551</b>	<b>-0.9%</b>
Operating Expenses	149,595	177,053	177,053	216,570	22.3%
Capital Outlay	0	0	0	0	—
<b>Grant Fund MCG Expenditures</b>	<b>2,242,028</b>	<b>2,396,035</b>	<b>2,396,035</b>	<b>2,415,121</b>	<b>0.8%</b>
<b>PERSONNEL</b>					
Full-Time	22	23	23	23	—
Part-Time	4	1	1	1	—
FTEs	26.45	23.23	23.23	23.30	0.3%
<b>REVENUES</b>					
State Grants	2,128,161	2,396,035	2,396,035	2,415,121	0.8%
<b>Grant Fund MCG Revenues</b>	<b>2,128,161</b>	<b>2,396,035</b>	<b>2,396,035</b>	<b>2,415,121</b>	<b>0.8%</b>
<b>DEPARTMENT TOTALS</b>					
<b>Total Expenditures</b>	<b>12,690,854</b>	<b>13,979,092</b>	<b>13,665,372</b>	<b>14,047,866</b>	<b>0.5%</b>
<b>Total Full-Time Positions</b>	<b>112</b>	<b>112</b>	<b>112</b>	<b>112</b>	<b>—</b>
<b>Total Part-Time Positions</b>	<b>9</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>—</b>
<b>Total FTEs</b>	<b>117.50</b>	<b>114.01</b>	<b>114.01</b>	<b>114.00</b>	<b>0.0%</b>
<b>Total Revenues</b>	<b>3,066,576</b>	<b>3,283,901</b>	<b>3,285,649</b>	<b>3,304,735</b>	<b>0.6%</b>

## FY16 APPROVED CHANGES

	Expenditures	FTEs
<b>COUNTY GENERAL FUND</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>11,583,057</b>	<b>90.78</b>
<b>Other Adjustments (with no service impacts)</b>		
Increase Cost: FY16 Compensation Adjustment	362,229	0.00
Increase Cost: Retirement Adjustment	46,911	0.00
Increase Cost: Group Insurance Adjustment	26,830	0.00
Increase Cost: CourtSmart Maintenance Support/Services	1,987	0.00
Decrease Cost: Motor Pool Rate Adjustment	-1,188	0.00
Decrease Cost: Office Supplies [Administration]	-3,609	0.00
Decrease Cost: Printing and Mail	-8,833	0.00
Decrease Cost: Funding for Library Books for Circuit Court's Law Library [Law Library]	-9,600	0.00
Decrease Cost: Furniture and facilities-related items [Administration]	-23,543	0.00
Decrease Cost: Lapse one Data Preparation Operator to reflect current workload [Trust and Guardianships]	-30,187	0.00
Decrease Cost: Rental and Maintenance/Technical Services & Technology Equipment [Administration]	-30,862	0.00
Decrease Cost: Annualization of FY15 Personnel Costs	-107,028	-0.08

	Expenditures	FTEs
Decrease Cost: Lapse one Domestic Relations Master to reflect current workload [Family Magistrates]	-173,419	0.00
<b>FY16 APPROVED:</b>	<b>11,632,745</b>	<b>90.70</b>
<b>GRANT FUND MCG</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>2,396,035</b>	<b>23.23</b>
<b><u>Other Adjustments (with no service impacts)</u></b>		
Increase Cost: Grant Fund Adjustments [Grants]	19,086	0.07
<b>FY16 APPROVED:</b>	<b>2,415,121</b>	<b>23.30</b>

## PROGRAM SUMMARY

Program Name	FY15 Approved		FY16 Approved	
	Expenditures	FTEs	Expenditures	FTEs
Administration	3,248,990	10.28	3,249,640	10.20
Adjudication	3,277,559	32.00	3,362,677	30.00
Family Magistrates	794,938	7.00	642,450	7.00
Case Assignment	1,277,137	14.00	1,339,599	15.00
Jury	744,347	4.00	762,347	4.00
Family Division Services	709,701	8.00	738,417	9.00
Technical Services	901,917	10.00	933,326	10.00
Law Library	436,937	3.00	436,986	3.00
Trust and Guardianships	191,531	2.50	167,303	2.50
Grants	2,396,035	23.23	2,415,121	23.30
<b>Total</b>	<b>13,979,092</b>	<b>114.01</b>	<b>14,047,866</b>	<b>114.00</b>

## FUTURE FISCAL IMPACTS

Title	APPR.		(\$000's)			
	FY16	FY17	FY18	FY19	FY20	FY21
This table is intended to present significant future fiscal impacts of the department's programs.						
<b>COUNTY GENERAL FUND</b>						
<b>Expenditures</b>						
<b>FY16 Approved</b>	<b>11,633</b>	<b>11,633</b>	<b>11,633</b>	<b>11,633</b>	<b>11,633</b>	<b>11,633</b>
No inflation or compensation change is included in outyear projections.						
<b>Labor Contracts</b>	<b>0</b>	<b>86</b>	<b>86</b>	<b>86</b>	<b>86</b>	<b>86</b>
These figures represent the estimated annualized cost of general wage adjustments, service increments, and associated benefits.						
<b>Subtotal Expenditures</b>	<b>11,633</b>	<b>11,719</b>	<b>11,719</b>	<b>11,719</b>	<b>11,719</b>	<b>11,719</b>



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# State's Attorney

## MISSION STATEMENT

The State's Attorney is a constitutionally created independent agency. The mission of the Office of the State's Attorney is to serve the public interest through the fair and honest administration of justice by exercising its responsibilities to: prosecute criminal violations in Montgomery County; educate the public with regard to criminal justice issues; provide training to lawyers for future service; address inequality and promote fairness in the criminal justice system; ensure access to the criminal justice system; promote professional relations with judges and attorneys; and further the efficient use of criminal justice resources.

## BUDGET OVERVIEW

The total approved FY16 Operating Budget for the Office of the State's Attorney is \$15,766,321, an increase of \$758,072 or 5.1 percent from the FY15 Approved Budget of \$15,008,249. Personnel Costs comprise 95.2 percent of the budget for 132 full-time positions and 12 part-time positions, and a total of 139.86 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 4.8 percent of the FY16 budget.

## PROGRAM CONTACTS

Contact Lisa Russo of the Office of the State's Attorney at 240.777.7407 or Elyse Greenwald of the Office of Management and Budget at 240.777.2768 for more information regarding this department's operating budget.

## BUDGET SUMMARY

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>COUNTY GENERAL FUND</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	9,962,203	10,834,857	10,553,552	11,257,874	3.9%
Employee Benefits	3,234,391	3,377,834	3,315,750	3,634,305	7.6%
<b>County General Fund Personnel Costs</b>	<b>13,196,594</b>	<b>14,212,691</b>	<b>13,869,302</b>	<b>14,892,179</b>	<b>4.8%</b>
Operating Expenses	880,415	678,088	960,875	752,842	11.0%
Capital Outlay	0	0	0	0	—
<b>County General Fund Expenditures</b>	<b>14,077,009</b>	<b>14,890,779</b>	<b>14,830,177</b>	<b>15,645,021</b>	<b>5.1%</b>
<b>PERSONNEL</b>					
Full-Time	114	116	116	130	12.1%
Part-Time	11	12	12	11	-8.3%
FTEs	130.60	134.38	134.38	138.68	3.2%
<b>REVENUES</b>					
Discovery Materials	29,825	30,000	30,000	30,000	—
Other Charges/Fees	6,730	13,000	13,000	7,000	-46.2%
<b>County General Fund Revenues</b>	<b>36,555</b>	<b>43,000</b>	<b>43,000</b>	<b>37,000</b>	<b>-14.0%</b>
<b>GRANT FUND MCG</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	99,627	91,209	91,209	100,574	10.3%
Employee Benefits	21,162	26,261	26,261	20,726	-21.1%
<b>Grant Fund MCG Personnel Costs</b>	<b>120,789</b>	<b>117,470</b>	<b>117,470</b>	<b>121,300</b>	<b>3.3%</b>
Operating Expenses	31,779	0	0	0	—
Capital Outlay	0	0	0	0	—
<b>Grant Fund MCG Expenditures</b>	<b>152,568</b>	<b>117,470</b>	<b>117,470</b>	<b>121,300</b>	<b>3.3%</b>
<b>PERSONNEL</b>					
Full-Time	2	2	2	2	—
Part-Time	1	1	1	1	—
FTEs	1.50	1.22	1.22	1.18	-3.3%
<b>REVENUES</b>					
Federal Grants	57,535	60,000	60,000	60,000	—
State Grants	49,535	57,470	57,470	61,300	6.7%
<b>Grant Fund MCG Revenues</b>	<b>107,070</b>	<b>117,470</b>	<b>117,470</b>	<b>121,300</b>	<b>3.3%</b>
<b>DEPARTMENT TOTALS</b>					
<b>Total Expenditures</b>	<b>14,229,577</b>	<b>15,008,249</b>	<b>14,947,647</b>	<b>15,766,321</b>	<b>5.1%</b>
<b>Total Full-Time Positions</b>	<b>116</b>	<b>118</b>	<b>118</b>	<b>132</b>	<b>11.9%</b>
<b>Total Part-Time Positions</b>	<b>12</b>	<b>13</b>	<b>13</b>	<b>12</b>	<b>-7.7%</b>
<b>Total FTEs</b>	<b>132.10</b>	<b>135.60</b>	<b>135.60</b>	<b>139.86</b>	<b>3.1%</b>
<b>Total Revenues</b>	<b>143,625</b>	<b>160,470</b>	<b>160,470</b>	<b>158,300</b>	<b>-1.4%</b>

## FY16 APPROVED CHANGES

	Expenditures	FTEs
<b>COUNTY GENERAL FUND</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>14,890,779</b>	<b>134.38</b>
<b>Changes (with service impacts)</b>		
Enhance: Truancy Court by expanding from ten middle schools to fifteen, converting a contract Program Coordinator to a permanent position, and increasing the number of volunteer mentors	75,168	1.00
<b>Other Adjustments (with no service impacts)</b>		
Increase Cost: FY16 Compensation Adjustment	600,883	0.00
Increase Cost: Staff the Central Processing Unit [Circuit Court Prosecution]	309,601	3.00
Increase Cost: Annualization of Salary Plan [Circuit Court Prosecution]	112,910	0.00
Increase Cost: Retirement Adjustment	51,023	0.00
Increase Cost: Group Insurance Adjustment	39,221	0.00
Increase Cost: Westlaw contract annual price adjustment [Prosecution Management]	5,340	0.00
Increase Cost: Justware licenses [Prosecution Management]	918	0.00
Decrease Cost: Motor Pool Rate Adjustment	-7,672	0.00
Decrease Cost: Printing and Mail	-11,512	0.00
Decrease Cost: Turnover savings [Circuit Court Prosecution]	-57,557	0.00

	Expenditures	FTEs
Decrease Cost: Annualization of FY15 Personnel Costs	-364,081	0.30
<b>FY16 APPROVED:</b>	<b>15,645,021</b>	<b>138.68</b>
<b>GRANT FUND MCG</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>117,470</b>	<b>1.22</b>
<b><u>Other Adjustments (with no service impacts)</u></b>		
Increase Cost: Grant Awards for Drug Court and Gun Violence Reduction Grant	3,830	-0.04
<b>FY16 APPROVED:</b>	<b>121,300</b>	<b>1.18</b>

## PROGRAM SUMMARY

Program Name	FY15 Approved		FY16 Approved	
	Expenditures	FTEs	Expenditures	FTEs
Circuit Court Prosecution	6,684,303	51.45	7,511,214	57.99
District Court Screening	388,208	4.50	616,737	7.00
Juvenile Court Prosecution	1,308,422	13.10	1,594,648	15.60
Victim/Witness Court Assistance	358,330	4.00	379,362	4.00
Special Prosecutions Division	719,609	7.00	430,509	5.00
Prosecution Management	1,175,504	9.00	1,191,134	9.25
Administration	983,477	7.00	882,968	6.00
District Court Prosecution	3,390,396	39.55	3,159,749	35.02
<b>Total</b>	<b>15,008,249</b>	<b>135.60</b>	<b>15,766,321</b>	<b>139.86</b>

## FUTURE FISCAL IMPACTS

Title	APPR.	(\$000's)				
	FY16	FY17	FY18	FY19	FY20	FY21
This table is intended to present significant future fiscal impacts of the department's programs.						
<b>COUNTY GENERAL FUND</b>						
<b>Expenditures</b>						
<b>FY16 Approved</b>	<b>15,645</b>	<b>15,645</b>	<b>15,645</b>	<b>15,645</b>	<b>15,645</b>	<b>15,645</b>
No inflation or compensation change is included in outyear projections.						
<b>Labor Contracts</b>	<b>0</b>	<b>149</b>	<b>149</b>	<b>149</b>	<b>149</b>	<b>149</b>
These figures represent the estimated annualized cost of general wage adjustments, service increments, and associated benefits.						
<b>Subtotal Expenditures</b>	<b>15,645</b>	<b>15,794</b>	<b>15,794</b>	<b>15,794</b>	<b>15,794</b>	<b>15,794</b>





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# County Executive

## MISSION STATEMENT

The Office of the County Executive provides political leadership to the community and administrative direction to the County's departments and offices. The Office is committed to providing accurate, timely, and effective support to the County Executive and the Chief Administrative Officer (CAO) as they carry out their responsibilities to residents and employees of Montgomery County in an atmosphere that is characterized by excellence, efficiency, openness, equity, and integrity.

## BUDGET OVERVIEW

The total approved FY16 Operating Budget for the Office of the County Executive is \$5,204,117, an increase of \$145,905 or 2.9 percent from the FY15 Approved Budget of \$5,058,212. Personnel Costs comprise 89.6 percent of the budget for 32 full-time positions and five part-time positions, and a total of 32.60 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 10.4 percent of the FY16 budget.

## LINKAGE TO COUNTY RESULTS AREAS

The Office of the County Executive supports and also enforces all eight of the County Results Areas.

## PERFORMANCE MEASURES

The primary focus of the Office of the County Executive is to provide policy direction, reinforce accountability, and ensure the achievement of results for our residents. In support of these objectives, this office primarily uses the following tools to measure the effectiveness of the policy directions provided to County departments:

1. Departmental performance plans, headline performance measures and program performance measures that are reviewed and monitored on a routine basis;
2. A "Dashboard" reporting system on departments' headline performance measures and program performance measures that monitors and reports to the public, in real time, the County's successes and challenges; and
3. High level indicators of County performance and quality of life, that serve as a barometer of County performance benchmarked against a regional and national grouping of comparable jurisdictions.

## PROGRAM CONTACTS

Contact Sonetta Neufville of the Office of the County Executive at 240.777.2516 or Jane Mukira of the Office of Management and Budget at 240.777.2754 for more information regarding this department's operating budget.

## BUDGET SUMMARY

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>COUNTY GENERAL FUND</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	3,209,903	3,329,595	3,466,454	3,477,535	4.4%
Employee Benefits	969,597	991,133	987,449	1,058,698	6.8%
<b>County General Fund Personnel Costs</b>	<b>4,179,500</b>	<b>4,320,728</b>	<b>4,453,903</b>	<b>4,536,233</b>	<b>5.0%</b>
Operating Expenses	530,829	607,126	485,716	534,234	-12.0%
Capital Outlay	0	0	0	0	—
<b>County General Fund Expenditures</b>	<b>4,710,329</b>	<b>4,927,854</b>	<b>4,939,619</b>	<b>5,070,467</b>	<b>2.9%</b>
<b>PERSONNEL</b>					
Full-Time	28	30	30	31	3.3%
Part-Time	5	5	5	5	—
FTEs	29.60	30.60	30.60	31.60	3.3%
<b>REVENUES</b>					
Other Charges/Fees	-45	0	0	0	—
<b>County General Fund Revenues</b>	<b>-45</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
<b>GRANT FUND MCG</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	97,156	99,558	99,558	102,153	2.6%
Employee Benefits	20,988	26,316	26,316	27,013	2.6%
<b>Grant Fund MCG Personnel Costs</b>	<b>118,144</b>	<b>125,874</b>	<b>125,874</b>	<b>129,166</b>	<b>2.6%</b>
Operating Expenses	21,414	4,484	4,484	4,484	—
Capital Outlay	0	0	0	0	—
<b>Grant Fund MCG Expenditures</b>	<b>139,558</b>	<b>130,358</b>	<b>130,358</b>	<b>133,650</b>	<b>2.5%</b>
<b>PERSONNEL</b>					
Full-Time	1	1	1	1	—
Part-Time	0	0	0	0	—
FTEs	1.00	1.00	1.00	1.00	—
<b>REVENUES</b>					
Federal Grants	136,923	130,358	130,358	133,650	2.5%
Miscellaneous Revenues	18,732	0	0	0	—
<b>Grant Fund MCG Revenues</b>	<b>155,655</b>	<b>130,358</b>	<b>130,358</b>	<b>133,650</b>	<b>2.5%</b>
<b>DEPARTMENT TOTALS</b>					
<b>Total Expenditures</b>	<b>4,849,887</b>	<b>5,058,212</b>	<b>5,069,977</b>	<b>5,204,117</b>	<b>2.9%</b>
<b>Total Full-Time Positions</b>	<b>29</b>	<b>31</b>	<b>31</b>	<b>32</b>	<b>3.2%</b>
<b>Total Part-Time Positions</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>—</b>
<b>Total FTEs</b>	<b>30.60</b>	<b>31.60</b>	<b>31.60</b>	<b>32.60</b>	<b>3.2%</b>
<b>Total Revenues</b>	<b>155,610</b>	<b>130,358</b>	<b>130,358</b>	<b>133,650</b>	<b>2.5%</b>

## FY16 APPROVED CHANGES

	Expenditures	FTEs
<b>COUNTY GENERAL FUND</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>4,927,854</b>	<b>30.60</b>
<b>Other Adjustments (with no service impacts)</b>		
Increase Cost: Annualization of FY15 Personnel Costs	125,795	1.00
Increase Cost: FY16 Compensation Adjustment [Chief Administrative Officer - Oversight of Executive Branch Departments]	115,232	0.00
Increase Cost: Retirement Adjustment	14,230	0.00
Increase Cost: Group Insurance Adjustment	9,603	0.00
Decrease Cost: Printing and Mail [Chief Administrative Officer - Oversight of Executive Branch Departments]	-2,977	0.00
Decrease Cost: Motor Pool Rate Adjustment [County Executive - Policy Planning and Development]	-8,415	0.00
Decrease Cost: Professional Services Contracts [Chief Administrative Officer - Oversight of Executive Branch Departments]	-34,500	0.00
Decrease Cost: Increase lapse [Chief Administrative Officer - Oversight of Executive Branch Departments]	-76,355	0.00
<b>FY16 APPROVED:</b>	<b>5,070,467</b>	<b>31.60</b>

	Expenditures	FTEs
<b>GRANT FUND MCG</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>130,358</b>	<b>1.00</b>
<b><u>Other Adjustments (with no service impacts)</u></b>		
Increase Cost: Grant award for Base Realignment and Closure (BRAC)	3,292	0.00
<b>FY16 APPROVED:</b>	<b>133,650</b>	<b>1.00</b>

## PROGRAM SUMMARY

Program Name	FY15 Approved		FY16 Approved	
	Expenditures	FTEs	Expenditures	FTEs
County Executive - Policy Planning and Development	1,024,836	7.00	1,086,886	7.00
Chief Administrative Officer - Oversight of Executive Branch Departments	3,238,347	20.60	3,286,845	21.60
Base Realignment and Closure Grant	130,358	1.00	133,650	1.00
Internal Audit	416,886	1.00	422,906	1.00
Administration	247,785	2.00	273,830	2.00
<b>Total</b>	<b>5,058,212</b>	<b>31.60</b>	<b>5,204,117</b>	<b>32.60</b>

## FUTURE FISCAL IMPACTS

Title	APPR.	(\$000's)				
	FY16	FY17	FY18	FY19	FY20	FY21
This table is intended to present significant future fiscal impacts of the department's programs.						
<b>COUNTY GENERAL FUND</b>						
<b>Expenditures</b>						
<b>FY16 Approved</b>	<b>5,070</b>	<b>5,070</b>	<b>5,070</b>	<b>5,070</b>	<b>5,070</b>	<b>5,070</b>
No inflation or compensation change is included in outyear projections.						
<b>Labor Contracts</b>	<b>0</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>
These figures represent the estimated annualized cost of general wage adjustments, service-increments, and associated benefits.						
<b>Subtotal Expenditures</b>	<b>5,070</b>	<b>5,079</b>	<b>5,079</b>	<b>5,079</b>	<b>5,079</b>	<b>5,079</b>



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# Board of Elections

## MISSION STATEMENT

The mission of the Board of Elections is to register voters, conduct elections, assist persons seeking elective office with candidate filings and campaign fund reports, assist citizens seeking to place questions on the ballot, and preserve election data.

## BUDGET OVERVIEW

The total approved FY16 Operating Budget for the Montgomery County Board of Elections is \$6,556,351, a decrease of \$169,087 or 2.5 percent from the FY15 Approved Budget of \$6,725,438. Personnel Costs comprise 56.9 percent of the budget for 28 full-time positions, and a total of 54.78 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 43.1 percent of the FY16 budget.

## DEPARTMENT PERFORMANCE MEASURES

This table presents the department's headline performance measures, as well as submeasures that relate to multiple programs. The FY15 estimates reflect funding based on the FY15 approved budget. The FY16 and FY17 figures are performance targets based on the FY16 approved budget and funding for comparable service levels in FY17.

Measure	Actual FY13	Actual FY14	Estimated FY15	Target FY16	Target FY17
<b>Headline Measures</b>					
Percent of election judge compliance with chain of custody procedure	100%	100%	100%	100%	100%
Percent of polling places opening on time	100%	100%	100%	100%	100%
Percent of provisional ballots that were issued because of a clerical error	0.1%	0.1%	0%	0%	0%
Percent of required voting units per precinct that were operable on general election day	100%	100%	100%	100%	100%

## PROGRAM CONTACTS

Contact Margaret A. Jurgensen of the Montgomery County Board of Elections at 240.777.8523 or Helen P. Vallone of the Office of Management and Budget at 240.777.2755 for more information regarding this department's operating budget.

## BUDGET SUMMARY

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>COUNTY GENERAL FUND</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	2,573,181	2,803,615	2,805,243	3,031,835	8.1%
Employee Benefits	601,389	680,866	777,453	698,737	2.6%
<b>County General Fund Personnel Costs</b>	<b>3,174,570</b>	<b>3,484,481</b>	<b>3,582,696</b>	<b>3,730,572</b>	<b>7.1%</b>
Operating Expenses	2,674,275	3,240,957	3,151,465	2,825,779	-12.8%
Capital Outlay	0	0	0	0	—
<b>County General Fund Expenditures</b>	<b>5,848,845</b>	<b>6,725,438</b>	<b>6,734,161</b>	<b>6,556,351</b>	<b>-2.5%</b>
<b>PERSONNEL</b>					
Full-Time	28	28	28	28	—
Part-Time	0	0	0	0	—
FTEs	31.35	50.98	50.98	54.78	7.5%
<b>REVENUES</b>					
Other Charges/Fees	9,613	2,500	10,000	10,000	300.0%
<b>County General Fund Revenues</b>	<b>9,613</b>	<b>2,500</b>	<b>10,000</b>	<b>10,000</b>	<b>300.0%</b>

## FY16 APPROVED CHANGES

	Expenditures	FTEs
<b>COUNTY GENERAL FUND</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>6,725,438</b>	<b>50.98</b>
<b>Changes (with service impacts)</b>		
Add: Staffing for new voting equipment [Administration]	100,000	2.80
Enhance: Outreach/Advertising to explain new voting equipment and encourage voter participation [Election Operations]	50,000	1.00
<b>Other Adjustments (with no service impacts)</b>		
Increase Cost: FY16 Compensation Adjustment [Administration]	105,402	0.00
Increase Cost: Electronic Poll Book Maintenance [Administration]	65,000	0.00
Increase Cost: Group Insurance Adjustment [Administration]	8,148	0.00
Increase Cost: Retirement Adjustment [Administration]	2,664	0.00
Decrease Cost: Printing and Mail [Election Operations]	-2,779	0.00
Decrease Cost: Cellular Phone Line Charges [Election Operations]	-4,000	0.00
Decrease Cost: Sample Ballot Printing Contract [Administration]	-5,000	0.00
Decrease Cost: Annualization of FY15 Personnel Costs [Administration]	-10,123	0.00
Decrease Cost: General Office Supplies [Election Operations]	-14,140	0.00
Decrease Cost: Facility Maintenance [Voter Registration Services]	-15,000	0.00
Decrease Cost: Polling Place Phone Lines [Administration]	-15,000	0.00
Decrease Cost: Motor Pool Rate Adjustment [Administration]	-18,282	0.00
Decrease Cost: Legal/Attorney Services [Administration]	-25,000	0.00
Decrease Cost: Communication Circuits and Modems [Election Operations]	-32,000	0.00
Decrease Cost: Elimination of One-Time Items Approved in FY15 [Election Operations]	-46,456	0.00
Decrease Cost: Payment to the State for voting machines is completed [Administration]	-312,521	0.00
<b>FY16 APPROVED:</b>	<b>6,556,351</b>	<b>54.78</b>

## PROGRAM SUMMARY

Program Name	FY15 Approved		FY16 Approved	
	Expenditures	FTEs	Expenditures	FTEs
Voter Registration Services	1,869,232	18.10	1,838,716	18.10
Election Operations	2,676,242	20.23	2,634,656	20.23
Administration	2,179,964	12.65	2,082,979	16.45
<b>Total</b>	<b>6,725,438</b>	<b>50.98</b>	<b>6,556,351</b>	<b>54.78</b>

## FUTURE FISCAL IMPACTS

Title	APPR. FY16	FY17	FY18	(\$000's) FY19	FY20	FY21
This table is intended to present significant future fiscal impacts of the department's programs.						
<b>COUNTY GENERAL FUND</b>						
<b>Expenditures</b>						
<b>FY16 Approved</b>	<b>6,556</b>	<b>6,556</b>	<b>6,556</b>	<b>6,556</b>	<b>6,556</b>	<b>6,556</b>
No inflation or compensation change is included in outyear projections.						
<b>Labor Contracts</b>	<b>0</b>	<b>22</b>	<b>22</b>	<b>22</b>	<b>22</b>	<b>22</b>
These figures represent the estimated annualized cost of general wage adjustments, service increments, and associated benefits.						
<b>Subtotal Expenditures</b>	<b>6,556</b>	<b>6,579</b>	<b>6,579</b>	<b>6,579</b>	<b>6,579</b>	<b>6,579</b>





# Community Engagement Cluster

## MISSION STATEMENT

The Community Engagement Cluster (CEC) works to build stronger, more informed and inclusive communities. The Cluster is responsible for strengthening Montgomery County's commitment to civic engagement and community service by engaging residents, organizations, businesses and other community groups. The Cluster maximizes our communities' assets - time, talents, and other resources - working collaboratively to address and resolve community issues.

The CEC is a combination of the five Regional Services Centers, the Commission for Women, and the Office of Community Partnerships, including the Gilchrist Center and the Volunteer Center, that has been operating as one unit since July 1, 2011. As a cluster, these offices/functions have combined facilities, resources, and support staff while retaining staff expertise and experience, as well as most of the objectives of the separate entities involved.

## BUDGET OVERVIEW

The total approved FY16 Operating Budget for the Community Engagement Cluster is \$3,551,447, a decrease of \$2,583 or 0.1 percent from the FY15 Approved Budget of \$3,554,030. Personnel Costs comprise 81.3 percent of the budget for 17 full-time positions and four part-time positions, and a total of 22.25 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 18.7 percent of the FY16 budget.

## DEPARTMENT PERFORMANCE MEASURES

This table presents the department's headline performance measures, as well as submeasures that relate to multiple programs. The FY15 estimates reflect funding based on the FY15 approved budget. The FY16 and FY17 figures are performance targets based on the FY16 approved budget and funding for comparable service levels in FY17.

Measure	Actual FY13	Actual FY14	Estimated FY15	Target FY16	Target FY17
<b>Headline Measures</b>					
Gilchrist Center: Overall participant satisfaction with their experience at the Gilchrist Center (scale 1-5)	4.6	4.7	4.7	4.7	4.7
Gilchrist Center: Overall satisfaction of participants in Gilchrist classes (scale 1-5)	4.7	4.8	4.7	4.7	4.7
Overall satisfaction of Regional Citizen Advisory Boards with the effectiveness and timeliness of the Centers' service as liaisons between County residents and the government (scale 1-5)	4.3	4.4	4.4	4.4	4.4
Overall satisfaction of Regional Citizen Advisory Boards with the effectiveness of the Centers' assessment of community needs, problems and issues (scale 1-5)	4.5	4.5	4.5	4.5	4.5
Overall satisfaction of the Commissioners with the effectiveness of the CFW's identification of needs, problems and issues for the women of Montgomery County and the advocacy of resolution of these issues (scale 1-5)	4.8	4.6	4.8	4.8	4.8
Overall satisfaction of the Urban Districts Advisory boards with the effectiveness of the Urban Districts' promotion of their jurisdiction (scale 1-5)	3.8	4.2	4.2	4.2	4.2
Overall satisfaction with The Office of Community Partnerships' provision of information, access and support to ethnic, multilingual and multicultural communities (scale 1-5)	4.2	4.2	4.6	4.6	4.6
Overall satisfaction with Urban Districts' provision of maintenance of streetscape amenities (scale 1-5)	3.9	4.3	4.3	4.3	4.3

## PROGRAM CONTACTS

Contact Fariba Kassiri of the Offices of the County Executive at 240.777.2512 or Helen P. Vallone of the Office of Management and Budget at 240.777.2755 for more information regarding this department's operating budget.

## BUDGET SUMMARY

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>COUNTY GENERAL FUND</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	2,254,576	2,030,392	2,037,037	2,190,509	7.9%
Employee Benefits	653,245	665,686	665,687	629,349	-5.5%
<b>County General Fund Personnel Costs</b>	<b>2,907,821</b>	<b>2,696,078</b>	<b>2,702,724</b>	<b>2,819,858</b>	<b>4.6%</b>
Operating Expenses	387,580	786,910	786,910	665,223	-15.5%
Capital Outlay	0	0	0	0	—
<b>County General Fund Expenditures</b>	<b>3,295,401</b>	<b>3,482,988</b>	<b>3,489,634</b>	<b>3,485,081</b>	<b>0.1%</b>
<b>PERSONNEL</b>					
Full-Time	17	17	17	16	-5.9%
Part-Time	2	2	2	4	100.0%
FTEs	21.53	21.55	21.55	21.55	—
<b>REVENUES</b>					
Facility Rental Fees	8,242	10,500	10,500	10,500	—
Other Charges/Fees	-1,343	0	0	0	—
Parking Fees	-3,965	0	0	0	—
Recreation Fees	8,425	0	0	0	—
<b>County General Fund Revenues</b>	<b>11,359</b>	<b>10,500</b>	<b>10,500</b>	<b>10,500</b>	—
<b>GRANT FUND MCG</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	47,638	55,076	55,076	50,962	-7.5%
Employee Benefits	15,146	15,966	15,966	15,503	-2.9%
<b>Grant Fund MCG Personnel Costs</b>	<b>62,784</b>	<b>71,042</b>	<b>71,042</b>	<b>66,465</b>	<b>-6.4%</b>
Operating Expenses	41,930	0	0	-99	—
Capital Outlay	0	0	0	0	—
<b>Grant Fund MCG Expenditures</b>	<b>104,714</b>	<b>71,042</b>	<b>71,042</b>	<b>66,366</b>	<b>-6.6%</b>
<b>PERSONNEL</b>					
Full-Time	1	1	1	1	—
Part-Time	0	0	0	0	—
FTEs	0.77	0.75	0.75	0.70	-6.7%
<b>REVENUES</b>					
Federal Grants	102,740	71,042	71,042	66,366	-6.6%
<b>Grant Fund MCG Revenues</b>	<b>102,740</b>	<b>71,042</b>	<b>71,042</b>	<b>66,366</b>	<b>-6.6%</b>
<b>DEPARTMENT TOTALS</b>					
<b>Total Expenditures</b>	<b>3,400,115</b>	<b>3,554,030</b>	<b>3,560,676</b>	<b>3,551,447</b>	<b>-0.1%</b>
<b>Total Full-Time Positions</b>	<b>18</b>	<b>18</b>	<b>18</b>	<b>17</b>	<b>-5.6%</b>
<b>Total Part-Time Positions</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>4</b>	<b>100.0%</b>
<b>Total FTEs</b>	<b>22.30</b>	<b>22.30</b>	<b>22.30</b>	<b>22.25</b>	<b>-0.2%</b>
<b>Total Revenues</b>	<b>114,099</b>	<b>81,542</b>	<b>81,542</b>	<b>76,866</b>	<b>-5.7%</b>

## FY16 APPROVED CHANGES

	Expenditures	FTEs
<b>COUNTY GENERAL FUND</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>3,482,988</b>	<b>21.55</b>
<b>Other Adjustments (with no service impacts)</b>		
Increase Cost: FY16 Compensation Adjustment	74,172	0.00
Technical Adj: Annualization of FY15 Personnel Costs	37,531	0.00
Increase Cost: Retirement Adjustment	6,170	0.00
Increase Cost: Group Insurance Adjustment	5,907	0.00
Decrease Cost: Printing and Mail	-1,687	0.00
Decrease Cost: Elimination of One-Time Items Approved in FY15	-20,000	0.00
Decrease Cost: Community Access Pilot Program (CAPP) to actual level of spending [Administration]	-30,000	0.00
Decrease Cost: Counseling Services to actual level of spending [Administration]	-70,000	0.00
<b>FY16 APPROVED:</b>	<b>3,485,081</b>	<b>21.55</b>

	Expenditures	FTEs
<b>GRANT FUND MCG</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>71,042</b>	<b>0.75</b>
<b>Other Adjustments (with no service impacts)</b>		
Decrease Cost: Retired and Senior Volunteer Program (RSVP) grant adjustment [Community Partnerships]	-4,676	-0.05
<b>FY16 APPROVED:</b>	<b>66,366</b>	<b>0.70</b>

## PROGRAM SUMMARY

Program Name	FY15 Approved		FY16 Approved	
	Expenditures	FTEs	Expenditures	FTEs
Community Partnerships	1,052,664	6.50	1,004,993	9.95
The Gilchrist Center for Cultural Diversity	336,330	5.50	275,696	2.00
Commission for Women	471,712	2.00	147,720	1.00
Regional Centers	1,693,324	8.30	1,152,719	5.00
Administration	0	0.00	970,319	4.30
<b>Total</b>	<b>3,554,030</b>	<b>22.30</b>	<b>3,551,447</b>	<b>22.25</b>

## FUTURE FISCAL IMPACTS

Title	APPR.	(\$000's)				
	FY16	FY17	FY18	FY19	FY20	FY21
This table is intended to present significant future fiscal impacts of the department's programs.						
<b>COUNTY GENERAL FUND</b>						
<b>Expenditures</b>						
<b>FY16 Approved</b>	<b>3,485</b>	<b>3,485</b>	<b>3,485</b>	<b>3,485</b>	<b>3,485</b>	<b>3,485</b>
No inflation or compensation change is included in outyear projections.						
<b>Labor Contracts</b>	<b>0</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>
These figures represent the estimated annualized cost of general wage adjustments, service increments, and associated benefits.						
<b>Subtotal Expenditures</b>	<b>3,485</b>	<b>3,493</b>	<b>3,493</b>	<b>3,493</b>	<b>3,493</b>	<b>3,493</b>



# County Attorney

## MISSION STATEMENT

The mission of the Office of the County Attorney is to act as the chief legal officer of Montgomery County Government and to conduct all its legal business.

## BUDGET OVERVIEW

The total approved FY16 Operating Budget for the Office of the County Attorney is \$5,660,259, an increase of \$279,023 or 5.2 percent from the FY15 Approved Budget of \$5,381,236. Personnel Costs comprise 90.0 percent of the budget for 72 full-time positions and five part-time positions, and a total of 43.50 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 10.0 percent of the FY16 budget.

## DEPARTMENT PERFORMANCE MEASURES

This table presents the department's headline performance measures, as well as submeasures that relate to multiple programs. The FY15 estimates reflect funding based on the FY15 approved budget. The FY16 and FY17 figures are performance targets based on the FY16 approved budget and funding for comparable service levels in FY17.

Measure	Actual FY13	Actual FY14	Estimated FY15	Target FY16	Target FY17
<b>Headline Measures</b>					
Average Internal Customer Satisfaction Rating: Timeliness	3.33	3.33	3.25	3.25	3.25
Average rating from Internal Customer Satisfaction Survey: Overall	3.31	2.99	3.2	3.2	3.2
Child Welfare Litigation - Ratio of TPR/CINA Adjudicated Granted/Denied	97.87%	97.67%	97.3%	97.3%	97.3%
Code Enforcement: Ratio of Win Versus Loss	97.80%	98.65%	97.60%	97.60%	97.60%
Debt Collection: Collected / Total Referred Ratio	150.0%	184.0%	143.0%	143.0%	143.0%
Debt Collection: Cost / Revenue Ratio	3.0%	2.5%	3.0%	3.0%	3.0%
Percent of appeals in the Appellate Court won	45.0%	54.5%	60.0%	60.0%	60.0%
Ratio Amount Paid by County Versus Amount Demanded by Plaintiff	0.31%	0.28%	0.42%	0.42%	0.42%
Self-Insurance Litigation: Win/Loss Ratio	89%	90%	89%	89%	89%
Worker's Compensation Cases: Total Net Gain to the County	\$2,045,674.00	\$2,309,944.30	\$2,159,439.70	\$2,159,439.70	\$2,159,439.70

## PROGRAM CONTACTS

Contact Dennis Via of the Office of the County Attorney at 240.777.6715 or Philip Weeda of the Office of Management and Budget at 240.777.2780 for more information regarding this department's operating budget.

## BUDGET SUMMARY

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>COUNTY GENERAL FUND</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	3,742,342	3,623,625	3,746,932	3,689,896	1.8%
Employee Benefits	1,452,944	1,283,466	1,415,305	1,403,364	9.3%
<b>County General Fund Personnel Costs</b>	<b>5,195,286</b>	<b>4,907,091</b>	<b>5,162,237</b>	<b>5,093,260</b>	<b>3.8%</b>
Operating Expenses	847,525	474,145	574,145	566,999	19.6%
Capital Outlay	0	0	0	0	—
<b>County General Fund Expenditures</b>	<b>6,042,811</b>	<b>5,381,236</b>	<b>5,736,382</b>	<b>5,660,259</b>	<b>5.2%</b>
<b>PERSONNEL</b>					
Full-Time	73	72	72	72	—
Part-Time	3	5	5	5	—
FTEs	43.00	43.25	43.25	43.50	0.6%
<b>REVENUES</b>					
Federal Financial Participation Reimbursements	198,734	231,165	231,165	231,165	—
Miscellaneous Revenues	100	0	0	0	—
Other Charges/Fees	-8	75,000	75,000	75,000	—
Other Intergovernmental	136,890	45,630	45,630	45,630	—
<b>County General Fund Revenues</b>	<b>335,716</b>	<b>351,795</b>	<b>351,795</b>	<b>351,795</b>	<b>—</b>

## FY16 APPROVED CHANGES

	Expenditures	FTEs
<b>COUNTY GENERAL FUND</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>5,381,236</b>	<b>43.25</b>
<b>Other Adjustments (with no service impacts)</b>		
Increase Cost: FY16 Compensation Adjustment	199,474	0.00
Increase Cost: PEPCO - Related Legal Work [Administration]	100,000	0.00
Increase Cost: Retirement Adjustment	51,580	0.00
Increase Cost: Group Insurance Adjustment	13,503	0.00
Decrease Cost: Annualization of FY15 Personnel Costs	-4,780	0.25
Decrease Cost: Printing and Mail	-7,146	0.00
Decrease Cost: Increase Lapse [Finance and Procurement]	-73,608	0.00
<b>FY16 APPROVED:</b>	<b>5,660,259</b>	<b>43.50</b>

## PROGRAM SUMMARY

Program Name	FY15 Approved		FY16 Approved	
	Expenditures	FTEs	Expenditures	FTEs
Insurance Defense Litigation	52,907	0.00	0	0.00
Health and Human Services	992,380	7.52	1,135,524	7.40
Finance and Procurement	664,746	6.00	1,189,278	12.00
Support Services	139,081	3.90	297,552	5.90
Human Resources	734,665	5.23	604,104	4.50
Zoning, Land Use and Economic Development	278,087	4.20	150,091	2.70
Public Interest Litigation	1,161,157	11.60	0	0.00
Administration	1,358,213	4.80	1,535,492	6.00
Government Operations	0	0.00	748,218	5.00
<b>Total</b>	<b>5,381,236</b>	<b>43.25</b>	<b>5,660,259</b>	<b>43.50</b>

## FUTURE FISCAL IMPACTS

Title	APPR. FY16	FY17	FY18	(\$000's) FY19	FY20	FY21
This table is intended to present significant future fiscal impacts of the department's programs.						
<b>COUNTY GENERAL FUND</b>						
<b>Expenditures</b>						
<b>FY16 Approved</b>	<b>5,660</b>	<b>5,660</b>	<b>5,660</b>	<b>5,660</b>	<b>5,660</b>	<b>5,660</b>
No inflation or compensation change is included in outyear projections.						
<b>Labor Contracts</b>	<b>0</b>	<b>37</b>	<b>37</b>	<b>37</b>	<b>37</b>	<b>37</b>
These figures represent the estimated annualized cost of general wage adjustments, service increments, and associated benefits.						
<b>Subtotal Expenditures</b>	<b>5,660</b>	<b>5,697</b>	<b>5,697</b>	<b>5,697</b>	<b>5,697</b>	<b>5,697</b>





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# Ethics Commission

## MISSION STATEMENT

The Ethics Commission exercises authorities granted to it under the Public Ethics Law to promote the public's trust of County government and to ensure the impartiality of County employees, including elected officials, in the execution of their responsibilities.

## BUDGET OVERVIEW

The total approved FY16 Operating Budget for the Ethics Commission is \$382,007, an increase of \$26,366 or 7.4 percent from the FY15 Approved Budget of \$355,641. Personnel Costs comprise 93.1 percent of the budget for three full-time positions, and a total of three FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 6.9 percent of the FY16 budget.

## DEPARTMENT PERFORMANCE MEASURES

This table presents the department's headline performance measures and any submeasures. The FY15 estimates reflect funding based on the FY15 approved budget. The FY16 and FY17 figures are performance targets based on the FY16 approved budget and funding for comparable service levels in FY17.

Measure	Actual FY13	Actual FY14	Estimated FY15	Target FY16	Target FY17
<b>Program Measures</b>					
Number of Financial Disclosure Statements Required (calendar year)	2034	2037	2037	2037	2037
Number of Formal Opinions, Waivers and Guidance (calendar year)	11	6	6	6	6
Number of Lobbyists Registered (calendar year)	177	199	199	199	199
Number of Lobbyist Activity Reports (calendar year)	216	251	251	251	251
Number of Outside Employment Requests Processed (calendar year)	1157	975	975	975	975

## PROGRAM CONTACTS

Contact Robert Cobb of the Ethics Commission at 240-777-6674 or Phil Weeda of the Office of Management and Budget at 240-777-2780 for more information regarding this department's operating budget.

## BUDGET SUMMARY

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>COUNTY GENERAL FUND</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	209,219	261,162	269,184	281,988	8.0%
Employee Benefits	52,742	67,922	65,850	73,760	8.6%
<b>County General Fund Personnel Costs</b>	<b>261,961</b>	<b>329,084</b>	<b>335,034</b>	<b>355,748</b>	<b>8.1%</b>
Operating Expenses	54,959	26,557	25,438	26,259	-1.1%
Capital Outlay	0	0	0	0	—
<b>County General Fund Expenditures</b>	<b>316,920</b>	<b>355,641</b>	<b>360,472</b>	<b>382,007</b>	<b>7.4%</b>
<b>PERSONNEL</b>					
Full-Time	3	3	3	3	—
Part-Time	0	0	0	0	—
FTEs	3.00	3.00	3.00	3.00	—
<b>REVENUES</b>					
Miscellaneous Revenues	27,257	20,000	25,000	25,000	25.0%
<b>County General Fund Revenues</b>	<b>27,257</b>	<b>20,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25.0%</b>

## FY16 APPROVED CHANGES

	Expenditures	FTEs
<b>COUNTY GENERAL FUND</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>355,641</b>	<b>3.00</b>
<b>Other Adjustments (with no service impacts)</b>		
Increase Cost: Annualization of FY15 Personnel Costs	17,550	0.00
Increase Cost: FY16 Compensation Adjustment	8,761	0.00
Increase Cost: Group Insurance Adjustment	873	0.00
Decrease Cost: Printing and Mail	-298	0.00
Decrease Cost: Retirement Adjustment	-520	0.00
<b>FY16 APPROVED:</b>	<b>382,007</b>	<b>3.00</b>

## FUTURE FISCAL IMPACTS

Title	APPR. FY16	FY17	FY18	(S000's) FY19	FY20	FY21
This table is intended to present significant future fiscal impacts of the department's programs.						
<b>COUNTY GENERAL FUND</b>						
<b>Expenditures</b>						
<b>FY16 Approved</b>	<b>382</b>	<b>382</b>	<b>382</b>	<b>382</b>	<b>382</b>	<b>382</b>
No inflation or compensation change is included in outyear projections.						
<b>Labor Contracts</b>	<b>0</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>
These figures represent the estimated annualized cost of general wage adjustments, service increments, and associated benefits.						
<b>Subtotal Expenditures</b>	<b>382</b>	<b>383</b>	<b>383</b>	<b>383</b>	<b>383</b>	<b>383</b>

# Finance

## MISSION STATEMENT

The mission of the Department of Finance is to prudently manage financial operations, recommend and implement sound fiscal policies, safeguard public assets, and encourage a safe environment on public property.

## BUDGET OVERVIEW

The total approved FY16 Operating Budget for the Department of Finance is \$74,203,366, an increase of \$1,921,362 or 2.7 percent from the FY15 Approved Budget of \$72,282,004. Personnel Costs comprise 21.5 percent of the budget for 116 full-time positions, and a total of 125.93 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 78.5 percent of the FY16 budget.

The Finance Operating Budget is comprised of a General Fund component (the Director's Office and the Divisions of Fiscal Management, Treasury and Controller) and the Division of Risk Management, which is funded by the Liability and Property Coverage Self-Insurance Fund. The total FY16 Operating Budget for the General Fund component is \$13,712,942 an increase of \$300,505 or 2.2 percent over the FY15 approved budget of \$13,412,437. Personnel Costs comprise approximately 84.9 percent of the General Fund budget for 106 full-time positions. A total of 95.81 FTEs includes these positions as well as any seasonal, temporary, and positions charged to or from other departments or funds. Operating Expenses account for the remaining 15.1 percent of the budget.

The total FY16 Operating Budget for the Self-Insurance Fund component of Finance (Risk Management) is \$60,490,424, an increase of \$1,620,857 or 2.8 percent over the FY15 approved budget of \$58,869,567. Personnel Costs comprise approximately 7.1 percent of the Self-Insurance Fund budget for 10 full-time positions. A total of 30.12 FTEs includes these positions as well as any seasonal, temporary, and positions charged to or from other departments or funds. Operating Expenses account for the remaining 92.9 percent of the budget. Included in the total FTEs are 19.75 FTEs charged to the Self-Insurance Fund by the Office of the County Attorney and 0.37 FTEs charged by the General Fund component of Finance (Controller Division) for services provided in support of Risk Management.

## DEPARTMENT PERFORMANCE MEASURES

This table presents the department's headline performance measures, as well as submeasures that relate to multiple programs. The FY15 estimates reflect funding based on the FY15 approved budget. The FY16 and FY17 figures are performance targets based on the FY16 approved budget and funding for comparable service levels in FY17.

Measure	Actual FY13	Actual FY14	Estimated FY15	Target FY16	Target FY17
<b>Headline Measures</b>					
Bond Rating - Rating given to Montgomery County by Fitch, Moody's, and Standard and Poor's (Bond ratings are a measure of the quality and safety of a bond and are based on the issuer's financial condition)	AAA	AAA	AAA	Expected	Expected
Interest Rate - True Interest Cost for Montgomery County General Obligation Bonds (the most common debt instrument used by the County)	2.3	3.1	2.7	4.0	5.0
Interest Rate Benchmarking - County GO vs. Municipal Market Data Index (basis point spread)	-22	-6	-10	-10	-10
Investment Return - Rate of return on Montgomery County's investments	0.16%	0.15%	0.17%	0.65%	1.25%
Investment Return Benchmarking - County Return vs. S&P Local Government Investment Pool Index (basis point spread)	8	10	10	10	10
Revenue forecasting - Percent variance between actual revenue and projected revenue	1.95%	3.26%	-1.00%	0.00%	0.00%
Workers Compensation - Cost per \$100 of payroll	\$3.16	\$3.50	\$3.34	\$3.37	\$3.37
Workers Compensation - Number of Montgomery County Government cases resulting in lost work time	513	499	544	596	647

## PROGRAM CONTACTS

Contact Nancy Moseley of the Department of Finance at 240.777.8886 or Jedediah Millard of the Office of Management and Budget at 240.777.2769 for more information regarding this department's operating budget.

## BUDGET SUMMARY

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>COUNTY GENERAL FUND</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	6,906,911	8,441,163	7,947,571	8,919,005	5.7%
Employee Benefits	2,537,435	2,529,612	2,764,859	2,728,497	7.9%
<b>County General Fund Personnel Costs</b>	<b>9,444,346</b>	<b>10,970,775</b>	<b>10,712,430</b>	<b>11,647,502</b>	<b>6.2%</b>
Operating Expenses	2,652,691	2,441,662	2,684,831	2,065,440	-15.4%
Capital Outlay	0	0	0	0	—
<b>County General Fund Expenditures</b>	<b>12,097,037</b>	<b>13,412,437</b>	<b>13,397,261</b>	<b>13,712,942</b>	<b>2.2%</b>
<b>PERSONNEL</b>					
Full-Time	113	116	116	106	-8.6%
Part-Time	1	0	0	0	—
FTEs	94.31	95.31	95.31	95.81	0.5%
<b>REVENUES</b>					
Miscellaneous Revenues	466,521	496,700	475,000	475,000	-4.4%
Other Charges/Fees	244,566	253,680	243,480	244,360	-3.7%
Other Fines/Forfeitures	29,814	50,000	15,000	15,000	-70.0%
Other Intergovernmental	156,462	149,680	149,680	141,220	-5.7%
<b>County General Fund Revenues</b>	<b>897,363</b>	<b>950,060</b>	<b>883,160</b>	<b>875,580</b>	<b>-7.8%</b>
<b>SELF INSURANCE INTERNAL SERVICE FUND</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	2,784,178	2,944,729	2,944,731	3,265,501	10.9%
Employee Benefits	945,217	981,499	981,497	1,021,245	4.0%
<b>Self Insurance Internal Service Fund Personnel Costs</b>	<b>3,729,395</b>	<b>3,926,228</b>	<b>3,926,228</b>	<b>4,286,746</b>	<b>9.2%</b>
Operating Expenses	49,212,148	54,943,339	54,943,339	56,203,678	2.3%
Capital Outlay	0	0	0	0	—
<b>Self Insurance Internal Service Fund Expenditures</b>	<b>52,941,543</b>	<b>58,869,567</b>	<b>58,869,567</b>	<b>60,490,424</b>	<b>2.8%</b>
<b>PERSONNEL</b>					
Full-Time	10	10	10	10	—
Part-Time	0	0	0	0	—
FTEs	30.37	30.37	30.37	30.12	-0.8%
<b>REVENUES</b>					
Investment Income	88,614	65,810	162,780	632,940	861.8%
Miscellaneous Revenues	656,087	0	1,000,000	0	—
Self Insurance Revenues	65,843,710	69,489,767	68,489,767	65,803,243	-5.3%
<b>Self Insurance Internal Service Fund Revenues</b>	<b>66,588,411</b>	<b>69,555,577</b>	<b>69,652,547</b>	<b>66,436,183</b>	<b>-4.5%</b>
<b>DEPARTMENT TOTALS</b>					
<b>Total Expenditures</b>	<b>65,038,580</b>	<b>72,282,004</b>	<b>72,266,828</b>	<b>74,203,366</b>	<b>2.7%</b>
<b>Total Full-Time Positions</b>	<b>123</b>	<b>126</b>	<b>126</b>	<b>116</b>	<b>-7.9%</b>
<b>Total Part-Time Positions</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
<b>Total FTEs</b>	<b>124.68</b>	<b>125.68</b>	<b>125.68</b>	<b>125.93</b>	<b>0.2%</b>
<b>Total Revenues</b>	<b>67,485,774</b>	<b>70,505,637</b>	<b>70,535,707</b>	<b>67,311,763</b>	<b>-4.5%</b>

## FY16 APPROVED CHANGES

	Expenditures	FTEs
<b>COUNTY GENERAL FUND</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>13,412,437</b>	<b>95.31</b>
<b><u>Other Adjustments (with no service impacts)</u></b>		
Increase Cost: FY16 Compensation Adjustment	370,503	0.00
Increase Cost: Annualization of FY15 Personnel Costs	136,491	1.00
Shift: Enterprise Resource Planning (ERP) staff support from Capital Improvement Program (CIP) to Operating budget (eleven positions are transferred to the Department of Technology Services)	53,378	0.00
Increase Cost: Retirement Adjustment	45,706	0.00
Increase Cost: Group Insurance Adjustment	30,569	0.00
Increase Cost: MCTime - contractual services for annual maintenance and support [Operations and Administration]	15,240	0.00
Shift: Chargeback for Billing, Collection and Processing Services for Non-Tax Supported Funds [Operations and Administration]	-3,900	0.00
Decrease Cost: Printing and Mail [Operations and Administration]	-11,512	0.00
Decrease Cost: Contractual Resources: Indirect Cost Analysis and Services [Operations and Administration]	-40,000	0.00
Decrease Cost: Delay Implementation of Property Tax Billing IT Application [Operations and Administration]	-40,000	0.00
Decrease Cost: Chargeback to Department of Liquor Control for preparation of year-end financial statements [General Accounting]	-41,730	-0.50
Decrease Cost: MCTime- funds designated for short-term loans to purchase hardware, software and licenses. [Information Technology]	-90,240	0.00
Decrease Cost: Contractual Services - Payroll [Operations and Administration]	-124,000	0.00
<b>FY16 APPROVED:</b>	<b>13,712,942</b>	<b>95.81</b>
<b>SELF INSURANCE INTERNAL SERVICE FUND</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>58,869,567</b>	<b>30.37</b>
<b><u>Other Adjustments (with no service impacts)</u></b>		
Increase Cost: Claims Expense [Insurance]	597,000	0.00
Increase Cost: Commercially Purchased Property and Casualty Insurance [Insurance]	375,000	0.00
Increase Cost: Claims Service Contract Administrative costs [Insurance]	230,883	0.00
Increase Cost: Annualization of FY15 Personnel Costs	181,266	-0.25
Increase Cost: FY16 Compensation Adjustment	148,572	0.00
Increase Cost: Professional Service - Claims Audit Contract [Insurance]	40,000	0.00
Increase Cost: Retirement Adjustment	21,950	0.00
Increase Cost: Group Insurance Adjustment	8,730	0.00
Increase Cost: Motor Pool Rate Adjustment [Occupational Safety and Health]	7,178	0.00
Increase Cost: Workers Compensation Payroll Tax [Insurance]	6,600	0.00
Increase Cost: Retiree Health Insurance Pre-Funding Adjustment [Operations and Administration]	4,670	0.00
Decrease Cost: Printing and Mail [Operations and Administration]	-992	0.00
<b>FY16 APPROVED:</b>	<b>60,490,424</b>	<b>30.12</b>

## PROGRAM SUMMARY

Program Name	FY15 Approved		FY16 Approved	
	Expenditures	FTEs	Expenditures	FTEs
Fiscal Management	1,197,240	8.00	1,381,697	9.00
Information Technology	1,358,833	4.00	1,268,937	4.00
Accounts Payable	831,657	9.00	1,004,552	10.00
Accounts Receivable	702,639	7.00	754,491	7.00
General Accounting	1,936,465	17.81	1,719,179	15.31
Grants Accounting	565,365	5.00	583,795	5.00
Payroll	879,563	8.00	917,477	8.00
Tax Operations	2,011,672	20.35	2,201,229	21.35
Treasury Operations	315,935	4.15	332,079	4.15
Insurance	55,065,455	4.00	56,348,233	4.00
Occupational Safety and Health	571,809	3.00	611,827	3.00
Legal Services	2,633,229	20.00	2,854,189	19.75
Operations and Administration	4,212,142	15.37	4,225,681	15.37
<b>Total</b>	<b>72,282,004</b>	<b>125.68</b>	<b>74,203,366</b>	<b>125.93</b>

## FUTURE FISCAL IMPACTS

Title	APPR. FY16	FY17	FY18	(\$000's) FY19	FY20	FY21
This table is intended to present significant future fiscal impacts of the department's programs.						
<b>COUNTY GENERAL FUND</b>						
<b>Expenditures</b>						
<b>FY16 Approved</b>	<b>13,713</b>	<b>13,713</b>	<b>13,713</b>	<b>13,713</b>	<b>13,713</b>	<b>13,713</b>
No inflation or compensation change is included in outyear projections.						
<b>Labor Contracts</b>	<b>0</b>	<b>63</b>	<b>63</b>	<b>63</b>	<b>63</b>	<b>63</b>
These figures represent the estimated annualized cost of general wage adjustments, service increments, and associated benefits.						
<b>Contractual Resources for Indirect Cost Analysis and Services</b>	<b>0</b>	<b>40</b>	<b>0</b>	<b>40</b>	<b>0</b>	<b>40</b>
Indirect Cost Analysis through contract.						
<b>Property Tax Billing IT Application</b>	<b>0</b>	<b>40</b>	<b>40</b>	<b>40</b>	<b>40</b>	<b>40</b>
Delayed moving an IT system to the cloud, an FY16 budget reduction.						
<b>Kronos Annual Maintenance and Support</b>	<b>0</b>	<b>16</b>	<b>32</b>	<b>49</b>	<b>66</b>	<b>66</b>
Kronos annual maintenance and support is a contractual obligation with a 3% cap increase per year based on the current contract, expiring December 31, 2018.						
<b>Subtotal Expenditures</b>	<b>13,713</b>	<b>13,872</b>	<b>13,848</b>	<b>13,904</b>	<b>13,881</b>	<b>13,921</b>
<b>SELF INSURANCE INTERNAL SERVICE FUND</b>						
<b>Expenditures</b>						
<b>FY16 Approved</b>	<b>60,490</b>	<b>60,490</b>	<b>60,490</b>	<b>60,490</b>	<b>60,490</b>	<b>60,490</b>
No inflation or compensation change is included in outyear projections.						
<b>Labor Contracts</b>	<b>0</b>	<b>26</b>	<b>26</b>	<b>26</b>	<b>26</b>	<b>26</b>
These figures represent the estimated annualized cost of general wage adjustments, service increments, and associated benefits.						
<b>Professional Services - Claims Audit Contract</b>	<b>0</b>	<b>-40</b>	<b>0</b>	<b>-40</b>	<b>0</b>	<b>-40</b>
The Claims Audit is conducted every other year and is not needed in odd years.						
<b>Retiree Health Insurance Pre-funding</b>	<b>0</b>	<b>0</b>	<b>-2</b>	<b>-4</b>	<b>-5</b>	<b>-6</b>
These figures represent the estimated cost of pre-funding retiree health insurance costs for the County's workforce.						
<b>Subtotal Expenditures</b>	<b>60,490</b>	<b>60,477</b>	<b>60,515</b>	<b>60,473</b>	<b>60,512</b>	<b>60,471</b>

# General Services

## MISSION STATEMENT

The Department of General Services proactively serves the diverse business and service requirements of all County departments, providing a single point of government-to-government service, enabling departments to successfully complete their respective missions and, thereby, adding value to the services performed by Montgomery County to County residents. In so doing, the Department of General Services contributes directly towards the County Executive's objectives of "A Responsive and Accountable County Government," "Healthy and Sustainable Neighborhoods," and "A Strong and Vibrant Economy."

## County Government Reorganization

In December 2014, the County Executive announced a Six Point Economic Development Plan which resulted in the creation of the Office of Procurement in order to improve effectiveness, customer service, accessibility, and efficiency. As part of this plan, the Office of Procurement was created to provide more emphasis on procurement programs. The new Office of Procurement will include procurement support, procurement operations, and Business Relations and Compliance which were previously housed in the Department of General Services.

## BUDGET OVERVIEW

The total approved FY16 Operating Budget for the Department of General Services is \$34,848,618, a decrease of \$2,689,712 or 7.2 percent from the FY15 Approved Budget of \$37,538,330. Personnel Costs comprise 42.3 percent of the budget for 223 full-time positions and two part-time positions, and a total of 161.65 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses and Capital Outlay account for the remaining 57.7 percent of the FY16 budget.

In addition, this department's Capital Improvements Program (CIP) requires Current Revenue funding.

## DEPARTMENT PERFORMANCE MEASURES

This table presents the department's headline performance measures, as well as submeasures that relate to multiple programs. The FY15 estimates reflect funding based on the FY15 approved budget. The FY16 and FY17 figures are performance targets based on the FY16 approved budget and funding for comparable service levels in FY17.

Measure	Actual FY13	Actual FY14	Estimated FY15	Target FY16	Target FY17
<b>Headline Measures</b>					
Building Design and Construction – Percent of projects meeting initial design timeline	75	83	83	83	83
Building Design and Construction: Percent of projects meeting initial construction costs	94	93	93	93	93
Building Design and Construction: Percent of projects meeting initial construction timeline	88	86	86	86	86
Building Design and Construction: Percent of projects meeting initial design costs	83	83	83	83	83
Business Relations and Compliance: small, local business percentage of contract dollars	25	25	25	25	25
Customer Satisfaction: Average Score Given to all DGS Operations in a Survey across Montgomery County Government	2.85	2.90	2.90	3.00	3.00
Environmental Stewardship: Carbon Footprint from Facilities and Fleet Operations (in metric ton carbon dioxide equivalents)	154,322	164,894	130,992	71,726	71,726
Facilities Maintenance: (ELEVATOR) Number of hours offline for critical building systems such as heating, ventilation, and air conditioning	296	324	300	250	250
Facilities Maintenance: (Heating/Cooling) Number of hours offline for critical building systems such as heating, ventilation, and air conditioning	34	24	24	25	25
Facilities Maintenance: (POWER) Number of hours offline for critical building systems such as heating, ventilation, and air conditioning	243.0	89.0	250.0	250.0	250.0
Facilities Maintenance: (Water Sewage) Number of hours offline for critical building systems such as heating, ventilation, and air conditioning	15	30	30	30	30
Facilities: Customer rating of the aesthetics and comfort of County-maintained buildings	3.50	3.80	3.80	3.80	3.80
Percent of Contract Dollars Awarded to Minority/Female/Disabled owned businesses	20	20	20	20	20

	Actual FY13	Actual FY14	Estimated FY15	Target FY16	Target FY17
Percent of Procurements Completed in Agreed Upon Time <sup>1</sup>	81.0	84.0	79.0	79.0	79.0
Real Estate: Average amount Montgomery County pays in rent (in dollars per square foot)	20.20	22.74	23.53	24.36	25.21

<sup>1</sup> This figure represents the average for the following: Invitation For Bid - 73%; Request For Proposals - 84%; and Construction: 96% for FY14.

## PROGRAM CONTACTS

Contact Angela Dizelos of the Department of General Services at 240.777.6028 or Erika Lopez-Finn of the Office of Management and Budget at 240.777.2771 for more information regarding this department's operating budget.

## BUDGET SUMMARY

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>COUNTY GENERAL FUND</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	11,514,321	11,060,595	12,049,957	8,744,628	-20.9%
Employee Benefits	4,265,866	4,105,273	4,612,903	3,559,347	-13.3%
<b>County General Fund Personnel Costs</b>	<b>15,780,187</b>	<b>15,165,868</b>	<b>16,662,860</b>	<b>12,303,975</b>	<b>-18.9%</b>
Operating Expenses	22,563,821	14,302,157	23,762,275	14,635,040	2.3%
Capital Outlay	0	0	0	0	—
<b>County General Fund Expenditures</b>	<b>38,344,008</b>	<b>29,468,025</b>	<b>40,425,135</b>	<b>26,939,015</b>	<b>-8.6%</b>
<b>PERSONNEL</b>					
Full-Time	220	222	222	194	-12.6%
Part-Time	3	3	3	1	-66.7%
FTEs	153.58	160.00	160.00	131.90	-17.6%
<b>REVENUES</b>					
Miscellaneous Revenues	100,571	85,000	120,000	120,000	41.2%
<b>County General Fund Revenues</b>	<b>100,571</b>	<b>85,000</b>	<b>120,000</b>	<b>120,000</b>	<b>41.2%</b>
<b>GRANT FUND MCG</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	8,263	0	0	0	—
Employee Benefits	2,272	0	0	0	—
<b>Grant Fund MCG Personnel Costs</b>	<b>10,535</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
Operating Expenses	161,044	0	0	0	—
Capital Outlay	0	0	0	0	—
<b>Grant Fund MCG Expenditures</b>	<b>171,579</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
<b>PERSONNEL</b>					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
<b>PRINTING AND MAIL INTERNAL SERVICE FUND</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	1,580,429	1,697,306	1,572,607	1,716,797	1.1%
Employee Benefits	680,622	717,108	716,116	724,266	1.0%
<b>Printing and Mail Internal Service Fund Personnel Costs</b>	<b>2,261,051</b>	<b>2,414,414</b>	<b>2,288,723</b>	<b>2,441,063</b>	<b>1.1%</b>
Operating Expenses	3,970,634	5,523,891	5,533,891	5,336,540	-3.4%
Capital Outlay	0	132,000	0	132,000	—
<b>Printing and Mail Internal Service Fund Expenditures</b>	<b>6,231,685</b>	<b>8,070,305</b>	<b>7,822,614</b>	<b>7,909,603</b>	<b>-2.0%</b>
<b>PERSONNEL</b>					
Full-Time	29	30	30	29	-3.3%
Part-Time	1	1	1	1	—
FTEs	29.50	30.75	30.75	29.75	-3.3%
<b>REVENUES</b>					
Imaging/Archiving Revenues	1,381,446	0	3,100,000	1,300,249	—
Mail Revenues	2,010,942	2,424,973	2,335,317	2,328,351	-4.0%
Miscellaneous Revenues	30,675	0	0	0	—
Print Revenues	2,803,591	3,357,627	1,561,724	2,851,559	-15.1%
Other Charges/Fees	1,302,876	3,094,244	1,749,159	1,500,000	-51.5%
<b>Printing and Mail Internal Service Fund Revenues</b>	<b>7,529,530</b>	<b>8,876,844</b>	<b>8,746,200</b>	<b>7,980,159</b>	<b>-10.1%</b>



	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>DEPARTMENT TOTALS</b>					
Total Expenditures	44,747,272	37,538,330	48,247,749	34,848,618	-7.2%
Total Full-Time Positions	249	252	252	223	-11.5%
Total Part-Time Positions	4	4	4	2	-50.0%
Total FTEs	183.08	190.75	190.75	161.65	-15.3%
Total Revenues	7,630,101	8,961,844	8,866,200	8,100,159	-9.6%

## FY16 APPROVED CHANGES

	Expenditures	FTEs
<b>COUNTY GENERAL FUND</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>29,468,025</b>	<b>160.00</b>
<b><u>Changes (with service impacts)</u></b>		
Add: Energy and Sustainability program implementation for Bills 2-14, 6-14, and 8-14 [Energy and Sustainability]	352,697	2.00
Enhance: Deep Cleaning for Libraries [Facilities Management]	150,000	0.00
Enhance: Cleaning for Recreation [Facilities Management]	100,000	0.00
<b><u>Other Adjustments (with no service impacts)</u></b>		
Increase Cost: FY16 Compensation Adjustment	392,735	0.00
Increase Cost: Contract Inflation [Facilities Management]	224,045	0.00
Shift: Capital Projects Manager position to Office of Energy and Sustainability from the CIP [Energy and Sustainability]	107,383	1.00
Increase Cost: Retirement Adjustment	102,205	0.00
Increase Cost: Annualization of Maintenance Costs for Buildings Opened in FY15 [Facilities Management]	85,445	0.00
Increase Cost: Maintenance Costs for Buildings Opening in FY16 [Facilities Management]	80,179	0.00
Increase Cost: Group Insurance Adjustment	38,716	0.00
Technical Adj: shift 1.1 FTE to DGS General Fund to properly reflect chargebacks	0	1.10
Decrease Cost: Printing and Mail	-18,857	0.00
Decrease Cost: Supplies, equipment, and other operating expenses [Facilities Management]	-25,081	0.00
Decrease Cost: Motor Pool Rate Adjustment	-32,778	0.00
Decrease Cost: Turnover Savings from Property Manager I [Administration]	-49,105	0.00
Decrease Cost: Lapse Building Services Worker I [Facilities Management]	-51,442	0.00
Decrease Cost: Annualization of FY15 Personnel Costs	-124,056	-0.20
Shift: Reorganization and Creation of Office of Procurement	-3,861,096	-32.00
<b>FY16 APPROVED:</b>	<b>26,939,015</b>	<b>131.90</b>
<b>PRINTING AND MAIL INTERNAL SERVICE FUND</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>8,070,305</b>	<b>30.75</b>
<b><u>Other Adjustments (with no service impacts)</u></b>		
Increase Cost: FY16 Compensation Adjustment	75,409	0.00
Increase Cost: Retirement Adjustment	27,080	0.00
Increase Cost: Retiree Health Insurance Pre-funding Adjustment	19,260	0.00
Increase Cost: Group Insurance Adjustment	8,789	0.00
Increase Cost: Anniversary Circle lease	6,060	0.00
Decrease Cost: Motor Pool Rate Adjustment	-60	0.00
Decrease Cost: Annualization of FY15 Personnel Costs	-375	0.00
Decrease Cost: Printing and Mail	-2,977	0.00
Decrease Cost: Abolish Printing Technician-III position- Stonestreet [Central Duplicating, Imaging, Archiving & Mail Svcs.]	-84,254	-1.00
Decrease Cost: Replacement Equipment Purchases	-98,000	0.00
Decrease Cost: Supplies and other operating expenses	-111,634	0.00
<b>FY16 APPROVED:</b>	<b>7,909,603</b>	<b>29.75</b>

## PROGRAM SUMMARY

Program Name	FY15 Approved		FY16 Approved	
	Expenditures	FTEs	Expenditures	FTEs
Procurement	2,742,924	23.90	0	0.00
Business Relations and Compliance	487,370	5.00	0	0.00
Automation	442,468	4.00	0	0.00
Facilities Management	22,812,792	103.90	23,333,233	104.90
Energy and Sustainability	101,570	1.00	575,117	4.00
Central Duplicating, Imaging, Archiving & Mail Svcs.	8,070,305	30.75	7,909,603	29.75
Real Estate	900,523	7.00	949,700	7.00
Building Design and Construction	0	0.00	0	0.00
Administration	1,980,378	15.20	2,080,965	16.00
<b>Total</b>	<b>37,538,330</b>	<b>190.75</b>	<b>34,848,618</b>	<b>161.65</b>

## FUTURE FISCAL IMPACTS

Title	APPR.		(\$000's)			
	FY16	FY17	FY18	FY19	FY20	FY21
This table is intended to present significant future fiscal impacts of the department's programs.						
<b>COUNTY GENERAL FUND</b>						
<b>Expenditures</b>						
<b>FY16 Approved</b>	<b>26,939</b>	<b>26,939</b>	<b>26,939</b>	<b>26,939</b>	<b>26,939</b>	<b>26,939</b>
No inflation or compensation change is included in outyear projections.						
<b>Annualization of Positions Approved in FY16</b>	<b>0</b>	<b>39</b>	<b>39</b>	<b>39</b>	<b>39</b>	<b>39</b>
<b>Labor Contracts</b>	<b>0</b>	<b>47</b>	<b>47</b>	<b>47</b>	<b>47</b>	<b>47</b>
These figures represent the estimated annualized cost of general wage adjustments, service increments, and associated benefits.						
<b>Restoration of One-Time Reductions Recommended in FY16</b>	<b>0</b>	<b>51</b>	<b>51</b>	<b>51</b>	<b>51</b>	<b>51</b>
Items recommended for one-time reductions in FY16, including reversing a lapsed position, will be restored in the outyears.						
<b>New Buildings Online in FY16</b>	<b>0</b>	<b>57</b>	<b>57</b>	<b>57</b>	<b>57</b>	<b>57</b>
New buildings coming online in FY16 include Colesville Depot, Ross Body Recreation Center, and North Potomac Recreation Center.						
<b>Subtotal Expenditures</b>	<b>26,939</b>	<b>27,134</b>	<b>27,134</b>	<b>27,134</b>	<b>27,134</b>	<b>27,134</b>
<b>PRINTING AND MAIL INTERNAL SERVICE FUND</b>						
<b>Expenditures</b>						
<b>FY16 Approved</b>	<b>7,910</b>	<b>7,910</b>	<b>7,910</b>	<b>7,910</b>	<b>7,910</b>	<b>7,910</b>
No inflation or compensation change is included in outyear projections.						
<b>Labor Contracts</b>	<b>0</b>	<b>16</b>	<b>16</b>	<b>16</b>	<b>16</b>	<b>16</b>
These figures represent the estimated annualized cost of general wage adjustments, service increments, and associated benefits.						
<b>Retiree Health Insurance Pre-funding</b>	<b>0</b>	<b>0</b>	<b>-6</b>	<b>-12</b>	<b>-15</b>	<b>-18</b>
These figures represent the estimated cost of pre-funding retiree health insurance costs for the County's workforce.						
<b>Subtotal Expenditures</b>	<b>7,910</b>	<b>7,925</b>	<b>7,920</b>	<b>7,914</b>	<b>7,910</b>	<b>7,907</b>

# Fleet Management Services

## MISSION STATEMENT

The mission of the Department of General Services Fleet Management Services (Motor Pool Internal Service Fund) is to plan for, acquire, maintain, and dispose of the County's fleet of motor vehicles, buses, heavy equipment, and other vehicular equipment in support of the transportation and service delivery needs of all County departments. The Division maintains four shop locations and eleven fuel sites Countywide.

## BUDGET OVERVIEW

The total approved FY16 Operating Budget for the Division of Fleet Management Services is \$77,829,594, a decrease of \$1,264,339 or 1.6 percent from the FY15 Approved Budget of \$79,093,933. Personnel Costs comprise 26.0 percent of the budget for 200 full-time positions, and a total of 204.10 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses and Capital Outlay account for the remaining 74.0 percent of the FY16 budget.

## DEPARTMENT PERFORMANCE MEASURES

This table presents the department's headline performance measures, as well as submeasures that relate to multiple programs. The FY15 estimates reflect funding based on the FY15 approved budget. The FY16 and FY17 figures are performance targets based on the FY16 approved budget and funding for comparable service levels in FY17.

Measure	Actual FY13	Actual FY14	Estimated FY15	Target FY16	Target FY17
<b>Headline Measures</b>					
Fleet Maintenance and Operations: Mean distance between failure: Administrative light equipment (in miles)	12,590	9,182	11,000	11,000	11,000
Fleet Maintenance and Operations: Mean distance between failure: Heavy equipment (in miles)	11,927	17,140	17,140	17,140	17,140
Fleet Maintenance and Operations: Mean distance between failure: Public Safety light equipment (in miles)	17,760	25,263	25,263	25,263	25,263
Fleet Maintenance and Operations: Mean distance between failure: Transit equipment (in miles)	8,359	9,970	10,000	10,000	10,000
Turnaround Time: Average amount of time equipment is unavailable for operations during each shop visit: Administrative Vehicles (in days)	2.1	2.2	2.0	2.0	2.0
Turnaround Time: Average amount of time equipment is unavailable for operations during each shop visit: Heavy Equipment (in days)	6.9	5.7	5.5	5.3	5.0
Turnaround Time: Average amount of time equipment is unavailable for operations during each shop visit: Public Safety light equipment (in days)	2.0	1.9	1.5	1.5	1.5
Turnaround Time: Average amount of time equipment is unavailable for operations during each shop visit: Transit equipment (in days)	1.9	1.5	1.5	1.4	1.4

## PROGRAM CONTACTS

Contact Peggy Lynch of the Division of Fleet Management Services at 240.777.5759 or Corey Orlosky of the Office of Management and Budget at 240.777.2762 for more information regarding this department's operating budget.

## BUDGET SUMMARY

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>MOTOR POOL INTERNAL SERVICE FUND</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	14,149,937	15,066,368	14,579,100	15,288,773	1.5%
Employee Benefits	4,389,471	4,830,694	4,708,091	4,953,908	2.6%
<b>Motor Pool Internal Service Fund Personnel Costs</b>	<b>18,539,408</b>	<b>19,897,062</b>	<b>19,287,191</b>	<b>20,242,681</b>	<b>1.7%</b>
Operating Expenses	46,281,065	48,015,621	63,046,224	46,405,663	-3.4%
Capital Outlay	0	11,181,250	0	11,181,250	—
<b>Motor Pool Internal Service Fund Expenditures</b>	<b>64,820,473</b>	<b>79,093,933</b>	<b>82,333,415</b>	<b>77,829,594</b>	<b>-1.6%</b>
<b>PERSONNEL</b>					
Full-Time	201	201	201	200	-0.5%
Part-Time	0	0	0	0	—
FTEs	205.30	204.10	204.10	204.10	—
<b>REVENUES</b>					
Insurance Recoveries	951,548	1,510,000	1,510,000	1,510,000	—
Investment Income	15,815	4,000	29,080	113,070	2726.8%
Miscellaneous Revenues	1,438,518	465,000	665,000	665,000	43.0%
Motor Pool Charges/Fees	77,826,760	79,885,128	80,243,268	74,851,362	-6.3%
<b>Motor Pool Internal Service Fund Revenues</b>	<b>80,232,641</b>	<b>81,864,128</b>	<b>82,447,348</b>	<b>77,139,432</b>	<b>-5.8%</b>

## FY16 APPROVED CHANGES

	Expenditures	FTEs
<b>MOTOR POOL INTERNAL SERVICE FUND</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>79,093,933</b>	<b>204.10</b>
<b>Changes (with service impacts)</b>		
Enhance: Police vehicle equipment [Heavy Equipment and Automotive Services]	36,385	0.00
<b>Other Adjustments (with no service impacts)</b>		
Increase Cost: Light fleet Maintenance contract - non-preventive maintenance [Heavy Equipment and Automotive Services]	2,000,000	0.00
Increase Cost: Parts and maintenance supplies to reflect actual costs	1,392,605	0.00
Increase Cost: FY16 Compensation Adjustment	629,642	0.00
Increase Cost: Light fleet Maintenance contract - preventive maintenance [Heavy Equipment and Automotive Services]	476,617	0.00
Increase Cost: Contractual services cost increase	149,135	0.00
Increase Cost: Retiree Health Insurance Pre-funding Adjustment	93,790	0.00
Increase Cost: Retirement Adjustment	71,781	0.00
Shift: Program Manager II Position Returned from ERP and Eliminate Backfill [Management Services]	65,996	0.00
Increase Cost: Motor Pool Rate Adjustment	61,414	0.00
Increase Cost: Group Insurance Adjustment	59,393	0.00
Increase Cost: Annualization of FY15 Personnel Costs	18,807	0.00
Decrease Cost: Printing and Mail	-19,948	0.00
Decrease Cost: Final master lease payment for bus lift [Heavy Equipment and Automotive Services]	-62,460	0.00
Decrease Cost: Risk Management Adjustment	-392,241	0.00
Decrease Cost: Lapse	-500,000	0.00
Decrease Cost: Replacement strategy maintenance reduction	-575,248	0.00
Decrease Cost: Fuel price reduction [Management Services]	-4,770,007	0.00
<b>FY16 APPROVED:</b>	<b>77,829,594</b>	<b>204.10</b>

## PROGRAM SUMMARY

Program Name	FY15 Approved		FY16 Approved	
	Expenditures	FTEs	Expenditures	FTEs
Heavy Equipment and Automotive Services	9,699,572	39.00	11,910,241	38.00
Transit Equipment Services	15,845,064	116.00	16,253,400	113.00
Management Services	36,435,631	14.10	32,873,578	20.10
Administrative Services	17,113,666	35.00	16,792,375	33.00
<b>Total</b>	<b>79,093,933</b>	<b>204.10</b>	<b>77,829,594</b>	<b>204.10</b>

## FUTURE FISCAL IMPACTS

Title	APPR. FY16	FY17	FY18	(FY19)	FY20	FY21
This table is intended to present significant future fiscal impacts of the department's programs.						
<b>MOTOR POOL INTERNAL SERVICE FUND</b>						
<b>Expenditures</b>						
<b>FY16 Approved</b>	<b>77,830</b>	<b>77,830</b>	<b>77,830</b>	<b>77,830</b>	<b>77,830</b>	<b>77,830</b>
No inflation or compensation change is included in outyear projections.						
<b>Labor Contracts</b>	<b>0</b>	<b>110</b>	<b>110</b>	<b>110</b>	<b>110</b>	<b>110</b>
These figures represent the estimated annualized cost of general wage adjustments, service increments, and associated benefits.						
<b>Retiree Health Insurance Pre-funding</b>	<b>0</b>	<b>0</b>	<b>-36</b>	<b>-76</b>	<b>-97</b>	<b>-119</b>
These figures represent the estimated cost of pre-funding retiree health insurance costs for the County's workforce.						
<b>Subtotal Expenditures</b>	<b>77,830</b>	<b>77,940</b>	<b>77,904</b>	<b>77,864</b>	<b>77,843</b>	<b>77,820</b>



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# Human Resources

## MISSION STATEMENT

To provide a proactive and responsive human resources program that attracts, develops, and retains a diverse, high-performing, and well-qualified workforce.

## BUDGET OVERVIEW

The total approved FY16 Operating Budget for the Office of Human Resources is \$235,149,012, an increase of \$23,117,404 or 10.9 percent from the FY15 Approved Budget of \$212,031,608. Personnel Costs comprise 3.4 percent of the budget for 64 full-time positions and six part-time positions, and a total of 67.30 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 96.6 percent of the FY16 budget.

The Office of Human Resources Budget is comprised of a General Fund component of \$8,088,066 and a Employee Health Benefit Self Insurance Fund component of \$227,060,946.

## DEPARTMENT PERFORMANCE MEASURES

This table presents the department's headline performance measures, as well as submeasures that relate to multiple programs. The FY15 estimates reflect funding based on the FY15 approved budget. The FY16 and FY17 figures are performance targets based on the FY16 approved budget and funding for comparable service levels in FY17.

Measure	Actual FY13	Actual FY14	Estimated FY15	Target FY16	Target FY17
<b>Headline Measures</b>					
Average customer satisfaction rating on the yearly internal customer survey of County managers	3	3	3	3	3
Average satisfaction score (1-5) of departments with pools of candidates for positions, based on a survey of hiring managers	4.51	4.51	4.50	4.50	4.50
Customer satisfaction with training: Percentage who found training helpful to job	92.0	93.1	92.0	92.0	92.0
Percentage of grievances resolved before reaching third party neutral	94	95	93	93	93
Average number of days to fill a vacant County position	90	95	90	90	90

## PROGRAM CONTACTS

Contact Jennifer Shovlin of the Office of Human Resources at 240.777.5039 or Corey Orlosky of the Office of Management and Budget at 240.777.2762 for more information regarding this department's operating budget.

## BUDGET SUMMARY

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>COUNTY GENERAL FUND</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	4,153,916	3,786,238	4,453,346	4,142,359	9.4%
Employee Benefits	1,260,091	1,236,791	1,314,952	1,295,294	4.7%
<b>County General Fund Personnel Costs</b>	<b>5,414,007</b>	<b>5,023,029</b>	<b>5,768,298</b>	<b>5,437,653</b>	<b>8.3%</b>
Operating Expenses	2,525,847	2,755,610	2,679,999	2,650,413	-3.8%
Capital Outlay	0	0	0	0	—
<b>County General Fund Expenditures</b>	<b>7,939,854</b>	<b>7,778,639</b>	<b>8,448,297</b>	<b>8,088,066</b>	<b>4.0%</b>
<b>PERSONNEL</b>					
Full-Time	68	70	70	64	-8.6%
Part-Time	6	6	6	6	—
FTEs	46.25	45.60	45.60	46.05	1.0%
<b>EMPLOYEE HEALTH BENEFIT SELF INSURANCE FUND</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	1,474,751	1,658,928	1,850,092	1,992,500	20.1%
Employee Benefits	353,376	491,873	437,528	525,977	6.9%
<b>Employee Health Benefit Self Insurance Fund Pers. Costs</b>	<b>1,828,127</b>	<b>2,150,801</b>	<b>2,287,620</b>	<b>2,518,477</b>	<b>17.1%</b>
Operating Expenses	192,711,118	202,102,168	205,403,273	224,542,469	11.1%
Capital Outlay	0	0	0	0	—
<b>Employee Health Benefit Self Insurance Fund Exp.</b>	<b>194,539,245</b>	<b>204,252,969</b>	<b>207,690,893</b>	<b>227,060,946</b>	<b>11.2%</b>
<b>PERSONNEL</b>					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	20.25	20.85	20.85	21.25	1.9%
<b>REVENUES</b>					
Investment Income	24,890	0	45,770	100,900	—
Medicaid/Medicare Reimbursement	1,352,301	0	0	0	—
Miscellaneous Revenues	4,394,083	0	0	0	—
Self Insurance Employee Health Income	185,157,570	194,269,903	198,125,045	220,264,291	13.4%
Other Charges/Fees	2,179,451	0	0	0	—
<b>Employee Health Benefit Self Insurance Fund Revenues</b>	<b>93,108,295</b>	<b>194,269,903</b>	<b>198,170,815</b>	<b>220,365,191</b>	<b>13.4%</b>
<b>DEPARTMENT TOTALS</b>					
<b>Total Expenditures</b>	<b>202,479,099</b>	<b>212,031,608</b>	<b>216,139,190</b>	<b>235,149,012</b>	<b>10.9%</b>
<b>Total Full-Time Positions</b>	<b>68</b>	<b>70</b>	<b>70</b>	<b>64</b>	<b>-8.6%</b>
<b>Total Part-Time Positions</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>—</b>
<b>Total FTEs</b>	<b>66.50</b>	<b>66.45</b>	<b>66.45</b>	<b>67.30</b>	<b>1.3%</b>
<b>Total Revenues</b>	<b>193,108,295</b>	<b>194,269,903</b>	<b>198,170,815</b>	<b>220,365,191</b>	<b>13.4%</b>

## FY16 APPROVED CHANGES

	Expenditures	FTEs
<b>COUNTY GENERAL FUND</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>7,778,639</b>	<b>45.60</b>
<b>Other Adjustments (with no service impacts)</b>		
Increase Cost: Annualization of FY15 Personnel Costs [Business Operations and Performance]	306,435	0.45
Increase Cost: FY16 Compensation Adjustment	75,594	0.00
Increase Cost: Funds for Occupational Medical Services Occupational Health Management System [OHR Health and Employee Wellness Division]	21,750	0.00
Increase Cost: Retirement Adjustment	19,092	0.00
Increase Cost: Group Insurance Adjustment	13,503	0.00
Decrease Cost: Printing and Mail [Director's Office]	-6,947	0.00
Decrease Cost: Elimination of One-Time Funding for Individual Classification Studies for MCGEO and Non-Represented Employees [Business Operations and Performance]	-120,000	0.00
<b>FY16 APPROVED:</b>	<b>8,088,066</b>	<b>46.05</b>



	Expenditures	FTEs
<b>EMPLOYEE HEALTH BENEFIT SELF INSURANCE FUND</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>204,252,969</b>	<b>20.85</b>
<b>Other Adjustments (with no service impacts)</b>		
Increase Cost: Health Insurance Claims Costs [OHR Health and Employee Wellness Division]	21,693,321	0.00
Increase Cost: Enterprise Resource Planning Contract Support [OHR Health and Employee Wellness Division]	698,250	0.00
Increase Cost: Annualization of FY15 Personnel Costs	301,000	0.40
Increase Cost: FY16 Compensation Adjustment	61,788	0.00
Increase Cost: Contract services and software	48,730	0.00
Increase Cost: Group Insurance Adjustment	6,024	0.00
Decrease Cost: Retirement Adjustment	-1,136	0.00
<b>FY16 APPROVED:</b>	<b>227,060,946</b>	<b>21.25</b>

## PROGRAM SUMMARY

Program Name	FY15 Approved		FY16 Approved	
	Expenditures	FTEs	Expenditures	FTEs
Director's Office	1,093,517	6.40	1,115,054	6.40
Business Operations and Performance	1,776,325	16.50	2,197,446	17.40
Change Management, Training, and Organizational Development	1,027,610	5.05	1,046,362	5.00
Selection and Recruitment	1,259,855	10.40	1,365,758	10.40
Labor and Employee Relations	1,617,120	10.00	1,317,156	8.00
Equal Employment Opportunity and Diversity	0	0.00	292,996	2.00
OHR Health and Employee Wellness Division	205,257,181	18.10	225,974,547	14.60
Occupational Medical Services	0	0.00	1,839,693	3.50
<b>Total</b>	<b>212,031,608</b>	<b>66.45</b>	<b>235,149,012</b>	<b>67.30</b>

## FUTURE FISCAL IMPACTS

Title	APPR. FY16	FY17	FY18	(\$000's)		
	FY19	FY20	FY21			
This table is intended to present significant future fiscal impacts of the department's programs.						
<b>COUNTY GENERAL FUND</b>						
<b>Expenditures</b>						
<b>FY16 Approved</b>	<b>8,088</b>	<b>8,088</b>	<b>8,088</b>	<b>8,088</b>	<b>8,088</b>	<b>8,088</b>
No inflation or compensation change is included in outyear projections.						
<b>Labor Contracts</b>	<b>0</b>	<b>28</b>	<b>28</b>	<b>28</b>	<b>28</b>	<b>28</b>
These figures represent the estimated annualized cost of general wage adjustments, service increments, and associated benefits.						
<b>Subtotal Expenditures</b>	<b>8,088</b>	<b>8,116</b>	<b>8,116</b>	<b>8,116</b>	<b>8,116</b>	<b>8,116</b>
<b>EMPLOYEE HEALTH BENEFIT SELF INSURANCE FUND</b>						
<b>Expenditures</b>						
<b>FY16 Approved</b>	<b>227,061</b>	<b>227,061</b>	<b>227,061</b>	<b>227,061</b>	<b>227,061</b>	<b>227,061</b>
No inflation or compensation change is included in outyear projections.						
<b>Labor Contracts</b>	<b>0</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>9</b>
These figures represent the estimated annualized cost of general wage adjustments, service increments, and associated benefits.						
<b>Subtotal Expenditures</b>	<b>227,061</b>	<b>227,070</b>	<b>227,070</b>	<b>227,070</b>	<b>227,070</b>	<b>227,070</b>



# Human Rights

## MISSION STATEMENT

The mission of the Office of Human Rights is to enforce Federal, State, and County anti-discrimination laws in housing, commercial real estate, employment, public accommodation & intimidation and promote increased understanding and tolerance among diverse groups.

## BUDGET OVERVIEW

The total approved FY16 Operating Budget for the Office of Human Rights is \$1,074,757, an increase of \$51,479 or 5.0 percent from the FY15 Approved Budget of \$1,023,278. Personnel Costs comprise 93.2 percent of the budget for eight full-time positions, and a total of 8.60 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 6.8 percent of the FY16 budget.

## DEPARTMENT PERFORMANCE MEASURES

This table presents the department's headline performance measures, as well as submeasures that relate to multiple programs. The FY15 estimates reflect funding based on the FY15 approved budget. The FY16 and FY17 figures are performance targets based on the FY16 approved budget and funding for comparable service levels in FY17.

Measure	Actual FY13	Actual FY14	Estimated FY15	Target FY16	Target FY17
<b>Headline Measures</b>					
Overall satisfaction of the Commissioners with the HRC's advocacy for human and civil rights issues (scale of 1-5)	4.4	4.5	4.5	4.6	4.6
Percent of cases in backlog status (cases not closed within 24 months) <sup>1</sup>	5%	0%	5%	5%	5%
Percent of cases that have a Letter of Determination issued within 30 days of completed investigation by investigator	100%	100%	100%	100%	100%
Percent of cases that have completed their investigation within 24 months <sup>2</sup>	96%	100%	95%	95%	97%
Percent of housing providers in full compliance with Fair Housing Laws based on the Office of Human Rights-selected matched pair testing	55%	83%	100%	100%	100%
Percent of referred cases that are mediated successfully	33%	65%	50%	50%	50%
Percent reduction (or increase) in the average closeout time of cases (formal complaints) over the prior year <sup>3</sup>	10%	5%	10%	10%	5%

<sup>1</sup> We currently have no cases that were not closed within 24 months. Estimates in FY 15 and beyond will be based on a new metric with the goal to close cases within 15 months.

<sup>2</sup> Estimate in FY 15 and beyond anticipates a metric change and a goal to complete investigation of cases within 15 months.

<sup>3</sup> Estimates in FY 15 anticipate a new metric with the goal of closing out cases within 15 months.

## PROGRAM CONTACTS

Contact James Stowe of the Office of Human Rights at 240.777.8490 or Phil Weeda of the Office of Management and Budget at 240.777.2780 for more information regarding this department's operating budget.

## BUDGET SUMMARY

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>COUNTY GENERAL FUND</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	697,455	737,537	733,906	776,128	5.2%
Employee Benefits	205,111	212,839	210,804	225,137	5.8%
<b>County General Fund Personnel Costs</b>	<b>902,566</b>	<b>950,376</b>	<b>944,710</b>	<b>1,001,265</b>	<b>5.4%</b>
Operating Expenses	64,530	72,902	87,094	73,492	0.8%
Capital Outlay	0	0	0	0	—
<b>County General Fund Expenditures</b>	<b>967,096</b>	<b>1,023,278</b>	<b>1,031,804</b>	<b>1,074,757</b>	<b>5.0%</b>
<b>PERSONNEL</b>					
Full-Time	8	8	8	8	—
Part-Time	0	0	0	0	—
FTEs	8.00	8.60	8.60	8.60	—
<b>REVENUES</b>					
EEOC Reimbursement	0	39,000	39,000	55,000	41.0%
Miscellaneous Revenues	332	0	0	0	—
<b>County General Fund Revenues</b>	<b>332</b>	<b>39,000</b>	<b>39,000</b>	<b>55,000</b>	<b>41.0%</b>

## FY16 APPROVED CHANGES

	Expenditures	FTEs
<b>COUNTY GENERAL FUND</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>1,023,278</b>	<b>8.60</b>
<b><u>Other Adjustments (with no service impacts)</u></b>		
Increase Cost: FY16 Compensation Adjustment	30,029	0.00
Increase Cost: Annualization of FY15 Personnel Costs	15,315	0.00
Increase Cost: Retirement Adjustment	3,217	0.00
Increase Cost: Biennial Hall of Fame [Community Outreach and Education]	2,500	0.00
Increase Cost: Group Insurance Adjustment	2,328	0.00
Decrease Cost: Printing and Mail	-794	0.00
Decrease Cost: Motor Pool Rate Adjustment	-1,116	0.00
<b>FY16 APPROVED:</b>	<b>1,074,757</b>	<b>8.60</b>

## PROGRAM SUMMARY

Program Name	FY15 Approved		FY16-Approved	
	Expenditures	FTEs	Expenditures	FTEs
Compliance	667,988	6.60	705,570	6.00
Community Outreach and Education	42,773	0.50	37,778	0.50
Monitor the County's Fair Housing Ordinance	62,507	0.50	83,463	1.10
Administration	250,010	1.00	247,946	1.00
<b>Total</b>	<b>1,023,278</b>	<b>8.60</b>	<b>1,074,757</b>	<b>8.60</b>

## FUTURE FISCAL IMPACTS

Title	APPR. FY16	FY17	FY18	(S000's) FY19	FY20	FY21
This table is intended to present significant future fiscal impacts of the department's programs.						
<b>COUNTY GENERAL FUND</b>						
<b>Expenditures</b>						
<b>FY16 Approved</b>	<b>1,075</b>	<b>1,075</b>	<b>1,075</b>	<b>1,075</b>	<b>1,075</b>	<b>1,075</b>
No inflation or compensation change is included in outyear projections.						
<b>Labor Contracts</b>	<b>0</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>
These figures represent the estimated annualized cost of general wage adjustments, service increments, and associated benefits.						
<b>Subtotal Expenditures</b>	<b>1,075</b>	<b>1,079</b>	<b>1,079</b>	<b>1,079</b>	<b>1,079</b>	<b>1,079</b>



# Intergovernmental Relations

## MISSION STATEMENT

The mission of the Office of Intergovernmental Relations is to represent County interests at the municipal, regional, State, and federal levels; to prepare the annual State Legislative Program; to prepare the annual Federal priorities request; and to be the liaison with State Government, the County's State delegation and Congressional staff. The Office is the lead Executive Branch agency representing the County before the Maryland Association of Counties.

## BUDGET OVERVIEW

The total approved FY16 Operating Budget for the Office of Intergovernmental Relations is \$923,317, an increase of \$17,984 or 2.0 percent from the FY15 Approved Budget of \$905,333. Personnel Costs comprise 87.3 percent of the budget for four full-time positions and one part-time position, and a total of 5.10 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 12.7 percent of the FY16 budget.

## DEPARTMENT PERFORMANCE MEASURES

This table presents the department's headline performance measures and any submeasures. The FY15 estimates reflect funding based on the FY15 approved budget. The FY16 and FY17 figures are performance targets based on the FY16 approved budget and funding for comparable service levels in FY17.

Measure	Actual FY13	Actual FY14	Estimated FY15	Target FY16	Target FY17
<b>Headline Measures</b>					
Percent of State legislative package where Intergovernmental Relations position prevailed	70%	71%	70%	70%	70%
Percent of State priorities fully realized	37	56	30	30	30
Total direct State Aid (\$ millions)	663	707	700	700	700
Total State retirement payments (\$ millions)	141	166	180	200	220
<b>Program Measures</b>					
Number of bills for which a County fiscal estimate was requested by the State Department of Legislative Services <sup>1</sup>	369	439	425	425	425
Number of formal position statements prepared	201	208	140	160	160
General Assembly bills identified as of potential interest to the County and analyzed by the Office of Intergovernmental Relations	800	781	665	735	735

<sup>1</sup> Include both requests for local bills as well as bills introduced during the legislative session. Projections are the mathematical mean of the prior three years' actual figures rounded to the nearest 5.

## PROGRAM CONTACTS

Contact Wanda Wells of the Office of Intergovernmental Relations at 240.777.6550 or Philip Weeda of the Office of Management and Budget at 240.777.2780 for more information regarding this department's operating budget.

## BUDGET SUMMARY

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>COUNTY GENERAL FUND</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	519,047	632,405	598,878	640,294	1.2%
Employee Benefits	136,887	155,649	152,526	166,141	6.7%
<b>County General Fund Personnel Costs</b>	<b>655,934</b>	<b>788,054</b>	<b>751,404</b>	<b>806,435</b>	<b>2.3%</b>
Operating Expenses	80,263	86,609	86,608	86,212	-0.5%
Capital Outlay	0	0	0	0	—
<b>County General Fund Expenditures</b>	<b>736,197</b>	<b>874,663</b>	<b>838,012</b>	<b>892,647</b>	<b>2.1%</b>
<b>PERSONNEL</b>					
Full-Time	4	4	4	4	—
Part-Time	1	1	1	1	—
FTEs	5.10	5.10	5.10	5.10	—
<b>GRANT FUND MCG</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
<b>Grant Fund MCG Personnel Costs</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	—
Operating Expenses	30,664	30,670	30,670	30,670	—
Capital Outlay	0	0	0	0	—
<b>Grant Fund MCG Expenditures</b>	<b>30,664</b>	<b>30,670</b>	<b>30,670</b>	<b>30,670</b>	—
<b>PERSONNEL</b>					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
<b>REVENUES</b>					
State Grants	30,666	30,670	30,670	30,670	—
<b>Grant Fund MCG Revenues</b>	<b>30,666</b>	<b>30,670</b>	<b>30,670</b>	<b>30,670</b>	—
<b>DEPARTMENT TOTALS</b>					
<b>Total Expenditures</b>	<b>766,861</b>	<b>905,333</b>	<b>868,682</b>	<b>923,317</b>	<b>2.0%</b>
<b>Total Full-Time Positions</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	—
<b>Total Part-Time Positions</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	—
<b>Total FTEs</b>	<b>5.10</b>	<b>5.10</b>	<b>5.10</b>	<b>5.10</b>	—
<b>Total Revenues</b>	<b>30,666</b>	<b>30,670</b>	<b>30,670</b>	<b>30,670</b>	—

## FY16 APPROVED CHANGES

	Expenditures	FTEs
<b>COUNTY GENERAL FUND</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>874,663</b>	<b>5.10</b>
<b>Other Adjustments (with no service impacts)</b>		
Increase Cost: FY16 Compensation Adjustment	23,171	0.00
Increase Cost: Group Insurance Adjustment	1,542	0.00
Increase Cost: Retirement Adjustment	1,481	0.00
Decrease Cost: Printing and Mail	-397	0.00
Decrease Cost: Annualization of FY15 Personnel Costs	-7,813	0.00
<b>FY16 APPROVED:</b>	<b>892,647</b>	<b>5.10</b>
<b>GRANT FUND MCG</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>30,670</b>	<b>0.00</b>
<b>FY16 APPROVED:</b>	<b>30,670</b>	<b>0.00</b>



## FUTURE FISCAL IMPACTS

Title	APPR. FY16	FY17	FY18	(\$000's) FY19	FY20	FY21
This table is intended to present significant future fiscal impacts of the department's programs.						
<b>COUNTY GENERAL FUND</b>						
<b>Expenditures</b>						
<b>FY16 Approved</b>	<b>893</b>	<b>893</b>	<b>893</b>	<b>893</b>	<b>893</b>	<b>893</b>
No inflation or compensation change is included in outyear projections.						
<b>Labor Contracts</b>	<b>0</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>
These figures represent the estimated annualized cost of general wage adjustments, service increments, and associated benefits.						
<b>Subtotal Expenditures</b>	<b>893</b>	<b>896</b>	<b>896</b>	<b>896</b>	<b>896</b>	<b>896</b>



# Management and Budget

## MISSION STATEMENT

The mission of the Office of Management and Budget (OMB) is to support and enhance the effective, efficient operation of County government, maintain the County's fiscal integrity and financial condition, and preserve the County's AAA bond rating by developing, promulgating, and applying appropriate budgetary policies and procedures; providing accurate, timely, and objective information and recommendations to the County Executive, County departments, the County Council, and the general public; preparing and administering the operating and capital budgets in compliance with the County Charter, generally accepted accounting principles, and the policy agendas of elected officials; and ensuring that available resources are efficiently allocated and productively used.

## BUDGET OVERVIEW

The total approved FY16 Operating Budget for the Office of Management and Budget is \$4,093,855, an increase of \$176,842 or 4.5 percent from the FY15 Approved Budget of \$3,917,013. Personnel Costs comprise 97.4 percent of the budget for 32 full-time positions, and a total of 29.50 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 2.6 percent of the FY16 budget.

## DEPARTMENT PERFORMANCE MEASURES

This table presents the department's headline performance measures and any submeasures. The FY15 estimates reflect funding based on the FY15 approved budget. The FY16 and FY17 figures are performance targets based on the FY16 approved budget and funding for comparable service levels in FY17.

Measure	Actual FY13	Actual FY14	Estimated FY15	Target FY16	Target FY17
<b>Headline Measures</b>					
Overall Government Finance Officers Association (GFOA) Distinguished Budget Presentation Award ratings - percent rated outstanding or proficient <sup>1</sup>	98.5%	93.6%	98.5%	98.5%	98.5%
Percentage of respondents rating OMB services as good or very good on the OMB Customer Survey for the budget process <sup>2</sup>	75.0%	87.8%	88.0%	88.0%	88.0%
<b>Program Measures</b>					
Number of budget preparation and system trainings conducted by OMB <sup>3</sup>		10	21	18	18
Percentage of respondents rating the ability of OMB staff to provide effective support in solving problems as good or very good on the OMB Customer Survey for the budget process	83.3%	90.2%	90.0%	91.0%	91.0%
Percentage of respondents rating the quality of OMB training and instructional materials as good or very good on the OMB Customer Survey for the budget process	82.0%	92.0%	92.0%	92.0%	92.0%

<sup>1</sup> The fiscal year shown for GFOA rating corresponds to the fiscal year during which the budget was prepared (e.g. FY13 GFOA results apply to the FY14 budget document, which was prepared during FY13).

<sup>2</sup> The fiscal year shown in connection with all OMB Customer Survey results corresponds to the fiscal year during which the budget was prepared (e.g. FY13 results apply to the process of preparing the FY14 budget, which occurred during FY13).

<sup>3</sup> The increase in training conducted in FY15 was due to the roll out of Open Budget and the continued roll out of Hyperion.

## PROGRAM CONTACTS

Contact Amy Wilson of the Office of Management and Budget at 240.777.2775 for more information regarding this department's operating budget.

## BUDGET SUMMARY

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>COUNTY GENERAL FUND</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	2,590,029	2,979,376	2,885,358	3,108,515	4.3%
Employee Benefits	877,719	810,958	912,125	879,535	8.5%
<b>County General Fund Personnel Costs</b>	<b>3,467,748</b>	<b>3,790,334</b>	<b>3,797,483</b>	<b>3,988,050</b>	<b>5.2%</b>
Operating Expenses	259,827	126,679	119,777	105,805	-16.5%
Capital Outlay	0	0	0	0	—
<b>County General Fund Expenditures</b>	<b>3,727,575</b>	<b>3,917,013</b>	<b>3,917,260</b>	<b>4,093,855</b>	<b>4.5%</b>
<b>PERSONNEL</b>					
Full-Time	33	34	34	32	-5.9%
Part-Time	0	0	0	0	—
FTEs	28.00	29.00	29.00	29.50	1.7%

## FY16 APPROVED CHANGES

	Expenditures	FTEs
<b>COUNTY GENERAL FUND</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>3,917,013</b>	<b>29.00</b>
<b>Other Adjustments (with no service impacts)</b>		
Increase Cost: FY16 Compensation Adjustment	136,407	0.00
Shift: Enterprise Resource Planning (ERP) staff support from Capital Improvement Program (CIP) to operating budget (two positions are transferred to the Department of Technology Services)	81,569	0.50
Increase Cost: Annualization of FY15 Personnel Costs	56,840	0.00
Increase Cost: Retirement Adjustment	15,430	0.00
Increase Cost: Group Insurance Adjustment	8,584	0.00
Decrease Cost: Printing and Mail	-3,374	0.00
Decrease Cost: Contractual Services	-17,500	0.00
Decrease Cost: Increase Lapse	-101,114	0.00
<b>FY16 APPROVED:</b>	<b>4,093,855</b>	<b>29.50</b>

## FUTURE FISCAL IMPACTS

Title	APPR. FY16	FY17	FY18	(\$000's) FY19	FY20	FY21
This table is intended to present significant future fiscal impacts of the department's programs.						
<b>COUNTY GENERAL FUND</b>						
<b>Expenditures</b>						
<b>FY16 Approved</b>	<b>4,094</b>	<b>4,094</b>	<b>4,094</b>	<b>4,094</b>	<b>4,094</b>	<b>4,094</b>
No inflation or compensation change is included in outyear projections.						
<b>Labor Contracts</b>	<b>0</b>	<b>25</b>	<b>25</b>	<b>25</b>	<b>25</b>	<b>25</b>
These figures represent the estimated annualized cost of general wage adjustments, service increments, and associated benefits.						
<b>Subtotal Expenditures</b>	<b>4,094</b>	<b>4,119</b>	<b>4,119</b>	<b>4,119</b>	<b>4,119</b>	<b>4,119</b>

# Public Information

## MISSION STATEMENT

The mission of the Office of Public Information is to provide timely, accurate, and effective communication with the public, the County Executive, departments and agencies, media, County employees, the County Council and other elected officials, businesses, civic groups, and every other segment of the Montgomery County community through the mass media, social media and Internet, presentations; publications and graphics, cable television programming, and telephone and electronic requests for information and assistance via the MC311 Customer Service Center.

## BUDGET OVERVIEW

The total approved FY16 Operating Budget for the Office of Public Information is \$4,932,519, an increase of \$116,390 or 2.4 percent from the FY15 Approved Budget of \$4,816,129. Personnel Costs comprise 80.9 percent of the budget for 60 full-time positions, and a total of 42.90 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 19.1 percent of the FY16 budget.

## DEPARTMENT PERFORMANCE MEASURES

This table presents the department's headline performance measures, as well as submeasures that relate to multiple programs. The FY15 estimates reflect funding based on the FY15 approved budget. The FY16 and FY17 figures are performance targets based on the FY16 approved budget and funding for comparable service levels in FY17.

Measure	Actual FY13	Actual FY14	Estimated FY15	Target FY16	Target FY17
<b>Headline Measures</b>					
Average rate of callers requesting to speak Spanish	N/A	4.6%	5.0%	6.0%	7.0%
Average rate of calls that come into 311, but are not answered by a Customer Service Representative (CSR)	5%	5%	5%	5%	5%
Average rate of first call resolution (customer requests closed in one call divided by total calls answered at the call center)	N/A	N/A	75%	82%	84%
Average rate of Service Requests created on the MC311 website and the mobile enabled portal	N/A	9.5%	10.0%	15.0%	18.0%
Cost per customer contact (in dollars) (salary expenditures divided by the total number of customer contacts by phone, web portal, mobile-enabled portal, Twitter)	N/A	3.6	3.5	3.3	3.3
Internal County staff satisfaction with PIO services (scale of 1 [lowest] to 4 [highest])	3.25	3.25	3.25	3.25	3.25
MC311 - Average amount of time it takes to reach a Customer Service Representative after the Welcome Announcement (in seconds)	18.8	19.7	18.0	18.0	18.0
MC311 - Customer satisfaction rating	86%	79%	85%	85%	85%
Total attendance at press conferences and press events <sup>1</sup>	2,807	N/A	1,200	1,200	1,200
Total utilization of direct resident communication systems - web, YouTube, video, podcasts, Facebook, Twitter (in millions)	11	30	26	27	28

<sup>1</sup> FY14 data not available

## PROGRAM CONTACTS

Contact Leslie Hamm of the Office of Public Information at 240.773.3565 or Jane Mukira of the Office of Management and Budget at 240.777.2754 for more information regarding this department's operating budget.

## BUDGET SUMMARY

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>COUNTY GENERAL FUND</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	2,743,782	2,833,786	2,872,415	2,929,292	3.4%
Employee Benefits	1,015,480	1,034,634	1,026,932	1,060,308	2.5%
<b>County General Fund Personnel Costs</b>	<b>3,759,262</b>	<b>3,868,420</b>	<b>3,899,347</b>	<b>3,989,600</b>	<b>3.1%</b>
Operating Expenses	1,016,322	947,709	913,071	942,919	-0.5%
Capital Outlay	0	0	0	0	—
<b>County General Fund Expenditures</b>	<b>4,775,584</b>	<b>4,816,129</b>	<b>4,812,418</b>	<b>4,932,519</b>	<b>2.4%</b>
<b>PERSONNEL</b>					
Full-Time	60	60	60	60	—
Part-Time	0	0	0	0	—
FTEs	42.30	42.70	42.70	42.90	0.5%

## FY16 APPROVED CHANGES

	Expenditures	FTEs
<b>COUNTY GENERAL FUND</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>4,816,129</b>	<b>42.70</b>
<b>Changes (with service impacts)</b>		
Reduce: Operating Expenses: Advertising expenses [MC311 Customer Service Center]	-80,627	0.00
<b>Other Adjustments (with no service impacts)</b>		
Increase Cost: FY16 Compensation Adjustment	155,114	0.00
Increase Cost: Contract producer [Public Relations]	83,000	0.00
Increase Cost: Retirement Adjustment	18,830	0.00
Increase Cost: Group Insurance Adjustment	12,484	0.00
Decrease Cost: Motor Pool Rate Adjustment [MC311 Customer Service Center]	-1,208	0.00
Decrease Cost: Printing and Mail [MC311 Customer Service Center]	-5,955	0.00
Decrease Cost: Annualization of FY15 Personnel Costs	-65,248	0.20
<b>FY16 APPROVED:</b>	<b>4,932,519</b>	<b>42.90</b>

## PROGRAM SUMMARY

Program Name	FY15 Approved		FY16 Approved	
	Expenditures	FTEs	Expenditures	FTEs
Web Content and Graphic Management	105,702	1.00	114,826	1.00
Public Relations	942,292	5.40	960,292	5.40
MC311 Customer Service Center	3,768,135	36.30	3,857,401	36.50
<b>Total</b>	<b>4,816,129</b>	<b>42.70</b>	<b>4,932,519</b>	<b>42.90</b>

## FUTURE FISCAL IMPACTS

Title	APPR.		(\$000's)			
	FY16	FY17	FY18	FY19	FY20	FY21
This table is intended to present significant future fiscal impacts of the department's programs.						
<b>COUNTY GENERAL FUND</b>						
<b>Expenditures</b>						
<b>FY16 Approved</b>	<b>4,933</b>	<b>4,933</b>	<b>4,933</b>	<b>4,933</b>	<b>4,933</b>	<b>4,933</b>
No inflation or compensation change is included in outyear projections.						
<b>Labor Contracts</b>	<b>0</b>	<b>32</b>	<b>32</b>	<b>32</b>	<b>32</b>	<b>32</b>
These figures represent the estimated annualized cost of general wage adjustments, service increments, and associated benefits.						
<b>Subtotal Expenditures</b>	<b>4,933</b>	<b>4,965</b>	<b>4,965</b>	<b>4,965</b>	<b>4,965</b>	<b>4,965</b>

# Office of Procurement

## MISSION STATEMENT

The mission of the Office of Procurement is to preserve the public trust and ensure the integrity of the County's procurement process through the efficiency and effectiveness of the procurement of goods, services, and construction in accordance with best practices, resulting in the highest value for County government and its residents.

As a cabinet-level department, the Office of Procurement will ensure compliance by all departments with procurement-related laws, regulations, policies and recognized best practices. The Office of Procurement will focus on identifying opportunities for process efficiencies that can result in reduced lead times, increased accessibility, and improved compliance and accountability by County departments. It will liaise with all county departments and outside agencies conducting public contracting and provide policy implementation guidance and assistance regarding Executive contracting goals. Externally, businesses and other organizations will observe the priority placed on this function for both accountability and accessibility to government contracting.

## County Government Reorganization

In December 2014, the County Executive announced a Six Point Economic Development Plan which includes the creation of the Office of Procurement in order to improve effectiveness, customer service, accessibility, and efficiency. As part of this plan, the Office of Procurement was created to provide more emphasis on procurement programs and better focus its efforts on improving the inclusion of currently underserved sectors of the business community. The new Office of Procurement will include Procurement Services, Procurement Operations, and Business Relations and Compliance which were previously housed in the Department of General Services.

## BUDGET OVERVIEW

The total approved FY16 Operating Budget for the Office of Procurement is \$4,181,749, an increase of \$4,181,749 from the FY15 Approved Budget of \$0. Personnel Costs comprise 89.9 percent of the budget for 33 full-time positions and two part-time positions, and a total of 32.90 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 10.1 percent of the FY16 budget.

## DEPARTMENT PERFORMANCE MEASURES

This table presents the department's headline performance measures, as well as submeasures that relate to multiple programs. The FY15 estimates reflect funding based on the FY15 approved budget. The FY16 and FY17 figures are performance targets based on the FY16 approved budget and funding for comparable service levels in FY17.

Measure	Actual FY13	Actual FY14	Estimated FY15	Target FY16	Target FY17
<b>Headline Measures</b>					
Business Relations and Compliance: small, local business percentage of contract dollars	25	25	25	25	25
Percent of Contract Dollars Awarded to Minority/Female/Disabled owned businesses	20	20	20	20	20
Percent of Procurements Completed in Agreed Upon Time <sup>1</sup>	81.0	84.0	79.0	79.0	79.0

<sup>1</sup> This figure represents the average for the following: Invitation for Bid - 73%; Request for Proposals - 84%; and Construction: 96% for FY14.

## PROGRAM CONTACTS

Contact Pam Jones of the Office of Procurement at 240.777.9911 or Erika Lopez-Finn of the Office of Management and Budget at 240.777.2771 for more information regarding this department's operating budget.

## BUDGET SUMMARY

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>COUNTY GENERAL FUND</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	0	0	0	2,778,984	—
Employee Benefits	0	0	0	980,403	—
<b>County General Fund Personnel Costs</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,759,387</b>	—
Operating Expenses	0	0	0	422,362	—
Capital Outlay	0	0	0	0	—
<b>County General Fund Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,181,749</b>	—
<b>PERSONNEL</b>					
Full-Time	0	0	0	33	—
Part-Time	0	0	0	2	—
FTEs	0.00	0.00	0.00	32.90	—

## FY16 APPROVED CHANGES

	Expenditures	FTEs
<b>COUNTY GENERAL FUND</b>		
<b>Other Adjustments (with no service impacts)</b>		
Shift: Division of Procurement from the Department of General Services [Procurement Operations]	2,883,371	26.00
Shift: Business Relations and Compliance from the Department of General Services [Business Relations and Compliance]	816,738	5.00
Increase Cost: Director, Office of Procurement [Procurement Operations]	244,400	1.00
Shift: Management and Budget Specialist III from Department of General Services [Procurement Services]	160,987	1.00
Increase Cost: Bill 14-14: Health Insurance implementation costs	101,468	1.00
Increase Cost: FY16 Compensation Adjustment	97,574	0.00
Increase Cost: Retirement Adjustment	25,392	0.00
Increase Cost: Group Insurance Adjustment	9,619	0.00
Technical Adj: shift 1.1 FTE to DGS General Fund to properly reflect chargebacks [Procurement Operations]	0	-1.10
Decrease Cost: Printing and Mail Adjustment	-3,176	0.00
Decrease Cost: Computer Rentals [Procurement Operations]	-5,000	0.00
Decrease Cost: Annualization of FY15 Personnel Costs	-26,274	0.00
Decrease Cost: Turnover Savings from Retirements and Under-filling Positions [Procurement Operations]	-123,350	0.00
<b>FY16 APPROVED:</b>	<b>4,181,749</b>	<b>32.90</b>

## PROGRAM SUMMARY

Program Name	FY15 Approved		FY16 Approved	
	Expenditures	FTEs	Expenditures	FTEs
Procurement Operations	0	0.00	3,049,029	23.40
Business Relations and Compliance	0	0.00	914,818	5.50
Procurement Services	0	0.00	217,902	4.00
<b>Total</b>	<b>0</b>	<b>0.00</b>	<b>4,181,749</b>	<b>32.90</b>



## FUTURE FISCAL IMPACTS

Title	APPR. FY16	FY17	FY18	(\$000's) FY19	FY20	FY21
This table is intended to present significant future fiscal impacts of the department's programs.						
<b>COUNTY GENERAL FUND</b>						
<b>Expenditures</b>						
<b>FY16 Approved</b>	<b>4,182</b>	<b>4,182</b>	<b>4,182</b>	<b>4,182</b>	<b>4,182</b>	<b>4,182</b>
No inflation or compensation change is included in outyear projections.						
<b>Labor Contracts</b>	<b>0</b>	<b>12</b>	<b>12</b>	<b>12</b>	<b>12</b>	<b>12</b>
These figures represent the estimated annualized cost of general wage adjustments, service increments, and associated benefits.						
<b>Subtotal Expenditures</b>	<b>4,182</b>	<b>4,193</b>	<b>4,193</b>	<b>4,193</b>	<b>4,193</b>	<b>4,193</b>



# Technology Services

## MISSION STATEMENT

The mission of the Department of Technology Services is to use information technology to enable our employees to provide quality services to our citizens and businesses, deliver information and services to citizens at work, at home, and in the community, and increase the productivity of government and citizens.

### County Government Reorganization

Originally developed and implemented under the Technology Modernization--MCG CIP (P150701), funding for the Enterprise Resource Planning (ERP) program shifts to the Department of Technology Services operating budget beginning in FY16. The new Enterprise Resource Planning Division (ERPD) is responsible for the operations of the County's core business systems (financials, human resources, procurement and budgeting). ERPD provides production support and supports business owners in meeting their operational needs, adapting to the ongoing and changing environment, reengineering business processes to improve efficiency, implementing new initiatives and staying abreast of systemic enhancements and improvements to the County's ERP systems.

## BUDGET OVERVIEW

The total approved FY16 Operating Budget for the Department of Technology Services is \$40,907,969, an increase of \$10,635,901 or 35.1 percent from the FY15 Approved Budget of \$30,272,068. Personnel Costs comprise 52.6 percent of the budget for 155 full-time positions and two part-time positions, and a total of 146.65 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses and Capital Outlay account for the remaining 47.4 percent of the FY16 budget.

Without including the new Enterprise Resource Planning Division (ERPD), the approved FY16 Operating Budget for DTS is \$30,778,958, an increase of \$506,890 or 1.6 percent from the FY15 Approved Budget of \$30,272,068. Non-ERPD FTEs are 110.65, an increase of 0.62 FTEs from the FY15 Approved Budget of 110.03 FTEs.

In addition, this department's Capital Improvements Program (CIP) requires Current Revenue funding.

## DEPARTMENT PERFORMANCE MEASURES

This table presents the department's headline performance measures, as well as submeasures that relate to multiple programs. The FY15 estimates reflect funding based on the FY15 approved budget. The FY16 and FY17 figures are performance targets based on the FY16 approved budget and funding for comparable service levels in FY17.

Measure	Actual FY13	Actual FY14	Estimated FY15	Target FY16	Target FY17
<b>Headline Measures</b>					
Average Number of Seconds to Serve a Web Page	0.4	0.4	0.4	0.4	0.4
Average Number of Workdays to Complete Telecom Requests (in workdays)	9.3	9.3	9.0	9.0	9.0
Enterprise Applications System Availability (%)	99.8	99.9	99.9	99.9	99.9
IT Security - Average Security Vulnerabilities per Device	39.2	30.6	25.0	20.0	15.0
Number of Enterprise Service Bus data transfers (monthly average)	82,285	174,163	300,000	600,000	1,200,000
Open Data - Number of datasets published	24	15	50	50	50
Percent of DTS Help Desk Requests that are Resolved on the First Call (%)	96.8	96.3	97.0	97.0	97.0
Transmission Facilities Application Process - Average number of days to process applications for siting wireless towers	30	35	30	30	30

## PROGRAM CONTACTS

Contact Helen Ni of the Department of Technology Services at 240.777.2807 or Naeem Mia of the Office of Management and Budget at 240.777.2782 for more information regarding this department's operating budget.

## BUDGET SUMMARY

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>COUNTY GENERAL FUND</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	11,268,130	11,886,047	11,521,481	16,647,430	40.1%
Employee Benefits	3,822,769	3,921,742	3,880,105	4,871,551	24.2%
<b>County General Fund Personnel Costs</b>	<b>15,090,899</b>	<b>15,807,789</b>	<b>15,401,586</b>	<b>21,518,981</b>	<b>36.1%</b>
Operating Expenses	14,391,309	14,343,979	15,452,779	19,268,688	34.3%
Capital Outlay	0	120,300	0	120,300	—
<b>County General Fund Expenditures</b>	<b>29,482,208</b>	<b>30,272,068</b>	<b>30,854,365</b>	<b>40,907,969</b>	<b>35.1%</b>
<b>PERSONNEL</b>					
Full-Time	128	135	135	155	14.8%
Pari-Time	2	2	2	2	—
FTEs	109.53	110.03	110.03	146.65	33.3%
<b>GRANT FUND MCG</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
<b>Grant Fund MCG Personnel Costs</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
Operating Expenses	654,968	0	0	0	—
Capital Outlay	0	0	0	0	—
<b>Grant Fund MCG Expenditures</b>	<b>654,968</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
<b>PERSONNEL</b>					
Full-Time	0	0	0	0	—
Pari-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
<b>DEPARTMENT TOTALS</b>					
<b>Total Expenditures</b>	<b>30,137,176</b>	<b>30,272,068</b>	<b>30,854,365</b>	<b>40,907,969</b>	<b>35.1%</b>
<b>Total Full-Time Positions</b>	<b>128</b>	<b>135</b>	<b>135</b>	<b>155</b>	<b>14.8%</b>
<b>Total Part-Time Positions</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>—</b>
<b>Total FTEs</b>	<b>109.53</b>	<b>110.03</b>	<b>110.03</b>	<b>146.65</b>	<b>33.3%</b>
<b>Total Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>

## FY16 APPROVED CHANGES

	Expenditures	FTEs
<b>COUNTY GENERAL FUND</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>30,272,068</b>	<b>110.03</b>
<b>Changes (with service impacts)</b>		
Add: Office 365 Licenses, Support, and Subscriptions [Enterprise Systems and Operations (ESOD)]	1,070,104	0.00
Enhance: Cybersecurity Initiatives [Office of the Chief Information Officer (CIO)]	340,000	0.00
Add: InfoAssist Software Maintenance [Office of the Chief Information Officer (CIO)]	3,400	0.00
Reduce: Temporary Clerical/Administrative Staff Support [Office of the Chief Information Officer (CIO)]	-42,089	0.00
<b>Other Adjustments (with no service impacts)</b>		
Shift: Thirty-six (36) positions from the Technology Modernization Capital Improvements Program (CIP) to support the new Enterprise Resource Planning Division (ERPD) [Enterprise Resource Planning Division (ERPD)]	5,727,538	36.00
Shift: Contractor and other operating expenses from the Technology Modernization Capital Improvements Program (CIP) to support the new Enterprise Resource Planning Division (ERPD) [Enterprise Resource Planning Division (ERPD)]	4,401,473	0.00
Increase Cost: FY16 Compensation Adjustment	448,248	0.00
Increase Cost: Oracle Software/License Maintenance [Enterprise Systems and Operations (ESOD)]	400,000	0.00
Increase Cost: Retirement Adjustment	132,222	0.00
Increase Cost: Motorola Maintenance Contract [Enterprise Telecommunications and Services (ETSD)]	115,000	0.00
Increase Cost: Contractor Support for MC311 [Enterprise Systems and Operations (ESOD)]	90,000	0.00
Increase Cost: Google Site Search License Maintenance [Enterprise Applications and Solutions (EASD)]	85,000	0.00
Shift: Position returning from the Technology Modernization Capital Improvements Program (CIP) [Enterprise Applications and Solutions (EASD)]	72,074	0.50
Increase Cost: Cyber Security Advisory Contract [Office of the Chief Information Officer (CIO)]	45,000	0.00
Increase Cost: Countywide Pictometry Flyover [Enterprise Applications and Solutions (EASD)]	34,000	0.00

	Expenditures	FTEs
Increase Cost: Group Insurance Adjustment	32,490	0.00
Increase Cost: Computer-Aided Dispatch (CAD) Software Maintenance [Enterprise Systems and Operations (ESOD)]	29,000	0.00
Increase Cost: Annualization of FY15 Personnel Costs [Enterprise Applications and Solutions (EASD)]	25,169	0.12
Increase Cost: Storm Operation Map Required Maintenance [Enterprise Applications and Solutions (EASD)]	25,000	0.00
Increase Cost: Information Builders InfoAssist [Office of the Chief Information Officer (CIO)]	17,000	0.00
Increase Cost: Anti-Spam Software Maintenance [Enterprise Systems and Operations (ESOD)]	10,000	0.00
Increase Cost: Property Manager Software Maintenance [Enterprise Systems and Operations (ESOD)]	10,000	0.00
Increase Cost: Siebel Software Maintenance [Enterprise Systems and Operations (ESOD)]	9,000	0.00
Increase Cost: Information Technology Consulting Contract [Office of the Chief Information Officer (CIO)]	8,600	0.00
Increase Cost: Info Server Software Maintenance [Enterprise Systems and Operations (ESOD)]	7,000	0.00
Increase Cost: Motor Pool Rate Adjustment	749	0.00
Decrease Cost: Printing and Mail	-13,398	0.00
Decrease Cost: Expired Software Maintenance Contracts [Enterprise Systems and Operations (ESOD)]	-154,141	0.00
Decrease Cost: Lapse Vacant Sr. IT Specialist [Enterprise Applications and Solutions (EASD)]	-179,582	0.00
Decrease Cost: Lapse Vacant Sr. IT Specialist [Enterprise Systems and Operations (ESOD)]	-179,582	0.00
Decrease Cost: Lapse Three (3) Vacant Positions through FY16 [Office of the Chief Information Officer (CIO)]	-367,385	0.00
Decrease Cost: Elimination of One-Time Items Approved in FY15	-626,000	0.00
Decrease Cost: Service Contract/Agreement Reductions [Enterprise Systems and Operations (ESOD)]	-939,989	0.00
<b>FY16 APPROVED:</b>	<b>40,907,969</b>	<b>146.65</b>

## PROGRAM SUMMARY

Program Name	FY15 Approved		FY16 Approved	
	Expenditures	FTEs	Expenditures	FTEs
Enterprise Systems and Operations (ESOD)	12,534,956	32.00	12,978,581	32.00
Enterprise Telecommunications and Services (ETSD)	5,979,841	22.05	6,240,383	22.05
Enterprise Applications and Solutions (EASD)	6,466,463	36.38	6,668,674	37.00
Office of the Chief Operating Officer (COO)	2,044,109	12.60	2,056,564	12.60
Office of the Chief Information Officer (CIO)	3,246,699	7.00	2,834,756	7.00
Enterprise Resource Planning Division (ERP)	0	0.00	10,129,011	36.00
<b>Total</b>	<b>30,272,068</b>	<b>110.03</b>	<b>40,907,969</b>	<b>146.65</b>

## FUTURE FISCAL IMPACTS

Title	APPR.			(\$000's)		
	FY16	FY17	FY18	FY19	FY20	FY21
This table is intended to present significant future fiscal impacts of the department's programs.						
<b>COUNTY GENERAL FUND</b>						
<b>Expenditures</b>						
<b>FY16 Approved</b>	<b>40,908</b>	<b>40,908</b>	<b>40,908</b>	<b>40,908</b>	<b>40,908</b>	<b>40,908</b>
No inflation or compensation change is included in outyear projections.						
<b>Annualization of Positions Approved in FY16</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
New positions in the FY16 budget are generally lapsed due to the time it takes a position to be created and filled. Therefore, the amounts above reflect annualization of these positions in the outyears.						
<b>Elimination of One-Time Items Approved in FY16</b>	<b>0</b>	<b>-965</b>	<b>-965</b>	<b>-965</b>	<b>-965</b>	<b>-965</b>
Items approved for one-time funding in FY16, including positions and ERP contractors no longer needed after FY16 ERP transition to DTS.						
<b>Labor Contracts</b>	<b>0</b>	<b>48</b>	<b>48</b>	<b>48</b>	<b>48</b>	<b>48</b>
These figures represent the estimated annualized cost of general wage adjustments, service increments, and associated benefits.						
<b>Subtotal Expenditures</b>	<b>40,908</b>	<b>39,991</b>	<b>39,991</b>	<b>39,991</b>	<b>39,991</b>	<b>39,991</b>



# Urban Districts

## MISSION STATEMENT

Urban Districts maintain and enhance the County's downtowns (Bethesda, Silver Spring, and Wheaton) as prosperous, livable urban centers by increasing maintenance of the streetscape and its amenities; providing additional public amenities such as plantings, seating, shelters, and works of art; promoting the commercial and residential interests of these areas; and programming cultural and community activities.

## BUDGET OVERVIEW

The total approved FY16 Operating Budget for the Urban Districts is \$8,877,052, an increase of \$135,750 or 1.6 percent from the FY15 Approved Budget of \$8,741,302. Personnel Costs comprise 43.4 percent of the budget for 60 full-time positions and one part-time position, and a total of 58.30 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 56.6 percent of the FY16 budget.

## DEPARTMENT PERFORMANCE MEASURES

This table presents the department's headline performance measures, as well as submeasures that relate to multiple programs. The FY15 estimates reflect funding based on the FY15 approved budget. The FY16 and FY17 figures are performance targets based on the FY16 approved budget and funding for comparable service levels in FY17.

Measure	Actual FY13	Actual FY14	Estimated FY15	Target FY16	Target FY17
<b>Multi-Program Measures</b>					
BETHESDA URBAN DISTRICT - Overall satisfaction of Urban Districts Advisory Board with the "value added" of the UD Hospitality team (scale 1-5)	4	5	4	4	4
BETHESDA URBAN DISTRICT - Overall satisfaction of Urban Districts Advisory Board with cleanliness levels of Urban District maintained (scale 1-5)	4	5	4	4	4
BETHESDA URBAN DISTRICT - Overall satisfaction of Urban Districts Advisory Board with urban district's landscape maintenance (scale 1-5)	4	5	4	4	4
BETHESDA URBAN DISTRICT - Overall satisfaction of Urban Districts Advisory Board with urban district's promotional events (scale 1-5)	4	5	4	4	4
BETHESDA URBAN DISTRICT - Average number of website sessions per month	25,000	25,000	25,000	25,000	25,000
BETHESDA URBAN DISTRICT - Number of social media followers	3,500	7,000	7,000	7,000	7,000
SILVER SPRING URBAN DISTRICT - Overall satisfaction of Urban Districts Advisory Board with the "value added" of the UD Hospitality team (scale 1-5)	4	4	4	4	4
SILVER SPRING URBAN DISTRICT - Overall satisfaction of Urban Districts Advisory Board with urban district's landscape maintenance (scale 1-5)	4	4	4	4	4
SILVER SPRING URBAN DISTRICT - Overall satisfaction of Urban Districts Advisory Board with urban district's promotional events (scale 1-5)	4	3.5	4	4	4
SILVER SPRING URBAN DISTRICT - Average number of website sessions per month	63,500	93,800	100,000	100,000	100,000
SILVER SPRING URBAN DISTRICT - Number of social media followers	330	660	750	750	750
SILVER SPRING URBAN DISTRICT - Overall satisfaction of Urban Districts Advisory Board with cleanliness levels of Urban District maintained (scale 1-5)	4	5	4	4	4
WHEATON URBAN DISTRICT - Overall satisfaction of Urban Districts Advisory Board with cleanliness levels of Urban District maintained (scale 1-5)	4	4	4	4	4
WHEATON URBAN DISTRICT - Overall satisfaction of Urban Districts Advisory Board with urban district's landscape maintenance (scale 1-5)	4	4.1	4	4	4
WHEATON URBAN DISTRICT - Overall satisfaction of Urban Districts Advisory Board with the "value added" of the UD Hospitality team (scale 1-5)	4	4.3	4	4	4
WHEATON URBAN DISTRICT - Overall satisfaction of Urban Districts Advisory Board with urban district's promotional events (scale 1-5)	4	4	4	4	4
WHEATON URBAN DISTRICT - Average number of website sessions per month	13,200	24,000	25,000	25,000	25,000

	Actual FY13	Actual FY14	Estimated FY15	Target FY16	Target FY17
WHEATON URBAN DISTRICT - Number of social media followers	1,574	1,968	2,500	2,500	2,500

## PROGRAM CONTACTS

Contact Ken Hartman of the Urban Districts at 240.777.8206 or Helen P. Vallone of the Office of Management and Budget at 240.777.2755 for more information regarding this department's operating budget.

## BUDGET SUMMARY

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>BETHESDA URBAN DISTRICT</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	80,973	84,615	84,614	86,576	2.3%
Employee Benefits	48,728	47,145	47,146	51,387	9.0%
<b>Bethesda Urban District Personnel Costs</b>	<b>129,701</b>	<b>131,760</b>	<b>131,760</b>	<b>137,963</b>	<b>4.7%</b>
Operating Expenses	3,395,691	3,586,621	3,586,621	3,115,734	-13.1%
Capital Outlay	0	0	0	0	—
<b>Bethesda Urban District Expenditures</b>	<b>3,525,392</b>	<b>3,718,381</b>	<b>3,718,381</b>	<b>3,253,697</b>	<b>-12.5%</b>
<b>PERSONNEL</b>					
Full-Time	1	1	1	1	—
Part-Time	0	0	0	0	—
FTEs	1.00	1.00	1.00	1.00	—
<b>REVENUES</b>					
Investment Income	195	0	360	360	—
Miscellaneous Revenues	35,003	0	0	0	—
Optional Method Development	156,393	150,000	150,000	157,919	5.3%
Property Tax	471,953	480,406	485,557	501,693	4.4%
<b>Bethesda Urban District Revenues</b>	<b>663,544</b>	<b>630,406</b>	<b>635,917</b>	<b>659,972</b>	<b>4.7%</b>
<b>SILVER SPRING URBAN DISTRICT</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	1,417,394	1,765,828	1,744,450	1,595,445	-9.6%
Employee Benefits	485,360	451,231	443,772	724,885	60.6%
<b>Silver Spring Urban District Personnel Costs</b>	<b>1,902,754</b>	<b>2,217,059</b>	<b>2,188,222</b>	<b>2,320,330</b>	<b>4.7%</b>
Operating Expenses	1,018,021	991,920	991,920	1,191,820	20.2%
Capital Outlay	0	0	0	0	—
<b>Silver Spring Urban District Expenditures</b>	<b>2,920,775</b>	<b>3,208,979</b>	<b>3,180,142</b>	<b>3,512,150</b>	<b>9.4%</b>
<b>PERSONNEL</b>					
Full-Time	18	37	37	37	—
Part-Time	0	0	0	0	—
FTEs	34.62	34.90	34.90	34.90	—
<b>REVENUES</b>					
Investment Income	477	0	880	880	—
Miscellaneous Revenues	12,699	0	0	0	—
Optional Method Development	145,748	134,000	134,000	134,000	—
Property Tax	666,703	729,771	768,879	795,761	9.0%
<b>Silver Spring Urban District Revenues</b>	<b>825,627</b>	<b>863,771</b>	<b>903,759</b>	<b>930,641</b>	<b>7.7%</b>
<b>WHEATON URBAN DISTRICT</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	690,025	969,471	914,999	991,296	2.3%
Employee Benefits	253,959	268,370	239,983	402,053	49.8%
<b>Wheaton Urban District Personnel Costs</b>	<b>943,984</b>	<b>1,237,841</b>	<b>1,154,982</b>	<b>1,393,349</b>	<b>12.6%</b>
Operating Expenses	509,794	576,101	576,100	717,856	24.6%
Capital Outlay	0	0	0	0	—
<b>Wheaton Urban District Expenditures</b>	<b>1,453,778</b>	<b>1,813,942</b>	<b>1,731,082</b>	<b>2,111,205</b>	<b>16.4%</b>
<b>PERSONNEL</b>					
Full-Time	12	22	22	22	—
Part-Time	1	1	1	1	—
FTEs	19.40	22.40	22.40	22.40	—
<b>REVENUES</b>					
Investment Income	161	0	300	300	—



	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
Property Tax	165,142	164,449	190,366	196,959	19.8%
<b>Wheaton Urban District Revenues</b>	<b>165,303</b>	<b>164,449</b>	<b>190,666</b>	<b>197,259</b>	<b>20.0%</b>
<b>DEPARTMENT TOTALS</b>					
Total Expenditures	7,899,945	8,741,302	8,629,605	8,877,052	1.6%
Total Full-Time Positions	31	60	60	60	—
Total Part-Time Positions	1	1	1	1	—
Total FTEs	55.02	58.30	58.30	58.30	—
Total Revenues	1,654,474	1,658,626	1,730,342	1,787,872	7.8%

## FY16 APPROVED CHANGES

	Expenditures	FTEs
<b>BETHESDA URBAN DISTRICT</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>3,718,381</b>	<b>1.00</b>
<b>Changes (with service impacts)</b>		
Enhance: Marketing and promotions [Promotion of Community and Business Activities]	75,000	0.00
Enhance: Streetscape maintenance [Streetscape Maintenance]	55,000	0.00
Enhance: Sidewalk repair [Sidewalk Repair]	20,000	0.00
<b>Other Adjustments (with no service impacts)</b>		
Increase Cost: Health and Liability Insurance, Rent and Parking Adjustments	47,845	0.00
Increase Cost: Bethesda Urban Partnership (BUP) 2% increase for wage adjustments	38,300	0.00
Increase Cost: Risk Management Adjustment	17,708	0.00
Increase Cost: Bethesda Urban Partnership (BUP) contract for incoming Optional Method Development fees	7,919	0.00
Increase Cost: FY16 Compensation Adjustment	2,969	0.00
Increase Cost: Retirement Adjustment	2,943	0.00
Increase Cost: Motor Pool Rate Adjustment	1,847	0.00
Increase Cost: Group Insurance Adjustment	291	0.00
Decrease Cost: Printing and Mail	-5,955	0.00
Decrease Cost: Operating Expenditures	-23,070	0.00
Shift: Funding of Bethesda Circulator Service to Mass Transit Fund [Administration]	-705,481	0.00
<b>FY16 APPROVED:</b>	<b>3,253,697</b>	<b>1.00</b>
<b>SILVER SPRING URBAN DISTRICT</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>3,208,979</b>	<b>34.90</b>
<b>Changes (with service impacts)</b>		
Enhance: Clean Team services [Enhanced Security]	40,000	0.00
Enhance: Sidewalk repair [Streetscape Maintenance]	40,000	0.00
Enhance: Streetscape maintenance [Promotion of Community and Business Activities]	40,000	0.00
Enhance: Marketing and promotions [Administration]	30,000	0.00
<b>Other Adjustments (with no service impacts)</b>		
Increase Cost: FY16 Compensation Adjustment	77,756	0.00
Increase Cost: Motor Pool Rate Adjustment	34,618	0.00
Increase Cost: Risk Management Adjustment	15,282	0.00
Increase Cost: Retirement Adjustment	11,188	0.00
Increase Cost: Group Insurance Adjustment	11,028	0.00
Increase Cost: Annualization of FY15 Personnel Costs	3,299	0.00
<b>FY16 APPROVED:</b>	<b>3,512,150</b>	<b>34.90</b>
<b>WHEATON URBAN DISTRICT</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>1,813,942</b>	<b>22.40</b>
<b>Changes (with service impacts)</b>		
Enhance: Marketing and promotions [Promotion of Community and Business Activities]	50,000	0.00
Enhance: Sidewalk repair [Sidewalk Repair]	50,000	0.00
Enhance: Streetscape maintenance [Streetscape Maintenance]	50,000	0.00

	Expenditures	FTEs
<b>Other Adjustments (with no service impacts)</b>		
Increase Cost: Annualization of FY15 Personnel Costs	151,957	0.00
Increase Cost: FY16 Compensation Adjustment	49,400	0.00
Increase Cost: Risk Management Adjustment	8,638	0.00
Increase Cost: Group Insurance Adjustment	6,605	0.00
Increase Cost: Retirement Adjustment	2,350	0.00
Decrease Cost: Motor Pool Rate Adjustment	-16,883	0.00
Decrease Cost: Increase Lapse	-54,804	0.00
<b>FY16 APPROVED:</b>	<b>2,111,205</b>	<b>22.40</b>

## PROGRAM SUMMARY

Program Name	FY15 Approved		FY16 Approved	
	Expenditures	FTEs	Expenditures	FTEs
Promotion of Community and Business Activities	2,764,583	25.45	3,103,910	27.55
Sidewalk Repair	143,969	0.00	213,969	0.00
Streetscape Maintenance	1,827,803	0.00	1,980,222	0.00
Tree Maintenance	115,810	0.00	115,810	0.00
Enhanced Security	1,105,829	20.57	1,348,199	19.85
Administration	2,783,308	12.28	2,114,942	10.90
<b>Total</b>	<b>8,741,302</b>	<b>58.30</b>	<b>8,877,052</b>	<b>58.30</b>

## FUTURE FISCAL IMPACTS

Title	APPR. FY16	FY17	FY18	(FY19 (\$000's)	FY20	FY21
This table is intended to present significant future fiscal impacts of the department's programs.						
<b>BETHESDA URBAN DISTRICT</b>						
<b>Expenditures</b>						
FY16 Approved	3,254	3,254	3,254	3,254	3,254	3,254
No inflation or compensation change is included in outyear projections.						
<b>Subtotal Expenditures</b>	<b>3,254</b>	<b>3,254</b>	<b>3,254</b>	<b>3,254</b>	<b>3,254</b>	<b>3,254</b>
<b>SILVER SPRING URBAN DISTRICT</b>						
<b>Expenditures</b>						
FY16 Approved	3,512	3,512	3,512	3,512	3,512	3,512
No inflation or compensation change is included in outyear projections.						
Labor Contracts	0	13	13	13	13	13
These figures represent the estimated annualized cost of general wage adjustments, service increments, and associated benefits.						
<b>Subtotal Expenditures</b>	<b>3,512</b>	<b>3,525</b>	<b>3,525</b>	<b>3,525</b>	<b>3,525</b>	<b>3,525</b>
<b>WHEATON URBAN DISTRICT</b>						
<b>Expenditures</b>						
FY16 Approved	2,111	2,111	2,111	2,111	2,111	2,111
No inflation or compensation change is included in outyear projections.						
Labor Contracts	0	11	11	11	11	11
These figures represent the estimated annualized cost of general wage adjustments, service increments, and associated benefits.						
Restoration of One-Time Reductions Recommended in FY16	0	55	55	55	55	55
Items recommended for one-time reductions in FY16, including increasing lapse, will be restored in the outyears.						
<b>Subtotal Expenditures</b>	<b>2,111</b>	<b>2,177</b>	<b>2,177</b>	<b>2,177</b>	<b>2,177</b>	<b>2,177</b>

# Consumer Protection

## MISSION STATEMENT

The mission of the Office of Consumer Protection (OCP) is to enforce consumer protection laws prohibiting unfair and deceptive business acts or practices to ensure a fair marketplace for consumers and businesses. Activities include complaint resolution, law enforcement, education, legislation, advocacy, and outreach to vulnerable consumers.

## BUDGET OVERVIEW

The total approved FY16 Operating Budget for the Office of Consumer Protection is \$2,388,730, an increase of \$132,494 or 5.9 percent from the FY15 Approved Budget of \$2,256,236. Personnel Costs comprise 92.4 percent of the budget for 17 full-time positions and one part-time position, and a total of 16.60 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 7.6 percent of the FY16 budget.

## DEPARTMENT PERFORMANCE MEASURES

This table presents the department's headline performance measures, as well as submeasures that relate to multiple programs. The FY15 estimates reflect funding based on the FY15 approved budget. The FY16 and FY17 figures are performance targets based on the FY16 approved budget and funding for comparable service levels in FY17.

Measure	Actual FY13	Actual FY14	Estimated FY15	Target FY16	Target FY17
<b>Headline Measures</b>					
Average OCP customer satisfaction rating - Outcome of the customer's case (1-4 scale) based on customer satisfaction survey	2.8	3.2	2.8	2.8	2.8
Average Office of Consumer Protection (OCP) customer satisfaction rating - Manner in which the customer's case was handled (1-4 scale) based on customer satisfaction survey	3.3	3.2	3.3	3.3	3.3
Average time in workdays to investigate and close a written complaint (All complaints)	68	59	64	64	64
Media Coverage - Number of times media outlets, including print news, television and radio, seek out OCP's expertise	27	25	24	24	24
Media Coverage - Percent of news releases receiving media coverage, including print news, television and radio	94%	94%	75%	75%	75%
Percent of Commission on Common Ownership Communities (CCOC) cases resolved prior to a hearing	56%	65%	60%	60%	60%
Percent of OCP-initiated consumer protection cases closed that are resolved by OCP	61%	63%	65%	65%	65%
Restitution received as a percent of restitution asked for by the consumer and validated by the assigned OCP case investigator	85%	80%	85%	85%	85%

## PROGRAM CONTACTS

Contact Marsha Carter of the Office of Consumer Protection at 240.777.3686 or Helen P. Vallone of the Office of Management and Budget at 240.777.2755 for more information regarding this department's operating budget.

## BUDGET SUMMARY

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>COUNTY GENERAL FUND</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	1,379,954	1,444,397	1,386,245	1,461,434	1.2%
Employee Benefits	675,308	669,927	697,852	746,071	11.4%
<b>County General Fund Personnel Costs</b>	<b>2,055,262</b>	<b>2,114,324</b>	<b>2,084,097</b>	<b>2,207,505</b>	<b>4.4%</b>
Operating Expenses	81,692	141,912	142,798	181,225	27.7%
Capital Outlay	0	0	0	0	—
<b>County General Fund Expenditures</b>	<b>2,136,954</b>	<b>2,256,236</b>	<b>2,226,895</b>	<b>2,388,730</b>	<b>5.9%</b>
<b>PERSONNEL</b>					
Full-Time	17	17	17	17	—
Part-Time	1	1	1	1	—
FTEs	16.60	16.60	16.60	16.60	—
<b>REVENUES</b>					
Common Ownership Community Fees	408,770	405,500	415,500	410,000	1.1%
Miscellaneous Revenues	835	0	0	0	—
New Home Builder's License	137,679	134,000	134,000	134,000	—
Other Fines/Forfeitures	595	1,000	1,000	1,000	—
Other Licenses/Permits	53,999	55,000	55,000	55,000	—
<b>County General Fund Revenues</b>	<b>601,878</b>	<b>595,500</b>	<b>605,500</b>	<b>600,000</b>	<b>0.8%</b>

## FY16 APPROVED CHANGES

	Expenditures	FTEs
<b>COUNTY GENERAL FUND</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>2,256,236</b>	<b>16.60</b>
<b>Changes (with service impacts)</b>		
Add: Contractual services for Common Ownership Communities [Commission on Common Ownership Communities]	41,000	0.00
<b>Other Adjustments (with no service impacts)</b>		
Increase Cost: FY16 Compensation Adjustment	61,924	0.00
Increase Cost: Retirement Adjustment	47,243	0.00
Increase Cost: Group Insurance Adjustment	4,947	0.00
Decrease Cost: Printing and Mail [Consumer Protection]	-1,687	0.00
Decrease Cost: Annualization of FY15 Personnel Costs [Consumer Protection]	-20,933	0.00
<b>FY16 APPROVED:</b>	<b>2,388,730</b>	<b>16.60</b>

## PROGRAM SUMMARY

Program Name	FY15 Approved		FY16 Approved	
	Expenditures	FTEs	Expenditures	FTEs
Consumer Protection	1,943,498	14.70	2,033,790	14.70
Commission on Common Ownership Communities	312,738	1.90	354,940	1.90
<b>Total</b>	<b>2,256,236</b>	<b>16.60</b>	<b>2,388,730</b>	<b>16.60</b>

## FUTURE FISCAL IMPACTS

Title	APPR. FY16	FY17	FY18	(\$000's) FY19	FY20	FY21
This table is intended to present significant future fiscal impacts of the department's programs.						
<b>COUNTY GENERAL FUND</b>						
<b>Expenditures</b>						
<b>FY16 Approved</b>	<b>2,389</b>	<b>2,389</b>	<b>2,389</b>	<b>2,389</b>	<b>2,389</b>	<b>2,389</b>
No inflation or compensation change is included in outyear projections.						
<b>Labor Contracts</b>	<b>0</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>
These figures represent the estimated annualized cost of general wage adjustments, service increments, and associated benefits.						
<b>Subtotal Expenditures</b>	<b>2,389</b>	<b>2,394</b>	<b>2,394</b>	<b>2,394</b>	<b>2,394</b>	<b>2,394</b>



# Correction and Rehabilitation

## MISSION STATEMENT

The mission of the Department of Correction and Rehabilitation (DOCR) is to protect and serve the residents of Montgomery County and the general public by providing progressive and comprehensive correctional, rehabilitative, and community re-entry services. These functions are achieved through the employment of well-managed and effective correctional programs, including: the use of pretrial supervision; secure incarceration; community treatment; reintegration programs; highly accountable security methods and procedures in each operating unit and program; and effective and progressive administration and management oversight.

## BUDGET OVERVIEW

The total approved FY16 Operating Budget for the Department of Correction and Rehabilitation is \$70,609,851, a decrease of \$526,040 or 0.7 percent from the FY15 Approved Budget of \$71,135,891. Personnel Costs comprise 90.4 percent of the budget for 527 full-time positions and one part-time position, and a total of 526.82 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 9.6 percent of the FY16 budget.

## DEPARTMENT PERFORMANCE MEASURES

This table presents the department's headline performance measures, as well as submeasures that relate to multiple programs. The FY15 estimates reflect funding based on the FY15 approved budget. The FY16 and FY17 figures are performance targets based on the FY16 approved budget and funding for comparable service levels in FY17.

Measure	Actual FY13	Actual FY14	Estimated FY15	Target FY16	Target FY17
<b>Headline Measures</b>					
Accreditation standards from the Maryland Commission on Correctional Standards and the Correctional Education Association - Percent of standards met	100%	100%	100%	100%	100%
Percent of inmate bed needs met, percent of inmates receiving a bed assignment before overcrowding measures need to be taken	100%	100%	100%	100%	100%
Security incidents - Number of escapees apprehended or returned to the Pre-Release Center, a community located, minimum security program	5	6	3	3	3
Security incidents - Number of escapes from the Pre-Release Center, a community located, minimum security program with 600 yearly admissions	5	6	3	3	3
Self growth and development programs - Percent of inmates at the Montgomery County Correctional Facility (MCCF) participating in programs.	80%	87%	80%	80%	80%
Self growth and development programs - Percent of inmates at the Pre-Release Center participating in programs	100%	100%	100%	100	100%
Zero Tolerance security incidents - Number of inappropriate releases of an inmate	0	4	0	0	0
Zero Tolerance security incidents - Number of inmate suicides	0	1	0	0	0
Zero Tolerance security incidents - Number of jail escapes	0	0	0	0	0
Zero Tolerance security incidents - Number of substantiated sexual misconduct or Prison Rape Elimination Act (PREA) incidents <sup>1</sup>	3	1	0	0	0
<b>Multi-Program Measures</b>					
Zero tolerance security incidents - Number of inappropriately released inmates returned	0	4	0	0	0

<sup>1</sup> FY14 had 1 substantiated case and 20 allegations.

## PROGRAM CONTACTS

Contact Craig Dowd of the Department of Correction and Rehabilitation at 240.777.9982 or Bruce R. Meier of the Office of Management and Budget at 240.777.2785 for more information regarding this department's operating budget.

## BUDGET SUMMARY

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>COUNTY GENERAL FUND</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	40,516,502	42,399,482	42,158,549	43,324,701	2.2%
Employee Benefits	20,458,087	21,589,215	21,358,126	20,493,668	-5.1%
<b>County General Fund Personnel Costs</b>	<b>60,974,589</b>	<b>63,988,697</b>	<b>63,516,675</b>	<b>63,818,369</b>	<b>-0.3%</b>
Operating Expenses	8,209,031	7,147,194	7,434,312	6,791,482	-5.0%
Capital Outlay	0	0	0	0	—
<b>County General Fund Expenditures</b>	<b>69,183,620</b>	<b>71,135,891</b>	<b>70,950,987</b>	<b>70,609,851</b>	<b>-0.7%</b>
<b>PERSONNEL</b>					
Full-Time	516	526	526	527	0.2%
Part-Time	2	2	2	1	-50.0%
FTEs	517.80	526.30	526.30	526.82	0.1%
<b>REVENUES</b>					
Alternative Community Services	405,847	440,000	550,000	550,000	25.0%
Care of Federal/State Prisoners	2,077,732	1,639,310	1,703,690	2,038,313	24.3%
Home Confinement Fees	105,747	41,000	41,000	41,000	—
Illegal Alien Inmate Reimbursement	828,861	808,500	584,351	600,000	-25.8%
Miscellaneous Revenues	23,074	0	0	0	—
Substance Abusers Intervention Program (IPSA)	270,364	359,950	100,000	105,000	-70.8%
Other Charges/Fees	53,797	45,100	45,100	45,100	—
Other Intergovernmental	110,469	130,000	241,516	150,000	15.4%
<b>County General Fund Revenues</b>	<b>3,875,891</b>	<b>3,463,860</b>	<b>3,265,657</b>	<b>3,529,413</b>	<b>1.9%</b>
<b>GRANT FUND MCG</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
<b>Grant Fund MCG Personnel Costs</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	—
Operating Expenses	6,233	0	0	0	—
Capital Outlay	0	0	0	0	—
<b>Grant Fund MCG Expenditures</b>	<b>6,233</b>	<b>0</b>	<b>0</b>	<b>0</b>	—
<b>PERSONNEL</b>					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
<b>REVENUES</b>					
Federal Grants	38,678	0	0	0	—
<b>Grant Fund MCG Revenues</b>	<b>38,678</b>	<b>0</b>	<b>0</b>	<b>0</b>	—
<b>DEPARTMENT TOTALS</b>					
<b>Total Expenditures</b>	<b>69,189,853</b>	<b>71,135,891</b>	<b>70,950,987</b>	<b>70,609,851</b>	<b>-0.7%</b>
<b>Total Full-Time Positions</b>	<b>516</b>	<b>526</b>	<b>526</b>	<b>527</b>	<b>0.2%</b>
<b>Total Part-Time Positions</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>1</b>	<b>-50.0%</b>
<b>Total FTEs</b>	<b>517.80</b>	<b>526.30</b>	<b>526.30</b>	<b>526.82</b>	<b>0.1%</b>
<b>Total Revenues</b>	<b>3,914,569</b>	<b>3,463,860</b>	<b>3,265,657</b>	<b>3,529,413</b>	<b>1.9%</b>



## FY16 APPROVED CHANGES

	Expenditures	FTEs
<b>COUNTY GENERAL FUND</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>71,135,891</b>	<b>526.30</b>
<b><u>Other Adjustments (with no service impacts)</u></b>		
Increase Cost: FY16 Compensation Adjustment	2,201,609	0.00
Increase Cost: Group Insurance Adjustment	151,830	0.00
Increase Cost: Internal Investigations [Detention Services]	105,000	1.00
Increase Cost: Annualization of FY15 Lapsed Positions	99,331	0.00
Decrease Cost: Motor Pool Rate Adjustment	-13,509	0.00
Decrease Cost: Annualization of FY15 Personnel Costs	-20,903	0.52
Decrease Cost: Printing and Mail	-52,203	0.00
Decrease Cost: Electronic health records [Detention Services]	-60,000	0.00
Decrease Cost: Reduce medical re-pricing no longer necessary due to Affordable Care Act implementation with Shady Grove Hospital [Detention Services]	-65,000	0.00
Decrease Cost: Through partnership with Montgomery College for education services [Detention Services]	-100,000	0.00
Decrease Cost: Hospital costs through Affordable Care Act [Detention Services]	-106,106	-1.00
Decrease Cost: Reduced caseload in the Intervention for Substance Abusers Program [Pre-Trial Services]	-300,000	0.00
Decrease Cost: Close a housing pod at MCCF due to declining population, reassigning staff and reducing overtime		
Decrease Cost: Increase lapse by keeping non-security positions vacant for six months	-500,000	0.00
Decrease Cost: Retirement Adjustment	-1,801,089	0.00
<b>FY16 APPROVED:</b>	<b>70,609,851</b>	<b>526.82</b>

## PROGRAM SUMMARY

Program Name	FY15 Approved		FY16 Approved	
	Expenditures	FTEs	Expenditures	FTEs
Office of the Director	3,463,357	24.00	3,540,023	24.00
Pre-Release and Re-Entry Services	7,363,425	60.80	7,183,934	59.80
Pre-Trial Services	4,576,051	38.38	4,678,609	38.38
Detention Services	55,733,058	403.12	55,207,285	404.64
<b>Total</b>	<b>71,135,891</b>	<b>526.30</b>	<b>70,609,851</b>	<b>526.82</b>

## FUTURE FISCAL IMPACTS

Title	APPR.	(\$000's)				
	FY16	FY17	FY18	FY19	FY20	FY21
This table is intended to present significant future fiscal impacts of the department's programs.						
<b>COUNTY GENERAL FUND</b>						
<b>Expenditures</b>						
<b>FY16 Approved</b>	<b>70,610</b>	<b>70,610</b>	<b>70,610</b>	<b>70,610</b>	<b>70,610</b>	<b>70,610</b>
No inflation or compensation change is included in outyear projections.						
<b>Labor Contracts</b>	<b>0</b>	<b>475</b>	<b>475</b>	<b>475</b>	<b>475</b>	<b>475</b>
These figures represent the estimated annualized cost of general wage adjustments, service increments, and associated benefits.						
<b>Subtotal Expenditures</b>	<b>70,610</b>	<b>71,085</b>	<b>71,085</b>	<b>71,085</b>	<b>71,085</b>	<b>71,085</b>



# Emergency Management and Homeland Security

## MISSION STATEMENT

It is the mission of the Office of Emergency Management and Homeland Security (OEMHS) to plan, coordinate, prevent, prepare, and protect against major threats that may harm, disrupt, or destroy our communities, commerce, and institutions and to effectively manage and coordinate the County's unified response, mitigation, and recovery from the consequences of such disasters or events should they occur. Key objectives are to:

- Coordinate County plans and actions to minimize harm to residents, employees, and visitors in Montgomery County before, during, and after emergencies.
- Coordinate the services, protection, and contingency plans for sustained operations of County facilities.
- Coordinate and provide public education to ensure the resilience of our communities during disasters.
- Coordinate homeland security policies and priorities, including grant seeking, management, and reporting.

## BUDGET OVERVIEW

The total approved FY16 Operating Budget for the Office of Emergency Management and Homeland Security is \$2,152,490, an increase of \$150,941 or 7.5 percent from the FY15 Approved Budget of \$2,001,549. Personnel Costs comprise 89.5 percent of the budget for 13 full-time positions and one part-time position, and a total of 15.30 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 10.5 percent of the FY16 budget.

## DEPARTMENT PERFORMANCE MEASURES

This table presents the department's headline performance measures, as well as submeasures that relate to multiple programs. The FY15 estimates reflect funding based on the FY15 approved budget. The FY16 and FY17 figures are performance targets based on the FY16 approved budget and funding for comparable service levels in FY17.

Measure	Actual FY13	Actual FY14	Estimated FY15	Target FY16	Target FY17
<b>Headline Measures</b>					
Percent of County residents subscribed to Alert Montgomery (by device) based on 2012 U.S. Census population of 1,004,709	31.3%	39.4%	35.0%	35.0%	35.0%
Percent of Emergency Alerts sent within 20 minutes of information received by the OEMHS between 9-5 M-F	100%	100%	95%	95%	95%
Percent of Emergency Management Accreditation standards met by the County	95%	95%	95%	95%	95%
Percent of Emergency Management Operations Center systems tested for reliability within required time frame	100%	100%	100%	100%	100%
Percent of National Incident Management Systems (NIMS) requirements met by the County	100%	100%	100%	100%	100%
Percent of Principal County Departments and Offices with a COOP plan score of 2.5 or higher <sup>1</sup>	55%	83%	75%	80%	85%

<sup>1</sup> \*COOP plan score is the average of scores received for each of seven key plan components (Orders of Succession/Delegation of Authority; Mission Essential Functions; Alternate Facilities; Program Manager; Human Capital Management; Vital Records; and Vital Equipment).

## PROGRAM CONTACTS

Contact Michael Goldfarb of the Office of Emergency Management and Homeland Security at 240.777.2333 or Elyse Greenwald of the Office of Management and Budget at 240.777.2768 for more information regarding this department's operating budget.

## BUDGET SUMMARY

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>COUNTY GENERAL FUND</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	612,229	844,983	745,808	846,849	0.2%
Employee Benefits	202,000	263,435	233,348	281,087	6.7%
<b>County General Fund Personnel Costs</b>	<b>814,229</b>	<b>1,108,418</b>	<b>979,156</b>	<b>1,127,936</b>	<b>1.8%</b>
Operating Expenses	249,518	259,800	250,404	226,364	-12.9%
Capital Outlay	0	0	0	0	—
<b>County General Fund Expenditures</b>	<b>1,063,747</b>	<b>1,368,218</b>	<b>1,229,560</b>	<b>1,354,300</b>	<b>-1.0%</b>
<b>PERSONNEL</b>					
Full-Time	8	8	8	8	—
Part-Time	1	1	1	1	—
FTEs	7.60	8.60	8.60	8.60	—
<b>REVENUES</b>					
Hazardous Materials Permits	825,762	800,000	800,000	800,000	—
Miscellaneous Revenues	750	0	0	0	—
Other Charges/Fees	5,447	0	0	0	—
Other Intergovernmental	2,248,042	0	0	0	—
<b>County General Fund Revenues</b>	<b>3,080,001</b>	<b>800,000</b>	<b>800,000</b>	<b>800,000</b>	—
<b>GRANT FUND MCG</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	462,196	467,120	467,120	593,499	27.1%
Employee Benefits	159,065	166,211	166,211	204,691	23.2%
<b>Grant Fund MCG Personnel Costs</b>	<b>621,261</b>	<b>633,331</b>	<b>633,331</b>	<b>798,190</b>	<b>26.0%</b>
Operating Expenses	4,195,409	0	0	0	—
Capital Outlay	0	0	0	0	—
<b>Grant Fund MCG Expenditures</b>	<b>4,816,670</b>	<b>633,331</b>	<b>633,331</b>	<b>798,190</b>	<b>26.0%</b>
<b>PERSONNEL</b>					
Full-Time	3	4	4	5	25.0%
Part-Time	0	0	0	0	—
FTEs	4.88	5.70	5.70	6.70	17.5%
<b>REVENUES</b>					
Federal Grants	4,344,474	349,912	349,912	250,000	-28.6%
State Grants	401,604	283,419	283,419	548,190	93.4%
<b>Grant Fund MCG Revenues</b>	<b>4,746,078</b>	<b>633,331</b>	<b>633,331</b>	<b>798,190</b>	<b>26.0%</b>
<b>DEPARTMENT TOTALS</b>					
<b>Total Expenditures</b>	<b>5,880,417</b>	<b>2,001,549</b>	<b>1,862,891</b>	<b>2,152,490</b>	<b>7.5%</b>
<b>Total Full-Time Positions</b>	<b>11</b>	<b>12</b>	<b>12</b>	<b>13</b>	<b>8.3%</b>
<b>Total Part-Time Positions</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>—</b>
<b>Total FTEs</b>	<b>12.48</b>	<b>14.30</b>	<b>14.30</b>	<b>15.30</b>	<b>7.0%</b>
<b>Total Revenues</b>	<b>7,826,079</b>	<b>1,433,331</b>	<b>1,433,331</b>	<b>1,598,190</b>	<b>11.5%</b>

## FY16 APPROVED CHANGES

	Expenditures	FTEs
<b>COUNTY GENERAL FUND</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>1,368,218</b>	<b>8.60</b>
<b>Other Adjustments (with no service impacts)</b>		
Increase Cost: FY16 Compensation Adjustment	35,675	0.00
Increase Cost: Retirement Adjustment	9,902	0.00
Increase Cost: Group Insurance Adjustment	2,619	0.00
Decrease Cost: Printing and Mail	-794	0.00
Decrease Cost: Motor Pool Rate Adjustment	-1,192	0.00
Decrease Cost: Computer Training [Emergency Management Planning, Response & Recovery]	-1,450	0.00
Decrease Cost: Overtime	-10,000	0.00
Decrease Cost: Public Safety Supplies at Emergency Operations Center [Emergency Management Planning, Response & Recovery]	-10,000	0.00
Decrease Cost: Annualization of FY15 Personnel Costs	-18,678	0.00
Decrease Cost: Equipment Repair/Maintenance [Emergency Management Planning, Response & Recovery]	-20,000	0.00
<b>FY16 APPROVED:</b>	<b>1,354,300</b>	<b>8.60</b>

	Expenditures	FTEs
<b>GRANT FUND MCG</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>633,331</b>	<b>5.70</b>
<b>Other Adjustments (with no service impacts)</b>		
Increase Cost: Annualization of FY15 Personnel Costs [Emergency Management Planning, Response & Recovery]	164,859	1.00
<b>FY16 APPROVED:</b>	<b>798,190</b>	<b>6.70</b>

## PROGRAM SUMMARY

Program Name	FY15 Approved		FY16 Approved	
	Expenditures	FTEs	Expenditures	FTEs
Emergency Management Planning, Response & Recovery	1,466,645	12.30	1,781,272	13.30
Administration	534,904	2.00	371,218	2.00
<b>Total</b>	<b>2,001,549</b>	<b>14.30</b>	<b>2,152,490</b>	<b>15.30</b>

## FUTURE FISCAL IMPACTS

Title	APPR.		(\$000's)			
	FY16	FY17	FY18	FY19	FY20	FY21
This table is intended to present significant future fiscal impacts of the department's programs.						
<b>COUNTY GENERAL FUND</b>						
<b>Expenditures</b>						
<b>FY16 Approved</b>	<b>1,354</b>	<b>1,354</b>	<b>1,354</b>	<b>1,354</b>	<b>1,354</b>	<b>1,354</b>
No inflation or compensation change is included in outyear projections.						
<b>Labor Contracts</b>	<b>0</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>
These figures represent the estimated annualized cost of general wage adjustments, service increments, and associated benefits.						
<b>Subtotal Expenditures</b>	<b>1,354</b>	<b>1,356</b>	<b>1,356</b>	<b>1,356</b>	<b>1,356</b>	<b>1,356</b>



# Fire and Rescue Service

## MISSION STATEMENT

The mission of the Montgomery County Fire and Rescue Service (MCFRS) is to protect lives, property, and the environment with comprehensive risk reduction programs and safe, efficient and effective emergency response provided by skilled, motivated, and compassionate career and volunteer service providers representing Montgomery County's diverse population.

MCFRS consists of the Office of the Fire Chief; Division of Administrative and Technical Support Services; Division of Operations; Division of Risk Reduction and Training Services; Division of Volunteer Services; the Fire and Emergency Services Commission; and 19 Local Fire and Rescue Departments (LFRD). MCFRS operates 37 fire and rescue stations and several satellite offices.

## BUDGET OVERVIEW

The total approved FY16 Operating Budget for the Montgomery County Fire and Rescue Service is \$222,299,388, a decrease of \$2,002,993 or 0.9 percent from the FY15 Approved Budget of \$224,302,381. Personnel Costs comprise 81.8 percent of the budget for 1,296 full-time positions and three part-time positions, and a total of 1,299.26 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 18.2 percent of the FY16 budget.

The Debt Service for the Fire Tax District Fund is appropriated in the Debt Service Fund and is, therefore, not displayed in this section. To pay for the Debt Service, a transfer of funds from the Fire Tax District Fund to the Debt Service Fund of \$7,392,700 for general obligation debt and \$5,213,400 for other debt is required.

## DEPARTMENT PERFORMANCE MEASURES

This table presents the department's headline performance measures, as well as submeasures that relate to multiple programs. The FY15 estimates reflect funding based on the FY15 approved budget. The FY16 and FY17 figures are performance targets based on the FY16 approved budget and funding for comparable service levels in FY17.

Measure	Actual FY13	Actual FY14	Estimated FY15	Target FY16	Target FY17
<b>Headline Measures</b>					
90th Percentile Arrival Time For First Advanced Life Support Unit: Metropolitan	10:55	10:53	10:45	10:40	10:35
90th Percentile Arrival Time For First Engine To Structure Fire: Metropolitan	8:20	7:34	7:30	7:30	7:30
90th percentile time for rural Advance Life Support (ALS) response. Rural baseline goal: 16 mins.	12:20	12:07	12:05	12:05	12:00
90th percentile time for rural structure fire responses. Rural baseline goal: 15 mins.	11:10	10:30	10:30	10:30	10:30
90th percentile time for Suburban Advance Life Support (ALS) response. Suburban baseline goal: 12 mins 30 sec.	11:45	11:59	11:55	11:50	11:45
90th percentile time for suburban structure fire responses. Suburban baseline goal: 10 mins 30 sec.	9:00	8:34	8:30	8:30	8:30
90th percentile time for urban Advance Life Support (ALS) response. Urban baseline goal: 11 mins.	11:00	11:46	11:35	11:25	11:15
90th percentile time for urban structure fire responses. Urban baseline goal: 9 mins	8:20	8:21	8:20	8:20	8:20
Cardiac Care: Percent of STEMI Patients with Door to Balloon Time less than or equal to 90 minutes	93.9%	97.2%	95.0%	96.0%	96.5%
Commission on Fire Accreditation International (CFAI) Core Competencies Met During FY14-18 Accreditation Cycle	N/A	98.8%	98.8%	98.8%	100.0%
Number of residential fire deaths per 100,000	0.2	0.4	0.4	0.5	0.5
Number of residential fire injuries per 100,000	2.3	6.0	4.5	4.0	3.5
Percent of residential structure fires confined to the room of origin	78%	76%	78%	80%	82%

## PROGRAM CONTACTS

Contact Dominic Del Pozzo of the Montgomery County Fire and Rescue Service at 240.777.2236 or Bruce Meier of the Office of Management and Budget at 240.777.2785 for more information regarding this department's operating budget.

## BUDGET SUMMARY

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>FIRE</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	115,042,818	120,132,188	119,284,546	121,587,705	1.2%
Employee Benefits	61,919,950	64,222,544	67,002,532	60,360,847	-6.0%
<b>Fire Personnel Costs</b>	<b>176,962,768</b>	<b>184,354,732</b>	<b>186,287,078</b>	<b>181,948,552</b>	<b>-1.3%</b>
Operating Expenses	45,940,432	39,947,649	42,747,209	40,350,836	1.0%
Capital Outlay	0	0	0	0	—
<b>Fire Expenditures</b>	<b>222,903,200</b>	<b>224,302,381</b>	<b>229,034,287</b>	<b>222,299,388</b>	<b>-0.9%</b>
<b>PERSONNEL</b>					
Full-Time	1,256	1,271	1,271	1,297	2.0%
Part-Time	3	3	3	2	-33.3%
FTEs	1,258.56	1,275.37	1,275.37	1,299.26	1.9%
<b>REVENUES</b>					
Automation Enhancement Fee	108,775	120,000	120,000	120,000	—
EMS Reimbursement-Ambulance Fee	22,738,993	15,600,000	16,000,000	17,500,000	12.2%
Fire Code Enforcement Permits	481,953	600,000	481,953	600,000	—
Insurance Proceeds	0	0	357,000	0	—
Investment Income	25,424	27,440	46,760	46,760	70.4%
Miscellaneous Revenues	41,402	10,000	0	10,000	—
Occupancy Permits	1,006	0	0	0	—
Other Licenses/Permits	250	0	0	0	—
Parking Fees	-4	0	0	0	—
Property Tax	210,945,363	234,329,822	233,700,696	206,867,464	-11.7%
State Fire/Rescue 508 Funds	1,299,252	0	1,523,263	0	—
Other Charges/Fees	714,972	700,000	700,000	715,000	2.1%
<b>Fire Revenues</b>	<b>236,357,386</b>	<b>251,387,262</b>	<b>252,929,672</b>	<b>225,859,224</b>	<b>-10.2%</b>
<b>GRANT FUND MCG</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	1,721,082	485,697	485,697	0	—
Employee Benefits	778,617	431,458	431,458	0	—
<b>Grant Fund MCG Personnel Costs</b>	<b>2,499,699</b>	<b>917,155</b>	<b>917,155</b>	<b>0</b>	<b>—</b>
Operating Expenses	3,798,962	0	0	0	—
Capital Outlay	0	0	0	0	—
<b>Grant Fund MCG Expenditures</b>	<b>6,298,661</b>	<b>917,155</b>	<b>917,155</b>	<b>0</b>	<b>—</b>
<b>PERSONNEL</b>					
Full-Time	23	12	12	0	—
Part-Time	0	0	0	0	—
FTEs	23.00	11.19	11.19	0.00	—
<b>REVENUES</b>					
Federal Grants	5,283,766	917,155	917,155	0	—
Miscellaneous Revenues	7,761	0	0	0	—
State Grants	34,842	0	0	0	—
<b>Grant Fund MCG Revenues</b>	<b>5,326,369</b>	<b>917,155</b>	<b>917,155</b>	<b>0</b>	<b>—</b>
<b>DEPARTMENT TOTALS</b>					
<b>Total Expenditures</b>	<b>229,201,861</b>	<b>225,219,536</b>	<b>229,951,442</b>	<b>222,299,388</b>	<b>-1.3%</b>
<b>Total Full-Time Positions</b>	<b>1,279</b>	<b>1,283</b>	<b>1,283</b>	<b>1,297</b>	<b>1.1%</b>
<b>Total Part-Time Positions</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>2</b>	<b>-33.3%</b>
<b>Total FTEs</b>	<b>1,281.56</b>	<b>1,286.56</b>	<b>1,286.56</b>	<b>1,299.26</b>	<b>1.0%</b>
<b>Total Revenues</b>	<b>241,683,755</b>	<b>252,304,417</b>	<b>253,846,827</b>	<b>225,859,224</b>	<b>-10.5%</b>



## FY16 APPROVED CHANGES

	Expenditures	FTEs
<b>FIRE</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>224,302,381</b>	<b>1275.37</b>
<b><u>Changes (with service impacts)</u></b>		
Enhance: Apparatus availability - add second shift at maintenance facility [Operations]	387,687	5.00
<b><u>Other Adjustments (with no service impacts)</u></b>		
Increase Cost: FY16 Compensation Adjustment	7,118,099	0.00
Increase Cost: Risk Management Adjustment [Risk Reduction and Training Services]	2,384,441	0.00
Shift: Staffing from SAFER Grant [Operations]	917,155	11.19
Increase Cost: Group Insurance Adjustment	370,007	0.00
Increase Cost: Additional Emergency Medical Service Transport funds to Local Volunteer Fire Rescue departments [Volunteer Services]	269,375	0.00
Increase Cost: Annualization of FY15 Lapsed Positions	225,329	0.00
Increase Cost: Emergency Medical Service Transport Administration [Office of the Fire Chief]	75,250	0.00
Increase Cost: Montgomery County Volunteer Fire Rescue Association Bargaining Agreement [Volunteer Services]	66,321	0.00
Increase Cost: Occupational Health Management System Annual Maintenance [Risk Reduction and Training Services]	21,750	0.00
Decrease Cost: Labor contract - assignment pay differentials	-1,004	0.00
Decrease Cost: Year two of a four year plan to civilianize dispatch functions at the Emergency Communications Center [Operations]	-26,423	0.00
Decrease Cost: EMS Equipment deferral [Operations]	-70,000	0.00
Decrease Cost: Civilianize Two Captain Positions at the Public Safety Training Academy [Risk Reduction and Training Services]	-100,000	0.00
Decrease Cost: Printing and Mail	-127,332	0.00
Decrease Cost: Contract for Electronic Patient Care Reports [Operations]	-130,000	0.00
Decrease Cost: Training for New Officers [Risk Reduction and Training Services]	-200,000	0.00
Decrease Cost: Motor Pool Rate Adjustment	-209,482	0.00
Decrease Cost: Personal Protective Equipment Replacement [Operations]	-220,000	0.00
Decrease Cost: Self Contained Breathing Apparatus Backup Replacement deferral [Operations]	-220,000	0.00
Decrease Cost: Apparatus Master Leases [Operations]	-414,940	0.00
Decrease Cost: Annualization of FY15 Personnel Costs	-446,306	-0.30
Decrease Cost: Holiday Pay - due to one less holiday [Operations]	-775,000	0.00
Decrease Cost: Reduce Recruit Classes due to lower attrition, budget includes funding for a 35 graduate recruit class beginning in May 2016 [Risk Reduction and Training Services]	-3,831,500	0.00
Decrease Cost: Retirement Adjustment	-7,190,420	0.00
<b>FY16 APPROVED:</b>	<b>222,175,388</b>	<b>1291.26</b>
<b>GRANT FUND MCG</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>917,155</b>	<b>11.19</b>
<b><u>Other Adjustments (with no service impacts)</u></b>		
Shift: Expiration of SAFER grant, staffing funded by the Fire Tax District [Operations]	-917,155	-11.19
<b>FY16 APPROVED:</b>	<b>0</b>	<b>0.00</b>

## PROGRAM SUMMARY

Program Name	FY15 Approved		FY16 Approved	
	Expenditures	FTEs	Expenditures	FTEs
Office of the Fire Chief	19,042,101	50.00	17,377,027	48.00
Operations	163,899,976	1122.50	163,080,420	1145.50
Risk Reduction and Training Services	33,624,022	72.06	33,420,306	65.76
Volunteer Services	2,226,539	6.00	2,738,066	6.00
Administrative and Technical Support Services	6,426,898	36.00	5,683,569	34.00
<b>Total</b>	<b>225,219,536</b>	<b>1286.56</b>	<b>222,299,388</b>	<b>1299.26</b>

## FUTURE FISCAL IMPACTS

Title	APPR. FY16	FY17	FY18	(\$000's) FY19	FY20	FY21
This table is intended to present significant future fiscal impacts of the department's programs.						
<b>FIRE</b>						
<b>Expenditures</b>						
<b>FY16 Approved</b>	<b>222,299</b>	<b>222,299</b>	<b>222,299</b>	<b>222,299</b>	<b>222,299</b>	<b>222,299</b>
No inflation or compensation change is included in outyear projections.						
<b>Annualization of Positions Approved in FY16</b>	<b>0</b>	<b>1,043</b>	<b>1,043</b>	<b>1,043</b>	<b>1,043</b>	<b>1,043</b>
New positions in the FY16 budget are generally lapsed due to the time it takes a position to be created and filled. Therefore, the amounts above reflect annualization of these positions in the outyears for the staffing at Sandy Spring and the remainder of the recruit class that begins on FY16.						
<b>Labor Contracts</b>	<b>0</b>	<b>992</b>	<b>992</b>	<b>992</b>	<b>992</b>	<b>992</b>
These figures represent the estimated annualized cost of general wage adjustments, service increments, and associated benefits.						
<b>Apparatus Master Leases</b>	<b>0</b>	<b>-347</b>	<b>-347</b>	<b>-347</b>	<b>-347</b>	<b>-347</b>
Funding provided in prior year for the purchase of replacement emergency vehicles, and lease costs for duration of the leasing term.						
<b>Consolidation and Civilianization of Emergency Communications Center (ECC)</b>	<b>0</b>	<b>-678</b>	<b>-1,548</b>	<b>-1,990</b>	<b>-1,990</b>	<b>-1,990</b>
In FY16 is year two of a four-year plan to convert thirty-three uniformed FRS positions to civilian positions in the ECC.						
<b>Holiday Pay</b>	<b>0</b>	<b>775</b>	<b>0</b>	<b>775</b>	<b>0</b>	<b>775</b>
Per Collective Bargaining Agreement, in odd-numbered fiscal years two additional holidays occur (Election Day and Inauguration Day).						
<b>MCVFA Bargaining Agreement</b>	<b>0</b>	<b>51</b>	<b>-102</b>	<b>-102</b>	<b>-102</b>	<b>-102</b>
These figures represent cost of negotiated items included in the labor agreement with the MCVFA.						
<b>Subtotal Expenditures</b>	<b>222,299</b>	<b>224,134</b>	<b>222,337</b>	<b>222,669</b>	<b>221,894</b>	<b>222,669</b>

## MISSION STATEMENT

The mission of the Department of Police is to safeguard life and property, preserve the peace, prevent and detect crime, enforce the law, and protect the rights of citizens. The Department is committed to working in partnership with the community to identify and resolve issues that impact public safety.

### Community Policing Philosophy

Community Policing reflects the philosophical method and style of policing that the Department currently employs. It provides for countywide and site-specific efforts to address community public safety issues through community partnership and problem-solving strategies. These strategies have allowed the Department to establish programs to address community concerns as quickly as possible and to provide experience for the Department to draw from for problem resolution Countywide.

## BUDGET OVERVIEW

The total approved FY16 Operating Budget for the Department of Police is \$270,782,964, a decrease of \$3,291,575 or 1.2 percent from the FY15 Approved Budget of \$274,074,539. Personnel Costs comprise 84.7 percent of the budget for 1809 full-time positions and 185 part-time positions, and a total of 1868.15 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 15.3 percent of the FY16 budget.

## DEPARTMENT PERFORMANCE MEASURES

This table presents the department's headline performance measures, as well as submeasures that relate to multiple programs. The FY15 estimates reflect funding based on the FY15 approved budget. The FY16 and FY17 figures are performance targets based on the FY16 approved budget and funding for comparable service levels in FY17.

Measure	Actual FY13	Actual FY14	Estimated FY15	Target FY16	Target FY17
<b>Headline Measures</b>					
Average emergency 911 call response time (minutes)	7.17	7.26	7.00	7.00	7.00
Average time to answer 911 calls (seconds)	2.6	3.0	5.0	5.0	5.0
Number of traffic collisions in Montgomery County	22,157	20,443	19,950	18,952	18,000
Crime investigation and closure rate: Homicide <sup>1</sup>	80%	82%	87%	87%	87%
Crime investigation and closure rate: Rape <sup>2</sup>	40%	79%	80%	80%	80%
Crime investigation and closure rate: Aggravated Assaults	N/A	62%	68%	68%	68%
Crime investigation and closure rate: Robbery	55%	39%	45%	45%	45%
Crime investigation and closure rate: Burglary	N/A	30%	34%	34%	34%

<sup>1</sup> Please note that the case closure amount for FY12 and FY13 is based only on the number of closures effected by the detectives in the Major Crimes Division. FY14 closures include all arrests and closures by exception effected by the entire department.

<sup>2</sup> Please note that the case closure amount for FY12 and FY13 is based only on the number of closures effected by the detectives in the Major Crimes and Family Crimes Divisions (now called Special Victims Investigation Division). FY14 closures include all arrests and closures by exception effected by the entire department.

## PROGRAM CONTACTS

Contact Neil Shorb of the Department of Police at 240.773.5237 or Bruce R. Meier of the Office of Management and Budget at 240.777.2785 for more information regarding this department's operating budget.

## BUDGET SUMMARY

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>COUNTY GENERAL FUND</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	141,710,094	153,120,472	153,264,645	155,909,662	1.8%
Employee Benefits	73,922,448	77,212,748	76,248,287	73,350,029	-5.0%
<b>County General Fund Personnel Costs</b>	<b>215,632,542</b>	<b>230,333,220</b>	<b>229,512,932</b>	<b>229,259,691</b>	<b>-0.5%</b>
Operating Expenses	42,613,387	43,576,319	43,975,794	41,358,273	-5.1%
Capital Outlay	0	0	0	0	—
<b>County General Fund Expenditures</b>	<b>258,245,929</b>	<b>273,909,539</b>	<b>273,488,726</b>	<b>270,617,964</b>	<b>-1.2%</b>
<b>PERSONNEL</b>					
Full-Time	1,702	1,783	1,783	1,808	1.4%
Part-Time	198	186	186	185	-0.5%
FTEs	1,765.35	1,841.75	1,841.75	1,867.15	1.4%
<b>REVENUES</b>					
Emergency 911	8,616,645	5,420,000	6,745,000	6,745,000	24.4%
Health Inspection: Restaurants	-781	0	0	0	—
Miscellaneous Revenues	-121,224	0	70,000	40,000	—
Pet Licenses	264,378	1,251,707	440,000	1,251,707	—
Photo Red Light Citations	4,298,480	3,685,770	3,900,000	3,900,000	5.8%
Speed Camera Citations	16,712,311	14,607,000	16,700,000	16,700,000	14.3%
State Aid: Police Protection	13,773,624	13,932,320	13,932,320	13,768,440	-1.2%
Vehicle/Bike Auction Proceeds	771,635	1,000,000	1,000,000	1,000,000	—
Other Charges/Fees	1,682,593	1,416,150	1,600,000	1,500,000	5.9%
Other Fines/Forfeitures	494,982	274,500	274,500	274,500	—
Other Intergovernmental	93,175	70,335	70,335	70,335	—
Other Licenses/Permits	80,805	76,300	76,300	76,300	—
<b>County General Fund Revenues</b>	<b>46,666,623</b>	<b>41,734,082</b>	<b>44,808,455</b>	<b>45,326,282</b>	<b>8.6%</b>
<b>GRANT FUND MCG</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	679,117	103,715	103,715	98,566	-5.0%
Employee Benefits	120,256	44,285	44,285	49,434	11.6%
<b>Grant Fund MCG Personnel Costs</b>	<b>799,373</b>	<b>148,000</b>	<b>148,000</b>	<b>148,000</b>	—
Operating Expenses	2,224,219	17,000	17,000	17,000	—
Capital Outlay	0	0	0	0	—
<b>Grant Fund MCG Expenditures</b>	<b>3,023,592</b>	<b>165,000</b>	<b>165,000</b>	<b>165,000</b>	—
<b>PERSONNEL</b>					
Full-Time	2	1	1	1	—
Part-Time	0	0	0	0	—
FTEs	2.00	1.00	1.00	1.00	—
<b>REVENUES</b>					
Federal Grants	3,029,320	0	0	0	—
State Grants	510,661	165,000	165,000	165,000	—
<b>Grant Fund MCG Revenues</b>	<b>3,539,981</b>	<b>165,000</b>	<b>165,000</b>	<b>165,000</b>	—
<b>DEPARTMENT TOTALS</b>					
<b>Total Expenditures</b>	<b>261,269,521</b>	<b>274,074,539</b>	<b>273,653,726</b>	<b>270,782,964</b>	<b>-1.2%</b>
<b>Total Full-Time Positions</b>	<b>1,704</b>	<b>1,784</b>	<b>1,784</b>	<b>1,809</b>	<b>1.4%</b>
<b>Total Part-Time Positions</b>	<b>198</b>	<b>186</b>	<b>186</b>	<b>185</b>	<b>-0.5%</b>
<b>Total FTEs</b>	<b>1,767.35</b>	<b>1,842.75</b>	<b>1,842.75</b>	<b>1,868.15</b>	<b>1.4%</b>
<b>Total Revenues</b>	<b>50,206,604</b>	<b>41,899,082</b>	<b>44,973,455</b>	<b>45,491,282</b>	<b>8.6%</b>

## FY16 APPROVED CHANGES

	Expenditures	FTEs
<b>COUNTY GENERAL FUND</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>273,909,539</b>	<b>1841.75</b>
<b>Changes (with service impacts)</b>		
Enhance: Emergency Communications Center Consolidation: Year one of a three year plan to consolidate all public safety communications [Management Services]	770,419	23.00
Enhance: Transparency – Initiate Body Camera program [Patrol Services]	622,379	2.00
Enhance: Add fifty Automated External Defibrillators (AEDs)	88,012	0.00
Enhance: Pedestrian Safety: Overtime in High Incidence Areas [Field Services]	80,000	0.00
<b>Other Adjustments (with no service impacts)</b>		
Increase Cost: FY16 Compensation Adjustment	7,355,973	0.00
Increase Cost: Annualization of FY15 Lapsed Positions	1,627,997	0.00
Increase Cost: Group Insurance Adjustment	572,906	0.00
Increase Cost: Annualization of Staffing Plan	442,222	0.00
Increase Cost: Replace Ballistic Vests (five year master lease) [Patrol Services]	111,962	0.00
Decrease Cost: Printing and Mail	-176,955	0.00
Decrease Cost: Annualization of FY15 Personnel Costs	-1,200,075	0.40
Decrease Cost: Elimination of One-Time Items Approved in FY15	-1,753,336	0.00
Decrease Cost: Motor Pool Rate Adjustment	-2,223,879	0.00
Decrease Cost: Reduce recruit class to reflect actual rate of attrition to one class of 49 candidates [Management Services]	-3,118,504	0.00
Decrease Cost: Retirement Adjustment	-6,490,696	0.00
<b>FY16 APPROVED:</b>	<b>270,617,964</b>	<b>1867.15</b>
<b>GRANT FUND MCG</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>165,000</b>	<b>1.00</b>
<b>FY16 APPROVED:</b>	<b>165,000</b>	<b>1.00</b>

## PROGRAM SUMMARY

Program Name	FY15 Approved		FY16 Approved	
	Expenditures	FTEs	Expenditures	FTEs
Office of the Chief	3,551,460	11.00	3,239,241	11.00
Patrol Services	122,354,474	931.83	123,042,543	932.83
Field Services	40,732,852	281.92	41,002,846	281.32
Investigative Services	41,059,493	311.50	40,958,763	307.50
Management Services	66,211,260	305.50	62,374,571	334.50
Grants	165,000	1.00	165,000	1.00
<b>Total</b>	<b>274,074,539</b>	<b>1842.75</b>	<b>270,782,964</b>	<b>1868.15</b>

## FUTURE FISCAL IMPACTS

Title	APPR.			(\$000's)		
	FY16	FY17	FY18	FY19	FY20	FY21
This table is intended to present significant future fiscal impacts of the department's programs.						
<b>COUNTY GENERAL FUND</b>						
<b>Expenditures</b>						
<b>FY16 Approved</b>	<b>270,618</b>	<b>270,618</b>	<b>270,618</b>	<b>270,618</b>	<b>270,618</b>	<b>270,618</b>
No inflation or compensation change is included in outyear projections.						
<b>Annualization of Positions Approved in FY16</b>	<b>0</b>	<b>87</b>	<b>87</b>	<b>87</b>	<b>87</b>	<b>87</b>
New positions for the Body Camera program in the FY16 budget are lapsed. Therefore, the amounts above reflect annualization of these positions in the outyears.						
<b>Elimination of One-Time Items Approved in FY16</b>	<b>0</b>	<b>-116</b>	<b>-116</b>	<b>-116</b>	<b>-116</b>	<b>-116</b>
Items approved for one-time funding in FY16, including equipment for new positions and Automatic External Defibrillators, will be eliminated from the base in the outyears.						
<b>Labor Contracts</b>	<b>0</b>	<b>1,745</b>	<b>1,745</b>	<b>1,745</b>	<b>1,745</b>	<b>1,745</b>
These figures represent the estimated annualized cost of general wage adjustments, service increments, and associated benefits.						

Title	APPR.			(\$000's)		
	FY16	FY17	FY18	FY19	FY20	FY21
<b>Emergency Communications Center Consolidation</b>	<b>0</b>	<b>2,086</b>	<b>1,552</b>	<b>1,552</b>	<b>1,552</b>	<b>1,552</b>
FY17 estimate includes annualization of positions added in FY16. By the end of FY18, consolidation of the Emergency Communications Center to enhance the efficiency and effectiveness of public safety call-taking and dispatch services will be completed.						
<b>Master Leases: Ballistic Vests and Body Cameras</b>	<b>0</b>	<b>215</b>	<b>215</b>	<b>215</b>	<b>215</b>	<b>0</b>
This represents the annualized costs for the master leases for ballistic vests (\$111,962) and body camera equipment (\$102,905).						
<b>Subtotal Expenditures</b>	<b>270,618</b>	<b>274,634</b>	<b>274,101</b>	<b>274,101</b>	<b>274,101</b>	<b>273,886</b>

## MISSION STATEMENT

The mission of the Sheriff's Office is to provide general law enforcement, judicial enforcement, and specialized public safety services to the residents of Montgomery County in a lawful, fair, impartial, and non-discriminatory manner and to ensure that Court mandates are carried out with respect for individual rights and freedoms. The Sheriff's Office is committed to establishing and maintaining cooperative working relationships with all other law enforcement, governmental, criminal justice agencies, and the Courts to ensure that the residents of Montgomery County receive the full range of law enforcement services required for a safe and orderly society.

## BUDGET OVERVIEW

The total approved FY16 Operating Budget for the Office of the Sheriff is \$23,827,486, an increase of \$64,797 or 0.3 percent from the FY15 Approved Budget of \$23,762,689. Personnel Costs comprise 89.5 percent of the budget for 181 full-time positions and four part-time positions, and a total of 183.30 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 10.5 percent of the FY16 budget.

## PROGRAM CONTACTS

Contact Mary Lou Wirdzek of the Office of the Sheriff at 240.777.7078 or Elyse Greenwald of the Office of Management and Budget at 240.777.2768 for more information regarding this department's operating budget.

## BUDGET SUMMARY

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>COUNTY GENERAL FUND</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	13,106,912	13,311,755	13,667,587	13,801,994	3.7%
Employee Benefits	7,011,580	7,341,697	7,357,799	6,932,600	-5.6%
<b>County General Fund Personnel Costs</b>	<b>20,118,492</b>	<b>20,653,452</b>	<b>21,025,386</b>	<b>20,734,594</b>	<b>0.4%</b>
Operating Expenses	2,581,055	2,317,237	2,360,054	2,309,612	-0.3%
Capital Outlay	0	0	0	0	—
<b>County General Fund Expenditures</b>	<b>22,699,547</b>	<b>22,970,689</b>	<b>23,385,440</b>	<b>23,044,206</b>	<b>0.3%</b>
<b>PERSONNEL</b>					
Full-Time	172	173	173	173	—
Part-Time	5	4	4	4	—
FTEs	175.87	178.13	178.13	178.33	0.1%
<b>REVENUES</b>					
Facility Rental Fees	360	500	500	500	—
Miscellaneous Revenues	0	4,000	4,000	4,000	—
Sheriff Fees	951,547	1,200,000	1,200,000	1,200,000	—
Other Charges/Fees	-8,345	23,900	23,900	23,900	—
Other Intergovernmental	10,352	20,460	20,460	20,460	—
<b>County General Fund Revenues</b>	<b>953,914</b>	<b>1,248,860</b>	<b>1,248,860</b>	<b>1,248,860</b>	—
<b>GRANT FUND MCG</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	623,834	389,008	389,008	390,815	0.5%
Employee Benefits	307,449	214,923	214,923	204,396	-4.9%
<b>Grant Fund MCG Personnel Costs</b>	<b>931,283</b>	<b>603,931</b>	<b>603,931</b>	<b>595,211</b>	<b>-1.4%</b>
Operating Expenses	280,616	188,069	188,069	188,069	—
Capital Outlay	0	0	0	0	—
<b>Grant Fund MCG Expenditures</b>	<b>1,211,899</b>	<b>792,000</b>	<b>792,000</b>	<b>783,280</b>	<b>-1.1%</b>
<b>PERSONNEL</b>					
Full-Time	6	8	8	8	—
Part-Time	2	0	0	0	—
FTEs	9.61	5.17	5.17	4.97	-3.9%
<b>REVENUES</b>					
Federal Grants	1,468,953	792,000	792,000	783,280	-1.1%
Miscellaneous Revenues	151,996	0	0	0	—
State Grants	19,086	0	0	0	—
Other Intergovernmental	-10,245	0	0	0	—
<b>Grant Fund MCG Revenues</b>	<b>1,629,790</b>	<b>792,000</b>	<b>792,000</b>	<b>783,280</b>	<b>-1.1%</b>
<b>DEPARTMENT TOTALS</b>					
<b>Total Expenditures</b>	<b>23,911,446</b>	<b>23,762,689</b>	<b>24,177,440</b>	<b>23,827,486</b>	<b>0.3%</b>
<b>Total Full-Time Positions</b>	<b>178</b>	<b>181</b>	<b>181</b>	<b>181</b>	—
<b>Total Part-Time Positions</b>	<b>7</b>	<b>4</b>	<b>4</b>	<b>4</b>	—
<b>Total FTEs</b>	<b>185.48</b>	<b>183.30</b>	<b>183.30</b>	<b>183.30</b>	—
<b>Total Revenues</b>	<b>2,583,704</b>	<b>2,040,860</b>	<b>2,040,860</b>	<b>2,032,140</b>	<b>-0.4%</b>



## FY16 APPROVED CHANGES

	Expenditures	FTEs
<b>COUNTY GENERAL FUND</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>22,970,689</b>	<b>178.13</b>
<b>Changes (with service impacts)</b>		
Enhance: Family Justice Center (add Public Safety Telephone Reporting Aide to staff with no change in FTE) [Domestic Violence]	8,053	0.00
<b>Other Adjustments (with no service impacts)</b>		
Increase Cost: FY16 Compensation Adjustment	808,607	0.00
Increase Cost: Annualization of FY15 Lapsed Positions	152,250	0.00
Increase Cost: Promotional Exams [Administration]	80,000	0.00
Increase Cost: Group Insurance Adjustment	51,166	0.00
Increase Cost: Security Maintenance for the Circuit Court Electronics [Courtroom/Courthouse Security and Transport]	30,000	0.00
Decrease Cost: Printing and Mail	-17,169	0.00
Decrease Cost: Motor Pool Rate Adjustment	-100,456	0.00
Decrease Cost: Annualization of FY15 Personnel Costs	-351,844	0.20
Decrease Cost: Retirement Adjustment	-587,090	0.00
<b>FY16 APPROVED:</b>	<b>23,044,206</b>	<b>178.33</b>
<b>GRANT FUND MCG</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>792,000</b>	<b>5.17</b>
<b>Other Adjustments (with no service impacts)</b>		
Decrease Cost: Funding for Child Support Grant [Criminal Process/Warrants and Extraditions]	-1,488	0.00
Decrease Cost: Funding for Protective Order Grant [Domestic Violence]	-7,232	-0.20
<b>FY16 APPROVED:</b>	<b>783,280</b>	<b>4.97</b>

## PROGRAM SUMMARY

Program Name	FY15 Approved		FY16 Approved	
	Expenditures	FTEs	Expenditures	FTEs
Administration	5,697,507	29.00	6,144,637	36.00
Courtroom/Courthouse Security and Transport	7,223,220	58.50	7,401,622	57.50
Civil Process	2,860,882	27.00	2,282,603	21.00
Criminal Process/Warrants and Extraditions	2,844,683	22.00	2,133,501	17.64
Domestic Violence	4,344,397	41.63	5,081,843	46.19
Grants	792,000	5.17	783,280	4.97
<b>Total</b>	<b>23,762,689</b>	<b>183.30</b>	<b>23,827,486</b>	<b>183.30</b>

## FUTURE FISCAL IMPACTS

Title	APPR.			(\$000's)		
	FY16	FY17	FY18	FY19	FY20	FY21
This table is intended to present significant future fiscal impacts of the department's programs.						
<b>COUNTY GENERAL FUND</b>						
<b>Expenditures</b>						
<b>FY16 Approved</b>	<b>23,044</b>	<b>23,044</b>	<b>23,044</b>	<b>23,044</b>	<b>23,044</b>	<b>23,044</b>
No inflation or compensation change is included in outyear projections.						
<b>Labor Contracts</b>	<b>0</b>	<b>172</b>	<b>172</b>	<b>172</b>	<b>172</b>	<b>172</b>
These figures represent the estimated annualized cost of general wage adjustments, service increments, and associated benefits.						
<b>Bi-Directional Antenna</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-16</b>	<b>-16</b>	<b>-16</b>
<b>Promotional Exams</b>	<b>0</b>	<b>-80</b>	<b>0</b>	<b>-80</b>	<b>0</b>	<b>-80</b>
<b>Subtotal Expenditures</b>	<b>23,044</b>	<b>23,137</b>	<b>23,217</b>	<b>23,121</b>	<b>23,201</b>	<b>23,121</b>



# Transportation

## MISSION STATEMENT

The mission of the Department of Transportation (DOT) programs supported by the General Fund is to provide an effective and efficient transportation system to ensure the safe and convenient movement of persons and vehicles on County roads; to plan, design, and coordinate development and construction of transportation and pedestrian routes to maintain the County's transportation infrastructure; to operate and maintain the traffic signal system and road network in a safe and efficient manner; and to develop and implement transportation policies to maximize efficient service delivery. The General Fund supports programs in the Division of Traffic Engineering and Operations, the Division of Parking Management, the Division of Highway Maintenance, the Division of Transportation Engineering, the Division of Transit Services, and the Director's Office.

## BUDGET OVERVIEW

The total approved FY16 Operating Budget for the Department of Transportation is \$51,532,414, an increase of \$760,990 or 1.5 percent from the FY15 Approved Budget of \$50,771,424. Personnel Costs comprise 47.2 percent of the budget for 453 full-time positions and eight part-time positions, and a total of 279.00 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 52.8 percent of the FY16 budget.

In addition, this department's Capital Improvements Program (CIP) requires Current Revenue funding.

## DEPARTMENT PERFORMANCE MEASURES

This table presents the department's headline performance measures, as well as submeasures that relate to multiple programs. The FY15 estimates reflect funding based on the FY15 approved budget. The FY16 and FY17 figures are performance targets based on the FY16 approved budget and funding for comparable service levels in FY17.

Measure	Actual FY13	Actual FY14	Estimated FY15	Target FY16	Target FY17
<b>Headline Measures</b>					
Number of traffic studies pending	255	249	256	263	270
Percent of primary/arterial road quality rated fair or better	64%	55%	49%	48%	48%
Percent of rural/residential road quality rated fair or better	44%	52%	48%	42%	42%
Transportation Capital Improvement Projects completed within 10% of the cost estimate in the original Project Description Form	100%	100%	100%	100%	100%
Transportation Capital Improvement Projects completed within 3 months of projected timeline on Project Description Form	75%	66%	75%	75%	75%

## PROGRAM CONTACTS

Contact Emil Wolanin of the Department of Transportation at 240.777.7170 or Brady Goldsmith of the Office of Management and Budget at 240.777.2793 for more information regarding this department's operating budget.

## BUDGET SUMMARY

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>COUNTY GENERAL FUND</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	17,443,767	13,974,657	18,291,618	14,818,211	6.0%
Employee Benefits	6,269,266	5,960,424	5,470,076	6,389,488	7.2%
<b>County General Fund Personnel Costs</b>	<b>23,713,033</b>	<b>19,935,081</b>	<b>23,761,694</b>	<b>21,207,699</b>	<b>6.4%</b>
Operating Expenses	46,263,056	25,596,716	43,974,775	24,892,136	-2.8%
Capital Outlay	0	0	0	0	—
<b>County General Fund Expenditures</b>	<b>69,976,089</b>	<b>45,531,797</b>	<b>67,736,469</b>	<b>46,099,835</b>	<b>1.2%</b>
<b>PERSONNEL</b>					
Full-Time	443	449	449	453	0.9%
Part-Time	8	8	8	8	—
FTEs	242.06	243.98	243.98	247.98	1.6%
<b>REVENUES</b>					
Federal Grants	1,181,750	0	0	0	—
Miscellaneous Revenues	27,622	10,000	5,000	5,000	-50.0%
Motor Pool Charges/Fees	8,808	0	0	0	—
Other Charges/Fees	384,773	440,000	440,000	440,000	—
Parking Fees	330,583	248,000	317,000	317,000	27.8%
Parking Fines	1,142,831	0	0	0	—
Residential Parking Permits	236,700	200,000	200,000	200,000	—
Self Insurance Employee Health Income	112,000	0	0	0	—
State Aid: Highway User	3,339,194	3,587,736	3,527,416	4,125,000	15.0%
State Grants	1,008,000	0	0	0	—
Street Tree Planting	0	0	0	75,000	—
Subdivision Plan Review	80,129	200,000	200,000	200,000	—
Traffic Signals Maintenance	0	994,000	994,000	994,000	—
Other Fines/Forfeitures	8,902	0	0	0	—
<b>County General Fund Revenues</b>	<b>7,861,292</b>	<b>5,679,736</b>	<b>5,683,416</b>	<b>6,356,000</b>	<b>11.9%</b>
<b>GRANT FUND MCG</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	0	11,087	11,087	10,917	-1.5%
Employee Benefits	0	3,897	3,897	4,067	4.4%
<b>Grant Fund MCG Personnel Costs</b>	<b>0</b>	<b>14,984</b>	<b>14,984</b>	<b>14,984</b>	<b>—</b>
Operating Expenses	19,699	0	0	0	—
Capital Outlay	0	0	0	0	—
<b>Grant Fund MCG Expenditures</b>	<b>19,699</b>	<b>14,984</b>	<b>14,984</b>	<b>14,984</b>	<b>—</b>
<b>PERSONNEL</b>					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.25	0.19	0.19	0.19	—
<b>REVENUES</b>					
Miscellaneous Revenues	19,699	0	0	0	—
State Grants	0	14,984	14,984	14,984	—
<b>Grant Fund MCG Revenues</b>	<b>19,699</b>	<b>14,984</b>	<b>14,984</b>	<b>14,984</b>	<b>—</b>
<b>VACUUM LEAF COLLECTION</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	1,930,469	2,242,070	1,873,450	2,332,201	4.0%
Employee Benefits	650,651	740,203	568,498	761,183	2.8%
<b>Vacuum Leaf Collection Personnel Costs</b>	<b>2,581,120</b>	<b>2,982,273</b>	<b>2,441,948</b>	<b>3,093,384</b>	<b>3.7%</b>
Operating Expenses	2,866,127	2,242,370	2,782,695	2,324,211	3.6%
Capital Outlay	0	0	0	0	—
<b>Vacuum Leaf Collection Expenditures</b>	<b>5,447,247</b>	<b>5,224,643</b>	<b>5,224,643</b>	<b>5,417,595</b>	<b>3.7%</b>
<b>PERSONNEL</b>					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	30.83	30.83	30.83	30.83	—
<b>REVENUES</b>					
Investment Income	1,230	2,150	2,260	8,790	308.8%
Leaf Vacuum Collection Fees	6,531,673	6,526,335	6,528,485	6,835,000	4.7%
Systems Benefit Charge	-11	0	0	0	—
Other Charges/Fees	12,558	0	0	0	—
<b>Vacuum Leaf Collection Revenues</b>	<b>6,545,450</b>	<b>6,528,485</b>	<b>6,530,745</b>	<b>6,843,790</b>	<b>4.8%</b>

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>DEPARTMENT TOTALS</b>					
Total Expenditures	75,443,035	50,771,424	72,976,096	51,532,414	1.5%
Total Full-Time Positions	443	449	449	453	0.9%
Total Part-Time Positions	8	8	8	8	—
Total FTEs	273.14	275.00	275.00	279.00	1.5%
Total Revenues	14,426,441	12,223,205	12,229,145	13,214,774	8.1%

## FY16 APPROVED CHANGES

	Expenditures	FTEs
<b>COUNTY GENERAL FUND</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>45,531,797</b>	<b>243.98</b>
<b><u>Changes (with service impacts)</u></b>		
Add: Sidewalk Inventory and digital map related to Council Bill 21-14 [Roadway and Related Maintenance]	350,000	0.00
Enhance: Bicycles, site preparation, and operating expenses associated with new bikeshare stations installed with State funding [BikeShare]	166,024	0.00
Enhance: Pedestrian and bicycle safety awareness programs at high schools [Traffic and Pedestrian Safety]	100,000	0.00
Enhance: Street tree planting [Tree Maintenance]	75,000	0.00
Add: Rustic Road Signs [Traffic Sign & Marking]	25,000	0.00
Reduce: Traffic Materials (Signs, Markings, Signals, ATMS) [Traffic Sign & Marking]	-144,000	0.00
<b><u>Other Adjustments (with no service impacts)</u></b>		
Increase Cost: FY16 Compensation Adjustment	797,031	0.00
Increase Cost: Retirement Adjustment	245,219	0.00
Increase Cost: Maintenance of newly accepted subdivision roads and recently completed road projects [Roadway and Related Maintenance]	95,229	0.00
Increase Cost: Group Insurance Adjustment	77,035	0.00
Increase Cost: Streetlight relamping and maintenance contract [Streetlighting]	32,300	0.00
Increase Cost: Uninterrupted Power Supply (UPS) unit maintenance [Transportation Management and Operations]	3,200	0.00
Decrease Cost: Printing and Mail	-44,561	0.00
Decrease Cost: Ticket collection fees due to lower number of tickets issued [Parking Outside the Parking Districts]	-64,232	0.00
Decrease Cost: Asphalt purchase costs due to reduced petroleum costs [Resurfacing]	-75,000	0.00
Decrease Cost: Motor Pool Rate Adjustment	-151,540	0.00
Decrease Cost: Annualization of FY15 Personnel Costs [Administration]	-157,067	0.00
Decrease Cost: Add Four County Employee Arborists to Replace Consultants [Tree Maintenance]	-281,600	4.00
Decrease Cost: Elimination of One-Time Items Approved in FY15 [Transportation Management and Operations]	-480,000	0.00
<b>FY16 APPROVED:</b>	<b>46,099,835</b>	<b>247.98</b>
<b>GRANT FUND MCG</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>14,984</b>	<b>0.19</b>
<b>FY16 APPROVED:</b>	<b>14,984</b>	<b>0.19</b>
<b>VACUUM LEAF COLLECTION</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>5,224,643</b>	<b>30.83</b>
<b><u>Other Adjustments (with no service impacts)</u></b>		
Increase Cost: FY16 Compensation Adjustment [Vacuum Leaf Collection]	82,390	0.00
Increase Cost: Motor Pool Rate Adjustment [Vacuum Leaf Collection]	81,841	0.00
Increase Cost: Retirement Adjustment [Vacuum Leaf Collection]	19,816	0.00
Increase Cost: Group Insurance Adjustment [Vacuum Leaf Collection]	8,905	0.00
<b>FY16 APPROVED:</b>	<b>5,417,595</b>	<b>30.83</b>

## PROGRAM SUMMARY

Program Name	FY15 Approved		FY16 Approved	
	Expenditures	FTEs	Expenditures	FTEs
Automation	466,689	2.90	463,098	2.90
BikeShare	1,423,090	1.00	1,596,680	1.00
Bridge Maintenance	179,128	1.10	182,139	1.10
Transportation Engineering and Management Services	468,140	3.00	468,140	3.00
Parking Outside the Parking Districts	1,126,456	1.60	1,072,795	1.60
Resurfacing	2,189,410	0.00	2,114,410	0.00
Roadway and Related Maintenance	16,442,821	122.10	17,251,435	122.10
Snow Removal/Wind/Rain Storms	3,281,713	24.70	3,338,755	24.70
Streetlighting	546,257	0.50	579,361	0.50
Traffic Planning	404,576	4.10	414,907	4.10
Traffic and Pedestrian Safety	2,001,971	11.47	2,123,033	11.66
Traffic Sign & Marking	2,379,252	11.80	2,267,442	11.80
Traffic Signals & Advanced Transportation Mgmt. Syst.	2,347,634	6.90	2,429,166	6.92
Transportation Community Outreach	224,678	1.00	220,354	1.00
Property Acquisition	101,757	0.60	99,665	0.60
Transportation Planning and Design	457,838	1.70	486,955	1.70
Transportation Construction	271,714	0.90	284,811	0.90
Transportation Management and Operations	2,224,857	7.50	1,761,129	7.50
Transportation Policy	446,878	3.00	482,210	3.00
Tree Maintenance	4,965,677	14.60	4,840,819	18.60
Vacuum Leaf Collection	5,224,643	30.83	5,417,595	30.83
Administration	3,596,245	23.70	3,637,515	23.49
<b>Total</b>	<b>50,771,424</b>	<b>275.00</b>	<b>51,532,414</b>	<b>279.00</b>

## FUTURE FISCAL IMPACTS

Title	APPR.			(\$000's)		
	FY16	FY17	FY18	FY19	FY20	FY21
This table is intended to present significant future fiscal impacts of the department's programs.						
<b>COUNTY GENERAL FUND</b>						
<b>Expenditures</b>						
<b>FY16 Approved</b>	<b>46,100</b>	<b>46,100</b>	<b>46,100</b>	<b>46,100</b>	<b>46,100</b>	<b>46,100</b>
No inflation or compensation change is included in outyear projections.						
<b>Elimination of One-Time Items Approved in FY16</b>	<b>0</b>	<b>-392</b>	<b>-387</b>	<b>-383</b>	<b>-378</b>	<b>-378</b>
Items approved for one-time funding in FY16, including costs associated with installing new stations, pads, signage and bicycles and inventory and digital map of sidewalks, will be eliminated from the base in the outyears.						
<b>Labor Contracts</b>	<b>0</b>	<b>137</b>	<b>137</b>	<b>137</b>	<b>137</b>	<b>137</b>
These figures represent the estimated annualized cost of general wage adjustments, service increments, and associated benefits.						
<b>Operating Budget Impacts for Selected Transportation Projects</b>	<b>0</b>	<b>145</b>	<b>402</b>	<b>409</b>	<b>563</b>	<b>563</b>
These figures represent the impacts on the Operating Budget of projects included in the FY16-20 Amended Capital Improvements Program						
<b>Subtotal Expenditures</b>	<b>46,100</b>	<b>45,990</b>	<b>46,251</b>	<b>46,263</b>	<b>46,422</b>	<b>46,422</b>
<b>VACUUM LEAF COLLECTION</b>						
<b>Expenditures</b>						
<b>FY16 Approved</b>	<b>5,418</b>	<b>5,418</b>	<b>5,418</b>	<b>5,418</b>	<b>5,418</b>	<b>5,418</b>
No inflation or compensation change is included in outyear projections.						
<b>Labor Contracts</b>	<b>0</b>	<b>18</b>	<b>18</b>	<b>18</b>	<b>18</b>	<b>18</b>
These figures represent the estimated annualized cost of general wage adjustments, service increments, and associated benefits.						
<b>Subtotal Expenditures</b>	<b>5,418</b>	<b>5,435</b>	<b>5,435</b>	<b>5,435</b>	<b>5,435</b>	<b>5,435</b>

# Parking District Services

## MISSION STATEMENT

The mission of Parking District Services is to:

- Support the role of public parking in commercial areas throughout the County. Parking management is an important tool for achieving public objectives of economic development and transportation management;
- Support the comprehensive development of the Silver Spring, Bethesda, Wheaton, and Montgomery Hills central business districts and promote their economic growth and stability by supplying a sufficient number of parking spaces to accommodate that segment of the public demand which is neither provided for by developers nor served by alternative travel modes;
- Promote and complement a total transportation system through the careful balance of rates and parking supply to encourage the use of the most efficient and economical transportation modes available; and
- Develop and implement parking management strategies designed to maximize the usage of the available parking supply in order to enhance the economic development of specific central business districts.

## BUDGET OVERVIEW

The total approved FY16 Operating Budget for the Parking Lot Districts Funds is \$28,025,977, a decrease of \$501,515 or 1.8 percent from the FY15 Approved Budget of \$28,527,492. Personnel Costs comprise 18.2 percent of the budget for 52 full-time positions and a total of 49.33 FTEs. Total FTEs may include seasonal or temporary positions and may reflect workforce charged to or from other departments or funds. Operating Expenses and Debt Service account for the remaining 81.8 percent of the FY16 budget.

The FY16 Approved Budget and projections for FY17 and beyond reflect a funding structure change for the Parking Lot Districts. This change better aligns funding sources with intended purpose and more clearly delineates funding requirements and sources. This change eliminates future transfers from the Parking Lot Districts to the Mass Transit Fund to maintain Ride On operations or Transportation Management District activities. In all four Parking Lot Districts, the parking tax rate is set to zero and the taxing capacity is transferred to the Mass Transit Fund and the General Fund. In addition, the transfers to the Bethesda and Silver Spring Urban Districts have been reduced and will be offset by the General Fund Baseline transfer to those Urban Districts. These actions better align the taxing authority with the services provided and put the Parking Lot District funds on a more sustainable fiscal path in the future.

In addition, this department's Capital Improvements Program (CIP) requires Current Revenue funding.

## DEPARTMENT PERFORMANCE MEASURES

This table presents the department's headline performance measures, as well as submeasures that relate to multiple programs. The FY15 estimates reflect funding based on the FY15 approved budget. The FY16 and FY17 figures are performance targets based on the FY16 approved budget and funding for comparable service levels in FY17.

Measure	Actual FY13	Actual FY14	Estimated FY15	Target FY16	Target FY17
<b>Headline Measures</b>					
Parking Customer Service Survey Ranking	3.28	3.28	NA	TBD	NA
Parking Management Cost Efficiency (ratio of expenses to revenues) <sup>1</sup>	\$0.61	\$0.57	\$0.64	\$0.79	\$0.79
Parking Management Revenue Generated (\$ millions)	42.1	41.2	44.4	35.5	35.5

<sup>1</sup> Zeroed tax revenue for FY16, and reduced transfers to Mass Transit Fund (never reflected in revenue totals).

## PROGRAM CONTACTS

Contact Xavius DaSilva-Thompson of the Parking Districts Funds at 240.777.8711 or Brady Goldsmith of the Office of Management and Budget at 240.777.2793 for more information regarding this department's operating budget.

## BUDGET SUMMARY

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>BETHESDA PARKING DISTRICT</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	1,479,017	1,567,412	1,570,209	1,610,885	2.8%
Employee Benefits	535,715	569,313	570,012	610,367	7.2%
<b>Bethesda Parking District Personnel Costs</b>	<b>2,014,732</b>	<b>2,136,725</b>	<b>2,140,221</b>	<b>2,221,252</b>	<b>4.0%</b>
Operating Expenses	10,127,618	7,915,640	7,915,640	7,964,429	0.6%
Debt Service Other	0	4,959,789	4,959,789	4,960,917	0.0%
Capital Outlay	0	0	0	0	—
<b>Bethesda Parking District Expenditures</b>	<b>12,142,350</b>	<b>15,012,154</b>	<b>15,015,650</b>	<b>15,146,598</b>	<b>0.9%</b>
<b>PERSONNEL</b>					
Full-Time	29	29	29	29	—
Part-Time	0	0	0	0	—
FTEs	20.40	21.12	21.12	20.84	-1.3%
<b>REVENUES</b>					
Investment Income	9,227	22,720	71,780	107,190	371.8%
Miscellaneous Revenues	33,344,367	284,120	-373,326	284,120	—
Parking Fees	12,448,063	13,673,730	13,715,000	14,383,000	5.2%
Parking Fines	4,663,877	4,829,000	4,600,000	4,600,000	-4.7%
Property Rentals	54,547	40,000	40,000	40,000	—
Property Tax	2,553,832	2,629,783	2,695,606	0	—
Residential Parking Permits	-19	0	0	0	—
Smart Meters	0	316,000	316,000	316,000	—
<b>Bethesda Parking District Revenues</b>	<b>53,073,894</b>	<b>21,795,353</b>	<b>21,065,060</b>	<b>19,730,310</b>	<b>-9.5%</b>
<b>MONTGOMERY HILLS PARKING DISTRICT</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	35,365	35,602	36,627	36,875	3.6%
Employee Benefits	10,479	12,431	10,558	12,957	4.2%
<b>Montgomery Hills Parking District Personnel Costs</b>	<b>45,844</b>	<b>48,033</b>	<b>47,185</b>	<b>49,832</b>	<b>3.7%</b>
Operating Expenses	68,559	92,339	92,340	34,399	-62.7%
Capital Outlay	0	0	0	0	—
<b>Montgomery Hills Parking District Expenditures</b>	<b>114,403</b>	<b>140,372</b>	<b>139,525</b>	<b>84,231</b>	<b>-40.0%</b>
<b>PERSONNEL</b>					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.47	0.47	0.47	0.47	—
<b>REVENUES</b>					
Investment Income	1,835	0	3,370	13,100	—
Miscellaneous Revenues	-4,265	0	0	0	—
Parking Fees	34,002	52,000	45,000	45,000	-13.5%
Parking Fines	28,081	25,000	25,000	28,000	12.0%
Property Tax	87,356	82,762	87,643	0	—
<b>Montgomery Hills Parking District Revenues</b>	<b>147,009</b>	<b>159,762</b>	<b>161,013</b>	<b>86,100</b>	<b>-46.1%</b>
<b>SILVER SPRING PARKING DISTRICT</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	1,518,334	1,675,668	1,680,093	1,764,616	5.3%
Employee Benefits	549,791	617,237	615,174	676,881	9.7%
<b>Silver Spring Parking District Personnel Costs</b>	<b>2,068,125</b>	<b>2,292,905</b>	<b>2,295,267</b>	<b>2,441,497</b>	<b>6.5%</b>
Operating Expenses	7,009,564	9,733,435	9,733,435	9,008,472	-7.4%
Capital Outlay	0	0	0	0	—
<b>Silver Spring Parking District Expenditures</b>	<b>9,077,689</b>	<b>12,026,340</b>	<b>12,028,702</b>	<b>11,449,969</b>	<b>-4.8%</b>
<b>PERSONNEL</b>					
Full-Time	20	20	20	20	—
Part-Time	0	0	0	0	—
FTEs	24.23	24.78	24.78	24.58	-0.8%
<b>REVENUES</b>					
Investment Income	8,884	13,540	16,340	63,540	369.3%
Miscellaneous Revenues	-434,986	0	-1,952,099	6,825,000	—
Parking Fees	10,480,369	10,550,000	10,706,250	11,805,800	11.9%
Parking Fines	2,931,302	2,256,250	2,256,250	2,256,250	—
Property Tax	7,155,730	7,808,396	8,262,275	0	—
<b>Silver Spring Parking District Revenues</b>	<b>20,141,299</b>	<b>20,628,186</b>	<b>19,289,016</b>	<b>20,950,590</b>	<b>1.6%</b>



	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>WHEATON PARKING DISTRICT</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	250,477	261,559	259,404	268,160	2.5%
Employee Benefits	94,534	99,708	100,102	106,730	7.0%
<b>Wheaton Parking District Personnel Costs</b>	<b>345,011</b>	<b>361,267</b>	<b>359,506</b>	<b>374,890</b>	<b>3.8%</b>
Operating Expenses	752,322	987,359	987,359	970,289	-1.7%
Capital Outlay	0	0	0	0	—
<b>Wheaton Parking District Expenditures</b>	<b>1,097,333</b>	<b>1,348,626</b>	<b>1,346,865</b>	<b>1,345,179</b>	<b>-0.3%</b>
<b>PERSONNEL</b>					
Full-Time	3	3	3	3	—
Part-Time	0	0	0	0	—
FTEs	3.49	3.52	3.52	3.44	-2.3%
<b>REVENUES</b>					
Investment Income	1,107	490	2,040	7,930	1518.4%
Miscellaneous Revenues	-85,854	0	0	0	—
Parking Fees	965,432	925,200	960,000	960,000	3.8%
Parking Fines	608,920	546,000	600,000	600,000	9.9%
Property Tax	594,183	480,795	612,004	0	—
<b>Wheaton Parking District Revenues</b>	<b>2,083,788</b>	<b>1,952,485</b>	<b>2,174,044</b>	<b>1,567,930</b>	<b>-19.7%</b>
<b>DEPARTMENT TOTALS</b>					
<b>Total Expenditures</b>	<b>22,431,775</b>	<b>28,527,492</b>	<b>28,530,742</b>	<b>28,025,977</b>	<b>-1.8%</b>
<b>Total Full-Time Positions</b>	<b>52</b>	<b>52</b>	<b>52</b>	<b>52</b>	<b>—</b>
<b>Total Part-Time Positions</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
<b>Total FTEs</b>	<b>48.59</b>	<b>49.89</b>	<b>49.89</b>	<b>49.33</b>	<b>-1.1%</b>
<b>Total Revenues</b>	<b>75,445,990</b>	<b>44,535,786</b>	<b>42,689,133</b>	<b>42,334,930</b>	<b>-4.9%</b>

## FY16 APPROVED CHANGES

	Expenditures	FTEs
<b>BETHESDA PARKING DISTRICT</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>15,012,154</b>	<b>21.12</b>
<b><u>Other Adjustments (with no service impacts)</u></b>		
Increase Cost: FY16 Compensation Adjustment	70,336	0.00
Increase Cost: Bethesda Garage 31 Maintenance, Operations, and Utilities [Parking Operations]	70,000	0.00
Shift: Reallocation of Operating Expenses from Montgomery Hills to Bethesda to reflect actual expenses [Parking Operations]	32,300	0.00
Increase Cost: Retirement Adjustment	18,553	0.00
Increase Cost: Retiree Health Insurance Pre-Funding Adjustment - Bethesda [Parking Operations]	13,530	0.00
Increase Cost: Group Insurance Adjustment	5,863	0.00
Increase Cost: Solid Waste Services - Bethesda [Parking Operations]	5,420	0.00
Increase Cost: Contractual Increase for Pay-On-Foot and Pay-By-Space Maintenance - Bethesda [Parking Operations]	1,500	0.00
Increase Cost: Debt Service - Bethesda [Financial Management Program]	1,128	0.00
Decrease Cost: Risk Management Adjustment - Bethesda [Financial Management Program]	-300	0.00
Decrease Cost: Printing and Mail - Bethesda [Parking Operations]	-5,161	0.00
Decrease Cost: Annualization of FY15 Personnel Costs	-10,225	-0.28
Decrease Cost: Elimination of One-Time Items Approved in FY15 - Bethesda [Parking Operations]	-30,000	0.00
Decrease Cost: Emergency Battery Backup in Garages - Bethesda [Parking Facility Maintenance and Engineering]	-38,500	0.00
<b>FY16 APPROVED:</b>	<b>15,146,598</b>	<b>20.84</b>
<b>MONTGOMERY HILLS PARKING DISTRICT</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>140,372</b>	<b>0.47</b>
<b><u>Other Adjustments (with no service impacts)</u></b>		
Increase Cost: FY16 Compensation Adjustment	1,462	0.00
Increase Cost: Retirement Adjustment	312	0.00
Increase Cost: Group Insurance Adjustment	122	0.00
Decrease Cost: Annualization of FY15 Personnel Costs	-97	0.00
Decrease Cost: Risk Management Adjustment - Montgomery Hills [Financial Management Program]	-240	0.00
Shift: Reallocation of Operating Expenses from Montgomery Hills to reflect actual expenses [Parking Operations]	-57,700	0.00

	Expenditures	FTEs
<b>FY16 APPROVED:</b>	<b>84,231</b>	<b>0.47</b>
<b>SILVER SPRING PARKING DISTRICT</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>12,026,340</b>	<b>24.78</b>
<b><u>Changes (with service impacts)</u></b>		
Enhance: Install Pay-on-Foot Payment System in Garage 58 - Silver Spring [Parking Operations]	635,934	0.00
<b><u>Other Adjustments (with no service impacts)</u></b>		
Increase Cost: FY16 Compensation Adjustment	73,448	0.00
Shift: Reallocation of Operating Expenses from Montgomery Hills to Silver Spring to reflect actual expenses [Parking Operations]	23,100	0.00
Increase Cost: Retirement Adjustment	19,136	0.00
Increase Cost: Solid Waste Services - Silver Spring [Parking Operations]	10,240	0.00
Increase Cost: Retiree Health Insurance Pre-Funding Adjustment - Silver Spring [Parking Operations]	9,330	0.00
Increase Cost: Group Insurance Adjustment	6,120	0.00
Increase Cost: Replace Rate Plates Related to Performance Pricing - Silver Spring [Parking Operations]	4,327	0.00
Increase Cost: Contractual Increase for Pay-On-Foot and Pay-By-Space - Silver Spring [Parking Operations]	3,730	0.00
Decrease Cost: Annualization of FY15 Personnel Costs	-10,476	-0.20
Decrease Cost: Emergency Backup Batteries in Garages - Silver Spring [Parking Facility Maintenance and Engineering]	-57,200	0.00
Decrease Cost: Elimination of One-Time Items Approved in FY15 - Silver Spring [Parking Operations]	-1,294,060	0.00
<b>FY16 APPROVED:</b>	<b>11,449,969</b>	<b>24.58</b>
<b>WHEATON PARKING DISTRICT</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>1,348,626</b>	<b>3.52</b>
<b><u>Other Adjustments (with no service impacts)</u></b>		
Increase Cost: FY16 Compensation Adjustment	11,604	0.00
Increase Cost: Retirement Adjustment	3,346	0.00
Shift: Reallocation of Operating Expenses from Montgomery Hills to Wheaton to reflect actual expenses [Parking Operations]	2,300	0.00
Increase Cost: Retiree Health Insurance Pre-Funding Adjustment - Wheaton [Parking Operations]	1,400	0.00
Increase Cost: Solid Waste Services - Wheaton [Parking Operations]	1,020	0.00
Increase Cost: Group Insurance Adjustment	969	0.00
Increase Cost: Contractual Increase for Pay-On-Foot and Pay-By-Space - Wheaton [Parking Operations]	240	0.00
Decrease Cost: Risk Management Adjustment -Wheaton [Financial Management Program]	-30	0.00
Decrease Cost: Annualization of FY15 Personnel Costs	-2,296	-0.08
Decrease Cost: Emergency Backup Batteries in Garages - Wheaton [Parking Facility Maintenance and Engineering]	-22,000	0.00
<b>FY16 APPROVED:</b>	<b>1,345,179</b>	<b>3.44</b>

## PROGRAM SUMMARY

Program Name	FY15 Approved		FY16 Approved	
	Expenditures	FTEs	Expenditures	FTEs
Management Services and Property Development	2,789,471	10.60	2,871,192	11.60
Financial Management Program	8,196,946	5.21	8,144,407	4.20
Parking Facility Maintenance and Engineering	5,558,831	17.98	5,516,148	17.50
Parking Operations	11,982,244	16.10	11,494,230	16.03
<b>Total</b>	<b>28,527,492</b>	<b>49.89</b>	<b>28,025,977</b>	<b>49.33</b>

## FUTURE FISCAL IMPACTS

Title	APPR. FY16	FY17	FY18	(\$000's) FY19	FY20	FY21
This table is intended to present significant future fiscal impacts of the department's programs.						
<b>BETHESDA PARKING DISTRICT</b>						
<b>Expenditures</b>						
<b>FY16 Approved</b> No inflation or compensation change is included in outyear projections.	15,147	15,147	15,147	15,147	15,147	15,147
<b>Labor Contracts</b> These figures represent the estimated annualized cost of general wage adjustments, service increments, and associated benefits.	0	13	13	13	13	13
<b>Debt Service</b> These figures represent costs associated with debt service including new debt, pay down of existing debt, and fluctuations due to interest rate assumptions.	0	2	3	4	-2	-2
<b>Emergency Battery Backup in Garages</b> Replacement every two years.	0	39	0	39	0	39
<b>Retiree Health Insurance Pre-funding</b> These figures represent the estimated cost of pre-funding retiree health insurance costs for the County's workforce.	0	0	-5	-11	-14	-17
<b>Subtotal Expenditures</b>	15,147	15,200	15,157	15,191	15,144	15,179
<b>MONTGOMERY HILLS PARKING DISTRICT</b>						
<b>Expenditures</b>						
<b>FY16 Approved</b> No inflation or compensation change is included in outyear projections.	84	84	84	84	84	84
<b>Subtotal Expenditures</b>	84	84	84	84	84	84
<b>SILVER SPRING PARKING DISTRICT</b>						
<b>Expenditures</b>						
<b>FY16 Approved</b> No inflation or compensation change is included in outyear projections.	11,450	11,450	11,450	11,450	11,450	11,450
<b>Elimination of One-Time Items Approved in FY16</b> Items approved for one-time funding in FY16, including a Pay-On-Foot Payment System in Garage 58, will be eliminated from the base in the outyears.	0	-524	-524	-524	-524	-524
<b>Labor Contracts</b> These figures represent the estimated annualized cost of general wage adjustments, service increments, and associated benefits.	0	13	13	13	13	13
<b>Emergency Backup Batteries in Garages</b> Replacement every two years.	0	57	0	57	0	57
<b>Retiree Health Insurance Pre-funding</b> These figures represent the estimated cost of pre-funding retiree health insurance costs for the County's workforce.	0	0	-4	-8	-10	-12
<b>Silver Spring Lot 3 Parking Garage</b> These figures represent the impacts on the Operating Budget of projects included in the FY16-20 Recommended Capital Improvements Program.	0	62	62	62	62	62
<b>Subtotal Expenditures</b>	11,450	11,058	10,998	11,051	10,991	11,046
<b>WHEATON PARKING DISTRICT</b>						
<b>Expenditures</b>						
<b>FY16 Approved</b> No inflation or compensation change is included in outyear projections.	1,345	1,345	1,345	1,345	1,345	1,345
<b>Labor Contracts</b> These figures represent the estimated annualized cost of general wage adjustments, service increments, and associated benefits.	0	2	2	2	2	2
<b>Emergency Backup Batteries in Garages</b> Replacement every two years.	0	22	0	22	0	22
<b>Retiree Health Insurance Pre-funding</b> These figures represent the estimated cost of pre-funding retiree health insurance costs for the County's workforce.	0	0	-1	-1	-1	-2
<b>Subtotal Expenditures</b>	1,345	1,369	1,347	1,368	1,346	1,367



# Transit Services

## MISSION STATEMENT

The mission of the Division of Transit Services is to provide an effective mix of public transportation services in Montgomery County.

## BUDGET OVERVIEW

The total approved FY16 Operating Budget for the Division of Transit Services is \$126,189,452, an increase of \$319,697 or 0.3 percent from the FY15 Approved Budget of \$125,869,755. Personnel Costs comprise 56.5 percent of the budget for 825 full-time positions, and a total of 836.19 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 43.5 percent of the FY16 budget.

The general obligation bond Debt Service for the Mass Transit Fund is appropriated in the Debt Service Fund and is not displayed in this section. To pay for the Debt Service, a transfer of funds from the Mass Transit Fund to the Debt Service Fund of \$11,046,940 is required.

In addition, this department's Capital Improvements Program (CIP) requires Current Revenue funding.

## DEPARTMENT PERFORMANCE MEASURES

This table presents the department's headline performance measures, as well as submeasures that relate to multiple programs. The FY15 estimates reflect funding based on the FY15 approved budget. The FY16 and FY17 figures are performance targets based on the FY16 approved budget and funding for comparable service levels in FY17.

Measure	Actual FY13	Actual FY14	Estimated FY15	Target FY16	Target FY17
<b>Headline Measures</b>					
Number of Reported Collisions Between Ride On Buses and a Person or Object, per 100,000 miles driven	4.0	4.0	3.8	3.8	3.8
On time performance for Ride On buses		87.5%	87.6%	87.6%	87.6%
Passengers Transported Per Capita (Ratio of the Number of Passengers Boarding a Ride On bus Within the Fiscal Year and the County Population)	27.1	26.7	26.4	26.5	26.7
Reported Ride On Complaints Per 100,000 Bus Riders	27.0	24.3	24.0	23.5	23.0

## PROGRAM CONTACTS

Contact Darlene Flynn of the Division of Transit Services at 240.777.5807 or Brady Goldsmith of the Office of Management and Budget at 240.777.2793 for more information regarding this department's operating budget.

## BUDGET SUMMARY

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>MASS TRANSIT</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	46,606,626	49,167,284	49,568,983	51,022,629	3.8%
Employee Benefits	16,213,495	17,783,009	17,158,196	18,552,688	4.3%
<b>Mass Transit Personnel Costs</b>	<b>62,820,121</b>	<b>66,950,293</b>	<b>66,727,179</b>	<b>69,575,317</b>	<b>3.9%</b>
Operating Expenses	53,867,156	54,221,900	54,453,848	51,916,573	-4.3%
Capital Outlay	0	0	0	0	—
<b>Mass Transit Expenditures</b>	<b>116,687,277</b>	<b>121,172,193</b>	<b>121,181,027</b>	<b>121,491,890</b>	<b>0.3%</b>
<b>PERSONNEL</b>					
Full-Time	791	810	810	810	—
Part-Time	0	0	0	0	—
FTEs	800.95	820.69	820.69	821.40	0.1%
<b>REVENUES</b>					
Bus Advertising	610,922	520,000	520,000	545,000	4.8%
Investment Income	4,191	1,790	7,710	7,710	330.7%
Miscellaneous Revenues	162,579	0	0	0	—
Motor Pool Charges/Fees	481,696	0	0	0	—
Parking Fees	796,505	661,385	661,385	661,385	—
Parking Fines	546,627	405,000	405,000	405,000	—
Property Tax	70,991,730	68,920,536	68,735,499	107,000,412	55.3%
Ride On Fare Revenue	21,655,986	23,638,593	23,638,593	23,550,593	-0.4%
State Aid: Call N' Ride	318,256	379,110	379,110	379,110	—
State Aid: Damascus Fixed Route	214,021	309,950	309,950	309,950	—
State Aid: Ride On	33,184,941	38,674,612	38,674,612	39,089,040	1.1%
Taxi Licensing Fees	545,877	531,000	531,000	531,000	—
Other Charges/Fees	1,465,723	878,194	878,194	837,000	-4.7%
Other Fines/Forfeitures	12,905	0	0	0	—
<b>Mass Transit Revenues</b>	<b>130,991,959</b>	<b>134,920,170</b>	<b>134,741,053</b>	<b>173,316,200</b>	<b>28.5%</b>
<b>GRANT FUND MCG</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	1,079,882	1,367,200	1,367,200	1,373,507	0.5%
Employee Benefits	392,184	381,597	381,597	375,290	-1.7%
<b>Grant Fund MCG Personnel Costs</b>	<b>1,472,066</b>	<b>1,748,797</b>	<b>1,748,797</b>	<b>1,748,797</b>	<b>—</b>
Operating Expenses	4,013,549	2,948,765	2,948,765	2,948,765	—
Capital Outlay	0	0	0	0	—
<b>Grant Fund MCG Expenditures</b>	<b>5,485,615</b>	<b>4,697,562</b>	<b>4,697,562</b>	<b>4,697,562</b>	<b>—</b>
<b>PERSONNEL</b>					
Full-Time	15	15	15	15	—
Part-Time	0	0	0	0	—
FTEs	15.11	14.93	14.93	14.79	-0.9%
<b>REVENUES</b>					
Federal Grants	2,896,003	1,763,357	1,763,357	1,763,357	—
Miscellaneous Revenues	111,611	0	0	0	—
Other Charges/Fees	73,320	0	0	0	—
State Grants	1,522,662	2,934,205	2,934,205	2,934,205	—
Other Intergovernmental	100,000	0	0	0	—
<b>Grant Fund MCG Revenues</b>	<b>4,703,596</b>	<b>4,697,562</b>	<b>4,697,562</b>	<b>4,697,562</b>	<b>—</b>
<b>DEPARTMENT TOTALS</b>					
<b>Total Expenditures</b>	<b>122,172,892</b>	<b>125,869,755</b>	<b>125,878,589</b>	<b>126,189,452</b>	<b>0.3%</b>
<b>Total Full-Time Positions</b>	<b>806</b>	<b>825</b>	<b>825</b>	<b>825</b>	<b>—</b>
<b>Total Part-Time Positions</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
<b>Total FTEs</b>	<b>816.06</b>	<b>835.62</b>	<b>835.62</b>	<b>836.19</b>	<b>0.1%</b>
<b>Total Revenues</b>	<b>135,695,555</b>	<b>139,617,732</b>	<b>139,438,615</b>	<b>178,013,762</b>	<b>27.5%</b>

## FY16 APPROVED CHANGES

	Expenditures	FTEs
<b>MASS TRANSIT</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>121,172,193</b>	<b>820.69</b>
<b><u>Changes (with service impacts)</u></b>		
Add: Annualization of Operating expenses for FY15 Ride On increased service and VanGo expansion [Ride On]	321,229	0.00
Add: Tobystown Service Pilot Program (ridership will be monitored) [Transit Operations Planning]	220,000	0.00
Enhance: Bethesda Circulator - third bus and expanded route starting January 2016 [Transit Operations Planning]	160,000	0.00
Add: Non-Public School Traffic Mitigation Program Consultant [Transit Operations Planning]	159,240	0.00
<b><u>Other Adjustments (with no service impacts)</u></b>		
Increase Cost: FY16 Compensation Adjustment	2,286,575	0.00
Shift: Funding of Bethesda Circulator from Bethesda Urban District to Mass Transit Fund [Transit Operations Planning]	728,551	0.00
Increase Cost: Retirement Adjustment [Ride-On]	378,871	0.00
Increase Cost: Annualization of FY15 Lapsed Positions [Ride On]	261,010	0.00
Increase Cost: Group Insurance Adjustment [Ride On]	237,945	0.00
Increase Cost: Based on actual utilities costs for transit depots [Fixed Costs]	200,000	0.00
Increase Cost: Maintenance for transit centers, park and ride lots, and bus stops [Passenger Facilities]	45,255	0.00
Decrease Cost: Printing and Mail	-80,389	0.00
Decrease Cost: Risk Management Adjustment [Fixed Costs]	-293,318	0.00
Decrease Cost: Annualization of FY15 Personnel Costs [Ride On]	-545,262	0.71
Decrease Cost: Efficiency cost savings in the Call-n-Ride Program [Medicaid and Senior Programs]	-869,061	0.00
Decrease Cost: Motor Pool Rate Adjustment	-2,890,949	0.00
<b>FY16 APPROVED:</b>	<b>121,491,890</b>	<b>821.40</b>
<b>GRANT FUND MCG</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>4,697,562</b>	<b>14.93</b>
<b><u>Other Adjustments (with no service impacts)</u></b>		
Technical Adj: Staff allocation to Commuter Services and Medicaid Grants	0	-0.14
<b>FY16 APPROVED:</b>	<b>4,697,562</b>	<b>14.79</b>

## PROGRAM SUMMARY

Program Name	FY15 Approved		FY16 Approved	
	Expenditures	FTEs	Expenditures	FTEs
Medicaid and Senior Programs	8,259,880	10.85	7,403,175	10.85
Ride On	102,458,978	762.91	102,188,606	765.60
Commuter Services	3,340,204	17.80	3,466,035	18.19
Taxi Regulation	811,786	7.00	858,951	7.00
Customer Service	1,626,034	6.13	1,630,390	6.13
Transit Parking Facility Maintenance	301,344	1.11	318,766	1.28
Transit Operations Planning	2,439,028	18.70	3,746,073	17.70
Passenger Facilities	1,017,960	4.00	1,081,305	4.00
Fixed Costs	3,101,271	0.67	3,007,953	0.00
Administration	2,513,270	6.45	2,488,198	5.44
<b>Total</b>	<b>125,869,755</b>	<b>835.62</b>	<b>126,189,452</b>	<b>836.19</b>

## FUTURE FISCAL IMPACTS

Title	APPR. FY16	FY17	FY18	(S000's) FY19	FY20	FY21
This table is intended to present significant future fiscal impacts of the department's programs.						
<b>MASS TRANSIT</b>						
<b>Expenditures</b>						
<b>FY16 Approved</b>	121,492	121,492	121,492	121,492	121,492	121,492
No inflation or compensation change is included in outyear projections.						
<b>Labor Contracts</b>	0	511	511	511	511	511
These figures represent the estimated annualized cost of general wage adjustments, service increments, and associated benefits.						
<b>Subtotal Expenditures</b>	<b>121,492</b>	<b>122,003</b>	<b>122,003</b>	<b>122,003</b>	<b>122,003</b>	<b>122,003</b>



# Health and Human Services

## MISSION STATEMENT

The Department of Health and Human Services (HHS) assures delivery of a full array of services to address the somatic and behavioral health, economic and housing security, and other emergent needs of Montgomery County residents. To achieve this, the Department (directly and/or via a network of community partners) develops and implements policies, procedures, programs, and services that: 1) offer customer-focused direct care and supports; 2) maximize financial and staffing resources to deliver services through effective management, coordination and pursuit of strategic funding opportunities; 3) pilot and evaluate innovative approaches to service delivery and systems integration; and 4) develop, enhance, and maintain a broad network of community-based organizations, public, and private agencies to promote and sustain partnerships, which increase the availability of needed services.

## BUDGET OVERVIEW

The total approved FY16 Operating Budget for the Department of Health and Human Services is \$288,993,599, an increase of \$4,432,286 or 1.6 percent from the FY15 Approved Budget of \$284,561,313. Personnel Costs comprise 55.8 percent of the budget for 1359 full-time positions and 327 part-time positions, and a total of 1593.66 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 44.2 percent of the FY16 budget.

In addition, this department's Capital Improvements Program (CIP) requires Current Revenue funding.

## DEPARTMENT PERFORMANCE MEASURES

This table presents the department's headline performance measures, as well as submeasures that relate to multiple programs. The FY15 estimates reflect funding based on the FY15 approved budget. The FY16 and FY17 figures are performance targets based on the FY16 approved budget and funding for comparable service levels in FY17.

Measure	Actual FY13	Actual FY14	Estimated FY15	Target FY16	Target FY17
<b>Headline Measures</b>					
Percent of adults served by the continuum of behavioral health services that demonstrate higher degree of social connectedness and emotional wellness as demonstrated by positive outcomes in housing, quality of life, legal encounter, and employment/education	76.0	77.4	77.0	77.0	77.0
Percent of children served by the continuum of behavioral health services that demonstrate higher degree of social connectedness and emotional wellness as demonstrated by positive outcomes in housing, quality of life, legal encounter, and employment/education	96.0	95.8	96.0	96.0	96.0
Percent of students who return to class and are ready to learn after a health room visit	87	88	87	87	87
Percent of vulnerable populations that have a primary care or prenatal care visit - Adults <sup>1</sup>	28.2	28.2	TBD	TBD	TBD
Percent of vulnerable populations that have a primary care or prenatal care visit - Children <sup>2</sup>	25.7	30.5	TBD	TBD	TBD
Percentage of client cases needing assistance with multiple services for which effective team formation is documented (Quality Service Review) <sup>3</sup>	67	86	71	71	75
Percentage of client cases needing assistance with multiple services for which effective team formation is documented (Service Integration Cases)	92	88	93	93	93
Percentage of client cases needing assistance with multiple services for which effective team functioning is documented (Quality Service Review) <sup>4</sup>	50	77	67	67	70
Percentage of client cases needing assistance with multiple services for which effective team functioning is documented (Service Integration Cases)	60	79	70	70	70
Percentage of clients with active infectious tuberculosis who receive and are scheduled to complete Directly Observed Therapy and successfully complete the treatment regimen	95	93	95	95	95
Percentage of Head Start, licensed child care centers, and family based child care students who demonstrate "full readiness" upon entering kindergarten (scores are not comparable to pre-FY13 numbers due to inclusion of non-public nurseries; 1-year lag for FY13) <sup>5</sup>	82	N/A	N/A	N/A	N/A
Percentage of households remaining housed at least 12 months after placement in permanent supportive housing	97	97	95	95	95

	Actual FY13	Actual FY14	Estimated FY15	Target FY16	Target FY17
Percentage of Medical Assistance applications approved for enrollment <sup>6</sup>	72	77	N/A	N/A	N/A
Percentage of offenders under age 18 who are diverted to substance abuse education or mental health treatment programs who do not re-enter the correction system within 12 months of being assessed compliant with requirements	88	92	88	88	88
Percentage of reviewed HHS client cases that demonstrate beneficial impact from received services	92	95	92	92	92
Percentage of seniors and adults with disabilities who avoid institutional placement while receiving case management services	94.7	96.0	95.0	95.0	95.0
Twelve month work participation rate for work-eligible TCA recipients in federally defined work activities (*This is a new measure under construction for FY13 and beyond per Federal/State reporting requirements; results will not be comparable to previous fiscal years)	58	56	55	55	55
Weighted composite of HHS client cases that demonstrate beneficial impact from received services: Improved health and wellness (1-100 scale)	55.2	56.9	55.0	55.0	55.0
Weighted composite score of HHS client cases that demonstrate beneficial impact from received services: Greater independence (1-100 scale)	87.7	85.8	86.0	86.0	86.0
Weighted composite score of HHS client cases that demonstrate beneficial impact from received services: Risk mitigation (1-100 scale)	84.7	84.2	84.0	84.0	84.0
Weighted percentage of DHHS customers satisfied with the services they received from DHHS staff	96.2	97.6	95.0	95.0	95.0

<sup>1</sup> Changes in the number of people accessing health care are unpredictable due to the unknown impact of implementation of the Affordable Care Act with enrollment in expanded Medicaid and Qualified Health Plans

<sup>2</sup> Changes in the number of people accessing health care are unpredictable due to the unknown impact of implementation of the Affordable Care Act with enrollment in expanded Medicaid and Qualified Health Plans

<sup>3</sup> Performance improvement for Quality Service Review measures is attributed to implementation of an integrated case practice model for selected intensive-needs clients throughout the department.

<sup>4</sup> Performance decline in this measure is attributed to larger caseloads matched with more complex client needs, resulting in less time to integrate others into decision-making and coordination.

<sup>5</sup> The Maryland State Department of Education plans to implement a new school readiness assessment tool in school year 2014-15, which will measure the investment of resources in FY14. The new tool will produce a new baseline for assessment. HHS is unable to make projections for FY15-17 due to the unknown impact of the new assessment tool.

<sup>6</sup> HHS is not projecting results for FY15-17 at this time due to multiple variables related to the Affordable Care Act (ACA) implementation and their resulting impact.

## PROGRAM CONTACTS

Contact Stuart Venzke of the Department of Health and Human Services at 240.777.1211 or Pofen Salem of the Office of Management and Budget at 240.777.2773 for more information regarding this department's operating budget.

## BUDGET SUMMARY

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>COUNTY GENERAL FUND</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	75,805,736	82,726,073	80,323,361	84,217,120	1.8%
Employee Benefits	28,569,994	30,669,976	30,098,429	31,841,296	3.8%
<b>County General Fund Personnel Costs</b>	<b>104,375,730</b>	<b>113,396,049</b>	<b>110,421,790</b>	<b>116,058,416</b>	<b>2.3%</b>
Operating Expenses	89,264,942	94,801,911	94,201,682	93,195,484	-1.7%
Capital Outlay	0	0	0	0	—
<b>County General Fund Expenditures</b>	<b>193,640,672</b>	<b>208,197,960</b>	<b>204,623,472</b>	<b>209,253,900</b>	<b>0.5%</b>
<b>PERSONNEL</b>					
Full-Time	792	808	808	815	0.9%
Part-Time	288	289	289	292	1.0%
FTEs	1,150.14	1,161.66	1,161.66	1,168.70	0.6%
<b>REVENUES</b>					
Core Health Services Funding	3,975,153	4,411,426	4,411,430	3,975,150	-9.9%
Federal Financial Participation Reimbursements	13,929,286	11,660,530	13,910,420	14,083,420	20.8%
Health and Human Services Fees	1,379,170	1,426,320	1,424,210	1,332,800	-6.6%
Health Inspection: Restaurants	1,805,645	1,808,680	1,737,820	1,737,820	-3.9%
Health Inspections: Living Facilities	272,848	240,730	240,730	240,730	—
Health Inspections: Swimming Pools	544,905	501,220	526,390	526,330	5.0%
Indirect Costs: Grants	-198	0	0	0	—
Investment Income	81	0	0	0	—
Marriage Licenses	327,933	286,100	305,000	305,000	6.6%
Medicaid/Medicare Reimbursement	3,943,386	2,852,088	3,792,180	2,543,575	-10.8%
Miscellaneous Revenues	32,571	0	0	0	—
Nursing Home Reimbursement	658,315	666,850	666,850	666,850	—
Other Fines/Forfeitures	2,600	1,400	1,400	1,400	—
Other Intergovernmental	1,863,985	3,604,906	4,405,100	4,131,373	14.6%
Other Licenses/Permits	53,417	73,620	71,170	71,170	-3.3%
<b>County General Fund Revenues</b>	<b>28,789,097</b>	<b>27,533,870</b>	<b>31,492,700</b>	<b>29,615,618</b>	<b>7.6%</b>
<b>GRANT FUND MCG</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	31,625,428	31,469,476	31,469,476	33,170,688	5.4%
Employee Benefits	11,660,074	11,782,129	11,782,129	12,126,315	2.9%
<b>Grant Fund MCG Personnel Costs</b>	<b>43,285,502</b>	<b>43,251,605</b>	<b>43,251,605</b>	<b>45,297,003</b>	<b>4.7%</b>
Operating Expenses	34,734,072	33,111,748	33,111,748	34,442,696	4.0%
Capital Outlay	0	0	0	0	—
<b>Grant Fund MCG Expenditures</b>	<b>78,019,574</b>	<b>76,363,353</b>	<b>76,363,353</b>	<b>79,739,699</b>	<b>4.4%</b>
<b>PERSONNEL</b>					
Full-Time	534	544	544	544	—
Part-Time	43	40	40	35	-12.5%
FTEs	418.62	427.21	427.21	424.96	-0.5%
<b>REVENUES</b>					
Federal Grants	19,946,419	15,615,146	15,615,146	18,699,791	19.8%
HB669 Social Services State Reimbursment	35,446,217	34,356,477	34,356,477	35,909,183	4.5%
Medicaid/Medicare Reimbursement	3,066,452	0	0	0	—
Miscellaneous Revenues	1,120,534	0	0	77,967	—
State Grants	18,801,187	26,261,730	26,261,730	24,921,047	-5.1%
Other Charges/Fees	86,610	0	0	0	—
Other Intergovernmental	269,884	130,000	130,000	131,711	1.3%
<b>Grant Fund MCG Revenues</b>	<b>78,737,303</b>	<b>76,363,353</b>	<b>76,363,353</b>	<b>79,739,699</b>	<b>4.4%</b>
<b>DEPARTMENT TOTALS</b>					
<b>Total Expenditures</b>	<b>271,660,246</b>	<b>284,561,313</b>	<b>280,986,825</b>	<b>288,993,599</b>	<b>1.6%</b>
<b>Total Full-Time Positions</b>	<b>1,326</b>	<b>1,352</b>	<b>1,352</b>	<b>1,359</b>	<b>0.5%</b>
<b>Total Part-Time Positions</b>	<b>331</b>	<b>329</b>	<b>329</b>	<b>327</b>	<b>-0.6%</b>
<b>Total FTEs</b>	<b>1,568.76</b>	<b>1,588.87</b>	<b>1,588.87</b>	<b>1,593.66</b>	<b>0.3%</b>
<b>Total Revenues</b>	<b>107,526,400</b>	<b>103,897,223</b>	<b>107,856,053</b>	<b>109,355,317</b>	<b>5.3%</b>

# FY16 APPROVED CHANGES

	Expenditures	FTEs
<b>COUNTY GENERAL FUND</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>208,197,960</b>	<b>1161.66</b>
<b><u>Changes (with service impacts)</u></b>		
Enhance: Montgomery Cares to Increase Primary Care Reimbursement \$2 Per Visit, Specialty Care, Behavioral Health Specialist - Holy Cross - Aspen Hill Clinic, Muslim Community Dental Clinic, Care for Kids Enrollment Growth [Health Care for the Uninsured]	592,056	0.00
Add: Positive Youth Services at Wheaton High School Wellness Center Beginning in January 2016 [Positive Youth Development]	271,300	0.00
Add: Implementation of Bill 13-15 - The Child Care Expansion and Quality Enhancement Initiative [Office of the Director]	253,095	3.00
Add: Children's Opportunity Fund [Service Area Administration]	250,000	0.00
Enhance: County Dental Clinics to Increase Capacity [Dental Services]	100,000	0.00
Add: Reginald S. Lourie Center - Address Growing Caseload [Child Welfare Services]	49,910	0.00
Add: Planning for Anti-Poverty Pilot Program [Office of Community Affairs]	32,700	0.00
Add: Health Insurance Application Assistance for Employees of County Contractors [Office of the Director]	30,000	0.00
Add: Village Start-up Grants for Low and Moderate Income and Diverse Communities [Senior Community Services]	10,000	0.00
Eliminate: Community Educator Contract to Reflect In-House Services Provided [Child Welfare Services]	-24,000	0.00
Reduce: Business Counseling and Support Services for Child Care Institutions [Early Childhood Services]	-50,000	0.00
Eliminate: Social Work Service Contract with MCPS for Services at the Ewing Center [Child and Adolescent School and Community Based Services]	-64,000	0.00
Eliminate: Service Contracts Due to MCPS Disciplinary Policy Change and Reduced Demand [Child and Adolescent School and Community Based Services]	-82,240	0.00
Reduce: Defer Implementation of the Kennedy Cluster Early Childhood Services to Align with the Beginning of School Year [Early Childhood Services]	-104,156	0.00
Eliminate: The Maryland Energy Assistance Program [Rental & Energy Assistance Program]	-500,000	0.00
<b><u>Other Adjustments (with no service impacts)</u></b>		
Increase Cost: FY16 Compensation Adjustment	3,747,588	0.00
Increase Cost: Add Funds to Developmental Disability Supplement to Increase the Differential Between Wages Paid to Direct Service Personnel and the County Minimum Wage [Community Support Network for People with Disabilities]	969,420	0.00
Increase Cost: Retirement Adjustment	776,948	0.00
Increase Cost: 2 Percent Increase to Non-profit Contracts	683,790	0.00
Increase Cost: Child Care Subsidies for Children Ages 2-5 in the Lowest Income Brackets [Child Care Subsidies]	550,880	0.00
Increase Cost: Group Insurance Adjustment	316,300	0.00
Increase Cost: Risk Management Adjustment	209,772	0.00
Increase Cost: Annualization of FY15 Lapsed Positions	194,304	0.00
Increase Cost: Set Developmental Disability Direct Service Worker Wage at 125 Percent of Minimum Wage [Community Support Network for People with Disabilities]	146,688	0.00
Increase Cost: Annualization of South Lake Linkages to Learning Program [Linkages to Learning]	122,377	0.00
Increase Cost: Public Health Officer [Service Area Administration]	37,850	0.00
Increase Cost: 2 Percent Inflationary Adjustment for Residential Treatment Providers [Behavioral Health Planning and Management]	20,950	0.00
Decrease Cost: Victims Compensation Fund Adjustment [Trauma Services]	-370	0.00
Decrease Cost: Public Information Department (PIO) Chargeback Adjustment [Office of the Director]	-7,468	-0.20
Decrease Cost: Motor Pool Rate Adjustment	-24,054	0.00
Decrease Cost: Align Funding for Food Recovery Program to Appropriately Reflect Demand [Environmental Health Regulatory Services]	-40,000	0.00
Decrease Cost: Contracts for Billing Consultants, Marketing and Lab Services [School Health Services]	-40,000	0.00
Decrease Cost: Elimination of One-Time Items Approved in FY15	-43,800	0.00
Decrease Cost: Defer Execution of Contract for Mobile Crisis Team for Children and Adolescents to January 2016 [24-Hour Crisis Center]	-50,000	0.00
Decrease Cost: Defer Implementation of Shared Outpatient Psychiatrist Contract to January 2016 [Behavioral Health Planning and Management]	-55,000	0.00
Decrease Cost: Printing and Mail	-80,190	0.00
Decrease Cost: Defer Implementation of Adult Behavioral Health Enhancement to January 2016 [Outpatient Behavioral Health Services - Adult]	-112,500	0.00
Decrease Cost: Annualization of FY15 Personnel Costs	-138,855	3.24
Decrease Cost: Eliminate Matching Funds for Reproductive Health Grant Administration Reflecting State Shift to Contract Directly with Providers [Health Care for the Uninsured]	-170,133	0.00
Decrease Cost: Six Contractual Positions from Community First Choice - Supports Planning and Provide Services through Existing Private Sector Providers [Community First Choice]	-411,622	0.00
Decrease Cost: Montgomery Cares to reduce Caseload to 28,500 Unduplicated Patients, Support for Electronic Health Records, Pharmacy Assessment, Patient Satisfaction Survey, and Training for Medicaid Participation [Health Care for the Uninsured]	-755,581	0.00

	Expenditures	FTEs
Decrease Cost: Align Community First Choice Nurse Monitoring Budget to Expenditures Following Year One Implementation [Community First Choice]	-1,029,908	0.00
Decrease Cost: Increase Lapse	-2,233,426	0.00
Shift: Developmental Disability Resource Coordination Program - Transition All Clients to Private Providers in FY15 and Reinstate a Program in FY16 Serving 500 Clients [Community Support Network for People with Disabilities]	-2,292,685	1.00
<b>FY16 APPROVED:</b>	<b>209,253,900</b>	<b>1168.70</b>
<b>GRANT FUND MCG</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>76,363,353</b>	<b>427.21</b>
<b><u>Changes (with service impacts)</u></b>		
Enhance: Infants & Toddlers Consolidated Local Implementation Grant (CLIG) for Medicaid (0F64169) [Infants and Toddlers]	1,180,934	0.00
Enhance: HHS AIDS Case Management Grant (2001189) [STD/HIV Prevention and Treatment Program]	222,705	2.35
Add: Sexual Health & Recovery Grant (2001861) [STD/HIV Prevention and Treatment Program]	151,442	0.85
Enhance: Emergency Preparedness - Cities Readiness Grant (2000766) [Public Health Emergency Preparedness & Response]	133,985	0.00
Enhance: HIV Prevention Services (2001051) [STD/HIV Prevention and Treatment Program]	130,496	1.55
Enhance: Administrative Care Coordination (0F62087) [Women's Health Services]	130,000	0.00
Enhance: Ryan White Case Management Grant (2000614) [STD/HIV Prevention and Treatment Program]	112,082	-0.45
Eliminate: Meade School Health Obesity Grant (2000807) [School Health Services]	-20,000	0.00
Reduce: HHS Expanded Breast & Cervical Cancer Grant (2000992) [Women's Health Services]	-75,000	0.00
Reduce: Maryland Recovery Support Expansion (2001431) [Treatment Services Administration]	-76,826	0.00
Eliminate: HHS Early Childhood Advisory Council (2001450) [Early Childhood Services]	-142,830	0.00
Reduce: Housing Opportunities for Persons with AIDS Grant - Administration (F64133A) [STD/HIV Prevention and Treatment Program]	-264,594	0.00
Reduce: Single Point of Entry (0F61804) [Community Support Network for People with Disabilities]	-409,560	0.00
Eliminate: Maryland Family Planning Grant Not Awarded in FY16 (0F62082) [Women's Health Services]	-459,073	-1.00
<b><u>Other Adjustments (with no service impacts)</u></b>		
Increase Cost: House Bill 669 Funding	1,552,707	-1.00
Increase Cost: Maryland Health Benefit Exchange (2001651) and Maryland Health Benefit Exchange-State (2002071) [Office of the Director]	973,686	0.00
Increase Cost: Community Mental Health Grant (0F60032)	261,862	0.00
Technical Adj: Infants & Toddlers CLIG Part B 619 (0F64168), Infants & Toddlers Individuals With Disabilities Education Act (IDEA) Extend Individualized Family Service Plan (IFSP) (2001186) [Infants and Toddlers]	73,328	0.00
Technical Adj: Pregnant Women and Children's Grant - Maryland Kids County Eligibility (0F62053) [Office of Eligibility and Support Services]	0	-1.00
Technical Adj: Nutrition Services Counseling in Ryan White Part A Grant (2000620) [STD/HIV Prevention and Treatment Program]	-9,153	-1.00
Technical Adj: Miscellaneous Grant Changes	-16,862	0.33
Technical Adj: Ryan White II Consortia Services (0F62077) [STD/HIV Prevention and Treatment Program]	-72,983	-2.88
<b>FY16 APPROVED:</b>	<b>79,739,699</b>	<b>424.96</b>

## FUNCTION SUMMARY

Program Name	FY15 Approved		FY16 Approved	
	Expenditures	FTEs	Expenditures	FTEs
Aging and Disability Services	43,559,385	164.93	41,454,169	166.43
Behavioral Health and Crisis Services	41,224,381	209.70	42,536,068	210.70
Children, Youth, and Family Services	74,426,917	526.43	78,785,236	525.43
Public Health Services	69,193,812	489.71	70,719,459	489.20
Special Needs Housing	20,511,872	63.50	20,677,750	64.50
Administration and Support	35,644,946	134.60	34,820,917	137.40
<b>Total</b>	<b>284,561,313</b>	<b>1588.87</b>	<b>288,993,599</b>	<b>1593.66</b>

## FUTURE FISCAL IMPACTS

Title	APPR. FY16	FY17	FY18	(\$000's) FY19	FY20	FY21
This table is intended to present significant future fiscal impacts of the department's programs.						
<b>COUNTY GENERAL FUND</b>						
<b>Expenditures</b>						
<b>FY16 Approved</b> No inflation or compensation change is included in outyear projections.	209,254	209,254	209,254	209,254	209,254	209,254
<b>Annualization of Positions Approved in FY16</b> New positions in the FY16 budget are generally lapsed due to the time it takes a position to be created and filled. Therefore, the amounts above reflect annualization of these positions in the outyears.	0	348	348	348	348	348
<b>Elimination of One-Time Items Approved in FY16</b> Items approved for one-time funding in FY16, including office furniture, laptops, and desk phones, that will be eliminated from the base in the outyears.	0	-52	-52	-52	-52	-52
<b>Labor Contracts</b> These figures represent the estimated annualized cost of general wage adjustments, service increments, and associated benefits.	0	758	758	758	758	758
<b>Bill 13-15 - The Child Care Expansion and Quality Enhancement Initiative - Annualization of Ongoing Expenses</b> Assume to implement Bill 13-15 beginning in January 2016. The amount above reflects the annualization of operating costs in the outyears.	0	8	8	8	8	8
<b>Bill 13-15 - The Child Care Expansion and Quality Enhancement Initiative - Strategic Plan</b> Fund the implementation of the County's Child Care Strategic Plan as required by Bill 13-15. Strategic Plan will be completed in FY17 and updated every three years.	0	0	-75	-75	75	0
<b>Dennis Avenue Health Center (P641106)</b> These figures represent the impacts on the Operating Budget of projects included in the FY16-20 Approved Capital Improvements Program.	0	204	204	204	204	204
<b>FY16 Developmental Disability Supplement - 125 Percent of Minimum Wage</b> Fund FY16 Developmental Disability Supplement Direct Service Worker Wage at 125 percent of Minimum Wage.	0	49	49	49	49	49
<b>High School Wellness Center (P640902)</b> These figures represent the impacts on the Operating Budget of projects included in the FY16-20 Approved Capital Improvements Program.	0	904	904	1,705	1,714	1,714
<b>Progress Place Relocation and Personal Living Quarters (P601401)</b> These figures represent the impacts on the Operating Budget of projects included in the FY16-20 Approved Capital Improvements Program. The impact of program operational needs will be reassessed during the FY17 budget discussion.	0	69	69	69	69	69
<b>School Based Health &amp; Linkages to Learning Centers (P640400)</b> These figures represent the impacts on the Operating Budget of projects included in the FY16-20 Approved Capital Improvements Program.	0	108	131	154	154	154
<b>Subtotal Expenditures</b>	209,254	211,650	211,598	212,422	212,581	212,506

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# Aging and Disability Services

## FUNCTION

The staff of Aging and Disability Services shares the Montgomery County vision, where seniors, persons with disabilities, and their families are fully participating members of our community. The mission of this service area is to affirm the dignity and value of seniors, persons with disabilities, and their families by offering a wide range of information, home and community-based support services, protections, and opportunities, which promote choice, independence, and inclusion.

## PROGRAM CONTACTS

Contact Jay Kenney of the HHS - Aging and Disability Services at 240.777.4565 or Rachel Silberman of the Office of Management and Budget at 240.777.2786 for more information regarding this service area's operating budget.

## PROGRAM SUMMARY

Program Name	FY15 Approved		FY16 Approved	
	Expenditures	FTEs	Expenditures	FTEs
Community Support Network for People with Disabilities	16,991,790	35.50	15,638,266	36.50
Assessment and Continuing Case Management Services	7,654,284	63.55	7,954,703	63.55
Assisted Living Services	2,076,418	7.07	2,090,244	7.57
Home Care Services	4,422,902	15.00	4,489,850	15.00
Community First Choice	4,151,569	13.00	2,744,813	13.00
Aging and Disability Resource Unit	848,463	9.00	867,967	9.00
Ombudsman Services	717,361	6.50	777,646	6.50
Respite Care	979,663	0.00	984,106	0.00
Senior Community Services	2,713,438	9.31	2,804,947	9.31
Senior Nutrition Program	2,523,657	3.00	2,622,747	3.00
Service Area Administration	479,840	3.00	478,880	3.00
<b>Total</b>	<b>43,559,385</b>	<b>164.93</b>	<b>41,454,169</b>	<b>166.43</b>





# Behavioral Health and Crisis Services

## FUNCTION

The mission of Behavioral Health and Crisis Services (BHCS) is to promote the behavioral health and well-being of Montgomery County residents. BHCS works to foster the development and to ensure access to a comprehensive system of effective services and support for children, youth and families, adults, and seniors in crisis or with behavioral health needs. BHCS is committed to ensuring culturally and linguistically competent care and the use of evidence based or best practices along a continuum of care. BHCS works with the State's public mental health and substance abuse system, other HHS service areas, county agencies and the community to provide strength-based and integrated services to persons in need.

## PROGRAM CONTACTS

Contact Raymond L. Crowel of the HHS - Behavioral Health and Crisis Services at 240.777.1488 or Rachel Silberman of the Office of Management and Budget at 240.777.2786 for more information regarding this service area's operating budget.

## PROGRAM SUMMARY

Program Name	FY15 Approved		FY16 Approved	
	Expenditures	FTEs	Expenditures	FTEs
Behavioral Health Planning and Management	7,854,243	15.50	8,087,059	15.50
Access to Behavioral Health Services	3,566,184	32.00	3,647,704	32.00
Treatment Services Administration	5,655,203	3.00	5,904,516	3.00
Forensic Services - Adult	2,328,835	19.00	2,374,604	19.00
Outpatient Behavioral Health Services - Adult	3,210,736	19.50	3,238,771	19.50
Outpatient Behavioral Health Services - Child	5,511,617	28.25	5,582,100	28.25
Trauma Services	4,766,068	29.55	4,960,349	29.55
24-Hour Crisis Center	4,505,229	35.90	4,824,892	36.90
Mental Health Services: Seniors & Persons with Disabilities	775,312	2.00	786,692	2.00
Specialty Behavioral Health Services	2,435,763	21.50	2,567,716	21.50
Service Area Administration	615,191	3.50	561,665	3.50
<b>Total</b>	<b>41,224,381</b>	<b>209.70</b>	<b>42,536,068</b>	<b>210.70</b>



# Children, Youth, and Family Services

## FUNCTION

The mission of Children, Youth, and Family Services is to promote opportunities for children to grow up safe, healthy, ready for school, and for families and individuals to achieve well-being and self-sufficiency. This mission is realized through the provision of protection, prevention, intervention, and treatment services for children and their families, and through education, support, and financial assistance for parents, caretakers, and individuals. These services work to build on the strengths of both the individual and the community in addressing issues of child development, abuse, neglect, health, and economic security.

## PROGRAM CONTACTS

Contact JoAnn Barnes of the HHS - Children, Youth, and Family Services at 240.777.1101 or Pofen Salem of the Office of Management and Budget at 240.777.2773 for more information regarding this service area's operating budget.

## PROGRAM SUMMARY

Program Name	FY15 Approved		FY16 Approved	
	Expenditures	FTEs	Expenditures	FTEs
Child Welfare Services	22,790,014	207.80	23,555,426	206.80
Linkages to Learning	5,894,032	5.00	6,170,422	5.00
Positive Youth Development	4,340,255	11.00	4,731,160	11.00
Early Childhood Services	3,763,986	13.00	3,530,181	13.00
Infants and Toddlers	4,295,012	13.03	5,550,308	13.03
Child Care Subsidies	4,213,288	16.50	4,752,860	15.50
Office of Eligibility and Support Services	25,364,945	249.10	26,475,615	250.10
Child and Adolescent School and Community Based Services	3,330,435	6.50	3,313,857	6.50
Service Area Administration	434,950	4.50	705,407	4.50
<b>Total</b>	<b>74,426,917</b>	<b>526.43</b>	<b>78,785,236</b>	<b>525.43</b>



# Public Health Services

## FUNCTION

The functions of the Public Health Services programs are to protect and promote the health and safety of County residents. This is accomplished by monitoring health status and implementing intervention strategies to contain or prevent disease (including bio-terrorism and emerging diseases); fostering public-private partnerships, which increase access to health services; developing and implementing programs and strategies to address health needs; providing individual and community level health education; evaluating the effectiveness of select programs and strategies; and licensing and inspecting facilities and institutions affecting public health and safety.

## PROGRAM CONTACTS

Contact Dr. Ulder Tillman of the HHS - Public Health Services at 240.777.1741 or Rachel Silberman of the Office of Management and Budget at 240.777.2786 for more information regarding this service area's operating budget.

## PROGRAM SUMMARY

Program Name	FY15 Approved		FY16 Approved	
	Expenditures	FTEs	Expenditures	FTEs
Health Care for the Uninsured	14,669,661	6.00	14,193,143	6.00
Communicable Disease and Epidemiology	1,998,379	17.50	2,092,362	17.50
Community Health Services	4,633,657	44.80	4,729,852	43.80
Dental Services	2,305,903	16.00	2,454,470	16.00
Environmental Health Regulatory Services	3,469,393	30.00	3,603,565	30.00
Health Care and Group Residential Facilities	1,627,212	12.50	1,695,375	12.00
Cancer and Tobacco Prevention	1,139,613	3.00	1,210,743	3.00
STD/HIV Prevention and Treatment Program	7,298,470	42.65	7,627,436	42.65
School Health Services	24,325,830	257.46	25,545,680	258.45
Tuberculosis Services	1,843,476	17.00	1,899,364	17.00
Women's Health Services	3,104,836	20.65	2,657,610	20.65
Public Health Emergency Preparedness & Response	1,094,737	9.30	1,181,399	9.30
Service Area Administration	1,682,645	12.85	1,828,460	12.85
<b>Total</b>	<b>69,193,812</b>	<b>489.71</b>	<b>70,719,459</b>	<b>489.20</b>



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# Special Needs Housing

## FUNCTION

The mission of Special Needs Housing (SNH) is to provide oversight and leadership to the County's efforts to develop new and innovative housing models to serve special needs and homeless populations and maintain housing stability for vulnerable households. SNH is responsible for collaborating with public and private agencies to develop and implement strategies, to address the County's plan to remedy and prevent homelessness, and to increase the development of supportive, accessible, and affordable housing for special needs populations. Special needs populations include homeless individuals and families, persons with mental health and substance abuse issues, individuals with developmental disabilities, transitioning youth, and seniors with disabilities.

## PROGRAM CONTACTS

Contact Nadim Khan of the HHS - Special Needs Housing at 240.777.1179 or Pofen Salem of the Office of Management and Budget at 240.777.2773 for more information regarding this service area's operating budget.

## PROGRAM SUMMARY

Program Name	FY15 Approved		FY16 Approved	
	Expenditures	FTEs	Expenditures	FTEs
Rental & Energy Assistance Program	5,335,729	13.00	4,796,382	14.00
Shelter Services	6,833,523	3.00	7,113,335	3.00
Permanent Supportive Housing Services	2,456,081	9.90	2,526,249	9.90
Housing Stabilization Services	5,526,316	34.60	5,842,800	34.60
Service Area Administration	360,223	3.00	398,984	3.00
<b>Total</b>	<b>20,511,872</b>	<b>63.50</b>	<b>20,677,750</b>	<b>64.50</b>





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# Administration and Support

## FUNCTION

The function of Administration and Support Services is to provide overall leadership, administration, and direction to the Department of Health and Human Services (HHS), while providing an efficient system of support services to assure effective management and delivery of services.

## PROGRAM CONTACTS

Contact Stuart Venzke of the HHS - Administration and Support at 240.777.1211 or Rachel Silberman of the Office of Management and Budget at 240.777.2786 for more information regarding this service area's operating budget.

## PROGRAM SUMMARY

Program Name	FY15 Approved		FY16 Approved	
	Expenditures	FTEs	Expenditures	FTEs
Office of the Director	8,305,411	22.35	6,825,290	26.15
Office of the Chief Operating Officer	19,578,977	89.75	19,979,100	88.75
Office of Community Affairs	7,760,558	22.50	8,016,527	22.50
<b>Total</b>	<b>35,644,946</b>	<b>134.60</b>	<b>34,820,917</b>	<b>137.40</b>



# Community Use of Public Facilities

## MISSION STATEMENT

The mission of the Office of Community Use of Public Facilities (CUPF) is to maximize the community's use of schools and other public facilities and to identify and facilitate activities and programs that respond to the community's needs without disrupting the instructional program of the Montgomery County Public Schools or County operations.

## BUDGET OVERVIEW

The total approved FY16 Operating Budget for the Office of Community Use of Public Facilities is \$10,846,275, an increase of \$711,766 or 7.0 percent from the FY15 Approved Budget of \$10,134,509. Personnel Costs comprise 26.6 percent of the budget for 27 full-time positions and one part-time position, and a total of 27.74 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 73.4 percent of the FY16 budget.

## DEPARTMENT PERFORMANCE MEASURES

This table presents the department's headline performance measures and any submeasures. The FY15 estimates reflect funding based on the FY15 approved budget. The FY16 and FY17 figures are performance targets based on the FY16 approved budget and funding for comparable service levels in FY17.

Measure	Actual FY13	Actual FY14	Estimated FY15	Target FY16	Target FY17
<b>Headline Measures</b>					
Percent of available time in school auditoriums, gyms, all purpose rooms/caferterias used by the community.	48%	45%	45%	45%	45%
Percent of available use time in County buildings used by the community	54%	52%	55%	55%	55%
Percentage of Interagency Coordinating Board (ICB) members satisfied with CUPF's support of ICB	100%	98%	95%	95%	95%
<b>Program Measures</b>					
Hours of paid school use	520,516	533,207	533,500	533,500	533,500
Hours of weekday paid high school use	55,518	56,320	56,300	56,300	56,300
Hours of paid school field use	70,286	63,059	65,000	65,000	65,000
Hours of paid community use on M-NCPPC fields	100,464	94,664	98,000	98,000	98,000
Hours of use for government buildings	13,695	12,361	12,500	12,500	12,500
Percentage of school, field, and government building users satisfied with the reservation process	85	86	85	85	85
Hours of Paid Community Use in Silver Spring Civic Building at Veterans Plaza	7,442	7,763	7,750	7,750	7,750
Percentage of government building free use	53	47	50	50	50
Number of Users Participating in Instructor Led User Education Training <sup>1</sup>	723	701	60	60	60
Number of Users Completing On-Line User Education Training <sup>2</sup>	NA	NA	1,100	1,100	1,100

<sup>1</sup> In house classes changed from weekly to monthly. Training available online

<sup>2</sup> New option as of FY15

## PROGRAM CONTACTS

Contact Elizabeth Habermann of the Office of Community Use of Public Facilities at 240.777.2713 or Jane Mukira of the Office of Management and Budget at 240.777.2754 for more information regarding this department's operating budget.

## BUDGET SUMMARY

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>COMMUNITY USE OF PUBLIC FACILITIES</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	1,730,015	1,940,191	1,891,511	2,108,832	8.7%
Employee Benefits	660,596	711,495	685,317	777,719	9.3%
<b>Community Use of Public Facilities Personnel Costs</b>	<b>2,390,611</b>	<b>2,651,686</b>	<b>2,576,828</b>	<b>2,886,551</b>	<b>8.9%</b>
Operating Expenses	6,644,842	7,482,823	7,370,195	7,959,724	6.4%
Capital Outlay	0	0	0	0	—
<b>Community Use of Public Facilities Expenditures</b>	<b>9,035,453</b>	<b>10,134,509</b>	<b>9,947,023</b>	<b>10,846,275</b>	<b>7.0%</b>
<b>PERSONNEL</b>					
Full-Time	26	26	26	27	3.8%
Part-Time	1	1	1	1	—
FTEs	26.74	26.74	26.74	27.74	3.7%
<b>REVENUES</b>					
Facility Rental Fees	10,860,679	10,368,000	10,354,220	10,955,160	5.7%
Investment Income	5,157	2,230	9,480	36,860	1552.9%
Miscellaneous Revenues	-8,104	0	0	0	—
<b>Community Use of Public Facilities Revenues</b>	<b>10,857,732</b>	<b>10,370,230</b>	<b>10,363,700</b>	<b>10,992,020</b>	<b>6.0%</b>

## FY16 APPROVED CHANGES

	Expenditures	FTEs
<b>COMMUNITY USE OF PUBLIC FACILITIES</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>10,134,509</b>	<b>26.74</b>
<b>Other Adjustments (with no service impacts)</b>		
Increase Cost: Utility Reimbursements to MCPS	174,446	0.00
Increase Cost: ActiveNet Transaction Fees, net of reduced credit card fees of \$85,280	172,600	0.00
Increase Cost: Chargeback from Recreation for ActiveNet implementation and administration (was budgeted as a transfer in FY15)	93,544	0.00
Increase Cost: Program Manager I - Before and After Childcare Programs in Public School Facilities	90,561	1.00
Increase Cost: FY16 Compensation Adjustment	83,567	0.00
Increase Cost: Annualization of FY15 Personnel Costs	31,932	0.00
Increase Cost: Retirement Adjustment	20,948	0.00
Increase Cost: Office Lease	14,342	0.00
Increase Cost: Increase in Other MCPS Reimbursable Costs	13,981	0.00
Increase Cost: Retiree Health Insurance Pre-funding Adjustment	12,600	0.00
Increase Cost: Group Insurance Adjustment	7,857	0.00
Decrease Cost: Motor Pool Rate Adjustment	-2,032	0.00
Decrease Cost: Printing and Mail	-2,580	0.00
<b>FY16 APPROVED:</b>	<b>10,846,275</b>	<b>27.74</b>

## FUTURE FISCAL IMPACTS

Title	APPR. FY16	FY17	FY18	(FY19)	FY20	FY21
<b>This table is intended to present significant future fiscal impacts of the department's programs.</b>						
<b>COMMUNITY USE OF PUBLIC FACILITIES</b>						
<b>Expenditures</b>						
<b>FY16 Approved</b>	<b>10,846</b>	<b>10,846</b>	<b>10,846</b>	<b>10,846</b>	<b>10,846</b>	<b>10,846</b>
No inflation or compensation change is included in outyear projections.						
<b>Elimination of One-Time Items Approved in FY16</b>	<b>0</b>	<b>-71</b>	<b>-71</b>	<b>-71</b>	<b>-71</b>	<b>-71</b>
Items approved for one-time funding in FY16, including one-time implementation costs related to ActiveNet, will be eliminated from the base in the outyears.						
<b>Labor Contracts</b>	<b>0</b>	<b>11</b>	<b>11</b>	<b>11</b>	<b>11</b>	<b>11</b>
These figures represent the estimated annualized cost of general wage adjustments, service increments, and associated benefits.						
<b>ActiveNet Implementation and Administration</b>	<b>0</b>	<b>10</b>	<b>21</b>	<b>31</b>	<b>43</b>	<b>54</b>
ActiveNet implementation and administration costs.						

Title	APPR.			(S000's)		
	FY16	FY17	FY18	FY19	FY20	FY21
<b>Increase in Other MCPS Reimbursable Costs</b>	<b>0</b>	<b>10</b>	<b>21</b>	<b>31</b>	<b>42</b>	<b>54</b>
Reimbursements to MCPS for staff, maintenance, and supplies will be periodically adjusted to reflect increases in those costs.						
<b>Office Lease</b>	<b>0</b>	<b>9</b>	<b>18</b>	<b>28</b>	<b>38</b>	<b>48</b>
These costs assume the current lease remains in effect.						
<b>Retiree Health Insurance Pre-funding</b>	<b>0</b>	<b>0</b>	<b>-5</b>	<b>-10</b>	<b>-13</b>	<b>-16</b>
These figures represent the estimated cost of pre-funding retiree health insurance costs for the County's workforce.						
<b>Utility Reimbursements to MCPS</b>	<b>0</b>	<b>104</b>	<b>170</b>	<b>238</b>	<b>308</b>	<b>308</b>
These amounts reflect the projected future cost of reimbursing MCPS for utilities.						
<b>Subtotal Expenditures</b>	<b>10,846</b>	<b>10,920</b>	<b>11,011</b>	<b>11,105</b>	<b>11,204</b>	<b>11,235</b>



# Public Libraries

## MISSION STATEMENT

Montgomery County Public Libraries (MCPL) offers free and equal access to services and resources that connect the people of Montgomery County to ideas and information which sustain and enrich their lives.

MCPL's Vision: Our diverse community of lifelong learners finds Montgomery County Public Libraries to be an open, inviting, and vital gateway to the information, ideas, and enrichment that strengthens our County. A diverse, highly qualified staff continually assesses community needs and interests to support, encourage, and inspire our customers.

MCPL's Values: The Montgomery County Public Libraries believes in the right of all to learn and to grow. We value intellectual freedom, accountability, quality service, diversity, fairness, professional ethics, integrity of information, and respect for our customers, our community, and ourselves. We are a learning organization that functions openly by exploring new ideas and using the collective talent, knowledge, and creativity of employees at all levels.

## BUDGET OVERVIEW

The total approved FY16 Operating Budget for the Department of Public Libraries is \$40,760,225, an increase of \$2,473,265 or 6.5 percent from the FY15 Approved Budget of \$38,286,960. Personnel Costs comprise 81.0 percent of the budget for 215 full-time positions and 219 part-time positions, and a total of 388.56 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 19.0 percent of the FY16 budget.

In addition, this department's Capital Improvements Program (CIP) requires Current Revenue funding.

## DEPARTMENT PERFORMANCE MEASURES

This table presents the department's headline performance measures, as well as submeasures that relate to multiple programs. The FY15 estimates reflect funding based on the FY15 approved budget. The FY16 and FY17 figures are performance targets based on the FY16 approved budget and funding for comparable service levels in FY17.

Measure	Actual FY13	Actual FY14	Estimated FY15	Target FY16	Target FY17
<b>Headline Measures</b>					
Circulation of library materials per capita	9.30	10.03	10.66	10.79	10.38
Cost per circulation	\$3.43	\$3.41	\$3.48	\$3.49	\$3.60
Library visits per capita	4.70	4.43	4.49	4.21	4.12
Percentage of Library customers satisfied based on the Library customer survey results	N/A	91.7%	92.3%	93.0%	93.0%
Total Use of Library Services (number of services provided)	24,094,214	24,147,766	24,389,244	24,511,190	24,537,696

## PROGRAM CONTACTS

Contact Eric Carzon of the Department of Public Libraries at 240.777.0048 or Deborah Lambert of the Office of Management and Budget at 240.777.2794 for more information regarding this department's operating budget.

## BUDGET SUMMARY

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>COUNTY GENERAL FUND</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	18,663,030	21,720,107	21,368,870	22,659,297	4.3%
Employee Benefits	8,685,538	9,593,108	9,550,823	10,323,615	7.6%
<b>County General Fund Personnel Costs</b>	<b>27,348,568</b>	<b>31,313,215</b>	<b>30,919,693</b>	<b>32,982,912</b>	<b>5.3%</b>
Operating Expenses	6,379,823	6,921,455	6,996,455	7,725,023	11.6%
Capital Outlay	0	0	0	0	—
<b>County General Fund Expenditures</b>	<b>33,728,391</b>	<b>38,234,670</b>	<b>37,916,148</b>	<b>40,707,935</b>	<b>6.5%</b>
<b>PERSONNEL</b>					
Full-Time	190	210	210	215	2.4%
Part-Time	196	210	210	219	4.3%
FTEs	348.94	383.56	383.56	387.56	1.0%
<b>REVENUES</b>					
Facility Rental Fees	15,369	12,000	14,000	14,000	16.7%
Library Fees	27,781	600	20,000	20,000	3233.3%
Library Fines	1,121,664	1,421,220	1,421,220	1,421,220	—
Miscellaneous Revenues	182,629	240,000	240,000	240,000	—
State Reimbursement: Library Operations	2,771,423	2,667,853	2,813,185	2,902,000	8.8%
State Reimbursement: Library Staff Retirement	1,865,495	2,813,185	2,000,000	2,201,000	-21.8%
Other Fines/Forfeitures	0	10,000	10,000	10,000	—
Other Intergovernmental	0	20,000	20,000	20,000	—
<b>County General Fund Revenues</b>	<b>5,984,361</b>	<b>7,184,858</b>	<b>6,538,405</b>	<b>6,828,220</b>	<b>-5.0%</b>
<b>GRANT FUND MCG</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	33,524	37,427	37,427	37,427	—
Employee Benefits	12,879	2,863	2,863	2,863	—
<b>Grant Fund MCG Personnel Costs</b>	<b>46,403</b>	<b>40,290</b>	<b>40,290</b>	<b>40,290</b>	—
Operating Expenses	5,887	12,000	12,000	12,000	—
Capital Outlay	0	0	0	0	—
<b>Grant Fund MCG Expenditures</b>	<b>52,290</b>	<b>52,290</b>	<b>52,290</b>	<b>52,290</b>	—
<b>PERSONNEL</b>					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	1.00	1.00	1.00	1.00	—
<b>REVENUES</b>					
State Grants	0	52,290	52,290	52,290	—
<b>Grant Fund MCG Revenues</b>	<b>0</b>	<b>52,290</b>	<b>52,290</b>	<b>52,290</b>	—
<b>DEPARTMENT TOTALS</b>					
<b>Total Expenditures</b>	<b>33,780,681</b>	<b>38,286,960</b>	<b>37,968,438</b>	<b>40,760,225</b>	<b>6.5%</b>
<b>Total Full-Time Positions</b>	<b>190</b>	<b>210</b>	<b>210</b>	<b>215</b>	<b>2.4%</b>
<b>Total Part-Time Positions</b>	<b>196</b>	<b>210</b>	<b>210</b>	<b>219</b>	<b>4.3%</b>
<b>Total FTEs</b>	<b>349.94</b>	<b>384.56</b>	<b>384.56</b>	<b>388.56</b>	<b>1.0%</b>
<b>Total Revenues</b>	<b>5,984,361</b>	<b>7,237,148</b>	<b>6,590,695</b>	<b>6,880,510</b>	<b>-4.9%</b>



## FY16 APPROVED CHANGES

	Expenditures	FTEs
<b>COUNTY GENERAL FUND</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>38,234,670</b>	<b>383.56</b>
<b><u>Changes (with service impacts)</u></b>		
Enhance: Restore Hours at Five Branches (Chevy Chase, Kensington Park, Little Falls, Potomac, and Twinbrook) to Pre-Recession Levels [Branch Library Services]	638,880	9.50
Enhance: High Demand Library Resources (Library Materials Budget and All-Children-Excel Technology Gol Kits) [Collection Management]	560,000	0.50
Enhance: Increase Library Materials (\$50,000 for Spanish Language Materials) [Collection Management]	150,000	0.00
Enhance: Integrated Library System Hosted Solution to Improve Reliability [Collection Management]	75,000	0.00
<b><u>Other Adjustments (with no service impacts)</u></b>		
Increase Cost: FY16 Compensation Adjustment	1,096,724	0.00
Increase Cost: Annualization of FY15 Lapsed Positions [Branch Library Services]	574,980	0.00
Increase Cost: Retirement Adjustment	379,181	0.00
Increase Cost: Group Insurance Adjustment	121,347	0.00
Increase Cost: Provide Employee Parking - Wayne Avenue Garage [Administration, Virtual Services, Outreach and Operations Support]	73,000	0.00
Increase Cost: Minimum Wage Adjustment for Library Pages Seasonal Staff [Branch Library Services]	44,603	0.00
Increase Cost: SIRSI Contract [Collection Management]	19,080	0.00
Increase Cost: Book Sorting Contract Increase due to minimum wage increase [Administration, Virtual Services, Outreach and Operations Support]	12,160	0.00
Increase Cost: Motor Pool Rate Adjustment [Administration, Virtual Services, Outreach and Operations Support]	8,621	0.00
Decrease Cost: Elimination of One-Time Items Approved in FY15 [Branch Library Services]	-1,300	0.00
Decrease Cost: Printing and Mail [Administration, Virtual Services, Outreach and Operations Support]	-20,842	0.00
Decrease Cost: Collection of Overdue Fines and Customer Notices Contract [Branch Library Services]	-33,120	0.00
Decrease Cost: Reduced Re-shelving Costs [Branch Library Services]	-83,290	-4.90
Decrease Cost: Annualization of FY15 Personnel Costs	-514,017	-1.10
Decrease Cost: Increase Lapse and Turnover Savings	-627,742	0.00
<b>FY16 APPROVED:</b>	<b>40,707,935</b>	<b>387.56</b>
<b>GRANT FUND MCG</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>52,290</b>	<b>1.00</b>
<b>FY16 APPROVED:</b>	<b>52,290</b>	<b>1.00</b>

## PROGRAM SUMMARY

Program Name	FY15 Approved		FY16 Approved	
	Expenditures	FTEs	Expenditures	FTEs
Branch Library Services	26,041,003	334.86	27,736,900	338.11
Administration, Virtual Services, Outreach and Operations Support	4,050,182	22.50	3,951,921	23.00
Collection Management	8,195,775	27.20	9,071,404	27.45
<b>Total</b>	<b>38,286,960</b>	<b>384.56</b>	<b>40,760,225</b>	<b>388.56</b>

## FUTURE FISCAL IMPACTS

Title	APPR. FY16	FY17	FY18	(\$000's) FY19	FY20	FY21
This table is intended to present significant future fiscal impacts of the department's programs.						
<b>COUNTY GENERAL FUND</b>						
<b>Expenditures</b>						
<b>FY16 Approved</b> No inflation or compensation change is included in outyear projections.	40,708	40,708	40,708	40,708	40,708	40,708
<b>Annualization of Positions Approved in FY16</b> This reflects the annualization of Library positions added in FY16 for Collections Management and Branch Services.	0	223	223	223	223	223
<b>Elimination of One-Time Items Approved in FY16</b> This represents the elimination of one time operating expenses associated with the purchase of Go Kits in FY16.	0	-45	-45	-45	-45	-45
<b>Labor Contracts</b> These figures represent the estimated annualized cost of general wage adjustments, service increments, and associated benefits.	0	235	235	235	235	235
<b>Subtotal Expenditures</b>	40,708	41,121	41,121	41,121	41,121	41,121

# Recreation

## MISSION STATEMENT

The mission of the Department of Recreation is to provide high quality, diverse, and accessible programs, services, and facilities that enhance the quality of life for all ages, cultures, and abilities.

## BUDGET OVERVIEW

The total approved FY16 Operating Budget for the Department of Recreation is \$32,412,906, an increase of \$2,038,623 or 6.7 percent from the FY15 Approved Budget of \$30,374,283. Personnel Costs comprise 62.3 percent of the budget for 112 full-time positions, and a total of 417.29 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 37.7 percent of the FY16 budget.

The Debt Service for the Recreation Fund is appropriated in the Debt Service Fund and is, therefore, not displayed in this section. To pay for the Debt Service, a transfer of funds from the Recreation Fund to the Debt Service Fund of \$8,847,110 is required to cover general obligation bond and long-term lease costs.

Additionally, it should be noted that the Department manages an estimated \$8,358,659 Agency Fund. This fund is designated for handling contracted programs and services and is entirely revenue supported. The net proceeds of these activities are accounted for in the Recreation Fund.

In addition, this department's Capital Improvements Program (CIP) requires Current Revenue funding.

## DEPARTMENT PERFORMANCE MEASURES

This table presents the department's headline performance measures, as well as submeasures that relate to multiple programs. The FY15 estimates reflect funding based on the FY15 approved budget. The FY16 and FY17 figures are performance targets based on the FY16 approved budget and funding for comparable service levels in FY17.

Measure	Actual FY13	Actual FY14	Estimated FY15	Target FY16	Target FY17
<b>Headline Measures</b>					
Number of people with disabilities served by Therapeutic Recreation Programs	3,462	3,472	3,635	3,745	3,800
Total number of repeat participants in recreation programming	51,575	51,744	54,500	56,300	57,000
Total Percent of County residents registered through the Department of Recreation	7.2%	7.3%	7.2%	7.2%	7.3%
Percent of customers who report that they are satisfied based on the Recreation customer survey results (median percent that meet or exceed expectations)	94.0%	95.6%	95.0%	95.0%	95.0%
Percentage of youth registered in positive youth development programs who report program participation benefits	91.0%	91.1%	94.0%	94.0%	94.0%

## PROGRAM CONTACTS

Contact Robin Riley of the Department of Recreation at 240.777.6824 or Deborah Lambert of the Office of Management and Budget at 240.777.2794 for more information regarding this department's operating budget.

## BUDGET SUMMARY

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>RECREATION</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	14,861,566	15,507,238	15,294,250	16,135,833	4.1%
Employee Benefits	3,739,596	3,821,814	3,972,999	3,998,254	4.6%
<b>Recreation Personnel Costs</b>	<b>18,601,162</b>	<b>19,329,052</b>	<b>19,267,249</b>	<b>20,134,087</b>	<b>4.2%</b>
Operating Expenses	10,253,848	10,976,074	11,529,079	12,205,147	11.2%
Capital Outlay	0	0	0	0	—
<b>Recreation Expenditures</b>	<b>28,855,010</b>	<b>30,305,126</b>	<b>30,796,328</b>	<b>32,339,234</b>	<b>6.7%</b>
<b>PERSONNEL</b>					
Full-Time	104	109	109	112	2.8%
Part-Time	1	1	1	0	—
FTEs	393.73	410.37	410.37	413.78	0.8%
<b>REVENUES</b>					
Facility Rental Fees	745,571	757,600	757,600	794,600	4.9%
Investment Income	5,951	5,650	10,940	10,940	93.6%
Miscellaneous Revenues	135,851	-105,360	63,705	84,365	-180.1%
Miscellaneous Revenues - Parks ActiveNet	0	169,065	169,065	102,263	-39.5%
Other Charges/Fees	-270	0	0	0	—
Parking Fees	-28	0	0	0	—
Property Tax	29,427,342	34,559,943	34,409,228	35,717,163	3.3%
Recreation Fees	9,471,390	10,604,411	9,708,225	10,465,942	-1.3%
<b>Recreation Revenues</b>	<b>39,785,807</b>	<b>45,991,309</b>	<b>45,118,763</b>	<b>47,175,273</b>	<b>2.6%</b>
<b>GRANT FUND MCG</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	61,794	64,242	64,242	68,437	6.5%
Employee Benefits	7,244	4,915	4,915	5,235	6.5%
<b>Grant Fund MCG Personnel Costs</b>	<b>69,038</b>	<b>69,157</b>	<b>69,157</b>	<b>73,672</b>	<b>6.5%</b>
Operating Expenses	0	0	0	0	—
Capital Outlay	0	0	0	0	—
<b>Grant Fund MCG Expenditures</b>	<b>69,038</b>	<b>69,157</b>	<b>69,157</b>	<b>73,672</b>	<b>6.5%</b>
<b>PERSONNEL</b>					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	3.90	3.14	3.14	3.51	11.8%
<b>REVENUES</b>					
Federal Grants	0	69,157	69,157	73,672	6.5%
State Grants	22,550	0	0	0	—
<b>Grant Fund MCG Revenues</b>	<b>22,550</b>	<b>69,157</b>	<b>69,157</b>	<b>73,672</b>	<b>6.5%</b>
<b>DEPARTMENT TOTALS</b>					
<b>Total Expenditures</b>	<b>28,924,048</b>	<b>30,374,283</b>	<b>30,865,485</b>	<b>32,412,906</b>	<b>6.7%</b>
<b>Total Full-Time Positions</b>	<b>104</b>	<b>109</b>	<b>109</b>	<b>112</b>	<b>2.8%</b>
<b>Total Part-Time Positions</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>0</b>	<b>—</b>
<b>Total FTEs</b>	<b>397.63</b>	<b>413.51</b>	<b>413.51</b>	<b>417.29</b>	<b>0.9%</b>
<b>Total Revenues</b>	<b>39,808,357</b>	<b>46,060,466</b>	<b>45,187,920</b>	<b>47,248,945</b>	<b>2.6%</b>

## FY16 APPROVED CHANGES

	Expenditures	FTEs
<b>RECREATION</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>30,305,126</b>	<b>410.37</b>
<b><u>Changes (with service impacts)</u></b>		
Enhance: Provide WiFi access at Eight Recreation or Aquatic Centers [Management Services]	97,000	0.00
Enhance: Expand hours at White Oak, Wheaton, and Mid-County Recreation Centers [Recreation Areas and Community Centers]	53,826	2.05
Reduce: Scheduled Ken Gar Programming To Flexible Community Programming [Recreation Areas and Community Centers]	-15,240	-0.36
Reduce: Early Closure of Good Hope Neighborhood Center in Advance of Renovations to Begin Spring 2016 [Recreation Areas and Community Centers]	-51,354	-2.00
<b><u>Other Adjustments (with no service impacts)</u></b>		
Increase Cost: ActiveNet Staff, Contractor, and Operating Expenses [Management Services]	700,530	2.40
Increase Cost: Utilities Expense Budget Based on Actual Costs [Fixed Costs]	694,037	0.00
Increase Cost: FY16 Compensation Adjustment	395,176	0.00
Increase Cost: Retirement Adjustment	131,479	0.00
Increase Cost: Minimum Wage Impact for Seasonal Staff (effective date October 1, 2015) [Administration/Policy Management]	101,919	0.00
Increase Cost: Risk Management Adjustment	65,999	0.00
Increase Cost: Existing Contractual Services Increases	65,875	0.00
Increase Cost: Group Insurance Adjustment	32,258	0.00
Increase Cost: Annualization of FY15 Lapsed Positions	26,937	0.00
Increase Cost: Piney Branch Elementary School Pool Maintenance [Aquatics]	5,000	0.00
Decrease Cost: Reduction in Takoma Park Contract that Supports New Hampshire Avenue Recreation Center [Administration/Policy Management]	-2,630	0.00
Decrease Cost: Printing and Mail	-10,818	0.00
Decrease Cost: Motor Pool Rate Adjustment	-31,924	0.00
Decrease Cost: Elimination of One-Time Items Approved in FY15	-101,000	0.00
Decrease Cost: Annualization of FY15 Personnel Costs	-122,962	1.32
<b>FY16 APPROVED:</b>	<b>32,339,234</b>	<b>413.78</b>
<b>GRANT FUND MCG</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>69,157</b>	<b>3.14</b>
<b><u>Other Adjustments (with no service impacts)</u></b>		
Increase Cost: Senior Nutrition Grant (HHS) [Senior Adult Programs]	4,515	0.37
<b>FY16 APPROVED:</b>	<b>73,672</b>	<b>3.51</b>

## PROGRAM SUMMARY

Program Name	FY15 Approved		FY16 Approved	
	Expenditures	FTEs	Expenditures	FTEs
Aquatics	5,736,084	119.62	5,975,643	119.62
Countywide Programs	5,630,726	81.12	5,632,165	81.44
Recreation Areas and Community Centers	5,032,077	92.48	5,203,345	92.32
Senior Adult Programs	1,939,927	23.41	1,831,809	22.26
Recreation Outreach Services	393,030	4.92	496,639	5.92
Management Services	2,330,209	17.82	3,148,590	20.22
Planned Lifecycle Asset Replacement (PLAR)	866,778	0.50	869,587	0.50
Fixed Costs	3,141,043	0.00	3,897,500	0.00
Administration/Policy Management	1,912,832	13.63	1,612,801	14.00
Youth Development Programs	3,391,577	60.01	3,744,827	61.01
<b>Total</b>	<b>30,374,283</b>	<b>413.51</b>	<b>32,412,906</b>	<b>417.29</b>

## FUTURE FISCAL IMPACTS

Title	APPR. FY16	FY17	FY18	(\$000's) FY19	FY20	FY21
This table is intended to present significant future fiscal impacts of the department's programs.						
<b>RECREATION</b>						
<b>Expenditures</b>						
<b>FY16 Approved</b> No inflation or compensation change is included in outyear projections.	32,339	32,339	32,339	32,339	32,339	32,339
<b>Elimination of One-Time Items Approved in FY16</b> Items approved for funding in FY16 that are eliminated in FY17 and beyond, include the following : \$80,000 to provide WiFi access at eight Recreation sites in FY16.	0	-80	-80	-80	-80	-80
<b>Labor Contracts</b> These figures represent the estimated annualized cost of general wage adjustments, service increments, and associated benefits.	0	71	71	71	71	71
<b>ActiveNet Expenses</b> Reflects the elimination of one-time costs in FY16 and the annualization of on-going operating costs.	0	-348	-333	-318	-302	-285
<b>Good Hope Neighborhood Recreation Center (P720918)</b> These figures represent the impacts on the Operating Budget of projects included in the FY16-20 Approved Capital Improvements Program.	0	0	88	117	117	117
<b>North Potomac Community Recreation Center (P720102)</b> These figures represent the impacts on the Operating Budget of projects included in the FY16-20 Approved Capital Improvements Program.	0	404	404	404	404	404
<b>Ross Boddy Neighborhood Recreation Center (P720919)</b> These figures represent the impacts on the Operating Budget of projects included in the FY16-20 Approved Capital Improvements Program.	0	71	71	71	71	71
<b>Wheaton Library and Recreation Center</b> These figures represent the impacts on the Operating Budget of projects included in the FY16-20 Approved Capital Improvements Program.	0	0	0	971	931	931
<b>Subtotal Expenditures</b>	32,339	32,458	32,560	33,576	33,551	33,568

# Economic Development

## MISSION STATEMENT

The mission of the Department of Economic Development (DED) is to ensure Montgomery County remains a globally competitive and highly diversified knowledge-based economy that provides for the retention and growth of existing companies, stimulates new job creation, and enhances entrepreneurial opportunities. The Department's current Strategic Plan is based on six programs of work, which have been identified as priorities for sustainable economic growth in Montgomery County. The focus is on: 1) company retention, 2) company growth, 3) the development of strategic industry sectors, 4) the expansion of minority, women, disadvantaged and veteran owned businesses, 5) entrepreneurship, and 6) marketing.

## BUDGET OVERVIEW

The total approved FY16 Operating Budget for the Department of Economic Development is \$14,860,322, an increase of \$1,354,111 or 10.0 percent from the FY15 Approved Budget of \$13,506,211. Personnel Costs comprise 28.4 percent of the budget for 38 full-time positions and two part-time positions, and a total of 32.40 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 71.6 percent of the FY16 budget.

## DEPARTMENT PERFORMANCE MEASURES

This table presents the department's headline performance measures, as well as submeasures that relate to multiple programs. The FY15 estimates reflect funding based on the FY15 approved budget. The FY16 and FY17 figures are performance targets based on the FY16 approved budget and funding for comparable service levels in FY17.

Measure	Actual FY13	Actual FY14	Estimated FY15	Target FY16	Target FY17
<b>Headline Measures</b>					
Acres of land under easements inspected by Agricultural Services <sup>1</sup>	1,000	2,048	750	750	750
Jobs created by business expansions, attractions, and start-ups through DED Involvement <sup>2</sup>	903	1,643	1,024	1,500	1,600
Jobs retained (location decision, lease renewals) through DED involvement	1,392	1,098	1,000	1,000	1,000
Net new commercial space occupied by business expansions, attractions, and start-ups through DED involvement (s.f.)	232,206	934,856	230,000	250,000	300,000
Number of companies that received business assistance (permits, zoning, exports, B2B, introductions, land-use, etc.)	319	1,315	1,000	1,000	1,000
Number of job seekers placed in jobs by Workforce Services <sup>3</sup>	5,934	6,898	4,700	5000	5000
Number of new business starts <sup>4</sup>	30	43	30	35	35
Number of unique businesses assisted by Workforce Services (recruitments, trainings, lay-offs)	676	470	500	500	500
Percent of participants satisfied with DED sponsored technical assistance and training programs	96%	93%	95%	95%	95%
Total new capital investment by business expansions, attractions, and start-ups through DED involvement (in \$ millions)	\$17M	\$160M	\$100M	\$100M	\$100M

<sup>1</sup> Lower projections for future years reflect a shift of inspections to part-time contracted staff

<sup>2</sup> Projections are based on the projects currently in the pipeline that are expected to be completed in FY15 and is consistent with the historic job creation trends. The FY16 and FY17 projections reflect the expectation that the new MOVE program and the new MCSquared Accelerator program will spur job creation.

<sup>3</sup> FY15 projections are lower than FY14 due to the general state of the economy. As the the economy improves, the estimates for FY16 and FY17 are slightly higher.

<sup>4</sup> FY15 projections are based on the current pipeline of projects. FY16 projection reflects the CE's proposed funding for the Business Innovation Network incubator program.

## PROGRAM CONTACTS

Contact Peter Bang of the Department of Economic Development at 240.777.2008 or Pofen Salem of the Office of Management and Budget at 240.777.2773 for more information regarding this department's operating budget.

## BUDGET SUMMARY

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>COUNTY GENERAL FUND</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	2,858,134	3,390,278	3,121,091	3,239,476	-4.4%
Employee Benefits	828,607	995,064	895,537	975,499	-2.0%
<b>County General Fund Personnel Costs</b>	<b>3,686,741</b>	<b>4,385,342</b>	<b>4,016,628</b>	<b>4,214,975</b>	<b>-3.9%</b>
Operating Expenses	5,920,797	6,278,015	7,628,071	7,073,036	12.7%
Capital Outlay	0	0	0	0	—
<b>County General Fund Expenditures</b>	<b>9,607,538</b>	<b>10,663,357</b>	<b>11,644,699</b>	<b>11,288,011</b>	<b>5.9%</b>
<b>PERSONNEL</b>					
Full-Time	37	39	39	38	-2.6%
Part-Time	4	2	2	2	—
FTEs	31.30	33.40	33.40	32.40	-3.0%
<b>REVENUES</b>					
Miscellaneous Revenues	67,280	163,300	163,300	163,300	—
Other Intergovernmental	0	48,710	48,710	48,710	—
<b>County General Fund Revenues</b>	<b>67,280</b>	<b>212,010</b>	<b>212,010</b>	<b>212,010</b>	<b>—</b>
<b>GRANT FUND MCG</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
<b>Grant Fund MCG Personnel Costs</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
Operating Expenses	3,090,399	2,842,854	2,842,854	3,572,311	25.7%
Capital Outlay	0	0	0	0	—
<b>Grant Fund MCG Expenditures</b>	<b>3,090,399</b>	<b>2,842,854</b>	<b>2,842,854</b>	<b>3,572,311</b>	<b>25.7%</b>
<b>PERSONNEL</b>					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
<b>REVENUES</b>					
Federal Grants	3,621,471	2,842,854	2,842,854	3,572,311	25.7%
State Grants	127,610	0	0	0	—
<b>Grant Fund MCG Revenues</b>	<b>3,749,081</b>	<b>2,842,854</b>	<b>2,842,854</b>	<b>3,572,311</b>	<b>25.7%</b>
<b>DEPARTMENT TOTALS</b>					
<b>Total Expenditures</b>	<b>12,697,937</b>	<b>13,506,211</b>	<b>14,487,553</b>	<b>14,860,322</b>	<b>10.0%</b>
<b>Total Full-Time Positions</b>	<b>37</b>	<b>39</b>	<b>39</b>	<b>38</b>	<b>-2.6%</b>
<b>Total Part-Time Positions</b>	<b>4</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>—</b>
<b>Total FTEs</b>	<b>31.30</b>	<b>33.40</b>	<b>33.40</b>	<b>32.40</b>	<b>-3.0%</b>
<b>Total Revenues</b>	<b>3,816,361</b>	<b>3,054,864</b>	<b>3,054,864</b>	<b>3,784,321</b>	<b>23.9%</b>

## FY16 APPROVED CHANGES

	Expenditures	FTEs
<b>COUNTY GENERAL FUND</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>10,663,357</b>	<b>33.40</b>
<b>Changes (with service impacts)</b>		
Enhance: Business Incubator Network by Creating MC Squared, a New Start-up Business Accelerator [Finance and Administration]	430,000	0.00
Add: Workforce Training Scholarships for Montgomery College [Workforce Services]	300,000	0.00
Enhance: Phase II Implementation of the Business Innovation Network - Development of Data Analytics Programming [Finance and Administration]	300,000	0.00
Add: Agricultural Mobile Science Lab [Agricultural Services]	61,000	0.00
Enhance: Montgomery Business Development Corporation for Marketing [Marketing and Business Development]	50,000	0.00
<b>Other Adjustments (with no service impacts)</b>		
Increase Cost: FY16 Compensation Adjustment [Finance and Administration]	220,993	0.00
Increase Cost: Retirement Adjustment [Finance and Administration]	16,882	0.00
Increase Cost: Group Insurance Adjustment [Finance and Administration]	9,864	0.00
Decrease Cost: Motor Pool Rate Adjustment [Finance and Administration]	-1,495	0.00



	Expenditures	FTEs
Decrease Cost: Printing and Mail [Finance and Administration]	-3,871	0.00
Decrease Cost: Operating Funds from the Marketing Business Development Division to Reflect Actual Spending [Marketing and Business Development]	-22,396	0.00
Decrease Cost: The Alliance for Workplace Excellence, Inc. [Marketing and Business Development]	-25,000	0.00
Decrease Cost: Montgomery Business Development Corporation Marketing Contract to Reflect Actual Spending [Marketing and Business Development]	-40,000	0.00
Decrease Cost: Montgomery Moving Forward [Finance and Administration]	-45,000	0.00
Decrease Cost: Life Sciences Incubator One-Time Startup Costs Funded in FY15 [Finance and Administration]	-50,000	0.00
Decrease Cost: Annualization of FY15 Personnel Costs [Finance and Administration]	-93,460	-1.00
Decrease Cost: American Film Institute's FY16 Budget Request [Finance and Administration]	-158,217	0.00
Decrease Cost: Increase Lapse [Finance and Administration]	-324,646	0.00
<b>FY16 APPROVED:</b>	<b>11,288,011</b>	<b>32.40</b>
<b>GRANT FUND MCG</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>2,842,854</b>	<b>0.00</b>
<b>Changes (with service impacts)</b>		
Enhance: Federal Workforce Investment Act (WIA) Grants [Workforce Services]	569,602	0.00
Enhance: MD Division of Rehabilitation Services (DORS) Youth Program [Workforce Services]	111,400	0.00
Enhance: Wagner Peyser Act Funding [Workforce Services]	48,455	0.00
<b>FY16 APPROVED:</b>	<b>3,572,311</b>	<b>0.00</b>

## PROGRAM SUMMARY

Program Name	FY15 Approved		FY16 Approved	
	Expenditures	FTEs	Expenditures	FTEs
Marketing and Business Development	2,189,781	12.00	2,196,660	12.00
Business Empowerment	774,682	3.00	785,402	4.00
Workforce Services	3,358,703	3.00	4,407,517	3.00
Agricultural Services	758,782	4.40	853,239	4.40
Special Projects	341,673	2.00	376,052	2.00
Finance and Administration	6,082,590	9.00	6,241,452	7.00
<b>Total</b>	<b>13,506,211</b>	<b>33.40</b>	<b>14,860,322</b>	<b>32.40</b>

## FUTURE FISCAL IMPACTS

Title	APPR.	(\$000's)				
	FY16	FY17	FY18	FY19	FY20	FY21
This table is intended to present significant future fiscal impacts of the department's programs.						
<b>COUNTY GENERAL FUND</b>						
<b>Expenditures</b>						
<b>FY16 Approved</b>	<b>11,288</b>	<b>11,288</b>	<b>11,288</b>	<b>11,288</b>	<b>11,288</b>	<b>11,288</b>
No inflation or compensation change is included in outyear projections.						
<b>Elimination of One-Time Items Approved in FY16</b>	<b>0</b>	<b>-375</b>	<b>-375</b>	<b>-375</b>	<b>-375</b>	<b>-375</b>
Items approved for one-time funding in FY16, including the fit-out costs for Rockville Incubator renovation and the Workforce Training Scholarships for Montgomery College.						
<b>Labor Contracts</b>	<b>0</b>	<b>12</b>	<b>12</b>	<b>12</b>	<b>12</b>	<b>12</b>
These figures represent the estimated annualized cost of general wage adjustments, service increments, and associated benefits.						
<b>Subtotal Expenditures</b>	<b>11,288</b>	<b>10,925</b>	<b>10,925</b>	<b>10,925</b>	<b>10,925</b>	<b>10,925</b>



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# Economic Development Fund

## MISSION STATEMENT

The mission of the Economic Development Fund (EDF) is to assist private employers who are located, plan to locate, or substantially expand operations in the County. Each program under the EDF is administered by the Department of Finance and by the respective departments as noted below.

## BUDGET OVERVIEW

The total approved FY16 Operating Budget for the Economic Development Fund is \$1,853,591, an increase of \$3,024 or 0.2 percent from the FY15 Approved Budget of \$1,850,567. Personnel Costs comprise 7.0 percent of the budget for no full-time positions, and a total of one FTE. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 93.0 percent of the FY16 budget.

## PROGRAM CONTACTS

Contact Peter Bang of the Economic Development Fund at 240.777.2008 or Pofen Salem of the Office of Management and Budget at 240.777.2773 for more information regarding this department's operating budget.

## BUDGET SUMMARY

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>ECONOMIC DEVELOPMENT FUND</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	97,156	99,660	100,602	101,987	2.3%
Employee Benefits	25,198	26,316	26,027	27,013	2.6%
<b>Economic Development Fund Personnel Costs</b>	<b>122,354</b>	<b>125,976</b>	<b>126,629</b>	<b>129,000</b>	<b>2.4%</b>
Operating Expenses	7,114,189	1,724,591	4,138,075	1,724,591	—
Capital Outlay	0	0	0	0	—
<b>Economic Development Fund Expenditures</b>	<b>7,236,543</b>	<b>1,850,567</b>	<b>4,264,704</b>	<b>1,853,591</b>	<b>0.2%</b>
<b>PERSONNEL</b>					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	1.00	1.00	1.00	1.00	—
<b>REVENUES</b>					
Investment Income	30,439	68,980	55,970	55,970	-18.9%
Loan Payments	55,858	94,970	94,970	94,970	—
Miscellaneous Revenues	161,107	0	0	0	—
<b>Economic Development Fund Revenues</b>	<b>247,404</b>	<b>163,950</b>	<b>150,940</b>	<b>150,940</b>	<b>-7.9%</b>

## FY16 APPROVED CHANGES

	Expenditures	FTEs
<b>ECONOMIC DEVELOPMENT FUND</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>1,850,567</b>	<b>1.00</b>
<b>Other Adjustments (with no service impacts)</b>		
Increase Cost: FY16 Compensation Adjustment [Economic Development Grant and Loan Program]	2,733	0.00
Increase Cost: Group Insurance Adjustment [Economic Development Grant and Loan Program]	291	0.00
<b>FY16 APPROVED:</b>	<b>1,853,591</b>	<b>1.00</b>

## PROGRAM SUMMARY

Program Name	FY15 Approved		FY16 Approved	
	Expenditures	FTEs	Expenditures	FTEs
Economic Development Grant and Loan Program	1,772,976	1.00	1,853,591	1.00
Technology Growth Program	0	0.00	0	0.00
Small Business Revolving Loan Program	77,591	0.00	0	0.00
<b>Total</b>	<b>1,850,567</b>	<b>1.00</b>	<b>1,853,591</b>	<b>1.00</b>

## FUTURE FISCAL IMPACTS

Title	APPR. FY16	FY17	FY18	(\$000's)		
				FY19	FY20	FY21
This table is intended to present significant future fiscal impacts of the department's programs.						
<b>ECONOMIC DEVELOPMENT FUND</b>						
<b>Expenditures</b>						
<b>FY16 Approved</b>	<b>1,854</b>	<b>1,854</b>	<b>1,854</b>	<b>1,854</b>	<b>1,854</b>	<b>1,854</b>
No inflation or compensation change is included in outyear projections.						
<b>Subtotal Expenditures</b>	<b>1,854</b>	<b>1,854</b>	<b>1,854</b>	<b>1,854</b>	<b>1,854</b>	<b>1,854</b>

# Housing and Community Affairs

## MISSION STATEMENT

The mission of the Department of Housing and Community Affairs is to plan and implement activities which prevent and correct problems that contribute to the physical decline of residential and commercial areas; ensure fair and equitable relations between landlords and tenants; increase the supply of affordable housing; and maintain existing housing in a safe and sanitary condition.

## BUDGET OVERVIEW

The total approved FY16 Operating Budget for the Department of Housing and Community Affairs is \$40,614,238, an increase of \$447,759 or 1.1 percent from the FY15 Approved Budget of \$40,166,479. Personnel Costs comprise 21.2 percent of the budget for 85 full-time positions and three part-time positions, and a total of 80.30 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses and Debt Service account for the remaining 78.8 percent of the FY16 budget.

DHCA expects the total signed agreements for affordable housing projects through the PILOT program to abate \$12.8 million in taxes in FY16.

In addition, this department's Capital Improvements Program (CIP) requires Current Revenue funding.

## DEPARTMENT PERFORMANCE MEASURES

This table presents the department's headline performance measures, as well as submeasures that relate to multiple programs. The FY15 estimates reflect funding based on the FY15 approved budget. The FY16 and FY17 figures are performance targets based on the FY16 approved budget and funding for comparable service levels in FY17.

Measure	Actual FY13	Actual FY14	Estimated FY15	Target FY16	Target FY17
<b>Headline Measures</b>					
Average length of time required to conciliate landlord/tenant disputes that do not go to the Landlord Tenant Commission: Multi-family disputes (workdays)	35.0	38.2	36.0	36.0	36.0
Average length of time required to conciliate landlord/tenant disputes that do not go to the Landlord Tenant Commission: Single-family disputes (workdays)	35	36.7	35	35	35
Cost per unit of affordable housing units preserved	8,129	7,361	6,844	6,800	6,129
Cost per unit of affordable housing units produced <sup>1</sup>	34,090	67,886	88,989	55,732	34,611
Number of housing Code Enforcement repeat offenses: More than 2 cases in a 2 year period	109	73	73	73	73
Percent of cases that achieve voluntary compliance in Code Enforcement cases before a citation is written	95%	93%	93%	93%	93%
Percent of Landlord/Tenant cases mediated successfully (not referred to the Commission)	97%	97%	97%	97%	97%
Total affordable housing units preserved <sup>2</sup>	1,663	2,544	2,594	2,710	2,428
Total affordable housing units produced	1,627	1,180	892	762	627

<sup>1</sup> DHCA projects a few well-leveraged housing developments to come on-line in FY17. These projects effectively reduce the projected cost per-unit in FY17. The reverse is true for projected FY15. The average cost per-unit in this category is approximately \$60,000.

<sup>2</sup> Preservation increases projected in FY14-17 due to increases in MHI rental assistance funding.

## PROGRAM CONTACTS

Contact Tim Goetzinger of the Department of Housing and Community Affairs at 240.777.3728 or Jennifer Bryant of the Office of Management and Budget at 240.777.2761 for more information regarding this department's operating budget.

## BUDGET SUMMARY

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>COUNTY GENERAL FUND</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	2,832,199	3,062,271	3,025,753	3,325,239	8.6%
Employee Benefits	1,164,664	1,177,659	1,195,645	1,295,661	10.0%
<b>County General Fund Personnel Costs</b>	<b>3,996,863</b>	<b>4,239,930</b>	<b>4,221,398</b>	<b>4,620,900</b>	<b>9.0%</b>
Operating Expenses	628,272	937,826	902,131	933,207	-0.5%
Capital Outlay	0	0	0	0	—
<b>County General Fund Expenditures</b>	<b>4,625,135</b>	<b>5,177,756</b>	<b>5,123,529</b>	<b>5,554,107</b>	<b>7.3%</b>
<b>PERSONNEL</b>					
Full-Time	83	82	82	85	3.7%
Part-Time	2	3	3	3	—
FTEs	38.10	38.60	38.60	41.60	7.8%
<b>REVENUES</b>					
Board of Appeals Fees	12,375	0	0	0	—
Health Inspection: Restaurants	-19	0	0	0	—
Landlord-Tenant Fees	5,041,465	4,988,040	4,988,040	5,436,018	9.0%
Miscellaneous Revenues	9,798	20,000	20,000	20,000	—
Other Charges/Fees	11,265	7,700	7,700	16,450	113.6%
Other Fines/Forfeitures	37,553	50,000	50,000	50,000	—
<b>County General Fund Revenues</b>	<b>5,112,437</b>	<b>5,065,740</b>	<b>5,065,740</b>	<b>5,522,468</b>	<b>9.0%</b>
<b>GRANT FUND MCG</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	1,368,545	1,708,044	1,708,044	1,593,154	-6.7%
Employee Benefits	482,114	589,766	589,766	579,711	-1.7%
<b>Grant Fund MCG Personnel Costs</b>	<b>1,850,659</b>	<b>2,297,810</b>	<b>2,297,810</b>	<b>2,172,865</b>	<b>-5.4%</b>
Operating Expenses	3,918,822	5,033,252	5,033,252	5,225,015	3.8%
Capital Outlay	0	0	0	0	—
<b>Grant Fund MCG Expenditures</b>	<b>5,769,481</b>	<b>7,331,062</b>	<b>7,331,062</b>	<b>7,397,880</b>	<b>0.9%</b>
<b>PERSONNEL</b>					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	20.60	24.00	24.00	24.00	—
<b>REVENUES</b>					
Federal Grants	3,137,510	5,550,444	5,541,028	5,541,028	-0.2%
Investment Income	731,636	0	0	0	—
Loan Payments	873,694	1,000,000	1,000,000	1,000,000	—
Miscellaneous Revenues	11,045	0	0	0	—
Other Charges/Fees	0	299,038	299,038	314,752	5.3%
State Grants	462,411	481,580	490,996	542,100	12.6%
Other Intergovernmental	257,528	0	0	0	—
<b>Grant Fund MCG Revenues</b>	<b>5,473,824</b>	<b>7,331,062</b>	<b>7,331,062</b>	<b>7,397,880</b>	<b>0.9%</b>
<b>MONTGOMERY HOUSING INITIATIVE</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	1,212,262	1,298,495	1,266,100	1,335,209	2.8%
Employee Benefits	447,690	471,687	471,702	475,865	0.9%
<b>Montgomery Housing Initiative Personnel Costs</b>	<b>1,659,952</b>	<b>1,770,182</b>	<b>1,737,802</b>	<b>1,811,074</b>	<b>2.3%</b>
Operating Expenses	20,771,386	25,821,849	27,187,205	25,787,697	-0.1%
Debt Service Other	67,729	65,630	65,630	63,480	-3.3%
Capital Outlay	0	0	0	0	—
<b>Montgomery Housing Initiative Expenditures</b>	<b>22,499,067</b>	<b>27,657,661</b>	<b>28,990,637</b>	<b>27,662,251</b>	<b>0.0%</b>
<b>PERSONNEL</b>					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	14.70	14.70	14.70	14.70	—
<b>REVENUES</b>					
Asset Management Fee	0	0	12,770	32,188	—
Commitment Fee	0	0	75,000	150,000	—
Investment Income	2,048,496	1,000,000	1,468,200	1,468,200	46.8%
Land Sale Proceeds	0	0	2,275,000	0	—
Loan Payments	-1,156,646	2,500,000	2,500,000	1,825,000	-27.0%
MHI Transfer Tax	724,671	800,000	800,000	800,000	—

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
Miscellaneous Revenues	1,500	75,006	75,006	75,006	—
MPDU Revenues	2,964,612	1,500,000	1,500,000	1,400,000	-6.7%
Recordation Tax	7,996,905	8,858,371	7,699,250	8,382,680	-5.4%
Other Financing Sources	67,729	65,630	65,630	63,480	-3.3%
<b>Montgomery Housing Initiative Revenues</b>	<b>12,647,267</b>	<b>14,799,007</b>	<b>16,470,856</b>	<b>14,196,554</b>	<b>-4.1%</b>
<b>DEPARTMENT TOTALS</b>					
<b>Total Expenditures</b>	<b>32,893,683</b>	<b>40,166,479</b>	<b>41,445,228</b>	<b>40,614,238</b>	<b>1.1%</b>
<b>Total Full-Time Positions</b>	<b>83</b>	<b>82</b>	<b>82</b>	<b>85</b>	<b>3.7%</b>
<b>Total Part-Time Positions</b>	<b>2</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>—</b>
<b>Total FTEs</b>	<b>73.40</b>	<b>77.30</b>	<b>77.30</b>	<b>80.30</b>	<b>3.9%</b>
<b>Total Revenues</b>	<b>23,233,528</b>	<b>27,195,809</b>	<b>28,867,658</b>	<b>27,116,902</b>	<b>-0.3%</b>

## FY16 APPROVED CHANGES

	Expenditures	FTEs
<b>COUNTY GENERAL FUND</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>5,177,756</b>	<b>38.60</b>
<b><u>Changes (with service impacts)</u></b>		
Enhance: Code Enforcement Inspection - Single Family Rental Properties [Housing Code Enforcement]	307,060	3.00
<b><u>Other Adjustments (with no service impacts)</u></b>		
Increase Cost: FY16 Compensation Adjustment	127,342	0.00
Increase Cost: Tenant Advocacy Support Services [Landlord-Tenant Mediation]	70,000	0.00
Increase Cost: Retirement Adjustment	47,304	0.00
Increase Cost: Group Insurance Adjustment	10,854	0.00
Increase Cost: Annualization of FY15 Personnel Costs	9,136	0.00
Decrease Cost: Printing and Mail	-8,138	0.00
Decrease Cost: Office Supplies	-18,000	0.00
Decrease Cost: Lapse Vacant Program Manager II Position [Single-Family Housing Programs]	-19,056	0.00
Decrease Cost: Motor Pool Rate Adjustment	-30,151	0.00
Decrease Cost: Montgomery Housing Partnership for the Focused Neighborhood Assistance Program: Delay in Contract Implementation, Funds in FY15 will be Sufficient for the Contract Through FY16 [Neighborhood Revitalization]	-120,000	0.00
<b>FY16 APPROVED:</b>	<b>5,554,107</b>	<b>41.60</b>
<b>GRANT FUND MCG</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>7,331,062</b>	<b>24.00</b>
<b><u>Other Adjustments (with no service impacts)</u></b>		
Increase Cost: Takoma Park / HOC Code Enforcement Contract Annualization [Housing Code Enforcement]	15,714	0.00
Decrease Cost: Lapse Vacant Program Manager II Position [Single-Family Housing Programs]	-76,226	0.00
Decrease Cost: EmPower Maryland Program, Expired in December 2014 [Single-Family Housing Programs]	-190,996	0.00
<b><u>Federal Programs</u></b>		
Add: Community Block Grant: Asian Pacific Amer Legal Resource Center - Legal Services for Asian Immigrants	45,000	0.00
Add: Community Block Grant: Aspire Counseling - Healthy Mothers Healthy Babies	15,614	0.00
Add: Community Block Grant: Bethesda Cares, Inc. - Outreach to Chronically Homeless	21,944	0.00
Add: Community Block Grant: Boys & Girls Clubs of Greater Washington, Inc. - Power Hour	38,655	0.00
Add: Community Block Grant: Eastern Montgomery Emergency Assistance Network - Eviction and Utility Disconnection Prevention	45,000	0.00
Add: Community Block Grant: Interfaith Works - Volunteer Services	29,186	0.00
Add: Community Block Grant: Jewish Foundation for Group Homes, Inc. - Living Independently with Austim	38,500	0.00
Add: Community Block Grant: Jobs Unlimited, Inc. - Peer Recovery Support	25,200	0.00
Add: Community Block Grant: Mental Health Association of Montgomery County - Medical Therapist	44,938	0.00
Add: Community Block Grant: Mobile Medical Care, Inc. - Anticoagulation Clinic for the Low Income Uninsured	40,072	0.00
Add: Community Block Grant: Montgomery County Collaboration Council for Children Youth and Families - Strengthening Families Program	29,510	0.00
Add: Community Block Grant: Montgomery Housing Partnership - 21st Century Gator Program	38,000	0.00

	Expenditures	FTEs
Add: Community Block Grant: National Center for Children and Families - Future Bound Transitional Housing	45,000	0.00
Add: Community Block Grant: Stepping Stones Shelter - Community Engagement Manager	24,756	0.00
Add: Community Block Grant: The Arc of Montgomery County, Inc. - Training Youth Employment Project	44,835	0.00
Add: Community Block Grant: The Shepherd's Table, Inc. - Shepherd's Table Food Service Program	13,790	0.00
Decrease Cost: Adjustment for Individual Grants	-540,000	0.00
Decrease Cost: Emergency Shelter Grant (ESG)	-36,609	0.00
Enhance: Community Development Block Grant (CDBG)	340,136	0.00
Increase Cost: HOME Investment Partnerships Program (HOME)	14,799	0.00
<b>FY16 APPROVED:</b>	<b>7,397,880</b>	<b>24.00</b>
<b>MONTGOMERY HOUSING INITIATIVE</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>27,657,661</b>	<b>14.70</b>
<b><u>Changes (with service impacts)</u></b>		
Add: Zero:2016 - 10 Permanent Supportive Housing Units and 10 Rapid Re-Housing Subsidies for Veterans [Multi-Family Housing Programs]	500,000	0.00
Enhance: Rental Assistance (Additional Estimated Recordation Tax Allocation) [Multi-Family Housing Programs]	353,369	0.00
Enhance: Housing First - 10 Rapid Re-Housing Subsidies for Families with Children [Multi-Family Housing Programs]	150,000	0.00
Add: Housing First: Montgomery County Coalition for the Homeless - Partnership for Permanent Housing [Multi-Family Housing Programs]	37,500	0.00
<b><u>Other Adjustments (with no service impacts)</u></b>		
Increase Cost: FY16 Compensation Adjustment	48,717	0.00
Increase Cost: Retirement Adjustment	19,171	0.00
Increase Cost: Group Insurance Adjustment	4,219	0.00
Decrease Cost: Debt Service: GO Bonds (Non-Tax Funds) [Multi-Family Housing Programs]	-2,150	0.00
Decrease Cost: Annualization of FY15 Personnel Costs	-31,215	0.00
Decrease Cost: Loans [Multi-Family Housing Programs]	-1,075,021	0.00
<b>FY16 APPROVED:</b>	<b>27,662,251</b>	<b>14.70</b>

## PROGRAM SUMMARY

Program Name	FY15 Approved		FY16 Approved	
	Expenditures	FTEs	Expenditures	FTEs
Multi-Family Housing Programs	27,055,648	8.40	27,170,941	9.40
Single-Family Housing Programs	1,110,602	10.00	823,409	9.50
Housing Code Enforcement	2,186,401	22.60	2,704,241	24.10
Grants Administration - Federal Programs	6,859,797	6.70	4,999,857	5.70
Landlord-Tenant Mediation	923,134	8.00	1,060,809	7.50
Neighborhood Revitalization	333,312	5.10	1,782,606	7.60
Licensing and Registration	427,865	3.00	439,989	3.00
Housing Administration	267,258	3.50	343,960	3.50
Administration	1,002,462	10.00	1,288,426	10.00
<b>Total</b>	<b>40,166,479</b>	<b>77.30</b>	<b>40,614,238</b>	<b>80.30</b>



## FUTURE FISCAL IMPACTS

Title	APPR. FY16	FY17	FY18	(\$000's) FY19	FY20	FY21
This table is intended to present significant future fiscal impacts of the department's programs.						
<b>COUNTY GENERAL FUND</b>						
<b>Expenditures</b>						
<b>FY16 Approved</b> No inflation or compensation change is included in outyear projections.	5,554	5,554	5,554	5,554	5,554	5,554
<b>Elimination of One-Time Items Approved in FY16</b> Items approved for one-time funding in FY16, including vehicles for new code enforcement staff and associated operating expenses, will be eliminated from the base in the outyears.	0	-77	-77	-77	-77	-77
<b>Labor Contracts</b> These figures represent the estimated annualized cost of general wage adjustments, service increments, and associated benefits.	0	15	15	15	15	15
<b>Subtotal Expenditures</b>	5,554	5,492	5,492	5,492	5,492	5,492
<b>MONTGOMERY HOUSING INITIATIVE</b>						
<b>Expenditures</b>						
<b>FY16 Approved</b> No inflation or compensation change is included in outyear projections.	27,662	27,662	27,662	27,662	27,662	27,662
<b>Labor Contracts</b> These figures represent the estimated annualized cost of general wage adjustments, service increments, and associated benefits.	0	6	6	6	6	6
<b>Subtotal Expenditures</b>	27,662	27,669	27,669	27,669	27,669	27,669



# Permitting Services

## MISSION STATEMENT

The mission of the Department of Permitting Services (DPS) is to protect the safety and welfare of County residents and businesses through the permitting and inspections process to ensure that the structures in which we live, work, congregate, and recreate are safe, secure and in compliance with zoning and building requirements. DPS contributes to the economic vitality of Montgomery County through the effective and efficient processing of land development and building construction permits and licenses.

## BUDGET OVERVIEW

The total approved FY16 Operating Budget for the Department of Permitting Services is \$33,893,405, an increase of \$1,885,569 or 5.9 percent from the FY15 Approved Budget of \$32,007,836. Personnel Costs comprise 73.8 percent of the budget for 207 full-time positions and one part-time position, and a total of 212.50 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 26.2 percent of the FY16 budget.

## DEPARTMENT PERFORMANCE MEASURES

This table presents the department's headline performance measures, as well as submeasures that relate to multiple programs. The FY15 estimates reflect funding based on the FY15 approved budget. The FY16 and FY17 figures are performance targets based on the FY16 approved budget and funding for comparable service levels in FY17.

Measure	Actual FY13	Actual FY14	Estimated FY15	Target FY16	Target FY17
<b>Headline Measures</b>					
Building Construction Inspections -- Percentage occurring on scheduled day	90.00%	93.54%	95.00%	95.00%	96.00%
Commercial Fast Track -- Service within 2.5 hours	66.00%	64.13%	75.00%	90.00%	90.00%
Commercial Permits -- Additions -- Average total time (In days)	51.00	66.53	52.00	50.00	50.00
Commercial Permits -- Additions -- DPS average review time (In days)	39	31	35	30	30
Commercial Permits -- New Construction -- Average total time (In days)	265.00	174.66	150.00	120.00	120.00
Commercial Permits -- New Construction -- DPS average review time (In days)	82.00	61.55	60.00	30.00	30.00
Complaint Resolution -- Average number of days from complaint filing to final resolution	11.30	8.95	12.00	12.00	12.00
Complaint Response -- average number of days from the complaint being filed to first inspection contact with customer	7.15	4.21	5.00	5.00	6.00
Electrical Permits -- Walk-in service permit within 2 hours	94.00%	96.54%	97.54%	98.54%	99.54%
Fire Protection (Sprinkler Permits) -- Average total time (In days)	15.3	34.6	31.0	24.0	24.0
Fire Protection (Sprinkler Permits) -- DPS average review time (In days)	12.0	33.6	28.0	21.0	21.0
Mechanical Permits -- Walk-in service permit within 2 hours	95.00%	96.53%	97.53%	98.53%	99.53%
MPIA responses - percent of information requests responded to within 30 days after receipt by DPS		99%	99%	99%	99%
Percent of MC311 Service Requests (SR) Meeting the Service Level Agreement (SLA) Response Time	87.35%	81.34%	85.00%	85.00%	85.00%
<b>Quality Control Inspections -- under construction</b>					
Record Plats -- DPS average review time (In days)		14.24	12.00	12.00	12.00
Residential (home) Fast Track -- Service within 2.5 hours	95.00%	93.95%	95.00%	95.00%	95.00%
Residential (home) Permits - Additions - Average total time (In days)	17	17	16	15	14
Residential (home) Permits -- Additions -- DPS average review time (In days)	6	8	6	5	4
Residential (home) Permits -- New Construction -- Average total time (In days)	82.03	73.65	58.00	55.00	50.00
Residential (home) Permits -- New Construction -- DPS average review time (In days)	21.0	16.2	14.0	13.0	12.0
Right of way Permits -- DPS average review time (In days)		5.01	4.00	5.00	5.00
Sediment Control Enforcement -- % of sites in compliance within 5 days following NOV -- Under construction					
Sediment Control Permits - DPS average review time (In days)		39.21	35.00	37.00	35.00
Septic Permits -- DPS average review time (In days)		12.28	14.00	14.00	14.00
Successful Maryland Department of the Environment (MDE) Delegation of Review of Sediment Control and Storm-Water Management	Yes	Yes	Yes	Yes	Yes

	Actual FY13	Actual FY14	Estimated FY15	Target FY16	Target FY17
Well Permits -- DPS average review time (In days)		10.25	11.00	11.00	11.00

## PROGRAM CONTACTS

Contact Barbara Suter of the Department of Permitting Services at 240.777.6244 or Dennis Hetman of the Office of Management and Budget at 240.777.2770 for more information regarding this department's operating budget.

## BUDGET SUMMARY

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>PERMITTING SERVICES</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	15,808,143	16,891,234	16,837,758	18,036,021	6.8%
Employee Benefits	6,228,739	6,314,202	6,719,763	6,979,039	10.5%
<b>Permitting Services Personnel Costs</b>	<b>22,036,882</b>	<b>23,205,436</b>	<b>23,557,521</b>	<b>25,015,060</b>	<b>7.8%</b>
Operating Expenses	7,895,639	8,802,400	8,525,700	8,878,345	0.9%
Capital Outlay	0	0	0	0	—
<b>Permitting Services Expenditures</b>	<b>29,932,521</b>	<b>32,007,836</b>	<b>32,083,221</b>	<b>33,893,405</b>	<b>5.9%</b>
<b>PERSONNEL</b>					
Full-Time	195	201	201	207	3.0%
Part-Time	1	1	1	1	—
FTEs	200.50	206.50	206.50	212.50	2.9%
<b>REVENUES</b>					
Automation Enhancement Fee	2,169,708	1,633,791	1,879,221	1,942,650	18.9%
Building Permits	21,872,917	21,001,416	19,768,926	17,303,987	-17.6%
Electrical Permits and Licenses	4,089,207	3,400,000	3,853,593	3,403,352	0.1%
Fire Code Enforcement Permits	1,935,911	1,544,934	1,747,053	2,435,618	57.7%
Grading/Storm Drains/Paving/Driveway Permits	5,730,606	6,000,000	4,889,931	4,777,732	-20.4%
Investment Income	24,815	24,000	45,640	177,460	639.4%
Mechanical Construction Permit	1,431,695	1,200,000	1,541,273	1,547,794	29.0%
Miscellaneous Revenues	7,537	0	0	0	—
Occupancy Permits	829,800	700,000	646,813	1,201,028	71.6%
Sediment Control Permits	2,912,151	2,569,000	2,685,389	1,222,542	-52.4%
Sign Permits	166,923	196,510	187,318	317,674	61.7%
Special Exception Fee	228,839	232,010	228,502	322,149	38.9%
Stormwater Mgmt and Water Quality Plan Fee	293,810	270,000	262,423	133,765	-50.5%
Utility Permits	0	0	0	1,175,879	—
Well and Septic	241,783	200,000	170,142	344,150	72.1%
Other Charges/Fees	76,601	92,784	58,519	75,059	-19.1%
Other Fines/Forfeitures	93,658	0	136,800	85,043	—
Other Licenses/Permits	1,158,402	1,146,180	810,456	1,954,704	70.5%
<b>Permitting Services Revenues</b>	<b>43,264,363</b>	<b>40,210,625</b>	<b>38,911,999</b>	<b>38,420,586</b>	<b>-4.5%</b>

## FY16 APPROVED CHANGES

	Expenditures	FTEs
<b>PERMITTING SERVICES</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>32,007,836</b>	<b>206.50</b>
<b><u>Changes (with service impacts)</u></b>		
Add: County Executive's Economic Development Initiative - 6 positions to ensure 30 day turnaround time for commercial plan reviews [Building Construction]	551,344	6.00
<b><u>Other Adjustments (with no service impacts)</u></b>		
Increase Cost: FY16 Compensation Adjustment	743,407	0.00
Increase Cost: Retirement Adjustment	338,768	0.00
Increase Cost: Rent at 255 Rockville Pike [Administration]	209,649	0.00
Increase Cost: Annualization of FY15 Personnel Costs	148,723	0.00
Increase Cost: Retiree Health Insurance Pre-funding Adjustment [Administration]	123,030	0.00
Increase Cost: Annualization of FY15 Lapsed Positions	113,427	0.00
Increase Cost: Expenditures for Credit Card Charges [Administration]	62,000	0.00
Increase Cost: Group Insurance Adjustment	60,207	0.00
Increase Cost: Risk Management Adjustment [Administration]	59,128	0.00
Increase Cost: Motor Pool Rate Adjustment	38,471	0.00
Increase Cost: Expenditures for General Office Supplies	35,580	0.00
Increase Cost: IT Maintenance Cost [Administration]	1,960	0.00
Decrease Cost: Printing and Mail	-19,948	0.00
Decrease Cost: Elimination of One-Time Items Approved in FY15	-70,177	0.00
Decrease Cost: IT Replacement Plan [Administration]	-510,000	0.00
<b>FY16 APPROVED:</b>	<b>33,893,405</b>	<b>212.50</b>

## PROGRAM SUMMARY

Program Name	FY15 Approved		FY16 Approved	
	Expenditures	FTEs	Expenditures	FTEs
Land Development	7,217,744	60.50	7,738,799	62.50
Customer Service	1,070,923	10.00	1,194,423	10.00
Building Construction	10,413,912	92.90	11,377,072	95.90
Administration	9,513,408	13.10	9,697,151	13.10
Zoning and Site Plan Enforcement	3,791,849	30.00	3,885,960	31.00
<b>Total</b>	<b>32,007,836</b>	<b>206.50</b>	<b>33,893,405</b>	<b>212.50</b>

## FUTURE FISCAL IMPACTS

Title	APPR.			(\$000's)		
	FY16	FY17	FY18	FY19	FY20	FY21
This table is intended to present significant future fiscal impacts of the department's programs.						
<b>PERMITTING SERVICES</b>						
<b>Expenditures</b>						
<b>FY16 Approved</b>	<b>33,893</b>	<b>33,893</b>	<b>33,893</b>	<b>33,893</b>	<b>33,893</b>	<b>33,893</b>
No inflation or compensation change is included in outyear projections.						
<b>Elimination of One-Time Items Approved in FY16</b>	<b>0</b>	<b>-112</b>	<b>-112</b>	<b>-112</b>	<b>-112</b>	<b>-112</b>
Items approved for one-time funding in FY16, including costs for computers, phones, and vehicle will be eliminated from the base in the outyears.						
<b>Labor Contracts</b>	<b>0</b>	<b>111</b>	<b>111</b>	<b>111</b>	<b>111</b>	<b>111</b>
These figures represent the estimated annualized cost of general wage adjustments, service increments, and associated benefits.						
<b>IT Maintenance Costs</b>	<b>0</b>	<b>102</b>	<b>76</b>	<b>179</b>	<b>81</b>	<b>84</b>
Represents additional maintenance costs for the system upgrades and post-warranty maintenance for servers, scanners, and printers.						
<b>IT Replacement Plan</b>	<b>0</b>	<b>0</b>	<b>69</b>	<b>629</b>	<b>419</b>	<b>-32</b>
Key components of Permitting Service's technology replacement plan include:						
FY18 Scanners (\$100,000);						
FY19 Printers (\$60,000), Servers (\$600,000);						
FY20 Permit DB Servers - Hardware & Software (\$450,000).						

Title	APPR.			(S000's)		
	FY16	FY17	FY18	FY19	FY20	FY21
<b>Office Rent</b>	<b>0</b>	<b>190</b>	<b>386</b>	<b>588</b>	<b>796</b>	<b>796</b>
Represents projected rent increase.						
<b>Retiree Health Insurance Pre-funding</b>	<b>0</b>	<b>0</b>	<b>-36</b>	<b>-76</b>	<b>-97</b>	<b>-120</b>
These figures represent the estimated cost of pre-funding retiree health insurance costs for the County's workforce.						
<b>Subtotal Expenditures</b>	<b>33,893</b>	<b>34,185</b>	<b>34,387</b>	<b>35,211</b>	<b>35,091</b>	<b>34,621</b>

# Environmental Protection

## MISSION STATEMENT

The mission of the Department of Environmental Protection (DEP) is to improve the quality of life in our community through conservation, protection, and restoration of natural resources guided by the principles of science, sustainability, and stewardship; and to provide solid waste management services, including reducing, reusing, and recycling waste in an environmentally progressive and economically sound manner.

## BUDGET OVERVIEW

The total approved FY16 Operating Budget for the Department of Environmental Protection is \$25,474,687, an increase of \$3,102,830 or 13.9 percent from the FY15 Approved Budget of \$22,371,857. Personnel Costs comprise 39.4 percent of the budget for 93 full-time positions and two part-time positions, and a total of 101.78 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 60.6 percent of the FY16 budget.

The debt service for the Water Quality Protection Fund is appropriated in the Debt Service Fund and is, therefore, not displayed in this section. To pay for the debt service, a transfer of funds from the Water Quality Protection Fund to the Debt Service Fund of \$3,020,250 for Water Quality Protection bonds is required.

## DEPARTMENT PERFORMANCE MEASURES

This table presents the department's headline performance measures, as well as submeasures that relate to multiple programs. The FY15 estimates reflect funding based on the FY15 approved budget. The FY16 and FY17 figures are performance targets based on the FY16 approved budget and funding for comparable service levels in FY17.

Measure	Actual FY13	Actual FY14	Estimated FY15	Target FY16	Target FY17
<b>Headline Measures</b>					
Average Number of Days to Resolve Incoming Complaints <sup>1</sup>	26	30	36	36	36
County Watershed Stream Quality Index of Biological Integrity (IBI) Score	58.2%	58.9%	59.6%	60.4%	61.1%
Non-Residential Building Energy Use as a Measure of Greenhouse Gas Reductions (Million British Thermal Units) [UNDER CONSTRUCTION]					
Percent of Customers Who Rated Themselves as Satisfied with DEP Response to Environmental Complaints <sup>2</sup>	70.8%	66.1%	65.0%	65.0%	65.0%
Percent of the impervious acreage control goal met	6.3%	9.7%	12.9%	43.0%	73.1%
Percent of the nitrogen pollution reduction goal met	1.58%	4.39%	5.40%	19.27%	33.13%
Percent of the phosphorous pollution reduction goal met	4.17%	20.14%	28.57%	64.72%	100.86%
Residential Building Energy Use as a Measure of Greenhouse Gas Reductions (Million British Thermal Units) [UNDER CONSTRUCTION]					

<sup>1</sup> The FY14 average is for 1,524 total cases in the following areas: Air, Indoor Air, Noise, Stormwater, Water Quality, Solid Waste, Hazmat, and PIA.

<sup>2</sup> For FY14, DEP sent 635 emails to customers requesting they complete an electronic survey. 118 responses were received, which translates to a 18.6% response rate. 78 (66.1%) of the 118 respondents indicated they were satisfied with the service received.

## PROGRAM CONTACTS

Contact Michelle Hwang of the Department of Environmental Protection at 240.777.7724 or Elyse Greenwald of the Office of Management and Budget at 240.777.2768 for more information regarding this department's operating budget.

## BUDGET SUMMARY

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>COUNTY GENERAL FUND</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	941,677	1,152,130	1,097,532	1,267,367	10.0%
Employee Benefits	352,871	407,660	379,609	437,346	7.3%
<b>County General Fund Personnel Costs</b>	<b>1,294,548</b>	<b>1,559,790</b>	<b>1,477,141</b>	<b>1,704,713</b>	<b>9.3%</b>
Operating Expenses	224,465	290,280	370,493	496,147	70.9%
Capital Outlay	0	0	0	0	—
<b>County General Fund Expenditures</b>	<b>1,519,013</b>	<b>1,850,070</b>	<b>1,847,634</b>	<b>2,200,860</b>	<b>19.0%</b>
<b>PERSONNEL</b>					
Full-Time	40	41	41	43	4.9%
Part-Time	1	2	2	2	—
FTEs	11.49	13.09	13.09	15.09	15.3%
<b>REVENUES</b>					
Other Charges/Fees	79,358	91,000	141,000	227,000	149.5%
Other Fines/Forfeitures	20,610	10,000	10,000	10,000	—
Other Licenses/Permits	4,600	9,000	9,000	6,000	-33.3%
Tree Canopy	0	50,000	50,000	250,000	400.0%
<b>County General Fund Revenues</b>	<b>104,568</b>	<b>160,000</b>	<b>210,000</b>	<b>493,000</b>	<b>208.1%</b>
<b>GRANT FUND MCG</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
<b>Grant Fund MCG Personnel Costs</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
Operating Expenses	83,243	0	0	0	—
Capital Outlay	0	0	0	0	—
<b>Grant Fund MCG Expenditures</b>	<b>83,243</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
<b>PERSONNEL</b>					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
<b>REVENUES</b>					
Miscellaneous Revenues	1,250	0	0	0	—
State Grants	33,387	0	0	0	—
<b>Grant Fund MCG Revenues</b>	<b>34,637</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
<b>WATER QUALITY PROTECTION FUND</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	5,413,078	5,863,038	5,689,315	6,230,239	6.3%
Employee Benefits	1,794,004	2,013,922	1,788,239	2,095,836	4.1%
<b>Water Quality Protection Fund Personnel Costs</b>	<b>7,207,082</b>	<b>7,876,960</b>	<b>7,477,554</b>	<b>8,326,075</b>	<b>5.7%</b>
Operating Expenses	11,095,329	12,588,827	12,926,210	14,947,752	18.7%
Capital Outlay	0	56,000	0	0	—
<b>Water Quality Protection Fund Expenditures</b>	<b>18,302,411</b>	<b>20,521,787</b>	<b>20,403,764</b>	<b>23,273,827</b>	<b>13.4%</b>
<b>PERSONNEL</b>					
Full-Time	42	46	46	50	8.7%
Part-Time	1	1	1	0	—
FTEs	81.39	84.39	84.39	86.69	2.7%
<b>REVENUES</b>					
Bag Tax	2,406,995	2,150,000	2,150,000	2,400,000	11.6%
Investment Income	11,430	8,540	21,020	81,730	857.0%
Water Quality Protection Fee	23,571,861	28,273,690	28,630,224	32,633,364	15.4%
Other Charges/Fees	57,357	200,000	200,000	200,000	—
<b>Water Quality Protection Fund Revenues</b>	<b>26,047,643</b>	<b>30,632,230</b>	<b>31,001,244</b>	<b>35,315,094</b>	<b>15.3%</b>
<b>DEPARTMENT TOTALS</b>					
<b>Total Expenditures</b>	<b>19,904,667</b>	<b>22,371,857</b>	<b>22,251,398</b>	<b>25,474,687</b>	<b>13.9%</b>
<b>Total Full-Time Positions</b>	<b>82</b>	<b>87</b>	<b>87</b>	<b>93</b>	<b>6.9%</b>
<b>Total Part-Time Positions</b>	<b>2</b>	<b>3</b>	<b>3</b>	<b>2</b>	<b>-33.3%</b>
<b>Total FTEs</b>	<b>92.88</b>	<b>97.48</b>	<b>97.48</b>	<b>101.78</b>	<b>4.4%</b>
<b>Total Revenues</b>	<b>26,186,848</b>	<b>30,792,230</b>	<b>31,211,244</b>	<b>35,808,094</b>	<b>16.3%</b>



## FY16 APPROVED CHANGES

	Expenditures	FTEs
<b>COUNTY GENERAL FUND</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>1,850,070</b>	<b>13.09</b>
<b><u>Changes (with service impacts)</u></b>		
Enhance: Tree Canopy Conservation - Tree Planting [Environmental Policy and Compliance]	200,000	0.00
Add: Office of Sustainability [Environmental Policy and Compliance]	145,162	2.00
<b><u>Other Adjustments (with no service impacts)</u></b>		
Increase Cost: FY16 Compensation Adjustment [Environmental Policy and Compliance]	44,218	0.00
Increase Cost: Annualization of FY15 Lapsed Positions [Environmental Policy and Compliance]	38,105	0.00
Increase Cost: Retirement Adjustment [Environmental Policy and Compliance]	13,785	0.00
Increase Cost: Group Insurance Adjustment [Administration]	3,972	0.00
Decrease Cost: Printing and Mail [Administration]	-4,069	0.00
Decrease Cost: Lapse Part-Time Program Manager II (.5 FTE) and substitute with contractual services for data analysis and research services in Office of Sustainability [Environmental Policy and Compliance]	-22,344	0.00
Decrease Cost: Motor Pool Rate Adjustment [Environmental Policy and Compliance]	-33,446	0.00
Decrease Cost: Annualization of FY15 Personnel Costs [Environmental Policy and Compliance]	-34,593	0.00
<b>FY16 APPROVED:</b>	<b>2,200,860</b>	<b>15.09</b>
<b>WATER QUALITY PROTECTION FUND</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>20,521,787</b>	<b>84.39</b>
<b><u>Changes (with service impacts)</u></b>		
Enhance: Stormwater Management maintenance including new and newly transferred facilities [Watershed Management]	706,100	0.00
Enhance: Stormwater Management Facility Inspection Contractual Assistance [Watershed Management]	385,680	0.00
Enhance: Inspections of New Stormwater Management Facilities [Watershed Management]	350,000	0.00
Enhance: M-NCPPC Stormwater Management program costs [Watershed Management]	271,627	0.00
Enhance: Operating Budget Impacts of Stormwater Management CIP Projects [Watershed Management]	257,000	0.00
Add: Post-construction monitoring of Best Management Practices (BMP) facilities within Special Protection Areas (SPA's) [Watershed Management]	177,000	0.00
Add: Planning Specialist III - Water and Sewer Planning [Watershed Management]	73,976	1.00
Add: Program Manager I - Stormwater Management Facility Inspection [Watershed Management]	73,976	1.00
<b><u>Other Adjustments (with no service impacts)</u></b>		
Increase Cost: FY16 Compensation Adjustment [Watershed Management]	172,951	0.00
Increase Cost: Homeowner Association Roads Credit Phased Implementation [Watershed Management]	147,000	0.00
Increase Cost: Charges from Other Departments [Watershed Management]	96,434	0.00
Increase Cost: Increase Senior Financial Specialist from 0.70 FTE to 1.00 FTE due to increased workload [Watershed Management]	47,142	0.30
Increase Cost: Retirement Adjustment [Watershed Management]	35,044	0.00
Increase Cost: Building Rent - 255 Rockville Pike [Watershed Management]	32,005	0.00
Increase Cost: Annualization of FY15 Lapsed Positions [Environmental Policy and Compliance]	23,836	0.00
Increase Cost: Group Insurance Adjustment [Watershed Management]	14,625	0.00
Increase Cost: Administrative Specialist II - Stormwater Management CIP program (charged to CIP)	6,286	0.00
Decrease Cost: Printing and Mail [Watershed Management]	-4,565	0.00
Decrease Cost: Elimination of One-Time Items Approved in FY15 [Watershed Management]	-56,000	0.00
Decrease Cost: Annualization of FY15 Personnel Costs [Watershed Management]	-58,077	0.00
<b>FY16 APPROVED:</b>	<b>23,273,827</b>	<b>86.69</b>

## PROGRAM SUMMARY

Program Name	FY15 Approved		FY16 Approved	
	Expenditures	FTEs	Expenditures	FTEs
Watershed Management	20,521,787	84.39	23,115,048	85.69
Environmental Policy and Compliance	1,017,282	7.94	1,526,221	10.94
Administration	832,788	5.15	833,418	5.15
<b>Total</b>	<b>22,371,857</b>	<b>97.48</b>	<b>25,474,687</b>	<b>101.78</b>

## FUTURE FISCAL IMPACTS

Title	APPR. FY16	FY17	FY18	(S000's) FY19	FY20	FY21
This table is intended to present significant future fiscal impacts of the department's programs.						
<b>COUNTY GENERAL FUND</b>						
<b>Expenditures</b>						
<b>FY16 Approved</b>	<b>2,201</b>	<b>2,201</b>	<b>2,201</b>	<b>2,201</b>	<b>2,201</b>	<b>2,201</b>
No inflation or compensation change is included in outyear projections.						
<b>Labor Contracts</b>	<b>0</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>
These figures represent the estimated annualized cost of general wage adjustments, service increments, and associated benefits.						
<b>Subtotal Expenditures</b>	<b>2,201</b>	<b>2,205</b>	<b>2,205</b>	<b>2,205</b>	<b>2,205</b>	<b>2,205</b>
<b>WATER QUALITY PROTECTION FUND</b>						
<b>Expenditures</b>						
<b>FY16 Approved</b>	<b>23,274</b>	<b>23,274</b>	<b>23,274</b>	<b>23,274</b>	<b>23,274</b>	<b>23,274</b>
No inflation or compensation change is included in outyear projections.						
<b>Labor Contracts</b>	<b>0</b>	<b>27</b>	<b>27</b>	<b>27</b>	<b>27</b>	<b>27</b>
These figures represent the estimated annualized cost of general wage adjustments, service increments, and associated benefits.						
<b>Building Rent - 255 Rockville Pike</b>	<b>0</b>	<b>17</b>	<b>40</b>	<b>64</b>	<b>89</b>	<b>89</b>
DEP share of building rent of 255 Rockville Pike offices.						
<b>Homeowner Association Roads Credit Phased Implementation</b>	<b>0</b>	<b>16</b>	<b>43</b>	<b>181</b>	<b>209</b>	<b>209</b>
These amounts relate to a phased implementation of a Water Quality Protection Charge credit program authorized by Bill 34-12 for Homeowner Association roads.						
<b>Inspections of New Stormwater Management Facilities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>30</b>	<b>30</b>
These figures represent costs associated with the inspection of new above ground and underground stormwater management facilities.						
<b>Operating Budget Impacts of Stormwater Management CIP Projects</b>	<b>0</b>	<b>209</b>	<b>941</b>	<b>1,473</b>	<b>1,989</b>	<b>1,989</b>
These figures represent the Operating Budget Impacts of Stormwater Management projects in the FY16-20 CIP.						
<b>Program Growth</b>	<b>0</b>	<b>50</b>	<b>100</b>	<b>150</b>	<b>200</b>	<b>200</b>
These figures represent the anticipated increase of expenditures related to an increase in Water Quality Protection initiatives, including the MS4 program.						
<b>Subtotal Expenditures</b>	<b>23,274</b>	<b>23,594</b>	<b>24,425</b>	<b>25,169</b>	<b>25,818</b>	<b>25,818</b>

# Solid Waste Services

## MISSION STATEMENT

Provide world-class solid waste management for the people living and working in Montgomery County, in an environmentally progressive and economically sound manner, striving to reduce and recycle 70 percent of our waste. Vision: We aspire to provide the best solid waste services in the nation and meet the needs of our diverse community.

## BUDGET OVERVIEW

The total approved FY16 Operating Budget for the Division of Solid Waste Services is \$111,889,853, an increase of \$2,349,757 or 2.1 percent from the FY15 Approved Budget of \$109,540,096. Personnel Costs comprise 10.0 percent of the budget for 79 full-time positions and one part-time position, and a total of 103.01 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses and Capital Outlay account for the remaining 90.0 percent of the FY16 budget.

## DEPARTMENT PERFORMANCE MEASURES

This table presents the department's headline performance measures, as well as submeasures that relate to multiple programs. The FY15 estimates reflect funding based on the FY15 approved budget. The FY16 and FY17 figures are performance targets based on the FY16 approved budget and funding for comparable service levels in FY17.

Measure	Actual FY13	Actual FY14	Estimated FY15	Target FY16	Target FY17
<b>Headline Measures</b>					
Average number of recycling collections missed per week, not picked up within 24 hours	5.0	7.0	6.5	6.5	6.5
Average number of refuse collections missed per week, not picked up within 24 hours	3.0	6.0	3.6	3.6	3.6
Percent of Total Municipal Solid Waste Recycled <sup>1</sup>	60%	61%	63%	64%	66%
Percent of Total Municipal Solid Waste Sent to Landfill <sup>1</sup>	15.5%	12.6%	13.9%	13.7%	13.0%
Single-family Solid Waste Charge: Refuse Collection Fee, charged for once per week curbside collection including on-call bulk pickups (dollars per household) <sup>2</sup>	66	66	66	70	74
Single-Family Solid Waste Charge: System Benefit Charge, covers the portion of the County costs of providing basic solid waste services for single-family waste not covered by disposal and tipping fees (dollars per household) <sup>3</sup>	214	214	214	205	204

<sup>1</sup> Adopted the State of Maryland methodology for measuring the County's recycling rate; beginning with CY12 this measure is the Waste Diversion Rate (Recycling Rate + Source Reduction Credit). The reporting is performed on a calendar year basis. CY14 data is an estimate

<sup>2</sup> Denotes the Refuse Collection Charge – Fees charged to provide the refuse collection service

<sup>3</sup> Denotes the System Benefit Charge – Charges assessed to improved properties that help cover the costs of basic programs and facilities to manage all County solid waste generation.

## PROGRAM CONTACTS

Contact Scott McClure of the Division of Solid Waste Services at 240.777.6436 or Elyse Greenwald of the Office of Management and Budget at 240.777.2768 for more information regarding this department's operating budget.

## BUDGET SUMMARY

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>SOLID WASTE COLLECTION</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	879,176	928,157	932,183	993,833	7.1%
Employee Benefits	287,874	324,440	324,444	338,160	4.2%
<b>Solid Waste Collection Personnel Costs</b>	<b>1,167,050</b>	<b>1,252,597</b>	<b>1,256,627</b>	<b>1,331,993</b>	<b>6.3%</b>
Operating Expenses	4,708,589	5,162,238	5,032,238	5,145,946	-0.3%
Capital Outlay	0	0	0	0	—
<b>Solid Waste Collection Expenditures</b>	<b>5,875,639</b>	<b>6,414,835</b>	<b>6,288,865</b>	<b>6,477,939</b>	<b>1.0%</b>
<b>PERSONNEL</b>					
Full-Time	4	4	4	4	—
Part-Time	0	0	0	0	—
FTEs	10.43	10.59	10.59	11.09	4.7%
<b>REVENUES</b>					
Investment Income	2,293	1,220	4,220	16,410	1245.1%
Systems Benefit Charge	6,029,414	6,052,200	6,040,948	6,428,730	6.2%
Other Charges/Fees	11,299	0	0	0	—
<b>Solid Waste Collection Revenues</b>	<b>6,043,006</b>	<b>6,053,420</b>	<b>6,045,168</b>	<b>6,445,140</b>	<b>6.5%</b>
<b>SOLID WASTE DISPOSAL</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	6,702,918	7,035,656	6,981,453	7,255,672	3.1%
Employee Benefits	2,330,154	2,536,354	2,506,310	2,656,792	4.7%
<b>Solid Waste Disposal Personnel Costs</b>	<b>9,033,072</b>	<b>9,572,010</b>	<b>9,487,763</b>	<b>9,912,464</b>	<b>3.6%</b>
Operating Expenses	83,311,302	91,696,045	91,248,721	91,552,993	-0.2%
Capital Outlay	0	1,857,206	0	3,946,457	112.5%
<b>Solid Waste Disposal Expenditures</b>	<b>92,344,374</b>	<b>103,125,261</b>	<b>100,736,484</b>	<b>105,411,914</b>	<b>2.2%</b>
<b>PERSONNEL</b>					
Full-Time	75	75	75	75	—
Part-Time	0	1	1	1	—
FTEs	91.78	92.42	92.42	91.92	-0.5%
<b>REVENUES</b>					
Investment Income	40,553	140,260	74,580	289,990	106.8%
Miscellaneous Revenues	80,347	5,013,514	6,053,034	5,736,474	14.4%
Property Rentals	0	0	43,000	39,719	—
Sale of Recycled Materials	4,271,232	4,445,436	4,250,436	5,232,584	17.7%
Solid Waste Disposal Fees/Operating Revenues	20,998,946	27,509,320	28,261,174	28,480,257	3.5%
Systems Benefit Charge	68,900,752	59,061,380	58,903,640	56,240,992	-4.8%
Other Charges/Fees	237,918	0	195,000	238,628	—
Other Fines/Forfeitures	56,934	22,000	22,000	56,934	158.8%
Other Licenses/Permits	13,145	15,000	15,000	13,145	-12.4%
<b>Solid Waste Disposal Revenues</b>	<b>94,599,827</b>	<b>96,206,910</b>	<b>97,817,864</b>	<b>96,328,723</b>	<b>0.1%</b>
<b>DEPARTMENT TOTALS</b>					
<b>Total Expenditures</b>	<b>98,220,013</b>	<b>109,540,096</b>	<b>107,025,349</b>	<b>111,889,853</b>	<b>2.1%</b>
<b>Total Full-Time Positions</b>	<b>79</b>	<b>79</b>	<b>79</b>	<b>79</b>	<b>—</b>
<b>Total Part-Time Positions</b>	<b>0</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>—</b>
<b>Total FTEs</b>	<b>102.21</b>	<b>103.01</b>	<b>103.01</b>	<b>103.01</b>	<b>—</b>
<b>Total Revenues</b>	<b>100,642,833</b>	<b>102,260,330</b>	<b>103,863,032</b>	<b>102,773,863</b>	<b>0.5%</b>

## FY16 APPROVED CHANGES

	Expenditures	FTEs
<b>SOLID WASTE COLLECTION</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>6,414,835</b>	<b>10.59</b>
<b><u>Other Adjustments (with no service impacts)</u></b>		
Shift: Transfer a portion of Permitting Inspector from the Disposal Fund to Residential Refuse Collection Program [Residential Collection]	41,447	0.50
Increase Cost: FY16 Compensation Adjustment	39,399	0.00
Increase Cost: Retirement Adjustment	9,403	0.00
Increase Cost: Risk Management Adjustment	6,750	0.00
Increase Cost: Group Insurance Adjustment	3,128	0.00
Increase Cost: Retiree Health Insurance Pre-funding Adjustment	1,860	0.00
Decrease Cost: Printing and Mail	-7,443	0.00
Decrease Cost: Annualization of FY15 Personnel Costs	-8,251	0.00
Decrease Cost: Motor Pool Rate Adjustment	-10,480	0.00
Decrease Cost: Residential Refuse Collection program - contract adjustment [Residential Collection]	-12,709	0.00
<b>FY16 APPROVED:</b>	<b>6,477,939</b>	<b>11.09</b>
<b>SOLID WASTE DISPOSAL</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>103,125,261</b>	<b>92.42</b>
<b><u>Other Adjustments (with no service impacts)</u></b>		
Increase Cost: Disposal Fund Capital Items [Recycling Center]	3,905,757	0.00
Increase Cost: Out-of-County Haul - Increase in tonnage of hauled material [Out-of-County Refuse Disposal]	927,882	0.00
Increase Cost: Gude Landfill - mandatory contractual increases and changes in landfill-to-gas project revenue [Gude Landfill]	489,547	0.00
Increase Cost: Residential Recycling - mandatory contractual increases and recycling bin purchases [Residential Collection]	428,407	0.00
Increase Cost: Compost Facility - mandatory contractual increases [Dickerson Compost Facility]	381,806	0.00
Increase Cost: FY16 Compensation Adjustment	320,490	0.00
Increase Cost: Recycling Center Program - mandatory contractual increases [Recycling Center]	197,009	0.00
Increase Cost: Oaks Landfill - monitoring activities [Oaks Landfill]	190,127	0.00
Increase Cost: Continuation of 70% Recycling Goal Media Campaign [Commercial Recycling and Waste Reduction]	155,000	0.00
Increase Cost: Contract services for recycling bin delivery (includes one-time capital cost for delivery truck) [Residential Collection]	116,357	0.00
Increase Cost: Outreach and Education campaign - for print and other advertising related to Bill 41-14 [Recycling Outreach & Education]	90,000	0.00
Increase Cost: Risk Management Adjustment	73,230	0.00
Increase Cost: Retirement Adjustment	73,103	0.00
Increase Cost: Transfer Station - mandatory annual contractual increases [Solid Waste Transfer Station]	51,165	0.00
Increase Cost: Retiree Health Insurance Pre-funding Adjustment	40,260	0.00
Increase Cost: Charges from other departments	38,406	0.00
Increase Cost: Multifamily Recycling Program - mandatory contractual increases [Recycling & Waste Reduction - Multi-Family Dwellings]	28,228	0.00
Increase Cost: Group Insurance Adjustment	25,328	0.00
Increase Cost: Recycling incentives study [Waste System Planning]	20,000	0.00
Increase Cost: Household Waste Detoxification - mandatory contractual increases [Household and Small Quantity Household Hazardous Materials]	19,656	0.00
Increase Cost: Site 2 Landfill - Maintenance of Chiswell House Historical Site [Site 2]	11,320	0.00
Decrease Cost: Printing and Mail	-397	0.00
Decrease Cost: Dickerson Master Plan - Dickerson study costs [Dickerson Master Plan Implementation]	-2,052	0.00
Shift: Transfer portion of Permitting Inspector to the Refuse Collection program [Residential Collection]	-41,447	0.50
Decrease Cost: Annualization of FY15 Personnel Costs	-63,966	-1.00
Decrease Cost: Elimination of One-Time Items Approved in FY15	-773,418	0.00
Decrease Cost: Elimination of One-Time Items Approved in FY15 - Capital	-1,857,206	0.00
Decrease Cost: Resource Recovery Facility (RRF) program costs [Resource Recovery Facility & Related Waste Transfer]	-2,557,939	0.00
<b>FY16 APPROVED:</b>	<b>105,411,914</b>	<b>91.92</b>

## PROGRAM SUMMARY

Program Name	FY15 Approved		FY16 Approved	
	Expenditures	FTEs	Expenditures	FTEs
Administration and Support	3,615,194	23.58	3,594,776	23.58
Commercial Recycling and Waste Reduction	2,045,850	11.00	1,981,312	11.00
Dickerson Compost Facility	4,575,256	1.15	5,700,495	1.15
Dickerson Master Plan Implementation	94,052	0.57	94,683	0.57
Gude Landfill	928,075	1.31	1,443,007	1.31
Household and Small Quantity Household Hazardous Materials	1,029,507	0.00	1,049,162	0.00
Housing and Environmental Permit Enforcement	1,164,926	9.93	1,229,335	9.93
Oaks Landfill	1,529,902	1.52	1,704,496	1.52
Out-of-County Refuse Disposal	9,483,037	1.00	10,414,211	1.00
Recycling & Waste Reduction - Multi-Family Dwellings	830,889	4.00	864,512	4.00
Recycling Center	6,747,010	3.00	8,592,519	3.00
Recycling Outreach & Education	614,667	2.00	653,663	2.00
Residential Collection	25,950,923	22.00	26,453,459	23.00
Resource Recovery Facility & Related Waste Transfer	45,026,231	1.25	42,476,620	1.25
Satellite Site	227,309	1.70	232,046	1.70
Site 2	143,181	0.40	156,514	0.40
Solid Waste Transfer Station	4,984,492	16.00	4,661,405	15.00
Support for Recycling Volunteers	136,649	0.00	136,649	0.00
Waste System Planning	332,593	2.60	370,636	2.60
Yard Trim Reduction Program	80,353	0.00	80,353	0.00
<b>Total</b>	<b>109,540,096</b>	<b>103.01</b>	<b>111,889,853</b>	<b>103.01</b>

## FUTURE FISCAL IMPACTS

Title	APPR.		(\$000's)			
	FY16	FY17	FY18	FY19	FY20	FY21
This table is intended to present significant future fiscal impacts of the department's programs.						
<b>SOLID WASTE COLLECTION</b>						
<b>Expenditures</b>						
<b>FY16 Approved</b>	<b>6,478</b>	<b>6,478</b>	<b>6,478</b>	<b>6,478</b>	<b>6,478</b>	<b>6,478</b>
No inflation or compensation change is included in outyear projections.						
<b>Labor Contracts</b>	<b>0</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>
These figures represent the estimated annualized cost of general wage adjustments, service increments, and associated benefits.						
<b>Retiree Health Insurance Pre-funding</b>	<b>0</b>	<b>0</b>	<b>-1</b>	<b>-2</b>	<b>-2</b>	<b>-2</b>
These figures represent the estimated cost of pre-funding retiree health insurance costs for the County's workforce.						
<b>Subtotal Expenditures</b>	<b>6,478</b>	<b>6,484</b>	<b>6,483</b>	<b>6,482</b>	<b>6,482</b>	<b>6,482</b>
<b>SOLID WASTE DISPOSAL</b>						
<b>Expenditures</b>						
<b>FY16 Approved</b>	<b>105,412</b>	<b>105,412</b>	<b>105,412</b>	<b>105,412</b>	<b>105,412</b>	<b>105,412</b>
No inflation or compensation change is included in outyear projections.						
<b>Elimination of One-Time Items Approved in FY16</b>	<b>0</b>	<b>-318</b>	<b>-318</b>	<b>-318</b>	<b>-318</b>	<b>-318</b>
Items approved for one-time funding in FY16 - including continuation of 70% recycling goal media campaign (\$155,000); outreach and education for polystyrene ban (\$90,000); Capital costs for delivery truck for blue recycling bins (\$52,857); and small study for recycling incentives (\$20,000).						
<b>Labor Contracts</b>	<b>0</b>	<b>57</b>	<b>57</b>	<b>57</b>	<b>57</b>	<b>57</b>
These figures represent the estimated annualized cost of general wage adjustments, service increments, and associated benefits.						
<b>Equipment Replacement Purchase Schedule</b>	<b>0</b>	<b>204</b>	<b>-173</b>	<b>-1,577</b>	<b>-3,712</b>	<b>-2,170</b>
This item outlines known capital equipment purchases based on the current replacement schedule through FY20. FY16 replacement schedule includes \$2.362 million for the compost facility, \$0.098 million for the transfer station, \$0.091 million for the recycling center, and \$0.055 million for information technology infrastructure costs.						
<b>Resource Recovery Facility (RRF) Debt Service Schedule</b>	<b>0</b>	<b>-21,407</b>	<b>-21,407</b>	<b>-21,407</b>	<b>-21,407</b>	<b>-21,407</b>
Debt restructuring and debt payoff at the end of FY16.						
<b>Retiree Health Insurance Pre-funding</b>	<b>0</b>	<b>0</b>	<b>-14</b>	<b>-29</b>	<b>-37</b>	<b>-45</b>
These figures represent the estimated cost of pre-funding retiree health insurance costs for the County's workforce.						
<b>Subtotal Expenditures</b>	<b>105,412</b>	<b>83,948</b>	<b>83,558</b>	<b>82,138</b>	<b>79,995</b>	<b>81,528</b>

# Cable Communications Plan

## MISSION STATEMENT

The mission of the Cable Communications Plan is to effectively manage the County's cable television and telecommunications franchise agreements and the Cable Special Revenue Fund to ensure that: cable services in Montgomery County are of high quality; cable and telecommunications providers comply with applicable safety and construction codes; cable customer service requirements and applicable consumer protection provisions are enforced; quality Public, Educational, and Governmental (PEG) cable programming is provided; FiberNet is expanded and operated to provide reliable voice, data, video and public safety communications to County government agencies; and a reliable and expedient process is provided for telecommunication carriers to establish transmission facilities in the County to speed deployment of services for residents while maintaining adequate public protection.

## BUDGET OVERVIEW

For FY16, the Cable Communications Plan consists of three elements: the Cable & Broadband Office appropriation (\$15,764,947), transfers to the County General Fund (\$9,087,925), and transfers to the County Capital Improvements Program (\$4,098,000) for a total use of fund resources of \$28,950,872. Within the Cable Office appropriation of \$15,764,947, Personnel Costs comprise 24.4 percent of the budget for thirteen full-time positions. A total of 30.5 FTEs includes these positions as well as any seasonal, temporary, and positions charged to or from other departments or funds. Operating Expenses account for the remaining 75.6 percent of the FY16 budget.

In FY16, there are several transfers to the General Fund for the following:

Montgomery College (MC): Funds are transferred from the Cable Fund to the General Fund, and then to MC. In FY16, total transfers to MC are \$1,542,300, representing an increase of \$112,300 (or 7.85%) over the FY15 transfer of \$1,430,000.

Montgomery County Public Schools (MCPS): Funds are transferred from the Cable Fund to the General Fund, and then to MCPS. In FY16, total transfers to MCPS are \$1,654,209 representing an increase of \$58,585 (or 3.67%) over the FY15 transfer of \$1,595,624.

Other: Funds are transferred from the Cable Fund to the General Fund to cover the cost of certain administrative services provided by the County to the Cable Fund (\$614,091), costs related to funding the workplan of the Legislative Branch Communications Outreach NDA (\$490,000), and other contributions (\$4,787,325).

The County Council has approved \$728,900 for full funding of a Network Operations Center for the FiberNet network in FY16.

## DEPARTMENT PERFORMANCE MEASURES

This table presents the department's headline performance measures, as well as submeasures that relate to multiple programs. The FY15 estimates reflect funding based on the FY15 approved budget. The FY16 and FY17 figures are performance targets based on the FY16 approved budget and funding for comparable service levels in FY17.

Measure	Actual FY13	Actual FY14	Estimated FY15	Target FY16	Target FY17
<b>Headline Measures</b>					
Percent of Customers Satisfied with Cable Office Complaint Handling	96	97	97	97	97

## PROGRAM CONTACTS

Contact Phil Roter of the Cable and Broadband Office at 240.777.2886 or Dennis Hetman of the Office of Management and Budget at 240.777.2770 for more information regarding this department's operating budget.

## BUDGET SUMMARY

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>CABLE TELEVISION</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	2,443,441	2,691,270	2,604,323	2,813,670	4.5%
Employee Benefits	886,682	960,120	930,218	1,029,200	7.2%
<b>Cable Television Personnel Costs</b>	<b>3,330,123</b>	<b>3,651,390</b>	<b>3,534,541</b>	<b>3,842,870</b>	<b>5.2%</b>
Operating Expenses	9,788,262	11,054,595	11,232,219	11,922,077	7.8%
Capital Outlay	0	0	0	0	—
<b>Cable Television Expenditures</b>	<b>13,118,385</b>	<b>14,705,985</b>	<b>14,766,760</b>	<b>15,764,947</b>	<b>7.2%</b>
<b>PERSONNEL</b>					
Full-Time	16	16	16	13	-18.8%
Part-Time	0	0	0	0	—
FTEs	30.50	30.50	30.50	30.50	—
<b>REVENUES</b>					
Franchise Fees	16,644,317	17,002,130	17,106,891	17,281,070	1.6%
Gaithersburg PEG Contribution	177,629	174,950	172,438	168,127	-3.9%
I-Net Operating Revenue	1,761,616	1,800,372	1,792,092	0	—
Investment Income	1,574	0	2,890	11,240	—
PEG Capital Revenue	6,064,376	6,276,638	6,496,654	6,298,151	0.3%
PEG Operating Revenue	2,239,456	2,288,724	2,278,196	4,110,091	79.6%
Tower Application Fees	155,500	120,000	150,000	150,000	25.0%
<b>Cable Television Revenues</b>	<b>27,044,468</b>	<b>27,662,814</b>	<b>27,999,161</b>	<b>28,018,679</b>	<b>1.3%</b>

## FY16 APPROVED CHANGES

	Expenditures	FTEs
<b>CABLE TELEVISION</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>14,705,985</b>	<b>30.50</b>
<b><u>Changes (with service impacts)</u></b>		
Add: Implement new FiberNet Network Operating Center [FiberNet]	728,900	0.00
Add: PEG Audience Measurement Initiative [Public Education Government Access (PEG) Operations]	25,000	0.00
<b><u>Other Adjustments (with no service impacts)</u></b>		
Increase Cost: Municipal Pass-through Payments [Municipal Support]	201,307	0.00
Increase Cost: FY16 Compensation Adjustment [Cable Franchise Administration]	122,971	0.00
Increase Cost: PEG Equipment Warranty Support [Public Education Government Access (PEG) Operations]	90,651	0.00
Increase Cost: Montgomery Community Media salary and benefit increases [Community Access to Cable]	87,926	0.00
Increase Cost: Closed Captioning [Public Education Government Access (PEG) Operations]	33,165	0.00
Increase Cost: Retirement Adjustment [Cable Franchise Administration]	32,595	0.00
Increase Cost: Annualization of FY15 Personnel Costs [Cable Franchise Administration]	27,039	0.00
Increase Cost: Tower Facilities Coordinating Group & Engineering Contract cost [Cable Franchise Administration]	24,500	0.00
Increase Cost: Montgomery Community Media Rent and Utilities [Community Access to Cable]	11,067	0.00
Increase Cost: Group Insurance Adjustment [Cable Franchise Administration]	8,875	0.00
Decrease Cost: Printing and Mail [Cable Franchise Administration]	-1,588	0.00
Decrease Cost: Mobile Production Vehicle Operating [Public Education Government Access (PEG) Operations]	-2,500	0.00
Decrease Cost: Franchise Administration [Cable Franchise Administration]	-4,000	0.00
Decrease Cost: FiberNet Operating [FiberNet]	-13,604	0.00
Decrease Cost: PEG Training [Public Education Government Access (PEG) Operations]	-25,000	0.00
Decrease Cost: Youth Media [Public Education Government Access (PEG) Operations]	-50,000	0.00
Decrease Cost: Legal Expenditures [Cable Franchise Administration]	-100,000	0.00
Decrease Cost: PEG Capital equipment [Public Education Government Access (PEG) Operations]	-138,342	0.00
<b>FY16 APPROVED:</b>	<b>15,764,947</b>	<b>30.50</b>



## PROGRAM SUMMARY

Program Name	FY15 Approved		FY16 Approved	
	Expenditures	FTEs	Expenditures	FTEs
Cable Franchise Administration	1,637,788	8.90	1,616,395	8.90
Community Access to Cable	2,429,442	0.00	2,528,435	0.00
County Cable Montgomery	2,509,334	15.90	2,577,921	15.90
Cable Programming for Public Schools	0	0.00	0	0.00
Cable Programming for Montgomery College	0	0.00	0	0.00
Municipal Support	4,083,777	0.00	4,285,084	0.00
Public Education Government Access (PEG) Operations	1,370,371	0.00	1,303,345	0.00
FiberNet	2,675,273	5.70	3,453,767	5.70
<b>Total</b>	<b>14,705,985</b>	<b>30.50</b>	<b>15,764,947</b>	<b>30.50</b>

## FUTURE FISCAL IMPACTS

Title	APPR.	(\$000's)				
	FY16	FY17	FY18	FY19	FY20	FY21
This table is intended to present significant future fiscal impacts of the department's programs.						
<b>CABLE TELEVISION</b>						
<b>Expenditures</b>						
<b>FY16 Approved</b>	<b>15,765</b>	<b>15,765</b>	<b>15,765</b>	<b>15,765</b>	<b>15,765</b>	<b>15,765</b>
No inflation or compensation change is included in outyear projections.						
<b>Elimination of One-Time Items Approved in FY16</b>	<b>0</b>	<b>-25</b>	<b>-25</b>	<b>-25</b>	<b>-25</b>	<b>-25</b>
Items approved for one-time funding in FY16, including the PEG Audience Measurement Initiative, will be eliminated from the base in the outyears.						
<b>Labor Contracts</b>	<b>0</b>	<b>22</b>	<b>22</b>	<b>22</b>	<b>22</b>	<b>22</b>
These figures represent the estimated annualized cost of general wage adjustments, service increments, and associated benefits.						
<b>Subtotal Expenditures</b>	<b>15,765</b>	<b>15,762</b>	<b>15,762</b>	<b>15,762</b>	<b>15,762</b>	<b>15,762</b>



# Liquor Control

## MISSION STATEMENT

The mission of the Department of Liquor Control (DLC) is to provide licensing, wholesale and retail sales of beverage alcohol products, enforcement and effective education and training programs, while promoting moderation and responsible behavior in all phases of distribution and consumption. The department diligently promotes, enforces, and obeys all laws and regulations governing beverage alcohol while generating revenue for the benefit of Montgomery County's General Fund.

## BUDGET OVERVIEW

The total approved FY16 Operating Budget for the Department of Liquor Control is \$59,332,248, an increase of \$3,063,507 or 5.4 percent from the FY15 Approved Budget of \$56,268,741. Personnel Costs comprise 52.5 percent of the budget for 294 full-time positions and 160 part-time positions, and a total of 426.72 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses, Capital Outlay, and Debt Service account for the remaining 47.5 percent of the FY16 budget.

The above projections and proposed expenditures form the basis for working capital decisions concerning the Liquor Enterprise Fund.

The following information is provided to facilitate County Council and public input for final County Executive decisions on the determination of adequate working capital within, and use of resources in, the Liquor Enterprise Fund and net proceeds to be deposited to the General Fund. Consistent with Article 2B, Section 15-207, the County Executive must make resource allocation decisions for the Fund.

## DEPARTMENT PERFORMANCE MEASURES

This table presents the department's headline performance measures, as well as submeasures that relate to multiple programs. The FY15 estimates reflect funding based on the FY15 approved budget. The FY16 and FY17 figures are performance targets based on the FY16 approved budget and funding for comparable service levels in FY17.

Measure	Actual FY13	Actual FY14	Estimated FY15	Target FY16	Target FY17
<b>Headline Measures</b>					
Annual alcohol compliance checks to minors (under 21)	400	400	400	400	400
Annual growth in DLC retail and wholesale sales (percent)	2.30%	3.79%	3.00%	3.00%	3.00%
Gross profit margin of DLC retail and wholesale operations (percent)	28.2%	28.0%	28.0%	28.0%	28.0%
Inventory as a percent of Cost of Goods Sold (COGS)	14.2%	16.6%	16.0%	16.0%	16.0%
Inventory as a Percent of DLC Sales	10.10%	11.87%	12.00%	12.00%	12.00%
Percent of licensees that fail compliance checks (Number of establishments that fail/Number of total compliance checks)	27.7%	19.0%	20.0%	20.0%	20.0%
Rating of licensees satisfied with ALERT Training (Average Score on a 1-5 Scale)	4.69	4.86	4.86	4.86	4.86
Rating of licensees satisfied with Licensing Application Process (Average score on a 1-5 scale)	4.77	4.82	4.80	4.80	4.80
Retail customer satisfaction rating based on the DLC customer survey results (average score on a 1-4 scale)	3.23	3.14	3.20	3.20	3.20
Satisfaction rating of wholesale customers based on the DLC customer survey results	2.91	2.53	2.95	2.95	2.95

## PROGRAM CONTACTS

Contact Lynn Duncan of the Department of Liquor Control at 240.777.1915 or Dennis Hetman of the Office of Management and Budget at 240.777.2770 for more information regarding this department's operating budget.

## BUDGET SUMMARY

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>LIQUOR CONTROL</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	20,328,439	20,985,210	20,976,074	22,147,818	5.5%
Employee Benefits	6,779,938	7,105,943	8,046,703	9,009,104	26.8%
<b>Liquor Control Personnel Costs</b>	<b>27,108,377</b>	<b>28,091,153</b>	<b>29,022,777</b>	<b>31,156,922</b>	<b>10.9%</b>
Operating Expenses	14,940,800	17,948,938	18,011,324	17,067,076	-4.9%
Debt Service Other	7,914,065	10,123,000	10,123,000	11,002,600	8.7%
Capital Outlay	0	105,650	0	105,650	—
<b>Liquor Control Expenditures</b>	<b>49,963,242</b>	<b>56,268,741</b>	<b>57,157,101</b>	<b>59,332,248</b>	<b>5.4%</b>
<b>PERSONNEL</b>					
Full-Time	254	255	255	294	15.3%
Part-Time	63	155	155	160	3.2%
FTEs	338.82	336.82	336.82	426.72	26.7%
<b>REVENUES</b>					
Bag Tax	7,520	0	0	0	—
Investment Income	5,756	680	7,730	30,060	4320.6%
Liquor Licenses	1,647,016	1,570,197	1,570,197	1,570,197	—
Liquor Sales	75,756,503	77,033,671	77,650,416	81,463,676	5.8%
Miscellaneous Revenues	71,407	0	0	0	—
Other Charges/Fees	19,756	8,740	8,740	8,740	—
Other Fines/Forfeitures	216,243	220,560	220,560	220,560	—
Other Licenses/Permits	80,600	156,000	156,000	156,000	—
<b>Liquor Control Revenues</b>	<b>77,804,801</b>	<b>78,989,848</b>	<b>79,613,643</b>	<b>83,449,233</b>	<b>5.6%</b>
<b>GRANT FUND MCG</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	3,357	0	0	0	—
Employee Benefits	888	0	0	0	—
<b>Grant Fund MCG Personnel Costs</b>	<b>4,245</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
Operating Expenses	2,994	0	0	0	—
Capital Outlay	0	0	0	0	—
<b>Grant Fund MCG Expenditures</b>	<b>7,239</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
<b>PERSONNEL</b>					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
<b>REVENUES</b>					
Federal Grants	6,600	0	0	0	—
<b>Grant Fund MCG Revenues</b>	<b>6,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
<b>DEPARTMENT TOTALS</b>					
<b>Total Expenditures</b>	<b>49,970,481</b>	<b>56,268,741</b>	<b>57,157,101</b>	<b>59,332,248</b>	<b>5.4%</b>
<b>Total Full-Time Positions</b>	<b>254</b>	<b>255</b>	<b>255</b>	<b>294</b>	<b>15.3%</b>
<b>Total Part-Time Positions</b>	<b>63</b>	<b>155</b>	<b>155</b>	<b>160</b>	<b>3.2%</b>
<b>Total FTEs</b>	<b>338.82</b>	<b>336.82</b>	<b>336.82</b>	<b>426.72</b>	<b>26.7%</b>
<b>Total Revenues</b>	<b>77,811,401</b>	<b>78,989,848</b>	<b>79,613,643</b>	<b>83,449,233</b>	<b>5.6%</b>

## FY16 APPROVED CHANGES

	Expenditures	FTEs
<b>LIQUOR CONTROL</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>56,268,741</b>	<b>336.82</b>
<b><u>Changes (with service impacts)</u></b>		
Enhance: Three new retail stores (budget assumes stores open January 2016)	1,309,500	22.20
Add: Program Manager II position for Licensure, Regulation, and Education [Licensure, Regulation, and Education]	97,500	1.00
<b><u>Other Adjustments (with no service impacts)</u></b>		
Increase Cost: FY16 Compensation Adjustment	1,079,712	0.00
Increase Cost: Debt Service [Administration]	879,600	0.00
Increase Cost: Retiree Health Insurance Pre-funding Adjustment	637,390	0.00
Increase Cost: Annualization of FY15 Personnel Costs	597,899	49.70
Increase Cost: Chargeback from Department of Technology Services for ERP contractor expenses	542,000	0.00
Increase Cost: Annualization of FY15 Lapsed Positions	371,000	0.00
Increase Cost: Five truck drivers to improve warehouse operations and four positions to support the new Oracle ERP system	264,001	9.00
Increase Cost: Retail Store Leases [Retail Sales Operations]	208,787	0.00
Increase Cost: staffing to convert Flower Avenue store from contractor to DLC operated [Retail Sales Operations]	166,355	8.00
Increase Cost: Retirement Adjustment	161,941	0.00
Increase Cost: Group Insurance Adjustment	124,111	0.00
Increase Cost: Solid Waster Services System Benefit Charge	6,656	0.00
Decrease Cost: Printing and Mail	-25,308	0.00
Decrease Cost: Motor Pool Rate Adjustment	-36,138	0.00
Decrease Cost: Risk Management Adjustment	-67,774	0.00
Decrease Cost: ERP - Warehouse System cost reductions [Warehouse Operations]	-180,000	0.00
Decrease Cost: Facilities services	-318,580	0.00
Decrease Cost: Reduction in Contractual Services	-332,373	0.00
Decrease Cost: Point of Sale System cost reduction [Retail Sales Operations]	-371,534	0.00
Decrease Cost: Reduction in professional computer services spending	-668,370	0.00
Decrease Cost: Increase Lapse	-673,750	0.00
Decrease Cost: Defer Store improvements	-709,118	0.00
<b>FY16 APPROVED:</b>	<b>59,332,248</b>	<b>426.72</b>

## PROGRAM SUMMARY

Program Name	FY15 Approved		FY16 Approved	
	Expenditures	FTEs	Expenditures	FTEs
Warehouse Operations	8,714,906	63.96	8,316,529	71.46
Delivery Operations	6,218,682	68.00	6,663,620	75.80
Retail Sales Operations	24,559,120	170.16	26,742,687	242.87
Licensure, Regulation, and Education	1,633,225	12.00	1,876,998	11.39
Office of the Director	512,058	2.00	554,223	2.00
Administration	14,630,750	20.70	15,178,191	23.20
<b>Total</b>	<b>56,268,741</b>	<b>336.82</b>	<b>59,332,248</b>	<b>426.72</b>

## FUTURE FISCAL IMPACTS

Title	APPR. FY16	FY17	FY18	(\$000's) FY19	FY20	FY21
This table is intended to present significant future fiscal impacts of the department's programs.						
<b>LIQUOR CONTROL</b>						
<b>Expenditures</b>						
<b>FY16 Approved</b> No inflation or compensation change is included in outyear projections.	59,332	59,332	59,332	59,332	59,332	59,332
<b>Labor Contracts</b> These figures represent the estimated annualized cost of general wage adjustments, service increments, and associated benefits.	0	258	258	258	258	258
<b>Point of Sale System (POS)</b> These figures represent cost savings realized from the POS System.	0	-36	78	-84	-34	-34
<b>Retail Store Leases</b> The leases for 25 retail stores based on CPI assumptions.	0	215	437	665	900	900
<b>Retiree Health Insurance Pre-funding</b> These figures represent the estimated cost of pre-funding retiree health insurance costs for the County's workforce.	0	0	-73	-155	-198	-243
<b>Subtotal Expenditures</b>	59,332	59,770	60,032	60,017	60,259	60,213

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# **Non-Departmental Accounts**

## **MISSION STATEMENT**

Non-Departmental Accounts (NDAs) contain expenditure items essential to the operation of the County government which do not fall within the functional assignment of any department or agency, or which provide for expenditures related to more than one department or agency.

In FY16, 38 NDAs were funded. Four NDAs were not funded: Inauguration & Transition, Montgomery County Employee Retirement Plans, Motor Pool Fund Contribution and Restricted Donations.

## **BUDGET OVERVIEW**

The total approved FY16 Operating Budget for the Non-Departmental Accounts is \$277,593,739, a decrease of \$13,337,144 or 4.6 percent from the FY15 Approved Budget of \$290,930,883. Personnel Costs comprise 0.8 percent of the budget for 17 full-time positions, and a total of 4.23 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 99.2 percent of the FY16 budget.

## **PROGRAM CONTACTS**

Contact Felicia Zhang of the Office of Management and Budget at 240.777.2781 for more information regarding this department's operating budget.

## BUDGET SUMMARY

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>COUNTY GENERAL FUND</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	459,398	1,547,196	433,029	1,552,591	0.3%
Employee Benefits	104,063	97,895	101,478	106,904	9.2%
<b>County General Fund Personnel Costs</b>	<b>563,461</b>	<b>1,645,091</b>	<b>534,507</b>	<b>1,659,495</b>	<b>0.9%</b>
Operating Expenses	270,576,872	267,876,780	262,850,022	255,326,571	-4.7%
Capital Outlay	0	823,698	0	0	—
<b>County General Fund Expenditures</b>	<b>271,140,333</b>	<b>270,345,569</b>	<b>263,384,529</b>	<b>256,986,066</b>	<b>-4.9%</b>
<b>PERSONNEL</b>					
Full-Time	14	16	16	17	6.3%
Part-Time	0	0	0	0	—
FTEs	3.88	4.08	4.08	4.23	3.7%
<b>REVENUES</b>					
Conference Center - Net Proceeds	1,591,849	900,000	900,000	900,000	—
Conference Center - Rental Income	319,100	319,100	319,100	319,100	—
Indirect Costs: Grants	50,988	0	0	0	—
Property Rentals	3,845,667	4,489,070	4,489,070	3,850,000	-14.2%
<b>County General Fund Revenues</b>	<b>5,807,604</b>	<b>5,708,170</b>	<b>5,708,170</b>	<b>5,069,100</b>	<b>-11.2%</b>
<b>GRANT FUND MCG</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	0	585,314	585,314	607,673	3.8%
Employee Benefits	0	0	0	0	—
<b>Grant Fund MCG Personnel Costs</b>	<b>0</b>	<b>585,314</b>	<b>585,314</b>	<b>607,673</b>	<b>3.8%</b>
Operating Expenses	0	20,000,000	20,000,000	20,000,000	—
Capital Outlay	0	0	0	0	—
<b>Grant Fund MCG Expenditures</b>	<b>0</b>	<b>20,585,314</b>	<b>20,585,314</b>	<b>20,607,673</b>	<b>0.1%</b>
<b>PERSONNEL</b>					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
<b>REVENUES</b>					
State Grants	0	20,000,000	20,000,000	20,000,000	—
<b>Grant Fund MCG Revenues</b>	<b>0</b>	<b>20,000,000</b>	<b>20,000,000</b>	<b>20,000,000</b>	<b>—</b>
<b>RESTRICTED DONATIONS</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
<b>Restricted Donations Personnel Costs</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
Operating Expenses	753,448	0	2,317,168	0	—
Capital Outlay	0	0	0	0	—
<b>Restricted Donations Expenditures</b>	<b>753,448</b>	<b>0</b>	<b>2,317,168</b>	<b>0</b>	<b>—</b>
<b>PERSONNEL</b>					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
<b>REVENUES</b>					
Investment Income	1,458	0	0	0	—
Miscellaneous Revenues	734,700	0	375,889	0	—
Other Intergovernmental	7,572	0	0	0	—
<b>Restricted Donations Revenues</b>	<b>743,730</b>	<b>0</b>	<b>375,889</b>	<b>0</b>	<b>—</b>
<b>DEPARTMENT TOTALS</b>					
<b>Total Expenditures</b>	<b>271,893,781</b>	<b>290,930,883</b>	<b>286,287,011</b>	<b>277,593,739</b>	<b>-4.6%</b>
<b>Total Full-Time Positions</b>	<b>14</b>	<b>16</b>	<b>16</b>	<b>17</b>	<b>6.3%</b>
<b>Total Part-Time Positions</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
<b>Total FTEs</b>	<b>3.88</b>	<b>4.08</b>	<b>4.08</b>	<b>4.23</b>	<b>3.7%</b>
<b>Total Revenues</b>	<b>6,551,334</b>	<b>25,708,170</b>	<b>26,084,059</b>	<b>25,069,100</b>	<b>-2.5%</b>



# FY16 APPROVED CHANGES

	Expenditures	WYs
<b>COUNTY GENERAL FUND</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>270,345,569</b>	<b>4.08</b>
<b><u>NDA - Arts and Humanities Council</u></b>		
Enhance: Increased Funding for Operating Support Grants	128,089	0.00
Enhance: Increased Funding for Small and Mid-sized Organizations	82,326	0.00
Increase Cost: Arts and Humanities Council Administration Expenses	20,500	0.00
<b><u>NDA - Charter Review Commission</u></b>		
Increase Cost: Operating Expense	1,000	0.00
<b><u>NDA - Community Grants: County Council</u></b>		
Add: Community Grant: A Wider Circle, Inc. (Provides for furnishing homes of more than 5,000 of Montgomery County's most vulnerable children and adults)	87,000	0.00
Add: Community Grant: Mental Health Association of Montgomery County (Provides for emotional support, information, and referrals through texting)	75,690	0.00
Add: Community Grant: CollegeTracks, Inc. (Provides program for first-generation-to-college students to get admitted to college or technical school with enough financial aid to attend)	75,000	0.00
Add: Community Grant: Community Ministries of Rockville (Provides for Nursing and Medical Assistant needs due to clinic growth and increased number of new uninsured individuals)	71,372	0.00
Add: Community Grant: YMCA of Metropolitan Washington, Inc. (Youth and Family Services) (Provides for operation of a mentoring program for youth and adults through a neighborhood-based community center)	70,000	0.00
Add: Community Grant: CentroNia (Provides for high-quality, full-day early childhood education to 115 underserved children in Takoma Park)	64,303	0.00
Add: Community Grant: Montgomery County MD Bar Foundation Inc. Pro Bono Program (Provides for legal services for Pro Bono case referrals and brief advice at legal advice clinics to low-income residents.)	63,300	0.00
Add: Community Grant: Crossroads Community Food Network Inc. (Provides for a farmers market nutrition incentive program and complementary healthy eating education program)	60,920	0.00
Add: Community Grant: Cornerstone Montgomery, Inc. (Provides for elimination of transportation barriers for disabled individuals to enable them to gain and keep employment)	57,168	0.00
Add: Community Grant: Scotland Storm Community Development, Inc. (Provides free, after school academic and sports programs for underserved youth from the historic Scotland Community)	57,000	0.00
Add: Community Grant: Center for Adoption Support and Education (Provides for services for youth transitioning out of foster care)	56,534	0.00
Add: Community Grant: Child Center and Adult Services (dba Aspire Counseling)(Provides home-based mental health therapy for low-income and uninsured women suffering from prenatal and postpartum depression)	55,485	0.00
Add: Community Grant: Florence Crittenton Services of Greater Washington dba Crittenton Services of Greater Washington (Provides for an empowerment program for teen girls)	55,000	0.00
Add: Community Grant: Catholic Charities of the Archdiocese of Washington, Inc. (Provides legal services for survivors of domestic violence )	50,000	0.00
Add: Community Grant: Chinese Culture and Community Service Center, Inc. (Provides for equipping the new PAVHC location)	50,000	0.00
Add: Community Grant: Liberty's Promise Inc (Provides after-school civic engagement programs and professional internships for low-income immigrant youth)	50,000	0.00
Add: Community Grant: Mobile Medical Care, Inc. (Provides for expanded diabetes care for low-income adults, focusing on early detection and management, and preventing complications)	50,000	0.00
Add: Community Grant: Montgomery Housing Partnership (Provides for after school Homework Clubs for elementary age children, grades K-5, at four affordable housing properties)	50,000	0.00
Add: Community Grant: Rebuilding Together Montgomery County, Inc. (Provides for critical home repairs to low-income homeowners through the Critical Needs program)	50,000	0.00
Add: Community Grant: The Ivymount School, Inc. (Provides for a new playground which meets ADA specifications to serve students with disabilities and children from the community )	50,000	0.00
Add: Community Grant: The Montgomery County Coalition for the Homeless (Provides case management for the CHIPP program for formerly homeless and medically vulnerable homeless adults )	50,000	0.00
Add: Community Grant: The Montgomery County Coalition for the Homeless (Provides for case management services for Safe Haven clients, who are chronically mentally ill adults experiencing homelessness)	50,000	0.00
Add: Community Grant: Montgomery County Language Minority Health Project, Inc. dba Proyecto Salud Clinic (Provides for care management of vulnerable individuals with multiple chronic conditions)	48,552	0.00
Add: Community Grant: Community Clinic, Inc. (Provides for a full-time case manager who will provide referral services to, and care coordination for 400 patients per year (TAYA health program))	47,589	0.00
Add: Community Grant: Care for Your Health, Inc. (Provides for opening a new site to deliver healthcare services in southeast Montgomery County)	45,313	0.00
Add: Community Grant: Latin American Youth Center, Inc. (Provides support for the Training, Certification, and Internship Program for high-risk youth)	45,000	0.00

	Expenditures	FTEs
Add: Community Grant: Stepping Stones Shelter (Provide employment counseling to homeless and formerly homeless families to enable them to find jobs and increase their income.)	41,670	0.00
Add: Community Grant: Community Ministries of Rockville (Provides support for the Language Outreach program to help foreign-born residents)	40,385	0.00
Add: Community Grant: Housing Unlimited Inc (Provides for support to open up additional homes as well as support HUI's current 167 tenants)	40,000	0.00
Add: Community Grant: Potomac Community Resources, Inc. (Provides respite care programs for teens and adults with profound to moderate intellectual and developmental disabilities )	40,000	0.00
Add: Community Grant: Red Wiggler Foundation, Inc. (Provides opportunities for youth and adults with and without disabilities to work, learn, and grow healthy food )	40,000	0.00
Add: Community Grant: The Arc of Montgomery County, Inc. (Provides a model of classroom, practice, and internship-based employment support for young adults with intellectual and developmental disabilities)	40,000	0.00
Add: Community Grant: Upper Montgomery Assistance Network (Provides for emergency financial assistance to families facing homelessness or loss of a vital utility service)	40,000	0.00
Add: Community Grant: Winter Growth, Inc. (Provides for financial assistance to older and disabled adults who need to attend adult medical day care)	37,210	0.00
Add: Community Grant: Ministries United Silver Spring Takoma Park, Inc. (Provides for eviction prevention, first month's rent, utility, prescription and other assistance programs)	36,000	0.00
Add: Community Grant: Collegiate Directions, Incorporated (Provides for comprehensive support for low-income, first-generation students to get to college and through to graduation)	35,000	0.00
Add: Community Grant: Community Ministries of Rockville (Provides for a full-time registered nurse to serve as Referral Coordinator/Patient Navigator)	35,000	0.00
Add: Community Grant: Mercy Health Clinic, Inc. (Provides support for the pharmacy program serving low-income, uninsured adult residents)	35,000	0.00
Add: Community Grant: Elite Soccer Youth Development Academy (Provides for a healthy environment and educational and recreational activities through sports for minority children)	30,000	0.00
Add: Community Grant: Family Services, Inc. (Provides for therapy services onsite at the Workforce Solutions Group for clients needing job-seeking assistance)	30,000	0.00
Add: Community Grant: Jewish Council for the Aging of Greater Washington, Inc (Provides for after-school and in classroom intergenerational mentoring and tutoring for at-risk immigrant youth and teens)	30,000	0.00
Add: Community Grant: Kids In Need Distributors, Inc. (Provides support to purchase food to be distributed to children)	30,000	0.00
Add: Community Grant: MOCO Kids Co (dba KID Museum) (Provide for expanding access to hands-on STEM programming for Montgomery County youth of diverse backgrounds)	30,000	0.00
Add: Community Grant: Rockville Presbyterian Church dba Rainbow Place (Provides overnight emergency shelter to homeless women from November through March and support to transition from homelessness)	30,000	0.00
Add: Community Grant: Care for Your Health, Inc. (Provides for enhancement of the home based health program to support the aging in place of elders in our community)	29,473	0.00
Add: Community Grant: Sunflower Bakery (Provides support to prepare young adults with developmental or cognitive disabilities with marketable skills training for employment in pastry and food industries)	28,027	0.00
Add: Community Grant: Gandhi Brigade, Inc. (Provides for development of youth leadership and employment potential through media training, community engagement, and community service)	27,000	0.00
Add: Community Grant: CollegeTracks, Inc. (Provides support to help first-generation-to-college students enroll, persist, and graduate from college or technical school)	25,000	0.00
Add: Community Grant: House of Ruth Maryland, Inc. (Provides for a full-time family/child therapist at the Montgomery County Family Justice Center serving victims of intimate partner violence)	25,000	0.00
Add: Community Grant: Jewish Foundation for Group Homes (Provides for replacement of two aging vans to help ensure that residents are active, participating and valued members of their communities)	25,000	0.00
Add: Community Grant: Mid-County United Ministries (Provides emergency assistance to clients faced with utility disconnection along with funding for an administrative assistant)	25,000	0.00
Add: Community Grant: Nueva Vida, Inc. (Provides support for comprehensive model of social support to underserved Latinos affected by cancer)	25,000	0.00
Add: Community Grant: The Community Foundation for Montgomery County, an affiliate of the Community Foundation for the National Capital Region (Provides for a Fiscal Impact Study on creating a Food Hub)	25,000	0.00
Add: Community Grant: The Muslim Community Center, Inc dba MCC Medical Clinic (Provides implementation of quality measures consistent with the standard of care for diabetes and other chronic diseases)	25,000	0.00
Add: Community Grant: World Organization for Resource Development and Education (WORDE) (Provides for the Crossroads Program)	25,000	0.00
Add: Community Grant: Conflict Resolution Center of Montgomery County (Provides for an increase in conflict resolution services to inmates and their families)	23,810	0.00
Add: Community Grant: Future Link, Inc. (Provides for authentic internship work experiences for at-risk youth to keep them motivated, persist with their education, and on-track toward self-sufficiency)	23,600	0.00
Add: Community Grant: Community Ministries of Rockville (Provides emergency assistance for eviction prevention, utilities, prescriptions, and referrals for dental/vision services and clothing/food)	23,000	0.00
Add: Community Grant: Montgomery County Collaboration Council for Children, Youth and Families, Inc (Provides support for a Disproportionate Minority Contact Reduction Coordinator)	22,425	0.00

	Expenditures	FTEs
Add: Community Grant: The Armand Center for Conflict Resolution Incorporated (Provides professional supervised visitation and monitored exchange services in a safe and compassionate environment)	20,020	0.00
Add: Community Grant: Audubon Naturalist Society of the Central Atlantic States, Inc. (Provides for "Unplug and Play-in-Nature" afterschool programs for five MCPS Title I elementary school students)	20,000	0.00
Add: Community Grant: growingSOUL Inc. (Provides support to expand zero-waste solution for food production, distribution, recovery, processing, preservation and composting apprenticeship-training program)	20,000	0.00
Add: Community Grant: Leveling the Playing Field (Provides underserved children an improved opportunity to participate in youth sports)	20,000	0.00
Add: Community Grant: The Arc of Montgomery County, Inc. (Provides for emergency medical child care tuition waivers for families in temporary crisis)	20,000	0.00
Add: Community Grant: The CareerCatchers, Inc. (Provides employment counseling and vocational services to domestic violence victims)	20,000	0.00
Add: Community Grant: The Reading Connection, Inc. (Provide for books, literacy experiences, and activities for children and families living in homeless/domestic violence shelters and transitional housing)	20,000	0.00
Add: Community Grant: The Senior Connection of Montgomery County, Inc. (Provides for creation of a transportation network to increase the number of seniors served and decrease wait times)	20,000	0.00
Add: Community Grant: UNITY Youth Development Corporation (Provides for operating support and more scholarship opportunities to participants)	20,000	0.00
Add: Community Grant: Community Ministries of Rockville (Provide permanent supportive housing for homeless men and women at the Jefferson House Personal Living Quarters and the Rockland House.)	18,000	0.00
Add: Community Grant: Interfaith Works, Inc. (Provide job training, one-on-one counseling, and long-term placement services for homeless and underemployed very low-income members of our community)	18,000	0.00
Add: Community Grant: Asian-Pacific Islander Domestic Violence Resource Project (Provides for direct case management services to Asian/Pacific Islander survivors of domestic violence)	17,840	0.00
Add: Community Grant: Manna Food Center, Inc. (Provides healthy foods for weekend meals to at least 2,440 elementary school students experiencing hunger and food insecurity)	17,500	0.00
Add: Community Grant: The Salvation Army, a Georgia Corporation for The Salvation Army Montgomery County (Provides for the Emergency Assistance Program)	17,000	0.00
Add: Community Grant: Meals on Wheels of Central Maryland, Inc. (Provides for a part-time position to conduct client outreach, recruit meal delivery volunteers, and oversee daily program site operations)	15,192	0.00
Add: Community Grant: Adventist Community Services of Greater Washington (Provides for November and December holiday meals to economically vulnerable community members )	15,000	0.00
Add: Community Grant: Catholic Charities of the Archdiocese of Washington, Inc. (Provides for life skills development and job placement assistance for unemployed, homeless individuals)	15,000	0.00
Add: Community Grant: Manna Food Center, Inc. (Provides support to bring fresh produce to people experiencing hunger and rescue produce from farmers markets that may otherwise be composted or discarded)	15,000	0.00
Add: Community Grant: Passion for Learning, Inc. (Provides for a two week college readiness day camp for 20 low-income middle school students at Argyle Middle School)	15,000	0.00
Add: Community Grant: The National Center for Children and Families (Provides transitional housing and social support services to homeless families through the Family Stabilization Program)	15,000	0.00
Add: Community Grant: Inwood House Development Corporation (Provides for heavy chore cleaning of apartments and clutter management for adults who are disabled and extremely low-income)	12,222	0.00
Add: Community Grant: Thor Teams, Inc. (Provides support for qualified tutors and mentors to provide services to youth)	12,000	0.00
Add: Community Grant: Women Who Care Ministries (Provides for operating support for food programs)	11,250	0.00
Add: Community Grant: Hospice Caring, Inc. (Provides for a non-medical hospice to effectively serve an increasingly diverse population by removing barriers of language, culture, and geography)	11,000	0.00
Add: Community Grant: Habitat for Humanity Metro Maryland, Inc. (Provides for materials to be used to repair low-income homeowners' homes )	10,000	0.00
Add: Community Grant: Jubilee Association of Maryland, Inc. (Replace worn, broken furniture at 3 homes to provide a nice, comfortable place for adults with developmental disabilities to live)	10,000	0.00
Add: Community Grant: Nourish Now Foundation, Inc. (Provides for operating support for food recovery program)	10,000	0.00
Add: Community Grant: Seven Locks Jewish Community Inc. (Provides for physical security enhancements including, but not limited to, cameras, locks, access control, etc.)	10,000	0.00
Add: Community Grant: Cornerstone Montgomery, Inc. (Provides for a Volunteer Maryland staff member to launch Cornerstone Montgomery's Volunteer Program 2.0)	9,750	0.00
Add: Community Grant: growingSOUL Inc. (Provides for support to local farmers to introduce fresh locally grown produce into the food safety net system)	9,750	0.00
Add: Community Grant: NAMI Montgomery County (Provides support to increase frequency of Family to Family educational program)	9,263	0.00
Add: Community Grant: Equipment Connections for Children (Provides support for a storage rental facility, equipment repairs, insurance, and staff wages )	8,000	0.00
Add: Community Grant: Montgomery County Department of Police Explorer Post 1986, Inc. (Provides for supplies for leadership, accountability, and sense of belonging to county youth ages 14 to 21)	8,000	0.00
Add: Community Grant: Conflict Resolution Center of Montgomery County (Provides for conflict resolution services for four Montgomery County schools, serving youth, families and school staff)	7,657	0.00

	Expenditures	FTEs
Add: Community Grant: Silver Spring Town Center Inc. (Provides support for a community event that spotlights the diverse and decades old businesses in Fenton Village)	7,500	0.00
Add: Community Grant: Making A New United People (Provides for a basketball program to keep at-risk youth off the streets and introduce them to positive role models)	7,000	0.00
Add: Community Grant: Rockville Help, Incorporated (Provides financial assistance for rent, security deposits, utilities, and prescriptions, especially assistance with rent payments and utilities )	7,000	0.00
Add: Community Grant: NAMI Montgomery County (MD), Inc. (Provides expansion of education and support programs for parents, caregivers, and teachers of children and adolescents living with mental illness)	6,019	0.00
Add: Community Grant: Bethesda Help (Provides for emergency financial assistance for rent, utilities and prescription medicines)	6,000	0.00
Add: Community Grant: League of Women Voters of Montgomery County, MD, Inc., Citizen Education Fund (Provides for printing and mailing the Voters' Guide to the household of every registered voter)	6,000	0.00
Add: Community Grant: Gaithersburg HELP, Inc. (Provides for food, diapers, and formula for low-income residents in Gaithersburg/Montgomery Village)	5,000	0.00
Add: Community Grant: Montgomery Countryside Alliance (Provides for support to market farm products, show film "Growing Legacy," and develop learning materials)	5,000	0.00
Add: Community Grant: Upcounty Community Resources, Inc (Provides for equipment and supplies to support activities for people with developmental differences in upper Montgomery County)	4,500	0.00
Add: Community Grant: Community Health and Empowerment through Education and Research, Inc (Provide operating support to assist aging residents of Takoma Park.)	4,340	0.00
Decrease Cost: Elimination of One-Time Items Approved in FY15	-2,933,038	0.00
<b><u>NDA - Community Grants: County Executive</u></b>		
Add: Community Grant: A Wider Circle, Inc. (Provides for operating support for the Center for Professional Development)	40,000	0.00
Add: Community Grant: African Immigrant and Refugee Foundation, Inc. (Provides for the "Catching Up" Youth Development Program)	10,400	0.00
Add: Community Grant: African Women Council Inc. (Provides for leased space at the Nonprofit Village)	9,000	0.00
Add: Community Grant: Aligarh Muslim University Alumni Association of North America Inc. (Provide resources, guidance and assistance to minority youth pursue college education and obtain internships)	1,500	0.00
Add: Community Grant: Alliance For Workplace Excellence Inc. (Provides for operating support)	25,000	0.00
Add: Community Grant: Asian American LEAD: Leadership Empowerment and Development for Youth and Family (Provides for programs for low-income/underserved Asian Pacific American youth)	50,000	0.00
Add: Community Grant: Asian Pacific American Legal Resource Center (Provides for legal services to low-income Asian immigrants with limited English proficiency )	25,000	0.00
Add: Community Grant: Asian-American Homeownership Counseling, Inc. (Provides for foreclosure/eviction prevention services, homeownership and financial education )	52,500	0.00
Add: Community Grant: Ayuda (Provides interpretation and translation services to ensure equal access to justice for limited-English proficient and deaf community members. )	20,000	0.00
Add: Community Grant: Bethesda Green, Inc. (Provides support for Green Business Incubator and educational activities)	15,810	0.00
Add: Community Grant: Bethesda Help (Provides for the Emergency Food Program)	2,000	0.00
Add: Community Grant: Big Brothers Big Sisters of the National Capital Area (Provides for mentoring for high-risk Latino children)	34,340	0.00
Add: Community Grant: C&O Canal Trust, Inc. (Provides for operating support)	24,329	0.00
Add: Community Grant: CASA de Maryland, Inc. (Provides additional support above amount provided by HIF for the Tenant Counseling and Housing Initiatives Program)	15,000	0.00
Add: Community Grant: CASA de Maryland, Inc. (Provides additional support above amount provided by HIF to the Pine Ridge Community Center)	25,830	0.00
Add: Community Grant: CASA de Maryland, Inc. (Provides for the Deferred Action for Childhood Arrivals (DACA) program)	90,000	0.00
Add: Community Grant: CASA de Maryland, Inc. (Provides for the Long Branch Economic Development Program)	100,000	0.00
Add: Community Grant: CASA de Maryland, Inc. (Provides linguistically and culturally appropriate social services, case management, and assistance in accessing benefits to low-income immigrants)	93,000	0.00
Add: Community Grant: CASA de Maryland, Inc. (Provides vocational training for low-income immigrant workers at the Shady Grove Welcome Center)	45,000	0.00
Add: Community Grant: Catholic Charities of the Archdiocese of Washington, Inc. (Provides for a bilingual office manager to support emergency assistance, case management, and referral services)	50,000	0.00
Add: Community Grant: Catholic Charities of the Archdiocese of Washington, Inc. (Provides for a range of culturally competent social support services for Latino and immigrant residents in crisis)	45,000	0.00
Add: Community Grant: Catholic Charities of the Archdiocese of Washington, Inc. (Provides for administrative support for transitional housing and case management for chronically homeless adults)	34,000	0.00
Add: Community Grant: Catholic Charities of the Archdiocese of Washington, Inc. (Provides for employment services to low-income, unemployed and underemployed immigrant residents )	48,000	0.00
Add: Community Grant: Catholic Charities of the Archdiocese of Washington, Inc. (Provides for life skills development and job placement assistance for unemployed, homeless individuals)	25,000	0.00
Add: Community Grant: Catholic Charities of the Archdiocese of Washington, Inc. (Provides for medical, dental, health education, and social services for low-income immigrant clients)	36,000	0.00

	Expenditures	FTEs
Add: Community Grant: Catholic Charities of the Archdiocese of Washington, Inc. (Provides for the Community Companions program )	121,300	0.00
Add: Community Grant: Catholic Charities of the Archdiocese of Washington, Inc. (Provides therapeutic services to children and youth with developmental disabilities)	35,000	0.00
Add: Community Grant: Center for Adoption Support and Education Inc. (Provides mental health and safety net services for youth transitioning out of foster care)	27,000	0.00
Add: Community Grant: Child Center & Adult Services, Inc. dba Aspire Counseling (Provides for the Healthy Mothers, Healthy Babies Program for uninsured low-income women with perinatal depression)	20,000	0.00
Add: Community Grant: Chinese Culture and Community Service Center, Inc. (Provides operating support for the STOP B Project)	40,000	0.00
Add: Community Grant: Circle of Rights, Inc. (Provides for a stroke prevention and awareness campaign for low-income residents)	13,000	0.00
Add: Community Grant: CollegeTracks (Provides for increasing the opportunity for low-to-moderate income MCPS graduates to enroll and complete higher education degree programs)	50,000	0.00
Add: Community Grant: CollegeTracks (Provides for program expansion to Watkins Mill High School )	100,000	0.00
Add: Community Grant: Columbia Lighthouse for the Blind (Provides for the Bridge to Work Program, a workforce development training program for visually impaired and blind clients )	25,000	0.00
Add: Community Grant: Columbia Lighthouse for the Blind (Provides for the MC Deaf-Blind program, assisting the deaf-blind population in remaining independent by providing SSP services)	25,000	0.00
Add: Community Grant: Community Bridges, Incorporated (Provides for low-income, minority and/or immigrant girl and family centered, two generation programming)	45,000	0.00
Add: Community Grant: Community Health and Empowerment through Education and Research, Inc. (Provides for operating support)	25,000	0.00
Add: Community Grant: Community Ministries of Rockville (Provides for support for Elderly Ministries)	30,000	0.00
Add: Community Grant: Community Ministries of Rockville (Provides for the Rockville Emergency Assistance Program)	15,000	0.00
Add: Community Grant: Conflict Resolution Center of Montgomery County, Inc. (Provides for conflict resolution services for four Montgomery County schools, serving youth, families and school staff. )	20,000	0.00
Add: Community Grant: Conservation Montgomery, Inc. (Provides for Home Tree Care 101)	15,000	0.00
Add: Community Grant: Corporate Volunteer Council of Montgomery County (Provides for development a survey to measure, analyze and recognize Corporate Volunteering)	7,500	0.00
Add: Community Grant: Court Watch Montgomery (Provides for measurement of best practices in County courts that promote domestic violence victim safety and community outreach in Down/East County)	15,000	0.00
Add: Community Grant: Cultural & Diversity Enrichment Services USA, Inc. (Provides programming for immigrant youth)	34,000	0.00
Add: Community Grant: Eastern Montgomery Emergency Assistance Network, Inc. (EMEAN) (Provides for emergency assistance for rent and utilities)	10,000	0.00
Add: Community Grant: EduCare Support Services, Inc. (Provides for delivery of emergency food to seniors and individuals with disabilities)	40,000	0.00
Add: Community Grant: Empowered Women International, Inc. (Provides for entrepreneurship training and mentoring for low-income women and business assistance)	25,000	0.00
Add: Community Grant: Equipment Connections for Children (Provides for operating support )	10,000	0.00
Add: Community Grant: Ethiopian Community Center in Maryland (Provides nutrition management, healthy relationship, reproductive health, mental health and substance abuse services)	25,000	0.00
Add: Community Grant: Family Learning Solutions, Inc. (Provides for the "I Am College Ready" program)	44,180	0.00
Add: Community Grant: Family Services, Inc. (Provides for academic, social and emotional support during and after school for at-risk minority males at Gaithersburg Middle School)	40,000	0.00
Add: Community Grant: Family Services, Inc. (Provides for the Neighborhood Opportunity Network)	50,000	0.00
Add: Community Grant: First African Methodist Episcopal Church of Gaithersburg, MD (Provides for the SHARE food program for low-income families )	6,410	0.00
Add: Community Grant: Florence Crittenton Services of Greater Washington dba Crittenton Services of Greater Washington (Provides for a college preparation program for 8th grade girls)	35,000	0.00
Add: Community Grant: Gaithersburg HELP, Inc. (Provides for food, diapers, and formula for low-income residents in Gaithersburg/Montgomery Village)	25,000	0.00
Add: Community Grant: Gandhi Brigade Incorporated (Provides for youth leadership development and employment potential through media training, community engagement, and community service )	35,000	0.00
Add: Community Grant: GapBuster, Inc. (Provides for services to at-risk students, exposing them to the STEM fields and engaging them in meaningful community service )	100,000	0.00
Add: Community Grant: Generation Hope (Provides teen parents with tuition support, mentoring, academic/life/professional skills, tutoring, and case management to make college a reality)	15,000	0.00
Add: Community Grant: Girls on the Run of Montgomery County Inc. (Provides for operating support)	10,000	0.00
Add: Community Grant: Graceful Growing Together, Inc. (Provides for Capital Campaign Planning and Prospect Cultivation program)	30,000	0.00
Add: Community Grant: Great and Small, Inc. AKA Great and Small (Provides for operating support for equine-assisted programs serving individuals with special needs)	10,000	0.00
Add: Community Grant: GreenWheaton, Inc (Provides for development and implementation of community-appropriate, environmentally-friendly projects and programs)	15,000	0.00
Add: Community Grant: growingSOUL, Inc. (Provides for operating support for vermicomposting and YardLink)	12,300	0.00

	Expenditures	FTEs
Add: Community Grant: growingSOUL, Inc. (Provides for operating support)	20,000	0.00
Add: Community Grant: Habitat for Humanity Metro Maryland, Inc. (Provides for materials to be used to repair low-income homeowners' homes)	20,000	0.00
Add: Community Grant: Hebrew Home of Greater Washington, Inc. (Provides for operating support for the ElderSAFE Center)	50,000	0.00
Add: Community Grant: Heritage Tourism Alliance of Montgomery County, Inc. (Provides for operating support for Heritage Montgomery)	100,000	0.00
Add: Community Grant: Hispanic Business Foundation of Maryland, Inc. (Provides for the Partnership Youth Initiative)	30,000	0.00
Add: Community Grant: Housing Unlimited, Inc. (Provides for operating support)	25,000	0.00
Add: Community Grant: Identity, Inc. (Provides for a mechanism whereby disengaged Latino youth can participate in organized sports in a systematic manner)	90,000	0.00
Add: Community Grant: Identity, Inc. (Provides for case management services to connect Latino youth and families with resources for food, clothing, shelter and other safety net services)	50,000	0.00
Add: Community Grant: IMPACT Silver Spring (Provides for support for out-of-school athletic program for youth in Long Branch)	87,500	0.00
Add: Community Grant: IMPACT Silver Spring (Provides for the Neighborhood Opportunity Network Initiative )	222,640	0.00
Add: Community Grant: Interfaith Works, Inc. (Provides for the Emergency Support program)	15,000	0.00
Add: Community Grant: Interfaith Works, Inc. (Provides for vocational services to help homeless and low-income individuals achieve self-sufficiency through meaningful employment)	33,000	0.00
Add: Community Grant: Interfaith Works, Inc. (Provides security for two emergency programs to keep vulnerable clients, the staff, and volunteers safe and free from harm)	30,000	0.00
Add: Community Grant: International Rescue Committee, Inc. (Provides for supporting the successful integration of refugees and asylees into Montgomery County communities)	26,296	0.00
Add: Community Grant: Ivymount School, Inc. (Provides support for the Project SEARCH program)	40,000	0.00
Add: Community Grant: Japanese Americans Care Fund, Inc. (Provides for Keiai-no-tsudoi, an annual gathering for Japanese American seniors)	1,910	0.00
Add: Community Grant: Jewish Community Center of Greater Washington, Inc. (Provides for a nutrition program which provides critical support for aging County seniors)	40,000	0.00
Add: Community Grant: Jewish Community Center of Greater Washington, Inc. (Provides for Camp JCC Inclusion Program for children with special needs)	25,000	0.00
Add: Community Grant: Jewish Council for the Aging of Greater Washington, Inc. (Provides a comprehensive employment training course for jobless residents age 50 and over)	36,760	0.00
Add: Community Grant: Jewish Council for the Aging of Greater Washington, Inc. (Provides for the 50+ Employment Expo)	75,000	0.00
Add: Community Grant: Jewish Council for the Aging of Greater Washington, Inc. (Provides for the Intergenerational Bridges program)	10,000	0.00
Add: Community Grant: Jewish Social Service Agency (Provides for a job developer specializing in serving individuals with disabilities, providing training, support and employment services )	30,000	0.00
Add: Community Grant: Jewish Social Service Agency (Provides for a Senior Services Case Manager to manage the daily living needs of frail seniors, allowing them to age in place)	40,000	0.00
Add: Community Grant: Jewish Social Service Agency (Provides for a social worker specializing in Early Childhood, serving children under 12 and members of their circle of care)	50,000	0.00
Add: Community Grant: Jewish Social Service Agency (Provides for a social worker specializing in treatment of children and adolescents providing individual, group and family therapy)	25,000	0.00
Add: Community Grant: Kaur Foundation, Inc. (Provides for workshops on cultural literacy)	15,000	0.00
Add: Community Grant: Korean Community Service Center of Greater Washington (Provides for Strengthening Asian Families through Empowerment and Services (SAFES) program)	45,000	0.00
Add: Community Grant: Korean Community Service Center of Greater Washington (Provides for the Keystone Project to assist victims of domestic violence in the Korean community)	55,000	0.00
Add: Community Grant: Leveling the Playing Field Inc. (Provides for operating support)	20,000	0.00
Add: Community Grant: Liberty's Promise Inc (Provides for an after-school civic engagement program and internship program for low-income, immigrant youth)	60,000	0.00
Add: Community Grant: Madison House Foundation Inc. (Provides for operating support)	25,000	0.00
Add: Community Grant: Making a New United People Inc. (Provides for the Youth Voices for Change program to empower young men of color)	20,000	0.00
Add: Community Grant: Manna Food Center, Inc. (Provides for bringing locally grown produce to County residents experiencing hunger and to recover produce from local farmers markets)	20,000	0.00
Add: Community Grant: Manna Food Center, Inc. (Provides for the Smart Sacks program for elementary school students)	32,500	0.00
Add: Community Grant: Maryland Senior Olympics Commission Ltd. (Provides for operating support)	20,000	0.00
Add: Community Grant: Maryland Vietnamese Mutual Association Inc. (Provides for outreach services to better assist disadvantaged and hard-to-reach target groups in the Vietnamese community)	25,000	0.00
Add: Community Grant: Maryland/Israel Development Center, Inc. (Provides for promoting trade and investment between Montgomery County and Israeli businesses)	40,000	0.00
Add: Community Grant: Mental Health Association of Montgomery County, MD, Inc. (Provides for Mental Health First Aid training to residents to increase community awareness of mental health crises )	25,000	0.00
Add: Community Grant: Mental Health Association of Montgomery County, MD, Inc. (Provides for the Serving Together program providing coordinated community resources for veterans and their families)	125,000	0.00

	Expenditures	FTEs
Add: Community Grant: Mercy Health Clinic, Inc. (Provides for a nurse practitioner to provide primary care to low-income uninsured patients)	45,000	0.00
Add: Community Grant: Mid-Atlantic Gleaning Network (Provides for emergency food relief by harvesting fresh fruits and vegetables and distributing to needy County residents)	20,000	0.00
Add: Community Grant: Ministries United Silver Spring Takoma Park, Inc. (Provides for eviction, 1st months rent, utility, prescription and other emergency assistance programs)	10,000	0.00
Add: Community Grant: MOCO KidsCo (dba KID Museum) (Provides for support for operation of a prototype KID Museum facility)	40,000	0.00
Add: Community Grant: Montgomery Countryside Alliance, Inc. (Provides for operating support)	10,000	0.00
Add: Community Grant: Montgomery County Coalition for the Homeless, Inc. (Provides for 24/7 emergency shelter including case management and supportive services for men experiencing homelessness)	86,260	0.00
Add: Community Grant: Montgomery County Coalition for the Homeless, Inc. (Provides for case management/support services for formerly homeless families in the Partnership for Permanent Housing)	75,000	0.00
Add: Community Grant: Montgomery County Collaboration Council for Children, Youth and Families, Inc (Provides for support to address Disproportionate Minority Contract in the Juvenile Justice System)	22,425	0.00
Add: Community Grant: Montgomery County Family Justice Center Foundation, Inc (Provide for emergency services and the security and sustained well being of survivors of domestic violence)	25,000	0.00
Add: Community Grant: Montgomery County Maryland Bar Foundation, Inc. (Provides for a part-time coordinator of the Montgomery County Legal Immigration Providers Network)	20,000	0.00
Add: Community Grant: Montgomery County Muslim Foundation (Provides for a youth empowerment program)	5,000	0.00
Add: Community Grant: Montgomery County Muslim Foundation (Provides for operating support)	90,000	0.00
Add: Community Grant: Montgomery County Muslim Foundation (Provides for the Senior and Social and Transportation program)	55,000	0.00
Add: Community Grant: Montgomery County Partners for Animal Well Being (Provides for spay/neuter of feral cats in Montgomery County)	15,000	0.00
Add: Community Grant: Montgomery County Sister Cities Inc. (Provides for operating support )	25,000	0.00
Add: Community Grant: Montgomery Hospice, Inc. (Provides for professional grief support to individuals and volunteer services to support patients and their families)	37,790	0.00
Add: Community Grant: MoverMoms (Provides for operating support)	25,000	0.00
Add: Community Grant: Muslim Community Center Inc. DBA MCC Medical Clinic (Provides for a quality assurance program)	25,000	0.00
Add: Community Grant: Muslim Community Center Inc. DBA MCC Medical Clinic (Provides for handicap access shuttle van services for unemployed and uninsured patients from major transportation hubs)	25,000	0.00
Add: Community Grant: Muslim Community Center Inc. DBA MCC Medical Clinic (Provides for the domestic violence program)	25,000	0.00
Add: Community Grant: NAMI Montgomery County (Provides for implementation and training of individuals in the evidence-based suicide-prevention program Sources of Strength in MCPS)	11,207	0.00
Add: Community Grant: NAMI Montgomery County (Provides for support groups, classes and presentations for Spanish-speakers living with mental illness and their families)	8,894	0.00
Add: Community Grant: NAMI Montgomery County (Provides mental health education and support for caregivers of seniors by implementing the Side by Side program)	8,079	0.00
Add: Community Grant: Nonprofit Roundtable of Greater Washington Inc. (Provides for operating support)	20,000	0.00
Add: Community Grant: Nourish Now Foundation, Inc. (Provides for operating support for the food recovery program)	10,000	0.00
Add: Community Grant: Olney Help, Inc. (Provides for emergency financial assistance for utilities, rent and/or prescriptions)	10,000	0.00
Add: Community Grant: Olney Home For Life (Provides for senior services )	10,000	0.00
Add: Community Grant: Passion for Learning, Inc. (Provides for operating support)	22,090	0.00
Add: Community Grant: Poolesville Green, Inc. (Provides for operating support)	5,000	0.00
Add: Community Grant: Potomac Community Resources, Inc. (Provides for operating support)	30,000	0.00
Add: Community Grant: Primary Care Coalition of Montgomery County, Maryland, Inc. (Provides for the H.E.A.L.T.H. Partners project)	25,000	0.00
Add: Community Grant: Raba Leadership Initiative, Inc. (Provides for operating support for a non-sectarian youth leadership program )	30,000	0.00
Add: Community Grant: Rebuilding Together Montgomery County, Inc. (Provides for operating support)	30,920	0.00
Add: Community Grant: Red Wiggler Foundation, Inc. (Provide opportunities for youth and adults with and without disabilities to work, learn, and grow healthy food. )	30,000	0.00
Add: Community Grant: Reginald S. Lourie Center for Infants and Young Children, Inc. (Provides specialized childcare services, evidenced-based parent training, and best-practice staff development)	30,000	0.00
Add: Community Grant: Rosaria Communities, Inc. (Provides for operating support)	15,000	0.00
Add: Community Grant: Scotland Storm Community Development, Inc. (Provides for after-school academic and sports programs for underserved youth from the historic Scotland community)	20,000	0.00
Add: Community Grant: Silver Spring Green, Inc. (Provides for creation of a sustainability location in Silver Spring)	20,000	0.00
Add: Community Grant: Silver Spring Green, Inc. (Provides for operating support)	15,000	0.00
Add: Community Grant: Silver Spring Town Center, Inc. (Provides for operating support)	40,000	0.00
Add: Community Grant: Silver Spring Village, Inc. (Provides for operating support)	25,000	0.00



	Expenditures	FTEs
Add: Community Grant: St. Ann's Center for Children, Youth and Families (Provides for access to services for pregnant or parenting teens and their children, by offsetting the cost of utilities)	25,000	0.00
Add: Community Grant: St. Camillus Catholic Church (Provides for nutritionally adequate, culturally appropriate food to be distributed to families in need)	17,000	0.00
Add: Community Grant: St. Joseph's House, Ltd. (Provides for home-based care, before and after school, for students with multiple and severe disabilities)	10,000	0.00
Add: Community Grant: Sunflower Bakery, Inc. (Provides for preparing young adults with developmental or other cognitive disabilities for employment through skilled, on-the-job training)	23,400	0.00
Add: Community Grant: The CareerCatchers, Inc. (Provides for vocational counseling at the Montgomery County Family Justice Center to domestic violence survivors)	30,000	0.00
Add: Community Grant: The Community Foundation for the National Capital Region (Provides for operating support)	25,000	0.00
Add: Community Grant: The Greater Washington Jewish Coalition Against Domestic Abuse (Provides for crisis services to teen/young adult victims of dating abuse and witnesses of domestic abuse)	50,000	0.00
Add: Community Grant: The Greater Washington Jewish Coalition Against Domestic Abuse (Provides for direct client services and operating support)	45,000	0.00
Add: Community Grant: The Greater Washington Jewish Coalition Against Domestic Abuse (Provides for the Legal Access Program for more difficult legal proceedings for victims of abuse)	65,000	0.00
Add: Community Grant: The Jewish Federation of Greater Washington, Inc. (Provides for the Community Transportation Project)	35,000	0.00
Add: Community Grant: The National Capital B'nai B'rith Assisted Housing Corporation (Provides for overnight medication and/or security by Certified Nursing Assistant (CNA) )	25,500	0.00
Add: Community Grant: The National Center for Children and Families, Inc. (Provides for critical transitional housing services for families residing in the Greentree Shelter)	125,000	0.00
Add: Community Grant: The National Center for Children and Families, Inc. (Provides for the FutureBound Transitional Housing Program for young adults who are homeless)	45,000	0.00
Add: Community Grant: The Nonprofit Village Center, Inc. (Provides for operating support)	75,000	0.00
Add: Community Grant: The Senior Connection of Montgomery County, Inc. (Provides for creation of a transportation network to increase the number of seniors served and decrease wait times)	25,000	0.00
Add: Community Grant: Town of Poolesville (Provides for program coordination at the Poolesville Area Senior Center)	20,000	0.00
Add: Community Grant: Unity Christian Fellowship Incorporated (Provides for the Educational and Life Skills Program to help youth excel academically and socially)	27,220	0.00
Add: Community Grant: Unity Christian Fellowship Incorporated (Provides for the Game Changer Conference for Young Males)	10,000	0.00
Add: Community Grant: Upcounty Community Resources, Inc. (Provides support for expansion of activities for people with developmental differences)	30,000	0.00
Add: Community Grant: Upper Montgomery Assistance Network (Provides for emergency financial assistance to families facing homelessness or loss of a vital utility service)	10,000	0.00
Add: Community Grant: Washington Youth Foundation, Inc. (Provides for increased awareness of behavioral health to Korean immigrant parents and their children)	50,000	0.00
Add: Community Grant: Women Who Care Ministries (Provides for the childrens' weekend backpack program and Montgomery Village Food Center)	130,000	0.00
Add: Community Grant: World Organization for Resource Development and Education dba WORDE (Provides for operating support)	50,000	0.00
Add: Community Grant: World Organization for Resource Development and Education dba WORDE (Provides operating support for the Faith Community Working Group)	40,000	0.00
Add: Community Services Grant: Adventist Community Services of Greater Washington, Inc. (walk-in freezer for storage of perishable food donations)	3,500	0.00
Add: Community Services Grant: Catholic Charities of the Archdiocese of Washington, Inc. (commercial and chest freezer for storage of perishable food items for distribution to families in need)	3,000	0.00
Add: Community Services Grant: Child Center & Adult Services, Inc. dba Aspire Counseling (improved office equipment in main office)	3,151	0.00
Add: Community Services Grant: Circle of Rights, Inc. (blood pressure self monitoring equipment for low-income residents)	3,764	0.00
Add: Community Services Grant: Community Ministries of Rockville (computer equipment at Mansfield Kaseman Health Clinic)	4,500	0.00
Add: Community Services Grant: Cornerstone Montgomery, Inc. (furnish the lobby of intake offices)	8,000	0.00
Add: Community Services Grant: Family Services, Inc. (establish a computer lab for use by women and children at the Betty Ann Krahne Center)	8,400	0.00
Add: Community Services Grant: Manna Food Center, Inc. (storage bins for collecting, storing, sorting and distributing food to residents in need)	8,000	0.00
Add: Community Services Grant: Montgomery Community Television dba Montgomery Community Media ("Card to Better Living" PSA series )	10,000	0.00
Add: Community Services Grant: Rebuilding Together Montgomery County, Inc. (database applications for project management, volunteer coordination, and development needs)	8,000	0.00
Decrease Cost: Elimination of One-Time Items Approved in FY15	-5,614,717	0.00
<b><u>NDA - Compensation and Employee Benefits Adjustment</u></b>		
Increase Cost: FY16 Compensation Adjustment	12,737	0.00



	Expenditures	FTEs
Increase Cost: Annualization of FY15 Operating Expenses	7,269	0.15
Increase Cost: Group Insurance Adjustment	1,237	0.00
Decrease Cost: Retirement Adjustment	-158	0.00
<b><u>NDA - Conference and Visitors Bureau</u></b>		
Increase Cost: Allocation Based on Revised Hotel/Motel Tax Estimate	197,940	0.00
<b><u>NDA - Conference Center</u></b>		
Increase Cost: Biennial Audit for the Conference Center	50,000	0.00
Increase Cost: Annualization of FY15 Personnel Costs	3,105	0.00
<b><u>NDA - Consolidated Retiree Health Benefits Trust (MCC)</u></b>		
Decrease Cost: County Contribution Based on Actuarial Valuation	-546,000	0.00
<b><u>NDA - Consolidated Retiree Health Benefits Trust (MCPS)</u></b>		
Decrease Cost: County Contribution Based on Actuarial Valuation	-23,774,000	0.00
<b><u>NDA - Council of Governments</u></b>		
Increase Cost: General Membership Dues and Assessments	2,079	0.00
<b><u>NDA - Device Client Management</u></b>		
Increase Cost: Help Desk Contract	800,000	0.00
Add: Mobile Device Management	99,000	0.00
Increase Cost: Windows 7 Licenses	40,000	0.00
Decrease Cost: Desktop Personal Computer Replacements	-800,000	0.00
<b><u>NDA - Group Insurance-Retirees</u></b>		
Increase Cost: Group Insurance Claims Costs	4,305,550	0.00
<b><u>NDA - Homeowners' Association-Roads</u></b>		
Increase Cost: Increased per mile allocation	5,960	0.00
<b><u>NDA - Housing Opportunities Commission</u></b>		
Increase Cost: Annualization of FY15 Personnel Costs	222,910	0.00
Decrease Cost: Operating Expenses	-197,982	0.00
<b><u>NDA - Inauguration &amp; Transition</u></b>		
Decrease Cost: No Inauguration in FY16	-5,000	0.00
<b><u>NDA - Leases</u></b>		
Increase Cost: Lease Added in FY16: Board of Elections Warehouse, Rockville Town Center Parking, Children's Resource Center, MC 311, and Child and Adolescent Services	2,209,147	0.00
Increase Cost: Maintenance costs for leased facilities	473,572	0.00
Decrease Cost: Terminations and Relocations	-169,482	0.00
Decrease Cost: Estimated net change in lease costs (escalation and renegotiation)	-886,352	0.00
<b><u>NDA - Legislative Branch Communications Outreach</u></b>		
Increase Cost: Annualization of FY15 Personnel Costs	9,251	0.00
Increase Cost: Annualization of FY15 Compensation Increases	828	0.00
Decrease Cost: Operating Expenses	-8,079	0.00
<b><u>NDA - Montgomery Coalition for Adult English Literacy (MCAEL)</u></b>		
Enhance: MCAEL Grants and Operating Support	100,000	0.00
<b><u>NDA - Motor Pool Fund Contribution</u></b>		
Decrease Cost: Elimination of One-Time Items Approved in FY15	-823,698	0.00
<b><u>NDA - Municipal Tax Duplication</u></b>		
Increase Cost: Friendship Heights payment to full Property Tax duplication	9,761	0.00
Decrease Cost: Speed Camera payments to municipalities	-43,858	0.00
Decrease Cost: Town of Chevy Chase Tax Duplication payment	-130,297	0.00
<b><u>NDA - Prisoner Medical Services</u></b>		
Decrease Cost: Medical Services	-30,000	0.00
<b><u>NDA - Public Elections Fund</u></b>		
Add: Public Election Funding	1,000,000	0.00
<b><u>NDA - Retiree Health Benefits Trust</u></b>		
Increase Cost: County Contribution Based on Actuarial Valuation	4,942,580	0.00
<b><u>NDA - Risk Management</u></b>		
Decrease Cost: Risk Management Adjustment	-3,979,514	0.00

	Expenditures	FTEs
<b><u>NDA - Rockville Parking District</u></b>		
Increase Cost: Revised Estimate	6,800	0.00
<b><u>NDA - State Retirement Contribution</u></b>		
Increase Cost: Adjustment Based on Actuarial Schedule	62,392	0.00
<b><u>NDA - Takoma Park Library Annual Payment</u></b>		
Increase Cost: Payment Based on Formula	16,805	0.00
<b><u>NDA - Takoma Park Police Rebate</u></b>		
Decrease Cost: Payment Based on Formula	-6,000	0.00
<b><u>NDA - Working Families Income Supplement</u></b>		
Increase Cost: Revised Baseline Cost Estimate at 90% Match	1,646,906	0.00
Increase Cost: Increase Match from 90% to 95% of State Earned Income Tax Credit as Required by Bill 8-13	1,108,194	0.00
<b>FY16 APPROVED:</b>	<b>256,986,066</b>	<b>4.23</b>
<b>GRANT FUND MCG</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>20,585,314</b>	<b>0.00</b>
<b><u>NDA - Compensation and Employee Benefits Adjustment</u></b>		
Increase Cost: MLS Pay for Performance - Non-Tax Supported	22,359	0.00
<b>FY16 APPROVED:</b>	<b>20,607,673</b>	<b>0.00</b>

## PROGRAM SUMMARY

Program Name	FY15 Approved		FY16 Approved	
	Expenditures	FTEs	Expenditures	FTEs
Arts and Humanities Council	4,442,700	0.00	4,673,615	0.00
Boards, Committees, and Commissions	22,950	0.00	22,950	0.00
Charter Review Commission	150	0.00	1,150	0.00
Community Grants: County Executive	5,614,717	0.00	5,964,105	0.00
Community Grants: County Council	2,933,038	0.00	3,058,629	0.00
Compensation and Employee Benefits Adjustments	2,407,014	1.08	2,450,458	1.23
Conference and Visitors Bureau	1,225,848	0.00	1,423,788	0.00
Conference Center	562,967	1.00	616,072	1.00
Consolidated Retiree Health Benefits Trust (MCPS)	85,507,000	0.00	61,733,000	0.00
Consolidated Retiree Health Benefits Trust (Montgomery College)	1,974,000	0.00	1,428,000	0.00
Council of Governments	816,409	0.00	818,488	0.00
County Associations	74,728	0.00	74,728	0.00
Device Client Management	5,661,200	0.00	5,800,200	0.00
Future Federal/State/Other Grants	20,000,000	0.00	20,000,000	0.00
Grants to Municipalities in Lieu of Shares Tax	28,020	0.00	28,020	0.00
Group Insurance for Retirees	32,462,450	0.00	36,768,000	0.00
Historical Activities	77,250	0.00	77,250	0.00
Homeowners' Association Road Maintenance Reimburse	53,110	0.00	59,070	0.00
Housing Opportunities Commission	6,376,480	0.00	6,401,408	0.00
Inauguration & Transition	5,000	0.00	0	0.00
Independent Audit	420,820	0.00	420,820	0.00
Interagency Technology Policy and Coordination Committee	5,850	0.00	5,850	0.00
Leases	20,981,310	0.00	22,608,195	0.00
Legislative Branch Communications Outreach	488,000	2.00	490,000	2.00
Montgomery Coalition for Adult English Literacy (MCAEL)	1,257,058	0.00	1,357,058	0.00
Montgomery County Employee Retirement Plans	0	0.00	0	0.00
Motor Pool Fund Contribution	823,698	0.00	0	0.00
Municipal Tax Duplication	8,048,578	0.00	7,884,184	0.00
Prisoner Medical Services	50,000	0.00	20,000	0.00
Public Election Fund	0	0.00	1,000,000	0.00
Public Technology, Inc.	20,000	0.00	20,000	0.00
Restricted Donations	0	0.00	0	0.00
Retiree Health Benefits Trust	38,577,480	0.00	43,520,060	0.00
Risk Management (General Fund Portion)	19,547,940	0.00	15,568,426	0.00
Rockville Parking District	376,600	0.00	383,400	0.00
Snow Removal and Storm Cleanup	5,884,990	0.00	5,884,990	0.00
State Positions Supplement	60,756	0.00	60,756	0.00
State Property Tax Services	3,464,610	0.00	3,464,610	0.00

Program Name	FY15 Approved		FY16 Approved	
	Expenditures	FTEs	Expenditures	FTEs
State Retirement Contribution	1,251,603	0.00	1,313,995	0.00
Takoma Park Library Annual Payment	132,819	0.00	149,624	0.00
Takoma Park Police Rebate	951,540	0.00	945,540	0.00
Working Families Income Supplement	18,342,200	0.00	21,097,300	0.00
<b>Total</b>	<b>290,930,883</b>	<b>4.08</b>	<b>277,593,739</b>	<b>4.23</b>

## FUTURE FISCAL IMPACTS

Title	APPR.	(\$000's)				
	FY16	FY17	FY18	FY19	FY20	FY21
This table is intended to present significant future fiscal impacts of the department's programs.						
<b>COUNTY GENERAL FUND</b>						
<b>Expenditures</b>						
<b>FY16 Approved</b>	<b>256,986</b>	<b>256,986</b>	<b>256,986</b>	<b>256,986</b>	<b>256,986</b>	<b>256,986</b>
No inflation or compensation change is included in outyear projections.						
<b>Labor Contracts</b>	<b>0</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>
These figures represent the estimated annualized cost of general wage adjustments, service increments, and associated benefits.						
<b>Subtotal Expenditures</b>	<b>256,986</b>	<b>256,991</b>	<b>256,991</b>	<b>256,991</b>	<b>256,991</b>	<b>256,991</b>



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# Utilities

## MISSION STATEMENT

The goals of the County Government relating to utility consumption are to:

- achieve energy savings by the elimination of wasteful or inefficient operation of building systems;
- continue improvements in energy efficiency in all County operations; and
- obtain required energy fuels at the most favorable cost to the County.

## HIGHLIGHTS

The County owns, operates, and/or maintains 412 facilities totaling 9,759,852 square feet. The Department of General Services manages the payment for 1,321 separately metered utility accounts for these facilities. The Utilities non-departmental account (NDA) budget funds 804 of these accounts, in addition to 68,426 streetlights, and 832 traffic-controlled signalized intersections.

## BUDGET OVERVIEW

The FY16 Approved Budget for the tax supported Utilities non-departmental account (NDA) is \$25,121,891 a decrease of \$112,242 or 0.4 percent from the FY15 Approved Budget of \$25,234,133. Allocation of these utilities expenditures is approximately: electricity, 85.4 percent; natural gas, 7.0 percent; water and sewer, 6.6 percent; and fuel oil, 0.8 percent, and propane, 0.2 percent.

The FY16 Approved Budget includes County government utilities expenditures for both tax and non-tax supported operations. Tax supported utilities expenditures related to the General Fund departments are budgeted in the Utilities NDA, while utilities expenditures related to special fund departments are budgeted in those funds. Some of these special funds, such as Recreation and portions of the Department of Transportation, are tax supported. Other special funds, such as Solid Waste, are not supported by taxes, but through user fees or charges for services.

Utilities expenditures are also found in the budgets of other County agencies: Montgomery County Public Schools (MCPS), Montgomery College, the Washington Suburban Sanitary Commission (WSSC), and the Maryland-National Capital Park and Planning Commission (M-NCPPC). The total budget request for these "outside" agencies is \$74,311,947 which includes the entire bi-county area of WSSC.

The FY16 Approved tax supported budget for Utilities Management, including both the General Fund NDA (\$25,121,891) and the other tax supported funds (\$3,709,479), is \$28,831,320, an increase of \$765,315 or approximately 2.7 percent from the FY15 Approved utilities budget. The FY16 Approved budget for non-tax supported utilities expenditures is \$5,268,624, a \$56,935 or 1.1 percent decrease from the FY15 Approved Budget.

In both the tax and non-tax supported funds, utilities expenditures result primarily from higher commodity unit costs due to market price fluctuations; greater consumption due to new facilities or services; and in some cases, a more precise alignment of budgeted costs with actual prior-year expenditures by utility type. Energy conservation and cost-saving measures (e.g., new building design, lighting technology, and energy and HVAC management systems) are assumed to offset increased utility consumption for new facilities and higher unit costs.

## PROGRAM CONTACTS

Contact Angela Dizelos of the Utilities at 240.777.6028 or Erika Lopez-Finn of the Office of Management and Budget at 240.777.2771 for more information regarding this department's operating budget.

## BUDGET SUMMARY

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>COUNTY GENERAL FUND</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
<b>County General Fund Personnel Costs</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
Operating Expenses	24,499,868	25,234,133	25,234,133	25,121,891	-0.4%
Capital Outlay	0	0	0	0	—
<b>County General Fund Expenditures</b>	<b>24,499,868</b>	<b>25,234,133</b>	<b>25,234,133</b>	<b>25,121,891</b>	<b>-0.4%</b>
<b>PERSONNEL</b>					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
<b>GRANT FUND MCG</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
<b>Grant Fund MCG Personnel Costs</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
Operating Expenses	0	0	0	0	—
Capital Outlay	0	0	0	0	—
<b>Grant Fund MCG Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
<b>PERSONNEL</b>					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
<b>DEPARTMENT TOTALS</b>					
<b>Total Expenditures</b>	<b>24,499,868</b>	<b>25,234,133</b>	<b>25,234,133</b>	<b>25,121,891</b>	<b>-0.4%</b>
<b>Total Full-Time Positions</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
<b>Total Part-Time Positions</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
<b>Total FTEs</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>—</b>
<b>Total Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>

## FY16 APPROVED CHANGES

	Expenditures	FTEs
<b>COUNTY GENERAL FUND</b>		
<b>FY15 ORIGINAL APPROPRIATION</b>	<b>25,234,133</b>	<b>0.00</b>
<b><u>Other Adjustments (with no service impacts)</u></b>		
Increase Cost: Renewable Energy	222,798	0.00
Increase Cost: Due to unit costs and consumption changes	113,184	0.00
Increase Cost: New buildings opening	56,604	0.00
Decrease Cost: ESCO Utility Savings	-4,828	0.00
Decrease Cost: \$500,000 assumed cost reduction for energy savings	-500,000	0.00
<b>FY16 APPROVED:</b>	<b>25,121,891</b>	<b>0.00</b>

## FUTURE FISCAL IMPACTS

Title	APPR. FY16	FY17	FY18	(S000's) FY19	FY20	FY21
This table is intended to present significant future fiscal impacts of the department's programs.						
<b>COUNTY GENERAL FUND</b>						
<b>Expenditures</b>						
<b>FY16 Approved</b>	<b>25,122</b>	<b>25,122</b>	<b>25,122</b>	<b>25,122</b>	<b>25,122</b>	<b>25,122</b>
No inflation or compensation change is included in outyear projections.						
<b>Subtotal Expenditures</b>	<b>25,122</b>	<b>25,122</b>	<b>25,122</b>	<b>25,122</b>	<b>25,122</b>	<b>25,122</b>





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# Positive Youth Development

## MISSION STATEMENT

Montgomery County is committed to creating a supportive, violence-free community for children, youth and families where young people are valued, treated with dignity and given opportunities to realize their full potential. The County and its partners are responding to the urgent need to reach out to support youth who are faced with challenges including gang involvement, poverty, and pressure to engage in risky behaviors. The methods used to respond to these challenges include positive youth development and gang intervention and suppression. Multiple agencies throughout the county are working actively together to engage youth and families positively and to prevent and address youth violence and gang activity.

## LINKAGE TO COUNTY RESULTS AREAS

- ❖ *Children Prepared to Live and Learn*
- ❖ *Healthy and Sustainable Communities*
- ❖ *Safe Streets and Secure Neighborhoods*

## PROGRAM CONTACTS

Contact Gabriel Alborno of the Department of Recreation at 240.777.6800 or Pofen Salem of the Office of Management and Budget at 240.777.2773 for more information regarding this initiative's operating budget.

## FY16 APPROVED ENHANCEMENTS

The FY16 Approved Budget includes approximately \$18.2 million in tax-supported resources identified for the Positive Youth Development Initiative. The FY16 budget increases the number of grantees receiving County Executive and Council community grants, reflecting the County's commitment to continue all aspects of service delivery for County youth. In addition, the approved budget includes \$296,000 in non-tax supported resources for positive youth development.

### Department of Health and Human Services

- Establish the Children's Opportunity Fund jointly with Montgomery County Public Schools to support policy priorities related to addressing the social determinants that impact the achievement gap for vulnerable children and the barriers faced by their families (\$250,000).
- Add positive youth services at Wheaton High School Wellness Center beginning in January 2016 (\$271,300).

### Department of Public Libraries

- Open the new Silver Spring Library with innovative features that include a Technology Corral, a Studio i Digital Media lab, new Teen Space, a variety of program and meeting space, and other amenities to support youth needs.

### Office of the State's Attorney

- Enhance Truancy Court by expanding from ten middle schools to fifteen, converting a contract Program Coordinator to a permanent position, and increasing the number of volunteer mentors (\$75,168).

### Non-Departmental Account Community Grants

- Provide non-profit grants to our community partners with more than \$2.23 million for 55 projects engaged in positive youth development. Community organizations augment and supplement government programs by providing services such as after-school programming, mentoring, leadership development, college prep, education on domestic violence, and internship programs to engage youth that are high risk, low income, new immigrants, and/or disabled. These community organizations are critical to an effective network of services and are often able to provide these services in a more cost-effective, culturally appropriate, and flexible way than County Government. They also are able to leverage community resources that may be unavailable to County Government. For details, please see Community Grants: County Executive in the Non-Departmental Accounts section.

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## PROGRAM DESCRIPTION

In December 2006, County Executive Isiah Leggett articulated a new vision for focusing on the issues of gang activity and youth violence based on the fact that gang crime and activity are more pronounced in specific locations in the County. This new vision also called for new efforts to encompass a broader cross-discipline approach for positive youth development rather than strictly gang prevention.

The Positive Youth Development/Gang Intervention and Suppression Initiative is a comprehensive response to the problems of children and youth exposed to trauma, gangs, and youth violence in the County, and reflects the commitment by the County to an approach that includes prevention, intervention, and suppression components. The Initiative's priorities serve to enhance existing approaches and services, and ensure the County's ability to respond to emerging trends and challenges utilizing culturally competent and evidence-based approaches.

The leadership of these efforts is provided by the Director of Health and Human Services, the Director of Recreation, the Chief of Police, along with key members of the County Executive's staff, Public Libraries, Correction and Rehabilitation, Montgomery County Public Schools (MCPS), the State's Attorney's Office, and community leaders. Work continues in the areas of suppression and enforcement, outreach and education, violence prevention, and deterrence.

The Positive Youth Development Initiative (PYDI) also includes multiple efforts to strengthen out-of-school time programming throughout the County. The Montgomery County Collaboration Council, the Department of Health and Human Services, the Department of Recreation, the Arts and Humanities Council of Montgomery County, Montgomery College, MCPS, and many other key partners are working together to address quality, to assess needs, to unify funding approaches, and to develop shared program approaches and outcomes. These efforts will result in the increase of programs and support for the youth of the County. In addition, many of the Health and Human Services PYDI Programs provide opportunities for children and youth to heal from trauma and utilize trauma informed, evidence-based curriculums accordingly.

Services benefiting County youth are incorporated in the general department program offerings as well as targeted services. These projects respond to multiple critical needs facing the County at this time and the desired outcomes of addressing trauma, reducing gang violence and crime, and promoting youth success and development. Below are some of the major County Government programs currently supporting County youth:

### Department of Health and Human Services

- The Crossroads Youth Opportunity Center and the UpCounty Youth Opportunity Center provide a wide array of culturally-based, trauma-informed intervention support services for high-risk youth, youth who seek to exit gang life, youth engaged in juvenile delinquency and criminal activity, and violence prevention services.
- The Identity After-School Program provides after school programming to serve at risk Latino youth in middle and high schools.
- The Maryland Multicultural Youth Center provides case management, GED preparation, job readiness development, and after school programs to high risk youth.
- High School Based Wellness Centers provide school-based, culturally-based, positive youth development services such as after school activities, job readiness, academic support, trauma-informed mental health services, parent support groups, leadership development, truancy reduction, substance abuse treatment, and other health related services. The High School Based Wellness centers are located at Watkins Mill, Northwood, and Gaithersburg High Schools.
- The Street Outreach Network (SON) provides culturally-based, trauma-informed, evidence-based gang and youth violence intervention services, conflict management services, and recreational and leisure activities. In addition, the SON offers wellness and nutrition programs, after school services to elementary, middle, and high school youth groups, job readiness and workforce development, and community-based projects that engage youth and young adults in life-affirming activities, and support services to youth and young adults returning to the community after incarceration or detention. The SON also provides transformational healing for children and youth impacted by trauma and/or violence.
- Asian American Leadership, Empowerment and Development for Youth and Family Program provides after school enrichment programs and mentoring to students at four middle schools and two high schools.
- The Street Outreach Network continues to focus its intervention services throughout the County especially targeting the Montgomery Village, Germantown, Wheaton, Silver Spring, Gaithersburg, Rockville, Briggs Chaney, and the Long Branch communities.
- Six Street Outreach Staff have been trained and certified in evidence and culturally-based, trauma-informed curriculums.

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- Conservation Corps provide job, education, and life skills training for out-of-school and unemployed County youth ages 17 to 24.

### **Department of Recreation**

- Rec Zones (previously called Sports Academies) provide direct leadership during the critical after-school hours for five high schools, including Einstein, Wheaton, Montgomery Blair, Springbrook, and Watkin Mills, which serve over 3,000 students throughout the school year. The program offers structured, semi-structured, and self-directed opportunities customized to meet the needs of students entering middle adolescence, where voice and choice and perceived freedom are critical to retention. Programming ranges from sports, arts, job readiness and college exploration, and community services to leadership development.
- Excel Beyond the Bell Program (EBB), a partnership among Recreation, the Montgomery County Collaboration Council, and MCPS, is offered at seven locations four days a week from 3:00 p.m. to 5:30 p.m. EBB offers a structure designed to increase school engagement through concentrated and expanded programming which includes: Science, Technology, Engineering, and Math (STEM), sports, a variety of dance and arts programs, Youth Advisory Council (YAC), a hot dinner, and delayed after school transportation.
- Rec Extra expands the capacity of extra-curricular and after-school opportunities for Middle Schools students. Programs are customized to each school and operate from 3:15 p.m. to 4:30 p.m. at thirteen middle schools. These programs offer sports, STEM, yoga, hip-hop dance, art, certified babysitting training, cooking, and other activities.
- Teen Events provides after-hour teen programming at a number of community recreation centers that are spread out among five regions. The program partners with Identity and HHS Street Outreach Network to reach underserved and disconnected youth. Events include: Teen Cafés, as well as special events such as Futsal tournaments, Spring Break Basketball tournaments, Summer Basketball tournaments, Stars Soccer league focusing on leadership development through sports, Teen Talent Show, college tours, and service learning opportunities.
- Teen Leadership offers a Youth Advisory Committee (YAC) and a Summer Leadership Challenge (SLC). SLC is a leadership development program that encourages exploration, independence, and personal growth. Young people participate in interactive workshops that prepare them for leadership roles and employment opportunities available to teens. Participants will become competent in leading activities and coordinate a “capstone” project benefiting young campers. Participants will earn service-learning hours, receive individual participant evaluations and fulfill pre-requisites needed to become a Junior Counselor. YAC is a program designed to promote youth voice, connect young people to the community, and engage youth in civic leadership. YAC facilitates opportunities for youth to connect to key stakeholders and decision makers as well as participate in service-learning.
- Summer Teen Programs offer opportunities for young people during the summer and has partnered with Identity, Linkages to Learning, Hispanic Business Foundation, Kid Museum, MCPS and the Community Foundation, to provide a wide variety of outreach and programming including teen summer programs and programming for disconnected children and children in economically challenged communities.
- TeenWorks (previously called Student/Teen Employment Program (STEP)) is the Department’s comprehensive youth workforce development initiative; which offers experiential learning and job readiness training in financial literacy, job etiquette, teamwork, and communication leadership for disadvantaged youth in school ages 15 to 19 years. Through work teams and apprenticeships, TeenWorks provides young people with on-the-job training through a wide range of work experiences including parks & recreation, conservation, environmental science, community non-profit work, and local government. Program partners include the Maryland Department of Natural Resources, MCPS, Montgomery Parks, National Park Service, Health and Human Services, Kid Museum, and Hispanic Business Foundation.
- Professional development and training initiatives for all our front line workers and community partners that include: Advancing Youth Development; Youth Program Quality Intervention; Developmental Assets; Youth Program Quality Methods (series); Behavior Management; Youth Mental Health First Aid; Bullying Awareness and Prevention; Professional Competencies of Youth Workers; and Person First/Disability Characteristics.
- Mobile Recreation is a program designed to improve wellbeing and reduce barriers to health by targeting school communities with high FARMS rates. The program combines structured physical activity and play with the Summer Food Service Program, ensuring that any young person 18 and under has the opportunity to be active and has access to nutrition. Program partners include MCPS and the Alliance for a Healthier Generation.

### **Department of Police**

- Responding and combating criminal gang activity in Montgomery County through the Centralized Gang Task Force, which includes the gathering of intelligence, surveillance, and investigations, street enforcement, and educating the public and other governmental agencies on gang activity.
- Provide one School Resource Officer (SRO) for each public high school to assist school staff in maintaining safety of the schools and serving as a liaison between the Montgomery County Police Department and MCPS officials for

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school and police related concerns and incidents. The SRO serves to deter and prevent acts of school violence and gang activity while also fostering positive relationships between the County's youth and the police.

- Provide one Community Services Officer for each of the six police districts to address long-term problem solving issues, including Neighborhood Watch, Community Outreach, CRIMEREPORTS.com, day to day citizen questions, station web sites, National Night Out events, community presentations, and neighborhood/homeowner association meetings. These officers provide community outreach and community relations.

#### **Department of Correction and Rehabilitation**

- Detention Services provides a General Educational Development (GED) and High School Diploma Program which: graduates participants with family attendance; manages the Gang Management Program which primarily involves youthful offenders; offers the Model Learning Center Education Program for intensive Adult Basic Education, GED, English as a Second Language, and Computer Skill Literacy; and provides a Dedicated Youthful Offender Housing Unit focusing on life skills, positive youth development, and education.
- Pre-Release and Re-Entry Services partners with Future Link to provide youth coaches, self-advocacy education, and other academic, vocational and career supports to assist vulnerable yet motivated young adults successfully transition into adulthood.
- Refer young Latino residents under the supervision of the Department of Correction and Rehabilitation to the Latin American Youth Center for GED programming and other services.

#### **Office of the State's Attorney**

- Prosecute gang related crimes through five Assistant State's Attorneys. These attorneys work with one full-time and two part-time investigators who screen all cases, maintain a database to track trends and conduct analyses of gang related cases. The Assistant State's Attorneys work closely with the Police Department and neighboring jurisdictions to reduce gang related activity.
- Address the root causes of truancy through a collaborative effort with the State's Attorney's Office, Montgomery County Public Schools, parents and other partners called Truancy Court. Through positive one-on-one interaction with students, this 10-week early intervention program identifies why children are either not regularly attending school or are not on time for school. The program not only puts resources in place to support regular and timely attendance, but successfully encourages students to enhance school performance. Truancy Court is expanding to five additional County middle schools.
- Participate in the Kennedy and Watkins Mills Clusters in a multi-agency collaboration to improve school performance.

#### **Department of Public Libraries**

- Implemented the first Library Digital Media Lab, Studio i at the Long Branch Library, providing modern digital content creation tools and collaboration space, classes, and a dedicated computer lab.
- Offer teen spaces in many branches where they can gather, collaborate, use computers, or enjoy library materials specially selected for their interests. Newly renovated Teen Spaces at the Gaithersburg and Olney branches have enhanced Wi-Fi, space and furniture for "Bring-Your-Own-Device" use, a dedicated collaboration room (Olney), and a movie/presentation area (Gaithersburg).
- Provide innovative programs for, with, and by Teens, including the Financial Literacy Boot Camp for teens, Library Public Service Announcements and other content created by Teens in partnership with MCPL Studio i, the Cable and Broadband Office, Ghandi-Brigade, and My Montgomery Media, writing and chess clubs, and graphic novel drawing.
- Opened the KIDMuseum at Davis Library - a leveraged partnership which allows a growing non-profit learning organization to refresh former training and book storage space at the Davis Library into a state-of-the-art Makerspace, which will provide dedicated state-of-the-art maker programming for young library customers.
- Expanded the e-book collection with dedicated additional funding, including adding 100 e-magazine titles, downloadable music, e-books specifically for children, and numerous electronic databases to support K-12 school work, and web-sites (Teensite and Kidsite) dedicated to serving youth.
- Engage youth and leverage their talents, skills, and energies in several ways, including a collaboratively developed and maintained Teen Facebook page on the Internet and an active Teen Advisory Group that provides feedback and advice on library services to the Library Director, administrators, and library staff. The department also offers volunteer opportunities for youth who are completing school-required public service, as well as job opportunities for teens as Library Pages. There is programming presented by the department, teens, or collaborations of both, including a Summer Reading program, homework help, writing and author program, and eReader training.
- Provide a young adult services librarian at each library branch to coordinate programming and collection efforts throughout the library system. A Teen Services Steering Committee advises the Administration on teen issues, teen collections, teen training for staff, and teen programming.

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- Developed a new method for customers to book small group study/tutor rooms online, enhancing the customer experience for these resources, which are frequently used by students.
  - Offer a library materials collection that supports school or home schooling needs, personal interests, career/college preparation, and STEM resources.
  - Provide RideOn Youth Cruiser SmarTrip cards for the Department of Transportation, making acquisition of this free transportation service much easier for County youth to obtain.

#### **Department of Technology Services (Cable Communication Plan)**

- Training, equipment, facilities, support, and employment for youth to generate youth media content including: youth events and public performances; video, audio and written content for cable television and the Internet; facilitating youth webpages and on-line community space; and presentations on topics of current interest to youth.

#### **Department of Housing and Community Affairs**

- Continue Power Hour program of homework and reading assistance and tutoring after school and summer program to increase academic proficiency of low-income Germantown youth.
- Provide parenting skills training workshops to targeted low income families.
- Provide after School programs for students grades K-5 at Arcola Elementary School.
- Continue to provide housing support, case management and workforce development for young adults who are homeless or living in unstable situations.
- Provide life skills training for disabled youths ages 18-24.

#### **Department of Economic Development**

- Continue the Montgomery Moving Forward Initiative, a partnership of County Government, Montgomery County Public Schools, Montgomery College, the non-profit community and the private sector, to assist unemployed and underemployed County residents in gaining employment in the health and wellness industry.

#### **Department of Environmental Protection – Solid Waste Services**

- Household Hazardous Waste (HHW) Program pays for young offenders doing alternative community service to bulk and mix good paint for donation to non-profits and harden unusable paint for disposal in the HHW area.

#### **Board of Elections**

- Partner with Montgomery County Public Schools to hold the Voter Registration Drive conducted in April of each year. The activity encompasses Student Leadership Week, and concludes on the Student Member of the Board of Education Election Day.
- Future Vote increases current and future voter knowledge, educates, and strengthens ties related to civic participation for Montgomery County's youth and families by actively providing an opportunity for civic duty, community involvement, and emphasis on the importance of preserving participatory democracy.

County Executive's Positive Youth Development FY16 Approved Operating Budget Tax-Supported		
Department	Project/Program	FY16 Approved
Health and Human Services	High School Wellness Centers (Northwood, Gaithersburg, Watkins Mill)	2,485,066
	Youth Opportunity Centers - Crosswalk and Upcounty	1,154,981
	Street Outreach Network to provide services to gang involved youth in underserved parts of the County	820,400
	Conservation Corps	500,000
	Gang Prevention Initiative to Serve at-risk Latino Youth	330,550
	Add positive youth services at Wheaton High School Wellness Center	271,300
	Children's Opportunity Fund	250,000
	Gang Prevention Coordinator	146,598
	Latin American Youth Center, Inc. Support for Maryland Multicultural Youth Center	143,830
	Asian American LEAD	122,073
	Staffing Need for the Kennedy Cluster Expansion	111,565
	Continue Saturday Schools through the George B. Thomas Academy Learning	100,000
	Add One Program Specialist II Position for the Positive Youth Development	82,394
<b>Sub-total, Health and Human Services</b>		<b>6,518,757</b>
Recreation	Sports Academies	893,140
	TeenWorks (Formerly Student Teen Employment Program)	818,757
	Excel Beyond the Bell	475,027
	Rec Extra Programs	336,440
	Expand Excel Beyond the Bell to One New Site	217,959
	Teen Café	153,000
	Teen Leadership	139,260
	Expand High School Sports Academy in Watkins Mills Cluster	224,598
	Expand EBB from Two to Four Days Per Week at Neelsville and Forest Oak MS	137,352
	Add one Manager III position for Teen Programming	132,259
	Extended Learning Opportunity (ELO) Programs to Six Middle Schools for Summer Programming	94,140
	Teen Events	69,800
	Add Summer Mobile Teen Program	15,000
<b>Sub-total, Recreation</b>		<b>3,706,732</b>
Police	School Resource Officers	1,891,896
	Centralized Gang Task Force, Special Investigations Division	888,440
	Community Services Officers	715,202
	Police overtime hours to respond to disruptive behavior incidents occurring in County Libraries	25,000
	Reallocate Resources to Enhance Explorer Program	24,390
	Police Adventure Camp	5,000
<b>Sub-total, Police</b>		<b>3,549,928</b>
Office of State's Attorney	Five Assistant State's Attorneys for Gang Prosecution	536,193
	Gang Investigators	196,470
	Truancy Court Program - Expand From 10 to 15 Middle Schools	135,000
	Convert Truancy Court Coordinator to Permanent Position	18,168
<b>Sub-total, Office of State's Attorney</b>		<b>885,831</b>
Other Departments	Community Grants NDA - Grants Serving County Youth for Positive Youth	2,850,149
	Department of Public Libraries - Digital Media Lab for Teen Students and E-Books and Other Downloadable Content Relevant to Youth of All Ages	300,000
	Department of Correction and Rehabilitation - Gang Sergeant Position	145,144
	Department of Economic Development - Moving Montgomery Forward	192,500
	Department of Environmental Protection, Solid Waste Services - Household Hazardous Waste Program	36,000
<b>Sub-total, Other Departments</b>		<b>3,523,793</b>
<b>Total Tax- Supported</b>		<b>18,185,041</b>

<b>Non-Tax Supported</b>		
<b>Department</b>	<b>Project/Program</b>	<b>FY16 Approved</b>
Cable Communications Plan	Youth Media Program	100,000
Housing & Community Affairs	Community Development Block Grant - Power Hour Program through Boys and Girls Clubs of Greater Washington Inc.	38,655
	Community Development Block Grant - Future Bound Transitional Housing Program through the National Center for Children and Families, Inc.	45,000
	The Arc of Montgomery County, Inc. - Training Youth Employment Project	44,835
	Montgomery Housing Partnership - 21st Century Gator Program	38,000
	Montgomery County Collaboration Council for Children, Youth & Families - Strengthening Families Program	29,510
<b>Total Non-Tax Supported</b>		<b>296,000</b>





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# Senior Initiative

## MISSION STATEMENT

The Senior Initiative is a multi-year, cross-departmental project to (1) improve coordination, community outreach and promotion of programs designed to serve seniors, and (2) identify and plan for the short and long term needs of seniors.

## LINKAGE TO COUNTY RESULTS AREAS

- ❖ *Vital Living for All of our Residents*
- ❖ *Healthy and Sustainable Communities*
- ❖ *Safe Streets and Secure Neighborhoods*

## PROGRAM CONTACTS

Contact Uma S. Ahluwalia of the Department of Health and Human Services at 240.777.1266 or Rachel Silberman of the Office of Management and Budget at 240.777.2786 for more information regarding this Initiative's operating budget.

## FY16 APPROVED ENHANCEMENTS

The FY16 Approved Budget includes approximately \$28.8 million in tax supported resources identified for seniors, including funds for community organizations that augment County services for seniors. In addition, the approved budget includes \$13.7 million in non-tax supported resources for seniors.

### Department of Recreation

- Continue to provide enhanced operating hours at Margaret Schweinhaut, Damascus, and Holiday Park senior centers, providing access to programs and activities an additional 2-8 hours a week.
- Maintain the Jewish Council for the Aging (JCA) Senior Transportation Partnership. The initiative adds five days a week transportation to all five senior centers. Bus ridership and participation in center activities has increased at all locations.
- Continue the popular senior mini-trip program. Each senior center and Active Adult Program now receives four trips per year to take seniors to local destinations of interest.
- Maintain support for Multilingual Senior Programming services and for the Senior Services manager to help meet the growing needs of 55+ Active Adult Recreation programming at Senior Centers.

### Department of Health and Human Services

- Add funds to provide Senior Village start-up grants for low and moderate income and diverse communities.
- Continue providing nurse monitoring services to more than 2,000 senior and disabled clients receiving services through the State's new Medicaid waiver program, Community First Choice.
- Maintain the raised Adult Foster Care reimbursement rate to reduce the gap between the County and State subsidy for senior assisted living group homes.
- Continue funding support for Adult Day Care subsidies to increase the number of clients able to attend an Adult Day Care program two days per week for socialization and medical supervision.
- Continue support in the Adult Protective Services/Social Services to Adults Program to address an increase in investigations of financial exploitation resulting from new bank mandatory reporting requirements.
- Commit continuous support for a Caregiver Support Fellow and operating costs to coordinate outreach to seniors and persons with disabilities regarding the available services to ease the burden on caregivers.
- Continue funding for a Program Manager in the Long Term Care Ombudsman Program, allowing the program to add volunteers and provide more long-term care facility residents with protection and advocacy.

### Department of Transportation – Transit Services

- Continue funding enhanced Call-n-Ride eligibility requirements to increase subsidies and reduce monthly co-payments for 528 current participants. This has also increased the number of County residents eligible for the program.
- Continue enhanced support for Seniors Ride Free.

#### **Fire and Rescue Service (MCFRS)**

- Continue support for enhanced Senior Safety Outreach to provide home safety evaluations, education, and outreach programs to address the specific needs associated with the projected growth in the County's senior population.

#### **Office of the State's Attorney**

- Support newly created Crimes Against Seniors and Vulnerable Adults Unit in the State's Attorney's Office established mid-year FY15 through reallocation of existing resources. Enhanced the unit by hiring a Program Manager to coordinate elder and vulnerable adult cases with partner agencies and assist with workload of Assistant State's Attorneys assigned to the unit (\$115,913).

#### **Department of Housing and Community Affairs**

- Add funds to support Mount Jezreel Senior Housing, a proposed 75-unit mixed-income senior development located in Silver Spring. The county's investment will support the development of 67 units affordable to residents between 30 and 60 percent of the area median income (\$2,000,000).
- Add funds to support Parkview Glenmont, a proposed mixed-income senior development to be located adjacent to the newly constructed WMATA parking garage on Georgia Avenue. The proposed Housing Acquisition and Preservation project will include approximately 100 units (\$5,000,000 CIP).

#### **Non-Departmental Account Community Grants**

- Provide grants to our community partners of \$1,064,009 for 37 proposals for seniors. Community organizations augment and supplement government programs by providing services such as intergenerational programming, health and wellness initiatives, transportation, culturally and linguistically appropriate case management and legal assistance, and safety net services such as utility support and food assistance. These community organizations are critical to an effective network of services and are often able to provide these services in a more cost-effective, culturally appropriate, and flexible way than County Government. They are also able to leverage community resources that may be unavailable to County Government.

## **PROGRAM DESCRIPTION**

The Senior Initiative is a comprehensive response to the various issues facing the growing number of seniors in our community. Montgomery County, much like the rest of the United States, will experience unprecedented growth in the senior population in the coming decades. The Maryland Department of Planning projects that between 2000 and 2020 the senior population will increase by 80 percent. During that period, the non-senior population will increase by only 12 percent, thus seniors as a group are growing over six times faster than non-seniors. By 2020, seniors will comprise 22 percent of the County population, compared to 20 percent currently.

Recognizing the need to address the needs of this burgeoning population, the County Executive is strategically enhancing a variety of critical senior services. At the same time, through the creation of a Senior Subcabinet, the County Executive has charged his departments with ensuring that senior services are delivered in a coordinated and effective manner.

The leadership of this effort is provided by the Director of the Department of Health and Human Services and the Director of the Department of Recreation who serve as Co-Chairs of the County Executive's Senior Subcabinet on Vital Living. The Senior Subcabinet has representatives from the following departments: Health and Human Services, Recreation, Fire and Rescue Service, Transit Services, Public Libraries, Housing and Community Affairs, Police, Office of Consumer Protection, Commission for Women, Office of Public Information, Office of Emergency Management and Homeland Security, CountyStat, and the Office of Community Partnerships (Community Engagement Cluster), as well as the Commission on Aging.

Building upon previous efforts to assess the current needs of seniors and plan for emerging needs (e.g., "A Report on the Needs of Low-Income Seniors in Montgomery County, MD," June 2002; "Strategic Planning Study of Senior Needs," December 2002; "Imagining An Aging Future for Montgomery County, MD," May 2007; "Senior Outreach Strategic Communications Plan for Montgomery County," October 2007, the "County Executive's Senior Summit", November 2008; "A Community for

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a Lifetime: The Senior Agenda”, December 2012) eight key areas have been identified as essential for Montgomery County seniors to “age in community” with safety, dignity, and vitality:

- Communications and Outreach
- Housing and Zoning
- Transportation and Mobility
- Health and Wellness
- Civic and Social Engagement
- Home and Community Support Services
- Safety
- Employment

Services benefiting seniors are incorporated in the general department program offerings, as well as targeted services. These services respond to multiple critical needs facing the County at this time and the desired outcomes to promote “vital living for all residents.” Below are some of the major County government programs currently supporting County seniors:

#### **Department of Recreation**

- Operate the five full-service Senior Centers that offer social opportunities, health and wellness programs, life-long learning and educational programs, exercise classes, dance classes, lectures, cultural programs, facility bookings, and more.
- Operate a Senior Transportation Service providing limited range access to each of the five Senior Centers.
- Operate the eleven 55+ Active Adult Centers where seniors gather for educational programs, friendship, entertainment, sports, and other activities.
- Operate a Senior Nutrition Program in cooperation with HHS.
- Operate the Senior Sneaker Exercise Program that provides for adults over 55 years of age access to quality exercise and fitness rooms at Recreation Department Community Centers with a reduced annual membership fee.
- Offer Senior Outdoor Adventures in Recreation day trip programs for active adults over 55 years of age.

#### **Department of Health and Human Services**

- Prevent or reverse nursing home placement for Medicaid eligible persons of all ages by providing supports planning, nurse monitoring and community based services.
- Transport seniors using Transit Services Ride-On buses during off-peak hours to provide transportation to County community recreation centers once or more per week and to grocery stores for a limited number of senior housing complexes one time each week.
- Provide supportive contractual services to seniors including “friendly visitor” services, escorted grocery shopping, legal assistance, and Alzheimer’s support services.
- Continue the Escorted Transportation Project with the Jewish Council for the Aging to expand and coordinate new and existing escorted transportation services.
- Promote and expand transportation options available to seniors and people with disabilities through the County Mobility and Transportation Manager who works with advocates and public and private service providers.
- Offer one-stop, hands-on assistance and outreach to Montgomery County residents regarding services for seniors, persons with disabilities, and their families and caregivers to clarify their needs and identify and access resources.
- Help protect more than 7,700 County residents in 190 assisted living facilities and 34 nursing homes by maintaining a regular presence, investigating complaints, and advocating for seniors rights.
- Guarantee that seniors over the age of 60 have access to meals, nutrition education, and the opportunity for socialization at community and senior centers and senior apartment buildings.
- Provide home delivered meals to chronically ill clients, age 60 and above, to address the nutritional needs of the County’s most frail and vulnerable seniors who are home-bound due to illness or disability and cannot get out or prepare healthful meals on their own. Special consideration is given to low income individuals, minority individuals, those in rural communities, those with limited English proficiency, and those at risk of institutional care.
- Investigate complaints of maltreatment for abuse and neglect against seniors, secure resources, and provide surrogate decision-making for adults adjudicated through the courts.
- Provide in-home support services to help vulnerable seniors remain safe and cared for in the community and to prevent premature and/or inappropriate institutionalization.

- Offer the Home Care Chore Services Program, which is targeted to low income frail elderly and people with disabilities who need help with light cleaning, vacuuming, laundry, and/or meal preparation in order to remain in their own homes and in the community.
- Provide Heavy Chore Services to serve seniors with hoarding behaviors to prevent evictions, condemnation, or to correct health and safety conditions. Services include heavy commercial cleaning and pest fumigation.
- Offer short-term respite services to caregivers who provide ongoing care to frail elders and provide relief from the demands of care-giving.
- Provide Senior Mental Health Services for home-bound seniors and coordinate medication with medical providers.
- Help meet older adult challenges of remaining independent in their homes as they age in their communities through the “Village” model, a grassroots, consumer driven, and volunteer first model. The Village Coordinator assists current and emerging “Villages” and promotes the creation of new ones.

#### **Department of Transportation – Transit Services**

- Subsidize taxi service for low income seniors, age 67 and older, to allow for greater mobility and quality of life.
- Provide information and linkage to transportation resources to senior citizens, maintain a database of resources, help callers fill out forms for transportation programs, and links caller with transportation providers.
- Provide fixed route service (Ride On) to many senior centers.
- Transport seniors to five senior centers and for grocery shopping trips during Ride On’s off-peak period.
- Provide free bus fares on Ride On and Metrobus during off-peak periods (Monday-Friday 9:30 AM to 3:00 PM) and half price fares at all other times.
- Improve over 2,925 bus stops as part of Ride On’s safety and accessibility program.

#### **Department of Public Libraries**

- Provide programs specifically designed to engage seniors in creative, learning rich events which provide opportunities for social interaction at programs, and after them. These activities are essential to vital living, and provided via grant funding, staff work, and partnerships with Montgomery College’s Lifelong Learning Institute.
- Provide library materials and programs relevant to senior issues. Topics include book discussions, finances, retirement, taxes, health, employment, technology, consumer issues, English language learning, and others.
- Provide lifelong learning services and materials, including our seniors-focused web page, and training on how to use e-books and computers.
- Offer large print library materials and other accessibility equipment and services for seniors.
- Provide Metro Senior SmarTrip cards and reduced fare paper fare cards for purchase at all library branches.
- Provide substantial volunteer opportunities that are frequently utilized by seniors at every branch, such as the MCPL “Grandreaders” program and Service Corps for Retired Executives business counseling.

#### **Fire and Rescue Service (MCFRS)**

- Identify strategies to reduce fire risk among the elderly.
- Identify homebound seniors and those with disabilities to provide information on fire safety and risk reduction assistance including the installation of approved smoke alarms appropriate for their needs.
- Increase collaboration between MCFRS, County agencies and departments, and professional organizations providing services to seniors.
- Initiate a public education and awareness campaign to educate and inform residents regarding the installation and upgrade of smoke alarms required by Maryland’s new Smoke Alarm Law.
- Initiate a door-to-door campaign offering department services to seniors including the evaluation of existing residential smoke alarm equipment, replacement of outdated smoke alarms, and general injury prevention information.
- Offer a free residential safety evaluation for seniors.
- Assist and partner with communities and neighborhood organizations regarding fire safety, the development of home fire evacuation and escape plans and general injury prevention and information.
- Ensure members of the department are aware and responsive to the needs and risks faced by senior citizens.

#### **Department of Housing and Community Affairs**

- Continue partnering with “Rebuilding Together” by funding some administrative costs for a highly leveraged program that provides home repairs for low-income homeowners, most of which are seniors and are unable to undertake home repairs on their own.
- Continue partnering with the Housing Opportunities Commission of Montgomery County to provide rental assistance to low-income seniors.

#### **Office of the State’s Attorney**

- 
- Aggressively prosecute crimes against seniors and vulnerable adults through the newly created Crimes Against Seniors and Vulnerable Adults Unit of the State's Attorney's Office.
  - Continue to collaborate closely with Adult Protective Services and the Police Department to address crimes against seniors in an efficient and timely manner that holds offenders accountable for their criminal activity.
  - Continue to chair the Montgomery County Elder/Vulnerable Adult Abuse Task Force, which brings together representatives from County Agencies to discuss cases of concern and hosts an annual event on World Elder Abuse Awareness Day to promote education/prevention of senior abuse.
  - Collect data on metrics to include the number of investigations opened, inter-agency collaborations, and prosecutions.

#### **Community Engagement Cluster**

- Partner with community organizations to provide free tax preparation to low-to-moderate income Montgomery County residents with special attention to seniors age 60+.
- Support opportunities for adults age 60+ to increase access to and participate in community activities, socialization, and lifelong learning.
- Provide individual and couples senior counseling services.
- Offer the Retired Senior Volunteer Program (RSVP) for volunteers age 55+.

#### **Office of Consumer Protection**

- Continue to recruit seniors and retired professionals to work at Office of Consumer Protection as volunteers providing administrative and investigative assistance.
- Expand upon Office of Consumer Protection outreach initiatives to provide consumer education regarding consumer scams that target seniors and vulnerable adults.
- Collaborate with legislators and consumer organizations to enact and enhance laws designed to protect seniors from deceptive trade practices.

#### **Office Human Resources**

- Offer the Senior Fellows program to augment the County's workforce by tapping into the skill sets of highly talented, experienced, and seasoned professionals which includes seniors.

#### **Department of Finance**

- Continue the Senior Tax Credit for eligible residents at least 70 years of age that reduces the taxpayer's tax bill.

#### **Department of Environmental Protection**

- Access an exemption for curbside refuse and recycling services available to any individual who because of physical limitations (disability or age) is unable to bring containers to the curb.

#### **Office of Public Information**

- Produce "Seniors Today," a monthly cable television show highlighting services and programs of interest to seniors.
- Provide leadership for the Senior Subcabinet on Vital Living Committee's communications and outreach.
- Create and distribute the Senior Brochure Series including Transportation Options for Seniors (translated into eight languages), Caregiving Resources, Lifelong Learning, and Driving for Seniors.

**Senior Initiative**  
**FY16 Approved Operating Budget**  
**Tax-Supported**

Department	Project/Program	FY16 Approved
Health and Human Services	Mental Health Services for Seniors and Persons with Disabilities	520,889
	Aging and Disability Services Resource Unit	197,513
	Senior Community Programs	1,685,667
	The Occupational Therapist initiative	230,000
	Senior Food Program	754,991
	Adult Protective Services/SSTA/ Public Guardianship	3,058,867
	The Adult Day Care Subsidies Initiative	221,565
	Respite Services	344,861
	The Home Care Services program	2,048,686
	Senior Group Homes	41,105
	Adult Foster Care	687,255
	Ombudsman Services	482,869
	CFC Supports Planning	945,236
	CFC Nurse Monitoring	1,360,075
	Senior Dental Services	456,855
	The Medical Assistance Eligibility Services	984,449
<b>Sub-total, Health and Human Services</b>		<b>14,020,884</b>
Recreation	Long Branch Senior Center	117,700
	Damascus Senior Center	149,187
	Schweinhaut Senior Center	225,143
	Holiday Park Senior Center	167,213
	Senior Neighborhood Programs	237,350
	White Oak Community Recreation Center Senior programs	130,862
	Senior Outdoor Adventure Recreation	244,574
	JCA Senior Transportation	640,220
	Senior Mini Trips	50,240
	Add Manager III - Senior Services	113,892
<b>Sub-total, Recreation</b>		<b>2,076,381</b>
Transportation	Call N Ride Program	3,315,169
	Jewish Council on Aging/Connect A Ride	153,860
	Special Transportation	45,000
	Seniors/Disabled Ride Free Program	182,003
<b>Sub-total, Transportation</b>		<b>3,696,032</b>
Other Departments	Community Engagement Cluster - Individual and Couples Counseling	21,000
	Community Engagement Cluster - RSVP Leadership	37,369
	Police - Project Lifesaver Program	12,500
	State's Attorney - Senior Financial Exploitation Prevention Initiative	681,936
	Human Resources - Senior Fellow expansion	100,000
	County Attorney - Senior Issues	128,350
	Department of Housing and Community Affairs - Glenmont Metro	5,000,000
	Department of Housing and Community Affairs - Mt. Jezreel	2,000,000
	Community Grants NDA - Grants for Senior Services	1,064,009
<b>Sub-total, Other Departments</b>		<b>9,045,164</b>
<b>Total Tax-Supported</b>		<b>28,838,461</b>

Note: Appropriations reported for programs in the Department of Transportation include funds supporting both seniors and the disabled, except Jewish Council on Aging/Connect-A Ride which serves older adults (50+). All other appropriations reflect only funds attributed to senior services. FY16 DHCA appropriations include \$5.0 M for the Glenmont Metro project funded in the CIP.

## Non-Tax Supported

Department	Project/Program	FY16 Approved
Health and Human Services	Aging and Disability Services Resource Unit	514,219
	Senior Community Programs	854,695
	Senior Food Program.	1,789,073
	Adult Protective Services/SSTA/ Public Guardianship	2,431,662
	Respite Services	88,145
	The Home Care Services program	749,615
	Senior Group Homes	120,024
	Adult Foster Care	296,594
	Ombudsman Services	279,225
	The Medical Assistance Long Term Care program	2,532,249
<b>Sub-total, Health and Human Services</b>		<b>9,655,500</b>
Other Departments	Department of Transportation - Call N Ride Program	379,110
	Fire and Rescue - Senior Safety Outreach	100,000
	Department of Transportation - Medicaid Special Transportation	3,526,720
<b>Sub-total, Other Departments</b>		<b>4,005,830</b>
<b>Total Non-Tax Supported</b>		<b>13,661,330</b>

Note: Appropriations reported for programs in the Department of Transportation include funds supporting both seniors and the disabled. All other appropriations reflect only funds attributed to senior services.





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# Pedestrian Safety

## MISSION STATEMENT

Montgomery County is committed to improving pedestrian safety and accessibility for everyone. The County's goals are to reduce collisions and make our community more walkable. The County Executive has created a comprehensive pedestrian safety strategic plan - the Pedestrian Safety Initiative - with specific performance measures, timelines and budgets for achieving recommended actions. Ongoing evaluations will ensure the proposed engineering, enforcement, and education solutions are really working. Multiple agencies throughout the County work together to install infrastructure improvements, educate residents on safe driving and walking behavior, enforce traffic laws, encourage safety innovations, and evaluate results to guide future actions.

## LINKAGE TO COUNTY RESULT AREAS

- ❖ An Effective and Efficient Transportation Network
- ❖ Healthy and Sustainable Communities
- ❖ Safe Streets and Secure Neighborhoods

## PROGRAM CONTACTS

Contact Jeff Dunckel of the Department of Transportation at 240.777.7197 or Brady Goldsmith of the Office of Management and Budget at 240.777.2793 for more information regarding this initiative's operating budget.

## PROGRAM DESCRIPTION

County Executive Leggett has pledged to make improving pedestrian safety and making our communities more walkable a priority of his administration. The Pedestrian Safety Initiative, established in December 2007, outlines a comprehensive approach to meet that commitment. This is a collaborative effort of the County Executive, and the County Council, as well as the Maryland-National Capital Park and Planning Commission's (M-NCPPC) Planning Board and the Maryland State Highway Administration. This plan provides Montgomery County with a blueprint for pedestrian safety activities based on measureable strategies.

The strategic approaches to achieve the goals and objectives of this initiative are as follows:

- Strategy 1:** Target pedestrian safety improvements in High Incidence Areas;
- Strategy 2:** Assess and improve pedestrian network and connectivity needs;
- Strategy 3:** Increase emphasis on pedestrians and bicyclists in the planning process;
- Strategy 4:** Identify and implement corridor and intersection modifications and traffic calming treatments;
- Strategy 5:** Upgrade pedestrian signals;
- Strategy 6:** Assess and enhance street lighting; and
- Strategy 7:** Modify pedestrian and driver behavior through enhanced enforcement and educational efforts.

## RESULTS

Since the start of this initiative, these strategies have seen several successes. Ten High Incidence Areas (HIA) have been identified, with several short-term improvements completed and long-term improvements in progress. The Montgomery County Department of Transportation (MCDOT) has constructed 16 miles of new sidewalk segments, completed 2,500 bus stop improvements, and undertaken 173 new Americans with Disabilities Act (ADA) projects. Areas with traffic calming improvements have seen pedestrian collisions decrease by 50 percent. Educational efforts have been conducted in HIAs as well as targeted high risk groups, while enforcement efforts in HIAs have been used to change unsafe pedestrian and driver behaviors. Following engineering improvement, education, coupled with enforcement, has modified perceptions of risk and responsibility on the roads and sidewalks. Targeting these HIAs with these three "Es", has resulted in a 43 percent reduction of pedestrian collisions in these locations.

The County Council approved \$66.7 million in FY16 expenditures in support of pedestrian safety. The FY16 Approved Operating Budget includes \$8.1 million for pedestrian safety initiatives. In addition, the Capital Improvements Program (CIP) includes \$58.6 million in expenditures for FY16.

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Services dedicated to improving pedestrian safety are general program offerings as well as targeted services. These services address critical needs facing the County at this time and the desired outcome of reduced collisions and resulting injuries while increasing walkability. Below are some of the major County government programs currently supporting pedestrian safety:

#### **Department of Transportation**

- Provide a mechanism for communities through Safe Routes to School (SRTS) to increase the ability of students to walk or bike to school safely. Twenty two participating communities have seen a 79 percent decline in the number of collisions within a quarter mile of the school from 1.45 incidents per year to 0.40.
- Participate in the regional Street Smart pedestrian safety education campaign. The twice yearly, four-week media campaigns use transit shelters and bus advertising throughout the County to promote safe pedestrian behaviors and raise awareness of drivers and pedestrians about the importance of bicycle and pedestrian safety.
- Perform traffic calming improvements by treating roadways with pedestrian refuge islands, curb extensions, speed humps, and improved signage and marking, such as recent projects on Arcola Boulevard, Crystal Rock Drive, and Wisteria Drive. Where traffic calming has been employed, there has been a 50 percent reduction in pedestrian collisions.
- Develop and implement pedestrian signal timing improvements to provide pedestrians with adequate time to safely cross streets.
- Improve sidewalk connectivity to transportation, commercial, employment, and medical areas throughout the county. Additionally, more direct sidewalk programs exist, such as one targeting MD 355 sidewalks in Hyattstown.
- Provide curb ramps for sidewalks and other accessibility barriers on county roadways through the Americans with Disabilities Act (ADA) compliance program.
- Provide bikeway and pedestrian intersection improvements to conform to the Bethesda Central Business District (CBD) Sector Plan through the Bethesda Bikeway and Pedestrian Facilities program.
- Design and construct an extension from the end of the existing trail in Takoma Park and the Silver Spring Transit Center through the Metropolitan Branch Trail project.
- Conduct targeted 18-month pedestrian safety education campaigns in HIA's, coordinating enforcement actions with Montgomery County Police Department, including the creation of a pedestrian safety education campaign at nearby high schools, the creation of a 30-member volunteer brigade to conduct bilingual education on the streets, and bilingual education teams to reach at risk groups within the High Incidence Areas.

#### **Department of Police**

- Manage and analyze a database of collision data used to inform policy and program decisions through the Police Traffic Division, such as the identification of HIAs, locations for traffic calming improvements, and groups and areas at high risk of being involved in pedestrian collisions.
- Target enforcement of pedestrian safety and traffic safety laws in HIAs and areas around elementary, middle, and high schools in coordination with MCDOT's pedestrian safety education activities.
- Continue to implement countywide speed camera and red light camera enforcement to slow traffic to posted speed limits.
- Engage shoppers in parking lots with the "Shop with a Cop" program, where police distribute high-visibility shopping bags and safety tips brochures to address pedestrian collisions that occur in parking lots.
- Work with property managers and property owners to implement improvements that will improve pedestrian safety in parking lots, where 30 percent of the County's pedestrian collisions occur.
- Continue the Safe Routes to School Program Grant E and Grant F which covers fifteen elementary schools throughout Montgomery County. Police Officers from the School Safety and Education Section visited each school at the beginning of school year 2013-2014 to educate the staff on the program and the upcoming enforcement within their school. Principals were asked to notify parents via the weekly school news letter of the upcoming Safe Routes to School Program and police enforcement in and around the school. Officers from the Traffic Division and District Station Traffic Squads have been working the program on school days from 7-10AM and 2-5PM as their schedule allows. To date, 63 details have been worked at nine schools. Although education is part of the detail, officers have been enforcing numerous pedestrian and vehicle violations including: speeding in school zones, sign violations, red light violations, and pedestrian violations. Grant E ended on December 31, 2013. Overall enhanced enforcement of pedestrian and traffic safety laws help modify perceptions of risk and responsibility on the road and can change behavior and contribute to building a culture of safety. Montgomery County Police have been instrumental in helping reduce the number of pedestrian collisions by:
  - Targeted enforcement in HIAs, issuing nearly 3,000 citations and about 1,000 warnings to both pedestrians and motorists.

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- Targeted school enforcement, issuing more than 500 citations and 400 warnings to both pedestrians and motorists.
  - Special pedestrian crosswalk, operation safe streets corridor, holiday and school enforcements.

**Public Information Office**

- Implement an education program in cooperation with the Department of Transportation's Pedestrian Safety Coordinator to reach out to selected groups at highest risk of being involved in pedestrian collisions.
  - For FY16, these groups may include high school students, seniors, people in parking lots, and teens and others (both drivers and pedestrians) who are inattentive due to texting and smart phone use.
- Conduct more active social media campaigns to reach out to targeted groups.
- Conduct additional grassroots outreach to targeted groups.

**County Executive's Pedestrian Safety Initiative - All Funding Sources  
FY16 Approved Capital Improvements Program and Operating Budget**

Department	Project/Program	FY16 Recommended
<b>Capital Improvements Program (CIP)</b>		
<b>Maryland-National Capital Park and Planning Commission</b>	Trails: Hard Surface Design and Construction	\$ 300,000
	Trails: Natural Surface Design, Construction, and Renovation	250,000
	Trails: Hard Surface Renovation	800,000
	<b>Total M-NCPPC (CIP)</b>	<b>\$ 1,350,000</b>
<b>Department of Transportation</b>	Sidewalk and Curb Replacement	8,200,000
	Bus Stop Improvements	651,000
	Pedestrian Safety Program	1,500,000
	Streetlight Enhancements - CBD/Town Center	250,000
	Traffic Signal System Modernization	2,000,000
	White Flint Traffic Analysis and Mitigation	118,000
	Intersection and Spot Improvements	1,482,000
	Streetlighting	955,000
	Traffic Signals	4,835,000
	Frederick Road Bike Path	2,726,000
	MD 355 Crossing (BRAC)	25,360,000
	Guardrail Projects	315,000
	Advanced Transportation Management System	2,008,000
	Neighborhood Traffic Calming	310,000
	Transportation Improvements for Schools	200,000
	<b>Total Department of Transportation (CIP)</b>	<b>\$ 57,196,000</b>
<b>Total FY16 CIP</b>		<b>\$ 58,546,000</b>
<b>Operating Budget (PSP)</b>		
<b>Department of Transportation</b>	Pedestrian Safety/General Fund	32,596
	Pedestrian Safety Outreach Education	200,000
	Street Smart Campaign	10,564
	Pedestrian Safety Coordinator	167,232
	Sidewalks/General Fund	726,453
	Contract Crosswalk Treatments	326,990
	Street Lighting/General Fund	511,600
	School Zone Pedestrian Treatments	156,240
<b>Department of Police</b>	Police Enforcement for HIAs - Overtime	180,000
	Police Enforcement for HIAs - Data Analyst	78,727
	School Safety Program/General Fund	5,687,941
<b>Public Information Office</b>	Pedestrian Safety Outreach Education	50,000
	<b>Total FY16 PSP</b>	<b>\$ 8,128,343</b>
	<b>TOTAL FY16 APPROVED EXPENDITURES (CIP &amp; PSP)</b>	<b>\$ 66,674,343</b>

Source: Approved FY16 Operating and Capital Budgets

**Note:** This table is not a comprehensive list of pedestrian safety activities undertaken by Montgomery County. It displays the capital projects and operating programs that are specifically targeted to improve pedestrian safety. There are additional costs in individual capital projects not displayed above, including sidewalk construction, street lighting, and other elements in support of pedestrian safety. In addition, there are other operating budget programs that support pedestrian safety including traffic enforcement and school crossing guards in the Police Department.

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# Six Point Economic Plan

## MISSION STATEMENT

In the County Executive's inaugural speech on December 1, 2014, he introduced his Six-Point Economic Plan to position Montgomery County for greater economic success. Collectively, these six points represent some of the most pressing priorities to grow Montgomery County's economy by enhancing transit and fiber connectivity, stimulating entrepreneurial activities, reducing office vacancy, improving regulatory process, and revamping workforce to meet both industry and community needs.

## LINKAGE TO COUNTY RESULTS AREAS

- ❖ *A Responsive, Accountable County Government*
- ❖ *An Effective and Efficient Transportation Network*
- ❖ *Healthy and Sustainable Communities*
- ❖ *A Strong and Vibrant Economy*
- ❖ *Vital Living for All of Our Residents*

## PROGRAM CONTACTS

Contact Lily Qi of the Office of the County Executive at 240.777.2524 or Pofen Salem of the Office of Management and Budget at 240.777.2773 for more information regarding this initiative's operating budget.

## FY16 APPROVED ENHANCEMENT

In addition to existing resources promoting the County's economic growth through strategic development efforts, the FY16 Approved Budget adds approximately \$1.71 million in tax-supported resources for the implementation of the Six Point Economic Plan. Those efforts include targeted business assistance, support for entrepreneurs, a better coordinated workforce development system, development approval process improvements, transportation accessibility, and enhanced Internet broadband connectivity.

### Department of Economic Development (DED)

- Create a new start-up business accelerator, called MC Squared, to expand the County's business incubator networks. This initiative provides early-stage companies with an intensive product-focused curriculum to accelerate their growth and leverage the region's unique federal assets (\$430,000).
- The County Executive is proposing legislation that will privatize some of the DED functions to a non-profit corporation designated as the Montgomery County Economic Development Corporation. Certain duties now performed by DED will be transferred to other County agencies. The Council will be considering this proposal in the summer of 2015.

### Department of Permitting Services (DPS)

- Add funds to support the Department's strategic efforts to streamline and improve the overall development approval process (\$551,344).

### Department of Technology Services (DTS)

- Enhance staffing levels in the County's Network Operations Center (NOC) to support more affordable and widely available broadband connectivity to the public and private sectors (\$728,900).

## PROGRAM DESCRIPTION

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### **Department of Economic Development**

- One component of the Six Point Economic Plan is to expand the existing MOVE Program to reduce vacant Class A and B office space in the County. Through the MOVE program, businesses new to the County or businesses creating their first shared office space in the County receive a one-time grant for relocation or build out assistance. The MOVE Program was expanded in February 2015 to increase financial assistance from \$4 to \$8 per square foot, up to a maximum of 10,000 square feet, for any industry sector except retail and restaurant.
- The BUILD Program is a new initiative supported by Montgomery County Economic Development Fund. It is designed to increase the number of construction jobs and the commercial tax base by selectively spurring the construction of Class A office spaces and hotels in the County. Through this program, approved property owners receive from 25 to 50 percent of the additional real property taxes generated by the new development through an annual grant payment that last ten years.
- The MC Squared initiative, a new start-up business accelerator, is committed to accelerating, connecting, and retaining early-stage companies in the County for long-term economic growth. Healthcare, life sciences, and information technology are major economic drivers in Montgomery County. To nurture the next generation of tech savvy entrepreneurs, this initiative will provide companies with an intensive product-focused curriculum lasting five months to accelerate their business development. It will also help founders grow their companies to the point at which their products will be ready for further investment. In addition, it will connect companies with research support networks through the many federal agencies in Montgomery County, including the National Institute of Health, the Federal Drug Administration, the U.S. Department of Health and Human Services, the National Institute of Science and Technology, the National Cybersecurity Center of Excellence, and others.
- To better meet the County's workforce development needs for businesses and residents, a coalition of workforce stakeholders, including the Executive staff, Montgomery County Workforce Investment Board, Montgomery Moving Forward, and Montgomery College, has developed detailed recommendations to enhance the management of workforce programs and services delivery and support local economic growth. These recommendations will be considered by the Executive and a proposal will be transmitted to the County Council.

### **Department of Permitting Services**

- Streamlining the development process continues to be a priority for the County Executive. For FY16, the County Executive will continue existing funding for streamlined permitting activities in DPS. He will also add \$551,344 for strategic efforts to improve the overall development approval process. This funding will accomplish the following:
  - Help DPS meet its commitment to complete initial review and comment within 30 days for properly prepared and electronically submitted commercial plans;
  - Reduce the processing time for sediment control plans;
  - Staff more frequent development review meetings with the Maryland-National Capital Park and Planning Commission (M-NCPPC);
  - Continue the Department's move to electronic plan review and electronic permit processing; and
  - Improve coordination of construction that impact public rights-of-way in County business districts, while facilitating orderly construction activities.

### **Department of Technology Services**

- Ultra Montgomery is a technology-based, multi-year, multi-phase economic development initiative. Its objective is to make gigabit broadband more affordable and widely available to the public and private sectors, including educational and government institutions, in major County corridors and transit-oriented communities. Ultra Montgomery will leverage resources invested through the County's FiberNet, planned economic development and smart growth initiatives, public libraries, business incubators, and community organizations in order to lower infrastructure deployment costs, create public private partnerships, and expand knowledge-based jobs and businesses within Montgomery County. The improvement of fiber optic connectivity in the County's FiberNet system will also enhance connections among the County's cybersecurity facilities, federal research networks, private businesses, and public WiFi access at County buildings.
- For FY16, the County Executive adds funds to enhance funding for the Network Operations Center, an enterprise initiative that supports FiberNet, County agencies, Montgomery County Public Schools, Montgomery College, Washington Suburban Sanitary Commission, Housing Opportunities Commission, and M-NCPPC.
- Additionally, as part of the Ultra Montgomery initiative, the County will extend deployment of WiFi in public buildings and civic areas in order to further enhance the use of public libraries, recreation and community centers, the County's "Thingstitute" laboratory, and the Business Innovation Network as places for technology and entrepreneurial innovation.

### **Department of Transportation**

- The County Executive is committed to investing in existing and planned public transit systems to accommodate more

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residents and to support job growth in Montgomery County. Formation of an Independent Transit Authority (ITA) is currently in the planning phase with tentative goals to 1) develop a County-wide Rapid Transit System (RTS) that will reduce road congestion, improve local air quality, reduce road fatalities and crashes, and spur employment growth; 2) establish a transit tax that creates a stable and reliable source of revenue for funding transit; and 3) improve collaboration with the Washington Metropolitan Area Transit Authority (WMATA) for bus and rail services, the Maryland Transit Administration for the Purple Line light rail project, and MARC train services.

**SYNOPSIS OF CHANGES FOR FY16 APPROVED OPERATING BUDGET AS A RESULT OF COUNCIL OR EXECUTIVE ACTION SINCE 3/16/2015**

Prepared by County Council Staff

Department/Agency	CC Changes to CE's Budget as Amended		FY16 County Council Appropriation			CE changes are from 3/16/2015 CC changes are from the CE's Budget as Amended
	Tax	Non-Tax	Tax	Non-Tax	Tax & Non-Tax	
<b>GENERAL FUND</b>						
Board of Appeals	0	0	589,425	0	589,425	CC: Approved as CE Recommended
County Council	0	0	10,826,866	0	10,826,866	CC: Approved as CE Recommended
Inspector General	259,121	0	1,043,162	0	1,043,162	CC: Increase Personnel Cost +\$235,720, Increase Operating Expense +\$23,401
Legislative Oversight	0	0	1,479,274	0	1,479,274	CC: Approved as CE Recommended
Merit System Protection Board	35,000	0	196,605	0	196,605	CC: Increase Personnel Cost +\$30,000, Increase Operating Expense +\$5,000
Zoning & Administrative Hearings	0	0	624,000	0	624,000	CC: Approved as CE Recommended
Circuit Court	27,350	0	11,632,745	2,415,121	14,047,866	CC: Increase Operating Expense +\$27,350
State's Attorney	18,168	0	15,645,021	121,300	15,766,321	CC: Increase Personnel Cost +\$73,168, Decrease Operating Expense -\$55,000
Sheriff	0	0	23,044,206	783,280	23,827,486	CC: Approved as CE Recommended
Board of Elections	150,000	0	6,556,351	0	6,556,351	CC: Increase Personnel Cost +\$140,000, Increase Operating Expense +\$10,000 related to outreach, training and staffing for new voting system
Community Engagement Cluster	0	0	3,485,081	66,366	3,551,447	CC: Approved as CE Recommended
Consumer Protection	0	0	2,388,730	0	2,388,730	CC: Approved as CE Recommended
Correction & Rehabilitation	317,108	0	70,609,851	0	70,609,851	CC: Increase Personnel Cost + \$317,108
County Attorney	0	0	5,660,259	0	5,660,259	CC: Approved as CE Recommended
County Executive	0	0	5,070,467	133,650	5,204,117	CC: Approved as CE Recommended
Economic Development	341,000	0	11,288,011	3,572,311	14,860,322	CC: Increase Operating Expense +\$341,000
Emergency Management and Homeland Security	0	0	1,354,300	798,190	2,152,490	CC: Approved as CE Recommended
Environmental Protection	145,162	0	2,200,860	0	2,200,860	CC: Increase Personnel Cost +\$132,590, Increase Operating Expense \$12,572
Ethics Commission	0	0	382,007	0	382,007	CC: Approved as CE Recommended
Finance	0	0	13,712,942	0	13,712,942	CC: Approved as CE Recommended
General Services	602,697	0	26,939,015	79,739,699	106,678,714	CC: Increase Personnel Cost +\$157,697, Increase Operating Expense \$445,000
Health & Human Services	3,445,833	0	209,253,900	0	209,253,900	CC: Increase Personnel Cost +\$1,080,785, Increase Operating Expense +\$2,365,048
Housing & Community Affairs	35,000	0	5,554,107	7,397,880	12,951,987	CC: Increase Operating Expense +\$35,000 for tenant support and services
Human Resources	0	0	8,088,066	0	8,088,066	CC: Approved as CE Recommended
Human Rights	0	0	1,074,757	0	1,074,757	CC: Approved as CE Recommended
Intergovernmental Relations	0	0	892,647	30,670	923,317	CC: Approved as CE Recommended
Management and Budget	0	0	4,093,855	0	4,093,855	CC: Approved as CE Recommended
Police	80,000	0	270,617,964	165,000	270,782,964	CC: Increase Operating Expense +\$80,000 for Pedestrian Safety Initiative
Procurement	101,468	0	4,181,749	0	4,181,749	CC: Increase Personnel Cost +\$96,000, Increase Operating Expense +\$5,468 to implement health Insurance reporting requirements



# SYNOPSIS OF CHANGES FOR FY16 APPROVED OPERATING BUDGET AS A RESULT OF COUNCIL OR EXECUTIVE ACTION SINCE 3/16/2015

Prepared by County Council Staff

Department/Agency	CC Changes to CE's Budget as Amended		FY16 County Council Appropriation			CE changes are from 3/16/2015 CC changes are from the CE's Budget as Amended
	Tax	Non-Tax	Tax	Non-Tax	Tax & Non-Tax	
Public Information	0	0	4,932,519	0	4,932,519	CC: Approved as CE Recommended
Public Libraries	555,880	0	40,707,935	52,290	40,760,225	CC: Increase Personnel Cost +\$638,880, Decrease Operating Expense -\$83,000
Technology Services	0	0	40,907,969	0	40,907,969	CC: Approved as CE Recommended
Transportation	833,400	0	46,099,835	14,984	46,114,819	CC: Increase Personnel Cost \$310,400, Increase Operating Expense +\$523,000
<b>SUBTOTAL</b>	<b>6,947,187</b>	<b>0</b>	<b>851,134,481</b>	<b>95,290,741</b>	<b>946,425,222</b>	
Nondepartmental Accounts	842,736	0	256,986,066	20,607,673	277,593,739	
Utilities	(500,000)	0	25,121,891		25,121,891	
<b>TOTAL GENERAL FUND</b>	<b>7,289,923</b>	<b>0</b>	<b>1,133,242,438</b>	<b>115,898,414</b>	<b>1,249,140,852</b>	CC: Decrease Operating Expense -\$500,000

**SYNOPSIS OF CHANGES FOR FY16 APPROVED OPERATING BUDGET AS A RESULT OF COUNCIL OR EXECUTIVE ACTION SINCE 3/16/2015**

Prepared by County Council Staff

Department/Agency	CC Changes to CE's Budget as Amended		FY16 County Council Appropriation			CC changes are from 3/16/2015 CC changes are from the CE's Budget as Amended
	Tax	Non-Tax	Tax	Non-Tax	Tax & Non-Tax	
<b>SPECIAL FUNDS: TAX SUPPORTED</b>						
Urban Districts						
Bethesda	308,296	0	3,253,697	0	3,253,697	CC: Increase Operating Expense +\$308,296
Silver Spring	246,948	0	3,512,150	0	3,512,150	CC: Increase Operating Expense +\$246,948
Wheaton	150,000	0	2,111,205	0	2,111,205	CC: Increase Operating Expense +\$150,000
Total Urban Districts	705,244	0	8,877,052	0	8,877,052	
Economic Development Fund	0	0	1,853,591	0	1,853,591	CC: Approved as CE Recommended
Mass Transit Fund	(500,733)	0	121,491,890	4,697,562	126,189,452	CC: Decrease Personnel Cost -\$76,749, Decrease Operating Expense -\$423,984
Recreation Fund	213,826	0	32,339,234	73,672	32,412,906	CC: Increase Personnel Cost +\$52,837, Increase Operating Expense \$160,989
Montgomery County Fire & Rescue Service	0	0	222,299,388	0	222,299,388	CC: Approved as CE Recommended
<b>TOTAL SPECIAL FUNDS: TAX SUPPORTED</b>	<b>418,337</b>	<b>0</b>	<b>386,861,155</b>	<b>4,771,234</b>	<b>391,632,389</b>	
<b>TOTAL TAX SUPPORTED: GENERAL &amp; SPECIAL FUNDS</b>	<b>7,708,260</b>	<b>0</b>	<b>1,520,103,593</b>	<b>120,669,648</b>	<b>1,640,773,241</b>	
<b>SPECIAL FUNDS: NON-TAX SUPPORTED</b>						
Cable TV	0	0	0	15,764,947	15,764,947	CC: Approved as CE Recommended
Community Use of Public Facilities	0	0	0	10,846,275	10,846,275	CC: Approved as CE Recommended
Montgomery Housing Initiative	0	687,500	0	27,662,251	27,662,251	CC: Increase Operating Expense +\$687,500
Water Quality Protection Fund	0	0	0	23,273,827	23,273,827	CC: Approved as CE Recommended
Parking Districts	0	0	0	28,025,977	28,025,977	CC: Approved as CE Recommended
Permitting Services Fund	0	0	0	33,893,405	33,893,405	CC: Approved as CE Recommended
Solid Waste Collection	0	0	0	6,477,939	6,477,939	CC: Approved as CE Recommended
Solid Waste Disposal	0	0	0	105,411,914	105,411,914	CC: Approved as CE Recommended
Total Solid Waste Disposal	0	0	0	111,889,853	111,889,853	CC: Approved as CE Recommended
Vacuum Leaf Collection	0	0	0	5,417,595	5,417,595	CC: Approved as CE Recommended
Liquor Control	0	0	0	48,329,648	48,329,648	CC: Approved as CE Recommended
Liquor Debt: Other	0	0	0	11,002,600	11,002,600	CC: Approved as CE Recommended
Total Liquor Control	0	0	0	59,332,248	59,332,248	CC: Approved as CE Recommended
<b>TOTAL SPECIAL FUNDS: NON-TAX SUPPORTED</b>	<b>0</b>	<b>687,500</b>	<b>0</b>	<b>316,106,378</b>	<b>316,106,378</b>	
<b>TOTAL COUNTY GOVERNMENT</b>	<b>7,708,260</b>	<b>687,500</b>	<b>1,520,103,593</b>	<b>436,776,026</b>	<b>1,956,879,619</b>	

**SYNOPSIS OF CHANGES FOR FY16 APPROVED OPERATING BUDGET AS A RESULT OF COUNCIL OR EXECUTIVE ACTION SINCE 3/16/2015**

Prepared by County Council Staff

Department/Agency	CC Changes to CE's Budget as Amended		FY16 County Council Appropriation			CE changes are from 3/16/2015 CC changes are from the CE's Budget as Amended
	Tax	Non-Tax	Tax	Non-Tax	Tax & Non-Tax	
<b>DEBT SERVICE</b>						
GENERAL FUND: GO Bonds	(8,559,780)	0	316,819,300	0	316,819,300	CE Adjustment: Decrease Operating Expense - \$8,559,780 related to G.O. Bond Refunding, CC: Approved as CE Amended
DEBT SERVICE: Long Term Leases	0	0	6,627,680	0	6,627,680	CC: Approved as CE Recommended
DEBT SERVICE: Short Term Leases	0	0	24,316,140	0	24,316,140	CC: Approved as CE Recommended
<b>TOTAL DEBT SERVICE: LONG &amp; SHORT TERM LEASES</b>	<b>0</b>	<b>0</b>	<b>30,943,820</b>	<b>0</b>	<b>30,943,820</b>	
DEBT SERVICE: OTHER LONG TERM DEBT	0	0	1,019,605	0	1,019,605	CC: Approved as CE Recommended
DEBT SERVICE: NON-TAX SUPPORTED	0	0	0	10,216,360	10,216,360	CC: Approved as CE Recommended
<b>TOTAL DEBT SERVICE</b>	<b>(8,559,780)</b>	<b>0</b>	<b>348,782,725</b>	<b>10,216,360</b>	<b>358,999,085</b>	

# SYNOPSIS OF CHANGES FOR FY16 APPROVED OPERATING BUDGET AS A RESULT OF COUNCIL OR EXECUTIVE ACTION SINCE 3/16/2015

Prepared by County Council Staff

Department/Agency	CC Changes to CE's Budget as Amended		FY16 County Council Appropriation		CC changes are from 3/16/2015 CC changes are from the CE's Budget as Amended
	Tax	Non-Tax	Tax	Non-Tax	
<b>MCPS</b>					
Current Fund	7,764,591	0	2,176,525,543	0	CE Adjustment: Increase State Aid +\$7,764,591, CC: Approved as CE Amended
Grant Fund	1,922,069	0	0	79,092,560	CC: Approved as CE Recommended
Food Service	0	0	0	53,166,879	CC: Approved as CE Recommended
Real Estate Management	0	0	0	3,257,703	CC: Approved as CE Recommended
Field Trips	0	0	0	1,991,533	CC: Approved as CE Recommended
Entrepreneurial Activities	0	0	0	2,700,509	CC: Approved as CE Recommended
Instructional Television	0	0	0	1,654,209	CC: Approved as CE Recommended
<b>TOTAL MCPS</b>	<b>9,686,660</b>	<b>0</b>	<b>2,176,525,543</b>	<b>141,863,393</b>	<b>2,318,388,936</b>
<b>MONTGOMERY COLLEGE</b>					
Current Fund	3,399,950	0	251,468,195	0	CE Adjustment: Increase State Aid +\$272,594, CC: Approved as CE Amended CC: Increase Operating Expense +\$3,399,950 related to compensation and program enhancements
Emergency Repair	0	0	350,000	0	CC: Approved as CE Recommended
Grant Fund - Tax Supported	0	0	400,000	0	CC: Approved as CE Recommended
Grant Fund - Non-Tax Supported	0	0	0	19,773,000	CC: Approved as CE Recommended
Montgomery College Endowment Fund	0	0	0	263,000	CC: Approved as CE Recommended
Workforce Development & Continuing Education	0	0	0	18,675,686	CC: Approved as CE Recommended
Auxiliary Fund	0	0	0	5,414,054	CC: Approved as CE Recommended
Transportation Fund	0	0	0	4,400,000	CC: Approved as CE Recommended
Major Facilities Reserve Fund	0	0	0	7,500,000	CC: Approved as CE Recommended
Cable Television Fund	0	0	0	1,634,073	CC: Approved as CE Recommended
<b>TOTAL MONTGOMERY COLLEGE</b>	<b>3,399,950</b>	<b>0</b>	<b>252,218,195</b>	<b>57,659,813</b>	<b>309,878,008</b>
<b>M-NCPPC</b>					
Administration Fund	420,000	0	29,873,597	0	CC: Increase Operating Expense +\$420,000
Park Fund	1,259,039	0	87,499,802	0	CC: Increase Operating Expense +\$1,259,039
Debt Service	0	0	5,059,085	0	CC: Approved as CE Recommended
ALA Debt Service	0	0	166,160	0	CC: Approved as CE Recommended
Grant Fund	0	0	0	550,000	CC: Approved as CE Recommended
Enterprise Funds	0	0	0	8,631,262	CC: Approved as CE Recommended
Property Management	0	0	0	1,126,800	CC: Approved as CE Recommended
Special Revenue Funds	0	0	0	5,656,827	CC: Approved as CE Recommended
<b>TOTAL M-NCPPC</b>	<b>1,679,039</b>	<b>0</b>	<b>122,598,644</b>	<b>15,964,889</b>	<b>138,563,533</b>
<b>TOTAL ALL AGENCIES</b>	<b>13,914,129</b>	<b>687,500</b>	<b>4,420,228,700</b>	<b>662,480,481</b>	<b>5,082,709,181</b>

**SYNOPSIS OF CHANGES FOR FY16 APPROVED OPERATING BUDGET AS A RESULT OF COUNCIL OR EXECUTIVE ACTION SINCE 3/16/2015**

Prepared by County Council Staff

Department/Agency	CC Changes to CE's Budget as Amended		FY16 County Council Appropriation		CE changes are from 3/16/2015
	Tax	Non-Tax	Tax	Non-Tax	CC changes are from the CE's Budget as Amended
<b>COUNTY GOVERNMENT INTERNAL SERVICE FUNDS</b>					
Employee Health Benefit Self Insurance Fund	0	0	0	227,060,946	CC: Approved as CE Recommended
Fleet Management Services	0	0	0	77,829,594	CC: Approved as CE Recommended
Printing and Mail Service	0	0	0	7,909,603	CC: Approved as CE Recommended
Risk Management	0	0	0	60,490,424	CC: Approved as CE Recommended
<b>TOTAL INTERNAL SERVICE FUNDS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>373,290,567</b>	
<b>NONDEPARTMENTAL ACCOUNTS</b>					
Arts and Humanities Council	230,915	0	4,673,615	0	CC: Increase Operating Expense +\$230,915
Boards, Committees, & Commissions	0	0	22,950	0	CC: Approved as CE Recommended
Charter Review Commission	0	0	1,150	0	CC: Approved as CE Recommended
Community Grants - County Executive	(49,800)	0	5,964,105	0	CC: Decrease Operating Expense -\$49,800
Community Grants - County Council	458,629	0	3,058,629	0	CC: Increase Operating Expense +\$458,629
Compensation & Employee Benefits Adjustments	(620,000)	0	1,842,785	607,673	CC: Decrease Operating Expense -\$620,000 related to IAFF group insurance cost share
Conference and Visitors Bureau	0	0	1,423,788	0	CC: Approved as CE Recommended
Conference Center	0	0	616,072	0	CC: Approved as CE Recommended
Consolidated Retiree Health Benefits Trust (MCPS)	0	0	61,733,000	0	CC: Approved as CE Recommended
Consolidated Retiree Health Benefits Trust (College)	0	0	1,428,000	0	CC: Approved as CE Recommended
Council of Governments	0	0	818,488	0	CC: Approved as CE Recommended
County Associations	0	0	74,728	0	CC: Approved as CE Recommended
Device Client Management	0	0	5,800,200	0	CC: Approved as CE Recommended
Future Federal/State/Other Grants	0	0	0	20,000,000	CC: Approved as CE Recommended
Grants to Municipalities	0	0	28,020	0	CC: Approved as CE Recommended
Group Insurance for Retirees	0	0	36,768,000	0	CC: Approved as CE Recommended
Historical Activities	0	0	77,250	0	CC: Approved as CE Recommended
Homeowners Association Roads	5,960	0	59,070	0	CC: Increase Operating Expense +\$5,960
Housing Opportunities Commission	0	0	6,401,408	0	CC: Approved as CE Recommended
Inauguration & Transition	0	0	0	0	CC: Approved as CE Recommended
Independent Audit	0	0	420,820	0	CC: Approved as CE Recommended
ITPCC	0	0	5,850	0	CC: Approved as CE Recommended
Leases	(62,432)	0	22,608,195	0	CC: Decrease Operating Expense -\$62,432
Legislative Branch Community Outreach	0	0	490,000	0	CC: Approved as CE Recommended
Montgomery Coalition for Adult English Literacy	0	0	1,357,058	0	CC: Approved as CE Recommended
Montgomery County Employee Retirement Plans	0	0	0	0	CC: Approved as CE Recommended
Motor Pool Fund Contribution	0	0	0	0	CC: Approved as CE Recommended
Municipal Tax Duplication	(120,536)	0	7,884,184	0	CC: Decrease Operating Expense -\$120,536

**SYNOPSIS OF CHANGES FOR FY16 APPROVED OPERATING BUDGET AS A RESULT OF COUNCIL OR EXECUTIVE ACTION SINCE 3/16/2015**

Prepared by County Council Staff

Department/Agency	CC Changes to CE's Budget as Amended			FY16 County Council Appropriation			CC changes are from 3/16/2015 CC changes are from the CE's Budget as Amended
	Tax	Non-Tax		Tax	Non-Tax	Tax & Non-Tax	
Prisoner Medical Services	0	0		20,000	0	20,000	CC: Approved as CE Recommended
Public Election Fund	1,000,000	0		1,000,000	0	1,000,000	CC: Increase Operating Expense +\$1,000,000 related to new public campaign financing system
Public Technology, Inc.	0	0		20,000	0	20,000	CC: Approved as CE Recommended
Retiree Health Benefits Trust	0	0		43,520,060	0	43,520,060	CC: Approved as CE Recommended
Risk Management (General Fund Portion)	0	0		15,568,426	0	15,568,426	CC: Approved as CE Recommended
Rockville Parking District	0	0		383,400	0	383,400	CC: Approved as CE Recommended
Snow Removal and Strom Cleanup	0	0		5,884,990	0	5,884,990	CC: Approved as CE Recommended
State Positions Supplement	0	0		60,756	0	60,756	CC: Approved as CE Recommended
State Property Tax Services	0	0		3,464,610	0	3,464,610	CC: Approved as CE Recommended
State Retirement Contribution	0	0		1,313,995	0	1,313,995	CC: Approved as CE Recommended
Takoma Park Library Annual Payment	0	0		149,624	0	149,624	CC: Approved as CE Recommended
Takoma Park Police Rebate	0	0		945,540	0	945,540	CC: Approved as CE Recommended
Working Families Income Supplement	0	0		21,097,300	0	21,097,300	CC: Approved as CE Recommended
<b>TOTAL NONDEPARTMENTAL ACCOUNTS</b>	<b>842,736</b>	<b>0</b>		<b>256,986,066</b>	<b>20,607,673</b>	<b>277,593,739</b>	

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# Multi-Agency Summary Schedules

The multi-agency summary schedules include data for Montgomery County Government (MCG), Montgomery County Public Schools (MCPS), Montgomery College, Maryland-National Capital Park and Planning Commission (M-NCPPC), and for Debt Service. Not included are: the Washington Suburban Sanitary Commission (WSSC), the Housing Opportunities Commission (HOC), and the Montgomery County Revenue Authority.

## **Schedule A, Fiscal Summary by Fund**

This schedule presents information organized by tax supported funds, special funds, and enterprise (self-supporting) funds. More detail is shown for Montgomery County Government, which has more special funds, than is shown for the other agencies. Fund balances expected to be available to fund the coming budget are shown, along with the new revenues estimated for that year, the inter-fund transfers that affect the net revenue available, the County Council's approved appropriations, and the fund balances projected to be on hand at the end of the coming year.

## **Schedule A-a, Spending Affordability Comparison**

This schedule displays total tax supported resources, total tax supported appropriations, tax supported reserves and the total aggregate operating budget that fall under Spending Affordability Guidelines.

## **Schedule A-1, Budget Summary by Agency**

This schedule displays a summary by agency, separating tax supported, grant supported, and self-supported fund appropriations for the coming fiscal year, and comparing them to the current fiscal year.

## **Schedule A-2, Tax Supported Fund Balances**

This schedule summarizes the estimated fund balances for the end of the current fiscal year and the next fiscal year for all tax supported funds.

## **Schedule A-3, Capital Improvements Program Current Revenue Requirements**

This schedule displays the current revenue requirements of County agencies, by fund, across the years of the Capital Improvements Program (CIP). Each year, specific CIP projects are funded with current revenues rather than with general obligation bonds or other revenue sources. The current revenue amount also includes pay-as-you-go (PAYGO) contributions made as direct offsets to debt obligations to maintain the County's debt within safe boundaries. Inflation is an unallocated amount to cover increased costs due to inflation.

## **Schedule A-4, Fiscal Summary by Fund**

This schedule displays resources and use of resources data for all funds, including beginning and ending fund balance, revenues, transfers, expenditures, appropriations, and claims on fund.

## **Schedule A-5, Inter-Fund Transfers**

This schedule shows more detailed information concerning transfers to and from each fund by agency and fund type (tax or non-tax supported).

## **Schedule A-6, Contributions To/From Other Funds**

This schedule displays necessary movements of funds between agencies to support appropriations.





# SCHEDULE A

FY16 APPROVED FISCAL SUMMARY BY FUND (\$000)												
(A)  AGENCIES BY FUND	(B) FY15 Est Fund Bal	(C) FY16 Estimated Revenue	(D) Net Inter-fund Transfers	(E) FY16 Total Resources	(F) CIP Current Revenue & PAYGO	(G)	(H)		(I) Total Use of Approp.	(J) Designated Fund Balance	(K) FY16 Projected Fund Bal.	
							GO & LTL Debt Service	FY16 Operating Budget Asy/Fund Approp.				
												Total Approp.
GENERAL FUND: TAX SUPPORTED												
County Government	149,841	3,100,682	(273,976)	2,976,548	48,384	186,278	1,133,242	1,319,520	1,367,904	2,000		
Debt Service: Non-Agency	0	17,341	331,441	348,783	0	4,883	0	4,883	4,883			
Montgomery County Public Schools	33,163	635,731	0	668,894	18,245	135,718	2,176,526	2,312,243	2,330,488			
Montgomery College	10,642	116,819	0	127,461	10,957	21,904	252,218	274,123	285,080			
SUBTOTAL GENERAL FUND	193,646	3,870,573	57,466	4,121,685	77,586	348,783	3,561,986	3,910,769	3,988,355	2,000	131,330	
OTHER FUNDS: TAX SUPPORTED												
County Government												
Urban Districts	124	1,788	7,176	9,088	0	0	8,877	8,877	8,877		210	
Fire	9,116	225,859	(12,477)	222,498	0	0	222,299	222,299	222,299		199	
Mass Transit	814	173,316	(38,716)	135,414	13,732	0	121,492	121,492	135,224		190	
Noise Abatement Districts	0	0	0	0	0	0	0	0	0			
Recreation	(1,669)	47,175	(12,893)	32,613	0	0	32,339	32,339	32,339		274	
Economic Development	0	151	1,703	1,854	0	0	1,854	1,854	1,854			
M-NCPPC (incl. ALARF & Bi-County)	7,313	120,692	(804)	127,200	350	5,225	117,373	122,599	122,949		4,252	
SUBTOTAL OTHER TAX SUPPORTED	15,697	568,981	(56,011)	528,667	14,082	5,225	504,235	509,460	523,542		5,126	
TOTAL AVAIL. TAX SUPPORTED	209,343	4,439,555	1,455	4,650,352	91,668	354,008	4,066,221	4,420,229	4,511,897	2,000	136,456	
Revenue Stabilization (Designated)	230,669	777	23,420	254,866	0	0	0	0	0	254,866		
TOTAL TAX SUPPORTED (w/ RSF)	440,011	4,440,331	24,875	4,905,218	91,668	354,008	4,066,221	4,420,229	4,511,897	256,866	136,456	
GRANT FUNDS												
County Government	0	120,062	0	120,062	0	0	120,670	120,670	120,670		(608)	
Montgomery County Public Schools	0	79,093	0	79,093	0	0	79,093	79,093	79,093			
Montgomery College	0	19,773	0	19,773	0	0	19,773	19,773	19,773			
M-NCPPC	0	550	0	550	0	0	550	550	550			
FEE SUPPORTED FUNDS												
Cable TV	1,231	28,019	(9,088)	20,162	4,098	0	15,765	15,765	19,863		299	
Montgomery Housing Initiative	7,242	14,197	11,774	33,213	2,275	63	27,599	27,662	29,937		3,276	
Water Quality Protection Fund	10,698	35,315	(4,351)	41,663	13,926	0	23,274	23,274	37,200		4,463	
Restricted Donations	2,133	0	0	2,133	0	0	0	0	0		2,133	
ENTERPRISE FUNDS												
County Government												
Community Use of Public Facilities	5,433	10,992	(309)	16,116	0	0	10,846	10,846	10,846		5,270	
Parking Districts	26,182	42,335	(8,074)	60,443	4,801	0	28,026	28,026	32,827		27,616	
Permitting Services	12,601	38,421	(4,206)	46,815	0	0	33,893	33,893	33,893	3,559	9,363	
Solid Waste Collection	1,462	6,445	(218)	7,689	0	0	6,478	6,478	6,478		1,212	
Solid Waste Disposal	0	96,329	684	97,013	0	0	105,412	105,412	105,412	(2,379)	(6,020)	
Vacuum Leaf Collection	969	6,844	(1,547)	6,266	0	0	5,418	5,418	5,418		848	
Liquor Control	2,569	83,449	(24,570)	61,448	0	0	59,332	59,332	59,332		2,116	
Non-Tax Supported Debt Service	0	0	10,216	10,216	0	10,216	0	10,216	10,216			
Montgomery County Public Schools	7,799	61,117	1,654	70,570	0	0	62,771	62,771	62,771		7,799	
Montgomery College	25,387	28,037	1,542	54,966	0	0	37,887	37,887	37,887		17,079	
M-NCPPC	11,119	14,210	812	26,140	800	0	15,415	15,415	16,215		9,925	
SUBTOTAL NON-TAX SUPPORTED	114,825	685,185	(25,679)	774,331	25,900	10,280	652,201	662,480	688,380	1,180	84,771	
TOTAL BUDGET (with Revenue Stabilization)	554,837	5,125,517	(804)	5,679,549	117,568	364,288	4,718,421	5,082,709	5,200,277	258,045	221,227	

# SCHEDULE A-a

## SPENDING AFFORDABILITY COMPARISON

(Dollars in Millions)

A	B	C	D	E	F
CATEGORY	FY15 CC Approved 5-22-14	FY15 Estimate	FY16 CC SAG 2-10-15	FY16 CC Approved 5-21-15	FY16 % Chg App / App
Property Tax	1,538.9	1,534.6		1,582.6	2.8%
Income Tax	1,340.6	1,333.1		1,433.4	6.9%
Transfer/Recordation Tax	160.7	141.6		153.8	-4.3%
Other Tax	277.7	275.8		280.3	0.9%
General State/Fed/Other Aid	758.1	768.5		786.2	3.7%
All Other Revenue	198.2	202.9		204.0	2.9%
<b>Revenues</b>	<b>4,274.3</b>	<b>4,256.4</b>		<b>4,440.3</b>	<b>3.9%</b>
Net Transfers In (Out)	43.3	44.3		24.9	-42.6%
Set Aside: Potential Supplementals	-	-		-	n/a
Set Aside: Other Claims	(0.1)	-		(2.0)	1500.0%
Beginning Reserve: Total	506.8	567.1		440.0	-13.2%
Revenue Stabilization Fund	207.2	208.0		230.7	11.3%
Reserve: Undesignated	299.7	359.1		209.3	-30.1%
<b>TOTAL RESOURCES</b>	<b>4,824.3</b>	<b>4,867.8</b>		<b>4,903.2</b>	<b>1.6%</b>
<b>APPROPRIATIONS</b>					
<b>Capital Budget:</b>					
CIP Current Revenue	(49.4)	(54.9)	(73.7)	(57.7)	16.8%
CIP PAYGO	(30.0)	(30.0)	(34.0)	(34.0)	13.5%
<b>Operating Budget:</b>					
MCPs	(2,138.1)	(2,106.1)	(2,130.7)	(2,176.5)	1.8%
College, Total	(244.5)	(236.3)		(252.2)	3.1%
Less College Tuition	82.2	80.2		79.8	-3.0%
College, Net	(162.3)	(156.2)	(160.9)	(172.4)	6.2%
County Government	(1,390.0)	(1,421.7)	(1,445.4)	(1,413.4)	1.7%
M-NCPPC	(111.9)	(111.9)	(116.4)	(115.6)	3.2%
Retiree Health Insurance Prefunding	(127.8)	(127.8)	(123.4)	(108.5)	-15.2%
Other: (Unallocated) / GAP	-	-	-	-	n/a
<b>Total Operating Budget:</b>	<b>(4,012.4)</b>	<b>(4,003.9)</b>		<b>(4,066.2)</b>	<b>1.3%</b>
<b>Debt Service:</b>					
All County Debt Service	(311.1)	(309.2)	(369.4)	(316.8)	1.8%
M-NCPPC Debt Service	(5.4)	(5.4)	-	(5.2)	-3.7%
MCG Long Term Leases (b)	(27.6)	(24.4)	-	(32.0)	15.9%
<b>TOTAL APPROPRIATIONS</b>	<b>(4,435.8)</b>	<b>(4,427.8)</b>	<b>(4,453.9)</b>	<b>(4,511.9)</b>	<b>1.7%</b>
(incl. Capital, Operating & Debt Service)					
<b>Aggregate Operating Budget</b>	<b>(4,353.6)</b>	<b>(4,347.6)</b>	<b>(4,453.9)</b>	<b>(4,432.1)</b>	<b>1.8%</b>
(excludes College tuition)					
Revenue Stabilization Fund (new \$s)	(22.6)	(22.7)		(24.2)	6.9%
<b>Ending Reserve: Total</b>	<b>388.5</b>	<b>440.0</b>		<b>391.3</b>	<b>0.7%</b>
Revenue Stabilization Fund	229.8	230.7		254.9	10.9%
Ending Reserve: Designated	-	-		-	n/a
Ending Reserve: Undesignated	158.7	209.3		136.5	-14.0%
<b>Maximum AOB without 6 votes</b>	<b>(4,255.9)</b>			<b>(4,425.4)</b>	
(Prior Year AOB + inflation as shown)	1.50%			1.65%	
a) Based on latest revenue and expenditure estimates as prepared by Department of Finance and OMB. b) Long term leases of Montgomery County Government are considered equivalent to debt service.					

# SCHEDULE A-1

BUDGET SUMMARY BY AGENCY				
(\$ In Millions)				
A	B	C	D	E
FISCAL YEAR	TAX SUPPORTED	GRANT SUPPORTED	SELF SUPPORTED	GRAND TOTAL
<b>MONTGOMERY COUNTY GOVERNMENT</b>				
FY15 Approved	1,516.0	117.2	304.6	1,937.8
FY16 Approved	1,520.1	120.7	316.1	1,956.9
Percent Change From FY15	0.3 %	3.0 %	3.8 %	1.0 %
<b>MONTGOMERY COUNTY PUBLIC SCHOOLS</b>				
FY15 Approved	2,138.1	77.9	60.8	2,276.8
FY16 Approved	2,176.5	79.1	62.8	2,318.4
Percent Change From FY15	1.8 %	1.5 %	3.3 %	1.8 %
<b>MONTGOMERY COLLEGE</b>				
FY15 Approved	244.5	19.8	32.8	297.1
FY16 Approved	252.2	19.8	37.9	309.9
Percent Change From FY15	3.1 %	0.0 %	15.5 %	4.3 %
<b>MARYLAND-NATIONAL CAPITAL PARK AND PLANNING COMMISSION</b>				
FY15 Approved	113.7	0.6	15.4	129.7
FY16 Approved	117.4	0.6	15.4	133.3
Percent Change From FY15	3.2 %	0.0 %	0.0 %	2.8 %
<b>ALL AGENCIES WITHOUT DEBT SERVICE</b>				
FY15 Approved	4,012.4	215.4	413.6	4,641.4
FY16 Approved	4,066.2	220.1	432.2	4,718.5
Percent Change From FY15	1.3 %	2.2 %	4.5 %	1.7 %
<b>DEBT SERVICE: GENERAL OBLIGATION &amp; LONG TERM LEASES</b>				
FY15 Approved	344.1	-	10.2	354.3
FY16 Approved	354.0	-	10.2	364.2
Percent Change From FY15	2.9 %	0.0 %	0.0 %	2.8 %
<b>TOTAL BUDGETS</b>				
FY15 Approved	4,356.5	215.4	423.8	4,995.7
FY16 Approved	4,420.2	220.1	442.4	5,082.7
Percent Change From FY15	1.5 %	2.2 %	4.4 %	1.7 %

# SCHEDULE A-2

SCHEDULE A-2: TAX SUPPORTED FUND BALANCES							
Fiscal Year 15							
	General Fund	Bethesda Urban	Sil Spr Urban	Wheaton Urban	Noise Abatement	Mass Transit	Fire
Beginning Fund Balance	281,768,537	119,372	252,066	379,282	-	8,756,557	449,060
Revenues	2,952,960,922	635,917	903,759	190,666	-	134,741,053	252,929,672
Net Transfers	(259,502,686)	2,803,079	2,088,696	1,380,300	-	(20,682,790)	(9,483,690)
TOTAL RESOURCES	2,975,226,773	3,558,368	3,244,521	1,950,248		122,814,820	243,895,042
Contributions	(1,594,239,036)	-	-	-	-	-	-
To CIP: Current Revenue	(77,303,000)	-	-	-	-	(820,000)	(5,745,000)
Expenditures	(1,153,843,278)	(3,718,381)	(3,180,142)	(1,731,082)	-	(121,181,027)	(229,034,287)
TOTAL USES OF RESOURCES	(2,825,385,314)	(3,718,381)	(3,180,142)	(1,731,082)		(122,001,027)	(234,779,287)
ESTIMATED FY15 ENDING FUND BALANCE	149,841,459	(160,013)	64,379	219,166		813,793	9,115,755
Less Designated Fund Balance	-	-	-	-	-	-	-
Less Change in Designated Fund Balance	-	-	-	-	-	-	-
Less Claims on Fund Balance	-	-	-	-	-	-	-
Projected Undesignated Fund Balance To Fund FY16	149,841,459	(160,013)	64,379	219,166		813,793	9,115,755

SCHEDULE A-2: TAX SUPPORTED FUND BALANCES							
Fiscal Year 16							
	General Fund	Bethesda Urban	Sil Spr Urban	Wheaton Urban	Noise Abatement	Mass Transit	Fire
Beginning Fund Balance	149,841,459	(160,013)	64,379	219,166	-	813,793	9,115,755
Revenues	3,100,681,770	659,972	930,641	197,259	-	173,316,200	225,859,224
Net Transfers	(273,975,532)	2,829,223	2,602,075	1,744,849	-	(38,715,669)	(12,476,850)
TOTAL RESOURCES	2,976,547,697	3,329,182	3,597,095	2,161,274		135,414,324	222,498,129
Contributions	(1,635,915,324)	-	-	-	-	-	-
To CIP: Current Revenue	(77,586,000)	-	-	-	-	(13,732,000)	-
Expenditures	(1,133,242,438)	(3,253,697)	(3,512,150)	(2,111,205)	-	(121,491,890)	(222,299,388)
TOTAL USES OF RESOURCES	(2,846,743,762)	(3,253,697)	(3,512,150)	(2,111,205)		(135,223,890)	(222,299,388)
ESTIMATED FY16 ENDING FUND BALANCE	129,803,935	75,485	84,945	50,069		190,434	198,741
Less Designated Fund Balance	-	-	-	-	-	-	-
Less Change in Designated Fund Balance	-	-	-	-	-	-	-
Less Claims on Fund Balance	(2,000,000)	-	-	-	-	-	-
Projected Undesignated Fund Balance To Fund FY17	127,803,935	75,485	84,945	50,069		190,434	198,741

# SCHEDULE A-2

SCHEDULE A-2: TAX SUPPORTED FUND BALANCES								
Fiscal Year 15								
Recreation	Economic Development	Revenue Stabilization	Total MCG Tax Supported	Debt Service	MCPS	Montgomery College	M-NCPPC	Total All Tax Supported
(729,555)	2,914,137	207,986,941	501,896,397	-	39,355,084	13,478,296	12,346,837	567,076,614
45,118,763	150,940	199,790	3,387,831,482	13,507,081	623,041,641	116,102,851	115,928,568	4,256,411,623
(14,617,052)	1,199,627	22,482,050	(274,332,466)	320,114,069	-	-	(1,458,893)	44,322,710
29,772,156	4,264,704	230,668,781	3,615,395,413	333,621,150	662,396,725	129,581,147	126,816,512	4,867,810,947
-	-	-	(1,594,239,036)	-	1,476,855,309	117,383,727	-	-
(645,000)	-	-	(84,513,000)	-	-	-	(350,000)	(84,863,000)
(30,796,328)	(4,264,704)	-	(1,547,749,229)	(333,621,150)	(2,106,089,401)	(236,323,014)	(119,153,799)	(4,342,936,593)
(31,441,328)	(4,264,704)	-	(3,226,501,265)	(333,621,150)	(629,234,092)	(118,939,287)	(119,503,799)	(4,427,799,593)
(1,669,172)	-	230,668,781	388,894,148	-	33,162,633	10,641,860	7,312,713	440,011,354
-	-	(230,668,781)	(230,668,781)	-	-	-	-	(230,668,781)
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
(1,669,172)	-	-	158,225,367	-	33,162,633	10,641,860	7,312,713	209,342,573

SCHEDULE A-2: TAX SUPPORTED FUND BALANCES								
Fiscal Year 16								
Recreation	Economic Development	Revenue Stabilization	Total MCG Tax Supported	Debt Service	MCPS	Montgomery College	M-NCPPC	Total All Tax Supported
(1,669,172)	-	230,668,781	388,894,148	-	33,162,633	10,641,860	7,312,713	440,011,354
47,175,273	150,940	776,850	3,549,748,129	17,341,440	635,731,313	116,818,861	120,691,744	4,440,331,487
(12,892,800)	1,702,651	23,420,057	(305,761,996)	331,441,285	-	-	(803,990)	24,875,299
32,613,301	1,853,591	254,865,688	3,632,880,281	348,782,725	668,893,946	127,460,721	127,200,467	4,905,218,140
-	-	-	(1,635,915,324)	-	1,507,631,597	128,283,727	-	-
-	-	-	(91,318,000)	-	-	-	(350,000)	(91,668,000)
(32,339,234)	(1,853,591)	-	(1,520,103,593)	(348,782,725)	(2,176,525,543)	(252,218,195)	(122,598,644)	(4,420,228,700)
(32,339,234)	(1,853,591)	-	(3,247,336,917)	(348,782,725)	(668,893,946)	(123,934,468)	(122,948,644)	(4,511,896,700)
274,067	-	254,865,688	385,543,364	-	-	3,526,253	4,251,823	393,321,440
-	-	(254,865,688)	(254,865,688)	-	-	-	-	(254,865,688)
-	-	-	-	-	-	-	-	-
-	-	-	(2,000,000)	-	-	-	-	(2,000,000)
274,067	-	-	128,677,676	-	-	3,526,253	4,251,823	136,455,752

# SCHEDULE A-3

CURRENT REVENUE REQUIREMENTS FOR THE CAPITAL IMPROVEMENTS PROGRAM										
May 21, 2015										
TAX SUPPORTED APPROPRIATIONS (\$000s)	ACTUAL FY13 Exp	APPROVED FY14 Appr.	ACTUAL FY14 Exp.	APPROVED 6 YR	APPROVED FY15 Appr	APPROVED FY16 Appr	APPROVED FY17	APPROVED FY18	APPROVED FY19	APPROVED FY20
<b>GENERAL REVENUE SUPPORTED</b>										
MCG	16,196	17,302	12,994	79,505	21,134	10,336	12,812	10,546	12,256	12,421
M-NCPPC PARKS	-	2,748	-	16,788	2,798	2,798	2,798	2,798	2,798	2,798
PUBLIC SCHOOLS (MCPS)	16,501	15,908	14,083	113,086	8,467	18,245	25,542	21,038	19,979	19,815
MONTGOMERY COLLEGE	6,965	13,443	4,847	75,198	11,471	10,957	13,179	13,197	13,197	13,197
HOC	-	1,250	-	7,500	1,250	1,250	1,250	1,250	1,250	1,250
CIP PAYGO - REGULAR	29,500	29,500	29,500	199,950	29,950	34,000	34,000	34,000	34,000	34,000
CIP PAYGO - RSF CONTRIBUTION	-	-	-	-	-	-	-	-	-	-
<b>TOTAL CIP PAYGO</b>	<b>29,500</b>	<b>29,500</b>	<b>29,500</b>	<b>199,950</b>	<b>29,950</b>	<b>34,000</b>	<b>34,000</b>	<b>34,000</b>	<b>34,000</b>	<b>34,000</b>
<b>SUBTOTAL</b>	<b>69,162</b>	<b>80,151</b>	<b>61,424</b>	<b>492,027</b>	<b>75,070</b>	<b>77,586</b>	<b>89,581</b>	<b>82,829</b>	<b>83,480</b>	<b>83,481</b>
<b>OTHER TAX SUPPORTED</b>										
MASS TRANSIT	649	2,994	974	75,030	(491)	13,732	8,186	15,934	21,764	15,905
FIRE CONSOLIDATED	745	(763)	259	20,503	5,745	-	4,221	3,027	2,394	5,116
M-NCPPC PARKS	355	350	350	2,100	350	350	350	350	350	350
RECREATION	-	-	-	645	645	-	-	-	-	-
<b>SUBTOTAL</b>	<b>1,750</b>	<b>2,581</b>	<b>1,583</b>	<b>98,278</b>	<b>6,249</b>	<b>14,082</b>	<b>12,757</b>	<b>19,311</b>	<b>24,508</b>	<b>21,371</b>
<b>SUBTOTAL TAX SUPPORTED CURRENT REVENUE APPROPRIATION:</b>	<b>70,912</b>	<b>82,732</b>	<b>63,007</b>	<b>590,305</b>	<b>81,319</b>	<b>91,668</b>	<b>102,338</b>	<b>102,140</b>	<b>107,988</b>	<b>104,852</b>
<b>INFLATION</b>	-	-	-	17,206	-	-	1,555	3,121	5,284	7,246
<b>SUBTOTAL ALLOCATION:</b>	-	-	-	17,206	-	-	1,555	3,121	5,284	7,246
<b>TOTAL TAX SUPPORTED CURRENT REVENUE REQUIREMENT:</b>	<b>70,912</b>	<b>82,732</b>	<b>63,007</b>	<b>607,511</b>	<b>81,319</b>	<b>91,668</b>	<b>103,893</b>	<b>105,261</b>	<b>113,272</b>	<b>112,098</b>
NON-TAX SUPPORTED EXPENDITURES (\$000s)	ACTUAL FY13 Exp	APPROVED FY14 Exp	LATEST FY14 Exp	APPROVED 6 YR	APPROVED FY15 Exp	APPROVED FY16 Exp	APPROVED FY17	APPROVED FY18	APPROVED FY19	APPROVED FY20
<b>NON-TAX SUPPORTED</b>										
MONTGOMERY HOUSING INITIATIVE	-	-	-	2,275	2,275	-	-	-	-	-
PARKING DISTRICTS	20,695	(7,193)	1,998	39,759	9,300	4,801	7,205	6,390	6,125	5,938
SOLID WASTE DISPOSAL	-	-	-	718	718	-	-	-	-	-
M-NCPPC ENTERPRISE FUND	-	600	364	4,800	800	800	800	800	800	800
CABLE TV FUND	1,002	3,916	1,604	14,696	3,748	3,329	3,997	1,422	1,100	1,100
WATER QUALITY PROTECTION CHARGE	879	1,400	1,664	29,762	3,826	13,926	6,490	1,740	1,840	1,940
<b>SUBTOTAL EXPENDITURES:</b>	<b>22,576</b>	<b>(1,277)</b>	<b>5,630</b>	<b>92,010</b>	<b>20,667</b>	<b>22,856</b>	<b>18,492</b>	<b>10,352</b>	<b>9,865</b>	<b>9,778</b>
<b>TOTAL CURRENT REVENUE REQUIREMENTS</b>	<b>93,488</b>	<b>81,455</b>	<b>68,637</b>	<b>699,521</b>	<b>101,986</b>	<b>114,524</b>	<b>122,385</b>	<b>115,613</b>	<b>123,137</b>	<b>121,876</b>

# SCHEDULE A-4

## Fiscal Summary By Fund

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>TAX SUPPORTED</b>					
<b>MONTGOMERY COUNTY GOVERNMENT</b>					
<b>County General Fund</b>					
<b>BEGINNING FUND BALANCE</b>	238,947,394	241,504,646	281,768,537	149,841,459	-38.0%
<b>REVENUES</b>					
Taxes	2,914,802,714	2,867,996,185	2,836,446,905	2,984,286,025	4.1%
Licenses & Permits	10,585,334	11,486,397	10,645,450	11,902,075	3.6%
Charges for Services	8,911,413	8,858,044	9,101,914	9,609,257	8.5%
Fines & Forfeitures	23,993,496	21,621,131	23,893,361	23,893,361	10.5%
Intergovernmental	63,243,708	56,232,240	61,099,462	59,972,342	6.7%
Investment Income	5,572	270,060	204,540	1,083,490	301.2%
Miscellaneous	10,276,242	8,720,990	11,569,290	9,935,220	13.9%
<b>Total REVENUES</b>	<b>3,031,818,479</b>	<b>2,975,185,047</b>	<b>2,952,960,922</b>	<b>3,100,681,770</b>	<b>4.2%</b>
<b>NET INTER-FUND TRANSFERS</b>					
From Non-Tax Supported Funds	40,676,571	46,302,647	46,433,067	45,308,845	-2.1%
To Non-Tax Supported Funds	-21,073,891	-21,434,937	-20,281,167	-20,877,707	-2.6%
From Tax Supported Funds	15,893,076	16,779,870	16,104,870	19,547,799	16.5%
To Tax Supported Funds	-264,299,573	-296,751,987	-285,441,736	-290,526,403	-2.1%
From Internal Service Funds	8,682,636	10,056,754	10,056,754	0	—
To Revenue Stabilization Fund	-22,998,919	-22,571,411	-22,482,050	-23,420,057	3.8%
From Component Units/Agencies	0	247,610	0	0	—
To Component Units/Agencies	-3,772,545	-3,892,424	-3,892,424	-4,008,009	3.0%
<b>Total NET INTER-FUND TRANSFERS</b>	<b>-246,892,645</b>	<b>-271,263,878</b>	<b>-259,502,686</b>	<b>-273,975,532</b>	<b>1.0%</b>
<b>CONTRIBUTIONS TO/FROM OTHER FUNDS</b>					
To Tax Supported Funds	-1,547,834,321	-1,594,239,036	-1,594,239,036	-1,635,915,324	2.6%
County Contribution to CIP Fund	-61,423,872	-72,103,000	-77,303,000	-77,586,000	7.6%
<b>Total CONTRIBUTIONS TO/FROM OTHER FUNDS</b>	<b>-1,609,258,193</b>	<b>-1,666,342,036</b>	<b>-1,671,542,036</b>	<b>-1,713,501,324</b>	<b>2.8%</b>
<b>Total Resources</b>	<b>1,414,615,035</b>	<b>1,279,083,779</b>	<b>1,303,684,737</b>	<b>1,263,046,373</b>	<b>-1.3%</b>
<b>APPROPRIATION/EXPENDITURE</b>					
Appropriation/Expenditure	-1,117,961,885	-1,129,671,987	-1,153,843,278	-1,133,242,438	0.3%
Adjustment for Prior Year Encumbrances/Reserves	-14,884,613	0	0	0	—
<b>Total APPROPRIATION/EXPENDITURE</b>	<b>-1,132,846,498</b>	<b>-1,129,671,987</b>	<b>-1,153,843,278</b>	<b>-1,133,242,438</b>	<b>0.3%</b>
<b>CLAIMS ON FUND</b>					
Set Aside: Future Needs	0	-125,000	0	0	—
Designated CIP Current Revenue Projects	0	0	0	-2,000,000	—
<b>Total CLAIMS ON FUND</b>	<b>0</b>	<b>-125,000</b>	<b>0</b>	<b>-2,000,000</b>	<b>1500.0%</b>
<b>Total Use of Resources</b>	<b>-1,132,846,498</b>	<b>-1,129,796,987</b>	<b>-1,153,843,278</b>	<b>-1,135,242,438</b>	<b>0.5%</b>
<b>PROJECTED FUND BALANCE</b>	<b>281,768,537</b>	<b>149,286,792</b>	<b>149,841,459</b>	<b>127,803,935</b>	<b>-14.4%</b>
<b>Special Funds</b>					
<b>Bethesda Urban District</b>					
<b>BEGINNING FUND BALANCE</b>	364,649	375,995	119,372	-160,013	-142.6%
<b>REVENUES</b>					
Taxes	471,953	480,406	485,557	501,693	4.4%
Charges for Services	156,393	150,000	150,000	157,919	5.3%
Investment Income	195	0	360	360	—
Miscellaneous	35,003	0	0	0	—
<b>Total REVENUES</b>	<b>663,544</b>	<b>630,406</b>	<b>635,917</b>	<b>659,972</b>	<b>4.7%</b>
<b>NET INTER-FUND TRANSFERS</b>					
From Non-Tax Supported Funds	2,932,000	2,823,989	2,823,989	2,200,955	-22.1%
From Tax Supported Funds	0	0	0	650,318	—
To Tax Supported Funds	-19,940	-20,910	-20,910	-22,050	5.5%
<b>Total NET INTER-FUND TRANSFERS</b>	<b>2,912,060</b>	<b>2,803,079</b>	<b>2,803,079</b>	<b>2,829,223</b>	<b>0.9%</b>
<b>Total Resources</b>	<b>3,940,253</b>	<b>3,809,480</b>	<b>3,558,368</b>	<b>3,329,182</b>	<b>-12.6%</b>
<b>APPROPRIATION/EXPENDITURE</b>					
Appropriation/Expenditure	-3,525,392	-3,718,381	-3,718,381	-3,253,697	-12.5%
Adjustment for Prior Year Encumbrances/Reserves	-295,489	0	0	0	—

# SCHEDULE A-4

## Fiscal Summary By Fund

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>Total APPROPRIATION/EXPENDITURE</b>	-3,820,881	-3,718,381	-3,718,381	-3,253,697	-12.5%
<b>Total Use of Resources</b>	-3,820,881	-3,718,381	-3,718,381	-3,253,697	-12.5%
<b>PROJECTED FUND BALANCE</b>	119,372	91,099	-160,013	75,485	-17.1%
<b>Silver Spring Urban District</b>					
<b>BEGINNING FUND BALANCE</b>	228,149	303,233	252,066	64,379	-78.8%
<b>REVENUES</b>					
Taxes	666,703	729,771	768,879	795,761	9.0%
Charges for Services	145,748	134,000	134,000	134,000	—
Investment Income	477	0	880	880	—
Miscellaneous	12,699	0	0	0	—
<b>Total REVENUES</b>	825,627	863,771	903,759	930,641	7.7%
<b>NET INTER-FUND TRANSFERS</b>					
From Non-Tax Supported Funds	2,405,000	2,440,546	2,440,546	2,448,205	0.3%
From Tax Supported Funds	0	0	0	524,660	—
To Tax Supported Funds	-286,320	-351,850	-351,850	-370,790	5.4%
<b>Total NET INTER-FUND TRANSFERS</b>	2,118,680	2,088,696	2,088,696	2,602,075	24.6%
<b>Total Resources</b>	3,172,456	3,255,700	3,244,521	3,597,095	10.5%
<b>APPROPRIATION/EXPENDITURE</b>					
Appropriation/Expenditure	-2,920,775	-3,208,979	-3,180,142	-3,512,150	9.4%
Adjustment for Prior Year Encumbrances/Reserves	385	0	0	0	—
<b>Total APPROPRIATION/EXPENDITURE</b>	-2,920,390	-3,208,979	-3,180,142	-3,512,150	9.4%
<b>Total Use of Resources</b>	-2,920,390	-3,208,979	-3,180,142	-3,512,150	9.4%
<b>PROJECTED FUND BALANCE</b>	252,066	46,721	64,379	84,945	81.8%
<b>Wheaton Urban District</b>					
<b>BEGINNING FUND BALANCE</b>	73,159	294,416	379,282	219,166	-25.6%
<b>REVENUES</b>					
Taxes	165,142	164,449	190,366	196,959	19.8%
Investment Income	161	0	300	300	—
<b>Total REVENUES</b>	165,303	164,449	190,666	197,259	20.0%
<b>NET INTER-FUND TRANSFERS</b>					
From Non-Tax Supported Funds	292,320	292,320	292,320	607,000	107.6%
From Tax Supported Funds	1,461,090	1,284,430	1,284,430	1,360,509	5.9%
To Tax Supported Funds	-171,110	-196,450	-196,450	-222,660	13.3%
<b>Total NET INTER-FUND TRANSFERS</b>	1,582,300	1,380,300	1,380,300	1,744,849	26.4%
<b>Total Resources</b>	1,820,762	1,839,165	1,950,248	2,161,274	17.5%
<b>APPROPRIATION/EXPENDITURE</b>					
Appropriation/Expenditure	-1,453,778	-1,813,942	-1,731,082	-2,111,205	16.4%
Adjustment for Prior Year Encumbrances/Reserves	12,298	0	0	0	—
<b>Total APPROPRIATION/EXPENDITURE</b>	-1,441,480	-1,813,942	-1,731,082	-2,111,205	16.4%
<b>Total Use of Resources</b>	-1,441,480	-1,813,942	-1,731,082	-2,111,205	16.4%
<b>PROJECTED FUND BALANCE</b>	379,282	25,223	219,166	50,069	98.5%
<b>Bradley Noise Abatement</b>					
<b>BEGINNING FUND BALANCE</b>	6	0	0	0	—
<b>NET INTER-FUND TRANSFERS</b>					
To Tax Supported Funds	-6	0	0	0	—
<b>Total Resources</b>	0	0	0	0	—
<b>Total Use of Resources</b>	0	0	0	0	—
<b>PROJECTED FUND BALANCE</b>	0	0	0	0	—
<b>Cabin John Noise Abatement</b>					
<b>BEGINNING FUND BALANCE</b>	40	0	0	0	—
<b>NET INTER-FUND TRANSFERS</b>					
To Tax Supported Funds	-40	0	0	0	—
<b>Total Resources</b>	0	0	0	0	—
<b>Total Use of Resources</b>	0	0	0	0	—
<b>PROJECTED FUND BALANCE</b>	0	0	0	0	—



# SCHEDULE A-4

## Fiscal Summary By Fund

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>Mass Transit</b>					
<b>BEGINNING FUND BALANCE</b>	11,426,058	7,482,006	8,756,557	813,793	-89.1%
<b>REVENUES</b>					
Taxes	70,991,730	68,920,536	68,735,499	107,000,412	55.3%
Licenses & Permits	545,877	531,000	531,000	531,000	—
Charges for Services	25,010,832	25,698,172	25,698,172	25,593,978	-0.4%
Fines & Forfeitures	559,532	405,000	405,000	405,000	—
Intergovernmental	33,717,218	39,363,672	39,363,672	39,778,100	1.1%
Investment Income	4,191	1,790	7,710	7,710	330.7%
Miscellaneous	162,579	0	0	0	—
<b>Total REVENUES</b>	<b>130,991,959</b>	<b>134,920,170</b>	<b>134,741,053</b>	<b>173,316,200</b>	<b>28.5%</b>
<b>NET INTER-FUND TRANSFERS</b>					
From Non-Tax Supported Funds	7,550,738	7,799,700	7,799,700	0	—
To Non-Tax Supported Funds	-767,759	0	0	0	—
From Tax Supported Funds	531,310	531,310	531,310	531,310	—
To Tax Supported Funds	-21,936,911	-28,596,400	-29,013,800	-39,246,979	37.2%
<b>Total NET INTER-FUND TRANSFERS</b>	<b>-14,622,622</b>	<b>-20,265,390</b>	<b>-20,682,790</b>	<b>-38,715,669</b>	<b>91.0%</b>
<b>Total Resources</b>	<b>127,795,395</b>	<b>122,136,786</b>	<b>122,814,820</b>	<b>135,414,324</b>	<b>10.9%</b>
<b>CIP CURRENT REVENUE</b>	<b>-974,001</b>	<b>-820,000</b>	<b>-820,000</b>	<b>-13,732,000</b>	<b>1574.6%</b>
<b>APPROPRIATION/EXPENDITURE</b>					
Appropriation/Expenditure	-116,687,277	-121,172,193	-121,181,027	-121,491,890	0.3%
Adjustment for Prior Year Encumbrances/Reserves	-1,377,560	0	0	0	—
<b>Total APPROPRIATION/EXPENDITURE</b>	<b>-118,064,837</b>	<b>-121,172,193</b>	<b>-121,181,027</b>	<b>-121,491,890</b>	<b>0.3%</b>
<b>Total Use of Resources</b>	<b>-119,038,838</b>	<b>-121,992,193</b>	<b>-122,001,027</b>	<b>-135,223,890</b>	<b>10.8%</b>
<b>PROJECTED FUND BALANCE</b>	<b>8,756,557</b>	<b>144,593</b>	<b>813,793</b>	<b>190,434</b>	<b>31.7%</b>
<b>Fire</b>					
<b>BEGINNING FUND BALANCE</b>	-2,899,600	-10,251,853	449,060	9,115,755	-188.9%
<b>REVENUES</b>					
Taxes	210,945,363	234,329,822	233,700,696	206,867,464	-11.7%
Licenses & Permits	483,209	600,000	481,953	600,000	—
Charges for Services	23,562,736	16,420,000	16,820,000	18,335,000	11.7%
Intergovernmental	1,299,252	0	1,523,263	0	—
Investment Income	25,424	27,440	46,760	46,760	70.4%
Miscellaneous	41,402	10,000	357,000	10,000	—
<b>Total REVENUES</b>	<b>236,357,386</b>	<b>251,387,262</b>	<b>252,929,672</b>	<b>225,859,224</b>	<b>-10.2%</b>
<b>NET INTER-FUND TRANSFERS</b>					
To Non-Tax Supported Funds	-176,700	0	0	0	—
From Tax Supported Funds	250,000	1,450,000	250,000	250,000	-82.8%
To Tax Supported Funds	-11,682,827	-12,780,370	-9,733,690	-12,726,850	-0.4%
<b>Total NET INTER-FUND TRANSFERS</b>	<b>-11,609,527</b>	<b>-11,330,370</b>	<b>-9,483,690</b>	<b>-12,476,850</b>	<b>10.1%</b>
<b>Total Resources</b>	<b>221,848,259</b>	<b>229,805,039</b>	<b>243,895,042</b>	<b>222,498,129</b>	<b>-3.2%</b>
<b>CIP CURRENT REVENUE</b>	<b>-259,051</b>	<b>-5,388,907</b>	<b>-5,745,000</b>	<b>0</b>	<b>—</b>
<b>APPROPRIATION/EXPENDITURE</b>					
Appropriation/Expenditure	-222,903,200	-224,302,381	-229,034,287	-222,299,388	-0.9%
Adjustment for Prior Year Encumbrances/Reserves	1,763,052	0	0	0	—
<b>Total APPROPRIATION/EXPENDITURE</b>	<b>-221,140,148</b>	<b>-224,302,381</b>	<b>-229,034,287</b>	<b>-222,299,388</b>	<b>-0.9%</b>
<b>Total Use of Resources</b>	<b>-221,399,199</b>	<b>-229,691,288</b>	<b>-234,779,287</b>	<b>-222,299,388</b>	<b>-3.2%</b>
<b>PROJECTED FUND BALANCE</b>	<b>449,060</b>	<b>113,751</b>	<b>9,115,755</b>	<b>198,741</b>	<b>74.7%</b>
<b>Recreation</b>					
<b>BEGINNING FUND BALANCE</b>	2,827,206	841,897	-729,555	-1,669,172	-298.3%
<b>REVENUES</b>					
Taxes	29,427,342	34,559,943	34,409,228	35,717,163	3.3%
Charges for Services	10,216,663	11,362,011	10,465,825	11,260,542	-0.9%
Investment Income	5,951	5,650	10,940	10,940	93.6%
Miscellaneous	135,851	63,705	232,770	186,628	193.0%
<b>Total REVENUES</b>	<b>39,785,807</b>	<b>45,991,309</b>	<b>45,118,763</b>	<b>47,175,273</b>	<b>2.6%</b>

# SCHEDULE A-4

## Fiscal Summary By Fund

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>NET INTER-FUND TRANSFERS</b>					
From Non-Tax Supported Funds	0	108,818	108,818	0	—
From Tax Supported Funds	1,009,700	1,009,700	1,009,700	1,009,700	—
To Tax Supported Funds	-15,768,541	-16,809,420	-15,735,570	-13,902,500	-17.3%
<b>Total NET INTER-FUND TRANSFERS</b>	<b>-14,758,841</b>	<b>-15,690,902</b>	<b>-14,617,052</b>	<b>-12,892,800</b>	<b>-17.8%</b>
<b>Total Resources</b>	<b>27,854,172</b>	<b>31,142,304</b>	<b>29,772,156</b>	<b>32,613,301</b>	<b>4.7%</b>
<b>CIP CURRENT REVENUE</b>	<b>0</b>	<b>-645,000</b>	<b>-645,000</b>	<b>0</b>	<b>—</b>
<b>APPROPRIATION/EXPENDITURE</b>					
Appropriation/Expenditure	-28,855,010	-30,305,126	-30,796,328	-32,339,234	6.7%
Adjustment for Prior Year Encumbrances/Reserves	271,283	0	0	0	—
<b>Total APPROPRIATION/EXPENDITURE</b>	<b>-28,583,727</b>	<b>-30,305,126</b>	<b>-30,796,328</b>	<b>-32,339,234</b>	<b>6.7%</b>
<b>Total Use of Resources</b>	<b>-28,583,727</b>	<b>-30,950,126</b>	<b>-31,441,328</b>	<b>-32,339,234</b>	<b>4.5%</b>
<b>PROJECTED FUND BALANCE</b>	<b>-729,555</b>	<b>192,178</b>	<b>-1,669,172</b>	<b>274,067</b>	<b>42.6%</b>
<b>Economic Development Fund</b>					
<b>BEGINNING FUND BALANCE</b>	<b>5,055,282</b>	<b>0</b>	<b>2,914,137</b>	<b>0</b>	<b>—</b>
<b>REVENUES</b>					
Investment Income	30,439	68,980	55,970	55,970	-18.9%
Miscellaneous	216,965	94,970	94,970	94,970	—
<b>Total REVENUES</b>	<b>247,404</b>	<b>163,950</b>	<b>150,940</b>	<b>150,940</b>	<b>-7.9%</b>
<b>NET INTER-FUND TRANSFERS</b>					
From Tax Supported Funds	4,840,706	1,686,617	1,199,627	1,702,651	1.0%
<b>Total Resources</b>	<b>10,143,392</b>	<b>1,850,567</b>	<b>4,264,704</b>	<b>1,853,591</b>	<b>0.2%</b>
<b>APPROPRIATION/EXPENDITURE</b>					
Appropriation/Expenditure	-7,236,543	-1,850,567	-4,264,704	-1,853,591	0.2%
Adjustment for Prior Year Encumbrances/Reserves	7,288	0	0	0	—
<b>Total APPROPRIATION/EXPENDITURE</b>	<b>-7,229,255</b>	<b>-1,850,567</b>	<b>-4,264,704</b>	<b>-1,853,591</b>	<b>0.2%</b>
<b>Total Use of Resources</b>	<b>-7,229,255</b>	<b>-1,850,567</b>	<b>-4,264,704</b>	<b>-1,853,591</b>	<b>0.2%</b>
<b>PROJECTED FUND BALANCE</b>	<b>2,914,137</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
<b>Revenue Stabilization Fund</b>					
<b>BEGINNING FUND BALANCE</b>	<b>184,879,381</b>	<b>207,188,639</b>	<b>207,986,941</b>	<b>230,668,781</b>	<b>11.3%</b>
<b>REVENUES</b>					
Investment Income	108,641	69,240	199,790	776,850	1022.0%
<b>CONTRIBUTIONS TO/FROM OTHER FUNDS</b>					
From Tax Supported Funds	22,998,919	22,571,411	22,482,050	23,420,057	3.8%
<b>Total Resources</b>	<b>207,986,941</b>	<b>229,829,290</b>	<b>230,668,781</b>	<b>254,865,688</b>	<b>10.9%</b>
<b>Total Use of Resources</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
<b>DESIGNATED FUND BALANCE</b>	<b>207,986,941</b>	<b>229,829,290</b>	<b>230,668,781</b>	<b>254,865,688</b>	<b>10.9%</b>
<b>DEBT SERVICE</b>					
<b>Debt Service</b>					
<b>BEGINNING FUND BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
<b>REVENUES</b>					
Intergovernmental	8,896,628	5,928,730	11,165,511	17,341,440	192.5%
Investment Income	95,589	0	0	0	—
Miscellaneous	334,924	0	2,341,570	0	—
<b>Total REVENUES</b>	<b>9,327,141</b>	<b>5,928,730</b>	<b>13,507,081</b>	<b>17,341,440</b>	<b>192.5%</b>
<b>NET INTER-FUND TRANSFERS</b>					
From Tax Supported Funds	290,179,386	332,765,460	320,114,069	331,441,285	-0.4%
<b>Total Resources</b>	<b>299,506,527</b>	<b>338,694,190</b>	<b>333,621,150</b>	<b>348,782,725</b>	<b>3.0%</b>
<b>APPROPRIATION/EXPENDITURE</b>					
Debt Service - GO Bonds	-278,027,403	-311,115,210	-309,198,700	-316,819,300	1.8%
Debt Service - Other	-21,479,124	-27,578,980	-24,422,450	-31,963,425	15.9%
<b>Total APPROPRIATION/EXPENDITURE</b>	<b>-299,506,527</b>	<b>-338,694,190</b>	<b>-333,621,150</b>	<b>-348,782,725</b>	<b>3.0%</b>
<b>Total Use of Resources</b>	<b>-299,506,527</b>	<b>-338,694,190</b>	<b>-333,621,150</b>	<b>-348,782,725</b>	<b>3.0%</b>
<b>PROJECTED FUND BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
<b>MONTGOMERY COUNTY PUBLIC SCHOOLS</b>					

# SCHEDULE A-4

## Fiscal Summary By Fund

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>Current Fund MCPS</b>					
<b>BEGINNING FUND BALANCE</b>	49,215,507	38,243,056	39,355,084	33,162,633	-13.3%
<b>REVENUES</b>					
Charges for Services	3,992,554	3,875,708	3,875,708	4,105,755	5.9%
Intergovernmental	608,699,576	619,165,933	619,165,933	631,625,558	2.0%
<b>Total REVENUES</b>	<b>612,692,130</b>	<b>623,041,641</b>	<b>623,041,641</b>	<b>635,731,313</b>	<b>2.0%</b>
<b>CONTRIBUTIONS TO/FROM OTHER FUNDS</b>					
County Contribution to Current/Other Fund	1,413,738,905	1,439,045,758	1,439,045,758	1,463,274,812	1.7%
County Contribution to Other - Pension Shift	34,511,689	37,809,551	37,809,551	44,356,785	17.3%
County Contribution to CIP Fund	14,082,644	3,467,000	8,467,000	18,245,000	426.2%
<b>Total CONTRIBUTIONS TO/FROM OTHER FUNDS</b>	<b>1,462,333,238</b>	<b>1,480,322,309</b>	<b>1,485,322,309</b>	<b>1,525,876,597</b>	<b>3.1%</b>
<b>Total Resources</b>	<b>2,124,240,875</b>	<b>2,141,607,006</b>	<b>2,147,719,034</b>	<b>2,194,770,543</b>	<b>2.5%</b>
<b>CIP CURRENT REVENUE</b>	-14,082,644	-3,467,000	-8,467,000	-18,245,000	426.2%
<b>APPROPRIATION/EXPENDITURE</b>					
Appropriation/Expenditure	-2,110,158,231	-2,138,069,401	-2,106,089,401	-2,176,525,543	1.8%
Adjustment for Prior Year Encumbrances/Reserves	39,355,084	0	0	0	—
<b>Total APPROPRIATION/EXPENDITURE</b>	<b>-2,070,803,147</b>	<b>-2,138,069,401</b>	<b>-2,106,089,401</b>	<b>-2,176,525,543</b>	<b>1.8%</b>
<b>Total Use of Resources</b>	<b>-2,084,885,791</b>	<b>-2,141,536,401</b>	<b>-2,114,556,401</b>	<b>-2,194,770,543</b>	<b>2.5%</b>
<b>PROJECTED FUND BALANCE</b>	<b>39,355,084</b>	<b>70,605</b>	<b>33,162,633</b>	<b>0</b>	<b>—</b>
<b>MONTGOMERY COLLEGE</b>					
<b>Current Fund MC</b>					
<b>BEGINNING FUND BALANCE</b>	15,690,244	11,511,131	12,811,385	9,999,949	-13.1%
<b>REVENUES</b>					
Charges for Services	81,622,928	83,660,041	81,568,540	81,187,685	-3.0%
Intergovernmental	32,056,424	34,563,669	33,297,109	34,306,176	-0.7%
Investment Income	61,917	55,000	54,640	55,000	—
Miscellaneous	1,254,083	1,270,000	1,182,562	1,270,000	—
<b>Total REVENUES</b>	<b>114,995,352</b>	<b>119,548,710</b>	<b>116,102,851</b>	<b>116,818,861</b>	<b>-2.3%</b>
<b>CONTRIBUTIONS TO/FROM OTHER FUNDS</b>					
County Contribution to Current/Other Fund	98,933,727	116,733,727	116,733,727	127,633,727	9.3%
County Contribution to CIP Fund	4,847,268	11,471,000	11,471,000	10,957,000	-4.5%
<b>Total CONTRIBUTIONS TO/FROM OTHER FUNDS</b>	<b>103,780,995</b>	<b>128,204,727</b>	<b>128,204,727</b>	<b>138,590,727</b>	<b>8.1%</b>
<b>Total Resources</b>	<b>234,466,591</b>	<b>259,264,568</b>	<b>257,118,963</b>	<b>265,409,537</b>	<b>2.4%</b>
<b>CIP CURRENT REVENUE</b>	-4,847,268	-11,471,000	-11,471,000	-10,957,000	-4.5%
<b>APPROPRIATION/EXPENDITURE</b>					
Appropriation/Expenditure	-220,800,930	-243,770,455	-235,648,014	-251,468,195	3.2%
Adjustment for Prior Year Encumbrances/Reserves	3,992,992	0	0	0	—
<b>Total APPROPRIATION/EXPENDITURE</b>	<b>-216,807,938</b>	<b>-243,770,455</b>	<b>-235,648,014</b>	<b>-251,468,195</b>	<b>3.2%</b>
<b>Total Use of Resources</b>	<b>-221,655,206</b>	<b>-255,241,455</b>	<b>-247,119,014</b>	<b>-262,425,195</b>	<b>2.8%</b>
<b>PROJECTED FUND BALANCE</b>	<b>12,811,385</b>	<b>4,023,113</b>	<b>9,999,949</b>	<b>2,984,342</b>	<b>-25.8%</b>
<b>Special Funds</b>					
<b>Emergency Repair Fund</b>					
<b>BEGINNING FUND BALANCE</b>	765,672	666,072	666,911	641,911	-3.6%
<b>REVENUES</b>					
Investment Income	1,236	0	0	0	—
<b>CONTRIBUTIONS TO/FROM OTHER FUNDS</b>					
County Contribution to Current/Other Fund	250,000	250,000	250,000	250,000	—
<b>Total Resources</b>	<b>1,016,908</b>	<b>916,072</b>	<b>916,911</b>	<b>891,911</b>	<b>-2.6%</b>
<b>APPROPRIATION/EXPENDITURE</b>					
Appropriation/Expenditure	-349,997	-350,000	-275,000	-350,000	—
<b>Total Use of Resources</b>	<b>-349,997</b>	<b>-350,000</b>	<b>-275,000</b>	<b>-350,000</b>	<b>—</b>
<b>PROJECTED FUND BALANCE</b>	<b>666,911</b>	<b>566,072</b>	<b>641,911</b>	<b>541,911</b>	<b>-4.3%</b>
<b>MC Grants Tax Supported Fund</b>					
<b>BEGINNING FUND BALANCE</b>	0	0	0	0	—
<b>CONTRIBUTIONS TO/FROM OTHER FUNDS</b>					
County Contribution to Current/Other Fund	400,000	400,000	400,000	400,000	—

# SCHEDULE A-4

## Fiscal Summary By Fund

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>Total Resources</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>	<b>—</b>
<b>APPROPRIATION/EXPENDITURE</b>					
Appropriation/Expenditure	-400,000	-400,000	-400,000	-400,000	—
<b>Total Use of Resources</b>	<b>-400,000</b>	<b>-400,000</b>	<b>-400,000</b>	<b>-400,000</b>	<b>—</b>
<b>PROJECTED FUND BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
<b>MARYLAND-NATIONAL CAPITAL PARK AND PLANNING COMMISSION</b>					
<b>Special Funds</b>					
<b>Administration Fund</b>					
<b>BEGINNING FUND BALANCE</b>	5,679,108	4,836,598	6,985,210	3,135,483	-35.2%
<b>REVENUES</b>					
Taxes	26,360,981	25,395,989	25,289,793	27,795,118	9.4%
Charges for Services	180,366	240,580	240,580	144,000	-40.1%
Intergovernmental	409,595	400,400	400,400	400,400	—
Investment Income	35,915	20,500	20,500	35,000	70.7%
<b>Total REVENUES</b>	<b>26,986,857</b>	<b>26,057,469</b>	<b>25,951,273</b>	<b>28,374,518</b>	<b>8.9%</b>
<b>NET INTER-FUND TRANSFERS</b>					
From Tax Supported Funds	70,000	0	0	0	—
To Tax Supported Funds	0	-1,100,000	-1,100,000	-700,000	-36.4%
<b>Total NET INTER-FUND TRANSFERS</b>	<b>70,000</b>	<b>-1,100,000</b>	<b>-1,100,000</b>	<b>-700,000</b>	<b>-36.4%</b>
<b>Total Resources</b>	<b>32,735,965</b>	<b>29,794,067</b>	<b>31,836,483</b>	<b>30,810,001</b>	<b>3.4%</b>
<b>APPROPRIATION/EXPENDITURE</b>					
Appropriation/Expenditure	-25,750,755	-28,709,985	-28,701,000	-29,873,597	4.1%
<b>Total Use of Resources</b>	<b>-25,750,755</b>	<b>-28,709,985</b>	<b>-28,701,000</b>	<b>-29,873,597</b>	<b>4.1%</b>
<b>PROJECTED FUND BALANCE</b>	<b>6,985,210</b>	<b>1,084,082</b>	<b>3,135,483</b>	<b>936,404</b>	<b>-13.6%</b>
<b>Park Fund</b>					
<b>BEGINNING FUND BALANCE</b>	7,307,909	3,828,821	5,342,888	4,181,857	9.2%
<b>REVENUES</b>					
Taxes	77,558,047	83,657,376	83,307,553	85,238,361	1.9%
Charges for Services	2,420,570	2,356,200	2,356,200	2,424,443	2.9%
Intergovernmental	2,034,400	2,468,155	2,468,155	2,739,782	11.0%
Investment Income	-30,502	5,000	5,000	5,000	—
Miscellaneous	167,261	122,000	122,000	126,300	3.5%
<b>Total REVENUES</b>	<b>82,149,776</b>	<b>88,608,731</b>	<b>88,258,908</b>	<b>90,533,886</b>	<b>2.2%</b>
<b>NET INTER-FUND TRANSFERS</b>					
From Non-Tax Supported Funds	0	0	0	805,550	—
From Tax Supported Funds	0	1,100,000	1,100,000	700,000	-36.4%
<b>Total NET INTER-FUND TRANSFERS</b>	<b>0</b>	<b>1,100,000</b>	<b>1,100,000</b>	<b>1,505,550</b>	<b>36.9%</b>
<b>Total Resources</b>	<b>89,457,685</b>	<b>93,537,552</b>	<b>94,701,796</b>	<b>96,221,293</b>	<b>2.9%</b>
<b>CIP CURRENT REVENUE</b>	-350,000	-350,000	-350,000	-350,000	—
<b>APPROPRIATION/EXPENDITURE</b>					
Appropriation/Expenditure	-79,883,156	-85,027,201	-85,027,201	-87,499,802	2.9%
Debt Service - Other	-3,881,641	-5,142,738	-5,142,738	-5,059,085	-1.6%
<b>Total APPROPRIATION/EXPENDITURE</b>	<b>-83,764,797</b>	<b>-90,169,939</b>	<b>-90,169,939</b>	<b>-92,558,887</b>	<b>2.6%</b>
<b>Total Use of Resources</b>	<b>-84,114,797</b>	<b>-90,519,939</b>	<b>-90,519,939</b>	<b>-92,908,887</b>	<b>2.6%</b>
<b>PROJECTED FUND BALANCE</b>	<b>5,342,888</b>	<b>3,017,613</b>	<b>4,181,857</b>	<b>3,312,406</b>	<b>9.8%</b>
<b>ALA Debt Service Fund</b>					
<b>BEGINNING FUND BALANCE</b>	14,967	14,197	18,739	-4,627	-132.6%
<b>REVENUES</b>					
Taxes	1,704,476	1,723,014	1,718,387	1,783,340	3.5%
<b>NET INTER-FUND TRANSFERS</b>					
To Internal Service Funds	-1,404,544	-1,441,540	-1,458,893	-1,609,540	11.7%
<b>Total Resources</b>	<b>314,899</b>	<b>295,671</b>	<b>278,233</b>	<b>169,173</b>	<b>-42.8%</b>
<b>APPROPRIATION/EXPENDITURE</b>					
Appropriation/Expenditure	-296,160	-282,860	-282,860	-166,160	-41.3%
<b>Total Use of Resources</b>	<b>-296,160</b>	<b>-282,860</b>	<b>-282,860</b>	<b>-166,160</b>	<b>-41.3%</b>
<b>PROJECTED FUND BALANCE</b>	<b>18,739</b>	<b>12,811</b>	<b>-4,627</b>	<b>3,013</b>	<b>-76.5%</b>

# SCHEDULE A-4

## Fiscal Summary By Fund

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>NON-TAX SUPPORTED</b>					
<b>MONTGOMERY COUNTY GOVERNMENT</b>					
<b>Special Funds</b>					
<b>Water Quality Protection Fund</b>					
<b>BEGINNING FUND BALANCE</b>	7,975,793	8,066,130	9,901,942	10,698,489	32.6%
<b>REVENUES</b>					
Taxes	2,406,995	2,150,000	2,150,000	2,400,000	11.6%
Charges for Services	23,629,218	28,473,690	28,830,224	32,833,364	15.3%
Investment Income	11,430	8,540	21,020	81,730	857.0%
<b>Total REVENUES</b>	<b>26,047,643</b>	<b>30,632,230</b>	<b>31,001,244</b>	<b>35,315,094</b>	<b>15.3%</b>
<b>NET INTER-FUND TRANSFERS</b>					
To Non-Tax Supported Funds	-3,015,767	-3,019,200	-3,019,200	-3,020,250	0.0%
To Tax Supported Funds	-1,196,509	-1,287,544	-1,287,544	-1,330,510	3.3%
<b>Total NET INTER-FUND TRANSFERS</b>	<b>-4,212,276</b>	<b>-4,306,744</b>	<b>-4,306,744</b>	<b>-4,350,760</b>	<b>1.0%</b>
<b>Total Resources</b>	<b>29,811,160</b>	<b>34,391,616</b>	<b>36,596,442</b>	<b>41,662,823</b>	<b>21.1%</b>
<b>CIP CURRENT REVENUE</b>	-1,663,939	-3,826,000	-3,826,000	-13,926,000	264.0%
<b>APPROPRIATION/EXPENDITURE</b>					
Appropriation/Expenditure	-18,302,411	-20,521,787	-20,403,764	-23,273,827	13.4%
Adjustment for Prior Year Encumbrances/Reserves	57,132	0	0	0	—
<b>Total APPROPRIATION/EXPENDITURE</b>	<b>-18,245,279</b>	<b>-20,521,787</b>	<b>-20,403,764</b>	<b>-23,273,827</b>	<b>13.4%</b>
<b>CLAIMS ON FUND</b>					
Designated CIP Current Revenue Projects	0	0	-1,668,189	0	—
<b>Total Use of Resources</b>	<b>-19,909,218</b>	<b>-24,347,787</b>	<b>-25,897,953</b>	<b>-37,199,827</b>	<b>52.8%</b>
<b>PROJECTED FUND BALANCE</b>	<b>9,901,942</b>	<b>10,043,829</b>	<b>10,698,489</b>	<b>4,462,996</b>	<b>-55.6%</b>
<b>Grant Fund MCG</b>					
<b>BEGINNING FUND BALANCE</b>	0	0	0	0	—
<b>REVENUES</b>					
Charges for Services	159,930	299,038	299,038	314,752	5.3%
Intergovernmental	107,344,590	115,325,285	115,325,285	118,669,256	2.9%
Investment Income	731,636	0	0	0	—
Miscellaneous	2,336,322	1,000,000	1,000,000	1,077,967	7.8%
<b>Total REVENUES</b>	<b>110,572,478</b>	<b>116,624,323</b>	<b>116,624,323</b>	<b>120,061,975</b>	<b>2.9%</b>
<b>NET INTER-FUND TRANSFERS</b>					
From Tax Supported Funds	877,234	0	0	0	—
To Tax Supported Funds	0	-638,580	0	0	—
<b>Total NET INTER-FUND TRANSFERS</b>	<b>877,234</b>	<b>-638,580</b>	<b>0</b>	<b>0</b>	<b>—</b>
<b>Total Resources</b>	<b>111,449,712</b>	<b>115,985,743</b>	<b>116,624,323</b>	<b>120,061,975</b>	<b>3.5%</b>
<b>APPROPRIATION/EXPENDITURE</b>					
Appropriation/Expenditure	-111,449,712	-117,209,637	-117,209,637	-120,669,648	3.0%
<b>Total Use of Resources</b>	<b>-111,449,712</b>	<b>-117,209,637</b>	<b>-117,209,637</b>	<b>-120,669,648</b>	<b>3.0%</b>
<b>PROJECTED FUND BALANCE</b>	<b>0</b>	<b>-1,223,894</b>	<b>-585,314</b>	<b>-607,673</b>	<b>-50.3%</b>
<b>Cable Television</b>					
<b>BEGINNING FUND BALANCE</b>	817,172	-421,618	135,781	1,231,157	-392.0%
<b>REVENUES</b>					
Charges for Services	27,042,894	27,662,814	27,996,271	28,007,439	1.2%
Investment Income	1,574	0	2,890	11,240	—
<b>Total REVENUES</b>	<b>27,044,468</b>	<b>27,662,814</b>	<b>27,999,161</b>	<b>28,018,679</b>	<b>1.3%</b>
<b>NET INTER-FUND TRANSFERS</b>					
To Tax Supported Funds	-10,962,039	-8,389,025	-9,158,025	-9,087,925	8.3%
<b>Total Resources</b>	<b>16,899,601</b>	<b>18,852,171</b>	<b>18,976,917</b>	<b>20,161,911</b>	<b>6.9%</b>
<b>CIP CURRENT REVENUE</b>	-1,603,608	-3,748,000	-2,979,000	-4,098,000	9.3%
<b>APPROPRIATION/EXPENDITURE</b>					
Appropriation/Expenditure	-13,118,385	-14,705,985	-14,766,760	-15,764,947	7.2%
Adjustment for Prior Year Encumbrances/Reserves	-2,041,827	0	0	0	—
<b>Total APPROPRIATION/EXPENDITURE</b>	<b>-15,160,212</b>	<b>-14,705,985</b>	<b>-14,766,760</b>	<b>-15,764,947</b>	<b>7.2%</b>
<b>Total Use of Resources</b>	<b>-16,763,820</b>	<b>-18,453,985</b>	<b>-17,745,760</b>	<b>-19,862,947</b>	<b>7.6%</b>

# SCHEDULE A-4

## Fiscal Summary By Fund

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>PROJECTED FUND BALANCE</b>	<b>135,781</b>	<b>398,186</b>	<b>1,231,157</b>	<b>298,964</b>	<b>-24.9%</b>
<b>Montgomery Housing Initiative</b>					
<b>BEGINNING FUND BALANCE</b>	7,176,095	2,960,408	8,680,975	7,241,980	144.6%
<b>REVENUES</b>					
Taxes	8,721,576	9,658,371	8,499,250	9,182,680	-4.9%
Charges for Services	0	0	12,770	32,188	—
Investment Income	2,048,496	1,000,000	1,468,200	1,468,200	46.8%
Miscellaneous	1,877,195	4,140,636	6,490,636	3,513,486	-15.1%
<b>Total REVENUES</b>	<b>12,647,267</b>	<b>14,799,007</b>	<b>16,470,856</b>	<b>14,196,554</b>	<b>-4.1%</b>
<b>NET INTER-FUND TRANSFERS</b>					
To Non-Tax Supported Funds	-4,963,364	-7,196,010	-7,196,010	-7,196,110	0.0%
From Tax Supported Funds	18,465,682	18,572,277	18,572,277	19,259,777	3.7%
To Tax Supported Funds	-264,505	-295,481	-295,481	-289,410	-2.1%
<b>Total NET INTER-FUND TRANSFERS</b>	<b>13,237,813</b>	<b>11,080,786</b>	<b>11,080,786</b>	<b>11,774,257</b>	<b>6.3%</b>
<b>Total Resources</b>	<b>33,061,175</b>	<b>28,840,201</b>	<b>36,232,617</b>	<b>33,212,791</b>	<b>15.2%</b>
<b>CIP CURRENT REVENUE</b>	0	0	0	-2,275,000	—
<b>APPROPRIATION/EXPENDITURE</b>					
Appropriation/Expenditure	-22,431,338	-27,592,031	-28,925,007	-27,598,771	0.0%
Debt Service - Other	-67,729	-65,630	-65,630	-63,480	-3.3%
Adjustment for Prior Year Encumbrances/Reserves	-1,881,133	0	0	0	—
<b>Total APPROPRIATION/EXPENDITURE</b>	<b>-24,380,200</b>	<b>-27,657,661</b>	<b>-28,990,637</b>	<b>-27,662,251</b>	<b>0.0%</b>
<b>Total Use of Resources</b>	<b>-24,380,200</b>	<b>-27,657,661</b>	<b>-28,990,637</b>	<b>-29,937,251</b>	<b>8.2%</b>
<b>PROJECTED FUND BALANCE</b>	<b>8,680,975</b>	<b>1,182,540</b>	<b>7,241,980</b>	<b>3,275,540</b>	<b>177.0%</b>
<b>Restricted Donations</b>					
<b>BEGINNING FUND BALANCE</b>	4,083,703	4,303,000	4,073,985	2,132,706	-50.4%
<b>REVENUES</b>					
Intergovernmental	7,572	0	0	0	—
Investment Income	1,458	0	0	0	—
Miscellaneous	734,700	0	375,889	0	—
<b>Total REVENUES</b>	<b>743,730</b>	<b>0</b>	<b>375,889</b>	<b>0</b>	<b>—</b>
<b>Total Resources</b>	<b>4,827,433</b>	<b>4,303,000</b>	<b>4,449,874</b>	<b>2,132,706</b>	<b>-50.4%</b>
<b>APPROPRIATION/EXPENDITURE</b>					
Appropriation/Expenditure	-753,448	0	-2,317,168	0	—
<b>Total Use of Resources</b>	<b>-753,448</b>	<b>0</b>	<b>-2,317,168</b>	<b>0</b>	<b>—</b>
<b>PROJECTED FUND BALANCE</b>	<b>4,073,985</b>	<b>4,303,000</b>	<b>2,132,706</b>	<b>2,132,706</b>	<b>-50.4%</b>
<b>Enterprise Funds</b>					
<b>Community Use of Public Facilities</b>					
<b>BEGINNING UNRESTRICTED NET ASSETS</b>	3,842,602	4,178,496	5,419,310	5,432,550	30.0%
<b>REVENUES</b>					
Charges for Services	10,860,679	10,368,000	10,354,220	10,955,160	5.7%
Investment Income	5,157	2,230	9,480	36,860	1552.9%
Miscellaneous	-8,104	0	0	0	—
<b>Total REVENUES</b>	<b>10,857,732</b>	<b>10,370,230</b>	<b>10,363,700</b>	<b>10,992,020</b>	<b>6.0%</b>
<b>NET INTER-FUND TRANSFERS</b>					
From Tax Supported Funds	159,300	160,000	160,000	160,000	—
To Tax Supported Funds	-429,435	-563,437	-563,437	-468,600	-16.8%
<b>Total NET INTER-FUND TRANSFERS</b>	<b>-270,135</b>	<b>-403,437</b>	<b>-403,437</b>	<b>-308,600</b>	<b>-23.5%</b>
<b>Total Resources</b>	<b>14,430,199</b>	<b>14,145,289</b>	<b>15,379,573</b>	<b>16,115,970</b>	<b>13.9%</b>
<b>APPROPRIATION/EXPENDITURE</b>					
Appropriation/Expenditure	-9,035,453	-10,134,509	-9,947,023	-10,846,275	7.0%
Adjustment for Prior Year Encumbrances/Reserves	24,564	0	0	0	—
<b>Total APPROPRIATION/EXPENDITURE</b>	<b>-9,010,889</b>	<b>-10,134,509</b>	<b>-9,947,023</b>	<b>-10,846,275</b>	<b>7.0%</b>
<b>Total Use of Resources</b>	<b>-9,010,889</b>	<b>-10,134,509</b>	<b>-9,947,023</b>	<b>-10,846,275</b>	<b>7.0%</b>
<b>PROJECTED UNRESTRICTED NET ASSETS</b>	<b>5,419,310</b>	<b>4,010,780</b>	<b>5,432,550</b>	<b>5,269,695</b>	<b>31.4%</b>
<b>Bethesda Parking District</b>					

# SCHEDULE A-4

## Fiscal Summary By Fund

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>BEGINNING CASH BALANCE</b>	16,716,696	9,908,319	25,614,401	9,809,221	-1.0%
<b>REVENUES</b>					
Taxes	2,553,832	2,629,783	2,695,606	0	—
Licenses & Permits	-19	0	0	0	—
Charges for Services	12,448,063	13,989,730	14,031,000	14,699,000	5.1%
Fines & Forfeitures	4,663,877	4,829,000	4,600,000	4,600,000	-4.7%
Investment Income	9,227	22,720	71,780	107,190	371.8%
Miscellaneous	33,398,914	324,120	-333,326	324,120	—
<b>Total REVENUES</b>	<b>53,073,894</b>	<b>21,795,353</b>	<b>21,065,060</b>	<b>19,730,310</b>	<b>-9.5%</b>
<b>NET INTER-FUND TRANSFERS</b>					
From Non-Tax Supported Funds	0	1,500,000	1,500,000	1,500,000	—
From Tax Supported Funds	67,225	0	0	0	—
To Tax Supported Funds	-8,088,560	-7,539,300	-7,539,300	-2,555,915	-66.1%
<b>Total NET INTER-FUND TRANSFERS</b>	<b>-8,021,335</b>	<b>-6,039,300</b>	<b>-6,039,300</b>	<b>-1,055,915</b>	<b>-82.5%</b>
<b>Total Resources</b>	<b>61,769,255</b>	<b>25,664,372</b>	<b>40,640,161</b>	<b>28,483,616</b>	<b>11.0%</b>
<b>CIP CURRENT REVENUE</b>	<b>-21,876,414</b>	<b>-2,321,000</b>	<b>-15,815,290</b>	<b>-590,000</b>	<b>-74.6%</b>
<b>APPROPRIATION/EXPENDITURE</b>					
Appropriation/Expenditure	-8,131,411	-10,052,365	-10,055,861	-10,185,681	1.3%
Debt Service - Other	-4,010,939	-4,959,789	-4,959,789	-4,960,917	0.0%
Adjustment for Prior Year Encumbrances/Reserves	-2,136,090	0	0	0	—
<b>Total APPROPRIATION/EXPENDITURE</b>	<b>-14,278,440</b>	<b>-15,012,154</b>	<b>-15,015,650</b>	<b>-15,146,598</b>	<b>0.9%</b>
<b>Total Use of Resources</b>	<b>-36,154,854</b>	<b>-17,333,154</b>	<b>-30,830,940</b>	<b>-15,736,598</b>	<b>-9.2%</b>
<b>PROJECTED CASH BALANCE</b>	<b>25,614,401</b>	<b>8,331,218</b>	<b>9,809,221</b>	<b>12,747,018</b>	<b>53.0%</b>
<b>Montgomery Hills Parking District</b>					
<b>BEGINNING CASH BALANCE</b>	63,542	73,762	80,484	89,126	20.8%
<b>REVENUES</b>					
Taxes	87,356	82,762	87,643	0	—
Charges for Services	34,002	52,000	45,000	45,000	-13.5%
Fines & Forfeitures	28,081	25,000	25,000	28,000	12.0%
Investment Income	1,835	0	3,370	13,100	—
Miscellaneous	-4,265	0	0	0	—
<b>Total REVENUES</b>	<b>147,009</b>	<b>159,762</b>	<b>161,013</b>	<b>86,100</b>	<b>-46.1%</b>
<b>NET INTER-FUND TRANSFERS</b>					
To Tax Supported Funds	-12,410	-12,846	-12,846	-12,960	0.9%
<b>Total Resources</b>	<b>198,141</b>	<b>220,678</b>	<b>228,651</b>	<b>162,266</b>	<b>-26.5%</b>
<b>APPROPRIATION/EXPENDITURE</b>					
Appropriation/Expenditure	-114,403	-140,372	-139,525	-84,231	-40.0%
Adjustment for Prior Year Encumbrances/Reserves	-3,254	0	0	0	—
<b>Total APPROPRIATION/EXPENDITURE</b>	<b>-117,657</b>	<b>-140,372</b>	<b>-139,525</b>	<b>-84,231</b>	<b>-40.0%</b>
<b>Total Use of Resources</b>	<b>-117,657</b>	<b>-140,372</b>	<b>-139,525</b>	<b>-84,231</b>	<b>-40.0%</b>
<b>PROJECTED CASH BALANCE</b>	<b>80,484</b>	<b>80,306</b>	<b>89,126</b>	<b>78,035</b>	<b>-2.8%</b>
<b>Silver Spring Parking District</b>					
<b>BEGINNING CASH BALANCE</b>	13,935,972	15,574,233	18,341,172	14,847,113	-4.7%
<b>REVENUES</b>					
Taxes	7,155,730	7,808,396	8,262,275	0	—
Charges for Services	10,480,369	10,550,000	10,706,250	11,805,800	11.9%
Fines & Forfeitures	2,931,302	2,256,250	2,256,250	2,256,250	—
Investment Income	8,884	13,540	16,340	63,540	369.3%
Miscellaneous	-434,986	0	-1,952,099	6,825,000	—
<b>Total REVENUES</b>	<b>20,141,299</b>	<b>20,628,186</b>	<b>19,289,016</b>	<b>20,950,590</b>	<b>1.6%</b>
<b>NET INTER-FUND TRANSFERS</b>					
To Non-Tax Supported Funds	0	-1,500,000	-1,500,000	-1,500,000	—
From Tax Supported Funds	32,379	0	0	0	—
To Tax Supported Funds	-5,240,054	-6,029,373	-6,029,373	-4,838,355	-19.8%
<b>Total NET INTER-FUND TRANSFERS</b>	<b>-5,207,675</b>	<b>-7,529,373</b>	<b>-7,529,373</b>	<b>-6,338,355</b>	<b>-15.8%</b>
<b>Total Resources</b>	<b>28,869,596</b>	<b>28,673,046</b>	<b>30,100,815</b>	<b>29,459,348</b>	<b>2.7%</b>

# SCHEDULE A-4

## Fiscal Summary By Fund

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>CIP CURRENT REVENUE</b>	-1,360,434	-3,225,000	-3,225,000	-4,054,000	25.7%
<b>APPROPRIATION/EXPENDITURE</b>					
Appropriation/Expenditure	-9,077,689	-12,026,340	-12,028,702	-11,449,969	-4.8%
Adjustment for Prior Year Encumbrances/Reserves	-90,301	0	0	0	—
<b>Total APPROPRIATION/EXPENDITURE</b>	-9,167,990	-12,026,340	-12,028,702	-11,449,969	-4.8%
<b>Total Use of Resources</b>	-10,528,424	-15,251,340	-15,253,702	-15,503,969	1.7%
<b>PROJECTED CASH BALANCE</b>	18,341,172	13,421,706	14,847,113	13,955,379	4.0%
<b>Wheaton Parking District</b>					
<b>BEGINNING CASH BALANCE</b>	1,049,317	935,231	1,343,049	1,436,975	53.6%
<b>REVENUES</b>					
Taxes	594,183	480,795	612,004	0	—
Charges for Services	965,432	925,200	960,000	960,000	3.8%
Fines & Forfeitures	608,920	546,000	600,000	600,000	9.9%
Investment Income	1,107	490	2,040	7,930	1518.4%
Miscellaneous	-85,854	0	0	0	—
<b>Total REVENUES</b>	2,083,788	1,952,485	2,174,044	1,567,930	-19.7%
<b>NET INTER-FUND TRANSFERS</b>					
To Tax Supported Funds	-572,727	-576,253	-576,253	-666,910	15.7%
<b>Total Resources</b>	2,560,378	2,311,463	2,940,840	2,337,995	1.1%
<b>CIP CURRENT REVENUE</b>	-76,263	-157,000	-157,000	-157,000	—
<b>APPROPRIATION/EXPENDITURE</b>					
Appropriation/Expenditure	-1,097,333	-1,348,626	-1,346,865	-1,345,179	-0.3%
Adjustment for Prior Year Encumbrances/Reserves	-43,733	0	0	0	—
<b>Total APPROPRIATION/EXPENDITURE</b>	-1,141,066	-1,348,626	-1,346,865	-1,345,179	-0.3%
<b>Total Use of Resources</b>	-1,217,329	-1,505,626	-1,503,865	-1,502,179	-0.2%
<b>PROJECTED CASH BALANCE</b>	1,343,049	805,837	1,436,975	835,816	3.7%
<b>Permitting Services</b>					
<b>BEGINNING UNRESTRICTED NET ASSETS</b>	22,148,902	12,871,525	28,183,801	12,601,123	-2.1%
<b>REVENUES</b>					
Licenses & Permits	40,892,044	38,460,050	36,791,819	36,140,374	-6.0%
Charges for Services	2,246,309	1,726,575	1,937,740	2,017,709	16.9%
Fines & Forfeitures	93,658	0	136,800	85,043	—
Investment Income	24,815	24,000	45,640	177,460	639.4%
Miscellaneous	7,537	0	0	0	—
<b>Total REVENUES</b>	43,264,363	40,210,625	38,911,999	38,420,586	-4.5%
<b>NET INTER-FUND TRANSFERS</b>					
From Tax Supported Funds	1,153,770	1,153,770	0	0	—
To Tax Supported Funds	-3,773,074	-4,090,186	-4,090,186	-4,206,430	2.8%
<b>Total NET INTER-FUND TRANSFERS</b>	-2,619,304	-2,936,416	-4,090,186	-4,206,430	43.3%
<b>Total Resources</b>	62,793,961	50,145,734	63,005,614	46,815,279	-6.6%
<b>APPROPRIATION/EXPENDITURE</b>					
Appropriation/Expenditure	-29,932,521	-32,007,836	-32,083,221	-33,893,405	5.9%
Adjustment for Prior Year Encumbrances/Reserves	-179,664	0	0	0	—
<b>Total APPROPRIATION/EXPENDITURE</b>	-30,112,185	-32,007,836	-32,083,221	-33,893,405	5.9%
<b>CLAIMS ON FUND</b>					
Set Aside: Future Needs	-4,497,975	-8,108,752	-18,321,270	-3,558,818	-56.1%
<b>Total Use of Resources</b>	-34,610,160	-40,116,588	-50,404,491	-37,452,223	-6.6%
<b>PROJECTED UNRESTRICTED NET ASSETS</b>	28,183,801	10,029,146	12,601,123	9,363,056	-6.6%
<b>Solid Waste Collection</b>					
<b>BEGINNING RETAINED EARNINGS</b>	2,366,270	2,054,994	2,330,824	1,462,184	-28.8%
<b>REVENUES</b>					
Charges for Services	6,040,713	6,052,200	6,040,948	6,428,730	6.2%
Investment Income	2,293	1,220	4,220	16,410	1245.1%
<b>Total REVENUES</b>	6,043,006	6,053,420	6,045,168	6,445,140	6.5%
<b>NET INTER-FUND TRANSFERS</b>					
To Tax Supported Funds	-202,810	-203,943	-203,943	-217,850	6.8%



# SCHEDULE A-4

## Fiscal Summary By Fund

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>Total Resources</b>	<b>8,206,466</b>	<b>7,904,471</b>	<b>8,172,049</b>	<b>7,689,474</b>	<b>-2.7%</b>
<b>CIP CURRENT REVENUE</b>	<b>0</b>	<b>-421,000</b>	<b>-421,000</b>	<b>0</b>	<b>—</b>
<b>APPROPRIATION/EXPENDITURE</b>					
Appropriation/Expenditure	-5,875,639	-6,414,835	-6,288,865	-6,477,939	1.0%
Budget to GAAP Reconciliation	-54,211	0	0	0	—
Current Year Encumbrances	54,208	0	0	0	—
<b>Total APPROPRIATION/EXPENDITURE</b>	<b>-5,875,642</b>	<b>-6,414,835</b>	<b>-6,288,865</b>	<b>-6,477,939</b>	<b>1.0%</b>
<b>Total Use of Resources</b>	<b>-5,875,642</b>	<b>-6,835,835</b>	<b>-6,709,865</b>	<b>-6,477,939</b>	<b>-5.2%</b>
<b>ENDING RETAINED EARNINGS</b>	<b>2,330,824</b>	<b>1,068,636</b>	<b>1,462,184</b>	<b>1,211,535</b>	<b>13.4%</b>
<b>Solid Waste Disposal</b>					
	0	0	0	0	—
<b>REVENUES</b>					
Licenses & Permits	13,145	15,000	15,000	13,145	-12.4%
Charges for Services	94,408,848	91,016,136	91,610,250	90,192,461	-0.9%
Fines & Forfeitures	56,934	22,000	22,000	56,934	158.8%
Investment Income	40,553	140,260	74,580	289,990	106.8%
Miscellaneous	80,347	5,013,514	6,096,034	5,776,193	15.2%
<b>Total REVENUES</b>	<b>94,599,827</b>	<b>96,206,910</b>	<b>97,817,864</b>	<b>96,328,723</b>	<b>0.1%</b>
<b>NET INTER-FUND TRANSFERS</b>					
From Non-Tax Supported Funds	885,196	1,132,744	1,132,744	1,052,224	-7.1%
From Tax Supported Funds	1,262,760	1,548,890	1,548,890	1,457,930	-5.9%
To Tax Supported Funds	-1,743,936	-1,847,329	-1,847,329	-1,826,160	-1.1%
<b>Total NET INTER-FUND TRANSFERS</b>	<b>404,020</b>	<b>834,305</b>	<b>834,305</b>	<b>683,994</b>	<b>-18.0%</b>
<b>Total Resources</b>	<b>95,003,847</b>	<b>97,041,215</b>	<b>98,652,169</b>	<b>97,012,717</b>	<b>0.0%</b>
<b>CIP CURRENT REVENUE</b>	<b>0</b>	<b>-718,000</b>	<b>-718,000</b>	<b>0</b>	<b>—</b>
<b>APPROPRIATION/EXPENDITURE</b>					
Appropriation/Expenditure	-92,344,374	-103,125,261	-100,736,484	-105,411,914	2.2%
Less CY Accrued Closure Costs	997,933	-37,110	-30,422	-36,426	-1.8%
Plus Payout of Appropriated Closure Costs	-27,215,859	1,494,900	1,494,904	2,415,495	61.6%
<b>Total APPROPRIATION/EXPENDITURE</b>	<b>-118,562,300</b>	<b>-101,667,471</b>	<b>-99,272,002</b>	<b>-103,032,845</b>	<b>1.3%</b>
<b>Total Use of Resources</b>	<b>-118,562,300</b>	<b>-102,385,471</b>	<b>-99,990,002</b>	<b>-103,032,845</b>	<b>0.6%</b>
<b>NET CHANGE</b>	<b>-23,558,453</b>	<b>-5,344,256</b>	<b>-1,337,833</b>	<b>-6,020,128</b>	<b>12.6%</b>
<b>Vacuum Leaf Collection</b>					
<b>BEGINNING FUND BALANCE</b>	<b>1,535,193</b>	<b>710,420</b>	<b>1,299,279</b>	<b>968,830</b>	<b>36.4%</b>
<b>REVENUES</b>					
Charges for Services	6,544,220	6,526,335	6,528,485	6,835,000	4.7%
Investment Income	1,230	2,150	2,260	8,790	308.8%
<b>Total REVENUES</b>	<b>6,545,450</b>	<b>6,528,485</b>	<b>6,530,745</b>	<b>6,843,790</b>	<b>4.8%</b>
<b>NET INTER-FUND TRANSFERS</b>					
To Non-Tax Supported Funds	-885,196	-1,132,744	-1,132,744	-1,052,224	-7.1%
To Tax Supported Funds	-479,276	-503,807	-503,807	-494,320	-1.9%
<b>Total NET INTER-FUND TRANSFERS</b>	<b>-1,364,472</b>	<b>-1,636,551</b>	<b>-1,636,551</b>	<b>-1,546,544</b>	<b>-5.5%</b>
<b>Total Resources</b>	<b>6,716,171</b>	<b>5,602,354</b>	<b>6,193,473</b>	<b>6,266,076</b>	<b>11.8%</b>
<b>APPROPRIATION/EXPENDITURE</b>					
Appropriation/Expenditure	-5,447,247	-5,224,643	-5,224,643	-5,417,595	3.7%
Adjustment for Prior Year Encumbrances/Reserves	30,355	0	0	0	—
<b>Total APPROPRIATION/EXPENDITURE</b>	<b>-5,416,892</b>	<b>-5,224,643</b>	<b>-5,224,643</b>	<b>-5,417,595</b>	<b>3.7%</b>
<b>Total Use of Resources</b>	<b>-5,416,892</b>	<b>-5,224,643</b>	<b>-5,224,643</b>	<b>-5,417,595</b>	<b>3.7%</b>
<b>PROJECTED FUND BALANCE</b>	<b>1,299,279</b>	<b>377,711</b>	<b>968,830</b>	<b>848,481</b>	<b>124.6%</b>
<b>Liquor Control</b>					
<b>BEGINNING CASH BALANCE</b>	<b>5,133,136</b>	<b>7,498,834</b>	<b>7,903,057</b>	<b>2,568,683</b>	<b>-65.7%</b>
<b>REVENUES</b>					
Taxes	7,520	0	0	0	—
Licenses & Permits	1,727,616	1,726,197	1,726,197	1,726,197	—
Charges for Services	19,756	8,740	8,740	8,740	—
Fines & Forfeitures	216,243	220,560	220,560	220,560	—

# SCHEDULE A-4

## Fiscal Summary By Fund

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
Investment Income	5,756	680	7,730	30,060	4320.6%
Miscellaneous	75,827,910	77,033,671	77,650,416	81,463,676	5.8%
<b>Total REVENUES</b>	<b>77,804,801</b>	<b>78,989,848</b>	<b>79,613,643</b>	<b>83,449,233</b>	<b>5.6%</b>
<b>NET INTER-FUND TRANSFERS</b>					
To Tax Supported Funds	-20,891,294	-27,790,916	-27,790,916	-24,569,660	-11.6%
<b>Total Resources</b>	<b>62,046,643</b>	<b>58,697,766</b>	<b>59,725,784</b>	<b>61,448,256</b>	<b>4.7%</b>
<b>APPROPRIATION/EXPENDITURE</b>					
Appropriation/Expenditure	-42,049,177	-46,145,741	-46,818,501	-48,329,648	4.7%
Debt Service - Other	-7,914,065	-10,123,000	-10,338,600	-11,002,600	8.7%
Adjustment for Prior Year Encumbrances/Reserves	-4,180,344	0	0	0	—
<b>Total APPROPRIATION/EXPENDITURE</b>	<b>-54,143,586</b>	<b>-56,268,741</b>	<b>-57,157,101</b>	<b>-59,332,248</b>	<b>5.4%</b>
<b>Total Use of Resources</b>	<b>-54,143,586</b>	<b>-56,268,741</b>	<b>-57,157,101</b>	<b>-59,332,248</b>	<b>5.4%</b>
<b>PROJECTED CASH BALANCE</b>	<b>7,903,057</b>	<b>2,429,025</b>	<b>2,568,683</b>	<b>2,116,008</b>	<b>-12.9%</b>
<b>DEBT SERVICE</b>					
<b>Debt Service - Non-Tax Supported</b>					
<b>BEGINNING FUND BALANCE</b>	0	0	0	0	—
<b>NET INTER-FUND TRANSFERS</b>					
From Non-Tax Supported Funds	7,965,964	10,215,210	10,215,210	10,216,360	0.0%
<b>Total Resources</b>	<b>7,965,964</b>	<b>10,215,210</b>	<b>10,215,210</b>	<b>10,216,360</b>	<b>0.0%</b>
<b>APPROPRIATION/EXPENDITURE</b>					
Debt Service - Other	-7,965,964	-10,215,210	-10,215,210	-10,216,360	0.0%
<b>Total Use of Resources</b>	<b>-7,965,964</b>	<b>-10,215,210</b>	<b>-10,215,210</b>	<b>-10,216,360</b>	<b>0.0%</b>
<b>PROJECTED FUND BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
<b>MONTGOMERY COUNTY PUBLIC SCHOOLS</b>					
<b>Grant Fund MCPS</b>					
<b>BEGINNING FUND BALANCE</b>	0	0	0	0	—
<b>REVENUES</b>					
Intergovernmental	74,809,399	77,903,934	77,903,934	79,092,560	1.5%
<b>Total Resources</b>	<b>74,809,399</b>	<b>77,903,934</b>	<b>77,903,934</b>	<b>79,092,560</b>	<b>1.5%</b>
<b>APPROPRIATION/EXPENDITURE</b>					
Appropriation/Expenditure	-74,809,399	-77,903,934	-77,903,934	-79,092,560	1.5%
<b>Total Use of Resources</b>	<b>-74,809,399</b>	<b>-77,903,934</b>	<b>-77,903,934</b>	<b>-79,092,560</b>	<b>1.5%</b>
<b>PROJECTED FUND BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
<b>Enterprise Funds</b>					
<b>Food Service Fund</b>					
<b>BEGINNING CASH BALANCE</b>	5,618,353	5,618,353	6,129,713	6,129,713	9.1%
<b>REVENUES</b>					
Charges for Services	19,343,941	18,829,956	18,829,956	21,699,064	15.2%
Intergovernmental	33,255,447	32,392,450	32,392,450	31,467,815	-2.9%
<b>Total REVENUES</b>	<b>52,599,388</b>	<b>51,222,406</b>	<b>51,222,406</b>	<b>53,166,879</b>	<b>3.8%</b>
<b>Total Resources</b>	<b>58,217,741</b>	<b>56,840,759</b>	<b>57,352,119</b>	<b>59,296,592</b>	<b>4.3%</b>
<b>APPROPRIATION/EXPENDITURE</b>					
Appropriation/Expenditure	-52,926,067	-51,222,406	-51,222,406	-53,166,879	3.8%
Adjustment for Prior Year Encumbrances/Reserves	838,039	0	0	0	—
<b>Total APPROPRIATION/EXPENDITURE</b>	<b>-52,088,028</b>	<b>-51,222,406</b>	<b>-51,222,406</b>	<b>-53,166,879</b>	<b>3.8%</b>
<b>Total Use of Resources</b>	<b>-52,088,028</b>	<b>-51,222,406</b>	<b>-51,222,406</b>	<b>-53,166,879</b>	<b>3.8%</b>
<b>PROJECTED CASH BALANCE</b>	<b>6,129,713</b>	<b>5,618,353</b>	<b>6,129,713</b>	<b>6,129,713</b>	<b>9.1%</b>
<b>Real Estate Fund</b>					
<b>BEGINNING CASH BALANCE</b>	829,965	829,965	873,905	873,905	5.3%
<b>REVENUES</b>					
Miscellaneous	2,744,862	3,166,047	3,166,047	3,257,703	2.9%
<b>Total Resources</b>	<b>3,574,827</b>	<b>3,996,012</b>	<b>4,039,952</b>	<b>4,131,608</b>	<b>3.4%</b>
<b>APPROPRIATION/EXPENDITURE</b>					
Appropriation/Expenditure	-2,845,571	-3,166,047	-3,166,047	-3,257,703	2.9%
Adjustment for Prior Year Encumbrances/Reserves	144,649	0	0	0	—

# SCHEDULE A-4

## Fiscal Summary By Fund

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>Total APPROPRIATION/EXPENDITURE</b>	-2,700,922	-3,166,047	-3,166,047	-3,257,703	2.9%
<b>Total Use of Resources</b>	-2,700,922	-3,166,047	-3,166,047	-3,257,703	2.9%
<b>PROJECTED CASH BALANCE</b>	873,905	829,965	873,905	873,905	5.3%
<b>Field Trip Fund</b>					
<b>BEGINNING CASH BALANCE</b>	147,404	147,404	65,712	65,712	-55.4%
<b>REVENUES</b>					
Charges for Services	1,786,478	1,895,960	1,895,960	1,991,533	5.0%
<b>Total Resources</b>	1,933,882	2,043,364	1,961,672	2,057,245	0.7%
<b>APPROPRIATION/EXPENDITURE</b>					
Appropriation/Expenditure	-1,803,944	-1,895,960	-1,895,960	-1,991,533	5.0%
Adjustment for Prior Year Encumbrances/Reserves	-64,226	0	0	0	—
<b>Total APPROPRIATION/EXPENDITURE</b>	-1,868,170	-1,895,960	-1,895,960	-1,991,533	5.0%
<b>Total Use of Resources</b>	-1,868,170	-1,895,960	-1,895,960	-1,991,533	5.0%
<b>PROJECTED CASH BALANCE</b>	65,712	147,404	65,712	65,712	-55.4%
<b>Entrepreneurial Activities Fund</b>					
<b>BEGINNING CASH BALANCE</b>	1,105,228	1,105,228	791,097	791,097	-28.4%
<b>REVENUES</b>					
Charges for Services	1,974,638	2,910,612	2,910,612	2,700,509	-7.2%
<b>Total Resources</b>	3,079,866	4,015,840	3,701,709	3,491,606	-13.1%
<b>APPROPRIATION/EXPENDITURE</b>					
Appropriation/Expenditure	-2,356,182	-2,910,612	-2,910,612	-2,700,509	-7.2%
Adjustment for Prior Year Encumbrances/Reserves	67,413	0	0	0	—
<b>Total APPROPRIATION/EXPENDITURE</b>	-2,288,769	-2,910,612	-2,910,612	-2,700,509	-7.2%
<b>Total Use of Resources</b>	-2,288,769	-2,910,612	-2,910,612	-2,700,509	-7.2%
<b>PROJECTED CASH BALANCE</b>	791,097	1,105,228	791,097	791,097	-28.4%
<b>Instructional Television Fund</b>					
<b>BEGINNING CASH BALANCE</b>	77,860	77,860	-61,288	-61,288	-178.7%
<b>NET INTER-FUND TRANSFERS</b>					
From Tax Supported Funds	1,477,261	1,595,624	1,595,624	1,654,209	3.7%
<b>Total Resources</b>	1,555,121	1,673,484	1,534,336	1,592,921	-4.8%
<b>APPROPRIATION/EXPENDITURE</b>					
Appropriation/Expenditure	-1,538,549	-1,595,624	-1,595,624	-1,654,209	3.7%
Adjustment for Prior Year Encumbrances/Reserves	-77,860	0	0	0	—
<b>Total APPROPRIATION/EXPENDITURE</b>	-1,616,409	-1,595,624	-1,595,624	-1,654,209	3.7%
<b>Total Use of Resources</b>	-1,616,409	-1,595,624	-1,595,624	-1,654,209	3.7%
<b>PROJECTED CASH BALANCE</b>	-61,288	77,860	-61,288	-61,288	-178.7%
<b>MONTGOMERY COLLEGE</b>					
<b>Special Funds</b>					
<b>Grant Fund MC</b>					
<b>BEGINNING FUND BALANCE</b>	0	0	0	0	—
<b>REVENUES</b>					
Intergovernmental	10,658,183	19,773,000	10,658,183	19,773,000	—
<b>Total Resources</b>	10,658,183	19,773,000	10,658,183	19,773,000	—
<b>APPROPRIATION/EXPENDITURE</b>					
Appropriation/Expenditure	-10,658,183	-19,773,000	-10,658,183	-19,773,000	—
<b>Total Use of Resources</b>	-10,658,183	-19,773,000	-10,658,183	-19,773,000	—
<b>PROJECTED FUND BALANCE</b>	0	0	0	0	—
<b>Endowment Fund</b>					
<b>BEGINNING FUND BALANCE</b>	603,574	539,574	536,233	537,133	-0.5%
<b>REVENUES</b>					
Miscellaneous	885	1,000	900	1,000	—
<b>Total Resources</b>	604,459	540,574	537,133	538,133	-0.5%
<b>APPROPRIATION/EXPENDITURE</b>					
Appropriation/Expenditure	-65,000	-263,000	0	-263,000	—
Adjustment for Prior Year Encumbrances/Reserves	-3,226	0	0	0	—

# SCHEDULE A-4

## Fiscal Summary By Fund

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
Total APPROPRIATION/EXPENDITURE	-68,226	-263,000	0	-263,000	—
Total Use of Resources	-68,226	-263,000	0	-263,000	—
PROJECTED FUND BALANCE	536,233	277,574	537,133	275,133	-0.9%
<b>Enterprise Funds</b>					
<b>Workforce Development &amp; Continuing Ed</b>					
BEGINNING FUND BALANCE	4,055,355	3,502,408	3,639,431	3,163,394	-9.7%
REVENUES					
Charges for Services	7,032,778	9,650,000	7,100,000	9,843,000	2.0%
Intergovernmental	6,147,053	6,541,288	6,370,003	5,971,322	-8.7%
Miscellaneous	11,705	410,000	165,000	388,000	-5.4%
Total REVENUES	13,191,536	16,601,288	13,635,003	16,202,322	-2.4%
Total Resources	17,246,891	20,103,696	17,274,434	19,365,716	-3.7%
APPROPRIATION/EXPENDITURE					
Appropriation/Expenditure	-13,744,210	-18,200,205	-14,111,040	-18,675,686	2.6%
Adjustment for Prior Year Encumbrances/Reserves	136,750	0	0	0	—
Total APPROPRIATION/EXPENDITURE	-13,607,460	-18,200,205	-14,111,040	-18,675,686	2.6%
Total Use of Resources	-13,607,460	-18,200,205	-14,111,040	-18,675,686	2.6%
PROJECTED FUND BALANCE	3,639,431	1,903,491	3,163,394	690,030	-63.7%
<b>Auxiliary Fund</b>					
BEGINNING FUND BALANCE	3,173,975	2,977,498	2,916,128	2,489,422	-16.4%
REVENUES					
Charges for Services	3,103,715	3,612,400	2,901,079	3,162,200	-12.5%
Miscellaneous	1,205,364	1,861,000	1,468,556	1,612,000	-13.4%
Total REVENUES	4,309,079	5,473,400	4,369,635	4,774,200	-12.8%
NET INTER-FUND TRANSFERS					
To Internal Service Funds	-33,859	0	0	0	—
Total Resources	7,449,195	8,450,898	7,285,763	7,263,622	-14.0%
APPROPRIATION/EXPENDITURE					
Appropriation/Expenditure	-4,513,089	-5,838,157	-4,796,341	-5,414,054	-7.3%
Adjustment for Prior Year Encumbrances/Reserves	-19,978	0	0	0	—
Total APPROPRIATION/EXPENDITURE	-4,533,067	-5,838,157	-4,796,341	-5,414,054	-7.3%
Total Use of Resources	-4,533,067	-5,838,157	-4,796,341	-5,414,054	-7.3%
PROJECTED FUND BALANCE	2,916,128	2,612,741	2,489,422	1,849,568	-29.2%
<b>Cable Television Fund</b>					
BEGINNING FUND BALANCE	217,744	188,944	241,498	196,923	4.2%
REVENUES					
Miscellaneous	470	0	425	0	—
NET INTER-FUND TRANSFERS					
From Tax Supported Funds	1,345,800	1,430,000	1,430,000	1,542,300	7.9%
Total Resources	1,564,014	1,618,944	1,671,923	1,739,223	7.4%
APPROPRIATION/EXPENDITURE					
Appropriation/Expenditure	-1,361,743	-1,505,000	-1,475,000	-1,634,073	8.6%
Adjustment for Prior Year Encumbrances/Reserves	39,227	0	0	0	—
Total APPROPRIATION/EXPENDITURE	-1,322,516	-1,505,000	-1,475,000	-1,634,073	8.6%
Total Use of Resources	-1,322,516	-1,505,000	-1,475,000	-1,634,073	8.6%
PROJECTED FUND BALANCE	241,498	113,944	196,923	105,150	-7.7%
<b>Major Facilities Reserve Fund</b>					
BEGINNING FUND BALANCE	5,152,677	5,870,677	10,239,265	10,780,434	83.6%
REVENUES					
Charges for Services	3,069,654	3,075,000	2,879,125	2,900,000	-5.7%
Investment Income	14,422	20,000	15,000	14,000	-30.0%
Total REVENUES	3,084,076	3,095,000	2,894,125	2,914,000	-5.8%
Total Resources	8,236,753	8,965,677	13,133,390	13,694,434	52.7%
APPROPRIATION/EXPENDITURE					
Appropriation/Expenditure	-2,351,957	-3,500,000	-2,352,956	-7,500,000	114.3%

# SCHEDULE A-4

## Fiscal Summary By Fund

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
Adjustment for Prior Year Encumbrances/Reserves	4,354,469	0	0	0	—
<b>Total APPROPRIATION/EXPENDITURE</b>	<b>2,002,512</b>	<b>-3,500,000</b>	<b>-2,352,956</b>	<b>-7,500,000</b>	<b>114.3%</b>
<b>Total Use of Resources</b>	<b>2,002,512</b>	<b>-3,500,000</b>	<b>-2,352,956</b>	<b>-7,500,000</b>	<b>114.3%</b>
<b>PROJECTED FUND BALANCE</b>	<b>10,239,265</b>	<b>5,465,677</b>	<b>10,780,434</b>	<b>6,194,434</b>	<b>13.3%</b>
<b>Transportation Fund</b>					
<b>BEGINNING FUND BALANCE</b>	5,441,555	5,829,555	8,270,048	8,220,048	41.0%
<b>REVENUES</b>					
Charges for Services	2,389,153	2,975,000	2,682,000	3,875,000	30.3%
Miscellaneous	219,247	21,000	480,319	270,000	1185.7%
<b>Total REVENUES</b>	<b>2,608,400</b>	<b>2,996,000</b>	<b>3,162,319</b>	<b>4,145,000</b>	<b>38.4%</b>
<b>Total Resources</b>	<b>8,049,955</b>	<b>8,825,555</b>	<b>11,432,367</b>	<b>12,365,048</b>	<b>40.1%</b>
<b>APPROPRIATION/EXPENDITURE</b>					
Appropriation/Expenditure	-2,788,189	-3,500,000	-3,212,319	-4,400,000	25.7%
Adjustment for Prior Year Encumbrances/Reserves	3,008,282	0	0	0	—
<b>Total APPROPRIATION/EXPENDITURE</b>	<b>220,093</b>	<b>-3,500,000</b>	<b>-3,212,319</b>	<b>-4,400,000</b>	<b>25.7%</b>
<b>Total Use of Resources</b>	<b>220,093</b>	<b>-3,500,000</b>	<b>-3,212,319</b>	<b>-4,400,000</b>	<b>25.7%</b>
<b>PROJECTED FUND BALANCE</b>	<b>8,270,048</b>	<b>5,325,555</b>	<b>8,220,048</b>	<b>7,965,048</b>	<b>49.6%</b>
<b>MARYLAND-NATIONAL CAPITAL PARK AND PLANNING COMMISSION</b>					
<b>Grant Fund MNCPPC</b>					
<b>BEGINNING FUND BALANCE</b>	0	0	0	0	—
<b>REVENUES</b>					
Intergovernmental	53,086	550,000	550,000	550,000	—
<b>Total Resources</b>	<b>53,086</b>	<b>550,000</b>	<b>550,000</b>	<b>550,000</b>	<b>—</b>
<b>APPROPRIATION/EXPENDITURE</b>					
Appropriation/Expenditure	-53,086	-550,000	-550,000	-550,000	—
<b>Total Use of Resources</b>	<b>-53,086</b>	<b>-550,000</b>	<b>-550,000</b>	<b>-550,000</b>	<b>—</b>
<b>PROJECTED FUND BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
<b>Enterprise Funds</b>					
<b>Special Revenue Funds</b>					
<b>BEGINNING FUND BALANCE</b>	6,222,763	4,460,119	5,194,308	3,326,323	-25.4%
<b>REVENUES</b>					
Charges for Services	2,200,585	2,634,700	2,666,600	2,705,498	2.7%
Intergovernmental	81,423	55,000	55,000	55,000	—
Investment Income	16,957	8,300	7,300	6,300	-24.1%
Miscellaneous	172,828	0	0	0	—
<b>Total REVENUES</b>	<b>2,471,793</b>	<b>2,698,000</b>	<b>2,728,900</b>	<b>2,766,798</b>	<b>2.5%</b>
<b>NET INTER-FUND TRANSFERS</b>					
From Non-Tax Supported Funds	150,000	0	0	0	—
From Component Units/Agencies	879,484	866,800	866,800	811,500	-6.4%
<b>Total NET INTER-FUND TRANSFERS</b>	<b>1,029,484</b>	<b>866,800</b>	<b>866,800</b>	<b>811,500</b>	<b>-6.4%</b>
<b>Total Resources</b>	<b>9,724,040</b>	<b>8,024,919</b>	<b>8,790,008</b>	<b>6,904,621</b>	<b>-14.0%</b>
<b>APPROPRIATION/EXPENDITURE</b>					
Appropriation/Expenditure	-4,529,732	-5,744,249	-5,463,685	-5,656,827	-1.5%
<b>Total Use of Resources</b>	<b>-4,529,732</b>	<b>-5,744,249</b>	<b>-5,463,685</b>	<b>-5,656,827</b>	<b>-1.5%</b>
<b>PROJECTED FUND BALANCE</b>	<b>5,194,308</b>	<b>2,280,670</b>	<b>3,326,323</b>	<b>1,247,794</b>	<b>-45.3%</b>
<b>Enterprise Fund</b>					
<b>BEGINNING CASH BALANCE</b>	5,674,846	5,811,588	7,076,824	6,822,063	17.4%
<b>REVENUES</b>					
Charges for Services	10,012,038	9,719,505	9,604,060	10,296,041	5.9%
Intergovernmental	66,687	0	0	0	—
Miscellaneous	18,197	8,000	7,800	20,000	150.0%
<b>Total REVENUES</b>	<b>10,096,922</b>	<b>9,727,505</b>	<b>9,611,860</b>	<b>10,316,041</b>	<b>6.1%</b>
<b>Total Resources</b>	<b>15,771,768</b>	<b>15,539,093</b>	<b>16,688,684</b>	<b>17,138,104</b>	<b>10.3%</b>
<b>CIP CURRENT REVENUE</b>	<b>-363,948</b>	<b>-800,000</b>	<b>-972,000</b>	<b>-800,000</b>	<b>—</b>
<b>APPROPRIATION/EXPENDITURE</b>					

## SCHEDULE A-4

### Fiscal Summary By Fund

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
Appropriation/Expenditure	-8,009,815	-8,639,917	-8,894,621	-8,631,262	-0.1%
Debt Service - Other	-226,052	0	0	0	—
Changes In Working Capital	-95,129	0	0	0	—
<b>Total APPROPRIATION/EXPENDITURE</b>	<b>-8,330,996</b>	<b>-8,639,917</b>	<b>-8,894,621</b>	<b>-8,631,262</b>	<b>-0.1%</b>
<b>Total Use of Resources</b>	<b>-8,694,944</b>	<b>-9,439,917</b>	<b>-9,866,621</b>	<b>-9,431,262</b>	<b>-0.1%</b>
<b>PROJECTED CASH BALANCE</b>	<b>7,076,824</b>	<b>6,099,176</b>	<b>6,822,063</b>	<b>7,706,842</b>	<b>26.4%</b>
<b>Prop Mgmt MNCPPC</b>					
<b>BEGINNING FUND BALANCE</b>	969,299	964,641	970,361	970,361	0.6%
<b>REVENUES</b>					
Charges for Services	1,014,976	1,024,500	1,024,500	1,123,800	9.7%
Investment Income	3,110	1,820	1,820	3,000	64.8%
Miscellaneous	5,631	0	0	0	—
<b>Total REVENUES</b>	<b>1,023,717</b>	<b>1,026,320</b>	<b>1,026,320</b>	<b>1,126,800</b>	<b>9.8%</b>
<b>NET INTER-FUND TRANSFERS</b>					
To Non-Tax Supported Funds	-150,000	0	0	0	—
<b>Total Resources</b>	<b>1,843,016</b>	<b>1,990,961</b>	<b>1,996,681</b>	<b>2,097,161</b>	<b>5.3%</b>
<b>APPROPRIATION/EXPENDITURE</b>					
Appropriation/Expenditure	-872,655	-1,026,320	-1,026,320	-1,126,800	9.8%
<b>Total Use of Resources</b>	<b>-872,655</b>	<b>-1,026,320</b>	<b>-1,026,320</b>	<b>-1,126,800</b>	<b>9.8%</b>
<b>PROJECTED FUND BALANCE</b>	<b>970,361</b>	<b>964,641</b>	<b>970,361</b>	<b>970,361</b>	<b>0.6%</b>

## SCHEDULE A-5

### Inter-Fund Transfers

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>TAX SUPPORTED</b>					
<b>MONTGOMERY COUNTY GOVERNMENT</b>					
<b>County General Fund</b>					
<b>From Non-Tax Supported Funds</b>					
From Bethesda PD: Overhead	300,010	339,098	339,098	354,960	4.7%
From Bethesda PD: Technology Modernization	17,630	20,193	20,193	0	—
From Cable TV	7,575,000	4,753,735	5,522,735	5,277,325	11.0%
From Cable TV: MC Cable Fund	1,345,800	1,430,000	1,430,000	1,542,300	7.9%
From Cable TV: MCPS Instructional TV Fund	1,477,261	1,595,624	1,595,624	1,654,209	3.7%
From Cable TV: Overhead	538,853	579,475	579,475	614,091	6.0%
From Cable TV: Technology Modernization	25,125	30,191	30,191	0	—
From Community Use of Public Fac: Technology Mod	22,825	26,469	26,469	0	—
From Community Use of Public Facilities: Other DCM	7,330	7,330	7,330	7,330	—
From Community Use of Public Facilities: Overhead	399,280	420,820	420,820	461,270	9.6%
From Grant Fund: HB669 Debt Service	0	638,580	0	0	—
From Liquor Control: Technology Modernization	275,964	960,383	960,383	0	—
From Liquor Fund: Earnings Transfer	18,085,880	24,021,413	24,021,413	21,453,970	-10.7%
From Liquor Fund: Overhead	2,529,450	2,809,120	2,809,120	3,115,690	10.9%
From Montgomery Hills PD: Overhead	7,010	7,381	7,381	7,960	7.8%
From Montgomery Hills PD: RSC	5,000	5,000	5,000	5,000	—
From Montgomery Hills PD: Technology Modernization	400	465	465	0	—
From Montgomery Housing Initiative: Technology	12,605	14,551	14,551	0	—
From Montgomery Housing Initiative: Overhead	251,900	280,930	280,930	289,410	3.0%
From Permitting Services: DCM	109,020	109,020	109,020	109,020	—
From Permitting Services: DPWT Lab Testing	100,000	100,000	100,000	100,000	—
From Permitting Services: Overhead	3,395,760	3,682,700	3,682,700	3,997,410	8.5%
From Permitting Services: Technology Modernization	168,294	198,466	198,466	0	—

# SCHEDULE A-5

## Inter-Fund Transfers

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
From Silver Spring PD: Other	0	0	0	2,000,000	—
From Silver Spring PD: Overhead	327,600	346,163	346,163	390,150	12.7%
From Silver Spring PD: Technology Modernization	20,636	23,984	23,984	0	—
From Solid Waste Collection: DCM	5,000	5,000	5,000	5,000	—
From Solid Waste Collection: Overhead	188,280	188,619	188,619	212,850	12.8%
From Solid Waste Collection: Technology Modernizat	9,530	10,324	10,324	0	—
From Solid Waste Disposal: DCM	23,380	23,380	23,380	23,380	—
From Solid Waste Disposal: EOB Rent	203,860	214,020	214,020	218,770	2.2%
From Solid Waste Disposal: Overhead	1,438,170	1,519,080	1,519,080	1,584,010	4.3%
From Solid Waste Disposal: Technology Modernizatio	78,526	90,849	90,849	0	—
From Vacuum Leaf Collection: Overhead	450,710	473,290	473,290	494,320	4.4%
From Vacuum Leaf Collection: Technology Modernizat	28,566	30,517	30,517	0	—
From Water Quality Protection Fund: Overhead	1,129,140	1,206,980	1,206,980	1,330,510	10.2%
From Water Quality Protection: Technology Moderniz	67,369	80,564	80,564	0	—
From Wheaton PD: Overhead	52,520	55,478	55,478	59,910	8.0%
From Wheaton PD: Technology Modernization	2,887	3,455	3,455	0	—
<b>TOTAL FROM NON-TAX SUPPORTED FUNDS</b>	<b>40,676,571</b>	<b>46,302,647</b>	<b>46,433,067</b>	<b>45,308,845</b>	<b>-2.1%</b>
<b>From Tax Supported Funds</b>					
From Bethesda Urban District: Overhead	19,940	20,910	20,910	22,050	5.5%
From Bradley Noise Abatement	6	0	0	0	—
From Cabin John Noise Abatement District	40	0	0	0	—
From Fire District: DCM	120,750	120,750	120,750	120,750	—
From Fire District: Fund Balance Transfer	0	0	0	154,340	—
From Mass Transit: Fund Balance Transfer	0	325,000	0	2,471,419	660.4%
From Mass Transit: Overhead	9,959,300	10,548,510	10,548,510	11,130,400	5.5%
From Recreation: Facility Maintenance Cost	1,151,850	1,151,850	1,151,850	1,151,850	—
From Recreation: Fund Balance Transfer	700,000	350,000	0	0	—
From Recreation: Other - DCM	83,200	83,200	83,200	83,200	—
From Recreation: Overhead	2,789,200	3,019,990	3,019,990	3,208,980	6.3%
From Recreation: Custodial Cleaning Costs	611,360	611,360	611,360	611,360	—
From Silver Spring Urban District: Overhead	286,320	351,850	351,850	370,790	5.4%
From Wheaton Urban District: Overhead	171,110	196,450	196,450	222,660	13.3%
<b>TOTAL FROM TAX SUPPORTED FUNDS</b>	<b>15,893,076</b>	<b>16,779,870</b>	<b>16,104,870</b>	<b>19,547,799</b>	<b>16.5%</b>
<b>To Non-Tax Supported Funds</b>					
To Community Use of Public Facilities: Elections	-134,300	-135,000	-135,000	-135,000	—
To Community Use of Public Facilities: After School	-25,000	-25,000	-25,000	-25,000	—
To Montgomery Housing Initiative	-18,465,682	-18,572,277	-18,572,277	-19,259,777	3.7%
To Permitting Programs Fund: Green Tape Position	-94,110	-94,110	0	0	—
To Permitting Programs Fund: Public Agency Permits	-1,059,660	-1,059,660	0	0	—
To Silver Spring Parking District: Parking Meters	-32,379	0	0	0	—
To Solid Waste Disposal Fund	-1,262,760	-1,548,890	-1,548,890	-1,457,930	-5.9%
<b>TOTAL TO NON-TAX SUPPORTED FUNDS</b>	<b>-21,073,891</b>	<b>-21,434,937</b>	<b>-20,281,167</b>	<b>-20,877,707</b>	<b>-2.6%</b>
<b>To Tax Supported Funds</b>					
To Bethesda Urban District: Baseline Services	0	0	0	-650,318	—
To Debt Service: GO Bonds	-244,144,296	-276,092,800	-268,785,979	-267,814,910	-3.0%
To Debt Service: Short and Long Term Leases	-12,062,471	-14,697,130	-12,380,690	-16,682,345	13.5%
To Economic Development Fund	-4,840,706	-1,686,617	-1,199,627	-1,702,651	1.0%
To Fire District: Fund Balance Transfer	0	-1,200,000	0	0	—
To Fire: EMST Fee Payment for Uninsured Residents	-250,000	-250,000	-250,000	-250,000	—
To Mass Transit: Parking Tickets	-531,310	-531,310	-531,310	-531,310	—
To Recreation: ASACs	-120,990	-120,990	-120,990	-120,990	—
To Recreation: Countywide Services	-888,710	-888,710	-888,710	-888,710	—
To Silver Spring Urban District: Baseline Services	0	0	0	-524,660	—
To Wheaton Urban District: Baseline Services	-76,090	-76,090	-76,090	-76,090	—
To Wheaton Urban District: Non-Baseline Services	-1,385,000	-1,208,340	-1,208,340	-1,284,419	6.3%
<b>TOTAL TO TAX SUPPORTED FUNDS</b>	<b>-264,299,573</b>	<b>-296,751,987</b>	<b>-285,441,736</b>	<b>-290,526,403</b>	<b>-2.1%</b>
<b>From Internal Service Funds</b>					

# SCHEDULE A-5

## Inter-Fund Transfers

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
From: Employee Health Benefit Fund	8,682,636	10,056,754	10,056,754	0	—
<b>To Component Units/Agencies</b>					
To MC: Cable TV Fund (Non-Tax)	-1,345,800	-1,430,000	-1,430,000	-1,542,300	7.9%
To MCPS: Instructional Television Fund (Non-Tax)	-1,477,261	-1,595,624	-1,595,624	-1,654,209	3.7%
To M-NCPPC Administration Fund	-70,000	0	0	0	—
To MNCPPC: Special Revenue Fund	-879,484	-866,800	-866,800	-811,500	-6.4%
<b>TOTAL TO COMPONENT UNITS/AGENCIES</b>	<b>-3,772,545</b>	<b>-3,892,424</b>	<b>-3,892,424</b>	<b>-4,008,009</b>	<b>3.0%</b>
<b>To Revenue Stabilization Fund</b>					
To Revenue Stabilization Fund	-22,998,919	-22,571,411	-22,482,050	-23,420,057	3.8%
<b>From Component Units/Agencies</b>					
From MC: Cafritz Foundation Art Center Repayment	0	247,610	0	0	—
<b>TOTAL COUNTY GENERAL FUND</b>	<b>-246,892,645</b>	<b>-271,263,878</b>	<b>-259,502,686</b>	<b>-273,975,532</b>	<b>1.0%</b>
<b>Special Funds</b>					
<b>Bethesda Urban District</b>					
<b>From Non-Tax Supported Funds</b>					
From Parking District Fees	2,932,000	2,823,989	2,823,989	2,200,955	-22.1%
<b>From Tax Supported Funds</b>					
From General Fund: Baseline Services	0	0	0	650,318	—
<b>To Tax Supported Funds</b>					
To General Fund: Overhead	-19,940	-20,910	-20,910	-22,050	5.5%
<b>TOTAL BETHESDA URBAN DISTRICT</b>	<b>2,912,060</b>	<b>2,803,079</b>	<b>2,803,079</b>	<b>2,829,223</b>	<b>0.9%</b>
<b>Silver Spring Urban District</b>					
<b>From Non-Tax Supported Funds</b>					
From Parking District Fees	2,405,000	2,440,546	2,440,546	2,448,205	0.3%
<b>From Tax Supported Funds</b>					
From General Fund: Baseline Services	0	0	0	524,660	—
<b>To Tax Supported Funds</b>					
To General Fund: Overhead	-286,320	-351,850	-351,850	-370,790	5.4%
<b>TOTAL SILVER SPRING URBAN DISTRICT</b>	<b>2,118,680</b>	<b>2,088,696</b>	<b>2,088,696</b>	<b>2,602,075</b>	<b>24.6%</b>
<b>Wheaton Urban District</b>					
<b>From Non-Tax Supported Funds</b>					
From Parking District Fees	292,320	292,320	292,320	607,000	107.6%
<b>From Tax Supported Funds</b>					
From General Fund: Baseline Services	76,090	76,090	76,090	76,090	—
From General Fund: Non-Baseline Services	1,385,000	1,208,340	1,208,340	1,284,419	6.3%
<b>TOTAL FROM TAX SUPPORTED FUNDS</b>	<b>1,461,090</b>	<b>1,284,430</b>	<b>1,284,430</b>	<b>1,360,509</b>	<b>5.9%</b>
<b>To Tax Supported Funds</b>					
To General Fund: Overhead	-171,110	-196,450	-196,450	-222,660	13.3%
<b>TOTAL WHEATON URBAN DISTRICT</b>	<b>1,582,300</b>	<b>1,380,300</b>	<b>1,380,300</b>	<b>1,744,849</b>	<b>26.4%</b>
<b>Bradley Noise Abatement</b>					
<b>To Tax Supported Funds</b>					
Transfer to General Fund	-6	0	0	0	—
<b>TOTAL BRADLEY NOISE ABATEMENT</b>	<b>-6</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
<b>Cabin John Noise Abatement</b>					
<b>To Tax Supported Funds</b>					
To General Fund	-40	0	0	0	—
<b>TOTAL CABIN JOHN NOISE ABATEMENT</b>	<b>-40</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
<b>Mass Transit</b>					
<b>From Non-Tax Supported Funds</b>					
From Bethesda PD: MATS	492,820	492,820	492,820	0	—
From Bethesda PD: Parking Fines	4,346,100	3,863,200	3,863,200	0	—
From Silver Spring PD: MATS	230,568	962,430	962,430	0	—



# SCHEDULE A-5

## Inter-Fund Transfers

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
From SS PD: Parking Fines	2,256,250	2,256,250	2,256,250	0	—
From Wheaton PD: Parking Fines	225,000	225,000	225,000	0	—
<b>TOTAL FROM NON-TAX SUPPORTED FUNDS</b>	<b>7,550,738</b>	<b>7,799,700</b>	<b>7,799,700</b>	<b>0</b>	<b>—</b>
<b>From Tax Supported Funds</b>					
From General Fund: Parking Fines	531,310	531,310	531,310	531,310	—
<b>To Non-Tax Supported Funds</b>					
To Bethesda PD for Meters	-67,225	0	0	0	—
To Grants Fund: County Match	-700,534	0	0	0	—
<b>TOTAL TO NON-TAX SUPPORTED FUNDS</b>	<b>-767,759</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
<b>To Tax Supported Funds</b>					
To Debt Service: GO Bonds	-8,175,611	-11,046,940	-11,837,290	-17,248,520	56.1%
To Debt Service: Long Term Lease	-3,802,000	-6,675,950	-6,628,000	-8,396,640	25.8%
To General Fund: Fund Balance Transfer	0	-325,000	0	-2,471,419	660.4%
To General Fund: Overhead	-9,959,300	-10,548,510	-10,548,510	-11,130,400	5.5%
<b>TOTAL TO TAX SUPPORTED FUNDS</b>	<b>-21,936,911</b>	<b>-28,596,400</b>	<b>-29,013,800</b>	<b>-39,246,979</b>	<b>37.2%</b>
<b>TOTAL MASS TRANSIT</b>	<b>-14,622,622</b>	<b>-20,265,390</b>	<b>-20,682,790</b>	<b>-38,715,669</b>	<b>91.0%</b>
<b>Fire</b>					
<b>From Tax Supported Funds</b>					
From General Fund: Fund Balance Transfer	0	1,200,000	0	0	—
Tran Fr GF: EMST Fee Payment for Unisure Residents	250,000	250,000	250,000	250,000	—
<b>TOTAL FROM TAX SUPPORTED FUNDS</b>	<b>250,000</b>	<b>1,450,000</b>	<b>250,000</b>	<b>250,000</b>	<b>-82.8%</b>
<b>To Non-Tax Supported Funds</b>					
To Grants Fund: County Match	-176,700	0	0	0	—
<b>To Tax Supported Funds</b>					
To Debt Service: Fire & Rescue Equipment	-7,781,477	-4,221,600	-1,400,030	-5,213,400	23.5%
To Debt Service: GO Bonds	-3,780,600	-8,438,020	-8,212,910	-7,238,360	-14.2%
To General Fund: DCM	-120,750	-120,750	-120,750	-120,750	—
To General Fund: Fund Balance Transfer	0	0	0	-154,340	—
<b>TOTAL TO TAX SUPPORTED FUNDS</b>	<b>-11,682,827</b>	<b>-12,780,370</b>	<b>-9,733,690</b>	<b>-12,726,850</b>	<b>-0.4%</b>
<b>TOTAL FIRE</b>	<b>-11,609,527</b>	<b>-11,330,370</b>	<b>-9,483,690</b>	<b>-12,476,850</b>	<b>10.1%</b>
<b>Recreation</b>					
<b>From Non-Tax Supported Funds</b>					
From CUPF: ActiveNet	0	108,818	108,818	0	—
<b>From Tax Supported Funds</b>					
From General Fund: ASACs	120,990	120,990	120,990	120,990	—
From General Fund: Countywide Services	888,710	888,710	888,710	888,710	—
<b>TOTAL FROM TAX SUPPORTED FUNDS</b>	<b>1,009,700</b>	<b>1,009,700</b>	<b>1,009,700</b>	<b>1,009,700</b>	<b>—</b>
<b>To Tax Supported Funds</b>					
To Debt Service: GO Bonds	-8,598,881	-9,758,720	-9,347,010	-7,322,070	-25.0%
To Debt Service: Long Term Lease	-1,834,050	-1,834,300	-1,522,160	-1,525,040	-16.9%
To General Fund: Custodial Cleaning-Costs	-611,360	-611,360	-611,360	-611,360	—
To General Fund: Facility Maintenance Costs	-1,151,850	-1,151,850	-1,151,850	-1,151,850	—
To General Fund: Fund Balance Transfer	-700,000	-350,000	0	0	—
To General Fund: Other - DCM	-83,200	-83,200	-83,200	-83,200	—
To General Fund: Overhead	-2,789,200	-3,019,990	-3,019,990	-3,208,980	6.3%
<b>TOTAL TO TAX SUPPORTED FUNDS</b>	<b>-15,768,541</b>	<b>-16,809,420</b>	<b>-15,735,570</b>	<b>-13,902,500</b>	<b>-17.3%</b>
<b>TOTAL RECREATION</b>	<b>-14,758,841</b>	<b>-15,690,902</b>	<b>-14,617,052</b>	<b>-12,892,800</b>	<b>-17.8%</b>
<b>Economic Development Fund</b>					
<b>From Tax Supported Funds</b>					
Transfer from General Fund	4,840,706	1,686,617	1,199,627	1,702,651	1.0%
<b>TOTAL ECONOMIC DEVELOPMENT FUND</b>	<b>4,840,706</b>	<b>1,686,617</b>	<b>1,199,627</b>	<b>1,702,651</b>	<b>1.0%</b>
<b>Revenue Stabilization Fund</b>					
<b>From Tax Supported Funds</b>					
From General Fund	22,998,919	22,571,411	22,482,050	23,420,057	3.8%

# SCHEDULE A-5

## Inter-Fund Transfers

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>TOTAL REVENUE STABILIZATION FUND</b>	<b>22,998,919</b>	<b>22,571,411</b>	<b>22,482,050</b>	<b>23,420,057</b>	<b>3.8%</b>
<b>TOTAL MONTGOMERY COUNTY GOVERNMENT</b>	<b>-253,431,016</b>	<b>-288,020,437</b>	<b>-274,332,466</b>	<b>-305,761,996</b>	<b>6.2%</b>
<b>DEBT SERVICE</b>					
<b>Debt Service</b>					
<b>From Tax Supported Funds</b>					
From Fire Fund (LTL)	3,780,600	4,221,600	1,400,030	5,213,400	23.5%
From Fire Tax District	7,781,477	8,438,020	8,212,910	7,238,360	-14.2%
From General Fund: GO Bonds	244,144,296	276,092,800	268,785,979	267,814,910	-3.0%
From General Fund: Long Term Lease	12,062,471	14,697,130	12,380,690	16,682,345	13.5%
From Mass Transit	8,175,611	11,046,940	11,837,290	17,248,520	56.1%
From Mass Transit (LTL)	3,802,000	6,675,950	6,628,000	8,396,640	25.8%
From Recreation	8,598,881	9,758,720	9,347,010	7,322,070	-25.0%
From Recreation Fund: Long Term Lease	1,834,050	1,834,300	1,522,160	1,525,040	-16.9%
<b>TOTAL FROM TAX SUPPORTED FUNDS</b>	<b>290,179,386</b>	<b>332,765,460</b>	<b>320,114,069</b>	<b>331,441,285</b>	<b>-0.4%</b>
<b>TOTAL DEBT SERVICE</b>	<b>290,179,386</b>	<b>332,765,460</b>	<b>320,114,069</b>	<b>331,441,285</b>	<b>-0.4%</b>
<b>TOTAL DEBT SERVICE</b>	<b>290,179,386</b>	<b>332,765,460</b>	<b>320,114,069</b>	<b>331,441,285</b>	<b>-0.4%</b>
<b>MARYLAND-NATIONAL CAPITAL PARK AND PLANNING COMMISSION</b>					
<b>Special Funds</b>					
<b>Administration Fund</b>					
<b>From Tax Supported Funds</b>					
Transfer from General Fund	70,000	0	0	0	—
<b>To Tax Supported Funds</b>					
Transfer To Park Fund	0	-1,100,000	-1,100,000	-700,000	-36.4%
<b>TOTAL ADMINISTRATION FUND</b>	<b>70,000</b>	<b>-1,100,000</b>	<b>-1,100,000</b>	<b>-700,000</b>	<b>-36.4%</b>
<b>Park Fund</b>					
<b>From Non-Tax Supported Funds</b>					
Transfer From M-NCPPC ISF	0	0	0	805,550	—
<b>From Tax Supported Funds</b>					
Transfer From Admin Fund	0	1,100,000	1,100,000	700,000	-36.4%
<b>TOTAL PARK FUND</b>	<b>0</b>	<b>1,100,000</b>	<b>1,100,000</b>	<b>1,505,550</b>	<b>36.9%</b>
<b>ALA Debt Service Fund</b>					
<b>To Internal Service Funds</b>					
Transfer To/From ALARF Revolving Fund	-1,404,544	-1,441,540	-1,458,893	-1,609,540	11.7%
<b>TOTAL ALA DEBT SERVICE FUND</b>	<b>-1,404,544</b>	<b>-1,441,540</b>	<b>-1,458,893</b>	<b>-1,609,540</b>	<b>11.7%</b>
<b>TOTAL M-NCPPC</b>	<b>-1,334,544</b>	<b>-1,441,540</b>	<b>-1,458,893</b>	<b>-803,990</b>	<b>-44.2%</b>
<b>TOTAL TAX SUPPORTED</b>	<b>35,413,826</b>	<b>43,303,483</b>	<b>44,322,710</b>	<b>24,875,299</b>	<b>-42.6%</b>
<b>NON-TAX SUPPORTED</b>					
<b>MONTGOMERY COUNTY GOVERNMENT</b>					
<b>Special Funds</b>					
<b>Water Quality Protection Fund</b>					
<b>To Non-Tax Supported Funds</b>					
To Debt Service - Non-Tax	-3,015,767	-3,019,200	-3,019,200	-3,020,250	0.0%
<b>To Tax Supported Funds</b>					
To General Fund: Overhead	-1,129,140	-1,206,980	-1,206,980	-1,330,510	10.2%
To General Fund: Technology Modernization	-67,369	-80,564	-80,564	0	—
<b>TOTAL TO TAX SUPPORTED FUNDS</b>	<b>-1,196,509</b>	<b>-1,287,544</b>	<b>-1,287,544</b>	<b>-1,330,510</b>	<b>3.3%</b>
<b>TOTAL WATER QUALITY PROTECTION FUND</b>	<b>-4,212,276</b>	<b>-4,306,744</b>	<b>-4,306,744</b>	<b>-4,350,760</b>	<b>1.0%</b>
<b>Grant Fund MCG</b>					
<b>From Tax Supported Funds</b>					
From Fire: County Match	176,700	0	0	0	—
From Mass Transit: County Match	700,534	0	0	0	—

# SCHEDULE A-5

## Inter-Fund Transfers

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>TOTAL FROM TAX SUPPORTED FUNDS</b>	<b>877,234</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
<b>To Tax Supported Funds</b>					
To General Fund: HB669 Debt Service	0	-638,580	0	0	—
<b>TOTAL GRANT FUND MCG</b>	<b>877,234</b>	<b>-638,580</b>	<b>0</b>	<b>0</b>	<b>—</b>
<b>Cable Television</b>					
<b>To Tax Supported Funds</b>					
To General Fund: MC Cable Fund	-1,345,800	-1,430,000	-1,430,000	-1,542,300	7.9%
To General Fund: MCPS Instructional TV Fund	-1,477,261	-1,595,624	-1,595,624	-1,654,209	3.7%
To General Fund: Overhead	-538,853	-579,475	-579,475	-614,091	6.0%
To General Fund: Technology Modernization	-25,125	-30,191	-30,191	0	—
Transfer to General Fund	-7,575,000	-4,753,735	-5,522,735	-5,277,325	11.0%
<b>TOTAL TO TAX SUPPORTED FUNDS</b>	<b>-10,962,039</b>	<b>-8,389,025</b>	<b>-9,158,025</b>	<b>-9,087,925</b>	<b>8.3%</b>
<b>TOTAL CABLE TELEVISION</b>	<b>-10,962,039</b>	<b>-8,389,025</b>	<b>-9,158,025</b>	<b>-9,087,925</b>	<b>8.3%</b>
<b>Montgomery Housing Initiative</b>					
<b>From Tax Supported Funds</b>					
From General Fund	18,465,682	18,572,277	18,572,277	19,259,777	3.7%
<b>To Non-Tax Supported Funds</b>					
To Non-Tax Supported Debt Service - Other	-4,963,364	-7,196,010	-7,196,010	-7,196,110	0.0%
<b>To Tax Supported Funds</b>					
To General Fund: Overhead	-251,900	-280,930	-280,930	-289,410	3.0%
To General Fund: Technology Modernization	-12,605	-14,551	-14,551	0	—
<b>TOTAL TO TAX SUPPORTED FUNDS</b>	<b>-264,505</b>	<b>-295,481</b>	<b>-295,481</b>	<b>-289,410</b>	<b>-2.1%</b>
<b>TOTAL MONTGOMERY HOUSING INITIATIVE</b>	<b>13,237,813</b>	<b>11,080,786</b>	<b>11,080,786</b>	<b>11,774,257</b>	<b>6.3%</b>
<b>Enterprise Funds</b>					
<b>Community Use of Public Facilities</b>					
<b>From Tax Supported Funds</b>					
From General Fund: After School	25,000	25,000	25,000	25,000	—
From General Fund: Elections	134,300	135,000	135,000	135,000	—
<b>TOTAL FROM TAX SUPPORTED FUNDS</b>	<b>159,300</b>	<b>160,000</b>	<b>160,000</b>	<b>160,000</b>	<b>—</b>
<b>To Tax Supported Funds</b>					
To General Fund: DCM	-7,330	-7,330	-7,330	-7,330	—
To General Fund: Overhead	-399,280	-420,820	-420,820	-461,270	9.6%
To General Fund: Technology Modernization	-22,825	-26,469	-26,469	0	—
To Recreation: ActiveNet	0	-108,818	-108,818	0	—
<b>TOTAL TO TAX SUPPORTED FUNDS</b>	<b>-429,435</b>	<b>-563,437</b>	<b>-563,437</b>	<b>-468,600</b>	<b>-16.8%</b>
<b>TOTAL COMMUNITY USE OF PUBLIC FACILITIES</b>	<b>-270,135</b>	<b>-403,437</b>	<b>-403,437</b>	<b>-308,600</b>	<b>-23.5%</b>
<b>Bethesda Parking District</b>					
<b>From Non-Tax Supported Funds</b>					
From Silver Spring PLD	0	1,500,000	1,500,000	1,500,000	—
<b>From Tax Supported Funds</b>					
From Mass Transit for Meters	67,225	0	0	0	—
<b>To Tax Supported Funds</b>					
To General Fund: Overhead	-300,010	-339,098	-339,098	-354,960	4.7%
To General Fund: Technology Modernization	-17,630	-20,193	-20,193	0	—
To Mass Transit: PVN	-4,346,100	-3,863,200	-3,863,200	0	—
To MATS	-492,820	-492,820	-492,820	0	—
To Urban District: Meter Revenue	-2,932,000	-2,823,989	-2,823,989	-2,200,955	-22.1%
<b>TOTAL TO TAX SUPPORTED FUNDS</b>	<b>-8,088,560</b>	<b>-7,539,300</b>	<b>-7,539,300</b>	<b>-2,555,915</b>	<b>-66.1%</b>
<b>TOTAL BETHESDA PARKING DISTRICT</b>	<b>-8,021,335</b>	<b>-6,039,300</b>	<b>-6,039,300</b>	<b>-1,055,915</b>	<b>-82.5%</b>
<b>Montgomery Hills Parking District</b>					
<b>To Tax Supported Funds</b>					
To General Fund: Technology Modernization	-400	-465	-465	0	—
To General Fund: Overhead	-7,010	-7,381	-7,381	-7,960	7.8%

# SCHEDULE A-5

## Inter-Fund Transfers

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
To General Fund: RSC	-5,000	-5,000	-5,000	-5,000	—
<b>TOTAL TO TAX SUPPORTED FUNDS</b>	<b>-12,410</b>	<b>-12,846</b>	<b>-12,846</b>	<b>-12,960</b>	<b>0.9%</b>
<b>TOTAL MONTGOMERY HILLS PARKING DISTRICT</b>	<b>-12,410</b>	<b>-12,846</b>	<b>-12,846</b>	<b>-12,960</b>	<b>0.9%</b>
<b>Silver Spring Parking District</b>					
<b>From Tax Supported Funds</b>					
From General Fund: Parking Meters	32,379	0	0	0	—
<b>To Non-Tax Supported Funds</b>					
To Bethesda PLD	0	-1,500,000	-1,500,000	-1,500,000	—
<b>To Tax Supported Funds</b>					
To General Fund	0	0	0	-2,000,000	—
To General Fund: Overhead	-327,600	-346,163	-346,163	-390,150	12.7%
To General Fund: Technology Modernization	-20,636	-23,984	-23,984	0	—
To Mass Transit: MATS	-230,568	-962,430	-962,430	0	—
To Mass Transit: PVN	-2,256,250	-2,256,250	-2,256,250	0	—
To Urban District: Meter Revenue	-2,405,000	-2,440,546	-2,440,546	-2,448,205	0.3%
<b>TOTAL TO TAX SUPPORTED FUNDS</b>	<b>-5,240,054</b>	<b>-6,029,373</b>	<b>-6,029,373</b>	<b>-4,838,355</b>	<b>-19.8%</b>
<b>TOTAL SILVER SPRING PARKING DISTRICT</b>	<b>-5,207,675</b>	<b>-7,529,373</b>	<b>-7,529,373</b>	<b>-6,338,355</b>	<b>-15.8%</b>
<b>Wheaton Parking District</b>					
<b>To Tax Supported Funds</b>					
To General Fund: Overhead	-52,520	-55,478	-55,478	-59,910	8.0%
To General Fund: Technology Modernization	-2,887	-3,455	-3,455	0	—
To Mass Transit: PVN	-225,000	-225,000	-225,000	0	—
To Urban District: Meter Revenue	-292,320	-292,320	-292,320	-607,000	107.6%
<b>TOTAL TO TAX SUPPORTED FUNDS</b>	<b>-572,727</b>	<b>-576,253</b>	<b>-576,253</b>	<b>-666,910</b>	<b>15.7%</b>
<b>TOTAL WHEATON PARKING DISTRICT</b>	<b>-572,727</b>	<b>-576,253</b>	<b>-576,253</b>	<b>-666,910</b>	<b>15.7%</b>
<b>Permitting Services</b>					
<b>From Tax Supported Funds</b>					
From General Fund: Green Tape Position	94,110	94,110	0	0	—
From General Fund: Public Agency Permits	1,059,660	1,059,660	0	0	—
<b>TOTAL FROM TAX SUPPORTED FUNDS</b>	<b>1,153,770</b>	<b>1,153,770</b>	<b>0</b>	<b>0</b>	<b>—</b>
<b>To Tax Supported Funds</b>					
To General Fund: DCM	-109,020	-109,020	-109,020	-109,020	—
To General Fund: DOT Lab Testing	-100,000	-100,000	-100,000	-100,000	—
To General Fund: Overhead	-3,395,760	-3,682,700	-3,682,700	-3,997,410	8.5%
To General Fund: Technology Modernization	-168,294	-198,466	-198,466	0	—
<b>TOTAL TO TAX SUPPORTED FUNDS</b>	<b>-3,773,074</b>	<b>-4,090,186</b>	<b>-4,090,186</b>	<b>-4,206,430</b>	<b>2.8%</b>
<b>TOTAL PERMITTING SERVICES</b>	<b>-2,619,304</b>	<b>-2,936,416</b>	<b>-4,090,186</b>	<b>-4,206,430</b>	<b>43.3%</b>
<b>Solid Waste Collection</b>					
<b>To Tax Supported Funds</b>					
To General Fund: DCM	-5,000	-5,000	-5,000	-5,000	—
To General Fund: Overhead	-188,280	-188,619	-188,619	-212,850	12.8%
To General Fund: Technology Modernization	-9,530	-10,324	-10,324	0	—
<b>TOTAL TO TAX SUPPORTED FUNDS</b>	<b>-202,810</b>	<b>-203,943</b>	<b>-203,943</b>	<b>-217,850</b>	<b>6.8%</b>
<b>TOTAL SOLID WASTE COLLECTION</b>	<b>-202,810</b>	<b>-203,943</b>	<b>-203,943</b>	<b>-217,850</b>	<b>6.8%</b>
<b>Solid Waste Disposal</b>					
<b>From Non-Tax Supported Funds</b>					
From Vacuum Leaf Collection	885,196	1,132,744	1,132,744	1,052,224	-7.1%
<b>From Tax Supported Funds</b>					
From General Fund: Tip Fee Charges	1,262,760	1,548,890	1,548,890	1,457,930	-5.9%
<b>To Tax Supported Funds</b>					
To General Fund: DCM	-23,380	-23,380	-23,380	-23,380	—
To General Fund: EOB Rent	-203,860	-214,020	-214,020	-218,770	2.2%
To General Fund: Overhead	-1,438,170	-1,519,080	-1,519,080	-1,584,010	4.3%

# SCHEDULE A-5

## Inter-Fund Transfers

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
To General Fund: Technology Modernization	-78,526	-90,849	-90,849	0	—
<b>TOTAL TO TAX SUPPORTED FUNDS</b>	<b>-1,743,936</b>	<b>-1,847,329</b>	<b>-1,847,329</b>	<b>-1,826,160</b>	<b>-1.1%</b>
<b>TOTAL SOLID WASTE DISPOSAL</b>	<b>404,020</b>	<b>834,305</b>	<b>834,305</b>	<b>683,994</b>	<b>-18.0%</b>
<b>Vacuum Leaf Collection</b>					
<b>To Non-Tax Supported Funds</b>					
To Solid Waste Disposal Fund	-885,196	-1,132,744	-1,132,744	-1,052,224	-7.1%
<b>To Tax Supported Funds</b>					
To General Fund: Overhead	-450,710	-473,290	-473,290	-494,320	4.4%
To General Fund: Technology Modernization	-28,566	-30,517	-30,517	0	—
<b>TOTAL TO TAX SUPPORTED FUNDS</b>	<b>-479,276</b>	<b>-503,807</b>	<b>-503,807</b>	<b>-494,320</b>	<b>-1.9%</b>
<b>TOTAL VACUUM LEAF COLLECTION</b>	<b>-1,364,472</b>	<b>-1,636,551</b>	<b>-1,636,551</b>	<b>-1,546,544</b>	<b>-5.5%</b>
<b>Liquor Control</b>					
<b>To Tax Supported Funds</b>					
To General Fund: Earnings Transfer	-18,085,880	-24,021,413	-24,021,413	-21,453,970	-10.7%
To General Fund: Overhead	-2,529,450	-2,809,120	-2,809,120	-3,115,690	10.9%
To General Fund: Technology Modernization	-275,964	-960,383	-960,383	0	—
<b>TOTAL TO TAX SUPPORTED FUNDS</b>	<b>-20,891,294</b>	<b>-27,790,916</b>	<b>-27,790,916</b>	<b>-24,569,660</b>	<b>-11.6%</b>
<b>TOTAL LIQUOR CONTROL</b>	<b>-20,891,294</b>	<b>-27,790,916</b>	<b>-27,790,916</b>	<b>-24,569,660</b>	<b>-11.6%</b>
<b>Employee Health Benefit Self Insurance Fund</b>					
<b>To Tax Supported Funds</b>					
To: General Fund	-8,682,636	-10,056,754	-10,056,754	0	—
<b>TOTAL EMPLOYEE HEALTH BENEFIT SELF INSURANCE FUND</b>	<b>-8,682,636</b>	<b>-10,056,754</b>	<b>-10,056,754</b>	<b>0</b>	<b>—</b>
<b>TOTAL MONTGOMERY COUNTY GOVERNMENT</b>	<b>-48,500,046</b>	<b>-58,605,047</b>	<b>-59,889,237</b>	<b>-39,903,658</b>	<b>-31.9%</b>
<b>DEBT SERVICE</b>					
<b>Debt Service - Non-Tax Supported</b>					
<b>From Non-Tax Supported Funds</b>					
From Montgomery Housing Initiative: Other	4,949,804	7,196,010	7,196,010	7,196,110	0.0%
From Water Quality Protection: Other Debt	3,016,160	3,019,200	3,019,200	3,020,250	0.0%
<b>TOTAL FROM NON-TAX SUPPORTED FUNDS</b>	<b>7,965,964</b>	<b>10,215,210</b>	<b>10,215,210</b>	<b>10,216,360</b>	<b>0.0%</b>
<b>TOTAL DEBT SERVICE - NON-TAX SUPPORTED</b>	<b>7,965,964</b>	<b>10,215,210</b>	<b>10,215,210</b>	<b>10,216,360</b>	<b>0.0%</b>
<b>TOTAL DEBT SERVICE</b>	<b>7,965,964</b>	<b>10,215,210</b>	<b>10,215,210</b>	<b>10,216,360</b>	<b>0.0%</b>
<b>MONTGOMERY COUNTY PUBLIC SCHOOLS</b>					
<b>Instructional Television Fund</b>					
<b>From Tax Supported Funds</b>					
From MCG General Fund	1,477,261	1,595,624	1,595,624	1,654,209	3.7%
<b>TOTAL INSTRUCTIONAL TELEVISION FUND</b>	<b>1,477,261</b>	<b>1,595,624</b>	<b>1,595,624</b>	<b>1,654,209</b>	<b>3.7%</b>
<b>TOTAL MONTGOMERY COUNTY PUBLIC SCHOOLS</b>	<b>1,477,261</b>	<b>1,595,624</b>	<b>1,595,624</b>	<b>1,654,209</b>	<b>3.7%</b>
<b>MONTGOMERY COLLEGE</b>					
<b>Enterprise Funds</b>					
<b>Auxiliary Fund</b>					
<b>To Internal Service Funds</b>					
Nonmandatory Transfer CWSP	-33,859	0	0	0	—
<b>TOTAL AUXILIARY FUND</b>	<b>-33,859</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
<b>Cable Television Fund</b>					
<b>From Tax Supported Funds</b>					
From MCG: County Cable Plan	1,345,800	1,430,000	1,430,000	1,542,300	7.9%
<b>TOTAL CABLE TELEVISION FUND</b>	<b>1,345,800</b>	<b>1,430,000</b>	<b>1,430,000</b>	<b>1,542,300</b>	<b>7.9%</b>
<b>TOTAL MONTGOMERY COLLEGE</b>	<b>1,311,941</b>	<b>1,430,000</b>	<b>1,430,000</b>	<b>1,542,300</b>	<b>7.9%</b>
<b>MARYLAND-NATIONAL CAPITAL PARK AND PLANNING COMMISSION</b>					
<b>Enterprise Funds</b>					

## SCHEDULE A-5

### Inter-Fund Transfers

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>Special Revenue Funds</b>					
<b>From Non-Tax Supported Funds</b>					
From M-NCPPC Property Mgt Fund	150,000	0	0	0	—
<b>From Component Units/Agencies</b>					
From County GF (Ballfields)	879,484	866,800	866,800	811,500	-6.4%
<b>TOTAL SPECIAL REVENUE FUNDS</b>	<b>1,029,484</b>	<b>866,800</b>	<b>866,800</b>	<b>811,500</b>	<b>-6.4%</b>
<b>Prop Mgmt MNCPPC</b>					
<b>To Non-Tax Supported Funds</b>					
To M-NCPPC Special Revenue Fund	-150,000	0	0	0	—
<b>TOTAL PROP MGMT MNCPPC</b>	<b>-150,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
<b>TOTAL M-NCPPC</b>	<b>879,484</b>	<b>866,800</b>	<b>866,800</b>	<b>811,500</b>	<b>-6.4%</b>
<b>TOTAL NON-TAX SUPPORTED</b>	<b>-36,865,396</b>	<b>-44,497,413</b>	<b>-45,781,603</b>	<b>-25,679,289</b>	<b>-42.3%</b>
<b>SUMMARY</b>					
<b>GRAND TOTAL ALL FUNDS/AGENCIES</b>	<b>-1,451,570</b>	<b>-1,193,930</b>	<b>-1,458,893</b>	<b>-803,990</b>	<b>-32.7%</b>

## SCHEDULE A-6

### Contributions To/From Other Funds

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>TAX SUPPORTED</b>					
<b>MONTGOMERY COUNTY GOVERNMENT</b>					
<b>County General Fund</b>					
<b>To Tax Supported Funds</b>					
Contribution To MC: Current Fund	-98,933,727	-116,733,727	-116,733,727	-127,633,727	9.3%
Contribution To MC: Emergency Plant Maint.	-250,000	-250,000	-250,000	-250,000	—
Contribution To MC: Grant Tax Supported Fund	-400,000	-400,000	-400,000	-400,000	—
Contribution To MCPS: Current Fund	-1,448,250,594	-1,476,855,309	-1,476,855,309	-1,507,631,597	2.1%
<b>TOTAL TO TAX SUPPORTED FUNDS</b>	<b>-1,547,834,321</b>	<b>-1,594,239,036</b>	<b>-1,594,239,036</b>	<b>-1,635,915,324</b>	<b>2.6%</b>
<b>County Contribution to CIP Fund</b>					
Contribution To CIP: PAYGO	-29,500,000	-29,950,000	-29,950,000	-34,000,000	13.5%
Contribution To HOC: CIP	0	-1,250,000	-1,250,000	-1,250,000	—
Contribution To MC: CIP	-4,847,268	-11,471,000	-11,471,000	-10,957,000	-4.5%
Contribution To MCG: CIP	-12,993,960	-23,167,000	-23,367,000	-10,336,000	-55.4%
Contribution To MCPS: CIP	-14,082,644	-3,467,000	-8,467,000	-18,245,000	426.2%
Contribution To MNCPPC: Regional Parks CIP	0	-2,798,000	-2,798,000	-2,798,000	—
<b>TOTAL COUNTY CONTRIBUTION TO CIP FUND</b>	<b>-61,423,872</b>	<b>-72,103,000</b>	<b>-77,303,000</b>	<b>-77,586,000</b>	<b>7.6%</b>
<b>TOTAL COUNTY GENERAL FUND</b>	<b>-1,609,258,193</b>	<b>-1,666,342,036</b>	<b>-1,671,542,036</b>	<b>-1,713,501,324</b>	<b>2.8%</b>
<b>TOTAL MONTGOMERY COUNTY GOVERNMENT</b>	<b>-1,609,258,193</b>	<b>-1,666,342,036</b>	<b>-1,671,542,036</b>	<b>-1,713,501,324</b>	<b>2.8%</b>
<b>MONTGOMERY COUNTY PUBLIC SCHOOLS</b>					
<b>Current Fund MCPS</b>					
<b>County Contribution to Current/Other Fund</b>					
County Contribution to Current Fund	1,413,738,905	1,439,045,758	1,439,045,758	1,463,274,812	1.7%
<b>County Contribution to CIP Fund</b>					
County Contribution to CIP	14,082,644	3,467,000	8,467,000	18,245,000	426.2%
<b>County Contribution to Other - Pension Shift</b>					
County Contribution to Other - Pension Shift	34,511,689	37,809,551	37,809,551	44,356,785	17.3%
<b>TOTAL CURRENT FUND MCPS</b>	<b>1,462,333,238</b>	<b>1,480,322,309</b>	<b>1,485,322,309</b>	<b>1,525,876,597</b>	<b>3.1%</b>
<b>TOTAL MONTGOMERY COUNTY PUBLIC SCHOOLS</b>	<b>1,462,333,238</b>	<b>1,480,322,309</b>	<b>1,485,322,309</b>	<b>1,525,876,597</b>	<b>3.1%</b>

# SCHEDULE A-6

## Contributions To/From Other Funds

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>MONTGOMERY COLLEGE</b>					
<b>Current Fund MC</b>					
<b>County Contribution to Current/Other Fund</b>					
County Contribution to Current Fund	98,933,727	116,733,727	116,733,727	127,633,727	9.3%
<b>County Contribution to CIP Fund</b>					
County Contribution to CIP	4,847,268	11,471,000	11,471,000	10,957,000	-4.5%
<b>TOTAL CURRENT FUND MC</b>	<b>103,780,995</b>	<b>128,204,727</b>	<b>128,204,727</b>	<b>138,590,727</b>	<b>8.1%</b>
<b>Special Funds</b>					
<b>Emergency Repair Fund</b>					
<b>County Contribution to Current/Other Fund</b>					
EPMRF: County Contribution	250,000	250,000	250,000	250,000	—
<b>TOTAL EMERGENCY REPAIR FUND</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>—</b>
<b>MC Grants Tax Supported Fund</b>					
<b>County Contribution to Current/Other Fund</b>					
MC Grants Tax Supported: County Contribution	400,000	400,000	400,000	400,000	—
<b>TOTAL MC GRANTS TAX SUPPORTED FUND</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>	<b>—</b>
<b>TOTAL MONTGOMERY COLLEGE</b>	<b>104,430,995</b>	<b>128,854,727</b>	<b>128,854,727</b>	<b>139,240,727</b>	<b>8.1%</b>
<b>TOTAL TAX SUPPORTED</b>	<b>-42,493,960</b>	<b>-57,165,000</b>	<b>-57,365,000</b>	<b>-48,384,000</b>	<b>-15.4%</b>
<b>NON-TAX SUPPORTED</b>					
<b>TOTAL NON-TAX SUPPORTED</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
<b>SUMMARY</b>					
<b>GRAND TOTAL ALL FUNDS/AGENCIES</b>	<b>-42,493,960</b>	<b>-57,165,000</b>	<b>-57,365,000</b>	<b>-48,384,000</b>	<b>-15.4%</b>





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# Expenditure Schedules

The expenditure schedules include data for the following County agencies: MCG, Debt Service, MCPS, Montgomery College, and M-NCPPC. Not included are: WSSC, HOC, and the Montgomery County Revenue Authority.

## **Schedule B-1, Expenditures Detailed by Type**

This schedule reports by fund type (tax or non-tax supported) for all agencies all expenditures for the operating budgets of MCG, Debt Service on County bonds issued for capital projects, MCPS, Montgomery College, and M-NCPPC. The purpose of Schedule B-1 is to display the total cost of the government functions.

## **Schedule B-2, Expenditures Detailed by Agency, Government Function, and Department**

This schedule gives an overview of the allocation of resources by agency and by function within MCG. The purpose of Schedule B-2 is to display the cost of government and the expenditures and budgets of the departments included in those functions regardless of fund type. This schedule reflects a categorization of functions that corresponds to department appropriations and is not intended to match the categorization of functions in the County's Comprehensive Annual Financial Report, which is reported at a more detailed program level.

## **Schedule B-3, Expenditures Detailed by Agency, Fund Type, Government Function, and Department**

This schedule presents the total expenditures for all agencies and each department of MCG according to fund type. Because this schedule is organized by fund, there is no total expenditure figure for those departments whose activities appear in more than one fund (e.g., DHHS, DHCA). Consult Schedule B-2 for the total expenditures of these departments. This schedule reflects a categorization of functions that corresponds to department and fund appropriations and is not intended to match the categorization of functions in the County's Comprehensive Annual Financial Report, which is reported at a more detailed program level.

## **Schedule B-4, Expenditures by Appropriation Category**

This schedule summarizes MCG expenditures into the four appropriation categories presented on departmental Budget Summary pages: Personnel Costs, Operating Expenses, Debt Service (G.O. bonds and other), and Capital Outlay. The Internal Service Fund appropriations are included in the individual departments and, therefore, are not displayed.

## **Schedule B-5, Montgomery County Government Internal Service Funds**

Internal Service Funds record the financing of goods or services provided by one department to other departments on a cost-reimbursement basis. The Internal Service Fund units charge back their costs to the users, so that the costs of these services are found in the appropriations of all departments. Because each department includes the Internal Service Funds' appropriations in its individual budget, these accounts are displayed separately to ensure that they are not double counted in the "Total Montgomery County Government" expenditures.



# SCHEDULE B-1

## Expenditures Detailed By Type

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>TAX SUPPORTED</b>					
Montgomery County Government General Fund	1,117,961,885	1,129,671,987	1,153,843,278	1,133,242,438	0.3%
Montgomery County Government Special Funds	383,581,975	386,371,569	393,905,951	386,861,155	0.1%
Debt Service Special Funds	299,506,527	338,694,190	333,621,150	348,782,725	3.0%
Montgomery County Public Schools Current Fund	2,110,158,231	2,138,069,401	2,106,089,401	2,176,525,543	1.8%
Montgomery College Current Fund	220,800,930	243,770,455	235,648,014	251,468,195	3.2%
Montgomery College Special Funds	749,997	750,000	675,000	750,000	—
M-NCPPC Special Funds	109,811,712	119,162,784	119,153,799	122,598,644	2.9%
<b>TOTAL TAX SUPPORTED</b>	<b>4,242,571,257</b>	<b>4,356,490,386</b>	<b>4,342,936,593</b>	<b>4,420,228,700</b>	<b>1.5%</b>
<b>NON-TAX SUPPORTED</b>					
Montgomery County Government Special Funds	166,123,023	180,095,070	183,687,966	187,370,673	4.0%
Montgomery County Government Enterprise Funds	215,030,251	241,703,317	239,968,079	249,405,353	3.2%
Debt Service Special Funds	7,965,964	10,215,210	10,215,210	10,216,360	0.0%
Montgomery County Public Schools Special Funds	74,809,399	77,903,934	77,903,934	79,092,560	1.5%
Montgomery County Public Schools Enterprise Funds	61,470,313	60,790,649	60,790,649	62,770,833	3.3%
Montgomery College Special Funds	10,723,183	20,036,000	10,658,183	20,036,000	—
Montgomery College Enterprise Funds	24,759,188	32,543,362	25,947,656	37,623,813	15.6%
M-NCPPC Special Funds	53,086	550,000	550,000	550,000	—
M-NCPPC Enterprise Funds	13,638,254	15,410,486	15,384,626	15,414,889	0.0%
<b>TOTAL NON-TAX SUPPORTED</b>	<b>574,572,661</b>	<b>639,248,028</b>	<b>625,106,303</b>	<b>662,480,481</b>	<b>3.6%</b>
<b>SUMMARY</b>					
<b>GRAND TOTAL ALL FUNDS/AGENCIES</b>	<b>4,817,143,918</b>	<b>4,995,738,414</b>	<b>4,968,042,896</b>	<b>5,082,709,181</b>	<b>1.7%</b>

# SCHEDULE B-2

## Expenditures Detailed By Agency, Government Function and Department

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>MONTGOMERY COUNTY GOVERNMENT</b>					
<b>General Government</b>					
County Council	9,737,122	10,382,000	10,413,551	10,826,866	4.3%
Board of Appeals	559,630	566,596	587,816	589,425	4.0%
Inspector General	790,022	757,046	764,871	1,043,162	37.8%
Legislative Oversight	1,298,459	1,435,503	1,459,090	1,479,274	3.0%
Merit System Protection Board	156,232	158,297	154,754	196,605	24.2%
Zoning and Administrative Hearings	543,884	587,415	586,641	624,000	6.2%
Circuit Court	12,690,854	13,979,092	13,665,372	14,047,866	0.5%
State's Attorney	14,229,577	15,008,249	14,947,647	15,766,321	5.1%
County Executive	4,849,887	5,058,212	5,069,977	5,204,117	2.9%
Board of Elections	5,848,845	6,725,438	6,734,161	6,556,351	-2.5%
Community Engagement Cluster	3,400,115	3,554,030	3,560,676	3,551,447	-0.1%
County Attorney	6,042,811	5,381,236	5,736,382	5,660,259	5.2%
Ethics Commission	316,920	355,641	360,472	382,007	7.4%
Finance	12,097,037	13,412,437	13,397,261	13,712,942	2.2%
General Services	38,515,587	29,468,025	40,425,135	26,939,015	-8.6%
Human Resources	7,939,854	7,778,639	8,448,297	8,088,066	4.0%
Human Rights	967,096	1,023,278	1,031,804	1,074,757	5.0%
Intergovernmental Relations	766,861	905,333	868,682	923,317	2.0%
Management and Budget	3,727,575	3,917,013	3,917,260	4,093,855	4.5%
Public Information	4,775,584	4,816,129	4,812,418	4,932,519	2.4%
Office of Procurement	0	0	0	4,181,749	—

# SCHEDULE B-2

## Expenditures Detailed By Agency, Government Function and Department

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
Technology Services	30,137,176	30,272,068	30,854,365	40,907,969	35.1%
Urban Districts	7,899,945	8,741,302	8,629,605	8,877,052	1.6%
<b>Total General Government</b>	<b>167,291,073</b>	<b>164,282,979</b>	<b>176,426,237</b>	<b>179,658,941</b>	<b>9.4%</b>
<b>Public Safety</b>					
Consumer Protection	2,136,954	2,256,236	2,226,895	2,388,730	5.9%
Correction and Rehabilitation	69,189,853	71,135,891	70,950,987	70,609,851	-0.7%
Emergency Management and Homeland Security	5,880,417	2,001,549	1,862,891	2,152,490	7.5%
Fire and Rescue Service	229,201,861	225,219,536	229,951,442	222,299,388	-1.3%
Police	261,269,521	274,074,539	273,653,726	270,782,964	-1.2%
Sheriff	23,911,446	23,762,689	24,177,440	23,827,486	0.3%
<b>Total Public Safety</b>	<b>591,590,052</b>	<b>598,450,440</b>	<b>602,823,381</b>	<b>592,060,909</b>	<b>-1.1%</b>
<b>Transportation</b>					
Transportation	75,443,035	50,771,424	72,976,096	51,532,414	1.5%
Parking District Services	22,431,775	28,527,492	28,530,742	28,025,977	-1.8%
Transit Services	122,172,892	125,869,755	125,878,589	126,189,452	0.3%
<b>Total Transportation</b>	<b>220,047,702</b>	<b>205,168,671</b>	<b>227,385,427</b>	<b>205,747,843</b>	<b>0.3%</b>
<b>Health and Human Services</b>					
Health and Human Services	271,660,246	284,561,313	280,986,825	288,993,599	1.6%
<b>Libraries, Culture, and Recreation</b>					
Community Use of Public Facilities	9,035,453	10,134,509	9,947,023	10,846,275	7.0%
Public Libraries	33,780,681	38,286,960	37,968,438	40,760,225	6.5%
Recreation	28,924,048	30,374,283	30,865,485	32,412,906	6.7%
<b>Total Libraries, Culture, and Recreation</b>	<b>71,740,182</b>	<b>78,795,752</b>	<b>78,780,946</b>	<b>84,019,406</b>	<b>6.6%</b>
<b>Community Development and Housing</b>					
Economic Development	12,697,937	13,506,211	14,487,553	14,860,322	10.0%
Economic Development Fund	7,236,543	1,850,567	4,264,704	1,853,591	0.2%
Housing and Community Affairs	32,893,683	40,166,479	41,445,228	40,614,238	1.1%
Permitting Services	29,932,521	32,007,836	32,083,221	33,893,405	5.9%
<b>Total Community Development and Housing</b>	<b>82,760,684</b>	<b>87,531,093</b>	<b>92,280,706</b>	<b>91,221,556</b>	<b>4.2%</b>
<b>Environment</b>					
Environmental Protection	19,904,667	22,371,857	22,251,398	25,474,687	13.9%
Solid Waste Services	98,220,013	109,540,096	107,025,349	111,889,853	2.1%
<b>Total Environment</b>	<b>118,124,680</b>	<b>131,911,953</b>	<b>129,276,747</b>	<b>137,364,540</b>	<b>4.1%</b>
<b>Other County Government Functions</b>					
Cable Television	13,118,385	14,705,985	14,766,760	15,764,947	7.2%
Liquor Control	49,970,481	56,268,741	57,157,101	59,332,248	5.4%
Non-Departmental Accounts	271,893,781	290,930,883	286,287,011	277,593,739	-4.6%
Utilities	24,499,868	25,234,133	25,234,133	25,121,891	-0.4%
<b>Total Other County Government Functions</b>	<b>359,482,515</b>	<b>387,139,742</b>	<b>383,445,005</b>	<b>377,812,825</b>	<b>-2.4%</b>
<b>TOTAL MONTGOMERY COUNTY GOVERNMENT</b>	<b>1,882,697,134</b>	<b>1,937,841,943</b>	<b>1,971,405,274</b>	<b>1,956,879,619</b>	<b>1.0%</b>
<b>DEBT SERVICE</b>					
Debt Service	307,472,491	348,909,400	343,836,360	358,999,085	2.9%
<b>MONTGOMERY COUNTY PUBLIC SCHOOLS</b>					
Montgomery County Public Schools	2,246,437,943	2,276,763,984	2,244,783,984	2,318,388,936	1.8%
<b>MONTGOMERY COLLEGE</b>					
Montgomery College	257,033,298	297,099,817	272,928,853	309,878,008	4.3%
<b>MARYLAND-NATIONAL CAPITAL PARK AND PLANNING COMMISSION</b>					
M-NCPPC	123,503,052	135,123,270	135,088,425	138,563,533	2.5%

## SCHEDULE B-2

Expenditures Detailed By Agency, Government Function and Department

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>SUMMARY</b>					
TOTAL EXPENDITURES ALL AGENCIES	4,817,143,918	4,995,738,414	4,968,042,896	5,082,709,181	1.7%

## SCHEDULE B-3

Expenditures Detailed By Agency, Fund Type, Government Function and Department

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>MONTGOMERY COUNTY GOVERNMENT</b>					
<b>GENERAL FUND TAX SUPPORTED</b>					
<b>General Government</b>					
County Council	9,737,122	10,382,000	10,413,551	10,826,866	4.3%
Board of Appeals	559,630	566,596	587,816	589,425	4.0%
Inspector General	790,022	757,046	764,871	1,043,162	37.8%
Legislative Oversight	1,298,459	1,435,503	1,459,090	1,479,274	3.0%
Merit System Protection Board	156,232	158,297	154,754	196,605	24.2%
Zoning and Administrative Hearings	543,884	587,415	586,641	624,000	6.2%
Circuit Court	10,448,826	11,583,057	11,269,337	11,632,745	0.4%
State's Attorney	14,077,009	14,890,779	14,830,177	15,645,021	5.1%
County Executive	4,710,329	4,927,854	4,939,619	5,070,467	2.9%
Board of Elections	5,848,845	6,725,438	6,734,161	6,556,351	-2.5%
Community Engagement Cluster	3,295,401	3,482,988	3,489,634	3,485,081	0.1%
County Attorney	6,042,811	5,381,236	5,736,382	5,660,259	5.2%
Ethics Commission	316,920	355,641	360,472	382,007	7.4%
Finance	12,097,037	13,412,437	13,397,261	13,712,942	2.2%
General Services	38,344,008	29,468,025	40,425,135	26,939,015	-8.6%
Human Resources	7,939,854	7,778,639	8,448,297	8,088,066	4.0%
Human Rights	967,096	1,023,278	1,031,804	1,074,757	5.0%
Intergovernmental Relations	736,197	874,663	838,012	892,647	2.1%
Management and Budget	3,727,575	3,917,013	3,917,260	4,093,855	4.5%
Public Information	4,775,584	4,816,129	4,812,418	4,932,519	2.4%
Office of Procurement	0	0	0	4,181,749	—
Technology Services	29,482,208	30,272,068	30,854,365	40,907,969	35.1%
<b>Total General Government</b>	<b>155,895,049</b>	<b>152,796,102</b>	<b>165,051,057</b>	<b>168,014,782</b>	<b>10.0%</b>
<b>Public Safety</b>					
Consumer Protection	2,136,954	2,256,236	2,226,895	2,388,730	5.9%
Correction and Rehabilitation	69,183,620	71,135,891	70,950,987	70,609,851	-0.7%
Emergency Management and Homeland Security	1,063,747	1,368,218	1,229,560	1,354,300	-1.0%
Police	258,245,929	273,909,539	273,488,726	270,617,964	-1.2%
Sheriff	22,699,547	22,970,689	23,385,440	23,044,206	0.3%
<b>Total Public Safety</b>	<b>353,329,797</b>	<b>371,640,573</b>	<b>371,281,608</b>	<b>368,015,051</b>	<b>-1.0%</b>
<b>Transportation</b>					
Transportation	69,976,089	45,531,797	67,736,469	46,099,835	1.2%
<b>Health and Human Services</b>					
Health and Human Services	193,640,672	208,197,960	204,623,472	209,253,900	0.5%
<b>Libraries, Culture, and Recreation</b>					
Public Libraries	33,728,391	38,234,670	37,916,148	40,707,935	6.5%
<b>Community Development and Housing</b>					
Economic Development	9,607,538	10,663,357	11,644,699	11,288,011	5.9%
Housing and Community Affairs	4,625,135	5,177,756	5,123,529	5,554,107	7.3%

# SCHEDULE B-3

## Expenditures Detailed By Agency, Fund Type, Government Function and Department

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>Total Community Development and Housing</b>	<b>14,232,673</b>	<b>15,841,113</b>	<b>16,768,228</b>	<b>16,842,118</b>	<b>6.3%</b>
<b>Environment</b>					
Environmental Protection	1,519,013	1,850,070	1,847,634	2,200,860	19.0%
<b>Other County Government Functions</b>					
Non-Departmental Accounts	271,140,333	270,345,569	263,384,529	256,986,066	-4.9%
Utilities	24,499,868	25,234,133	25,234,133	25,121,891	-0.4%
<b>Total Other County Government Functions</b>	<b>295,640,201</b>	<b>295,579,702</b>	<b>288,618,662</b>	<b>282,107,957</b>	<b>-4.6%</b>
<b>TOTAL GENERAL FUND TAX SUPPORTED</b>	<b>1,117,961,885</b>	<b>1,129,671,987</b>	<b>1,153,843,278</b>	<b>1,133,242,438</b>	<b>0.3%</b>
<b>SPECIAL FUNDS TAX SUPPORTED</b>					
<b>General Government</b>					
Urban Districts	7,899,945	8,741,302	8,629,605	8,877,052	1.6%
<b>Public Safety</b>					
Fire and Rescue Service	222,903,200	224,302,381	229,034,287	222,299,388	-0.9%
<b>Transportation</b>					
Transit Services	116,687,277	121,172,193	121,181,027	121,491,890	0.3%
<b>Libraries, Culture, and Recreation</b>					
Recreation	28,855,010	30,305,126	30,796,328	32,339,234	6.7%
<b>Community Development and Housing</b>					
Economic Development Fund	7,236,543	1,850,567	4,264,704	1,853,591	0.2%
<b>TOTAL SPECIAL FUNDS TAX SUPPORTED</b>	<b>383,581,975</b>	<b>386,371,569</b>	<b>393,905,951</b>	<b>386,861,155</b>	<b>0.1%</b>
<b>SPECIAL FUNDS NON-TAX SUPPORTED</b>					
<b>General Government</b>					
Circuit Court	2,242,028	2,396,035	2,396,035	2,415,121	0.8%
State's Attorney	152,568	117,470	117,470	121,300	3.3%
County Executive	139,558	130,358	130,358	133,650	2.5%
Community Engagement Cluster	104,714	71,042	71,042	66,366	-6.6%
General Services	171,579	0	0	0	—
Intergovernmental Relations	30,664	30,670	30,670	30,670	—
Technology Services	654,968	0	0	0	—
<b>Total General Government</b>	<b>3,496,079</b>	<b>2,745,575</b>	<b>2,745,575</b>	<b>2,767,107</b>	<b>0.8%</b>
<b>Public Safety</b>					
Correction and Rehabilitation	6,233	0	0	0	—
Emergency Management and Homeland Security	4,816,670	633,331	633,331	798,190	26.0%
Fire and Rescue Service	6,298,661	917,155	917,155	0	—
Police	3,023,592	165,000	165,000	165,000	—
Sheriff	1,211,899	792,000	792,000	783,280	-1.1%
<b>Total Public Safety</b>	<b>15,357,055</b>	<b>2,507,486</b>	<b>2,507,486</b>	<b>1,746,470</b>	<b>-30.3%</b>
<b>Transportation</b>					
Transportation	19,699	14,984	14,984	14,984	—
Transit Services	5,485,615	4,697,562	4,697,562	4,697,562	—
<b>Total Transportation</b>	<b>5,505,314</b>	<b>4,712,546</b>	<b>4,712,546</b>	<b>4,712,546</b>	<b>—</b>
<b>Health and Human Services</b>					
Health and Human Services	78,019,574	76,363,353	76,363,353	79,739,699	4.4%
<b>Libraries, Culture, and Recreation</b>					
Public Libraries	52,290	52,290	52,290	52,290	—
Recreation	69,038	69,157	69,157	73,672	6.5%
<b>Total Libraries, Culture, and Recreation</b>	<b>121,328</b>	<b>121,447</b>	<b>121,447</b>	<b>125,962</b>	<b>3.7%</b>
<b>Community Development and Housing</b>					
Economic Development	3,090,399	2,842,854	2,842,854	3,572,311	25.7%

# SCHEDULE B-3

Expenditures Detailed By Agency, Fund Type, Government Function and Department

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
Housing and Community Affairs	28,268,548	34,988,723	36,321,699	35,060,131	0.2%
<b>Total Community Development and Housing</b>	<b>31,358,947</b>	<b>37,831,577</b>	<b>39,164,553</b>	<b>38,632,442</b>	<b>2.1%</b>
<b>Environment</b>					
Environmental Protection	18,385,654	20,521,787	20,403,764	23,273,827	13.4%
<b>Other County Government Functions</b>					
Cable Television	13,118,385	14,705,985	14,766,760	15,764,947	7.2%
Liquor Control	7,239	0	0	0	—
Non-Departmental Accounts	753,448	20,585,314	22,902,482	20,607,673	0.1%
Utilities	0	0	0	0	—
<b>Total Other County Government Functions</b>	<b>13,879,072</b>	<b>35,291,299</b>	<b>37,669,242</b>	<b>36,372,620</b>	<b>3.1%</b>
<b>TOTAL SPECIAL FUNDS NON-TAX SUPPORTED</b>	<b>166,123,023</b>	<b>180,095,070</b>	<b>183,687,966</b>	<b>187,370,673</b>	<b>4.0%</b>
<b>ENTERPRISE FUNDS NON-TAX SUPPORTED</b>					
<b>Transportation</b>					
Transportation	5,447,247	5,224,643	5,224,643	5,417,595	3.7%
Parking District Services	22,431,775	28,527,492	28,530,742	28,025,977	-1.8%
<b>Total Transportation</b>	<b>27,879,022</b>	<b>33,752,135</b>	<b>33,755,385</b>	<b>33,443,572</b>	<b>-0.9%</b>
<b>Libraries, Culture, and Recreation</b>					
Community Use of Public Facilities	9,035,453	10,134,509	9,947,023	10,846,275	7.0%
<b>Community Development and Housing</b>					
Permitting Services	29,932,521	32,007,836	32,083,221	33,893,405	5.9%
<b>Environment</b>					
Solid Waste Services	98,220,013	109,540,096	107,025,349	111,889,853	2.1%
<b>Other County Government Functions</b>					
Liquor Control	49,963,242	56,268,741	57,157,101	59,332,248	5.4%
<b>TOTAL ENTERPRISE FUNDS NON-TAX SUPPORTED</b>	<b>215,030,251</b>	<b>241,703,317</b>	<b>239,968,079</b>	<b>249,405,353</b>	<b>3.2%</b>
<b>TOTAL MONTGOMERY COUNTY GOVERNMENT</b>	<b>1,882,697,134</b>	<b>1,937,841,943</b>	<b>1,971,405,274</b>	<b>1,956,879,619</b>	<b>1.0%</b>
<b>DEBT SERVICE</b>					
<b>SPECIAL FUNDS TAX SUPPORTED</b>					
Debt Service	299,506,527	338,694,190	333,621,150	348,782,725	3.0%
<b>SPECIAL FUNDS NON-TAX SUPPORTED</b>					
Debt Service	7,965,964	10,215,210	10,215,210	10,216,360	0.0%
<b>TOTAL DEBT SERVICE</b>	<b>307,472,491</b>	<b>348,909,400</b>	<b>343,836,360</b>	<b>358,999,085</b>	<b>2.9%</b>
<b>MONTGOMERY COUNTY PUBLIC SCHOOLS</b>					
<b>CURRENT FUND TAX SUPPORTED</b>					
Montgomery County Public Schools	2,110,158,231	2,138,069,401	2,106,089,401	2,176,525,543	1.8%
<b>SPECIAL FUNDS NON-TAX SUPPORTED</b>					
Montgomery County Public Schools	74,809,399	77,903,934	77,903,934	79,092,560	1.5%
<b>ENTERPRISE FUNDS NON-TAX SUPPORTED</b>					
Montgomery County Public Schools	61,470,313	60,790,649	60,790,649	62,770,833	3.3%
<b>TOTAL MONTGOMERY COUNTY PUBLIC SCHOOLS</b>	<b>2,246,437,943</b>	<b>2,276,763,984</b>	<b>2,244,783,984</b>	<b>2,318,388,936</b>	<b>1.8%</b>
<b>MONTGOMERY COLLEGE</b>					
<b>CURRENT FUND TAX SUPPORTED</b>					
Montgomery College	220,800,930	243,770,455	235,648,014	251,468,195	3.2%

## SCHEDULE B-3

Expenditures Detailed By Agency, Fund Type, Government Function and Department

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>SPECIAL FUNDS TAX SUPPORTED</b>					
Montgomery College	749,997	750,000	675,000	750,000	—
<b>SPECIAL FUNDS NON-TAX SUPPORTED</b>					
Montgomery College	10,723,183	20,036,000	10,658,183	20,036,000	—
<b>ENTERPRISE FUNDS NON-TAX SUPPORTED</b>					
Montgomery College	24,759,188	32,543,362	25,947,656	37,623,813	15.6%
<b>TOTAL MONTGOMERY COLLEGE</b>	<b>257,033,298</b>	<b>297,099,817</b>	<b>272,928,853</b>	<b>309,878,008</b>	<b>4.3%</b>
<b>MARYLAND-NATIONAL CAPITAL PARK AND PLANNING COMMISSION</b>					
<b>SPECIAL FUNDS TAX SUPPORTED</b>					
M-NCPPC	109,811,712	119,162,784	119,153,799	122,598,644	2.9%
<b>SPECIAL FUNDS NON-TAX SUPPORTED</b>					
M-NCPPC	53,086	550,000	550,000	550,000	—
<b>ENTERPRISE FUNDS NON-TAX SUPPORTED</b>					
M-NCPPC	13,638,254	15,410,486	15,384,626	15,414,889	0.0%
<b>TOTAL M-NCPPC</b>	<b>123,503,052</b>	<b>135,123,270</b>	<b>135,088,425</b>	<b>138,563,533</b>	<b>2.5%</b>
<b>SUMMARY</b>					
<b>TOTAL EXPENDITURES ALL AGENCIES</b>	<b>4,817,143,918</b>	<b>4,995,738,414</b>	<b>4,968,042,896</b>	<b>5,082,709,181</b>	<b>1.7%</b>

## SCHEDULE B-4

Expenditures By Appropriation Category

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>MONTGOMERY COUNTY GOVERNMENT</b>					
<b>GENERAL FUND TAX SUPPORTED</b>					
Personnel Costs	568,138,258	602,684,770	601,984,436	618,427,804	2.6%
Operating Expense	549,823,627	526,043,219	551,858,842	514,694,334	-2.2%
Debt Service G.O. Bonds	0	0	0	0	—
Debt Service Other	0	0	0	0	—
Capital Outlay	0	943,998	0	120,300	-87.3%
<b>TOTAL GENERAL FUND TAX SUPPORTED</b>	<b>1,117,961,885</b>	<b>1,129,671,987</b>	<b>1,153,843,278</b>	<b>1,133,242,438</b>	<b>0.3%</b>
<b>SPECIAL FUNDS TAX SUPPORTED</b>					
Personnel Costs	261,482,844	274,346,713	275,883,099	275,638,598	0.5%
Operating Expense	122,099,131	112,024,856	118,022,852	111,222,557	-0.7%
Debt Service G.O. Bonds	0	0	0	0	—
Debt Service Other	0	0	0	0	—
Capital Outlay	0	0	0	0	—
<b>TOTAL SPECIAL FUNDS TAX SUPPORTED</b>	<b>383,581,975</b>	<b>386,371,569</b>	<b>393,905,951</b>	<b>386,861,155</b>	<b>0.1%</b>
<b>SPECIAL FUNDS NON-TAX SUPPORTED</b>					
Personnel Costs	66,181,371	66,142,274	65,593,639	67,992,186	2.8%
Operating Expense	99,873,923	113,831,166	118,028,697	119,315,007	4.8%
Debt Service G.O. Bonds	0	0	0	0	—
Debt Service Other	67,729	65,630	65,630	63,480	-3.3%



## SCHEDULE B-4

### Expenditures By Appropriation Category

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
Capital Outlay	0	56,000	0	0	—
<b>TOTAL SPECIAL FUNDS NON-TAX SUPPORTED</b>	<b>166,123,023</b>	<b>180,095,070</b>	<b>183,687,966</b>	<b>187,370,673</b>	<b>4.0%</b>
<b>ENTERPRISE FUNDS NON-TAX SUPPORTED</b>					
Personnel Costs	68,790,824	72,594,085	73,185,643	78,483,845	8.1%
Operating Expense	138,325,362	152,063,587	151,699,647	150,905,884	-0.8%
Debt Service G.O. Bonds	0	0	0	0	—
Debt Service Other	7,914,065	15,082,789	15,082,789	15,963,517	5.8%
Capital Outlay	0	1,962,856	0	4,052,107	106.4%
<b>TOTAL ENTERPRISE FUNDS NON-TAX SUPPORTED</b>	<b>215,030,251</b>	<b>241,703,317</b>	<b>239,968,079</b>	<b>249,405,353</b>	<b>3.2%</b>
<b>SUMMARY</b>					
<b>TOTAL PERSONNEL COSTS</b>	<b>964,593,297</b>	<b>1,015,767,842</b>	<b>1,016,646,817</b>	<b>1,040,542,433</b>	<b>2.4%</b>
<b>TOTAL OPERATING EXPENSE</b>	<b>910,122,043</b>	<b>903,962,828</b>	<b>939,610,038</b>	<b>896,137,782</b>	<b>-0.9%</b>
<b>TOTAL DEBT SERVICE G.O. BONDS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
<b>TOTAL DEBT SERVICE OTHER</b>	<b>7,981,794</b>	<b>15,148,419</b>	<b>15,148,419</b>	<b>16,026,997</b>	<b>5.8%</b>
<b>TOTAL CAPITAL OUTLAY</b>	<b>0</b>	<b>2,962,854</b>	<b>0</b>	<b>4,172,407</b>	<b>40.8%</b>
<b>TOTAL MONTGOMERY COUNTY GOVERNMENT</b>	<b>1,882,697,134</b>	<b>1,937,841,943</b>	<b>1,971,405,274</b>	<b>1,956,879,619</b>	<b>1.0%</b>
<b>PERCENT OF TOTAL BUDGET</b>					
<b>PERSONNEL COSTS</b>	<b>51.2%</b>	<b>52.4%</b>	<b>51.6%</b>	<b>53.2%</b>	<b>—</b>
<b>OPERATING EXPENSE</b>	<b>48.3%</b>	<b>46.6%</b>	<b>47.7%</b>	<b>45.8%</b>	<b>—</b>
<b>DEBT SERVICE G.O. BONDS</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>—</b>
<b>DEBT SERVICE OTHER</b>	<b>0.4%</b>	<b>0.8%</b>	<b>0.8%</b>	<b>0.8%</b>	<b>—</b>
<b>CAPITAL OUTLAY</b>	<b>0.0%</b>	<b>0.2%</b>	<b>0.0%</b>	<b>0.2%</b>	<b>—</b>

## SCHEDULE B-5

### Montgomery County Government Internal Service Funds

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>INTERNAL SERVICE FUNDS</b>					
Employee Health Benefit Self Insurance Fund	194,539,245	204,252,969	207,690,893	227,060,946	11.2%
Motor Pool Internal Service Fund	64,820,473	79,093,933	82,333,415	77,829,594	-1.6%
Printing and Mail Internal Service Fund	6,231,685	8,070,305	7,822,614	7,909,603	-2.0%
Self Insurance Internal Service Fund	52,941,543	58,869,567	58,869,567	60,490,424	2.8%
<b>TOTAL INTERNAL SERVICE FUNDS</b>	<b>318,532,946</b>	<b>350,286,774</b>	<b>356,716,489</b>	<b>373,290,567</b>	<b>6.6%</b>



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# Revenue Schedules

The revenue schedules include data for the following County agencies: MCG, Debt Service, MCPS, Montgomery College, and M-NCPPC. Not included are: WSSC, HOC, and the Montgomery County Revenue Authority. Note that the General Fund revenues contributed to capital projects (PAYGO) for several agencies are not reported on these schedules. State or Federal aid for capital projects is shown only in the CIP.

## **Schedule C-a, Tax Supported Revenue Summary**

This schedule displays tax supported revenue by category and summarizes the calculation for adjusted governmental revenues.

## **Schedule C-1, Revenues Detailed by Fund**

This schedule reports by tax supported and non-tax supported fund type, for all agencies, all revenues received and used to fund the operating budgets of MCG, Debt Service on County bonds issued for capital projects, MCPS, Montgomery College, and M-NCPPC.

## **Schedule C-2, Revenues Detailed by Agency**

This schedule reports revenue by agency, including debt service on County bonds, and separates revenues by General Fund, special tax supported funds, special non-tax supported funds, and enterprise funds.

## **Schedule C-3, Revenues Detailed by Agency and Type**

This schedule details all revenue by agency, fund type, and fund.



# SCHEDULE C-a

REVENUE SUMMARY TAX SUPPORTED BUDGETS (\$ Millions)														
KEY REVENUE CATEGORIES	App. FY15	Estimate FY15	% Chg. FY15-16	App. FY16	% Chg. FY16-17	Projected FY17	% Chg. FY17-18	Projected FY18	% Chg. FY18-19	Projected FY19	% Chg. FY19-20	Projected FY20	% Chg. FY20-21	Projected FY21
TAXES	5-22-14			5-21-15										
1 Property Tax	1,538.9	1,534.6	2.8%	1,582.6	2.6%	1,624.2	2.8%	1,670.2	3.0%	1,720.1	3.3%	1,777.2	3.0%	1,831.0
2 Income Tax	1,340.6	1,333.1	6.9%	1,433.4	2.5%	1,469.7	6.1%	1,558.7	7.0%	1,667.6	3.9%	1,732.6	3.6%	1,794.1
3 Transfer Tax	97.9	88.7	-1.7%	96.2	13.7%	109.4	5.9%	115.9	6.0%	122.8	3.9%	127.6	4.8%	133.8
4 Recordation Tax	62.8	52.9	-8.3%	57.6	15.0%	66.3	6.4%	70.5	7.1%	75.5	2.0%	77.0	5.0%	80.9
5 Energy Tax	209.2	203.5	-1.4%	206.2	0.8%	207.9	1.1%	210.1	0.6%	211.4	0.5%	212.5	0.7%	214.0
6 Telephone Tax	47.8	49.6	5.4%	50.4	1.8%	51.3	1.0%	51.8	1.4%	52.5	1.3%	53.2	1.5%	54.0
7 Hotel/Motel Tax	17.5	19.6	16.1%	20.3	3.6%	21.1	3.4%	21.8	3.3%	22.5	3.2%	23.2	4.1%	24.2
8 Admissions Tax	3.2	3.0	1.1%	3.2	6.4%	3.5	4.1%	3.6	6.2%	3.8	6.3%	4.1	6.6%	4.3
9 E-Cigarette Tax	0.0	0.0	n/a	0.1	0.0%	0.1	0.0%	0.1	0.0%	0.1	0.0%	0.1	0.0%	0.1
10 Total Local Taxes	3,318.0	3,285.1	4.0%	3,450.2	3.0%	3,553.4	4.2%	3,702.6	4.7%	3,876.3	3.4%	4,007.4	3.2%	4,136.2
INTERGOVERNMENTAL AID														
11 Highway User	3.6	3.5	15.0%	4.1	0.0%	4.1	0.0%	4.1	0.0%	4.1	0.0%	4.1	0.0%	4.1
12 Police Protection	13.9	13.9	-1.2%	13.8	0.0%	13.8	0.0%	13.8	0.0%	13.8	0.0%	13.8	0.0%	13.8
13 Libraries	5.5	4.8	-6.9%	5.1	0.0%	5.1	0.0%	5.1	0.0%	5.1	0.0%	5.1	0.0%	5.1
14 Health Services Case Formula	4.4	4.4	-9.9%	4.0	0.0%	4.0	0.0%	4.0	0.0%	4.0	0.0%	4.0	0.0%	4.0
15 Mass Transit	39.4	39.4	1.1%	39.8	0.0%	39.8	0.0%	39.8	0.0%	39.8	0.0%	39.8	0.0%	39.8
16 Public Schools	618.8	618.8	2.0%	631.4	0.0%	631.4	0.0%	631.4	0.0%	631.4	0.0%	631.4	0.0%	631.4
17 Community College	34.2	33.0	-0.8%	34.0	0.0%	34.0	0.0%	34.0	0.0%	34.0	0.0%	34.0	0.0%	34.0
18 Other	38.3	50.7	40.9%	54.0	-21.3%	42.5	0.0%	42.5	0.0%	42.5	0.0%	42.5	0.0%	42.5
19 Total Intergovernmental Aid	758.1	768.5	3.7%	786.2	-1.5%	774.7	0.0%	774.7	0.0%	774.7	0.0%	774.7	0.0%	774.7
FEES AND FINES														
20 Licenses & Permits	12.6	11.7	3.3%	13.0	1.5%	13.2	1.5%	13.4	1.5%	13.6	1.5%	13.8	1.5%	14.0
21 Charges for Services	69.1	68.8	3.9%	71.8	1.8%	73.0	1.9%	74.4	2.0%	75.9	2.2%	77.6	2.5%	79.5
22 Fines & Forfeitures	22.0	24.3	10.3%	24.3	1.6%	24.7	1.6%	25.1	1.6%	25.5	1.6%	25.9	1.6%	26.3
23 Montgomery College Tuition	83.7	81.6	-3.0%	81.2	1.8%	82.6	1.9%	84.2	2.0%	85.9	2.2%	87.8	2.5%	90.0
24 Total Fees and Fines	187.4	186.4	1.5%	190.3	1.7%	193.6	1.8%	197.1	1.9%	200.9	2.1%	205.1	2.3%	209.9
MISCELLANEOUS														
25 Investment Income	0.5	0.6	296.9%	2.1	86.4%	3.9	38.2%	5.4	27.8%	6.8	21.8%	8.3	26.5%	10.5
26 Other Miscellaneous	10.3	15.9	13.0%	11.6	2.2%	11.9	2.3%	12.2	2.5%	12.5	2.8%	12.8	3.1%	13.2
27 Total Miscellaneous	10.8	16.5	26.8%	13.7	15.0%	15.8	11.2%	17.5	10.3%	19.3	9.5%	21.1	12.3%	23.8
28 TOTAL REVENUES	4,274.3	4,256.4	3.9%	4,440.3	2.2%	4,537.4	3.4%	4,691.9	3.8%	4,871.1	2.8%	5,008.3	2.7%	5,144.5
Calculation for Adjusted Governmental Revenues														
29 Total Tax Supported Revenues	4,274.3	4,256.4	3.9%	4,440.3	2.2%	4,537.4	3.4%	4,691.9	3.8%	4,871.1	2.8%	5,008.3	2.7%	5,144.5
30 Capital Projects Fund	123.4	123.4	0.2%	123.6	-12.4%	108.2	-7.7%	99.9	-2.2%	97.7	7.7%	105.2	0.0%	105.2
31 Grants	116.6	116.6	2.9%	120.1	2.2%	122.7	2.3%	125.6	2.5%	128.7	2.8%	132.3	3.1%	136.5
32 MCG Adjusted Revenues	4,514.3	4,496.4	3.8%	4,684.0	1.8%	4,768.3	3.1%	4,917.3	3.7%	5,097.6	2.9%	5,245.9	2.7%	5,386.2

# SCHEDULE C-1

## Revenues Detailed By Fund

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>TAX SUPPORTED</b>					
Montgomery County Government General Fund	3,031,818,479	2,975,185,047	2,952,960,922	3,100,681,770	4.2%
Montgomery County Government Special Funds	409,145,671	434,190,557	434,870,560	449,066,359	3.4%
Debt Service Special Funds	9,327,141	5,928,730	13,507,081	17,341,440	192.5%
Montgomery County Public Schools Current Fund	612,692,130	623,041,641	623,041,641	635,731,313	2.0%
Montgomery College Current Fund	114,995,352	119,548,710	116,102,851	116,818,861	-2.3%
Montgomery College Special Funds	1,236	0	0	0	—
M-NCPPC Special Funds	110,841,109	116,389,214	115,928,568	120,691,744	3.7%
<b>TOTAL TAX SUPPORTED</b>	<b>4,288,821,118</b>	<b>4,274,283,899</b>	<b>4,256,411,623</b>	<b>4,440,331,487</b>	<b>3.9%</b>
<b>NON-TAX SUPPORTED</b>					
Montgomery County Government Special Funds	177,055,586	189,718,374	192,471,473	197,592,302	4.2%
Montgomery County Government Enterprise Funds	314,561,169	282,895,304	281,972,252	284,814,422	0.7%
Montgomery County Public Schools Special Funds	74,809,399	77,903,934	77,903,934	79,092,560	1.5%
Montgomery County Public Schools Enterprise Funds	59,105,366	59,195,025	59,195,025	61,116,624	3.2%
Montgomery College Special Funds	10,659,068	19,774,000	10,659,083	19,774,000	—
Montgomery College Enterprise Funds	23,193,561	28,165,688	24,061,507	28,035,522	-0.5%
M-NCPPC Special Funds	53,086	550,000	550,000	550,000	—
M-NCPPC Enterprise Funds	13,592,432	13,451,825	13,367,080	14,209,639	5.6%
<b>TOTAL NON-TAX SUPPORTED</b>	<b>673,029,667</b>	<b>671,654,150</b>	<b>660,180,354</b>	<b>685,185,069</b>	<b>2.0%</b>
<b>SUMMARY</b>					
<b>GRAND TOTAL ALL FUNDS/AGENCIES</b>	<b>4,961,850,785</b>	<b>4,945,938,049</b>	<b>4,916,591,977</b>	<b>5,125,516,556</b>	<b>3.6%</b>

# SCHEDULE C-2

## Revenues Detailed By Agency

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>MONTGOMERY COUNTY GOVERNMENT</b>					
General Fund Tax Supported	3,031,818,479	2,975,185,047	2,952,960,922	3,100,681,770	4.2%
Special Funds Tax Supported	409,145,671	434,190,557	434,870,560	449,066,359	3.4%
Special Funds Non-Tax Supported	177,055,586	189,718,374	192,471,473	197,592,302	4.2%
Enterprise Funds Non-Tax Supported	314,561,169	282,895,304	281,972,252	284,814,422	0.7%
<b>TOTAL MONTGOMERY COUNTY GOVERNMENT</b>	<b>3,932,580,905</b>	<b>3,881,989,282</b>	<b>3,862,275,207</b>	<b>4,032,154,853</b>	<b>3.9%</b>
<b>DEBT SERVICE</b>					
Special Funds Tax Supported	9,327,141	5,928,730	13,507,081	17,341,440	192.5%
<b>MONTGOMERY COUNTY PUBLIC SCHOOLS</b>					
Current Fund Tax Supported	612,692,130	623,041,641	623,041,641	635,731,313	2.0%
Special Funds Non-Tax Supported	74,809,399	77,903,934	77,903,934	79,092,560	1.5%
Enterprise Funds Non-Tax Supported	59,105,366	59,195,025	59,195,025	61,116,624	3.2%
<b>TOTAL MONTGOMERY COUNTY PUBLIC SCHOOLS</b>	<b>746,606,895</b>	<b>760,140,600</b>	<b>760,140,600</b>	<b>775,940,497</b>	<b>2.1%</b>
<b>MONTGOMERY COLLEGE</b>					
Current Fund Tax Supported	114,995,352	119,548,710	116,102,851	116,818,861	-2.3%
Special Funds Tax Supported	1,236	0	0	0	—
Special Funds Non-Tax Supported	10,659,068	19,774,000	10,659,083	19,774,000	—
Enterprise Funds Non-Tax Supported	23,193,561	28,165,688	24,061,507	28,035,522	-0.5%
<b>TOTAL MONTGOMERY COLLEGE</b>	<b>148,849,217</b>	<b>167,488,398</b>	<b>150,823,441</b>	<b>164,628,383</b>	<b>-1.7%</b>
<b>MARYLAND-NATIONAL CAPITAL PARK AND PLANNING COMMISSION</b>					
Special Funds Tax Supported	110,841,109	116,389,214	115,928,568	120,691,744	3.7%

## SCHEDULE C-2

### Revenues Detailed By Agency

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
Special Funds Non-Tax Supported	53,086	550,000	550,000	550,000	—
Enterprise Funds Non-Tax Supported	13,592,432	13,451,825	13,367,080	14,209,639	5.6%
<b>TOTAL M-NCPPC</b>	<b>124,486,627</b>	<b>130,391,039</b>	<b>129,845,648</b>	<b>135,451,383</b>	<b>3.9%</b>
<b>OTHER</b>					
<b>SUMMARY</b>					
<b>GRAND TOTAL ALL FUNDS/AGENCIES</b>	<b>4,961,850,785</b>	<b>4,945,938,049</b>	<b>4,916,591,977</b>	<b>5,125,516,556</b>	<b>3.6%</b>

## SCHEDULE C-3

### Revenues Detailed By Agency, Fund and Type

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>TAX SUPPORTED</b>					
<b>MONTGOMERY COUNTY GOVERNMENT</b>					
<b>County General Fund</b>					
<b>Taxes</b>					
Admissions Tax	2,983,891	3,212,000	3,045,800	3,247,808	1.1%
County Income Tax	1,376,763,653	1,340,644,366	1,333,119,043	1,433,417,237	6.9%
E-Cigarette Tax	0	0	0	125,000	—
Energy Tax	210,678,660	209,181,624	203,515,000	206,190,000	-1.4%
Hotel/Motel Tax	17,675,982	17,512,115	19,608,800	20,339,825	16.1%
Property Tax	1,109,081,029	1,088,918,814	1,085,950,164	1,116,715,944	2.6%
Real Property Transfer Tax	90,496,157	97,880,000	88,710,000	96,240,000	-1.7%
Recordation Tax	53,962,477	62,814,266	52,897,862	57,593,411	-8.3%
Telephone Tax	53,160,865	47,833,000	49,600,236	50,416,800	5.4%
<b>TOTAL TAXES</b>	<b>2,914,802,714</b>	<b>2,867,996,185</b>	<b>2,836,446,905</b>	<b>2,984,286,025</b>	<b>4.1%</b>
<b>Licenses &amp; Permits</b>					
Clerk of the Court Business Licenses	19	215,000	215,000	215,000	—
Hazardous Materials Permits	825,762	800,000	800,000	800,000	—
Health Inspection: Restaurants	1,804,845	1,808,680	1,737,820	1,737,820	-3.9%
Health Inspections: Living Facilities	272,848	240,730	240,730	240,730	—
Health Inspections: Swimming Pools	544,905	501,220	526,390	526,330	5.0%
Landlord-Tenant Fees	5,041,465	4,988,040	4,988,040	5,436,018	9.0%
Marriage Licenses	364,370	353,100	372,000	372,000	5.4%
New Home Builder's License	137,679	134,000	134,000	134,000	—
Pet Licenses	264,378	1,251,707	440,000	1,251,707	—
Residential Parking Permits	236,700	200,000	200,000	200,000	—
Trader's License	857,042	780,000	780,000	780,000	—
Other Licenses/Permits	235,321	213,920	211,470	208,470	-2.5%
<b>TOTAL LICENSES &amp; PERMITS</b>	<b>10,585,334</b>	<b>11,486,397</b>	<b>10,645,450</b>	<b>11,902,075</b>	<b>3.6%</b>
<b>Charges for Services</b>					
Alternative Community Services	405,847	440,000	550,000	550,000	25.0%
Board of Appeals Fees	169,354	306,334	306,334	306,334	—
Care of Federal/State Prisoners	2,077,732	1,639,310	1,703,690	2,038,313	24.3%
Common Ownership Community Fees	408,770	405,500	415,500	410,000	1.1%
Discovery Materials	29,825	30,000	30,000	30,000	—
Facility Rental Fees	23,971	23,000	25,000	25,000	8.7%
Health and Human Services Fees	1,379,170	1,426,320	1,424,210	1,332,800	-6.6%
Home Confinement Fees	105,747	41,000	41,000	41,000	—
Library Fees	27,781	600	20,000	20,000	3233.3%
Motor Pool Charges/Fees	8,808	0	0	0	—

# SCHEDULE C-3

## Revenues Detailed By Agency, Fund and Type

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
Other Charges/Fees	388,832	440,000	440,000	440,000	—
Parking Fees	338,795	248,000	317,000	317,000	27.8%
Recreation Fees	8,425	0	0	0	—
Self Insurance Employee Health Income	112,000	0	0	0	—
Sheriff Fees	951,547	1,200,000	1,200,000	1,200,000	—
Street Tree Planting	0	0	0	75,000	—
Subdivision Plan Review	80,129	200,000	200,000	200,000	—
Substance Abusers Intervention Program (IPSA)	270,364	359,950	100,000	105,000	-70.8%
Zoning Fees	54,032	65,000	65,000	65,000	—
Other Charges/Fees	2,070,284	1,983,030	2,214,180	2,203,810	11.1%
Tree Canopy	0	50,000	50,000	250,000	400.0%
<b>TOTAL CHARGES FOR SERVICES</b>	<b>8,911,413</b>	<b>8,858,044</b>	<b>9,101,914</b>	<b>9,609,257</b>	<b>8.5%</b>
<b>Fines &amp; Forfeitures</b>					
Library Fines	1,121,664	1,421,220	1,421,220	1,421,220	—
Other Fines/Forfeitures	2,600	1,400	1,400	1,400	—
Parking Fines	1,142,831	935,241	935,241	935,241	—
Photo Red Light Citations	4,298,480	3,685,770	3,900,000	3,900,000	5.8%
Speed Camera Citations	16,712,311	14,607,000	16,700,000	16,700,000	14.3%
Other Fines/Forfeitures	715,610	970,500	935,500	935,500	-3.6%
<b>TOTAL FINES &amp; FORFEITURES</b>	<b>23,993,496</b>	<b>21,621,131</b>	<b>23,893,361</b>	<b>23,893,361</b>	<b>10.5%</b>
<b>Intergovernmental</b>					
Core Health Services Funding	3,975,153	4,411,426	4,411,430	3,975,150	-9.9%
EEOC Reimbursement	0	39,000	39,000	55,000	41.0%
Emergency 911	8,616,645	5,420,000	6,745,000	6,745,000	24.4%
Federal Financial Participation Reimbursements	14,128,020	11,891,695	14,141,585	14,314,585	20.4%
Federal Grants	1,181,750	0	0	0	—
Illegal Alien Inmate Reimbursement	828,861	808,500	584,351	600,000	-25.8%
Indirect Costs: Grants	1,004,811	1,100,000	1,100,000	1,100,000	—
Magistrates	214,348	168,912	170,660	170,660	1.0%
Medicaid/Medicare Reimbursement	3,943,386	2,852,088	3,792,180	2,543,575	-10.8%
Nursing Home Reimbursement	658,315	666,850	666,850	666,850	—
Other Intergovernmental	2,248,042	0	0	0	—
State Aid: Highway User	3,339,194	3,587,736	3,527,416	4,125,000	15.0%
State Aid: Police Protection	13,773,624	13,932,320	13,932,320	13,768,440	-1.2%
State Grants	1,008,000	0	0	0	—
State Interpreter Fee Reimbursement	291,122	314,709	314,709	314,709	—
State Jury Fee Reimbursement	377,710	404,245	404,245	404,245	—
State Reimbursement: Library Operations	2,771,423	2,667,853	2,813,185	2,902,000	8.8%
State Reimbursement: Library Staff Retirement	1,865,495	2,813,185	2,000,000	2,201,000	-21.8%
Traffic Signals Maintenance	0	994,000	994,000	994,000	—
Other Intergovernmental	3,017,809	4,159,721	5,462,531	5,092,128	22.4%
<b>TOTAL INTERGOVERNMENTAL</b>	<b>63,243,708</b>	<b>56,232,240</b>	<b>61,099,462</b>	<b>59,972,342</b>	<b>6.7%</b>
<b>Miscellaneous</b>					
Conference Center - Net Proceeds	1,591,849	900,000	900,000	900,000	—
Conference Center - Rental Income	319,100	319,100	319,100	319,100	—
Loan Payments	19,074	306,800	306,800	306,800	—
Miscellaneous Revenues	3,728,917	1,706,020	4,554,320	3,559,320	108.6%
Property Rentals	3,845,667	4,489,070	4,489,070	3,850,000	-14.2%
Vehicle/Bike Auction Proceeds	771,635	1,000,000	1,000,000	1,000,000	—
<b>TOTAL MISCELLANEOUS</b>	<b>10,276,242</b>	<b>8,720,990</b>	<b>11,569,290</b>	<b>9,935,220</b>	<b>13.9%</b>
<b>Investment Income</b>					
Investment Income	5,572	270,060	204,540	1,083,490	301.2%
<b>TOTAL COUNTY GENERAL FUND</b>	<b>3,031,818,479</b>	<b>2,975,185,047</b>	<b>2,952,960,922</b>	<b>3,100,681,770</b>	<b>4.2%</b>
<b>Special Funds</b>					
<b>Bethesda Urban District</b>					
<b>Taxes</b>					



# SCHEDULE C-3

## Revenues Detailed By Agency, Fund and Type

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
Property Tax	471,953	480,406	485,557	501,693	4.4%
<b>Charges for Services</b>					
Optional Method Development	156,393	150,000	150,000	157,919	5.3%
<b>Miscellaneous</b>					
Miscellaneous Revenues	35,003	0	0	0	—
<b>Investment Income</b>					
Investment Income	195	0	360	360	—
<b>TOTAL BETHESDA URBAN DISTRICT</b>	<b>663,544</b>	<b>630,406</b>	<b>635,917</b>	<b>659,972</b>	<b>4.7%</b>
<b>Silver Spring Urban District</b>					
<b>Taxes</b>					
Property Tax	666,703	729,771	768,879	795,761	9.0%
<b>Charges for Services</b>					
Optional Method Development	145,748	134,000	134,000	134,000	—
<b>TOTAL CHARGES FOR SERVICES</b>	<b>145,748</b>	<b>134,000</b>	<b>134,000</b>	<b>134,000</b>	<b>—</b>
<b>Miscellaneous</b>					
Miscellaneous Revenues	12,699	0	0	0	—
<b>Investment Income</b>					
Investment Income	477	0	880	880	—
<b>TOTAL SILVER SPRING URBAN DISTRICT</b>	<b>825,627</b>	<b>863,771</b>	<b>903,759</b>	<b>930,641</b>	<b>7.7%</b>
<b>Wheaton Urban District</b>					
<b>Taxes</b>					
Property Tax	165,142	164,449	190,366	196,959	19.8%
<b>Investment Income</b>					
Investment Income	161	0	300	300	—
<b>TOTAL WHEATON URBAN DISTRICT</b>	<b>165,303</b>	<b>164,449</b>	<b>190,666</b>	<b>197,259</b>	<b>20.0%</b>
<b>Bradley Noise Abatement</b>					
<b>TOTAL BRADLEY NOISE ABATEMENT</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
<b>Cabin John Noise Abatement</b>					
<b>TOTAL CABIN JOHN NOISE ABATEMENT</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
<b>Mass Transit</b>					
<b>Taxes</b>					
Property Tax	70,991,730	68,920,536	68,735,499	107,000,412	55.3%
<b>Licenses &amp; Permits</b>					
Taxi Licensing Fees	545,877	531,000	531,000	531,000	—
<b>Charges for Services</b>					
Bus Advertising	610,922	520,000	520,000	545,000	4.8%
Motor Pool Charges/Fees	481,696	0	0	0	—
Parking Fees	796,505	661,385	661,385	661,385	—
Ride On Fare Revenue	21,655,986	23,638,593	23,638,593	23,550,593	-0.4%
Other Charges/Fees	1,465,723	878,194	878,194	837,000	-4.7%
<b>TOTAL CHARGES FOR SERVICES</b>	<b>25,010,832</b>	<b>25,698,172</b>	<b>25,698,172</b>	<b>25,593,978</b>	<b>-0.4%</b>
<b>Fines &amp; Forfeitures</b>					
Parking Fines	546,627	405,000	405,000	405,000	—
Other Fines/Forfeitures	12,905	0	0	0	—
<b>TOTAL FINES &amp; FORFEITURES</b>	<b>559,532</b>	<b>405,000</b>	<b>405,000</b>	<b>405,000</b>	<b>—</b>
<b>Intergovernmental</b>					
State Aid: Call N' Ride	318,256	379,110	379,110	379,110	—
State Aid: Damascus Fixed Route	214,021	309,950	309,950	309,950	—
State Aid: Ride On	33,184,941	38,674,612	38,674,612	39,089,040	1.1%
<b>TOTAL INTERGOVERNMENTAL</b>	<b>33,717,218</b>	<b>39,363,672</b>	<b>39,363,672</b>	<b>39,778,100</b>	<b>1.1%</b>
<b>Miscellaneous</b>					
Miscellaneous Revenues	162,579	0	0	0	—

# SCHEDULE C-3

## Revenues Detailed By Agency, Fund and Type

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>Investment Income</b>					
Investment Income	4,191	1,790	7,710	7,710	330.7%
<b>TOTAL MASS TRANSIT</b>	<b>130,991,959</b>	<b>134,920,170</b>	<b>134,741,053</b>	<b>173,316,200</b>	<b>28.5%</b>
<b>Fire</b>					
<b>Taxes</b>					
Property Tax	210,945,363	234,329,822	233,700,696	206,867,464	-11.7%
<b>Licenses &amp; Permits</b>					
Fire Code Enforcement Permits	481,953	600,000	481,953	600,000	—
Occupancy Permits	1,006	0	0	0	—
Other Licenses/Permits	250	0	0	0	—
<b>TOTAL LICENSES &amp; PERMITS</b>	<b>483,209</b>	<b>600,000</b>	<b>481,953</b>	<b>600,000</b>	<b>—</b>
<b>Charges for Services</b>					
Automation Enhancement Fee	108,775	120,000	120,000	120,000	—
EMS Reimbursement-Ambulance Fee	22,738,993	15,600,000	16,000,000	17,500,000	12.2%
Parking Fees	-4	0	0	0	—
Other Charges/Fees	714,972	700,000	700,000	715,000	2.1%
<b>TOTAL CHARGES FOR SERVICES</b>	<b>23,562,736</b>	<b>16,420,000</b>	<b>16,820,000</b>	<b>18,335,000</b>	<b>11.7%</b>
<b>Intergovernmental</b>					
State Fire/Rescue 508 Funds	1,299,252	0	1,523,263	0	—
<b>TOTAL INTERGOVERNMENTAL</b>	<b>1,299,252</b>	<b>0</b>	<b>1,523,263</b>	<b>0</b>	<b>—</b>
<b>Miscellaneous</b>					
Insurance Proceeds	0	0	357,000	0	—
Miscellaneous Revenues	41,402	10,000	0	10,000	—
<b>TOTAL MISCELLANEOUS</b>	<b>41,402</b>	<b>10,000</b>	<b>357,000</b>	<b>10,000</b>	<b>—</b>
<b>Investment Income</b>					
Investment Income	25,424	27,440	46,760	46,760	70.4%
<b>TOTAL FIRE</b>	<b>236,357,386</b>	<b>251,387,262</b>	<b>252,929,672</b>	<b>225,859,224</b>	<b>-10.2%</b>
<b>Recreation</b>					
<b>Taxes</b>					
Property Tax	29,427,342	34,559,943	34,409,228	35,717,163	3.3%
<b>Charges for Services</b>					
Facility Rental Fees	745,571	757,600	757,600	794,600	4.9%
Other Charges/Fees	-270	0	0	0	—
Parking Fees	-28	0	0	0	—
Recreation Fees	9,471,390	10,604,411	9,708,225	10,465,942	-1.3%
<b>TOTAL CHARGES FOR SERVICES</b>	<b>10,216,663</b>	<b>11,362,011</b>	<b>10,465,825</b>	<b>11,260,542</b>	<b>-0.9%</b>
<b>Miscellaneous</b>					
Miscellaneous Revenues	135,851	-105,360	63,705	84,365	-180.1%
Miscellaneous Revenues - Parks ActiveNet	0	169,065	169,065	102,263	-39.5%
<b>TOTAL MISCELLANEOUS</b>	<b>135,851</b>	<b>63,705</b>	<b>232,770</b>	<b>186,628</b>	<b>193.0%</b>
<b>Investment Income</b>					
Investment Income	5,951	5,650	10,940	10,940	93.6%
<b>TOTAL RECREATION</b>	<b>39,785,807</b>	<b>45,991,309</b>	<b>45,118,763</b>	<b>47,175,273</b>	<b>2.6%</b>
<b>Economic Development Fund</b>					
<b>Miscellaneous</b>					
Loan Payments	55,858	94,970	94,970	94,970	—
Miscellaneous Revenues	161,107	0	0	0	—
<b>TOTAL MISCELLANEOUS</b>	<b>216,965</b>	<b>94,970</b>	<b>94,970</b>	<b>94,970</b>	<b>—</b>
<b>Investment Income</b>					
Investment Income	30,439	68,980	55,970	55,970	-18.9%
<b>TOTAL ECONOMIC DEVELOPMENT FUND</b>	<b>247,404</b>	<b>163,950</b>	<b>150,940</b>	<b>150,940</b>	<b>-7.9%</b>
<b>Revenue Stabilization Fund</b>					
<b>Investment Income</b>					

# SCHEDULE C-3

## Revenues Detailed By Agency, Fund and Type

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
Investment Income	108,641	69,240	199,790	776,850	1022.0%
<b>TOTAL REVENUE STABILIZATION FUND</b>	<b>108,641</b>	<b>69,240</b>	<b>199,790</b>	<b>776,850</b>	<b>1022.0%</b>
<b>TOTAL SPECIAL FUNDS</b>	<b>409,145,671</b>	<b>434,190,557</b>	<b>434,870,560</b>	<b>449,066,359</b>	<b>3.4%</b>
<b>TOTAL MONTGOMERY COUNTY GOVERNMENT</b>	<b>3,440,964,150</b>	<b>3,409,375,604</b>	<b>3,387,831,482</b>	<b>3,549,748,129</b>	<b>4.1%</b>
<b>DEBT SERVICE</b>					
<b>Debt Service</b>					
<b>Intergovernmental</b>					
Federal Grants	5,808,511	5,928,730	5,928,730	5,853,000	-1.3%
Premium on General Obligation Bonds	3,088,117	0	5,236,781	11,488,440	—
<b>TOTAL INTERGOVERNMENTAL</b>	<b>8,896,628</b>	<b>5,928,730</b>	<b>11,165,511</b>	<b>17,341,440</b>	<b>192.5%</b>
<b>Miscellaneous</b>					
Miscellaneous Revenues	334,924	0	2,341,570	0	—
<b>TOTAL MISCELLANEOUS</b>	<b>334,924</b>	<b>0</b>	<b>2,341,570</b>	<b>0</b>	<b>—</b>
<b>Investment Income</b>					
Investment Income	95,589	0	0	0	—
<b>TOTAL DEBT SERVICE</b>	<b>9,327,141</b>	<b>5,928,730</b>	<b>13,507,081</b>	<b>17,341,440</b>	<b>192.5%</b>
<b>TOTAL DEBT SERVICE</b>	<b>9,327,141</b>	<b>5,928,730</b>	<b>13,507,081</b>	<b>17,341,440</b>	<b>192.5%</b>
<b>MONTGOMERY COUNTY PUBLIC SCHOOLS</b>					
<b>Current Fund MCPS</b>					
<b>Charges for Services</b>					
Tuition-Other Sources	3,992,554	3,875,708	3,875,708	4,105,755	5.9%
<b>Intergovernmental</b>					
Basic State Aid	305,782,989	310,456,913	310,456,913	322,176,176	3.8%
Federal Revenues	193,173	400,000	400,000	200,000	-50.0%
Foster Care/Miscellaneous	232,670	400,000	400,000	400,000	—
GCEI - Geographic Cost of Education Index	33,636,554	34,394,095	34,394,095	17,744,167	-48.4%
Students With Disabilities	52,252,933	51,202,771	51,202,771	54,303,397	6.1%
Thornton Legislation	179,615,574	184,221,187	184,221,187	197,015,246	6.9%
Transportation	36,985,683	38,090,967	38,090,967	39,786,572	4.5%
<b>TOTAL INTERGOVERNMENTAL</b>	<b>608,699,576</b>	<b>619,165,933</b>	<b>619,165,933</b>	<b>631,625,558</b>	<b>2.0%</b>
<b>TOTAL CURRENT FUND MCPS</b>	<b>612,692,130</b>	<b>623,041,641</b>	<b>623,041,641</b>	<b>635,731,313</b>	<b>2.0%</b>
<b>TOTAL MONTGOMERY COUNTY PUBLIC SCHOOLS</b>	<b>612,692,130</b>	<b>623,041,641</b>	<b>623,041,641</b>	<b>635,731,313</b>	<b>2.0%</b>
<b>MONTGOMERY COLLEGE</b>					
<b>Current Fund MC</b>					
<b>Charges for Services</b>					
Other Student Fees: Current Fund	1,489,985	1,438,157	1,402,203	1,395,656	-3.0%
Tuition and Fees: Current Fund	80,132,943	82,221,884	80,166,337	79,792,029	-3.0%
<b>TOTAL CHARGES FOR SERVICES</b>	<b>81,622,928</b>	<b>83,660,041</b>	<b>81,568,540</b>	<b>81,187,685</b>	<b>-3.0%</b>
<b>Intergovernmental</b>					
Fed. State & Priv. Gifts & Grants	367,933	325,000	322,870	325,000	—
State Aid	31,688,491	34,238,669	32,974,239	33,981,176	-0.8%
<b>TOTAL INTERGOVERNMENTAL</b>	<b>32,056,424</b>	<b>34,563,669</b>	<b>33,297,109</b>	<b>34,306,176</b>	<b>-0.7%</b>
<b>Miscellaneous</b>					
Current Fund: Other Revenue	1,198,422	1,135,000	1,127,562	1,135,000	—
Current Fund: Performing Arts Center	55,661	135,000	55,000	135,000	—
<b>TOTAL MISCELLANEOUS</b>	<b>1,254,083</b>	<b>1,270,000</b>	<b>1,182,562</b>	<b>1,270,000</b>	<b>—</b>
<b>Investment Income</b>					
Current Fund: Interest	61,917	55,000	54,640	55,000	—
<b>TOTAL CURRENT FUND MC</b>	<b>114,995,352</b>	<b>119,548,710</b>	<b>116,102,851</b>	<b>116,818,861</b>	<b>-2.3%</b>
<b>Special Funds</b>					
<b>Emergency Repair Fund</b>					
<b>Investment Income</b>					

# SCHEDULE C-3

## Revenues Detailed By Agency, Fund and Type

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
EPMRF: Investment Income Non-Pooled	1,236	0	0	0	—
<b>TOTAL EMERGENCY REPAIR FUND</b>	<b>1,236</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
<b>MC Grants Tax Supported Fund</b>					
<b>TOTAL MC GRANTS TAX SUPPORTED FUND</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
<b>TOTAL SPECIAL FUNDS</b>	<b>1,236</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
<b>TOTAL MONTGOMERY COLLEGE</b>	<b>114,996,588</b>	<b>119,548,710</b>	<b>116,102,851</b>	<b>116,818,861</b>	<b>-2.3%</b>
<b>MARYLAND-NATIONAL CAPITAL PARK AND PLANNING COMMISSION</b>					
<b>Special Funds</b>					
<b>Administration Fund</b>					
<b>Taxes</b>					
Property Tax	26,360,981	25,395,989	25,289,793	27,795,118	9.4%
<b>Charges for Services</b>					
User Fees	180,366	240,580	240,580	144,000	-40.1%
<b>Intergovernmental</b>					
Intergovernmental	409,595	400,400	400,400	400,400	—
<b>Investment Income</b>					
Investment Income	35,915	20,500	20,500	35,000	70.7%
<b>TOTAL ADMINISTRATION FUND</b>	<b>26,986,857</b>	<b>26,057,469</b>	<b>25,951,273</b>	<b>28,374,518</b>	<b>8.9%</b>
<b>Park Fund</b>					
<b>Taxes</b>					
Property Tax	77,558,047	83,657,376	83,307,553	85,238,361	1.9%
<b>Charges for Services</b>					
Facility User Fees	2,420,570	2,356,200	2,356,200	2,424,443	2.9%
<b>Intergovernmental</b>					
Intergovernmental	2,034,400	2,468,155	2,468,155	2,739,782	11.0%
<b>Miscellaneous</b>					
Miscellaneous	167,261	122,000	122,000	126,300	3.5%
<b>Investment Income</b>					
Investment Income	6,370	5,000	5,000	5,000	—
Investment Income: CIP	-36,872	0	0	0	—
<b>TOTAL INVESTMENT INCOME</b>	<b>-30,502</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>—</b>
<b>TOTAL PARK FUND</b>	<b>82,149,776</b>	<b>88,608,731</b>	<b>88,258,908</b>	<b>90,533,886</b>	<b>2.2%</b>
<b>ALA Debt Service Fund</b>					
<b>Taxes</b>					
Property Tax	1,704,476	1,723,014	1,718,387	1,783,340	3.5%
<b>TOTAL ALA DEBT SERVICE FUND</b>	<b>1,704,476</b>	<b>1,723,014</b>	<b>1,718,387</b>	<b>1,783,340</b>	<b>3.5%</b>
<b>TOTAL SPECIAL FUNDS</b>	<b>110,841,109</b>	<b>116,389,214</b>	<b>115,928,568</b>	<b>120,691,744</b>	<b>3.7%</b>
<b>TOTAL M-NCPPC</b>	<b>110,841,109</b>	<b>116,389,214</b>	<b>115,928,568</b>	<b>120,691,744</b>	<b>3.7%</b>
<b>TOTAL TAX SUPPORTED</b>	<b>4,288,821,118</b>	<b>4,274,283,899</b>	<b>4,256,411,623</b>	<b>4,440,331,487</b>	<b>3.9%</b>
<b>NON-TAX SUPPORTED</b>					
<b>MONTGOMERY COUNTY GOVERNMENT</b>					
<b>Special Funds</b>					
<b>Water Quality Protection Fund</b>					
<b>Taxes</b>					
Bag Tax	2,406,995	2,150,000	2,150,000	2,400,000	11.6%
<b>Charges for Services</b>					
Water Quality Protection Fee	23,571,861	28,273,690	28,630,224	32,633,364	15.4%
Other Charges/Fees	57,357	200,000	200,000	200,000	—
<b>TOTAL CHARGES FOR SERVICES</b>	<b>23,629,218</b>	<b>28,473,690</b>	<b>28,830,224</b>	<b>32,833,364</b>	<b>15.3%</b>
<b>Investment Income</b>					

# SCHEDULE C-3

## Revenues Detailed By Agency, Fund and Type

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
Investment Income	11,430	8,540	21,020	81,730	857.0%
<b>TOTAL WATER QUALITY PROTECTION FUND</b>	<b>26,047,643</b>	<b>30,632,230</b>	<b>31,001,244</b>	<b>35,315,094</b>	<b>15.3%</b>
<b>Grant Fund MCG</b>					
<b>Charges for Services</b>					
Other Charges/Fees	73,320	299,038	299,038	314,752	5.3%
Other Charges/Fees	86,610	0	0	0	—
<b>TOTAL CHARGES FOR SERVICES</b>	<b>159,930</b>	<b>299,038</b>	<b>299,038</b>	<b>314,752</b>	<b>5.3%</b>
<b>Intergovernmental</b>					
Federal Grants	44,070,392	28,161,425	28,152,009	30,943,455	9.9%
HB669 Social Services State Reimbursement	35,446,217	34,356,477	34,356,477	35,909,183	4.5%
Medicaid/Medicare Reimbursement	3,066,452	0	0	0	—
State Grants	24,144,362	52,677,383	52,686,799	51,684,907	-1.9%
Other Intergovernmental	617,167	130,000	130,000	131,711	1.3%
<b>TOTAL INTERGOVERNMENTAL</b>	<b>107,344,590</b>	<b>115,325,285</b>	<b>115,325,285</b>	<b>118,669,256</b>	<b>2.9%</b>
<b>Miscellaneous</b>					
Loan Payments	873,694	1,000,000	1,000,000	1,000,000	—
Miscellaneous Revenues	1,462,628	0	0	77,967	—
<b>TOTAL MISCELLANEOUS</b>	<b>2,336,322</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,077,967</b>	<b>7.8%</b>
<b>Investment Income</b>					
Investment Income	731,636	0	0	0	—
<b>TOTAL GRANT FUND MCG</b>	<b>110,572,478</b>	<b>116,624,323</b>	<b>116,624,323</b>	<b>120,061,975</b>	<b>2.9%</b>
<b>Cable Television</b>					
<b>Charges for Services</b>					
Franchise Fees	16,644,317	17,002,130	17,106,891	17,281,070	1.6%
Gaithersburg PEG Contribution	177,629	174,950	172,438	168,127	-3.9%
I-Net Operating Revenue	1,761,616	1,800,372	1,792,092	0	—
PEG Capital Revenue	6,064,376	6,276,638	6,496,654	6,298,151	0.3%
PEG Operating Revenue	2,239,456	2,288,724	2,278,196	4,110,091	79.6%
Tower Application Fees	155,500	120,000	150,000	150,000	25.0%
<b>TOTAL CHARGES FOR SERVICES</b>	<b>27,042,894</b>	<b>27,662,814</b>	<b>27,996,271</b>	<b>28,007,439</b>	<b>1.2%</b>
<b>Investment Income</b>					
Investment Income	1,574	0	2,890	11,240	—
<b>TOTAL CABLE TELEVISION</b>	<b>27,044,468</b>	<b>27,662,814</b>	<b>27,999,161</b>	<b>28,018,679</b>	<b>1.3%</b>
<b>Montgomery Housing Initiative</b>					
<b>Taxes</b>					
MHI Transfer Tax	724,671	800,000	800,000	800,000	—
Recordation Tax	7,996,905	8,858,371	7,699,250	8,382,680	-5.4%
<b>TOTAL TAXES</b>	<b>8,721,576</b>	<b>9,658,371</b>	<b>8,499,250</b>	<b>9,182,680</b>	<b>-4.9%</b>
<b>Charges for Services</b>					
Asset Management Fee	0	0	12,770	32,188	—
<b>Miscellaneous</b>					
Commitment Fee	0	0	75,000	150,000	—
Land Sale Proceeds	0	0	2,275,000	0	—
Loan Payments	-1,156,646	2,500,000	2,500,000	1,825,000	-27.0%
Miscellaneous Revenues	1,500	75,006	75,006	75,006	—
MPDU Revenues	2,964,612	1,500,000	1,500,000	1,400,000	-6.7%
Other Financing Sources	67,729	65,630	65,630	63,480	-3.3%
<b>TOTAL MISCELLANEOUS</b>	<b>1,877,195</b>	<b>4,140,636</b>	<b>6,490,636</b>	<b>3,513,486</b>	<b>-15.1%</b>
<b>Investment Income</b>					
Investment Income	2,048,496	1,000,000	1,468,200	1,468,200	46.8%
<b>TOTAL MONTGOMERY HOUSING INITIATIVE</b>	<b>12,647,267</b>	<b>14,799,007</b>	<b>16,470,856</b>	<b>14,196,554</b>	<b>-4.1%</b>
<b>Restricted Donations</b>					
<b>Intergovernmental</b>					
Other Intergovernmental	7,572	0	0	0	—

# SCHEDULE C-3

## Revenues Detailed By Agency, Fund and Type

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>Miscellaneous</b>					
Miscellaneous Revenues	734,700	0	375,889	0	—
<b>Investment Income</b>					
Investment Income	1,458	0	0	0	—
<b>TOTAL RESTRICTED DONATIONS</b>	<b>743,730</b>	<b>0</b>	<b>375,889</b>	<b>0</b>	<b>—</b>
<b>TOTAL SPECIAL FUNDS</b>	<b>177,055,586</b>	<b>189,718,374</b>	<b>192,471,473</b>	<b>197,592,302</b>	<b>4.2%</b>
<b>Enterprise Funds</b>					
<b>Community Use of Public Facilities</b>					
<b>Charges for Services</b>					
Facility Rental Fees	10,860,679	10,368,000	10,354,220	10,955,160	5.7%
<b>TOTAL CHARGES FOR SERVICES</b>	<b>10,860,679</b>	<b>10,368,000</b>	<b>10,354,220</b>	<b>10,955,160</b>	<b>5.7%</b>
<b>Miscellaneous</b>					
Miscellaneous Revenues	-8,104	0	0	0	—
<b>Investment Income</b>					
Investment Income	5,157	2,230	9,480	36,860	1552.9%
<b>TOTAL COMMUNITY USE OF PUBLIC FACILITIES</b>	<b>10,857,732</b>	<b>10,370,230</b>	<b>10,363,700</b>	<b>10,992,020</b>	<b>6.0%</b>
<b>Bethesda Parking District</b>					
<b>Taxes</b>					
Property Tax	2,553,832	2,629,783	2,695,606	0	—
<b>Licenses &amp; Permits</b>					
Residential Parking Permits	-19	0	0	0	—
<b>TOTAL LICENSES &amp; PERMITS</b>	<b>-19</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
<b>Charges for Services</b>					
Parking Fees	12,448,063	13,673,730	13,715,000	14,383,000	5.2%
Smart Meters	0	316,000	316,000	316,000	—
<b>TOTAL CHARGES FOR SERVICES</b>	<b>12,448,063</b>	<b>13,989,730</b>	<b>14,031,000</b>	<b>14,699,000</b>	<b>5.1%</b>
<b>Fines &amp; Forfeitures</b>					
Parking Fines	4,663,877	4,829,000	4,600,000	4,600,000	-4.7%
<b>Miscellaneous</b>					
Miscellaneous Revenues	33,344,367	284,120	-373,326	284,120	—
Property Rentals	54,547	40,000	40,000	40,000	—
<b>TOTAL MISCELLANEOUS</b>	<b>33,398,914</b>	<b>324,120</b>	<b>-333,326</b>	<b>324,120</b>	<b>—</b>
<b>Investment Income</b>					
Investment Income	9,227	22,720	71,780	107,190	371.8%
<b>TOTAL BETHESDA PARKING DISTRICT</b>	<b>53,073,894</b>	<b>21,795,353</b>	<b>21,065,060</b>	<b>19,730,310</b>	<b>-9.5%</b>
<b>Montgomery Hills Parking District</b>					
<b>Taxes</b>					
Property Tax	87,356	82,762	87,643	0	—
<b>Charges for Services</b>					
Parking Fees	34,002	52,000	45,000	45,000	-13.5%
<b>Fines &amp; Forfeitures</b>					
Parking Fines	28,081	25,000	25,000	28,000	12.0%
<b>Miscellaneous</b>					
Miscellaneous Revenues	-4,265	0	0	0	—
<b>Investment Income</b>					
Investment Income	1,835	0	3,370	13,100	—
<b>TOTAL MONTGOMERY HILLS PARKING DISTRICT</b>	<b>147,009</b>	<b>159,762</b>	<b>161,013</b>	<b>86,100</b>	<b>-46.1%</b>
<b>Silver Spring Parking District</b>					
<b>Taxes</b>					
Property Tax	7,155,730	7,808,396	8,262,275	0	—
<b>Charges for Services</b>					
Parking Fees	10,480,369	10,550,000	10,706,250	11,805,800	11.9%

# SCHEDULE C-3

## Revenues Detailed By Agency, Fund and Type

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>Fines &amp; Forfeitures</b>					
Parking Fines	2,931,302	2,256,250	2,256,250	2,256,250	—
<b>Miscellaneous</b>					
Miscellaneous Revenues	-434,986	0	-1,952,099	6,825,000	—
<b>Investment Income</b>					
Investment Income	8,884	13,540	16,340	63,540	369.3%
<b>TOTAL SILVER SPRING PARKING DISTRICT</b>	<b>20,141,299</b>	<b>20,628,186</b>	<b>19,289,016</b>	<b>20,950,590</b>	<b>1.6%</b>
<b>Wheaton Parking District</b>					
<b>Taxes</b>					
Property Tax	594,183	480,795	612,004	0	—
<b>Charges for Services</b>					
Parking Fees	965,432	925,200	960,000	960,000	3.8%
<b>Fines &amp; Forfeitures</b>					
Parking Fines	608,920	546,000	600,000	600,000	9.9%
<b>Miscellaneous</b>					
Miscellaneous Revenues	-85,854	0	0	0	—
<b>Investment Income</b>					
Investment Income	1,107	490	2,040	7,930	1518.4%
<b>TOTAL WHEATON PARKING DISTRICT</b>	<b>2,083,788</b>	<b>1,952,485</b>	<b>2,174,044</b>	<b>1,567,930</b>	<b>-19.7%</b>
<b>Permitting Services</b>					
<b>Licenses &amp; Permits</b>					
Building Permits	21,872,917	21,001,416	19,768,926	17,303,987	-17.6%
Electrical Permits and Licenses	4,089,207	3,400,000	3,853,593	3,403,352	0.1%
Fire Code Enforcement Permits	1,935,911	1,544,934	1,747,053	2,435,618	57.7%
Grading/Storm Drains/Paving/Driveway Permits	5,730,606	6,000,000	4,889,931	4,777,732	-20.4%
Mechanical Construction Permit	1,431,695	1,200,000	1,541,273	1,547,794	29.0%
Occupancy Permits	829,800	700,000	646,813	1,201,028	71.6%
Sediment Control Permits	2,912,151	2,569,000	2,685,389	1,222,542	-52.4%
Sign Permits	166,923	196,510	187,318	317,674	61.7%
Special Exception Fee	228,839	232,010	228,502	322,149	38.9%
Stormwater Mgmt and Water Quality Plan Fee	293,810	270,000	262,423	133,765	-50.5%
Utility Permits	0	0	0	1,175,879	—
Well and Septic	241,783	200,000	170,142	344,150	72.1%
Other Licenses/Permits	1,158,402	1,146,180	810,456	1,954,704	70.5%
<b>TOTAL LICENSES &amp; PERMITS</b>	<b>40,892,044</b>	<b>38,460,050</b>	<b>36,791,819</b>	<b>36,140,374</b>	<b>-6.0%</b>
<b>Charges for Services</b>					
Automation Enhancement Fee	2,169,708	1,633,791	1,879,221	1,942,650	18.9%
Other Charges/Fees	76,601	92,784	58,519	75,059	-19.1%
<b>TOTAL CHARGES FOR SERVICES</b>	<b>2,246,309</b>	<b>1,726,575</b>	<b>1,937,740</b>	<b>2,017,709</b>	<b>16.9%</b>
<b>Fines &amp; Forfeitures</b>					
Other Fines/Forfeitures	93,658	0	136,800	85,043	—
<b>Miscellaneous</b>					
Miscellaneous Revenues	7,537	0	0	0	—
<b>Investment Income</b>					
Investment Income	24,815	24,000	45,640	177,460	639.4%
<b>TOTAL PERMITTING SERVICES</b>	<b>43,264,363</b>	<b>40,210,625</b>	<b>38,911,999</b>	<b>38,420,586</b>	<b>-4.5%</b>
<b>Solid Waste Collection</b>					
<b>Charges for Services</b>					
Systems Benefit Charge	6,029,414	6,052,200	6,040,948	6,428,730	6.2%
Other Charges/Fees	11,299	0	0	0	—
<b>TOTAL CHARGES FOR SERVICES</b>	<b>6,040,713</b>	<b>6,052,200</b>	<b>6,040,948</b>	<b>6,428,730</b>	<b>6.2%</b>
<b>Investment Income</b>					
Investment Income	2,293	1,220	4,220	16,410	1245.1%

# SCHEDULE C-3

## Revenues Detailed By Agency, Fund and Type

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>TOTAL SOLID WASTE COLLECTION</b>	<b>6,043,006</b>	<b>6,053,420</b>	<b>6,045,168</b>	<b>6,445,140</b>	<b>6.5%</b>
<b>Solid Waste Disposal</b>					
<b>Licenses &amp; Permits</b>					
Other Licenses/Permits	13,145	15,000	15,000	13,145	-12.4%
<b>Charges for Services</b>					
Sale of Recycled Materials	4,271,232	4,445,436	4,250,436	5,232,584	17.7%
Solid Waste Disposal Fees/Operating Revenues	20,998,946	27,509,320	28,261,174	28,480,257	3.5%
Systems Benefit Charge	68,900,752	59,061,380	58,903,640	56,240,992	-4.8%
Other Charges/Fees	237,918	0	195,000	238,628	—
<b>TOTAL CHARGES FOR SERVICES</b>	<b>94,408,848</b>	<b>91,016,136</b>	<b>91,610,250</b>	<b>90,192,461</b>	<b>-0.9%</b>
<b>Fines &amp; Forfeitures</b>					
Other Fines/Forfeitures	56,934	22,000	22,000	56,934	158.8%
<b>Miscellaneous</b>					
Miscellaneous Revenues	80,347	5,013,514	6,053,034	5,736,474	14.4%
Property Rentals	0	0	43,000	39,719	—
<b>TOTAL MISCELLANEOUS</b>	<b>80,347</b>	<b>5,013,514</b>	<b>6,096,034</b>	<b>5,776,193</b>	<b>15.2%</b>
<b>Investment Income</b>					
Investment Income	40,553	140,260	74,580	289,990	106.8%
<b>TOTAL SOLID WASTE DISPOSAL</b>	<b>94,599,827</b>	<b>96,206,910</b>	<b>97,817,864</b>	<b>96,328,723</b>	<b>0.1%</b>
<b>Vacuum Leaf Collection</b>					
<b>Charges for Services</b>					
Leaf Vacuum Collection Fees	6,531,673	6,526,335	6,528,485	6,835,000	4.7%
Systems Benefit Charge	-11	0	0	0	—
Other Charges/Fees	12,558	0	0	0	—
<b>TOTAL CHARGES FOR SERVICES</b>	<b>6,544,220</b>	<b>6,526,335</b>	<b>6,528,485</b>	<b>6,835,000</b>	<b>4.7%</b>
<b>Investment Income</b>					
Investment Income	1,230	2,150	2,260	8,790	308.8%
<b>TOTAL VACUUM LEAF COLLECTION</b>	<b>6,545,450</b>	<b>6,528,485</b>	<b>6,530,745</b>	<b>6,843,790</b>	<b>4.8%</b>
<b>Liquor Control</b>					
<b>Taxes</b>					
Bag Tax	7,520	0	0	0	—
<b>Licenses &amp; Permits</b>					
Liquor Licenses	1,647,016	1,570,197	1,570,197	1,570,197	—
Other Licenses/Permits	80,600	156,000	156,000	156,000	—
<b>TOTAL LICENSES &amp; PERMITS</b>	<b>1,727,616</b>	<b>1,726,197</b>	<b>1,726,197</b>	<b>1,726,197</b>	<b>—</b>
<b>Charges for Services</b>					
Other Charges/Fees	19,756	8,740	8,740	8,740	—
<b>Fines &amp; Forfeitures</b>					
Other Fines/Forfeitures	216,243	220,560	220,560	220,560	—
<b>Miscellaneous</b>					
Liquor Sales	75,756,503	77,033,671	77,650,416	81,463,676	5.8%
Miscellaneous Revenues	71,407	0	0	0	—
<b>TOTAL MISCELLANEOUS</b>	<b>75,827,910</b>	<b>77,033,671</b>	<b>77,650,416</b>	<b>81,463,676</b>	<b>5.8%</b>
<b>Investment Income</b>					
Investment Income	5,756	680	7,730	30,060	4320.6%
<b>TOTAL LIQUOR CONTROL</b>	<b>77,804,801</b>	<b>78,989,848</b>	<b>79,613,643</b>	<b>83,449,233</b>	<b>5.6%</b>
<b>TOTAL ENTERPRISE FUNDS</b>	<b>314,561,169</b>	<b>282,895,304</b>	<b>281,972,252</b>	<b>284,814,422</b>	<b>0.7%</b>
<b>TOTAL MONTGOMERY COUNTY GOVERNMENT</b>	<b>491,616,755</b>	<b>472,613,678</b>	<b>474,443,725</b>	<b>482,406,724</b>	<b>2.1%</b>
<b>DEBT SERVICE</b>					
<b>Debt Service - Non-Tax Supported</b>					
<b>TOTAL DEBT SERVICE - NON-TAX SUPPORTED</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
<b>TOTAL DEBT SERVICE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>



# SCHEDULE C-3

## Revenues Detailed By Agency, Fund and Type

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>MONTGOMERY COUNTY PUBLIC SCHOOLS</b>					
<b>Grant Fund MCPS</b>					
<b>Intergovernmental</b>					
Federal Grants	73,795,010	69,455,580	69,455,580	71,717,356	3.3%
Private Grants	1,014,389	8,448,354	8,448,354	6,731,204	-20.3%
State Grants	0	0	0	644,000	—
<b>TOTAL INTERGOVERNMENTAL</b>	<b>74,809,399</b>	<b>77,903,934</b>	<b>77,903,934</b>	<b>79,092,560</b>	<b>1.5%</b>
<b>TOTAL GRANT FUND MCPS</b>	<b>74,809,399</b>	<b>77,903,934</b>	<b>77,903,934</b>	<b>79,092,560</b>	<b>1.5%</b>
<b>Enterprise Funds</b>					
<b>Food Service Fund</b>					
<b>Charges for Services</b>					
Sale of Meals	19,343,941	18,829,956	18,829,956	21,699,064	15.2%
<b>Intergovernmental</b>					
Child Care Food Service	0	1,334,335	1,334,335	0	—
Federal Food	31,640,881	28,821,508	28,821,508	29,207,955	1.3%
State Food	1,614,566	2,236,607	2,236,607	2,259,860	1.0%
<b>TOTAL INTERGOVERNMENTAL</b>	<b>33,255,447</b>	<b>32,392,450</b>	<b>32,392,450</b>	<b>31,467,815</b>	<b>-2.9%</b>
<b>TOTAL FOOD SERVICE FUND</b>	<b>52,599,388</b>	<b>51,222,406</b>	<b>51,222,406</b>	<b>53,166,879</b>	<b>3.8%</b>
<b>Real Estate Fund</b>					
<b>Miscellaneous</b>					
Real Estate Fund	2,744,862	3,166,047	3,166,047	3,257,703	2.9%
<b>TOTAL REAL ESTATE FUND</b>	<b>2,744,862</b>	<b>3,166,047</b>	<b>3,166,047</b>	<b>3,257,703</b>	<b>2.9%</b>
<b>Field Trip Fund</b>					
<b>Charges for Services</b>					
Field Trip Fees	1,786,478	1,895,960	1,895,960	1,991,533	5.0%
<b>TOTAL FIELD TRIP FUND</b>	<b>1,786,478</b>	<b>1,895,960</b>	<b>1,895,960</b>	<b>1,991,533</b>	<b>5.0%</b>
<b>Entrepreneurial Activities Fund</b>					
<b>Charges for Services</b>					
Entrepreneurial Activities Fee	1,974,638	2,910,612	2,910,612	2,700,509	-7.2%
<b>TOTAL ENTREPRENEURIAL ACTIVITIES FUND</b>	<b>1,974,638</b>	<b>2,910,612</b>	<b>2,910,612</b>	<b>2,700,509</b>	<b>-7.2%</b>
<b>Instructional Television Fund</b>					
<b>TOTAL INSTRUCTIONAL TELEVISION FUND</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
<b>TOTAL ENTERPRISE FUNDS</b>	<b>59,105,366</b>	<b>59,195,025</b>	<b>59,195,025</b>	<b>61,116,624</b>	<b>3.2%</b>
<b>TOTAL MONTGOMERY COUNTY PUBLIC SCHOOLS</b>	<b>133,914,765</b>	<b>137,098,959</b>	<b>137,098,959</b>	<b>140,209,184</b>	<b>2.3%</b>
<b>MONTGOMERY COLLEGE</b>					
<b>Special Funds</b>					
<b>Grant Fund MC</b>					
<b>Intergovernmental</b>					
Federal/State/Private Grants	10,658,183	19,773,000	10,658,183	19,773,000	—
<b>TOTAL GRANT FUND MC</b>	<b>10,658,183</b>	<b>19,773,000</b>	<b>10,658,183</b>	<b>19,773,000</b>	<b>—</b>
<b>Endowment Fund</b>					
<b>Miscellaneous</b>					
Interest	885	1,000	900	1,000	—
<b>TOTAL ENDOWMENT FUND</b>	<b>885</b>	<b>1,000</b>	<b>900</b>	<b>1,000</b>	<b>—</b>
<b>TOTAL SPECIAL FUNDS</b>	<b>10,659,068</b>	<b>19,774,000</b>	<b>10,659,083</b>	<b>19,774,000</b>	<b>—</b>
<b>Enterprise Funds</b>					
<b>Workforce Development &amp; Continuing Ed</b>					
<b>Charges for Services</b>					
Tuition and Fees: Continuing Education	7,032,778	9,650,000	7,100,000	9,843,000	2.0%
<b>Intergovernmental</b>					
State Aid	6,147,053	6,541,288	6,370,003	5,971,322	-8.7%

# SCHEDULE C-3

## Revenues Detailed By Agency, Fund and Type

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>Miscellaneous</b>					
Other Revenues: Interest	6,347	30,000	12,073	8,000	-73.3%
Other Revenues; Miscellaneous	5,358	380,000	152,927	380,000	—
<b>TOTAL MISCELLANEOUS</b>	<b>11,705</b>	<b>410,000</b>	<b>165,000</b>	<b>388,000</b>	<b>-5.4%</b>
<b>TOTAL WORKFORCE DEVELOPMENT &amp; CONTINUING ED</b>	<b>3,191,536</b>	<b>16,601,288</b>	<b>13,635,003</b>	<b>16,202,322</b>	<b>-2.4%</b>
<b>Auxiliary Fund</b>					
<b>Charges for Services</b>					
Sales	3,103,715	3,612,400	2,901,079	3,162,200	-12.5%
<b>Miscellaneous</b>					
Auxiliary Fund: Interest Income	4,792	12,000	9,344	4,000	-66.7%
Other Revenues: Miscellaneous	1,200,572	1,849,000	1,459,212	1,608,000	-13.0%
<b>TOTAL MISCELLANEOUS</b>	<b>1,205,364</b>	<b>1,861,000</b>	<b>1,468,556</b>	<b>1,612,000</b>	<b>-13.4%</b>
<b>TOTAL AUXILIARY FUND</b>	<b>4,309,079</b>	<b>5,473,400</b>	<b>4,369,635</b>	<b>4,774,200</b>	<b>-12.8%</b>
<b>Cable Television Fund</b>					
<b>Miscellaneous</b>					
Cable: Other Revenue	470	0	425	0	—
<b>TOTAL CABLE TELEVISION FUND</b>	<b>470</b>	<b>0</b>	<b>425</b>	<b>0</b>	<b>—</b>
<b>Major Facilities Reserve Fund</b>					
<b>Charges for Services</b>					
Student Fees	3,069,654	3,075,000	2,879,125	2,900,000	-5.7%
<b>Investment Income</b>					
Interest Income	14,422	20,000	15,000	14,000	-30.0%
<b>TOTAL MAJOR FACILITIES RESERVE FUND</b>	<b>3,084,076</b>	<b>3,095,000</b>	<b>2,894,125</b>	<b>2,914,000</b>	<b>-5.8%</b>
<b>Transportation Fund</b>					
<b>Charges for Services</b>					
Student Fees	2,389,153	2,975,000	2,682,000	3,875,000	30.3%
<b>Miscellaneous</b>					
Miscellaneous Other	219,247	21,000	480,319	270,000	1185.7%
<b>TOTAL TRANSPORTATION FUND</b>	<b>2,608,400</b>	<b>2,996,000</b>	<b>3,162,319</b>	<b>4,145,000</b>	<b>38.4%</b>
<b>TOTAL ENTERPRISE FUNDS</b>	<b>23,193,561</b>	<b>28,165,688</b>	<b>24,061,507</b>	<b>28,035,522</b>	<b>-0.5%</b>
<b>TOTAL MONTGOMERY COLLEGE</b>	<b>33,852,629</b>	<b>47,939,688</b>	<b>34,720,590</b>	<b>47,809,522</b>	<b>-0.3%</b>
<b>MARYLAND-NATIONAL CAPITAL PARK AND PLANNING COMMISSION</b>					
<b>Grant Fund MNCPPC</b>					
<b>Intergovernmental</b>					
Administration Fund Grants	0	150,000	150,000	150,000	—
Park Fund Grants	53,086	400,000	400,000	400,000	—
<b>TOTAL INTERGOVERNMENTAL</b>	<b>53,086</b>	<b>550,000</b>	<b>550,000</b>	<b>550,000</b>	<b>—</b>
<b>TOTAL GRANT FUND MNCPPC</b>	<b>53,086</b>	<b>550,000</b>	<b>550,000</b>	<b>550,000</b>	<b>—</b>
<b>Enterprise Funds</b>					
<b>Special Revenue Funds</b>					
<b>Charges for Services</b>					
Service Charges	2,200,585	2,634,700	2,666,600	2,705,498	2.7%
<b>Intergovernmental</b>					
Intergovernmental	81,423	55,000	55,000	55,000	—
<b>Miscellaneous</b>					
Miscellaneous	172,828	0	0	0	—
<b>Investment Income</b>					
Investment Income	16,957	8,300	7,300	6,300	-24.1%
<b>TOTAL SPECIAL REVENUE FUNDS</b>	<b>2,471,793</b>	<b>2,698,000</b>	<b>2,728,900</b>	<b>2,766,798</b>	<b>2.5%</b>
<b>Enterprise Fund</b>					
<b>Charges for Services</b>					

# SCHEDULE C-3

Revenues Detailed By Agency, Fund and Type

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>TOTAL ENTERPRISE FUND</b>	<b>10,096,922</b>	<b>9,727,505</b>	<b>9,611,860</b>	<b>10,316,041</b>	<b>6.1%</b>
<b>Prop Mgmt MNCPPC</b>					
<b>Charges for Services</b>					
Rental Income	1,014,976	1,024,500	1,024,500	1,123,800	9.7%
<b>Miscellaneous</b>					
Miscellaneous	5,631	0	0	0	—
<b>Investment Income</b>					
Investment Income	3,110	1,820	1,820	3,000	64.8%
<b>TOTAL PROP MGMT MNCPPC</b>	<b>1,023,717</b>	<b>1,026,320</b>	<b>1,026,320</b>	<b>1,126,800</b>	<b>9.8%</b>
<b>TOTAL ENTERPRISE FUNDS</b>	<b>13,592,432</b>	<b>13,451,825</b>	<b>13,367,080</b>	<b>14,209,639</b>	<b>5.6%</b>
<b>TOTAL M-NCPPC</b>	<b>13,645,518</b>	<b>14,001,825</b>	<b>13,917,080</b>	<b>14,759,639</b>	<b>5.4%</b>
<b>TOTAL NON-TAX SUPPORTED</b>	<b>673,029,667</b>	<b>671,654,150</b>	<b>660,180,354</b>	<b>685,185,069</b>	<b>2.0%</b>
<b>SUMMARY</b>					
<b>GRAND TOTAL ALL FUNDS/AGENCIES</b>	<b>4,961,850,785</b>	<b>4,945,938,049</b>	<b>4,916,591,977</b>	<b>5,125,516,556</b>	<b>3.6%</b>



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# Workforce Schedules

The workforce schedules include data for the following County agencies: MCG, MCPS, Montgomery College, and M-NCPPC. Not included are: WSSC, HOC, and the Montgomery County Revenue Authority.

## **Schedule D-1, Workforce Detailed by Type**

This schedule reports by fund type, for all agencies, all positions and workyears<sup>1</sup> attributed to the operating budgets of MCG, MCPS, Montgomery College, and M-NCPPC.

## **Schedule D-2, Workforce Detailed by Agency, Government Function, and Department**

This schedule gives an overview of the allocation of staff by agency for all County agencies and by function within MCG. One workyear is the time that one full-time employee will regularly work during an entire fiscal year. Part-time employees are represented by fractions of a workyear. This schedule takes the functions displayed in Schedule D-1 and shows the positions and workyears of the departments by function. This table is useful for tracking the workyear history by government function.

## **Schedule D-3, Workforce Detailed by Agency, Fund Type, Government Function, and Department**

This schedule presents the total positions and workyears for all agencies and each department of MCG according to function and fund type. Because this schedule is organized by fund type, there are no total position and workyear figures for those agencies whose activities are funded from multiple revenue sources (e.g., DHHS, DHCA). Consult Schedule D-2 for the total personnel of these departments.

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<sup>1</sup> The Workyears (WYs) employment indicator changed to Full-Time Equivalents (FTEs). Tables throughout the book showing FTEs in prior years have not been converted to FTEs; they still reflect WYs and maintain the integrity of the previously approved budgets.



# SCHEDULE D-1

## Workforce Detailed By Type

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>TAX SUPPORTED</b>					
<b>Montgomery County Government General Fund</b>					
Full-Time Positions	5,102	5,258	5,258	5,334	1.4%
Part-Time Positions	754	756	756	766	1.3%
FTEs	5,247.63	5,423.93	5,423.93	5,527.23	1.9%
<b>Montgomery County Government Special Funds</b>					
Full-Time Positions	2,182	2,250	2,250	2,279	1.3%
Part-Time Positions	5	5	5	3	-40.0%
FTEs	2,509.26	2,565.73	2,565.73	2,593.74	1.1%
<b>Montgomery County Public Schools Current Fund</b>					
Full-Time Positions	0	0	0	0	—
Part-Time Positions	0	0	0	0	—
FTEs	20,032.00	20,391.94	20,391.94	20,602.50	1.0%
<b>Montgomery College Current Fund</b>					
Full-Time Positions	0	0	0	0	—
Part-Time Positions	0	0	0	0	—
FTEs	1,715.10	1,785.10	1,785.10	1,793.10	0.4%
<b>Montgomery College Special Funds</b>					
Full-Time Positions	0	0	0	0	—
Part-Time Positions	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
<b>M-NCPPC Special Funds</b>					
Full-Time Positions	0	0	0	0	—
Part-Time Positions	0	0	0	0	—
FTEs	809.38	836.45	836.45	873.24	4.4%
<b>Total Full-Time Positions</b>	<b>7,284</b>	<b>7,508</b>	<b>7,508</b>	<b>7,613</b>	<b>1.4%</b>
<b>Total Part-Time Positions</b>	<b>759</b>	<b>761</b>	<b>761</b>	<b>769</b>	<b>1.1%</b>
<b>Total FTEs</b>	<b>30,313.37</b>	<b>31,003.15</b>	<b>31,003.15</b>	<b>31,389.81</b>	<b>1.2%</b>
<b>NON-TAX SUPPORTED</b>					
<b>Montgomery County Government Special Funds</b>					
Full-Time Positions	667	673	673	663	-1.5%
Part-Time Positions	51	43	43	37	-14.0%
FTEs	655.28	649.32	649.32	639.19	-1.6%
<b>Montgomery County Government Enterprise Funds</b>					
Full-Time Positions	606	613	613	659	7.5%
Part-Time Positions	65	158	158	163	3.2%
FTEs	747.69	753.79	753.79	850.13	12.8%
<b>Montgomery County Government Internal Service Funds</b>					
Full-Time Positions	240	241	241	239	-0.8%
Part-Time Positions	1	1	1	1	—
FTEs	285.42	286.07	286.07	285.22	-0.3%
<b>Montgomery County Public Schools Special Funds</b>					
Full-Time Positions	0	0	0	0	—
Part-Time Positions	0	0	0	0	—
FTEs	590.30	564.90	564.90	624.05	10.5%
<b>Montgomery County Public Schools Enterprise Funds</b>					
Full-Time Positions	0	0	0	0	—
Part-Time Positions	0	0	0	0	—
FTEs	619.55	623.05	623.05	624.05	0.2%
<b>Montgomery College Special Funds</b>					
Full-Time Positions	0	0	0	0	—
Part-Time Positions	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
<b>Montgomery College Enterprise Funds</b>					
Full-Time Positions	0	0	0	0	—
Part-Time Positions	0	0	0	0	—
FTEs	147.00	155.50	155.50	155.50	—
<b>M-NCPPC Special Funds</b>					
Full-Time Positions	0	0	0	0	—

## SCHEDULE D-1

### Workforce Detailed By Type

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
Part-Time Positions	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
<b>M-NCPPC Enterprise Funds</b>					
Full-Time Positions	0	0	0	0	—
Part-Time Positions	0	0	0	0	—
FTEs	149.17	142.15	142.15	141.85	-0.2%
<b>Total Full-Time Positions</b>	<b>1,513</b>	<b>1,527</b>	<b>1,527</b>	<b>1,561</b>	<b>2.2%</b>
<b>Total Part-Time Positions</b>	<b>117</b>	<b>202</b>	<b>202</b>	<b>201</b>	<b>-0.5%</b>
<b>Total FTEs</b>	<b>3,194.41</b>	<b>3,174.78</b>	<b>3,174.78</b>	<b>3,319.99</b>	<b>4.6%</b>
<b>SUMMARY</b>					
<b>Total Full-Time Positions</b>	<b>8,797</b>	<b>9,035</b>	<b>9,035</b>	<b>9,174</b>	<b>1.5%</b>
<b>Total Part-Time Positions</b>	<b>876</b>	<b>963</b>	<b>963</b>	<b>970</b>	<b>0.7%</b>
<b>Total FTEs</b>	<b>33,507.78</b>	<b>34,177.93</b>	<b>34,177.93</b>	<b>34,709.80</b>	<b>1.6%</b>

## SCHEDULE D-2

### Workforce Detailed By Agency, Government Function and Department

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>MONTGOMERY COUNTY GOVERNMENT</b>					
<b>General Government</b>					
<b>County Council</b>					
Full-Time Positions	79	81	81	87	7.4%
Part-Time Positions	6	6	6	5	-16.7%
FTEs	77.05	79.05	79.05	82.20	4.0%
<b>Board of Appeals</b>					
Full-Time Positions	3	3	3	3	—
Part-Time Positions	0	0	0	0	—
FTEs	3.50	3.50	3.50	3.50	—
<b>Inspector General</b>					
Full-Time Positions	5	4	4	6	50.0%
Part-Time Positions	0	0	0	0	—
FTEs	5.00	5.00	5.00	7.00	40.0%
<b>Legislative Oversight</b>					
Full-Time Positions	11	11	11	11	—
Part-Time Positions	0	0	0	0	—
FTEs	11.00	11.00	11.00	11.00	—
<b>Merit System Protection Board</b>					
Full-Time Positions	0	0	0	0	—
Part-Time Positions	2	2	2	2	—
FTEs	1.00	1.00	1.00	1.50	50.0%
<b>Zoning and Administrative Hearings</b>					
Full-Time Positions	3	3	3	3	—
Part-Time Positions	1	1	1	1	—
FTEs	3.75	3.75	3.75	3.75	—
<b>Circuit Court</b>					
Full-Time Positions	112	112	112	112	—
Part-Time Positions	9	4	4	4	—
FTEs	117.50	114.01	114.01	114.00	0.0%
<b>State's Attorney</b>					
Full-Time Positions	116	118	118	132	11.9%
Part-Time Positions	12	13	13	12	-7.7%
FTEs	132.10	135.60	135.60	139.86	3.1%
<b>County Executive</b>					
Full-Time Positions	29	31	31	32	3.2%



# SCHEDULE D-2

## Workforce Detailed By Agency, Government Function and Department

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
Part-Time Positions	5	5	5	5	—
FTEs	30.60	31.60	31.60	32.60	3.2%
<b>Board of Elections</b>					
Full-Time Positions	28	28	28	28	—
Part-Time Positions	0	0	0	0	—
FTEs	31.35	50.98	50.98	54.78	7.5%
<b>Community Engagement Cluster</b>					
Full-Time Positions	18	18	18	17	-5.6%
Part-Time Positions	2	2	2	4	100.0%
FTEs	22.30	22.30	22.30	22.25	-0.2%
<b>County Attorney</b>					
Full-Time Positions	73	72	72	72	—
Part-Time Positions	3	5	5	5	—
FTEs	43.00	43.25	43.25	43.50	0.6%
<b>Ethics Commission</b>					
Full-Time Positions	3	3	3	3	—
Part-Time Positions	0	0	0	0	—
FTEs	3.00	3.00	3.00	3.00	—
<b>Finance</b>					
Full-Time Positions	123	126	126	116	-7.9%
Part-Time Positions	1	0	0	0	—
FTEs	124.68	125.68	125.68	125.93	0.2%
<b>General Services</b>					
Full-Time Positions	249	252	252	223	-11.5%
Part-Time Positions	4	4	4	2	-50.0%
FTEs	183.08	190.75	190.75	161.65	-15.3%
<b>Fleet Management Services</b>					
Full-Time Positions	201	201	201	200	-0.5%
Part-Time Positions	0	0	0	0	—
FTEs	205.30	204.10	204.10	204.10	—
<b>Human Resources</b>					
Full-Time Positions	68	70	70	64	-8.6%
Part-Time Positions	6	6	6	6	—
FTEs	66.50	66.45	66.45	67.30	1.3%
<b>Human Rights</b>					
Full-Time Positions	8	8	8	8	—
Part-Time Positions	0	0	0	0	—
FTEs	8.00	8.60	8.60	8.60	—
<b>Intergovernmental Relations</b>					
Full-Time Positions	4	4	4	4	—
Part-Time Positions	1	1	1	1	—
FTEs	5.10	5.10	5.10	5.10	—
<b>Management and Budget</b>					
Full-Time Positions	33	34	34	32	-5.9%
Part-Time Positions	0	0	0	0	—
FTEs	28.00	29.00	29.00	29.50	1.7%
<b>Public Information</b>					
Full-Time Positions	60	60	60	60	—
Part-Time Positions	0	0	0	0	—
FTEs	42.30	42.70	42.70	42.90	0.5%
<b>Office of Procurement</b>					
Full-Time Positions	0	0	0	33	—
Part-Time Positions	0	0	0	2	—
FTEs	0.00	0.00	0.00	32.90	—
<b>Technology Services</b>					
Full-Time Positions	128	135	135	155	14.8%
Part-Time Positions	2	2	2	2	—
FTEs	109.53	110.03	110.03	146.65	33.3%
<b>Urban Districts</b>					
Full-Time Positions	31	60	60	60	—
Part-Time Positions	1	1	1	1	—

# SCHEDULE D-2

## Workforce Detailed By Agency, Government Function and Department

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
FTEs	55.02	58.30	58.30	58.30	—
<b>Total Full-Time Positions</b>	<b>1,385</b>	<b>1,434</b>	<b>1,434</b>	<b>1,461</b>	<b>1.9%</b>
<b>Total Part-Time Positions</b>	<b>55</b>	<b>52</b>	<b>52</b>	<b>52</b>	<b>—</b>
<b>Total FTEs</b>	<b>1,308.66</b>	<b>1,344.75</b>	<b>1,344.75</b>	<b>1,401.87</b>	<b>4.2%</b>
<b>Public Safety</b>					
<b>Consumer Protection</b>					
Full-Time Positions	17	17	17	17	—
Part-Time Positions	1	1	1	1	—
FTEs	16.60	16.60	16.60	16.60	—
<b>Correction and Rehabilitation</b>					
Full-Time Positions	516	526	526	527	0.2%
Part-Time Positions	2	2	2	1	-50.0%
FTEs	517.80	526.30	526.30	526.82	0.1%
<b>Emergency Management and Homeland Security</b>					
Full-Time Positions	11	12	12	13	8.3%
Part-Time Positions	1	1	1	1	—
FTEs	12.48	14.30	14.30	15.30	7.0%
<b>Fire and Rescue Service</b>					
Full-Time Positions	1,279	1,283	1,283	1,297	1.1%
Part-Time Positions	3	3	3	2	-33.3%
FTEs	1,281.56	1,286.56	1,286.56	1,299.26	1.0%
<b>Police</b>					
Full-Time Positions	1,704	1,784	1,784	1,809	1.4%
Part-Time Positions	198	186	186	185	-0.5%
FTEs	1,767.35	1,842.75	1,842.75	1,868.15	1.4%
<b>Sheriff</b>					
Full-Time Positions	178	181	181	181	—
Part-Time Positions	7	4	4	4	—
FTEs	185.48	183.30	183.30	183.30	0.0%
<b>Total Full-Time Positions</b>	<b>3,705</b>	<b>3,803</b>	<b>3,803</b>	<b>3,844</b>	<b>1.1%</b>
<b>Total Part-Time Positions</b>	<b>212</b>	<b>197</b>	<b>197</b>	<b>194</b>	<b>-1.5%</b>
<b>Total FTEs</b>	<b>3,781.27</b>	<b>3,869.81</b>	<b>3,869.81</b>	<b>3,909.43</b>	<b>1.0%</b>
<b>Transportation</b>					
<b>Transportation</b>					
Full-Time Positions	443	449	449	453	0.9%
Part-Time Positions	8	8	8	8	—
FTEs	273.14	275.00	275.00	279.00	1.5%
<b>Parking District Services</b>					
Full-Time Positions	52	52	52	52	—
Part-Time Positions	0	0	0	0	—
FTEs	48.59	49.89	49.89	49.33	-1.1%
<b>Transit Services</b>					
Full-Time Positions	806	825	825	825	—
Part-Time Positions	0	0	0	0	—
FTEs	816.06	835.62	835.62	836.19	0.1%
<b>Total Full-Time Positions</b>	<b>1,301</b>	<b>1,326</b>	<b>1,326</b>	<b>1,330</b>	<b>0.3%</b>
<b>Total Part-Time Positions</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>—</b>
<b>Total FTEs</b>	<b>1,137.79</b>	<b>1,160.51</b>	<b>1,160.51</b>	<b>1,164.52</b>	<b>0.3%</b>
<b>Health and Human Services</b>					
<b>Health and Human Services</b>					
Full-Time Positions	1,326	1,352	1,352	1,359	0.5%
Part-Time Positions	331	329	329	327	-0.6%
FTEs	1,568.76	1,588.87	1,588.87	1,593.66	0.3%
<b>Libraries, Culture, and Recreation</b>					
<b>Community Use of Public Facilities</b>					
Full-Time Positions	26	26	26	27	3.8%
Part-Time Positions	1	1	1	1	—
FTEs	26.74	26.74	26.74	27.74	3.7%

# SCHEDULE D-2

## Workforce Detailed By Agency, Government Function and Department

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>Public Libraries</b>					
Full-Time Positions	190	210	210	215	2.4%
Part-Time Positions	196	210	210	219	4.3%
FTEs	349.94	384.56	384.56	388.56	1.0%
<b>Recreation</b>					
Full-Time Positions	104	109	109	112	2.8%
Part-Time Positions	1	1	1	0	—
FTEs	397.63	413.51	413.51	417.29	0.9%
<b>Total Full-Time Positions</b>	<b>320</b>	<b>345</b>	<b>345</b>	<b>354</b>	<b>2.6%</b>
<b>Total Part-Time Positions</b>	<b>198</b>	<b>212</b>	<b>212</b>	<b>220</b>	<b>3.8%</b>
<b>Total FTEs</b>	<b>774.31</b>	<b>824.81</b>	<b>824.81</b>	<b>833.59</b>	<b>1.1%</b>
<b>Community Development and Housing</b>					
<b>Economic Development</b>					
Full-Time Positions	37	39	39	38	-2.6%
Part-Time Positions	4	2	2	2	—
FTEs	31.30	33.40	33.40	32.40	-3.0%
<b>Economic Development Fund</b>					
Full-Time Positions	0	0	0	0	—
Part-Time Positions	0	0	0	0	—
FTEs	1.00	1.00	1.00	1.00	—
<b>Housing and Community Affairs</b>					
Full-Time Positions	83	82	82	85	3.7%
Part-Time Positions	2	3	3	3	—
FTEs	73.40	77.30	77.30	80.30	3.9%
<b>Permitting Services</b>					
Full-Time Positions	195	201	201	207	3.0%
Part-Time Positions	1	1	1	1	—
FTEs	200.50	206.50	206.50	212.50	2.9%
<b>Total Full-Time Positions</b>	<b>315</b>	<b>322</b>	<b>322</b>	<b>330</b>	<b>2.5%</b>
<b>Total Part-Time Positions</b>	<b>7</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>—</b>
<b>Total FTEs</b>	<b>306.20</b>	<b>318.20</b>	<b>318.20</b>	<b>326.20</b>	<b>2.5%</b>
<b>Environment</b>					
<b>Environmental Protection</b>					
Full-Time Positions	82	87	87	93	6.9%
Part-Time Positions	2	3	3	2	-33.3%
FTEs	92.88	97.48	97.48	101.78	4.4%
<b>Solid Waste Services</b>					
Full-Time Positions	79	79	79	79	—
Part-Time Positions	0	1	1	1	—
FTEs	102.21	103.01	103.01	103.01	—
<b>Total Full-Time Positions</b>	<b>161</b>	<b>166</b>	<b>166</b>	<b>172</b>	<b>3.6%</b>
<b>Total Part-Time Positions</b>	<b>2</b>	<b>4</b>	<b>4</b>	<b>3</b>	<b>-25.0%</b>
<b>Total FTEs</b>	<b>195.09</b>	<b>200.49</b>	<b>200.49</b>	<b>204.79</b>	<b>2.1%</b>
<b>Other County Government Functions</b>					
<b>Cable Television</b>					
Full-Time Positions	16	16	16	13	-18.8%
Part-Time Positions	0	0	0	0	—
FTEs	30.50	30.50	30.50	30.50	—
<b>Liquor Control</b>					
Full-Time Positions	254	255	255	294	15.3%
Part-Time Positions	63	155	155	160	3.2%
FTEs	338.82	336.82	336.82	426.72	26.7%
<b>Non-Departmental Accounts</b>					
Full-Time Positions	14	16	16	17	6.3%
Part-Time Positions	0	0	0	0	—
FTEs	3.88	4.08	4.08	4.23	3.7%
<b>Utilities</b>					
Full-Time Positions	0	0	0	0	—
Part-Time Positions	0	0	0	0	—

## SCHEDULE D-2

Workforce Detailed By Agency, Government Function and Department

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
FTEs	0.00	0.00	0.00	0.00	—
<b>Total Full-Time Positions</b>	<b>284</b>	<b>287</b>	<b>287</b>	<b>324</b>	<b>12.9%</b>
<b>Total Part-Time Positions</b>	<b>63</b>	<b>155</b>	<b>155</b>	<b>160</b>	<b>3.2%</b>
<b>Total FTEs</b>	<b>373.20</b>	<b>371.40</b>	<b>371.40</b>	<b>461.45</b>	<b>24.2%</b>
<b>Total Full-Time Positions</b>	<b>8,797</b>	<b>9,035</b>	<b>9,035</b>	<b>9,174</b>	<b>1.5%</b>
<b>Total Part-Time Positions</b>	<b>876</b>	<b>963</b>	<b>963</b>	<b>970</b>	<b>0.7%</b>
<b>Total FTEs</b>	<b>9,445.28</b>	<b>9,678.84</b>	<b>9,678.84</b>	<b>9,895.51</b>	<b>2.2%</b>
<b>MONTGOMERY COUNTY PUBLIC SCHOOLS</b>					
Montgomery County Public Schools					
Full-Time Positions	0	0	0	0	—
Part-Time Positions	0	0	0	0	—
FTEs	21,241.85	21,579.89	21,579.89	21,850.60	1.3%
<b>MONTGOMERY COLLEGE</b>					
Montgomery College					
Full-Time Positions	0	0	0	0	—
Part-Time Positions	0	0	0	0	—
FTEs	1,862.10	1,940.60	1,940.60	1,948.60	0.4%
<b>MARYLAND-NATIONAL CAPITAL PARK AND PLANNING COMMISSION</b>					
M-NCPPC					
Full-Time Positions	0	0	0	0	—
Part-Time Positions	0	0	0	0	—
FTEs	958.55	978.60	978.60	1,015.09	3.7%
<b>SUMMARY</b>					
<b>Total Full-Time Positions</b>	<b>8,797</b>	<b>9,035</b>	<b>9,035</b>	<b>9,174</b>	<b>1.5%</b>
<b>Total Part-Time Positions</b>	<b>876</b>	<b>963</b>	<b>963</b>	<b>970</b>	<b>0.7%</b>
<b>Total FTEs</b>	<b>33,507.78</b>	<b>34,177.93</b>	<b>34,177.93</b>	<b>34,709.80</b>	<b>1.6%</b>

## SCHEDULE D-3

Workforce Detailed By Agency, Fund Type, Government Function and Department

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>MONTGOMERY COUNTY GOVERNMENT</b>					
<b>GENERAL FUND TAX SUPPORTED</b>					
<b>General Government</b>					
<b>County Council</b>					
Full-Time Positions	79	81	81	87	7.4%
Part-Time Positions	6	6	6	5	-16.7%
FTEs	77.05	79.05	79.05	82.20	4.0%
<b>Board of Appeals</b>					
Full-Time Positions	3	3	3	3	—
Part-Time Positions	0	0	0	0	—
FTEs	3.50	3.50	3.50	3.50	—
<b>Inspector General</b>					
Full-Time Positions	5	4	4	6	50.0%
Part-Time Positions	0	0	0	0	—
FTEs	5.00	5.00	5.00	7.00	40.0%
<b>Legislative Oversight</b>					
Full-Time Positions	11	11	11	11	—
Part-Time Positions	0	0	0	0	—

# SCHEDULE D-3

Workforce Detailed By Agency, Fund Type, Government Function and Department

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
FTEs	11.00	11.00	11.00	11.00	—
<b>Merit System Protection Board</b>					
Full-Time Positions	0	0	0	0	—
Part-Time Positions	2	2	2	2	—
FTEs	1.00	1.00	1.00	1.50	50.0%
<b>Zoning and Administrative Hearings</b>					
Full-Time Positions	3	3	3	3	—
Part-Time Positions	1	1	1	1	—
FTEs	3.75	3.75	3.75	3.75	—
<b>Circuit Court</b>					
Full-Time Positions	90	89	89	89	—
Part-Time Positions	5	3	3	3	—
FTEs	91.05	90.78	90.78	90.70	-0.1%
<b>State's Attorney</b>					
Full-Time Positions	114	116	116	130	12.1%
Part-Time Positions	11	12	12	11	-8.3%
FTEs	130.60	134.38	134.38	138.68	3.2%
<b>County Executive</b>					
Full-Time Positions	28	30	30	31	3.3%
Part-Time Positions	5	5	5	5	—
FTEs	29.60	30.60	30.60	31.60	3.3%
<b>Board of Elections</b>					
Full-Time Positions	28	28	28	28	—
Part-Time Positions	0	0	0	0	—
FTEs	31.35	50.98	50.98	54.78	7.5%
<b>Community Engagement Cluster</b>					
Full-Time Positions	17	17	17	16	-5.9%
Part-Time Positions	2	2	2	4	100.0%
FTEs	21.53	21.55	21.55	21.55	—
<b>County Attorney</b>					
Full-Time Positions	73	72	72	72	—
Part-Time Positions	3	5	5	5	—
FTEs	43.00	43.25	43.25	43.50	0.6%
<b>Ethics Commission</b>					
Full-Time Positions	3	3	3	3	—
Part-Time Positions	0	0	0	0	—
FTEs	3.00	3.00	3.00	3.00	—
<b>Finance</b>					
Full-Time Positions	113	116	116	106	-8.6%
Part-Time Positions	1	0	0	0	—
FTEs	94.31	95.31	95.31	95.81	0.5%
<b>General Services</b>					
Full-Time Positions	220	222	222	194	-12.6%
Part-Time Positions	3	3	3	1	-66.7%
FTEs	153.58	160.00	160.00	131.90	-17.6%
<b>Human Resources</b>					
Full-Time Positions	68	70	70	64	-8.6%
Part-Time Positions	6	6	6	6	—
FTEs	46.25	45.60	45.60	46.05	1.0%
<b>Human Rights</b>					
Full-Time Positions	8	8	8	8	—
Part-Time Positions	0	0	0	0	—
FTEs	8.00	8.60	8.60	8.60	—
<b>Intergovernmental Relations</b>					
Full-Time Positions	4	4	4	4	—
Part-Time Positions	1	1	1	1	—
FTEs	5.10	5.10	5.10	5.10	—
<b>Management and Budget</b>					
Full-Time Positions	33	34	34	32	-5.9%
Part-Time Positions	0	0	0	0	—
FTEs	28.00	29.00	29.00	29.50	1.7%

# SCHEDULE D-3

Workforce Detailed By Agency, Fund Type, Government Function and Department

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>Public Information</b>					
Full-Time Positions	60	60	60	60	—
Part-Time Positions	0	0	0	0	—
FTEs	42.30	42.70	42.70	42.90	0.5%
<b>Office of Procurement</b>					
Full-Time Positions	0	0	0	33	—
Part-Time Positions	0	0	0	2	—
FTEs	0.00	0.00	0.00	32.90	—
<b>Technology Services</b>					
Full-Time Positions	128	135	135	155	14.8%
Part-Time Positions	2	2	2	2	—
FTEs	109.53	110.03	110.03	146.65	33.3%
<b>Total Full-Time Positions</b>	<b>1,088</b>	<b>1,106</b>	<b>1,106</b>	<b>1,135</b>	<b>2.6%</b>
<b>Total Part-Time Positions</b>	<b>48</b>	<b>48</b>	<b>48</b>	<b>48</b>	<b>—</b>
<b>Total FTEs</b>	<b>938.50</b>	<b>974.18</b>	<b>974.18</b>	<b>1,032.17</b>	<b>6.0%</b>
<b>Public Safety</b>					
<b>Consumer Protection</b>					
Full-Time Positions	17	17	17	17	—
Part-Time Positions	1	1	1	1	—
FTEs	16.60	16.60	16.60	16.60	—
<b>Correction and Rehabilitation</b>					
Full-Time Positions	516	526	526	527	0.2%
Part-Time Positions	2	2	2	1	-50.0%
FTEs	517.80	526.30	526.30	526.82	0.1%
<b>Emergency Management and Homeland Security</b>					
Full-Time Positions	8	8	8	8	—
Part-Time Positions	1	1	1	1	—
FTEs	7.60	8.60	8.60	8.60	—
<b>Police</b>					
Full-Time Positions	1,702	1,783	1,783	1,808	1.4%
Part-Time Positions	198	186	186	185	-0.5%
FTEs	1,765.35	1,841.75	1,841.75	1,867.15	1.4%
<b>Sheriff</b>					
Full-Time Positions	172	173	173	173	—
Part-Time Positions	5	4	4	4	—
FTEs	175.87	178.13	178.13	178.33	0.1%
<b>Total Full-Time Positions</b>	<b>2,415</b>	<b>2,507</b>	<b>2,507</b>	<b>2,533</b>	<b>1.0%</b>
<b>Total Part-Time Positions</b>	<b>207</b>	<b>194</b>	<b>194</b>	<b>192</b>	<b>-1.0%</b>
<b>Total FTEs</b>	<b>2,483.22</b>	<b>2,571.38</b>	<b>2,571.38</b>	<b>2,597.50</b>	<b>1.0%</b>
<b>Transportation</b>					
<b>Transportation</b>					
Full-Time Positions	443	449	449	453	0.9%
Part-Time Positions	8	8	8	8	—
FTEs	242.06	243.98	243.98	247.98	1.6%
<b>Health and Human Services</b>					
<b>Health and Human Services</b>					
Full-Time Positions	792	808	808	815	0.9%
Part-Time Positions	288	289	289	292	1.0%
FTEs	1,150.14	1,161.66	1,161.66	1,168.70	0.6%
<b>Libraries, Culture, and Recreation</b>					
<b>Public Libraries</b>					
Full-Time Positions	190	210	210	215	2.4%
Part-Time Positions	196	210	210	219	4.3%
FTEs	348.94	383.56	383.56	387.56	1.0%
<b>Community Development and Housing</b>					
<b>Economic Development</b>					
Full-Time Positions	37	39	39	38	-2.6%

# SCHEDULE D-3

## Workforce Detailed By Agency, Fund Type, Government Function and Department

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
Part-Time Positions	4	2	2	2	—
FTEs	31.30	33.40	33.40	32.40	-3.0%
<b>Housing and Community Affairs</b>					
Full-Time Positions	83	82	82	85	3.7%
Part-Time Positions	2	3	3	3	—
FTEs	38.10	38.60	38.60	41.60	7.8%
<b>Total Full-Time Positions</b>	<b>120</b>	<b>121</b>	<b>121</b>	<b>123</b>	<b>1.7%</b>
<b>Total Part-Time Positions</b>	<b>6</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>—</b>
<b>Total FTEs</b>	<b>69.40</b>	<b>72.00</b>	<b>72.00</b>	<b>74.00</b>	<b>2.8%</b>
<b>Environment</b>					
<b>Environmental Protection</b>					
Full-Time Positions	40	41	41	43	4.9%
Part-Time Positions	1	2	2	2	—
FTEs	11.49	13.09	13.09	15.09	15.3%
<b>Other County Government Functions</b>					
<b>Non-Departmental Accounts</b>					
Full-Time Positions	14	16	16	17	6.3%
Part-Time Positions	0	0	0	0	—
FTEs	3.88	4.08	4.08	4.23	3.7%
<b>Utilities</b>					
Full-Time Positions	0	0	0	0	—
Part-Time Positions	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
<b>Total Full-Time Positions</b>	<b>14</b>	<b>16</b>	<b>16</b>	<b>17</b>	<b>6.3%</b>
<b>Total Part-Time Positions</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
<b>Total FTEs</b>	<b>3.88</b>	<b>4.08</b>	<b>4.08</b>	<b>4.23</b>	<b>3.7%</b>
<b>Total Full-Time Positions</b>	<b>5,102</b>	<b>5,258</b>	<b>5,258</b>	<b>5,334</b>	<b>1.4%</b>
<b>Total Part-Time Positions</b>	<b>754</b>	<b>756</b>	<b>756</b>	<b>766</b>	<b>1.3%</b>
<b>Total FTEs</b>	<b>5,247.63</b>	<b>5,423.93</b>	<b>5,423.93</b>	<b>5,527.23</b>	<b>1.9%</b>
<b>SPECIAL FUNDS TAX SUPPORTED</b>					
<b>General Government</b>					
<b>Urban Districts</b>					
Full-Time Positions	31	60	60	60	—
Part-Time Positions	1	1	1	1	—
FTEs	55.02	58.30	58.30	58.30	—
<b>Public Safety</b>					
<b>Fire and Rescue Service</b>					
Full-Time Positions	1,256	1,271	1,271	1,297	2.0%
Part-Time Positions	3	3	3	2	-33.3%
FTEs	1,258.56	1,275.37	1,275.37	1,299.26	1.9%
<b>Transportation</b>					
<b>Transportation</b>					
Full-Time Positions	0	0	0	0	—
Part-Time Positions	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
<b>Transit Services</b>					
Full-Time Positions	791	810	810	810	—
Part-Time Positions	0	0	0	0	—
FTEs	800.95	820.69	820.69	821.40	0.1%
<b>Total Full-Time Positions</b>	<b>791</b>	<b>810</b>	<b>810</b>	<b>810</b>	<b>—</b>
<b>Total Part-Time Positions</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
<b>Total FTEs</b>	<b>800.95</b>	<b>820.69</b>	<b>820.69</b>	<b>821.40</b>	<b>0.1%</b>
<b>Libraries, Culture, and Recreation</b>					
<b>Recreation</b>					
Full-Time Positions	104	109	109	112	2.8%

# SCHEDULE D-3

Workforce Detailed By Agency, Fund Type, Government Function and Department

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
Part-Time Positions	1	1	1	0	—
FTEs	393.73	410.37	410.37	413.78	0.8%
<b>Community Development and Housing</b>					
<b>Economic Development Fund</b>					
Full-Time Positions	0	0	0	0	—
Part-Time Positions	0	0	0	0	—
FTEs	1.00	1.00	1.00	1.00	—
<b>Total Full-Time Positions</b>	<b>2,182</b>	<b>2,250</b>	<b>2,250</b>	<b>2,279</b>	<b>1.3%</b>
<b>Total Part-Time Positions</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>3</b>	<b>-40.0%</b>
<b>Total FTEs</b>	<b>2,509.26</b>	<b>2,565.73</b>	<b>2,565.73</b>	<b>2,593.74</b>	<b>1.1%</b>
<b>SPECIAL FUNDS NON-TAX SUPPORTED</b>					
<b>General Government</b>					
<b>Circuit Court</b>					
Full-Time Positions	22	23	23	23	—
Part-Time Positions	4	1	1	1	—
FTEs	26.45	23.23	23.23	23.30	0.3%
<b>State's Attorney</b>					
Full-Time Positions	2	2	2	2	—
Part-Time Positions	1	1	1	1	—
FTEs	1.50	1.22	1.22	1.18	-3.3%
<b>County Executive</b>					
Full-Time Positions	1	1	1	1	—
Part-Time Positions	0	0	0	0	—
FTEs	1.00	1.00	1.00	1.00	—
<b>Community Engagement Cluster</b>					
Full-Time Positions	1	1	1	1	—
Part-Time Positions	0	0	0	0	—
FTEs	0.77	0.75	0.75	0.70	-6.7%
<b>County Attorney</b>					
Full-Time Positions	0	0	0	0	—
Part-Time Positions	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
<b>General Services</b>					
Full-Time Positions	0	0	0	0	—
Part-Time Positions	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
<b>Human Rights</b>					
Full-Time Positions	0	0	0	0	—
Part-Time Positions	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
<b>Intergovernmental Relations</b>					
Full-Time Positions	0	0	0	0	—
Part-Time Positions	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
<b>Technology Services</b>					
Full-Time Positions	0	0	0	0	—
Part-Time Positions	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
<b>Urban Districts</b>					
Full-Time Positions	0	0	0	0	—
Part-Time Positions	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
<b>Total Full-Time Positions</b>	<b>26</b>	<b>27</b>	<b>27</b>	<b>27</b>	<b>—</b>
<b>Total Part-Time Positions</b>	<b>5</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>—</b>
<b>Total FTEs</b>	<b>29.72</b>	<b>26.20</b>	<b>26.20</b>	<b>26.18</b>	<b>-0.1%</b>
<b>Public Safety</b>					
<b>Correction and Rehabilitation</b>					
Full-Time Positions	0	0	0	0	—



# SCHEDULE D-3

Workforce Detailed By Agency, Fund Type, Government Function and Department

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
Part-Time Positions	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
<b>Emergency Management and Homeland Security</b>					
Full-Time Positions	3	4	4	5	25.0%
Part-Time Positions	0	0	0	0	—
FTEs	4.88	5.70	5.70	6.70	17.5%
<b>Fire and Rescue Service</b>					
Full-Time Positions	23	12	12	0	—
Part-Time Positions	0	0	0	0	—
FTEs	23.00	11.19	11.19	0.00	—
<b>Police</b>					
Full-Time Positions	2	1	1	1	—
Part-Time Positions	0	0	0	0	—
FTEs	2.00	1.00	1.00	1.00	—
<b>Sheriff</b>					
Full-Time Positions	6	8	8	8	—
Part-Time Positions	2	0	0	0	—
FTEs	9.61	5.17	5.17	4.97	-3.9%
<b>Total Full-Time Positions</b>	<b>34</b>	<b>25</b>	<b>25</b>	<b>14</b>	<b>-44.0%</b>
<b>Total Part-Time Positions</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
<b>Total FTEs</b>	<b>39.49</b>	<b>23.06</b>	<b>23.06</b>	<b>12.67</b>	<b>-45.1%</b>
<b>Transportation</b>					
<b>Transportation</b>					
Full-Time Positions	0	0	0	0	—
Part-Time Positions	0	0	0	0	—
FTEs	0.25	0.19	0.19	0.19	—
<b>Transit Services</b>					
Full-Time Positions	15	15	15	15	—
Part-Time Positions	0	0	0	0	—
FTEs	15.11	14.93	14.93	14.79	-0.9%
<b>Total Full-Time Positions</b>	<b>15</b>	<b>15</b>	<b>15</b>	<b>15</b>	<b>—</b>
<b>Total Part-Time Positions</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
<b>Total FTEs</b>	<b>15.36</b>	<b>15.12</b>	<b>15.12</b>	<b>14.98</b>	<b>-0.9%</b>
<b>Health and Human Services</b>					
<b>Health and Human Services</b>					
Full-Time Positions	534	544	544	544	—
Part-Time Positions	43	40	40	35	-12.5%
FTEs	418.62	427.21	427.21	424.96	-0.5%
<b>Libraries, Culture, and Recreation</b>					
<b>Public Libraries</b>					
Full-Time Positions	0	0	0	0	—
Part-Time Positions	0	0	0	0	—
FTEs	1.00	1.00	1.00	1.00	—
<b>Recreation</b>					
Full-Time Positions	0	0	0	0	—
Part-Time Positions	0	0	0	0	—
FTEs	3.90	3.14	3.14	3.51	11.8%
<b>Total Full-Time Positions</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
<b>Total Part-Time Positions</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>—</b>
<b>Total FTEs</b>	<b>4.90</b>	<b>4.14</b>	<b>4.14</b>	<b>4.51</b>	<b>8.9%</b>
<b>Community Development and Housing</b>					
<b>Economic Development</b>					
Full-Time Positions	0	0	0	0	—
Part-Time Positions	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
<b>Housing and Community Affairs</b>					
Full-Time Positions	0	0	0	0	—
Part-Time Positions	0	0	0	0	—

# SCHEDULE D-3

Workforce Detailed By Agency, Fund Type, Government Function and Department

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
FTEs	35.30	38.70	38.70	38.70	—
<b>Total Full-Time Positions</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	—
<b>Total Part-Time Positions</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	—
<b>Total FTEs</b>	<b>35.30</b>	<b>38.70</b>	<b>38.70</b>	<b>38.70</b>	—
<b>Environment</b>					
<b>Environmental Protection</b>					
Full-Time Positions	42	46	46	50	8.7%
Part-Time Positions	1	1	1	0	—
FTEs	81.39	84.39	84.39	86.69	2.7%
<b>Other County Government Functions</b>					
<b>Cable Television</b>					
Full-Time Positions	16	16	16	13	-18.8%
Part-Time Positions	0	0	0	0	—
FTEs	30.50	30.50	30.50	30.50	—
<b>Liquor Control</b>					
Full-Time Positions	0	0	0	0	—
Part-Time Positions	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
<b>Non-Departmental Accounts</b>					
Full-Time Positions	0	0	0	0	—
Part-Time Positions	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
<b>Utilities</b>					
Full-Time Positions	0	0	0	0	—
Part-Time Positions	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
<b>Total Full-Time Positions</b>	<b>16</b>	<b>16</b>	<b>16</b>	<b>13</b>	<b>-18.8%</b>
<b>Total Part-Time Positions</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	—
<b>Total FTEs</b>	<b>30.50</b>	<b>30.50</b>	<b>30.50</b>	<b>30.50</b>	—
<b>Total Full-Time Positions</b>	<b>667</b>	<b>673</b>	<b>673</b>	<b>663</b>	<b>-1.5%</b>
<b>Total Part-Time Positions</b>	<b>51</b>	<b>43</b>	<b>43</b>	<b>37</b>	<b>-14.0%</b>
<b>Total FTEs</b>	<b>655.28</b>	<b>649.32</b>	<b>649.32</b>	<b>639.19</b>	<b>-1.6%</b>
<b>ENTERPRISE FUNDS NON-TAX SUPPORTED</b>					
<b>Transportation</b>					
<b>Transportation</b>					
Full-Time Positions	0	0	0	0	—
Part-Time Positions	0	0	0	0	—
FTEs	30.83	30.83	30.83	30.83	—
<b>Parking District Services</b>					
Full-Time Positions	52	52	52	52	—
Part-Time Positions	0	0	0	0	—
FTEs	48.59	49.89	49.89	49.33	-1.1%
<b>Total Full-Time Positions</b>	<b>52</b>	<b>52</b>	<b>52</b>	<b>52</b>	—
<b>Total Part-Time Positions</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	—
<b>Total FTEs</b>	<b>79.42</b>	<b>80.72</b>	<b>80.72</b>	<b>80.16</b>	<b>-0.7%</b>
<b>Libraries, Culture, and Recreation</b>					
<b>Community Use of Public Facilities</b>					
Full-Time Positions	26	26	26	27	3.8%
Part-Time Positions	1	1	1	1	—
FTEs	26.74	26.74	26.74	27.74	3.7%
<b>Community Development and Housing</b>					
<b>Permitting Services</b>					
Full-Time Positions	195	201	201	207	3.0%
Part-Time Positions	1	1	1	1	—
FTEs	200.50	206.50	206.50	212.50	2.9%

# SCHEDULE D-3

Workforce Detailed By Agency, Fund Type, Government Function and Department

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>Environment</b>					
<b>Solid Waste Services</b>					
Full-Time Positions	79	79	79	79	—
Part-Time Positions	0	1	1	1	—
FTEs	102.21	103.01	103.01	103.01	—
<b>Other County Government Functions</b>					
<b>Liquor Control</b>					
Full-Time Positions	254	255	255	294	15.3%
Part-Time Positions	63	155	155	160	3.2%
FTEs	338.82	336.82	336.82	426.72	26.7%
<b>Total Full-Time Positions</b>	<b>606</b>	<b>613</b>	<b>613</b>	<b>659</b>	<b>7.5%</b>
<b>Total Part-Time Positions</b>	<b>65</b>	<b>158</b>	<b>158</b>	<b>163</b>	<b>3.2%</b>
<b>Total FTEs</b>	<b>747.69</b>	<b>753.79</b>	<b>753.79</b>	<b>850.13</b>	<b>12.8%</b>
<b>INTERNAL SERVICE FUNDS NON-TAX SUPPORTED</b>					
<b>Finance</b>					
Full-Time Positions	10	10	10	10	—
Part-Time Positions	0	0	0	0	—
FTEs	30.37	30.37	30.37	30.12	-0.8%
<b>General Services</b>					
Full-Time Positions	29	30	30	29	-3.3%
Part-Time Positions	1	1	1	1	—
FTEs	29.50	30.75	30.75	29.75	-3.3%
<b>Fleet Management Services</b>					
Full-Time Positions	201	201	201	200	-0.5%
Part-Time Positions	0	0	0	0	—
FTEs	205.30	204.10	204.10	204.10	—
<b>Human Resources</b>					
Full-Time Positions	0	0	0	0	—
Part-Time Positions	0	0	0	0	—
FTEs	20.25	20.85	20.85	21.25	1.9%
<b>Total Full-Time Positions</b>	<b>240</b>	<b>241</b>	<b>241</b>	<b>239</b>	<b>-0.8%</b>
<b>Total Part-Time Positions</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>—</b>
<b>Total FTEs</b>	<b>285.42</b>	<b>286.07</b>	<b>286.07</b>	<b>285.22</b>	<b>-0.3%</b>
<b>Total Full-Time Positions</b>	<b>8,797</b>	<b>9,035</b>	<b>9,035</b>	<b>9,174</b>	<b>1.5%</b>
<b>Total Part-Time Positions</b>	<b>876</b>	<b>963</b>	<b>963</b>	<b>970</b>	<b>0.7%</b>
<b>Total FTEs</b>	<b>9,445.28</b>	<b>9,678.84</b>	<b>9,678.84</b>	<b>9,895.51</b>	<b>2.2%</b>
<b>MONTGOMERY COUNTY PUBLIC SCHOOLS</b>					
<b>CURRENT FUND TAX SUPPORTED</b>					
<b>Montgomery County Public Schools</b>					
Full-Time Positions	0	0	0	0	—
Part-Time Positions	0	0	0	0	—
FTEs	20,032.00	20,391.94	20,391.94	20,602.50	1.0%
<b>SPECIAL FUNDS NON-TAX SUPPORTED</b>					
<b>Montgomery County Public Schools</b>					
Full-Time Positions	0	0	0	0	—
Part-Time Positions	0	0	0	0	—
FTEs	590.30	564.90	564.90	624.05	10.5%
<b>ENTERPRISE FUNDS NON-TAX SUPPORTED</b>					
<b>Montgomery County Public Schools</b>					
Full-Time Positions	0	0	0	0	—
Part-Time Positions	0	0	0	0	—
FTEs	619.55	623.05	623.05	624.05	0.2%

# SCHEDULE D-3

Workforce Detailed By Agency, Fund Type, Government Function and Department

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>Total Full-Time Positions</b>	0	0	0	0	—
<b>Total Part-Time Positions</b>	0	0	0	0	—
<b>Total FTEs</b>	21,241.85	21,579.89	21,579.89	21,850.60	1.3%
<b>MONTGOMERY COLLEGE</b>					
<b>CURRENT FUND TAX SUPPORTED</b>					
Montgomery College					
Full-Time Positions	0	0	0	0	—
Part-Time Positions	0	0	0	0	—
FTEs	1,715.10	1,785.10	1,785.10	1,793.10	0.4%
<b>SPECIAL FUNDS TAX SUPPORTED</b>					
Montgomery College					
Full-Time Positions	0	0	0	0	—
Part-Time Positions	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
<b>SPECIAL FUNDS NON-TAX SUPPORTED</b>					
Montgomery College					
Full-Time Positions	0	0	0	0	—
Part-Time Positions	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
<b>ENTERPRISE FUNDS NON-TAX SUPPORTED</b>					
Montgomery College					
Full-Time Positions	0	0	0	0	—
Part-Time Positions	0	0	0	0	—
FTEs	147.00	155.50	155.50	155.50	—
<b>Total Full-Time Positions</b>	0	0	0	0	—
<b>Total Part-Time Positions</b>	0	0	0	0	—
<b>Total FTEs</b>	1,862.10	1,940.60	1,940.60	1,948.60	0.4%
<b>MARYLAND-NATIONAL CAPITAL PARK AND PLANNING COMMISSION</b>					
<b>SPECIAL FUNDS TAX SUPPORTED</b>					
M-NCPPC					
Full-Time Positions	0	0	0	0	—
Part-Time Positions	0	0	0	0	—
FTEs	809.38	836.45	836.45	873.24	4.4%
<b>SPECIAL FUNDS NON-TAX SUPPORTED</b>					
M-NCPPC					
Full-Time Positions	0	0	0	0	—
Part-Time Positions	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
<b>ENTERPRISE FUNDS NON-TAX SUPPORTED</b>					
M-NCPPC					
Full-Time Positions	0	0	0	0	—
Part-Time Positions	0	0	0	0	—
FTEs	149.17	142.15	142.15	141.85	-0.2%
<b>Total Full-Time Positions</b>	0	0	0	0	—
<b>Total Part-Time Positions</b>	0	0	0	0	—
<b>Total FTEs</b>	958.55	978.60	978.60	1,015.09	3.7%
<b>SUMMARY</b>					
<b>Total Full-Time Positions</b>	8,797	9,035	9,035	9,174	1.5%

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## SCHEDULE D-3

*Workforce Detailed By Agency, Fund Type, Government Function and Department*

	Actual FY14	Budget FY15	Estimated FY15	Approved FY16	% Chg Bud/App
<b>Total Part-Time Positions</b>	<b>876</b>	<b>963</b>	<b>963</b>	<b>970</b>	<b>0.7%</b>
<b>Total FTEs</b>	<b>33,507.78</b>	<b>34,177.93</b>	<b>34,177.93</b>	<b>34,709.80</b>	<b>1.6%</b>



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# Property Tax Schedules

## **Schedule E, Taxes and User Charges**

This schedule displays taxes and user charges per household in the County.

### **Schedule E-1, Assessable Property Tax Bases**

This schedule shows the value of property subject to the various property taxes levied in the County.

Special Districts have boundaries defined in law, and the taxes collected within them are dedicated to specific purposes. With three exceptions, the Special Districts apply to areas smaller than the entire County. The exceptions are the Mass Transit tax, Fire tax, and the Advance Land Acquisition Fund tax administered by M-NCPPC, under the direction of the County Council. These three taxes are levied Countywide, just like the general County property tax and the State property tax.

Property taxes are collected by the County for the 23 municipalities and special taxing areas in the County. Municipal property taxes are levied by the municipalities, not the County, and are not included in this schedule.

Property owners pay taxes for several different Special Districts in addition to Countywide taxes. Schedule F-5 contains tax rates for the different Special Districts and Countywide taxes. Schedule E-1 shows the growth in the property bases in recent years. Increases in total property taxes paid by individual property owners result from changes in both property assessment and tax rates. Also shown are projections by the County Finance Department of the different tax bases.

Since FY01, the assessment of real property changed from 40 percent to 100 percent of full cash value as a result of the enactment of SB626, Chapter 80 of the Laws of 2000 "Truth in Taxation – Real Property Tax Assessments" by the Maryland Legislature.

### **Schedule E-2, Property Tax Rates**

This schedule shows the current and historical tax rates applied to the tax bases described in Schedule E-1.





# SCHEDULE E

## FY15 and FY16 Taxes & User Charges per Household In Montgomery County

	FY15	FY16	\$ CHG	% CHG
Property	\$4,065	\$4,154	\$89	2.2%
Income	\$3,531	\$3,762	\$231	6.5%
Other	\$1,054	\$1,086	\$32	3.0%
<b>Total Taxes</b>	<b>\$8,650</b>	<b>\$9,002</b>	<b>\$352</b>	<b>4.1%</b>
Water & Sewer	\$686	\$736	\$50	7.4%
Solid Waste/Leaf Collection	\$303	\$298	-\$5	-1.5%
Water Quality Protection Charge	\$88	\$88	\$0	0.0%
<b>Total Charges</b>	<b>\$1,077</b>	<b>\$1,123</b>	<b>\$46</b>	<b>4.3%</b>
<b>Total Taxes &amp; Charges</b>	<b>\$9,727</b>	<b>\$10,125</b>	<b>\$398</b>	<b>4.1%</b>

Note (1): Average household taxburden computed as total estimated revenue divided by number of households.

Note (2): Property taxes for FY15 and FY16 at adopted rates effective July 1, 2014 and July 1, 2015, respectively, and incorporate an income-tax offset credit of \$692 in FY15 and FY16, respectively, for an owner-occupied home.

Note (3): Other taxes include transfer, recordation, fuel/energy, telephone, and admissions.

Note (4): Tax & User Charges are not adjusted for inflation.

Note (5): Water & Sewer bill included an 1.0% water and sewer rate increase, a recalibration of the Account Maintenance Fee, and a new Infrastructure Investment Fee.

The amount assumes 160 gallons average daily consumption. The FY15 amount has been restated to reflect the 160 gallons average daily consumption.

Source: Fiscal Year 2016 Proposed Budget, Washington Suburban Sanitary Commission, pages 14 & 16.

Note(6): Water Quality Protection Charge is specified per equivalent residential unit and maintains the FY15 rate of \$88.40.

Note(7): Totals may not add due to rounding

Sources: Montgomery County Department of Finance and Office of Management and Budget

June 2015

# SCHEDULE E-1

ASSESSABLE TAX BASES - REAL and PERSONAL PROPERTY										
ASSESSABLE BASE (in billion \$)	ACTUAL FY14	BUDGET FY15	PROJ. FY15	BUDGET FY16	PROJ. FY17	PROJ. FY18	PROJ. FY19	PROJ. FY20	PROJ. FY21	
<b>COUNTYWIDE</b>										
Countywide: Real	159.892	165.668	164.700	171.470	178.371	187.020	193.486	200.385	208.725	
Countywide: Personal	3.709	3.469	3.672	3.590	3.540	3.506	3.487	3.444	3.400	
<b>SPECIAL DISTRICTS</b>										
Mass Transit: Real	159.892	165.668	164.700	171.470	178.371	187.020	193.486	200.385	208.725	
Mass Transit: Personal	3.709	3.469	3.672	3.590	3.540	3.506	3.487	3.444	3.400	
Fire: Real	159.892	165.668	164.700	171.470	178.371	187.020	193.486	200.385	208.725	
Fire: Personal	3.709	3.469	3.672	3.590	3.540	3.506	3.487	3.444	3.400	
Recreation: Real	139.694	144.913	143.894	149.810	155.838	163.395	169.044	175.071	182.358	
Recreation: Personal	3.023	2.848	2.992	2.925	2.884	2.857	2.841	2.806	2.771	
Storm Drainage: Real	135.074	139.997	139.136	144.855	150.685	157.992	163.454	169.282	176.328	
Storm Drainage: Personal	2.904	2.727	2.875	2.810	2.771	2.744	2.729	2.696	2.662	
M-NCPPC - Regional: Real	138.897	144.062	143.073	148.955	154.949	162.463	168.080	174.073	181.318	
M-NCPPC - Regional: Personal	3.010	2.835	2.980	2.913	2.873	2.845	2.830	2.795	2.759	
M-NCPPC - Metropolitan: Real	138.897	144.062	143.073	148.955	154.949	162.463	168.080	174.073	181.318	
M-NCPPC - Metropolitan: Personal	3.010	2.835	2.980	2.913	2.873	2.845	2.830	2.795	2.759	
M-NCPPC - Land Acquisition: Real	159.892	165.668	164.700	171.470	178.371	187.020	193.486	200.385	208.725	
M-NCPPC - Land Acquisition: Personal	3.709	3.469	3.672	3.590	3.540	3.506	3.487	3.444	3.400	
<b>URBAN DISTRICTS</b>										
Bethesda: Real	3.479	3.568	3.584	3.731	3.881	4.069	4.210	4.360	4.542	
Bethesda: Personal	0.208	0.195	0.206	0.201	0.199	0.197	0.196	0.193	0.191	
Silver Spring: Real	2.844	2.777	2.929	3.049	3.172	3.326	3.441	3.564	3.712	
Silver Spring: Personal	0.127	0.121	0.126	0.123	0.121	0.120	0.120	0.118	0.117	
Wheaton: Real	0.559	0.492	0.576	0.600	0.624	0.654	0.677	0.701	0.730	
Wheaton: Personal	0.027	0.025	0.027	0.026	0.026	0.025	0.025	0.025	0.025	

# SCHEDULE E-1

## ASSESSABLE TAX BASES - REAL and PERSONAL PROPERTY

ASSESSABLE BASE (in billion \$)	ACTUAL FY14	BUDGET FY15	PROJ. FY15	BUDGET FY16	PROJ. FY17	PROJ. FY18	PROJ. FY19	PROJ. FY20	PROJ. FY21
<b>NOISE ABATEMENT DISTRICTS</b>									
Bradley: Real	0.041	0.045	0.043	0.045	0.046	0.049	0.050	0.052	0.054
Bradley: Personal	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Cabin John: Real	0.010	0.011	0.011	0.011	0.011	0.012	0.012	0.013	0.013
Cabin John: Personal	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
<b>PARKING DISTRICTS</b>									
Bethesda - Commercial: Real	1.564	1.577	1.611	1.677	1.745	1.829	1.892	1.960	2.041
Bethesda - Commercial: Personal	0.172	0.164	0.170	0.166	0.164	0.162	0.162	0.160	0.158
Bethesda - Unimproved: Real	0.252	0.257	0.260	0.271	0.282	0.295	0.305	0.316	0.330
Bethesda - Unimproved: Personal	0.020	0.017	0.020	0.019	0.019	0.019	0.019	0.018	0.018
Montgomery Hills - Commercial: Real	0.029	0.029	0.030	0.032	0.033	0.034	0.036	0.037	0.038
Montgomery Hills - Commercial: Personal	0.003	0.002	0.003	0.002	0.002	0.002	0.002	0.002	0.002
Montgomery Hills - Unimproved: Real	0.001	0.001	0.001	0.001	0.001	0.001	0.001	0.001	0.001
Montgomery Hills - Unimproved: Personal	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Silver Spring - Commercial: Real	2.094	2.025	2.157	2.246	2.337	2.450	2.535	2.625	2.734
Silver Spring - Commercial: Personal	0.125	0.118	0.123	0.121	0.119	0.118	0.117	0.116	0.114
Silver Spring - Unimproved: Real	0.311	0.323	0.320	0.334	0.347	0.364	0.376	0.390	0.406
Silver Spring - Unimproved: Personal	0.001	0.001	0.001	0.001	0.001	0.001	0.001	0.001	0.001
Wheaton - Commercial: Real	0.221	0.178	0.228	0.237	0.247	0.259	0.268	0.277	0.289
Wheaton - Commercial: Personal	0.010	0.008	0.010	0.010	0.010	0.010	0.010	0.010	0.009
Wheaton - Unimproved: Real	0.001	0.001	0.001	0.001	0.001	0.001	0.001	0.001	0.001
Wheaton - Unimproved: Personal	0.003	0.003	0.003	0.003	0.003	0.003	0.003	0.003	0.003

# SCHEDULE E-2

PROPERTY TAX RATES				
(dollars per \$100 assessed value)	ACTUAL FY13	ACTUAL FY14	ACTUAL FY15	APPR. FY16
<b>COUNTYWIDE</b>				
General Fund: Real	0.724	0.759	0.732	0.7230
General Fund: Personal	1.810	1.898	1.830	1.8075
State of Maryland: Real	0.112	0.112	0.112	0.1120
State of Maryland: Personal	n/a	n/a	n/a	n/a
<b>Countywide: Real</b>	<b>0.836</b>	<b>0.871</b>	<b>0.844</b>	<b>0.8350</b>
<b>Countywide: Personal</b>	<b>1.810</b>	<b>1.898</b>	<b>1.830</b>	<b>1.8075</b>
<b>SPECIAL DISTRICTS</b>				
Mass Transit: Real **	0.048	0.042	0.040	0.0600
Mass Transit: Personal **	0.120	0.105	0.100	0.1500
Fire: Real **	0.134	0.125	0.136	0.1160
Fire: Personal **	0.335	0.313	0.340	0.2900
Recreation: Real	0.021	0.020	0.023	0.0230
Recreation: Personal	0.053	0.050	0.058	0.0575
Storm Drainage: Real	0.003	0.003	0.003	0.0030
Storm Drainage: Personal	0.008	0.008	0.008	0.0075
<b>URBAN DISTRICTS</b>				
Bethesda: Real	0.012	0.012	0.012	0.0120
Bethesda: Personal	0.030	0.030	0.030	0.0300
Silver Spring: Real	0.024	0.024	0.024	0.0240
Silver Spring: Personal	0.060	0.060	0.060	0.0600
Wheaton: Real	0.030	0.030	0.030	0.0300
Wheaton: Personal	0.075	0.075	0.075	0.0750
<b>NOISE ABATEMENT DISTRICTS</b>				
Bradley: Real	0.000	0.000	0.000	0.0000
Bradley: Personal	0.000	0.000	0.000	0.0000
Cabin John: Real	0.010	0.000	0.000	0.0000
Cabin John: Personal	0.025	0.000	0.000	0.0000
** On Countywide basis				

# SCHEDULE E-2

## PROPERTY TAX RATES

(dollars per \$100 assessed value)	ACTUAL FY13	ACTUAL FY14	ACTUAL FY15	APPR. FY16
<b>M-NCPPC</b>				
Regional (Administration)				
Mandatory: Real	0.012	0.012	0.012	0.0120
Mandatory: Personal	0.030	0.030	0.030	0.0300
Discretionary: Real	0.006	0.006	0.005	0.0060
Discretionary: Personal	0.015	0.015	0.013	0.0150
Metro (Parks)				
Mandatory: Real	0.036	0.036	0.036	0.0360
Mandatory: Personal	0.090	0.090	0.090	0.0900
Maintenance: Real	0.008	0.008	0.008	0.0080
Maintenance: Personal	0.020	0.020	0.020	0.0200
Discretionary: Real	0.010	0.009	0.012	0.0112
Discretionary: Personal	0.025	0.023	0.030	0.0280
Advanced Land Acquisition: Real **	0.001	0.001	0.001	0.0010
Advanced Land Acquisition: Personal **	0.003	0.003	0.003	0.0025
<b>Total M-NCPPC</b>	<b>0.256</b>	<b>0.253</b>	<b>0.260</b>	<b>0.260</b>
<b>PARKING DISTRICTS</b>				
Bethesda - Commercial: Real	0.124	0.124	0.124	0.0000
Bethesda - Commercial: Personal	0.310	0.310	0.310	0.0000
Bethesda - Unimproved: Real	0.062	0.062	0.062	0.0000
Bethesda - Unimproved: Personal	0.155	0.155	0.155	0.0000
Montgomery Hills - Commercial: Real	0.240	0.240	0.240	0.0000
Montgomery Hills - Commercial: Personal	0.600	0.600	0.600	0.0000
Montgomery Hills - Unimproved: Real	0.120	0.120	0.120	0.0000
Montgomery Hills - Unimproved: Personal	0.300	0.300	0.300	0.0000
Silver Spring - Commercial: Real	0.317	0.317	0.317	0.0000
Silver Spring - Commercial: Personal	0.793	0.793	0.793	0.0000
Silver Spring - Unimproved: Real	0.158	0.158	0.158	0.0000
Silver Spring - Unimproved: Personal	0.395	0.395	0.395	0.0000
Wheaton - Commercial: Real	0.240	0.240	0.240	0.0000
Wheaton - Commercial: Personal	0.600	0.600	0.600	0.0000
Wheaton - Unimproved: Real	0.120	0.120	0.120	0.0000
Wheaton - Unimproved: Personal	0.300	0.300	0.300	0.0000

\*\* On Countywide basis



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# History Schedules

## **Schedule F-1, Ten-Year History of Expenditures in Current and Deflated Dollars**

This schedule shows the growth in expenditures for four major agencies: MCG, MCPS, Montgomery College, and M-NCPPC, in both current dollars and deflated to Fiscal Year 07. The purpose is to give a sense of the size of increases in real spending, with inflation removed.

## **Schedule F-2, Ten-Year History of Revenue by Major Category**

This schedule reports the revenues received by MCG, Debt Service, MCPS, Montgomery College, and M-NCPPC. The great majority of the revenues are collected by Montgomery County government, but the educational institutions do receive significant State aid plus revenues from tuition, food service, and other charges.

The columns showing the percent of total revenues represented by the major categories give a sense of the relative importance of different types of revenues and show changes over time.

## **Schedule F-3, Ten-Year History of County Government Workyears by Function**

This schedule has two tables that display workforce history in different ways. The first displays MCG workyears<sup>1</sup> by function. The second table takes the workforce data in the first table and divides it by the estimated population for each year to show the annual change in the number of workers per 1,000 population. The purpose is to show how the size of the MCG workforce, by governmental function, is tracking the growth in population. The data in this table excludes workyears provided by contract.

## **Schedule F-4, Ten-Year History of County Agencies Workyears by Fund**

This schedule is similar to F-3 but displays MCG workyears by fund over the ten years.

## **Schedule F-5, Ten-Year History of Property Tax Rates for Typical Property Owner**

This schedule shows the tax rates per 100 dollars of assessed valuation paid by the typical property owner.

## **Schedule F-6, Historical Analysis of Property Tax Rates**

This schedule shows the total average weighted property tax rate (i.e., the rate resulting from taking all rates approved by the County Council, all other municipal district tax rates, and the State of Maryland tax rate, and weighing them by their respective assessable bases related to the Countywide base).

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<sup>1</sup> The Workyears (WYs) employment indicator changed to Full-Time Equivalents (FTEs). Tables throughout the book showing FTEs in prior years have not been converted to FTEs; they still reflect WYs and maintain the integrity of the previously approved budgets.





# SCHEDULE F-1

## TEN-YEAR HISTORY OF EXPENDITURES IN CURRENT AND DEFLATED DOLLARS WITH FISCAL YEAR 07 AS BASE

(In Millions)

	ACTUAL FY07	ACTUAL FY08	ACTUAL FY09	ACTUAL FY10	ACTUAL FY11	ACTUAL FY12	ACTUAL FY13	ACTUAL FY14	APPROVED FY15	APPROVED FY16
<b>COUNTY GOVERNMENT</b>										
General Fund	855.4	925.2	923.2	910.9	848.5	891.9	1,014.7	1,118.0	1,129.7	1,133.2
Expenditures in FY07 \$	855.4	886.6	866.1	844.6	769.1	785.9	879.0	952.1	942.9	927.5
Special Funds: Tax Supported	324.1	340.0	339.9	335.5	326.3	335.3	357.4	383.6	386.4	386.9
Expenditures in FY07 \$	324.1	325.9	318.9	311.1	295.8	295.4	309.6	326.7	322.5	316.6
Grant Fund: Non-Tax Supported	78.5	76.0	118.9	120.5	112.7	114.7	103.5	111.4	117.2	120.7
Expenditures in FY07 \$	78.5	72.8	111.6	111.8	102.1	101.1	89.6	94.9	97.8	98.8
Special Funds: Non-Tax Supported	234.0	244.3	237.0	253.3	244.5	250.9	266.9	269.7	304.6	316.1
Expenditures in FY07 \$	234.0	234.1	222.3	234.9	221.6	221.1	231.2	229.7	254.2	258.7
<b>TOTAL COUNTY GOVERNMENT</b>	1,492.0	1,585.6	1,619.0	1,620.3	1,532.0	1,592.9	1,742.5	1,882.7	1,937.8	1,956.9
Expenditures in FY07 \$	1,492.0	1,519.5	1,518.9	1,502.5	1,388.6	1,403.6	1,509.4	1,603.3	1,617.4	1,601.6
<b>M. C. PUBLIC SCHOOLS (b)</b>	1,859.7	1,986.9	2,053.1	2,104.6	2,099.1	2,103.4	2,192.7	2,246.4	2,276.8	2,318.4
Expenditures in FY07 \$	1,859.7	1,904.0	1,926.1	1,951.6	1,902.7	1,853.5	1,899.5	1,913.1	1,900.3	1,897.5
<b>MONTGOMERY COLLEGE (b)</b>	201.4	218.6	233.1	247.0	243.1	245.6	245.1	257.0	297.1	309.9
Expenditures in FY07 \$	201.4	209.5	218.7	229.1	220.4	216.5	212.3	218.9	248.0	253.6
<b>M-NCPPC (b)</b>	107.1	117.5	123.8	123.7	109.9	111.7	118.6	123.5	135.1	138.6
Expenditures in FY07 \$	107.1	112.6	116.1	114.7	99.6	98.4	102.8	105.2	112.8	113.4
<b>DEBT SERVICE (a)</b>	219.4	236.0	224.5	237.4	258.2	276.5	298.3	307.5	348.9	359.0
Expenditures in FY07 \$	219.4	226.1	210.7	220.2	234.1	243.6	258.4	261.8	291.2	293.8
<b>TOTAL ALL AGENCIES</b>	3,879.5	4,144.4	4,253.5	4,333.0	4,242.4	4,330.1	4,597.3	4,817.1	4,995.7	5,082.7
Expenditures in FY07 \$	3,879.5	3,971.7	3,990.4	4,018.0	3,845.5	3,815.5	3,982.4	4,102.3	4,169.8	4,160.0
<b>CPI - FISCAL YEAR 07 = 100</b>	100.0	104.4	106.6	107.8	110.3	113.5	115.4	117.4	119.8	122.2
<b>Fiscal Year Percent Change</b>	0.0%	4.4%	2.2%	1.2%	2.3%	2.9%	1.7%	1.7%	2.0%	2.0%

(a) Includes add-back of State closed school revenues

(b) Includes tax supported and non-tax supported funds

# SCHEDULE F-2

## TEN-YEAR HISTORY OF REVENUE BY MAJOR CATEGORY AND AS A PERCENT OF TOTAL REVENUE

FISCAL YEAR	(In Millions)											
	PROPERTY TAX		INCOME TAX		TRANSFER TAX		OTHER TAXES		LICENSES & PERMITS		CHARGES FOR SERVICES	
	\$	%	\$	%	\$	%	\$	%	\$	%	\$	%
FY16 Approved	1,582.6	30.9	1,433.4	28.0	162.2	3.2	283.5	5.5	50.9	1.0	418.4	8.2
											1,041.7	20.3
											152.7	3.0
FY15 Estimate	1,546.2	31.4	1,333.1	27.1	149.3	3.0	278.7	5.7	50.2	1.0	402.3	8.2
											1,011.7	20.6
											145.0	2.9
FY15 Approved	1,549.9	31.3	1,340.6	27.1	169.6	3.4	280.7	5.7	52.8	1.1	406.7	8.2
											1,010.7	20.4
											135.0	2.7
FY14 Actual	1,537.8	31.0	1,376.8	27.7	152.5	3.1	287.6	5.8	54.2	1.1	403.0	8.1
											982.8	19.8
											167.2	3.4
FY13 Actual	1,486.0	31.2	1,317.5	27.6	151.3	3.2	295.1	6.2	52.1	1.1	389.0	8.2
											939.4	19.7
											136.5	2.9
FY12 Actual	1,447.9	31.3	1,255.1	27.2	127.3	2.8	295.3	6.4	50.0	1.1	371.5	8.0
											911.2	19.7
											163.0	3.5
FY11 Actual	1,430.2	33.1	1,039.2	24.1	129.5	3.0	305.2	7.1	41.3	1.0	352.9	8.2
											879.0	20.4
											141.8	3.3
FY10 Actual	1,447.4	34.6	1,042.1	24.9	125.1	3.0	205.6	4.9	38.1	0.9	328.2	7.8
											861.2	20.6
											140.9	3.4
FY09 Actual	1,374.9	32.4	1,291.7	30.5	109.8	2.6	179.2	4.2	33.1	0.8	313.2	7.4
											782.5	18.5
											153.6	3.6
FY08 Actual	1,224.0	29.8	1,291.3	31.5	135.0	3.3	168.7	4.1	37.6	0.9	298.1	7.3
											774.8	18.9
											173.2	4.2
FY07 Actual	1,180.7	29.5	1,265.4	31.7	179.6	4.5	168.1	4.2	34.5	0.9	289.4	7.2
											719.1	18.0
											160.1	4.0

\* Totals do not include uses of prior year reserves or transfers

# SCHEDULE F-3

## TEN-YEAR HISTORY OF COUNTY GOVERNMENT FTEs BY FUNCTION

FUNCTION	FY07	FY08	FY09	FY10	FY11	FY12	FY13	FY14	FY15	FY16
General Government	710.70	707.00	1,079.20	1,041.90	948.50	944.60	985.48	1,012.51	1,046.59	1,096.31
Public Safety	3,689.60	3,841.30	3,822.10	3,741.20	3,482.30	3,546.90	3,520.15	3,579.19	3,669.91	3,709.53
Transportation	1,528.70	1,638.40	1,235.50	1,251.60	1,151.60	1,136.40	1,120.89	1,137.79	1,160.51	1,164.52
Health & Human Services	1,506.00	1,604.50	1,609.00	1,577.10	1,485.80	1,485.70	1,558.60	1,568.76	1,588.87	1,593.66
Libraries, Culture & Recreation	887.70	903.90	903.00	833.10	675.20	666.20	715.95	774.31	824.81	833.59
Community Development & Housing	334.50	342.20	336.80	305.60	263.50	262.20	293.15	306.20	318.20	326.20
Environment	48.80	50.50	209.70	156.80	151.20	187.10	193.98	195.09	200.49	204.79
Non-Departmental Accounts	2.90	2.60	2.60	3.10	2.60	1.60	1.65	3.88	4.08	4.23
Liquor Control	329.80	340.60	343.80	337.30	312.90	323.00	324.02	338.82	336.82	426.72
<b>Subtotal</b>	<b>9,038.70</b>	<b>9,431.00</b>	<b>9,541.70</b>	<b>9,247.70</b>	<b>8,473.60</b>	<b>8,553.70</b>	<b>8,713.87</b>	<b>8,916.55</b>	<b>9,150.28</b>	<b>9,359.55</b>
Plus Council & Judicial Offices *	473.50	482.80	491.40	501.70	486.90	481.80	513.68	528.73	528.56	535.96
<b>TOTAL COUNTY GOVERNMENT</b>	<b>9,512.20</b>	<b>9,913.80</b>	<b>10,033.10</b>	<b>9,749.40</b>	<b>8,960.50</b>	<b>9,035.50</b>	<b>9,227.55</b>	<b>9,445.28</b>	<b>9,678.84</b>	<b>9,895.51</b>
<b>GOVERNMENT FTEs PER 1000 POPULATION</b>										
General Government	0.75	0.74	1.13	1.08	0.98	0.97	0.99	1.01	1.03	1.07
Public Safety	3.92	4.03	3.99	3.88	3.58	3.62	3.53	3.55	3.60	3.60
Transportation	1.62	1.72	1.29	1.30	1.19	1.16	1.12	1.13	1.14	1.13
Health & Human Services	1.60	1.68	1.68	1.64	1.53	1.52	1.56	1.56	1.56	1.55
Libraries, Culture & Recreation	0.94	0.95	0.94	0.86	0.70	0.68	0.72	0.77	0.81	0.81
Community Development & Housing	0.36	0.36	0.35	0.32	0.27	0.27	0.29	0.30	0.31	0.32
Environment	0.05	0.05	0.22	0.16	0.16	0.19	0.19	0.19	0.20	0.20
Non-Departmental Accounts	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Liquor Control	0.35	0.36	0.36	0.35	0.32	0.33	0.32	0.34	0.33	0.41
<b>Total County-Less Elective Offices</b>	<b>9.60</b>	<b>9.89</b>	<b>9.97</b>	<b>9.59</b>	<b>8.72</b>	<b>8.74</b>	<b>8.73</b>	<b>8.85</b>	<b>8.97</b>	<b>9.10</b>
Plus Council & Judicial Offices *	0.50	0.51	0.51	0.52	0.50	0.49	0.51	0.52	0.52	0.52
<b>TOTAL COUNTY GOVERNMENT</b>	<b>10.10</b>	<b>10.40</b>	<b>10.48</b>	<b>10.11</b>	<b>9.22</b>	<b>9.23</b>	<b>9.24</b>	<b>9.38</b>	<b>9.49</b>	<b>9.62</b>
<b>Population</b>	<b>941,491</b>	<b>953,685</b>	<b>957,200</b>	<b>964,100</b>	<b>971,400</b>	<b>978,700</b>	<b>998,540</b>	<b>1,007,311</b>	<b>1,020,000</b>	<b>1,029,000</b>

\* Includes officials and staff of offices headed by elected officials.

Effective FY13, Workyears have been converted to Full-Time Equivalents (FTEs) and will no longer measure lapse and overtime.

Historical Workyears and Populations reflect the Original Approved Budget.

# SCHEDULE F-4

## TEN-YEAR HISTORY OF COUNTY AGENCIES FTEs BY FUND

	FY07 WORKYEARS	FY08 WORKYEARS	FY09 WORKYEARS	FY10 WORKYEARS	FY11 WORKYEARS	FY12 WORKYEARS	FY13 FTEs	FY14 FTEs	FY15 FTEs	FY16 FTEs
<b>GENERAL FUND</b>										
General Fund	896.60	894.00	1,032.60	996.00	911.70	890.30	939.32	968.22	1,000.38	1,038.35
Public Safety	2,631.20	2,689.90	2,652.40	2,584.70	2,431.00	2,484.00	2,439.85	2,499.71	2,583.25	2,610.17
Transportation	447.50	450.00	314.00	295.70	232.90	207.80	224.15	242.31	244.17	248.17
Health & Human Services	1,506.00	1,604.50	1,609.00	1,577.10	1,485.80	1,485.70	1,538.76	1,568.76	1,588.87	1,593.66
Libraries, Culture & Recreation	419.90	427.60	426.40	386.90	290.90	288.00	313.96	349.94	384.56	388.56
Community Development & Housing	110.30	117.40	107.60	96.00	77.50	70.30	79.75	90.00	96.00	98.00
Environment	34.90	34.90	33.90	19.30	13.30	12.10	11.49	11.49	13.09	15.09
Non-Departmental Accounts	2.90	2.60	2.60	3.10	2.60	1.60	1.65	3.88	4.08	4.23
<b>TOTAL GENERAL FUND **</b>	<b>6,049.30</b>	<b>6,220.90</b>	<b>6,178.50</b>	<b>5,938.80</b>	<b>5,465.70</b>	<b>5,439.80</b>	<b>5,588.77</b>	<b>5,734.31</b>	<b>5,914.40</b>	<b>6,016.23</b>
<b>SPECIAL FUNDS</b>										
Urban Districts	57.10	57.60	58.10	58.10	50.20	52.00	55.32	55.02	58.30	58.30
Mass Transit	679.60	762.20	871.40	854.70	802.60	830.30	814.41	816.06	835.62	836.19
Fire Tax District	1,235.60	1,334.70	1,353.00	1,351.20	1,235.00	1,243.00	1,253.80	1,281.56	1,286.56	1,299.26
Recreation	441.70	450.20	449.70	421.70	362.20	352.50	373.19	397.63	413.51	417.29
Economic Development Fund	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Cable Television	14.30	14.50	16.90	19.20	25.50	26.50	29.50	30.50	30.50	30.50
Montgomery Housing Initiative	7.70	9.90	11.50	11.50	12.00	13.10	14.80	14.70	14.70	14.70
Water Quality Protection	13.90	15.60	17.10	32.80	38.20	72.10	79.10	81.39	84.39	86.69
Community Use of Public Facilities	26.10	26.10	26.90	24.50	22.10	23.70	26.80	26.74	26.74	27.74
Parking Districts	45.30	47.70	50.10	50.90	45.80	48.00	48.79	48.59	49.89	49.33
Permitting Services	215.50	213.90	216.70	197.10	173.00	177.80	197.60	200.50	206.50	212.50
Solid Waste Services	156.10	157.50	158.70	104.70	99.70	102.90	103.39	102.21	103.01	103.01
Vacuum Leaf Collection	0.00	0.00	0.00	50.30	50.30	50.30	33.54	30.83	30.83	30.83
Liquor Control	329.80	340.60	343.80	337.30	312.90	323.00	324.02	338.82	336.82	426.72
<b>TOTAL SPECIAL FUNDS</b>	<b>3,223.70</b>	<b>3,431.50</b>	<b>3,574.90</b>	<b>3,515.00</b>	<b>3,230.50</b>	<b>3,318.20</b>	<b>3,357.26</b>	<b>3,425.55</b>	<b>3,478.37</b>	<b>3,594.06</b>
<b>INTERNAL SERVICE FUNDS</b>										
Employee Health Benefit Self Insurance	9.60	11.00	12.20	11.80	11.50	12.70	16.15	20.25	20.85	21.25
Motor Pool	170.20	191.00	205.50	202.00	194.30	205.60	205.10	205.30	204.10	204.10
Printing & Mail	30.00	30.00	31.00	31.40	29.30	29.80	30.90	29.50	30.75	29.75
Self Insurance	29.40	29.40	31.00	30.40	29.20	29.40	29.37	30.37	30.37	30.12
<b>TOTAL INTERNAL SERVICE FUNDS</b>	<b>239.20</b>	<b>261.40</b>	<b>279.70</b>	<b>275.60</b>	<b>264.30</b>	<b>277.50</b>	<b>281.52</b>	<b>285.42</b>	<b>286.07</b>	<b>285.22</b>
<b>TOTAL COUNTY GOVERNMENT</b>	<b>9,512.20</b>	<b>9,913.80</b>	<b>10,033.10</b>	<b>9,749.40</b>	<b>8,960.50</b>	<b>9,035.50</b>	<b>9,227.55</b>	<b>9,445.28</b>	<b>9,678.84</b>	<b>9,895.51</b>
<b>MONT. COUNTY PUBLIC SCHOOLS</b>	<b>20,709.90</b>	<b>20,844.50</b>	<b>20,769.50</b>	<b>20,949.40</b>	<b>20,743.70</b>	<b>20,609.70</b>	<b>20,841.75</b>	<b>21,241.85</b>	<b>21,579.89</b>	<b>21,850.60</b>
<b>MONTGOMERY COLLEGE</b>	<b>1,720.60</b>	<b>1,791.60</b>	<b>1,866.80</b>	<b>1,855.80</b>	<b>1,918.80</b>	<b>1,857.10</b>	<b>1,857.10</b>	<b>1,862.10</b>	<b>1,940.60</b>	<b>1,948.60</b>
<b>M-NCPPC</b>	<b>1,006.80</b>	<b>1,036.90</b>	<b>1,046.20</b>	<b>1,049.10</b>	<b>1,046.80</b>	<b>966.70</b>	<b>951.45</b>	<b>958.55</b>	<b>978.60</b>	<b>1,015.09</b>
<b>GRAND TOTAL</b>	<b>32,949.50</b>	<b>33,586.80</b>	<b>33,715.60</b>	<b>33,603.70</b>	<b>32,669.80</b>	<b>32,469.00</b>	<b>32,877.85</b>	<b>33,507.78</b>	<b>34,177.93</b>	<b>34,709.80</b>

\*\*Includes grant FTEs related to General Fund functions.  
Prior to FY10 the Leaf Vacuum Fund was included in Solid Waste Services.  
Effective FY13, Workyears have been converted to Full-Time Equivalents (FTEs) and will no longer measure lapse and overtime. Historical Workyears reflect the Original Approved Budget.

# SCHEDULE F-5

## TEN-YEAR HISTORY OF PROPERTY TAX RATES FOR TYPICAL PROPERTY OWNER

Tax Rate Per \$100 Assessed Value

FISCAL YEAR	COUNTY	MASS TRANSIT	FIRE	REC- REACTION	STORM DRAINAGE	M-NCPPC	TOTAL COUNTY	STATE	TOTAL TAX RATE
FY16 - Real	0.723	0.060	0.116	0.023	0.003	0.074	0.999	0.112	1.111
FY16 - Personal	1.808	0.150	0.290	0.058	0.008	0.186	2.498	n/a	2.498
FY15 - Real	0.732	0.040	0.136	0.023	0.003	0.074	1.008	0.112	1.120
FY15 - Personal	1.830	0.100	0.340	0.058	0.008	0.185	2.520	n/a	2.520
FY14 - Real	0.759	0.042	0.125	0.020	0.003	0.072	1.021	0.112	1.133
FY14 - Personal	1.898	0.105	0.313	0.050	0.008	0.181	2.554	n/a	2.554
FY13 - Real	0.724	0.048	0.134	0.021	0.003	0.073	1.003	0.112	1.115
FY13 - Personal	1.810	0.120	0.335	0.053	0.008	0.183	2.508	n/a	2.508
FY12 - Real	0.713	0.038	0.121	0.018	0.003	0.066	0.959	0.112	1.071
FY12 - Personal	1.783	0.095	0.303	0.045	0.008	0.166	2.400	n/a	2.400
FY11 - Real	0.699	0.037	0.097	0.018	0.003	0.061	0.915	0.112	1.027
FY11 - Personal	1.747	0.092	0.242	0.045	0.007	0.153	2.286	n/a	2.286
FY10 - Real	0.683	0.037	0.105	0.019	0.003	0.069	0.916	0.112	1.028
FY10 - Personal	1.707	0.092	0.262	0.047	0.007	0.173	2.288	n/a	2.288
FY09 - Real	0.661	0.040	0.116	0.022	0.003	0.073	0.915	0.112	1.027
FY09 - Personal	1.652	0.100	0.290	0.055	0.007	0.182	2.286	n/a	2.286
FY08 - Real	0.627	0.058	0.126	0.024	0.003	0.078	0.916	0.112	1.028
FY08 - Personal	1.567	0.145	0.315	0.060	0.007	0.195	2.289	n/a	2.289
FY07 - Real	0.624	0.053	0.134	0.024	0.003	0.078	0.916	0.112	1.028
FY07 - Personal	1.560	0.133	0.335	0.060	0.008	0.196	2.292	n/a	2.292

# SCHEDULE F-6

## HISTORICAL ANALYSIS OF WEIGHTED REAL PROPERTY TAX RATES MONTGOMERY COUNTY

Average Weighted Rate Per \$100 of Assessed Value

Fiscal Year	Total	Maryland	Municipalities	Montgomery County
2016	\$1.1487	\$0.1120	\$0.0497	\$0.9870
2015	\$1.152	\$0.112	\$0.044	\$0.996
2014	\$1.167	\$0.112	\$0.045	\$1.010
2013	\$1.148	\$0.112	\$0.045	\$0.991
2012	\$1.101	\$0.112	\$0.043	\$0.946
2011	\$1.060	\$0.112	\$0.044	\$0.904
2010	\$1.057	\$0.112	\$0.041	\$0.904
2009	\$1.055	\$0.112	\$0.040	\$0.903
2008	\$1.057	\$0.112	\$0.042	\$0.903
2007	\$1.058	\$0.112	\$0.043	\$0.903
2006	\$1.130	\$0.132	\$0.045	\$0.953
Notes:				
"Montgomery County" is the weighted average of proposed rates for the tax-supported property revenues and do not include parking lot districts.				
"Municipalities" are the weighted average of approximately 23 municipal districts and are based on actual tax rates and preliminary taxable assessments for FY16.				
Beginning in Fiscal Year 2016, the Montgomery County weighted real property tax rate is four decimal places to conform to the individual statutory rates of four decimal places.				

MONTGOMERY COUNTY DEPARTMENT OF FINANCE

JUNE 2015

Resolution No.:	<u>18-150</u>
Introduced:	<u>May 21, 2015</u>
Adopted:	<u>May 21, 2015</u>

**COUNTY COUNCIL  
FOR MONTGOMERY COUNTY, MARYLAND**

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By: County Council

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**SUBJECT:** Approval of and Appropriation for the FY 2016 Operating Budget of the Montgomery County Government

**Background**

1. As required by Section 303 of the County Charter, the County Executive sent to the County Council the FY 2016 Operating Budget for the Montgomery County Government.
2. As required by Section 304 of the Charter, the Council held public hearings on the Operating Budget on April 14, 15, and 16, 2015.

**Action**

The County Council for Montgomery County, Maryland approves the following resolution:

1. The Council approves the FY 2016 Operating Budget for the Montgomery County Government and appropriates the funds as shown on the attachment to this resolution in the following sections.

Section A: The General Fund Operating Budget contains the tax-supported, non-grant-funded appropriations for departmental and non-departmental General Fund accounts.

Section B: The Special Revenue Funds Tax-Supported Budget contains the non-grant appropriations associated with all tax-supported Special Funds.

Section C: The Debt Service Budget includes all tax-supported debt service on General Obligation Bonds for the General Fund and tax-supported Special Funds and all tax-supported expenditures for long term leases, short term leases, and other tax-supported and non-tax supported debt.

Section D: The Grant Fund Operating Budget contains the grant-funded appropriations for all tax-supported General Fund accounts and tax-supported Special Fund accounts of County Government. Any appropriation for and spending on any project funded by non-County funds is contingent on notice of receipt of the non-County funds.

Section E: The Special Revenue Funds Self-Supporting Funds Budget contains both grant and non-grant-funded appropriations for self-supporting (non-tax-supported) funds.

Section F: The Enterprise Funds Budget contains both grant and non-grant-funded appropriations for enterprise funds and the debt service appropriation for enterprise funds, and notes the total appropriations for the County's Risk Management Liability and Property Coverage Self-Insurance Fund and Employees Health Benefits Self-Insurance Fund.

2. This resolution re-appropriates or appropriates revenue received from non-County sources for programs funded in whole or in part from those non-County funds:
  - (a) together with matching County funds, if any; and
  - (b) to the extent that the program period approved by the non-County source requires more than one fiscal year to complete the grant program, under the terms of receipt of the non-County revenues.
3. This resolution re-appropriates the fund balances of the following funds:
  - Central Duplicating Fund
  - Economic Development Fund
  - Housing Initiative Fund
  - Motor Pool (DGS) Internal Service Fund
  - Rehabilitation Loan Fund
  - Restricted Donation Special Revenue Fund
4. This resolution re-appropriates the June 30, 2015 fund balance for the Drug Enforcement Forfeiture Fund permitting it to be spent in FY 2016. As required in Section 35-13B of the County Code, the Chief of Police must provide reports to the Executive and the Council on December 15, 2015 and March 15, 2016 regarding the unreserved fund balance, expenditures, and the approved budget for the Drug Enforcement Forfeiture Fund.
5. This resolution re-appropriates encumbered appropriations, permitting them to be spent in FY 2016. Any unencumbered appropriation lapses at the end of FY 2015, except as re-appropriated elsewhere in this resolution.
6. Section G of this resolution lists the entities designated to receive non-competitive contract awards under Section 11B-14(a)(4) of the County Code, which states: "A contract may be awarded without competition if the Chief Administrative Officer makes a written determination that the contract award serves a public purpose and a proposed contractor has been identified in a grant or appropriation resolution approved by the



Council.” Appropriations for these awards are included in the departmental and non-departmental appropriations in Sections A through F. The Chief Administrative Officer has determined that the entities listed in Section G serve a public purpose and contract awards are in the public interest. The amounts listed in Section G are estimates only and may vary due to changed circumstances. The Council in Resolution 14-490 adopted the process to designate entities under this provision.

7. This resolution appropriates \$10,542,529 to the Department of Health and Human Services to provide a supplement to organizations providing direct services to clients of residential, community supported living arrangements, day habilitation, or supportive employment provided through the Developmental Disabilities Administration. In order to receive this supplement, an organization must demonstrate to the Department that at least 75% of the funding is being used to increase the pay of direct service workers in recognition of the higher cost of living in Montgomery County compared to other parts of Maryland. Each organization must document to DHHS that the funds are being used for this purpose. Section G of this resolution includes entities eligible to receive this non-competitive payment. For FY 2016, \$10,395,841 is expected to be the equivalent of 8.0% of projected revenue the organizations will receive from the Developmental Disabilities Administration. In addition, \$146,688 is provided to assist organizations in maintaining a 25% differential from the minimum wage.
8. If an error in the name of an entity or the stated purpose for a non-competitive contract identified in Section G does not alter the substance of the Chief Administrative Officer’s determination and Council’s approval of the award, the Director of the Office of Procurement may proceed with the non-competitive contract without an amendment to Section G. The Director of the Office of Procurement must notify the Council within 7 days after making each determination.
9. In the following agency budgets, the Council appropriates payments to the Risk Management Liability and Property Coverage Self-Insurance Fund. The Director of Finance must transfer the following amounts from the respective appropriations for County Government, the Montgomery County Public Schools, and Montgomery College to the Risk Management Liability and Property Coverage Self-Insurance Fund on or immediately after July 1, 2015. The Director of Finance must notify the Maryland-National Capital Park and Planning Commission that its contribution to the Fund is due on or immediately after July 1, 2015.

15,568,426	County General Fund Risk Management Non-Departmental Account
8,943,261	County Special, Enterprise, and Internal Service Funds Contributions
18,910,219	Fire and Rescue System – Fire Tax District Funds
17,096,060	Montgomery County Public Schools
1,506,075	Montgomery College
1,188,910	Maryland- National Park and Planning Commission

In addition to contributions from County Government and County and Bi-county agencies, the following contributions and revenues are expected to be realized in FY 2016.

944,895	Housing Opportunities Commission
168,237	Revenue Authority
301,810	City of Gaithersburg
65,477	City of Rockville Housing Authority
39,489	Bethesda Urban Partnership
70,384	Other Municipal Income
1,632,940	Other Income (includes investment income and recovered losses)

These contributions and the fund balance are available to support a FY 2016 Risk Management Liability and Property Coverage Self-Insurance Fund appropriation of \$60,490,424.

10. This resolution appropriates \$20,000,000 for the Future Federal, State, or Other Grant Non-Departmental Account in the County Government Grant Fund to fund specific programs or activities designated in a grant, donation, contribution, reimbursement, or other non-County funding source received in FY 2016. When the County receives funds for a program from a non-County source, the County Executive may transfer appropriation from this Account to the appropriate fund for a department or office to support the program. The following conditions apply to the use of this transfer authority:
- (a) The program must not require any new FY 2016 tax-supported appropriation or future tax-supported County funds.
  - (b) Subject to the balance in the account, any amount can be transferred in FY 2016 for any program which meets at least one of the following four conditions: (1) the amount is \$200,000 or less; (2) the program was funded in FY 2015; (3) the program was included in the FY 2016 budget; (4) the program was funded by the Council in a supplemental or special appropriation in FY 2016; (5) the amount is funded by an insurance reimbursement that has been received.
  - (c) The Executive must notify the Council within 30 days after each transfer.

The Department of Finance may transfer appropriation to the Restricted Donation Special Revenue Fund on a quarterly basis. The Council must approve a transfer for any individual donation which exceeds \$200,000 unless the donation meets one of the conditions in subparagraph (b) of this paragraph.

The Executive must approve each transfer under this paragraph and must notify the Council within 30 days after each transfer. The Office of Management and Budget must maintain a record to ensure that the total appropriation is not exceeded.

The Executive may also transfer an appropriation from a specific department or office grant appropriation in the County Government Grant Fund to the Future Federal, State, or Other Grant Non-Departmental Account when a specific grant is less than the amount

appropriated. The amount of the transfer must equal the difference between the amount appropriated and the grant award.

11. The Executive may transfer County matching funds within a department or office from the appropriate fund to an account for the same department or office in the Grant Fund when the grantor requires a County match.
12. When the County Government receives more non-County funds than were budgeted for a program which also receives some County funds:
  - (a) Council approval is not required to substitute the non-County funds for County funds. In this case, there is no change in the appropriation.
  - (b) Council approval is required to increase the appropriation. The Council may decide to substitute non-County funds for County funds instead of increasing the appropriation.
13. When the County Government receives official notice that government aid or grant funds will be less than was budgeted for a program:
  - (a) Council approval is required to substitute County tax-supported funds for non-County funds. In this case, there is no change in appropriation.
  - (b) The Executive must report to the Council any recommendation to reduce expenditures in an affected program to offset any loss of non-County funds. A reduction of 10% or less from the amount estimated in the FY 2016 approved budget for any grant or specific source of government aid may be reported through the report required in paragraph 10(c) of this resolution.
14. For FY 2016, funds for Federal Emergency Management Agency (FEMA) reimbursements of Urban Search and Rescue Team activities may be appropriated through a transfer from the Future Federal, State, or Other Grant Non-Departmental Account as provided in paragraph 10. In order to use this method of appropriation, the Fire Chief must forward a copy of each FEMA authorization letter to the Council President within 5 working days after the County receives the FEMA authorization.
15. For FY 2016, reimbursement payments from the Federal government for providing security through the Police Department on an overtime basis may be appropriated through a transfer from the Future Federal, State, or Other Grant Non-Departmental Account as provided in paragraph 10. In order to use this method of appropriation, the Executive must forward to the Council President a copy of a contract, memorandum, or letter from a Federal agency authorizing the County to provide such security. The Department must specify the amount of reimbursement funding, and the contract, letter, or memorandum must be forwarded within 5 working days after the County receives the authorization.
16. For FY 2016, reimbursement payments from Federal, state, or local governments for emergency response or assistance by Montgomery County departments or offices may be appropriated through a transfer from the Future Federal, State, or Other Grant

Non-Departmental Account as provided in paragraph 10. In order to use this method of appropriation, the Executive must forward to the Council President a copy of the contract, memorandum, or letter from the Federal, state, or local agency authorizing the County to provide the requested assistance. The Executive must specify the amount of reimbursement funding and must forward the contract, letter, or memorandum within 5 working days after the County receives the authorization.

17. In Resolution No. 18-116, adopted April 28, 2015, the Council expressed its intent to appropriate the funds necessary to implement the first year of the collective bargaining agreement with the Fraternal Order of Police, Lodge 35 for July 1, 2015 through June 30, 2016. This resolution appropriates full funding for the following contract provisions for FY 2016.
  - (a) 2% general wage adjustment for all bargaining unit members on the first full pay period after July 1, 2015.
  - (b) 3.5% service increments for all eligible members.
  - (c) 3.5% longevity increments for bargaining unit members with 20 years of service.
  - (d) Tuition assistance capped at \$135,000.

This resolution appropriates funds in FY 2016 for the medical, dental, prescription drug, vision, long-term disability, and life insurance provisions as described in paragraph 28. This Resolution appropriates funds in FY 2016 for retirement benefits as required by law.

18. In Resolution No. 18-117, adopted April 28, 2015, the Council expressed its intent to appropriate the funds necessary to implement the third year of the collective bargaining agreement with Local 1664, Montgomery County Career Fire Fighters Association of the International Association of Fire Fighters, AFL-CIO for July 1, 2015 through June 30, 2016. This resolution appropriates full funding for the following contract provisions in FY 2016.
  - (a) 2% general wage adjustment for all bargaining unit members on the first full pay period after July 1, 2015.
  - (b) 3.5% longevity increment for bargaining unit members with either 20 or 28 years of service.
  - (c) 3.5% service increments for all eligible bargaining unit members.
  - (d) Add a new special duty differential of \$2,037 for working as an air compressor technician or a meter technician.
  - (e) Tuition assistance for bargaining unit members within the \$150,000 appropriated for members of the IAFF, non-represented employees, and volunteer firefighters.

This resolution appropriates funds in FY 2016 for the medical, dental, prescription drug, vision, long-term disability, and life insurance provisions as described in paragraph 28. This resolution appropriates funds in FY 2016 for retirement benefits as required by law.

19. In Resolution No. 18-118, adopted April 28, 2015, the Council expressed its intent to appropriate the funds necessary to implement the third year of the collective bargaining agreement with Local 1994, Municipal and County Government Employees

Organization of the United Food and Commercial Workers, AFL-CIO (MCGEO) for the period July 1, 2015 through June 30, 2016. This resolution appropriates full funding for the following contract provisions in FY 2016.

- (a) 2% general wage adjustment payable on the first full pay period after July 1, 2015 to bargaining unit members in the OPT/SLT, Deputy Sheriff Uniform, and Correctional Officer Salary Schedules.
- (b) 3.5% service increments for all eligible bargaining unit members.
- (c) 3% longevity increments for eligible bargaining unit members with 20 years of service.
- (d) Tuition Assistance up to \$150,000.
- (e) Change the default election for new hires to the GRIP.
- (f) Add an annuity option for RSP members.
- (g) Enact a new Deferred Retirement Option Plan for Deputy Sheriffs and uniformed Correctional Officers.

This resolution appropriates funds in FY 2016 for the medical, dental, prescription drug, vision, long-term disability, and life insurance provisions as described in paragraph 28. This resolution appropriates funds in FY 2016 for retirement benefits as required by law.

- 20. Effective the first full pay period after July 1, 2015 the Council approves a 2% general wage adjustment and adjustment to the minimum and maximum of each grade in the Salary Schedules for County Government non-represented employees. This resolution appropriates funds in FY 2016 for this purpose.
- 21. Effective the first full pay period that includes October 1, 2015 the minimum for Grade S1 and S2 of the Seasonal Salary Schedule will be adjusted to equal the County minimum wage of \$9.55 per hour that becomes effective October 1, 2015. There are no other adjustments to the minimum or maximum of the Seasonal Salary Schedule. This resolution appropriates funds in FY 2016 for this purpose.
- 22. Effective the first full pay period after July 1, 2015 the Council approves a 2% general wage adjustment and adjustment to the minimum and maximum of each grade in the Salary Schedule for non-represented employees in the Management Leadership Service (MLS). This resolution appropriates funds in FY 2016 for this purpose.
- 23. Effective the first full pay period after July 1, 2015 the Council approves a 2% general wage adjustment and adjustment to the minimum and maximum of each grade in the Salary Schedule for Police Management. This resolution appropriates funds in FY 2016 for this purpose.
- 24. Effective the first full pay period after July 1, 2015 the Council approves a 2% general wage adjustment and adjustment to the minimum and maximum of each grade in the Salary Schedule for Sheriff Management. This resolution appropriates funds in FY 2016 for this purpose.

25. Effective the first full pay period after July 1, 2015 the Council approves a 2% general wage adjustment and adjustment to the minimum and maximum of each grade in the Salary Schedule for Correctional Management. This resolution appropriates funds in FY 2016 for this purpose.
26. Effective the first full pay period after July 1, 2015 the Council approves a 2% general wage adjustment and adjustment to the minimum and maximum of each grade in the Salary Schedule for Fire and Rescue Management. This resolution appropriates funds in FY 2016 for this purpose.
27. In Resolution No. 18-119, adopted April 28, 2015, the Council expressed its intent to appropriate the funds necessary to implement the second year of the Memorandum of Agreement between the Montgomery County Government and the Montgomery County Volunteer Fire and Rescue Association for the period from July 1, 2015, until June 30, 2016.
  - (a) Upgraded Uniforms and Equipment for active volunteers at \$69,000.
  - (b) Option 1 nominal fee of \$350 and an Option 2 nominal fee of \$600 for active volunteers for a total of \$543,740.
  - (c) Training at \$15,000.
  - (d) Volunteer Basic Orientation Course at \$18,000
  - (e) Association funding at \$238,525.
28. This resolution appropriates funds for employee group insurance benefits for the fiscal year that begins on July 1, 2015. This appropriation is subject to the following conditions:

The following cost-sharing provisions must apply to each eligible County employee and each eligible employee of a participating agency whose active employees are paid through the County's payroll system. These provisions do not apply to any eligible employee of a participating agency that does not use the County's payroll system for active employees. These provisions do not apply to any eligible retired employee.

#### Group Insurance Premiums

(medical, prescription drug, dental, vision, life insurance, long-term disability insurance)

The County must pay 80% of the cost of the premiums, and each employee must pay 20% of the cost of the premiums, for a Health Maintenance Organization (HMO) medical plan, including any prescription drug plan that is bundled with an HMO medical plan.

The County must pay 75% of the cost of the premiums, and each employee must pay 25% of the cost of the premiums, for each benefit plan listed below:

- Point-of-Service (POS) medical plan;
- Stand-alone prescription drug plan (Standard Option plan);
- Dental;
- Vision;
- Basic Life insurance;

- Dependent Life insurance \$2,000/\$1,000/\$100 tier; and
- Long-term disability insurance.

Each employee enrolled in the High Option prescription drug plan must also pay the difference between:

- the County contribution toward the cost of the premium for the Standard Option prescription drug plan; and
- the cost of the premium for the High Option prescription drug plan.

Optional Life insurance and Optional Dependent life insurance (\$4,000/\$2,000/\$100 tier and \$10,000/\$5,000/\$100 tier) remain at 100% paid by each employee.

#### Prescription Drug Benefits

The County's stand-alone prescription drug plans may also allow each employee to buy up to a 90-day supply of a maintenance medication at any retail pharmacy agreed on by the County and the PBM in addition to using the PBM's mail service pharmacy. An employee must pay a fee if a maintenance prescription is filled at a retail pharmacy other than a pharmacy agreed on by the County and the PBM. This fee is the difference between the mail order cost and the retail prescription cost. This fee is in addition to the corresponding co-payment.

The County's prescription drug plan must limit coverage for each participant to a maximum of 6 doses each month for any drug specifically approved by the Food and Drug Administration for the treatment of erectile dysfunction. Medications currently approved for this purpose include sildenafil (Viagra), vardenafil (Levitra), and tadalafil (Cialis).

These changes to the prescription drug benefit must apply to each participant in the County's prescription drug plan, including each eligible retired employee, survivor, dependent, and employee of a participating agency. Each Medicare-eligible retiree or survivor must be in a Medicare Part D Employer Group Waiver Plan (EGWP) plus Wrap prescription drug plan as described in Paragraph 29.

#### Basic Life Insurance Benefit

For each full or part time employee eligible for life insurance coverage, the County must provide term life insurance coverage equal to the employee's earnings (as defined in the Group Insurance Certificate) rounded up to the nearest thousand dollars. The County will offer each eligible employee the opportunity to buy additional Optional Life Insurance at full cost during Open Enrollment.

For each full or part time employee eligible for life insurance coverage, the County must provide an accidental death and dismemberment (AD&D) benefit. The AD&D benefit includes:

- AD&D insurance of 8 times earnings, up to \$600,000, for a loss of life that is a direct result of an accidental injury sustained in the performance of County employment. A lower amount may be payable for certain dismemberments resulting from accidental bodily injury.
- AD&D insurance of 4 times earnings, up to \$300,000, for a loss of life that is not a direct result of an accidental injury sustained in the performance of County employment. A lower amount may be payable for certain dismemberments resulting from accidental bodily injury.

Modifications – Council approval

Any material change in any part of this paragraph or its application to any employee or group of employees, including any premium holiday or other waiver of premiums for County-provided health or life insurance, is subject to Council approval.

29. This resolution appropriates funds for a prescription drug benefit for Medicare-eligible retirees with the following condition. Each Medicare-eligible retiree or survivor must be moved to a Medicare Part D Employer Group Waiver Plan (EGWP) plus Wrap prescription drug plan for 2016.
30. This resolution appropriates \$43,520,060 to pre-fund retiree health insurance benefits for the tax-supported funds. These funds must not be spent for any other purpose and must be deposited into the Trust created under County Code Section 33-159 for the payment of retiree health insurance benefits.
31. This resolution appropriates \$61,733,000 to the Consolidated Retiree Health Benefits Trust (MCPS) Non-Departmental Account and \$1,428,000 to the Consolidated Retiree Health Benefits Trust (Montgomery College) Non-Departmental Account. These funds must be deposited into the Trust created under County Code Section 33-159. These funds must only be used for the payment of retiree health insurance benefits. The Chief Administrative Officer is authorized to direct that up to \$27,200,000 from the Consolidated Retiree Health Benefits Trust may be transferred to the Montgomery County Public Schools (MCPS) OPEB Trust as needed by MCPS for the payment of FY 2016 retiree health insurance benefits.
32. For FY 2016, this resolution appropriates \$2,450,458 to the Compensation and Employee Benefits Adjustment Non-Departmental Account for the following purposes. The County Executive may transfer the entire amount appropriated in this NDA to County departments or offices as needed.



MLS Pay for Performance Tax Supported	1,003,498
MLS Pay for Performance Non-Tax Supported	607,673
Unemployment Insurance	513,520
Non-qualified Retirement	35,000
Deferred Compensation Management	215,767
Collective Bargaining Actuarial Services	75,000
TOTAL	2,450,458

33. The Council requests that the participating agencies continue the work of the Interagency Technology Policy and Coordination Committee (ITPCC) as described in Resolution 12-1758, adopted on July 26, 1994.
34. The Council requests that the participating agencies continue the work of the Interagency Procurement Coordinating Committee, the Interagency Public Information Working Group, the Interagency Committee on Energy and Utilities Management, and the Interagency Training Team, in efforts to share information, provide assistance, and cooperate on efficiencies and planning.
35. The Interagency Technology Fund (ITF) will have a balance of \$0 at the beginning of FY 2016. The Council may make contributions to the ITF to support additional investments in technology as described in Council Resolution No. 16-475.
36. For FY 2016, the FiberNet chargeback requirement of the County Government is estimated to be \$4,326,500.
37. For FY 2016, this resolution appropriates \$59,332,248 to the Department of Liquor Control. During FY 2016, the Director of Finance must transfer to the General Fund all Liquor Control Fund "Income before Capital Contributions and Transfers" as defined in the Comprehensive Annual Financial Report. The County Council has estimated that this transfer will amount to at least \$21,453,970.
38. For FY 2016 this resolution appropriates funds for the Montgomery County Fire and Rescue Service, which includes funds for the local fire and rescue departments and the Fire and Emergency Services Commission. This designation reflects the intent of Charter Section 306.
39. County tax funds appropriated for use by local fire and rescue departments must not be spent or encumbered, directly or indirectly, for legal fees or expenses related to pursuing any claim against County Government or any County agency, except as expressly agreed to by the Executive with prior advice and review by the Council as part of a settlement of a civil action to which the County is a party. The Fire Chief must adopt a policy to implement this paragraph and assure compliance by local fire and rescue departments through the annual financial audit process.
40. The Fire Chief must submit a report to the Council not later than January 1, 2016 that includes for the period June 1 through November 30, 2015, and a second report not

later than June 30, 2016 that includes for the period December 1, 2015 through May 30, 2016, the following data collected in collaboration with area hospitals.

- (a) The number of 911 calls for emergency medical services during the reporting period and a comparison to the number in this reporting period for the prior year;
  - (b) The number and type of emergency medical services provided during the reporting period;
  - (c) The mortality rates for County hospital for STEMI incidents, and a comparison to the rates in this reporting period for the prior year;
  - (d) The number of patients arriving in hospital emergency rooms complaining of heart attack or stroke symptoms who did not arrive by ambulance and a comparison to the number in this reporting period for the prior year.
  - (e) The number of invoices issued to collect revenue under this program and the average amount charged.
  - (f) The number of EMS transports of out-of-County residents;
  - (g) The number of hardship waivers requested and the number granted; and
  - (h) The number and type of calls received by the Patient Advocate.
41. As required by County Code §21-23A(h)(3)(A), the County Fire and Rescue Service (MCFRS) must use the following procedure to allocate for the benefit of local fire and rescue departments (LFRD's) 15% of the net Emergency Medical Services Transport (EMST) Insurance Reimbursement Program revenue (after deducting costs of implementing the Reimbursement Program) appropriated in this resolution for the purposes authorized in §21-23A(h)(3)(A):
- (a) Each LFRD may apply for funds under an application process conducted by the Montgomery County Volunteer Fire and Rescue Association (MCVFRA). MCVFRA must forward the results of that process to the Fire Chief by a date set by the Fire Chief. In any disagreement between the MCVFRA and the Fire Chief about LFRD allocations and projects, both the MCVFRA President and the Fire Chief must take reasonable steps to resolve their disagreements before funds are distributed. The Fire Chief must approve the final allocation for each LFRD and project.
  - (b) By October 15, 2015, MCFRS must distribute to LFRD's 15% of the actual amount of revenue received in the restricted EMST Reimbursement account attributable to FY 2014 (after deducting EMST Reimbursement Program implementation costs), as calculated by the Department of Finance.
  - (c) By April 15, 2016, MCFRS must distribute 15% of the actual amount of revenue received in the restricted EMST Reimbursement account attributable to FY 2016 from July 1, 2015 to December 31, 2015 (after deducting EMST Reimbursement Program implementation costs), as calculated by the Department of Finance after a mid-year reconciliation of the funds in the account.
  - (d) Any funds distributed under this procedure must be spent or encumbered by each LFRD to which funds are assigned no later than one calendar year after the last date funds are distributed (respectively, October 15, 2016 or April 15, 2017).

Any funds that an LFRD does not encumber or spend by these dates automatically revert to MCFRS on October 15, 2016 or April 15, 2017 respectively. The Fire Chief must reallocate any funds reverted under this provision, consistent with this provision, §21-23A, and other applicable State and County laws, regulations, policies, and guidelines.

The Fire Chief must report to the Council no later than October 15, 2015 and April 15, 2016: the total amount of funds in the restricted account; the total amount to be distributed to the LFRD's; each project and LFRD allocation; and the amounts distributed to and spent or encumbered by each LFRD to date, by project and fiscal year.

Any EMST Reimbursement Revenue attributable to FY 2016 that is not spent or encumbered by MCFRS by June 30, 2016, must remain in the restricted account and must not be spent unless re-appropriated for a use allowed under County Code §21-23A.

For FY 2016, it is expected that \$17,500,000 of the appropriation to the Montgomery County Fire and Rescue Service will be supported by EMST Reimbursement Revenue from the restricted account. The Office of Management and Budget must transmit to the Council no later than March 15, 2016 the amount of revenue received and amount billed from July 1, 2015 through February 29, 2016.

42. During FY 2016, the Director of Finance must transfer the following amounts from the General Fund to these Non-Tax Supported Funds:

Amount	Fund
1,457,930	Solid Waste Disposal Fund
19,259,777	Montgomery Housing Initiative
0	Permitting Services Fund: Public Agency Permits and Green Tape Position
1,654,209	MCPS Instructional Television Fund
1,542,300	Montgomery College: Cable TV Fund
160,000	Community Use of Public Facilities Elections and After School

43. For FY 2016 this resolution appropriates \$4,673,615 to the County Arts and Humanities Council Non-Departmental Account, which must be allocated as follows:

Purpose	Amount
Operating Support Grants	3,004,852
Small/Mid-Size Organizations, Creative Projects, Arts Education, and Individual Artist/Scholar Grants	698,883
Advancement Grants	250,050
Administration	429,830
Arts and Humanities Matching Fund	200,000
Grants to Support Wheaton Arts and Entertainment District	90,000
<b>Total Arts and Humanities Council NDA</b>	<b>4,673,615</b>

Of the funds appropriated for the administration of the Arts and Humanities Council, \$25,000 must be used only to provide health insurance benefits for one or more of the Council's full-time employees. The Arts and Humanities Council's Board of Directors must determine how these benefits are provided. If the County Attorney finds that these employees' participation is consistent with Federal and County law, these funds may be used to buy health insurance for these employees through the County Government's Group Health Insurance program. These funds must not pay more than 80% of the cost of the premium of the health insurance coverage selected by the Arts and Humanities Council's Board of Directors.

44. As required by County Code Section 2-151(f), the Council recommends projected budgets for the Office of Inspector General of \$1,043,162 in FY 2016, \$1,043,162 in FY 2017, and \$1,043,162 in FY 2018.
45. This resolution appropriates \$19,259,777 from the General Fund as a contribution to the Montgomery Housing Initiative Fund (HIF). The FY 2016 appropriation, combined with the re-appropriation of the FY 2015 fund balance, loan repayments, investment income, and revolving resources available in the capital improvements program, is estimated to provide more than \$44.7 million to acquire, rehabilitate, and preserve affordable housing, and implement the County's Housing First Plan. Resolution 15-110, *Dedicated Funding for Affordable Housing*, states that the County Executive will recommend and the Council will approve an allocation from the General Fund to the HIF an amount equivalent of 2.5% of actual General Fund property taxes from 2 years prior to the upcoming fiscal year. Resolution 16-143, *Source of Funding for Annual Appropriation to the HIF*, states that the source of funding for the amount equivalent to 2.5% of the actual property tax from 2 years prior must be from the General Fund and may not include MPDU resale recaptures, condominium transfer tax revenues, and end-of-year fund balance. Because of the fiscal downturn, the Executive did not recommend and the Council did not appropriate in FY 2016 an amount from the General Fund that is the equivalent of 2.5% of actual FY 2014 property taxes.
46. The Department of Housing and Community Affairs must allocate \$596,340 from the Housing Initiative Fund for "Building Neighborhoods to Call Home" services, consisting of:
  - (a) \$146,340 to CASA de Maryland, Inc. to operate the Pine Ridge Community Center.
  - (b) \$200,000 to Rebuilding Together for operating support to enable the organization to assist low-income homeowners with home repairs (including accessibility modifications) and referrals to community resources.
  - (c) \$250,000 to CASA de Maryland, Inc. for a tenant counseling program.
47. This resolution appropriates \$500,000 to the Housing Initiative Fund for housing subsidies and supportive services for homeless Veterans as a part of Montgomery County's participation in the Zero:2016 Campaign. These funds must not be spent until a Veterans Homelessness spending plan is transmitted by the Executive to the

Council. It is expected that the plan will include at least ten permanent supportive housing subsidies and ten rapid re-housing subsidies. The spending plan may also include one-time grants to clients for security deposits or client needs to assist with entry into stable housing. The plan must show how non-County funded resources such as VASH Vouchers, Safe Havens, and private or corporate donations will be leveraged. The spending plan must be transmitted no later than July 15, 2015.

48. The Department of Housing and Community Affairs may allocate \$1,000,000 from the Housing Initiative Fund for the Closing Cost Assistance Program.
49. The Director of Finance must maintain a record of all payment-in-lieu-of-taxes (PILOT) agreements currently in effect under the Tax-Property Article of the Maryland Code. The record must estimate (in current year dollars) the amount of property taxes abated for each agreement for each of the next 10 fiscal years. As authorized by County Code Section 52-18M, the Director of Finance may sign payment-in-lieu-of-taxes agreements for affordable housing that abate annual property tax revenues, up to the following annual limits, for all properties not owned or operated by the Housing Opportunities Commission:

Cumulative Maximum for Non-HOC PILOT Tax Abatements

FY 16	\$12,803,659
FY 17	\$13,699,915
FY 18	\$16,165,900
FY 19	\$17,297,513
FY 20	\$18,162,389
FY 21	\$19,070,508
FY 22	\$20,024,034
FY 23	\$20,624,755
FY 24	\$21,243,497
FY 25	\$21,880,802

The Director of Finance must not sign any payment-in-lieu-of-taxes agreement that would increase the total amount of abated property tax revenues above any of the listed annual limits without prior approval of the Council by resolution.

50. As required by Charter Section 209 and as a condition of spending any funds appropriated in this resolution, the Office of Management and Budget must provide to the Council the second and third quarterly budget analysis of department and office expenditures and revenues no later than 45 days after the end of the second and third fiscal quarters.
51. As a condition of spending any funds appropriated in this resolution and not disapproved or reduced under Charter Section 306, the Executive must transmit to the Council any recommended budget savings plan or similar action. As used in this paragraph, "similar action" includes any recommendation to spend less than 90% of the funds appropriated for any non-competitive contract award listed in Section G of this resolution. Any budget savings plan or similar action is subject to review and

approval by the Council. This paragraph does not apply to any hiring freeze which applies to all or substantially all departments and offices of County Government. For FY 2016, the Chief Administrative Officer must transmit two status reports to the Council on identified positions receiving initial funding in FY 2015 or FY 2016. The first report must be provided no later than August 30, 2015 and must identify whether a decision has been made to freeze a position or approve an exemption. The second report must provide the status for these positions as of November 13, 2015 and be transmitted no later than November 25, 2015. If a position is identified in the November report as having received an exemption, the report must also include the date the position was posted for recruitment. The Chief Administrative Officer must also notify the Council within 15 days of a decision to "freeze" a proposed procurement that would result in a new program being delayed or eliminated or result in a significant break in the operation of an ongoing program.

52. The County Executive must inform the Council within 30 days if the Executive has made any change in the fund balance policy for any non-tax supported fund in County Government or any addition or elimination of any non-tax supported fund in County Government.
53. As a condition of spending any funds appropriated in this resolution, each non-competitive contract awarded as a Community Grant that was recommended by the County Executive or a Council Grant must require each recipient to submit a brief report by January 31, 2016 and July 29, 2016 to the contracting department describing the results achieved with the funds awarded. The Office of Management and Budget must submit all reports to the Council by February 12, 2016, and August 31, 2016, respectively.
54. As a condition of spending any funds appropriated in this resolution, the Chief Administrative Officer must require any contractor that provides health and human services or recreation programs to enter and update appropriate information in the Info Montgomery system.
55. This resolution appropriates \$5,884,990 to the Snow Removal and Storm Cleanup Non-Departmental Account. The County Executive may transfer the entire amount in this NDA to the Department of General Services and Department of Transportation as needed. These funds must only be spent on costs incurred by either Department for snow removal and storm clean-up. Before funds are transferred from this NDA to the Department of Transportation, the Department must spend the \$3,338,759 appropriated to the Department for snow removal and storm clean-up.
56. This resolution appropriates \$22,608,195 to the Leases Non-Departmental Account to lease privately owned real estate to accommodate County Government programs.
57. The Department of Environmental Protection may use Water Quality Protection Funds allocated for residential and non-residential Low Impact Development projects for a rebate program. This rebate program is intended to increase the range of incentives to

encourage broader participation among residents and businesses in this component of the County's Water Quality Protection program.

58. In FY 2016, when the County Government decides that it will apply for a grant or respond to a granting agency on how it would spend a formula-awarded grant, the Chief Administrative Officer or his designee must notify the Council Administrator in writing of the name and purpose of the grant, the amount being requested or the formula-driven award amount, the name of the agency the application is directed to, the term of the grant, and the name of the department or departments that seek to receive the grant award. This requirement applies when any of the following conditions are met:

- the application is for a new grant of more than \$200,000 or formula-driven award of more than \$200,000 for a new program;
- the grant or award would require the appropriation of new tax-supported funds in FY 2016 or any future fiscal year; or
- the grant application or proposal to spend formula-driven funds will create a new position in County Government.

Upon request, the Chief Administrative Officer or his designee must send a copy of the grant application or a description of the proposed use of a formula-driven award to the Council Administrator within 3 working days after submitting it to the funding agency.

59. In FY 2016, when the County Government decides that it will execute a new lease or lease-purchase agreement that will annually exceed \$500,000 in FY 2016 or any future fiscal year, or increase the cost of an existing lease or lease-purchase agreement annually by more than \$500,000, the Chief Administrative Officer or his designee must notify the Council Administrator in writing, at least 14 days before executing the new or modified lease, of the location of the property that will be leased, the County programs that will occupy the leased space, and the cost of the lease in FY 2016 and future fiscal years. For any new lease, the cost should include the estimated cost for build-out and maintenance and utilities if this cost would be paid directly by the County and not the property owner. For any continuing lease, increases in costs for taxes and utilities are not subject to this provision.
60. This resolution appropriates funds by personnel cost and operating expense. Included in the operating expense appropriations for, Liquor Control, Solid Waste Services and the Department of Technology Services are appropriations that may be spent to purchase items that would previously have been appropriated as capital outlay. If, as a part of the second or third quarterly budget analysis of department or office expenditures and revenues, the Office of Management and Budget projects that less than 90% of these funds will be spent on capital outlay it must inform the Council of the projected amount of expenditures as a part of the transmittal of the quarterly analysis as required in paragraph 50 of this resolution.

Liquor Control	105,650
Solid Waste Services	3,946,457
Technology Services	120,300

61. For FY 2016, this resolution authorizes the use of cumulative net revenues in excess of expenditures from Landlord-Tenant Affairs and Common Ownership Communities fees for general operating purposes. The Director of Finance must include all available net revenues from these funds in the General Fund unassigned fund balance.
62. This resolution appropriates \$1,074,757 to the Office of Human Rights. The Office of Human Rights must continue to process cases alleging a violation of relevant State and Federal anti-discrimination laws in addition to cases alleging a violation of the County Human Rights Law.
63. As a condition of spending funds appropriated in this resolution, the Office of Human Resources, and each Department and Office of County Government, must provide accurate and timely information to the County Ethics Commission regarding the status of employees in the respective Department or Office that the Commission needs to administer the County Ethics Law and particularly the law's financial disclosure provisions.
64. This resolution appropriates funds in Sections A-F in the Personnel Cost category for the County Government contribution to employee retirement accounts and funds. These funds must be spent as provided in County Code Chapter 33 as amended by Expedited Bill 11-11, *Personnel – Retirement Plans – Contributions*.
65. The Council appropriates \$3,100,182 from the Water Quality Protection Fund, which consists of \$360,400 to the Maryland-National Capital Park and Planning Commission's Montgomery County Planning Department and \$2,739,782 to the Department of Parks for expenses incurred to perform the following activities:
  - (a) Maintenance and Management of Streams, Lakes, Ponds, Non-tidal Wetlands, and Stormwater Management Facilities;
  - (b) Compliance with NPDES Permit for Industrial Sites;
  - (c) Compliance with NPDES Municipal Permit for Small, Separate, Storm Sewer Systems;
  - (d) Special Protection area reviews and enforcement (not covered by fees);
  - (e) Developing and monitoring stream buffers;
  - (f) Forest conservation enforcement in and abutting stream buffers;
  - (g) Environmental sections on comprehensive master plans related to water quality; and,
  - (h) Review of stormwater management concepts.
66. This resolution appropriates a mandatory contribution, but does not appropriate any discretionary contribution, from the General Fund to the Revenue Stabilization Fund as provided for in County Code Sections 20-68 and 20-69.



67. This resolution appropriates \$25,121,891 to the Utilities Non-Departmental Account (NDA) for the cost of electricity, natural gas, and other energy-related use and operating costs. When the County executes an Energy Services Agreement for capital renovations to energy related equipment to produce long-term utility savings in County facilities, the County Executive may transfer up to \$5 million from this Account to the Debt Service Fund to pay principal and interest related to the energy-related equipment. The following conditions apply to the use of this transfer authority:
- (a) The program must not require any new FY 2016 tax-supported appropriation or future tax-supported funds.
  - (b) The Department of Finance evaluates whether annual savings provided under the Energy Services Agreement should be guaranteed by the Energy Services Company that the County contracts with and the savings and any additional revenue that result from the Energy Services Agreement are equal to or greater than the debt service costs related to the capital renovations over the life of the project financing.
  - (c) The Executive must notify the Council in writing within 30 days after each transfer.
68. This resolution appropriates \$683,790 for inflation adjustments for tax-supported contractors with the Department of Health and Human Services (DHHS) and to eligible contractors with the Department of Housing and Community Affairs that are providing Special Needs Housing programs. Any inflation adjustment awarded under this paragraph must not exceed 2% of the total contract price. Any contract funded by a non-County grant is not eligible for an inflation adjustment under this paragraph. Each contractor must meet the following eligibility criteria.
- (a) Non-profit service provider, public entity, or
  - (b) Contract that provides meals on wheels, court appointed special advocates, direct mental health services to seniors, and homeless outreach.
  - (c) The increase is to the General Fund value of the contract (Grant Fund value not included).
  - (d) The contract must not be in its first year, unless a new contract has been executed as part of a DHHS administrative review, or have an automatic inflation adjustment built into the contract.
  - (e) This increase does not apply to contracts for Montgomery Cares (except administration) or Care for Kids (except for the services associated with the Latino Health Initiative) as their budgets have been adjusted for expected FY 2016 levels of service.
  - (f) This increase does not apply to contracts that are a specific match to a grant.
  - (g) This increase does not apply to contracts covered by the DD Supplement. This resolution appropriates \$1,116,108 to increase the DD Supplement.
  - (h) This increase does not apply to contracts covered by the Residential Treatment Provider Supplement. This resolution appropriates \$20,950 to increase the Residential Treatment Provider Supplement.

69. The Director of Finance must transfer \$3,000,000 in parking fee revenues from the Silver Spring Parking Lot District to the Bethesda Parking Lot District to cover a shortfall in operating funds. The Council expects these funds to be repaid in FY 2018 through a transfer from the Bethesda Parking Lot District to the Silver Spring Parking Lot District.
70. This resolution appropriates \$1,000,000 to the Public Election Fund Non-Departmental Account to provide public campaign financing for a candidate for County elective office. These funds must only be used for purposes allowed in Article IV of Chapter 16 of the County Code.
71. This resolution appropriates \$33,893,405 to the Department of Permitting Services. The Council's approved Fiscal Plan for the Department of Permitting Services Enterprise Fund estimates that in FY 2016 the County will receive \$36,140,374 in revenues from licenses and permits and total revenues of \$38,420,586. The Executive must designate in FY 2015 excess reserves above the 20% fund balance, estimated to be \$22,819,245 in cumulative year end reserves for proportional expenses for the Department's new headquarters in Wheaton that is expected to be available in FY 2019. After expenses and the designated reserve for the Wheaton headquarters, the Council estimates the FY 2015 year end fund balance will be \$12,601,123.

This is a correct copy of Council action.



Linda M. Lauer, Clerk of the Council

**FY16 OPERATING BUDGET FOR MONTGOMERY COUNTY GOVERNMENT**

The Council approves and appropriates the following amounts.

<b>ORGANIZATION IDENTIFICATION</b>	<b>PERSONNEL COSTS</b>	<b>OPERATING EXPENSE</b>	<b>TOTAL</b>
<b>SECTION A: GENERAL FUND (Tax Supported)</b>			
<b>GENERAL GOVERNMENT</b>			
COUNTY COUNCIL APPROPRIATION	10,232,710	594,156	10,826,866
BOARD OF APPEALS APPROPRIATION	537,616	51,809	589,425
OFFICE OF INSPECTOR GENERAL APPROPRIATION	974,860	68,302	1,043,162
OFFICE OF LEGISLATIVE OVERSIGHT APPROPRIATION	1,454,164	25,110	1,479,274
MERIT SYSTEM PROTECTION BOARD APPROPRIATION	176,097	20,508	196,605
OFFICE OF ZONING AND ADMINISTRATIVE HEARINGS APPROPRIATION	547,884	76,116	624,000
CIRCUIT COURT APPROPRIATION	9,026,570	2,606,175	11,632,745
OFFICE OF THE STATE'S ATTORNEY APPROPRIATION	14,892,179	752,842	15,645,021
OFFICE OF THE COUNTY EXECUTIVE APPROPRIATION	4,536,233	534,234	5,070,467
MONTGOMERY COUNTY BOARD OF ELECTIONS APPROPRIATION	3,730,572	2,825,779	6,556,351
COMMUNITY ENGAGEMENT CLUSTER APPROPRIATION	2,819,858	665,223	3,485,081
OFFICE OF THE COUNTY ATTORNEY APPROPRIATION	5,093,260	566,999	5,660,259
ETHICS COMMISSION APPROPRIATION	355,748	26,259	382,007
DEPARTMENT OF FINANCE APPROPRIATION	11,647,502	2,065,440	13,712,942
DEPARTMENT OF GENERAL SERVICES APPROPRIATION	12,303,975	14,635,040	26,939,015
OFFICE OF HUMAN RESOURCES APPROPRIATION	5,437,653	2,650,413	8,088,066
OFFICE OF HUMAN RIGHTS APPROPRIATION	1,001,265	73,492	1,074,757
OFFICE OF INTERGOVERNMENTAL RELATIONS APPROPRIATION	806,435	86,212	892,647
OFFICE OF MANAGEMENT AND BUDGET APPROPRIATION	3,988,050	105,805	4,093,855
OFFICE OF PUBLIC INFORMATION APPROPRIATION	3,989,600	942,919	4,932,519
OFFICE OF PROCUREMENT APPROPRIATION	3,759,387	422,362	4,181,749
DEPARTMENT OF TECHNOLOGY SERVICES APPROPRIATION	21,518,981	19,388,988	40,907,969

<b>ORGANIZATION IDENTIFICATION</b>	<b>PERSONNEL COSTS</b>	<b>OPERATING EXPENSE</b>	<b>TOTAL</b>
OFFICE OF CONSUMER PROTECTION APPROPRIATION	2,207,505	181,225	2,388,730
DEPARTMENT OF CORRECTION AND REHABILITATION APPROPRIATION	63,818,369	6,791,482	70,609,851
OFFICE OF EMERGENCY MANAGEMENT AND HOMELAND SECURITY APPROPRIATION	1,127,936	226,364	1,354,300
DEPARTMENT OF POLICE APPROPRIATION	229,259,691	41,358,273	270,617,964
OFFICE OF THE SHERIFF APPROPRIATION	20,734,594	2,309,612	23,044,206
DEPARTMENT OF TRANSPORTATION APPROPRIATION	21,207,699	24,892,136	46,099,835
DEPARTMENT OF HEALTH AND HUMAN SERVICES APPROPRIATION	116,058,416	93,195,484	209,253,900
DEPARTMENT OF PUBLIC LIBRARIES APPROPRIATION	32,982,912	7,725,023	40,707,935
DEPARTMENT OF ECONOMIC DEVELOPMENT APPROPRIATION	4,214,975	7,073,036	11,288,011
DEPARTMENT OF HOUSING AND COMMUNITY AFFAIRS APPROPRIATION	4,620,900	933,207	5,554,107
DEPARTMENT OF ENVIRONMENTAL PROTECTION APPROPRIATION	1,704,713	496,147	2,200,860
<b>SUBTOTAL DEPARTMENTAL ACCOUNTS</b>	<b>616,768,309</b>	<b>234,366,172</b>	<b>851,134,481</b>

ORGANIZATION IDENTIFICATION	PERSONNEL COSTS	OPERATING EXPENSE	TOTAL
<b>NON-DEPARTMENTAL ACCOUNTS</b>			
ARTS AND HUMANITIES COUNCIL APPROPRIATION	0	4,673,615	4,673,615
BOARDS, COMMITTEES AND COMMISSIONS APPROPRIATION	0	22,950	22,950
CHARTER REVIEW COMMISSION APPROPRIATION	0	1,150	1,150
COMPENSATION AND EMPLOYEE BENEFITS ADJUSTMENT APPROPRIATION	1,193,465	649,320	1,842,785
CONFERENCE AND VISITORS BUREAU APPROPRIATION	0	1,423,788	1,423,788
CONFERENCE CENTER APPROPRIATION	116,382	499,690	616,072
CONSOLIDATED RETIREE HEALTH BENEFITS TRUST (MCPS) APPROPRIATION	0	61,733,000	61,733,000
CONSOLIDATED RETIREE HEALTH BENEFITS TRUST (MONTGOMERY COLLEGE) APPROPRIATION	0	1,428,000	1,428,000
COUNCIL OF GOVERNMENTS APPROPRIATION	0	818,488	818,488
COUNTY ASSOCIATIONS APPROPRIATION	0	74,728	74,728
DEVICE CLIENT MANAGEMENT APPROPRIATION	0	5,800,200	5,800,200
GRANTS TO MUNICIPALITIES IN LIEU OF SHARES TAX APPROPRIATION	0	28,020	28,020
GROUP INSURANCE-RETIREES APPROPRIATION	0	36,768,000	36,768,000
HISTORICAL ACTIVITIES APPROPRIATION	0	77,250	77,250
HOMEOWNERS' ASSOCIATION ROAD MAINTENANCE REIMBURSE. APPROPRIATION	0	59,070	59,070
HOUSING OPPORTUNITIES COMMISSION APPROPRIATION	0	6,401,408	6,401,408
INDEPENDENT AUDIT APPROPRIATION	0	420,820	420,820
INTERAGENCY TECHNOLOGY POLICY AND COORDINATION COMMITTEE APPROPRIATION	0	5,850	5,850
LEASES APPROPRIATION	100,000	22,508,195	22,608,195
LEGISLATIVE BRANCH COMMUNICATIONS OUTREACH APPROPRIATION	188,892	301,108	490,000
MONTGOMERY COALITION FOR ADULT ENGLISH LITERACY (MCAEL) APPROPRIATION	0	1,357,058	1,357,058
MUNICIPAL TAX DUPLICATION APPROPRIATION	0	7,884,184	7,884,184
PRISONER MEDICAL SERVICES APPROPRIATION	0	20,000	20,000

ORGANIZATION IDENTIFICATION	PERSONNEL COSTS	OPERATING EXPENSE	TOTAL
PUBLIC ELECTIONS FUND APPROPRIATION	0	1,000,000	1,000,000
PUBLIC TECHNOLOGY, INC. APPROPRIATION	0	20,000	20,000
RETIREE HEALTH BENEFITS TRUST APPROPRIATION	0	43,520,060	43,520,060
RISK MANAGEMENT (GENERAL FUND PORTION) APPROPRIATION	0	15,568,426	15,568,426
ROCKVILLE PARKING DISTRICT APPROPRIATION	0	383,400	383,400
SNOW REMOVAL AND STORM CLEANUP APPROPRIATION	0	5,884,990	5,884,990
STATE POSITIONS SUPPLEMENT APPROPRIATION	60,756	0	60,756
STATE PROPERTY TAX SERVICES APPROPRIATION	0	3,464,610	3,464,610
STATE RETIREMENT CONTRIBUTION APPROPRIATION	0	1,313,995	1,313,995
TAKOMA PARK LIBRARY ANNUAL PAYMENT APPROPRIATION	0	149,624	149,624
TAKOMA PARK POLICE REBATE APPROPRIATION	0	945,540	945,540
WORKING FAMILIES INCOME SUPPLEMENT APPROPRIATION	0	21,097,300	21,097,300
<b>Community Grants NDA:</b>			
COMMUNITY GRANTS: COUNTY COUNCIL APPROPRIATION	0	3,058,629	3,058,629
COMMUNITY GRANTS: COUNTY EXECUTIVE APPROPRIATION	0	5,964,105	5,964,105
<b>Community Grants NDA Total</b>	<b>0</b>	<b>9,022,734</b>	<b>9,022,734</b>
<b>SUBTOTAL NON-DEPARTMENTAL ACCOUNTS</b>	<b>1,659,495</b>	<b>255,326,571</b>	<b>256,986,066</b>
UTILITIES APPROPRIATION	0	25,121,891	25,121,891
<b>TOTAL NON-DEPARTMENTAL ACCOUNTS</b>	<b>1,659,495</b>	<b>280,448,462</b>	<b>282,107,957</b>
<b>TOTAL COUNTY GOVERNMENT GENERAL FUND TAX SUPPORTED APPROPRIATION</b>	<b>618,427,804</b>	<b>514,814,634</b>	<b>1,133,242,438</b>

ORGANIZATION IDENTIFICATION	PERSONNEL COSTS	OPERATING EXPENSE	TOTAL
<b>SECTION B: SPECIAL FUNDS: TAX SUPPORTED (Tax Supported)</b>			
URBAN DISTRICT FUNDS:			
BETHESDA URBAN DISTRICT APPROPRIATION	137,963	3,115,734	3,253,697
SILVER SPRING URBAN DISTRICT APPROPRIATION	2,320,330	1,191,820	3,512,150
WHEATON URBAN DISTRICT APPROPRIATION	1,393,349	717,856	2,111,205
<b>TOTAL URBAN DISTRICT FUNDS APPROPRIATION</b>	<b>3,851,642</b>	<b>5,025,410</b>	<b>8,877,052</b>
DEPARTMENT OF TRANSPORTATION:			
MASS TRANSIT FUND:			
WSTC OPERATING CONTRIBUTION APPROPRIATION	0	144,637	144,637
DIVISION OF TRANSIT SERVICES APPROPRIATION	69,575,317	51,771,936	121,347,253
<b>TOTAL MASS TRANSIT FUND APPROPRIATION</b>	<b>69,575,317</b>	<b>51,916,573</b>	<b>121,491,890</b>
FIRE AND RESCUE SYSTEM:			
MONTGOMERY COUNTY FIRE AND RESCUE SERVICE	181,948,552	40,350,836	222,299,388
<b>TOTAL FIRE AND RESCUE SYSTEM APPROPRIATION</b>	<b>181,948,552</b>	<b>40,350,836</b>	<b>222,299,388</b>
<b>DEPARTMENT OF RECREATION APPROPRIATION</b>	<b>20,134,087</b>	<b>12,205,147</b>	<b>32,339,234</b>
DEPARTMENT OF FINANCE:			
ECONOMIC DEVELOPMENT FUND APPROPRIATION	129,000	1,724,591	1,853,591
<b>TOTAL SPECIAL FUNDS: TAX SUPPORTED</b>	<b>275,638,598</b>	<b>111,222,557</b>	<b>386,861,155</b>
<b>TOTAL TAX SUPPORTED: GENERAL AND SPECIAL FUNDS</b>	<b>894,066,402</b>	<b>626,037,191</b>	<b>1,520,103,593</b>

ORGANIZATION IDENTIFICATION	PERSONNEL COSTS	OPERATING EXPENSE	TOTAL
<b>SECTION C: DEBT SERVICE</b>			
<b>GENERAL OBLIGATION BONDS (Tax Supported)</b>			
<b>GENERAL FUND: GENERAL OBLIGATION BONDS APPROPRIATIONS</b>			
GENERAL COUNTY	0	51,742,730	51,742,730
ROADS & STORM DRAINS	0	62,163,950	62,163,950
PUBLIC HOUSING	0	258,810	258,810
PARKS	0	8,339,930	8,339,930
PUBLIC SCHOOLS	0	135,717,510	135,717,510
MONTGOMERY COLLEGE	0	21,904,420	21,904,420
BOND ANTICIPATION NOTES/COMMERCIAL PAPER	0	1,200,000	1,200,000
BOND ANTICIPATION NOTES/LIQUIDITY & REMARKETING	0	2,500,000	2,500,000
COST OF ISSUANCE	0	1,183,000	1,183,000
<b>TOTAL GENERAL FUND: GENERAL OBLIGATION BONDS APPROPRIATION</b>	<b>0</b>	<b>285,010,350</b>	<b>285,010,350</b>
<b>SPECIAL FUNDS: GENERAL OBLIGATION BONDS APPROPRIATIONS</b>			
MASS TRANSIT DEBT SERVICE APPROPRIATION	0	17,248,520	17,248,520
FIRE AND RESCUE DEBT SERVICE APPROPRIATION	0	7,238,360	7,238,360
RECREATION DEBT SERVICE APPROPRIATION	0	7,322,070	7,322,070
<b>TOTAL SPECIAL FUNDS: GENERAL OBLIGATION BONDS APPROPRIATION</b>	<b>0</b>	<b>31,808,950</b>	<b>31,808,950</b>
<b>TOTAL TAX SUPPORTED DEBT SERVICE: GENERAL OBLIGATION BONDS APPROPRIATION</b>	<b>0</b>	<b>316,819,300</b>	<b>316,819,300</b>



ORGANIZATION IDENTIFICATION	PERSONNEL COSTS	OPERATING EXPENSE	TOTAL
<b>LONG &amp; SHORT TERM LEASES AND OTHER DEBT</b> (Tax Supported)			
<b>GENERAL FUND APPROPRIATIONS</b>			
REVENUE AUTHORITY - CONFERENCE CENTER	0	985,040	985,040
REVENUE AUTHORITY - HHS PICCARD DRIVE	0	394,400	394,400
TECHNOLOGY MODERNIZATION PROJECT	0	7,310,200	7,310,200
LIBRARIES PHONE SYSTEM MODERNIZATION	0	128,500	128,500
PUBLIC SAFETY SYSTEM MODERNIZATION	0	6,990,600	6,990,600
SILVER SPRING MUSIC VENUE	0	295,105	295,105
SITE II ACQUISITION	0	400,000	400,000
QUALIFIED ENERGY CONSERVATION BOND	0	324,500	324,500
<b>SPECIAL FUNDS APPROPRIATIONS</b>			
<b>MASS TRANSIT:</b>			
RIDE ON BUSES	0	8,396,640	8,396,640
<b>FIRE AND RESCUE:</b>			
FIRE AND RESCUE EQUIPMENT	0	3,723,200	3,723,200
FIRE AND RESCUE FUEL MANAGEMENT SYSTEM	0	480,000	480,000
FIRE AND RESCUE APPARATUS REPLACEMENT	0	1,010,200	1,010,200
<b>DEPARTMENT OF RECREATION:</b>			
REVENUE AUTHORITY - RECREATION POOLS	0	1,525,040	1,525,040
<b>TOTAL TAX SUPPORTED DEBT SERVICE:</b>	<b>0</b>	<b>31,963,425</b>	<b>31,963,425</b>
<b>LONG &amp; SHORT TERM LEASES AND OTHER DEBT APPROPRIATION</b>			
<b>TOTAL TAX SUPPORTED DEBT SERVICE APPROPRIATION</b>	<b>0</b>	<b>348,782,725</b>	<b>348,782,725</b>

**OTHER DEBT**  
(Non-Tax Supported)

WATER QUALITY PROTECTION BONDS	0	3,020,250	3,020,250
MHI - PROPERTY ACQUISITION	0	7,196,110	7,196,110

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ORGANIZATION IDENTIFICATION	PERSONNEL COSTS	OPERATING EXPENSE	TOTAL
TOTAL NON-TAX SUPPORTED DEBT SERVICE APPROPRIATION	0	10,216,360	10,216,360
TOTAL DEBT SERVICE APPROPRIATION	0	358,999,085	358,999,085

ORGANIZATION IDENTIFICATION	PERSONNEL COSTS	OPERATING EXPENSE	TOTAL
<b>SECTION D: GRANT FUNDED OPERATING BUDGET (Non-Tax Supported)</b>			
<b>GRANT FUNDED GENERAL GOVERNMENT DEPARTMENTAL APPROPRIATIONS</b>			
CIRCUIT COURT APPROPRIATION	2,198,551	216,570	2,415,121
OFFICE OF THE STATE'S ATTORNEY APPROPRIATION	121,300	0	121,300
OFFICE OF THE COUNTY EXECUTIVE APPROPRIATION	129,166	4,484	133,650
COMMUNITY ENGAGEMENT CLUSTER APPROPRIATION	66,465	-99	66,366
OFFICE OF INTERGOVERNMENTAL RELATIONS APPROPRIATION	0	30,670	30,670
OFFICE OF EMERGENCY MANAGEMENT AND HOMELAND SECURITY APPROPRIATION	798,190	0	798,190
DEPARTMENT OF POLICE APPROPRIATION	148,000	17,000	165,000
OFFICE OF THE SHERIFF APPROPRIATION	595,211	188,069	783,280
DEPARTMENT OF TRANSPORTATION APPROPRIATION	14,984	0	14,984
DEPARTMENT OF HEALTH AND HUMAN SERVICES APPROPRIATION	45,297,003	34,442,696	79,739,699
DEPARTMENT OF PUBLIC LIBRARIES APPROPRIATION	40,290	12,000	52,290
DEPARTMENT OF RECREATION APPROPRIATION	73,672	0	73,672
DEPARTMENT OF ECONOMIC DEVELOPMENT APPROPRIATION	0	3,572,311	3,572,311
DEPARTMENT OF HOUSING AND COMMUNITY AFFAIRS APPROPRIATION	2,172,865	5,225,015	7,397,880
<b>SUBTOTAL DEPARTMENTAL APPROPRIATION</b>	<b>51,655,697</b>	<b>43,708,716</b>	<b>95,364,413</b>
<b>GENERAL GOVERNMENT NON-DEPARTMENTAL ACCOUNTS</b>			
COMPENSATION AND EMPLOYEE BENEFITS ADJUSTMENT APPROPRIATION	607,673	0	607,673
FUTURE FEDERAL/STATE/OTHER GRANTS APPROPRIATION	0	20,000,000	20,000,000
<b>SUBTOTAL NON-DEPARTMENTAL ACCOUNT APPROPRIATION</b>	<b>607,673</b>	<b>20,000,000</b>	<b>20,607,673</b>
<b>SUBTOTAL GRANT FUNDED GENERAL GOVERNMENT APPROPRIATION</b>	<b>52,263,370</b>	<b>63,708,716</b>	<b>115,972,086</b>

ORGANIZATION IDENTIFICATION	PERSONNEL COSTS	OPERATING EXPENSE	TOTAL
<b>GRANT FUNDED SPECIAL FUND APPROPRIATIONS</b>			
MASS TRANSIT FUND:			
DIVISION OF TRANSIT SERVICES APPROPRIATION	1,748,797	2,948,765	4,697,562
<b>SUBTOTAL GRANT FUNDED SPECIAL FUND APPROPRIATION</b>	<b>1,748,797</b>	<b>2,948,765</b>	<b>4,697,562</b>
<b>TOTAL GRANT FUND OPERATING BUDGET</b>			
<b>APPROPRIATION: GENERAL FUND AND SPECIAL FUND</b>	<b>54,012,167</b>	<b>66,657,481</b>	<b>120,669,648</b>
<b>DEPARTMENTAL AND NON-DEPARTMENTAL ACCOUNTS</b>			

ORGANIZATION IDENTIFICATION	PERSONNEL COSTS	OPERATING EXPENSE	TOTAL
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**SECTION E: SPECIAL FUNDS: SELF SUPPORTED FUNDS**  
(Non-Tax Supported)

<b>WATER QUALITY PROTECTION FUND APPROPRIATION</b>	<b>8,328,075</b>	<b>14,947,752</b>	<b>23,273,827</b>
<b>CABLE TELEVISION FUND APPROPRIATION</b>	<b>3,842,870</b>	<b>11,922,077</b>	<b>15,764,947</b>
** The expenditure of these funds is controlled by the Cable Television Communications Plan			
<b>DEPARTMENT OF HOUSING AND COMMUNITY AFFAIRS:</b>			
Montgomery Housing Initiative Fund Appropriation	1,811,074	25,787,697	27,598,771
Debt Service Appropriation	0	63,480	63,480
<b>MONTGOMERY HOUSING INITIATIVE FUND APPROPRIATION</b>	<b>1,811,074</b>	<b>25,851,177</b>	<b>27,662,251</b>

**SECTION F: ENTERPRISE FUNDS**  
(Non-Tax Supported)

**DEPARTMENT OF TRANSPORTATION:**

**PARKING DISTRICTS FUND:**

Bethesda Parking District Appropriation	2,221,252	7,964,429	10,185,681
Debt Service Appropriation	0	4,960,917	4,960,917
<b>BETHESDA PARKING DISTRICT APPROPRIATION</b>	<b>2,221,252</b>	<b>12,925,346</b>	<b>15,146,598</b>
Montgomery Hills Parking District Appropriation	49,832	34,399	84,231
<b>MONTGOMERY HILLS PARKING DISTRICT APPROPRIATION</b>	<b>49,832</b>	<b>34,399</b>	<b>84,231</b>
Silver Spring Parking District Appropriation	2,441,497	9,008,472	11,449,969
<b>SILVER SPRING PARKING DISTRICT APPROPRIATION</b>	<b>2,441,497</b>	<b>9,008,472</b>	<b>11,449,969</b>
Wheaton Parking District Appropriation	374,890	970,289	1,345,179
<b>WHEATON PARKING DISTRICT APPROPRIATION</b>	<b>374,890</b>	<b>970,289</b>	<b>1,345,179</b>
<b>TOTAL PARKING DISTRICTS FUND APPROPRIATION</b>	<b>5,087,471</b>	<b>22,938,506</b>	<b>28,025,977</b>
<b>VACUUM LEAF COLLECTION APPROPRIATION</b>	<b>3,093,384</b>	<b>2,324,211</b>	<b>5,417,595</b>

ORGANIZATION IDENTIFICATION	PERSONNEL COSTS	OPERATING EXPENSE	TOTAL
COMMUNITY USE OF PUBLIC FACILITIES APPROPRIATION	2,886,551	7,959,724	10,846,275
PERMITTING SERVICES APPROPRIATION	25,015,060	8,878,345	33,893,405
SOLID WASTE COLLECTION APPROPRIATION	1,331,993	5,145,946	6,477,939
SOLID WASTE DISPOSAL APPROPRIATION	9,912,464	95,499,450	105,411,914
LIQUOR CONTROL FUND:			
Liquor Control Appropriation	31,156,922	17,172,726	48,329,648
Debt Service Appropriation	0	11,002,600	11,002,600
LIQUOR CONTROL APPROPRIATION	31,156,922	28,175,326	59,332,248
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TOTAL NON-TAX SUPPORTED: SPECIAL AND ENTERPRISE FUNDS	92,463,864	223,642,514	316,106,378
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EMPLOYEE HEALTH BENEFIT SELF INSURANCE FUND APPROPRIATION	2,518,477	224,542,469	227,060,946
SELF INSURANCE INTERNAL SERVICE FUND APPROPRIATION	4,286,746	56,203,678	60,490,424

## Section G

# FY16 Non-Competitive Contract List

Entity	Purpose	Amount	1st Year on List
<b>Community Engagement Cluster</b>			
African Women Council Inc.	Provides for leased space at the Nonprofit Village	\$9,000	FY16 Community Grant: CE
Kaur Foundation, Inc.	Provides for workshops on cultural literacy	\$15,000	FY16 Community Grant: CE
League of Women Voters of Montgomery County, MD, Inc., Citizen Education Fund	Provides for printing and mailing the Voters' Guide to the household of every registered voter	\$6,000	FY16 Community Grant: CC
Liberty's Promise Inc	Provides after-school civic engagement programs and professional internships for low-income immigrant youth	\$50,000	FY16 Community Grant: CC
Liberty's Promise Inc	Provides for an after-school civic engagement program and internship program for low-income, immigrant youth	\$60,000	FY16 Community Grant: CE
Maryland Vietnamese Mutual Association Inc.	Provides for outreach services to better assist disadvantaged and hard-to-reach target groups in the Vietnamese community	\$25,000	FY16 Community Grant: CE
Montgomery County Sister Cities, Inc.	Provides for operating support	\$25,000	FY16 Community Grant: CE
Silver Spring Town Center, Inc.	Provides support for a community event that spotlights the diverse and decades old businesses in Fenton Village	\$7,500	FY16 Community Grant: CC
Silver Spring Town Center, Inc.	Provides for operating support	\$40,000	FY16 Community Grant: CE
Silver Spring Village, Inc.	Provides for operating support	\$25,000	FY16 Community Grant: CE
World Organization for Resource Development and Education dba WORDE	Provides operating support for the Faith Community Working Group	\$40,000	FY16 Community Grant: CE
<b>Subtotal:</b>		<b>\$302,500</b>	
<b>Correction and Rehabilitation</b>			
Adventist Healthcare, Inc., dba Shady Grove Adventist Hospital	Provides for hospital treatment of individuals under the custody of the Department of Corrections and Rehabilitation	\$850,000	FY02 or before
Catholic Charities of the Archdiocese of Washington, Inc.	Provides for the Prison Re-Entry Welcome Home Program	\$51,150	FY10
Conflict Resolution Center of Montgomery County	Provides for an increase in conflict resolution services to inmates and their families	\$23,810	FY16 Community Grant: CC
Identity, Inc.	Provides for Spanish language support and community re-entry services	\$81,850	FY09
Shady Grove Radiological Consultants, PA	Provides for hospital in-patient and emergency room radiological interpretation services for individuals under the custody of the Department of Corrections and Rehabilitation	\$105,000	FY02 or before
The ARC of Montgomery County, Inc.	Provides for custodial services to the administrative areas at the Montgomery County Correctional Facility	\$35,000	FY12
<b>Subtotal:</b>		<b>\$1,146,810</b>	
<b>Economic Development</b>			
Alliance for Workplace Excellence Inc.	Provides for operating support	\$25,000	FY16 Community Grant: CE

Entity	Purpose	Amount	1st Year on List
<b>Economic Development</b>			
American Film Institute	Provides for operating support for the Silver Theatre	\$597,004	FY02 or before
Bethesda Green, Inc.	Provides for operating support	\$15,000	FY15
Conference and Visitors Bureau	Promotes tourism in Montgomery County	\$1,423,788	FY02 or before
Corporate Volunteer Council of Montgomery County	Provides for development of a survey to measure, analyze and recognize Corporate Volunteering	\$7,500	FY16 Community Grant: CE
CoStar Realty Information, Inc.	Provides for online real estate information for the business community in Montgomery County	\$25,000	FY02 or before
Empowered Women International, Inc.	Provides for entrepreneurship training and mentoring for low-income women and business assistance	\$25,000	FY16 Community Grant: CE
growingSOUL, Inc.	Provides for support to local farmers to introduce fresh locally grown produce into the food safety net system	\$9,750	FY16 Community Grant: CC
growingSOUL, Inc.	Provides for support to expand zero-waste solution for food production, distribution, recovery, processing, preservation and composting apprenticeship-training programs	\$20,000	FY16 Community Grant: CC
growingSOUL, Inc.	Provides for operating support for vermicomposting and YardLink	\$12,300	FY16 Community Grant: CE
growingSOUL, Inc.	Provides for operating support	\$20,000	FY16 Community Grant: CE
Heritage Tourism Alliance of Montgomery County, Inc.	Provides for operating support for Heritage Montgomery	\$100,000	FY16 Community Grant: CE
Hispanic Chamber of Commerce of Montgomery County	Provides for operating support to work with the County to augment and expand the Local Small Business Reserve Program opportunities to the Hispanic business community	\$25,000	FY14
Latino Economic Development Center	Provides for operating support to drive the economic and social advancement of low-to-moderate income Latinos in Montgomery County	\$125,000	FY15
Maryland/Israel Development Center, Inc.	Provides for promoting trade and investment between Montgomery County and Israeli businesses	\$40,000	FY16 Community Grant: CE
Montgomery Business Development Corporation	Provides for marketing support	\$50,000	FY16
Montgomery College Foundation, Inc.	Provides for scholarships for the Integrated Basic Education and Skills Training (I-BEST) Programs	\$300,000	FY16
Montgomery Countryside Alliance, Inc.	Provides for support to market farm products, show film "Growing Legacy," and develop learning materials	\$5,000	FY16 Community Grant: CC
Montgomery Countryside Alliance, Inc.	Provides for operating support	\$10,000	FY16 Community Grant: CE
Montgomery County Chamber Community Foundation	Provides for support for The Veteran Institute for Procurement	\$24,000	FY15
Nonprofit Roundtable of Greater Washington, Inc.	Provides for operating support	\$20,000	FY16 Community Grant: CE
Rockville Economic Development, Inc.	Provides for the Maryland Women's Business Center's training and consoling program to help women start and grow their own businesses	\$40,000	FY15
Technology Council of Maryland	Provides for promoting the growth of technology	\$20,000	FY02 or before



Entity	Purpose	Amount	1st Year on List
<b>Economic Development</b>			
The Community Foundation for Montgomery County, an affiliate of the Community Foundation for the National Capital Region	Provides for a Fiscal Impact Study on creating a Food Hub	\$25,000	FY16 Community Grant: CC
The Community Foundation for the National Capital Region	Provides for operating support	\$25,000	FY16 Community Grant: CE
The Foundation for Asian Pacific American Chamber of Commerce	Provides for operating support to work with the county to augment and expand the Local Small Business Reserve Program opportunities to the Asian Pacific American business community	\$20,000	FY15
William F. Willard Farms LLC	Provides for the Deer Donation Program	\$20,000	FY14
<b>Subtotal:</b>		<b>\$3,029,342</b>	
<b>Environmental Protection</b>			
A Wider Circle, Inc.	Provides for operating support and pick-up services of donated furniture and household items and delivery to needy families	\$89,920	FY09
Bethesda Green, Inc.	Provides support for Green Business Incubator and educational activities	\$15,810	FY16 Community Grant: CE
C&O Canal Trust, Inc.	Provides for operating support	\$24,329	FY16 Community Grant: CE
Conservation Montgomery, Inc.	Provides for Home Tree Care 101	\$15,000	FY16 Community Grant: CE
GreenWheaton, Inc.	Provides for development and implementation of community-appropriate, environmentally-friendly projects and programs	\$15,000	FY16 Community Grant: CE
Poolesville Green, Inc.	Provides for operating support	\$5,000	FY16 Community Grant: CE
Silver Spring Green, Inc.	Provides for operating support	\$15,000	FY16 Community Grant: CE
Silver Spring Green, Inc.	Provides for creation of a sustainability location in Silver Spring	\$20,000	FY16 Community Grant: CE
<b>Subtotal:</b>		<b>\$200,059</b>	
<b>General Services</b>			
American Dance Institute, Inc.	Provides for expansion and reorientation of its black box theater, adding over 600 square feet to the space, as well as replacing an old dance floor.	\$70,081	FY16 Cost Sharing: MCG
ArtPreneurs, Inc. dba Arts on the Block	Provides for a bond bill match for installation of site-specific, vandal resistant, artistically inspired, high impact lighting to increase a sense of security and safe streets in the Carroll Avenue/Quebec Terrace communities (carryover of FY13 \$80,000 encumbrance)	\$0	FY13 Cost Sharing: MCG
Beth Sholom Congregation and Talmud Torah	Provides for an integrated surveillance system for the Seven Locks Synagogues: Beth Sholom, Chabad and Young Israel	\$60,000	FY16 Cost Sharing: MCG
Cornerstone Montgomery, Inc.	Provides for co-location of a homeless shelter and mental health services	\$350,000	FY16 Cost Sharing: MCG
Easter Seals Greater Washington-Baltimore Region, Inc.	Provides for renovation of the Inter-Generational Center in Silver Spring (carryover of FY14 \$100,000 encumbrance)	\$0	FY14 Cost Sharing: MCG

Entity	Purpose	Amount	1st Year on List
<b>General Services</b>			
Easter Seals Greater Washington-Baltimore Region, Inc.	Provides for the renovation/expansion of the Inter-Generational Center (assisting seniors, children and veterans w/disabilities) including consultation, repair, construction, and equipment.	\$50,000	FY16 Cost Sharing: MCG
Easter Seals Greater Washington-Baltimore Region, Inc.	Provides for renovation of the Inter-Generational Center in Silver Spring (carryover of FY15 \$100,000 encumbrance)	\$0	FY15 Cost Sharing: MCG
Family Services, Inc.	Provides for the purchase and renovation of an additional 13,000 sq. ft. of office space (carryover of FY15 \$75,000 encumbrance)	\$0	FY15 Cost Sharing: MCG
Friends of the Library, Montgomery County, Inc.	Provides for facility improvements at used book store (carryover of FY14 \$25,100 encumbrance)	\$0	FY14 Cost Sharing: MCG
Germantown Cultural Arts Center, Inc.	Provides for completion of the second phase of the Terrace Studio renovation, including a new dance studio and an enhanced rental space (carryover of FY15 \$75,000 encumbrance)	\$0	FY15 Cost Sharing: MCG
Graceful Growing Together, Inc.	Provides for construction and equipping expense for a new 65,000 Gross Square Foot (GSF) Bethesda Community Center	\$75,000	FY16 Cost Sharing: MCG
Graceful Growing Together, Inc.	Provides for construction of a community center (carryover of FY15 \$125,000 encumbrance)	\$0	FY15 Cost Sharing: MCG
Graceful Growing Together, Inc.	Provides for Capital Campaign Planning and Prospect Cultivation program	\$30,000	FY16 Community Grant: CE
Imagination Stage, Inc.	Provides for repair of overall HVAC system (carryover of FY14 \$190,000 encumbrance)	\$0	FY14 Cost Sharing: MCG
Jewish Community Center of Greater Washington, Inc.	Provides for renovation of the JCCGW's 1,320 sq. ft. Goldman Art Gallery to increase the usability accessibility, infrastructure and aesthetic elements (carryover of FY15 \$134,000 encumbrance)	\$0	FY15 Cost Sharing: MCG
Jewish Community Center of Greater Washington, Inc.	Provides for renovation of facility public spaces to improve technology, accessibility, security, and environmental and energy efficiencies (carryover of FY15 \$150,000 encumbrance)	\$0	FY15 Cost Sharing: MCG
Jewish Council for the Aging of Greater Washington, Inc.	Provides for capital improvements including HVAC and windows for energy efficiency (carryover of FY15 \$125,000 encumbrance)	\$0	FY15 Cost Sharing: MCG
Jewish Council for the Aging of Greater Washington, Inc.	Provides for improvements for the safety, accessibility and utility of the JCA Bronfman Center and the Albert & Helen Misler Adult Day Center	\$50,000	FY16 Cost Sharing: MCG
Jewish Foundation for Group Homes, Inc.	Provides for repairs and renovations that become necessary to maintain safety, particularly for older residents (carryover of FY15 \$100,000 encumbrance)	\$0	FY15 Community Grant: CE
Jewish Foundation for Group Homes, Inc.	Provides for replacement of two aging vans to help ensure that residents are active, participating and valued members of their communities	\$25,000	FY16 Community Grant: CC
Jewish Foundation for Group Homes, Inc.	Provides for accessibility modifications to homes in order to help allow residents to Age in Place	\$50,000	FY16 Cost Sharing: MCG
Jewish Social Service Agency	Provides for renovating the facility to make it safer for clients and staff (carryover of FY15 \$75,000 encumbrance)	\$0	FY15 Cost Sharing: MCG
Latin American Youth Center, Inc.	Provides for capital equipment purchases to support the Montgomery County Conservation Corps	\$25,000	FY16 Cost Sharing: MCG

Entity	Purpose	Amount	1st Year on List
<b>General Services</b>			
Montgomery Community Television, Inc.	Provides for replacement of software critical to operations (carryover of FY15 \$127,179 encumbrance)	\$0	FY15 Cost Sharing: MCG
Montgomery Community Television, Inc.	Provides for the installation of ceiling mounted HD cameras with integrated remote control	\$119,181	FY16 Cost Sharing: MCG
Montgomery Community Television, Inc.	Provides for replacement of permanent incandescent Cyclorama studio lights and studio projector with LED technology (carryover of FY15 \$50,080 encumbrance)	\$0	FY15 Cost Sharing: MCG
Potomac Community Resources, Inc.	Provides for construction costs of a house for individuals with intellectual/developmental disabilities (carryover of FY15 \$150,000 encumbrance)	\$0	FY15 Cost Sharing: MCG
Potomac Community Resources, Inc.	Provides for the partial funding of construction costs of a house for individuals with intellectual/developmental disabilities	\$25,000	FY16 Cost Sharing: MCG
Potomac Community Resources, Inc.	Provides for construction costs of a house for individuals with intellectual/developmental disabilities (carryover of FY14 \$50,000 encumbrance)	\$0	FY14 Cost Sharing: MCG
Rockville Science Center, Inc.	Provides matching funds for a State Bond Bill granted to the RSC in 2014 for the development of a facility	\$15,000	FY16 Cost Sharing: MCG
Round House Theatre, Inc.	Provides for water infiltration remediation and prevention, and addresses energy efficiency measures.	\$155,572	FY16 Cost Sharing: MCG
Sandy Spring Museum, Inc.	Provides for the conversion of a large barn into artist studios (carryover of FY15 \$90,000 encumbrance)	\$0	FY15 Cost Sharing: MCG
Sandy Spring Museum, Inc.	Provides for correction of significant drainage problems (carryover of FY15 \$15,937 encumbrance)	\$0	FY15 Cost Sharing: MCG
Sandy Spring Museum, Inc.	Provides for the renovation of its pottery shed, weatherizing the building, and the renovation of its education room to make it more usable	\$30,170	FY16 Cost Sharing: MCG
Seven Locks Jewish Community Inc.	Provides for physical security enhancements including, but not limited to, cameras, locks, access control, etc.	\$10,000	FY16 Community Grant: CC
Silver Spring United Methodist Church	Provides for matching funds from a state bond bill for renovation of Four Corners Community Outreach Site	\$50,000	FY16 Cost Sharing: MCG
Strathmore Hall Foundation Inc.	Provides matching funds (G.O. Bonds) to a State grant for capital improvements to Strathmore Mansion	\$1,000,000	FY16 Cost Sharing: MCG
The ARC of Montgomery County, Inc.	Provides for cleaning services of County library sites	\$25,000	FY02 or before
The ARC of Montgomery County, Inc.	Provides for cleaning services of County fuel sites	\$10,015	FY02 or before
The Dance Exchange, Inc.	Provides for facility improvements (carryover of FY14 \$77,500 encumbrance)	\$0	FY14 Cost Sharing: MCG
The Ivymount School, Inc.	Provides for a new playground which meets ADA specifications to serve students with disabilities and children from the community	\$50,000	FY16 Community Grant: CC
The Jewish Federation of Greater Washington, Inc.	Provides for a single mass notification capability for the CESLC and it's partner organizations	\$40,000	FY16 Cost Sharing: MCG

Entity	Purpose	Amount	1st Year on List
<b>General Services</b>			
The Jewish Federation of Greater Washington, Inc.	Provides for upgrading security systems (carryover of FY15 \$100,000 encumbrance)	\$0	FY15 Cost Sharing
The Muslim Community Center, Inc.	Provides for purchase of a handicap accessible shuttle van	\$25,000	FY16 Cost Sharing: MCG
The Muslim Community Center, Inc.	Provides for building a facility for at-risk seniors (carryover of FY15 \$250,000 encumbrance)	\$0	FY15 Cost Sharing: MCG
The Olney Theatre Center for the Arts, Inc.	Provides for facilities improvements (carryover of FY14 \$25,000 encumbrance)	\$0	FY14 Cost Sharing: MCG
The Olney Theatre Center for the Arts, Inc.	Provides matching funds for a 2014 State bond bill to replace and repair the fly system (carryover of FY15 \$150,000 encumbrance)	\$0	FY15 Cost Sharing: MCG
The Washington Conservatory, Inc.	Provides for build-out of Glen Echo Park Site (carryover of FY14 \$26,875 encumbrance)	\$0	FY14 Cost Sharing: MCG
The Writers Center, Inc.	Provides for completion of Phase 2 of the facility renovation that includes adding a second floor, rebuilding the front entrance for handicapped access, and installing an elevator.	\$250,000	FY16 Cost Sharing: MCG
The Writers Center, Inc.	Provides for Phase 2 of facility renovations including addition of a second floor, rebuilding the front entrance, and elevator access (carryover of FY15 \$250,000 encumbrance)	\$0	FY15 Cost Sharing: MCG
Trustees of the Presbyterian Church at Takoma Park of Montgomery County	Provides for a bond bill match to build a licensed kitchen for food security for low income people and micro-enterprise development (carryover of FY14 \$75,000 encumbrance)	\$0	FY14 Cost Sharing: MCG
Warren Historic Site Committee, Inc.	Provides for the restoration of the Loving Charity Hall (carryover of FY12 \$150,000 encumbrance)	\$0	FY10 Cost Sharing: MCG
Warrior Canine Connection, Inc.	Provides for repairs and renovations for a new headquarters to continue healing the visible and invisible wounds of combat Veterans	\$50,000	FY16 Cost Sharing: MCG
<b>Subtotal:</b>		<b>\$2,640,019</b>	

## Health and Human Services \* Developmentally Disabled Providers are shown separately at the end of this document

A Wider Circle, Inc.	Provides planning for an anti-poverty pilot program to support economic self-sufficiency	\$32,700	FY16
A Wider Circle, Inc.	Provides for the annual Holiday Giving Program	\$26,208	FY15
Adventist Community Services of Greater Washington	Provides for November and December holiday meals to economically vulnerable community members	\$15,000	FY16 Community Grant: CC
Adventist Healthcare Inc., d/b/a Shady Grove Adventist Hospital	Provides cancer outreach, education, screening, diagnostic and treatment services for the Cancer Program serving the low-income and minority populations including care coordination and patient navigation for clients screened for cancer	\$199,000	FY03
Adventist Healthcare Inc., d/b/a Washington Adventist Hospital	Provides cancer outreach, education, screening, diagnostic and treatment services for the Cancer Program serving the low-income and minority populations including care coordination and patient navigation for clients screened for cancer	\$225,000	FY02 or Before
Adventist Healthcare, Inc.	Provide assisted living services for mental health consumers who are referred by the County	\$567,724	FY15

Entity	Purpose	Amount	1st Year on List
<b>Health and Human Services</b> * Developmentally Disabled Providers are shown separately at the end of this document			
Affiliated Sante Group	Provide a program through operation of a consumer run drop in center, providing recovery-based services and social/recreational activities for Montgomery County adults recovering from the effects of a psychiatric illness at its Silver Spring location	\$108,667	FY15
African Immigrant and Refugee Foundation, Inc.	Provides for the "Catching Up" Youth Development Program	\$10,400	FY16 Community Grant: CE
African Immigrant and Refugee Foundation, Inc.	Provides for improvement of education and leadership skills for African Immigrant youth	\$22,256	FY04
Aligarh Muslim University Alumni Association of North America Inc.	Provide resources, guidance and assistance to minority youth pursue college education and obtain internships	\$1,500	FY16 Community Grant: CE
Alzheimer's Disease and Related Disorders Association, National Capital Area Chapter, Inc.	Provides education and support for Alzheimer's disease sufferers and their caregivers, and training to professionals in dealing with the disease	\$94,790	FY10
Asian American LEAD: Leadership Empowerment and Development for Youth and Family	Provides for programs to low-income/underserved Asian American youth to become healthy, confident and engaged community members	\$50,000	FY16 Community Grant: CE
Asian American LEAD: Leadership Empowerment and Development for Youth and Family	Provides high quality after-school youth development programming for a minimum of 29 students at five middle schools to promote academic excellence, positive self-identity, personal health, team building, and leadership development	\$122,073	FY10
Ayuda	Provides for legal interpreters for attorneys to work with limited English proficient and deaf/hard of hearing clients	\$20,000	FY16 Community Grant: CE
B.U.I.L.D	Provides for Crisis Intervention and Gang Intervention Training and Certification for gang intervention and youth violence intervention specialists	\$10,000	FY15
Best Buddies International, Inc.	Provides mentoring activities for individuals with developmental disabilities	\$32,120	FY02 or Before
Bethesda Cares, Inc.	Provides meals and outreach services to homeless persons living in the Bethesda area as well as eviction prevention and utility assistance	\$173,667	FY02 or Before
Bethesda Help	Provides for the Emergency Food Program	\$2,000	FY16 Community Grant: CE
Bethesda Help	Provides for emergency financial assistance for rent, utilities and prescription medicines	\$6,000	FY16 Community Grant: CC
Big Brothers Big Sisters of the National Capital Area	Provides for mentoring for high-risk Latino children	\$34,340	FY16 Community Grant: CE
Capital Area Food Bank	Provides for the Family Markets program (three sites) to serve 200 low income families at each of 27 Family Market events	\$96,000	FY15
Care for Your Health, Inc.	Provides for enhancement of the home based health program to support the aging in place of elders in our community	\$29,473	FY16 Community Grant: CC
Care for Your Health, Inc.	Provides for opening a new site to deliver healthcare services in southeast Montgomery County	\$45,313	FY16 Community Grant: CC
Caribbean Help Center, Inc.	Provides social service assistance to Caribbean and African immigrants	\$23,428	FY02 or Before
CASA de Maryland, Inc.	Provides for the Deferred Action for Childhood Arrivals (DACA) program	\$90,000	FY16 Community Grant: CE

Entity	Purpose	Amount	1st Year on List
<b>Health and Human Services</b> * Developmentally Disabled Providers are shown separately at the end of this document			
CASA de Maryland, Inc.	Provides for linguistically and culturally appropriate case management for low-income immigrant	\$93,000	FY16 Community Grant: CE
Catalpha Advertising and Design Inc.	Provides a media advertising campaign to educate residents about rape and sexual assault.	\$4,520	FY10
Catholic Charities of the Archdiocese of Washington, Inc (Lt. Joseph P. Kennedy Institute, Inc.)	Provides an ongoing program of after-school care of children, teens and young adults with multiple disabilities.	\$72,330	FY02 or Before
Catholic Charities of the Archdiocese of Washington, Inc (Lt. Joseph P. Kennedy Institute, Inc.)	Provides an ongoing program of specialized services to children, teens and young adults with multiple disabilities.	\$308,560	FY02 or Before
Catholic Charities of the Archdiocese of Washington, Inc.	Provides emergency assistance including a Family Support Worker and an Outreach Worker	\$188,309	FY02 or Before
Catholic Charities of the Archdiocese of Washington, Inc.	Provides for administrative support for transitional housing and case management for chronically homeless adults	\$34,000	FY16 Community Grant: CE
Catholic Charities of the Archdiocese of Washington, Inc.	Provides for an administrative assistant to support transitional housing and case management services for chronically homeless adults	\$50,000	FY16 Community Grant: CE
Catholic Charities of the Archdiocese of Washington, Inc.	Provides for life skills development and job placement assistance for unemployed, homeless individuals	\$15,000	FY16 Community Grant: CC
Catholic Charities of the Archdiocese of Washington, Inc.	Provides for the Community Companions program	\$121,300	FY16 Community Grant: CE
Catholic Charities of the Archdiocese of Washington, Inc.	Provides for a range of culturally competent social support services for Latino and immigrant residents in crisis	\$45,000	FY16 Community Grant: CE
Catholic Charities of the Archdiocese of Washington, Inc.	Provides therapeutic services to children and youth with developmental disabilities	\$35,000	FY16 Community Grant: CE
Catholic Charities of the Archdiocese of Washington, Inc.	Provides for life skills development and job placement assistance for unemployed, homeless individuals	\$25,000	FY16 Community Grant: CE
Center for Adoption Support and Education	Provides for services for youth transitioning out of foster care	\$56,534	FY16 Community Grant: CC
Center for Adoption Support and Education Inc.	Provides mental health and safety net services for youth transitioning out of foster care	\$27,000	FY16 Community Grant: CE
Center for Adoption Support and Education, Inc. (C.A.S.E)	Provides for Child Welfare Services' match toward the cost of a full-time recruiter position at approximately 21%	\$15,000	FY15
CentroNia	Provides for a full-time coordinator for Pre-K services	\$80,000	FY15
CentroNia	Provides for high-quality, full-day early childhood education to 115 underserved children in Takoma Park	\$64,303	FY16 Community Grant: CC
Cheryl Banks	Provides community education on sexual assault and violence	\$18,480	FY10
Child Center and Adult Services, Inc. dba Aspire Counseling	Provides home-based mental health therapy for low-income and uninsured women suffering from prenatal and postpartum depression	\$55,485	FY16 Community Grant: CC
Chinese Culture and Community Service Center, Inc.	Provides for equipping the new PAVHC location	\$50,000	FY16 Community Grant: CC

Entity	Purpose	Amount	1st Year on List
<b>Health and Human Services</b> * Developmentally Disabled Providers are shown separately at the end of this document			
Chinese Culture and Community Service Center, Inc.	Provides for operating support	\$40,000	FY16 Community Grant: CE
Circle of Rights, Inc.	Provides for stroke education to low-income Montgomery County residents	\$13,000	FY16 Community Grant: CE
Columbia Lighthouse for the Blind	Provides for the Bridge to Work Program, a workforce development training program for visually impaired and blind clients	\$25,000	FY16 Community Grant: CE
Columbia Lighthouse for the Blind	Provides for the MC Deaf-Blind program, assisting the deaf-blind population in remaining independent by providing SSP services	\$25,000	FY16 Community Grant: CE
Community Bridges, Inc.	Provides for low-income, minority and/or immigrant girl and family centered, two generation	\$45,000	FY16 Community Grant: CE
Community Bridges, Inc.	Provides for a program for girls, between ages 8 and 19, from diverse backgrounds to become exceptional students, positive leaders and healthy young women	\$166,035	FY02 or Before
Community Clinic, Inc.	Provides for a full-time case manager who will provide referral services to, and care coordination for 400 patients per year (TAYA health program)	\$47,589	FY16 Community Grant: CC
Community Connections	Provides residential rehabilitation services for Montgomery County youth	\$141,671	FY02 or Before
Community Health and Empowerment through Education and Research, Inc	Provide operating support to assist aging residents of Takoma Park.	\$4,340	FY16 Community Grant: CC
Community Health and Empowerment through Education and Research, Inc.	Provides for operating support	\$25,000	FY16 Community Grant: CE
Community Ministries of Rockville	Provides for Nursing and Medical Assistant needs due to clinic growth and increased number of new uninsured individuals	\$71,372	FY16 Community Grant: CC
Community Ministries of Rockville	Provide permanent supportive housing for homeless men and women at the Jefferson House Personal Living Quarters and the Rockland House.	\$18,000	FY16 Community Grant: CC
Community Ministries of Rockville	Provides support for the Language Outreach program to help foreign-born residents	\$40,385	FY16 Community Grant: CC
Community Ministries of Rockville	Provides for a full-time registered nurse to serve as Referral Coordinator/Patient Navigator	\$35,000	FY16 Community Grant: CC
Community Ministries of Rockville	Provides for support for Elderly Ministries	\$30,000	FY16 Community Grant: CE
Community Ministries of Rockville	Provides for the Rockville Emergency Assistance Program	\$15,000	FY16 Community Grant: CE
Community Ministries of Rockville	Provides emergency assistance for eviction prevention, utilities, prescriptions, and referrals for dental/vision services and clothing/food	\$23,000	FY16 Community Grant: CC
Conflict Resolution Center of Montgomery County	Provides for conflict resolution services for four Montgomery County schools, serving youth, families and school staff	\$7,657	FY16 Community Grant: CC
Conflict Resolution Center of Montgomery County, Inc.	Provides for the In-School Mediation Program, providing on-site mediation services to students and staff at partner schools	\$20,000	FY16 Community Grant: CE
Cornerstone Montgomery Inc.	Provides a specialized vocational training, supported employment and education program for severely emotionally disturbed adolescents	\$120,953	FY02 or Before

Entity	Purpose	Amount	1st Year on List
<b>Health and Human Services</b> * Developmentally Disabled Providers are shown separately at the end of this document			
Cornerstone Montgomery, Inc.	Provides a housing coordinator for adults 18 years of age or older living with mental illness who reside in independent housing operated by Housing Unlimited, Inc.	\$50,000	FY15
Cornerstone Montgomery, Inc.	Provides Family Psycho-Education activities	\$10,000	FY15
Cornerstone Montgomery, Inc.	Provides a continuum of case management services to support adult mental health consumers living in independent housing	\$92,536	FY16
Cornerstone Montgomery, Inc.	Provides for a Volunteer Maryland staff member to launch Cornerstone Montgomery's Volunteer Program 2.0	\$9,750	FY16 Community Grant: CC
Cornerstone Montgomery, Inc.	Provides for elimination of transportation barriers for disabled individuals to enable them to gain and keep employment	\$57,168	FY16 Community Grant: CC
Cornerstone Montgomery, Inc.	Provides a Housing Facilitator to support adult mental health consumers living in independent housing to develop a system of conflict resolution, house rules, and emergency plans	\$63,600	FY16
Cornerstone Montgomery, Inc.	Provides residential rehabilitation services for adults with serious mental illness by providing supervised living units.	\$681,088	FY02 or Before
Court Appointed Special Advocates, Inc. (CASA)	Provides court related services for at-risk youth referred by the County	\$106,870	FY02 or Before
Crossroads Community Food Network Inc.	Provides for a farmers market nutrition incentive program and complementary healthy eating education program	\$60,920	FY16 Community Grant: CC
Cultural & Diversity Enrichment Services USA, Inc.	Provides programming for immigrant youth	\$34,000	FY16 Community Grant: CE
EduCare Support Services, Inc.	Provides for emergency food services	\$40,000	FY16 Community Grant: CE
Ethiopian Community Center in Maryland	Provides nutrition management, healthy relationship, reproductive health, mental health and substance abuse services	\$25,000	FY16 Community Grant: CE
Family Learning Solutions, Inc.	Provides after-school mentoring/tutoring services and in-school positive youth development for 30 (K-12th grade) at-risk low-income primary and secondary students via Family Network Connections Program in the down-County area.	\$53,390	FY02 or Before
Family Learning Solutions, Inc.	Provides for a dedicated full-time male mentor to increase the number of students participating in FLC-CP College Preparation program	\$44,180	FY16 Community Grant: CE
Family Services, Inc.	Provides residential rehabilitation and support services to youth 18-22 yrs old	\$142,702	FY02 or Before
Family Services, Inc.	Provides for therapy services onsite at the Workforce Solutions Group for clients needing job-seeking assistance	\$30,000	FY16 Community Grant: CC'
Family Services, Inc.	Provides for operation of an adult day care facility with medical adult daycare services to frail and/or disabled adult clients	\$55,000	FY16
Family Services, Inc.	Provides for free comprehensive services to at-risk parents-to-be and parents with children age birth to 48 months through the Family Discovery Center	\$101,720	FY16



Entity	Purpose	Amount	1st Year on List
<b>Health and Human Services</b> * Developmentally Disabled Providers are shown separately at the end of this document			
Family Services, Inc.	Provides for three Parent Resource Centers supporting parents as their child's first teacher, using developmentally appropriate practices and school readiness activities	\$73,241	FY13
Family Services, Inc.	Provides for the Neighborhood Opportunity Network	\$50,000	FY16 Community Grant: CE
Family Services, Inc.	Provides mentoring for minority youth in the Gaithersburg area	\$40,000	FY16 Community Grant: CE
Family Services, Inc.	Provides substance abuse prevention and recovery support services to adolescents and their families in Montgomery County	\$315,454	FY13
Family Services, Inc.	Provides local matching funds required to maintain State funding for the State-certified Youth Services Bureau/Regional Youth Services Program	\$10,388	FY15
Family Services, Inc.	Provides early intervention services for first time parents who are at risk for engaging in child abuse and intensive home visitation services and home-based family support services.	\$537,253	FY06
Family Services, Inc.	Provides residential rehabilitation services for adults with serious and persistent mental illness	\$205,564	FY02 or Before
First African Methodist Episcopal Church of Gaithersburg, MD	Provides for the SHARE food program for low-income families	\$6,410	FY16 Community Grant: CE
Florence Crittenton Services of Greater Washington dba Crittenton Services of Greater Washington	Provides for two best-practice programs: The SNEAKERS program and The PEARLS Program	\$10,798	FY13
Florence Crittenton Services of Greater Washington dba Crittenton Services of Greater Washington	Provides for a college preparation program for 8th grade girls	\$35,000	FY16 Community Grant: CE
Florence Crittenton Services of Greater Washington dba Crittenton Services of Greater Washington	Provides for an empowerment program for teen girls	\$55,000	FY16 Community Grant: CC
Gaithersburg HELP, Inc.	Provides for food items, diapers and baby formula for distribution	\$25,000	FY16 Community Grant: CE
Gaithersburg HELP, Inc.	Provides for food, diapers, and formula for low-income residents in Gaithersburg/Montgomery Village	\$5,000	FY16 Community Grant: CC
Generation Hope	Provides teen parents with tuition support, mentoring, academic/life/professional skills, tutoring, and case management to make college a	\$15,000	FY16 Community Grant: CE
Hebrew Home of Greater Washington, Inc.	Provides for operating support for the ElderSAFE Center	\$50,000	FY16 Community Grant: CE
Holy Cross Health, Inc.	Provides cancer outreach, education, screening, diagnostic and treatment services for the Cancer Program serving the low-income and minority populations	\$50,000	FY03
Hospice Caring, Inc.	Provides for a non-medical hospice to effectively serve an increasingly diverse population by removing barriers of language, culture, and geography	\$11,000	FY16 Community Grant: CC
Hospice Caring, Inc.	Provides volunteer visits to terminally ill individuals and their families. Contractual funding supports training of volunteers to help provide hospice caring services	\$11,430	FY02 or Before
Housing Opportunities Commission	Provides support services for mentally ill adults	\$23,250	FY07

Entity	Purpose	Amount	1st Year on List
<b>Health and Human Services</b> * Developmentally Disabled Providers are shown separately at the end of this document			
Housing Unlimited, Inc.	Provides rental subsidies for consumers of mental health services with the target definition of serious and persistent mental illness who may be receiving community mental health services from the Public Mental Health System	\$24,000	FY12
Identity, Inc.	Provides for case management services to connect Latino youth and families with resources for food, clothing, shelter and other safety net services	\$50,000	FY16 Community Grant: CE
Identity, Inc.	Provides positive youth development programming	\$330,550	FY02 or Before
IMPACT Silver Spring	Provides leadership training courses for Silver Spring residents	\$257,345	FY02 or Before
IMPACT Silver Spring	Provides for the Neighborhood Opportunity Network Initiative	\$222,640	FY16 Community Grant: CE
Independence Now, Inc.	Provides Options Counseling services, helping individuals leave nursing facilities and re-enter the community by providing education about community-based living options and help applying for supportive services	\$120,000	FY15
Independence Now, Inc.	Provides for co-location of an Independent Living Specialist in the Aging and Disability Services office	\$19,970	FY15
Interfaith Works, Inc.	Provides security for two emergency programs to keep vulnerable clients, the staff, and volunteers safe and free from harm	\$30,000	FY16 Community Grant: CE
Interfaith Works, Inc.	Provides for the Emergency Support program	\$15,000	FY16 Community Grant: CE
Interfaith Works, Inc.	Provides funding to collect and distribute clothing to low-income individuals	\$100,310	FY02 or Before
Interfaith Works, Inc.	Provides funding for winter overflow shelter	\$138,679	FY13
Interfaith Works, Inc.	Provides emergency services, including eviction prevention and utilities assistance	\$79,486	FY02 or Before
Interfaith Works, Inc.	Provides a multi-service day center for homeless persons (Vision)	\$530,367	FY06
Interfaith Works, Inc.	Provides affordable permanent supportive housing for medically and chronically homeless adults for 100,000 Home Campaign and superNOFA	\$496,530	FY13
Interfaith Works, Inc.	Provides transitional and permanent supportive housing services for mentally ill or elderly homeless women	\$485,117	FY13
Interfaith Works, Inc.	Provides required funding for County cooling centers in the summer months	\$75,343	FY05
International Rescue Committee, Inc.	Provides for supporting the successful integration of refugees and asylees into Montgomery County communities	\$26,296	FY16 Community Grant: CE
Inwood House Development Corporation	Provides for heavy chore cleaning of apartments and clutter management for adults who are disabled and extremely low-income	\$12,222	FY16 Community Grant: CC
Jewish Community Center of Greater Washington, Inc.	Provides for a nutrition program which provides critical support for aging County seniors	\$40,000	FY16 Community Grant: CE
Jewish Community Center of Greater Washington, Inc.	Provides for Camp JCC Inclusion Program for children with special needs	\$25,000	FY16 Community Grant: CE

Entity	Purpose	Amount	1st Year on List
<b>Health and Human Services</b> * Developmentally Disabled Providers are shown separately at the end of this document			
Jewish Community Center of Greater Washington, Inc.	Provides education about aging and vision issues to upcounty audiences	\$4,060	FY02 or Before
Jewish Council for the Aging of Greater Washington, Inc.	Provides for after-school and in classroom intergenerational mentoring and tutoring for at-risk immigrant youth and teens	\$30,000	FY16 Community Grant: CC
Jewish Council for the Aging of Greater Washington, Inc.	Provides support for the Escorted Transportation pilot program to explore, fund and evaluate new and existing approaches to meeting the unmet escorted transportation needs of County residents	\$115,000	FY14
Jewish Council for the Aging of Greater Washington, Inc.	Provides a resource center on intergenerational programs and resources (this includes \$50K from MCPS)	\$148,270	FY02 or Before
Jewish Council for the Aging of Greater Washington, Inc.	Provides subsidized employment in nonprofit agencies to adults 55 and older	\$40,790	FY02 or Before
Jewish Council for the Aging of Greater Washington, Inc.	Provides for the 50+ Employment Expo	\$75,000	FY16 Community Grant: CE
Jewish Council for the Aging of Greater Washington, Inc.	Provides for the Intergenerational Bridges program	\$10,000	FY16 Community Grant: CE
Jewish Council for the Aging of Greater Washington, Inc.	Provides for the Career Gateway program	\$36,760	FY16 Community Grant: CE
Jewish Foundation for Group Homes, Inc.	Provides 24-hour supervised, group living for an adult with a serious and persistent mental illness	\$34,290	FY02 or Before
Jewish Social Service Agency	Provides for early childhood intervention services and supporting individuals in their circle of care	\$50,000	FY16 Community Grant: CE
Jewish Social Service Agency	Provides for a job developer specializing in serving individuals with disabilities, providing training, support and employment services	\$30,000	FY16 Community Grant: CE
Jewish Social Service Agency	Provides for case management services	\$40,000	FY16 Community Grant: CE
Jewish Social Service Agency	Provides for mental health services for children and adolescent	\$25,000	FY16 Community Grant: CE
Jewish Social Service Agency	Provides mental health and substance abuse prevention services and activities to low-income children and their families including assessment, diagnosis, psychotherapy, medication monitoring, and crisis intervention	\$49,040	FY02 or Before
Jubilee Association of Maryland, Inc.	Replace worn, broken furniture at 3 homes to provide a nice, comfortable place for adults with developmental disabilities to live	\$10,000	FY16 Community Grant: CC
Kids In Need Distributors, Inc.	Provides support to purchase food to be distributed to children	\$30,000	FY16 Community Grant: CC
Korean Association of the State of Maryland Metro Area, Inc.	Provides social services to Korean speaking people with limited English proficiency who reside in the County	\$27,053	FY02 or Before
Korean Community Service Center of Greater Washington	Provides outreach services to low-income Montgomery County residents with limited English proficiency	\$46,726	FY07
Korean Community Service Center of Greater Washington	Provides for the Self Sufficiency Project assisting low-income Asian families to become self-sufficient through comprehensive social support	\$45,000	FY16 Community Grant: CE

Entity	Purpose	Amount	1st Year on List
<b>Health and Human Services</b> * Developmentally Disabled Providers are shown separately at the end of this document			
Korean Community Service Center of Greater Washington	Provides for the Keystone Project to assist victims of domestic violence in the Korean community	\$55,000	FY16 Community Grant: CE
Latin American Youth Center, Inc.	Provides for gang prevention services	\$143,830	FY10
Legal Aide Bureau, Inc.	Provides legal representation and consultation to senior citizens regardless of income and focuses on legal issues related to benefits such as Social Security, Medicare, eviction, housing and nursing homes	\$76,830	FY02 or Before
Madison House Foundation Inc.	Provides for operating support	\$25,000	FY16 Community Grant: CE
Making a New United People Inc.	Provides for the Youth Voices for Change program to empower young men of color	\$20,000	FY16 Community Grant: CE
Manna Food Center, Inc.	Provides healthy foods for weekend meals to elementary school students experiencing hunger and food insecurity	\$17,500	FY16 Community Grant: CC
Manna Food Center, Inc.	Provides for the Smart Sacks program for elementary school students	\$32,500	FY16 Community Grant: CE
Manna Food Center, Inc.	Provides support to bring fresh produce to people experiencing hunger and rescue produce from farmers markets that may otherwise be composted or discarded	\$15,000	FY16 Community Grant: CC
Manna Food Center, Inc.	Provides distribution of food to hungry and low-income residents of Montgomery County	\$196,950	FY02 or Before
Manna Food Center, Inc.	Provides for bringing locally grown produce to County residents experiencing hunger and to recover produce from local farmers markets	\$20,000	FY16 Community Grant: CE
Maryland Farmers Market Association Inc.	Provide an incentive program for Supplemental Nutrition Assistance Program (SNAP) recipients to shop at county farmers markets for local foods	\$25,580	FY15
Maryland Treatment Centers, Inc.	Provides comprehensive after-school substance abuse treatment to adolescents involved with Crossroads Youth Opportunity Center (CYOC) and the Up County Youth Opportunity Center (UCYOC).	\$80,000	FY13
Maryland Treatment Centers, Inc.	Provides a day treatment program for delinquent youth	\$428,835	FY10
Maryland Vietnamese Mutual Association, Inc.	Provides various support services including tutoring, empowerment and mentoring (TEAM) services to the immigrant community in Montgomery County	\$68,357	FY10
Meals on Wheels of Central Maryland, Inc.	Provides for a part-time position to conduct client outreach, recruit meal delivery volunteers, and oversee daily program site operations	\$15,192	FY16 Community Grant: CC
Mental Health Association of Montgomery County, MD, Inc.	Provides a confidential, supportive mental health hotline for County residents and a youth suicide prevention hotline	\$210,749	FY02 or Before
Mental Health Association of Montgomery County, MD, Inc.	Provides for implementing a community-based model to coordinate resources and increase awareness for military, veterans, and their families	\$125,000	FY16 Community Grant: CE
Mental Health Association of Montgomery County, MD, Inc.	Provides for emotional support, information, and referrals through texting	\$75,690	FY16 Community Grant: CC

Entity	Purpose	Amount	1st Year on List
<b>Health and Human Services</b> * Developmentally Disabled Providers are shown separately at the end of this document			
Mental Health Association of Montgomery County, MD, Inc.	Provides increased outreach efforts, community education, community connectivity, service provision, and coordination specific to the Montgomery County military related community (Military Outreach Initiative)	\$37,492	FY13
Mental Health Association of Montgomery County, MD, Inc.	Provides multicultural outreach services for MHA's New Capacity & Outreach for Multicultural Mental Health Opportunities Now program (N'Common)	\$201,423	FY07
Mental Health Association of Montgomery County, MD, Inc.	Provides emergency preparedness activities	\$37,874	FY02 or Before
Mental Health Association of Montgomery County, MD, Inc.	Provides for Mental Health First Aid training to residents to increase community awareness of mental health crises	\$25,000	FY16 Community Grant: CE
Mental Health Association of Montgomery County, MD, Inc.	Provides case management services for Shelter Plus Care Program	\$355,244	FY02 or Before
Mercy Health Clinic, Inc.	Provides support for the pharmacy program serving low-income, uninsured adult residents	\$35,000	FY16 Community Grant: CC
Mercy Health Clinic, Inc.	Provides for a nurse practitioner to provide primary care to low-income uninsured patients	\$45,000	FY16 Community Grant: CE
Metropolitan Washington Ear	Provides operating support for services to citizens who are visually impaired or disabled	\$55,690	FY02 or Before
Mid-Atlantic Gleaning Network	Provides for emergency food relief by harvesting fresh fruits and vegetables and distributing to needy County residents	\$20,000	FY16 Community Grant: CE
Mid-County United Ministries, Inc.	Provides emergency assistance to clients faced with utility disconnection along with funding for an administrative assistant	\$25,000	FY16 Community Grant: CC
Mid-County United Ministries, Inc.	Provides staffing to assist low-income residents who are experiencing housing related and other emergencies	\$18,612	FY02 or Before
Ministries United Silver Spring Takoma Park, Inc.	Provides for eviction prevention, first month's rent, utility, prescription and other assistance programs	\$36,000	FY16 Community Grant: CC
Ministries United Silver Spring Takoma Park, Inc.	Provides for eviction, utility, and prescription activities	\$10,000	FY16 Community Grant: CE
Mobile Medical Care, Inc.	Provides for expanded diabetes care for low-income adults, focusing on early detection and management, and preventing complications	\$50,000	FY16 Community Grant: CC
Montgomery Avenue Women's Center, Inc.	Provides operating support for Day Center for homeless women	\$100,000	FY15
Montgomery County Collaboration Council for Children, Youth, and Families, Inc.	Provides support for a Disproportionate Minority Contact Reduction Coordinator	\$22,425	FY16 Community Grant: CC
Montgomery County Collaboration Council for Children, Youth, and Families, Inc.	Provides community based services for youth with intensive mental health needs and their families and wrap around services to prevent youth violence and gang activities	\$822,410	FY07
Montgomery County Collaboration Council for Children, Youth, and Families, Inc.	Provides for operating support	\$41,200	FY14
Montgomery County Collaboration Council for Children, Youth, and Families, Inc.	Provides for InfoMontgomery	\$96,470	FY14

Entity	Purpose	Amount	1st Year on List
<b>Health and Human Services</b> * Developmentally Disabled Providers are shown separately at the end of this document			
Montgomery County Collaboration Council for Children, Youth, and Families, Inc.	Provides for support to address Disproportionate Minority Contract in the Juvenile Justice System	\$22,425	FY16 Community Grant: CE
Montgomery County Collaboration Council for Children, Youth, and Families, Inc.	Provide administration for the Conservation Corp Program by soliciting proposals, contracting with the selected vendors, and overseeing the contract results	\$530,450	FY12
Montgomery County Federation of Families for Children's Mental Health, Inc.	Provides support services to children with mental, emotional, and behavioral disorders and their families	\$261,699	FY05
Montgomery County Language Minority Health Project, Inc. dba Proyecto Salud Clinic	Provides for care management of vulnerable individuals with multiple chronic conditions	\$48,552	FY16 Community Grant: CC
Montgomery County Maryland Bar Foundation, Inc.	Provides pro bono legal services to low-income citizens of the County who have no other means to employ an attorney	\$50,120	FY02 or Before
Montgomery County Maryland Bar Foundation, Inc.	Provides for legal services for Pro Bono case referrals and brief advice at legal advice clinics to low-income residents.	\$63,300	FY16 Community Grant: CC
Montgomery County Maryland Bar Foundation, Inc.	Provides for a part-time coordinator of the Montgomery County Legal Immigration Providers Network	\$20,000	FY16 Community Grant: CE
Montgomery County Muslim Foundation	Provides for a youth empowerment program	\$5,000	FY16 Community Grant: CE
Montgomery County Muslim Foundation	Provides for the Senior and Social and Transportation program	\$55,000	FY16 Community Grant: CE
Montgomery County Muslim Foundation	Provides for operating support	\$90,000	FY16 Community Grant: CE
Montgomery Hospice, Inc.	Provides for operating support	\$37,790	FY16 Community Grant: CE
MoverMoms	Provides for operating support	\$25,000	FY16 Community Grant: CE
NAMI Montgomery County (MD), Inc.	Provides for implementation and training of individuals in the evidence-based suicide-prevention program Sources of Strength in MCPS	\$11,207	FY16 Community Grant: CE
NAMI Montgomery County (MD), Inc.	Provides for a parent training program for families of individuals suffering from mental illness	\$8,894	FY16 Community Grant: CE
NAMI Montgomery County (MD), Inc.	Provides support to increase frequency of Family to Family educational program	\$9,263	FY16 Community Grant: CC
NAMI Montgomery County (MD), Inc.	Provides a parent training program for families of individuals suffering from mental illness	\$7,904	FY04
NAMI Montgomery County (MD), Inc.	Provides for expansion of education and support programs for parents, caregivers, and teachers of children and adolescents living with mental illness	\$6,019	FY16 Community Grant: CC
NAMI Montgomery County (MD), Inc.	Provides mental health education and support for caregivers of seniors by implementing the Side by Side program	\$8,079	FY16 Community Grant: CE
Nonprofit Roundtable of Greater Washington, Inc.	Provides for the Financial Reporting and management Institute (FIRM)	\$116,620	FY15
Nonprofit Roundtable of Greater Washington, Inc.	Provides for operating support	\$40,000	FY15
Nourish Now Foundation, Inc.	Provides for operating support for the food recovery program	\$10,000	FY16 Community Grant: CE
Nourish Now Foundation, Inc.	Provides for operating support for food recovery program	\$10,000	FY16 Community Grant: CC

Entity	Purpose	Amount	1st Year on List
<b>Health and Human Services</b> * Developmentally Disabled Providers are shown separately at the end of this document			
Nueva Vida, Inc.	Provides support for comprehensive model of social support to underserved Latinos affected by cancer	\$25,000	FY16 Community Grant: CC
Olney Help, Inc.	Provides for utility, rent, and/or prescription drug assistance to low-income residents	\$10,000	FY16 Community Grant: CE
Olney Home For Life	Provides for senior services	\$10,000	FY16 Community Grant: CE
On Our Own of Montgomery County, MD, Inc.	Provides a consumer-run drop-in center for mentally ill adults	\$212,555	FY02 or Before
People Encouraging People Inc.	Provides state identification cards and birth certificates for individuals who are homeless and have a mental illness or a co-occurring substance use disorder in order to allow behavioral health, medical, entitlements, and other support services	\$72,345	FY14
Posz, Inc.	Provides pharmacy services for HIV clients	\$150,710	FY02 or Before
Potomac Community Resources, Inc.	Provides for operating support	\$30,000	FY16 Community Grant: CE
Potomac Community Resources, Inc.	Provides support services to people with developmental disabilities that helps them to participate in community activities	\$72,170	FY02 or Before
Potomac Community Resources, Inc.	Provides respite care programs for teens and adults with profound to moderate intellectual and developmental disabilities	\$40,000	FY16 Community Grant: CC
Primary Care Coalition of Montgomery County, Maryland, Inc.	Provides for the H.E.A.L.T.H. Partners project	\$25,000	FY16 Community Grant: CE
Primary Care Coalition of Montgomery County, Maryland, Inc.	Provides community-based minority outreach and health education services	\$1,047,600	FY02 or Before
Primary Care Coalition of Montgomery County, Maryland, Inc.	Provides for Care for Kids, asthma management, teen pregnancy prevention, infant mortality, and health education programming	\$1,113,480	FY02 or Before
Primary Care Coalition of Montgomery County, Maryland, Inc.	Provides pharmaceutical support services for low-income persons with a mental illness	\$54,299	FY03
Primary Care Coalition of Montgomery County, Maryland, Inc.	Provides health care services for low-income, uninsured adults (Montgomery Cares)	\$12,129,616	FY02 or Before
Primary Care Coalition of Montgomery County, Maryland, Inc.	Provides 'one stop' services to sexually and physically abused children	\$541,611	FY02 or Before
Red Wiggler Foundation, Inc.	Provides opportunities for youth and adults with and without disabilities to work, learn, and grow healthy food	\$40,000	FY16 Community Grant: CC
Red Wiggler Foundation, Inc.	Provides for operating support to provide healthy produce to low-income adults with developmental disabilities residing in group homes	\$30,000	FY16 Community Grant: CE
Reginald S. Lourie Center for Infants and Young Children, Inc.	Provides specialized childcare services, evidenced-based parent training, and best-practice staff development	\$30,000	FY16 Community Grant: CE
Reginald S. Lourie Center for Infants and Young Children, Inc.	Provides Juvenile Court-related mental health services or clients referred by the County	\$163,210	FY03
Reginald S. Lourie Center for Infants and Young Children, Inc.	Provides for Court Related Mental Health Services/ Attachment and Bonding Studies	\$110,003	FY03

Entity	Purpose	Amount	1st Year on List
<b>Health and Human Services</b> * Developmentally Disabled Providers are shown separately at the end of this document			
Rockville Help, Incorporated	Provides financial assistance for rent, security deposits, utilities, and prescriptions, especially assistance with rent payments and utilities	\$7,000	FY16 Community Grant: CC
Rockville Presbyterian Church dba Rainbow Place	Provides emergency shelter for women at Rainbow Shelter	\$22,552	FY02 or Before
Rockville Presbyterian Church dba Rainbow Place	Provides overnight emergency shelter to homeless women from November through March and support to transition from homelessness	\$30,000	FY16 Community Grant: CC
Rosaria Communities, Inc.	Provides for operating support	\$15,000	FY16 Community Grant: CE
Spanish Catholic Center, Inc.	Provides for medical/dental care as well as a series of helath workshops for low-income, inmigrant clients	\$36,000	FY16 Community Grant: CE
Spanish Catholic Center, Inc.	Provides for employment services to low-income, unemployed and underemployed immigrant residents	\$48,000	FY16 Community Grant: CE
St. Ann's Center for Children, Youth and Families	Provides for the Teen Mother -Baby program	\$25,000	FY16 Community Grant: CE
St. Camillus Catholic Church	Provides for emergency food packages	\$17,000	FY16 Community Grant: CE
St. Joseph's House, Ltd.	Provides for operating support for home-based care provider for students with multiple and severe disabilities	\$10,000	FY16 Community Grant: CE
Stepping Stones Shelter	Provide employment counseling to homeless and formerly homeless families to enable them to find jobs and increase their income.	\$41,670	FY16 Community Grant: CC
Suburban Hospital, Inc.	Provides community cancer outreach education, screening, diagnostic, and treatment services for the Cancer Program targeting the low-income and minority populations	\$50,000	FY03
The ARC of Montgomery County, Inc.	Provides recreational services after school, all day during the summer, and on all Montgomery County holidays	\$55,570	FY02 or Before
The Arc of Montgomery County, Inc.	Provides for emergency medical child care tuition waivers for families in temporary crisis	\$20,000	FY16 Community Grant: CC
The Arc of Montgomery County, Inc.	Provides a model of classroom, practice, and internship-based employment support for young adults with intellectual and developmental disabilities	\$40,000	FY16 Community Grant: CC
The Armand Center for Conflict Resolution Incorporated	Provides professional supervised visitation and monitored exchange services in a safe and compassionate environment	\$20,020	FY16 Community Grant: CC
The Dwelling Place, Inc.	Provides funding for HUD superNOFA as a match for the permanent supportive housing	\$32,464	FY13
The Dwelling Place, Inc.	Provides transitional housing and supportive services to primarily female-headed single parent families who have been homeless	\$19,193	FY02 or Before
The George B. Thomas, Sr. Learning Academy, Inc.	Provides Saturday School for tutoring and mentoring to enhance the academic performance and achievement of children in grades 1 through 12	\$928,030	FY03
The Greater Washington Jewish Coalition Against Domestic Abuse	Provides for direct client services and operating support	\$45,000	FY16 Community Grant: CE
The Greater Washington Jewish Coalition Against Domestic Abuse	Provides for crisis services to teen/young adult victims of dating abuse and witnesses of domestic abuse	\$50,000	FY16 Community Grant: CE



Entity	Purpose	Amount	1st Year on List
<b>Health and Human Services</b> * Developmentally Disabled Providers are shown separately at the end of this document			
The Greater Washington Jewish Coalition Against Domestic Abuse	Provides for the Legal Access Program for more difficult legal proceedings for victims of abuse	\$65,000	FY16 Community Grant: CE
The Jewish Federation of Greater Washington, Inc.	Provides for the Community Transportation Project	\$35,000	FY16 Community Grant: CE
The Montgomery County Coalition for the Homeless	Provides for case management services for Safe Haven clients, who are chronically mentally ill adults experiencing homelessness	\$50,000	FY16 Community Grant: CC
The Montgomery County Coalition for the Homeless	Provides case management for the CHIPPP program for formerly homeless and medically vulnerable homeless adults	\$50,000	FY16 Community Grant: CC
The Montgomery County Coalition for the Homeless, Inc.	Provides for operating support	\$86,260	FY16 Community Grant: CE
The Montgomery County Coalition for the Homeless, Inc.	Provides for case management and operating support for Safe Havens program for severely mentally ill formerly homeless residents	\$75,000	FY16 Community Grant: CE
The Montgomery County Coalition for the Homeless, Inc.	Provides permanent support and transitional housing (Seneca Heights Apartments)	\$569,469	FY05
The Montgomery County Coalition for the Homeless, Inc.	Provides housing and support for chronically homeless persons (Home First Program)	\$103,622	FY07
The Montgomery County Coalition for the Homeless, Inc.	Provides programs for homeless mentally ill men and women providing meals, case management, and rehabilitative services	\$236,221	FY02 or Before
The Montgomery County Coalition for the Homeless, Inc.	Provides emergency and overnight shelter to homeless men	\$847,982	FY02 or Before
The Montgomery County Coalition for the Homeless, Inc.	Provides safe, permanent, and supportive housing for needy Montgomery County residents	\$94,123	FY03
The Montgomery County Coalition for the Homeless, Inc.	Provides permanent supportive affordable housing for formerly homeless individuals	\$504,266	FY13
The Montgomery County Coalition for the Homeless, Inc.	Provides support for the 100,000 Homes Campaign for medically vulnerable and chronically ill homeless individuals	\$509,220	FY13
The Montgomery County Coalition for the Homeless, Inc.	Provides affordable, permanent, supportive housing to homeless individuals and families	\$1,678,564	FY07
The Montgomery County Coalition for the Homeless, Inc.	Provides funding for winter overflow shelters for homeless men	\$327,741	FY13
The Muslim Community Center Inc. dba MCC Medical Clinic	Provides for handicap access shuttle van services for unemployed and uninsured patients from major transportation hubs	\$25,000	FY16 Community Grant: CE
The Muslim Community Center Inc. dba MCC Medical Clinic	Provides for quality health care for chronic patients by reviewing and implementing quality health measures	\$25,000	FY16 Community Grant: CE
The Muslim Community Center, Inc dba MCC Medical Clinic	Provides implementation of quality measures consistent with the standard of care for diabetes and other chronic diseases	\$25,000	FY16 Community Grant: CC
The National Capital B'nai B'rith Assisted Housing Corporation	Provides for overnight medication and/or security by Certified Nursing Assistant (CNA)	\$25,500	FY16 Community Grant: CE
The National Center for Children and Families, Inc.	Provides for critical transitional housing services for families residing in the Greentree Shelter	\$125,000	FY16 Community Grant: CE

Entity	Purpose	Amount	1st Year on List
<b>Health and Human Services</b> * Developmentally Disabled Providers are shown separately at the end of this document			
The National Center for Children and Families, Inc.	Provides transitional housing and social support services to homeless families through the Family Stabilization Program	\$15,000	FY16 Community Grant: CC
The National Center for Children and Families, Inc.	Provides for critical transitional Housing support for homeless, young adults	\$45,000	FY16 Community Grant: CE
The National Center for Children and Families, Inc.	Provides a cash match to Housing and Urban Development (HUD) Continuum of Care grants for Case management	\$80,822	FY10
The National Center for Children and Families, Inc.	Provides shelter and supportive services to homeless families (Greentree Shelter)	\$38,420	FY03
The Nonprofit Village Center, Inc.	Provides for operating support	\$75,000	FY16 Community Grant: CE
The Reading Connection, Inc.	Provide for books, literacy experiences, and activities for children and families living in homeless/domestic violence shelters and transitional housing	\$20,000	FY16 Community Grant: CC
The Rock Creek Foundation for Mental Health, Inc.	Provides residential rehabilitation services for adults with mental illness	\$77,850	FY02 or Before
The Rock Creek Foundation for Mental Health, Inc.	Provides a highly supervised residential rehabilitation program for head-injured adults with a serious and persistent mental illness.	\$209,560	FY02 or Before
The Salvation Army, a Georgia Corporation for The Salvation Army Montgomery County	Provides for the Emergency Assistance Program	\$17,000	FY16 Community Grant: CC
The Senior Connection of Montgomery County, Inc.	Provides an interfaith care-giving program that serves elderly persons in Montgomery County	\$109,740	FY05
The Senior Connection of Montgomery County, Inc.	Provides for the escorted transportation program	\$25,000	FY16 Community Grant: CE
The Senior Connection of Montgomery County, Inc.	Provides for creation of a transportation network to increase the number of seniors served and decrease wait times	\$20,000	FY16 Community Grant: CC
The Shepherd's Table Inc.	Provides support services to homeless individuals at Progress Place	\$132,149	FY02 or Before
Top Banana Home Delivered Groceries, Inc.	Provides for deliveries to seniors, persons with disabilities, the homebound, and others to maintain their independence	\$72,820	FY14
Town of Poolesville	Provides for program coordination at the Poolesville Area Senior Center	\$20,000	FY16 Community Grant: CE
TransCen, Inc.	Provides support services for people with disabilities	\$33,390	FY02 or Before
Upcounty Community Resources, Inc	Provides for equipment and supplies to support activities for people with developmental differences in upper Montgomery County	\$4,500	FY16 Community Grant: CC
Upcounty Community Resources, Inc.	Provides support for expansion of activities for people with developmental differences	\$30,000	FY16 Community Grant: CE
Upper Montgomery Assistance Network	Provides for expanding the service area for the Rental Assistance program to include Germantown, Gaithersburg and Derwood	\$10,000	FY16 Community Grant: CE
Upper Montgomery Assistance Network	Provides for emergency financial assistance to families facing homelessness or loss of a vital utility service	\$40,000	FY16 Community Grant: CC
Washington Youth Foundation, Inc.	Provides a mentoring program for youth who are enrolled in secondary schools in Montgomery County	\$68,357	FY10

Entity	Purpose	Amount	1st Year on List
<b>Health and Human Services</b> * Developmentally Disabled Providers are shown separately at the end of this document			
Washington Youth Foundation, Inc.	Provides after-school and weekend English and math tutoring program for low income students who have limited English proficiency in Montgomery County	\$46,181	FY07
Washington Youth Foundation, Inc.	Provides for the Behavioral Health Outreach and Education Program	\$50,000	FY16 Community Grant: CE
Way Station Inc.	Provides site-based and in-home respite care services to children and adolescents who are referred by the County and its designee	\$110,000	FY05
Wendt Center for Loss and Healing, Inc.	Provides mental health, outreach, and support to individuals affected by HIV/AIDS	\$45,155	FY09
Winter Growth, Inc.	Provides for financial assistance to older and disabled adults who need to attend adult medical day care	\$37,210	FY16 Community Grant: CC
Women Who Care Ministries	Provides for the childrens' weekend backpack program and Montgomery Village Food Center	\$130,000	FY16 Community Grant: CE
Women Who Care Ministries	Provides for operating support for food programs	\$11,250	FY16 Community Grant: CC
World Organization for Resource Development and Education dba WORDE	Provides for services for low/moderate income individuals including women and at-risk youth from immigrant communities	\$50,000	FY16 Community Grant: CE
World Organization for Resource Development and Education dba WORDE	Provides for the Crossroads Program	\$25,000	FY16 Community Grant: CC
YMCA of Metropolitan Washington, Inc.	Provides local matching funds required to maintain State funding for the State-certified Youth Services Bureau/Regional Youth Services program	\$8,500	FY15
YMCA of Metropolitan Washington, Inc.	Provides mentors to children in foster homes for the Youth Links Mentoring Program	\$69,603	FY02 or Before
YMCA of Metropolitan Washington, Inc.	Provides an after-school program for middle school youth in the high-risk community of Rosemary Hills. Program includes mentoring, life-skills training, homework help, and literacy improvement	\$107,623	FY13
YMCA of Metropolitan Washington, Inc. (Bethesda-Chevy Chase)	Provides for prevention, early intervention, and community development services to elementary, middle and high school-aged youth	\$59,032	FY02 or Before
YMCA of Metropolitan Washington, Inc. (Silver Spring)	Provides substance abuse prevention services for youth in the Carroll Avenue/Quebec Terrace areas of Silver Spring	\$37,568	FY02 or Before
YMCA of Metropolitan Washington, Inc. (Youth and Family Services)	Provides for operation of after-school and mentoring program for youth and adults through a neighborhood-based community center	\$70,000	FY16 Community Grant: CC
<b>Subtotal:</b>		<b>\$41,408,009</b>	

## Housing and Community Affairs

A Wider Circle, Inc.	Provides for furnishing homes of Montgomery County's most vulnerable children and adults	\$87,000	FY16 Community Grant: CC
A Wider Circle, Inc.	Provides for operating support for the Center for Professional Development	\$40,000	FY16 Community Grant: CE
Asian Pacific American Legal Resource Center	Provides for legal services to low-income Asian immigrants with limited English proficiency	\$25,000	FY16 Community Grant: CE

Entity	Purpose	Amount	1st Year on List
<b>Housing and Community Affairs</b>			
Asian-American Homeownership Counseling, Inc.	Provides for foreclosure/eviction prevention services, homeownership and financial education	\$52,500	FY16 Community Grant: CE
CASA de Maryland, Inc.	Provides for Housing Initiative Funds (HIF) for tenant counseling and housing initiatives	\$250,000	FY04
CASA de Maryland, Inc.	Provides for Housing Initiative Funds (HIF) for the Pine Ridge Community Center	\$146,340	FY06
CASA de Maryland, Inc.	Provides for the Long Branch Economic Development Program	\$100,000	FY16 Community Grant: CE
CASA de Maryland, Inc.	Provides additional support above amount provided by HIF to the Pine Ridge Community Center	\$25,830	FY16 Community Grant: CE
CASA de Maryland, Inc.	Provides vocational training for low-income immigrant workers at the Shady Grove Welcome Center	\$45,000	FY16 Community Grant: CE
CASA de Maryland, Inc.	Provides additional support above amount provided by HIF for the Tenant Counseling and Housing Initiatives Program	\$15,000	FY16 Community Grant: CE
Child Center and Adult Services, Inc. dba Aspire Counseling	Provides for the Healthy Mothers, Healthy Babies Program for uninsured low-income women with perinatal depression	\$20,000	FY16 Community Grant: CE
CollegeTracks	Provides for program expansion to Watkins Mill High School	\$100,000	FY16 Community Grant: CE
CollegeTracks	Provides for increasing the opportunity for low-to-moderate income MCPS graduates to enroll and complete higher education degree programs	\$50,000	FY16 Community Grant: CE
CollegeTracks	Provides support to help first-generation-to-college students enroll, persist, and graduate from college or technical school	\$25,000	FY16 Community Grant: CC
CollegeTracks	Provides program for low-income, first-generation-to-college students to get admitted to college or technical school with enough financial aid to attend	\$75,000	FY16 Community Grant: CC
Collegiate Directions, Incorporated	Provides for comprehensive support for low-income, first-generation students to get to college and through to graduation	\$35,000	FY16 Community Grant: CC
Eastern Montgomery Emergency Assistance Network, Inc. (EMEAN)	Provides for emergency assistance for rent and utilities	\$10,000	FY16 Community Grant: CE
Future Link, Inc.	Provides for authentic internship work experiences for at-risk youth to keep them motivated, persist with their education, and on-track toward self-sufficiency	\$23,600	FY16 Community Grant: CC
Future Link, Inc.	Provides for a Student Outreach Program	\$26,500	FY16
Habitat for Humanity Metro Maryland, Inc.	Provides for materials to be used to repair low-income homeowners' homes	\$10,000	FY16 Community Grant: CC
Habitat for Humanity Metro Maryland, Inc.	Provides for materials to be used to repair low-income homeowners' homes	\$20,000	FY16 Community Grant: CE
Housing Unlimited, Inc.	Provides for support to open up additional homes as well as support HUI's current 167 tenants	\$40,000	FY16 Community Grant: CC
Housing Unlimited, Inc.	Provides for operating support	\$25,000	FY16 Community Grant: CE
Housing Unlimited, Inc.	Provides for Community Housing Development Organization (CHDO) operating support	\$18,000	FY02 or before

Entity	Purpose	Amount	1st Year on List
<b>Housing and Community Affairs</b>			
Interfaith Works, Inc.	Provide job training, one-on-one counseling, and long-term placement services for homeless and underemployed very low-income members of our community	\$18,000	FY16 Community Grant: CC
Interfaith Works, Inc.	Provides for vocational services to help homeless and low-income individuals achieve self-sufficiency through meaningful employment	\$33,000	FY16 Community Grant: CE
Latin American Youth Center, Inc.	Provides support for the Training, Certification, and Internship Program for high-risk youth	\$45,000	FY16 Community Grant: CC
Montgomery County Historical Society, Inc.	Provides for education and outreach programs	\$77,250	FY02 or before
Montgomery Housing Partnership, Inc.	Provides for Community Housing Development Organization (CHDO) operating support	\$48,000	FY02 or before
Montgomery Housing Partnership, Inc.	Provides for the Focused Neighborhood Revitalization Program	\$0	FY13
Montgomery Housing Partnership, Inc.	Provides for after school Homework Clubs for elementary age children, grades K-5, at four affordable housing properties	\$50,000	FY16 Community Grant: CC
Rebuilding Together Montgomery County, Inc.	Provides for operating support	\$30,920	FY16 Community Grant: CE
Rebuilding Together Montgomery County, Inc.	Provides for critical home repairs to low-income homeowners through the Critical Needs program	\$50,000	FY16 Community Grant: CC
Rebuilding Together Montgomery County, Inc.	Provides for assistance to low-income homeowners including home repairs, accessibility modifications, and referrals to other community resources	\$200,000	FY02 or before
Sunflower Bakery, Inc.	Provides support to prepare young adults with developmental or cognitive disabilities with marketable skills training for employment in pastry and food industries	\$28,027	FY16 Community Grant: CC
Sunflower Bakery, Inc.	Provides for preparing young adults with developmental or other cognitive disabilities for employment through skilled, on-the-job training	\$23,400	FY16 Community Grant: CE
<b>Subtotal:</b>		<b>\$1,868,367</b>	
<b>Human Resources</b>			
The Ivymount School, Inc.	Provides for support for the Project Search program	\$30,000	FY14
The Ivymount School, Inc.	Provides support for the Project SEARCH program	\$40,000	FY16 Community Grant: CE
TransCen, Inc.	Provides support for a public intern project for people with disabilities	\$50,000	FY14
UnionSoft, LLC	Provides for an automated grievance tracking and document management system	\$15,990	FY14
<b>Subtotal:</b>		<b>\$135,990</b>	
<b>Police</b>			
Animal Welfare League of Montgomery County, Inc.	Provides for operating support	\$15,450	FY13
Montgomery County Department of Police Explorer Post 1986, Inc.	Provides for supplies for leadership, accountability, and sense of belonging to county youth ages 14 to 21	\$8,000	FY16 Community Grant: CC

Entity	Purpose	Amount	1st Year on List
<b>Police</b>			
Montgomery County Partners for Animal Well-Being, Inc.	Provides for spay/neuter of feral cats in Montgomery County	\$15,000	FY16 Community Grant: CE
Second Chance Wildlife Center, Inc.	Provides for operating support	\$58,000	FY10
<b>Subtotal:</b>		<b>\$96,450</b>	
<b>Public Libraries</b>			
Literacy Council of Montgomery County	Provides for free functional reading and writing lessons to adults who live or work in Montgomery County as well as English as a second language to foreign-born adults and tutor training for volunteer certification	\$141,000	FY02 or before
Montgomery County Coalition for Adult English Literacy	Provides for strengthening the countywide adult English literacy network with resources, training, collaborations, and advocacy to support a thriving community and optimal workforce	\$1,357,058	FY08
<b>Subtotal:</b>		<b>\$1,498,058</b>	
<b>Recreation</b>			
Adventist Community Services of Greater Washington, Inc.	Provides for operating support for the Piney Branch Pool	\$145,000	FY15
Audubon Naturalist Society of the Central Atlantic States, Inc.	Provides for "Unplug and Play-in-Nature" afterschool programs for MCPS Title I elementary school students	\$20,000	FY16 Community Grant: CC
Elite Soccer Youth Development Academy, Inc.	Provides for a healthy environment and educational and recreational activities through sports for minority children	\$30,000	FY16 Community Grant: CC
Equipment Connections for Children, Inc.	Provides support for a storage rental facility, equipment repairs, insurance, and staff wages	\$8,000	FY16 Community Grant: CC
Equipment Connections for Children, Inc.	Provides for operating support	\$10,000	FY16 Community Grant: CE
GapBuster, Inc.	Provides for services to at-risk students, exposing them to the STEM fields and engaging them in meaningful community service	\$100,000	FY16 Community Grant: CE
Girls on the Run of Montgomery County Inc.	Provides for operating support	\$10,000	FY16 Community Grant: CE
Great and Small, Inc. AKA Great and Small	Provides for operating support for equine-assisted programs serving individuals with special needs	\$10,000	FY16 Community Grant: CE
Hispanic Business Foundation of Maryland, Inc.	Provides for the Partnership Youth Initiative	\$30,000	FY16 Community Grant: CE
Identity, Inc.	Provides for a mechanism whereby disengaged Latino youth can participate in organized sports in a systematic manner	\$90,000	FY16 Community Grant: CE
IMPACT Silver Spring	Provides for support for out-of-school athletic program for youth in Long Branch	\$87,500	FY16 Community Grant: CE
Japanese Americans Care Fund, Inc.	Provides for Keiai-no-tsudoi, an annual gathering for Japanese American seniors	\$1,910	FY16 Community Grant: CE
Jewish Council for the Aging of Greater Washington, Inc.	Provides for bus services in areas that surround the five full-service senior centers	\$687,740	FY14
Leveling the Playing Field, Inc.	Provides underserved children an improved opportunity to participate in youth sports	\$20,000	FY16 Community Grant: CC

Entity	Purpose	Amount	1st Year on List
<b>Recreation</b>			
Leveling the Playing Field, Inc.	Provides for operating support	\$20,000	FY16 Community Grant: CE
Making A New United People Inc.	Provides for a basketball program to keep at-risk youth off the streets and introduce them to positive role models	\$7,000	FY16 Community Grant: CC
Maryland Senior Olympics Commission Ltd.	Provides for operating support	\$20,000	FY16 Community Grant: CE
MOCO Kids Co (dba KID Museum)	Provide for expanding access to hands-on STEM programming for Montgomery County youth of diverse backgrounds	\$30,000	FY16 Community Grant: CC
MOCO KidsCo (dba KID Museum)	Provides for support for operation of a prototype KID Museum facility	\$40,000	FY16 Community Grant: CE
Montgomery County Collaboration Council for Children, Youth, and Families, Inc.	Provides for the Excel Beyond the Bell program	\$175,000	FY15
Passion for Learning, Inc.	Provides for a two week college readiness day camp for 20 low-income middle school students at Argyle Middle School	\$15,000	FY16 Community Grant: CC
Passion for Learning, Inc.	Provides for operating support	\$22,090	FY16 Community Grant: CE
Raba Leadership Initiative, Inc.	Provides for operating support for a non-sectarian youth leadership program	\$30,000	FY16 Community Grant: CE
Scotland Storm Community Development, Inc.	Provides free, after school academic and sports programs for underserved youth from the historic Scotland Community	\$57,000	FY16 Community Grant: CC
Scotland Storm Community Development, Inc.	Provides free, after-school academic and sports programs for underserved youth from the historic Scotland community	\$20,000	FY16 Community Grant: CE
Thor Teams, Inc.	Provides support for qualified tutors and mentors to provide services to youth	\$12,000	FY16 Community Grant: CC
Unity Christian Fellowship Incorporated	Provides for the Game Changer Conference for Young Males	\$10,000	FY16 Community Grant: CE
Unity Christian Fellowship Incorporated	Provides for the Educational and Life Skills Program to help youth excel academically and socially	\$27,220	FY16 Community Grant: CE
UNITY Youth Development Corporation	Provides for operating support and more scholarship opportunities to participants	\$20,000	FY16 Community Grant: CC
YMCA of Metropolitan Washington, Inc.	Provides for after-school programming at Einstein High School	\$100,000	FY14
<b>Subtotal:</b>		<b>\$1,855,460</b>	
<b>Sheriff</b>			
Asian-Pacific Islander Domestic Violence Resource Project	Provides for direct case management services to Asian/Pacific Islander survivors of domestic violence	\$17,840	FY16 Community Grant: CC
Catholic Charities of the Archdiocese of Washington, Inc.	Provides legal services for survivors of domestic violence	\$50,000	FY16 Community Grant: CC
Court Watch Montgomery	Provides for measurement of best practices in County courts that promote domestic violence victim safety and community outreach in Down/East County	\$15,000	FY16 Community Grant: CE
House of Ruth Maryland, Inc.	Provides for a full-time family/child therapist at the Montgomery County Family Justice Center serving victims of intimate partner violence	\$25,000	FY16 Community Grant: CC

Entity	Purpose	Amount	1st Year on List
<b>Sheriff</b>			
Montgomery County Family Justice Center Foundation, Inc.	Provide for emergency services and the security and sustained well being of survivors of domestic violence	\$25,000	FY16 Community Grant: CE
The CareerCatchers, Inc.	Provides for vocational counseling at the Montgomery County Family Justice Center to domestic violence survivors	\$30,000	FY16 Community Grant: CE
The CareerCatchers, Inc.	Provides employment counseling and vocational services to domestic violence victims	\$20,000	FY16 Community Grant: CC
The Muslim Community Center Inc. dba MCC Medical Clinic	Provides for the domestic violence program	\$25,000	FY16 Community Grant: CE
<b>Subtotal:</b>		<b>\$207,840</b>	
<b>Technology Services</b>			
Educational Video in Spanish, Inc.	Provides for production and broadcast of four episodes of Línea Directa, the region's longest running television program dedicated to Latino public service	\$20,000	FY16
Gandhi Brigade Incorporated	Provides for operating support	\$35,000	FY16 Community Grant: CE
Gandhi Brigade Incorporated	Provides for development of youth leadership and employment potential through media training, community engagement, and community service	\$27,000	FY16 Community Grant: CC
Gandhi Brigade Incorporated	Provides for the Youth Media Festival	\$14,000	FY13
Montgomery Community Television, Inc.	Provides for video production, training, and services	\$2,528,435	FY02 or before
<b>Subtotal:</b>		<b>\$2,624,435</b>	
<b>Transportation</b>			
Graffiti Abatement Partners, Inc.	Provides for graffiti abatement	\$15,000	FY02 or before
Jewish Council for the Aging of Greater Washington, Inc.	Provides for Connect-a-Ride transportation	\$153,860	FY02 or before
Montgomery Weed Control, Inc.	Provides for spraying of public lands and rights of way	\$32,000	FY02 or before
Transportation Action Partnership, Inc.	Provides for traffic management and addresses air quality concerns	\$533,140	FY02 or before
<b>Subtotal:</b>		<b>\$734,000</b>	



Entity	Purpose	Amount	1st Year on List
<b>Developmentally Disabled Providers</b>			
<b>Health and Human Services</b>			
Abilities Network (Epilepsy)	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.		FY02 or Before
Caroline Center	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.		FY02 or Before
Catholic Charities of the Archdiocese of Washington, Inc (Lt. Joseph P. Kennedy Institute)	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.		FY02 or Before
CHI Centers	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.		FY02 or Before
Chimes	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.		FY02 or Before
Christian Assisted Living for People with Mental Retardation (CALMRA)	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.		FY02 or Before
Community Support for Autistic Adults and Children (CSAAC)	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.		FY02 or Before
Community Support Services	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.		FY02 or Before
Compass Inc.	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.		FY02 or Before
Family Service Foundation	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.		FY02 or Before
Full Citizenship, Inc.	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.		FY02 or Before
Head Injury Rehabilitation and Referral	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.		FY02 or Before
Hebron Association for Community Services, Inc.	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities		FY16

Entity	Purpose	Amount	1st Year on List
IHCOS Care Associates, Inc.	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities		FY16
Jewish Foundation for Group Homes, Inc.	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.		FY02 or Before
Jewish Social Service Agency	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.		FY02 or Before
Jewish Vocational Services	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.		FY02 or Before
Jubilee Association of Maryland, Inc.	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.		FY02 or Before
LaTonya's House, Inc.	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities		FY16
Medsource	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.		FY02 or Before
National Children's Center, Inc.	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.		FY02 or Before
Q-Care, Inc.	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities		FY16
Rehabilitation Opportunities Incorporated	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.		FY02 or Before
St. Coletta of Greater Washington	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.		FY10
Supported Employment Enterprises Corporation (SEEC)	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.		FY02 or Before
Sykesville Woods Services, Inc.	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities		FY16
Target, Inc.	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.		FY02 or Before

Entity	Purpose	Amount	1st Year on List
The ARC of Montgomery County, Inc.	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.		FY02 or Before
The Rock Creek Foundation for Mental Health, Inc.	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.		FY02 or Before
The Treatment & Learning Center, Inc.	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.		FY02 or Before
Work Opportunities Contracts Unlimited	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.		FY02 or Before
<b>Total for DD Providers:</b>		<b>\$10,542,529</b>	

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**GRAND TOTAL: \$68,142,682**

Resolution No.:	<u>18-151</u>
Introduced:	<u>May 21, 2015</u>
Adopted:	<u>May 21, 2015</u>

**COUNTY COUNCIL  
FOR MONTGOMERY COUNTY, MARYLAND**

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By: County Council

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**SUBJECT:** Approval of and Appropriation for the FY 2016 Operating Budget of the Montgomery County Public School System

**Background**

1. As required by the Education Article, Sections 5-101 and 5-102 of the Maryland Code, the Board of Education sent to the County Executive and the County Council the FY 2016 Operating Budget for the Montgomery County Public School (MCPS) system as shown below.
2. The Executive sent to the Council his recommendations regarding this budget on March 16, 2015.
3. As required by Section 304 of the County Charter, the Council held public hearings on the Operating Budget and the Executive's recommendations on April 14, 15, and 16, 2015.
4. The appropriation in this resolution is based on the following projected revenues for FY 2016:

State:	\$632,069,558
Federal:	\$ 71,917,356
Other:	\$ 10,836,959
Enterprise:	\$ 62,770,833

5. This appropriation requires a local contribution of \$1,507,631,597 to Montgomery County Public Schools.
6. Of the local funds appropriated in this resolution, \$1,463,274,812 is the County contribution to meet Maintenance of Effort and \$44,356,785 is appropriated to meet the State's requirement for the County to fund the fourth year phase-in amount of the shift of teacher pension costs from the State to the County. The State requires that this amount be appropriated to the Montgomery County Public Schools in addition to the Maintenance of

Effort requirement during the phase-in period, and that the Montgomery County Public Schools must reimburse the State for this amount of teacher pension costs.

7. This resolution re-appropriates the full amount of FY 2015 MCPS Current Fund balance or \$33,162,633 from the MCPS Current Fund balance, whichever amount is less.
8. The Superintendent submitted to the Council proposed changes by State category to meet the approved expenditure level as reflected in this appropriation.

### **Action**

The County Council for Montgomery County, Maryland approves the following resolution:

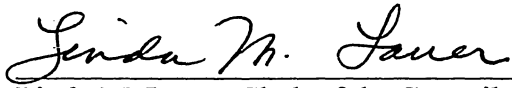
1. The Council approves the FY 2016 Operating Budget for the Montgomery County Public School system and appropriates the funds as shown below.

FY 2016 OPERATING BUDGET FOR MONTGOMERY COUNTY PUBLIC SCHOOLS			
The Council approves and appropriates the following amounts:			
I Current Fund	BOE	Council	Council
	Request	(Reduction/	Approved
	March 2015	Addition)	Budget
Category			
1 Administration	44,644,352	(788,286)	43,856,066
2 Mid-level Administration	145,352,608	(2,263,624)	143,088,984
3 Instructional Salaries	936,176,790	(19,662,439)	916,514,351
4 Textbooks and Instructional Supplies	28,472,814	(4,979,194)	23,493,620
5 Other Instructional Costs	12,340,489	81,795	12,422,284
6 Special Education	319,611,188	(3,368,125)	316,243,063
7 Student Personnel Services	12,001,376	(166,650)	11,834,726
8 Health Services	3,590	-	3,590
9 Student Transportation	104,939,118	(452,479)	104,486,639
10 Operation of Plant and Equipment	134,734,169	(836,371)	133,897,798
11 Maintenance of Plant	34,625,483	(308,082)	34,317,401
12 Fixed Charges	556,949,737	(42,339,176)	514,610,561
14 Community Services	849,020	-	849,020
<b>Subtotal, including specific grants</b>	<b>2,330,700,734</b>	<b>(75,082,631)</b>	<b>2,255,618,103</b>
Less Specific Grants	77,903,934	1,188,626	79,092,560
<b>Subtotal, Spending Affordability</b>	<b>2,252,796,800</b>	<b>(76,271,257)</b>	<b>2,176,525,543</b>
II. Enterprise Funds			
37 Instructional Television Fund	1,654,209		1,654,209
51 Real Estate Management Fund	3,257,703		3,257,703
61 Food and Nutrition Services Fund	53,166,879		53,166,879
71 Field Trip Fund	1,991,533		1,991,533
81 Entrepreneurial Fund	2,700,509		2,700,509
<b>Subtotal, Enterprise Funds</b>	<b>62,770,833</b>	<b>-</b>	<b>62,770,833</b>
<b>TOTAL BUDGET for MCPS</b>	<b>2,393,471,567</b>	<b>(75,082,631)</b>	<b>2,318,388,936</b>

2. This resolution appropriates \$6,731,204 for the account titled "Provision for Future Supported Projects", which provides funds for specific programs designated in a grant, contribution, reimbursement, or other non-county funding source received in FY 2016. When MCPS receives funds for a program from one of these sources, MCPS may transfer funds from this appropriation to the program. The following conditions are established on the use of this transfer authority:
  - a) The program must not require any present or future County funds.
  - b) Subject to the balance in the account, any amount can be transferred in FY 2016 for any program which meets at least one of the following four conditions: (1) the amount is \$200,000 or less; (2) the program was funded in FY 2015; (3) the program was included in the FY 2016 budget; (4) the program was funded by the Council in a supplemental or special appropriation in FY 2016. Any program that does not meet one of these four conditions must be funded by a supplemental or special appropriation.
  - c) MCPS must notify the Executive and the Council within 30 days after each transfer.
3. Any appropriation authorized in this resolution for any expenditure funded by non-County funds is contingent on the receipt of the non-County funds.
4. This resolution re-appropriates or appropriates revenue received from non-County sources for programs funded in whole or in part from those non-County funds:
  - a) together with matching County funds, if any; and
  - b) to the extent that the program period approved by the non-County source encompasses more than one fiscal year, in order to complete the grant program under the terms of receipt of the non-County revenues.
5. This resolution re-appropriates the fund balance of the Warehouse account.
6. The Council continues the procedure for transfers adopted in Resolution 12-889. This procedure applies only to the non-County portion of grant programs, and therefore only applies to those grant programs for which MCPS keeps separate accounts for County and non-County funds.
  - a) The Council will not take action on these transfers, so the transfers will be automatically approved after 30 days, as provided by State law.
  - b) MCPS staff must report each transfer to the Executive and the Council within 30 days after the transfer.

7. The following provision applies when MCPS receives more non-County funds than were budgeted for a project that also receives some County funds:
  - a) Council approval is not required to substitute non-County funds for County funds. In this case, there is no change in the appropriation.
  - b) Council approval is required to increase the appropriation. The Council may decide to substitute non-County funds for the County funds instead of increasing the appropriation.
8. This resolution re-appropriates encumbered appropriations, permitting them to be spent in FY 2016. Unencumbered appropriations lapse at the end of FY 2015 except as re-appropriated elsewhere in this resolution.

This is a correct copy of Council action.

  
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Linda M. Lauer, Clerk of the Council



Resolution No.:	<u>18-152</u>
Introduced:	<u>May 21, 2015</u>
Adopted:	<u>May 21, 2015</u>

**COUNTY COUNCIL  
FOR MONTGOMERY COUNTY, MARYLAND**

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By: County Council

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**SUBJECT:** Approval of and Appropriation for the FY 2016 Operating Budget for Montgomery College

**Background**

1. As required by the Education Article, Section 16-301 of the Maryland Code, the Board of Trustees sent to the County Executive and the County Council an FY 2016 Operating Budget for Montgomery College.
2. The Executive sent to the Council his recommendations regarding this budget.
3. As required by Section 304 of the County Charter, the Council held public hearings on the Operating Budget and the Executive's recommendations on April 14, 15, and 16, 2015.

**Action**

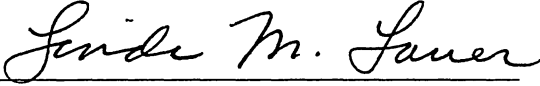
The County Council for Montgomery County, Maryland approves the following resolution:

1. The Council approves the FY 2016 Operating Budget for Montgomery College and appropriates the funds as shown on page 2 of this resolution.
2. Any appropriation for and spending on any project funded by non-County funds is contingent on the receipt of the non-County funds.
3. The Council re-appropriates encumbered appropriations, permitting them to be spent in FY 2016. Any unencumbered appropriation lapses at the end of FY 2015, except as re-appropriated elsewhere in this resolution.

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4. The Council re-appropriates or appropriates revenue received from non-County sources for any program funded in whole or in part from those non-County funds:
  - a) together with matching County funds, if any; and
  - b) to the extent that the program period approved by the non-County source encompasses more than one fiscal year in order to complete the grant program, under the terms of receipt of non-County revenues.
5. The Council continues the procedure for transfers adopted in Resolution 12-890. This procedure applies only to the non-County portion of grant programs, and it applies only to those grant programs for which the College keeps separate accounts for County and non-County funds.
  - a) The Council will not take action on these transfers, so the transfers will be automatically approved after 30 days, as provided by State law.
  - b) College staff must report each transfer to the Executive and the Council within 30 days.
6. This resolution appropriates \$1,000,000 for the account titled "Various State, Federal, & Private Grants & Contracts", which provides funds for specific programs designated in a grant, contribution, reimbursement, or other non-county funding source received in FY 2016. When the College receives funds for a program from one of these sources, the College may transfer funds from this appropriation to the program. The following conditions are established on the use of this transfer authority:
  - a) The program must not require any present or future County funds.
  - b) Subject to the balance in the account, any amount can be transferred in FY 2016 for any program which meets at least one of the following four conditions: (1) the amount is \$200,000 or less; (2) the program was funded in FY 2015; (3) the program was included in the FY 2016 budget; (4) the program was funded by the Council in a supplemental or special appropriation in FY 2016. Any program that does not meet one of these four conditions must be funded by a supplemental or special appropriation.
  - c) The College must notify the Executive and the Council within 30 days after each transfer.

This is a correct copy of Council action.

  
Linda M. Lauer, Clerk of the Council

Resolution No.:	<u>18-153</u>
Introduced:	<u>May 21, 2015</u>
Adopted:	<u>May 21, 2015</u>

**COUNTY COUNCIL  
FOR MONTGOMERY COUNTY, MARYLAND**

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By: County Council

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**SUBJECT:** Approval of the Montgomery County Portion of the FY 2016 Maryland-National Capital Park and Planning Commission Operating Budget and Approval of the FY 2016 Planning Activities Work Program

**Background**

1. As required by the Maryland Code, Land Use Article, Section 18-104, the Maryland-National Capital Park and Planning Commission (M-NCPPC) sent to the County Executive the Montgomery County portion of the FY 2016 Operating Budget. The Planning Board also submitted to the Council the Semi-Annual Report, which includes the work program for Planning Activities in the Montgomery County Park and Planning Departments.
2. The Executive sent to the County Council the proposed budget with his recommendations.
3. As required by Section 304 of the County Charter, the County Council held public hearings on the Operating Budget and the Executive's recommendations on April 14, 15, and 16, 2015.

**Action**

The County Council for Montgomery County, Maryland approves the following resolution for the Maryland-National Capital Park and Planning Commission:

1. The Council approves the FY 2016 Operating Budget in the amounts shown below.

<b>Part I. Administration Fund</b>					
	<b>M-NCPPC Jan 2015 Request</b>	<b>Council Changes</b>		<b>Distribution of Non- Departmental Labor Costs (Note 1)</b>	<b>Council Approved Expenditures</b>
		<b>Additions</b>	<b>Subtractions</b>		
Commissioners' Office	1,257,274			20,235	1,277,509
<b>Planning Department</b>					
Planning Director's Office	935,121			12,659	947,780
Management Services	2,236,045			28,182	2,264,227
Functional Planning & Policy	2,871,945			37,787	2,909,732
Area 1	1,461,200			34,907	1,496,107
Area 2	2,186,661			39,191	2,225,852
Area 3	2,081,314			43,218	2,124,532
Dev. Applications & Regulatory Coordination	945,525			34,130	979,655
Information Technology and Innovation (Note 2)	3,372,376		(80,000)	32,538	3,324,914
Research and Special Projects	1,233,144			17,345	1,250,489
Support Services (Note 3)	1,940,772		(119,268)	-	1,821,504
<b>Subtotal Planning</b>	<b>19,264,103</b>	<b>-</b>	<b>(199,268)</b>	<b>279,957</b>	<b>19,344,792</b>
<b>Central Administrative Services</b>					
Department of Human Resources and Management (Note 4)	2,035,210		(53,074)	27,490	2,009,626
Department of Finance (Note 5)	3,188,071		(59,874)	48,537	3,176,734
Legal Department (Note 6)	1,453,165		(14,384)	29,102	1,467,883
Merit System Board	69,769			1,011	70,780
Office of Internal Audit	197,139			3,794	200,933
Support Services	623,857			-	623,857
<b>Subtotal Central Administrative Services</b>	<b>7,567,211</b>	<b>-</b>	<b>(127,332)</b>	<b>109,934</b>	<b>7,549,813</b>
<b>Non-departmental</b>	<b>2,111,609</b>			<b>(410,126)</b>	<b>1,701,483</b>
<b>Total Admin Fund</b>	<b>30,200,197</b>	<b>-</b>	<b>(326,600)</b>	<b>-</b>	<b>29,873,597</b>
<b>Note 1:</b> The M-NCPPC Proposed Budget for FY16 contained budgeted labor cost targets in the Non-Departmental Account pending collective bargaining negotiations. They are redistributed in this resolution to the applicable division. This only applies to the tax supported funds.					
<b>Note 2:</b> \$80,000 transfer to Capital Equipment ISF eliminated.					
<b>Note 3:</b> \$119,268 of MRO building repairs not approved.					
<b>Note 4:</b> Eliminate restoration of HR position (\$34,880), reduce funding for Leadership training (\$9,097), reduce funding for labor counsel (\$9,097)					
<b>Note 5:</b> Increase salary lapse in budget (\$59,874)					
<b>Note 6:</b> Reduce available funding for outside counsel and/or professional services (\$14,384)					

<b>Part II. Park Fund</b>					
	<b>M-NCPPC Jan 2015 Request</b>	<b>Council Changes</b>		<b>Distrib. Non- Departmental Labor Costs (Note 1)</b>	<b>Council Approved Expenditures</b>
		<b>Additions</b>	<b>Subtractions</b>		
Director of Parks (Note 15)	1,328,751		(9,594)	18,509	1,337,666
Public Affairs & Community Partnerships (Notes 11, 13 & 15)	2,561,756		(169,437)	36,429	2,428,748
Management Services (Note 15)	1,564,308		(10,655)	23,624	1,577,277
Information Technology & Innovation (Notes 12 & 15)	2,307,964		(136,391)	18,245	2,189,818
Park Planning and Stewardship (Notes 13, 14, 15 & 16)	4,541,398		(295,494)	67,100	4,313,004
Park Development (Notes 10 & 15)	3,455,112		(105,895)	83,770	3,432,987
Park Police (Notes 7, 9 & 15)	14,171,739		(360,183)	246,182	14,057,738
Horticulture, Forestry & Environmental Education (Notes 13 & 15)	8,220,641		(66,939)	127,125	8,280,827
Facilities Management (Notes 8, 15 & 16)	11,673,073		(303,874)	164,117	11,533,316
Northern Parks (Notes 13, 15 & 16)	9,864,642		(316,457)	122,822	9,671,007
Southern Parks (Note 15)	13,055,037		(161,457)	184,049	13,077,629
Support Services (Notes 15 & 16)	11,119,824		(857,586)	-	10,262,238
<b>Subtotal Park Operations</b>	<b>83,864,245</b>	<b>-</b>	<b>(2,793,962)</b>	<b>1,091,972</b>	<b>82,162,255</b>
Non-departmental	6,429,519			(1,091,972)	5,337,547
Debt Service	5,059,085			-	5,059,085
<b>Total Expenditures</b>	<b>95,352,849</b>	<b>-</b>	<b>(2,793,962)</b>	<b>-</b>	<b>92,558,887</b>
<b>Note 1:</b> The M-NCPPC Proposed Budget for FY16 contained budgeted labor cost targets in the Non-Departmental Account pending collective bargaining negotiations. They are redistributed in this resolution to the applicable division. This only applies to the tax supported funds.					
<b>Note 7:</b> Database administration for Park Police not funded					
<b>Note 8:</b> Improved security surveillance in Parks facilities not funded.					
<b>Note 9:</b> Alternative deer management resulted in reduced costs.					
<b>Note 10:</b> Increased CIP implementation not funded.					
<b>Note 11:</b> Website upgrade; promotional advertising not funded.					
<b>Note 12:</b> Desktop virtualization not funded.					
<b>Note 13:</b> On time opening of Woodlawn Barn not funded.					
<b>Note 14:</b> Expanded archaeological programming not funded.					
<b>Note 15:</b> Increases to Other Services & Charges, Supplies & Materials, Overtime, Capital Outlay not approved. Increase to salary lapse.					
<b>Note 16:</b> Reductions to gasoline, postage, performance recognition awards. Delayed hiring of OBI positions. Increases to CIP chargebacks.					

<b>Part III. Grants</b>					
	<b>M-NCPPC Jan 2015 Request</b>	<b>Council Changes</b>		<b>Distribution of Non- Departmental Labor Costs (Note 1)</b>	<b>Council Approved Expenditures</b>
Admin Fund Future Grants	150,000	-			150,000
Park Fund Future Grants	400,000	-			400,000
<b>Total Expenditures</b>	<b>550,000</b>	<b>-</b>			<b>550,000</b>
<b>Part IV. Self Supporting Funds</b>					
	<b>M-NCPPC Jan 2015 Request</b>	<b>Council Changes</b>			<b>Council Approved Expenditures</b>
Enterprise Fund	8,631,262	-			8,631,262
Property Management Fund	1,126,800	-			1,126,800
<b>Total Expenditures</b>	<b>9,758,062</b>	<b>-</b>		<b>-</b>	<b>9,758,062</b>
<b>Part V. Advanced Land Acquisition Debt Service</b>					
	<b>M-NCPPC Jan 2015 Request</b>	<b>Council Changes</b>			<b>Council Approved Expenditures</b>
Advance Land Acquisition Debt Service	166,160	-	-	-	166,160
<b>Total Expenditures</b>	<b>166,160</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>166,160</b>
<b>Part VI. Internal Service Fund</b>					
	<b>M-NCPPC Jan 2015 Request</b>	<b>Council Changes</b>			<b>Council Approved Expenditures</b>
Risk Management Fund	3,335,045	-			3,335,045
Capital Equipment Fund (Note 17)	1,562,883	800,000	(80,000)		2,282,883
<b>Total Expenditures</b>	<b>4,897,928</b>	<b>800,000</b>	<b>(80,000)</b>	<b>-</b>	<b>5,617,928</b>
<b>Note 17: Increase of \$800,000 for SAN server; decrease of \$80,000 for payment from Department of Parks.</b>					

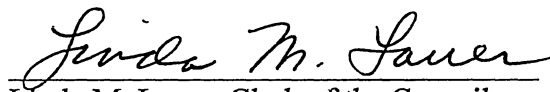
<b>Part VII. Special Revenue Fund</b>					
	<b>M-NCPPC Jan 2015 Request</b>	<b>Council Changes</b>			<b>Council Approved Expenditures</b>
Park Activities	1,834,794	-			1,834,794
Planning Activities	3,822,033	-			3,822,033
<b>Total Expenditures</b>	<b>5,656,827</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>5,656,827</b>

2. This resolution includes funds to provide (a) merit pay increments, (b) cost of living adjustments, and/or (c) lump sum payments that do not exceed the amount proposed in the Commission's FY 2016 budget.
3. The Council finds that seasonal labor is an essential part of staffing the Department of Parks. The Council supports the funding requested in the FY 2016 M-NCPPC budget for seasonal labor. The Department may also spend other funds on seasonal labor, as appropriate. The Council does not intend that seasonal employees be hired to replace existing full time employees or to fill jobs that are appropriately filled by full time employees, but otherwise should be used to the maximum extent possible to implement the Department's work program.
4. The Council requests that the Planning Board send to the Council and to the Executive, within 20 days after the end of each quarter, a budget report for that quarter.
5. The Council requests that the Planning Board send to the Council and to the Executive, within 20 days after the end of each quarter, a report of authorized positions (career and contractual) and filled versus vacant positions (career and contractual) on the first day of each month.
6. The Council appropriates \$150,000 for Future Grants in the Administration Fund and \$400,000 for Future Grants in the Park Fund, which provide funds for specific programs designated in a grant, contribution, reimbursement, or other non-county funding source received in FY 2016. If the actual amount received exceeds the limit in either the Administration or Park Fund, the Commission may use the total of \$550,000 as the limit for both funds after notifying the Council in writing of this intent (including information on prospective grants). Whenever M-NCPPC receives funds for a program from a grant source, M-NCPPC may transfer funds from these appropriations to the program. The following conditions are established on the use of this transfer authority:
  - a) The program must not require any present or future County funds.
  - b) Subject to the balance in the account, any amount can be transferred in FY 2016 for any program which meets at least one of the following four conditions: (1) the amount is \$200,000 or less; (2) the program was funded in FY 2015; (3) the program was included in the FY 2016 budget; (4) the program was funded by the Council in a supplemental or special appropriation in FY 2016. Any program that does not meet one of these four conditions must be funded in a supplemental or special appropriation.



- c) M-NCPPC must notify the Executive and the Council after each transfer within one month after the transfer occurs.
7. The Council approves the revenue transfer of \$811,500 from the County Government General Fund to the Interagency Agreements Special Revenue Fund for maintenance of Montgomery County Public School fields.
8. The Council appropriates \$3,100,182 from the Water Quality Protection Fund, which consists of \$360,400 to the Planning Department and \$2,739,782 to the Department of Parks for expenses incurred to perform the following activities:
- Maintenance and management of streams, lakes, ponds, non-tidal wetlands, and stormwater management facilities;
  - Compliance with NPDES Permit for Industrial Sites;
  - Compliance with NPDES Municipal Permit for Separate Storm Sewer Systems;
  - Special protection area reviews and enforcement (not covered by fees);
  - Developing and monitoring stream buffers;
  - Forest conservation reviews and enforcement in and abutting stream buffers;
  - Environmental sections on comprehensive master plans related to water quality; and
  - Review of stormwater management concepts.
9. The Council approves the use of \$1,605,550 of fund balance of the Capital Equipment Internal Service Fund (CEISF) as follows:
- transfer of \$805,550 to the Park Fund; and
  - appropriate \$800,000 within the CEISF to fund the potential purchase of SAN servers for the Departments of Parks and Planning, subject to discussion of this project by the ITPCC, and the Commission having explored opportunities for interagency cooperation in this area.
10. The Council approves the master plan schedule attached to this resolution.

This is a correct copy of Council action.



Linda M. Lauer, Clerk of the Council

[illegible]

Resolution No.:	<u>18-154</u>
Introduced:	<u>May 21, 2015</u>
Adopted:	<u>May 21, 2015</u>

**COUNTY COUNCIL  
FOR MONTGOMERY COUNTY, MARYLAND**

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By: County Council

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**SUBJECT:** Approval of the FY 2016 Administrative Expense Budget of the Washington Suburban Transit Commission

**Background**

1. As required by Section 87-15 of the County Code, the Washington Suburban Transit Commission sent to the County Executive and to the County Council a FY 2016 administrative expense budget.
2. The Executive sent to the Council his recommendations regarding this budget.
3. As required by Section 304 of the County Charter, the Council held public hearings on the Operating Budget and the Executive's recommendations on April 14, 15, and 16, 2015.

**Action**

The County Council for Montgomery County, Maryland approves the following resolution for the Washington Suburban Transit Commission:

The Council approves the FY 2016 administrative expense budget in the amount of \$473,930, of which \$144,637 is the Montgomery County share.

This is a correct copy of Council action.



Linda M. Lauer, Clerk of the Council

Resolution No.:	<u>18-155</u>
Introduced:	<u>May 21, 2015</u>
Adopted:	<u>May 21, 2015</u>

**COUNTY COUNCIL  
FOR MONTGOMERY COUNTY, MARYLAND**

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By: County Council

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**SUBJECT:** Approval of the FY 2016 Aggregate Operating Budget

**Background**

1. Section 305 of the County Charter requires the affirmative vote of 7 Councilmembers to approve the aggregate operating budget if that budget exceeds the adopted spending affordability guidelines then in effect. Section 305 excludes from the aggregate operating budget:
  - Specific grants;
  - Enterprise Funds;
  - Tuition and tuition-related charges at Montgomery College;
  - Washington Suburban Sanitary Commission.
2. Section 20-60 of the County Code requires the Council to set spending affordability guidelines by resolution no later than the second Tuesday in February. The guidelines must specify a ceiling on the aggregate operating budget for FY 2016.
3. Section 305 of the Charter requires that at least 6 Councilmembers must approve the aggregate operating budget if that budget exceeds the budget for the preceding year by more than the rate of inflation, as measured by the annual average increase in the Consumer Price Index for all urban consumers in the Washington-Baltimore Metropolitan area for the 12-month period preceding December 1, which was 1.65% percent for the 12-month period preceding December 1, 2014.
4. On May 22, 2014, in Resolution 17-1116, the Council approved the FY 2015 aggregate operating budget in the amount of \$4,353,574,409. If that aggregate operating budget increased at the 1.65% percent rate of inflation for the 12-month period preceding December 1, 2014, it would be \$4,425,408,387.

5. In Resolution No. 18-59, adopted February 10, 2015, the Council adopted the following spending affordability guideline for the FY 2015 aggregate operating budget.

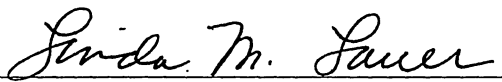
- FY 2016 ceiling on the aggregate operating budget \$4,453,919,634

**Action**

The County Council for Montgomery County, Maryland approves the following resolution:

The Council approves the FY 2016 aggregate operating budget in the amount of \$4,432,104,671, as calculated on the attached page. Because the FY 2016 aggregate operating budget exceeds the FY 2015 aggregate operating budget as increased for inflation of \$4,425,408,387, 6 affirmative votes are required to adopt this resolution.

This is a correct copy of Council action.

  
Linda M. Lauer, Clerk of the Council

The FY 2016 aggregate operating budget excludes enterprise funds, specific grants, and tuition and tuition-related charges at the College and it is calculated as follows.

<b>Fund or District</b>	<b>Appropriation</b>
General Fund	1,133,242,438
Fire District	222,299,388
Economic Development Fund	1,853,591
Mass Transit	121,491,890
Recreation District	32,339,234
Urban District	8,877,052
Montgomery County Public Schools	2,176,525,543
Montgomery College	252,218,195
Maryland-National Park and Planning Commission:	
Administration Fund	29,873,597
Park Fund	87,499,802
Debt Service on County Bonds and Leases	348,782,725
Debt Service on Park Bonds	5,225,245
Current Revenue for the Capital Budget	57,668,000
Current Revenue for PAYGO	34,000,000
Total Appropriations	4,511,896,700
Less College Tuition and Tuition-Related Charges	(79,792,029)
<b>FY 2016 AGGREGATE OPERATING BUDGET</b>	<b>4,432,104,671</b>
<b>SUMMARY:</b>	
Montgomery County Public Schools	2,176,525,543
Montgomery College Total	252,218,195
County Government	1,413,422,533
Maryland-National Park and Planning Commission	115,583,985
Retiree Health Insurance Pre-Funding	108,470,474
Debt Service on County Bonds and Park Bonds	354,007,970
Current Revenue and PAYGO for Capital Budget	91,668,000
<b>TOTAL APPROPRIATIONS</b>	<b>4,511,896,700</b>
Less College Tuition and Tuition-Related Charges	(79,792,029)
<b>FY 2016 AGGREGATE OPERATING BUDGET</b>	<b>4,432,104,671</b>
Aggregate Operating Budget for FY 2015	4,353,574,409
\$ increase	78,530,262
% change	1.80%
Inflation in prior calendar year	1.65%
FY2015 Aggregate Operating Budget + inflation	4,425,408,387

Resolution No.:	18-157
Introduced:	May 21, 2015
Adopted:	May 21, 2015

**COUNTY COUNCIL  
FOR MONTGOMERY COUNTY, MARYLAND**

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By: County Council

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**SUBJECT:** Approval of the FY 2016 Capital and Operating Budgets for the Washington Suburban Sanitary Commission

**Background**

1. Section 17-202 of the Public Utilities Article of the Maryland Code requires the Washington Suburban Sanitary Commission (WSSC) each year to submit proposed capital and operating budgets to the County Executives of Montgomery and Prince George's Counties for their recommendations. The Executives in turn transmit the budgets to the respective County Councils for amendment and approval. Both Councils, through joint action, may recommend rates for water consumption and sewer use charges and ad valorem tax levies as the Councils deem necessary.
2. The Montgomery County Council on October 21, 2014, by Resolution No. 17-1250 recommended the following spending control limits for the FY16 Water and Sewer Capital and Operating Budgets:

Water and Sewer Rate Increase	2.1%
New Water and Sewer Debt	\$442,533,000
Water and Sewer Debt Service	\$235,483,000
Water and Sewer Operating Fund Expenditures	\$701,846,000

3. The Prince George's County Council on October 28, 2014 by Resolution No. CR-102-2014 recommended the following limits.

Water and Sewer Rate Increase	2.1%
New Water and Sewer Debt	\$442,533,000
Water and Sewer Debt Service	\$235,483,000
Water and Sewer Operating Fund Expenditures	\$701,845,000

4. In accordance with Section 17-202 of the Public Utilities Article of the Maryland Code, the WSSC submitted to the Executives of Montgomery and Prince George's Counties the

- proposed capital and operating budgets for FY 2016 and the record of the public hearing held by the Commission on those budgets.
5. The Executives of Montgomery and Prince George's Counties transmitted to the respective Councils their recommendations on the Commission's proposed budgets.
  6. The Montgomery County Council advertised and held public hearings on the Commission's proposed budgets on April 14, 15, and 16, 2015.
  7. The Montgomery County Council recommended approval of the Commission's FY 2016 Capital Budget with the following changes: revise each of the Commission's Blue Plains Wastewater Treatment Plant projects to reflect more recent approved District of Columbia Water and Sewer Authority (DCWater) budget information and delete the requested Piscataway WWTP Post Lime System and Piscataway WWTP Backup Generators projects. The Montgomery County Council recommended approval of the Commission's FY 2016 Operating Budget with the following changes: reduce funding for salary enhancements from \$5.8 million to \$3.74 million for general COLAs and merits and include \$261,900 for lump sum contractual payments for IT personnel in FY16. Compensation savings from the above changes are to be reallocated to PAYGO. Debt service expenses are also increased by \$91,000 based on the Capital Budget actions noted above. These recommendations were transmitted to the Prince George's County Council by letter dated May 5, 2015.
  8. The Prince George's County Council advertised and held a public hearing on the Commission's proposed budgets on April 14, 2015.
  9. The Prince George's County Council recommended approval of the Commission's FY 2016 Capital Budget with the following changes: revise each of the Commission's Blue Plains Wastewater Treatment Plant projects to reflect more recent approved District of Columbia Water and Sewer Authority (DCWater) budget information and delete the requested Piscataway WWTP Post Lime System and Piscataway WWTP Backup Generators projects. The Prince George's County Council recommended approval of the Commission's FY 2016 Operating Budget with the following changes: reduce funding for salary enhancements from \$5.8 million to \$3.74 million for general COLAs and merits and include \$261,900 for lump sum contractual payments for IT personnel in FY16. Compensation savings from the above changes are to be reallocated to PAYGO. Debt service expenses are also increased by \$91,000 based on the Capital Budget actions noted above. These recommendations were transmitted to the Montgomery County Council by letter dated May 7, 2014.
  10. On May 7, 2014, the Montgomery County and Prince George's County Councils jointly reviewed and approved the WSSC capital and operating budgets agreeing on all proposed changes.



**Action**

The County Council for Montgomery County, Maryland approves the following resolution:

1. The following amounts and workyears are approved for the budget of the WSSC for the fiscal year beginning July 1, 2015 and ending June 30, 2016.

	<u>Operating</u>	<u>Capital</u>
Salaries and Wages	\$111,964,000	\$ 26,503,000
Heat, Light & Power	23,353,000	--
Regional Sewage Disposal	54,895,000	--
Contract Work	--	421,992,000
Consulting Engineers	--	57,912,000
All Other Items	269,651,000	178,225,000
Debt Service	<u>255,310,000</u>	--
Total	<u>\$715,173,000</u>	<u>\$684,632,000</u>

Workyears Authorized: 1,747

2. The Capital Budget includes the first year of the FY 2016-2021 Capital Improvements Program as detailed in Appendix A (Water) and Appendix B (Sewerage), which are attached and incorporated.
3. In adopting WSSC's FY 2016 operating budget, the Counties and the Commission recognize that although total operating debt service is \$255,310,000 and equals 35.7% of the total operating budget, water and sewer operating debt service, the portion of debt service supported by water and sewer rate revenues, is \$235,574,000 or 34.0% of the water and sewer operating budget.
4. The Montgomery County Council recommends that the Commission establish water consumption and sewer use rates and charges as detailed in Appendix C, effective July 1, 2015. These rates reflect a combined average rate increase of 1.0 percent over FY15 rates.
5. The Montgomery County Council recommends that the Commission establish the account maintenance fee for all customers as detailed in Appendix D, effective July 1, 2015.
6. The Montgomery County Council recommends that the Commission establish the infrastructure investment fee for all customers as detailed in Appendix E, effective July 1, 2015.
7. The Montgomery County Council recommends that the Commission establish a customer assistance program, effective July 1, 2015, consistent with House Bill 1234 enacted by the Maryland General Assembly during its 2015 legislative session.
8. The Commission may adopt certain miscellaneous fees and charges as detailed in Appendix F, effective July 1, 2015, and the Commission may delegate to the General

Manager the authority to adopt any new fees and charges that may be needed between that date and adoption of the FY 2017 Budget.

9. WSSC will initiate, with consultant support, a benchmarking study of its major cost centers to compare its various operations to other water and sewer utilities throughout the country. Both Councils will be briefed on the results of this study and will jointly decide whether to pursue any additional phases of review.
10. Any supplement to the WSSC approved FY 2016 Budget must be submitted in accordance with §17-202 of the Public Utilities Article of the Maryland Code.
11. The Commission must acknowledge the recommendations of the respective County governing bodies regarding certain policies, procedures, and practices, and must:
  - a) obtain the approval of both Councils before increasing operating expenditures above \$715,173,000;
  - b) obtain the approval of both Councils before transferring any funds from any approved expenditure category in the operating or capital budget which exceeds 5% of the approved amount. This transfer authority does not apply to the amount approved for debt service; and
  - c) furnish monthly status reports to each Council and Executive on the fiscal and budgetary activities of the Commission under the approved operating and capital budgets, starting with the end of the first quarter of the fiscal year. These reports must be submitted not later than 45 days after the last day of each month.

This is a correct copy of Council action.

  
Linda M. Lauer, Clerk of the Council

**FY'16 ESTIMATES FOR  
SIX-YEAR CAPITAL IMPROVEMENTS PROGRAM - WATER**  
(In Thousands)

<u>PROJECT NUMBER</u>	<u>PROJECT NAME</u>	<u>LAND AND RIGHTS OF WAY</u>	<u>PLANNING/ DESIGN FEES</u>	<u>CONSTRUCTION COSTS</u>	<u>OTHER COSTS</u>	<u>FY'16 TOTAL</u>
<b><u>MONTGOMERY COUNTY</u></b>						
W-3.02	Oiney Standpipe Replacement	\$ -	\$ 155	\$ 1,833	\$ 298	\$ 2,286
W-46.14	Clarksburg Area Stage 3 Water Main, Parts 1, 2, & 3	-	451	1,072	228	1,751
W-46.15	Clarksburg Elevated Water Storage Facility	-	110	-	17	127
W-46.18	Newcut Road Water Main, Part 2	-	20	100	18	138
W-46.24	Clarksburg Area Stage 3 Water Main, Part 4	-	120	879	150	1,149
W-46.25	Clarksburg Area Stage 3 Water Main, Part 5	-	15	113	19	147
W-90.04	Brink Zone Reliability Improvements	-	285	300	88	673
W-138.02	Shady Grove Standpipe Replacement	-	49	2,875	439	3,363
<b><u>MONTGOMERY COUNTY SUBTOTALS</u></b>		<b>\$ -</b>	<b>\$ 1,205</b>	<b>\$ 7,172</b>	<b>\$ 1,257</b>	<b>\$ 9,634</b>
<b><u>BI-COUNTY</u></b>						
W-73.19	Potomac WFP Outdoor Substation No. 2 Replacement	-	380	4,400	478	5,258
W-73.21	Potomac WFP Corrosion Mitigation	-	195	4,500	470	5,165
W-73.22	Potomac WFP Pre-Filter Chlorination & Air Scour Improvements	-	20	200	33	253
W-73.30	Potomac WFP Submerged Channel Intake	-	1,000	-	100	1,100
W-73.32	Potomac WFP Main Zone Pipeline	-	400	-	40	440
W-127.01	Bi-County Water Tunnel	-	120	901	102	1,123
W-139.02	Duckett & Brighton Dam Upgrades	-	94	515	61	670
W-161.01	Large Diameter Water Pipe Rehabilitation Program	-	4,097	41,896	2,300	48,293
W-172.05	Patuxent WFP Phase II Expansion	-	1,688	12,000	684	14,372
W-172.07	Patuxent Raw Water Pipeline	-	207	2,607	281	3,095
W-172.08	Rocky Gorge Pump Station Upgrade	-	633	5,008	564	6,205
W-202.00	Land & Rights-of-Way Acquisition - Bi-County	1,125	-	-	-	1,125
<b><u>BI-COUNTY SUBTOTALS</u></b>		<b>\$ 1,125</b>	<b>\$ 8,834</b>	<b>\$ 72,027</b>	<b>\$ 5,113</b>	<b>\$ 87,099</b>

FY'16 ESTIMATES FOR  
SIX-YEAR CAPITAL IMPROVEMENTS PROGRAM - WATER  
(In Thousands)

<u>PROJECT NUMBER</u>	<u>PROJECT NAME</u>	<u>LAND AND RIGHTS OF WAY</u>	<u>PLANNING/ DESIGN FEES</u>	<u>CONSTRUCTION COSTS</u>	<u>OTHER COSTS</u>	<u>FY'16 TOTAL</u>
<u>MONTGOMERY COUNTY</u>						
W-3.02	Olney Standpipe Replacement	\$ -	\$ 155	\$ 1,833	\$ 298	\$ 2,286
W-46.14	Clarksburg Area Stage 3 Water Main, Parts 1, 2, & 3	-	451	1,072	228	1,751
W-46.15	Clarksburg Elevated Water Storage Facility	-	110	-	17	127
W-46.18	Newcut Road Water Main, Part 2	-	20	100	18	138
W-46.24	Clarksburg Area Stage 3 Water Main, Part 4	-	120	879	150	1,149
W-46.25	Clarksburg Area Stage 3 Water Main, Part 5	-	15	113	19	147
W-90.04	Brink Zone Reliability Improvements	-	285	300	88	673
W-138.02	Shady Grove Standpipe Replacement	-	49	2,875	439	3,363
<b>MONTGOMERY COUNTY SUBTOTALS</b>		<b>\$ -</b>	<b>\$ 1,205</b>	<b>\$ 7,172</b>	<b>\$ 1,257</b>	<b>\$ 9,634</b>
<u>BI-COUNTY</u>						
W-73.19	Potomac WFP Outdoor Substation No. 2 Replacement	-	380	4,400	478	5,258
W-73.21	Potomac WFP Corrosion Mitigation	-	195	4,500	470	5,165
W-73.22	Potomac WFP Pre-Filter Chlorination & Air Scour Improvements	-	20	200	33	253
W-73.30	Potomac WFP Submerged Channel Intake	-	1,000	-	100	1,100
W-73.32	Potomac WFP Main Zone Pipeline	-	400	-	40	440
W-127.01	Bi-County Water Tunnel	-	120	901	102	1,123
W-139.02	Duckett & Brighton Dam Upgrades	-	94	515	61	670
W-161.01	Large Diameter Water Pipe Rehabilitation Program	-	4,097	41,896	2,300	48,293
W-172.05	Patuxent WFP Phase II Expansion	-	1,688	12,000	684	14,372
W-172.07	Patuxent Raw Water Pipeline	-	207	2,607	281	3,095
W-172.08	Rocky Gorge Pump Station Upgrade	-	633	5,008	564	6,205
W-202.00	Land & Rights-of-Way Acquisition - Bi-County	1,125	-	-	-	1,125
<b>BI-COUNTY SUBTOTALS</b>		<b>\$ 1,125</b>	<b>\$ 8,834</b>	<b>\$ 72,027</b>	<b>\$ 5,113</b>	<b>\$ 87,099</b>

**FY'16 ESTIMATES FOR  
SIX-YEAR CAPITAL IMPROVEMENTS PROGRAM - WATER  
(In Thousands)**

<u>PROJECT NUMBER</u>	<u>PROJECT NAME</u>	<u>LAND AND RIGHTS OF WAY</u>	<u>PLANNING/ DESIGN FEES</u>	<u>CONSTRUCTION COSTS</u>	<u>OTHER COSTS</u>	<u>FY'16 TOTAL</u>
<b><u>PRINCE GEORGE'S COUNTY</u></b>						
W-12.02	Prince George's County HG415 Zone Water Main	\$ -	159	\$ 1,620	\$ 267	\$ 2,046
W-34.02	Old Branch Avenue Water Main	-	244	-	24	268
W-34.03	Water Transmission Improvements 385B Pressure Zone	-	400	-	40	440
W-34.04	Branch Avenue Water Transmission Improvements	-	700	10,000	1,605	12,305
W-34.05	Marlboro Zone Reinforcement Main	-	-	1,167	175	1,342
W-62.05	Clinton Zone Water Storage Facility Implementation	-	250	-	25	275
W-65.10	St. Barnabas Elevated Tank Replacement	-	600	6,950	1,132	8,682
W-84.02	Ritchie Marlboro Road Transmission Main & PRV	-	400	-	40	440
W-84.05	Prince George's County 450A Zone Water Main	-	350	-	35	385
W-111.05	Hillmeade Road Water Main	-	48	1,961	301	2,310
W-119.01	John Hanson Highway Water Main, Part 1	-	101	1,197	195	1,493
W-123.20	Oak Grove/Leeland Roads Water Main, Part 2	-	20	2,000	302	2,322
W-129.12	Church Road Water Main, Part 2	-	10	159	25	194
W-137.02	South Potomac Supply Improvement	-	664	5,067	573	6,304
W-147.00	Collington Elevated Water Storage Facility	-	50	2,038	208	2,296
W-197.00	DSP & Conceptual Design Water Projects	-	303	1,498	269	2,070
<b><u>PRINCE GEORGE'S COUNTY SUBTOTALS</u></b>		<b>\$ -</b>	<b>\$ 4,299</b>	<b>\$ 33,657</b>	<b>\$ 5,216</b>	<b>\$ 43,172</b>
<b><u>GRAND TOTAL WATER PROJECTS</u></b>						
		<b>\$ 1,125</b>	<b>\$ 14,338</b>	<b>\$ 112,856</b>	<b>\$ 11,586</b>	<b>\$ 139,905</b>

FY'16 ESTIMATES FOR  
SIX-YEAR CAPITAL IMPROVEMENTS PROGRAM - SEWER  
(In Thousands)

PROJECT NUMBER	PROJECT NAME	LAND AND RIGHTS OF WAY	PLANNING/ DESIGN FEES	CONSTRUCTION COSTS	OTHER COSTS	FY'16 TOTAL
<b><u>MONTGOMERY COUNTY</u></b>						
S-25.03	Twinbrook Commons Sewer	\$ -	\$ 8	\$ 130	\$ 21	\$ 159
S-25.04	Mid-Pike Plaza Sewer Main, Phase 1	-	7	25	5	37
S-25.05	Mid-Pike Plaza Sewer Main, Phase 2	-	247	2,455	405	3,107
S-38.01	Preserve at Rock Creek Wastewater Pumping Station	-	84	507	89	680
S-38.02	Preserve at Rock Creek WWPS Force Main	-	10	120	20	150
S-53.21	Seneca WWTP Enhanced Nutrient Removal	-	-	20	2	22
S-53.22	Seneca WWTP Expansion, Part 2	-	-	20	2	22
S-84.47	Clarksburg Triangle Outfall Sewer, Part 2	-	12	471	72	555
S-84.60	Cabin Branch Wastewater Pumping Station	-	75	315	59	449
S-84.61	Cabin Branch WWPS Force Main	-	27	97	19	143
S-84.65	Tapestry Wastewater Pumping Station	-	33	161	29	223
S-84.66	Tapestry WWPS Force Main	-	8	32	6	46
S-85.21	Shady Grove Station Sewer Augmentation	-	11	1,022	155	1,188
S-103.16	Cabin John Trunk Sewer Relief	-	378	1,937	347	2,662
<b>MONTGOMERY COUNTY SUBTOTALS</b>		<b>\$ -</b>	<b>\$ 900</b>	<b>\$ 7,312</b>	<b>\$ 1,231</b>	<b>\$ 9,443</b>
<b><u>BL-COUNTY</u></b>						
S-22.06	Blue Plains WWTP: Liquid Train Projects, Part 2	-	\$ 3,204	\$ 4,725	\$ 79	\$ 8,008
S-22.07	Blue Plains WWTP: Biosolids Management, Part 2	-	1,315	3,198	45	4,558
S-22.09	Blue Plains WWTP: Plant-wide Projects	-	1,958	3,960	59	5,977
S-22.10	Blue Plains WWTP: Enhanced Nutrient Removal	-	9,920	54,718	646	65,284
S-22.11	Blue Plains: Pipelines & Appurtenances	-	4,659	17,130	218	22,007

FY'16 ESTIMATES FOR  
SIX-YEAR CAPITAL IMPROVEMENTS PROGRAM - SEWER  
(In Thousands)

PROJECT NUMBER	PROJECT NAME	LAND AND RIGHTS OF WAY	PLANNING/ DESIGN FEES	CONSTRUCTION COSTS	OTHER COSTS	FY'16 TOTAL
<b>BI-COUNTY (CONTINUED)</b>						
S-103.02	Anaerobic Digestion/Combined Heat & Power	\$ -	\$ 7,416	\$ 6,180	\$ 680	\$ 14,276
S-170.08	Septage Discharge Facility Planning & Implementation	-	689	-	69	758
S-170.09	Trunk Sewer Reconstruction Program	-	29,686	133,400	28,780	191,866
S-203.00	Land & Rights-of-Way Acquisition - Bi-County	112	-	-	-	112
<b>BI-COUNTY SUBTOTALS</b>		\$ 112	\$ 58,847	\$ 223,311	\$ 30,576	\$ 312,846
<b>PRINCE GEORGE'S COUNTY</b>						
S-43.02	Broad Creek WWPS Augmentation	\$ -	\$ 3,300	\$ 55,000	\$ 2,915	\$ 61,215
S-57.92	Western Branch Facility Upgrade	-	25	20	5	50
S-57.93	Western Branch WWTP Enhanced Nutrient Removal	-	25	20	5	50
S-57.94	Western Branch WWTP Incinerator Emissions Control	-	710	7,500	821	9,031
S-75.21	Mattawoman WWTP Upgrades	-	286	1,855	21	2,162
S-77.19	Parkway WWTP Biosolids Facility Plan Implementation	-	540	4,395	494	5,429
S-96.14	Piscataway WWTP Facility Upgrades	-	1,877	-	94	1,971
S-131.10	Fort Washington Forest No. 1 WWPS Augmentation	-	120	1,200	198	1,518
S-187.00	DSP & Conceptual Design Sewer Projects	-	413	2,173	388	2,974
<b>PRINCE GEORGE'S COUNTY SUBTOTALS</b>		\$ -	\$ 7,296	\$ 72,163	\$ 4,941	\$ 84,400
<b>GRAND TOTAL SEWER PROJECTS</b>		\$ 112	\$ 67,043	\$ 302,786	\$ 36,748	\$ 406,689

WASHINGTON SUBURBAN SANITARY COMMISSION  
WATER AND SEWER RATE SCHEDULE

APPROVED FOR IMPLEMENTATION JULY 1, 2015

Average Daily Consumption by Customer Unit During Billing Period (Gallons Per Day)	Water Rates		Sewer Rates		Combined Water & Sewer Rates	
	July 1, 2014 Rates Per 1,000 Gallons	July 1, 2015 Rates Per 1,000 Gallons	July 1, 2014 Rates Per 1,000 Gallons	July 1, 2015 Rates Per 1,000 Gallons	July 1, 2014 Rates Per 1,000 Gallons	July 1, 2015 Rates Per 1,000 Gallons
0-49	\$ 3.17	\$ 3.20	\$ 4.22	\$ 4.26	\$7.39	\$ 7.46
50-99	3.54	3.57	4.93	4.98	8.47	8.55
100-149	3.89	3.94	5.75	5.80	9.64	9.74
150-199	4.36	4.41	6.63	6.69	10.99	11.10
200-249	5.10	5.16	7.23	7.29	12.33	12.45
250-299	5.53	5.59	7.83	7.90	13.36	13.49
300-349	5.85	5.92	8.35	8.42	14.20	14.34
350-399	6.09	6.16	8.76	8.84	14.85	15.00
400-449	6.33	6.40	8.96	9.04	15.29	15.44
450-499	6.50	6.58	9.24	9.32	15.74	15.90
500-749	6.62	6.70	9.43	9.51	16.05	16.21
750-999	6.78	6.86	9.64	9.72	16.42	16.58
1,000-3,999	6.91	6.99	10.05	10.14	16.96	17.13
4,000-6,999	7.07	7.15	10.28	10.37	17.35	17.52
7,000-8,999	7.16	7.25	10.43	10.52	17.59	17.77
9,000 & Greater	7.29	7.37	10.70	10.80	17.99	18.17

Flat Rate Sewer Charge - \$104.00 per quarter



# ACCOUNT MAINTENANCE FEES

APPROVED FOR IMPLEMENTATION JULY 1, 2015

Meter Size	Current FY'15 Quarterly Charges	Approved FY'16 Quarterly Charges
<u>Small Meters</u>		
5/8" to 1-1/2" (Residential)	\$ 11.00	\$ 16.00
<u>Large Meters</u>		
1-1/2" (Commercial)	31.00	24.00
2"	51.00	27.00
3"	92.00	66.00
4"	145.00	142.00
6"	237.00	154.00
10"	458.00	246.00
<u>Detector Check Meters</u>		
2" to 4"	53.00	-
2"	-	33.00
4"	-	177.00
6"	73.00	255.00
8"	197.00	461.00
10"	256.00	633.00
<u>Fire Service Meters</u>		
4"	-	182.00
6"	-	293.00
8"	-	452.00
10"	-	682.00
12"	-	989.00

# INFRASTRUCTURE INVESTMENT FEES

APPROVED FOR IMPLEMENTATION JULY 1, 2015

Meter Size	Current FY'15 Quarterly Charges	Approved FY'16 Quarterly Charges *
<u>Small Meters</u>		
(Residential)		
5/8"	\$ -	5.50
3/4"	-	6.00
1"	-	7.00
1-1/2"	-	59.50
<u>Large Meters</u>		
(Commercial)		
1-1/2"	-	42.00
2"	-	92.50
3"	-	292.50
4"	-	406.50
6"	-	632.50
10"	-	2,212.50
<u>Fire Service Meters</u>		
4"	-	249.50
6"	-	308.00
8"	-	1,262.00
10"	-	1,357.00
12"	-	2,607.00

\* The Infrastructure Investment Fee is to be phased in over two years. The proposed amount represents 50% of the total fee. The full fee is proposed to be implemented in FY'17 and remain fixed over the existing five year period.

**FY'16 APPROVED FEES AND CHARGES**  
(Effective July 1, 2015)

**APPROVED CHARGE**

<b>1. INSPECTION FEES</b>	
Water/Sewer Connection Hookup, Well/Septic Hookup, Plumbing and Gasfitting Inspections	\$600
New Single Family Detached Dwellings	600
New Attached Dwellings (townhouse/multiplex excluding apartments)	
All Other Residential:	
Water/Well Hookup	85
Meter Yoke Inspection (meter only installation)	85
Water Hookup Converting from Well (includes 2 inspections)	170
Sewer/Septic Hookup	85
First Plumbing Fixture	85
Each Additional Fixture	30
SDC Credit Fixture Inspection (per fixture)	25
Minimum Permit Fee	180
Permit Reprocessing Fee	50
Long Form Permit Refund Fee	170
Long Form Permit Re-Issue Fee	180
All Non-Residential:	
Plan Review (without Permit Application)	
50 Fixtures or Less	360
51-200 Fixtures	1,220
Over 200 Fixtures	2,430
2 <sup>nd</sup> or 3 <sup>rd</sup> Review (with or without Permit Application)	
50 Fixtures or Less	145
51-200 Fixtures	275
Over 200 Fixtures	580
Water/Well Hookup	140
Meter Yoke Inspection (meter only installation)	140
Sewer/Septic Hookup	140
FOG Interceptor	140
First Plumbing Fixture	140
Each Additional Fixture	35
SDC Credit Fixture Inspection (per fixture)	25
Minimum Permit Fee	210
Permit Reprocessing Fee	55
Long Form Permit Refund Fee	210
Long Form Permit Re-Issue Fee	210

**FY'16 APPROVED FEES AND CHARGES**  
(Effective July 1, 2015)

**APPROVED CHARGE**

<p><b>2. SITE UTILITY (ON-SITE) REVIEW FEE</b>  Base Fee  Additional Fee per 100 feet  Minor (Waived) Site Utility (On-Site) Fee</p>	<p>\$2,900 250 725</p>
<p><b>3. LICENSE FEES FOR THE REGULATED TRADES</b>  Reciprocal Master Plumber, Gasfitter  - Initial Registration per type  - Registration Renewal all types  - Late Registration Renewal</p>	<p>\$85/2 years 85/2 years 50</p>
<p>Examined  - Master Plumber, Gasfitter  - Initial Registration per type  - Registration Renewal all types  - Late Registration Renewal</p>	<p>105/4 years 105/4 years 50</p>
<p>- Cross-Connection Technician Registration</p>	<p>25</p>
<p>- Sewer and Drain Cleaner Registration and Renewal</p>	<p>40/2 years</p>
<p>- Sewer and Drain Cleaner Late Registration Renewal</p>	<p>20</p>
<p>- Journeyman License  - Initial Registration per type  - Registration Renewal  - Late Registration Renewal</p>	<p>30/2 years 30/2 years 20</p>
<p>- License Transfer Fee</p>	<p>30</p>
<p>- License Replacement Fee</p>	<p>15</p>
<p>- Apprentice License Registration/Renewal</p>	<p>10</p>
<p><b>4. SHORT FORM PERMIT FEE (up to 3 fixtures) – Non-Refundable</b></p>	<p>\$75</p>

**FY'16 APPROVED FEES AND CHARGES**  
(Effective July 1, 2015)

**APPROVED CHARGE**

<b>5. FEE FOR SALE OF COPIES OF PLANS, PLATS &amp; 200' REFERENCE MAPS</b>	Xerographic Sepia/Mylar	\$5.00/sheet 5.00/sheet
<b>6. FEE FOR SALE OF WSSC PLUMBING AND FUEL GAS CODE (PLUMBING CODE) and Cross Connection Control Manual</b>	Sale of Plumbing Regulation (per book)	\$30/book
<b>7. SEPTIC HAULER DISCHARGE PERMIT STICKER</b>	<b>CATEGORY I</b> <u>Residential &amp; Septic Waste &amp; Grease</u> 1 - 49 Gallons 50 - 799 Gallons 800 - 2,999 Gallons 3,000 Gallons and Up January through June Transfer and/or Replacement Permit Sticker Industrial/Special Waste Disposal Fee Zero Discharge Permit Fee Temporary Discharge Permit Fee Sewer Rate – Domestic Low Strength Wastewater Sewer Rate – Domestic High Strength Wastewater	\$230/vehicle 3,315/vehicle 9,450/vehicle 22,415/vehicle 50% of fee 75 295/1,000 gallons 75 75 + Sewer Rate/1,000 gallons 10.05/1,000 gallons of truck capacity 44.74/1,000 gallons of truck capacity
<b>8. LONG FORM PERMIT TRANSFER FEE</b>		\$130
<b>9. SMALL METER REPLACEMENT FEE (at Customer Request)</b>		\$180
<b>10. METER REPLACEMENT FEE (Damaged or Stolen Meter)</b>	5/8" Encoder (outside) 5/8" Encoder 3/4" Encoder (outside) 3/4" Encoder 1" Encoder (outside) 1" Encoder 1-1/2" 2" Standard	\$150 150 150 150 165 165 680 1,000

**FY'16 APPROVED FEES AND CHARGES**  
(Effective July 1, 2015)

**APPROVED CHARGE**

2,900  
3,600  
5,300  
1,100  
1,850  
2,650  
4,100  
7,000  
8,925  
10,450  
14,225  
16,250

**11. METER TESTING FEES**

5/8" to 1"  
1-1/2"  
2" and up

\$210  
365  
425

**12. SUB-METER INSTALLATION FEES**

One-time Sub-Meter Charge - Small  
One-time Sub-Meter Charge - Large  
One-time Inspection Fee  
Minimum Permit Inspection Fee

\$225  
440  
50  
180

**13. TAPPER LICENSE FEE**

Permit Fee  
Duplicate Fee

\$300  
30

**14. TEMPORARY FIRE HYDRANT CONNECTION FEE**

3/4" Meter - Deposit  
2 Weeks or Less w/approved payment record  
Over 2 Weeks/Less than 2 weeks w/unapproved payment record  
3" Meter - Deposit  
2 Weeks or Less w/approved payment record  
Over 2 Weeks/Less than 2 weeks w/unapproved payment record  
Service Charge  
2 Weeks or Less (3/4" meter)

\$0  
340  
0  
2,200  
40

**FY'16 APPROVED FEES AND CHARGES**  
(Effective July 1, 2015)

**APPROVED CHARGE**

2 Weeks or Less (3" meter)	130	
Over 2 Weeks (3/4" and 3" meters)	145	
Water Consumption Charge - 3/4" Meter		Current approved rate for 1,000 gallons ADC; \$30 minimum
Water Consumption Charge - 3" Meter		Current approved rate for 1,000 gallons ADC; \$195 minimum
Late Fee for Return of Meter	\$7/day	
Fee on Unpaid Temporary Fire Hydrant Meter Billings	1 1/2%/month	
Loss/Destruction of Meter	Replacement Cost	
Loss/Destruction of Wrench	40	
<b>15. FEE FOR TRUCK INSPECTIONS WITH ATTACHED FIRE HYDRANT METER</b>	\$50/2 years	
<b>16. WATER TURN-OFF, TURN-ON FEE</b>		
Small Meter Turn-Off	\$65	
Small Meter Turn-On	65	
Large Meter Turn-Off	175	
Large Meter Turn-On	175	
<b>17. FEASIBILITY REVIEW FEE (NON-SEP)</b>		
Feasibility Review & Report Fee Deposit	\$7,750	
(can be deferred as deficit when extension is completed)	1,250	
Feasibility Submission Fee (Non-Refundable)		
<b>18. INDUSTRIAL DISCHARGE CONTROL PROGRAM FEES BY CATEGORY</b>		
Industrial users subject to Categorical Pretreatment Standards	\$3,325	
(less than 5,000 gpd) (single visit)		
Industrial users subject to Categorical Pretreatment Standards	5,090	
(greater than 5,000 gpd) (double visit)	895	
Non-Discharging Categorical Industries (zero discharge)		

**FY'16 APPROVED FEES AND CHARGES**

(Effective July 1, 2015)

**APPROVED CHARGE**

Significant Industrial User (less than 25,000 gpd) (single visit – priority pollutant sampling)	3,325
Significant Industrial User (greater than 25,000 gpd) (double visit – priority pollutant sampling)	5,090
Penalty Charge for Late Fee Payment	5% of fee

**19. FEES FOR SALE OF CONTRACT SPECIFICATIONS, CONTRACT SPECIFICATION BOOKS, DRAWINGS, DESIGN MANUALS, STANDARD DETAILS, AND GENERAL CONDITIONS**

Construction Specifications/Drawings	
Utility Contracts	\$15
Facility Contracts	40-450
Construction Standard Details	55
Construction General Conditions & Standard Specifications	40
SEP Construction General Conditions & Standard Specifications	40
Procurement Specifications/Drawings/General Conditions	
With Routine Specifications	No charge
With Complex/Voluminous Specifications	35-200

51-98

**20. WATERSHED USE PERMIT FEES**

Seasonal Watershed Use Permit	\$70
Single Day Watershed Use Permit	6
Boat Mooring (April 1 – November 15)	80
Boat Mooring (November 16 – March 31)	55
Boat/Craft Removal Fee	100
Monthly Storage Fee for Removed Boats	80
Rental for the Azalea Garden	75/4 hours
Rental for the Bio-Brick Pavillion	75/4 hours
Boarding Stable Entrance Permit	250
Adjacent Landowner Entrance Permit	80
Picnic Permit	6/groups of 1-5 persons 12/groups of 6-10 persons 18/groups of 11-15 persons

**21. CALL BACK FEE (small meters, plumbers)**

\$85

**22. CALL BACK FEE (large meters, plumbers)**

\$165

**23. MISSED APPOINTMENT FEE**

First Missed Appointment or Turn-On  
Each Additional Missed Appointment

\$75  
100



**FY'16 APPROVED FEES AND CHARGES**  
(Effective July 1, 2015)

**APPROVED CHARGE**

<b>24. PATUXENT WATERSHED CIVIL CITATION FEE (STATE MANDATED)</b>	
First offense	\$150
Each additional offense within calendar year	300
<b>25. CONNECTION REDEMPTION FEE</b>	\$35
<b>26. CONNECTION ABANDONMENT FEE</b>	
County Roads (Except Arterial Roads) - Water	\$1,200
County Roads (Except Arterial Roads) - Sewer	1,600
State Roads and County Arterial Roads - Water	1,600
State Roads and County Arterial Roads - Sewer	2,000
<b>27. FIRE HYDRANT INSPECTION FEE</b>	\$100/hydrant
Controlled Access Surcharge Fee	25
<b>28. UTILITY EROSION AND SEDIMENT CONTROL PERMIT FEE</b>	
Minor Projects	\$ .13 per linear ft.
Major Projects	.16 per linear ft.
Minimum for Major Projects	120
<b>29. EROSION AND SEDIMENT CONTROL TRAINING PACKAGE FEE</b>	\$660/package
<b>30. EROSION AND SEDIMENT CONTROL TRAINING CERTIFICATION SESSION FEE</b>	\$55/session, per participant
<b>31. FEE FOR SALE OF EROSION AND SEDIMENT CONTROL FIELD GUIDE</b>	\$10
<b>32. CIVIL CITATION FEES - SEDIMENT CONTROL, THEFT OF SERVICE, AND PLUMBING CIVIL CITATIONS (STATE MANDATED)</b>	
First Offense	\$250
Second Offense	500
Third Offense	750
Each Violation in Excess of Three	1,000

**FY'16 APPROVED FEES AND CHARGES**  
(Effective July 1, 2015)

**APPROVED CHARGE**

<b>33. CHARGE FOR PHOTOCOPIES OF WSSC DOCUMENTS</b> (per copied page)	
Readily Available Source Material	\$.25/page (single side)
Certified Copy of Readily Available Source Material	.50/page (single side)
Scanning Documents	.25/page (single side)
(A reasonable fee may be charged for time in excess of two hours expended by WSSC in searching for requested records or preparing such records for inspection and copying.)	
<b>34. DISHONORED CHECK FEE &amp; ELECTRONIC PAYMENT FEE</b> (applies to all dishonored checks and all dishonored electronic payments)	\$35
<b>35. FIRE HYDRANT FLOW TEST FEE</b>	
No Current Test	\$575
Current Test	75
<b>36. SHUT DOWN/CHARGE WATER MAIN FEE</b>	
Shut Down/Complex Water Main Fee	\$825
	1,540
<b>37. RIGHT-OF-WAY RELEASE REVIEW FEE</b>	\$825/document
<b>38. FEE FOR REVIEW AND INSPECTION OF SITE WORK POTENTIALLY IMPACTING WSSC PIPELINES</b>	
Simple Review	\$300
Complex Review	1,725
Inspection	200/inspection
<b>39. FEE FOR WSSC PIPELINE DESIGN MANUAL</b>	\$90
<b>40. CHLORINATION CONFIRMATION TEST FEE</b>	
Re-Test or Additional Tests	\$200/first test
	150/hour
<b>41. METER REINSTALLATION CORRECTION FEE</b>	\$310
<b>42. SEWER METER MAINTENANCE FEE</b>	
Quarterly Calibrations	\$9,020/year
	2,255/quarter

**FY'16 APPROVED FEES AND CHARGES**  
(Effective July 1, 2015)

**APPROVED CHARGE**

<b>43. DISCHARGE AUTHORIZATION PERMIT FEE</b>		
Significant Industrial User – Initial Permit	\$3,950/4 years	
Significant Industrial User – Renewal	1,940/4 years	
Temporary Discharge Permit (Non – SIU)	3,950	
<b>44. SALE OF WSSD LAWS</b>		
Bound Volume	\$75	
Supplements	36	
<b>45. PROPERTY INSPECTION FEE</b>	\$80	
<b>46. DESIGN REVIEW</b>		
Development is More than 10 Residential Units or Commercial	\$6,500	
Development is 10 Residential Units or Less	3,250	
<b>47. CONSTRUCTION SERVICES FEE</b>		12% of estimated construction costs less design review fee
Re-Test or Additional Tests or Inspector Overtime	\$175/hour	
<b>48. SYSTEMS INSPECTION GROUP REVIEW FEE FOR ADDITIONAL REVIEWS OF CONTRACT DOCUMENTS AND AS-BUILTS</b>	\$175/hour	
<b>49. EXTRA REVIEW FEE</b>		
Minor Additional Reviews of Unsigned or Signed Plans (per review)	\$950	
Major/Splitting Additional Reviews of Unsigned or Signed Plans (per review)	2,000	
Per Site Utility/Minor Utility Additional Signed or Unsigned Plan Review	1,200	
Site Utility	300	
Minor Utility	650	
Per Hydraulic Planning Analysis/Systems Planning Forecast Application		
Additional Review of Required Data (per application)	Actual	
<b>50. RIGHT-OF-WAY ACQUISITION REIMBURSEMENT FOR SEP FEE</b>		
<b>51. HYDRAULIC PLANNING ANALYSIS AND SYSTEM PLANNING FORECAST</b>		
Modeling and Re-Modeling Fee - up to 3 parts	\$1,150	
Modeling and Re-Modeling Fee - per part over 3	500/part	
Pressure Sewer Review Fee (per system)	265	

**FY'16 APPROVED FEES AND CHARGES**  
(Effective July 1, 2015)

**APPROVED CHARGE**

<b>52. ENVIRONMENTAL SITE REVIEW FEE</b> With Database Search Conducted by WSSC With Database Search Submitted by Applicant	\$330 250
<b>53. IN-HOUSE DESIGN DEPOSIT</b>	Total estimated design costs
<b>54. PARTIAL RELEASE</b>	\$1,000
<b>55. OFF-PROPERTY SERVICE CONNECTION REIMBURSEMENT</b>	Prevailing service connection fee
<b>56. SERVICE CONNECTION APPLICATION AND INSPECTION FEE (per permit)</b>	\$1,800/water and/or sewer connection
<b>57. FACILITIES DESIGN GUIDELINES FEE</b>	\$30
<b>58. RELOCATION DESIGN REVIEW FEE</b> Inspection for MOU Project	\$6,500 600 minimum charge up to 4 hours
<b>59. DISCHARGE FEE – Food Service Establishment (FSE)</b> Full Permit FSE Best Management Practices Permit FSE	\$385 110
<b>60. LOBBYIST REGISTRATION FEE (STATE MANDATED)</b>	\$100
<b>61. FEASIBILITY REVIEW FEE FOR ON-SITE TAKEOVER PROJECTS</b>	\$700
<b>62. CREDIT CARD SURCHARGE</b> (Applies to customer payment of any fee/charge by credit card (MasterCard and Visa) other than water and sewer billing.)	2% of amount charged
<b>63. FEE FOR THE PREPARATION OF HOLD HARMLESS AGREEMENT</b>	\$770
<b>64. GOVERNMENT REFERRED PLAN REVIEW FEE</b> Major Development – Over 10 Units Minor Development – 10 or Less Units Re-Review Fee for Major Development Re-Review Fee for Minor Development	\$1,250 600 600 300
<b>65. WAREHOUSE RESTOCKING FEE</b>	\$30

**FY'16 APPROVED FEES AND CHARGES**  
(Effective July 1, 2015)

	<b><u>APPROVED CHARGE</u></b>
66. RESIDENTIAL OUTSIDE METER HOUSING UPGRADE/PIPE ALTERATION	\$4,700
67. FEE FOR TRANSCRIBED TAPE OF A HEARING OR MEETING	Prevailing Fee Charged by Court Reporter
68. PRE-SCREEN RE-SUBMISSION FEE	\$275
69. CROSS CONNECTION FEE	
Test Report Fee (per report)	\$25
Base Fee for High Hazard Commercial Water Customer (per month)	12
Base Fee for All Other Commercial Water Customer (per month)	6
70. SITE UTILITY INSPECTION FEE	
Base Fee	\$1,000
Pipeline (per foot)	5.60
71. NAME/TRANSFER OF OWNERSHIP FEE	\$165
72. PROTEST FILING FEE	\$500

**FY'16 APPROVED FEES AND CHARGES**  
(Effective July 1, 2015)

SYSTEM DEVELOPMENT CHARGE		APPROVED CHARGE EFFECTIVE JULY 1, 2015	MAXIMUM ALLOWABLE CHARGE
73.	System Development Charge		
	Apartment		
	Water	\$896	\$1,269
	Sewer	1,140	1,618
	1-2 toilets/residential		
	Water	1,344	1,906
	Sewer	1,710	2,422
	3-4 toilets/residential		
	Water	2,240	3,176
	Sewer	2,850	4,040
	5 toilets/residential		
	Water	3,135	4,445
	Sewer	3,991	5,658
	6+ toilets/residential (per fixture unit)		
	Water	88	125
	Sewer	115	164
	Non-residential (per fixture unit)		
	Water	88	125
	Sewer	115	164

Resolution No.:	<u>18-158</u>
Introduced:	<u>May 21, 2015</u>
Adopted:	<u>May 21, 2015</u>

**COUNTY COUNCIL  
FOR MONTGOMERY COUNTY, MARYLAND**

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By: County Council

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**SUBJECT:** Approval of the FY 2016 Cable Communications Plan

**Background**

1. Section 8A-27(a) of the County Code provides that “All access grants, franchise fees, and other moneys received by the County from any franchisee may be spent only under a budget approved by the Council and in accordance with the County Cable Communications Plan.”
2. Section 8A-27(b) of the County Code provides that “The Cable Communications Plan must be proposed by the County Executive to the Council annually and may be amended at any time.”
3. Section 2.2 of the 2002 AT&T Comcast Transfer Agreement provides that “. . . all provisions of the Franchise Documents remain in full force and effect and are enforceable in accordance with their terms and with applicable law.”
4. Section 7(b) of the 1998 Cable Franchise Agreement, assumed by Comcast from Prime Communications – Potomac, LLC, between the County and SBC Media Ventures, Inc. provides that Comcast must pay a capital grant to the County of “\$200,000 per year . . . to be used by the County, in its sole discretion, for PEG equipment . . . or for PEG-related facilities renovation, or construction.”
5. Section 7(h)(1) of the 1998 Cable Franchise Agreement, assumed by Comcast from Prime Communications – Potomac, LLC, between the County and SBC Media Ventures, Inc. provides that Comcast must pay an annual capital grant to the County of \$1.2 million, adjusted annually by the Consumer Price Index, “to support installation, construction, operations, and maintenance of the County’s FiberNet and associated network equipment, and the Institutional Network . . .”

6. Section 4.1 of the 1998 Cable Franchise Transfer Settlement Agreement, assumed by Comcast from Prime Communications – Potomac, LLC between the County, Prime Communications, and SBC Media Ventures, Inc. provides that Comcast must pay \$1.5 million, adjusted annually by the Consumer Price Index, for PEG support.
7. Section 7(b) of the 1999 Franchise Agreement with Starpower provides that Starpower must pay a capital grant to the County of “3% of Gross Revenues per year . . . excluding revenues arising from Internet Access . . . to be used by the County . . . for PEG access and institutional network purposes, including PEG access equipment, institutional network equipment or for renovation or construction of PEG access or institutional network facilities.”
8. On February 8, 2005 the County Council approved Resolution 15-889, supporting the transfer of interest in Starpower Communications LLC from Pepco Communications to RCN Telecom Services of Washington, D.C., Inc. Starpower is now doing business as RCN.
9. Section 6.2 of the 2006 Franchise Agreement with Verizon provides that Verizon must pay a grant to the County of 3 percent of Gross Revenues each quarter to be used “for PEG and institutional network purposes.”
10. Section 8 of the Franchise Agreements with Comcast and RCN and Section 7 of the Franchise Agreement with Verizon provides that each franchisee must pay, for the life of the franchise, a franchise fee of 5 percent of annual gross revenues.

### **General Provisions**

1. Purpose and Effect: This Cable Communications Plan constitutes the County’s formal direction for the use of resources required to be provided under Sections 7 and 8 of the Franchise Agreements with Comcast and RCN; Section 4.1 of the 1998 Cable Franchise Transfer Settlement Agreement, assumed by Comcast from Prime Communications – Potomac, LLC between the County, Prime Communications, and SBC Media Ventures, Inc.; and Sections 3, 6, and 7 of the Franchise Agreement with Verizon.

In FY 2016, these resources must be deposited by the County in its Cable TV Special Revenue Fund, and this Cable Communications Plan directs the use of the revenues in this Fund.

2. Spending Authority under the Time Period Governed by This Plan: This Cable Communications Plan provides spending authority for FY 2016. Resources appropriated in FY 2016 that are not encumbered by the County on or before June 30, 2016 must remain in the Cable TV Special Revenue Fund and be available for spending in future years.
3. Carryover: Resources provided to the County as a result of the requirements of the Franchise Agreements with Comcast, RCN, and Verizon, but not specifically allocated in



the Cable Communications Plan to the General Fund, must remain in the Cable TV Special Revenue Fund and be available to be allocated in future years.

4. Future Fiscal Years: No estimate shown for any fiscal year after FY 2016 reflects any commitment or decision by the Council, and any such estimate should not be taken as prejudging any decision regarding activities or allocations, either in absolute or relative amounts, of expenditures for future years.
5. Management of Funds: All equipment, personnel, and other resources approved in the Cable Communications Plan for funding from the Cable TV Special Revenue Fund must be managed so that the resources are reasonably available to all users of the cable system and provide benefits to the subscribing public and the franchisee.
6. Affirmative Action and MFD Procurement Procedures: The Board of Directors of Montgomery Community Television, Inc. (MCT), doing business as Montgomery Community Media (MCM), must adopt and follow an Affirmative Action Plan and procedures for procurements from minority-, female-, and disabled-owned businesses (MFD) that take into account both the requirements of the Franchise Agreements with Comcast, RCN, and Verizon and relevant provisions of the County Code.
7. Financial Disclosure: The County must not spend any FY 2016 funds allocated to MCT until all members of the Board of Directors and the Executive Director of MCT have filed a financial disclosure statement with the Ethics Commission for the 2015 calendar year.
8. FY 2017-2022 Cable Plan: The Executive must submit a preliminary six-year Cable Communications Plan for FY 2017 through FY 2022 to the Council no later than January 15, 2016. The Executive submitted a preliminary six-year Cable Communications Plan for FY 2016 through FY 2021 to the Council on January 15, 2015. The Preliminary Cable Communications Plan must include: (a) a list of known PEG activities and funding needs for FY 2017 through FY 2022; (b) a preliminary plan for prioritizing PEG funding needs within the context of the County's long-term vision for Cable television; (c) any capital project expenditures proposed to be funded through the plan; (d) changes to approved multi-year expenditures; and (e) updated projections of plan revenues for FY 2017 through FY 2022.
9. Reporting Requirements: The Executive must submit a quarterly summary report to the Council detailing revenues received by source for the Cable Plan and the levels of the Cable Fund Balance at the close of the prior quarter. The intent is to ensure that all revenues beyond those foreseen in the approved Cable Plan are explicitly identified and allocated by the Government Operations and Fiscal Policy Committee.

#### **FY 2016 Cable Communications Plan Description**

The FY 2016 Cable Communications Plan provides funding for cable franchise administration (Department of Technology Services, County Attorney's Office, and outside professional services); for municipal equipment and support; for public, educational, and government access programming (Office of Public Information, Council, Montgomery College, Montgomery County Public Schools, and Montgomery Community Television, Inc.); for the Legislative Branch

Communications Outreach non-departmental account (NDA); for the Interagency Technology Fund (ITF); and for other miscellaneous cable-related activities.

The attached table details the approved expenditures from the Cable TV Special Revenue Fund for the following purposes in FY 2016:

Franchise Administration

- A. Funds are allocated to the Department of Technology Services to administer the Franchise Agreements with Comcast, RCN, and Verizon, including inspecting construction, testing signal quality; responding to residents' complaints, budgeting franchise fee and grant funds received from the cable operator, managing the contract to provide public access services, supporting an advisory committee, administering Federal Communications Commission rules and regulations, preparing for and negotiating franchise agreements, and advising elected officials on related policy matters.
- B. Funds are allocated to the County Attorney's Office to support the in-house staff costs associated with advising the Department of Technology Services and elected officials on related matters.
- C. Funds are allocated to hire outside professional services to advise or represent the County in areas of specialized telecommunications needs.

Municipal Support

- D. Funds are allocated for sharing franchise fee revenue with the municipal co-franchisors in accordance with the formula in Section 8A-29 of the County Code.
- E. Funds are allocated to support the 3 PEG channels allocated to (1) the City of Rockville; (2) the City of Takoma Park; and (3) the Montgomery County Chapter of the Maryland Municipal League. Funds are allocated from the Capital Equipment Support Grants, according to the requirements of Section 7(b)(1)(B) of the Franchise Agreement with RCN, the requirements of Section 7(b)(2) of the Franchise Agreement with Comcast, and from the PEG Support Fund according to the requirements of Section 4.1 of the 1998 Cable Franchise Transfer Settlement Agreement assumed by Comcast from Prime Communications. Funds are allocated from the PEG Support Fund to the extent that the Participating Municipalities meet all applicable matching-fund requirements in the Settlement Agreement.

County Government Access Programming

- F. Funds are allocated for managing the County Government Channel, maintaining County Government Channel video equipment, closed captioning of County Government programming, and for the operation of the Technical Operations Center to monitor and adjust technical quality of PEG Programming.

Funds are allocated to the Office of Public Information for in-house staff and contractors to produce Executive Branch programming for the County Government Channel.

Funds are allocated to the Council for in-house staff and contractors to produce programming for the Council and Legislative Branch agencies.

Funds are allocated to the Montgomery County portion of the Maryland-National Capital Park and Planning Commission for contractors to provide cable-related services, including webcasting and services needed to produce programming for the Planning Board and the Parks Department.

#### Educational Access Programming

- G. Funds are allocated to Montgomery College to produce educational programs and operate a cable channel with in-house staff.
- H. Funds are allocated to Montgomery County Public Schools to produce educational programs for children, parents, and teachers; carry Board of Education meetings; and run other educational programming of interest to County residents. MCPS currently operates two educational access channels on the cable system.

#### Public Access Programming

- I. Funds are allocated for Montgomery Community Television, Inc., to perform services in FY 2016 specified in its contract with the County, including the following:
  - (1) produce and schedule two public access channels, including disseminating information on the daily program schedule;
  - (2) train community producers and technicians in program production and assist residents and community organizations in developing locally produced or locally sponsored programming;
  - (3) provide and maintain a central access studio, field production equipment, and editing facilities for use by community producers in program production;
  - (4) maintain all video equipment provided to MCT or purchased by MCT with cable company or County funds;
  - (5) produce local interest and public affairs programming;
  - (6) promote and encourage programming representing a diversity of community interests and needs; and
  - (7) perform outreach and create programming in the down-county area.

#### PEG Network

- J. For FY 2016, funds are allocated for PEG equipment replacement, for joint PEG programming/promotion, PEG network engineering and administration, closed captioning of select PEG programming, and for PEG programming to provide access to cable by community organizations.

The Council wishes to encourage the most cost-effective operations of the PEG Channels and has directed the PEG Governance Board to enhance the sharing of equipment, facilities, and personnel. All funds appropriated for PEG equipment replacement must be

administered by the Office of Cable and Broadband Services. Before spending any funds for this purpose, the PEG Governance Board must report to the Council and the Executive on their plans for the purchase and allocation of replacement equipment. The Council intends that preference be given to purchases of equipment and facilities that can be shared by more than one PEG Channel.

The Council encourages the municipal co-franchisors to develop plans for purchasing equipment, using engineering expertise available from the other PEG Channels and the Office of Cable and Broadband Services, and acquiring equipment that facilitates the sharing of resources with other PEG channels.

All equipment purchased with Cable Funds, except equipment purchased with Municipal Grant funds or funds allocated to the Village of Friendship Heights under this Plan, must be titled to the Montgomery County Government, which may, under appropriate controls, allocate some of the equipment for use to individual PEG Channels.

Before the PEG Governance Board may spend funds allocated for PEG joint Programming/Promotion, the Governance Board must report its general plans to the Council and the Executive.

In FY 2016, funds are allocated to support a full-time community engagement contractor to produce multicultural and multi-lingual programming for County PEG stations, and for a full-time contractor to provide public information and cable programming services for the Council in Spanish and other languages.

#### Institutional Telecommunications

- K. For FY 2016, funds are allocated for Institutional Telecommunications for FiberNet capital improvements and operations. The County's Franchise Agreement with Comcast, assumed from Prime Communications, provides that Comcast must pay grants to support operations, maintenance, and the installation of cables and electronic equipment for the County's FiberNet.

The County continues to expand the FiberNet network to meet the telecommunications needs of County agency facilities. The Department of Technology Services must develop and implement a FiberNet buildout plan that identifies facilities with the greatest need for high-speed voice, data, and video transmissions and for which FiberNet offers lower cost service than private sector telecommunications providers. User agencies must notify the Council before paying any fee to or entering into any agreement with any private provider, if using FiberNet to serve specific facilities is more advantageous to the County. The Council will then consider if adjustments to the funded FiberNet buildout schedule are warranted to avoid paying excessive fees to private providers for telecommunications service to any specific facility.

Allocation of FiberNet fibers to Montgomery College from the County FiberNet is subject to a construction memorandum of understanding between the College and the County

signed on December 26, 2012, as well as approval by the Interagency Technology Policy and Coordination Committee.

Support of Legislative Branch Communications Outreach NDA

- L. In FY 2016, the Council approved a transfer of \$490,000 to the Legislative Branch Communications Outreach NDA to strengthen the capacity of the Legislative Branch offices to inform constituent communities of issues that directly affect them and to ensure that these communities' concerns are effectively taken into account.

Support of the Interagency Technology Fund (ITF)

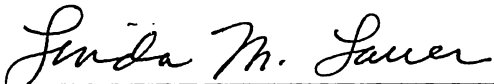
- M. In FY 2016, the Interagency Technology Fund will not receive any funding to support priority projects as approved by the ITPCC.

**Action**

The County Council for Montgomery County, Maryland approves the following resolution:

The Council approves the **attached** Cable Communications Plan as described in this resolution and appropriates cable communications grant resources and settlement funds as provided in the Cable Communications Plan and this resolution and any amendments to either that the Council adopts for FY 2016.

This is a correct copy of Council action.

  
Linda M. Lauer, Clerk of the Council

**FY16 APPROVED CABLE COMMUNICATIONS PLAN (in \$000's)**

		App FY14	Actual FY14	App FY15	EST FY15	App FY16	Proj. FY17	Proj. FY18	Proj. FY19	Proj. FY20	Proj. FY21
1	<b>BEGINNING FUND BALANCE</b>	1,023	817	(422)	136	1,231	299	1,404	1,413	1,422	1,431
2	<b>REVENUES</b>										
3	Franchise Fees <sup>1</sup>	17,096	16,644	17,002	17,107	17,281	17,405	17,516	17,611	17,717	17,825
4	Gaithersburg PEG Contribution <sup>3</sup>	189	178	175	172	168	165	162	161	161	161
5	PEG Operating Grant <sup>1,2,3</sup>	4,332	2,239	2,289	2,278	4,110	4,027	3,965	3,923	3,920	3,917
6	PEG Capital Grant <sup>1,2,3</sup>	5,855	6,064	6,277	6,497	6,298	6,456	6,585	6,683	6,751	6,818
7	FiberNet Operating & Equipment Grant <sup>2</sup>	0	1,762	1,800	1,792	0	0	0	0	0	0
8	Interest Earned	10	2	0	3	11	22	30	39	48	48
9	TFCG Application Review Fees	100	156	120	150	150	120	120	120	120	120
10	<b>TOTAL ANNUAL REVENUES</b>	27,583	27,044	27,663	27,999	28,019	28,193	28,378	28,537	28,716	28,888
11	<b>TOTAL RESOURCES-CABLE FUND</b>	28,606	27,862	27,241	28,135	29,250	28,492	29,782	29,951	30,138	30,318
12	<b>EXPENDITURE OF RESTRICTED FUNDS<sup>2</sup></b>										
13	<b>A. EXPENDITURE OF RESTRICTED CAPITAL FUNDS</b>										
14	Municipal Capital Support <sup>3</sup>										
15	Rockville Equipment	836	855	894	916	946	968	986	1,001	1,012	1,024
16	Takoma Park Equipment	125	855	894	916	946	968	986	1,001	1,012	1,024
17	Municipal League Equipment	125	855	824	916	946	968	986	1,001	1,012	1,024
18	<b>SUBTOTAL</b>	1,086	2,565	2,611	2,747	2,837	2,905	2,959	3,004	3,035	3,071
19	PEG Capital <sup>3</sup>	852	246	852	852	714	852	2,204	2,580	2,616	2,647
20	FiberNet - CIP	3,916	3,916	3,748	2,979	4,098	3,945	1,422	1,100	1,100	1,100
21	(Must be greater or equal to Line 6) <b>SUBTOTAL</b>	5,855	6,727	7,211	6,578	7,649	7,702	6,585	6,683	6,751	6,818
22	<b>B. EXPENDITURE OF OTHER RESTRICTED FUNDS</b>										
23	Municipal Franchise Fee Distribution <sup>3</sup>										
24	City of Rockville	682	661	668	693	700	704	708	711	715	719
25	City of Takoma Park	248	245	240	245	245	246	246	247	248	249
26	Other Municipalities	262	263	266	267	271	274	276	278	280	282
27	<b>SUBTOTAL</b>	1,191	1,168	1,174	1,205	1,216	1,223	1,230	1,236	1,243	1,250
28	Municipal Operating Support <sup>3</sup>										
29	Rockville PEG Support	425	75	76	76	77	79	80	82	86	87
30	Takoma Park PEG Support	425	75	76	76	77	79	80	82	86	87
31	Muni. League PEG Support	425	75	146	76	77	79	80	82	86	87
32	<b>SUBTOTAL</b>	1,275	224	299	228	232	236	241	246	257	261
33	<b>SUBTOTAL</b>	2,466	1,392	1,473	1,433	1,448	1,460	1,471	1,483	1,499	1,511
34	<b>TOTAL EXPENDITURES OF RESTRICTED FUNDS</b>	8,321	8,119	8,684	8,011	9,097	9,161	8,055	8,166	8,250	8,329
35	<b>NET TOTAL ANNUAL REVENUES</b>	19,262	18,926	18,979	19,988	18,922	19,032	20,323	20,371	20,466	20,559
36	<b>NET TOTAL RESOURCES-CABLE FUND</b>	20,285	19,743	18,557	20,124	20,153	19,331	21,727	21,784	21,888	21,990
37	<b>EXPENDITURES OF NON-RESTRICTED FUNDS</b>										
38	<b>A. Transmission Facilities Coordinating Group</b>										
39	TFCG Application Review	175	163	175	175	190	194	198	202	207	211
40	<b>SUBTOTAL</b>	175	163	175	175	190	194	198	202	207	211
41	<b>B. FRANCHISE ADMINISTRATION</b>										
42	Personnel Costs - Cable Administration	834	805	840	840	885	919	956	997	1,040	1,085
43	Personnel Costs - DTS Administration	71	76	76	76	82	85	89	93	97	101
44	Personnel Costs - Charges for County Atty	103	110	110	110	119	123	128	134	139	146
45	Operating	80	74	81	81	75	51	52	53	55	56
46	Engineering & Inspection Services	88	70	88	88	98	99	101	104	106	108
47	Legal and Professional Services	275	174	268.161	268	168	171	175	179	183	187
48	<b>SUBTOTAL</b>	1,450	1,308	1,463	1,463	1,426	1,450	1,502	1,559	1,619	1,682
49	<b>SUBTOTAL</b>	1,625	1,471	1,638	1,638	1,616	1,644	1,700	1,761	1,826	1,894
50	<b>C. MONTGOMERY COUNTY GOVERNMENT - CCM</b>										
51	Media Production & Engineering										
52	Personnel Costs	856	867	907	877	647	673	700	729	761	794
53	Operating	31	10	31	41	31	32	33	33	34	35
54	Contracts - TV Production	86	42	87	77	87	89	91	93	95	97
55	New Media, Webstreaming & VOD Services	38	50	38	48	38	39	40	40	41	42
56	<b>SUBTOTAL</b>	1,012	969	1,064	1,044	804	832	863	896	931	968
57	Public Information Office										
58	Personnel Costs	733	740	774	774	796	828	861	897	936	976
59	Operating Expenses	12	9	12	12	12	12	13	13	13	14
60	Contracts - TV Production	83	98	0	0	0	0	0	0	0	0
61	<b>SUBTOTAL</b>	828	846	787	787	809	840	874	910	949	990
62	County Council										
63	Personnel Costs	169	170	179	179	485	504	525	547	571	595
64	Operating Expenses	13	41	13	13	13	13	14	14	14	14
65	Contracts - TV Production	140	148	152	152	152	154	158	161	165	169
66	General Sessions and Committee Meetings	101	101	101	101	101	103	105	107	110	113
67	Multi-Lingual/Cultural Production Services	91	49	91	91	91	93	95	97	99	101
68	<b>SUBTOTAL</b>	514	509	536	536	842	868	896	926	958	992
69	MNCPPC										
70	Contracts - TV Production	99	95	99	99	99	100	103	105	107	110
71	New Media, Webstreaming & VOD Services	24	23	24	24	24	25	25	26	26	27
72	<b>SUBTOTAL</b>	123	118	123	123	123	125	128	131	134	137
73	<b>SUBTOTAL</b>	2,477	2,442	2,509	2,489	2,578	2,666	2,760	2,863	2,973	3,087

74	D. MONTGOMERY COLLEGE - MC ITV										
75	Personnel Costs	1,260	1,260	1,344	1,344	1,456	1,513	1,575	1,641	1,712	1,785
76	Operating Expenses	86	86	86	86	86	88	89	91	94	96
77	<b>SUBTOTAL</b>	<b>1,346</b>	<b>1,346</b>	<b>1,430</b>	<b>1,430</b>	<b>1,542</b>	<b>1,492</b>	<b>1,560</b>	<b>1,560</b>	<b>1,560</b>	<b>1,560</b>
78	E. PUBLIC SCHOOLS - MCPS ITV										
79	Personnel Costs	1,371	1,380	1,490	1,490	1,548	1,609	1,674	1,744	1,820	1,898
80	Operating Expenses	106	97	106	106	106	108	110	112	115	118
81	<b>SUBTOTAL</b>	<b>1,477</b>	<b>1,477</b>	<b>1,596</b>	<b>1,596</b>	<b>1,654</b>	<b>1,717</b>	<b>1,784</b>	<b>1,857</b>	<b>1,935</b>	<b>2,016</b>
82	F. COMMUNITY ACCESS PROGRAMMING <sup>4</sup>										
83	Personnel Costs	1,904	1,904	1,954	1,954	2,042	2,122	2,208	2,300	2,400	2,503
84	Operating Expenses	67	67	67	67	67	68	70	71	73	75
85	Rent & Utilities	374	374	385	385	396	404	412	421	431	441
86	New Media, Webstreaming & VOD Services	23	23	23	23	23	24	24	25	25	26
87	<b>SUBTOTAL</b>	<b>2,369</b>	<b>2,369</b>	<b>2,429</b>	<b>2,429</b>	<b>2,528</b>	<b>2,618</b>	<b>2,714</b>	<b>2,818</b>	<b>2,929</b>	<b>3,045</b>
88	G. PEG OPERATING										
89	Operating Expenses	107	77	116	116	206	185	189	193	197	202
90	Youth and Arts Community Media	50	50	150	150	100	102	104	106	109	111
91	Community Engagement	91	92	91	91	91	93	95	97	99	101
92	Closed Captioning	130	130	130	130	163	166	170	173	189	189
93	Technical Operations Center (TOC)	10	11	10	10	10	10	10	11	11	11
94	Mobile Production Vehicle	22	13	22	22	19	19	20	20	21	21
95	<b>SUBTOTAL</b>	<b>409</b>	<b>372</b>	<b>518.288</b>	<b>518</b>	<b>590</b>	<b>575</b>	<b>587</b>	<b>600</b>	<b>626</b>	<b>636</b>
96	H. FIBERNET OPERATING										
97	FiberNet - Personnel Charges for DTS	595	490	689	602	727	756	786	819	855	892
98	FiberNet - Operations & Maintenance DTS	1,131	1,143	1,131	1,202	1,126	1,147	1,171	1,197	1,224	1,253
99	FiberNet - Network Operations Center					729	910	910	910	910	910
100	FiberNet - Personnel Charges for DOT	74	74	76	76	101	105	109	114	118	124
101	FiberNet - Operations & Maintenance DOT	238	238	359	359	351	357	365	373	381	390
102	<b>SUBTOTAL</b>	<b>2,038</b>	<b>1,945</b>	<b>2,255</b>	<b>2,240</b>	<b>3,034</b>	<b>3,275</b>	<b>3,341</b>	<b>3,412</b>	<b>3,489</b>	<b>3,568</b>
103	I. MISS UTILITY COMPLIANCE										
104	Miss Utility Compliance	300	305	420	420	420	428	437	447	457	467
105	<b>SUBTOTAL</b>	<b>300</b>	<b>305</b>	<b>420</b>	<b>420</b>	<b>420</b>	<b>428</b>	<b>437</b>	<b>447</b>	<b>457</b>	<b>467</b>
106	<b>TOTAL EXPENDITURE OF UNRESTRICTED FUNDS</b>	<b>12,041</b>	<b>11,727</b>	<b>12,796</b>	<b>12,760</b>	<b>13,963</b>	<b>14,414</b>	<b>14,883</b>	<b>15,317</b>	<b>15,795</b>	<b>16,274</b>
107	<b>TOTAL EXPENDITURE OF RESTRICTED FUNDS</b>	<b>8,321</b>	<b>8,119</b>	<b>8,684</b>	<b>8,011</b>	<b>9,097</b>	<b>9,161</b>	<b>8,055</b>	<b>8,166</b>	<b>8,250</b>	<b>8,329</b>
108	<b>TOTAL EXPENDITURES - PROGRAMS</b>	<b>20,362</b>	<b>19,846</b>	<b>21,480</b>	<b>20,771</b>	<b>23,059</b>	<b>23,576</b>	<b>22,938</b>	<b>23,483</b>	<b>24,045</b>	<b>24,602</b>
109	J. OTHER										
110	Indirect Costs Transfer to Gen Fund	539	539	579	579	614	638	664	692	722	753
111	Indirect Costs Transfer to Gen Fund (ERP & MCTime)	25	25	30	30	-	0	0	0	0	0
112	Transfer to the General Fund	7,175	7,175	4,266	5,035	4,787	2,385	4,276	3,864	3,450	3,034
113	Legislative Community Communications NDA	400	400	488	488	490	490	490	490	490	490
114	<b>SUBTOTAL</b>	<b>8,139</b>	<b>8,139</b>	<b>5,363</b>	<b>6,132</b>	<b>5,891</b>	<b>3,513</b>	<b>5,430</b>	<b>5,046</b>	<b>4,662</b>	<b>4,277</b>
115	<b>TOTAL EXPENDITURES</b>	<b>28,501</b>	<b>27,985</b>	<b>26,843</b>	<b>26,904</b>	<b>28,951</b>	<b>27,089</b>	<b>28,369</b>	<b>28,529</b>	<b>28,707</b>	<b>28,879</b>
116	K. ADJUSTMENTS										
117	Prior Year Adjustments	0	0	0	0	0	0	0	0	0	0
118	Encumbrance Adjustment	0	(271)	0	0	0	0	0	0	0	0
119	Transfer for Vehicle	0	12	0	0	0	0	0	0	0	0
120	<b>TOTAL ADJUSTMENTS</b>	<b>0</b>	<b>(259)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
121	<b>FUND BALANCE</b>	<b>105</b>	<b>136</b>	<b>398</b>	<b>1,231</b>	<b>299</b>	<b>1,404</b>	<b>1,413</b>	<b>1,422</b>	<b>1,431</b>	<b>1,439</b>
122	<b>FUND BALANCE PER POLICY GUIDANCE<sup>5</sup></b>	<b>1,377</b>	<b>1,344</b>	<b>1,370</b>	<b>1,381</b>	<b>1,395</b>	<b>1,404</b>	<b>1,413</b>	<b>1,422</b>	<b>1,431</b>	<b>1,439</b>
123	L. SUMMARY - EXPENDITURES BY FUNDING SOURCE										
124	Transfer to Gen Fund-Indirect Costs	564	564	610	610	614	638	664	692	722	753
125	Transfer to Gen Fund-Mont Coll Cable Fund <sup>6</sup>	1,346	1,346	1,430	1,430	1,542	1,492	1,560	1,560	1,560	1,560
126	Transfer to Gen Fund-Public Sch Cable Fund <sup>6</sup>	1,477	1,477	1,596	1,596	1,654	1,717	1,784	1,857	1,935	2,016
127	Transfer to CIP Fund	3,916	3,916	3,748	2,979	4,098	3,945	1,422	1,100	1,100	1,100
128	Transfer to the General Fund-Other	7,175	7,175	4,266	5,035	4,787	2,385	4,276	3,864	3,450	3,034
129	Transfer to the General Fund-Legislative Branch NDA	400	400	488	488	490	490	490	490	490	490
130	<b>FUND TRANSFERS SUBTOTAL</b>	<b>14,878</b>	<b>14,878</b>	<b>12,137</b>	<b>12,137</b>	<b>13,186</b>	<b>10,666</b>	<b>10,196</b>	<b>9,563</b>	<b>9,257</b>	<b>8,953</b>
131	<b>Cable Fund Expenditure of Unrestricted Funds</b>	<b>9,218</b>	<b>8,904</b>	<b>9,770</b>	<b>9,735</b>	<b>10,766</b>	<b>11,206</b>	<b>11,539</b>	<b>11,900</b>	<b>12,300</b>	<b>12,698</b>
132	<b>Cable Fund Direct Expenditures</b>	<b>13,623</b>	<b>13,107</b>	<b>14,706</b>	<b>14,767</b>	<b>15,765</b>	<b>16,422</b>	<b>18,172</b>	<b>18,966</b>	<b>19,450</b>	<b>19,926</b>
133	<b>Cable Fund Personnel</b>	<b>3,434</b>	<b>3,330</b>	<b>3,651</b>	<b>3,535</b>	<b>3,843</b>	<b>3,993</b>	<b>4,155</b>	<b>4,329</b>	<b>4,516</b>	<b>4,711</b>
134	<b>Cable Fund Operating</b>	<b>10,189</b>	<b>9,777</b>	<b>11,055</b>	<b>11,232</b>	<b>11,922</b>	<b>12,429</b>	<b>14,018</b>	<b>14,637</b>	<b>14,933</b>	<b>15,215</b>

**Notes:** These projections are based on the Executive's Recommended budget and include the revenue and resource assumptions of that budget. The projected future expenditures, revenues, transfers, and fund balances may vary based on changes not assumed here to fee or tax rates, usage, inflation, future labor agreements, and other factors.

- Subject to municipal pass-through payment.
- Restricted revenue and expenditures: Certain Cable Fund revenues, required in excess of the federal limit on franchise fees, and corresponding expenditures (Municipal Franchise Fees/Pass-throughs, PEG Capital/Equipment Grants, and PEG Operating Revenue) are contractually required by franchise, municipal, and settlement agreements, and by the County Code, and may only be used for permissible federal purposes and in a manner consistent with applicable agreements.
- The Comcast franchise renewal process is ongoing and specific elements of a final agreement are uncertain. Restricted categories such as PEG Capital and Operating support revenues, as well as Municipal Capital and Operating Support expenditures, will be affected. Municipal cost sharing is dependant on final negotiation of agreements between the County and municipalities. The County may require Capital Grants based on community needs. The County may negotiate, but may not require Operating Grants in addition to Franchise Fees. FY16-FY21 assumes that the County will receive payments from Comcast calculated at a new franchise agreement, but assumes Municipal payments as similar to the previous franchise agreement.
- Montgomery Community Television, Inc., d/b/a Montgomery Community Media, is designated as a sole source contractor to provide community access media services.
- Fund balance per policy guidance s is calculated as 8% of total non-restricted revenues (franchise fees, tower fees, and investment income).
- The Cable Fund makes a fund transfer to Montgomery College and MCPS to support MCPS ITV and MC ITV.

Resolution No.:	<u>18-159</u>
Introduced:	<u>May 21, 2015</u>
Adopted:	<u>May 21, 2015</u>

**COUNTY COUNCIL  
FOR MONTGOMERY COUNTY, MARYLAND**

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By: County Council

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**SUBJECT:** Tax Levy Resolution - Fiscal Year 2016

**Action**

The County Council for Montgomery County, Maryland approves the following resolution:

1. In accordance with Chapters 14 and 52 of the County Code and the Tax-Property Article of the Maryland Code, the Council sets the following tax rates and other charges on all assessable real and personal property for FY 2016. The rates are in dollars per \$100 of assessed value. In accordance with the Tax-Property Article, the tax rate for personal property is 2.5 times the tax rate for real property.

<b><u>DISTRICT or AREA</u></b>	<b><u>FOR THE USE OF:</u></b>	<b>Rate in \$ per \$100</b>	
		<b>Real</b>	<b>Personal</b>
Montgomery County			
	General County, MCPS, and Montgomery College	0.7230	1.8075
<b><u>Special Districts</u></b>			
Washington Suburban Transit	County - for mass transit facilities and services, including administrative expenses of Washington Suburban Transit Commission	0.0600	0.1500
Fire Tax	County	0.1160	0.2900
Recreation	County	0.0230	0.0575
Storm Drainage	County	0.0030	0.0075
Sanitary	WSSC Front Foot Benefit Charges	WSSC estimate	



**Urban Districts**

		Rate in \$ per \$100	
		Real	Personal
Bethesda	County	0.0120	0.0300
Silver Spring	County	0.0240	0.0600
Wheaton	County	0.0300	0.0750

**Parking Lot Districts****1. On property used for commercial or industrial purposes**

Bethesda	County	0.0000	0.0000
Montgomery Hills	County	0.0000	0.0000
Silver Spring	County	0.0000	0.0000
Wheaton	County	0.0000	0.0000

**2. On property zoned or recommended for commercial or industrial purposes,  
but not so used**

Bethesda	County	0.0000	0.0000
Montgomery Hills	County	0.0000	0.0000
Silver Spring	County	0.0000	0.0000
Wheaton	County	0.0000	0.0000

**Maryland-National Capital Park & Planning Commission in Montgomery County**

				Rate in \$ per \$100	
				Real	Personal
Montgomery County	I. Advance Land Acquisition Revolving Fund			0.0010	0.0025
Metropolitan District					
	II. Park Fund	Real	Personal		
	Mandatory	0.0360	0.0900		
	Maintenance	0.0080	0.0200		
	Discretionary	0.0112	0.0280		
	Total Metropolitan District Tax Rate			0.0552	0.1380
Regional District	III. Administration Fund				
	Mandatory	0.0120	0.0300		
	Discretionary	0.0060	0.0150		
	Total Regional District Tax Rate			0.0180	0.0450

**Local Special Taxing Districts**

Battery Park	Citizens Association	0.0500	0.1250
Oakmont	Citizens' Committee	0.0400	0.1000
Village of Drummond	Citizens' Committee	0.0480	0.1200
Village of Friendship Heights	Village Council	0.0400	0.0400

**County Development Districts and Special Taxing Districts**

District	Special tax per \$100 of assessed value	Special benefit assessment per Equivalent Dwelling Unit.
Kingsview Village Center	\$0.0660	\$151.68
West Germantown	\$0.1510	\$0.00
White Flint	\$0.1111	\$0.00

2. Section 305 of the County Charter requires 9 affirmative votes if the property tax revenue in FY 2016 from real property that existed in FY 2015 (with certain exceptions listed in Section 305) increases more than the rate of inflation. The property tax levied under this resolution will result in a revenue increase that does not exceed the rate of inflation. Therefore, 9 affirmative votes are not required to adopt this resolution.
3. The State of Maryland adopted the following tax rates on all assessable real property for FY 2016. The rates are expressed in dollars per \$100 of assessed value.

On the real property of public utilities	\$0.280
On all other real property	\$0.112
4. Section 310 of the Charter limits the target reserve in the General Fund planned for the end of FY 2016 to a maximum of 5% of the revenue in the General Fund in FY 2015. The Office of Management and Budget estimates that revenue in the General Fund in FY 2015 will be \$2,952.9 million, and 5% of this is \$147.6 million. The target reserve in the General Fund planned for the end of FY 2016 does not exceed the Charter limit.
5. The constant yield tax rate requirement applies only to the General Fund tax rate for real property. The State calculated this rate to be \$0.7098 for FY 2016. The Council sets the General Fund rate at \$0.7230 for FY 2016. Since the rate the Council sets for the General Fund exceeds the constant yield tax rate, the Council was required to have previously informed the public and to have held a public hearing to give the public a chance to comment. On March 31, 2015, in Resolution 18-84, the Council stated its intent to consider a General Fund rate of \$0.7630, which exceeds the constant yield tax rate. The Council placed an advertisement of this intent in a newspaper of general circulation, and the Council held the public hearing on April 21, 2015.

This is a correct copy of Council action.



Linda M. Lauer, Clerk of the Council

Resolution No.:	<u>18-160</u>
Introduced:	<u>May 21, 2015</u>
Adopted:	<u>May 21, 2015</u>

**COUNTY COUNCIL  
FOR MONTGOMERY COUNTY, MARYLAND**

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By: County Council

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**SUBJECT:** Authority to Substitute Current Revenue for General Obligation Bonds in FY 2016

**Background**


1. On January 15, 2015, the County Executive recommended that the County Council approve the use of \$32.45 million of current revenue to replace general obligation bonds in FY 2016 for projects included in the Capital Improvements Program for FY 2015-2020.
2. The Council reviewed the Executive's proposed budgets and approved amendments as authorized by the County Charter.
3. On May 14, 2015, the Council assumed that \$34.0 million in current revenue would be substituted for general obligation bonds in FY 2016.

**Action**

The County Council for Montgomery County, Maryland approves the following resolution:

1. The Council authorizes the Executive to substitute \$34.0 million in General Fund current revenue for general obligation bonds in FY 2016. These funds can be substituted for general obligation bond funds for any project which is funded with County general obligation bonds and for which the debt service is appropriated from a tax-supported fund.
2. The Executive must notify the Council not later than 30 days after each substitution.

This is a correct copy of Council action.

  
Linda M. Lauer, Clerk of the Council

Resolution No.:	<u>18-161</u>
Introduced:	<u>March 31, 2015</u>
Adopted:	<u>May 21, 2015</u>

**COUNTY COUNCIL  
FOR MONTGOMERY COUNTY, MARYLAND**

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By: Council President at the Request of the County Executive

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**SUBJECT:** Property Tax Credit for Income Tax Offset

**Background**

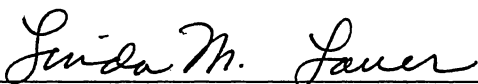
1. County Code Section 52-11B authorizes the County Council by resolution to set the rate or amount of the property tax credit to offset certain income tax revenues resulting from a County income tax rate higher than 2.6%.
2. The County Executive has recommended the amount of property tax credit under County Code Section 52-11B for the tax year beginning July 1, 2015 to be \$692 for each eligible taxpayer.
3. A public hearing was held on April 21, 2015.

**Action**

The County Council for Montgomery County, Maryland, approves the following action:

The amount of the property tax credit under County Code Section 52-11B for the tax year beginning July 1, 2015 is \$692 for each eligible taxpayer.

This is a correct copy of Council action.

  
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Linda M. Lauer, Clerk of the Council

Resolution No.:	18-205
Introduced:	June 23, 2015
Adopted:	June 30, 2015

**COUNTY COUNCIL  
FOR MONTGOMERY COUNTY, MARYLAND**

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Lead Sponsor: Government Operations and Fiscal Policy Committee

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**SUBJECT:** Approval of the County's Tax Supported Fiscal Plan Summary for the FY16-21 Public Services Program

**Background**

1. Section 302 of the County Charter states in part: *The County Executive shall submit to the Council, not later than March 15 of each year, comprehensive six-year programs for public services and fiscal policy. The six-year programs shall require a vote of at least five Councilmembers for approval or modification. Final Council approval of the six-year programs shall occur at or about the date of budget approval.*
2. Over the last two decades the Council's Government Operations and Fiscal Policy Committee (known until December 2010 as the Management and Fiscal Policy Committee) has collaborated with the Office of Management and Budget and the Department of Finance to develop and refine County fiscal projections. The result has been continuous improvement in how best to display such factors as economic and demographic assumptions, individual agency funds, major known commitments, illustrative expenditure pressures, gaps between projected revenues and expenditures, and productivity improvements. This work has also increased the County's ability to harmonize the fiscal planning methodologies of the four tax supported agencies. Each version of the fiscal projections, or six-year fiscal plan, is a snapshot in time that reflects the best estimate of future revenues and expenditures as of that moment, as well as a specific set of fiscal policy assumptions.
3. On June 29, 2010 the Council approved policies on reserve and other fiscal matters in Resolution No. 16-1415. Action clause 5 states: *The County should adopt a fiscal plan that is structurally balanced, and that limits expenditures and other uses of resources to annually available revenues. The fiscal plan should also separately display reserves at policy levels, including additions to reserves to reach policy level goals.* On November 29, 2011 the Council strengthened these policies in Resolution No. 17-312, which retained the fiscal plan language and replaced the earlier resolution.

4. Pursuant to these policies, on June 29, 2010 the Council approved the Tax Supported Fiscal Plan Summary for the FY11-16 Public Services Program in Resolution No. 16-1416. On June 28, 2011 the Council approved the Tax Supported Fiscal Plan Summary for the FY12-17 Public Services Program in Resolution No. 17-184. On June 26, 2012 the Council approved the Tax Supported Fiscal Plan Summary for the FY13-18 Public Services Program in Resolution No. 17-479. On June 25, 2013 the Council approved the Tax Supported Fiscal Plan Summary for the FY14-19 Public Services Program in Resolution No. 17-800. On June 17, 2014 the Council approved the Tax Supported Fiscal Plan Summary for the FY15-20 Public Services Program in Resolution No. 17-1137.
5. On June 23, 2015 the Council introduced a resolution on the Tax Supported Fiscal Plan Summary for the FY16-21 Public Services Program. On June 25, 2015 the Government Operations and Fiscal Policy Committee reviewed the Fiscal Plan Summary.

### Action

The County Council for Montgomery County, Maryland approves the Tax Supported Fiscal Plan Summary for the FY16-21 Public Services Program, as outlined on the attached pages. This summary reflects:

- (1) current information on projected revenues and non-agency expenditures for the six-year period, which must be updated as conditions change. To keep abreast of changed conditions the Council regularly reviews reports on economic indicators, revenue estimates, and other fiscal data.
- (2) the policy on expanded County reserves established in Resolution No. 17-312 and the amendments to the Revenue Stabilization Fund law in Bill 36-10, which the Council approved on June 29, 2010.
- (3) other specific fiscal assumptions listed in the summary.

This is a correct copy of Council action:



Linda M. Lauer, Clerk of the Council

**County Council Approved FY16-21 Public Services Program  
Tax Supported Fiscal Plan Summary**

(\$ In Millions)														
	App. FY15 5-22-14	Est FY15	% Chg. FY15-16 App/App	App. FY16 5-21-15	% Chg. FY16-17	Projected FY17	% Chg. FY17-18	Projected FY18	% Chg. FY18-19	Projected FY19	% Chg. FY19-20	Projected FY20	% Chg. FY20-21	Projected FY21
<b>Total Revenues</b>														
1 Property Tax	1,538.9	1,534.6	2.8%	1,582.6	2.6%	1,624.2	2.8%	1,670.2	3.0%	1,720.1	3.3%	1,777.2	3.0%	1,831.0
2 Income Tax	1,340.6	1,333.1	6.9%	1,433.4	2.5%	1,469.7	6.1%	1,558.7	7.0%	1,667.6	3.9%	1,732.6	3.6%	1,794.1
3 Transfer/Recordation Tax	160.7	141.6	-4.3%	153.8	14.2%	175.6	6.1%	186.4	6.4%	198.3	3.2%	204.6	4.9%	214.6
4 Other Taxes	277.7	275.8	0.9%	280.3	1.2%	283.7	1.3%	287.3	1.0%	290.3	0.9%	293.0	1.2%	296.5
5 Other Revenues	956.3	971.4	3.5%	990.1	-0.6%	984.1	0.5%	989.2	0.6%	994.8	0.6%	1,000.9	0.7%	1,008.3
<b>Total Revenues</b>	<b>4,274.3</b>	<b>4,266.4</b>	<b>3.9%</b>	<b>4,440.3</b>	<b>2.2%</b>	<b>4,537.4</b>	<b>3.4%</b>	<b>4,691.9</b>	<b>3.8%</b>	<b>4,871.1</b>	<b>2.8%</b>	<b>5,008.3</b>	<b>2.7%</b>	<b>5,144.5</b>
7 Net Transfers in (Out)	43.3	44.3	-42.6%	24.9	-13.9%	21.4	2.3%	21.9	2.5%	22.5	2.8%	23.1	3.1%	23.8
<b>Total Revenues and Transfers Available</b>	<b>4,317.6</b>	<b>4,300.7</b>	<b>3.4%</b>	<b>4,465.2</b>	<b>2.1%</b>	<b>4,558.8</b>	<b>3.4%</b>	<b>4,713.8</b>	<b>3.8%</b>	<b>4,893.6</b>	<b>2.8%</b>	<b>5,031.4</b>	<b>2.7%</b>	<b>5,168.3</b>
<b>Non-Operating Budget Use of Revenues</b>														
11 Debt Service	344.1	339.0	2.9%	354.0	12.8%	399.4	2.6%	409.7	4.0%	426.0	4.0%	443.2	3.6%	459.3
12 PAYGO	30.0	30.0	13.5%	34.0	0.0%	34.0	0.0%	34.0	0.0%	34.0	0.0%	34.0	0.0%	34.0
13 CIP Current Revenue	49.4	54.9	16.8%	57.7	21.2%	69.9	2.0%	71.3	11.2%	79.3	-1.5%	78.1	0.0%	78.1
14 Change in Montgomery College Reserves	-7.6	-2.8	6.2%	-7.1	100.0%	0.0	n/a	0.0	n/a	0.0	n/a	0.0	n/a	0.0
15 Change in MNCPPC Reserves	-4.6	-5.0	33.0%	-3.1	102.9%	0.1	36.6%	0.1	8.3%	0.1	14.7%	0.2	-4.0%	0.1
16 Change in MCPS Reserves	-38.2	-6.2	13.1%	-33.2	100.0%	0.0	n/a	0.0	n/a	0.0	n/a	0.0	n/a	0.0
17 Change in MCG Special Fund Reserves	1.6	-3.8	-679.0%	-7.5	102.5%	0.2	-82.3%	0.0	43.1%	0.0	16.9%	0.1	-27.7%	0.0
18 Contribution to General Fund Undesignated Reserves	-92.2	-131.9	76.1%	-22.0	223.6%	27.2	-82.3%	4.8	43.1%	6.9	16.9%	8.1	-27.7%	5.8
19 Contribution to Revenue Stabilization Reserves	22.6	22.7	6.9%	24.2	4.7%	25.3	5.3%	26.7	5.6%	28.2	-47.3%	14.9	-39.2%	9.0
20 Retiree Health Insurance Pre-Funding	127.8	127.8	-15.2%	108.5	1.3%	109.9	-2.9%	106.7	-3.8%	102.7	-3.1%	99.5	-3.2%	96.3
21 Set Aside for other uses (supplemental appropriations)	0.1	0.0	1500.0%	2.0	900.0%	20.0	0.0%	20.0	0.0%	20.0	0.0%	20.0	0.0%	20.0
<b>Total Other Uses of Resources</b>	<b>433.1</b>	<b>424.7</b>	<b>17.2%</b>	<b>507.5</b>	<b>35.2%</b>	<b>686.0</b>	<b>-1.9%</b>	<b>673.3</b>	<b>3.6%</b>	<b>697.3</b>	<b>0.1%</b>	<b>698.0</b>	<b>0.7%</b>	<b>702.7</b>
<b>Available to Allocate to Agencies (Total Revenues+Net Transfers-Total Other Uses)</b>	<b>3,884.5</b>	<b>3,876.0</b>	<b>1.9%</b>	<b>3,957.8</b>	<b>-2.1%</b>	<b>3,872.9</b>	<b>4.3%</b>	<b>4,040.5</b>	<b>3.9%</b>	<b>4,196.4</b>	<b>3.3%</b>	<b>4,333.5</b>	<b>3.0%</b>	<b>4,465.6</b>
<b>Agency Uses</b>														
25 Montgomery County Public Schools (MCPS)	2,138.1	2,106.1	1.8%	2,176.5										
26 Montgomery College (MC)	244.5	236.3	3.1%	252.2										
27 MNCPPC (w/o Debt Service)	111.9	111.9	3.2%	115.6										
28 MCG	1,390.0	1,421.7	1.7%	1,413.4										
<b>Agency Uses</b>	<b>3,884.5</b>	<b>3,876.0</b>	<b>1.9%</b>	<b>3,957.8</b>	<b>-2.1%</b>	<b>3,872.9</b>	<b>4.3%</b>	<b>4,040.5</b>	<b>3.9%</b>	<b>4,196.4</b>	<b>3.3%</b>	<b>4,333.5</b>	<b>3.0%</b>	<b>4,465.6</b>
<b>Total Uses</b>	<b>4,317.6</b>	<b>4,300.7</b>	<b>3.4%</b>	<b>4,465.2</b>	<b>2.1%</b>	<b>4,558.8</b>	<b>3.4%</b>	<b>4,713.8</b>	<b>3.8%</b>	<b>4,893.6</b>	<b>2.8%</b>	<b>5,031.4</b>	<b>2.7%</b>	<b>5,168.3</b>
<b>(Gap)/Available</b>	<b>0.0</b>	<b>0.0</b>		<b>0.0</b>		<b>0.0</b>		<b>0.0</b>		<b>0.0</b>		<b>0.0</b>		<b>0.0</b>

## Assumptions:

1. Property taxes are at the Charter Limit with a \$692 credit. The Charter Limit is assumed in FY17-21.
2. May 2010 fuel/energy tax revenue is reduced by 27 percent in FY15-21.
3. Total reserves are projected to be 10 percent by FY20 consistent with the County's adopted fiscal policy.
4. PAYGO, debt service, and current revenue reflect the Amended FY15-20 Capital Improvements Program.
5. State Aid, including MCPS and Montgomery College, is not projected to increase in FY17-21.



**County Council Approved FY16-21 Public Services Program  
Tax Supported Fiscal Plan Summary**

(\$ in Millions)

	App. FY15	Est. FY15	% Chg. FY15-16	App. FY16	% Chg. FY16-17	Projected FY17	% Chg. FY17-18	Projected FY18	% Chg. FY18-19	Projected FY19	% Chg. FY19-20	Projected FY20	% Chg. FY20-21	Projected FY21
<b>Beginning Reserves</b>														
35 Unrestricted General Fund	241.5	281.8	-38.0%	149.8	-14.7%	127.8	21.3%	155.0	3.1%	159.8	4.3%	166.7	4.8%	174.8
36 Revenue Stabilization Fund	207.2	208.0	11.3%	230.7	10.5%	254.9	9.9%	280.2	9.5%	306.9	9.2%	335.1	4.4%	349.9
37 Total Reserves	448.7	489.8	-15.2%	380.5	0.6%	382.7	13.7%	435.2	7.2%	466.7	7.5%	501.8	4.6%	524.7
<b>Additions to Reserves</b>														
40 Unrestricted General Fund	-92.2	-131.9	76.1%	-22.0	223.6%	27.2	-82.3%	4.8	43.1%	6.9	16.9%	8.1	-27.7%	5.8
41 Revenue Stabilization Fund	22.6	22.7	6.9%	24.2	4.7%	25.3	5.3%	26.7	5.6%	28.2	-47.3%	14.9	-39.2%	9.0
42 Total Change in Reserves	-69.6	-109.2	103.1%	2.2	2334.3%	52.6	-40.1%	31.5	11.4%	35.1	-34.7%	22.9	-35.2%	14.8
<b>Ending Reserves</b>														
43 Unrestricted General Fund	149.3	149.8	-14.4%	127.8	21.3%	155.0	3.1%	159.8	4.3%	166.7	4.8%	174.8	3.3%	180.6
44 Revenue Stabilization Fund	223.8	230.7	10.9%	254.9	9.9%	280.2	9.5%	306.9	9.2%	335.1	4.4%	349.9	2.6%	358.9
45 Total Reserves	373.1	380.5	0.9%	382.7	13.7%	435.2	7.2%	466.7	7.5%	501.8	4.6%	524.7	2.8%	539.5
<b>Reserves as a % of Adjusted Governmental Revenues</b>	8.4%	8.5%		8.2%		9.1%		9.5%		9.8%		10.0%		10.0%
<b>Other Reserves</b>														
50 Montgomery College	4.6	10.6	-23.2%	3.5	0.0%	3.5	0.0%	3.5	0.0%	3.5	0.0%	3.5	0.0%	3.5
51 M-NCPPC	4.1	7.3	3.3%	4.3	2.1%	4.3	2.8%	4.5	3.0%	4.6	3.3%	4.7	3.1%	4.9
52 MCPS	0.1	33.2	-100.0%	0.0	n/a	0.0	n/a	0.0	n/a	0.0	n/a	0.0	n/a	0.0
53 MCG Special Funds	0.6	8.4	42.4%	0.9	21.3%	1.1	3.1%	1.1	4.3%	1.1	4.3%	1.2	3.3%	1.2
<b>MCG + Agency Reserves as a % of Adjusted Govt Revenues</b>	8.6%	9.8%		8.4%		9.3%		9.7%		10.0%		10.2%		10.2%
<b>Retiree Health Insurance Pre-Funding</b>														
56 Montgomery County Public Schools (MCPS)	85.5	85.5		61.7		63.1		61.3		59.0		56.7		54.4
57 Montgomery College (MC)	2.0	2.0		1.4		1.5		1.6		1.6		1.5		1.6
58 MNCPPC	1.8	1.8		1.8		1.8		1.8		1.8		1.8		1.8
59 MCG	38.6	38.6		43.5		43.5		42.0		40.4		39.5		38.6
<b>Subtotal Retiree Health Insurance Pre-Funding</b>	127.8	127.8		108.5		109.9		106.7		102.7		99.5		96.3
<b>Adjusted Governmental Revenues</b>														
62 Total Tax Supported Revenues	4,274.3	4,256.4	3.9%	4,440.3	2.2%	4,537.4	3.4%	4,691.9	3.8%	4,871.1	2.8%	5,008.3	2.7%	5,144.5
63 Capital Projects Fund	123.4	123.4	0.2%	123.6	-12.4%	108.2	-7.7%	99.9	-2.2%	97.7	7.7%	105.2	0.0%	105.2
64 Grants	116.6	116.6	2.9%	120.1	2.2%	122.7	2.3%	125.6	2.5%	128.7	2.8%	132.3	3.1%	136.5
<b>Total Adjusted Governmental Revenues</b>	4,514.3	4,496.4	3.8%	4,684.0	1.8%	4,768.3	3.1%	4,917.3	3.7%	5,097.6	2.5%	5,245.9	2.7%	5,386.2