Vision

A More Equitable and Inclusive Montgomery County



MARC ELRICH

Thriving Youth and Families

Children need great schools, supportive families, and caring communities to help them succeed in life. We can give them the start they need by providing adequate funding for public schools, access to affordable early childhood education and expanded high school options, and support for programs that relieve stress on families through increased access to affordable housing and better-paying jobs.

A Growing Economy

A healthy business community is essential to our success. We will reinvigorate the county's direct involvement in economic activities by re-examining our regulations to make sure they are sensible, fair, and efficient; opening support centers that help both new and existing businesses; and developing an incubator and innovation climate to help local entrepreneurs bring their ideas into the world.

A Greener County

We recognize the urgency of global warming and will take concrete steps to address climate change. County government has committed to zero Greenhouse Gas emissions by 2035, an ambitious – but achievable – target. We will reduce our footprint by pursuing clean energy, energy efficiency, enhanced building design, reduction of waste, and developing a better transit system for our residents.

Easier Commutes

Moving people and goods more efficiently is an economic imperative and is essential to our quality of life. We will reduce traffic congestion by improving transit options, supporting Metro, encouraging telecommuting and implementing common-sense road improvements.

An Affordable and Welcoming County for a Lifetime

We will focus on initiatives that make Montgomery County a place where all residents can pursue their dreams regardless of race, ethnicity, age or economic circumstances.

Safe Neighborhoods

We will address crime and pedestrian safety issues and seek input from communities across the county on ways to address these issues. We plan to enhance opportunities for walking, biking, and creating neighborhood gathering places.

Effective, Sustainable Government

We will partner with county employees to make County Government more cost-effective and to deliver services more efficiently and responsively.

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About Montgomery County

Montgomery County was established by the State Convention in 1776, and from its establishment until 1948, the Montgomery County government functioned under the County Commission system. In 1948, the voters adopted a charter giving the County home rule and a council-manager form of government. In 1968, the voters approved a new charter providing for separate legislative and executive branches of government, with legislative power vested in an elected County Council and executive power in an elected County Executive. The new charter became effective with the election of the County Executive and Council in November 1970. The Montgomery County Council is composed of nine members, four of whom are elected by all voters in the County. The remaining five Councilmembers are each elected from one of five Councilmanic districts.

Montgomery County contains 491 square miles (or 317,000 acres) of land area. The County population was 1,050,688 as of July 2019, consisting of 42.9 percent White (non-Hispanic) and 57.10 percent cultural minorities. About 32.3 percent of Maryland's foreign-born population resided in Montgomery County in 2019.

The 2019 median household income was $108,820. According to the Bureau of Labor Statistics (BLS), the County's estimated labor force for December 2020 was 546,409 with an unemployment rate of 5.7 percent. Montgomery County is an employment center with 61.5 percent of employment occupied by persons residing and working in the County. For the 2020 fall enrollment, 160,294 pupils were registered in the County's schools.

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FY22 Approved Operating Budget and FY22-FY27 Public Services Program

July 2021

County Executive

Marc Elrich

County Council Members:

Tom Hucker, President

Gabe Albornoz, Vice President

Andrew Friedson

Evan Glass

Will Jawando

Sidney Katz

Nancy Navarro

Craig Rice

Hans Riemer

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Credits

COUNTY EXECUTIVE
Marc Elrich

CHIEF ADMINISTRATIVE OFFICER
Richard S. Madaleno

SPECIAL ASSISTANTS TO THE COUNTY EXECUTIVE
Claire Iseli, Beatriz Otero-Lemos, Deborah Spielberg, Dale Tibbitts

DEPUTY CHIEF ADMINISTRATIVE OFFICER
Fariba Kassiri

ASSISTANT CHIEF ADMINISTRATIVE OFFICERS
Jerome Fletcher, Adriana Hochberg, Caroline Sturgis

DIRECTOR, OFFICE OF MANAGEMENT AND BUDGET
Jennifer Bryant

DIRECTOR, DEPARTMENT OF FINANCE
Michael J. Coveyou

DIRECTOR, OFFICE OF HUMAN RESOURCES
Berke Attila

DIRECTOR, OFFICE OF PUBLIC INFORMATION
Barry Hudson

OMB MANAGERS
Mary Beck, David Gottesman, Dieter Klinger, Christopher Mullin, Corey Orlosky, Crystal B. Sallee, Joshua Watters

PROFESSIONAL STAFF

Anita Aryeetey
Estela Boronat de Gomes
Jacqueline Carter
Monika Coble
Sarah Dickinson
Darlene Fairfax
Derrick Harrigan
Richard H. Harris
Karen Hawkins
Timothy Hughes
Felicia Hyatt
Veronica Jaua
Victoria Kirkman
Julie Knight
Sailaja Krishnamurthy
Deborah Lambert
Lindsay Lucas
David Mack
Rekha Menon
Chrissy Mireles
Taman Morris
Jane Mukira
Rafael Murphy
Gary Nalven
Eliot Padison
David Platt
Pofen Salem
Joby Sebastian
Rachel Silberman
James Subudhi
Thomas Tippett
Philip Weeda
Kimberly Williams

TECHNICAL SUPPORT
Ohene Gyapong, David Jeo

PRINTING
Richard D. Taylor and Staff: George Burnham, John W. Frocke, Karen Helms, Alex Imirie, Mark Mangona, Rodolfo Merene, Karen Parmelee, Edwin John Delos Reyes, John A. Schmehl and Nichalas Shell



The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Presentation to Montgomery County Government, Maryland for its annual budget for the fiscal year beginning July 1, 2020.

In order to receive this award a governmental unit must publish a document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device.

The award is valid for the period of one year only. We believe our current budget continues to conform to program

requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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* Reflects reorganizations and/or new sections. Please refer to the specific sections for additional information
** Included only in the recommended version of the budget publication

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OFFICE OF THE COUNTY EXECUTIVE
ROCKVILLE, MARYLAND 20850

Marc Elrich
County Executive

MEMORANDUM

August 5, 2021

TO: Interested Readers

FROM: Marc Elrich, County Executive

SUBJECT: FY22 Operating and Capital Budgets

And Amendments to the FY21-26 Capital Improvements Program (CIP)

These publications contain the Approved FY22 Operating and Capital Budgets and amendments to the FY21-26 Capital Improvements Program (CIP) for Montgomery County. This budget process and outcome was historic in its creation, funding, and process due to the impacts of the COVID-19 pandemic - a devastating virus that resulted in the loss of over 1,500 of our residents. Despite unprecedented challenges and adaptations, our County has been recognized as one of the best performing large jurisdictions in the nation in terms of response to the pandemic and vaccinating our residents.

Protecting the health, safety and economic well-being of our residents from the COVID-19 virus has been our top priority over the past year. However, this budget also reflects our continued work and progress among our key subject areas that we refer to as the "Five E's" - Equity & Advancing Social Justice, Educational Opportunities for All, Economic Development Across the County, Environmental Sustainability to Fight Climate Change, and Efficient and Effective Public Services. This budget process was a collaborative process with our County Council, which provided critical oversight and input into its creation. The Council accepted and unanimously approved 99.85 percent of my recommended operating budget.

My recommended operating budget focused on response, recovery, and resilience. The total Council approved FY22 Operating Budget from all sources of funds is an increase of $136.3 million or 2.3 percent from the approved FY21 Budget. The approved tax-supported Operating Budget is $5.116 billion, an increase of $53.2 million or 1.0 percent from the approved FY21 Budget. The budget reflects a property tax rate of $0.9785 per $100 of assessed value. This property tax rate is within the County's Charter Limit.

The approved amendments to the FY21-26 Capital Improvements Program for Montgomery County includes $4.3 billion for Montgomery County Public Schools, Montgomery County Government, Montgomery College, Maryland-

National Capital Park and Planning Commission, Housing Opportunities Commission, and Revenue Authority projects. Additionally, $1.7 billion has been approved for the FY22-27 CIP for the Washington Suburban Sanitary Commission.

These budgets address the most pressing needs of our growing community including funding for the public schools, Montgomery College, working families, early childhood education, and support of a cleaner, healthier environment. As the County continues to reopen and resume more of its public-facing services, we are now balancing the County's normal operations while still addressing and recovering from the COVID-19 health crisis.

As detailed in the appropriate departmental sections, the Approved FY22 Operating and Capital Budgets continue to support my priority outcomes and signature initiatives:

Priority Outcomes

- Thriving Youth and Families
- A Growing Economy
- A Greener County
- Easier Commutes
- A More Affordable and Welcoming County for a Lifetime
- Safe Neighborhoods
- Effective, Sustainable Government

Signature Initiatives

- Advancing Racial Equity and Social Justice
- Building Bus Rapid Transit
- Expanding Early Care and Education
- Fighting Climate Change
- Improving Economic and Community Development
- Preserving and Increasing Affordable Housing
- Reimagining Public Safety

Additional information about these budgets can be obtained by visiting the Office of Management and Budget webpage at www.montgomerycountymd.gov/omb. This website provides a searchable, user-friendly means of accessing detailed budget information regarding the Approved Operating and Capital Budgets and CIP. Please call the Office of Management and Budget at 240-777-2800 for further information.

This past year has been one of the most devastating and challenging years we have faced in our lifetimes. The final toll from this pandemic will not be known for years to come. However, the will and spirit of the residents, businesses, and stakeholders of Montgomery County working together, looking out for one another, and committed to equity, brought out the best during one of our toughest years.

It is my goal to continue working with all of you to make Montgomery County better for all.

Message from the Council President



The Council's approach to the Fiscal Year 2022 Operating Budget and to the Amended Fiscal Years 2021-26 Capital Improvements Program gives us a roadmap through the next few months of the pandemic and sets us up for a long-term recovery and revitalization. We had a singular goal - a responsive and responsible budget. We needed this budget to build a Montgomery County that is stronger, healthier, more prosperous, more equitable and more sustainable than the one we have today, and that's exactly what we did. Our budget keeps the County's effective property tax rate flat and continues to provide a property tax credit of $692 for homeowners. The budget continues the tradition of fiscal responsibility that has allowed us to maintain the County's AAA bond rating that is the hallmark of well-run governments and funds the County's reserve at 9.6 percent of adjusted governmental revenues.

This year we funded our school system's $2.78 billion operating budget request. This amount funds MCPS at $40.4 million above the Maintenance of Effort level, which is mandated by the State of Maryland.

Continuing the Council's commitment to helping children, families and individuals thrive, the budget includes nearly $11 million in funding, which is an increase of $5 million, to support the Montgomery County Early Care and Education Initiative to expand quality early care and education opportunities for infants, toddlers and preschoolers.

The Council funded a budget of $312.6 million for Montgomery College. County funding for the College is $500,000 over the required Maintenance of Effort level to support two County-led initiatives--Montgomery Can Code and the Innovation Hub Initiative. Each project is expected to receive $250,000. Both efforts work toward advancing innovation and early access to STEM disciplines. The College budget includes no increase in tuition rates or fees paid by students for FY22.

The Council added funding to extend the Ride On fare holiday through September 2021. Funding is also provided to bring Ride On back to its pre-COVID service level, but on a more gradual schedule. The budget also extends the Seniors Ride Free Program to all hours of operation starting in July. Funding for the Safe Routes to School Program is also doubled by $200,000 in the FY22 CIP and $150,000 in the FY22 Operating Budget. The Council also approved $700,000 in the Emergency Management and Homeland Security budget for security grants for faith-based and ethnic organizations.

We continue to take steps to strengthen our economy during these difficult circumstances. The operating budget funds more than $5 million to support the work of the Montgomery County Economic Development Corporation. The Council allocated $1.4 million in funding for WorkSource Montgomery, which implements the County's workforce development policies to promote job growth and attract talent. The Council funded approximately $3 million for the County's incubator programs and nearly $5 million for the County's business incentive programs. In addition, the budget includes $1.6 million to fund Visit Montgomery to promote the County's hotel and tourism industry, which has been deeply impacted by the pandemic.

The budget boosts essential funding for public health and human services that were critical lifelines for residents during the pandemic. This includes funding for six new positions to increase capacity to six new Mobile Crisis Outreach Teams, expanding mental health services and providing an alternative to a police response for individuals experiencing a behavioral health crisis. The Council funded $3.6 million for the eight Service Consolidation Hubs which have been providing food, diapers and other critical goods and connecting those in needs with other County services. More than $230,000 was added to the budget for the Care for Kids program and over $228,000 was added to the Montgomery Cares program which provides healthcare to the uninsured. The budget also includes an increase of $1.6 million for the Office of Community Partnerships to expand outreach activities and establish a permanent translation unit.

I want to thank my Council colleagues and the Council staff for their hard work. Thank you also to the County

Executive and his staff, and to the governing boards and staff of M-NCPPC, WSSC, MCPS and Montgomery College. Together we have produced a budget that is fiscally responsible, reflects the County's values and strengthens core government services that make our County an extraordinary place to live, work and raise a family.

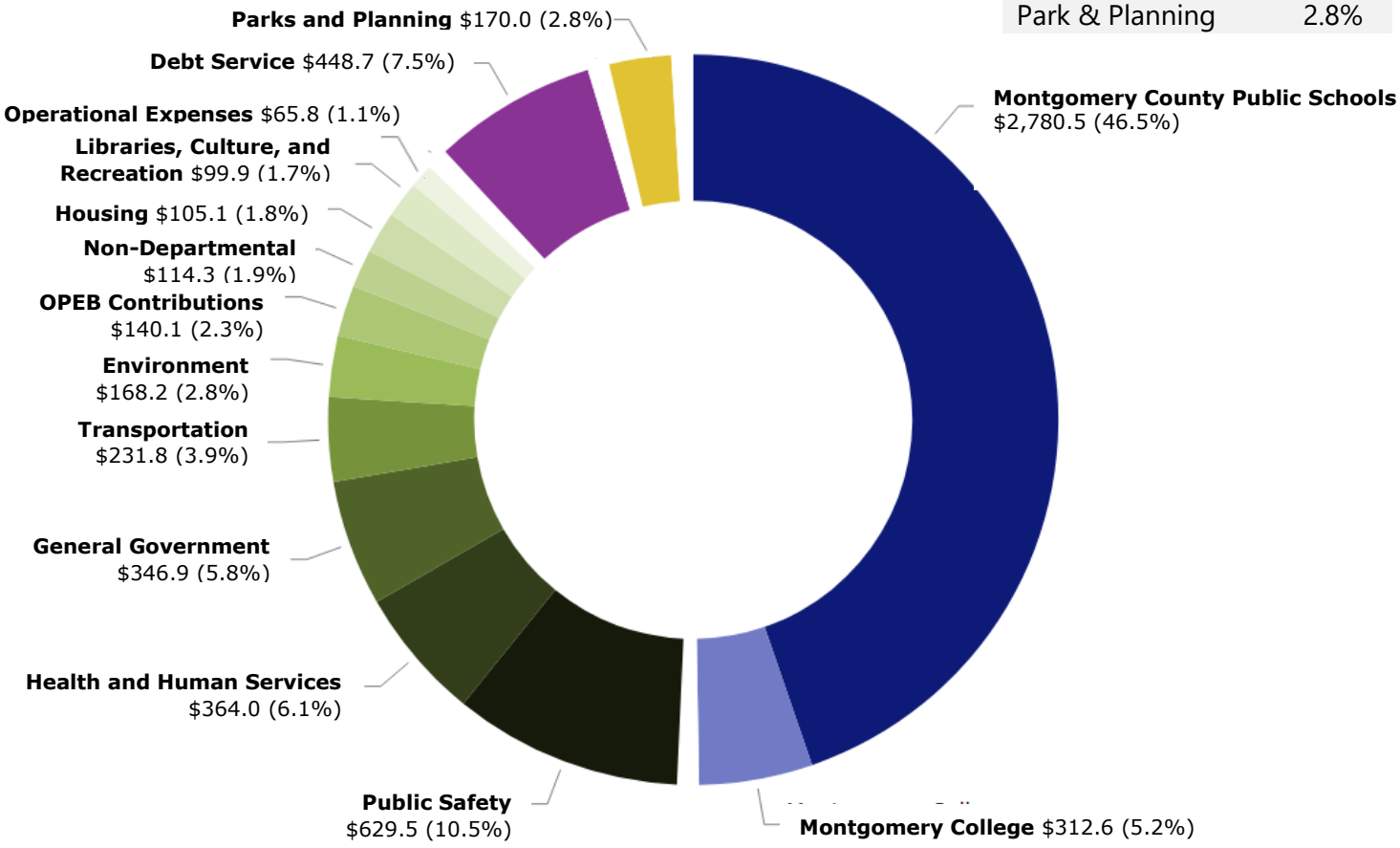


Tom Hucker
President, Montgomery County Council

WHERE THE MONEY GOES

Expenditures by Function (millions)

Expenditure Categories	
Education	51.7%
County Government	37.9%
Debt Service	7.5%
Park & Planning	2.8%



How a Dollar of Taxes is Spent



Education **55¢**

County Government **34¢**

Debt Service **8¢**

Park & Planning **3¢**

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How to Read the Budget

INTRODUCTION

The County's Approved Operating Budget and Public Services Program (PSP) contains a comprehensive picture of the County's budget year beginning July 1, including changes from the previous fiscal year, department accomplishments and initiatives, and performance measures.

***NOTE** Throughout this publication you will see the following fiscal year references, the specific years are listed below:*

- **Last Year / Prior Year** - Fiscal Year **2020**
- **Current Year** - Fiscal Year **2021**
- **Next Year** - Fiscal Year **2022**

Consistent with the County Charter, the County Executive makes recommendations on the operating budget for all County departments, offices, and agencies. However, recognizing the Charter-defined roles, the Executive defers significantly to Legislative and Judicial Branch agencies on those budgets. Questions regarding the approved budgets for Legislative Branch departments should be directed to Sandra Marin, 240-777-7923.

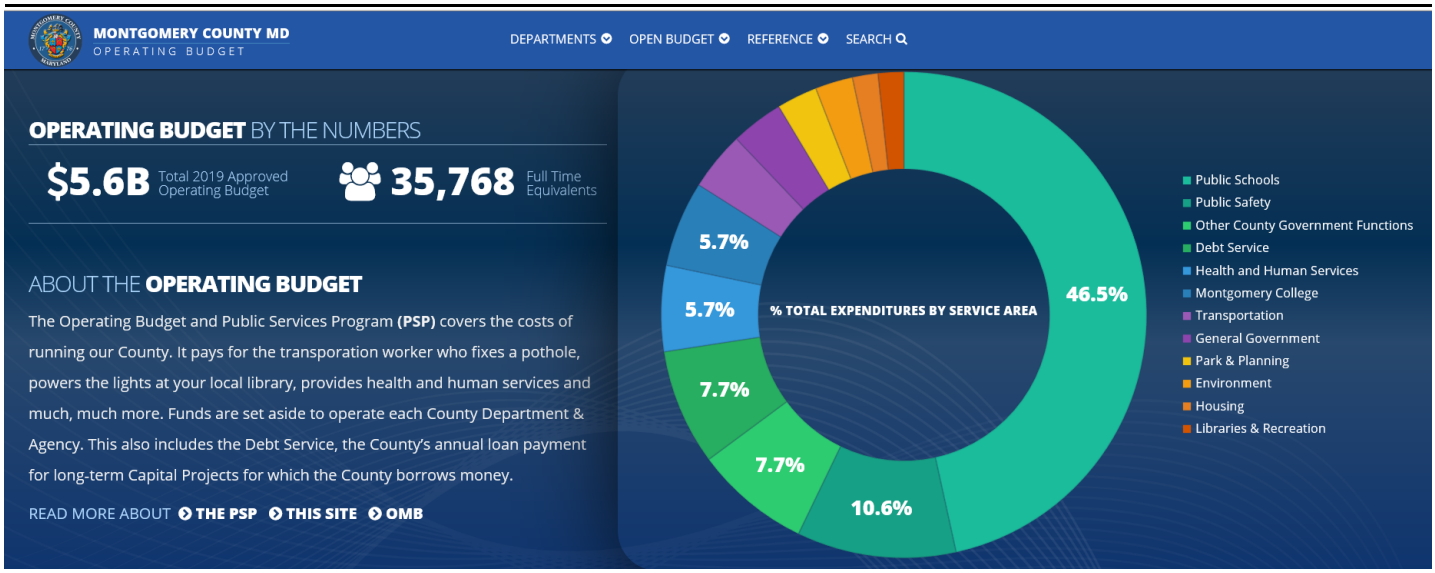
OPEN BUDGET

To replace, consolidate, and enhance numerous failing legacy financial systems, the Office of Management and Budget (OMB) developed an in-house budget analysis and statistical information application called BASIS. Using an intuitive and accessible user-interface design, BASIS provides residents, analysts, departments, and management with instant access to budget and performance data in a clear and concise fashion. This scalable solution ensures evolving budget needs are met in a cost-effective manner.

Open BASIS Budget Features Include:

- Interactive charts, visualizations, tables, maps and videos;
- A Custom Google Search Engine for fast results finding;
- Downloadable Publications, Individual Sections/Chapters;
- Filter Previous Years' Data and Content;
- Export & Discover data, tables and visualizations;
- Mobile (works on smartphones, tablets and desktops);
- American with Disabilities Act (ADA) Compliant; and
- Instantly translatable into 90+ languages.

For more, please visit the following website: **http://montgomerycountymd.gov/openbudget.**



CONTENTS OF THE OPERATING BUDGET DOCUMENT

The major components of the Approved Operating Budget and Public Services Program are described below in order of appearance in this document.

County Executive's Budget Message

The County Executive's message summarizes the financial status of the County, major approved expenditure priorities for the upcoming fiscal year, and how the budget is funded.

County Council President's Budget Message

The County Council President's message summarizes the Council's approval of the comprehensive six-year program for Public Services and fiscal policy.

Operating Budget Process**

This chapter provides a brief introduction and refers to the legal requirements for the annual budget process, and includes descriptions of government structure and government accounting methods and funds.

Fiscal Policy**

This chapter describes the policies of Montgomery County government with respect to taxes, spending, and debt management, including short-term policies and initiatives. The purpose of fiscal policy is to provide guidance for sound public practice in the planning and financing of public expenditures, including the policy assumptions under which budget and tax decisions are made.

Revenues**

This chapter provides assumptions used to project revenues for funding the budget, including:

- demographic, economic, and fiscal trends that identify potential impacts on the County's overall expenditure requirements and revenues over the next six years; and
- detailed information and estimates on revenue categories and major sources of funds.

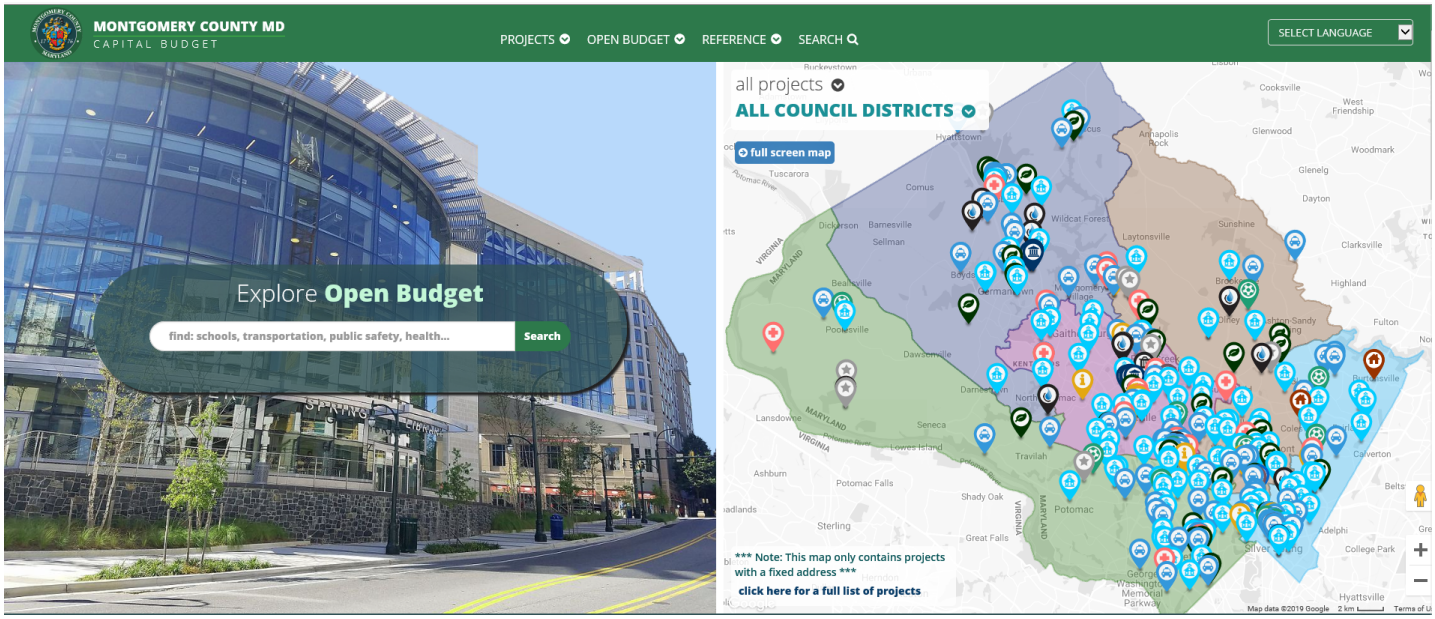
Capital Improvements Program (CIP)**

This chapter describes the impacts of the annual Capital Budget and biennial Capital Improvements Program (CIP) on the Operating Budget and six-year Public Services Program (PSP), including a list of major CIP projects and funding sources for all agencies. The six-year CIP implies on-going commitment of resources in the PSP for: long- and short-term debt service; cash for non-debt eligible expenditures and debt avoidance; and costs to equip, open, staff, and maintain newly constructed facilities.

If you are interested in information about the capital budget, please use our Open Capital Budget website which includes the following features:

- Breakdown of projects by category, sub-category, council district, planning area, regional service area and status;
- Interactive map with filtering capabilities by project type and location;
- Complete project details filterable by year and version, including downloadable Project Description Forms (PDF) and data;
- Comprehensive Capital Budget schedules, reports, and chapters;
- Robust Search Engine for quickly finding results;
- ADA compliant, works on any device / browser.

The information is available at montgomerycountymd.gov/capitalbudget.



Debt Service

Debt service is the amount the County must pay each year for the principal and interest on the County's bonded and other indebtedness. Debt service is presented both in terms of the specific bond allocations by category and fund and by sources of revenue, including six-year projections of debt service requirements.

Workforce/Compensation**

This chapter includes detailed information about negotiated settlements with certified employee bargaining units and unrepresented employees. General data related to group insurance, disability protection, and employee retirement plans are also presented.

Agency Summaries

The County Executive is required by the Charter to include recommendations on agency budgets for which the County Council sets tax rates or approves budgets. The Executive recommends expenditure levels and funding support, where applicable, for the budgets of the Montgomery County Public Schools, Montgomery College, the Montgomery County and bi-county (central administration) portions of the Maryland-National Capital Park and Planning Commission (M-NCPPC), and the Montgomery County and bi-county portions of the Washington Suburban Sanitary Commission (WSSC Water). A summary of the Housing Opportunities Commission budget is also included, containing the approved operating budget appropriation. In addition, a section describing the Montgomery County Revenue Authority is provided, as copies of the Revenue Authority budget are not available until after May 1 of each calendar year, as required by County Code.

County Government Approved Department Budgets

The approved budgets for departments and offices of the County Government are provided for the following:

- Legislative Branch (the County Council and legislative offices and boards);
- Judicial Branch (Circuit Court and State's Attorney); and
- Executive Branch (departments with functions related to general government; public safety; transportation; health and human services; libraries, culture, and recreation; community development and housing; environment; and other county functions).

The presentations include: the department's mission statement; the relationship to the County's priority outcomes; initiatives; program performance measures; description and cost of programs; approved expenditure, revenue, and workforce allocations for the department; approved changes from the previous fiscal year's budget; charges to other departments and information about future funding parameter items. For more detailed information about department displays, see the section on "Department Budget Presentations" below.

Non-Departmental Accounts (NDAs)

The Non-Departmental Accounts section contains expenses essential to the operation of the County government which either do not fall within the functional assignment of any department or agency or provide for expenditures related to more than one department or agency. Examples include various grants to municipal governments, contributions to other funds, County government memberships (e.g., Maryland Association of Counties), and certain legally-mandated programs. Responsibility for administration of NDAs is assigned by the Chief Administrative Officer to specific departments. Although classified as an NDA, all utilities expenditures of the County government are displayed in a separate section to provide combined data on costs by energy type and user departments.

Budget Summary Schedules

The Summary Schedules section contains aggregate fiscal data for all agencies for which the County Council sets tax rates, makes levies, or approves programs and/or budgets. The schedules include expenditure and funding totals by agency, department, government function, and source of funding, with both dollar amounts and staffing (i.e. full-time equivalents (FTEs) and positions). Revenues are described and detailed by agency, fund, and type. Ten-year historical trends are also

included for major expenditure categories, revenue sources, the government workforce, and tax rates.

Glossary**

The Glossary contains definitions of terms and acronyms commonly used throughout both the PSP and CIP budget documents.

DEPARTMENT BUDGET PRESENTATIONS

For each department within Montgomery County government and for most agency summaries, the budget presentation includes:

Mission Statement: the overall purpose of the department (or major division), including the goals or results it expects to achieve for the community or its function in the County government.

Budget Overview: approved appropriations for the department, with changes from the prior fiscal year, in dollars, full-time equivalents, and percentage change.

County Priority Outcomes: denotes which of the County Executive's seven priority outcomes relate to the department.

Initiatives: provides anticipated results of the approved funding for next fiscal year.

Innovation & Productivity Improvements: provides a summary of major department innovations and operational efficiencies completed in the last year.

Program Contacts: department and Office of Management and Budget (OMB) contacts for the budget, including phone numbers.

Program Descriptions: provides a descriptive narrative of the program, including, as applicable:

- Nature, functions, and features of program activity;
- The public need to which the program responds;
- Who or what benefits from the program activity; and
- What the resources allocated will provide to the community.

Program Performance Measures: lists performance measures that are aligned to each relevant program. Actual performance data are shown for the previous two fiscal years, as well as estimates for the current fiscal year and targets for the next two fiscal years. The FY20 and FY21 figures represent performance goals for the relevant program.

Program Approved Changes: a table displays the approved program expenditures and FTEs compared to the prior fiscal year, including an itemization of key changes within individual programs based on approved budget actions. Budget changes that relate to a unique program are listed individually within each program approved changes chart. Budget changes that affect more than one program, such as compensation changes, are summarized in a multi-program adjustment item for each affected program.

Budget Summary: summary data for the department, including actual expenditures for the prior fiscal year, the approved budget and estimated expenditures for the current fiscal year, and the approved budget for the coming fiscal year. The presentation includes, by fund, expenditures within appropriation category (Personnel Costs, Operating Expenses, Capital Outlay, and Debt Service); personnel requirements (full-time and part-time positions and FTEs); and related revenue sources. Appropriation categories and related components within the Budget Summary include:

- Salaries and Wages: The cost of all salary expenses for both full-time and part-time positions, including other personnel cost adjustments (e.g., overtime, shift differential, multilingual pay, etc.)
- Employee Benefits: Social security, group insurance, and retirement. Additional information regarding employee benefits may be found in the Workforce/Compensation chapter of this document.
- Operating Expenses: Those costs required to support the operations of the agency, including such items as contracted services, printing, motor pool, and office supplies.
- Debt Service (for M-NCPPC, Parking Lot Districts, Solid Waste Disposal, Liquor Control, and Montgomery Housing Initiative funds only): The annual payment of principal and interest on bonded indebtedness (for both general obligation and other debt) incurred by departments/agencies funded by a Special or Enterprise fund.
- Capital Outlay: Funding for the acquisition of fixed assets that have a value of $10,000 or more and a useful life of more than one year.

Personnel categories within the Budget Summary include full- and part-time positions as well as full-time equivalents (FTEs). FTEs reflect staff time charged to the department's operating budget. One FTE is the equivalent to 2,080 work hours or 260 workdays.

Related revenues listed in the Budget Summary are generated or received by the department as a direct result of its activities. These include user fees, permits and licenses, grants, intergovernmental aid and reimbursements, and other miscellaneous revenues.

Approved Changes: describes department-wide expenditure and FTE changes from the current year's approved budget to next fiscal year's approved budget. The crosswalk includes:

- Additional items funded in next year's approved budget for new or expanded services;
- Decreases from last year's approved budget relating to reduction in service or elimination of one-time funding in the base (e.g. for printers, servers, implementation of new system where hardware costs are one-time expenses, costs for vehicles for new police officers, etc.;
- Proposed compensation adjustments;
- Group insurance and retirement rate adjustments;
- Rate adjustments for other expenses such as motor pool, printing and mail, risk management, etc.;
- Increases or reductions in charges to or from other departments (including charges to the CIP);
- Shifts in resources to another department;
- Other personnel cost adjustments, including changes related to annualization of current year increments; position or job class reclassifications; staff turnover; and lapse changes; and
- Other operating expense changes, including inflation adjustments for contracts, rent, etc.

The presentation is organized under two categories: first by items with service impacts, then by other adjustments with no service impacts. Under each category, the items are organized by largest to smallest dollar value change. For items that affect a single program, the name of the relevant program is shown in parentheses. If no program is shown, the adjustment affects several programs.

A verb precedes each approved crosswalk item. The following verbs describe *service impact changes*:

Verb and Definition
Add - New funding for services that presently do not exist.
Enhance - More funding for an existing service or improvement to the quality of an existing service.

Eliminate - Total elimination of an existing service, with no anticipation of the service being provided by another entity.
Reduce - Reduction in funding, but not elimination of an existing service.
Restore - To reverse a previous recommendation to Shift or Reduce a service.
Replace - County assumption of responsibilities previously provided by a non-county entity or funded by a restricted grant (e.g. Federal/State/private).

The following verbs describe other adjustments with *no service impact changes*:

Verb and Definition
Increase Cost - Additional expenditures to provide the same quantity and scope of existing services (e.g., compensation or benefit increases).
Decrease Cost - Reduction in cost without service impact (e.g., elimination of one-time items approved in the current fiscal year).
Re-align - budget adjustment with no impact on service due to more efficient service delivery or change in service demand.
Shift - The transfer of service delivery and attendant costs between County Government departments; or elimination or reduction of a service, with the anticipation that the service will be provided by another entity (e.g., State, private sector).
Technical Adjustment - Used to indicate shifts between expenditure categories or changes in FTEs with no net budget impact.

Program Summary: listing of each program, including current fiscal year approved and next fiscal year's approved expenditures and FTEs.

Charges to Other Departments: provides listing of Personnel and Operating Expenses charged to other departments or to the capital budget. The amounts in the table are not reflected in the expenditure or FTE figures displayed in the Budget Summary.

Funding Parameter Items: provides potential future fiscal impacts of the department's programs by fund over a six-year period when measured against the approved budget for the next fiscal year.

Annualization of Full Personnel Costs: identifies next fiscal year's annualized cost for the lapsed portion of new approved positions as most new positions are budgeted for only a portion of the fiscal year.

Six-Year Public Services Fiscal Plan: estimates of costs over the six-year planning period are included as overall projections of total resources and use of resources for many Montgomery County non-tax supported funds such as the Permitting Services Fund and Solid Waste Disposal and Collection Funds. These figures are based on major known commitments, and the projected assumptions are explained.

Service Maps and Other Exhibits: additional information (e.g., location of Police, Fire, Library, or Recreation facilities) relevant to the department is provided, as applicable.

** Included only in the Recommended version of the Budget Publication

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Debt Service

APPROVED FY22 BUDGET	FULL TIME EQUIVALENTS
$448,687,490	0.00

MISSION STATEMENT

This section provides budget data for the repayment of general obligation bond issues, and other long- and short-term financing for public facilities, equipment, and infrastructure in the Debt Service Fund for all tax supported County agencies (Montgomery County Government, Maryland-National Capital Park and Planning Commission, Montgomery County Public Schools, and Montgomery College), as well as other associated costs. Non-tax supported debt repayment related to the Montgomery Housing Initiative Property Acquisition Fund, Water Quality Protection bonds, and Wheaton Redevelopment are also included.

BUDGET OVERVIEW

The total approved FY22 Operating Budget for Debt Service is $448,687,490, an increase of $11,776,730 or 2.7 percent from the FY21 approved budget of $436,910,760. This amount includes long-term lease expenditures of $2,741,000, short-term financing of $7,690,000 and other long-term debt of $46,628,260. The budget excludes $49,650 in debt service, which is appropriated in a non-tax supported fund.

FY22 Approved Changes

The Debt Service appropriation increase of 2.7 percent is primarily due to additional long term debt.

G.O. Bonds are issued by the County to finance a major portion of the construction of long-lived additions or improvements to the County's publicly-owned infrastructure. The County's budget and fiscal plan for these improvements is known as the Capital Improvements Program (CIP) and is published separately from the Operating Budget and Public Services Program. Currently, G.O. Bonds are anticipated to fund approximately 38.3 percent of the County's capital expenditures for the six years of the Amended FY21-26 CIP. Other long-term debt includes financing for the Silver Spring Music Venue, Incubators, Site II Acquisition, Affordable Housing (MHI Property Acquisition), Stormwater Management (Water Quality Protection Bonds), Wheaton Redevelopment, Rockville Core, and Energy Performance Contracting.

Long-term leases are similar to debt service in that they are long-term commitments of County funds for the construction or purchase of long-lived assets. They are displayed and appropriated within the Debt Service Fund. Short-term financing, where the payments represent a substantial County commitment for the acquisition of assets which have a shorter life, but still result in a substantial asset, are also displayed and appropriated within this Fund.

The FY22 Debt Service budget is predicated on the bond issuance requirements in the Approved CIP, adjusted for inflation. An interest cost of 5.0 percent was budgeted for the Fall 2021 issuance. Projected interest rates for bond issues for FY22 through FY27 are based on market expectations for coupon rates, which drive actual debt service costs. Under these projections and assumptions, total Debt

Service will increase from $448.7 million in FY21 to $490.4 million by FY27.

PROGRAM CONTACTS

Contact Jacqueline Carter of the Department of Finance at 240.777.8979 or Anita Aryeetey of the Office of Management and Budget at 240.777.2784 for more information regarding this department's operating budget.

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
DEBT SERVICE					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Debt Service Personnel Costs	**0**	**0**	**0**	**0**	**—**
Debt Service G.O Bonds	389,586,360	383,360,960	380,891,563	391,628,230	2.2 %
Debt Service Other	23,152,228	31,842,250	32,463,800	29,309,510	-8.0 %
Debt Service Expenditures	**412,738,588**	**415,203,210**	**413,355,363**	**420,937,740**	**1.4 %**
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
REVENUES					
American Rescue Plan Act	0	0	0	1,400,000	—
Federal Grants	3,894,791	252,930	1,373,400	252,930	—
Investment Income	1,465,500	0	0	0	—
Miscellaneous Revenues	3,695,350	450,000	7,930,938	0	-100.0 %
Premium on General Obligation Bonds	14,745,679	88,130	1,832,030	3,523,676	3898.3 %
Debt Service Revenues	**23,801,320**	**791,060**	**11,136,368**	**5,176,606**	**554.4 %**
DEBT SERVICE - NON-TAX SUPPORTED					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Debt Service - Non-Tax Supported Personnel Costs	**0**	**0**	**0**	**0**	**—**
Debt Service Other	15,772,674	21,707,550	18,878,950	27,749,750	27.8 %
Debt Service - Non-Tax Supported Expenditures	**15,772,674**	**21,707,550**	**18,878,950**	**27,749,750**	**27.8 %**
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
REVENUES					

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
Miscellaneous Revenues	0	257,157	52,641	0	-100.0 %
Debt Service - Non-Tax Supported Revenues	**0**	**257,157**	**52,641**	**0**	**-100.0 %**

DEPARTMENT TOTALS

Total Expenditures	**428,511,262**	**436,910,760**	**432,234,313**	**448,687,490**	**2.7 %**
Total Full-Time Positions	**0**	**0**	**0**	**0**	**—**
Total Part-Time Positions	**0**	**0**	**0**	**0**	**—**
Total FTEs	**0.00**	**0.00**	**0.00**	**0.00**	**—**
Total Revenues	**23,801,320**	**1,048,217**	**11,189,009**	**5,176,606**	**393.8 %**

DEBT SERVICE - GENERAL OBLIGATION BONDS, LONG & SHORT TERM LEASES AND OTHER DEBT

GO BOND DEBT SERVICE EXPENDITURES	Actual FY19	Actual FY20	Budget FY21	Estimated FY21	Approved FY22	% Chg App/App	App % GO Bonds
General County	68,386,151	71,597,357	71,740,290	72,123,882	72,736,570		18.9%
Roads & Storm Drains	77,455,210	78,635,686	76,960,090	77,432,472	81,511,740		21.2%
Public Housing	58,334	60,110	54,840	49,823	52,060		0.0%
Parks	9,327,807	9,634,126	9,248,120	9,276,775	9,611,110		2.5%
Public Schools	154,327,680	153,776,579	149,682,120	151,598,620	153,878,840		40.0%
Montgomery College	26,321,750	27,880,119	27,510,250	27,522,871	27,721,800		7.2%
Bond Anticipation Notes/Commercial Paper	5,249,633	4,593,302	5,100,000	1,100,000	1,300,000		
Bond Anticipation Notes/Liquidity & Remarketing	2,418,001	2,427,921	2,450,000	3,250,000	3,400,000		
Cost of Issuance	776,309	768,559	1,025,000	990,000	1,030,000		
Line(s) of Credit				700,000	1,400,000		
Total General Fund	344,320,875	349,373,759	343,770,710	344,044,443	352,642,120	2.6%	89.9%
Fire Tax District Fund	7,819,545	7,866,588	8,355,790	7,640,727	7,513,040		2.0%
Mass Transit Fund	21,468,983	21,710,478	20,686,890	19,359,687	20,997,580		5.5%
Recreation Fund	9,856,079	10,759,993	10,547,570	9,846,706	10,475,490		2.7%
Total Tax Supported Other Funds	39,144,607	40,337,058	39,590,250	36,847,119	38,986,110	-1.5%	10.1%
TOTAL TAX SUPPORTED	383,465,482	389,710,817	383,360,960	380,891,563	391,628,230	2.2%	100.0%
TOTAL GO BOND DEBT SERVICE EXPENDITURES	383,465,482	389,710,817	383,360,960	380,891,563	391,628,230	2.2%	100.0%
LONG-TERM LEASE EXPENDITURES							
Revenue Authority - Conference Center	989,434	991,834	987,710	987,710	991,000		
Revenue Authority - Recreation Pools	1,525,590	-	-	-	-		
Revenue Authority - Crossvines Project - **Tax Supported**	-	-	250,000	-	250,000		
Fire and Rescue Equipment	2,090,843	2,090,843	3,118,250	1,409,200	1,500,000		
Fleet Equipment	-	-	370,000	-	-		
TOTAL LONG-TERM LEASE EXPENDITURES	4,605,866	3,082,677	4,725,960	2,396,910	2,741,000	-42.0%	
SHORT-TERM LEASE EXPENDITURES / FINANCING							
Technology Modernization Project	4,661,384	3,646,948	3,647,100	3,647,000	3,647,100		
Libraries System Modernization	96,955	96,955	97,000	97,000	48,500		
Corrections Security System	80,901	161,802	162,000	-	-		
Digital Evidence Data Storage			210,100	154,000	264,000		
Ride On Buses	6,640,713	6,885,469	11,773,900	5,246,000	1,738,200		
Public Safety System Modernization	3,564,498	3,564,498	2,823,500	1,323,000	387,200		
Fire Breathing Apparatus	-	-	1,472,700	736,400	-		
Fuel Management System	829,410	829,410	513,800	415,000	-		
Transit System Radios	-	-	-	-	365,000		
Police Body Armor	-	-	-	-	110,000		
Intelligent Transit System	-	-	-	-	980,000		
Fire Defibrillators	-	-	-	-	150,000		
Fire and Rescue Equipment	-	-	-	-	-		
TOTAL SHORT-TERM LEASE EXPENDITURES	15,873,861	15,185,082	20,700,100	11,618,400	7,690,000	-62.9%	
OTHER LONG-TERM DEBT							
Silver Spring Music Venue - **Tax supported**	291,005	290,643	294,100	294,100	292,000		
Incubators - **Tax Supported**	770,453	926,325	931,500	931,500	936,720		
Site II Acquisition - **Tax supported**	1,238,855	1,238,855	1,238,900	8,719,500	-		
Rockville Core - **Tax Supported**	-	-	1,669,000	374,200	1,508,500		
Energy Performance Leases QECBs - **Tax supported**	727,878	1,075,762	660,270	677,020	660,540		
Energy Performance Leases Other - **Tax supported**	803,764	1,352,884	1,622,420	1,605,670	1,674,150		
Wheaton Redevelopment - **Non-Tax supported**	-	-	2,613,500	584,900	2,143,550		
MHI-HUD Loan - **Non-Tax supported**	56,727	54,396	52,050	52,100	49,650		
Water Quality Protection Charge Bonds - **Non-Tax supported**	6,148,588	6,149,188	8,172,350	8,172,350	8,887,800		
MHI - Property Acquisition Fund - **Non-Tax supported**	8,688,335	9,623,486	10,921,700	9,621,700	13,318,400		
MHI - Property Acquisition Fund - HOC - **Non-Tax supported**	-	-	-	500,000	3,400,000		
COPs - Fire SCBA and Apparatus	-	-	-	1,394,000	4,386,575		
COPs - Fleet Equipment	-	-	-	58,000	329,250		
COPs - Buses	-	-	-	2,906,500	6,033,825		
COPs - Fuel Management	-	-	-	95,000	188,800		
COPs - PSSM	-	-	-	1,238,000	2,504,800		
COPs - Corrections	-	-	-	155,000	151,350		
TOTAL OTHER LONG-TERM DEBT	18,725,604	20,711,539	28,175,790	37,379,540	46,677,910	65.7%	
DEBT SERVICE EXPENDITURES							
Tax Supported	**407,777,165**	**412,863,045**	**415,203,210**	**413,355,363**	**420,937,740**	**1.4%**	
Non-Tax Supported - Other Long-term Debt	**14,893,649**	**15,827,070**	**21,759,600**	**18,931,050**	**27,799,400**		
TOTAL DEBT SERVICE EXPENDITURES	**422,670,814**	**428,690,115**	**436,962,810**	**432,286,413**	**448,737,140**	**2.7%**	
GO BOND DEBT SERVICE FUNDING SOURCES							
General Funds	312,125,488	327,754,879	343,682,580	341,098,313	347,718,444		
BABs Crossover Funds with Escrow Agent	5,179,100	2,589,550	-	-	-		
Other Interest: Installment Notes, Interest & Penalties	2,715,106	1,465,500	-	-	-		
Federal Subsidy on General Obligation Bonds	5,186,898	3,684,798	-	1,114,100	-		
American Rescue Plan Act	-	-	-	-	1,400,000		
Premium on General Obligation Bonds	20,400,280	14,745,679	88,130	1,832,030	3,523,676		
Total General Fund Sources	345,606,872	350,240,406	343,770,710	344,044,443	352,642,120		
Fire Tax District Funds	7,598,125	7,689,547	8,355,790	7,640,727	7,513,040		
Mass Transit Fund	20,527,390	21,231,181	20,686,890	19,359,687	20,997,580		
Recreation Fund	9,310,389	10,425,227	10,547,570	9,846,706	10,475,490		
Total Other Funding Sources	37,435,904	39,345,955	39,590,250	36,847,119	38,986,110		
TOTAL GO BOND FUNDING SOURCES	383,042,775	389,586,361	383,360,960	380,891,562	391,628,230		
NON GO BOND FUNDING SOURCES							
General Funds	13,139,780	12,060,682	13,890,670	12,013,462	13,384,930		
MHI Fund - HUD Loan	56,727	54,396	52,050	52,100	49,650		
Water Quality Protection Fund	6,148,588	6,273,645	8,172,350	8,172,350	8,887,800		
MHI - Property Acquisition Fund	8,688,335	9,623,486	10,921,700	10,121,700	16,718,400		
Non-tax funds - Wheaton Redevelopment	-	-	2,613,500	584,900	2,143,550		
Motor Pool Fund	-	-	370,000	58,000	518,050		
Mass Transit Fund	6,640,713	6,885,469	11,773,900	8,152,500	9,117,025		
Recreation Fund	1,525,590	-	-	-	-		
Fire Tax District Fund	2,920,253	2,890,283	5,104,750	4,049,600	6,036,575		
Federal Subsidy - QECBs	277,357	209,993	252,930	259,300	252,930		
Capitalized Interest - Energy Performance Leases	90,107	45,405	-	-	-		
ESCO Pepco and Utility Rebates	140,590	610,395	-	-	-		
Developer Payments - Site II	-	450,000	450,000	7,930,938	-		
TOTAL NON GO BOND FUNDING SOURCES	39,628,039	39,103,754	53,601,850	51,394,850	57,108,910		
TOTAL FUNDING SOURCES	**422,670,814**	**428,690,115**	**436,962,810**	**432,286,412**	**448,737,140**		
TOTAL GENERAL OBLIGATION BOND SALES							
Actual and Estimated Bond Sales	340,000,000	340,000,000	320,000,000	320,000,000	310,000,000		
Council SAG Approved Bond Funded Expenditures	340,000,000	340,000,000	320,000,000	320,000,000	310,000,000		

DEBT SERVICE - GENERAL OBLIGATION BONDS, LONG & SHORT TERM LEASES AND OTHER DEBT						
	Approved	Projected	Projected	Projected	Projected	Projected
GO BOND DEBT SERVICE EXPENDITURES	FY22	FY23	FY24	FY25	FY26	FY27
General County	72,736,570	71,558,240	74,359,080	76,049,960	77,080,390	79,362,350
Roads & Storm Drains	81,511,740	84,925,240	85,787,110	87,752,580	91,996,160	95,929,690
Public Housing	52,060	50,060	46,650	18,080	33,540	22,890
Parks	9,611,110	10,207,060	10,917,640	11,248,800	11,821,190	12,815,730
Public Schools	153,878,840	155,357,150	155,597,200	161,128,560	159,347,530	154,026,510
Montgomery College	27,721,800	28,767,530	29,467,850	31,050,480	31,224,770	31,510,020
Bond Anticipation Notes/Commercial Paper	1,300,000	1,500,000	2,200,000	2,900,000	3,800,000	4,700,000
Bond Anticipation Notes/Liquidity & Remarketing	3,400,000	3,400,000	3,400,000	3,400,000	3,400,000	3,400,000
Cost of Issuance	1,030,000	1,050,000	1,080,000	1,100,000	1,150,000	1,200,000
Line(s) of Credit	1,400,000	-	-	-	-	-
Total General Fund	352,642,120	356,815,280	362,855,530	374,648,460	379,853,580	382,967,190
Fire Tax District Fund	7,513,040	8,237,060	8,723,220	9,974,390	10,775,500	10,450,660
Mass Transit Fund	20,997,580	23,883,870	24,538,150	24,421,720	24,340,370	24,020,250
Recreation Fund	10,475,490	12,425,330	13,367,030	14,976,040	18,057,280	21,135,830
Total Tax Supported Other Funds	38,986,110	44,546,260	46,628,400	49,372,150	53,173,150	55,606,740
TOTAL TAX SUPPORTED	391,628,230	401,361,540	409,483,930	424,020,610	433,026,730	438,573,930
TOTAL GO BOND DEBT SERVICE EXPENDITURES	391,628,230	401,361,540	409,483,930	424,020,610	433,026,730	438,573,930
LONG-TERM LEASE EXPENDITURES						
Revenue Authority - Conference Center	991,000	991,600	-	-	-	-
Fire and Rescue Equipment	1,500,000	1,900,000	2,200,000	2,700,000	3,100,000	3,100,000
Revenue Authority - Crossvines Project	250,000	798,000	797,250	800,750	798,250	800,000
TOTAL LONG-TERM LEASE EXPENDITURES	2,741,000	3,689,600	2,997,250	3,500,750	3,898,250	3,900,000
SHORT-TERM LEASE EXPENDITURES / FINANCING						
Technology Modernization Project	3,647,100	3,647,100	1,823,500	-	-	-
Libraries System Modernization	48,500	-	-	-	-	-
Digital Evidence Data Storage	264,000	264,000	264,000	264,000	110,000	-
Ride On Buses	1,738,200	712,400	712,400	712,400	712,400	712,400
Intelligent Transit System	980,000	1,960,000	1,960,000	1,960,000	1,960,000	1,960,000
Public Safety System Modernization	387,200	1,114,000	1,114,000	1,114,000	1,114,000	744,000
Transit System Radios	365,000	730,000	730,000	730,000	730,000	365,000
Fire Defibrillators	150,000	150,000	150,000	150,000	150,000	-
Police Body Armor	110,000	220,000	220,000	220,000	220,000	110,000
TOTAL SHORT-TERM LEASE EXPENDITURES	7,690,000	8,797,500	6,973,900	5,150,400	4,996,400	3,891,400
OTHER LONG-TERM DEBT						
Silver Spring Music Venue - **Tax supported**	292,000	294,100	291,000	292,000	292,500	230,000
Incubators - **Tax Supported**	936,720	4,244,500				
Rockville Core - **Tax Supported**	1,508,500	1,506,850	1,508,400	1,507,900	1,505,400	1,505,750
Energy Performance Leases QECBs - **Tax supported**	660,540	660,820	701,140	695,550	695,030	694,220
Energy Performance Leases Other - **Tax supported**	1,674,150	1,716,210	1,747,470	1,782,290	1,818,100	1,832,950
Wheaton Redevelopment -**Tax Supported**	212,000	212,247	212,229	211,932	212,247	212,247
Wheaton Redevelopment - **Non-Tax Supported**	2,143,550	2,146,053	2,145,871	2,142,868	2,146,053	2,146,053
MHI-HUD Loan - **Non-Tax supported**	49,650	47,230	54,510	-	-	-
Water Quality Protection Charge Bonds - **Non-Tax supported**	8,887,800	9,690,600	9,760,150	9,766,850	9,764,550	9,760,400
MHI - Property Acquisition Fund - **Non-Tax supported**	13,318,400	14,518,500	15,772,900	17,116,800	18,424,200	18,420,900
MHI - Property Acquisition Fund - HOC - **Non-Tax supported**	3,400,000	3,400,000	3,400,000	3,400,000	3,400,000	3,400,000
COPs - Fire SCBA and Apparatus	4,386,575	4,383,850	4,389,750	4,388,650	2,401,500	2,399,600
COPs - Fleet Equipment	329,250	329,100	328,450	327,300	325,650	328,375
COPs - Buses	6,033,825	6,022,925	5,317,500	4,640,300	3,343,825	3,092,000
COPs - Fuel Management	188,800	187,400	185,800	189,000	-	-
COPs - PSSM	2,504,800	2,496,500	-	-	-	-
COPs - Corrections	151,350	151,350	151,150	155,750	73,500	-
TOTAL OTHER LONG-TERM DEBT	46,677,910	52,008,235	45,966,320	46,617,190	44,402,555	44,022,495
DEBT SERVICE EXPENDITURES						
Tax Supported	**420,937,740**	**436,054,492**	**434,287,969**	**446,862,432**	**452,589,132**	**456,660,472**
Non-Tax Supported - Other Long-term Debt	**27,799,400**	**29,802,383**	**31,133,431**	**32,426,518**	**33,734,803**	**33,727,353**
TOTAL DEBT SERVICE EXPENDITURES	**448,737,140**	**465,856,875**	**465,421,400**	**479,288,950**	**486,323,935**	**490,387,825**
GO BOND DEBT SERVICE FUNDING SOURCES						
General Funds	347,718,444	353,352,770	361,143,345	374,648,460	379,853,580	382,967,190
American Rescue Plan Act	1,400,000	-	-	-	-	-
Premium on General Obligation Bonds	3,523,676	3,462,510	1,712,185	-	-	-
Total General Fund Sources	352,642,120	356,815,280	362,855,530	374,648,460	379,853,580	382,967,190
Fire Tax District Fund	7,513,040	8,237,060	8,723,220	9,974,390	10,775,500	10,450,660
Mass Transit Fund	20,997,580	23,883,870	24,538,150	24,421,720	24,340,370	24,020,250
Recreation Fund	10,475,490	12,425,330	13,367,030	14,976,040	18,057,280	21,135,830
Total Other Funding Sources	38,986,110	44,546,260	46,628,400	49,372,150	53,173,150	55,606,740
TOTAL GO BOND FUNDING SOURCES	391,628,230	401,361,540	409,483,930	424,020,610	433,026,730	438,573,930
NON GO BOND FUNDING SOURCES						
General Funds	13,384,930	18,073,927	8,308,879	6,273,752	5,924,197	5,125,947
MHI Fund - HUD Loan	49,650	47,230	54,510	-	-	-
Water Quality Protection Fund	8,887,800	9,690,600	9,760,150	9,766,850	9,764,550	9,760,400
MHI - Property Acquisition Fund	16,718,400	17,918,500	19,172,900	20,516,800	21,824,200	21,820,900
Non-tax funds - Wheaton Redevelopment	2,143,550	2,146,053	2,145,871	2,142,868	2,146,053	2,146,053
Motor Pool Fund	518,050	516,500	514,250	516,300	325,650	328,375
Mass Transit Fund	9,117,025	9,425,325	8,719,900	8,042,700	6,746,225	6,129,400
Fire Tax District Fund	6,036,575	6,433,850	6,739,750	7,238,650	5,651,500	5,499,600
Federal Subsidy - QECBs	252,930	243,350	233,260	222,320	210,030	203,220
Revenue Authority - Crossvines Project	-	-	288,000	548,100	704,800	800,000
TOTAL NON GO BOND FUNDING SOURCES	57,108,910	64,495,335	55,937,470	55,268,340	53,297,205	51,813,895
TOTAL FUNDING SOURCES	**448,737,140**	**465,856,875**	**465,421,400**	**479,288,950**	**486,323,935**	**490,387,825**
TOTAL GENERAL OBLIGATION BOND SALES						
Estimated Bond Sales	310,000,000	300,000,000	290,000,000	280,000,000	270,000,000	270,000,000
Council SAG Approved Bond Funded Expenditures	310,000,000	300,000,000	290,000,000	280,000,000	270,000,000	270,000,000
ESTIMATED INTEREST RATE	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%

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Montgomery County Government

MISSION STATEMENT

The mission of the Montgomery County Government is to provide for the peace, good governance, health, safety, and welfare of the County in accordance with, and under authority of, the Constitution and laws of Maryland, and the Montgomery County Charter. To accomplish this mission, the Montgomery County Government provides: Public laws and oversight through the County Council and the offices and boards of the Legislative Branch; the administration of judicial offices; and public programs, services, and infrastructure through the County Executive and departments, offices, boards, and commissions within the Executive Branch.

BUDGET OVERVIEW

The total approved FY22 Operating Budget for the County Government is $2,265,718,199, an increase of $99,727,380 or 4.6 percent from the FY21 approved budget of $2,165,990,819 (excludes debt service). The total approved FY22 tax supported operating budget for the County Government is $1,727,750,693, an increase of $55,887,345 or 3.3 percent from the FY21 approved tax supported budget of $1,671,863,348.

The County Government is the agency responsible for providing general services to residents. To do this, the agency is organized functionally into departments, offices, boards, and commissions which undertake all activities and operations of the government. County Government accounting information is organized by fund; this includes both tax supported and non-tax supported special funds, which either encompass an entire department or portions thereof. Detailed budget presentations on each of these organizational units and funds are displayed, organized by function, in the following sections of this document.

Government Functions

The County Government functions organize departments, offices, boards, and commissions by related activity. The functions of the Montgomery County Government are:

- General Government
- Public Safety
- Transportation
- Health and Human Services
- Libraries, Culture, and Recreation
- Community Development and Housing
- Environment
- Other County Functions

Government Funds

County government funds are typically categorized by tax supported and non-tax supported funds. Tax supported funds are financed through Countywide taxes or special tax rates assessed on a geographic area encompassing the users of the respective services. In addition to taxes, these funds are also supported by inter-governmental aid, user fees, and other resources. Non-tax supported funds include enterprise funds and grants. Enterprise funds are operations that are financed and operated in a manner similar to private enterprise. The cost of providing these functions is primarily recovered through user charges.

PROGRAM CONTACTS

Contact Jennifer Bryant of the Office of Management and Budget at 240.777.2800 for more information regarding the County's operating budget.

Montgomery County Public Schools

APPROVED FY22 BUDGET	FULL TIME EQUIVALENTS
$2,780,512,190	23,636.61

MISSION STATEMENT

The Montgomery County Public Schools (MCPS) operates a countywide system of public schools for students from pre-kindergarten through high school. For the 2020-2021 school year (FY21), 160,294 students in prekindergarten classes through Grade 12 attend 208 separate public educational facilities. For the 2021-22 school year (FY22), enrollment is estimated to be 164,175 students.

BUDGET OVERVIEW

The total approved FY22 Operating Budget for Montgomery County Public Schools is $2,780.5 million, an increase of $25.0 million or 0.9 percent from the FY21 approved budget of $2,755.5 million.

Tax Supported Funding for the Public Schools

For FY22, the total tax-supported portion of the approved Operating Budget (excluding grants and enterprise funds) is $2,551.6 million, a decrease of $10.7 million or 0.4 percent compared to the FY21 Approved Operating Budget of $2,562.3 million. In FY22, County revenue will provide 68.7 percent of the public schools' tax supported Operating Budget.

The table below summarizes the contributions to MCPS programs that are appropriated in other departments or agencies.

Additional County Support for MCPS in FY22	
MCPS Budget (in millions)	**$2,780.5**
Additional County funding (not included in MCPS budget)	
• Debt service on school construction bonds	$153.9
• Pre-funding retiree health benefits	$73.0
• Support services	$87.7
• Technology modernization	$8.6
Total additional County funding	**$323.3**
Total expenditures for MCPS	**$3,103.8**
Sources: County Council Approved FY22 Operating and Capital Budgets	

Additional information regarding the MCPS budget is available in the FY22 MCPS Operating Budget adopted by the Board of Education. Copies of the budget are available at Montgomery County libraries, on the MCPS website, and, upon request, from the school system.

COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following is emphasized:

- **Thriving Youth and Families**

PROGRAM CONTACTS

Contact Daniel K. Marella of the Montgomery County Public Schools at 240.740.3030 or Richard H. Harris of the Office of Management and Budget at 240.777.2795 for more information regarding this agency's operating budget.

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
CURRENT FUND MCPS					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Current Fund MCPS Personnel Costs	**0**	**0**	**0**	**0**	**—**
Operating Expenses	2,500,372,311	2,562,357,999	2,544,246,120	2,551,624,734	-0.4 %
Current Fund MCPS Expenditures	**2,500,372,311**	**2,562,357,999**	**2,544,246,120**	**2,551,624,734**	**-0.4 %**
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	21,649.85	22,257.28	22,257.28	22,399.34	0.6 %
REVENUES					
Basic State Aid	368,197,235	388,035,631	388,035,631	384,201,699	-1.0 %
Federal Revenues	119,553	120,000	120,000	100,000	-16.7 %
Foster Care/Miscellaneous	181,458	200,000	180,000	180,000	-10.0 %
GCEI - Geographic Cost of Education Index	38,902,207	39,976,914	39,976,914	39,382,053	-1.5 %
Kirwan Commission	10,482,238	11,472,106	11,472,106	31,311,408	172.9 %
Students With Disabilities	60,466,733	63,704,962	66,828,474	63,420,239	-0.4 %
Thornton Legislation	219,907,148	230,529,919	230,529,919	210,952,720	-8.5 %
Transportation	46,449,499	47,626,347	47,626,347	42,164,380	-11.5 %
Tuition-Other Sources	4,448,724	3,830,000	3,850,000	2,250,000	-41.3 %
Current Fund MCPS Revenues	**749,154,795**	**785,495,879**	**788,619,391**	**773,962,499**	**-1.5 %**
GRANT FUND MCPS					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Grant Fund MCPS Personnel Costs	**0**	**0**	**0**	**0**	**—**

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
Operating Expenses	99,320,453	110,451,136	110,451,136	144,539,465	30.9 %
Grant Fund MCPS Expenditures	**99,320,453**	**110,451,136**	**110,451,136**	**144,539,465**	**30.9 %**
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	570.94	570.94	570.94	588.70	3.1 %
REVENUES					
Federal Grants	85,891,352	83,686,189	83,686,189	83,878,035	0.2 %
Private Grants	680,816	10,031,204	10,031,204	10,031,204	—
State Grants	12,748,285	16,733,743	16,733,743	50,630,226	202.6 %
Grant Fund MCPS Revenues	**99,320,453**	**110,451,136**	**110,451,136**	**144,539,465**	**30.9 %**

FOOD SERVICE FUND

EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Food Service Fund Personnel Costs	**0**	**0**	**0**	**0**	**—**
Operating Expenses	59,351,635	60,399,980	60,399,980	61,899,980	2.5 %
Food Service Fund Expenditures	**59,351,635**	**60,399,980**	**60,399,980**	**61,899,980**	**2.5 %**
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	604.32	607.57	607.57	607.57	—
REVENUES					
Federal Food	42,396,670	40,852,540	40,852,540	41,982,540	2.8 %
Miscellaneous: Investment Income	136,436	0	0	0	—
Sale of Meals	12,830,168	17,586,048	17,586,048	17,956,048	2.1 %
State Food	2,226,240	1,961,392	1,961,392	1,961,392	—
Food Service Fund Revenues	**57,589,514**	**60,399,980**	**60,399,980**	**61,899,980**	**2.5 %**

REAL ESTATE FUND

EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Real Estate Fund Personnel Costs	**0**	**0**	**0**	**0**	**—**
Operating Expenses	3,674,332	4,967,149	4,967,149	4,957,216	-0.2 %
Real Estate Fund Expenditures	**3,674,332**	**4,967,149**	**4,967,149**	**4,957,216**	**-0.2 %**
PERSONNEL					
Full-Time	0	0	0	0	—

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
Part-Time	0	0	0	0	—
FTEs	12.00	11.00	11.00	11.00	—
REVENUES					
Real Estate Fund	3,340,553	4,967,149	4,967,149	4,957,216	-0.2 %
Real Estate Fund Revenues	**3,340,553**	**4,967,149**	**4,967,149**	**4,957,216**	**-0.2 %**

FIELD TRIP FUND

EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Field Trip Fund Personnel Costs	**0**	**0**	**0**	**0**	**—**
Operating Expenses	1,527,869	2,914,182	2,914,182	3,074,182	5.5 %
Field Trip Fund Expenditures	**1,527,869**	**2,914,182**	**2,914,182**	**3,074,182**	**5.5 %**
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	4.50	4.50	4.50	4.50	—
REVENUES					
Field Trip Fees	1,334,742	2,914,182	2,914,182	3,074,182	5.5 %
Field Trip Fund Revenues	**1,334,742**	**2,914,182**	**2,914,182**	**3,074,182**	**5.5 %**

ENTREPRENEURIAL ACTIVITIES FUND

EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Entrepreneurial Activities Fund Personnel Costs	**0**	**0**	**0**	**0**	**—**
Operating Expenses	8,073,144	12,646,838	4,426,838	12,646,838	—
Entrepreneurial Activities Fund Expenditures	**8,073,144**	**12,646,838**	**4,426,838**	**12,646,838**	**—**
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	12.00	12.00	12.00	12.00	—
REVENUES					
Entrepreneurial Activities Fee	1,977,505	2,446,838	2,446,838	2,446,838	—
Entrepreneurial Activities Fund Revenues	**1,977,505**	**2,446,838**	**2,446,838**	**2,446,838**	**—**

INSTRUCTIONAL TELEVISION FUND

EXPENDITURES					
Salaries and Wages	0	0	0	0	—

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
Employee Benefits	0	0	0	0	—
Instructional Television Fund Personnel Costs	**0**	**0**	**0**	**0**	**—**
Operating Expenses	1,748,614	1,769,775	1,769,775	1,769,775	—
Instructional Television Fund Expenditures	**1,748,614**	**1,769,775**	**1,769,775**	**1,769,775**	**—**
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	13.50	13.50	13.50	13.50	—
REVENUES					

DEPARTMENT TOTALS

Total Expenditures	**2,674,068,358**	**2,755,507,059**	**2,729,175,180**	**2,780,512,190**	**0.9 %**
Total Full-Time Positions	**0**	**0**	**0**	**0**	**—**
Total Part-Time Positions	**0**	**0**	**0**	**0**	**—**
Total FTEs	**22,867.11**	**23,476.79**	**23,476.79**	**23,636.61**	**0.7 %**
Total Revenues	**912,717,562**	**966,675,164**	**969,798,676**	**990,880,180**	**2.5 %**

MONTGOMERY COUNTY PUBLIC SCHOOLS ORGANIZATION—FY 2022

Montgomery College

APPROVED FY22 BUDGET	FULL TIME EQUIVALENTS
$312,582,500	1,910.85

MISSION STATEMENT

Montgomery College provides postsecondary educational programs from campuses located in Takoma Park/Silver Spring, Rockville, and Germantown. It serves four broad groups of students:

- those who want the first two years of a university education, either for an associate's degree or preparation for another program;
- those who want to prepare for a career that does not require a bachelor's degree;
- highly capable high school juniors and seniors who participate in special programs; and
- adults who want to continue their education, either to improve job skills or for personal enrichment.

BUDGET OVERVIEW

The total approved FY22 Operating Budget for the Montgomery College is $312,582,500, a decrease of $5,765,432 or 1.81 percent from the FY21 Approved Budget of $318,347,932. Related revenues, not including the County contribution or Use of Fund Balance, are approximately $141.8 million, a decrease of 22.9 percent from the FY21 Approved Budget. The County contribution to the Current Fund totals $145.7 million, a $500,000 or 0.3% increase above the FY20 and FY21 Approved Budgets.

Montgomery College's approved budget is not detailed in this document. That budget may be found on the College's web site at www.montgomerycollege.edu/Departments/budget or obtained by contacting the Office of Management and Budget, Montgomery College, 9221 Corporate Boulevard, Rockville, Maryland 20850, phone 240.567.7292.

COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following are emphasized:

- **Thriving Youth and Families**
- **A Growing Economy**

PROGRAM CONTACTS

Contact Linda Hickey of the Montgomery College at 240.567.7292 or Rafael Pumarejo Murphy of the Office of Management and Budget at 240.777.2775 for more information regarding this agency's operating budget.

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
CURRENT FUND MC					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Current Fund MC Personnel Costs	**0**	**0**	**0**	**0**	**—**
Operating Expenses	254,348,902	268,165,660	248,583,138	264,704,984	-1.3 %
Current Fund MC Expenditures	**254,348,902**	**268,165,660**	**248,583,138**	**264,704,984**	**-1.3 %**
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	1,803.35	1,803.35	1,803.35	1,803.35	—
REVENUES					
Current Fund: Interest	565,306	350,000	100,000	250,000	-28.6 %
Current Fund: Other Revenue	2,903,659	1,235,000	657,712	1,236,949	0.2 %
Current Fund: Performing Arts Center	117,681	115,000	0	115,000	—
Fed. State & Priv. Gifts & Grants	272,145	300,000	181,673	300,000	—
Other Student Fees: Current Fund	1,926,056	1,494,472	2,677,689	1,790,467	19.8 %
State Aid	37,213,560	41,848,829	36,758,702	42,720,779	2.1 %
Tuition and Fees: Current Fund	72,217,472	75,252,727	68,087,157	68,016,270	-9.6 %
Current Fund MC Revenues	**115,215,879**	**120,596,028**	**108,462,933**	**114,429,465**	**-5.1 %**
EMERGENCY REPAIR FUND					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Emergency Repair Fund Personnel Costs	**0**	**0**	**0**	**0**	**—**
Operating Expenses	287,608	350,000	200,000	350,000	—
Emergency Repair Fund Expenditures	**287,608**	**350,000**	**200,000**	**350,000**	**—**
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
REVENUES					
EPMRF: Investment Income Non-Pooled	11,336	15,000	0	10,000	-33.3 %
Emergency Repair Fund Revenues	**11,336**	**15,000**	**0**	**10,000**	**-33.3 %**
GRANT FUND MC					
EXPENDITURES					

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Grant Fund MC Personnel Costs	**0**	**0**	**0**	**0**	**—**
Operating Expenses	14,251,658	18,782,000	19,426,000	17,355,000	-7.6 %
Grant Fund MC Expenditures	**14,251,658**	**18,782,000**	**19,426,000**	**17,355,000**	**-7.6 %**
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
REVENUES					
Federal/State/Private Grants	14,251,658	18,782,000	19,426,000	17,355,000	-7.6 %
Grant Fund MC Revenues	**14,251,658**	**18,782,000**	**19,426,000**	**17,355,000**	**-7.6 %**

AUXILIARY FUND

EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Auxiliary Fund Personnel Costs	**0**	**0**	**0**	**0**	**—**
Operating Expenses	882,540	1,941,300	439,229	1,880,000	-3.2 %
Auxiliary Fund Expenditures	**882,540**	**1,941,300**	**439,229**	**1,880,000**	**-3.2 %**
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	2.00	2.00	2.00	2.00	—
REVENUES					
Auxiliary Fund: Interest Income	0	51,000	3,290	21,000	-58.8 %
Other Revenues: Miscellaneous	0	684,050	0	631,550	-7.7 %
Sales	1,487,094	924,220	350,000	916,220	-0.9 %
Auxiliary Fund Revenues	**1,487,094**	**1,659,270**	**353,290**	**1,568,770**	**-5.5 %**

WORKFORCE DEVELOPMENT & CONTINUING ED

EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Workforce Development & Continuing Ed Personnel Costs	**0**	**0**	**0**	**0**	**—**
Operating Expenses	15,430,304	20,712,172	14,843,000	19,995,716	-3.5 %
Workforce Development & Continuing Ed Expenditures	**15,430,304**	**20,712,172**	**14,843,000**	**19,995,716**	**-3.5 %**
PERSONNEL					
Full-Time	0	0	0	0	—

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
Part-Time	0	0	0	0	—
FTEs	93.50	93.50	93.50	93.50	—
REVENUES					
Other Revenues: Interest	61,352	80,000	10,000	50,000	-37.5 %
State Aid	8,041,559	9,672,951	8,041,559	9,785,670	1.2 %
Tuition and Fees: Continuing Education	9,323,134	10,372,460	6,172,462	8,874,000	-14.4 %
Workforce Development & Continuing Ed Revenues	**17,426,045**	**20,125,411**	**14,224,021**	**18,709,670**	**-7.0 %**
CABLE TELEVISION FUND					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Cable Television Fund Personnel Costs	**0**	**0**	**0**	**0**	**—**
Operating Expenses	1,758,039	1,796,800	1,696,800	1,796,800	—
Cable Television Fund Expenditures	**1,758,039**	**1,796,800**	**1,696,800**	**1,796,800**	**—**
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	11.00	11.00	11.00	11.00	—
REVENUES					
Cable: Other Revenue	4,421	0	0	0	—
Cable Television Fund Revenues	**4,421**	**0**	**0**	**0**	**—**
ENDOWMENT FUND					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Endowment Fund Personnel Costs	**0**	**0**	**0**	**0**	**—**
Endowment Fund Expenditures	**0**	**0**	**0**	**0**	**—**
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
REVENUES					
Interest	10,463	11,500	11,500	11,500	—
Endowment Fund Revenues	**10,463**	**11,500**	**11,500**	**11,500**	**—**
MAJOR FACILITIES RESERVE FUND					
EXPENDITURES					

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Major Facilities Reserve Fund Personnel Costs	**0**	**0**	**0**	**0**	**—**
Operating Expenses	1,705,806	2,000,000	1,711,806	2,000,000	—
Major Facilities Reserve Fund Expenditures	**1,705,806**	**2,000,000**	**1,711,806**	**2,000,000**	**—**
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
REVENUES					
Interest Income	208,262	175,000	15,000	25,000	-85.7 %
Student Fees	3,273,424	3,287,000	3,076,478	3,025,890	-7.9 %
Major Facilities Reserve Fund Revenues	**3,481,686**	**3,462,000**	**3,091,478**	**3,050,890**	**-11.9 %**

MC GRANTS TAX SUPPORTED FUND

EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
MC Grants Tax Supported Fund Personnel Costs	**0**	**0**	**0**	**0**	**—**
Operating Expenses	400,000	400,000	400,000	400,000	—
MC Grants Tax Supported Fund Expenditures	**400,000**	**400,000**	**400,000**	**400,000**	**—**
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
REVENUES					

TRANSPORTATION FUND

EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Transportation Fund Personnel Costs	**0**	**0**	**0**	**0**	**—**
Operating Expenses	3,570,253	4,200,000	2,042,850	4,100,000	-2.4 %
Transportation Fund Expenditures	**3,570,253**	**4,200,000**	**2,042,850**	**4,100,000**	**-2.4 %**
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	1.00	1.00	1.00	1.00	—
REVENUES					

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
Interest	100,244	125,000	94,750	75,000	-40.0 %
Miscellaneous Other	174,950	170,000	139,750	100,000	-41.2 %
Student Fees	3,553,683	3,585,000	3,076,478	3,350,380	-6.5 %
Transportation Fund Revenues	**3,828,877**	**3,880,000**	**3,310,978**	**3,525,380**	**-9.1 %**

DEPARTMENT TOTALS

Total Expenditures	**292,635,110**	**318,347,932**	**289,342,823**	**312,582,500**	**-1.8 %**
Total Full-Time Positions	**0**	**0**	**0**	**0**	**—**
Total Part-Time Positions	**0**	**0**	**0**	**0**	**—**
Total FTEs	**1,910.85**	**1,910.85**	**1,910.85**	**1,910.85**	**—**
Total Revenues	**155,717,459**	**168,531,209**	**148,880,200**	**158,660,675**	**-5.9 %**

Montgomery College collects and reports a range of data to comply with State and Federal requirements, to assess and improve the effectiveness of the College's programs, and to inform the community and local policymakers of progress in meeting performance goals. The following selection of data and performance indicators are provided to assist the County Executive and County Council with their annual review of the College's operating budget.

INPUT INDICATORS		YR 1	YR 2	YR 3	YR 4	YR 5	CHANGE	
FISCAL YEAR STUDENTS	**FY15**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**YR 5 VS YR 1**	**YR 5 VS YR 4**
Fiscal Year Unduplicated Credit Students	35,527	34,410	32,752	31,342	29,961	28,945	*-15.9%*	*-3.4%*
Fiscal Year Unduplicated Students in WD&CE	22,244	23,164	24,064	24,609	24,890	21,598	*-6.8%*	*-13.2%*
FY Unduplicated Credit + WD&CE Students at M	56,228	56,001	55,243	54,335	52,732	49,168	*-12.2%*	*-6.8%*
Fiscal Year FTEs for Credit Students	16,803	16,323	15,515	14,686	14,040	13,495	*-17.3%*	*-3.9%*
Fiscal Year FTEs for WD&CE Students	3,647	4,125	4,228	4,365	4,307	4,093	*-0.8%*	*-5.0%*
FALL SEMESTER CREDIT STUDENTS	**FALL 2015**	**FALL 2016**	**FALL 2017**	**FALL 2018**	**FALL 2019**	**Fall 2020**	**YR 5 VS YR 1**	**YR 5 VS YR 4**
Total fall semester enrollment	25,320	23,916	22,875	21,720	21,260	20,037	*-16.2%*	*-5.8%*
New to College	4,796	4,383	4,228	4,034	3,931	3,588	*-18.1%*	*-8.7%*
Recent MCPS Graduates	2,587	2,494	2,507	2,446	2,484	2,490	*-0.2%*	*0.2%*
REASON FOR ATTENDING	**FALL 2015**	**FALL 2016**	**FALL 2017**	**FALL 2018**	**FALL 2019**	**Fall 2020**	**YR 5 VS YR 1**	**YR 5 VS YR 4**
Degree Seeking	1,621	1,554	1,710	1,724	1,813	1,726	*11.1%*	*-4.8%*
Transfer	534	495	271	239	199	134	*-72.9%*	*-32.7%*
Early Placement	246	249	329	296	279	417	*67.5%*	*49.5%*
Certificate Seeking	82	83	92	64	40	27	*-67.5%*	*-32.5%*
Continuing Education	1	2	4	21	62	113	*5550.0%*	*82.3%*
Personal Interest	5	8	5	1	2	2	*-75.0%*	*0.0%*
MD Dream Act	98	99	92	96	87	63	*-36.4%*	*-27.6%*
Other	5	4	4	5	2	8	*100.0%*	*300.0%*
Continuing/Returning	18,496	17,721	16,790	15,798	15,187	14,009	*-20.9%*	*-7.8%*
Transfer-In or "Visiting"	944	1,294	1,214	1,178	1,171	908	*-29.8%*	*-22.5%*
Dual Enrollment - MC and High School	485	518	643	710	971	1,532	*195.8%*	*57.8%*
Attending Full-Time	8,890	8,493	8,060	7,571	7,305	6,902	*-18.7%*	*-5.5%*
Average Hours Enrolled	9.04	9.08	9.00	9.06	9.01	8.94	*-1.5%*	*-0.8%*
Receiving Pell Grants	7,952	7,459	7,248	6595*	5730**	5,060	*-32.2%*	*-11.7%*
Receiving any Financial Aid	11,915	11,468	10,971	10265*	8671**	7,779	*-32.2%*	*NA*
New-Needing "Preparatory" Coursework	3,743	3,150	2,680	1,897	2,023	NA	*NA*	*NA*
"Foreign" by NCES definitions	2,295	2,253	2,269	2,121	2,190	1,800	*-20.1%*	*-17.8%*
Asian	3,547	3,395	3,344	3,105	3,086	3,020	*-11.0%*	*-2.1%*
Black	8,014	7,541	7,084	6,693	6,405	6,033	*-20.0%*	*-5.8%*
Hispanic	6,610	6,550	6,552	6,389	6,350	5,971	*-8.8%*	*-6.0%*
White	6,616	5,975	5,429	5,077	4,863	4,540	*-24.0%*	*-6.6%*
Multi-Race, Other, Unknown	533	455	466	456	556	473	*4.0%*	*-14.9%*

		YR 1	YR 2	YR 3	YR 4	YR 5	CHANGE	
CREDIT COURSES AND ENROLLMENTS	**FALL 2015**	**FALL 2016**	**FALL 2017**	**FALL 2018**	**FALL 2019**	**Fall 2020**	**YR 5 VS YR 1**	**YR 5 VS YR 4**
Fall Semester Course Enrollments	70,356	66,605	62,817	60,249	58,228	56,044	-15.9%	-3.8%
Fall - Number of Separate Courses	717	699	672	671	656	682	-2.4%	4.0%
Fall - Number of Course Sections	3,751	3,549	3,232	3,173	3,164	3,011	-15.2%	-4.8%
EMPLOYEES	**FALL 2015**	**FALL 2016**	**FALL 2017**	**FALL 2018**	**FALL 2019**	**Fall 2020**	**YR 5 VS YR 1**	**YR 5 VS YR 4**
Administrators	85	83	86	83	89	80	-3.6%	-10.1%
Instructional Faculty	1,452	1,404	1,331	1,324	1,321	1,375	-2.1%	4.1%
Non-Instructional Faculty	86	92	90	84	86	82	-10.9%	-4.7%
Professional, Technical, and Support Staff	1,326	1,278	1,309	1,339	1,303	1,240	-3.0%	-4.8%
TOTAL	**2,949**	**2,857**	**2,816**	**2,830**	**2,799**	**2,777**	-2.8%	-0.8%

		YR1	YR 2	YR 3	YR 4	YR 5	CHANGE	
WORKFORCE DEVELOPMENT & CONTINUING EDUCATION	**FY15**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**YR 5 VS YR 1**	**YR 5 VS YR 4**
FY Unduplicated Students								
Workforce Development courses	9,079	10,060	10,206	10,946	11,455	9,822	-2.4%	-14.3%
Contract Training courses	3,114	4,004	3,902	5,045	5,099	4,398	9.8%	-13.7%
Industry-Based Certification courses	4,972	5,432	5,517	5,270	5,531	4,566	-15.9%	-17.4%
Adult Basic Educ., ESOL, Literacy courses	6,545	6,619	7,009	5,942	5,798	5,027	-24.1%	-13.3%
All Specifically Grant-Funded programs/courses	na	na	na	6,467	NA	5,867	NA	NA
Apprenticeship Programs	919	906	908	991	1,027	1,087	20.0%	5.8%
Allied Health/Health Careers courses	982	961	1,170	1,099	1,072	868	-9.7%	-19.0%

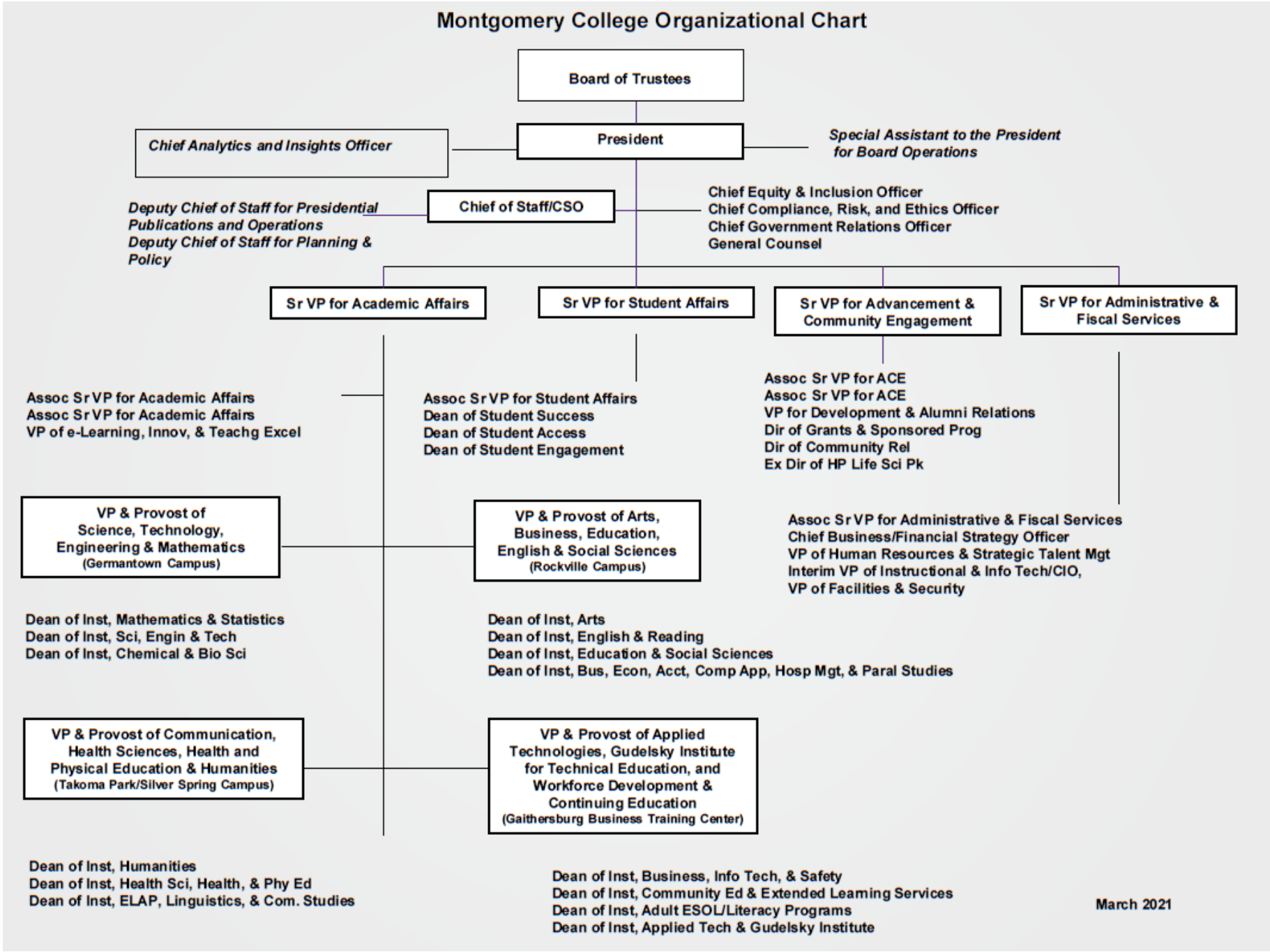
OUTPUT INDICATORS (CREDIT PROGRAMS)		YR1	YR 2	YR 3	YR 4	YR 5	CHANGE	
FALL-TO-FALL NEW STUDENT RETENTION RATES	**FALL 2014**	**FALL 2015**	**FALL 2016**	**FALL 2017**	**FALL 2018**	**Fall 2019**	**YR 5 VS YR 1**	**YR 5 VS YR 4**
All New Students	67.4%	64.7%	65.4%	64.7%	65.6%	64.3%	-0.6%	-2.0%
Developmental Students	68.8%	66.2%	64.6%	63.7%	62.2%	58.4%	-11.8%	-6.1%
College-Ready Students	65.4%	62.4%	67.1%	66.4%	70.4%	70.5%	13.0%	0.1%
Pell Grant Recipients	71.5%	67.8%	68.6%	66.7%	67.7%	68.7%	1.3%	1.5%
Began as Full-Time	77.3%	75.6%	74.7%	74.8%	74.2%	74.2%	-1.9%	0.0%
Began as Part-Time	55.6%	52.8%	54.1%	51.4%	54.8%	50.5%	-4.3%	-7.8%
Asian	77.1%	77.6%	76.4%	74.9%	78.1%	74.4%	-4.1%	-4.7%
Black	60.6%	60.8%	62.5%	62.8%	62.7%	63.6%	4.6%	1.4%
Hispanic	71.3%	66.8%	67.1%	63.8%	65.4%	63.6%	-4.7%	-2.7%
White	64.6%	59.5%	60.3%	62.1%	62.1%	57.1%	-4.0%	-8.1%
Multi-Race, Other, Unknown	68.0%	56.3%	64.2%	53.6%	60.0%	65.6%	16.6%	9.4%

FOUR-YEAR GRADUATION-TRANSFER RATE		YR1	YR 2	YR 3	YR 4	YR 5	CHANGE	
	ENTER FALL 2010	ENTER FALL 2011	ENTER FALL 2012	ENTER FALL 2013	ENTER FALL 2014	ENTER FALL 2015	YR 5 VS YR 1	YR 5 VS YR 4
All New Students	49.8%	47.5%	45.6%	48.2%	50.2%	50.7%	6.7%	1.0%
College-Ready	68.5%	68.5%	68.5%	67.7%	69.8%	70.3%	2.6%	0.7%
Developmental Completers	47.9%	46.7%	44.0%	54.6%	51.8%	52.7%	12.8%	1.7%
Developmental Non-Completers	28.0%	29.0%	18.5%	23.3%	21.4%	21.6%	-25.5%	0.9%
Pell Grant Recipients	47.6%	44.5%	42.9%	42.1%	44.7%	48.2%	8.3%	7.8%
Asian	62.0%	59.9%	55.7%	59.9%	63.3%	60.4%	0.8%	-4.6%
Black	42.4%	49.1%	39.7%	45.3%	46.2%	48.5%	-1.2%	5.0%
Hispanic	44.7%	34.6%	34.2%	38.0%	41.7%	43.7%	26.3%	4.8%
White	55.3%	52.8%	56.9%	58.4%	59.3%	59.0%	11.7%	-0.5%

GRADUATION / AWARDS / TRANSFERS		YR 1	YR 2	YR 3	YR 4	YR 5	CHANGE	
	FY15	FY16	FY17	FY18	FY19	FY20	YR 5 VS YR 1	YR 5 VS YR 4
Fiscal Year Graduates	2,933	2,770	2,733	2,723	2,922	2,900	4.7%	-0.8%
Fiscal Year Awards	2,973	2,843	2,833	2,885	3,082	3,033	6.7%	-1.6%
Associate Degrees	2,658	2,556	2,612	2,576	2,763	2,804	9.7%	1.5%
Certificates	284	287	213	303	312	224	-22.0%	-28.2%
TRANSFER TO FOUR-YEAR INSTITUTIONS								
MC Graduate	2,005	1,905	2,072	2,015	2,086	2,290	*20.2%*	*9.8%*
12+ Credits, but not Graduate	2,643	2,590	2,517	2,299	2,112	1,967	*-24.1%*	*-6.9%*

DEVELOPMENTAL METRICS		YR 1	YR 2	YR 3	YR 4	YR 5	CHANGE	
	FALL 2010	FALL 2011	FALL 2012	FALL 2013	FALL 2014	FALL 2015	YR 5 VS YR 1	YR 5 VS YR 4
New Students Needing Developmental	3,096	3,032	2,922	3,036	2,746	2,823	*-6.9%*	*2.8%*
Asian	287	260	235	226	233	276	*6.2%*	*18.5%*
Black	1,022	1,073	1,007	1,024	842	872	*-18.7%*	*3.6%*
Hispanic	862	873	896	1,011	996	1,068	*22.3%*	*7.2%*
White	866	768	728	677	602	526	*-31.5%*	*-12.6%*
Completed Developmental in Four Years	2,046	1,992	1,867	1,548	1,677	1,694	*-14.96%*	*1.0%*
New Students Needing Developmental Math	*These data were not generated and will take additional time to obtain*			2964***	2,665	2,760	NA	3.6%
New Students Completing Developmental Math in Year 1				1064***	1,179	1,150	NA	-2.5%

OUTPUT INDICATORS - WORKFORCE DEVELOPMENT & CONTINUING		YR 1	YR 2	YR 3	YR 4	YR 5	CHANGE	
COURSE / STUDENT SUCCESS RATES	**FY15**	**FY16**	**FY17**	**FY18**	**FY19**	**FY20**	**YR 5 VS YR 3**	**YR 5 VS YR 4**
Workforce Development Certificate Completers Students	na	3,910	4,045	3,378	2,623	2,434	*-37.75%*	*-7.2%*
Courses	na	6,263	6,019	4,908	3,924	2,019	*-67.76%*	*-48.5%*
Selected Health Career Program Students Obtaining Certification-Percent Successful	79.2%	87.3%	85.7%	92.0%	93.5%	96.80%	*10.88%*	*3.5%*
Percent Selected [Other Programs] Students Obtaining Certification	Data not available							
Number of WD&CE Students Subsequently Enrolled in Credit Courses		4,029	3,919	3,210	3,159	2,928	-27.3%	-7.3%
Percent Grant-funded Programs/Courses Students that Complete	Data not available							
Percent Apprenticeship Program Completers within 4 Years								
Number of Apprenticeship Program Graduates	135	119	136	159	163	173	*45.38%*	*6.1%*


Montgomery College Organizational Chart
Board of Trustees
President
Chief Analytics and Insights Officer
Special Assistant to the President for Board Operations
Chief of Staff/CSO
Deputy Chief of Staff for Presidential Publications and Operations
Deputy Chief of Staff for Planning & Policy
Chief Equity & Inclusion Officer
Chief Compliance, Risk, and Ethics Officer
Chief Government Relations Officer
General Counsel
Sr VP for Academic Affairs
Sr VP for Student Affairs
Sr VP for Advancement & Community Engagement
Sr VP for Administrative & Fiscal Services
Assoc Sr VP for Academic Affairs
Assoc Sr VP for Academic Affairs
VP of e-Learning, Innov, & Teachg Excel
Assoc Sr VP for Student Affairs
Dean of Student Success
Dean of Student Access
Dean of Student Engagement
Assoc Sr VP for ACE
Assoc Sr VP for ACE
VP for Development & Alumni Relations
Dir of Grants & Sponsored Prog
Dir of Community Rel
Ex Dir of HP Life Sci Pk
VP & Provost of Science, Technology, Engineering & Mathematics (Germantown Campus)
VP & Provost of Arts, Business, Education, English & Social Sciences (Rockville Campus)
Assoc Sr VP for Administrative & Fiscal Services
Chief Business/Financial Strategy Officer
VP of Human Resources & Strategic Talent Mgt
Interim VP of Instructional & Info Tech/CIO,
VP of Facilities & Security
Dean of Inst, Mathematics & Statistics
Dean of Inst, Sci, Engin & Tech
Dean of Inst, Chemical & Bio Sci
Dean of Inst, Arts
Dean of Inst, English & Reading
Dean of Inst, Education & Social Sciences
Dean of Inst, Bus, Econ, Acct, Comp App, Hosp Mgt, & Paral Studies
VP & Provost of Communication, Health Sciences, Health and Physical Education & Humanities (Takoma Park/Silver Spring Campus)
VP & Provost of Applied Technologies, Gudelsky Institute for Technical Education, and Workforce Development & Continuing Education (Gaithersburg Business Training Center)
Dean of Inst, Humanities
Dean of Inst, Health Sci, Health, & Phy Ed
Dean of Inst, ELAP, Linguistics, & Com. Studies
Dean of Inst, Business, Info Tech, & Safety
Dean of Inst, Community Ed & Extended Learning Services
Dean of Inst, Adult ESOL/Literacy Programs
Dean of Inst, Applied Tech & Gudelsky Institute
March 2021

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Maryland-National Capital Park and Planning Commission

APPROVED FY22 BUDGET	FULL TIME EQUIVALENTS
$170,042,098	1,136.95

MISSION STATEMENT

The Maryland-National Capital Park and Planning Commission (M-NCPPC) in Montgomery County manages physical growth and plans communities; protects and stewards natural, cultural, and historical resources; and provides leisure and recreational experiences.

BUDGET OVERVIEW

Park Fund

The FY22 Approved Budget is $116,029,055, including debt service of $6,330,058, with an associated real property tax rate of $0.0556 per $100 of assessed value and a personal property tax rate of $0.1390 per $100 of assessed value for the Park Fund.

Administration Fund

The FY22 Approved Budget is $34,052,336, with an associated real property tax rate of $0.0174 per $100 of assessed value and a personal property tax rate of $0.0435 per $100 of assessed value for the Administration Fund.

Advance Land Acquisition (ALA) Debt Service

The FY22 Approved Budget for ALA debt service funding is $135,050, with an associated real property tax rate of $0.0010 per $100 of assessed value and a personal property tax rate of $0.0025 per $100 of assessed value for ALA debt service.

Grant Fund

The FY22 Approved Budget is $550,000; $400,000 of which is associated with the Park Fund and $150,000 of which is associated with the Administration Fund.

Enterprise Fund

The FY22 Approved Budget is $10,565,938.

Property Management Fund

The FY22 Approved Budget is $1,657,600.

Special Revenue Funds

The FY21 Approved Budget is $7,052,119.

CIP Current Revenue

In addition, this department's Capital Improvements Program (CIP) requires Current Revenue Funding.

COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following are emphasized:

- **An Affordable, Welcoming County for a Lifetime**
- **Thriving Youth and Families**
- **Easier Commutes**
- **A Greener County**
- **Effective, Sustainable Government**
- **Safe Neighborhoods**
- **A Growing Economy**

PROGRAM CONTACTS

Contact John Kroll of the Maryland-National Capital Park and Planning Commission at 301.454.1731 or Richard H. Harris of the Office of Management and Budget at 240.777.2795 for more information regarding this agency's operating budget.

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
ADMINISTRATION FUND					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Administration Fund Personnel Costs	**0**	**0**	**0**	**0**	**—**
Operating Expenses	32,313,578	32,484,966	30,634,016	34,052,336	4.8 %
Administration Fund Expenditures	**32,313,578**	**32,484,966**	**30,634,016**	**34,052,336**	**4.8 %**

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	185.76	187.39	187.39	193.10	3.1 %
REVENUES					
Intergovernmental	740,500	415,600	415,600	415,600	—
Investment Income	236,700	100,000	13,810	100,000	—
Miscellaneous	21,250	0	0	0	—
Property Tax	29,603,191	31,512,507	31,417,401	31,996,604	1.5 %
User Fees	485,405	204,700	204,700	204,700	—
Administration Fund Revenues	**31,087,046**	**32,232,807**	**32,051,511**	**32,716,904**	**1.5 %**

PARK FUND

EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Park Fund Personnel Costs	**0**	**0**	**0**	**0**	**—**
Operating Expenses	96,543,631	104,698,536	99,965,022	109,698,997	4.8 %
Debt Service Other	6,209,906	7,165,410	6,268,660	6,330,058	-11.7 %
Park Fund Expenditures	**102,753,537**	**111,863,946**	**106,233,682**	**116,029,055**	**3.7 %**
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	756.00	758.70	758.70	777.50	2.5 %
REVENUES					
Facility User Fees	1,595,887	3,233,793	3,233,793	3,240,547	0.2 %
Intergovernmental	3,422,473	3,585,896	3,585,896	3,665,414	2.2 %
Investment Income	261,815	100,000	7,370	25,000	-75.0 %
Investment Income: CIP	126,431	25,000	15,270	40,000	60.0 %
Miscellaneous	86,514	102,100	102,100	75,000	-26.5 %
Property Tax	97,525,522	107,429,001	107,104,778	102,242,019	-4.8 %
Park Fund Revenues	**103,018,642**	**114,475,790**	**114,049,207**	**109,287,980**	**-4.5 %**

ALA DEBT SERVICE FUND

EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
ALA Debt Service Fund Personnel Costs	**0**	**0**	**0**	**0**	**—**
Debt Service Other	143,700	142,600	142,600	135,050	-5.3 %

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
ALA Debt Service Fund Expenditures	**143,700**	**142,600**	**142,600**	**135,050**	**-5.3 %**
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
REVENUES					
Property Tax	2,013,927	2,068,181	2,063,051	2,125,166	2.8 %
ALA Debt Service Fund Revenues	**2,013,927**	**2,068,181**	**2,063,051**	**2,125,166**	**2.8 %**
GRANT FUND MNCPPC					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Grant Fund MNCPPC Personnel Costs	**0**	**0**	**0**	**0**	**—**
Operating Expenses	282,630	550,000	550,000	550,000	—
Grant Fund MNCPPC Expenditures	**282,630**	**550,000**	**550,000**	**550,000**	**—**
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
REVENUES					
Administration Fund Grants	12,670	150,000	150,000	150,000	—
Park Fund Grants	269,960	400,000	400,000	400,000	—
Grant Fund MNCPPC Revenues	**282,630**	**550,000**	**550,000**	**550,000**	**—**
ENTERPRISE FUND					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Enterprise Fund Personnel Costs	**0**	**0**	**0**	**0**	**—**
Operating Expenses	8,603,648	10,549,109	7,412,906	10,565,938	0.2 %
Enterprise Fund Expenditures	**8,603,648**	**10,549,109**	**7,412,906**	**10,565,938**	**0.2 %**
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	120.70	121.80	121.80	121.30	-0.4 %
REVENUES					
Fees and Charges	5,718,383	7,015,600	3,861,200	7,016,889	—
Intergovernmental	15,513	0	0	0	—

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
Merchandise Sales	606,247	886,500	394,937	885,700	-0.1 %
Miscellaneous	(2,836)	777,241	801,754	773,461	-0.5 %
Non-Operating Revenues/Interest	361,372	393,000	289,900	300,000	-23.7 %
Rentals	2,690,239	3,535,795	2,232,820	3,612,014	2.2 %
Enterprise Fund Revenues	**9,388,918**	**12,608,136**	**7,580,611**	**12,588,064**	**-0.2 %**
PROP MGMT MNCPPC					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Prop Mgmt MNCPPC Personnel Costs	**0**	**0**	**0**	**0**	**—**
Operating Expenses	1,562,170	1,576,671	1,576,671	1,657,600	5.1 %
Prop Mgmt MNCPPC Expenditures	**1,562,170**	**1,576,671**	**1,576,671**	**1,657,600**	**5.1 %**
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	5.80	5.80	5.80	5.80	—
REVENUES					
Investment Income	20,100	25,000	1,170	8,000	-68.0 %
Miscellaneous	4,500	0	0	0	—
Other Intergovernmental	375	0	0	0	—
Rental Income	1,387,725	1,561,500	1,541,085	1,647,600	5.5 %
Prop Mgmt MNCPPC Revenues	**1,412,700**	**1,586,500**	**1,542,255**	**1,655,600**	**4.4 %**
SPECIAL REVENUE FUNDS					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Special Revenue Funds Personnel Costs	**0**	**0**	**0**	**0**	**—**
Operating Expenses	6,334,676	7,352,429	6,459,797	7,052,119	-4.1 %
Special Revenue Funds Expenditures	**6,334,676**	**7,352,429**	**6,459,797**	**7,052,119**	**-4.1 %**
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	34.15	38.25	38.25	39.25	2.6 %
REVENUES					
Intergovernmental	266,426	510,750	165,850	205,850	-59.7 %
Investment Income	118,353	110,000	6,900	28,000	-74.5 %
Miscellaneous	288,136	283,000	228,500	268,500	-5.1 %

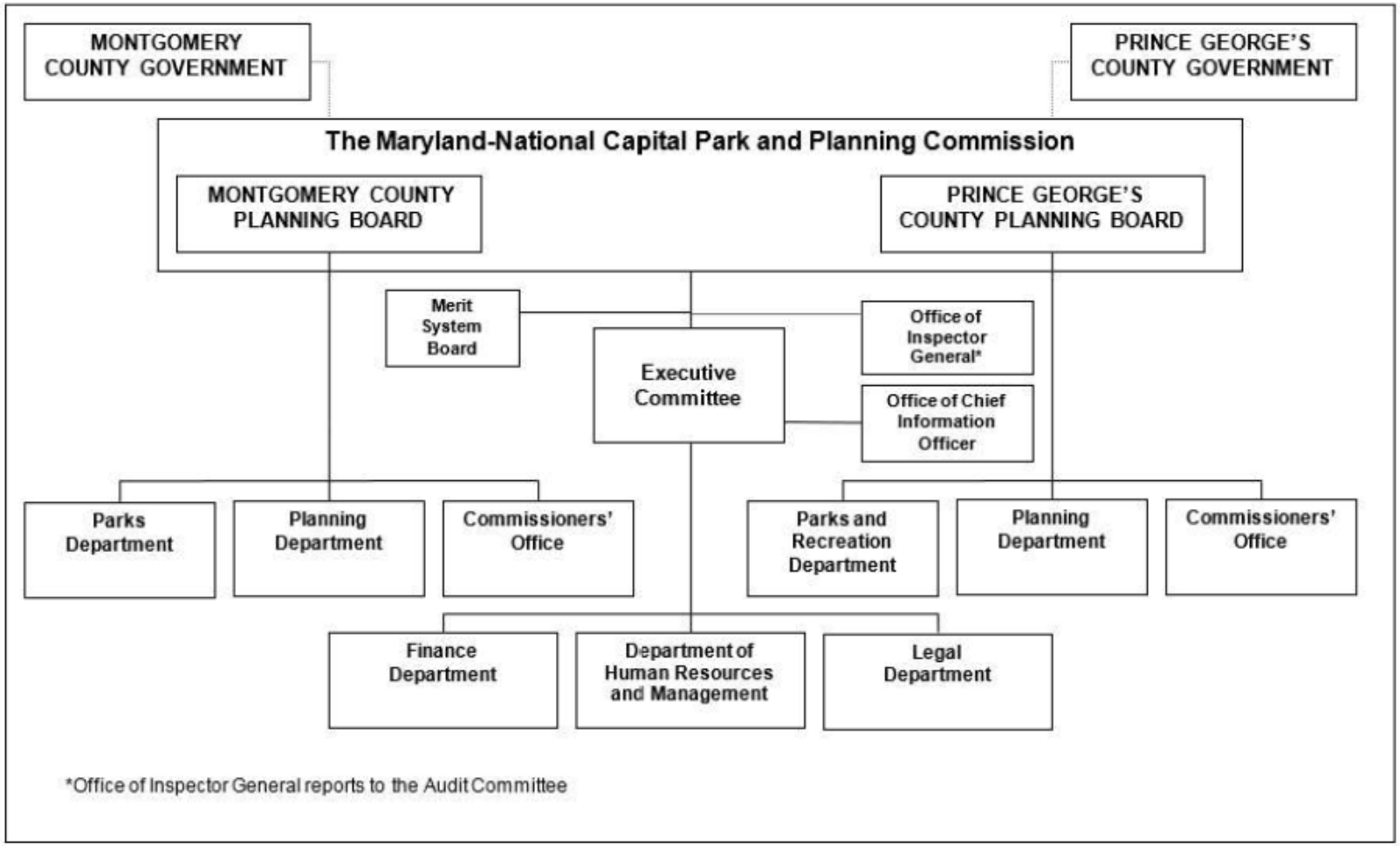
BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
Service Charges	2,658,486	3,285,260	2,391,821	3,160,920	-3.8 %
Special Revenue Funds Revenues	**3,331,401**	**4,189,010**	**2,793,071**	**3,663,270**	**-12.6 %**

DEPARTMENT TOTALS

Total Expenditures	**151,993,939**	**164,519,721**	**153,009,672**	**170,042,098**	**3.4 %**
Total Full-Time Positions	**0**	**0**	**0**	**0**	**—**
Total Part-Time Positions	**0**	**0**	**0**	**0**	**—**
Total FTEs	**1,102.41**	**1,111.94**	**1,111.94**	**1,136.95**	**2.2 %**
Total Revenues	**150,535,264**	**167,710,424**	**160,629,706**	**162,586,984**	**-3.1 %**

THE MARYLAND-NATIONAL CAPITAL PARK AND PLANNING COMMISSION



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Housing Opportunities Commission

MISSION STATEMENT

The mission of the Housing Opportunities Commission (HOC) is to provide affordable and supportive housing services that enhance the lives of low- and moderate-income families and individuals throughout Montgomery County, Maryland, so that:

• no one in the County lives in substandard housing;

• families and communities are strengthened;

• an efficient and productive environment that fosters trust, open communication, and mutual respect is established; and

• advocates, providers, and community members can collaborate to maintain support for all the work of the Commission.

BUDGET OVERVIEW

Complete information regarding the budget of the HOC is available by contacting the Legislative and Public Affairs Division of the Commission at 240.627.9400. Copies of the budget are available online at www.hocmc.org.

The FY22 Approved appropriation in the Non-Departmental Account for services to be provided by the HOC is $6,895,693. The Department of Finance reflects the amount as a transfer in the County's financial statements. This amount represents an increase of $71,000 from the FY21 Approved budget of $6,824,693.

In addition, this department's Capital Improvements Program (CIP) requires Current Revenue funding.

PROGRAM CONTACTS

Contact Terri Fowler of the Housing Opportunities Commission at 240.627.9507 or Pofen Salem of the Office of Management and Budget at 240.777.2773 for more information regarding this agency's operating budget.

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Revenue Authority

MISSION STATEMENT

The purpose of the Montgomery County Revenue Authority is to own and operate self-sustaining projects to support the County's education, economic development, human services, recreation, and transportation needs through enterprises conducted within its authority as a public corporation. To accomplish its goals, the Revenue Authority engages in activities to:

- construct, improve, equip, furnish, and maintain projects devoted wholly or partially for the public good, use, or general welfare;
- initiate public projects designed to stimulate employment or economic growth;
- develop and operate recreational facilities in the County; and
- assist in financing County government projects through the issuance of Revenue Authority bonds or other debt.

Agency Description

The Revenue Authority is an instrumentality of Montgomery County and a public corporation created in accordance with State law in 1957 to construct and operate a variety of self-supporting projects. In 1992, State legislation authorized Montgomery County to establish the Revenue Authority in local law. In December 1992, the County Council enacted legislation that recreated the Revenue Authority in local law (Montgomery County Code, Chapter 42), and the operations of the existing Authority were assumed. The Revenue Authority Board of Directors consists of six members, five of whom serve five-year staggered terms, and are appointed by the County Executive, subject to confirmation by the County Council. In 1998, the County Council amended County Code, Chapter 42 to add the Chief Administrative Officer (CAO) to the Board as a non-voting member. The Revenue Authority is authorized to issue its own revenue bonds which are repaid solely from funds of, and revenues received by, the Authority. General tax receipts are not used for either the retirement of debt for projects developed and operated by the Authority or for the Authority's operating costs. Authority projects and debt are tax-exempt under State law unless declared taxable by the Authority. The Revenue Authority publishes an annual report, and is required to publish its annual budget by May 1st of each year.

Budgetary Requirements

The six-year Capital Improvements Program (CIP) of the Revenue Authority is subject to Executive review and Council approval, with further Executive approval required prior to the start of any specific project. Operating costs of maintaining, preparing, and operating Revenue Authority projects, including payment of principal and interest on bonds issued, are funded from rates, tolls, rents, and charges to users of its projects, such as golf course fees. The Revenue Authority Board of Directors reviews Operating Budget recommendations of its staff during April, publishes its budget by May 1st, and adopts an Operating Budget for the forthcoming fiscal year by July 1st.

PROGRAM CONTACTS

Contact Keith Miller, Chief Executive Officer of the Revenue Authority at 301.762.9080 or Jane Mukira of the Office of Management and Budget at 240.777.2754 for more information regarding this agency's operating budget.

WSSC Water

MISSION STATEMENT

The Washington Suburban Sanitary Commission (WSSC Water) is a bi-county governmental agency established in 1918 by an Act of the Maryland General Assembly. It is charged with the responsibility of providing water and sanitary sewer service within the Washington Suburban Sanitary District, which includes most of Montgomery and Prince George's Counties. In Montgomery County, only the Town of Poolesville and portions of the City of Rockville are outside of the District.

WSSC WATER'S APPROVED BUDGET

The total approved FY22 Operating Budget for the Washington Suburban Sanitary Commission is $852,092,882, an increase of $2,436,660 or 0.3 percent from the FY21 approved budget of $849,656,222. The total approved FY22 Capital Budget is $703,745,472, an increase of $98,363,585 or 16.2 percent from the FY21 approved budget of $605,381,887.

WSSC Water's approved budget is not detailed in this document. The Commission's budget can be obtained from WSSC's Budget Group at the WSSC Headquarters Building, 14501 Sweitzer Lane, Laurel, Maryland 20707 (phone 301.206.8110) or from their website at http://www.wsscwater.com.

PROGRAM CONTACTS

Contact Letitia Carolina-Powell of the WSSC Water at 301.206.8379 or Rafael Pumarejo Murphy of the Office of Management and Budget at 240.777.2775 for more information regarding this agency's operating budget.

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County Council

APPROVED FY22 BUDGET	FULL TIME EQUIVALENTS
$13,246,526	87.83

MARLENE MICHAELSON, EXECUTIVE DIRECTOR

MISSION STATEMENT

The mission of the County Council is to legislate for the peace, good government, health, safety, and welfare of Montgomery County and establish policies under which a system of public administration and finance provides services effectively, efficiently, and equitably.

BUDGET OVERVIEW

The total approved FY22 Operating Budget for the County Council is $13,246,526, an increase of $634,436 or 5.03 percent from the FY21 Approved Budget of $12,612,090. Personnel Costs comprise 88.90 percent of the budget for 94 full-time position(s) and nine part-time position(s), and a total of 87.83 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 11.10 percent of the FY22 budget.

Consistent with the County Charter, the County Executive makes recommendations on the operating budget for all County departments, offices, and agencies. However, recognizing the Charter-defined roles, the Executive defers significantly to Legislative and Judicial Branch agencies. Questions regarding the approved budgets for Legislative Branch departments should be directed to Mary Jane Berry, 240-777-7930.

PROGRAM CONTACTS

Contact Sandra Marin of the County Council at 240.777.7923 or Philip Weeda of the Office of Management and Budget at 240.777.2780 for more information regarding this department's operating budget.

PROGRAM DESCRIPTIONS

Council Staff Operations

Council Staff Operations is responsible for four activities in support of the Council: Legislative Program, Planning, and Budget; Legislative Information Services and Council Communications Office; Office of the Clerk of the Council; and Administration.

Legislative Program, Planning, and Budget staff perform research and analysis on issues before the Council and prepare written reports and recommendations for all agenda items at Council sessions and Committee meetings. Staff also respond to requests

from individual Councilmembers for research, legal advice, and data relevant to their work program. Staff draft legislation and resolutions for Council action; analyze reports, bills, plans, and budgets forwarded to the Council by the County Executive and County agencies; and advise Councilmembers on issues related to the Council work program. Personnel in this unit provide staffing for the Charter Review Commission and other groups created by the Council and represent the Council at meetings held on issues before the Council.

Legislative Information Services and Council Communications Office staff perform the public relations function of the Council. In order to facilitate two-way communication between the Council and County residents, staff prepare informational materials, serve as first-line telephone contact with the public, provide information about the legislative process, update the Council's website, and produce programs for the County's cable channel. Staff inform Councilmembers of the views of citizens through a correspondence control system, telephone tabulation system, and documentation of petitions. Legislative Information Services arranges for and provides notice of public hearings, and assembles packets of background material for Councilmembers, the press, and the public.

The Office of the Clerk of the Council prepares and maintains all official records of the Council; attends meetings of the Council; writes minutes; processes resolutions and legislation; prepares Council and Committee agendas; arranges for both regular and special meetings; and tracks sunset, expiration, and deadline dates of legislation and regulations.

Administration performs the Council's personnel, procurement, payroll, and budgetary functions; provides supervision; manages the automation system for the legislative branch; monitors inventory and office space; coordinates program issues; and serves as the liaison between Councilmembers and program staff. The staff in this unit contribute to the Legislative Program, Planning, and Budget work program. The administrative staff also provide staff orientation, training for the automation and telephone systems, backup support for all programs, volunteer coordination, and receptionist coverage for Councilmember offices.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**6,089,731**	**37.63**
Increase Cost: Contractual Services - Equity and Inclusion Training	100,000	0.00
Increase Cost: Advertising Operating Expenses	32,000	0.00
Increase Cost: Planning Lapse (Reduction)	25,088	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(16,276)	(0.40)
FY22 Approved	**6,230,543**	**37.23**

Councilmember Offices

The nine elected County Councilmembers enact all local laws, oversee zoning and planning, appropriate funding for the budgets of public agencies, establish spending affordability guidelines, set property tax rates, and meet as the County Board of Health. The Council holds regular weekly sessions, conducts public hearings, and worksessions throughout the year. Each Councilmember serves on two of the following six Council Committees: Education and Culture; Health and Human Services; Government Operations and Fiscal Policy; Planning, Housing, and Economic Development; Public Safety; and Transportation and Environment. Five Councilmembers are elected by district, and four are elected Countywide. Councilmembers have staffs which are responsible for carrying out their work programs. The County Charter provides for a Confidential Aide for each Councilmember. Staff may consist of interns, analysts, legislative services coordinators, legislative senior aides, and other administrative personnel.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**6,522,359**	**49.80**
Increase Cost: Support for Increased Constituent Services	360,000	0.00
Increase Cost: Personnel Costs	118,338	0.00
Increase Cost: Operating Expenses	10,000	0.00
Increase Cost: Workforce Adjustment	0	0.40
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	5,286	0.40
FY22 Approved	**7,015,983**	**50.60**

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
COUNTY GENERAL FUND					
EXPENDITURES					
Salaries and Wages	8,216,761	9,025,407	8,597,167	9,208,102	2.0 %
Employee Benefits	2,543,016	2,618,124	2,617,864	2,568,710	-1.9 %
County General Fund Personnel Costs	**10,759,777**	**11,643,531**	**11,215,031**	**11,776,812**	**1.1 %**
Operating Expenses	1,011,434	968,559	826,335	1,469,714	51.7 %
County General Fund Expenditures	**11,771,211**	**12,612,090**	**12,041,366**	**13,246,526**	**5.0 %**
PERSONNEL					
Full-Time	92	96	96	94	-2.1 %
Part-Time	4	7	7	9	28.6 %
FTEs	85.18	87.43	87.43	87.83	0.5 %
County General Fund Revenues	**0**	**0**	**0**	**0**	**—**

FY22 APPROVED CHANGES

	Expenditures	FTEs
COUNTY GENERAL FUND		
FY21 ORIGINAL APPROPRIATION	**12,612,090**	**87.43**
Other Adjustments (with no service impacts)		
Increase Cost: Support for Increased Constituent Services [Councilmember Offices]	360,000	0.00
Increase Cost: FY21 Compensation Adjustment	215,919	0.00
Increase Cost: Personnel Costs [Councilmember Offices]	118,338	0.00
Increase Cost: Contractual Services - Equity and Inclusion Training [Council Staff Operations]	100,000	0.00
Increase Cost: FY22 Compensation Adjustment	70,016	0.00
Increase Cost: Advertising Operating Expenses [Council Staff Operations]	32,000	0.00
Increase Cost: Planning Lapse (Reduction) [Council Staff Operations]	25,088	0.00
Increase Cost: Operating Expenses [Councilmember Offices]	10,000	0.00
Increase Cost: Print and Mail Adjustment	2,521	0.00
Increase Cost: Workforce Adjustment [Councilmember Offices]	0	0.40

FY22 APPROVED CHANGES

	Expenditures	FTEs
Decrease Cost: Reduce Operating Expenses - Printing	(3,366)	0.00
Decrease Cost: Retirement Adjustment	(26,131)	0.00
Increase Cost: Annualization of FY21 Personnel Costs	(269,949)	0.00
FY22 APPROVED	**13,246,526**	**87.83**

PROGRAM SUMMARY

Program Name	FY21 APPR Expenditures	FY21 APPR FTEs	FY22 APPR Expenditures	FY22 APPR FTEs
Council Staff Operations	6,089,731	37.63	6,230,543	37.23
Councilmember Offices	6,522,359	49.80	7,015,983	50.60
Total	**12,612,090**	**87.43**	**13,246,526**	**87.83**

CHARGES TO OTHER DEPARTMENTS

Charged Department	Charged Fund	FY21 Total$	FY21 FTEs	FY22 Total$	FY22 FTEs
COUNTY GENERAL FUND					
NDA - Legislative Branch Communications Outreach	General Fund	678,173	7.00	775,130	7.00
Cable Television Communications Plan	Cable TV	663,125	5.00	668,542	5.00
	Total	**1,341,298**	**12.00**	**1,443,672**	**12.00**

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
COUNTY GENERAL FUND						
EXPENDITURES						
FY22 Approved	**13,247**	**13,247**	**13,247**	**13,247**	**13,247**	**13,247**
No inflation or compensation change is included in outyear projections.						
Labor Contracts	**0**	**156**	**156**	**156**	**156**	**156**
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	**13,247**	**13,403**	**13,403**	**13,403**	**13,403**	**13,403**

Board of Appeals

APPROVED FY22 BUDGET	FULL TIME EQUIVALENTS
$582,520	3.50

BARBARA JAY, EXECUTIVE DIRECTOR

MISSION STATEMENT

The mission of the Board of Appeals is to implement the flexibility provided in the Zoning Ordinance as approved by the County Council, and to assist County residents in understanding and participating in the variance, administrative appeal, special exception modification, and conditional use appeal processes.

BUDGET OVERVIEW

The total approved FY22 Operating Budget for the Board of Appeals is $582,520, an increase of $23,675 or 4.24 percent from the FY21 Approved Budget of $558,845. Personnel Costs comprise 93.78 percent of the budget for three full-time position(s) and no part-time position(s), and a total of 3.50 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 6.22 percent of the FY22 budget.

Consistent with the County Charter, the County Executive makes recommendations on the operating budget for all County departments, offices and agencies. However, recognizing the Charter-designed roles, the Executive defers significantly to the Legislative and Judicial Branch agencies. Questions regarding the approved budgets for Legislative Branch departments should be directed to Mary Jane Berry, 240-777-7930.

COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following is emphasized:

- **Effective, Sustainable Government**

PROGRAM CONTACTS

Contact Barbara Jay of the Board of Appeals at 240.777.6604 or Philip Weeda of the Office of Management and Budget at 240.777.2780 for more information regarding this department's operating budget.

PROGRAM PERFORMANCE MEASURES

Performance measures for this department are included below (where applicable). The FY21 estimates reflect funding based on the FY21 Approved Budget. The FY22 and FY23 figures are performance targets based on the FY22 Approved Budget and funding for comparable service levels in FY23.

Measure	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Program Measures					
Number of Administrative Appeals decided	10	7	7	7	7
Average days to issue written Administrative Appeals decisions (within 45 days of close of record unless extended) [1]	23	12	12	12	12
Number of Variances decided	41	31	31	31	31
Average days to issue Variance decision (within 30 days of close of record unless extended) [2]	10	13	13	13	13
Number of Conditional Use cases decided	1	2	2	2	2
Average days to issue Conditional Use decision (must issue within 30 days of voting on the matter unless extended)	15	16	16	16	16
Number of Circuit Court appeals processed	4	1	1	1	1
Number of Administrative Actions taken [3]	130	101	101	101	101

[1] *Board of Appeals Rule 9.1 requires issuance of administrative appeal opinions within 45 days of close of record.*

[2] *Board of Appeals Rule 9.1 requires issuance of variance opinions within 30 days of close of record.*

[3] *Matters considered and/or decided at worksessions include, but are not limited to, preliminary motions in Administrative Appeals, requests for major modifications (following the issuance of a report and recommendation by the Office of Zoning and Administrative Hearings) and administrative modifications of existing special exceptions, requests for by-right hearings, requests for oral argument regarding appeals of conditional use decisions, requests for the revocation of special exceptions, requests for the reconsideration of earlier Board decisions, requests for show cause hearings, complaints regarding the operation of special exceptions, inspection reports from the Department of Permitting Services and the Department of Housing and Community Affairs regarding such complaints, and the submission of documents fulfilling various Board-imposed reporting requirements.*

PROGRAM DESCRIPTIONS

Zoning Related Hearings and Administrative Appeals

The Board of Appeals hears requests for variances as provided in the Zoning Ordinance. Development standards for each zone are set by the Zoning Ordinance. Variances from these standards require approval by the Board. In addition, the Board hears appeals of conditional uses decided by the Hearing Examiner, as provided in the Zoning Ordinance. The Board of Appeals also holds hearings and rules on appeals from administrative actions of certain governmental departments and agencies, as provided in the County Code. Finally, the Board considers modifications to those special exceptions that were filed or approved before the October 30, 2014 changes to the Zoning Ordinance.

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
COUNTY GENERAL FUND					
EXPENDITURES					
Salaries and Wages	423,152	417,896	428,664	441,385	5.6 %
Employee Benefits	102,015	104,710	99,960	104,898	0.2 %
County General Fund Personnel Costs	**525,167**	**522,606**	**528,624**	**546,283**	**4.5 %**

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
Operating Expenses	22,547	36,239	23,488	36,237	—
County General Fund Expenditures	**547,714**	**558,845**	**552,112**	**582,520**	**4.2 %**
PERSONNEL					
Full-Time	3	3	3	3	—
Part-Time	0	0	0	0	—
FTEs	3.50	3.50	3.50	3.50	—
REVENUES					
Board of Appeals Fees	128,984	164,413	158,064	158,064	-3.9 %
Other Charges/Fees	4,950	0	0	0	—
County General Fund Revenues	**133,934**	**164,413**	**158,064**	**158,064**	**-3.9 %**

FY22 APPROVED CHANGES

	Expenditures	FTEs
COUNTY GENERAL FUND		
FY21 ORIGINAL APPROPRIATION	**558,845**	**3.50**
Other Adjustments (with no service impacts)		
Increase Cost: FY21 Compensation Adjustment	12,316	0.00
Increase Cost: Annualization of FY21 Personnel Costs	5,570	0.00
Increase Cost: FY22 Compensation Adjustment	4,933	0.00
Increase Cost: Retirement Adjustment	858	0.00
Decrease Cost: Print and Mail Adjustment	(2)	0.00
FY22 APPROVED	**582,520**	**3.50**

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
COUNTY GENERAL FUND						
EXPENDITURES						
FY22 Approved	**583**	**583**	**583**	**583**	**583**	**583**
No inflation or compensation change is included in outyear projections.						
Labor Contracts	**0**	**9**	**9**	**9**	**9**	**9**
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	**583**	**592**	**592**	**592**	**592**	**592**

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Inspector General

APPROVED FY22 BUDGET	FULL TIME EQUIVALENTS
$2,152,817	14.00

MEGAN DAVEY LIMARZI, INSPECTOR GENERAL

MISSION STATEMENT

The mission of the Office of the Inspector General (OIG) is to promote the effectiveness and efficiency of programs and operations of County government and independent County agencies, prevent and detect fraud, waste, and abuse in government activities, and propose ways to increase the legal, fiscal, and ethical accountability of County government and County-funded agencies.

BUDGET OVERVIEW

The total approved FY22 Operating Budget for the Office of Inspector General is $2,152,817, an increase of $317,205 or 17.28 percent from the FY21 Approved Budget of $1,835,612. Personnel Costs comprise 94.90 percent of the budget for 13 full-time position(s) and no part-time position(s), and a total of 14.00 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 5.10 percent of the FY22 budget.

Consistent with the County Charter, the County Executive makes recommendations on the operating budget for all County departments, offices, and agencies. However, recognizing the Charter-defined roles, the County Executive defers significantly to Legislative and Judicial Branch agencies. Questions regarding the approved budgets for Legislative Branch departments should be directed to Sandra Marin, 240-777-7923.

COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following are emphasized:

- **Effective, Sustainable Government**
- **A Growing Economy**
- **Thriving Youth and Families**

INITIATIVES

- The OIG reviewed the Public Health Emergency Grants issued by Montgomery County in response to the COVID-19 public health crisis. OIG assessed the resulting programs and agreements totaling $20.95M where the risk was high and opportunities for abuse were many. OIG issued a Bulletin to County leadership in October 2020 outlining enhancements that could be instituted to strengthen current and future County grant programs. By reviewing programs at their inception, the OIG can

recommend impactful modifications and safeguarding measures to ensure the integrity of County programs.

INNOVATIONS AND PRODUCTIVITY IMPROVEMENTS

- Implemented an outreach program to help educate County Employees on how they can help the OIG to fight fraud, waste and abuse, and improve the effectiveness and efficiency of the programs and operations of the County government and independent County agencies. Outreach efforts resulted in a 92% increase in complaints received between FY19 and FY20.
- Implemented an Audit Division to conduct systematic risk-based rotating group by group review of the internal accounting and contracting processes and controls for Montgomery County Government departments.
- Expanded oversight by over $2 Billion to include Montgomery College, the Housing Opportunities Commission of Montgomery County, the Montgomery County Board of Education, and Montgomery County Public Schools through passage of legislation.
- Acquired and implemented a critical case management system to support the work of the Audit Division by providing a platform for audit planning, project execution, and report distribution. The software is programmed to assure conformance with the generally accepted governmental auditing standards which is the standard the OIG is required to meet under county law.

PROGRAM CONTACTS

Contact Becky Bolat of the Office of Inspector General at 240-777-2483 or Philip Weeda of the Office of Management and Budget at 240.777.2780 for more information regarding this department's operating budget.

PROGRAM PERFORMANCE MEASURES

Performance measures for this department are included below (where applicable). The FY21 estimates reflect funding based on the FY21 Approved Budget. The FY22 and FY23 figures are performance targets based on the FY22 Approved Budget and funding for comparable service levels in FY23.

Measure	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Program Measures					
Percent of initial inquiries (with no reports or memo) completed within 20 business days [1]	82%	93%	80%	80%	80%
Percent of audit/inspection/investigation reports completed within 8 months	50%	100%	60%	60%	60%
Percent of complaints reviewed and action initiated within 5 business days	98%	96%	95%	95%	95%
Number of audits or reviews of Principal Departments completed in current cycle (24 total to be completed in FY21-FY24 cycle)	N/A	N/A	3	5	6
Number of evaluations, inspections, or reviews of County programs and operations completed annually (the goal is two per year)	N/A	N/A	2	2	2

[1] *The Office of Inspector General (OIG) either completed preliminary inquiry work without further comment, or reclassified the item for continuation as an audit, inspection, investigation, evaluation, or review.*

PROGRAM DESCRIPTIONS

Inspector General

The Inspector General conducts independent audits, reviews, and investigations; receives and investigates credible complaints;

reports possible violations of the law to law enforcement or another appropriate organization; notifies the County Council and County Executive of serious problems in programs; reviews legislation and regulations to strengthen controls and increase accountability; and submits reports with recommendations to appropriate officials. The Inspector General periodically conducts projects jointly with other government agencies and contractors.

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
COUNTY GENERAL FUND					
EXPENDITURES					
Salaries and Wages	749,316	1,431,510	1,222,292	1,651,899	15.4 %
Employee Benefits	159,586	310,574	280,609	391,181	26.0 %
County General Fund Personnel Costs	**908,902**	**1,742,084**	**1,502,901**	**2,043,080**	**17.3 %**
Operating Expenses	106,798	93,528	63,328	109,737	17.3 %
County General Fund Expenditures	**1,015,700**	**1,835,612**	**1,566,229**	**2,152,817**	**17.3 %**
PERSONNEL					
Full-Time	6	11	11	13	18.2 %
Part-Time	0	0	0	0	—
FTEs	7.00	12.00	12.00	14.00	16.7 %

FY22 APPROVED CHANGES

	Expenditures	FTEs
COUNTY GENERAL FUND		
FY21 ORIGINAL APPROPRIATION	**1,835,612**	**12.00**
Changes (with service impacts)		
Add: Implementation of Bill 11-19- Staff for OIG Audit Division [Inspector General]	258,433	2.00
Other Adjustments (with no service impacts)		
Increase Cost: FY21 Compensation Adjustment	62,379	0.00
Increase Cost: Reclassification of Positions [Inspector General]	36,691	0.00
Increase Cost: FY22 Compensation Adjustment	24,942	0.00
Increase Cost: Print and Mail Adjustment	3,226	0.00
Increase Cost: Retirement Adjustment	2,431	0.00
Decrease Cost: Annualization of FY21 Personnel Costs	(70,897)	0.00
FY22 APPROVED	**2,152,817**	**14.00**

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
COUNTY GENERAL FUND						

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
EXPENDITURES						
FY22 Approved	**2,153**	**2,153**	**2,153**	**2,153**	**2,153**	**2,153**
No inflation or compensation change is included in outyear projections.						
Elimination of One-Time Items Approved in FY22	**0**	**(4)**	**(4)**	**(4)**	**(4)**	**(4)**
Items recommended for one-time funding in FY22, including (fill in major item names based on your Competition List), will be eliminated from the base in the outyears.						
Labor Contracts	**0**	**42**	**42**	**42**	**42**	**42**
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	**2,153**	**2,191**	**2,191**	**2,191**	**2,191**	**2,191**

Legislative Oversight

APPROVED FY22 BUDGET	FULL TIME EQUIVALENTS
$2,198,652	13.67

CHRIS CIHLAR, DIRECTOR

MISSION STATEMENT

The mission of the Office of Legislative Oversight (OLO) is to determine the effectiveness of legislation enacted by the County Council and to make findings and recommendations concerning the performance, management, and operation of programs and functions for which funds are appropriated or approved by the Council.

BUDGET OVERVIEW

The total approved FY22 Operating Budget for the Office of Legislative Oversight is $2,198,652, an increase of $166,396 or 8.19 percent from the FY21 Approved Budget of $2,032,256. Personnel Costs comprise 97.91 percent of the budget for 14 full-time position(s) and no part-time position(s), and a total of 13.67 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 2.09 percent of the FY22 budget.

Consistent with the County Charter, the County Executive makes recommendations on the operating budget for all County departments, offices, and agencies. However, recognizing the Charter-defined roles, the Executive defers significantly to Legislative and Judicial Branch agencies. Questions regarding the approved budgets for Legislative Branch departments should be directed to Mary Jane Berry, 240-777-7930.

COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following is emphasized:

- **Effective, Sustainable Government**

INITIATIVES

- Add a Performance Management and Data Analyst III to perform racial equity and social justice impact statements for zoning text amendments, as required by Bill 44-20, Racial Equity and Social Justice - Impact Statements.

PROGRAM CONTACTS

Contact Blaise DeFazio of the Office of Legislative Oversight at 240.777.7983 or Philip Weeda of the Office of Management and

Budget at 240.777.2780 for more information regarding this department's operating budget.

PROGRAM DESCRIPTIONS

Legislative Oversight

The Office of Legislative Oversight (OLO) conducts program evaluations, base budget reviews, and other special studies in accordance with a Council-approved work program. OLO studies the effectiveness of legislation enacted by the Council and makes findings and recommendations concerning the performance, management, and operation of programs and functions for which funds are approved or appropriated by the Council. In addition, OLO is the designated administrator for the Council's audit contracts, as required under Section 315 of the County Charter, and OLO is responsible for preparing economic impact and racial equity/social justice impact statements.

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
COUNTY GENERAL FUND					
EXPENDITURES					
Salaries and Wages	1,538,527	1,562,430	1,492,126	1,716,050	9.8 %
Employee Benefits	449,191	424,438	374,232	436,576	2.9 %
County General Fund Personnel Costs	**1,987,718**	**1,986,868**	**1,866,358**	**2,152,626**	**8.3 %**
Operating Expenses	28,573	45,388	26,393	46,026	1.4 %
County General Fund Expenditures	**2,016,291**	**2,032,256**	**1,892,751**	**2,198,652**	**8.2 %**
PERSONNEL					
Full-Time	12	13	13	14	7.7 %
Part-Time	0	0	0	0	—
FTEs	11.67	12.67	12.67	13.67	7.9 %

FY22 APPROVED CHANGES

	Expenditures	FTEs
COUNTY GENERAL FUND		
FY21 ORIGINAL APPROPRIATION	**2,032,256**	**12.67**
Changes (with service impacts)		
Enhance: Performance Management and Data Analyst III to perform racial equity & social justice impact statements for zoning text amendmentts, per Bill 44-20 [Legislative Oversight]	123,014	1.00
Other Adjustments (with no service impacts)		

FY22 APPROVED CHANGES

	Expenditures	FTEs
Increase Cost: FY21 Compensation Adjustment	38,826	0.00
Increase Cost: Annualizaton of Personnel Costs [Legislative Oversight]	19,680	0.00
Increase Cost: FY22 Compensation Adjustment	14,375	0.00
Increase Cost: Print and Mail Adjustment	638	0.00
Decrease Cost: Retirement Adjustment	(10,457)	0.00
Decrease Cost: Annualization of FY21 Personnel Costs	(19,680)	0.00
FY22 APPROVED	**2,198,652**	**13.67**

CHARGES TO OTHER DEPARTMENTS

Charged Department	Charged Fund	FY21 Total$	FY21 FTEs	FY22 Total$	FY22 FTEs
COUNTY GENERAL FUND					
NDA - Independent Audit	General Fund	58,680	0.33	59,504	0.33

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
COUNTY GENERAL FUND						
EXPENDITURES						
FY22 Approved	**2,199**	**2,199**	**2,199**	**2,199**	**2,199**	**2,199**
No inflation or compensation change is included in outyear projections.						
Labor Contracts	**0**	**30**	**30**	**30**	**30**	**30**
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	**2,199**	**2,229**	**2,229**	**2,229**	**2,229**	**2,229**

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Merit System Protection Board

APPROVED FY22 BUDGET	FULL TIME EQUIVALENTS
$267,921	1.50

BRUCE MARTIN, EXECUTIVE DIRECTOR

MISSION STATEMENT

The mission of the Merit System Protection Board is to oversee the merit system and protect employee and job applicant rights guaranteed under the merit system law.

BUDGET OVERVIEW

The total approved FY22 Operating Budget for the Merit System Protection Board is $267,921, an increase of $8,543 or 3.29 percent from the FY21 Approved Budget of $259,378. Personnel Costs comprise 94.59 percent of the budget for no full-time position(s) and two part-time position(s), and a total of 1.50 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 5.41 percent of the FY22 budget.

Consistent with the County Charter, the County Executive makes recommendations on the operating budget for all County departments, offices, and agencies. However, recognizing the Charter-defined roles, the Executive defers significantly to Legislative and Judicial Branch agencies. Questions regarding the approved budgets for Legislative Branch departments should be directed to Mary Jane Berry, 240-777-7930.

COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following is emphasized:

- **Effective, Sustainable Government**

PROGRAM CONTACTS

Contact Bruce Martin of the Merit System Protection Board at 240.777.6622 or Philip Weeda of the Office of Management and Budget at 240.777.2780 for more information regarding this department's operating budget.

PROGRAM DESCRIPTIONS

Merit System Oversight

The Merit System Protection Board oversees the merit system and protects employee and job applicant rights guaranteed under the merit system; conducts or authorizes periodic audits of the classification system; comments on any proposed changes in the merit system law or regulations; reviews the need to amend laws or regulations, and adjudicates appeals from grievances, removals, demotions, and suspensions upon request of the employee. Personnel Management Oversight includes investigations, audits, or special studies of all aspects of the merit system. The Board also publishes an annual report.

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
COUNTY GENERAL FUND					
EXPENDITURES					
Salaries and Wages	198,769	192,396	193,888	201,451	4.7 %
Employee Benefits	51,599	52,478	49,746	51,966	-1.0 %
County General Fund Personnel Costs	**250,368**	**244,874**	**243,634**	**253,417**	**3.5 %**
Operating Expenses	8,347	14,504	14,469	14,504	—
County General Fund Expenditures	**258,715**	**259,378**	**258,103**	**267,921**	**3.3 %**
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	2	2	2	2	—
FTEs	1.50	1.50	1.50	1.50	—

FY22 APPROVED CHANGES

	Expenditures	FTEs
COUNTY GENERAL FUND		
FY21 ORIGINAL APPROPRIATION	**259,378**	**1.50**
Other Adjustments (with no service impacts)		
Increase Cost: FY21 Compensation Adjustment	5,879	0.00
Increase Cost: FY22 Compensation Adjustment	2,244	0.00
Increase Cost: Stipends - Boards, Commission Supplements [Merit System Oversight]	390	0.00
Increase Cost: Adjustment [Merit System Oversight]	30	0.00
FY22 APPROVED	**267,921**	**1.50**

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
COUNTY GENERAL FUND						
EXPENDITURES						
FY22 Approved	**268**	**268**	**268**	**268**	**268**	**268**
No inflation or compensation change is included in outyear projections.						
Labor Contracts	**0**	**4**	**4**	**4**	**4**	**4**
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	**268**	**272**	**272**	**272**	**272**	**272**

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Zoning and Administrative Hearings

APPROVED FY22 BUDGET	FULL TIME EQUIVALENTS
$681,382	4.00

LYNN R. HANNAN, DIRECTOR

MISSION STATEMENT

The mission of the Office of Zoning and Administrative Hearings (OZAH) is to conduct due process hearings in land use and other administrative matters in a manner that protects the rights of the participants, provides a complete record in each case, results in a thorough and balanced report or decision, and serves the public interest.

BUDGET OVERVIEW

The total approved FY22 Operating Budget for the Office of Zoning and Administrative Hearings is $681,382, an increase of $23,078 or 3.51 percent from the FY21 Approved Budget of $658,304. Personnel Costs comprise 91.08 percent of the budget for four full-time position(s) and no part-time position(s), and a total of 4.00 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 8.92 percent of the FY22 budget.

Consistent with the County Charter, the County Executive makes recommendations on the operating budget for all County departments, offices, and agencies. However, recognizing the Charter-defined roles, the Executive defers significantly to Legislative and Judicial Branch agencies. Questions regarding the approved budgets for Legislative Branch departments should be directed to Mary Jane Berry, 240-777-7930.

COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following is emphasized:

- **Effective, Sustainable Government**

PROGRAM CONTACTS

Contact Lynn R. Hannan of the Office of Zoning and Administrative Hearings at 240.777.6664 or Philip Weeda of the Office of Management and Budget at 240.777.2780 for more information regarding this department's operating budget.

PROGRAM PERFORMANCE MEASURES

Performance measures for this department are included below (where applicable). The FY21 estimates reflect funding based on the FY21 Approved Budget. The FY22 and FY23 figures are performance targets based on the FY22 Approved Budget and funding for comparable service levels in FY23.

PROGRAM DESCRIPTIONS

Zoning and Administrative Hearings

The Hearing Examiner receives applications for certain zoning matters decided by the County Council; schedules and conducts public hearings; prepares and issues reports and recommendations for County Council action; receives applications, hears and decides conditional use cases; schedules and conducts hearings in contested cases referred by other departments, such as the Commission on Human Rights; adjudicates objections and waivers associated with accessory apartment license applications; maintains administrative records for public inspection; collects application fees; responds to public inquiries on zoning and conditional use cases; and works with other County agencies in the preparation, revision, and review of procedural rules, fee schedules, and zoning text amendments.

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
COUNTY GENERAL FUND					
EXPENDITURES					
Salaries and Wages	501,517	476,729	468,138	497,036	4.3 %
Employee Benefits	108,938	120,818	109,371	123,592	2.3 %
County General Fund Personnel Costs	**610,455**	**597,547**	**577,509**	**620,628**	**3.9 %**
Operating Expenses	63,070	60,757	60,757	60,754	—
County General Fund Expenditures	**673,525**	**658,304**	**638,266**	**681,382**	**3.5 %**
PERSONNEL					
Full-Time	4	4	4	4	—
Part-Time	0	0	0	0	—
FTEs	4.00	4.00	4.00	4.00	—
REVENUES					
Other Charges/Fees	23,485	0	0	0	—
Zoning Fees	57,585	65,000	65,000	65,000	—
County General Fund Revenues	**81,070**	**65,000**	**65,000**	**65,000**	**—**

FY22 APPROVED CHANGES

	Expenditures	FTEs
COUNTY GENERAL FUND		
FY21 ORIGINAL APPROPRIATION	**658,304**	**4.00**
Other Adjustments (with no service impacts)		

FY22 APPROVED CHANGES

	Expenditures	FTEs
Increase Cost: FY21 Compensation Adjustment	15,047	0.00
Increase Cost: FY22 Compensation Adjustment	6,923	0.00
Increase Cost: Retirement Adjustment	1,111	0.00
Decrease Cost: Print and Mail Adjustment	(3)	0.00
FY22 APPROVED	**681,382**	**4.00**

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
COUNTY GENERAL FUND						
EXPENDITURES						
FY22 Approved	**681**	**681**	**681**	**681**	**681**	**681**
No inflation or compensation change is included in outyear projections.						
Labor Contracts	**0**	**10**	**10**	**10**	**10**	**10**
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	**681**	**691**	**691**	**691**	**691**	**691**

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Circuit Court

APPROVED FY22 BUDGET	FULL TIME EQUIVALENTS
$15,855,919	125.50

ROBERT A. GREENBERG, ADMINISTRATIVE JUDGE

MISSION STATEMENT

The mission of the Circuit Court is to serve Sixth Judicial Circuit residents in the determination of litigation in serious criminal matters, substantive civil cases, domestic cases, and child support cases in accordance with the United States and Maryland Constitutions while administering justice in an honest, fair, and efficient manner.

BUDGET OVERVIEW

The total approved FY22 Operating Budget for the Circuit Court is $15,855,919, an increase of $554,949 or 3.63 percent from the FY21 Approved Budget of $15,300,970. Personnel Costs comprise 83.34 percent of the budget for 123 full-time position(s) and five part-time position(s), and a total of 125.50 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 16.66 percent of the FY22 budget.

Consistent with the County Charter, the County Executive makes recommendations on the operating budget for all County departments, offices, and agencies. However, recognizing the Charter-defined roles, the Executive defers significantly to Legislative and Judicial Branch agencies. Questions regarding the approved budgets for Judicial Branch departments should be directed to Judy Rupp, jrupp@mcccourt.com.

COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following are emphasized:

- **Effective, Sustainable Government**
- **Thriving Youth and Families**
- **Safe Neighborhoods**

INITIATIVES

- During the COVID-19 pandemic, implemented remote hearings, court trials, and judicial proceedings. Supported judges, magistrates, attorneys, self-represented litigants, and case parties with new remote technology. Scheduled and facilitated an average of 1,600 remote events per month. Added two Senior Customer Representatives, grade 16 (Remote Proceeding Facilitators) and two Office Assistants, grade 13 (Remote Proceeding Schedulers) to manage the scheduling/facilitation of

remote proceedings.

INNOVATIONS AND PRODUCTIVITY IMPROVEMENTS

- Provided phone consultations and limited in-person appointments for self-represented litigants needing support with family cases and issues such as custody and child support payments during the COVID-19 pandemic.
- Immediately implemented remote Drug Court and Mental Health Court programs to support vulnerable populations during the pandemic. Retooled both programs policies and procedures to support participants via remote means. Held two virtual Drug Court graduations during the COVID-19 pandemic.
- Implemented remote custody evaluations, adoption investigations, co-parenting classes, pro bono mediations & custody/access programs, and supervised visitation to ensure these critical services continued virtually throughout the entire COVID-19 pandemic. Implemented online court services and appointments to ensure access to case files, marriage licenses, business licenses, land records, and notary services.
- Managed critical case backload through caseload/workload landscape analyses, Alternate Dispute Resolution, an additional family case docket, and recalling retired judges. Modified business practices related to the scheduling and rescheduling of court events.
- Developed a web-based request system to allow the public to listen to open court proceedings remotely.

PROGRAM CONTACTS

Contact Judy Rupp of the Circuit Court at 240.777.9103 or Jane Mukira of the Office of Management and Budget at 240.777.2754 for more information regarding this department's operating budget.

PROGRAM PERFORMANCE MEASURES

Performance measures for this department are included below (where applicable), with multi-program measures displayed at the front of this section and program-specific measures shown with the relevant program. The FY21 estimates reflect funding based on the FY21 Approved Budget. The FY22 and FY23 figures are performance targets based on the FY22 Approved Budget and funding for comparable service levels in FY23.

PROGRAM DESCRIPTIONS

Adjudication

Adjudication encompasses support staff for the Judiciary, Differentiated Case Management (DCM), and Quality Control. Conceptually, this division monitors case assignments (criminal, civil, and family cases), provides expedited case disposition for incarcerated offenders, and provides supervision consistent with the complexity of each case filed. Adjudication and DCM improve the efficiency of case processing and reduce the demand for judicial intervention at various stages of litigation. To minimize case delay, each case is assigned to an appropriate track that allows for the performance of pre-trial tasks and allocates the appropriate level of judicial intervention. Tracks are monitored for performance and are evaluated based on established performance measures. Quality Control maintains the integrity of the information the Court generates and improves the quality of the data the Court collects.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**3,631,979**	**33.50**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	38,407	0.00
FY22 Approved	**3,670,386**	**33.50**

Administration

The Administrative Office of the Circuit Court serves as a conduit for many operations of the Court. The Court Administrator's role is to facilitate the administrative functions of the Court and to develop policies to enhance systems performance, while maintaining the independence of the Judiciary. Basic functions performed by the Court Administrator and staff include the following: fiscal administration of the budget, human resources, case flow management and statistics, technology management, information management, jury management, space management, intergovernmental liaison, and public information.

The Trial Court Researchers, funded in part by the Trial Court Research Partnership Grant, provide research and statistical support for judiciary-wide research projects; prepare reports based on statistics and other data collected from the Montgomery County Circuit Court; establish links to national research/statistical sources relative to courts; and analyze court-wide programs, functions, and organizations to determine whether current management systems accomplish objectives efficiently.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Case Clearance Rate (includes re-opened cases) - Civil	98.90%	96.46%	102.27%	102.41%	102.56%
Case Filings (includes re-opened cases) - Civil	11,513	10,052	12,138	12,109	12,080
Case Terminations (includes re-opened cases) - Civil (including Registrar of Wills, District Court appeals)	11,641	10,421	11,869	11,824	11,779
Case Clearance Rate (includes re-opened cases) - Criminal	98.82%	94.54%	98.53%	98.42%	98.30%
Case Filings (includes re-opened cases) - Criminal	6,220	5,226	6,453	6,471	6,488
Case Terminations (includes re-opened cases) - Criminal (including District Court appeals)	6,294	5,528	6,549	6,575	6,600
Case Clearance Rate (includes re-opened cases) - Domestic Relations	99.70%	98.78%	100.25%	100.32%	100.39%
Case Filings (includes re-opened cases) - Domestic Relations	13,795	11,414	14,547	14,603	14,659
Case Terminations (includes re-opened cases) - Domestic Relations	13,753	11,275	14,584	14,650	14,716
Case Clearance Rate (includes re-opened cases) - Juvenile	99.66%	93.87%	101.96%	102.70%	103.54%
Case Filings (includes re-opened cases) - Juvenile	2,639	2,159	2,077	1,902	1,727
Case Terminations (includes re-opened cases) - Juvenile (including Delinquency, CINA, and TPR)	2,648	2,300	2,037	1,852	1,668
OVERALL Case Clearance Rate	99.26%	96.79%	100.71%	100.80%	100.88%
TOTAL Case Filings	34,378	29,663	35,002	34,854	34,706
TOTAL Case Terminations	34,125	28,712	35,252	35,132	35,011
Total Trials	1,408	1,197	1,521	1,544	1,567

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**2,847,098**	**10.70**
Increase Cost: Kids Spot Staff Contract Increase	2,422	0.00
Increase Cost: Print and Mail Adjustment	1,212	0.00
Increase Cost: Motor Pool Adjustment	1,087	0.00
Re-align: $21,219.76 (0.41 FTE) to Grant Fund	(21,220)	(0.41)

FY22 Approved Changes	Expenditures	FTEs
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	431,008	0.00
FY22 Approved	**3,261,607**	**10.29**

Case Assignment

The Assignment Office schedules and maintains all hearings, trials, and motion dates as well as special event dates for Judges and Family Magistrates of the Court, and ensures that these events are scheduled in accordance with the Court's DCM plans. The Assignment Office maintains all scheduling information related to criminal indictments and information; criminal jury demands and appeals; civil, juvenile, and family trial assignments; civil, family, and juvenile motions; and bench warrants. The Assignment Office also manages all courtroom information sheets, locates all files for assigned calendars, reviews each file, and delivers files.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**1,371,968**	**15.00**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(70,080)	0.00
FY22 Approved	**1,301,888**	**15.00**

Family Division Services

This program provides a variety of services for children and families, most of them funded by the Family Law Grant. Services include case managers that provide day-to-day management of; cases between Family Magistrates, Judges, counsel, and litigants; custody mediation involving litigants in an effort to obtain a settlement of custody issues prior to litigation; the Family Law Self Help Center staffed by attorneys to help individuals representing themselves in uncomplicated family law cases involving divorce, custody and child support; psychological evaluations when psychological testing is necessary as an adjunct to arriving at a decision in the best interest of the children; best interest attorney appointments to specifically represent the interests of children; and operating expenses associated with managing the division.

Family Division Services also handles adoption investigations, as well as child custody and visitation evaluations. After the establishment of a Court Order, independent evaluations for child custody and visitation and adoption investigations are conducted by Court staff possessing substantial experience in social science or suitable credentials in the field of social work. The evaluator meets with the litigants and children and interviews professionals and collateral references to ascertain the appropriate custodial situation for the children.

The Juvenile Division is also a part of Family Division Services and is responsible for oversight of delinquency petitions, Child in Need of Assistance (CINA) petitions, Termination of Parental Rights (TPR) petitions, Voluntary Placement petitions, and Petitions for Peace Orders. These matters, which are governed by strict statutory timeframes, require a high degree of judicial oversight by the Court on a long term basis.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**1,254,088**	**11.68**

FY22 Approved Changes	Expenditures	FTEs
Re-align: $86,949.23 (1.68 FTES) to Grant Fund	(86,949)	(1.68)
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(135,648)	0.00
FY22 Approved	**1,031,491**	**10.00**

Family Magistrates

Family Magistrates are qualified individuals appointed by the Judges of the Circuit Court to hear family matters and make reports and recommendations based on testimony and analysis of the testimony received at hearings. Family Division Judges continue to review the recommendations, make rulings, and issue orders based on the recommendations of the Family Magistrates and any exceptions filed. The Special Juvenile Magistrate is an officer of the Court assigned to conduct proceedings on matters within the Juvenile Court of the Circuit Court for Montgomery County, pursuant to the Annotated Code of Maryland and the Maryland Rules, and in accordance with the Juvenile Differentiated Case Management plan, procedures and policies. Juvenile Judges continue to review the recommendations and hear immediate reviews and exceptions in addition to other juvenile and CINA matters.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**601,438**	**6.00**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(20,199)	0.00
FY22 Approved	**581,239**	**6.00**

Grants

The Family Law Grant is funded by the State and provides services to families to reduce conflict and introduce the parties involved in litigation to problem-solving techniques to help reduce future litigation. See the Family Division Services Program for a description of the services supported by this grant.

The Trial Court Research Partnership Grant supports one Trial Court Researcher assigned to the Administration Program. This individual provides research, analysis, statistical support, and related reports on County and judiciary-wide research projects.

The Montgomery County Adult Drug Court is funded by the State through a grant from the Office of Problem Solving Courts. The mission of the Adult Drug Court is to eliminate drug abuse, crime, and their consequences by forging continuing partnerships with the Court, health treatment providers, concerned community organizations, and law enforcement. By leveraging its partnerships and its authority, the Court directs substance-abusing offenders into evaluation and treatment to achieve personal responsibility and productive citizenship.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**2,752,590**	**22.12**
Increase Cost: Two Remote Proceeding Facilitators (Senior Customer Representative Grade 16)	142,692	2.00
Increase Cost: Two Remote Proceeding Scheduler (Office Assistant Grade 16)	130,616	2.00
Shift: FTE Correction for Grants	108,169	2.09

FY22 Approved Changes	Expenditures	FTEs
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	18,124	0.00
FY22 Approved	**3,152,191**	**28.21**

Jury

The Jury Office manages prospective and active jurors for civil and criminal proceedings. In accordance with Maryland Courts and Judicial Proceedings, Title 8, every citizen may serve as a juror and must serve when summoned. The Jury Commissioner and staff dispatch questionnaires to prospective jurors using information gathered from voter registration and Motor Vehicle Administration listings. The Jury Commissioner maintains a qualified jury pool from the individuals who are determined to be qualified as jurors under Maryland Courts and Judicial Proceedings § 8-207.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**695,400**	**4.00**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	1,038	0.00
FY22 Approved	**696,438**	**4.00**

Law Library

The Law Library supports the research activities of the Court, the Bar, and the public, and is the only law library open to the public in Montgomery County. The Library has a comprehensive collection of law, including U.S. statutes and the codes of Maryland, Washington D.C., Virginia, and local ordinances. It has a complete collection of judicial opinions and a variety of subject treatises and reference materials. The Law Library also offers free access to the major online legal databases. Library staff are available to answer questions regarding the library and its collection but cannot give legal opinions or advice. The staff will provide limited assistance over the telephone and by e-mail.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**449,666**	**3.00**
Increase Cost: Lexis/Nexis Contractual Increase	646	0.00
Increase Cost: Westlaw Contract Increase	26	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	4,041	0.00
FY22 Approved	**454,379**	**3.00**

Technical Services

Technical Services is responsible for every aspect of the Court's information systems. The duties of, and services performed, range from installing and maintaining server/PC hardware and software applications to designing and troubleshooting complex computer networks and information databases. The department manages the electronic recording of all courtroom and hearing room proceedings. All video conferencing between the Circuit Court, District Court, Montgomery County Detention Center, and Montgomery County Correctional Facility is handled through this division. This equipment is used on a daily basis in order to conduct bond hearings via a video connection. Copies of court transcripts are purchased through this division. The Court's website and internal servers for the Court and Clerk's Office are administered by Technical Services.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**1,445,759**	**13.00**
Increase Cost: FileTrail Contractual Increase	93	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	8,260	0.00
FY22 Approved	**1,454,112**	**13.00**

Trust and Guardianships

The Trust Office administers the case files for fiduciary entities (primarily guardianships) who are required to comply with the reporting requirements set forth in the Maryland Court Rules, Title 10, Guardians and Other Fiduciaries. The reports required to be filed include the Inventory and Information Report and Annual Fiduciary Report for guardianships of the property of a minor or disabled person and the Annual Report of the guardianship of the person. The Trust Clerk examines the Annual Fiduciary Reports filed and prepares the Report of Trust Clerk for the Court.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**250,984**	**2.50**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	1,204	0.00
FY22 Approved	**252,188**	**2.50**

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
COUNTY GENERAL FUND					
EXPENDITURES					
Salaries and Wages	7,471,222	7,642,533	7,516,235	7,925,104	3.7 %
Employee Benefits	2,662,239	2,567,516	2,463,468	2,452,931	-4.5 %
County General Fund Personnel Costs	**10,133,461**	**10,210,049**	**9,979,703**	**10,378,035**	**1.6 %**
Operating Expenses	2,801,241	2,338,331	2,001,582	2,343,817	0.2 %
County General Fund Expenditures	**12,934,702**	**12,548,380**	**11,981,285**	**12,721,852**	**1.4 %**
PERSONNEL					
Full-Time	94	95	95	95	—
Part-Time	4	4	4	4	—
FTEs	97.43	99.38	99.38	97.29	-2.1 %
REVENUES					
Miscellaneous Revenues	55,235	55,230	50,700	55,230	—
State Jury Fee Reimbursement	438,750	482,785	482,785	482,785	—
County General Fund Revenues	**493,985**	**538,015**	**533,485**	**538,015**	**—**
GRANT FUND - MCG					
EXPENDITURES					
Salaries and Wages	1,901,901	1,870,795	1,870,795	2,128,658	13.8 %

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
Employee Benefits	662,492	584,736	584,736	708,350	21.1 %
Grant Fund - MCG Personnel Costs	**2,564,393**	**2,455,531**	**2,455,531**	**2,837,008**	**15.5 %**
Operating Expenses	226,663	297,059	297,059	297,059	—
Grant Fund - MCG Expenditures	**2,791,056**	**2,752,590**	**2,752,590**	**3,134,067**	**13.9 %**
PERSONNEL					
Full-Time	23	24	24	28	16.7 %
Part-Time	1	1	1	1	—
FTEs	22.07	22.12	22.12	28.21	27.5 %
REVENUES					
American Rescue Plan Act	0	0	0	273,308	—
State Grants	2,877,789	2,752,590	2,752,590	2,860,759	3.9 %
Grant Fund - MCG Revenues	**2,877,789**	**2,752,590**	**2,752,590**	**3,134,067**	**13.9 %**

DEPARTMENT TOTALS

Total Expenditures	**15,725,758**	**15,300,970**	**14,733,875**	**15,855,919**	**3.6 %**
Total Full-Time Positions	**117**	**119**	**119**	**123**	**3.4 %**
Total Part-Time Positions	**5**	**5**	**5**	**5**	**—**
Total FTEs	**119.50**	**121.50**	**121.50**	**125.50**	**3.3 %**
Total Revenues	**3,371,774**	**3,290,605**	**3,286,075**	**3,672,082**	**11.6 %**

FY22 APPROVED CHANGES

	Expenditures	FTEs
COUNTY GENERAL FUND		
FY21 ORIGINAL APPROPRIATION	**12,548,380**	**99.38**
Other Adjustments (with no service impacts)		
Increase Cost: FY21 Compensation Adjustment	357,303	0.00
Increase Cost: FY22 Compensation Adjustment	150,727	0.00
Increase Cost: Annualization of FY21 Lapsed Positions	21,582	0.00
Increase Cost: Kids Spot Staff Contract Increase [Administration]	2,422	0.00
Increase Cost: Print and Mail Adjustment [Administration]	1,212	0.00
Increase Cost: Motor Pool Adjustment [Administration]	1,087	0.00
Increase Cost: Lexis/Nexis Contractual Increase [Law Library]	646	0.00
Increase Cost: FileTrail Contractual Increase [Technical Services]	93	0.00
Increase Cost: Westlaw Contract Increase [Law Library]	26	0.00
Decrease Cost: Retirement Adjustment	(7,944)	0.00
Re-align: $21,219.76 (0.41 FTE) to Grant Fund [Administration]	(21,220)	(0.41)
Re-align: $86,949.23 (1.68 FTES) to Grant Fund [Family Division Services]	(86,949)	(1.68)
Decrease Cost: Annualization of FY21 Personnel Costs	(245,513)	0.00

FY22 APPROVED CHANGES

	Expenditures	FTEs
FY22 APPROVED	**12,721,852**	**97.29**
GRANT FUND - MCG		
FY21 ORIGINAL APPROPRIATION	**2,752,590**	**22.12**
Other Adjustments (with no service impacts)		
Increase Cost: Two Remote Proceeding Facilitators (Senior Customer Representative Grade 16) [Grants]	142,692	2.00
Increase Cost: Two Remote Proceeding Scheduler (Office Assistant Grade 16) [Grants]	130,616	2.00
Shift: FTE Correction for Grants [Grants]	108,169	2.09
FY22 APPROVED	**3,134,067**	**28.21**

PROGRAM SUMMARY

Program Name	FY21 APPR Expenditures	FY21 APPR FTEs	FY22 APPR Expenditures	FY22 APPR FTEs
Adjudication	3,631,979	33.50	3,670,386	33.50
Administration	2,847,098	10.70	3,261,607	10.29
Case Assignment	1,371,968	15.00	1,301,888	15.00
Family Division Services	1,254,088	11.68	1,031,491	10.00
Family Magistrates	601,438	6.00	581,239	6.00
Grants	2,752,590	22.12	3,152,191	28.21
Jury	695,400	4.00	696,438	4.00
Law Library	449,666	3.00	454,379	3.00
Technical Services	1,445,759	13.00	1,454,112	13.00
Trust and Guardianships	250,984	2.50	252,188	2.50
Total	**15,300,970**	**121.50**	**15,855,919**	**125.50**

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
COUNTY GENERAL FUND						
EXPENDITURES						
FY22 Approved	**12,722**	**12,722**	**12,722**	**12,722**	**12,722**	**12,722**
No inflation or compensation change is included in outyear projections.						
Labor Contracts	**0**	**238**	**238**	**238**	**238**	**238**
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	**12,722**	**12,960**	**12,960**	**12,960**	**12,960**	**12,960**

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State's Attorney

APPROVED FY22 BUDGET	FULL TIME EQUIVALENTS
$19,280,707	153.85

JOHN MCCARTHY, STATE'S ATTORNEY

MISSION STATEMENT

The State's Attorney's Office is a constitutionally created independent agency. The mission of the State's Attorney's Office is to serve the public interest through the fair and honest administration of justice by exercising its responsibilities to: prosecute criminal violations in Montgomery County, educate the public with regard to criminal justice issues, provide training to lawyers for future service, address inequality and promote fairness in the criminal justice system, ensure access to the criminal justice system, promote professional relations with judges and attorneys, and further the efficient use of criminal justice resources.

BUDGET OVERVIEW

The total approved FY22 Operating Budget for the State's Attorney's Office is $19,280,707, an increase of $487,948 or 2.60 percent from the FY21 Approved Budget of $18,792,759. Personnel Costs comprise 95.92 percent of the budget for 148 full-time position(s) and nine part-time position(s), and a total of 153.85 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 4.08 percent of the FY22 budget.

Consistent with the County Charter, the County Executive makes recommendations on the operating budget for all County departments, offices, and agencies. However, recognizing the Charter-defined roles, the Executive defers significantly to Legislative and Judicial Branch agencies. Questions regarding the approved budgets for Judicial Branch departments should be directed to Lisa Russo, 240-777-7407.

COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following is emphasized:

- **Safe Neighborhoods**

INNOVATIONS AND PRODUCTIVITY IMPROVEMENTS

- State's Attorney's Office Information Technology staff developed and implemented an online Discovery Request Application in SharePoint for attorneys and administrative staff to request discovery material through a secure site. Some of the key benefits include the following:
  - Provides the Discovery Unit with a complete and accurate information needed for each request.

- Provides each requester with a complete list of their discovery request.
- Provides a real-time status dashboard of each requestor's discovery request. The application will also provide email notifications to the requestor as well as anyone else who is identified within the request.
- Built in workflow that will allow the application to provide email notifications to upper management when requests are designated as a rush, not assigned, or not completed within a specific timeframe.
- Provide accurate statistics for identifying future resources and staff.
- Allow for future automation to request evidence through the application for such items as 911 dispatch calls, police crime scene photographs, and circuit court transcript request.

This site has increased efficiency and reduced errors while providing discovery in a timely manner. It has been particularly helpful as the office continues remote operation.

- Overcome logistical obstacles in providing Court Support to attorneys in the midst of a global pandemic including creating multiple departmental SharePoint sites to assists attorneys and staff in group collaboration tasks as well as the ability to share all documents and files.

PROGRAM CONTACTS

Contact Lisa Russo of the State's Attorney's Office at 240.777.7407 or Lindsay Lucas of the Office of Management and Budget at 240.777.2766 for more information regarding this department's operating budget.

PROGRAM PERFORMANCE MEASURES

Performance measures for this department are included below (where applicable), with multi-program measures displayed at the front of this section and program-specific measures shown with the relevant program. The FY21 estimates reflect funding based on the FY21 Approved Budget. The FY22 and FY23 figures are performance targets based on the FY22 Approved Budget and funding for comparable service levels in FY23.

PROGRAM DESCRIPTIONS

Administration

Staff provides central services in areas of budget, personnel, automated systems management, general office management, and public information. In addition, staff coordinates efforts and initiatives with other criminal justice agencies.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**1,635,602**	**12.76**
Technical Adj: Reallocation of Victims of Crimes Act Grant	0	(0.02)
Technical Adj: Reallocation of Gun Violence Reduction Grant FTEs	0	0.01
Technical Adj: Reallocation of Victims of Crimes Act Grant FTEs	0	0.02
Technical Adj: Reallocation of Gun Violence Reduction Grant FTEs	0	(0.01)
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	294	(0.01)
FY22 Approved	**1,635,896**	**12.75**

Circuit Court Prosecution

The Circuit Court Prosecution program reviews cases for possible filing in the Circuit Court by presenting these cases to the Grand Jury for indictment or filing a Circuit Court information (charging document). After charges are filed, the State's Attorney's Office litigates these cases to disposition. Senior Assistant State's Attorneys provide support and guidance to ongoing police investigations and conduct Grand Jury investigations of major felony, drug distribution, gang crimes, Internet crimes, and environmental cases. The Family Violence Unit prosecutes crimes of domestic violence, child abuse, and elder abuse. Appeals and demands for jury trials in the District Court cases are litigated in the Circuit Court.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**8,581,141**	**64.75**
Increase Cost: Salary Plan	85,845	0.00
Technical Adj: Reallocation of Drug Court Grant Funding	0	0.01
Technical Adj: Reallocation of Drug Court Grant Funding	0	(0.01)
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	448,200	0.00
FY22 Approved	**9,115,186**	**64.75**

District Court Prosecution

The District Court Prosecution program prosecutes criminal cases including misdemeanor arrests, citizen complaints, and serious or incarcerable traffic offenses. The State's Attorney's Office has also implemented a Domestic Violence docket in District Court to ensure that assault cases of a domestic nature and violations of protective orders are given special attention.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**2,633,682**	**25.13**
Technical Adj: Reallocation of FTEs for Violence Against Women Act Grant	0	0.01
Technical Adj: Reallocation of FTEs for Violence Against Women Act Grant	0	(0.01)
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	49,478	(0.01)
FY22 Approved	**2,683,160**	**25.12**

District Court Screening and Mediation

The District Court Screening program resolves cases before the trial date by contacting victims and witnesses to determine what outcome they would like to obtain from the criminal justice system. This program relies on volunteers and is supervised by permanent staff. It provides victim/witness assistance by delivering information about the criminal justice system to victims and witnesses whose cases are expected to go to trial. The Pre-Trial Mediation program is designed to resolve non-violent disputes between individuals. Trained volunteers and a mediation specialist work to resolve issues and reduce to writing an agreement by which all sides will abide.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**1,500,888**	**13.50**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	26,801	0.00
FY22 Approved	**1,527,689**	**13.50**

Juvenile Court Prosecution

The Juvenile Court Prosecution program prosecutes criminal violations committed by juvenile offenders in Montgomery County and performs a preliminary review of all cases in which a juvenile is charged with a violent crime. This includes cases which have been reviewed by the Juvenile Services Administration and then referred to the State's Attorney's Office. In such cases, formal charges are filed where appropriate, and litigated to disposition in the Juvenile Court, attempting to obtain restitution for victims when possible. This program also provides administrative support to Teen Court, a Countywide peer adjudication initiative for non-violent juvenile offenses.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**2,145,259**	**17.50**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(4,167)	0.00
FY22 Approved	**2,141,092**	**17.50**

Major Fraud and Special Investigations

The Major Fraud and Special Investigations Division investigates allegations of complex financial crimes such as real estate and other business investment fraud schemes for which the Police Department is unable to provide investigative resources. The division also investigates allegations of thefts involving attorneys stealing from clients, financial exploitation of elderly victims, and misconduct by public officials. When these investigations support criminal charges, the cases are charged, generally in the Circuit Court, and litigated to disposition by Senior Assistant State's Attorneys. A significant part of this program is attempting to obtain restitution for victims and businesses that have lost money in these complex cases. Program staff also provides guidance to police officers and investigators from other agencies in situations where financial crimes may be suspected.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**535,412**	**5.00**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	1,303	0.00
FY22 Approved	**536,715**	**5.00**

Prosecution Management

Prosecution Management staff coordinate case loads; schedule docket assignments; receive visitors; direct phone calls; and enter and audit data in the Criminal Justice Information System (CJIS) for the Circuit, District, and Juvenile Courts.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**1,215,051**	**10.00**
Decrease Cost: Lapse Program Manager Position	(157,250)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	33,768	0.00
FY22 Approved	**1,091,569**	**10.00**

Victim/Witness Court Assistance

This program assists victims in criminal cases that have been designated as "victim-intensive" by virtue of the vulnerability of the

victim or the type of crime. Victims receive direct court assistance from a Victim/Witness Coordinator. The coordinator guides the victim through the judicial process, provides assistance where necessary, and makes referrals to other County agencies as needed. In all other cases, Assistant State's Attorneys provide information and assistance to victims and witnesses. This program is staffed with permanent and volunteer personnel.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**545,724**	**5.21**
Technical Adj: Reallocation of FTEs	0	0.02
Technical Adj: Shift of FTEs from General Fund to Grant Fund	0	(0.02)
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	3,676	0.02
FY22 Approved	**549,400**	**5.23**

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
COUNTY GENERAL FUND					
EXPENDITURES					
Salaries and Wages	13,767,640	13,463,972	13,665,025	14,121,061	4.9 %
Employee Benefits	4,371,204	4,278,923	3,972,178	4,101,594	-4.1 %
County General Fund Personnel Costs	**18,138,844**	**17,742,895**	**17,637,203**	**18,222,655**	**2.7 %**
Operating Expenses	926,003	778,138	581,034	786,326	1.1 %
Capital Outlay	12,702	0	0	0	—
County General Fund Expenditures	**19,077,549**	**18,521,033**	**18,218,237**	**19,008,981**	**2.6 %**
PERSONNEL					
Full-Time	143	144	144	144	—
Part-Time	10	8	8	8	—
FTEs	150.98	151.18	151.18	151.15	—
REVENUES					
Federal Grants	159,919	0	0	0	—
Miscellaneous Revenues	1,053	0	0	0	—
Other Charges/Fees	2,900	3,500	3,000	3,000	-14.3 %
County General Fund Revenues	**163,872**	**3,500**	**3,000**	**3,000**	**-14.3 %**
GRANT FUND - MCG					
EXPENDITURES					
Salaries and Wages	220,348	201,293	201,293	200,443	-0.4 %
Employee Benefits	55,584	70,433	70,433	71,283	1.2 %
Grant Fund - MCG Personnel Costs	**275,932**	**271,726**	**271,726**	**271,726**	**—**
Operating Expenses	40,735	0	0	0	—
Grant Fund - MCG Expenditures	**316,667**	**271,726**	**271,726**	**271,726**	**—**
PERSONNEL					
Full-Time	4	4	4	4	—

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
Part-Time	1	1	1	1	—
FTEs	2.87	2.67	2.67	2.70	1.1 %
REVENUES					
Federal Grants	216,628	0	0	0	—
State Grants	100,039	271,726	271,726	271,726	—
Grant Fund - MCG Revenues	**316,667**	**271,726**	**271,726**	**271,726**	**—**
DEPARTMENT TOTALS					
Total Expenditures	**19,394,216**	**18,792,759**	**18,489,963**	**19,280,707**	**2.6 %**
Total Full-Time Positions	**147**	**148**	**148**	**148**	**—**
Total Part-Time Positions	**11**	**9**	**9**	**9**	**—**
Total FTEs	**153.85**	**153.85**	**153.85**	**153.85**	**—**
Total Revenues	**480,539**	**275,226**	**274,726**	**274,726**	**-0.2 %**

FY22 APPROVED CHANGES

	Expenditures	FTEs
COUNTY GENERAL FUND		
FY21 ORIGINAL APPROPRIATION	**18,521,033**	**151.18**
Other Adjustments (with no service impacts)		
Increase Cost: FY21 Compensation Adjustment	609,471	0.00
Increase Cost: FY22 Compensation Adjustment	256,336	0.00
Increase Cost: Salary Plan [Circuit Court Prosecution]	85,845	0.00
Increase Cost: Motor Pool Adjustment	7,643	0.00
Increase Cost: Print and Mail Adjustment	545	0.00
Technical Adj: Reallocation of Victims of Crimes Act Grant FTEs [Administration]	0	0.02
Technical Adj: Reallocation of Gun Violence Reduction Grant FTEs [Administration]	0	(0.01)
Technical Adj: Reallocation of Drug Court Grant Funding [Circuit Court Prosecution]	0	(0.01)
Technical Adj: Shift of FTEs from General Fund to Grant Fund [Victim/Witness Court Assistance]	0	(0.02)
Technical Adj: Reallocation of FTEs for Violence Against Women Act Grant [District Court Prosecution]	0	(0.01)
Decrease Cost: Retirement Adjustment	(44,619)	0.00
Decrease Cost: Lapse Program Manager Position [Prosecution Management]	(157,250)	0.00
Increase Cost: Annualization of FY21 Personnel Costs	(270,023)	0.00
FY22 APPROVED	**19,008,981**	**151.15**
GRANT FUND - MCG		
FY21 ORIGINAL APPROPRIATION	**271,726**	**2.67**
Other Adjustments (with no service impacts)		

FY22 APPROVED CHANGES

	Expenditures	FTEs
Technical Adj: Reallocation of Victims of Crimes Act Grant [Administration]	0	(0.02)
Technical Adj: Reallocation of Gun Violence Reduction Grant FTEs [Administration]	0	0.01
Technical Adj: Reallocation of Drug Court Grant Funding [Circuit Court Prosecution]	0	0.01
Technical Adj: Reallocation of FTEs [Victim/Witness Court Assistance]	0	0.02
Technical Adj: Reallocation of FTEs for Violence Against Women Act Grant [District Court Prosecution]	0	0.01
FY22 APPROVED	**271,726**	**2.70**

PROGRAM SUMMARY

Program Name	FY21 APPR Expenditures	FY21 APPR FTEs	FY22 APPR Expenditures	FY22 APPR FTEs
Administration	1,635,602	12.76	1,635,896	12.75
Circuit Court Prosecution	8,581,141	64.75	9,115,186	64.75
District Court Prosecution	2,633,682	25.13	2,683,160	25.12
District Court Screening and Mediation	1,500,888	13.50	1,527,689	13.50
Juvenile Court Prosecution	2,145,259	17.50	2,141,092	17.50
Major Fraud and Special Investigations	535,412	5.00	536,715	5.00
Prosecution Management	1,215,051	10.00	1,091,569	10.00
Victim/Witness Court Assistance	545,724	5.21	549,400	5.23
Total	**18,792,759**	**153.85**	**19,280,707**	**153.85**

CHARGES TO OTHER DEPARTMENTS

Charged Department	Charged Fund	FY21 Total$	FY21 FTEs	FY22 Total$	FY22 FTEs
COUNTY GENERAL FUND					
Police	General Fund	156,166	1.00	156,128	1.00

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
COUNTY GENERAL FUND						
EXPENDITURES						
FY22 Approved	**19,009**	**19,009**	**19,009**	**19,009**	**19,009**	**19,009**
No inflation or compensation change is included in outyear projections.						
Labor Contracts	**0**	**407**	**407**	**407**	**407**	**407**
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	**19,009**	**19,416**	**19,416**	**19,416**	**19,416**	**19,416**

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County Executive

APPROVED FY22 BUDGET	FULL TIME EQUIVALENTS
$5,716,362	32.70

MARC ELRICH, COUNTY EXECUTIVE

MISSION STATEMENT

The Office of the County Executive provides political leadership to the community and administrative direction to the County's departments and offices. The Office is committed to providing accurate, timely, and effective support to the County Executive and the Chief Administrative Officer (CAO) as they carry out their responsibilities to residents and employees of Montgomery County in an atmosphere that is characterized by excellence, efficiency, openness, equity, and integrity.

BUDGET OVERVIEW

The total approved FY22 Operating Budget for the Office of the County Executive is $5,716,362, an increase of $32,655 or 0.57 percent from the FY21 Approved Budget of $5,683,707. Personnel Costs comprise 83.49 percent of the budget for 35 full-time position(s) and six part-time position(s), and a total of 32.70 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 16.51 percent of the FY22 budget.

COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following are emphasized:

- **An Affordable, Welcoming County for a Lifetime**
- **Thriving Youth and Families**
- **Easier Commutes**
- **A Greener County**
- **Effective, Sustainable Government**
- **Safe Neighborhoods**
- **A Growing Economy**

INITIATIVES

- Provide funds to create the Director of Strategic Partnerships position to increase the efficiency of the Executive's work with the County Council and other strategic community partners.

- Continue funding support for the Montgomery County Economic Development Corporation, including the development of a Federal engagement strategy on technology transfer and commercialization to support local business growth.
- Provide increased funding to WorkSource Montgomery (WSM) to support its Summer RISE program, an initiative that will be led again by WSM in partnership with Montgomery County Public Schools to provide rising juniors and seniors with career development experiences in the public and private sectors.
- Continue supporting operational needs of Visit Montgomery by offsetting the projected hotel/motel tax shortfall to help and facilitate the hospitality industry through a recovery.
- Continue funding to support expansion of the Innovation Program that increases participation among County employees and partners to make the County a more effective, efficient, and equitable place to work for and deliver the best results for County taxpayers.

INNOVATIONS AND PRODUCTIVITY IMPROVEMENTS

- The creation of the Business Advancement Team has consolidated services to the business community by providing a central access point related to business growth and development within the County. Staff are working in a cohesive manner to provide support, assistance, information and guidance to the local business community.
- The CAO's Office facilitated the development of the County's Climate Action Plan, the roadmap to zero carbon emissions Countywide by 2035, and oversaw the work of the Reimagining Public Safety Task Force.
- Internal Audit completed and published eight audit reports in FY20 and FY21 to date, including reviews of the following: procure-to-pay operations; warehouse inventory management in Alcohol Beverage Services; risk assessment of the County's information technology (IT) environment; purchasing card operations; IT change management; and IT patch management.
- Working with Departments, Internal Audit has seen continued progress in closure of open recommendations from Office of the Inspector General, Office of Legislative Oversight, and Internal Audit reviews; with a closure rate of 90 percent.
- The Innovation program continues to change culture with action. Staff launched two additional Accelerator cohorts and re-imagined a fully remote experience; delivered human centered improvements to COVID-19 testing and response including rapid delivery of a transitional testing registration system and an improved process to expedite and streamline responses to COVID-19 questions from across the County; and digitized several County systems to bring critical services like housing assistance, emergency relief programs, election services and many more online.

PROGRAM CONTACTS

Contact Nicole Gyapong of the Office of the County Executive at 240.777.2516 or Pofen Salem of the Office of Management and Budget at 240.777.2773 for more information regarding this department's operating budget.

PROGRAM DESCRIPTIONS

Administration

The Administration program provides budget development and analysis, fiscal and inventory control, personnel and payroll management, training and supervision, procurement, and contract administration.

FY22 Approved Changes	Expenditures	FTEs

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**312,805**	**2.00**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(200,305)	(1.00)
FY22 Approved	**112,500**	**1.00**

Business Advancement Team

The Business Advancement Team serves as a visible point of entry for the business community by coordinating the delivery of County services and projects related to business development. The office guides business clients in identifying where to go for assistance, and ensure results-driven relationships and projects with related business development organizations outside the realm of County government.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**773,933**	**5.00**
Shift: Federal Real Estate Services Contract from the Office of Intergovernmental Relations	74,400	0.00
Shift: Noncompetitive Contract Award for the Hispanic Chamber of Commerce from Finance	25,000	0.00
Shift: Noncompetitive Contract Award for Foundation for the Asian Pacific American Chamber of Commerce from Finance	20,000	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	11,906	0.00
FY22 Approved	**905,239**	**5.00**

CAO - Supervision & Management of Executive Branch Departments

The CAO oversees the operations and services of all departments and offices of the Executive Branch. The CAO also advises the County Executive on all administrative and government operations/service-related matters and coordinates final review and decision-making on policies, programs, service delivery, budgets, legislation, regulations, and related matters. The CAO uses the following to carry out his responsibilities; 1) The Constituent Services section coordinates responses to correspondence and electronic mail from our residents and identifies community/residents' concerns that require special attention/response; 2) The Innovation Program provides space and support for workers to collaborate cross-departmentally as they improve processes, reduce costs and errors, and improve constituent service; 3) The Business Advancement Team administers programs to support the growth and expansion of businesses in the County and serves as the business community's point of entry into the County government, providing direct services such as training and technical assistance through Business Connect, assistance with County processes and procedures, and economic development project incentives. The Business Advancement Team also manages the County's incubator network system and coordinates the implementation of the White Oak and White Flint Master Plans; and 4) The Criminal Justice Coordinating Commission (CJCC) seeks to enhance cooperation among the agencies involved in the criminal justice system in Montgomery County and to ensure that they address the issues facing the system.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**2,563,073**	**17.70**
Add: Funding Gap Need for the New Strategic Partnerships Director Position	134,206	0.00
Decrease Cost: Partial Lapse of Vacant Positions	(118,930)	0.00
Shift: Transfer of Chief Digital Officer to Department of Technology Services	(179,519)	(1.00)

FY22 Approved Changes	Expenditures	FTEs
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	297,505	1.00
FY22 Approved	**2,696,335**	**17.70**

County Executive - Policy Planning and Development

The County Executive oversees the enforcement of the laws of Montgomery County and provides executive direction to all departments and offices of the County government. The County Executive develops policies; proposes services, programs, budgets, and legislation to the County Council; adopts Executive Orders and Regulations; and appoints citizens to boards, committees, and commissions.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**1,108,548**	**6.00**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(33,816)	0.00
FY22 Approved	**1,074,732**	**6.00**

Innovation

The Innovation Program provides space and support for workers to collaborate cross-departmentally as they improve processes, reduce costs and errors, and improve customer service.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**378,420**	**2.00**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	4,469	0.00
FY22 Approved	**382,889**	**2.00**

Internal Audit

The Internal Audit program provides independent strategic risk-based auditing services. The core function of this program is to improve internal controls and provide reasonable assurance of reliable financial reporting; effective and efficient operations; legal and regulatory compliance; fraud investigations and deterrence; and the safeguarding of County assets.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**546,928**	**1.00**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(2,261)	0.00
FY22 Approved	**544,667**	**1.00**

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App

COUNTY GENERAL FUND

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
EXPENDITURES					
Salaries and Wages	3,768,903	3,836,762	3,517,867	3,831,253	-0.1 %
Employee Benefits	1,166,385	1,027,256	903,825	941,469	-8.4 %
County General Fund Personnel Costs	**4,935,288**	**4,864,018**	**4,421,692**	**4,772,722**	**-1.9 %**
Operating Expenses	1,046,367	819,689	2,424,653	943,640	15.1 %
County General Fund Expenditures	**5,981,655**	**5,683,707**	**6,846,345**	**5,716,362**	**0.6 %**
PERSONNEL					
Full-Time	34	36	36	35	-2.8 %
Part-Time	6	6	6	6	—
FTEs	34.50	33.70	33.70	32.70	-3.0 %
REVENUES					
Miscellaneous Revenues	1,000	0	0	0	—
County General Fund Revenues	**1,000**	**0**	**0**	**0**	**—**

FY22 APPROVED CHANGES

	Expenditures	FTEs
COUNTY GENERAL FUND		
FY21 ORIGINAL APPROPRIATION	**5,683,707**	**33.70**
Changes (with service impacts)		
Add: Funding Gap Need for the New Strategic Partnerships Director Position [CAO - Supervision & Management of Executive Branch Departments]	134,206	0.00
Other Adjustments (with no service impacts)		
Shift: Federal Real Estate Services Contract from the Office of Intergovernmental Relations [Business Advancement Team]	74,400	0.00
Increase Cost: FY21 Compensation Adjustment	47,394	0.00
Shift: Noncompetitive Contract Award for the Hispanic Chamber of Commerce from Finance [Business Advancement Team]	25,000	0.00
Shift: Noncompetitive Contract Award for Foundation for the Asian Pacific American Chamber of Commerce from Finance [Business Advancement Team]	20,000	0.00
Increase Cost: FY22 Compensation Adjustment	19,062	0.00
Increase Cost: Annualization of FY21 Personnel Costs	5,256	0.00
Increase Cost: Motor Pool Adjustment	3,282	0.00
Increase Cost: Print and Mail Adjustment	1,269	0.00
Increase Cost: Retirement Adjustment	1,235	0.00
Decrease Cost: Partial Lapse of Vacant Positions [CAO - Supervision & Management of Executive Branch Departments]	(118,930)	0.00
Shift: Transfer of Chief Digital Officer to Department of Technology Services [CAO - Supervision & Management of Executive Branch Departments]	(179,519)	(1.00)

FY22 APPROVED CHANGES

	Expenditures	FTEs
FY22 APPROVED	**5,716,362**	**32.70**

PROGRAM SUMMARY

Program Name	FY21 APPR Expenditures	FY21 APPR FTEs	FY22 APPR Expenditures	FY22 APPR FTEs
Administration	312,805	2.00	112,500	1.00
Business Advancement Team	773,933	5.00	905,239	5.00
CAO - Supervision & Management of Executive Branch Departments	2,563,073	17.70	2,696,335	17.70
County Executive - Policy Planning and Development	1,108,548	6.00	1,074,732	6.00
Innovation	378,420	2.00	382,889	2.00
Internal Audit	546,928	1.00	544,667	1.00
Total	**5,683,707**	**33.70**	**5,716,362**	**32.70**

CHARGES TO OTHER DEPARTMENTS

Charged Department	Charged Fund	FY21 Total$	FY21 FTEs	FY22 Total$	FY22 FTEs
COUNTY GENERAL FUND					
Permitting Services	Permitting Services	209,651	0.90	203,028	0.90
CIP	Capital Fund	90,244	0.50	90,326	0.50
NDA - Conference Center	General Fund	122,579	1.00	124,683	1.00
NDA - Incubator Programs - Economic Development Partnership	General Fund	265,800	2.00	526,382	5.00
NDA - Vision Zero	General Fund	126,163	1.00	130,702	1.00
	Total	**814,437**	**5.40**	**1,075,121**	**8.40**

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
COUNTY GENERAL FUND						
EXPENDITURES						
FY22 Approved	**5,716**	**5,716**	**5,716**	**5,716**	**5,716**	**5,716**
No inflation or compensation change is included in outyear projections.						
Labor Contracts	**0**	**42**	**42**	**42**	**42**	**42**
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	**5,716**	**5,758**	**5,758**	**5,758**	**5,758**	**5,758**

Board of Elections

APPROVED FY22 BUDGET	FULL TIME EQUIVALENTS
$8,300,356	56.35

MARGARET JURGENSEN, ELECTIONS DIRECTOR

MISSION STATEMENT

The mission of the Board of Elections is to register voters, conduct elections, assist persons seeking elective office with candidate filings and campaign fund reports, assist citizens seeking to place questions on the ballot, and preserve election data.

BUDGET OVERVIEW

The total approved FY22 Operating Budget for the Montgomery County Board of Elections is $8,300,356, an increase of $16,250 or 0.20 percent from the FY21 Approved Budget of $8,284,106. Personnel Costs comprise 54.28 percent of the budget for 29 full-time position(s) and two part-time position(s), and a total of 56.35 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 45.72 percent of the FY22 budget.

COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following are emphasized:

- **Effective, Sustainable Government**
- **Thriving Youth and Families**

INITIATIVES

- Improve voter satisfaction with the polling place experience during Early Voting and Election Day.
- Monitor and mitigate voter wait time on Election Day.
- Ensure vulnerable populations always have access to various methods of voting: in-person, vote-by-mail, or provisional.
- Expand the use of social media to enhance voter education and community outreach.

INNOVATIONS AND PRODUCTIVITY IMPROVEMENTS

- Received the U.S. Election Assistance Commission Award for the Montgomery County Voter App and Short Code that links residents to the Maryland voter registration website, allows voters to request a vote-by-mail application, and allows voters to find the closest voting center to his or her voting location and access its current wait time.

- Transitioning from traditional in-person Election Judge training to a hybrid of virtual and on-site instruction, which will reduce training costs.
- Creation of a ballot drop box mail system to ensure the secure and expeditious return of cast ballots to the Board of Elections.
- Expansion of canvassing capacity using an off-site location that will allow up to 20,000 ballots to be counted per day.

PROGRAM CONTACTS

Contact Margaret A. Jurgensen of the Montgomery County Board of Elections at 240.777.8523 or Taman Morris of the Office of Management and Budget at 240.777.2771 for more information regarding this department's operating budget.

PROGRAM PERFORMANCE MEASURES

Performance measures for this department are included below (where applicable), with multi-program measures displayed at the front of this section and program-specific measures shown with the relevant program. The FY21 estimates reflect funding based on the FY21 Approved Budget. The FY22 and FY23 figures are performance targets based on the FY22 Approved Budget and funding for comparable service levels in FY23.

PROGRAM DESCRIPTIONS

Administration

The Administration program of the Board of Elections is responsible for delivering a fundamental and legally mandated public good by ensuring that all eligible citizens have the right to vote, and that elections are accurate, fair, and equitable. This requires effective management of resources from the State Board of Elections and County Government, as well as adherence to all Federal, State, and local laws and regulations. This is accomplished through the following activities: public records management including the certification of election results with the Board of Canvassers; support to the County Board of Elections and its attorney; compliance with Montgomery County Government policies and regulations related to human resources, procurement, budget, etc.; liaising with the Maryland State Board of Elections; compliance with Federal and State statutory and regulatory requirements; and the effective coordination of public information. These combined activities are essential to ensure the accuracy and integrity of the election process, and to instill public confidence in election results.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of public comments recorded at official board meetings	4	12	13	14	15
Percent of precincts reporting election results by 11:00 p.m. [1]	98.9%	75.0%	8.0%	100.0%	100.0%
Average voter wait time on election day (minutes)	7	20	20	30	30

[1] *Results from the Silver Spring Civic Building were late in reporting results for the 2020 Presidential Primary Election due to long lines and a backlog of same-day registrants after polls closed. For the 2020 Presidential General Election, all sites returned their results to the Board of Elections timely but a technical issue in state software prevented the reporting of full results that night.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**2,787,986**	**4.00**
Increase Cost: Office Equipment Maintenance	3,000	0.00
Decrease Cost: Polling Place Moving Contract	(5,000)	0.00

FY22 Approved Changes	Expenditures	FTEs
Reduce: Other Vehicle Rentals	(8,200)	0.00
Reduce: Maintenance Budget to Support Polling Place Supplies and Enterprise Software	(9,995)	0.00
Reduce: State Board of Election Fees	(13,751)	0.00
Reduce: Temporary Office Clerical/Contract Support	(23,000)	0.00
Reduce: Administrative Seasonal Temporary Staff	(27,913)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	176,616	0.00
FY22 Approved	**2,879,743**	**4.00**

Election Operations

The Election Operations program contains three independent sections that ensure Early and Election Day voting is successful. These sections are Polling Place and Early Voting Management, Election Judge Recruitment and Training, and Outreach.

According to the Maryland Law Code, the Polling Place and Early Voting Management (PPM) section is responsible for leasing polling sites, assigning all Montgomery County voters to sites that are in the same or an adjacent precinct to the voter's home address, ensuring each polling place complies with the Americans with Disabilities Act, ensuring all polling places have adequate ballots and supplies, and providing the Board of Elections with information about the cost of facilities, the accessibility of voting sites, and other criteria.

The program's duties also include coordinating with the Information Technology program and the Montgomery County Department of General Services to transport voting equipment, assisting candidates and groups requesting to add questions to the ballot, assisting candidate filings, proofing ballot styles, and redistricting and updating voter precincts.

The timeline of Montgomery County's election process is dictated by the Maryland State Election Calendar, and begins with the creation of Early Voting Centers and Election Day polling places. As Polling Place Management is preparing the supplies and equipment necessary to facilitate an election, other sections within Election Operations are preparing Election Judges, and providing voter outreach to the public.

Election Judge Recruitment and Training is responsible for the recruitment of registered Maryland voters to serve as Election Judges during Early Voting and Election Day. The section also provides training, assigns Election Judges to sites, and provides payment to each volunteer. Recruitment of volunteers is done year-round utilizing a variety of methods, with increased effort and focus in the six months preceding an election. A database of interested volunteers is maintained by the section to maintain the efficiency of the selection process.

Training for all election workers is required by State law and is necessary for successful operations on Election Day. The training program includes both on-line and in-person class instruction throughout the County, over a period of 9 to 12 weeks. Each precinct team includes volunteers that are registered in different political parties, have various levels of experience, and that may have bilingual language capabilities. Following each election, the Election Judge Recruitment and Training staff complete payroll processing and a thorough precinct performance review and audit.

The Voting Rights Act mandates that information provided in English also be provided in Spanish, and the Outreach section is responsible for accommodating the cultural and linguistic needs of Montgomery County. This section is responsible for contacting voting eligible citizens that are unregistered, for whom English is a second language, who have special needs or disabilities, who are homeless, or who live in areas with low participation rates. With over 170 recognized languages, Montgomery County is a nationally recognized leader in providing effective voter outreach through voter-focused planning and community engagement. A key asset for the Outreach section is its national award-winning Future Vote Initiative that has recruited 43,619 students and parents to participate in elections, since 2004. The Initiative has also recruited over 10,000 students, that are at least 16 years-old, to serve as election judges.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Percent of voters rating Election Day polling place as "well run"	91%	99%	92%	92%	92%
Percent of no-show Election Judges on Election Day	4%	6%	3%	4%	4%
Number of election judges recruited, trained, and placed per election [1]	3,393	139	3,384	3,200	3,400
Percent of polling places opening on time	100%	100%	100%	100%	100%
Tax dollars saved by leveraging Future Vote students earning Student Learning (SSL) hours [2]	$299,049	$0	$13,413	$250,000	$250,000

[1] *The decrease in FY20 is due to the elimination of early voting for the 2020 Presidential Primary Election and COVID-19-related restrictions on in-person voting.*

[2] *Zero figure for FY20 reflects suspension of the Future Vote Program for the 2020 Presidential General Election. The reduced figure for FY21 reflects restriction of the program only to those age 16 or older choosing SSL hours rather than payment of a stipend for Election Judge service.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**3,038,814**	**21.53**
Increase Cost: Polling Place Furniture Rental	5,000	0.00
Reduce: Election Judge Training Supplies	(4,500)	0.00
Reduce: Election Day Support - Other County Employees	(10,000)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(73,266)	0.00
FY22 Approved	**2,956,048**	**21.53**

Information Technology

The Information and Technology (IT) program supports the year-round security of all data and the efficient performance of voting equipment for thousands of voters during an election cycle. The IT program is responsible for network infrastructure, the production of data reports, the maintenance of systems related to election operations, the maintenance, storage and security of equipment, and the maintenance of website and database applications mandated for use by the State Board of Elections. The program coordinates with the Maryland State Board of Elections to organize and integrate voter registration information, to modify polling place precincts and district boundaries, and to transport voting equipment.

The IT program collaborates with Montgomery County's Department of Technology and Enterprise Business Solutions (TEBS) to implement enhancements to the Election Management System. The Election Management System is used to manage election workers, Future Vote students and polling places. The program also coordinates with TEBS to implement technology that provides valuable information and resources to voters such as the display of wait times on the department website, and allowing voters to request and receive voting information by text message.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Annual hours worked by temporary employees to perform Maryland State Board of Elections mandated tasks exceeding merit workforce availability	10,892	18,586	19,414	20,000	20,000
Number of electronic poll books prepared and used on election days [1]	1,059	31	413	1,059	1,059
Percent of required voting units per precinct that were operable on election day	100%	100%	100%	100%	100%
Average response time to resolve equipment and/or maintenance concerns during voting hours (hours)	2.5	0.5	1.0	1.5	1.5
Incidents of emergency bin use during voting hours [2]	8	0	0	8	8

[1] *Less equipment was used in FY20 and FY21 due to restrictions in the number of in-person voting sites and an increase in the footprint required for each check-in station due to the restrictions presented by the COVID-19 virus.*

[2] *Due to the use of vote centers, there were several ballot scanners at each site. There was never a need for any voter to use the emergency bin due to a technical issue with a scanner during the 2020 Presidential General Election.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**764,654**	**12.45**
Increase Cost: Enterprise Software	2,093	0.00
Reduce: General Office Supplies	(3,000)	0.00
Reduce: Computer Maintenace	(4,000)	0.00
Reduce: Computer Equipment	(5,000)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	246	0.00
FY22 Approved	**754,993**	**12.45**

Voter Services

Accurate voter registration records are the foundation for fair and equitable elections, and accurate voter registration records are the basis of effective election planning. The Voter Services program administers voter registration and absentee voting under procedures established by the State Administrator of Elections. Voter Services is responsible for answering voters' questions, and ensures compliance with Federal and State confidentiality requirements. In addition, the Voter Services program coordinates the counting of absentee and provisional ballots, and ensures that each ballot for an election corresponds to a single eligible voter who has not cast more than one ballot.

Voter Services is a deadline-driven program that diligently processes a constant stream of incoming data. The program processes all changes to name, address, and party affiliation, and maintains a database of citizens that will not vote for reasons of death, felony conviction, ineligibility for jury duty, residency outside of the jurisdiction, or other valid legal reason.

The program provides legally-required training for volunteer registrars; responds to various voter and candidate requests for voter registration applications, listings, and data regarding registered voters; verifies nominating and referenda petitions; and issues and canvasses absentee and provisional ballots. The program also tracks returned mail and sends multiple mailings to voters for whom new eligibility information is obtained in order to comply with State and Federal requirements.

The program also provides voter registration data to municipalities within Montgomery County, and is responsible for researching provisional ballots, verifying same-day registration, performing monthly peer audits of other jurisdictions within the state, assisting military and overseas voters, administering voting for residents of nursing homes and assisted living facilities, receiving and staging ballots, conducting the post-election canvassing, counting and auditing of ballots cast, and reconciling and auditing

absentee and provisional voter credit.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of registered voters served per program FTE [1]	35,989	38,584	36,647	36,830	37,014
Number of absentee ballots requested (000s) [2]	48	671	378	100	150
Number of active registered voters (000s)	665	670	673	676	679

[1] *The fluctuation between FY19 and FY21 reflects the transfer of a part-time position out of Voter Services and the subsequent transfer of a full-time position into Voter Services.*

[2] *The FY20 figure reflects the total number of ballots mailed to registered voters. 33,174 were affirmatively requested by voters and 637,604 were mailed without a request pursuant to emergency action of the governor.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**1,692,652**	**18.37**
Increase Cost: Seasonal Temporary Staff	40,000	0.00
Reduce: Temporary Contract Services	(45,000)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	21,920	0.00
FY22 Approved	**1,709,572**	**18.37**

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
COUNTY GENERAL FUND					
EXPENDITURES					
Salaries and Wages	3,655,197	3,518,079	3,773,043	3,645,453	3.6 %
Employee Benefits	851,600	874,694	852,459	859,652	-1.7 %
County General Fund Personnel Costs	**4,506,797**	**4,392,773**	**4,625,502**	**4,505,105**	**2.6 %**
Operating Expenses	4,299,905	3,891,333	5,739,200	3,795,251	-2.5 %
County General Fund Expenditures	**8,806,702**	**8,284,106**	**10,364,702**	**8,300,356**	**0.2 %**
PERSONNEL					
Full-Time	29	29	29	29	—
Part-Time	2	2	2	2	—
FTEs	56.35	56.35	56.35	56.35	—
REVENUES					
Miscellaneous Revenues	1,492	0	0	0	—
Other Charges/Fees	1,173	10,000	1,000	1,000	-90.0 %
County General Fund Revenues	**2,665**	**10,000**	**1,000**	**1,000**	**-90.0 %**
GRANT FUND - MCG					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Grant Fund - MCG Personnel Costs	**0**	**0**	**0**	**0**	**—**
Operating Expenses	31,484	0	0	0	—

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
Grant Fund - MCG Expenditures	**31,484**	**0**	**0**	**0**	**—**
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—

DEPARTMENT TOTALS

Total Expenditures	**8,838,186**	**8,284,106**	**10,364,702**	**8,300,356**	**0.2 %**
Total Full-Time Positions	**29**	**29**	**29**	**29**	**—**
Total Part-Time Positions	**2**	**2**	**2**	**2**	**—**
Total FTEs	**56.35**	**56.35**	**56.35**	**56.35**	**—**
Total Revenues	**2,665**	**10,000**	**1,000**	**1,000**	**-90.0 %**

FY22 APPROVED CHANGES

	Expenditures	FTEs
COUNTY GENERAL FUND		
FY21 ORIGINAL APPROPRIATION	**8,284,106**	**56.35**
Changes (with service impacts)		
Reduce: General Office Supplies [Information Technology]	(3,000)	0.00
Reduce: Computer Maintenace [Information Technology]	(4,000)	0.00
Reduce: Election Judge Training Supplies [Election Operations]	(4,500)	0.00
Reduce: Computer Equipment [Information Technology]	(5,000)	0.00
Reduce: Other Vehicle Rentals [Administration]	(8,200)	0.00
Reduce: Maintenance Budget to Support Polling Place Supplies and Enterprise Software [Administration]	(9,995)	0.00
Reduce: Election Day Support - Other County Employees [Election Operations]	(10,000)	0.00
Reduce: State Board of Election Fees [Administration]	(13,751)	0.00
Reduce: Temporary Office Clerical/Contract Support [Administration]	(23,000)	0.00
Reduce: Administrative Seasonal Temporary Staff [Administration]	(27,913)	0.00
Reduce: Temporary Contract Services [Voter Services]	(45,000)	0.00
Other Adjustments (with no service impacts)		
Increase Cost: FY21 Compensation Adjustment	106,308	0.00
Increase Cost: FY22 Compensation Adjustment	57,735	0.00
Increase Cost: Seasonal Temporary Staff [Voter Services]	40,000	0.00
Increase Cost: Motor Pool Adjustment	15,291	0.00
Increase Cost: Polling Place Furniture Rental [Election Operations]	5,000	0.00
Increase Cost: Office Equipment Maintenance [Administration]	3,000	0.00
Increase Cost: Retirement Adjustment	2,618	0.00
Increase Cost: Enterprise Software [Information Technology]	2,093	0.00

FY22 APPROVED CHANGES

	Expenditures	FTEs
Decrease Cost: Print and Mail Adjustment	(20)	0.00
Decrease Cost: Polling Place Moving Contract [Administration]	(5,000)	0.00
Increase Cost: Annualization of FY21 Personnel Costs	(56,416)	0.00
FY22 APPROVED	**8,300,356**	**56.35**

PROGRAM SUMMARY

Program Name	FY21 APPR Expenditures	FY21 APPR FTEs	FY22 APPR Expenditures	FY22 APPR FTEs
Administration	2,787,986	4.00	2,879,743	4.00
Election Operations	3,038,814	21.53	2,956,048	21.53
Information Technology	764,654	12.45	754,993	12.45
Voter Services	1,692,652	18.37	1,709,572	18.37
Total	**8,284,106**	**56.35**	**8,300,356**	**56.35**

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
COUNTY GENERAL FUND						
EXPENDITURES						
FY22 Approved	**8,300**	**8,300**	**8,300**	**8,300**	**8,300**	**8,300**
No inflation or compensation change is included in outyear projections.						
Restore One-Time Lapse Increase	**0**	**38**	**38**	**38**	**38**	**38**
Labor Contracts	**0**	**83**	**83**	**83**	**83**	**83**
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	**8,300**	**8,421**	**8,421**	**8,421**	**8,421**	**8,421**

Community Engagement Cluster

APPROVED FY22 BUDGET	FULL TIME EQUIVALENTS
$6,124,668	41.75

FARIBA KASSIRI, DEPUTY CHIEF ADMINISTRATIVE OFFICER

MISSION STATEMENT

The Community Engagement Cluster (CEC) builds stronger, informed, and inclusive communities. The Cluster strengthens Montgomery County's commitment to civic engagement and community service by engaging residents, organizations, businesses, and other community groups. The Cluster maximizes communities' assets - time, talents, and other resources - working collaboratively to address and resolve community issues.

The cluster is a combination of the five Regional Services Centers, the Commission for Women, and the Office of Community Partnerships, including the Gilchrist Center and the Volunteer Center, all sharing core administrative support since July 1, 2011. As a cluster, these offices/functions have combined facilities, resources, and support staff while retaining staff expertise and experience, as well as most of the objectives of the separate entities involved.

BUDGET OVERVIEW

The total approved FY22 Operating Budget for the Community Engagement Cluster is $6,124,668, an increase of $1,816,094 or 42.15 percent from the FY21 Approved Budget of $4,308,574. Personnel Costs comprise 84.10 percent of the budget for 32 full-time position(s) and 20 part-time position(s), and a total of 41.75 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 15.90 percent of the FY22 budget.

COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following are emphasized:

- **A Greener County**
- **Effective, Sustainable Government**
- **Thriving Youth and Families**

INITIATIVES

- Converting temporary contractual support into two permanent merit positions to enhance programmatic and administrative support to the Cluster.
- Enhancing the County's multilingual and multicultural outreach efforts, expanding on the successful 2020 Census campaign efforts, including the creation of a permanent Translations unit.

PROGRAM CONTACTS

Contact Fariba Kassiri of the Community Engagement Cluster at 240.777.2512 or Corey Orlosky of the Office of Management and Budget at 240.777.2762 for more information regarding this department's operating budget.

PROGRAM PERFORMANCE MEASURES

Performance measures for this department are included below (where applicable), with multi-program measures displayed at the front of this section and program-specific measures shown with the relevant program. The FY21 estimates reflect funding based on the FY21 Approved Budget. The FY22 and FY23 figures are performance targets based on the FY22 Approved Budget and funding for comparable service levels in FY23.

PROGRAM DESCRIPTIONS

Administration

Administrative Management for the Community Engagement Cluster (CEC) handles all aspects of budget, procurement, financial, contracts/grants, personnel, and administrative matters of the CEC units (Regional Services Centers, Commission for Women, Office of Community Partnerships, including the Gilchrist Center and the Volunteer Center). In addition, the responsibilities of this unit include implementing the CEC's shared-resource model related to various duties pertaining to the Advisory Boards, Committees and Commissions, community outreach, community events, database and webpage development and maintenance, newsletters, and many other vital community related functions.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**754,172**	**4.00**
Enhance: Conversion of Contract Services to Permanent Staff	12,047	1.00
Decrease Cost: Elimination of Long Term Vacancy	(91,169)	(1.00)
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(98,624)	(1.00)
FY22 Approved	**576,426**	**3.00**

Commission for Women

The Commission for Women's mission is to identify gender-based inequities in laws, policies, practices and procedures, and to advocate remedies by advising the public and local, state, and federal agencies on issues of concern to women, including organizing events relating to these issues.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**276,591**	**2.00**

FY22 Approved Changes	Expenditures	FTEs
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	3,432	0.00
FY22 Approved	**280,023**	**2.00**

Community Partnership

The Office of Community Partnerships (OCP) is a bridge builder between the County's diverse communities and County government. Due to OCPs deep reach into communities, OCP worked closely with the Regional Service Center Directors to lead the County's 2020 Census Campaign. "Everyone Counts in Montgomery County" was a multifaceted campaign targeted towards historically undercounted communities (communities of color, multilingual communities, LGBTQ, children under 5, seniors) and specific census tracts. Strategies included materials in the top 6 spoken languages in the county (Spanish, Chinese, Korean, French, Amharic and Vietnamese), multilingual and multicultural media, use of social media and strong nonprofit partners. OCP realized early on there was significant overlap between targeted communities/census tracts and communities most impacted by COVID-19 and therefore tied COVID information (rental assistance, food resources, etc) to census outreach. As a result of Montgomery County's successful 2020 Census campaign efforts, OCP will continue to serve point on the county's multilingual and multicultural communication outreach efforts. This will also include the creation of a permanent internal Translations Unit in FY22.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**1,199,276**	**8.50**
Add: Multilingual/Multicultural Communication	1,654,506	11.75
Increase Cost: Community Outreach Manager 1 FT to 2 PT	13,006	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	151,310	1.00
FY22 Approved	**3,018,098**	**21.25**

Gilchrist Center

The Charles W. Gilchrist Center for Cultural Diversity is the County's Welcome Center for newcomers and builds the network of immigrant service providers in the County. The Center offers various immigrant integration services at various locations throughout the County that prepare residents to contribute to our economy and our community.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**622,987**	**6.50**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	13,188	0.00
FY22 Approved	**636,175**	**6.50**

Regional Services Centers

The County has five Regional Services Centers: Bethesda-Chevy Chase, East County, Mid-County, Silver Spring, and Upcounty. The Regional Directors in each of the County's five regions work with their respective regional citizens advisory boards, residents, community groups, businesses, and other public agencies to proactively seek and gather information and assess community needs, problems, and issues in order to provide effective and timely input representing their regions in policy discussions and

collaborations with departments on service offerings and delivery systems, and in liaising between Montgomery County and its residents. The Regional Directors of the Silver Spring, Wheaton, and Bethesda/Chevy Chase regions provide oversight of the operations of their respective Urban Districts.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**1,455,548**	**9.00**
Add: Marketing and Placemaking for White Oak	100,000	0.00
Shift: Marketing and Placemaking for Pike District/White Flint	100,000	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(41,602)	0.00
FY22 Approved	**1,613,946**	**9.00**

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
COUNTY GENERAL FUND					
EXPENDITURES					
Salaries and Wages	2,713,991	2,859,292	2,594,482	3,943,286	37.9 %
Employee Benefits	736,281	863,296	733,549	1,131,069	31.0 %
County General Fund Personnel Costs	**3,450,272**	**3,722,588**	**3,328,031**	**5,074,355**	**36.3 %**
Operating Expenses	869,297	514,521	1,997,218	973,848	89.3 %
County General Fund Expenditures	**4,319,569**	**4,237,109**	**5,325,249**	**6,048,203**	**42.7 %**
PERSONNEL					
Full-Time	26	23	23	31	34.8 %
Part-Time	10	12	12	20	66.7 %
FTEs	31.35	29.35	29.35	41.10	40.0 %
REVENUES					
Commission for Women Fees	2,369	0	0	0	—
Facility Rental Fees	15,048	10,500	10,500	10,500	—
Miscellaneous Revenues	509	0	0	0	—
Parking Fees	(2,625)	0	0	0	—
Recreation Fees	6,080	0	0	0	—
County General Fund Revenues	**21,381**	**10,500**	**10,500**	**10,500**	**—**
GRANT FUND - MCG					
EXPENDITURES					
Salaries and Wages	48,285	54,413	54,413	58,769	8.0 %
Employee Benefits	15,955	17,052	17,052	17,696	3.8 %
Grant Fund - MCG Personnel Costs	**64,240**	**71,465**	**71,465**	**76,465**	**7.0 %**
Operating Expenses	41,800	0	0	0	—
Grant Fund - MCG Expenditures	**106,040**	**71,465**	**71,465**	**76,465**	**7.0 %**
PERSONNEL					
Full-Time	1	1	1	1	—

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
Part-Time	0	0	0	0	—
FTEs	0.65	0.65	0.65	0.65	—
REVENUES					
Federal Grants	(184,810)	71,465	71,465	76,465	7.0 %
State Grants	290,850	0	0	0	—
Grant Fund - MCG Revenues	**106,040**	**71,465**	**71,465**	**76,465**	**7.0 %**
DEPARTMENT TOTALS					
Total Expenditures	**4,425,609**	**4,308,574**	**5,396,714**	**6,124,668**	**42.2 %**
Total Full-Time Positions	**27**	**24**	**24**	**32**	**33.3 %**
Total Part-Time Positions	**10**	**12**	**12**	**20**	**66.7 %**
Total FTEs	**32.00**	**30.00**	**30.00**	**41.75**	**39.2 %**
Total Revenues	**127,421**	**81,965**	**81,965**	**86,965**	**6.1 %**

FY22 APPROVED CHANGES

	Expenditures	FTEs
COUNTY GENERAL FUND		
FY21 ORIGINAL APPROPRIATION	**4,237,109**	**29.35**
Changes (with service impacts)		
Add: Multilingual/Multicultural Communication [Community Partnership]	1,654,506	11.75
Add: Marketing and Placemaking for White Oak [Regional Services Centers]	100,000	0.00
Enhance: Conversion of Contract Services to Permanent Staff [Administration]	12,047	1.00
Other Adjustments (with no service impacts)		
Shift: Marketing and Placemaking for Pike District/White Flint [Regional Services Centers]	100,000	0.00
Increase Cost: FY21 Compensation Adjustment	62,253	0.00
Increase Cost: FY22 Compensation Adjustment	37,679	0.00
Increase Cost: Community Outreach Manager 1 FT to 2 PT [Community Partnership]	13,006	0.00
Decrease Cost: Print and Mail Adjustment	(1,957)	0.00
Decrease Cost: Retirement Adjustment	(6,870)	0.00
Decrease Cost: Annualization of FY21 Personnel Costs	(68,401)	0.00
Decrease Cost: Elimination of Long Term Vacancy [Administration]	(91,169)	(1.00)
FY22 APPROVED	**6,048,203**	**41.10**
GRANT FUND - MCG		
FY21 ORIGINAL APPROPRIATION	**71,465**	**0.65**
Other Adjustments (with no service impacts)		
Increase Cost: Annualization of FY21 Personnel Costs	5,000	0.00

FY22 APPROVED CHANGES

	Expenditures	FTEs
FY22 APPROVED	**76,465**	**0.65**

PROGRAM SUMMARY

Program Name	FY21 APPR Expenditures	FY21 APPR FTEs	FY22 APPR Expenditures	FY22 APPR FTEs
Administration	754,172	4.00	576,426	3.00
Commission for Women	276,591	2.00	280,023	2.00
Community Partnership	1,199,276	8.50	3,018,098	21.25
Gilchrist Center	622,987	6.50	636,175	6.50
Regional Services Centers	1,455,548	9.00	1,613,946	9.00
Total	**4,308,574**	**30.00**	**6,124,668**	**41.75**

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
COUNTY GENERAL FUND						
EXPENDITURES						
FY22 Approved	**6,048**	**6,048**	**6,048**	**6,048**	**6,048**	**6,048**
No inflation or compensation change is included in outyear projections.						
Labor Contracts	**0**	**47**	**47**	**47**	**47**	**47**
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	**6,048**	**6,096**	**6,096**	**6,096**	**6,096**	**6,096**

County Attorney

APPROVED FY22 BUDGET	FULL TIME EQUIVALENTS
$6,429,488	41.70

MARC HANSEN, COUNTY ATTORNEY

MISSION STATEMENT

The mission of the Office of the County Attorney is to act as the Chief Legal Officer of Montgomery County Government and to conduct all its legal business.

BUDGET OVERVIEW

The total approved FY22 Operating Budget for the Office of the County Attorney is $6,429,488, an increase of $68,125 or 1.07 percent from the FY21 Approved Budget of $6,361,363. Personnel Costs comprise 87.05 percent of the budget for 77 full-time position(s) and one part-time position(s), and a total of 41.70 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 12.95 percent of the FY22 budget.

The total approved FY21 Operating Budget for the Office of the County Attorney is $6,361,363, an increase of $19,394 or 0.31 percent from the FY20 Approved Budget of $6,341,969. Personnel Costs comprise 86.91 percent of the budget for 76 full-time position(s) and one part-time position(s), and a total of 41.20 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 13.09 percent of the FY21 budget.

COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following is emphasized:

- **Effective, Sustainable Government**

INITIATIVES

- OCA successfully pivoted to teleworking during the COVID 19 pandemic by instituting policies and procedures to provide legal services remotely and to limit the number of personnel in the office to meet COVID 19 requirements.
- Successfully defended a legal challenge in Federal Court brought under the Religious Land Use and Institutionalized Persons Act (RLUIPA) seeking the reversal of the County Council's decision not to extend water and sewer to several parcels of property in Burtonsville to protect the Patuxent River watershed.

- Provided OCA oversight of an enforcement workgroup to coordinate all citations/closures with SAO related to COVID 19.

INNOVATIONS AND PRODUCTIVITY IMPROVEMENTS

- Expanded the electronic citation application for use by more departments. Enhanced the application to allow inspectors to save a preview version of the citation ticket before final issuance. Code enforcement supervisors can now review and approve a citation after inspectors update information. Continued to train inspectors in Permitting Services, Health and Human Services, Environmental Protection, Office of Consumer Protection, and Animal Services and Adoption Center on this application.
- Implemented an online payment portal for debt collection payments including dishonored checks, False Alarm and other miscellaneous payments. Debtors can pay by credit card or personal check via the payment portal and daily payment reports can be viewed online.
- Migrated all existing non-procurement contracts in Zymaging to SharePoint to create a Non-Procurement Contracts Resource Center to better implement AP2-4. Created a one-stop shop for contract administrators; provided online agreement checklist to create and update contract/MOU/grants information and allow contract administrators to upload support documentation. Created a workflow process for department contract approval, OCA review, and Finance verification.
- Converted all paper workflows with Child Welfare Service to electronic forms and all court-related forms to electronic format. Established new ad-hoc e-filing procedures to match the changes made by the courts. Enabled all attorneys to appear in 100% remote court appearances. Provided trainings session for HHS on remote court participation.

PROGRAM CONTACTS

Contact Carolyn Kilgariff of the Office of the County Attorney at 240.777.6766 or Rafael Pumarejo Murphy of the Office of Management and Budget at 240.777.2775 for more information regarding this department's operating budget.

PROGRAM PERFORMANCE MEASURES

Performance measures for this department are included below (where applicable), with multi-program measures displayed at the front of this section and program-specific measures shown with the relevant program. The FY21 estimates reflect funding based on the FY21 Approved Budget. The FY22 and FY23 figures are performance targets based on the FY22 Approved Budget and funding for comparable service levels in FY23.

PROGRAM DESCRIPTIONS

Administration

Under this program, administrative support, financial and operational management, and oversight is provided in support of the Litigation Program and the General Counsel Program. Also provides administrative, research, and technical guidance and support to divisions within the Department. Allows for an equitable distribution of work assignments, to cross-train staff, and to evaluate fairly the performance of the staff. Provides administrative support to the Risk Management Fund, Revenue Authority, and Solid Waste Fund.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Overall average rating from Internal Customer Satisfaction Survey (1-4 scale)	3.38	3.38	3.38	3.38	3.38

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**2,257,575**	**12.95**
Shift: Deputy Privacy Official Position Transfer from HHS to OCA	52,325	0.50
Increase Cost: Personnel Cost Increase for Deputy Privacy Official Position Shift	30,871	0.00
Decrease Cost: Lapse Administrative Aide Position	(48,640)	0.00
Decrease Cost: Lapse Administrative Specialist II Position	(89,691)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(14,804)	(0.75)
FY22 Approved	**2,187,636**	**12.70**

General Counsel

This program provides general counsel services to the agencies and instrumentalities of the County government. These general counsel services include providing legal advice to the Executive and Legislative Branches of County government; review of legislation and transaction for legal sufficiency; collection of debts owed to the County; representation of the County in child welfare cases; representation of the County in appellate cases; and representation of the County before administrative agencies.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**4,103,788**	**28.25**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	138,064	0.75
FY22 Approved	**4,241,852**	**29.00**

Litigation

Through this program, OCA represents the County (and other members of the Self-Insurance Fund) before all courts and administrative agencies in which claims for relief are sought in connection with alleged wrong-doing by members of the Self-Insurance Fund and their employees. Under this program, OCA also provides the County with legal representation in state and federal courts in connection with legal actions brought by the County to enforce County law. For FY22, all attorneys and staff in this program are fully charged to the Self-Insurance Fund (SIF).

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Debt collection ($000)	$11,693	$7,412	$7,500	$8,500	$9,500
Forfeitures collected ($000) [1]	$384.68	$301.16	$323.95	$323.95	$323.95
Debt collection - cost/revenue ratio [2]	4.1%	6.5%	5.0%	5.0%	5.0%
Code Citations processed [3]	6,253	7,074	6,086	6,086	6,086
Debt collection - collected/total referred ratio	139.5%	120.0%	110.0%	110.0%	110.0%
Code enforcement collected ($000)	$656	$437	$557	$557	$557
Code enforcement - Win/loss ratio	99.38%	99.68%	99.42%	99.42%	99.42%
Worker's compensation cases: Total net gain to the County ($000)	2,960	3,629	3,058	3,058	3,058

[1] *Court closed between March - June 2020 due to impact of coronavirus. There is no forfeiture actions since March 2020.*

[2] *This measure indicates the labor cost spent on collection. This is an indicator designed to show that the County is able to keep the collection cost low compared to outside private industry.*

[3] *Despite the impact of corona virus and the District Court closed since March 2020, the Code Enforcement Unit continued to process increasing case loads of citations issued by various agencies.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**0**	**0.00**
FY22 Approved	**0**	**0.00**

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
COUNTY GENERAL FUND					
EXPENDITURES					
Salaries and Wages	4,278,015	4,297,742	4,362,069	4,441,986	3.4 %
Employee Benefits	1,349,511	1,230,736	1,233,854	1,154,669	-6.2 %
County General Fund Personnel Costs	**5,627,526**	**5,528,478**	**5,595,923**	**5,596,655**	**1.2 %**
Operating Expenses	764,206	832,885	758,231	832,833	—
County General Fund Expenditures	**6,391,732**	**6,361,363**	**6,354,154**	**6,429,488**	**1.1 %**
PERSONNEL					
Full-Time	76	76	76	77	1.3 %
Part-Time	2	1	1	1	—
FTEs	43.20	41.20	41.20	41.70	1.2 %
REVENUES					
Federal Financial Participation Reimbursements	244,730	250,000	250,000	250,000	—
Other Intergovernmental	(45,876)	45,630	45,630	45,630	—
County General Fund Revenues	**198,854**	**295,630**	**295,630**	**295,630**	**—**
GRANT FUND - MCG					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Grant Fund - MCG Personnel Costs	**0**	**0**	**0**	**0**	**—**
Operating Expenses	17,592	0	0	0	—
Grant Fund - MCG Expenditures	**17,592**	**0**	**0**	**0**	**—**
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
Grant Fund - MCG Revenues	**0**	**0**	**0**	**0**	**—**
DEPARTMENT TOTALS					
Total Expenditures	**6,409,324**	**6,361,363**	**6,354,154**	**6,429,488**	**1.1 %**
Total Full-Time Positions	**76**	**76**	**76**	**77**	**1.3 %**
Total Part-Time Positions	**2**	**1**	**1**	**1**	**—**

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
Total FTEs	**43.20**	**41.20**	**41.20**	**41.70**	**1.2 %**
Total Revenues	**198,854**	**295,630**	**295,630**	**295,630**	**—**

FY22 APPROVED CHANGES

	Expenditures	FTEs
COUNTY GENERAL FUND		
FY21 ORIGINAL APPROPRIATION	**6,361,363**	**41.20**
Other Adjustments (with no service impacts)		
Increase Cost: FY21 Compensation Adjustment	156,862	0.00
Increase Cost: FY22 Compensation Adjustment	63,082	0.00
Shift: Deputy Privacy Official Position Transfer from HHS to OCA [Administration]	52,325	0.50
Increase Cost: Personnel Cost Increase for Deputy Privacy Official Position Shift [Administration]	30,871	0.00
Decrease Cost: Print and Mail Adjustment	(52)	0.00
Decrease Cost: Retirement Adjustment	(14,247)	0.00
Decrease Cost: Lapse Administrative Aide Position [Administration]	(48,640)	0.00
Decrease Cost: Annualization of FY21 Personnel Costs	(82,385)	0.00
Decrease Cost: Lapse Administrative Specialist II Position [Administration]	(89,691)	0.00
FY22 APPROVED	**6,429,488**	**41.70**

PROGRAM SUMMARY

Program Name	FY21 APPR Expenditures	FY21 APPR FTEs	FY22 APPR Expenditures	FY22 APPR FTEs
Administration	2,257,575	12.95	2,187,636	12.70
General Counsel	4,103,788	28.25	4,241,852	29.00
Litigation	0	0.00	0	0.00
Total	**6,361,363**	**41.20**	**6,429,488**	**41.70**

CHARGES TO OTHER DEPARTMENTS

Charged Department	Charged Fund	FY21 Total$	FY21 FTEs	FY22 Total$	FY22 FTEs
COUNTY GENERAL FUND					
Board of Appeals	General Fund	76,335	0.50	77,302	0.50
Intergovernmental Relations	General Fund	29,015	0.30	29,397	0.30
Finance	General Fund	180,262	1.05	182,531	1.05
Finance	Risk Management (Self Insurance - ISF)	3,102,886	21.00	2,906,534	21.00

CHARGES TO OTHER DEPARTMENTS

Charged Department	Charged Fund	FY21 Total$	FY21 FTEs	FY22 Total$	FY22 FTEs
Human Resources	Employee Health Self Insurance	18,931	0.10	18,945	0.10
Correction and Rehabilitation	General Fund	159,607	1.00	159,561	1.00
Police	General Fund	178,216	1.00	178,384	1.00
Parking District Services	Bethesda Parking	22,832	0.10	22,228	0.10
Parking District Services	Silver Spring Parking	30,410	0.20	30,405	0.20
Health and Human Services	General Fund	0	0.00	83,477	0.50
Health and Human Services	Grant Fund	194,294	2.40	194,294	2.40
Permitting Services	Permitting Services	211,260	1.00	205,768	1.00
Housing and Community Affairs	General Fund	93,653	0.50	94,958	0.50
Housing and Community Affairs	Montgomery Housing Initiative	186,430	1.00	186,626	1.00
Recycling and Resource Management	Solid Waste Disposal	141,985	0.75	142,091	0.75
Recycling and Resource Management	Solid Waste Collection	47,328	0.25	47,364	0.25
CIP	Capital Fund	483,202	2.80	483,235	2.80
NDA - Montgomery County Employee Retirement Plans	General Fund	18,931	0.10	18,945	0.10
NDA - Montgomery County Employee Retirement Plans	Employees Retirement Savings Plan (RSP)	18,931	0.10	18,945	0.10
NDA - Montgomery County Employee Retirement Plans	Retirement Fund (ERS)	79,512	0.42	79,571	0.42
NDA - Retiree Health Benefits Trust	Retiree Health Benefits Trust Fund	32,183	0.17	32,207	0.17
NDA - Retiree Health Benefits Trust	RSP-Disability Benefits (LTD2)	11,359	0.06	11,367	0.06
Cable Television Communications Plan	Cable TV	114,160	0.50	111,140	0.50
	Total	**5,431,722**	**35.30**	**5,315,275**	**35.80**

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
COUNTY GENERAL FUND						
EXPENDITURES						
FY22 Approved	**6,429**	**6,429**	**6,429**	**6,429**	**6,429**	**6,429**
No inflation or compensation change is included in outyear projections.						
Labor Contracts	**0**	**113**	**113**	**113**	**113**	**113**
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	**6,429**	**6,542**	**6,542**	**6,542**	**6,542**	**6,542**

Ethics Commission

APPROVED FY22 BUDGET	FULL TIME EQUIVALENTS
$371,629	2.00

ROBERT W. COBB, DIRECTOR

MISSION STATEMENT

The Ethics Commission exercises authorities granted to it under the Public Ethics Law to promote the public's trust of County government and to ensure the impartiality of County employees, including elected officials, in the execution of their responsibilities.

BUDGET OVERVIEW

The total approved FY22 Operating Budget for the Ethics Commission is $371,629, an increase of $6,363 or 1.74 percent from the FY21 Approved Budget of $365,266. Personnel Costs comprise 89.71 percent of the budget for two full-time position(s) and no part-time position(s), and a total of 2.00 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 10.29 percent of the FY22 budget.

COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following is emphasized:

- **Effective, Sustainable Government**

PROGRAM CONTACTS

Contact Robert Cobb, Director of the Ethics Commission at 240.777.6674 or Philip Weeda of the Office of Management and Budget at 240.777.2780 for more information regarding this department's operating budget.

PROGRAM PERFORMANCE MEASURES

Performance measures for this department are included below (where applicable). The FY21 estimates reflect funding based on the FY21 Approved Budget. The FY22 and FY23 figures are performance targets based on the FY22 Approved Budget and funding for comparable service levels in FY23.

Measure	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Program Measures					
Number of financial disclosure statements required (calendar year)	1,814	1,703	1,703	1,703	1,703
Number of formal opinions, waivers and guidance (calendar year)	19	13	13	13	13
Number of lobbyist activity reports (calendar year)	219	221	221	221	221

Measure	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of lobbyists registered (calendar year)	135	148	148	148	148
Number of outside employment requests processed (calendar year)	2,241	1,125	1,125	1,125	1,125
Percentage of Executive Branch public financial disclosure filers in compliance with ethics training requirement	99%	99%	99%	99%	99%

PROGRAM DESCRIPTIONS

Ethics Program Compliance

Financial Disclosure: The Public Ethics Law requires filing of financial disclosure reports by certain County employees. The Ethics Commission administers the electronic filing system for reporting and coordinates with the Office of Human Resources and all County agencies regarding the status of filers. It resolves all anomalous circumstances and questions from filers that routinely arise associated with the filing of financial disclosure reports and the system designed for that purpose.

Outside Employment: The Public Ethics Law requires that County employees obtain approval from the Ethics Commission prior to engaging in any employment other than County employment. The Ethics Commission administers an online process pursuant to which requests are made and reviewed by the employee's agency. The Ethics Commission staff prepares all requests for consideration by the Ethics Commission, including obtaining additional information from requestors and County agencies and conducting preliminary legal analysis of requests. The Ethics Commission approves requests, as appropriate, setting conditions on approval as necessary to ensure compliance with ethics requirements, and staff notifies requestors by letter of the disposition of requests. The Ethics Commission publishes and updates approved outside employment information required to be made public by the Public Ethics Law.

Lobbying: The Public Ethics Law requires certain persons who spend or receive over $500 to communicate with County officials and employees to register as lobbyists and to file semi-annual activity reports with the Ethics Commission. Annual registration fees are required and are paid to the Ethics Commission and processed and deposited in the General Fund. The Ethics Commission publishes and updates information required to be made public by the Public Ethics Law.

Complaints, Investigations, and Hearings: Pursuant to the Public Ethics Laws, the Ethics Commission receives complaints and, as appropriate, conducts investigations, and/or hearings; makes findings; and imposes sanctions and penalties, if warranted.
Advisory Opinions, Waivers, and Advice: In accordance with the Public Ethics Law, the Ethics Commission answers inquiries on the application of the Public Ethics Law, publishes opinions, and grants waivers of Ethics Law requirements, as appropriate.

Education: The Ethics Commission conducts public education and other information programs regarding the Public Ethics Law.

Legislative and Regulatory: The Ethics Commission recommends and prepares new ethics legislation and regulations.

Coordination and Outreach: The Staff of the Ethics Commission coordinates with the Office of the County Attorney and the Office of the Inspector General as necessary on legal and investigative matters. The staff also serves as the principal public resource on the County's Ethics Laws, including managing a website that reflects Ethics Commission programs, activities, and

publications such as annual reports, approvals of outside employment requests, lobbying data, and waivers and opinions.

Administration: The staff of the Ethics Commission is responsible for ensuring that Ethics Commission meetings are conducted in accordance with the Open Meetings Act and other applicable law. The Ethics Commission members are informed and advised as to all material matters under their jurisdiction. The Ethics Commission staff is also responsible for budget, procurement, human resources, and resource management for the operation of the office in accordance with Montgomery County policies.

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
COUNTY GENERAL FUND					
EXPENDITURES					
Salaries and Wages	261,055	267,006	265,302	271,330	1.6 %
Employee Benefits	60,016	59,353	58,939	62,040	4.5 %
County General Fund Personnel Costs	**321,071**	**326,359**	**324,241**	**333,370**	**2.1 %**
Operating Expenses	37,911	38,907	16,991	38,259	-1.7 %
County General Fund Expenditures	**358,982**	**365,266**	**341,232**	**371,629**	**1.7 %**
PERSONNEL					
Full-Time	3	2	2	2	—
Part-Time	0	0	0	0	—
FTEs	3.00	2.00	2.00	2.00	—
REVENUES					
Miscellaneous Revenues	6,639	20,000	20,000	20,000	—
County General Fund Revenues	**6,639**	**20,000**	**20,000**	**20,000**	**—**

FY22 APPROVED CHANGES

	Expenditures	FTEs
COUNTY GENERAL FUND		
FY21 ORIGINAL APPROPRIATION	**365,266**	**2.00**
Other Adjustments (with no service impacts)		
Increase Cost: FY21 Compensation Adjustment	4,339	0.00
Increase Cost: Retirement Adjustment	1,632	0.00
Increase Cost: FY22 Compensation Adjustment	1,040	0.00
Decrease Cost: Print and Mail Adjustment	(648)	0.00
FY22 APPROVED	**371,629**	**2.00**

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
COUNTY GENERAL FUND						
EXPENDITURES						
FY22 Approved	**372**	**372**	**372**	**372**	**372**	**372**
No inflation or compensation change is included in outyear projections.						
Labor Contracts	**0**	**4**	**4**	**4**	**4**	**4**
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	**372**	**376**	**376**	**376**	**376**	**376**

Finance

APPROVED FY22 BUDGET	FULL TIME EQUIVALENTS
$100,944,411	132.04

MICHAEL COVEYOU, DIRECTOR

MISSION STATEMENT

The mission of the Department of Finance is to prudently manage financial operations, recommend and implement sound fiscal policies, safeguard public assets, and encourage a safe environment on public property.

BUDGET OVERVIEW

The total approved FY22 Operating Budget for the Department of Finance is $100,944,411, an increase of $7,295,110 or 7.79 percent from the FY21 Approved Budget of $93,649,301. Personnel Costs comprise 17.45 percent of the budget for 126 full-time position(s) and no part-time position(s), and a total of 132.04 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 82.55 percent of the FY22 budget.

The Finance Operating Budget is comprised of a General Fund component (the Director's Office and the Divisions of Fiscal Management, Treasury, Information Technology, and Controller) and the Division of Risk Management, which is funded by the Liability and Property Coverage Self-Insurance Fund. The total FY22 Operating Budget for the General Fund component is $15,600,785, an increase of $295,205 or 0.20 percent over the FY21 approved budget of $15,305,580. Personnel Costs comprise approximately 83.15 percent of the General Fund budget for 115 full-time positions. A total of 99.67 FTEs includes these positions as well as any seasonal or temporary positions and positions charged to or from other departments or funds. Operating Expenses account for the remaining 16.85 percent of the budget.

The total FY22 Operating Budget for the Self-Insurance Fund component of Finance (Risk Management) is $85,343,626, an increase of $6,999,905 or 8.93 percent over the FY21 approved budget of $78,343,721. Personnel Costs comprise approximately 5.45 percent of the Self-Insurance Fund budget for 11 full-time positions. A total of 32.37 FTEs includes these positions as well as any seasonal or temporary positions and positions charged to or from other departments or funds. Operating Expenses account for the remaining 94.55 percent of the budget. Included in the total FTEs are 21 FTEs charged to the Self-Insurance Fund by the Office of the County Attorney and 0.37 FTEs charged by the General Fund component of Finance (Controller Division) for services provided in support of Risk Management.

COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following are emphasized:

- **Effective, Sustainable Government**
- **A Growing Economy**

INITIATIVES

- Develop electronic claim reporting forms to streamline reporting and eliminate significant paper waste in the Claims Section.
- The Partnering Community Banks with the Small Business Plus! Program boost lending to local small businesses and spur job creation in Montgomery County. The Small Business Plus! Program began with an initial total deposit of $10 million with several local community banks in 2012 and has since expanded into deposits of approximately $50 million as of December 31, 2019 with the program generating over $2.9 million in interest income and creating an estimated 2,588 jobs. The program is in its 8th year in calendar year 2020 with 3 participating banks.
- MCTIME Workforce TimeKeeper on-premise migration to SaaS Strikethrough will provide a single platform for timekeeping, and the County will benefit from enhanced functionality and disaster recovery.
- The Department of Finance worked with the County Council to adopt amendments to the Public Election Fund Program that will improve and enhance the Administration and operations of the Program in the current election cycle. The Department is in the process of adopting Executive Regulations to address improvements that include enhanced clarity and transparency as well as establishing a post-election audit of the public campaign financing system to ensure compliance with County Law.

INNOVATIONS AND PRODUCTIVITY IMPROVEMENTS

- Implemented Simplifile, the online system for e-recording for transfer/recordation to increase productivity and allow more staff to work remotely instead of more time-intensive manual processing.
- Implemented new software, Gravity, to improve the efficiency and accuracy of the creation and completion of the Comprehensive Annual Financial Report.
- With the assistance of the County Executive and Department Directors, created a mandatory Worksite Safety Coordinator Program to improve County safety and health culture. All Departments now have representation and have spent the past several months working on the core elements of the County Occupational Safety and Health Program. The implementation of new training and educational programs has strengthened the County's overall safety culture.

PROGRAM CONTACTS

Contact Jedediah Millard of the Department of Finance at 240.777.8855 or Estela Boronat de Gomes of the Office of Management and Budget at 240.777.2785 for more information regarding this department's operating budget.

PROGRAM PERFORMANCE MEASURES

Performance measures for this department are included below (where applicable), with multi-program measures displayed at the front of this section and program-specific measures shown with the relevant program. The FY21 estimates reflect funding based on the FY21 Approved Budget. The FY22 and FY23 figures are performance targets based on the FY22 Approved Budget and funding for comparable service levels in FY23.

PROGRAM DESCRIPTIONS

Controller

This program provides effective management and support to the operations of accounts payable and receivable; general and grants accounting; financial analysis, audit and compliance; and payroll. This program through its operations is responsible for overseeing expenditures and cash flow management; preparing timely and accurate annual financial statements and other standardized reports; complying with Federal, State, and County mandates; and developing standardized County policies and procedures.

The Accounts Payable operations is responsible for timely and accurate payments to vendors for goods and services provided to the County; complying with County policies and procedures; and carrying out State and Federal reporting requirements.

The Accounts Receivable operations is responsible for the timely receipt and accounting for monies due to the County from residents, businesses, and government agencies. In conjunction with the implementation of the Enterprise Resource Planning (ERP) system and associated best practices, it also provides services including invoicing/billing, collection, accounting, reconciliation, and reporting reconciliation of monies due.

General and Grant Accounting operations is responsible for the analysis, interpretation, and presentation of the County's financial position and results of operations through timely, accurate, and professional financial reports. These reports provide public assurance as to the accountability and integrity of the use of Federal, State, County, and other outside resources; adherence to budgetary policies established by management; and compliance with Federal, State, and County mandates. The program prepares the Comprehensive Annual Financial Report, Debt Service Booklet, the Single Audit Report on expenditures of Federal awards, and the State Uniform Financial Report, as well as numerous other standardized and specialized reports. This program also provides high quality, timely service to County departments through analysis and technical assistance and through preparation, review, and approval of financial transactions including grants.

The Financial Analysis, Audit, and Compliance (FAAC) section is responsible for performing extensive financial analysis to improve financial reporting, advancing functions in Oracle EBS financial modules, posting audits of financial transactions, and ensuring compliance with Department and Countywide policies.

Payroll operations is responsible for managing and maintaining the County's payroll system and functions as prescribed by Federal, State, and County laws, and local regulations. It provides timely and accurate payroll disbursements to County employees, accounts for payroll deductions, issues W-2 statements to account for pre-tax and post-tax benefits, maintains official payroll and leave records, and responds to internal and external inquiries. Payroll proactively operates in conjunction with other County departments to maintain and develop efficient and effective improvements to the personnel/payroll.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Procurement Card transactions processed	43,321	37,881	38,000	38,000	38,000
Vendor payments issued [1]	118,086	107,773	110,000	110,000	110,000
Journal entries prepared	1,940	1,800	1,800	1,800	1,800
Journal entries reviewed and posted	4,098	3,600	3,600	3,600	3,600
Grant reports produced	552	488	500	500	500
Paychecks and payroll advices issued for employees [2]	298,471	289,751	300,000	300,000	300,000
Pension and long-term disability (LTD2) payroll payments processed	75,254	76,059	80,000	80,000	80,000
Procurement Card rebate revenue generated	$770,260	$768,078	$750,000	$750,000	$750,000
Percent of non-compliant payments - Direct purchase orders created the same day as invoice date and duplicate dollars per total invoices	0.30%	0.04%	0.04%	0.03%	0.03%

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Percent of payroll errors per sum of dollars under and overpaid	0.30%	0.28%	0.32%	0.29%	0.29%

[1] *Vendor payments (checks, ACH's, wires, SUA) represent checks disbursed; each check may represent multiple invoice vouchers.*

[2] *Number of employees varies by month due to seasonal and temporary staff. Count reflects number of employees, not number of transactions (a person can have multiple transactions with one check).*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**6,222,798**	**49.87**
Increase Cost: Reduce Chargeback to Alcohol Beverages Services	193,154	2.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(116,064)	0.00
FY22 Approved	**6,299,888**	**51.87**

Fiscal Management

This program provides effective management of County capital and operating funds and the fiscal analysis and issue management associated with master plan development, economic development, and legislative issues. It is also responsible for accurate revenue and economic forecasting and publishing reports on economic and revenue analysis on a monthly and quarterly basis for dissemination to the County Council and public. One of the program's primary goals is to maintain the County's AAA General Obligation Bond debt rating and to actively invest the County's working capital to minimize risk while generating maximum investment income.

Program objectives related to debt and cash management include managing the timely and economic issuance of short- and long-term financial obligations; developing and maintaining strong rating agency and investors relations; preparing accurate and timely financing documents, including the County's Annual Information Statement; ensuring strict compliance with disclosure requirements; coordinating bond counsel review; providing high-quality consulting services for County agencies, managers, staff, elected officials, and residents on issues related to debt and cash management; and managing the County's relationship with the banking and investment community.

Program objectives related to policy and fiscal projects include the proactive development of intergovernmental policy alternatives and recommendations, including necessary local and State legislation and regulations; fiscal and economic impact analysis for local and State legislation; fiscal impact analysis and effective management associated with the financing and implementation aspects of Master and Sector Plans; implementing and managing new County initiatives such as the Public Election Fund and Commercial Property Assessed Clean Energy (C-PACE) programs; managing economic development initiatives that support growth and/or expansion of economic opportunities in the County; and high quality financial consulting services for County agencies, managers, staff, elected officials, and residents.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Make Office Vacancies Extinct (MOVE) Program: Square feet of office space leased	122,316	81,763	65,000	71,500	78,650
Receive the Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting [1]	Received	Expected	Expected	Expected	Expected
Interest Rate Benchmarking - County General Obligation (GO) vs. Municipal Market Data Index (basis point spread)	7.00	3.00	6.00	0.00	0.00
Investment Return Benchmarking - County Return vs. S&P Local Government Investment Pool Index (basis point spread)	22	34	5	2	2

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Revenue Forecasting - Percent variance between actual revenue and projected revenue	-1.80%	-0.43%	0.00%	0.00%	0.00%
Interest Rate - True Interest Cost for Montgomery County General Obligation Bonds (the most common debt instrument used by the County)	3.30%	2.21%	1.42%	3.00%	4.00%
Investment Return - Rate of return on Montgomery County's investments	2.33%	1.76%	0.15%	0.10%	0.10%
Bond Rating - Rating given to Montgomery County by Fitch, Moody's, and Standard and Poor's (Bond ratings are a measure of the quality and safety of a bond and are based on the issuer's financial condition)	AAA	AAA	AAA	AAA	AAA

[1] *The County has been awarded this certificate more times than any other county in the nation (FY19 = 50 times)*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**2,042,566**	**10.75**
Shift: Contract Administration for the Foundation for Asian Pacific American Chamber of Commerce to the Office of the County Executive.	(20,000)	0.00
Shift: Contract Administration for Hispanic Chamber of Commerce to the Office of the County Executive.	(25,000)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(28,020)	0.00
FY22 Approved	**1,969,546**	**10.75**

Information Technology

This program provides planning, direction, and support for finance and core business systems, technology, and business processes to support effective and efficient achievement of the Department's mission. Activities are proactively coordinated with the Department of Technology Services, other County departments, vendors, and Department staff to ensure consistency of Department systems and financial controls with countywide policies and standards and with appropriate financial control standards.Major programs that are supported include Property Tax Billing and Collection, Time and Attendance, Electronic Payment implementation and Compliance, joint ownership of the County's Enterprise Resource Planning system, software development of customized applications, robotic process automation, business process re-engineering, Disaster Recovery and Continuity of Operations planning and special projects.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Electronic payments (credit card and ACH) transactions processed by the County's credit card processor and bank	4,331,646	4,625,166	4,763,921	4,906,839	5,054,044
Workflows, tasks, and processes streamlined utilizing existing or new technologies	23	37	39	41	43

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**1,599,064**	**4.00**
Increase Cost: Annual Payment Card Industry (PCI), and Automatic Clearing House (ACH) Industry Compliance	6,250	0.00
Shift: Chargeback for Billing, Collection and Processing Services for Non-Tax Supported Funds	(113,793)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	161,426	0.00
FY22 Approved	**1,652,947**	**4.00**

Operations and Administration

This program includes operational support for the Department as well as the administrative portions of the Director's Office, the Division of the Controller, the Treasury Division, and the Division of Risk Management. The program provides support for efficient, effective, and timely accomplishment of the Department's mission, including budget development and oversight, personnel administration, strategic planning, and contract administration. The program provides high quality consulting services for County agencies, managers, staff, elected officials, and residents.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**3,749,225**	**14.37**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	415,453	0.00
FY22 Approved	**4,164,678**	**14.37**

Risk Management

The Montgomery County Self-Insurance Program, established under County Code 20-37, provides comprehensive property and casualty insurance for the County and participating agencies. The program pays all claims for Self Insured Workers' Compensation, General and Auto Liability, Auto Physical Damage and Property matters. The program is funded through contributions from the agencies, which are based upon an annual actuarial analysis of their exposures and outstanding and projected future claims. The program provides accurate and timely insurance and risk management advice to County Departments and participating agencies and reduces County and participating agency exposure to risk by: comparing the cost of commercially available coverage to evaluate the best method of funding exposure to loss; transferring contractual risk under indemnification/hold harmless agreements; and recommending and reviewing contractual insurance requirements for County agreements. The Program also purchases commercial insurance policies. The Program maintains a contract agreement with a Third Party Claims administrator to handle all claims submitted to the County and agencies - including Workers' Compensation, General Liability, Automobile Liability, Auto Physical Damage, and Property damage.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Computer based/onsite training classes provided by the Safety Section	462	2,300	3,300	3,000	3,000
Workers Compensation - Cost per $100 of payroll	$2.84	$2.99	$2.93	$2.98	$2.98
Workers Compensation - Number of Montgomery County Government cases resulting in lost work time	528	330	236	300	400

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**77,551,254**	**28.00**
Increase Cost: Self Insured Claims - Actuary Determined Increase	4,152,000	0.00
Increase Cost: Increase in Commercial Insurance Premiums	2,892,156	0.00
Increase Cost: Claims Handling - Contract Price Increase	31,273	0.00
Increase Cost: Increase in Charges from the State of Maryland to Self-Insurance Entities	26,240	0.00
Increase Cost: Building Space Lease	3,729	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(205,650)	0.00
FY22 Approved	**84,451,002**	**28.00**

Treasury

This program is responsible for providing coordination and oversight of treasury operations and customer services through the cashiering function. All money received by the County, directly through the Treasury cashiering operation, from other County agencies, or through the internet and bank lockbox operation, is processed, administered, and recorded in a timely fashion in the County's accounting system. This program handles property, transfer and recordation, and excise taxes; fines and fees; and offers specific employee services, such as the fare media pass. Functioning as a banking operation, the tellers are a primary provider of person-to-person customer service to County residents.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Tax related number of service request tickets transferred from MC311 Call Center to Treasury	3,220	3,241	3,500	3,750	3,750
Property tax accounts billed	376,259	348,037	376,600	377,500	379,500
Transfer tax transactions processed [1]	21,048	18,972	23,000	23,000	23,000
Cashier transactions processed	91,977	73,710	80,000	90,000	90,000

[1] *Transfer Tax transactions includes taxable and non-taxable transactions*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**2,484,394**	**23.05**
Shift: Chargeback for Billing, Collection and Processing Services for Non-Tax	32,483	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(110,527)	0.00
FY22 Approved	**2,406,350**	**23.05**

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
COUNTY GENERAL FUND					
EXPENDITURES					
Salaries and Wages	7,938,927	10,004,755	8,483,435	10,246,975	2.4 %
Employee Benefits	2,873,098	2,668,155	2,783,192	2,724,451	2.1 %
County General Fund Personnel Costs	**10,812,025**	**12,672,910**	**11,266,627**	**12,971,426**	**2.4 %**
Operating Expenses	3,538,635	2,632,670	2,858,156	2,629,359	-0.1 %
County General Fund Expenditures	**14,350,660**	**15,305,580**	**14,124,783**	**15,600,785**	**1.9 %**
PERSONNEL					
Full-Time	124	119	119	115	-3.4 %
Part-Time	0	0	0	0	—
FTEs	98.92	97.67	97.67	99.67	2.1 %
REVENUES					
Miscellaneous Revenues	810,013	700,000	700,000	700,000	—
Other Charges/Fees	444,974	505,200	570,600	535,500	6.0 %
Other Fines/Forfeitures	10,161	15,000	5,000	0	-100.0 %
Other Intergovernmental	508,022	514,230	514,230	510,700	-0.7 %

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
County General Fund Revenues	**1,773,170**	**1,734,430**	**1,789,830**	**1,746,200**	**0.7 %**
SELF INSURANCE INTERNAL SERVICE FUND					
EXPENDITURES					
Salaries and Wages	3,440,323	3,748,658	3,203,516	3,678,136	-1.9 %
Employee Benefits	981,678	1,003,665	856,418	968,013	-3.6 %
Self Insurance Internal Service Fund Personnel Costs	**4,422,001**	**4,752,323**	**4,059,934**	**4,646,149**	**-2.2 %**
Operating Expenses	60,862,037	73,591,398	73,895,485	80,697,477	9.7 %
Self Insurance Internal Service Fund Expenditures	**65,284,038**	**78,343,721**	**77,955,419**	**85,343,626**	**8.9 %**
PERSONNEL					
Full-Time	11	11	11	11	—
Part-Time	0	0	0	0	—
FTEs	31.87	32.37	32.37	32.37	—
REVENUES					
Investment Income	4,758,470	1,628,727	1,628,727	172,690	-89.4 %
Miscellaneous Revenues	1,194,840	1,000,000	1,000,000	1,000,000	—
Self Insurance Revenues	74,259,415	77,514,144	77,514,144	77,514,144	—
Self Insurance Internal Service Fund Revenues	**80,212,725**	**80,142,871**	**80,142,871**	**78,686,834**	**-1.8 %**
DEPARTMENT TOTALS					
Total Expenditures	**79,634,698**	**93,649,301**	**92,080,202**	**100,944,411**	**7.8 %**
Total Full-Time Positions	**135**	**130**	**130**	**126**	**-3.1 %**
Total Part-Time Positions	**0**	**0**	**0**	**0**	**—**
Total FTEs	**130.79**	**130.04**	**130.04**	**132.04**	**1.5 %**
Total Revenues	**81,985,895**	**81,877,301**	**81,932,701**	**80,433,034**	**-1.8 %**

FY22 APPROVED CHANGES

	Expenditures	FTEs
COUNTY GENERAL FUND		
FY21 ORIGINAL APPROPRIATION	**15,305,580**	**97.67**
Other Adjustments (with no service impacts)		
Increase Cost: FY21 Compensation Adjustment	285,755	0.00
Increase Cost: Reduce Chargeback to Alcohol Beverages Services [Controller]	193,154	2.00
Increase Cost: FY22 Compensation Adjustment	110,654	0.00
Shift: Chargeback for Billing, Collection and Processing Services for Non-Tax [Treasury]	32,483	0.00
Increase Cost: Annual Payment Card Industry (PCI), and Automatic Clearing House (ACH) Industry Compliance [Information Technology]	6,250	0.00
Decrease Cost: Retirement Adjustment	(1,133)	0.00

FY22 APPROVED CHANGES

	Expenditures	FTEs
Decrease Cost: Print and Mail Adjustment	(3,315)	0.00
Decrease Cost: Annualization of FY21 Operating Expenses	(5,066)	0.00
Shift: Contract Administration for the Foundation for Asian Pacific American Chamber of Commerce to the Office of the County Executive. [Fiscal Management]	(20,000)	0.00
Shift: Contract Administration for Hispanic Chamber of Commerce to the Office of the County Executive. [Fiscal Management]	(25,000)	0.00
Shift: Chargeback for Billing, Collection and Processing Services for Non-Tax Supported Funds [Information Technology]	(113,793)	0.00
Decrease Cost: Annualization of FY21 Personnel Costs	(164,784)	0.00
FY22 APPROVED	**15,600,785**	**99.67**

SELF INSURANCE INTERNAL SERVICE FUND

FY21 ORIGINAL APPROPRIATION	**78,343,721**	**32.37**
Other Adjustments (with no service impacts)		
Increase Cost: Self Insured Claims - Actuary Determined Increase [Risk Management]	4,152,000	0.00
Increase Cost: Increase in Commercial Insurance Premiums [Risk Management]	2,892,156	0.00
Increase Cost: FY21 Compensation Adjustment	124,030	0.00
Increase Cost: FY22 Compensation Adjustment	50,437	0.00
Increase Cost: Claims Handling - Contract Price Increase [Risk Management]	31,273	0.00
Increase Cost: Increase in Charges from the State of Maryland to Self-Insurance Entities [Risk Management]	26,240	0.00
Increase Cost: Building Space Lease [Risk Management]	3,729	0.00
Increase Cost: Motor Pool Adjustment	2,459	0.00
Decrease Cost: Print and Mail Adjustment	(8)	0.00
Decrease Cost: OPEB Adjustment	(1,770)	0.00
Decrease Cost: Retirement Adjustment	(9,760)	0.00
Decrease Cost: Annualization of FY21 Personnel Costs	(270,881)	0.00
FY22 APPROVED	**85,343,626**	**32.37**

PROGRAM SUMMARY

Program Name	FY21 APPR Expenditures	FY21 APPR FTEs	FY22 APPR Expenditures	FY22 APPR FTEs
Controller	6,222,798	49.87	6,299,888	51.87
Fiscal Management	2,042,566	10.75	1,969,546	10.75
Information Technology	1,599,064	4.00	1,652,947	4.00
Operations and Administration	3,749,225	14.37	4,164,678	14.37
Risk Management	77,551,254	28.00	84,451,002	28.00
Treasury	2,484,394	23.05	2,406,350	23.05
Total	**93,649,301**	**130.04**	**100,944,411**	**132.04**

CHARGES TO OTHER DEPARTMENTS

Charged Department	Charged Fund	FY21 Total$	FY21 FTEs	FY22 Total$	FY22 FTEs
COUNTY GENERAL FUND					
Human Resources	Employee Health Self Insurance	104,170	0.75	99,570	0.75
Human Resources	Retiree Health Benefits Trust Fund	38,650	0.25	41,582	0.30
General Services	Central Duplicating (Printing & Mail)	6,980	0.05	6,770	0.05
Transportation	Leaf Vacuuming	241,830	0.43	254,550	0.43
Parking District Services	Bethesda Parking	33,560	0.24	32,540	0.24
Parking District Services	Silver Spring Parking	38,000	0.27	36,810	0.27
Parking District Services	Wheaton Parking	12,790	0.09	12,370	0.09
Community Use of Public Facilities	Community Use of Public Facilities	51,480	0.37	50,010	0.37
Recreation	Recreation	45,300	0.33	44,110	0.33
Permitting Services	Permitting Services	13,590	0.10	13,240	0.10
Environmental Protection	Water Quality Protection	939,867	6.00	969,796	6.00
Recycling and Resource Management	Solid Waste Disposal	581,270	4.38	609,540	4.38
Recycling and Resource Management	Solid Waste Collection	266,990	0.64	280,770	0.64
Alcohol Beverage Services	Liquor	821,265	6.50	193,516	0.50
CIP	Capital Fund	39,397	0.25	39,895	0.25
Non-Departmental Accounts	Retirement Fund (ERS)	41,366	0.30	39,448	0.30
Non-Departmental Accounts	Retiree Health Benefits Trust Fund	4,884	0.05	0	0.00
Non-Departmental Accounts	RSP-Disability Benefits (LTD2)	1,550	0.01	1,480	0.01
Economic Development Fund	Economic Development Fund	163,335	1.00	161,959	1.00
	Total	**3,446,274**	**22.01**	**2,887,956**	**16.01**

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
COUNTY GENERAL FUND						
EXPENDITURES						
FY22 Approved	**15,601**	**15,601**	**15,601**	**15,601**	**15,601**	**15,601**
No inflation or compensation change is included in outyear projections.						
Labor Contracts	**0**	**250**	**250**	**250**	**250**	**250**
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	**15,601**	**15,851**	**15,851**	**15,851**	**15,851**	**15,851**
SELF INSURANCE INTERNAL SERVICE FUND						
EXPENDITURES						
FY22 Approved	**85,344**	**85,344**	**85,344**	**85,344**	**85,344**	**85,344**

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
No inflation or compensation change is included in outyear projections.						
Retiree Health Insurance Pre-funding	**0**	**(4)**	**(8)**	**(13)**	**(13)**	**(13)**
Labor Contracts	**0**	**92**	**92**	**92**	**92**	**92**
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	**85,344**	**85,432**	**85,428**	**85,423**	**85,423**	**85,423**

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General Services

APPROVED FY22 BUDGET	FULL TIME EQUIVALENTS
$41,246,435	169.30

DAVID DISE, DIRECTOR

MISSION STATEMENT

The Department of General Services (DGS) proactively serves the diverse business and service requirements of all County departments, providing a single point of government-to-government service, enabling departments to successfully complete their respective missions, and thereby, adding value to the services performed by Montgomery County to County residents.

BUDGET OVERVIEW

The total approved FY22 Operating Budget for the Department of General Services is $41,246,435, an increase of $1,225,995 or 3.06 percent from the FY21 Approved Budget of $40,020,440. Personnel Costs comprise 43.37 percent of the budget for 234 full-time position(s) and one part-time position(s), and a total of 169.30 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 56.63 percent of the FY22 budget.

As part of the County's response to the COVID-19 pandemic, the Department of General services was tasked with managing the procurement and distribution of masks and other protective equipment, enhanced cleaning and sanitation services, and other supplies and services necessary to address the public health emergency. Increased operating expenditures related to these activities in FY20 and FY21 are reflected in the Budget Summary section of this publication.

In addition, this department's Capital Improvements Program (CIP) requires Current Revenue funding.

COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following are emphasized:

- **A Greener County**
- **Effective, Sustainable Government**
- **A Growing Economy**

INITIATIVES

- Expand the County's solar energy infrastructure to improve energy resiliency and reduce greenhouse gas emissions. Solar energy projects initiated by the DGS Office of Energy and Sustainability (OES) include the Scotland Resiliency Hub,

Brookville Bus Depot Microgrid, and Oaks Landfill solar development.

- Implement energy efficiency initiatives at County facilities, including lighting upgrades at ten facilities and building automation upgrades at six facilities.
- Initiate sustainability projects at the County Executive Office Building (EOB), including an efficiency concept study and a monitoring-based commissioning pilot, to achieve energy reduction and determine a path for a more efficient, sustainable, and productive space.
- Complete inventory of major County capital assets.
- Implementation of new Work Order Management System, integrated with a new Asset Management System and Decision Support System.
- Continued innovation and implementation of Green initiatives throughout the County's inventory of facilities.
- The DGS Office of Real Estate will continue to manage use of leased space to optimize the County's leasing footprint, increase utilization rates, and consolidate and terminate leased spaces to minimize costs and respond to evolving telecommuting trends.

INNOVATIONS AND PRODUCTIVITY IMPROVEMENTS

- The Department of General Services contributed to the County's response to the COVID pandemic emergency by stocking, staffing, and maintaining a new COVID supply warehouse. DGS established an inventory management system and procedures to ensure seamless delivery of, and accountability for, hundreds of thousands of safety items to County operations, employees, child care service providers, and healthcare providers.
- To ensure a safer environment for staff and the public at County facilities during the COVID pandemic emergency, the DGS Division of Facilities Management established new COVID-related cleaning protocols and responded to COVID incidents. This effort also included implementation of new and enhanced air filtration and air circulations standards for existing County locations.
- The DGS Office of Planning and Development (OPD) secured $103 million in private investment in FY20, and a cumulative investment of $327 million since FY14, through its public-private partnerships. OPD successfully negotiated for the redevelopment of the former Department of Recreation headquarters to include 196 for-sale homes and rental apartments for very low and low income households.
- Effectively relocated all homeless residents of Gude Drive shelter to Taft Court, on an emergency basis, which included major renovation of the new location.
- DGS Central Duplicating Services digitized employee medical records in preparation for the planned physical office move of the Office of Occupational Medical Services. Digitizing employee active records, microfilm/microfiche and x-rays reduced the need for storage space in the new location, allowed for shared accessibility of records with doctors and staff, provided for a more secure solution for maintaining confidentiality, and supported disaster recovery.

PROGRAM CONTACTS

Contact Angela Dizelos of the Department of General Services at 240.777.6028 or Gary Nalven of the Office of Management and Budget at 240.777.2779 for more information regarding this department's operating budget.

PROGRAM PERFORMANCE MEASURES

Performance measures for this department are included below (where applicable), with multi-program measures displayed at the front of this section and program-specific measures shown with the relevant program. The FY21 estimates reflect funding based on the FY21 Approved Budget. The FY22 and FY23 figures are performance targets based on the FY22 Approved Budget and funding for comparable service levels in FY23.

PROGRAM DESCRIPTIONS

Administration

The Administration program provides services in three key areas: 1) The Director's Office provides overall leadership for the Department including policy development, strategic planning, emergency preparedness and operations, accountability, service integration, performance measures, and customer service; 2) The Office of Planning and Development in the Director's Office supports the County Executive's redevelopment and other key strategic capital initiatives; 3) The Division of Central Services provides oversight and direction for the preparation and monitoring of the Operating and Capital Improvements Program (CIP) budgets for the Department; payment processing; management and administration of information technology; oversight of all personnel activities; and oversight and management for compliance with the Americans with Disabilities Act (ADA), and increasing access to County facilities for residents and employees with disabilities. The Division of Central Services also handles administration of the day-to-day operations of the Department including direct service delivery, training, and oversight of procurements and contract management for the Department.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**2,898,269**	**15.03**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	646,074	1.00
FY22 Approved	**3,544,343**	**16.03**

Building Design and Construction

This program provides for the overall management of the Department's Capital Improvements Program (CIP) for facilities. This program includes the comprehensive, timely, economic, and environmentally efficient planning, design, and construction of buildings for County use, as well as public venues owned by the County. This program also provides comprehensive architectural and engineering services from planning through design. Functional elements include programming, contract administration, planning management, design management, and project management. Each County project includes an array of sustainable features to reduce the impact of the facility on the environment and lifecycle costs. These features are derived from an integrated design process that evaluates each measure, such as energy efficiency, onsite renewables environmental site design, and enhanced monitoring, collectively reducing utility and other costs. The planning and design of facilities follows best practices in project design and construction estimating and the timely delivery of facilities based on project schedules in the County CIP. This program is fully charged to the CIP.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**0**	**0.00**
FY22 Approved	**0**	**0.00**

Central Duplicating, Imaging, Archiving, & Mail Services

This is an Internal Service fund program that provides timely and efficient document management to County Government through high-speed digital printing services, graphic design, electronic publishing, high-speed color digital printing, full-service bindery, large format and banner printing, digital imaging, electronic and physical archiving of County records. The program administers and manages the countywide paper and multi-functional printer contracts, as well as a full-service mail operation that processes and scans all classes of incoming/ interoffice mail. Mail operations also processes outgoing mail to the U.S. Postal Service and deliver's mail/partial packages to all County departments and agencies.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of printing orders completed [1]	8,004	6,917	6,700	6,700	6,700
Print/Mail/Archives: Internal customer survey satisfaction rating (scale of 1-4)	3.40	3.35	3.35	3.35	3.35
Print/Mail/Archives: Internal customer survey responsiveness rating (scale of 1-4)	3.41	3.31	3.31	3.31	3.31

[1] *The Digital Storefront (DSF) records one requisition. However, a customer may have multiple requests within the requisition.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**8,157,604**	**34.57**
Increase Cost: Estimated Net Increase of Facility Leases	6,942	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	162,348	0.00
FY22 Approved	**8,326,894**	**34.57**

Energy and Sustainability

The Energy and Sustainability (ES) program is responsible for facilitating comprehensive energy and sustainability strategies across County operations. It leads the County's green government programs which crosscuts County Departments and DGS Divisions. Specifically, ES supports, implements, or facilitates programs to improve energy efficiency, expand clean energy use, promote sustainable sites, enable clean transportation, encourage environmentally preferable purchasing, and foster resource saving behaviors by County employees. These initiatives foster collaboration, leadership, innovation, and performance measurement to ensure the County delivers the highest quality services at the lowest environmental impact.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Amount of grants and incentives received for Energy and Sustainability initiatives (in dollars)	1,306,250	3,959,710	2,248,838	369,245	50,000
Utility savings delivered by Energy and Sustainability initiatives (in dollars)	1,303,806	1,872,812	1,087,262	255,744	250,000
Reduction in greenhouse gas emissions delivered by Energy and Sustainability initiatives (metric tons of carbon dioxide equivalent)	5,952	17,374	5,500	6,062	5,860
County facility, fleet, and streetlight greenhouse gas emissions (metric tons of carbon dioxide equivalent)	132,059	114,685	126,559	121,497	116,637

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**849,755**	**5.00**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(41,346)	0.00
FY22 Approved	**808,409**	**5.00**

Facilities Management

The Division of Facilities Management's mission is to provide the comprehensive planning and delivery of maintenance services and oversight of building-related operations at County facilities used by County staff and residents. Components of these programs are:

- routine, preventive, and corrective maintenance;
- custodial and housekeeping, grounds maintenance, recycling, and trash removal services;
- building structure and building envelope maintenance;
- engineering support services and various project management services;
- electrical/mechanical systems operations and maintenance;
- small to mid-sized building remodeling projects;
- snow removal and storm damage repair from snow, wind, rain, and storm events; and
- internal customer services.

Through Building Automation Systems (BAS), technicians implement an energy management program to monitor and maintain heating and cooling systems, ensuring the most efficient use of these services.

In addition, Facilities Management oversees moving services and several comprehensive Capital Improvements Program (CIP) projects aimed at sustaining efficient and reliable facility operations to protect and extend the life of the County's investment in facilities and equipment.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Condition of non-critical building systems and aesthetics: Dollars of custodial and ground maintenance on all County properties ($000) [1]	$6,725	$7,438	$7,596	$7,908	$7,908
Average percent of work orders completed in quarter	78.6%	76.4%	80.0%	80.0%	80.0%
Number of hours offline for heating/cooling systems	0	10	0	0	0
Facilities Maintenance: Internal customer survey satisfaction rating (scale of 1-4)	2.72	2.80	2.80	2.80	2.80

[1] *Dollars reflect budget numbers.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**27,118,360**	**107.70**
Add: Operating Budget Impact - Grey Courthouse Renovation	388,835	0.00
Add: Operating Budget Impact - Avery Road Treatment Center	159,778	0.00
Increase Cost: Custodial Services Contract	106,893	0.00
Increase Cost: The Arc Montgomery County Custodial Services	44,495	0.00
Add: Operating Budget Impact - Grounds Keeping for New County Facilities	22,696	0.00
Increase Cost: Code Compliance - Aerial Equipment Maintenance	16,538	0.00
Increase Cost: Code Compliance - Elevator Inspection	3,465	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(232,513)	(1.00)
FY22 Approved	**27,628,547**	**106.70**

Real Estate Program

This program provides for leasing, site acquisition/disposition, space management, and site evaluation. The leasing function recommends, plans, coordinates, implements, and administers the leasing of real property for both revenue and expense leases, including closed school facilities, at the best economic and operational value to the County. Site acquisition is the purchase of property for County use and disposition is the sale or lease of surplus property. The space management function provides for the efficient and aesthetic utilization of space in County-owned and leased facilities. The site evaluation function provides technical support to site evaluation committees for Capital Improvements Program (CIP) projects.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of square feet of leased space managed	951,399	926,754	940,191	940,191	940,191
Average amount Montgomery County pays in rent (in dollars per square foot)	$25.85	$31.90	$32.85	$33.84	$34.85
Average rent paid by Montgomery County as a percent of average market rent for leased space [1]	90.9%	100.0%	100.0%	100.0%	100.0%
Leased Space Needs: Internal customer survey responsiveness rating (scale of 1-4)	2.94	3.17	3.17	3.17	3.17
Leased Space Needs: Internal customer survey satisfaction rating (scale of 1-4)	2.97	3.10	3.10	3.10	3.10

[1] *For competitiveness, DGS does not provide real estate projections for future years.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**996,452**	**7.00**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(58,210)	0.00
FY22 Approved	**938,242**	**7.00**

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
COUNTY GENERAL FUND					
EXPENDITURES					
Salaries and Wages	11,599,480	10,975,578	11,945,291	11,305,481	3.0 %
Employee Benefits	3,937,958	3,581,377	3,487,265	3,472,724	-3.0 %
County General Fund Personnel Costs	**15,537,438**	**14,556,955**	**15,432,556**	**14,778,205**	**1.5 %**
Operating Expenses	26,733,445	17,305,881	69,469,444	18,141,336	4.8 %
Capital Outlay	22,163	0	0	0	—
County General Fund Expenditures	**42,293,046**	**31,862,836**	**84,902,000**	**32,919,541**	**3.3 %**
PERSONNEL					
Full-Time	198	198	198	200	1.0 %
Part-Time	1	1	1	1	—
FTEs	134.73	134.73	134.73	134.73	—
REVENUES					
Miscellaneous Revenues	345,222	120,000	80,000	80,000	-33.3 %
County General Fund Revenues	**345,222**	**120,000**	**80,000**	**80,000**	**-33.3 %**

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
PRINTING & MAIL INTERNAL SERVICE FUND					
EXPENDITURES					
Salaries and Wages	2,154,855	2,192,245	2,210,657	2,324,931	6.1 %
Employee Benefits	792,176	780,321	735,982	784,150	0.5 %
Printing & Mail Internal Service Fund Personnel Costs	**2,947,031**	**2,972,566**	**2,946,639**	**3,109,081**	**4.6 %**
Operating Expenses	4,653,475	4,825,628	4,473,364	4,858,403	0.7 %
Capital Outlay	0	359,410	359,410	359,410	—
Printing & Mail Internal Service Fund Expenditures	**7,600,506**	**8,157,604**	**7,779,413**	**8,326,894**	**2.1 %**
PERSONNEL					
Full-Time	34	34	34	34	—
Part-Time	0	0	0	0	—
FTEs	34.57	34.57	34.57	34.57	—
REVENUES					
Imaging/Archiving Revenues	1,423,112	1,513,588	1,586,262	1,584,603	4.7 %
Investment Income	40,778	28,330	1,845	7,804	-72.5 %
Mail Revenues	2,118,242	2,332,546	2,249,077	2,226,593	-4.5 %
Other Charges/Fees	1,943,945	1,828,260	1,932,256	1,869,320	2.2 %
Print Revenues	2,147,015	2,604,674	1,398,973	2,478,951	-4.8 %
Printing & Mail Internal Service Fund Revenues	**7,673,092**	**8,307,398**	**7,168,413**	**8,167,271**	**-1.7 %**
GRANT FUND - MCG					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Grant Fund - MCG Personnel Costs	**0**	**0**	**0**	**0**	**—**
Operating Expenses	7,867,893	0	0	0	—
Grant Fund - MCG Expenditures	**7,867,893**	**0**	**0**	**0**	**—**
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
REVENUES					
State Grants	85,000	0	0	0	—
Grant Fund - MCG Revenues	**85,000**	**0**	**0**	**0**	**—**
DEPARTMENT TOTALS					
Total Expenditures	**57,761,445**	**40,020,440**	**92,681,413**	**41,246,435**	**3.1 %**
Total Full-Time Positions	**232**	**232**	**232**	**234**	**0.9 %**

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
Total Part-Time Positions	**1**	**1**	**1**	**1**	**—**
Total FTEs	**169.30**	**169.30**	**169.30**	**169.30**	**—**
Total Revenues	**8,103,314**	**8,427,398**	**7,248,413**	**8,247,271**	**-2.1 %**

FY22 APPROVED CHANGES

	Expenditures	FTEs
COUNTY GENERAL FUND		
FY21 ORIGINAL APPROPRIATION	**31,862,836**	**134.73**
Changes (with service impacts)		
Add: Operating Budget Impact - Grey Courthouse Renovation [Facilities Management]	388,835	0.00
Add: Operating Budget Impact - Avery Road Treatment Center [Facilities Management]	159,778	0.00
Add: Operating Budget Impact - Grounds Keeping for New County Facilities [Facilities Management]	22,696	0.00
Other Adjustments (with no service impacts)		
Increase Cost: FY21 Compensation Adjustment	297,122	0.00
Increase Cost: FY22 Compensation Adjustment	194,305	0.00
Increase Cost: Custodial Services Contract [Facilities Management]	106,893	0.00
Increase Cost: Motor Pool Adjustment	92,891	0.00
Increase Cost: The Arc Montgomery County Custodial Services [Facilities Management]	44,495	0.00
Increase Cost: Code Compliance - Aerial Equipment Maintenance [Facilities Management]	16,538	0.00
Increase Cost: Code Compliance - Elevator Inspection [Facilities Management]	3,465	0.00
Decrease Cost: Print and Mail Adjustment	(136)	0.00
Decrease Cost: Retirement Adjustment	(101,454)	0.00
Decrease Cost: Annualization of FY21 Personnel Costs	(168,723)	0.00
FY22 APPROVED	**32,919,541**	**134.73**
PRINTING & MAIL INTERNAL SERVICE FUND		
FY21 ORIGINAL APPROPRIATION	**8,157,604**	**34.57**
Other Adjustments (with no service impacts)		
Increase Cost: FY21 Compensation Adjustment	94,784	0.00
Increase Cost: FY22 Compensation Adjustment	52,650	0.00
Increase Cost: Motor Pool Adjustment	31,346	0.00
Increase Cost: Estimated Net Increase of Facility Leases [Central Duplicating, Imaging, Archiving, & Mail Services]	6,942	0.00
Decrease Cost: Print and Mail Adjustment	(23)	0.00
Decrease Cost: OPEB Adjustment	(5,490)	0.00
Decrease Cost: Retirement Adjustment	(10,919)	0.00
FY22 APPROVED	**8,326,894**	**34.57**

FY22 APPROVED CHANGES

	Expenditures	FTEs
GRANT FUND - MCG		
FY21 ORIGINAL APPROPRIATION	**0**	**0.00**
FY22 APPROVED	**0**	**0.00**

PROGRAM SUMMARY

Program Name	FY21 APPR Expenditures	FY21 APPR FTEs	FY22 APPR Expenditures	FY22 APPR FTEs
Administration	2,898,269	15.03	3,544,343	16.03
Building Design and Construction	0	0.00	0	0.00
Central Duplicating, Imaging, Archiving, & Mail Services	8,157,604	34.57	8,326,894	34.57
Energy and Sustainability	849,755	5.00	808,409	5.00
Facilities Management	27,118,360	107.70	27,628,547	106.70
Real Estate Program	996,452	7.00	938,242	7.00
Total	**40,020,440**	**169.30**	**41,246,435**	**169.30**

CHARGES TO OTHER DEPARTMENTS

Charged Department	Charged Fund	FY21 Total$	FY21 FTEs	FY22 Total$	FY22 FTEs
COUNTY GENERAL FUND					
Recycling and Resource Management	Solid Waste Disposal	72,033	0.10	72,033	0.10
Alcohol Beverage Services	Liquor	602,077	1.20	602,077	1.20
CIP	Capital Fund	8,178,578	55.65	8,344,014	56.65
Administration and Support	General Fund	749,029	3.50	749,029	3.50
	Total	**9,601,717**	**60.45**	**9,767,153**	**61.45**

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
COUNTY GENERAL FUND						
EXPENDITURES						
FY22 Approved	**32,920**	**32,920**	**32,920**	**32,920**	**32,920**	**32,920**
No inflation or compensation change is included in outyear projections.						
Labor Contracts	**0**	**267**	**267**	**267**	**267**	**267**
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
Subtotal Expenditures	**32,920**	**33,187**	**33,187**	**33,187**	**33,187**	**33,187**
PRINTING & MAIL INTERNAL SERVICE FUND						
EXPENDITURES						
FY22 Approved	**8,327**	**8,327**	**8,327**	**8,327**	**8,327**	**8,327**
No inflation or compensation change is included in outyear projections.						
Retiree Health Insurance Pre-funding	**0**	**(13)**	**(25)**	**(39)**	**(42)**	**(42)**
Labor Contracts	**0**	**71**	**71**	**71**	**71**	**71**
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	**8,327**	**8,385**	**8,373**	**8,359**	**8,356**	**8,356**

Fleet Management Services

APPROVED FY22 BUDGET	FULL TIME EQUIVALENTS
$84,212,830	211.10

DAVID DISE, DIRECTOR

MISSION STATEMENT

The mission of the Department of General Services Division of Fleet Management Services (DFMS) is to plan for, acquire, maintain, fuel, and dispose of the County's fleet of motor vehicles, buses, heavy equipment, and other vehicular equipment in support of the transportation and service delivery needs of all County departments. The Division maintains its four shop locations and thirteen fuel sites, and operates out of six depots Countywide.

BUDGET OVERVIEW

The total approved FY22 Operating Budget for the Division of Fleet Management Services is $84,212,830, a decrease of $3,708,589 or 4.22 percent from the FY21 Approved Budget of $87,921,419. Personnel Costs comprise 29.87 percent of the budget for 207 full-time position(s) and no part-time position(s), and a total of 211.10 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 70.13 percent of the FY22 budget.

COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following are emphasized:

- **Easier Commutes**
- **A Greener County**
- **Effective, Sustainable Government**

INITIATIVES

- Construct the Brookville Depot P3 Electrification Grid, a large solar array system to be built over the existing parking lot at the Brookville Bus Depot. The array will collect sunlight during the day and transfer the energy collected into batteries for future use. The electric buses will be charged using the collected energy stored in the batteries. Additional energy, not needed for the buses, potentially will be sold back to the power company at a predetermined price. If needed, additional power can be purchased from the power company during peak times. This microgrid technology will be part of the County's sustainability plan.
- Initiate a pilot program to evaluate the use of battery-electric vehicles in the County fleet. The Division of Fleet Management Services is purchasing six (6) Mustang Mach E electric vehicles to explore utilization in Police patrol and Ride On incident

response applications.

- Accelerate the transition to a zero emissions fleet by piloting an alternative approach to electric vehicle charging infrastructure. The Division of Fleet Management Services is purchasing two portable solar-powered electric vehicle charging stations with battery storage. An off-grid, construction-free power solution that fits in a parking space, the system can be configured for any type of electric vehicle to provide sufficient electricity to drive approximately 245 miles per day. In the event of an emergency, the solar chargers can be used to provide emergency power.

INNOVATIONS AND PRODUCTIVITY IMPROVEMENTS

- The Division of Fleet Management Services (DFMS) has developed a technical specification for the County's electric bus program and is developing a Request for Proposals (RFP) to procure ten electric buses as part of a Federal Transit Administration (FTA) Bus and Facilities Grant. Buses will operate out of the Brookville Depot in Silver Spring which will include a solar canopy microgrid that will make the County's electric bus service truly green. The County's first four electric buses went into service in September 2020, with additional electric buses scheduled to be purchased and delivered in FY22.
- To accelerate the transition to zero emissions of the Ride On Bus fleet, The Division of Fleet Management Services executed a Request for Information (RFI) to gauge market interest in and concept development for procuring transit assets as a service, with an emphasis on Public-Private Partnerships (P3) and Vehicle as a Service procurement models. DFMS is in the process of evaluating responses from interested parties with the goal of developing alternative procurement approaches for electric buses.
- The Division of Fleet Management Services is developing a Zero Emission Fleet Plan to reduce emissions and streamline the County's fleet of light-duty vehicles and heavy trucks and equipment. Vehicle allocations will be re-examined to leverage the use of telework and reduce vehicle use while maintaining the current level of service delivery. Where practical, County vehicles will be targeted for either elimination due to low utilization or replacement with zero-emissions models. County fleet users will be encouraged to use mobility alternatives such as pooled vehicles, public transportation, or ride-sharing services.
- The Division of Fleet Management Services developed and proposed a plan to remove the underground fuel storage tanks at the County Council Office Building (COB) and demolish the current fuel station building. This location will then become an electric vehicle charging station lot with multiple chargers.

PROGRAM CONTACTS

Contact Peggy Lynch of the Division of Fleet Management Services at 240.777.5759 or Gary Nalven of the Office of Management and Budget at 240.777.2779 for more information regarding this department's operating budget.

PROGRAM PERFORMANCE MEASURES

Performance measures for this department are included below (where applicable), with multi-program measures displayed at the front of this section and program-specific measures shown with the relevant program. The FY21 estimates reflect funding based on the FY21 Approved Budget. The FY22 and FY23 figures are performance targets based on the FY22 Approved Budget and funding for comparable service levels in FY23.

PROGRAM DESCRIPTIONS

Administrative Automotive Services

Administrative Automotive Services maintains and repairs the automotive light fleet for all administrative vehicles including automobiles, vans, and light trucks. The maintenance and repair service for the automotive and light truck fleet is provided through contractual services at the Seven Locks maintenance facility. DGS Fleet serves the transportation needs of 30 individual County departments and provides maintenance and repair services to several other agencies and governments in the area including fire departments and local municipalities. Without properly maintained vehicles, County residents would be severely impacted.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of administrative vehicle work orders completed	6,002	6,358	6,485	6,615	6,747
Fleet Maintenance and Operations: Mean distance between failure: Administrative light equipment (in miles)	13,064	15,124	13,345	13,844	14,104
Turnaround Time: Average amount of time equipment is unavailable for operations during each shop visit: Administrative Vehicles (in days)	0.5	0.4	0.6	0.5	0.5

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**3,107,704**	**2.00**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(58,163)	(0.50)
FY22 Approved	**3,049,541**	**1.50**

Business Support Services

Business Support Services prepares and monitors the budget, oversees financial management of the Motor Pool (MP) Internal Service Fund, payment processing, solicitations, requisitions, and purchase orders. Fleet prepares MP Fund financial statements for the Comprehensive Annual Financial Report (CAFR) including Balance Sheet, Statement of Revenues, Expenses, Changes in Fund Equity, and Statement of Cash Flow. Fleet's Parts Team provides tools, equipment and parts for the repair and maintenance of the Fleet via an end-to-end process flow including trained supervisors and technicians, stockroom policies and procedures, safety regulations, contracts, and a computerized inventory system that drives receiving, stocking, issuing, forecasting, reporting and accountability. Parts achieved significant improvements in inventory parts handling, implemented material handling upgrades for more efficient parts storage and processing, and implemented automated tool boxes and computerized locker systems to maximize tool availability for repairs.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Amount spent on parts (in dollars)	$10,514,997.00	$9,004,243.09	$9,184,327.95	$9,368,014.50	$9,555,374.79
Fiscal inventory parts turn rate	2.0	1.9	2.0	2.0	2.1
Percent of workorders completed without delay for parts	83%	84%	85%	84%	85%

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**15,273,352**	**35.00**
Decrease Cost: Lease Payment	(62,460)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	82,312	0.00
FY22 Approved	**15,293,204**	**35.00**

Heavy Equipment Services

Heavy Equipment Services (HES) maintains and repairs heavy equipment, including heavy dumps, straight trucks, construction equipment, snow plows, leafers, mowers, backhoes, hydraulic excavators, and other specialized pieces of equipment. HES provides maintenance support for police, fire, and sheriff vehicles, as well as other County vehicles that provide support services to constituents because without properly maintained vehicles, County services to residents would be severely impacted. Fleet is a 24/7 operation that includes maintenance on the County's dump trucks before, during, and after a storm so the trucks that plow the streets have high availability enabling emergency vehicles and resident's safe routes to travel. HES provides direct vehicle maintenance support at the Gaithersburg, Poolesville, Damascus, Bethesda, Colesville, and Silver Spring depots.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of heavy equipment work orders completed	5,011	4,977	5,027	5,077	5,127
Turnaround Time: Average amount of time equipment is unavailable for operations during each shop visit: Heavy Equipment (in days)	1.7	1.9	1.8	1.8	1.8
Fleet Maintenance and Operations: Mean distance between failure: Heavy equipment (in miles)	13,175	14,563	13,839	13,859	14,087
Heavy equipment fleet availability	92.0%	89.3%	90.0%	91.0%	91.0%

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**6,081,522**	**35.50**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	223,589	2.00
FY22 Approved	**6,305,111**	**37.50**

Operational Management

Operational Management provides policy development and planning; operational, personnel, and management oversight and support for division activities. The focus is to become the benchmarked leader of innovative fleet operations, maintenance excellence, and exceptional teamwork by leveraging technology to maximize operational efficiencies, fleet accountability, and customer service. Performance Metrics illustrate trends, the results of work efforts, and the effects of policies. The Green Fleet strategy combines sound management, Fleet rightsizing, alternative fuel, innovative technology to reduce fuel consumption and acquiring environmentally compliant vehicles, including flex-fuel, hybrid, electric, CNG and clean diesel.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of fleet work orders completed	44,998	45,451	45,450	45,300	45,400
Fleet Maintenance and Operations: Internal customer survey satisfaction rating (scale of 1-4)	3.0	3.5	3.5	3.5	3.5
Clean Air Commitment - Gallons of diesel/unleaded used	5,184,375	4,661,366	4,895,821	4,749,167	4,644,918
Clean Air Commitment - Gallons of alternative fuels used [1]	1,538,449	1,368,497	1,489,758	1,518,626	1,571,586

[1] *The measurement for gallons of alternative fuels used is in Gasoline Gallon Equivalents.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**35,163,486**	**18.10**
Increase Cost: Merit Awards per MCGEO Contract	204,108	0.00
Add: Portable Solar Electric Vehicle Charging Stations	168,000	0.00

FY22 Approved Changes	Expenditures	FTEs
Increase Cost: Holiday Pay	4,485	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(3,668,864)	(2.00)
FY22 Approved	**31,871,215**	**16.10**

Public Safety Automotive Services

This program is responsible for the maintenance, repair and upfitting of the automotive light fleet for police, fire, sheriff and Public Safety Automotive Services maintains and repairs the automotive light fleet for police, fire, sheriff and corrections vehicles including automobiles, vans and light trucks. The maintenance and repair service for this fleet is provided through contractual services at the Seven Locks maintenance facility. Without properly maintained Public Safety vehicles, protective services to residents, neighborhoods and the community would be severely impacted.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of public safety vehicle work orders completed	18,467	18,695	19,069	19,450	19,839
Fleet Maintenance and Operations: Mean distance between failure: Public Safety light equipment (in miles)	26,600	29,629	27,041	27,757	27,757
Percent of customers satisfied with police vehicle maintenance	97.5%	98.0%	98.0%	98.0%	98.0%
Turnaround Time: Average amount of time equipment is unavailable for operations during each shop visit: Public Safety light equipment (in days)	0.9	1.2	1.5	1.2	1.3
Police vehicle fleet availability	98%	98%	98%	98%	98%

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**6,538,493**	**2.50**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	60,707	0.50
FY22 Approved	**6,599,200**	**3.00**

Transit Equipment Services

Transit Equipment Services (TES) provides scheduled and non-scheduled maintenance and repair of the Ride-On Bus fleet at three locations; Brookeville Maintenance Facility (BMF), Equipment Maintenance and Transit Operation Center (EMTOC) and Small Transit Shop (STS). TES supports FLASH, the new bus-based rapid transit system with features that improve reliability and capacity, FLEX, the new on demand transit service that helps residents get around in defined Rockville and Glenmont /Wheaton zones, and Electric buses. TES implemented a preventive maintenance contractor-based business model which supplemented operations and increased capacity to meet federally mandated requirements. The Transit technician on-boarding and training program contributed to improved equipment availability and injury reduction.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of transit work orders completed	15,518	15,421	15,470	15,780	16,095
Percent of transit preventive maintenance completed within 6,000 miles of previous PM	97.0%	93.0%	95.0%	97.0%	97.5%
Fleet Maintenance and Operations: Mean distance between failure: Transit equipment (in miles) [1]	13,007	14,701	14,157	13,955	14,271

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Turnaround Time: Average amount of time equipment is unavailable for operations during each shop visit: Transit equipment (in days)	1.5	1.7	1.6	1.6	1.6
Average days out of service per bus for parts	3.32	4.10	3.20	3.50	3.20

[1] *The Federal Transit Administration requirement is 12,000 miles.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**21,756,862**	**118.00**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(662,303)	0.00
FY22 Approved	**21,094,559**	**118.00**

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
MOTOR POOL INTERNAL SERVICE FUND					
EXPENDITURES					
Salaries and Wages	18,286,900	18,564,767	19,273,928	19,564,975	5.4 %
Employee Benefits	5,566,213	5,669,056	5,322,166	5,586,350	-1.5 %
Motor Pool Internal Service Fund Personnel Costs	**23,853,113**	**24,233,823**	**24,596,094**	**25,151,325**	**3.8 %**
Operating Expenses	42,487,108	53,043,933	49,678,778	48,312,302	-8.9 %
Capital Outlay	6,557,376	10,581,203	10,581,203	10,749,203	1.6 %
Debt Service Other	0	62,460	0	0	-100.0 %
Motor Pool Internal Service Fund Expenditures	**72,897,597**	**87,921,419**	**84,856,075**	**84,212,830**	**-4.2 %**
PERSONNEL					
Full-Time	208	208	208	207	-0.5 %
Part-Time	0	0	0	0	—
FTEs	211.10	211.10	211.10	211.10	—
REVENUES					
Insurance Recoveries	1,841,798	1,786,236	1,195,013	1,788,108	0.1 %
Investment Income	402,010	210,410	26,667	6,770	-96.8 %
Miscellaneous Revenues	808,928	203,000	478,226	203,000	—
Motor Pool Charges/Fees	74,405,967	84,298,240	74,682,564	83,082,001	-1.4 %
Other Charges/Fees	0	0	86,282	69,000	—
Other Intergovernmental	45,000	0	0	0	—
Motor Pool Internal Service Fund Revenues	**77,503,703**	**86,497,886**	**76,468,752**	**85,148,879**	**-1.6 %**

FY22 APPROVED CHANGES

	Expenditures	FTEs
MOTOR POOL INTERNAL SERVICE FUND		
FY21 ORIGINAL APPROPRIATION	**87,921,419**	**211.10**

FY22 APPROVED CHANGES

	Expenditures	FTEs
Changes (with service impacts)		
Add: Portable Solar Electric Vehicle Charging Stations [Operational Management]	168,000	0.00
Other Adjustments (with no service impacts)		
Increase Cost: FY21 Compensation Adjustment	507,922	0.00
Increase Cost: FY22 Compensation Adjustment	264,564	0.00
Increase Cost: Merit Awards per MCGEO Contract [Operational Management]	204,108	0.00
Increase Cost: Holiday Pay [Operational Management]	4,485	0.00
Decrease Cost: Print and Mail Adjustment	(142)	0.00
Decrease Cost: Annualization of FY21 Personnel Costs	(17,729)	0.00
Decrease Cost: OPEB Adjustment	(33,530)	0.00
Decrease Cost: Retirement Adjustment	(45,848)	0.00
Decrease Cost: Motor Pool Adjustment	(49,159)	0.00
Decrease Cost: Lease Payment [Business Support Services]	(62,460)	0.00
Decrease Cost: Elimination of One-Time Items Approved in FY21	(4,648,800)	0.00
FY22 APPROVED	**84,212,830**	**211.10**

PROGRAM SUMMARY

Program Name	FY21 APPR Expenditures	FY21 APPR FTEs	FY22 APPR Expenditures	FY22 APPR FTEs
Administrative Automotive Services	3,107,704	2.00	3,049,541	1.50
Business Support Services	15,273,352	35.00	15,293,204	35.00
Heavy Equipment Services	6,081,522	35.50	6,305,111	37.50
Operational Management	35,163,486	18.10	31,871,215	16.10
Public Safety Automotive Services	6,538,493	2.50	6,599,200	3.00
Transit Equipment Services	21,756,862	118.00	21,094,559	118.00
Total	**87,921,419**	**211.10**	**84,212,830**	**211.10**

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
MOTOR POOL INTERNAL SERVICE FUND						
EXPENDITURES						
FY22 Approved	**84,213**	**84,213**	**84,213**	**84,213**	**84,213**	**84,213**
No inflation or compensation change is included in outyear projections.						
Elimination of One-Time Items Approved in FY22	**0**	**(168)**	**(168)**	**(168)**	**(168)**	**(168)**
Funding to purchase solar electric vehicle chargers in FY22 will be eliminated from the base in the outyears.						
Retiree Health Insurance Pre-funding	**0**	**(78)**	**(155)**	**(238)**	**(255)**	**(255)**

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
Shop Lift Replacements	**0**	**(827)**	**(827)**	**(827)**	**(827)**	**(827)**
Replacement of lifts in all shops is funded across FY21 and FY22.						
Labor Contracts	**0**	**445**	**445**	**445**	**445**	**445**
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	**84,213**	**83,584**	**83,507**	**83,424**	**83,407**	**83,407**

Human Resources

APPROVED FY22 BUDGET	FULL TIME EQUIVALENTS
$317,099,839	67.65

BERKE ATTILA, DIRECTOR

MISSION STATEMENT

To foster excellence in people by providing quality human resources services to our employees, partners, and the community.

BUDGET OVERVIEW

The total approved FY22 Operating Budget for the Office of Human Resources is $317,099,839, an increase of $14,285,985 or 4.72 percent from the FY21 Approved Budget of $302,813,854. Personnel Costs comprise 2.84 percent of the budget for 65 full-time position(s) and two part-time position(s), and a total of 67.65 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 97.16 percent of the FY22 budget.

The Office of Human Resources Budget is comprised of a General Fund component of $8,203,407 and a Employee Health Benefit Self Insurance Fund component of $308,896,432.

COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following is emphasized:

- **Effective, Sustainable Government**

INITIATIVES

- Implementation of an OHR Strategic Plan designed to address service gaps, enhance the customer experience, and strengthen partnerships within the HR Community.

PROGRAM CONTACTS

Contact Jennifer Shovlin of the Office of Human Resources at 240.777.5039 or Corey Orlosky of the Office of Management and Budget at 240.777.2762 for more information regarding this department's operating budget.

PROGRAM PERFORMANCE MEASURES

Performance measures for this department are included below (where applicable), with multi-program measures displayed at the front

of this section and program-specific measures shown with the relevant program. The FY21 estimates reflect funding based on the FY21 Approved Budget. The FY22 and FY23 figures are performance targets based on the FY22 Approved Budget and funding for comparable service levels in FY23.

PROGRAM DESCRIPTIONS

Business Operations and Performance

The Business Operations and Performance Division is comprised of the Classification, Compensation, and Workforce Performance teams. The Classification and Compensation team reviews and evaluates the duties and responsibilities of individual positions and occupational classes in response to employee, department, and union requests to assure that positions are correctly assigned at comparable grade levels. This team also ensures that employees are accurately and appropriately compensated through technical analysis and equitable application of compensation systems and procedures. The team designs compensation plans and provides leadership to departments on performance-based pay. The Classification and Compensation team is also responsible for oversight and administration of the County's compensation policies.

Workforce Performance consists of the Rewarding Excellence and Performance Management team. Rewarding Excellence is a process that encourages, mentors, and coaches front-line employees to work together as a team to implement improvement initiatives within Montgomery County Government. Performance management is a continuous process, which includes creating performance appraisals, observing and documenting performance and behavior, providing feedback, coaching, mentoring, and evaluating employees. The goal is to help employees and supervisors achieve Montgomery County's overall vision of efficient, effective, innovative, and responsive delivery of quality services.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Job classification activities completed [1]	166	162	149	159	161
Number of new hire salary equity analyses completed	160	341	197	233	287
Average days to complete new hire salary equity analyses [2]	16	18	16	16	12
Average days to complete non-study job classifications related to hires [3]	N/A	25	18	16	12
Percent of job classifications reviewed/studied within the past 10 years [4]	25%	24%	28%	35%	42%

[1] *Complete data not available prior to FY19*

[2] *Complete data not available prior to FY19*

[3] *Data not available prior to FY20*

[4] *Data not available prior to FY19*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**1,191,455**	**8.00**
Re-align: OHR Strategic Plan Eliminate MIII Position in Support of Phase I	(123,822)	(1.00)
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(56,729)	0.00
FY22 Approved	**1,010,904**	**7.00**

Director's Office

The Director's Office provides services to the Department: executive management and recruitment; policy direction; strategic and

financial planning; communications and public relations; and resources management. In addition, the Office provides consultation services on human resources matters to the County Executive and other department directors. The Director's Office is responsible for human resources policy development and planning, the administration of human resources programs, ensuring the integrity of the merit system, and directing the design and implementation of new initiatives to better serve customers and improve organizational performance. The Director's Office is also responsible for the departmental human capital strategy, which focuses on improving automation, customer service, cultural change, and communication as recommended by key partners and stakeholders.

The Director's Office is comprised of the following.

- Information Technology - provides management and oversight of the Department's information technology initiatives.
- Administrative Services - provides management and oversight of the Office's procurement of goods and services, budget preparation, administration, and financial management of the employee health benefits fund, and management over the Records Management Section. The team also remits payments to benefit program carriers and third party administrators, approves invoices, and remits bills to employees and retirees as necessary.
- Communications and Strategic Planning - provides management and coordination of communications strategies, website content management, and the Department's strategic initiatives.

In FY21, OHR embarked upon the implementation of a Strategic Plan designed to address service gaps, enhance the customer experience, and strengthen partnerships within the HR Community by repurposing two management level positions into four staff level positions. The repurposed positions will be dedicated to the development and management of process improvement initiatives, data analytics, and OHR performance goals and objectives while serving as a ready resource to support OHR divisions on solving complex business and operational issues.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**3,135,477**	**21.40**
Enhance: OHR Strategic Plan Implementation: Phase I	399,990	4.00
Re-align: OHR Strategic Plan Eliminate MII Position in Support of Phase I	(141,950)	(1.00)
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	134,566	0.00
FY22 Approved	**3,528,083**	**24.40**

EEO Compliance and Diversity Management

The Equal Employment Opportunity (EEO) and Diversity Management team ensures compliance with local, State, and Federal discrimination laws, as well as Montgomery County Personnel Regulations Section 5, related to Equal Employment Opportunity. The Division provides mandatory and customized training to employees and managers concerning equal employment and diversity management. The training also extends to civilian and public safety employees. The Division is responsible for mandated Federal and State EEO-related reporting requirements, EEO certifications, data/statistical analyses, and other EEO related reporting compliance associated with grant funding. The Division's primary responsibility is EEO compliance as it relates to the investigation of EEO complaints, monitoring departmental investigations, providing guidance and assistance to managers/supervisors related to EEO matters and resolution of EEO issues/complaints including mediation and reaching amicable

resolution of EEO complaints.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of Equal Employment Opportunity complaints/inquiries received	184	145	173	180	198
Number of participants in Equal Employment Opportunity and diversity management trainings	1,788	1,288	1,500	1,600	1,700
Percent of Equal Employment Opportunity cases with successful resolution	37%	26%	32%	38%	45%
Percent of trainings that are customized for departments [1]	34%	41%	45%	49%	54%

1

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**452,671**	**3.00**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(13,865)	0.00
FY22 Approved	**438,806**	**3.00**

Health & Employee Welfare

The Health Insurance team manages and administers the County's health and welfare plans in accordance with County policy and local, State, and Federal laws. In addition to maintaining operations associated with annual open enrollment and program eligibility, the team provides customer service, communications, education, and counseling to County employees, participating County agency employees, retirees, and their dependents (over 45,000 total people) in a manner that ensures an understanding of program provisions and their value as part of total compensation.

The Wellness Program uses a dynamic, comprehensive, and data-driven strategy to promote employee engagement in health and well-being. The Wellness Program provides employee wellness activities such as health screenings, educational seminars, wellness and fitness classes, and incentive programs, and utilizes communication channels such as web, social media, and a monthly newsletter.

The Stress Management team promotes the emotional, mental, and physical well-being of Montgomery County Police Department employees and their family members through counseling, training, consultation services, and peer support.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of employees enrolled in Virgin Pulse wellness program	5,881	6,081	6,300	6,087	6,200
Percent of employees actively engaged in Virgin Pulse wellness program	63%	51%	49%	54%	58%
Percent of Virgin Pulse wellness program users whose chronic disease risk decreases	82%	82%	79%	82%	85%

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**293,256,717**	**14.35**
Increase Cost: Claims Expenditure Adjustment	13,824,371	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	121,004	0.00
FY22 Approved	**307,202,092**	**14.35**

Occupational Medical Services

The Occupational Medical Services team (OMS) (including Fire and Rescue Occupational Medical Services) provides multi-disciplinary occupational medical services, such as work-related medical and safety-hazard assessments to promote the health, wellness, and productivity of the County workforce. OMS also administers the County's drug and alcohol and centralized Family and Medical Leave programs. OMS also includes the County's Disability Program Manager who administers the County's Americans with Disabilities Act (ADA) program.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of mandatory incumbent physical exams performed by Occupational Medical Services	3,050	2,424	2,545	3,000	3,150
Number of candidates processed for medical clearances	2,174	1,808	1,898	2,150	2,258
Percent of medical encounters processed within five days of visit	70%	74%	78%	82%	85%
Average patient length of stay from sign in to discharge (minutes)	71	70	70	70	70
Percent of mandatory incumbent physical exams completed within required timeline	72%	78%	80%	85%	90%

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**2,175,703**	**2.00**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	30,585	0.00
FY22 Approved	**2,206,288**	**2.00**

Recruitment and Selection

The Recruitment and Selection Team is responsible for attracting, hiring, promoting and retaining candidates for County departments and agencies that result in a highly skilled, competent, and diverse workforce. The team engages in a wide variety of outreach activities designed to ensure quality and diversity in the candidate population including recruitment planning, guidance, and advisory services to departments and agencies on selection and hiring. In addition, the team conducts new employee orientation; administers reductions-in-force; designs and administers public safety promotional examinations and other employment tests; administers the County's Internship, Senior Fellow, Position and Career Education Program (PACE), Multilingual, Job Fairs and coordinates County transfers, demotions, promotions, noncompetitive reappointments, retiree rehiring; manages the County's Disability and Veteran Employment Initiatives; provides selection guidelines training on interviewing and selecting employees; community and employee briefing trainings on the County's employment process and interview/resume preparation; reviews and validates all County compensation (such as, wage equity, within grade salary requests, temporary promotion, promotion, demotion salary requests), develops candidate qualification templates (minimum qualifications/preferred criteria), and validates candidate qualifications; and facilitates priority consideration placements.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of people hired	1,369	1,382	1,173	1,308	1,345
Percent of vacancies filled within target duration	40%	51%	70%	80%	85%
Average number of days to fill a vacant County position	104	108	89	84	79
Percent of new hires who are racial minorities (compared to county labor force: 56%)	57%	57%	56%	56%	56%

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**1,579,763**	**10.40**
Re-align: Disability Employment Initiative	188,851	2.00

FY22 Approved Changes	Expenditures	FTEs
Shift: Community Grants Moved from Community Grants Non Departmental Account to OHR's Base Budget for The Ivymount School, Inc	40,000	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	18,094	0.00
FY22 Approved	**1,826,708**	**12.40**

Training and Organizational Development

The Training and Organizational Development team provides training, workforce planning, and organizational effectiveness programs and activities that increase the knowledge, skills, and abilities of the County's workforce. The team offers professional development opportunities to employees and managers through online learning and instructor-led classes and designs performance improvement strategies and specialized training to meet specific departmental needs. The team also designs short- and long-term business strategies to create required professional competencies, enhance organizational performance and effectiveness, and champions organizational change efforts to support the County's objectives.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of training classes offered	743	745	750	750	750
Percent of employees who participate in at least two non-mandatory training/development programs [1]	3.5%	19.5%	15.0%	15.0%	15.0%
Percent of training courses geared toward leadership development	3.8%	4.0%	4.0%	4.0%	4.0%
Percent of computer skills trainees who report applying skills to current position	94%	98%	95%	95%	95%

[1] *Data not available prior to FY19*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**1,022,068**	**4.50**
Reduce: Tuition Assistance	(150,000)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	14,890	0.00
FY22 Approved	**886,958**	**4.50**

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
COUNTY GENERAL FUND					
EXPENDITURES					
Salaries and Wages	4,198,523	4,235,292	4,007,425	4,722,473	11.5 %
Employee Benefits	1,189,130	1,153,426	1,037,051	1,191,427	3.3 %
County General Fund Personnel Costs	**5,387,653**	**5,388,718**	**5,044,476**	**5,913,900**	**9.7 %**
Operating Expenses	3,241,778	2,454,076	2,566,410	2,289,507	-6.7 %
Capital Outlay	18,974	0	0	0	—
County General Fund Expenditures	**8,648,405**	**7,842,794**	**7,610,886**	**8,203,407**	**4.6 %**
PERSONNEL					

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
Full-Time	68	61	61	65	6.6 %
Part-Time	2	2	2	2	—
FTEs	45.00	39.80	39.80	43.80	10.1 %
County General Fund Revenues	**0**	**0**	**0**	**0**	**—**

EMPLOYEE HEALTH SELF INSURANCE

EXPENDITURES					
Salaries and Wages	2,468,573	2,320,206	2,327,348	2,412,318	4.0 %
Employee Benefits	626,707	679,153	586,263	688,042	1.3 %
Employee Health Self Insurance Personnel Costs	**3,095,280**	**2,999,359**	**2,913,611**	**3,100,360**	**3.4 %**
Operating Expenses	258,270,598	291,971,701	270,777,741	305,796,072	4.7 %
Employee Health Self Insurance Expenditures	**261,365,878**	**294,971,060**	**273,691,352**	**308,896,432**	**4.7 %**
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	23.65	23.85	23.85	23.85	—
REVENUES					
Investment Income	98,546	118,600	5,750	1,660	-98.6 %
Medicaid/Medicare Reimbursement	0	31,037,577	31,037,577	34,923,652	12.5 %
Other Charges/Fees	9,178,489	0	0	0	—
Other Intergovernmental	0	8,357,060	8,357,060	8,419,282	0.7 %
Self Insurance Employee Health Income	60,940,593	255,584,170	252,160,320	265,553,498	3.9 %
Employee Health Self Insurance Revenues	**70,217,628**	**295,097,407**	**291,560,707**	**308,898,092**	**4.7 %**

DEPARTMENT TOTALS

Total Expenditures	**270,014,283**	**302,813,854**	**281,302,238**	**317,099,839**	**4.7 %**
Total Full-Time Positions	**68**	**61**	**61**	**65**	**6.6 %**
Total Part-Time Positions	**2**	**2**	**2**	**2**	**—**
Total FTEs	**68.65**	**63.65**	**63.65**	**67.65**	**6.3 %**
Total Revenues	**70,217,628**	**295,097,407**	**291,560,707**	**308,898,092**	**4.7 %**

FY22 APPROVED CHANGES

	Expenditures	FTEs
COUNTY GENERAL FUND		
FY21 ORIGINAL APPROPRIATION	**7,842,794**	**39.80**
Changes (with service impacts)		
Enhance: OHR Strategic Plan Implementation: Phase I [Director's Office]	399,990	4.00
Reduce: Tuition Assistance [Training and Organizational Development]	(150,000)	0.00

FY22 APPROVED CHANGES

	Expenditures	FTEs
Other Adjustments (with no service impacts)		
Re-align: Disability Employment Initiative [Recruitment and Selection]	188,851	2.00
Increase Cost: FY21 Compensation Adjustment	118,859	0.00
Increase Cost: FY22 Compensation Adjustment	41,656	0.00
Shift: Community Grants Moved from Community Grants Non Departmental Account to OHR's Base Budget for The Ivymount School, Inc [Recruitment and Selection]	40,000	0.00
Decrease Cost: Print and Mail Adjustment	(4,569)	0.00
Decrease Cost: Retirement Adjustment	(8,402)	0.00
Re-align: OHR Strategic Plan Eliminate MIII Position in Support of Phase I [Business Operations and Performance]	(123,822)	(1.00)
Re-align: OHR Strategic Plan Eliminate MII Position in Support of Phase I [Director's Office]	(141,950)	(1.00)
FY22 APPROVED	**8,203,407**	**43.80**

EMPLOYEE HEALTH SELF INSURANCE

FY21 ORIGINAL APPROPRIATION	**294,971,060**	**23.85**
Other Adjustments (with no service impacts)		
Increase Cost: Claims Expenditure Adjustment [Health & Employee Welfare]	13,824,371	0.00
Increase Cost: FY21 Compensation Adjustment	70,199	0.00
Increase Cost: FY22 Compensation Adjustment	24,975	0.00
Increase Cost: Retirement Adjustment	5,827	0.00
FY22 APPROVED	**308,896,432**	**23.85**

GRANT FUND - MCG

FY21 ORIGINAL APPROPRIATION	**0**	**0.00**
FY22 APPROVED	**0**	**0.00**

PROGRAM SUMMARY

Program Name	FY21 APPR Expenditures	FY21 APPR FTEs	FY22 APPR Expenditures	FY22 APPR FTEs
Business Operations and Performance	1,191,455	8.00	1,010,904	7.00
Director's Office	3,135,477	21.40	3,528,083	24.40
EEO Compliance and Diversity Management	452,671	3.00	438,806	3.00
Health & Employee Welfare	293,256,717	14.35	307,202,092	14.35
Occupational Medical Services	2,175,703	2.00	2,206,288	2.00
Recruitment and Selection	1,579,763	10.40	1,826,708	12.40
Training and Organizational Development	1,022,068	4.50	886,958	4.50

PROGRAM SUMMARY

Program Name	FY21 APPR Expenditures	FY21 APPR FTEs	FY22 APPR Expenditures	FY22 APPR FTEs
Total	**302,813,854**	**63.65**	**317,099,839**	**67.65**

CHARGES TO OTHER DEPARTMENTS

Charged Department	Charged Fund	FY21 Total$	FY21 FTEs	FY22 Total$	FY22 FTEs
COUNTY GENERAL FUND					
Fire and Rescue Service	Fire	1,609,896	0.00	1,612,860	0.00
NDA - Montgomery County Employee Retirement Plans	Employees Retirement Savings Plan (RSP)	26,939	0.20	27,152	0.20
NDA - Montgomery County Employee Retirement Plans	Retirement Fund (ERS)	187,929	0.40	155,299	0.40
NDA - Montgomery County Employee Retirement Plans	Non-Appropriated Funds	26,390	0.00	9,690	0.00
	Total	**1,851,154**	**0.60**	**1,805,001**	**0.60**

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
COUNTY GENERAL FUND						
EXPENDITURES						
FY22 Approved	**8,203**	**8,203**	**8,203**	**8,203**	**8,203**	**8,203**
No inflation or compensation change is included in outyear projections.						
Labor Contracts	**0**	**91**	**91**	**91**	**91**	**91**
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	**8,203**	**8,294**	**8,294**	**8,294**	**8,294**	**8,294**
EMPLOYEE HEALTH SELF INSURANCE						
EXPENDITURES						
FY22 Approved	**308,896**	**308,896**	**308,896**	**308,896**	**308,896**	**308,896**
No inflation or compensation change is included in outyear projections.						
Labor Contracts	**0**	**53**	**53**	**53**	**53**	**53**
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	**308,896**	**308,949**	**308,949**	**308,949**	**308,949**	**308,949**

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Human Rights

APPROVED FY22 BUDGET	FULL TIME EQUIVALENTS
$1,772,307	11.60

JAMES STOWE, DIRECTOR

MISSION STATEMENT

The mission of the Office of Human Rights is to enforce the County's worker protection laws and anti-discrimination laws in housing, commercial real estate, employment, public accommodations, and intimidation; the Office also promotes the increased understanding and tolerance among diverse groups.

BUDGET OVERVIEW

The total approved FY22 Operating Budget for the Office of Human Rights is $1,772,307, an increase of $387,615 or 27.99 percent from the FY21 Approved Budget of $1,384,692. Personnel Costs comprise 82.79 percent of the budget for 11 full-time position(s) and no part-time position(s), and a total of 11.60 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 17.21 percent of the FY22 budget.

COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following are emphasized:

- **Effective, Sustainable Government**
- **Thriving Youth and Families**

INITIATIVES

- Advance racial equity and social justice through the creation of two Investigator positions in the Office of Human Rights.
- Provide funding for education and outreach campaigns in support of racial equity and social justice in addition to support of Council Bill 35-20, Human Rights and Civil Liberties -Fair Criminal Record Screen Standards - Amendments and Bill 49-20, Human Rights and Civil Liberties - Discrimination in Rental Housing - Fair Criminal History and Credit Screenings (Housing Justice Act).

PROGRAM CONTACTS

Contact James Stowe of the Office of Human Rights at 240.777.8490 or Phil Weeda of the Office of Management and Budget at 240.777.2780 for more information regarding this department's operating budget.

PROGRAM PERFORMANCE MEASURES

Performance measures for this department are included below (where applicable), with multi-program measures displayed at the front of this section and program-specific measures shown with the relevant program. The FY21 estimates reflect funding based on the FY21 Approved Budget. The FY22 and FY23 figures are performance targets based on the FY22 Approved Budget and funding for comparable service levels in FY23.

PROGRAM DESCRIPTIONS

Administration

This program provides overall direction of the office, administration of the budget, personnel, procurement, automation, and support services. Also provided in this program is funding for human relations awards and programs.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**246,598**	**1.00**
Increase Cost: Education and Outreach Campaign	154,000	0.00
Increase Cost: Biennial Hall of Fame Event	2,500	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	85,128	0.00
FY22 Approved	**488,226**	**1.00**

Community Mediation and Public Affairs

This program supports and promotes the Human Rights Commission and Committee Against Hate Violence, Interagency Fair Housing Coordinating Group, and the Commission on Reconciliation and Remembrance in their outreach and education efforts; participates in or in partnership with other local, State, and Federal offices; and conducts various forums to promote increased understanding and tolerance among diverse groups.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of Human Rights Commission meetings facilitated	12	10	12	12	12
Overall satisfaction of Commissioners with the HRC's advocacy for human and civil rights issues (scale of 1-5)	4.8	4.9	4.8	4.8	4.8

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**48,391**	**0.50**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	49	0.00
FY22 Approved	**48,440**	**0.50**

Compliance

This program investigates and resolves formal complaints of worker protection violations and discrimination in employment, housing, commercial and residential real estate transactions, public accommodations, and intimidations through a formal complaint process or mediation.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of human rights compliance cases processed	266	201	200	230	250
Percent of cases that have completed their investigation within 15 months	95%	97%	96%	96%	96%
Percent of cases that have a Letter of Determination issued within 30 days of completed investigation by investigator	100.0%	99.7%	100.0%	100.0%	100.0%
Percent of cases in backlog status (cases not closed within 15 months)	5%	3%	3%	3%	3%
Percent of referred cases that are mediated successfully	65%	75%	65%	65%	65%

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**918,491**	**6.00**
Increase Cost: Investigator II Positions	158,621	2.00
Increase Cost: Multilingual Pay and Overtime	14,160	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(50,730)	0.00
FY22 Approved	**1,040,542**	**8.00**

Fair Housing

This program monitors the County's Fair Housing Ordinance through the Interagency Fair Housing Work Group in order to coordinate the activity of County departments, offices, and agencies to prevent housing discrimination; and to perform testing of housing providers. The Office investigates and seeks to resolve housing discrimination complaints.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of fair housing workshops and public education programs hosted	3	1	3	3	3
Number of fair housing education ads on Ride On Buses	50	N/A	50	50	50
Number of human rights and fair housing program ads played in movie theater previews	105,204	N/A	50,000	100,000	100,000

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**171,212**	**2.10**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	23,887	0.00
FY22 Approved	**195,099**	**2.10**

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
COUNTY GENERAL FUND					
EXPENDITURES					
Salaries and Wages	900,042	975,568	853,968	1,164,726	19.4 %
Employee Benefits	259,836	271,999	236,344	302,568	11.2 %
County General Fund Personnel Costs	**1,159,878**	**1,247,567**	**1,090,312**	**1,467,294**	**17.6 %**
Operating Expenses	150,751	137,125	71,783	305,013	122.4 %
County General Fund Expenditures	**1,310,629**	**1,384,692**	**1,162,095**	**1,772,307**	**28.0 %**
PERSONNEL					
Full-Time	8	9	9	11	22.2 %

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
Part-Time	0	0	0	0	—
FTEs	8.60	9.60	9.60	11.60	20.8 %
REVENUES					
EEOC Reimbursement	0	59,200	59,200	59,200	—
County General Fund Revenues	**0**	**59,200**	**59,200**	**59,200**	**—**

FY22 APPROVED CHANGES

	Expenditures	FTEs
COUNTY GENERAL FUND		
FY21 ORIGINAL APPROPRIATION	**1,384,692**	**9.60**
Other Adjustments (with no service impacts)		
Increase Cost: Investigator II Positions [Compliance]	158,621	2.00
Increase Cost: Education and Outreach Campaign [Administration]	154,000	0.00
Increase Cost: Annualization of FY21 Lapsed Positions	25,039	0.00
Increase Cost: FY21 Compensation Adjustment	20,293	0.00
Increase Cost: Multilingual Pay and Overtime [Compliance]	14,160	0.00
Increase Cost: FY22 Compensation Adjustment	8,171	0.00
Increase Cost: Motor Pool Adjustment	2,747	0.00
Increase Cost: Biennial Hall of Fame Event [Administration]	2,500	0.00
Increase Cost: Retirement Adjustment	1,443	0.00
Increase Cost: Print and Mail Adjustment	641	0.00
FY22 APPROVED	**1,772,307**	**11.60**

PROGRAM SUMMARY

Program Name	FY21 APPR Expenditures	FY21 APPR FTEs	FY22 APPR Expenditures	FY22 APPR FTEs
Administration	246,598	1.00	488,226	1.00
Community Mediation and Public Affairs	48,391	0.50	48,440	0.50
Compliance	918,491	6.00	1,040,542	8.00
Fair Housing	171,212	2.10	195,099	2.10
Total	**1,384,692**	**9.60**	**1,772,307**	**11.60**

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
COUNTY GENERAL FUND						
EXPENDITURES						
FY22 Approved	**1,772**	**1,772**	**1,772**	**1,772**	**1,772**	**1,772**
No inflation or compensation change is included in outyear projections.						
Annualization of Positions Approved in FY22	**0**	**50**	**50**	**50**	**50**	**50**
New positions in the FY22 budget are generally assumed to be filled at least two months after the fiscal year begins. Therefore, the above amounts reflect annualization of these positions in the outyears.						
Elimination of One-Time Items Approved in FY22	**0**	**(8)**	**(8)**	**(8)**	**(8)**	**(8)**
Items recommended for one-time funding in FY22, including (fill in major item names based on your Competition List), will be eliminated from the base in the outyears.						
Biennial Hall of Fame Event	**0**	**(3)**	**0**	**(3)**	**0**	**(3)**
This Biennial event recognizes Montgomery County residents who have made personal sacrifices that positively impacted County human rights issues.						
Education & Outreach Campaign {Bills 35-20 and 49-20}	**0**	**(154)**	**(154)**	**(154)**	**(154)**	**(154)**
Labor Contracts	**0**	**21**	**21**	**21**	**21**	**21**
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	**1,772**	**1,677**	**1,680**	**1,677**	**1,680**	**1,677**

ANNUALIZATION OF FULL PERSONNEL COSTS

	FY22 Approved		FY23 Annualized	
	Expenditures	FTEs	Expenditures	FTEs
Investigator II Grade 23 Position	50,207	1.00	100,414	1.00
Total	**50,207**	**1.00**	**100,414**	**1.00**

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Intergovernmental Relations

APPROVED FY22 BUDGET	FULL TIME EQUIVALENTS
$1,091,287	5.30

MELANIE WENGER, DIRECTOR

MISSION STATEMENT

The mission of the Office of Intergovernmental Relations is to represent County interests at the regional, State, and Federal levels to: prepare the annual State Legislative Program; prepare the annual Federal priorities request; and to be the liaison with State Government, and State and Congressional delegations. The Office of Intergovernmental Relations is the lead Executive Branch agency representing the County in the Maryland Association of Counties and the National Association of Counties.

BUDGET OVERVIEW

The total approved FY22 Operating Budget for the Office of Intergovernmental Relations is $1,091,287, a decrease of $60,476 or 5.25 percent from the FY21 Approved Budget of $1,151,763. Personnel Costs comprise 87.89 percent of the budget for five full-time position(s) and no part-time position(s), and a total of 5.30 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 12.11 percent of the FY22 budget.

COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following are emphasized:

- **An Affordable, Welcoming County for a Lifetime**
- **Thriving Youth and Families**
- **Easier Commutes**
- **A Greener County**
- **Effective, Sustainable Government**
- **Safe Neighborhoods**
- **A Growing Economy**

INNOVATIONS AND PRODUCTIVITY IMPROVEMENTS

- Enhanced the Office's Legislative Tracking System to maximize its workflow and public information capabilities, as well as reducing publication costs by placing more information on the web and producing fewer hard copies
- Subscribed to the Federal Funds Information for States (FFIS) service that was shared with our County Partners
- Utilized a University of Maryland (UMD)/Shady Grove intern during the legislative session
- Maximized telecommuting and compressed work schedules and utilized Microsoft (MS) Teams and other technology for meetings
- Expanded the use of the Politico and Politico Pro subscription service which provides the County with in-depth analysis of policies essential to understanding the federal landscape and advancing County priorities

PROGRAM CONTACTS

Contact Wanda Wells of the Office of Intergovernmental Relations at 240.777.6550 or Philip Weeda of the Office of Management and Budget at 240.777.2780 for more information regarding this department's operating budget.

PROGRAM PERFORMANCE MEASURES

Performance measures for this department are included below (where applicable). The FY21 estimates reflect funding based on the FY21 Approved Budget. The FY22 and FY23 figures are performance targets based on the FY22 Approved Budget and funding for comparable service levels in FY23.

Measure	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Program Measures					
Number of bills for which a County fiscal estimate was requested by the State Department of Legislative Services [1]	511	548	528	528	528
Number of formal position statements prepared [2]	303	174	254	254	254
Percent of State legislative package where Intergovernmental Relations position prevailed	100%	100%	100%	100%	100%
Percent of State priorities fully realized	88%	100%	100%	100%	100%
Total direct State aid ($ millions) [3]	$803	$856	$900	$900	$900
Total State retirement payments ($ millions)	170	177	171	171	171

[1] *Projections are based on the mathematical average of the last three years' actual figures.*

[2] *Projections are based on the mathematical average of the last three years' numbers rounded to the nearest 5. The number of formal position statements decreased in FY20 due to the coronavirus pandemic. As a result, the 2020 General Assembly Session adjourned March 18, 2020. It was scheduled to end April 6, 2020.*

[3] *Flat Projections*

PROGRAM DESCRIPTIONS

Intergovernmental Relations

The Office of Intergovernmental Relations advocates on behalf of the County before the Maryland General Assembly, Governor, and State administrative agencies, task forces, and committees. It responds to legislation, regulations, or other policy issues involving nearby counties and states, municipalities within the County, regional agencies, the District of Columbia, and the Federal government. Staff analyzes and evaluates legislation before the Maryland General Assembly and prepares written comments and

testimony. Staff also analyzes County department requests for legislation and participates in the drafting of legislation or amendments. In addition, the Office of Intergovernmental Relations serves as the liaison to the County's Congressional delegation and advocates on Federal legislation and grant funding opportunities of interest to the County.

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
COUNTY GENERAL FUND					
EXPENDITURES					
Salaries and Wages	771,256	759,146	771,649	780,279	2.8 %
Employee Benefits	186,149	175,889	175,155	178,860	1.7 %
County General Fund Personnel Costs	**957,405**	**935,035**	**946,804**	**959,139**	**2.6 %**
Operating Expenses	272,867	201,393	105,506	116,813	-42.0 %
County General Fund Expenditures	**1,230,272**	**1,136,428**	**1,052,310**	**1,075,952**	**-5.3 %**
PERSONNEL					
Full-Time	5	5	5	5	—
Part-Time	0	0	0	0	—
FTEs	5.30	5.30	5.30	5.30	—
County General Fund Revenues	**0**	**0**	**0**	**0**	**—**
GRANT FUND - MCG					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Grant Fund - MCG Personnel Costs	**0**	**0**	**0**	**0**	**—**
Operating Expenses	16,611	15,335	15,335	15,335	—
Grant Fund - MCG Expenditures	**16,611**	**15,335**	**15,335**	**15,335**	**—**
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
REVENUES					
State Grants	16,611	15,335	15,335	15,335	—
Grant Fund - MCG Revenues	**16,611**	**15,335**	**15,335**	**15,335**	**—**
DEPARTMENT TOTALS					
Total Expenditures	**1,246,883**	**1,151,763**	**1,067,645**	**1,091,287**	**-5.3 %**
Total Full-Time Positions	**5**	**5**	**5**	**5**	**—**
Total Part-Time Positions	**0**	**0**	**0**	**0**	**—**
Total FTEs	**5.30**	**5.30**	**5.30**	**5.30**	**—**
Total Revenues	**16,611**	**15,335**	**15,335**	**15,335**	**—**

FY22 APPROVED CHANGES

	Expenditures	FTEs
COUNTY GENERAL FUND		
FY21 ORIGINAL APPROPRIATION	**1,136,428**	**5.30**
Other Adjustments (with no service impacts)		
Increase Cost: FY21 Compensation Adjustment	15,423	0.00
Increase Cost: FY22 Compensation Adjustment	5,741	0.00
Increase Cost: Annualization of FY21 Personnel Costs	2,797	0.00
Increase Cost: Retirement Adjustment	143	0.00
Decrease Cost: Print and Mail Adjustment	(3)	0.00
Decrease Cost: Professional Services [Intergovernmental Relations]	(10,177)	0.00
Shift: Federal Real Estate Service Contract to the Office of the County Executive's Business Advancement Team [Intergovernmental Relations]	(74,400)	0.00
FY22 APPROVED	**1,075,952**	**5.30**
GRANT FUND - MCG		
FY21 ORIGINAL APPROPRIATION	**15,335**	**0.00**
FY22 APPROVED	**15,335**	**0.00**

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
COUNTY GENERAL FUND						
EXPENDITURES						
FY22 Approved	**1,076**	**1,076**	**1,076**	**1,076**	**1,076**	**1,076**
No inflation or compensation change is included in outyear projections.						
Labor Contracts	**0**	**12**	**12**	**12**	**12**	**12**
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	**1,076**	**1,088**	**1,088**	**1,088**	**1,088**	**1,088**

Labor Relations

APPROVED FY22 BUDGET	FULL TIME EQUIVALENTS
$1,605,890	8.00

JENNIFER HARLING, CHIEF LABOR RELATIONS OFFICER

MISSION STATEMENT

Fostering high-performing labor-management relationships through the use of collaborative and interest-based methods that demonstrate the possibilities of effective labor-management partnership and confirm the value of the County's workforce.

BUDGET OVERVIEW

The total approved FY22 Operating Budget for the Office of Labor Relations is $1,605,890, an increase of $100,220 or 6.66 percent from the FY21 Approved Budget of $1,505,670. Personnel Costs comprise 76.14 percent of the budget for eight full-time position(s) and no part-time position(s), and a total of 8.00 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 23.86 percent of the FY22 budget.

COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following is emphasized:

- **Effective, Sustainable Government**

PROGRAM CONTACTS

Contact Jennifer Harling of the Office of Labor Relations at 240.777.5073 or Corey Orlosky of the Office of Management and Budget at 240.777.2762 for more information regarding this department's operating budget.

PROGRAM DESCRIPTIONS

Labor Relations

The Office of Labor Relations (OLR) administers the County's labor and employee relations programs. These include conducting collective bargaining with the three County unions and volunteer Firefighters; administering and ensuring compliance with collective bargaining agreements (CBAs) and other labor-management agreements and personnel regulations; managing collaborative labor-management programs and joint initiatives, including Labor-Management Relations Committees (LMRCs) and other joint committees; administering grievance and dispute procedures, including both negotiated and regulatory, including the

Alternative Dispute Resolution and Conflict Facilitation processes, and facilitating the timely resolution of workplace disputes; advising County managers on CBA issues, personnel policies and procedures, and employee relations matters; conducting training for County managers and employees on labor-management and employee relations topics.

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
COUNTY GENERAL FUND					
EXPENDITURES					
Salaries and Wages	0	899,060	849,126	990,865	10.2 %
Employee Benefits	0	228,580	199,374	231,827	1.4 %
County General Fund Personnel Costs	**0**	**1,127,640**	**1,048,500**	**1,222,692**	**8.4 %**
Operating Expenses	0	378,030	378,030	383,198	1.4 %
County General Fund Expenditures	**0**	**1,505,670**	**1,426,530**	**1,605,890**	**6.7 %**
PERSONNEL					
Full-Time	0	8	8	8	—
Part-Time	0	0	0	0	—
FTEs	0.00	8.00	8.00	8.00	—

FY22 APPROVED CHANGES

	Expenditures	FTEs
COUNTY GENERAL FUND		
FY21 ORIGINAL APPROPRIATION	**1,505,670**	**8.00**
Other Adjustments (with no service impacts)		
Increase Cost: Annualization of FY21 Personnel Costs	56,679	0.00
Increase Cost: FY21 Compensation Adjustment	26,147	0.00
Increase Cost: FY22 Compensation Adjustment	9,871	0.00
Increase Cost: Print and Mail Adjustment	5,168	0.00
Increase Cost: Retirement Adjustment	2,355	0.00
FY22 APPROVED	**1,605,890**	**8.00**

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
COUNTY GENERAL FUND						
EXPENDITURES						
FY22 Approved	**1,606**	**1,606**	**1,606**	**1,606**	**1,606**	**1,606**

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
No inflation or compensation change is included in outyear projections.						
Labor Contracts	**0**	**19**	**19**	**19**	**19**	**19**
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	**1,606**	**1,625**	**1,625**	**1,625**	**1,625**	**1,625**

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Management and Budget

APPROVED FY22 BUDGET	FULL TIME EQUIVALENTS
$6,418,437	41.25

JENNIFER BRYANT, DIRECTOR

MISSION STATEMENT

The Office of Management and Budget (OMB) offers a broad-based, objective perspective on public policies, fiscal policies, and performance management to the County Executive, County Council, and other County partners. The analytical work performed in OMB provides policymakers with data and options to make informed decisions and supports the goals of advancing Racial Equity and Social Justice as well as addressing climate change. The Office supports and enhances the effective operation of County government, ensuring funds are spent in the most fiscally prudent and socially responsible way, and that performance objectives are achieved. OMB also ensures that County expenditures are made in accordance with Executive polices and Council appropriations, consistent with the County Charter.

BUDGET OVERVIEW

The total approved FY22 Operating Budget for the Office of Management and Budget is $6,418,437, an increase of $37,675 or 0.59 percent from the FY21 Approved Budget of $6,380,762. Personnel Costs comprise 95.62 percent of the budget for 41 full-time position(s) and one part-time position(s), and a total of 41.25 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 4.38 percent of the FY22 budget.

COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following is emphasized:

- **Effective, Sustainable Government**

PROGRAM CONTACTS

Contact Chris Mullin of the Office of Management and Budget at 240.777.2772 for more information regarding this department's operating budget.

PROGRAM PERFORMANCE MEASURES

Performance measures for this department are included below (where applicable). The FY21 estimates reflect funding based on the

FY21 Approved Budget. The FY22 and FY23 figures are performance targets based on the FY22 Approved Budget and funding for comparable service levels in FY23.

Measure	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Program Measures					
Public engagement with budget: Attendance at budget forums [1]	560	N/A	500	500	500
Overall Government Finance Officers Association (GFOA) Distinguished Budget Presentation Award ratings: Percent rated outstanding or proficient [2]	96.8%	96.8%	96.8%	96.8%	96.8%
Percent of staff satisfied with usefulness of OMB IT systems [3]	85%	N/A	N/A	87%	90%

[1] *In person budget forums were suspended in 2020 due to social distancing restrictions related to COVID-19, and budget forums transitioned to an online platform.*

[2] *The fiscal year shown for GFOA rating corresponds to the fiscal year during which the budget was prepared (e.g. FY20 GFOA results apply to FY21 budget document, which was prepared during FY20).*

[3] *Survey not administered in FY20 or FY21 due to outcome budgeting implementation and COVID-19*

PROGRAM DESCRIPTIONS

Fiscal, Policy, and Performance Analysis

The Fiscal, Policy, and Performance Analysis Program is comprised of three teams: the Fiscal and Policy Analysis Team, the Performance Analysis Team (CountyStat), and the Shared Services Team. Together, these teams ensure prudent management of County resources and services to achieve desired outcomes. Staff on the Fiscal and Policy Analysis Team prepare the County's Operating and Capital Budgets, Public Services Program, and Capital Improvement Program ensuring compliance with the County Charter and the decisions of elected officials. The Performance Analysis Team provides data analytics services to improve performance and support for ongoing monitoring the effectiveness of County government services to improve performance, reinforce accountability, and focus on results. The Shared Services Team promotes the efficient use of County resources by providing core administrative and business functions to smaller County departments and offices, thereby allowing those departments and offices to focus their duties directly on their core missions and functions.

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
COUNTY GENERAL FUND					
EXPENDITURES					
Salaries and Wages	3,697,178	4,916,789	4,064,041	4,962,657	0.9 %
Employee Benefits	1,079,095	1,172,812	1,032,459	1,174,474	0.1 %
County General Fund Personnel Costs	**4,776,273**	**6,089,601**	**5,096,500**	**6,137,131**	**0.8 %**
Operating Expenses	213,368	291,161	313,430	281,306	-3.4 %
County General Fund Expenditures	**4,989,641**	**6,380,762**	**5,409,930**	**6,418,437**	**0.6 %**
PERSONNEL					
Full-Time	33	41	41	41	—
Part-Time	1	1	1	1	—

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
FTEs	33.25	41.25	41.25	41.25	—

FY22 APPROVED CHANGES

	Expenditures	FTEs
COUNTY GENERAL FUND		
FY21 ORIGINAL APPROPRIATION	**6,380,762**	**41.25**
Other Adjustments (with no service impacts)		
Increase Cost: FY21 Compensation Adjustment	128,970	0.00
Increase Cost: FY22 Compensation Adjustment	45,554	0.00
Increase Cost: Print and Mail Adjustment	5,145	0.00
Increase Cost: Retirement Adjustment	621	0.00
Decrease Cost: Elimination of One-Time Items Approved in FY21	(15,000)	0.00
Decrease Cost: Increase lapse [Fiscal, Policy, and Performance Analysis]	(127,615)	0.00
FY22 APPROVED	**6,418,437**	**41.25**

CHARGES TO OTHER DEPARTMENTS

Charged Department	Charged Fund	FY21 Total$	FY21 FTEs	FY22 Total$	FY22 FTEs
COUNTY GENERAL FUND					
Human Resources	Employee Health Self Insurance	99,619	0.50	99,619	0.50

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
COUNTY GENERAL FUND						
EXPENDITURES						
FY22 Approved	**6,418**	**6,418**	**6,418**	**6,418**	**6,418**	**6,418**
No inflation or compensation change is included in outyear projections.						
Elimination of One-Time Items Approved in FY22	**0**	**(128)**	**(128)**	**(128)**	**(128)**	**(128)**
Items recommended for one-time funding in FY22, including increased lapse, will be eliminated from the base in the outyears.						
Labor Contracts	**0**	**99**	**99**	**99**	**99**	**99**
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	**6,418**	**6,389**	**6,389**	**6,389**	**6,389**	**6,389**

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Procurement

APPROVED FY22 BUDGET	FULL TIME EQUIVALENTS
$4,933,283	37.90

AVINASH G. SHETTY, DIRECTOR

MISSION STATEMENT

The mission of the Office of Procurement is to facilitate the use of public funds in partnership with County departments to effectively procure goods, services, and construction in an inclusive, transparent and equitable manner that best serves County residents, businesses, and the public interest.

The Office of Procurement is a cabinet-level department tasked with preserving the public trust and ensuring the integrity of the County's procurement process. The Office of Procurement ensures compliance with all related laws, regulations, and policies. The Office of Procurement focuses on identifying opportunities for improvement of inter-and intra-departmental purchasing processes and implementation of recognized best practices to increase organizational efficacy, promote transparency, improve accountability, and facilitate compliance. In its interactions with all County departments and agencies, external governmental agencies, members of the business community, and the general public, the Office of Procurement serves as a resource for policy and program initiatives involving public contracting.

BUDGET OVERVIEW

The total approved FY22 Operating Budget for the Office of Procurement is $4,933,283, an increase of $132,209 or 2.75 percent from the FY21 Approved Budget of $4,801,074. Personnel Costs comprise 92.65 percent of the budget for 38 full-time position(s) and two part-time position(s), and a total of 37.90 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 7.35 percent of the FY22 budget.

COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following are emphasized:

- **Effective, Sustainable Government**
- **A Growing Economy**

INITIATIVES

- Launched a PROjection forecast webpage for upcoming procurement opportunities and enhancing the information available on

that site.

- Developing PROactive launch button to assist contract administrators proactively begin the solicitation replacement cycle.
- Developing 'How To' videos on navigating the PRO website.
- Implementing and rebranding of the PRO website to improve the customer experience through easy navigation and intuitive access to information.

INNOVATIONS AND PRODUCTIVITY IMPROVEMENTS

- Procurement received three distinguished achievement awards from The National Association of Counties (NACo) in the categories of Information Technology and Transportation. They are Visualizing the Solicitation Process with Kanban, Solicitation Tracker - Transparency in Public Procurement and Construction Manager at Risk (CMAR) Project Delivery System.
- Reduced Invitation For Bid (IFB) Boilerplate from 39 pages to 24 pages, a 38 percent reduction.
- Implemented the Local Small Business Reserve Program (LSBRP) amendment bill (39-19) to include non-profit organizations and increase the goal from 20% to 25% and the new Local Business Preference Program Legislation (25-19E).
- Developed reverse trade show targeting specific industries to meet with using department decision makers & partnered with department stakeholders to initiate a University of Maryland graduate student research project - Green Procurement Opportunities for Montgomery County.
- Implemented Microsoft Teams channels and e-signature for PRO Telework.
- Piloted eprocurement with a multi-award Local Small Business Reserve Program (LSBRP) technology solicitation and will continue to expand the pilot.

PROGRAM CONTACTS

Contact Pam Jones of the Office of Procurement at 240.777.9911 or Jane Mukira of the Office of Management and Budget at 240.777.2754 for more information regarding this department's operating budget.

PROGRAM PERFORMANCE MEASURES

Performance measures for this department are included below (where applicable), with multi-program measures displayed at the front of this section and program-specific measures shown with the relevant program. The FY21 estimates reflect funding based on the FY21 Approved Budget. The FY22 and FY23 figures are performance targets based on the FY22 Approved Budget and funding for comparable service levels in FY23.

PROGRAM DESCRIPTIONS

Business Relations and Compliance

The mission of the Division of Business Relations and Compliance (DBRC) is to plan and implement programmatic strategies to expand business opportunities for minority, female, and disabled business owners as well as Montgomery County small businesses. The Office administers the County's Wage Requirements and Prevailing Wage programs for service and construction

contracts. The DBRC is responsible for ensuring County government contracting compliance with the socioeconomic laws, programs, and policies of the County.

- Minority, Female, and Disabled Persons (MFD): The MFD program objectives focus on ensuring that contracts awarded by the County include equitable participation by certified minority, female, or disabled-owned businesses. The program identifies MFD firms, encourages and coordinates their participation in the procurement process through community outreach and internal seminars, and monitors contracts subject to MFD participation to ensure compliance.
- Local Small Business Reserve Program (LSBRP): The Local Small Business Reserve Program ensures that County departments award a minimum of 20 percent of total eligible contract dollars for goods, services, or construction to registered local small businesses. The program certifies local small businesses that meet the requirements set by law, assists County departments in identifying contracting opportunities and solicitations appropriate for LSBRP competition, and provides training and networking to help local small businesses compete with businesses of similar size and resources for County contracts to strengthen the local small business sector.
- Wage Requirements Law (WRL): The Wage Requirements Law program ensures that County contractors and subcontractors pay employees a "living wage" in compliance with the annually adjusted rate established by the Maryland State Commissioner of Labor and Industry for the Montgomery County region.
- Prevailing Wage Law (PWL): The Prevailing Wage Law is patterned after the Federal Davis-Bacon and State of Maryland's prevailing wage laws. It requires the local prevailing wage be paid to workers on County financed construction contracts. The prevailing wage rate is a rate paid for comparable work in the private sector within the County. The rates are calculated by the State, based on surveys of construction company employers.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Percent of County contract dollars that are awarded to certified MFD vendors (measured against County goals for each category)	24.4%	22.9%	23.0%	23.0%	23.0%
Business Relations and Compliance: Percent of contract dollars awarded to LSBs	27.4%	27.8%	26.0%	26.0%	26.0%
Enforcement: Dollars returned to workers as result of enforcement actions taken by Procurement	$68,619	$80,920	$50,000	$50,000	$50,000

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**1,443,705**	**9.50**
Increase Cost: Reclassification From MIII to MII	6,724	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(2,434)	0.00
FY22 Approved	**1,447,995**	**9.50**

Procurement Operations

The core components of this program are to purchase goods, services, and construction required by County departments in the most timely and cost-effective manner possible. Program staff assist departments in the development of procurement strategies and documents to ensure a competitive, transparent, and fair procurement process in accordance with the County Code and the Procurement Regulations. Program staff also educate vendors about the County's procurement process and procedures.

Procurement staff also provides County departments with training, assistance, and guidance of department contract administrators. Procurement Specialists develop contract administration procedures, research vendors, review contracts, and

recommend revisions to County procurement policies and regulations to streamline the procurement process. In addition, testimony and other evidence regarding claims and contract disputes with contractors are reviewed to resolve issues.

Procurement staff participates with local, State, and national procurement purchasing associations to promote and teach continuing procurement education and learning credits, latest industry trends, latest source selection methods, and cooperative purchases. Staff also participates in and leads recognized professional purchasing organizations at the local, State, and national levels.

The Information Technology (IT) staff provides support to develop and maintain information systems for the department's business operations. This includes purchase and maintenance of IT equipment, service and support for major end-use systems on a Countywide basis. IT management of applications, databases, systems, and department website design and maintenance is included in this program as well as coordination with the County's Department of Technology Services.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Percent of procurements completed in agreed upon time [1]	87%	80%	82%	84%	86%

[1] *This figure represents the average for the following: Invitation For Bid - 74%; Request For Proposals - 76%; and Construction - 91% for FY20.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**3,150,889**	**24.40**
Increase Cost: Licenses - Additional TW funds	12,475	0.00
Increase Cost: Adobe & O365 License for e-signatures & Telework for Additional New Staff	5,000	0.00
Increase Cost: Enterprise License	2,500	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	102,000	0.00
FY22 Approved	**3,272,864**	**24.40**

Procurement Services

The Procurement Services section provides for departmental direction, oversight, and support for the Contract Review Committee, analysis, budget preparation, and monitoring. This section also manages contract scanning activities for documents, contracts, and subsequent contract actions, manages archiving standards, and provides departmental customer service assistance. Additionally, it centrally coordinates departmental training and tracking including national certifications and re-certification, expenditure control, escrow management, human resources activities, management of departmental knowledge based articles and MC311 service requests, and coordination of interpreter services for departmental activities or customer needs.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**206,480**	**4.00**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	5,944	0.00
FY22 Approved	**212,424**	**4.00**

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
COUNTY GENERAL FUND					
EXPENDITURES					
Salaries and Wages	2,549,508	3,462,246	2,777,570	3,576,423	3.3 %
Employee Benefits	932,810	996,748	777,193	994,391	-0.2 %
County General Fund Personnel Costs	**3,482,318**	**4,458,994**	**3,554,763**	**4,570,814**	**2.5 %**
Operating Expenses	380,144	342,080	484,286	362,469	6.0 %
County General Fund Expenditures	**3,862,462**	**4,801,074**	**4,039,049**	**4,933,283**	**2.8 %**
PERSONNEL					
Full-Time	35	38	38	38	—
Part-Time	2	2	2	2	—
FTEs	34.90	37.90	37.90	37.90	—
County General Fund Revenues	**0**	**0**	**0**	**0**	**—**
GRANT FUND - MCG					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Grant Fund - MCG Personnel Costs	**0**	**0**	**0**	**0**	**—**
Operating Expenses	6,385	0	0	0	—
Grant Fund - MCG Expenditures	**6,385**	**0**	**0**	**0**	**—**
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
DEPARTMENT TOTALS					
Total Expenditures	**3,868,847**	**4,801,074**	**4,039,049**	**4,933,283**	**2.8 %**
Total Full-Time Positions	**35**	**38**	**38**	**38**	**—**
Total Part-Time Positions	**2**	**2**	**2**	**2**	**—**
Total FTEs	**34.90**	**37.90**	**37.90**	**37.90**	**—**
Total Revenues	**0**	**0**	**0**	**0**	**—**

FY22 APPROVED CHANGES

	Expenditures	FTEs
COUNTY GENERAL FUND		
FY21 ORIGINAL APPROPRIATION	**4,801,074**	**37.90**
Other Adjustments (with no service impacts)		
Increase Cost: FY21 Compensation Adjustment	81,350	0.00

FY22 APPROVED CHANGES

	Expenditures	FTEs
Increase Cost: FY22 Compensation Adjustment	36,607	0.00
Increase Cost: Licenses - Additional TW funds [Procurement Operations]	12,475	0.00
Increase Cost: Reclassification From MIII to MII [Business Relations and Compliance]	6,724	0.00
Increase Cost: Adobe & O365 License for e-signatures & Telework for Additional New Staff [Procurement Operations]	5,000	0.00
Increase Cost: Annualization of FY21 Personnel Costs	3,524	0.00
Increase Cost: Enterprise License [Procurement Operations]	2,500	0.00
Increase Cost: Print and Mail Adjustment	1,914	0.00
Decrease Cost: Elimination of One-Time Items Approved in FY21	(1,500)	0.00
Decrease Cost: Retirement Adjustment	(16,385)	0.00
FY22 APPROVED	**4,933,283**	**37.90**

PROGRAM SUMMARY

Program Name	FY21 APPR Expenditures	FY21 APPR FTEs	FY22 APPR Expenditures	FY22 APPR FTEs
Business Relations and Compliance	1,443,705	9.50	1,447,995	9.50
Procurement Operations	3,150,889	24.40	3,272,864	24.40
Procurement Services	206,480	4.00	212,424	4.00
Total	**4,801,074**	**37.90**	**4,933,283**	**37.90**

CHARGES TO OTHER DEPARTMENTS

Charged Department	Charged Fund	FY21 Total$	FY21 FTEs	FY22 Total$	FY22 FTEs
COUNTY GENERAL FUND					
Fleet Management Services	Motor Pool	42,976	0.30	46,528	0.30
Parking District Services	Bethesda Parking	5,765	0.05	5,813	0.05
Parking District Services	Silver Spring Parking	5,765	0.05	5,813	0.05
Transit Services	Mass Transit	28,650	0.20	31,019	0.20
Recycling and Resource Management	Solid Waste Disposal	71,626	0.50	77,547	0.50
	Total	**154,782**	**1.10**	**166,720**	**1.10**

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
COUNTY GENERAL FUND						
EXPENDITURES						

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
FY22 Approved	**4,933**	**4,933**	**4,933**	**4,933**	**4,933**	**4,933**
No inflation or compensation change is included in outyear projections.						
Labor Contracts	**0**	**81**	**81**	**81**	**81**	**81**
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	**4,933**	**5,015**	**5,015**	**5,015**	**5,015**	**5,015**

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Public Information

APPROVED FY22 BUDGET	FULL TIME EQUIVALENTS
$5,956,194	53.70

BARRY HUDSON, DIRECTOR

MISSION STATEMENT

The mission of the Office of Public Information (PIO) is to provide timely, accurate, and effective communication with the public. PIO works with the County Executive, departments and agencies, media, County employees, the County Council and other elected officials, businesses, civic groups, and every other segment of the Montgomery County community. PIO provides information through the mass media, social media, internet, presentations, publications and graphics, cable television programming, and telephone and electronic requests for information and assistance via the MC311 Customer Service Center.

BUDGET OVERVIEW

The total approved FY22 Operating Budget for the Office of Public Information is $5,956,194, an increase of $491,426 or 8.99 percent from the FY21 Approved Budget of $5,464,768. Personnel Costs comprise 92.22 percent of the budget for 71 full-time position(s) and one part-time position(s), and a total of 53.70 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 7.78 percent of the FY22 budget.

COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following is emphasized:

- **Effective, Sustainable Government**

INITIATIVES

- Progression of MC311's customer-centric business approach for improving service delivery. Plans focus on deepening the collaboration with multiple business units within the departments of Permitting Services, Health and Human Services, Finance, and Human Resources to: reduce call handling complexities by streamlining the database of information about County services (Knowledge Based Articles - KBA - reduction); eliminate internal call transfers within MC311 and non-value additional contacts with the customer (abolish Tier II's and transfers to Department voicemail); change Department websites to be more self-service oriented (IT involvement); and increase CSR's ability to recognize calls that need to be answered by departmental experts (training). Measurable Goal: 20% reduction in call handling time for these departments.

INNOVATIONS AND PRODUCTIVITY IMPROVEMENTS

- MC311 moved all business functions and approximately 50 employees to 100% telework status on March 17, 2020. This seamless transition at the onset of the COVID-19 pandemic was only possible due to prior years of emergency preparedness planning and simulations that mirrored public safety agency readiness/contingency planning. This process included redesigning the Customer Service Representative (CSR) training program and implementing new technologies.
- In early 2021, MC311 implemented early in 2021 a phone-based messaging option that informs callers inquiring about Medicaid and the Supplemental Nutrition Assistance Program (SNAP) information about online resources. This self-service feature on MC311's welcome message diverted more than 750 calls from the queue during the first month.
- MC311 early in 2021 implemented an online chatbot pilot to answer the top 24 services requested at MC311.com. This feature will soon be multi-lingual. Usage is starting at roughly 50 interactions a week, and this number is expected to increase.
- Service requests handled via MC311.com increased 22% per month so far in FY21 (from 7,600 to 9,250) and an upward trend is expected to continue.
- FY22 Recommended Budget provides for one new Merit Full-Time Customer Service Representative I (Grade 13) position; and funding for temporary contractors for six months. MC311 Management plans to hire multi-lingual candidates with an emphasis on Spanish speaking call takers. These personnel hours are expected to decrease the average call wait time, increase the number of answered calls, and decrease the call abandonment rate.

PROGRAM CONTACTS

Contact Ohene Gyapong of the Office of Public Information at 240.777.6537 or Jane Mukira of the Office of Management and Budget at 240.777.2754 for more information regarding this department's operating budget.

PROGRAM PERFORMANCE MEASURES

Performance measures for this department are included below (where applicable), with multi-program measures displayed at the front of this section and program-specific measures shown with the relevant program. The FY21 estimates reflect funding based on the FY21 Approved Budget. The FY22 and FY23 figures are performance targets based on the FY22 Approved Budget and funding for comparable service levels in FY23.

PROGRAM DESCRIPTIONS

MC311 Customer Service Center

MC311 is a key strategic, enterprise-wide initiative that provides the public with a single three-digit number (311) to call for County information and service. In addition, it provides the County with a sophisticated ability to count, track, and respond to resident requests. MC311 provides the general public with a higher quality of service delivery and accountability, while helping the government achieve operational efficiencies.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Average amount of time it takes to reach an MC311 Customer Service Representative after welcome announcement (in seconds) [1]	94	267	230	40	40
Percent of MC311 survey respondents reporting satisfaction	83%	85%	85%	85%	85%

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Cost per customer contact (in dollars) (salary expenditures divided by the total number of customer contacts by phone, web portal, mobile-enabled portal, Twitter) [2]	$3.72	N/A	$5.44	$5.44	$5.44
Average rate of Service Requests created on the MC311 website and the mobile enabled portal	37.41%	37.53%	40.00%	40.00%	40.00%
Total number of Fulfillment Service Requests created [3]	233,941	242,792	245,000	250,000	255,000
Total number of General Information Service Requests created [4]	352,409	355,104	366,000	366,000	366,000
Percent of calls classified as General Information	73.93%	71.90%	72.00%	72.00%	72.00%
Average rate of calls that come into 311, but are not answered by a Customer Service Representative (CSR) [5]	9.90%	6.15%	18.00%	10.00%	10.00%
Average percent of callers requesting to speak Spanish	3.54%	6.68%	8.00%	8.00%	8.00%

[1] *A surge of lengthy social services calls in FY20 and 21 related to COVID-19 is driving this number up.*

[2] *For FY19 there were 564,778 customer contacts where source equals phone, web, and Twitter. Actual salary costs were: $2,098,582.*

[3] *Fulfillment Service Requests are those that are forwarded to departments for handling and completion. The numbers and types of service requests are driven by many factors including seasonal events such as tax notices, mass mailings, weather events, and global pandemics.*

[4] *General Information Service Requests are those created, handled and closed in the Customer Service Center.*

[5] *Target is 5%. Unable to meet target due to staffing shortage and COVID-19 call surge. This is also supported by Erlang, which is a tool that assists call centers with staffing requirements.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**4,095,802**	**42.95**
Increase Cost: Customer Service Representative and Funding for Temporary Staff for Six Months	341,431	1.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(115,155)	0.00
FY22 Approved	**4,322,078**	**43.95**

Public Relations

Under this program, the Public Information Office:

- Educates and informs residents about County issues, programs, and services through press releases, media advisories, news, public events, the County website, e-mail and online newsletters, YouTube, Facebook, and Twitter;
- Works directly with media organizations to ensure that reporters and editors have accurate and timely information about County issues, programs, and services; and
- Develops promotional campaigns to increase awareness of critical issues such as pedestrian safety and emergency preparedness.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of press events	41	64	50	45	45
Total attendance at press conferences and press events	6,279	3,520	4,000	4,000	4,000
Internal County staff satisfaction with PIO services (scale of 1-4)	3.30	3.14	3.20	3.20	3.30
Total utilization of direct resident communication systems - web, YouTube, video, podcasts, Facebook, Twitter (in millions) [1]	58.9	83.9	62.4	64.1	65.8

[1] *FY20 was an anomaly because of COVID-19. Impressions from communications expected to go back to normal.*

FY22 Approved Changes	Expenditures	FTEs

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**1,207,383**	**8.75**
Increase Cost: Mid-Year Action - Create Manager II Term Position	65,938	1.00
Technical Adj: Workforce Adjustment	0	(1.00)
Decrease Cost: Motor Pool Adjustment	(15)	0.00
Decrease Cost: Print and Mail Adjustment	(48)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	199,281	0.00
FY22 Approved	**1,472,539**	**8.75**

Web Content and Graphic Management

The Web Content and Graphic Development Program has four major functions.

- Providing creative and technical support to Public Relations, Cable Programming, MC311, and to departments.
- Developing and overseeing the County's graphic identity program to ensure consistency in the County's printed communication for the public. The program develops printing guidelines for departments in accordance with Administrative Procedure 1-7, Use of the Montgomery County Coat of Arms, Logotype and Emblem, and Public Communication Guide.
- Managing the growth and activity on the County's website and the MC311 web portal, which involves the development of policies and procedures for adding information to the website, as well as providing a leadership role in internet management.
- Producing artwork and design services for publications, fliers, decals, exhibits, charts, maps, and other promotional and educational products. Graphic artists provide advice to departments in cost-effective and attractive ways to meet project requirements and objectives.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of press releases and media advisories posted on website	718	756	710	710	710
Number of subscribers to county communications [1]	8,471	203,552	205,000	205,000	205,000
Average open rate for email communications	20.4%	20.4%	20.5%	20.5%	20.5%

[1] *FY20 was unprecedented which contributed to the specific set of circumstances, increasing the demand for information.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**161,583**	**1.00**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(6)	0.00
FY22 Approved	**161,577**	**1.00**

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
COUNTY GENERAL FUND					
EXPENDITURES					

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
Salaries and Wages	4,109,340	3,994,815	4,087,853	4,178,667	4.6 %
Employee Benefits	1,348,618	1,276,402	1,284,405	1,314,375	3.0 %
County General Fund Personnel Costs	**5,457,958**	**5,271,217**	**5,372,258**	**5,493,042**	**4.2 %**
Operating Expenses	184,474	193,551	910,008	463,152	139.3 %
County General Fund Expenditures	**5,642,432**	**5,464,768**	**6,282,266**	**5,956,194**	**9.0 %**
PERSONNEL					
Full-Time	70	70	70	71	1.4 %
Part-Time	1	1	1	1	—
FTEs	52.60	52.70	52.70	53.70	1.9 %
County General Fund Revenues	**0**	**0**	**0**	**0**	**—**

FY22 APPROVED CHANGES

	Expenditures	FTEs
COUNTY GENERAL FUND		
FY21 ORIGINAL APPROPRIATION	**5,464,768**	**52.70**
Other Adjustments (with no service impacts)		
Increase Cost: Customer Service Representative and Funding for Temporary Staff for Six Months [MC311 Customer Service Center]	341,431	1.00
Increase Cost: FY21 Compensation Adjustment	134,662	0.00
Increase Cost: Mid-Year Action - Create Manager II Term Position [Public Relations]	65,938	1.00
Increase Cost: FY22 Compensation Adjustment	58,767	0.00
Increase Cost: Retirement Adjustment	4,968	0.00
Technical Adj: Workforce Adjustment [Public Relations]	0	(1.00)
Decrease Cost: Motor Pool Adjustment [Public Relations]	(15)	0.00
Decrease Cost: Print and Mail Adjustment [Public Relations]	(48)	0.00
Decrease Cost: Annualization of FY21 Personnel Costs	(114,277)	0.00
FY22 APPROVED	**5,956,194**	**53.70**

PROGRAM SUMMARY

Program Name	FY21 APPR Expenditures	FY21 APPR FTEs	FY22 APPR Expenditures	FY22 APPR FTEs
MC311 Customer Service Center	4,095,802	42.95	4,322,078	43.95
Public Relations	1,207,383	8.75	1,472,539	8.75
Web Content and Graphic Management	161,583	1.00	161,577	1.00
Total	**5,464,768**	**52.70**	**5,956,194**	**53.70**

CHARGES TO OTHER DEPARTMENTS

Charged Department	Charged Fund	FY21 Total$	FY21 FTEs	FY22 Total$	FY22 FTEs
COUNTY GENERAL FUND					
Human Resources	Employee Health Self Insurance	0	0.00	0	0.00
Health and Human Services	General Fund	145,611	1.50	144,613	1.50
Permitting Services	Permitting Services	272,832	2.90	275,558	2.90
Housing and Community Affairs	Montgomery Housing Initiative	69,262	0.90	69,408	0.90
Recycling and Resource Management	Solid Waste Disposal	412,048	4.75	415,289	4.75
Recycling and Resource Management	Solid Waste Collection	106,883	1.25	107,552	1.25
Cable Television Communications Plan	Cable TV	832,128	6.50	798,744	6.50
	Total	**1,838,764**	**17.80**	**1,811,164**	**17.80**

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
COUNTY GENERAL FUND						
EXPENDITURES						
FY22 Approved	**5,956**	**5,956**	**5,956**	**5,956**	**5,956**	**5,956**
No inflation or compensation change is included in outyear projections.						
Elimination of One-Time Items Approved in FY22	**0**	**(270)**	**(270)**	**(270)**	**(270)**	**(270)**
Items recommended for one-time funding in FY22, including funding for 10 temporary staff for six months and operating expenses for one new staff, will be eliminated from the base in the outyears.						
Labor Contracts	**0**	**112**	**112**	**112**	**112**	**112**
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	**5,956**	**5,798**	**5,798**	**5,798**	**5,798**	**5,798**

Racial Equity and Social Justice

APPROVED FY22 BUDGET	FULL TIME EQUIVALENTS
$1,001,712	6.00

TIFFANY WARD, CHIEF EQUITY OFFICER

MISSION STATEMENT

To establish Racial Equity and Social Justice (RESJ) as a core principle in all County decision making. The Office of Racial Equity and Social Justice will work with all County departments to ensure race is not a predictor of outcomes for Montgomery County residents. The office will assist departments to self-examine their own policies, procedures, and practices to determine if they are creating or exacerbating current racial disparities in the County. The office will also assist departments in developing more equitable practices and policies by examining/developing data and creating racial equity assessments and racial equity impact plans.

BUDGET OVERVIEW

The total approved FY22 Operating Budget for the Office of Racial Equity and Social Justice is $1,001,712, an increase of $420,408 or 72.32 percent from the FY21 Approved Budget of $581,304. Personnel Costs comprise 73.02 percent of the budget for six full-time position(s) and no part-time position(s), and a total of 6.00 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 26.98 percent of the FY22 budget.

COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following is emphasized:

- **Effective, Sustainable Government**

INITIATIVES

- Add two positions to advance the implementation of Bill 27-19, the Racial Equity and Social Justice Law.

PROGRAM CONTACTS

Contact Tiffany Ward of the Office of Racial Equity and Social Justice at 240.777.5334 or Veronica Jaua of the Office of Management and Budget at 240.777.2782 for more information regarding this department's operating budget.

PROGRAM DESCRIPTIONS

Office of Racial Equity and Social Justice

After many years of spending on programs and initiatives to close racial disparities in Montgomery County, the Montgomery County Council decided it was time to take an approach that looked at race as the primary determinant of disparities. In April 2018, the County Council passed Resolution # 18-1095 to establish an equity framework for policy and decision making. The resolution required the County to perform a baseline study by the Montgomery County Office of Legislative Oversight (OLO) to describe current racial disparities in education, employment, housing, health, land use, and others. Following the completion of the study, the County Council passed Bill 27-19 to adopt a Racial Equity and Social Justice law. The law mandates 1) the creation of an Office of Racial Equity and Social Justice, 2) that all County employees receive racial equity training, and 3) that all departments examine their policies, procedures, and protocols for racial inequities. In December 2020, the County Council passed Bill 44-20 that requires the Office of RESJ to provide a racial equity analysis of supplemental appropriations as well as a racial equity analysis of the Montgomery County School System's operating and capital budgets.

The Office of Racial Equity and Social Justice will partner with Montgomery County departments and regional and national non-profit organizations to accomplish the following actions mandated by law:

- perform an equity assessment to identify the County policies and practices that do not advance racial equity and that must be modified to address racial disparities;
- develop metrics to measure the progress in redressing disparate outcomes based on race and social justice;
- work diligently with each Montgomery County department to develop racial equity and social justice action plans to remedy issues adversely impacting county residents;
- provide training to county employees on racial equity and social justice; and
- develop long- and short-term goals for success in redressing disparate outcomes based on race and social justice as well as their own metrics to measure their success and progress.

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
COUNTY GENERAL FUND					
EXPENDITURES					
Salaries and Wages	0	248,256	268,047	595,672	139.9 %
Employee Benefits	0	56,048	60,147	135,748	142.2 %
County General Fund Personnel Costs	**0**	**304,304**	**328,194**	**731,420**	**140.4 %**
Operating Expenses	0	277,000	204,954	270,292	-2.4 %
County General Fund Expenditures	**0**	**581,304**	**533,148**	**1,001,712**	**72.3 %**

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
PERSONNEL					
Full-Time	0	2	2	6	200.0 %
Part-Time	0	0	0	0	—
FTEs	0.00	2.00	2.00	6.00	200.0 %

FY22 APPROVED CHANGES

	Expenditures	FTEs
COUNTY GENERAL FUND		
FY21 ORIGINAL APPROPRIATION	**581,304**	**2.00**
Changes (with service impacts)		
Add: Two positions in Mid-Year FY21 via Executive Supplemental - Council Resolution #19-559 [Office of Racial Equity and Social Justice]	242,263	2.00
Add: Enhance Analysis of Racial Equity Data, Trends and Research to Facilitate Improved Consideration of Racial Equity Issues in Budget and Other Government Processes [Office of Racial Equity and Social Justice]	181,906	2.00
Other Adjustments (with no service impacts)		
Increase Cost: Annualization of FY21 Personnel Costs	6,598	0.00
Increase Cost: FY21 Compensation Adjustment	4,960	0.00
Increase Cost: FY22 Compensation Adjustment	1,493	0.00
Increase Cost: Print and Mail Adjustment	1,292	0.00
Increase Cost: Retirement Adjustment	930	0.00
Decrease Cost: Reclassification of a position (Community Outreach Manager - G28) [Office of Racial Equity and Social Justice]	(3,034)	0.00
Re-align: Shift funding for the Racial Equity and Social Justice Advisory Committee (8 public Members) to the NDA - Boards, Committees and Commissions account. [Office of Racial Equity and Social Justice]	(16,000)	0.00
FY22 APPROVED	**1,001,712**	**6.00**

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
COUNTY GENERAL FUND						
EXPENDITURES						
FY22 Approved	**1,002**	**1,002**	**1,002**	**1,002**	**1,002**	**1,002**
No inflation or compensation change is included in outyear projections.						
Annualization of Positions Approved in FY22	**0**	**56**	**56**	**56**	**56**	**56**
New positions in the FY22 budget are generally assumed to be filled at least two months after the fiscal year begins. Therefore, the above amounts reflect annualization of these positions in the outyears.						
Elimination of One-Time Items Approved in FY22	**0**	**(8)**	**(8)**	**(8)**	**(8)**	**(8)**

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
Items recommended for one-time funding in FY22, including computer and furniture for two additional positions, will be eliminated from the base in the outyears.						
Labor Contracts	**0**	**5**	**5**	**5**	**5**	**5**
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	**1,002**	**1,055**	**1,055**	**1,055**	**1,055**	**1,055**

ANNUALIZATION OF FULL PERSONNEL COSTS

	FY22 Approved		FY23 Annualized	
	Expenditures	FTEs	Expenditures	FTEs
Program Manager II	173,906	2.00	230,048	2.00
Total	**173,906**	**2.00**	**230,048**	**2.00**

Technology and Enterprise Business Solutions

APPROVED FY22 BUDGET	FULL TIME EQUIVALENTS
$44,642,174	166.25

GAIL M. ROPER, CHIEF INFORMATION OFFICER/DIRECTOR

MISSION STATEMENT

The mission of the Department of Technology and Enterprise Business Solutions (TEBS) is to be responsive, collaborative, and innovative in providing technology solutions and services to facilitate the delivery of a wide range of services in all branches of government. The department strives to provide its solutions and consultative services in a cost-effective, timely, and high-quality fashion to reduce service times, avoid inflated costs, reduce information security risk, and improve the quality of County services through automation-assisted process improvement. The department facilitates business and reengineering processes to improve legacy workflow and streamline services to our customers.

- TEBS is responsive by providing measurable solutions and services to internal and external partners, customers, and constituents, when and where they are needed; securely enabling County employees to provide quality services and information to internal entities, residents, and businesses; and enhancing project management to improve contract management and overall performance.

- TEBS is collaborative as it provides expert consultative service to partners including internal customers, external agencies, and the public and private sectors to increase the productivity of County government, businesses, and residents; and to assist with technology enabled economic, workforce development, and community digital equity initiatives.

- TEBS is innovative as it identifies and implements technology solutions to address business needs that enhance value and enable continuous measurable improvement.

BUDGET OVERVIEW

The total recommended FY22 Operating Budget for the Department of Technology and Enterprise Business Solutions is $44,642,174, an increase of $1,313,396 or 3.03 percent from the FY21 Approved Budget of $43,328,778. Personnel Costs comprise 52.06 percent of the budget for 168 full-time position(s) and two part-time position(s), and a total of 166.25 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 47.94 percent of the FY22 budget.

Additional support for TEBS programs are provided and detailed in the Cable Television Communications Fund. In addition, this department's Capital Improvements Program (CIP) requires Current Revenue funding.

In addition, this department's Capital Improvements Program (CIP) requires Current Revenue funding.

COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following are emphasized:

- **Effective, Sustainable Government**
- **An Affordable, Welcoming County for a Lifetime**
- **Thriving Youth and Families**

INITIATIVES

- The Device Client Management (DCM) program intends to complete the replacement of up to 3,000 devices, primarily laptops, for eligible employees. Increase funding to allow the County to establish a 5-year PC replacement policy in contrast to the current 6.5-year policy.
- Create a TEBS training strategic plan and associated role-based learning paths, create training content, adopt vendor-based content, and manage the registration process to increase skills, knowledge, and adoption towards strategic priorities departmentally and organizationally. The plan encompasses Microsoft, Oracle, TEBS Internal and other IT training portfolios, including training required during IT projects or implementations.
- Implement FiberNet3, a third-generation network design which impacts the speed in which digital information travels. FiberNet3 builds on the long-term success of County-owned fiber optic communications infrastructure to provide critical infrastructure for next generation communications and access to cloud services. Planned upgrades address emerging and long-term needs including: essential equipment and technology refreshes, an increased capacity to support growing bandwidth demands, and design enhancements to expand the breadth of service offerings. FiberNet3 upgrade objectives include: increased capacity access; flexible transport services over Montgomery County Public Libraries and Dense Wavelength Division Multiplexing (DWDN) technology; Tier IV data center connection; more resilient internet services; direct connections to cloud-based service; enhanced quality of service for critical unified communications (VOIP, Video); support for new customer technologies and emergency demand; and growth opportunities for the County.
- Provide Change Management support on enterprise IT projects or implementations that are new or currently in progress.
- Lead business process re-engineering efforts in departmental and enterprise-wide projects and initiatives to increase efficiencies and better support our residents.
- Develop internal training to prevent data leakage, or the transmission of private or sensitive data with unauthorized parties. This training will prepare users to utilize controls and permissions in the MCG data sharing platforms (OneDrive, SharePoint, Teams) to specify user access and prevent unauthorized data access.

INNOVATIONS AND PRODUCTIVITY IMPROVEMENTS

- Developed several constituent-facing web applications aimed at providing resources to residents and small businesses impacted by the COVID-19 pandemic. Established a strategy to keep the network up during high volume response by applicants.
- Established the necessary infrastructure and support to swiftly migrate the organization to a telework environment in support of business continuity during the COVID-19 emergency efforts. Established necessary security and 24/7 help desk support during the critical transition with little to no interruptions in revenue collection or business operations.

- Partnered with the Department of Permitting (DPS) to begin a business re-engineering strategy to upgrade their permitting system to include a cloud-based solution with enhanced functionality for permit processing and customer service.
- Renegotiated and consolidated the Microsoft Enterprise Agreement (EA). The Microsoft EA provides a comprehensive agreement combining software and services to support Montgomery County's Telework strategic initiatives including improved security, licensing, and required infrastructure for recovery efforts.
- To answer the technology needs of the County vaccine distribution program, TEBS delivered a pre-registration system to allow County residents and workers to input critical information to determine their tier for vaccination. The system provided a virtual phone agent to automatically address inquiries in both English and Spanish, resolving approximately sixty percent of incoming calls before reaching a human; email and text notifications to keep pre-registrants informed of their vaccination status; and a user-friendly solution to allow public health resources to efficiently manage the large amount of data to process vaccinations.
- Managed the development and implementation of web-based, mobile-friendly, COVID-19 testing, and notification solution, which provides an end-to-end service allowing a County resident, worker or employee to register, test and be notified of test results within a 24-48 hour window. Over 10,000 tests have been conducted via this Microsoft solution.

PROGRAM CONTACTS

Contact Michele Crane of the Department of Technology and Enterprise Business Solutions at 240.777.2845 or Felica Hyatt of the Office of Management and Budget at 240.777.2763 for more information regarding this department's operating budget.

PROGRAM PERFORMANCE MEASURES

Performance measures for this department are included below (where applicable), with multi-program measures displayed at the front of this section and program-specific measures shown with the relevant program. The FY21 estimates reflect funding based on the FY21 Approved Budget. The FY22 and FY23 figures are performance targets based on the FY22 Approved Budget and funding for comparable service levels in FY23.

PROGRAM DESCRIPTIONS

Digital Transformation

The Office of Digital Transformation provides a strategic digital vision for the County to meet its priority objectives, enhance the value of services provided to stakeholders, and lower the overall cost of service delivery. The Office of Digital Transformation is responsible for ensuring that the enterprise's business strategy is optimal, given the current and evolving digital realities, opportunities, and threats. The Chief Digital Officer leads the Office of Digital Transformation and champions the use of information, data, and technology in improving the business model design of County stakeholders, innovating upon all aspects of the business, and creating business success for Montgomery County.

The Office of Digital Transformation is responsible for Geographic Information Systems, Employee Productivity Services, Web and Mobile Applications, Infrastructure and Cloud Services, Data Services, and Enterprise Resource Planning which includes Human Capital Management, Payroll/Comp/BI, Security and System Administration, and Financials.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of websites and web applications supported [1]	334	373	402	429	456
Number of Open Data datasets published	50	32	35	35	35
Number of IT help desk requests	37,424	63,516	64,786	66,082	67,404
Percent of customers satisfied with the IT help desk	99%	99%	98%	98%	98%
Percent of IT help desk requests resolved on the first call	96%	90%	90%	90%	90%

[1] *Data for this measure not collected prior to FY19*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**8,617,230**	**43.75**
Shift: Chief Digital Officer from Office of the County Executive	210,000	1.00
Increase Cost: Software Maintenance for Oracle, Gov Delivery, Verint/ForeSee, and Pictometry	168,898	0.00
Enhance: Oracle License Expansion	76,000	0.00
Decrease Cost: Lapse ERP Functional Business Analyst	(132,877)	0.00
Eliminate: ERP Offices, 51 Monroe Street Lease Terminated	(315,100)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	4,647,423	7.00
FY22 Approved	**13,271,574**	**51.75**

Note(s): *The Department is currently reviewing and updating all program performance measures as a part of their comprehensive reorganization and updates will be reflected in the FY23 budget.*

Office of Broadband Programs and Infrastructure Modernization

The Office of Broadband Programs (OBP) is responsible for Countywide broadband governance, planning, implementation, and operations; encouraging broadband related economic development; and enabling digital equity initiatives. This Office leads the County Executive's ultraMontgomery initiative; manages the County's cable television and telecommunications franchise agreements and the Cable Revenue Fund; ensures that consumer cable and broadband services are of high quality; ensures that communication providers comply with safety and construction codes; enforces cable and broadband customer service requirements; promotes community and civic engagement through Public, Educational, and Government (PEG) programming utilizing multi-media platforms; and manages the County's FiberNet fiber optic network and related broadband services. FiberNet is the County's critical infrastructure communications network that enables all email, video, Internet access, and Cloud services, and supports County voice telephony, access to County business systems, County e-payments and forms, transport of public safety communications, and broadband and networking for MCPS, MC, HOC, M-NCPPC, and WSSC Water. As a result of the FY22 TEBS reorganization which consolidates infrastructure initiatives and management, OBP will now also lead the following programs:

The Infrastructure Modernization Enterprise Systems and Operations Division (ESOD) designs, implements, and maintains a secure and reliable data center, server and cloud infrastructures for over 600 County business systems and approximately 12,000 County users, including ongoing patching and remediation of the servers to maintain and improve functionality and security. ESOD manages the infrastructure for enterprise-wide systems for the Enterprise Resource Planning (ERP), MC311, MCTime and the Public Safety (911) Data System. This includes operating and managing the following enterprise systems - data centers, loud-based solutions, identity management systems, file and print systems, records management systems, and office productivity/collaboration.

The Telecommunication Solutions Enterprise Telecommunications and Services Division (ETSD) provides integrated

communications services and solutions for County government departments and agencies, including MC311. ETSD is responsible for the programming, operation, and maintenance of the County's telephone system and related services such as voicemail, automatic call distribution (ACD). Radio Communications Services is responsible for the operation and maintenance of the County's 800 MHZ radio and mobile communications systems and infrastructures which largely support public safety departments.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**0**	**0.00**
Enhance: FiberNet2	500,000	0.00
Increase Cost: CAD On-Site Support	284,000	0.00
Enhance: Netmotion VPN Maintenance	17,500	0.00
Increase Cost: Older Adult Technology Services (OATS) Contract	2,340	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	14,857,599	59.50
FY22 Approved	**15,661,439**	**59.50**

Office of the Chief Information Officer

The Office of the Chief Information Officer (OCIO) prioritizes the enterprise agenda for technology strategy. The OCIO focuses on strategic business outcomes which include alignment with the business goals of the organization, IT Strategy and Planning, the IT project portfolio IT Project Management Office (PMO), IT performance measurement, IT organizational change management, One Face Forward initiative, IT methodologies and trend decisions, IT vendor management, finance and budgeting. The OCIO remains focused on dealing with vendor relationships, identifying, and introducing new ways of doing business including the emphasis on consultative services to departments. The OCIO is strategic in engaging with business executives and the political body. The OCIO defines policy development that protects and defines data security by working closely with the Chief Information Security Officer.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Percent of systems and applications with risk assessment performed in past three years	0%	0%	0%	0%	1%
Average security vulnerabilities per device	10.7	9.3	9.1	8.8	8.5

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**4,504,345**	**9.00**
Enhance: Varonis Software License/Maintenance	463,572	0.00
Increase Cost: Qualys Software and iBoss VPN Maintenance	20,000	0.00
Increase Cost: Socrata Software Maintenance (dataMontgomery and spendingMontgomery)	4,500	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	3,279,203	37.00
FY22 Approved	**8,271,620**	**46.00**

Note(s): *The Department is currently reviewing and updating all program performance measures as a part of their comprehensive reorganization and updates will be reflected in the FY23 budget.*

Strategic Partnerships

The Office of Strategic Partnerships supports innovation by bridging the gap between County departmental business partners and technology solution providers to accomplish quick and agile solutions that address longstanding technological or work processes facing departments. The Chief Technology Officer oversees this office and manages business process reengineering and maintains a consulting relationship with all department partners. The Office of Strategic Partnerships directs the planning to ensure alignment of required goals to support enterprise business demands. This Office focuses on envisioning how departmental technology and business needs can be better supported to improve service to our customers. This office pushes technology services from an administrative, back-office function to a strategic partner for departments in innovating service to citizens.

The Office of Strategic Partnerships manages MC311 Applications Support, Enterprise Services, and Employee Productivity Services. This office will also manage the deployment and governance of low code platforms to meet aggressive delivery timetables of applications and for faster iterative updates, while deploying to the customer or public end-users.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of enterprise resource planning (ERP) work orders completed	736	708	736	750	950
Enterprise resource system availability	99.9794%	100.0000%	98.9800%	99.9800%	99.9800%
Success rate for business intelligence data refreshes [1]	91.7684%	98.0000%	99.0000%	99.0000%	99.0000%
Number of business intelligence data models published	100	90	100	105	115

[1] *Data for this measure not collected prior to FY19*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**8,182,124**	**31.50**
Increase Cost: ZyImage Software Maintenance	13,000	0.00
Increase Cost: ShareGate Subscription	11,000	0.00
Decrease Cost: Lapse Technology Expert (POS012591, Gr 32)	(139,533)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(629,050)	(22.50)
FY22 Approved	**7,437,541**	**9.00**

Note(s): *The Department is currently reviewing and updating all program performance measures as a part of their comprehensive reorganization and updates will be reflected in the FY23 budget.*

REALIGNED PROGRAMS

Funding in the following programs has been realigned to other programs within this department.

Enterprise Systems and Operations

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Average monthly Enterprise Service Bus data transfers	256,071	271,477	298,625	328,487	361,336
Enterprise applications system availability [1]	99.986%	99.992%	99.993%	99.994%	99.995%

[1] *Enterprise Applications System Availability is the availability of the following applications: ERP's Oracle EBS system, ERP's Oracle EBS self-service system, MC311 system, MC311 self-service system, MCG Internet Portal, Department of Recreation's Class system*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**13,000,150**	**37.00**

FY22 Approved Changes	Expenditures	FTEs
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(13,000,150)	(37.00)
FY22 Approved	**0**	**0.00**

OBP FiberNet

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**1,594,555**	**10.00**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(1,594,555)	(10.00)
FY22 Approved	**0**	**0.00**

Note(s): *The Department is currently reviewing and updating all program performance measures as a part of their comprehensive reorganization and updates will be reflected in the FY23 budget.*

OBP Telecommunications Solutions

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of telecom service requests	2,377	1,920	1,500	1,500	1,400
Average number of workdays to complete telecom service requests	12.5	10.3	8.0	8.0	6.0
Percent of time public safety radio system is fully operational	99.819%	100.000%	98.900%	98.900%	98.900%

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**4,715,635**	**18.00**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(4,715,635)	(18.00)
FY22 Approved	**0**	**0.00**

Note(s): *The Department is currently reviewing and updating all program performance measures as a part of their comprehensive reorganization and updates will be reflected in the FY23 budget.*

OBP ultraMontgomery

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Total Senior Planet Montgomery participants [1]	811	552	10,354	4,900	2,000
Unique new Senior Planet Montgomery participants [2]	275	496	N/A	N/A	300
Percent of Senior Planet Montgomery participants who rated the quality of their instruction "high" or "very high"	91%	91%	94%	90%	90%
Percent of Senior Planet Montgomery participants whose quality of life improved	82%	71%	83%	80%	80%

[1] *Senior Planet Montgomery switched from in-person to online digital equity programs in response to COVID-19 on March 23, 2020. FY20 stats are through the third quarter only, and fourth quarter data are combined with FY21 because virtual participation is so different from in-person. Unique participant data is not available via Zoom yet; FY21 and FY22 figures include all virtual participants.*

[2] *Senior Planet Montgomery switched from in-person to online digital equity programs in response to COVID-19 on March 23, 2020. FY20 stats are through the third quarter only, and fourth quarter data are combined with FY21 because virtual participation is so different from in-person. Unique participant data is not available via Zoom yet.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**478,058**	**1.00**

FY22 Approved Changes	Expenditures	FTEs
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(478,058)	(1.00)
FY22 Approved	**0**	**0.00**

Note(s): *The Department is currently reviewing and updating all program performance measures as a part of their comprehensive reorganization and updates will be reflected in the FY23 budget.*

Office of Strategy and Planning

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**2,236,681**	**15.00**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(2,236,681)	(15.00)
FY22 Approved	**0**	**0.00**

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
COUNTY GENERAL FUND					
EXPENDITURES					
Salaries and Wages	15,998,223	18,237,306	15,603,178	18,473,840	1.3 %
Employee Benefits	4,509,054	4,960,012	4,076,261	4,766,584	-3.9 %
County General Fund Personnel Costs	**20,507,277**	**23,197,318**	**19,679,439**	**23,240,424**	**0.2 %**
Operating Expenses	21,669,291	20,011,160	23,430,891	20,841,450	4.2 %
Capital Outlay	0	120,300	120,300	60,300	-49.9 %
County General Fund Expenditures	**42,176,568**	**43,328,778**	**43,230,630**	**44,142,174**	**1.9 %**
PERSONNEL					
Full-Time	174	167	167	168	0.6 %
Part-Time	2	2	2	2	—
FTEs	167.25	165.25	165.25	166.25	0.6 %
REVENUES					
Other Charges & Fees	(20)	0	0	0	—
County General Fund Revenues	**(20)**	**0**	**0**	**0**	**—**
GRANT FUND - MCG					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Grant Fund - MCG Personnel Costs	**0**	**0**	**0**	**0**	**—**
Operating Expenses	69,089	0	0	500,000	—
Grant Fund - MCG Expenditures	**69,089**	**0**	**0**	**500,000**	**—**
PERSONNEL					

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
REVENUES					
American Rescue Plan Act	0	0	0	500,000	%
Grant Fund - MCG Revenues	**0**	**0**	**0**	**500,000**	**—**

DEPARTMENT TOTALS

Total Expenditures	**42,245,657**	**43,328,778**	**43,230,630**	**44,642,174**	**3.0 %**
Total Full-Time Positions	**174**	**167**	**167**	**168**	**0.6 %**
Total Part-Time Positions	**2**	**2**	**2**	**2**	**—**
Total FTEs	**167.25**	**165.25**	**165.25**	**166.25**	**0.6 %**
Total Revenues	**(20)**	**0**	**0**	**500,000**	**—**

FY22 APPROVED CHANGES

	Expenditures	FTEs
COUNTY GENERAL FUND		
FY21 ORIGINAL APPROPRIATION	**43,328,778**	**165.25**
Changes (with service impacts)		
Enhance: Varonis Software License/Maintenance [Office of the Chief Information Officer]	463,572	0.00
Enhance: Oracle License Expansion [Digital Transformation]	76,000	0.00
Enhance: Netmotion VPN Maintenance [Office of Broadband Programs and Infrastructure Modernization]	17,500	0.00
Eliminate: ERP Offices, 51 Monroe Street Lease Terminated [Digital Transformation]	(315,100)	0.00
Other Adjustments (with no service impacts)		
Increase Cost: FY21 Compensation Adjustment	366,890	0.00
Increase Cost: CAD On-Site Support [Office of Broadband Programs and Infrastructure Modernization]	284,000	0.00
Shift: Chief Digital Officer from Office of the County Executive [Digital Transformation]	210,000	1.00
Increase Cost: Software Maintenance for Oracle, Gov Delivery, Verint/ForeSee, and Pictometry [Digital Transformation]	168,898	0.00
Increase Cost: FY22 Compensation Adjustment	113,495	0.00
Increase Cost: Motor Pool Adjustment	29,221	0.00
Increase Cost: Qualys Software and iBoss VPN Maintenance [Office of the Chief Information Officer]	20,000	0.00
Increase Cost: ZyImage Software Maintenance [Strategic Partnerships]	13,000	0.00
Increase Cost: ShareGate Subscription [Strategic Partnerships]	11,000	0.00
Increase Cost: Socrata Software Maintenance (dataMontgomery and spendingMontgomery) [Office of the Chief Information Officer]	4,500	0.00
Increase Cost: Older Adult Technology Services (OATS) Contract [Office of Broadband Programs and Infrastructure Modernization]	2,340	0.00
Decrease Cost: Print and Mail Adjustment	(4,641)	0.00

FY22 APPROVED CHANGES

	Expenditures	FTEs
Decrease Cost: Retirement Adjustment	(95,803)	0.00
Decrease Cost: Lapse ERP Functional Business Analyst [Digital Transformation]	(132,877)	0.00
Decrease Cost: Lapse Technology Expert (POS012591, Gr 32) [Strategic Partnerships]	(139,533)	0.00
Decrease Cost: Lapse Technology Expert []	(279,066)	0.00
FY22 APPROVED	**44,142,174**	**166.25**

GRANT FUND - MCG

Federal/State Programs

Enhance: FiberNet2	500,000	0.00
FY22 APPROVED	**500,000**	**0.00**

PROGRAM SUMMARY

Program Name	FY21 APPR Expenditures	FY21 APPR FTEs	FY22 APPR Expenditures	FY22 APPR FTEs
Digital Transformation	8,617,230	43.75	13,271,574	51.75
Enterprise Systems and Operations	13,000,150	37.00	0	0.00
OBP FiberNet	1,594,555	10.00	0	0.00
OBP Telecommunications Solutions	4,715,635	18.00	0	0.00
OBP ultraMontgomery	478,058	1.00	0	0.00
Office of Broadband Programs and Infrastructure Modernization	0	0.00	15,661,439	59.50
Office of Strategy and Planning	2,236,681	15.00	0	0.00
Office of the Chief Information Officer	4,504,345	9.00	8,271,620	46.00
Strategic Partnerships	8,182,124	31.50	7,437,541	9.00
Total	**43,328,778**	**165.25**	**44,642,174**	**166.25**

CHARGES TO OTHER DEPARTMENTS

Charged Department	Charged Fund	FY21 Total$	FY21 FTEs	FY22 Total$	FY22 FTEs
COUNTY GENERAL FUND					
Human Resources	Employee Health Self Insurance	0	0.00	348,750	0.00
Alcohol Beverage Services	Liquor	0	0.00	1,156,817	0.00
CIP	Capital Fund	0	0.00	467,839	3.00
NDA - Retiree Health Benefits Trust	Retirement Fund (ERS)	0	0.00	135,623	0.00
Human Resources	Employee Health Self Insurance	348,750	0.00	0	0.00
Alcohol Beverage Services	Liquor	1,073,967	0.00	0	0.00
CIP	Capital Fund	467,186	3.00	0	0.00
NDA - Retiree Health Benefits Trust	Retirement Fund (ERS)	135,623	0.00	0	0.00

CHARGES TO OTHER DEPARTMENTS

Charged Department	Charged Fund		FY21 Total$	FY21 FTEs	FY22 Total$	FY22 FTEs
		Total	**2,025,526**	**3.00**	**2,109,029**	**3.00**

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
COUNTY GENERAL FUND						
EXPENDITURES						
FY22 Approved	**44,142**	**44,142**	**44,142**	**44,142**	**44,142**	**44,142**
No inflation or compensation change is included in outyear projections.						
Labor Contracts	**0**	**333**	**333**	**333**	**333**	**333**
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	**44,142**	**44,475**	**44,475**	**44,475**	**44,475**	**44,475**

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Urban Districts

APPROVED FY22 BUDGET	FULL TIME EQUIVALENTS
$9,946,344	58.70

FARIBA KASSIRI, DEPUTY CHIEF ADMINISTRATIVE OFFICER

MISSION STATEMENT

Urban Districts support and enhance the County's unincorporated downtowns (Bethesda, Silver Spring, and Wheaton) as prosperous, livable urban centers by maintaining streetscape and its investments; providing additional public amenities such as plantings, seating, shelters, and works of art; promoting the commercial and residential interests of these areas; and programming cultural and community activities.

BUDGET OVERVIEW

The total approved FY22 Operating Budget for the Urban Districts is $9,946,344, an increase of $311,098 or 3.23 percent from the FY21 Approved Budget of $9,635,246. Personnel Costs comprise 44.80 percent of the budget for 61 full-time position(s) and one part-time position(s), and a total of 58.70 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 55.20 percent of the FY22 budget.

COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following are emphasized:

- **A Greener County**
- **Effective, Sustainable Government**
- **Safe Neighborhoods**
- **A Growing Economy**
- **Thriving Youth and Families**

INITIATIVES

- Three blocks in downtown Bethesda (Woodmont Avenue, between Bethesda Avenue and Elm Street; and two blocks on Norfolk Avenue) were cordoned off to provide for extended seating and outdoor dining for all downtown Bethesda restaurants; managed and operated by the Bethesda Urban Partnership (BUP). The Bethesda Streetery was created by BUP to provide additional dining options for the restaurants during the pandemic when their indoor capacity was restricted.

- A new public art mural was installed in August 2020 at the Rugby Avenue/Woodmont public parking garage in partnership with the Department of Transportation (MCDOT) and Park and Planning. The mural significantly improved the aesthetics of one of the oldest county owned garages in downtown Bethesda, and continued our Arts & Entertainment District goal to bring more public art to our downtown.
- The Silver Spring Urban District Red Shirt Team is working intensely with MCDOT in collaboration with the State as the work of the Purple Line disrupts business operations and requires substantive directional and information services as pedestrian and vehicular traffic is disrupted.
- The Silver Spring Urban District, through its Arts Consultant, established a weekly 'check-in' with arts organizations to provide relevant updates and information on COVID related matters and collaborate on virtual presence for the arts community.
- The Wheaton Clean & Safe Team supported the opening of the new MNCPPC headquarters in Wheaton by providing increased presence around the building and Plaza, responding to requests from new tenants in the building, and participating in a public safety task force made up of MNCCPPC, Police, WMATA Security, and MCDOT.
- The Wheaton Urban District created an online rebranding and marketing campaign which included a new logo, welcome materials for tenants moving into the new building, incentive program for local businesses and a new website.

INNOVATIONS AND PRODUCTIVITY IMPROVEMENTS

- Restaurant Week in the Bethesda Urban District held a "Savor Bethesda" - in lieu of the annual Taste of Bethesda, Bethesda Urban Partnership held our first Restaurant Week for downtown Bethesda from Oct. 1 - 11, 2020. This initiative was created to drive business to struggling restaurants during the pandemic.
- The Silver Spring Urban District supported the establishment of the innovative Eatery on Georgia Ave, working with the State Highway Administration starting in the summer of 2020. Additional eateries are planned for Newell Street and at Veterans Plaza.
- During COVID, the Silver Spring Urban District was able to pivot and readjust operations to continue the critical task of maintaining businesses and residents informed by safely distributing information to storefronts and setting up tents to interact socially distanced.
- The Wheaton Urban District worked closely with MCDOT, Department of Permitting Services (DPS), Police and local restaurants to create a streetery which was then winterized allowing these restaurants to continue operations amidst restrictions to indoor dining. During the winter months, this streetery have seen a steady flow of customers on a regular basis.
- The Wheaton Urban District worked closely with MCDOT, DPS, the Montgomery County Police Department and local restaurants to create a streetery which was then winterized allowing these restaurants to continue operations amidst restrictions to indoor dining. During the winter months, this streetery has seen a steady flow of customers on a regular basis, and has allowed businesses to continue operations during this difficult time.

PROGRAM CONTACTS

Contact Ken Hartman of the Urban Districts at 240.777.8206 or Lindsay Lucas of the Office of Management and Budget at 240.777.2776 for more information regarding this department's operating budget.

PROGRAM PERFORMANCE MEASURES

Performance measures for this department are included below (where applicable), with multi-program measures displayed at the front

of this section and program-specific measures shown with the relevant program. The FY21 estimates reflect funding based on the FY21 Approved Budget. The FY22 and FY23 figures are performance targets based on the FY22 Approved Budget and funding for comparable service levels in FY23.

PROGRAM DESCRIPTIONS

Administration

This program provides staff support for contract administration, the Urban District Advisory Committees, and for the administration of Urban District corporations. This program also provides for budget preparation and monitoring, payment authorization, records maintenance, and the Bethesda Circulator contract.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**2,221,671**	**8.40**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	235,623	(0.10)
FY22 Approved	**2,457,294**	**8.30**

Enhanced Security and Ambassadorship

This program provides safeguards against property theft, vandalism, and personal security in the Silver Spring and Wheaton Urban Districts. The goal of the program is to provide an enhanced level of protection and reduce the perception of crime through the use of the Safe Team as the eyes and ears of County Police and as a uniformed visual presence to create a safe and secure environment. Safe Team members also act as "ambassadors" providing information, directions, first aid and CPR, and roadside assistance to residents, visitors, and the business community.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**1,199,384**	**15.35**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(79,253)	(1.00)
FY22 Approved	**1,120,131**	**14.35**

Promotion of Community and Business Activities

This program enhances the quality of life in the Urban Districts and surrounding communities; fosters a strong, vibrant business climate within each Urban District; and creates a positive image and a sense of identity for the Districts. These goals are accomplished through sponsorship of community events that may include festivals, concerts, and parades; the installation of seasonal banners, unique signs, holiday decorations, and other amenities to give each District a sense of place; and the development and distribution of newsletters, brochures, and other promotional material highlighting the Districts. Each Urban District develops its programs with the active participation of its advisory committee or Urban District Corporation.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
BETHESDA URBAN DISTRICT - Average number of website sessions per month	30,000	30,000	31,000	32,000	33,000
BETHESDA URBAN DISTRICT - Number of social media followers	22,500	24,000	26,000	28,000	30,000
SILVER SPRING URBAN DISTRICT - Average number of website sessions per month	29,160	30,000	31,000	32,000	33,000

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
SILVER SPRING URBAN DISTRICT - Number of social media followers	11,658	32,554	36,000	37,000	38,000
WHEATON URBAN DISTRICT - Average number of website sessions per month	34,000	28,000	28,500	29,000	29,500
WHEATON URBAN DISTRICT - Number of social media followers	3,226	3,821	4,000	5,000	6,000

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**1,672,240**	**1.90**
Shift: Marketing and Placemaking for Pike District/White Flint to the Community Engagement Cluster Budget	(100,000)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(284,934)	(1.90)
FY22 Approved	**1,287,306**	**0.00**

Streetscape Maintenance

This program provides maintenance of, and improvement to, the streetscape amenities within each Urban District. Various service levels include litter collection, sidewalk maintenance, trash receptacle service at least three times a week, mowing and snow removal as needed, lighting maintenance, maintenance of planted/landscaped areas, and street sweeping.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**4,541,951**	**33.05**
Add: Annualized Cost to Maintain the Plaza in Wheaton	222,782	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	316,880	3.00
FY22 Approved	**5,081,613**	**36.05**

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
URBAN DISTRICT - BETHESDA					
EXPENDITURES					
Salaries and Wages	80,126	79,557	87,610	86,305	8.5 %
Employee Benefits	25,528	26,921	25,801	26,656	-1.0 %
Urban District - Bethesda Personnel Costs	**105,654**	**106,478**	**113,411**	**112,961**	**6.1 %**
Operating Expenses	3,169,331	3,262,627	3,092,293	3,163,232	-3.1 %
Urban District - Bethesda Expenditures	**3,274,985**	**3,369,105**	**3,205,704**	**3,276,193**	**-2.8 %**
PERSONNEL					
Full-Time	1	1	1	1	—
Part-Time	0	0	0	0	—
FTEs	1.00	1.00	1.00	1.00	—
REVENUES					
Optional Method Development	183,975	194,567	102,384	183,975	-5.4 %
Property Tax	713,629	746,360	756,025	778,423	4.3 %
Urban District - Bethesda Revenues	**897,604**	**940,927**	**858,409**	**962,398**	**2.3 %**

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
URBAN DISTRICT - SILVER SPRING					
EXPENDITURES					
Salaries and Wages	1,902,166	1,861,026	1,695,228	1,945,230	4.5 %
Employee Benefits	722,508	786,373	636,761	771,083	-1.9 %
Urban District - Silver Spring Personnel Costs	**2,624,674**	**2,647,399**	**2,331,989**	**2,716,313**	**2.6 %**
Operating Expenses	1,041,410	1,186,654	1,183,337	1,197,798	0.9 %
Urban District - Silver Spring Expenditures	**3,666,084**	**3,834,053**	**3,515,326**	**3,914,111**	**2.1 %**
PERSONNEL					
Full-Time	37	38	38	38	—
Part-Time	0	0	0	0	—
FTEs	34.90	35.00	35.00	35.00	—
REVENUES					
Optional Method Development	123,936	150,000	89,211	120,000	-20.0 %
Property Tax	911,367	1,022,638	1,007,897	1,037,864	1.5 %
Urban District - Silver Spring Revenues	**1,035,303**	**1,172,638**	**1,097,108**	**1,157,864**	**-1.3 %**
URBAN DISTRICT - WHEATON					
EXPENDITURES					
Salaries and Wages	1,177,498	1,089,170	1,159,830	1,170,858	7.5 %
Employee Benefits	466,356	456,218	429,267	455,578	-0.1 %
Urban District - Wheaton Personnel Costs	**1,643,854**	**1,545,388**	**1,589,097**	**1,626,436**	**5.2 %**
Operating Expenses	479,073	886,700	681,780	1,129,604	27.4 %
Urban District - Wheaton Expenditures	**2,122,927**	**2,432,088**	**2,270,877**	**2,756,040**	**13.3 %**
PERSONNEL					
Full-Time	22	22	22	22	—
Part-Time	1	1	1	1	—
FTEs	22.70	22.70	22.70	22.70	—
REVENUES					
Property Tax	237,706	281,282	273,591	281,689	0.1 %
Urban District - Wheaton Revenues	**237,706**	**281,282**	**273,591**	**281,689**	**0.1 %**
DEPARTMENT TOTALS					
Total Expenditures	**9,063,996**	**9,635,246**	**8,991,907**	**9,946,344**	**3.2 %**
Total Full-Time Positions	**60**	**61**	**61**	**61**	**—**
Total Part-Time Positions	**1**	**1**	**1**	**1**	**—**
Total FTEs	**58.60**	**58.70**	**58.70**	**58.70**	**—**
Total Revenues	**2,170,613**	**2,394,847**	**2,229,108**	**2,401,951**	**0.3 %**

FY22 APPROVED CHANGES

	Expenditures	FTEs
URBAN DISTRICT - BETHESDA		
FY21 ORIGINAL APPROPRIATION	**3,369,105**	**1.00**
Other Adjustments (with no service impacts)		
Increase Cost: Annualization of FY21 Personnel Costs	3,270	0.00
Increase Cost: FY21 Compensation Adjustment	2,388	0.00
Increase Cost: FY22 Compensation Adjustment	825	0.00
Increase Cost: Print and Mail Adjustment	605	0.00
Shift: Marketing and Placemaking for Pike District/White Flint to the Community Engagement Cluster Budget [Promotion of Community and Business Activities]	(100,000)	0.00
FY22 APPROVED	**3,276,193**	**1.00**
URBAN DISTRICT - SILVER SPRING		
FY21 ORIGINAL APPROPRIATION	**3,834,053**	**35.00**
Other Adjustments (with no service impacts)		
Increase Cost: FY21 Compensation Adjustment	62,291	0.00
Increase Cost: FY22 Compensation Adjustment	34,883	0.00
Increase Cost: Motor Pool Adjustment	11,144	0.00
Decrease Cost: Retirement Adjustment	(5,805)	0.00
Decrease Cost: Annualization of FY21 Personnel Costs	(22,455)	0.00
FY22 APPROVED	**3,914,111**	**35.00**
URBAN DISTRICT - WHEATON		
FY21 ORIGINAL APPROPRIATION	**2,432,088**	**22.70**
Changes (with service impacts)		
Add: Annualized Cost to Maintain the Plaza in Wheaton [Streetscape Maintenance]	222,782	0.00
Other Adjustments (with no service impacts)		
Increase Cost: FY21 Compensation Adjustment	43,982	0.00
Increase Cost: FY22 Compensation Adjustment	24,232	0.00
Increase Cost: Motor Pool Adjustment	20,122	0.00
Increase Cost: Annualization of FY21 Personnel Costs	15,717	0.00
Decrease Cost: Retirement Adjustment	(2,883)	0.00
FY22 APPROVED	**2,756,040**	**22.70**

PROGRAM SUMMARY

Program Name	FY21 APPR Expenditures	FY21 APPR FTEs	FY22 APPR Expenditures	FY22 APPR FTEs

PROGRAM SUMMARY

Program Name	FY21 APPR Expenditures	FY21 APPR FTEs	FY22 APPR Expenditures	FY22 APPR FTEs
Administration	2,221,671	8.40	2,457,294	8.30
Enhanced Security and Ambassadorship	1,199,384	15.35	1,120,131	14.35
Promotion of Community and Business Activities	1,672,240	1.90	1,287,306	0.00
Streetscape Maintenance	4,541,951	33.05	5,081,613	36.05
Total	**9,635,246**	**58.70**	**9,946,344**	**58.70**

CHARGES TO OTHER DEPARTMENTS

Charged Department	Charged Fund	FY21 Total$	FY21 FTEs	FY22 Total$	FY22 FTEs
URBAN DISTRICT - SILVER SPRING					
Parking District Services	Silver Spring Parking	165,230	3.00	165,230	3.00

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
URBAN DISTRICT - BETHESDA						
EXPENDITURES						
FY22 Approved	**3,276**	**3,276**	**3,276**	**3,276**	**3,276**	**3,276**
No inflation or compensation change is included in outyear projections.						
Labor Contracts	**0**	**2**	**2**	**2**	**2**	**2**
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	**3,276**	**3,278**	**3,278**	**3,278**	**3,278**	**3,278**
URBAN DISTRICT - SILVER SPRING						
EXPENDITURES						
FY22 Approved	**3,914**	**3,914**	**3,914**	**3,914**	**3,914**	**3,914**
No inflation or compensation change is included in outyear projections.						
Labor Contracts	**0**	**58**	**58**	**58**	**58**	**58**
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	**3,914**	**3,971**	**3,971**	**3,971**	**3,971**	**3,971**
URBAN DISTRICT - WHEATON						
EXPENDITURES						
FY22 Approved	**2,756**	**2,756**	**2,756**	**2,756**	**2,756**	**2,756**
No inflation or compensation change is included in outyear projections.						

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
Labor Contracts	**0**	**39**	**39**	**39**	**39**	**39**
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	**2,756**	**2,794**	**2,794**	**2,794**	**2,794**	**2,794**

Animal Services

APPROVED FY22 BUDGET	FULL TIME EQUIVALENTS
$8,114,356	75.00

THOMAS J. KOENIG, DIRECTOR

MISSION STATEMENT

The mission of the Montgomery County Office of Animal Services (OAS) is to serve and protect the animals and citizens in our community with a high level of competency and compassion. The OAS strengthens the human-animal bond through education, humane law enforcement, and the promotion of responsible guardianship.

BUDGET OVERVIEW

The total approved FY22 Operating Budget for the Office of Animal Services is $8,114,356, an increase of $360,827 or 4.65 percent from the FY21 Approved Budget of $7,753,529. Personnel Costs comprise 79.33 percent of the budget for 74 full-time position(s) and no part-time position(s), and a total of 75.00 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 20.67 percent of the FY22 budget.

The total approved FY21 Operating Budget for the new Office of Animal Services is $7,753,529. Personnel Costs comprise 78.67 percent of the budget for 74 full-time position(s) and no part-time position(s), and a total of 75.00 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 21.33 percent of the FY21 budget.

In February 2020, the County Executive transmitted an update to the County Council related to ongoing efforts to identify no cost/low-cost reorganization efforts that will strengthen the delivery of priority outcomes, realign resources with policy objectives, and improve the efficiency and effectiveness of County government. As part of this plan, the Division of Animal Services was transferred out of the Police Department and established as its own non-principal office in the Executive Branch called the Office of Animal Services.

COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following is emphasized:

- **Safe Neighborhoods**

INITIATIVES

- Expand shelter operations and field services presence in the community to serve as a valued resource regarding the care and welfare of all animals.
- Create greater partnerships with rescues and other animal welfare resources, both within and outside the Montgomery County community, to further placement alternatives for animals in shelter care.
- Enhance pet licensing compliance rates through legislative and marketing efforts designed to promote compliance.
- Further research into low cost spay/neuter clinic options to help reduce domestic animal pet population in the community and reduce shelter intake numbers.

INNOVATIONS AND PRODUCTIVITY IMPROVEMENTS

- During facility closure in response to the COVID-19 pandemic, the Department developed and implemented a creative adoption program through partnership with a local non-profit organization, while also enhancing transfers of animals to rescue partners throughout the region.
- Initiated a new process for free Rabies vaccination programs through weekly clinics utilizing safety protocols developed in response to the COVID-19 pandemic.
- Revised adoptions customer service operations to improve the customer experience and overall efficiency; enhanced adoption opportunities by reducing barriers to adoption by streamlining and simplifying processes.
- Creative problem-solving for long-term animal residents and those with complex medical and/or behavioral cases resulting in decreased length of shelter stay, promoting live release of animals, and increasing efficiency of shelter operations.

PROGRAM CONTACTS

Contact Bonnie White of the Office of Animal Services at 240.773.5641 or Dieter Klinger of the Office of Management and Budget at 240.777.2847 for more information regarding this department's operating budget.

PROGRAM PERFORMANCE MEASURES

Performance measures for this department are included below (where applicable), with multi-program measures displayed at the front of this section and program-specific measures shown with the relevant program. The FY21 estimates reflect funding based on the FY21 Approved Budget. The FY22 and FY23 figures are performance targets based on the FY22 Approved Budget and funding for comparable service levels in FY23.

PROGRAM DESCRIPTIONS

Animal Shelter

The Animal Shelter program maintains and operates the only open-admission shelter in Montgomery County, and provides a high standard of care for lost, abandoned, abused, and unwanted animals, as well as the County's wildlife. Dogs and cats make up the largest populations at the shelter, but many other animals also come through the shelter doors. Rabbits, guinea pigs, and mice are the most common, though it is not unusual to find turtles, lizards, and birds. The Animal Shelter offers a variety of programs and customer services to support the animals housed at the shelter and the community including the Adoptions Program, Volunteer Program, Foster and Rescue Programs, Community Outreach Program, and the Pet Licensing Program**.** The shelter communicates

to the public through a dedicated website and various social media outlets used to advertise and promote the Department's services and promote animals available for adoption. The shelter also conducts tours, participates in promotional events, and provides outreach to student groups and housing/community organizations about responsible pet ownership and animal laws and regulations.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**3,346,888**	**37.00**
Increase Cost: Structural Completion of Volunteer Office	6,000	0.00
Decrease Cost: Reduce Overtime Budget	(20,000)	0.00
Decrease Cost: Lapse Shelter Operations Manager Position	(105,346)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	35,606	0.00
FY22 Approved	**3,263,148**	**37.00**

Director's Office

The Director's Office provides central services in areas of budget, personnel, automated systems management, general office management, and public information. In addition, staff coordinates efforts and initiatives with other departments and agencies

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**1,279,967**	**6.00**
Decrease Cost: Reduce Operating Expenses Across All Programs	(30,000)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	247,436	0.00
FY22 Approved	**1,497,403**	**6.00**

Field Services

Field Services is responsible for enforcing State and County animal laws and regulations to include investigating citizen complaints and responding to animal emergencies 24 hours-a-day, 7-days-a-week. In addition to enforcement efforts, Animal Services Officers distribute humane education informational brochures and materials on a variety of topics to include animal ownership requirements, reporting suspected violations, pet licensing and rabies vaccinations, wildlife mitigation, appropriate housing and restraint techniques, and livestock and poultry care standards. The Animal Services Dispatch/Call-Taking Operation is responsible for answering and dispatching animal related calls and complaints from citizens, identifying problems, and making appropriate referrals. This operation provides citizens information regarding State and County laws and regulations, Department policies and procedures, and presents basic information regarding animal care and welfare for both domestic animals and wildlife. The operation is also responsible for administering the rabies prevention program.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**2,285,680**	**26.00**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	176,723	0.00
FY22 Approved	**2,462,403**	**26.00**

Veterinary Services

Veterinary Services provides medical care and support to shelter animals, particularly animals that are sick and/or injured. Shelter animals are vaccinated, provided with flea treatment and de-wormer, and are tested for highly contagious diseases, as needed. Veterinary Services performs spay/neuter surgeries on intact animals in the shelter's surgical suite prior to adoption and works closely with other veterinary clinics and hospitals in the County with specialized treatments and surgeries beyond the scope of services provided by the shelter's highly professional veterinary staff. Veterinary staff also assist on Animal Services investigations involving inadequate care, abuse or cruelty, and neglect by performing medical exams, treatment, necropsies, and testifying, as needed.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**840,994**	**6.00**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	50,408	0.00
FY22 Approved	**891,402**	**6.00**

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
COUNTY GENERAL FUND					
EXPENDITURES					
Salaries and Wages	0	4,566,129	4,625,092	4,867,063	6.6 %
Employee Benefits	0	1,533,852	1,528,732	1,569,941	2.4 %
County General Fund Personnel Costs	**0**	**6,099,981**	**6,153,824**	**6,437,004**	**5.5 %**
Operating Expenses	0	1,653,548	1,229,195	1,677,352	1.4 %
County General Fund Expenditures	**0**	**7,753,529**	**7,383,019**	**8,114,356**	**4.7 %**
PERSONNEL					
Full-Time	0	74	74	74	—
Part-Time	0	0	0	0	—
FTEs	0.00	75.00	75.00	75.00	—
REVENUES					
Other Charges/Fees	0	69,240	69,240	69,240	—
Other Fines/Forfeitures	0	65,000	65,000	65,000	—
Other Licenses/Permits	0	6,300	6,300	6,300	—
Pet Licenses	0	550,000	420,000	420,000	-23.6 %
County General Fund Revenues	**0**	**690,540**	**560,540**	**560,540**	**-18.8 %**

FY22 APPROVED CHANGES

		Expenditures	FTEs
COUNTY GENERAL FUND			
	FY21 ORIGINAL APPROPRIATION	**7,753,529**	**75.00**

FY22 APPROVED CHANGES

	Expenditures	FTEs
Other Adjustments (with no service impacts)		
Increase Cost: FY21 Compensation Adjustment	220,296	0.00
Increase Cost: Annualization of FY21 Personnel Costs	130,360	0.00
Increase Cost: FY22 Compensation Adjustment	100,939	0.00
Increase Cost: Print and Mail Adjustment	47,804	0.00
Increase Cost: Retirement Adjustment	10,774	0.00
Increase Cost: Structural Completion of Volunteer Office [Animal Shelter]	6,000	0.00
Decrease Cost: Reduce Overtime Budget [Animal Shelter]	(20,000)	0.00
Decrease Cost: Reduce Operating Expenses Across All Programs [Director's Office]	(30,000)	0.00
Decrease Cost: Lapse Shelter Operations Manager Position [Animal Shelter]	(105,346)	0.00
FY22 APPROVED	**8,114,356**	**75.00**

PROGRAM SUMMARY

Program Name	FY21 APPR Expenditures	FY21 APPR FTEs	FY22 APPR Expenditures	FY22 APPR FTEs
Animal Shelter	3,346,888	37.00	3,263,148	37.00
Director's Office	1,279,967	6.00	1,497,403	6.00
Field Services	2,285,680	26.00	2,462,403	26.00
Veterinary Services	840,994	6.00	891,402	6.00
Total	**7,753,529**	**75.00**	**8,114,356**	**75.00**

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
COUNTY GENERAL FUND						
EXPENDITURES						
FY22 Approved	**8,114**	**8,114**	**8,114**	**8,114**	**8,114**	**8,114**
No inflation or compensation change is included in outyear projections.						
Elimination of One-Time Items Approved in FY22	**0**	**(6)**	**(6)**	**(6)**	**(6)**	**(6)**
Items recommended for one-time funding in FY22, including completion of volunteer office will be eliminated from the base in the outyears.						
Labor Contracts	**0**	**178**	**178**	**178**	**178**	**178**
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	**8,114**	**8,286**	**8,286**	**8,286**	**8,286**	**8,286**

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Consumer Protection

APPROVED FY22 BUDGET	FULL TIME EQUIVALENTS
$2,453,337	18.00

ERIC FRIEDMAN, DIRECTOR

MISSION STATEMENT

The mission of the Office of Consumer Protection (OCP) is to enforce consumer protection laws prohibiting unfair and deceptive business acts or practices to ensure a fair marketplace for consumers and businesses. Activities include complaint resolution, business registration, law enforcement, education, legislation, advocacy, and outreach to vulnerable consumers.

BUDGET OVERVIEW

The total approved FY22 Operating Budget for the Office of Consumer Protection is $2,453,337, an increase of $256,610 or 11.68 percent from the FY21 Approved Budget of $2,196,727. Personnel Costs comprise 94.76 percent of the budget for 19 full-time position(s) and no part-time position(s), and a total of 18.00 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 5.24 percent of the FY22 budget.

COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following are emphasized:

- **Effective, Sustainable Government**
- **A Growing Economy**
- **Thriving Youth and Families**

INITIATIVES

- The Montgomery County COVID-19 portal added OCP alerts and information regarding consumer scams related to the pandemic. In addition to posting on social media, these alerts received media coverage on WJLA TV-7 and WUSA TV-9.
- OCP alerted consumers and restaurants about the complicated and costly fee structures associated with major food delivery apps, which resulted in media coverage.

INNOVATIONS AND PRODUCTIVITY IMPROVEMENTS

- OCP decreased the amount of time that it takes the department to process and issue business registrations and licenses by

22.48 percent (FY19 18.19 days, FY20 14.1 days).

- OCP increased the percentage of complaint cases resolved by the department by 21.57 percent (FY19 51%, FY20 62%).

PROGRAM CONTACTS

Contact K. Samuel Buo of the Office of Consumer Protection at 240.777.3760 or Dieter Klinger of the Office of Management and Budget at 240.777.2847 for more information regarding this department's operating budget.

PROGRAM PERFORMANCE MEASURES

Performance measures for this department are included below (where applicable). The FY21 estimates reflect funding based on the FY21 Approved Budget. The FY22 and FY23 figures are performance targets based on the FY22 Approved Budget and funding for comparable service levels in FY23.

Measure	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Program Measures					
Number of business registrations received [1]	646	637	640	640	640
Number of complaint cases received	1,191	1,070	1,131	1,100	1,150
Percent of consumer protection cases closed that are resolved by OCP	51%	62%	58%	63%	65%
Average number of calendar days to Issue a business license / certificate of registration (excluding new home builder registrations)	18.19	14.10	13.75	12.00	10.00
Average number of workdays to investigate and close a written complaint (All complaints)	84.0	42.6	88.0	70.0	68.0
Average OCP customer satisfaction rating - Outcome of the customer's case (4 point scale) based on customer satisfaction survey	3.05	3.66	3.60	3.60	3.60

[1] *Actual FY20 amount includes registrations received for New Home Builders, New Home Sellers, Motor Vehicle Repair and Towing operators, Secondhand Personal Property dealers, and Small Electrical Repair dealers.*

PROGRAM DESCRIPTIONS

Consumer Protection

The Consumer Protection program is a law enforcement function established in 1971 responsible for enforcing consumer protection laws to prohibit unfair and deceptive business acts to ensure fairness and integrity in the marketplace for consumers and businesses. The program is responsible for receiving, investigating, and resolving complaints, educating consumers and merchants, and licensing certain businesses.

The program has the authority to issue civil citations for violations of law, issue subpoenas to compel testimony and documents, and collaborate with other agencies to advocate for legislation.

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
COUNTY GENERAL FUND					

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
EXPENDITURES					
Salaries and Wages	1,602,160	1,555,876	1,418,478	1,814,684	16.6 %
Employee Benefits	590,912	509,882	436,215	510,146	0.1 %
County General Fund Personnel Costs	**2,193,072**	**2,065,758**	**1,854,693**	**2,324,830**	**12.5 %**
Operating Expenses	77,448	130,969	74,361	128,507	-1.9 %
County General Fund Expenditures	**2,270,520**	**2,196,727**	**1,929,054**	**2,453,337**	**11.7 %**
PERSONNEL					
Full-Time	17	17	17	19	11.8 %
Part-Time	1	1	1	0	-100.0 %
FTEs	16.60	16.60	16.60	18.00	8.4 %
REVENUES					
New Home Builder's License	132,385	153,000	153,000	153,000	—
Other Fines/Forfeitures	4,350	1,000	1,000	1,000	—
Other Licenses/Permits	48,734	51,000	51,000	51,000	—
County General Fund Revenues	**185,469**	**205,000**	**205,000**	**205,000**	**—**

FY22 APPROVED CHANGES

	Expenditures	FTEs
COUNTY GENERAL FUND		
FY21 ORIGINAL APPROPRIATION	**2,196,727**	**16.60**
Changes (with service impacts)		
Add: Public Campaign Finance Liaison position [Consumer Protection]	100,086	1.00
Enhance: Administrative Support for Public Liaison position [Consumer Protection]	79,219	0.40
Other Adjustments (with no service impacts)		
Increase Cost: Annualization of FY21 Lapsed Positions	51,941	0.00
Increase Cost: FY21 Compensation Adjustment	40,652	0.00
Increase Cost: FY22 Compensation Adjustment	19,679	0.00
Increase Cost: Motor Pool Adjustment	550	0.00
Decrease Cost: Print and Mail Adjustment	(12)	0.00
Decrease Cost: Elimination of One-Time Items Approved in FY21	(3,000)	0.00
Decrease Cost: Retirement Adjustment	(32,505)	0.00
FY22 APPROVED	**2,453,337**	**18.00**

CHARGES TO OTHER DEPARTMENTS

Charged Department	Charged Fund	FY21 Total$	FY21 FTEs	FY22 Total$	FY22 FTEs

CHARGES TO OTHER DEPARTMENTS

Charged Department	Charged Fund	FY21 Total$	FY21 FTEs	FY22 Total$	FY22 FTEs
COUNTY GENERAL FUND					
Fire and Rescue Service	Fire	83,167	1.00	88,896	1.00

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
COUNTY GENERAL FUND						
EXPENDITURES						
FY22 Approved	**2,453**	**2,453**	**2,453**	**2,453**	**2,453**	**2,453**
No inflation or compensation change is included in outyear projections.						
Labor Contracts	**0**	**38**	**38**	**38**	**38**	**38**
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	**2,453**	**2,491**	**2,491**	**2,491**	**2,491**	**2,491**

Correction and Rehabilitation

APPROVED FY22 BUDGET	FULL TIME EQUIVALENTS
$72,879,701	541.57

ANGELA TALLEY, DIRECTOR

MISSION STATEMENT

The mission of the Department of Correction and Rehabilitation (DOCR) is to protect and serve the residents of Montgomery County and the general public by providing progressive and comprehensive correctional, rehabilitative, and community re-entry services. These functions are achieved through the operation of well-managed and effective correctional programs, including: the use of pre-trial supervision; secure incarceration; community treatment; reintegration programs; highly accountable security methods and procedures in each operating unit and program; and effective, progressive administration and management oversight.

BUDGET OVERVIEW

The total approved FY22 Operating Budget for the Department of Correction and Rehabilitation is $72,879,701, an increase of $1,883,627 or 2.65 percent from the FY21 Approved Budget of $70,996,074. Personnel Costs comprise 88.55 percent of the budget for 534 full-time position(s) and no part-time position(s), and a total of 541.57 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 11.45 percent of the FY22 budget.

COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following is emphasized:

- **Safe Neighborhoods**

INITIATIVES

- Provide funds to address structural deficiencies in overtime-lunch and shift differentials.
- Continue year two of three year initiative to retrofit cell vents, bunks, and doors to reduce opportunities for self-harm. Highest priority areas will be addressed first.
- Continue implementation of electronic health records to modernize the correctional health records system.
- Americans with Disabilities Act (ADA) Remediation projects for the Pre-Release Center (PRC) and the Montgomery County Correctional Facility (MCCF). Planned upgrades to housing, medical, lobbies, parking, accessibility routes, and other ADA improvements.

- In collaboration with Department of Health and Human Services, institute a Medication Assisted Treatment program for Opioid Disorders for inmates within DOCR.

INNOVATIONS AND PRODUCTIVITY IMPROVEMENTS

- In collaboration with Department of General Services, implement the Montgomery County Detention Center (MCDC) Stabilization project to reduce the facility's existing footprint by demolishing unused space that will save on building maintenance, repairs, and energy costs. Initiate planning for a new MCDC.
- Replace original Key Watcher system at the Montgomery County Correctional Facility to enhance security, accountability, and productivity. Replacement of the Key Watcher system at the Montgomery County Detention Center and the Pre-Release Center is also planned.
- Realize virtual training that enable employees to participate in the State of Maryland mandated training at Montgomery County Correctional Facility, Montgomery County Detention Center, and Community Corrections.
- Replace and update aging polycom systems to effectuate legal and court access to inmates via a virtual environment.

PROGRAM CONTACTS

Contact Kaye Beckley of the Department of Correction and Rehabilitation at 240.773.9908 or Rachel Silberman of the Office of Management and Budget at 240.777.2770 for more information regarding this department's operating budget.

PROGRAM PERFORMANCE MEASURES

Performance measures for this department are included below (where applicable), with multi-program measures displayed at the front of this section and program-specific measures shown with the relevant program. The FY21 estimates reflect funding based on the FY21 Approved Budget. The FY22 and FY23 figures are performance targets based on the FY22 Approved Budget and funding for comparable service levels in FY23.

PROGRAM DESCRIPTIONS

Administration and Support

Management Services and the Director's Office serve an advisory function to Department of Correction and Rehabilitation (DOCR) and implement performance accountability programs and general management practices. The program is comprised of the Director's Office; Accreditations and Professional Standards; Human Resources; Training; Procurement; Employee Health, Welfare and Safety; Fiscal Management; Information Technology; Capital Improvement Projects (CIP); and Special Projects.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**4,549,770**	**30.00**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(241,111)	2.00
FY22 Approved	**4,308,659**	**32.00**

Detention Services

Under the supervision of the Warden, Detention Services is responsible for the operation of two detention facilities, the Montgomery County Detention Center (MCDC) located in Rockville, and the Montgomery County Correctional Facility (MCCF) located in Clarksburg.

MCDC is responsible for the intake, reception, and diagnostic functions of the Department including law enforcement processing of adult offenders arrested in Montgomery County. The facility has the capacity to accommodate approximately 200 inmates. Over 11,000 offenders annually arrive at MCDC's Central Processing Unit (CPU) for arrest processing.

MCDC conducts psychological screening, medical screening, and risk assessment to determine the appropriate classification level of inmates and provides for the initial care, custody, and security of inmates for up to 72 hours prior to transfer to MCCF. At MCDC, bond hearings are conducted by the Maryland District Court Commissioners. They also determine eligibility of offenders for legal representation by the Public Defender's Office.

Following an initial intake at MCDC, inmates may transfer to the 1,029-bed Montgomery County Correctional Facility (MCCF), normally within 72 hours. MCCF is responsible for the custody and care of male and female offenders who are either in a pre-trial status or serving sentences of up to 18 months. Progressive and comprehensive correctional services and programs are provided to all inmates covering substance abuse treatment, mental health issues, cognitive behavioral modification programs, education, life skills, and workforce development.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Detention Services average daily population	643	590	629	629	629
Percent of Mandatory trainings completed by December 31	75%	85%	75%	80%	82%
Accreditation standards met from the Maryland Commission on Correctional Standards and the American Correctional Association	100%	100%	100%	100%	100%
Zero tolerance security incidents - Number of inappropriate releases of an inmate	5	5	0	0	0
Zero tolerance security incidents - Number of inappropriate inmate releases remedied	5	3	0	0	0
Zero tolerance security incidents - Number of inmate suicides	2	0	0	0	0
Zero Tolerance security incidents - Number of jail escapes	0	0	0	0	0
Zero tolerance security incidents - Number of substantiated sexual misconduct or Prison Rape Elimination Act (PREA) incidents	1	4	0	0	0
Recidivism: Former individuals committed and sentenced back to DOCR's custody within 3 years of release	45%	48%	46%	44%	43%
Portion of population participating in core curriculum programs at Correctional Facility	37%	52%	40%	45%	47%

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**47,863,647**	**380.70**
Add: Inmate Advisory Council Fund	543,000	0.00
Increase Cost: Adjust Overtime-Lunch to Reflect Historical Trends	170,000	0.00
Increase Cost: Increase Shift Differential to Reflect Historical Trends	140,000	0.00
Decrease Cost: Adjust Lapse to Reflect Historical Trends	(643,473)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	2,090,302	0.00
FY22 Approved	**50,163,476**	**380.70**

Medical and Behavioral Health Services

Medical and Behavioral Health Services provides medical and behavioral health care to all incarcerated inmates in compliance with recognized health care, legal, and correctional standards. The facilities are accredited by the Maryland Commission on Correctional Standards (MCCS) and the American Correctional Association (ACA).

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of referrals to mental health providers	3,795	3,982	3,629	3,629	3,629
Number of inmates receiving sick-call services	8,257	7,709	8,774	8,774	8,774
Number of initial nursing intakes	4,990	4,267	4,658	4,658	4,658

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**7,278,932**	**37.69**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(107,573)	0.00
FY22 Approved	**7,171,359**	**37.69**

Pre-Release and Re-entry Services

The Pre-Release and Re-entry Services (PRRS) is a correctional program that provides community-based residential and non-residential alternatives to secure confinement for sentenced adult offenders in which they engage in work, treatment, education, family involvement, and other services as they transition back into the community. The program primarily serves inmates who are within one year of release and are sentenced to Department of Correction and Rehabilitation (DOCR). In addition, the program provides re-entry services to federal- and state-sentenced inmates and federal probationers who are within one year of release and who are returning to Montgomery County and the greater Washington Metro area upon release.

The residential program, located in Rockville, is a 144-bed 24/7 community corrections facility that houses female and male offenders. The non-residential Home Confinement program allows individuals to live in their homes, although they are required to report to the Pre-Release Center several times a week for drug testing and other required programming. The program provides for all aspects of care, custody, and security of all offenders on the program. Staff provide rehabilitative and case management services, as well as perform security responsibilities to maintain operations, offender accountability, and to ensure safe clean and orderly program operations.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Pre-Release and Re-entry Services average daily population	110	85	103	103	103
Security incidents - Number of residents absconded from custody returned to Community Corrections	4	3	0	0	0
Security incidents - Number of residents absconded from Community Corrections custody	4	3	0	0	0
Percent of offenders from Pre-Release and Re-Entry Services employed at time served	79%	70%	75%	75%	75%

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**6,273,569**	**54.18**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	116,471	0.00
FY22 Approved	**6,390,040**	**54.18**

Pre-Trial Services

There are four independent programs within Pre-Trial Services (PTS): Pre-Trial Assessment Unit, Pre-Trial Supervision Unit, Alternative Community Service Program (ACS), and Intervention Program for Substance Abusers (IPSA).

The Pre-Trial Assessment Unit is housed at the Montgomery County Detention Center and is responsible for assessing those who have been newly arrested and have been unable to make bond. Staff verifies personal information, analyzes criminal histories, and formulates recommendations to the Court to enable the Judge to make informed bond decisions. Recommendations are made with public safety as the main priority following the national models of assessment for pre-trial programs.

The Pre-Trial Supervision Unit provides monitoring of court-ordered conditions to offenders released to the community while awaiting trial. Advanced technology, such as GPS tracking and Radio Frequency Curfew equipment, are used to monitor offenders' movements in the community. Drug testing is also performed. Violations of release conditions are immediately reported to the Court for possible re-incarceration.

The diversion programs, ACS and IPSA, are predominantly for first-time misdemeanant offenders who will ultimately have their charges expunged following successful completion of one of these programs. Community service, drug education, and treatment are core functions of these programs.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Average daily caseload under Pre-Trial supervision	1,630	1,561	1,636	1,636	1,636
Court appearance rate while under supervision	96.3%	97.0%	96.0%	96.0%	96.0%

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**5,030,156**	**39.00**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(183,989)	(2.00)
FY22 Approved	**4,846,167**	**37.00**

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
COUNTY GENERAL FUND					
EXPENDITURES					
Salaries and Wages	51,209,661	48,386,076	46,798,925	49,394,308	2.1 %
Employee Benefits	15,202,707	14,696,062	13,647,952	15,140,934	3.0 %
County General Fund Personnel Costs	**66,412,368**	**63,082,138**	**60,446,877**	**64,535,242**	**2.3 %**
Operating Expenses	7,776,833	7,913,936	7,704,569	7,801,459	-1.4 %
County General Fund Expenditures	**74,189,201**	**70,996,074**	**68,151,446**	**72,336,701**	**1.9 %**
PERSONNEL					
Full-Time	533	539	539	534	-0.9 %
Part-Time	0	0	0	0	—
FTEs	535.57	541.57	541.57	541.57	—

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
REVENUES					
Alternative Community Services	174,985	385,000	2,965	123,900	-67.8 %
Care of Federal/State Prisoners	612,765	1,341,205	118,980	457,130	-65.9 %
Home Confinement Fees	31,478	30,000	30,000	30,000	—
Miscellaneous Revenues	541	0	0	0	—
Other Charges/Fees	48,724	75,100	0	22,590	-69.9 %
Other Intergovernmental	2,903	60,000	364,535	60,000	—
Other Licenses and Permits	282	0	0	0	—
Substance Abusers Intervention Program (IPSA)	28,805	74,000	1,950	29,130	-60.6 %
County General Fund Revenues	**900,483**	**1,965,305**	**518,430**	**722,750**	**-63.2 %**

DETENTION CENTER NON-TAX

EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Detention Center Non-Tax Personnel Costs	**0**	**0**	**0**	**0**	**—**
Operating Expenses	167,509	0	316,363	543,000	—
Detention Center Non-Tax Expenditures	**167,509**	**0**	**316,363**	**543,000**	**—**
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
REVENUES					
Canteen Profits	245,065	0	180,000	245,065	—
Detention Center Non-Tax Revenues	**245,065**	**0**	**180,000**	**245,065**	**—**

GRANT FUND - MCG

EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Grant Fund - MCG Personnel Costs	**0**	**0**	**0**	**0**	**—**
Operating Expenses	68,750	0	0	0	—
Grant Fund - MCG Expenditures	**68,750**	**0**	**0**	**0**	**—**
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
REVENUES					
State Grants	43,750	0	0	0	—

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
Grant Fund - MCG Revenues	**43,750**	**0**	**0**	**0**	**—**

DEPARTMENT TOTALS

Total Expenditures	**74,425,460**	**70,996,074**	**68,467,809**	**72,879,701**	**2.7 %**
Total Full-Time Positions	**533**	**539**	**539**	**534**	**-0.9 %**
Total Part-Time Positions	**0**	**0**	**0**	**0**	**—**
Total FTEs	**535.57**	**541.57**	**541.57**	**541.57**	**—**
Total Revenues	**1,189,298**	**1,965,305**	**698,430**	**967,815**	**-50.8 %**

FY22 APPROVED CHANGES

	Expenditures	FTEs
COUNTY GENERAL FUND		
FY21 ORIGINAL APPROPRIATION	**70,996,074**	**541.57**
Other Adjustments (with no service impacts)		
Increase Cost: FY21 Compensation Adjustment	1,481,801	0.00
Increase Cost: FY22 Compensation Adjustment	1,186,696	0.00
Increase Cost: Retirement Adjustment	266,818	0.00
Increase Cost: Adjust Overtime-Lunch to Reflect Historical Trends [Detention Services]	170,000	0.00
Increase Cost: Increase Shift Differential to Reflect Historical Trends [Detention Services]	140,000	0.00
Increase Cost: Motor Pool Adjustment	13,673	0.00
Increase Cost: Print and Mail Adjustment	3,508	0.00
Decrease Cost: Elimination of One-Time Items Approved in FY21	(135,948)	0.00
Decrease Cost: Adjust Lapse to Reflect Historical Trends [Detention Services]	(643,473)	0.00
Decrease Cost: Annualization of FY21 Personnel Costs	(1,142,448)	0.00
FY22 APPROVED	**72,336,701**	**541.57**
DETENTION CENTER NON-TAX		
Changes (with service impacts)		
Add: Inmate Advisory Council Fund [Detention Services]	543,000	0.00
FY22 APPROVED	**543,000**	**0.00**
GRANT FUND - MCG		
FY21 ORIGINAL APPROPRIATION	**0**	**0.00**
FY22 APPROVED	**0**	**0.00**

PROGRAM SUMMARY

Program Name	FY21 APPR Expenditures	FY21 APPR FTEs	FY22 APPR Expenditures	FY22 APPR FTEs
Administration and Support	4,549,770	30.00	4,308,659	32.00
Detention Services	47,863,647	380.70	50,163,476	380.70
Medical and Behavioral Health Services	7,278,932	37.69	7,171,359	37.69
Pre-Release and Re-entry Services	6,273,569	54.18	6,390,040	54.18
Pre-Trial Services	5,030,156	39.00	4,846,167	37.00
Total	**70,996,074**	**541.57**	**72,879,701**	**541.57**

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
COUNTY GENERAL FUND						
EXPENDITURES						
FY22 Approved	**72,337**	**72,337**	**72,337**	**72,337**	**72,337**	**72,337**
No inflation or compensation change is included in outyear projections.						
Labor Contracts	**0**	**1,270**	**1,270**	**1,270**	**1,270**	**1,270**
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	**72,337**	**73,607**	**73,607**	**73,607**	**73,607**	**73,607**
DETENTION CENTER NON-TAX						
EXPENDITURES						
FY22 Approved	**543**	**543**	**543**	**543**	**543**	**543**
No inflation or compensation change is included in outyear projections.						
Subtotal Expenditures	**543**	**543**	**543**	**543**	**543**	**543**

Emergency Management and Homeland Security

APPROVED FY22 BUDGET	FULL TIME EQUIVALENTS
$3,421,966	18.30

DR. EARL STODDARD, DIRECTOR

MISSION STATEMENT

It is the mission of the Office of Emergency Management and Homeland Security (OEMHS) to plan, coordinate, prevent, prepare for, and protect against major threats that may harm, disrupt, or destroy our communities, commerce, and institutions; and to effectively manage and coordinate the County's unified response, mitigation, and recovery from the consequences of such disasters or events should they occur. Key objectives are to:

- Coordinate County plans and actions to minimize harm to residents, employees, and visitors in Montgomery County before, during, and after emergencies.
- Coordinate the services, protection, and contingency plans for sustained operations of County facilities.
- Coordinate and provide public education to ensure the resilience of our communities during disasters.
- Coordinate homeland security policies and priorities, including grant-seeking, management, and reporting.

BUDGET OVERVIEW

The total approved FY22 Operating Budget for the Office of Emergency Management and Homeland Security is $3,421,966, an increase of $305,985 or 9.82 percent from the FY21 Approved Budget of $3,115,981. Personnel Costs comprise 71.42 percent of the budget for 17 full-time position(s) and one part-time position(s), and a total of 18.30 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 28.58 percent of the FY22 budget.

COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following are emphasized:

- **Effective, Sustainable Government**
- **Safe Neighborhoods**

INITIATIVES

- Support an array of COVID-19 pandemic responses such as emergency management group coordination, food distribution, personal protective equipment distribution, communication, and recovery.
- Serve as the liaison to the Federal Emergency Management Agency (FEMA) during COVID-19, and provide guidance to Montgomery County departments and partner agencies to coordinate pandemic response.
- By Summer 2021, become re-accredited by the Emergency Management Accreditation Program.
- Continue to manage Homeland Security grants on behalf of the County in support of disaster recovery planning for the Enterprise Resource Planning system, the Medical Reserve Corps at Montgomery County Health and Human Services, the regional law enforcement information exchange, and enhanced chemical response protective equipment for Montgomery County Fire and Rescue's special operations division.
- Provide support for cyber security response, the Board of Elections Preparedness Guide, and Food Security planning.
- A new Emergency Management Specialist will be assigned to manage the County's Continuation of Operations Plan, the Food Security Taskforce, and the Disaster Assistance Call Center.

INNOVATIONS AND PRODUCTIVITY IMPROVEMENTS

- During the COVID-19 pandemic, OEMHS coordinated the emergency management group using a number of virtual tools to maintain situational awareness and respond to resource requests.
- OEMHS and the Office of Management and Budget are coordinating the compilation, organization, and assessment of costs that are eligible for FEMA reimbursement.
- The Unmanned Aircraft System (UAS) program has been developed with approval from FEMA and will allow the rapid deployment of UAS to assess damage following a disaster.

PROGRAM CONTACTS

Contact Michael Goldfarb of the Office of Emergency Management and Homeland Security at 240.777.2333 or Taman Morris of the Office of Management and Budget at 240.777.2771 for more information regarding this department's operating budget.

PROGRAM PERFORMANCE MEASURES

Performance measures for this department are included below (where applicable), with multi-program measures displayed at the front of this section and program-specific measures shown with the relevant program. The FY21 estimates reflect funding based on the FY21 Approved Budget. The FY22 and FY23 figures are performance targets based on the FY22 Approved Budget and funding for comparable service levels in FY23.

PROGRAM DESCRIPTIONS

Administration

The Emergency Management Administration program handles grant and financial management, office administration, budget

management, procurement, and human resources. This program also includes overall policy development for the office.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**1,395,516**	**3.92**
Add: Planning Division Support Specialist	99,755	1.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	148,276	0.60
FY22 Approved	**1,643,547**	**5.52**

Emergency Management Planning, Response & Recovery

The Emergency Management Planning, Response, and Recovery program represents the core programmatic activities of OEMHS. This program includes the planning, training, and exercising activities aimed at preparing the County departments, non-profit partners, critical infrastructure, and the County residents for large scale emergencies. Major threats that this program addresses include, but are not limited to, cybersecurity, impacts from climate change, terrorism and other acts of violence, major storms, and other large scale events such as building fires. This program also includes the County Facility Emergency Action Plan and Continuity of Operations planning, employee training for emergency events, and other activities aimed at ensuring an effective Countywide response to events impacting County government and our residents. It also supports the Alert Montgomery system and associated emergency alerting, preparing, and operating the Emergency Operations Center (EOC), and administration of the Hazard Materials Permitting process.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Percent of County Facility Emergency Action Plans reviewed within 90 days of submission/contract	100%	100%	100%	100%	100%
Percent of employees who have completed Employee Emergency Training or Workplace Violence Level	17.0%	17.5%	18.0%	20.0%	21.0%
Percent of principal County departments and offices with a COOP plan score of 2.5 or higher	74%	74%	74%	76%	78%
Percent of County residents subscribed to Alert Montgomery (by device) based on 2012 U.S. Census population of 1,004,709	21.0%	21.7%	22.0%	24.0%	26.0%
Percent of Emergency Management Accreditation standards met by the County	100.0%	93.8%	100.0%	100.0%	100.0%

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**1,720,465**	**12.38**
Add: Correction of FY21 Non-Profit Security Grant Reduction	800,000	0.00
Add: Hydrologic Expertise to Assist with Planning for Future Storms	109,582	1.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(851,628)	(0.60)
FY22 Approved	**1,778,419**	**12.78**

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
COUNTY GENERAL FUND					
EXPENDITURES					
Salaries and Wages	980,027	907,359	1,037,022	1,153,805	27.2 %
Employee Benefits	251,057	273,718	316,354	311,923	14.0 %
County General Fund Personnel Costs	**1,231,084**	**1,181,077**	**1,353,376**	**1,465,728**	**24.1 %**
Operating Expenses	746,702	959,240	1,037,240	977,954	2.0 %
County General Fund Expenditures	**1,977,786**	**2,140,317**	**2,390,616**	**2,443,682**	**14.2 %**
PERSONNEL					
Full-Time	9	9	9	11	22.2 %
Part-Time	1	1	1	1	—
FTEs	8.82	8.82	8.82	10.82	22.7 %
REVENUES					
Hazardous Materials Permits	671,069	865,000	50,000	865,000	—
Other Charges/Fees	55,638	0	0	0	—
County General Fund Revenues	**726,707**	**865,000**	**50,000**	**865,000**	**—**
GRANT FUND - MCG					
EXPENDITURES					
Salaries and Wages	888,841	741,784	741,784	746,027	0.6 %
Employee Benefits	287,286	233,880	233,880	232,257	-0.7 %
Grant Fund - MCG Personnel Costs	**1,176,127**	**975,664**	**975,664**	**978,284**	**0.3 %**
Operating Expenses	10,274,242	0	0	0	—
Capital Outlay	193,481	0	0	0	—
Grant Fund - MCG Expenditures	**11,643,850**	**975,664**	**975,664**	**978,284**	**0.3 %**
PERSONNEL					
Full-Time	6	6	6	6	—
Part-Time	0	0	0	0	—
FTEs	7.48	7.48	7.48	7.48	—
REVENUES					
Federal Grants	9,540,081	975,664	975,664	978,284	0.3 %
State Grants	(21,266)	0	0	0	—
Grant Fund - MCG Revenues	**9,518,815**	**975,664**	**975,664**	**978,284**	**0.3 %**
DEPARTMENT TOTALS					
Total Expenditures	**13,621,636**	**3,115,981**	**3,366,280**	**3,421,966**	**9.8 %**
Total Full-Time Positions	**15**	**15**	**15**	**17**	**13.3 %**
Total Part-Time Positions	**1**	**1**	**1**	**1**	**—**
Total FTEs	**16.30**	**16.30**	**16.30**	**18.30**	**12.3 %**
Total Revenues	**10,245,522**	**1,840,664**	**1,025,664**	**1,843,284**	**0.1 %**

FY22 APPROVED CHANGES

	Expenditures	FTEs
COUNTY GENERAL FUND		
FY21 ORIGINAL APPROPRIATION	**2,140,317**	**8.82**
Changes (with service impacts)		
Add: Correction of FY21 Non-Profit Security Grant Reduction [Emergency Management Planning, Response & Recovery]	800,000	0.00
Add: Hydrologic Expertise to Assist with Planning for Future Storms [Emergency Management Planning, Response & Recovery]	109,582	1.00
Add: Planning Division Support Specialist [Administration]	99,755	1.00
Other Adjustments (with no service impacts)		
Increase Cost: Annualization of FY21 Personnel Costs	41,932	0.00
Increase Cost: FY21 Compensation Adjustment	24,183	0.00
Increase Cost: Motor Pool Adjustment	14,724	0.00
Increase Cost: Annualization of FY21 Lapsed Positions	10,188	0.00
Increase Cost: FY22 Compensation Adjustment	8,287	0.00
Decrease Cost: Print and Mail Adjustment	(10)	0.00
Decrease Cost: Retirement Adjustment	(5,276)	0.00
Decrease Cost: Elimination of One-Time Items Approved in FY21	(800,000)	0.00
FY22 APPROVED	**2,443,682**	**10.82**
GRANT FUND - MCG		
FY21 ORIGINAL APPROPRIATION	**975,664**	**7.48**
Other Adjustments (with no service impacts)		
Increase Cost: Annualization of FY21 Personnel Costs	2,620	0.00
FY22 APPROVED	**978,284**	**7.48**

PROGRAM SUMMARY

Program Name	FY21 APPR Expenditures	FY21 APPR FTEs	FY22 APPR Expenditures	FY22 APPR FTEs
Administration	1,395,516	3.92	1,643,547	5.52
Emergency Management Planning, Response & Recovery	1,720,465	12.38	1,778,419	12.78
Total	**3,115,981**	**16.30**	**3,421,966**	**18.30**

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
COUNTY GENERAL FUND						

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
EXPENDITURES						
FY22 Approved	**2,444**	**2,444**	**2,444**	**2,444**	**2,444**	**2,444**
No inflation or compensation change is included in outyear projections.						
Elimination of One-Time Items Approved in FY22	**0**	**(701)**	**(701)**	**(701)**	**(701)**	**(701)**
Items recommended for one-time funding in FY22 for non-profit security grants and operational expenses for the Hydrologic position, will be eliminated from the base in the outyears.						
Labor Contracts	**0**	**22**	**22**	**22**	**22**	**22**
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	**2,444**	**1,764**	**1,764**	**1,764**	**1,764**	**1,764**

Fire and Rescue Service

APPROVED FY22 BUDGET	FULL TIME EQUIVALENTS
$233,237,698	1,333.26

SCOTT GOLDSTEIN, FIRE CHIEF

MISSION STATEMENT

The mission of the Montgomery County Fire and Rescue Service (MCFRS) is to provide maximum protection of lives, property, and the environment with comprehensive risk reduction programs and safe and effective emergency response provided by highly skilled career and volunteer service providers representing the County's diverse population.

MCFRS consists of the Office of the Fire Chief; Division of Operations; Division of Human Resources; Division of Fiscal Management; Division of Support Services; Division of Volunteer Services; the Fire and Emergency Services Commission; and 19 Local Fire and Rescue Departments (LFRD). MCFRS operates 37 fire and rescue stations and several satellite offices.

BUDGET OVERVIEW

The total approved FY22 Operating Budget for the Montgomery County Fire and Rescue Service is $233,237,698, an increase of $8,242,290 or 3.66 percent from the FY21 Approved Budget of $224,995,408. Personnel Costs comprise 83.51 percent of the budget for 1,332 full-time positions and no part-time positions, and a total of 1,333.26 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charges to or from other departments or funds. Operating Expenses account for the remaining 16.49 percent of the FY22 budget.

The Debt Service for the Fire Tax District Fund is appropriated in the Debt Service Fund and is, therefore, not displayed in this section. To pay for the Debt Service, a transfer of funds from the Fire Tax District Fund to the Debt Service Fund of $7,513,040 for General Obligation debt and $6,036,575 for other debt is required.

In addition, this department's Capital Improvements Program (CIP) requires Current Revenue funding.

COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following is emphasized:

- **Safe Neighborhoods**

INITIATIVES

- Add firefighter/rescuer positions to the MCFRS budget to reduce the need for overtime while firefighter/rescuers are engaged in

full-time training to become paramedics.

- Provide funding to continue deployment of cell phone technology on all apparatus to support new alternative destination and telemedicine programs, and to provide backup communication contingency.
- Add a daywork ambulance to provide enhanced EMS transport capacity.
- Add a paramedic chase car to improve advanced life support (ALS) emergency medical service delivery in the County. By separating the paramedic from the cot, the advanced medical resource can be redeployed back into the community more quickly, improving ALS availability.
- Replace 27 aging heart monitor/defibrillators assigned to advanced life support transport units, paramedic chase cars, and engines to ensure the operability of critical life saving equipment through short term financing. Funds are allocated in the debt service budget.
- Add funds to support an audit of MCFRS operations and administration with a focus on optimizing resource deployment to address racial equity and social justice while identifying resource efficiencies.
- Add funds to support the purchase of emergency medical supplies, power cot maintenance, and rescue squad apparatus maintenance for the Bethesda Chevy Chase Rescue Squad.

INNOVATIONS AND PRODUCTIVITY IMPROVEMENTS

- MCFRS' Emergency Medical and Integrated Healthcare Services section implements the Direct- to-Triage initiative to decrease low-acuity patient hospital transport turnover times by transferring patients who do not require assistance while waiting for an emergency room bed directly to the emergency room triage process. This improves service to the community by decreasing EMS unit total on-call time and increases resource availability.
- Began pilot program in cooperation with Shady Grove Medical Center (SGMC) and surrounding skilled nursing facilities (SNFs), to assess the effectiveness of a treatment in place program. This program will introduce a Certified Registered Nurse Practitioner (CRNP) into the field, specifically to assess and treat low-acuity patients at SNFs near SGMC. The program goal is to reduce unnecessary hospital transfers by treating the patient at the facility and referring further follow-up to the SNF staff and clinicians.
- Implement RapidSOS technology to provide improved location information to help first responders find 911 callers who cannot confirm their address.
- MCFRS operated a COVID-19 surge plan deploying additional resources and enhanced procedures from March 13 to June 10, 2020.
- Under revised dispatch protocols, units now respond without lights and sirens to low acuity Emergency Medical Service calls to reduce the risk of collision.
- All 37 fire stations now have at least one mechanical Cardiopulmonary Resuscitation (CPR) device; a proven and effective technology that enhances the quality of CPR and will support MCFRS' already stellar return of spontaneous circulation (ROSC) rates.
- Nine new EMS units (each with a mechanical load ambulance cot system), four brush engines, one boat support unit, one engine, and one rescue squad have been placed into service in FY21.

PROGRAM CONTACTS

Contact Dominic Del Pozzo of the Montgomery County Fire and Rescue Service at 240.777.2236 or Rachel Silberman of the Office of

Management and Budget at 240.777.2770 for more information regarding this department's operating budget.

PROGRAM PERFORMANCE MEASURES

Performance measures for this department are included below (where applicable), with multi-program measures displayed at the front of this section and program-specific measures shown with the relevant program. The FY21 estimates reflect funding based on the FY21 Approved Budget. The FY22 and FY23 figures are performance targets based on the FY22 Approved Budget and funding for comparable service levels in FY23.

PROGRAM DESCRIPTIONS

Fiscal Management

The Division of Fiscal Management is responsible for the overall management of the MCFRS operating budget; the management and administration of State and Federal funding; management oversight of the EMS reimbursement program; accounts payable and receivable; and contract management and development.

The Budget and Grants Section handles budget development; grant coordination, administration and close-out; expenditure and revenue analysis and tracking; ordering and payment for office and station supplies; and department-wide financial procedures.

The Emergency Medical Services Transport (EMST) Reimbursement Section manages the department's ambulance transport reimbursement program. The section reviews patient care reports, ensures compliance with various local and federal regulations, manages the contract with the billing company, reconciles revenues, distributes and tracks EMST revenues that are sent to the 19 volunteer departments and monitors the expenditure of EMST reimbursement funds by MCFRS.

The Procurement Section advises and assists in the acquisition of all goods and services for the department. The expertise on procurement procedures and regulations resides in this section, which develops and administers contracts throughout MCFRS. All payments and purchase orders are entered and approved by the Procurement Section, and the section coordinates and oversees the department's purchasing card accounts.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of invoices	10,654	11,441	11,500	11,500	11,500
EMST revenue collected (in millions)	$18.60	$15.97	$18.00	$20.00	$20.00
EMST reimbursement recovery rate	56.4%	54.8%	55.0%	56.0%	57.0%
Percent of contracting dollars awarded to minority, female, or disabled (MFD) firms	14.8%	6.1%	10.0%	12.0%	14.0%

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**5,396,568**	**15.00**
Increase Cost: Insurance Coverage	391,000	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(86,730)	0.00
FY22 Approved	**5,700,838**	**15.00**

Human Resources Division

The Division of Human Resources is a comprehensive support function of MCFRS focused on the management and maximization of potential for human capital. The Division is comprised of various sub-functions.

The Administrative Services Section is responsible for personnel and labor related issues, including coordination with County OHR, recruiting and hiring, promotional exams, discipline, and the collective bargaining process. Further, they represent MCFRS, in cooperation with the County Attorney, in mediation, arbitration, alternative dispute resolution, and at the Merit System Protection Board.

Fire Rescue Occupational Medical Services provides focus on MCFRS health needs. Services provided include entry level physicals, annual physicals, injury care, return to work exams, fitness for duty exams, and vaccinations. This team also monitors employees injured on the job to ensure appropriate care and timely return to work.

The behavioral and mental health component of MCFRS is addressed by the Behavioral Health Section. Staff professionals provide direct clinical services to MCFRS personnel and assist with the Critical Incident Stress Management Team. The staff psychologist also trains and educates personnel.

The Health and Safety Section ensures the occupational health and safety of personnel through management of safety capacity. The program develops and promotes proactive prevention initiatives to reduce injuries to personnel and damage to property through compliance monitoring, investigations and follow up.

The Training Academy is responsible for all job-related training for MCFRS personnel. The Training Academy is an accredited institution that provides multi-level training, education, and certification that is compliant with applicable regulations.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of safety inspections (PPE) performed [1]	5,598	5,598	6,000	6,000	6,000
Training academy accreditation (three accreditations)	3	3	3	3	3
Percentage of non-white male recruit applications [2]	NA	38%	40%	40%	40%

[1] *Does not include Volunteer inspections.*

[2] *MCFRS began tracking this metric in FY20.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**27,492,173**	**36.26**
Increase Cost: Fire Rescue Occupational Medical Services Contract Adjustment	22,035	0.00
Decrease Cost: Company Officer Leadership Academy - Ongoing Savings Plan Adjustment	(80,000)	0.00
Decrease Cost: Officer Training Courses - Ongoing Savings Plan Adjustment	(140,000)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	1,001,354	0.00
FY22 Approved	**28,295,562**	**36.26**

Office of the Fire Chief

The Office of the Fire Chief (OFC) has the ultimate responsibility for the overall management, direction, planning, and coordination of all MCFRS programs and operations. The OFC manages the overall service needs and delivery requirements of MCFRS, including fire and rescue master and strategic planning, and resource deployment plans; oversees community risk reduction programs and community outreach; develops and recommends capital improvement projects; manages and integrates

information technology into the MCFRS' business processes; and recommends policy initiatives and programs to the County Executive.

The Office of the Fire Chief includes the Internal Affairs Section, Community Risk Reduction Section, the Planning Section and the Public Information Office.

The Internal Affairs Section investigates complaints and serious violations of the personnel regulations and department policy and conducts procedural background investigations of applicants for firefighter/rescuer positions.

The Community Risk Reduction Section identifies and mitigates certain risks to the community in an effort to reduce the number of 911 calls. Initiatives include smoke alarm distribution, home safety visits for seniors, child safety seat installation and bicycle safety education.

The Planning Section is primarily responsible for the development of the Fire, Rescue, Emergency Medical Services, and Community Risk Reduction Master Plan, and the department's Annual Strategic Plan and oversees the department's accreditation program. Among the tasks assigned to this office are the analyses of risk and historical emergency incident activity; monitoring development and growth to project strategic resource needs, facility placement, special operational requirements, and future workforce levels; performance measurement; and geographical incident data analyses and technical support.

The Public Information Office facilitates media relations, messages, and imaging/brand management and is responsible for disseminating information to the public on departmental programs and services; conducting outreach and fire safety education; and ensuring high quality customer service.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Child safety seat inspections survey - percent of respondents who were overall satisfied	99.0%	100.0%	100.0%	100.0%	100.0%

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**2,634,931**	**23.00**
Add: MCFRS Audit to Optimize Resource Deployment to Address Racial Equity and Social Justice While Identifying Efficiencies	200,000	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	3,066,204	(3.00)
FY22 Approved	**5,901,135**	**20.00**

Operations

The Operations Division is the organizational component of the MCFRS that is responsible for the day-to-day delivery of critical Emergency Medical Services (EMS), Fire Suppression, and Technical Rescue mitigation to the residents and visitors of Montgomery County.

The overall responsibility for Fire and Rescue Service operations lies directly with the Fire Chief. The Division Chief of Operations is assigned by the Fire Chief to manage the Division. The career and volunteer components of the combined service

work in an "Integrated Emergency Command Structure" that defines the authority and responsibility for all members of the service. MCFRS responds to approximately 120,000 emergency incidents annually. Requests for emergency medical assistance comprise the majority of those incidents, approximately 95,000 calls annually resulting in the transport of 70,000 people to local hospitals. There are 26,000 fire incidents, technical rescue, and hazardous materials incidents annually.

The Operations Division is organized into four major sections, including Field Operations, Emergency Communications Center (ECC), Special Operations (SOPs), and Emergency Medical and Integrated Healthcare Services (EMIHS). MCFRS personnel operate from 37 Fire and Rescue stations. Thirty-five paramedic engines, 15 aerial units, 6 heavy rescue squads, 12 ALS medic units, 2 paramedic chase cars, and 30 Basic Life Support (BLS) ambulances make up the primary fleet of first response apparatus. There are additional units that can be placed in service with available volunteer or recalled career personnel to increase the MCFRS capability.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of fire incidents	17,590	16,953	16,290	15,631	14,971
Number of EMIHS (medical services) incidents	95,392	93,516	94,000	94,000	94,000
90th percentile arrival time for first Advanced Life Support (ALS) unit in urban areas of the County	10:40	11:18	10:40	10:35	10:30
90th percentile arrival time for first engine to structure fire in urban areas of the County	9:27	9:36	9:30	9:15	9:15
EMS cardiac care: Percentage of cardiac arrest patients with return of spontaneous circulation (ROSC)	34%	27%	30%	33%	33%

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**166,890,564**	**1,185.40**
Add: Paramedic Chase Car to Improve Advanced Life Support Service Delivery	828,702	5.00
Add: 10 Paramedic Training Positions	763,277	10.00
Add: Daywork Ambulance to Enhance Emergency Medical Services Transport Capacity	641,496	0.00
Increase Cost: Shift Final SAFER Grant Costs to the Fire Fund	242,536	3.00
Increase Cost: Recruit Class Adjustments	40,000	0.00
Replace: Shift Final SAFER Grant Costs to the Fire Fund	(125,981)	(3.00)
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	441,517	3.00
FY22 Approved	**169,722,111**	**1,203.40**

Support Services

The Division of Support Services provides central administrative and management service and direction for support functions across the department. Core services include Capital Improvement Program, logistics, fleet services, facilities, and technology services.

The logistics function consists of Fleet Support, Fleet Maintenance, Property and Supply, Emergency Medical Service Logistics, and Self-Contained Breathing Apparatus & Meters. The Property and Supply Section maintains and distributes uniforms, apparel and protective clothing (firefighting PPE) needs for career and volunteer fire and rescue personnel. This includes the procurement, order placement, receipt, storage, inventory, and distribution of a wide array of items, as well as related contract and budget administration and invoice processing. The section coordinates special services such as uniform tailoring and alterations, shoe repair, and protective clothing inspection, cleaning, and repair.

Maintenance of MCFRS heavy apparatus is performed and managed by Fleet Maintenance. The section ensures compliance with State and Federal regulations pertaining to emissions, inspections, and safe vehicle operation.

The Fleet Support Section handles the acquisition and disposal of County-owned apparatus as well as assisting LFRD's with acquisition of apparatus. The section selects, acquires, maintains and repairs tools, equipment, hose, and appliances used by fire and rescue personnel. Fleet support also purchases and manages fuel for the department.

The Facilities Section is responsible for providing fire and rescue facilities that are properly maintained to enable all elements of the MCFRS to meet their mission. This includes monitoring, management and maintenance of the department's infrastructure.

Capital Improvement Program manages the construction of new facilities and capital improvements to existing facilities.

The Technology Services Section is responsible for development, implementation, and ongoing support of all information technology needs for the department. This section ensures compliance with all Department of Technology Services requirements; is responsible for radio and telecom infrastructure; manages Computer Aided Dispatch; maintains the Data Warehouse; oversees station alerting, and maintains desktops, firehouse reporting, and inventory control software.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of COMAR-mandated vehicle inspections performed [1]	227	235	245	245	245
Number of facilities maintained by MCFRS [2]	46	46	46	46	47
Number of Facility Maintenance Requests and Repairs [3]	1,526	1,691	2,100	2,300	2,500
Uptime for MCFRS-maintained IT systems	99.93%	99.93%	99.93%	99.93%	99.93%
Number of times MCFRS went below its minimum complement of apparatus	65	50	50	35	35

[1] *MCFRS Logistics Section recently added responsibility for some LFRD and Special Ops vehicles.*

[2] *While this statistic is generally static, it is a good indicator of the level of effort required to ensure adequate and safe facilities.*

[3] *The new MCFRS defect reporting system was implemented in April 2020. The implementation requires that all facility defects are reported (DGS facilities and volunteer).*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**16,924,926**	**53.60**
Replace: Funding for Bethesda Chevy Chase Rescue Squad Operating Costs	155,000	0.00
Add: Continue Cell Phone Deployment on All Apparatus	137,000	0.00
Increase Cost: Station Alerting Maintenance	35,000	0.00
Decrease Cost: Information Technology Restructure - Ongoing Savings Plan Adjustment	(120,000)	(1.00)
Decrease Cost: Civilianize Facility Maintenance by Un-lapsing Program Manager I and Returning Details to the Field	(190,000)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	756,571	0.00
FY22 Approved	**17,698,497**	**52.60**

Volunteer Services

The Division of Volunteer Services (DVS) manages and provides support and volunteer advocacy, oversight, mediation, and enforcement of MCFRS policies, coordination and technical assistance, incentives, and administrative services to support the Local Fire and Rescue Departments (LFRD) within MCFRS.

This program promotes consistent and balanced integration of the activities of volunteer and career firefighters and rescuers; promotes recruitment and retention of volunteers, assists LFRDs in training, risk management, the formulation and standardization of LFRD/MCFRS business plans, use and maintenance of fire and rescue apparatus, budget preparation, and formulating department-wide policy.

The program makes recommendations to the Fire Chief, monitors legislative and regulatory actions involving volunteer activities, and informs the affected groups.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of volunteer stand-by hours	483,472	501,719	510,000	520,000	530,000
Number of volunteer in-station drill hours	14,868	16,862	17,000	17,250	17,500
Percent of total volunteers that are female	35.6%	37.4%	38.0%	38.0%	38.0%
Percent of volunteers from a racial or ethnic minority group	25.9%	20.3%	22.0%	22.0%	22.0%
Number of trained volunteers hired by MCFRS	19	5	15	15	15

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**5,656,246**	**6.00**
Increase Cost: MCVFRA - Negotiated Agreement	206,123	0.00
Increase Cost: Length of Service Awards Program	88,000	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(30,814)	0.00
FY22 Approved	**5,919,555**	**6.00**

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
FIRE					
EXPENDITURES					
Salaries and Wages	149,568,825	137,086,983	147,014,940	141,254,477	3.0 %
Employee Benefits	52,022,537	51,131,446	50,558,930	53,531,355	4.7 %
Fire Personnel Costs	**201,591,362**	**188,218,429**	**197,573,870**	**194,785,832**	**3.5 %**
Operating Expenses	42,747,994	36,650,998	42,608,402	38,066,866	3.9 %
Capital Outlay	168,687	0	0	385,000	—
Fire Expenditures	**244,508,043**	**224,869,427**	**240,182,272**	**233,237,698**	**3.7 %**
PERSONNEL					
Full-Time	1,312	1,315	1,315	1,332	1.3 %
Part-Time	0	0	0	0	—
FTEs	1,313.26	1,316.26	1,316.26	1,333.26	1.3 %
REVENUES					
EMS Reimbursement-Ambulance Fee	18,032,185	20,000,000	18,000,000	20,000,000	—
Miscellaneous Revenues	505,610	244,882	244,882	244,882	—
Other Charges/Fees	(1,556)	0	0	0	—
Other Intergovernmental	0	198,622	198,622	198,622	—

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
Property Tax	214,784,104	244,458,885	243,852,645	255,444,935	4.5 %
State Fire/Rescue 508 Funds	1,959,016	0	2,041,846	0	—
Fire Revenues	**235,279,359**	**264,902,389**	**264,337,995**	**275,888,439**	**4.1 %**
GRANT FUND - MCG					
EXPENDITURES					
Salaries and Wages	1,719,570	36,853	36,853	0	-100.0 %
Employee Benefits	406,648	89,128	89,128	0	-100.0 %
Grant Fund - MCG Personnel Costs	**2,126,218**	**125,981**	**125,981**	**0**	**-100.0 %**
Operating Expenses	1,229,495	0	0	0	—
Grant Fund - MCG Expenditures	**3,355,713**	**125,981**	**125,981**	**0**	**-100.0 %**
PERSONNEL					
Full-Time	5	3	3	0	-100.0 %
Part-Time	0	0	0	0	—
FTEs	5.00	3.00	3.00	0.00	-100.0 %
REVENUES					
Federal Grants	2,774,494	125,981	125,981	0	-100.0 %
State Grants	78,921	0	0	0	—
Grant Fund - MCG Revenues	**2,853,415**	**125,981**	**125,981**	**0**	**-100.0 %**
DEPARTMENT TOTALS					
Total Expenditures	**247,863,756**	**224,995,408**	**240,308,253**	**233,237,698**	**3.7 %**
Total Full-Time Positions	**1,317**	**1,318**	**1,318**	**1,332**	**1.1 %**
Total Part-Time Positions	**0**	**0**	**0**	**0**	**—**
Total FTEs	**1,318.26**	**1,319.26**	**1,319.26**	**1,333.26**	**1.1 %**
Total Revenues	**238,132,774**	**265,028,370**	**264,463,976**	**275,888,439**	**4.1 %**

FY22 APPROVED CHANGES

	Expenditures	FTEs
FIRE		
FY21 ORIGINAL APPROPRIATION	**224,869,427**	**1,316.26**
Changes (with service impacts)		
Add: Paramedic Chase Car to Improve Advanced Life Support Service Delivery [Operations]	828,702	5.00
Add: 10 Paramedic Training Positions [Operations]	763,277	10.00
Add: Daywork Ambulance to Enhance Emergency Medical Services Transport Capacity [Operations]	641,496	0.00
Add: MCFRS Audit to Optimize Resource Deployment to Address Racial Equity and Social Justice While Identifying Efficiencies [Office of the Fire Chief]	200,000	0.00
Add: Continue Cell Phone Deployment on All Apparatus [Support Services]	137,000	0.00

FY22 APPROVED CHANGES

	Expenditures	FTEs
Other Adjustments (with no service impacts)		
Increase Cost: FY21 Compensation Adjustment	3,720,272	0.00
Increase Cost: Retirement Adjustment	1,817,352	0.00
Increase Cost: FY22 Compensation Adjustment	1,729,521	0.00
Increase Cost: Insurance Coverage [Fiscal Management]	391,000	0.00
Increase Cost: Shift Final SAFER Grant Costs to the Fire Fund [Operations]	242,536	3.00
Increase Cost: MCVFRA - Negotiated Agreement [Volunteer Services]	206,123	0.00
Replace: Funding for Bethesda Chevy Chase Rescue Squad Operating Costs [Support Services]	155,000	0.00
Increase Cost: Length of Service Awards Program [Volunteer Services]	88,000	0.00
Increase Cost: Recruit Class Adjustments [Operations]	40,000	0.00
Increase Cost: Station Alerting Maintenance [Support Services]	35,000	0.00
Increase Cost: Fire Rescue Occupational Medical Services Contract Adjustment [Human Resources Division]	22,035	0.00
Decrease Cost: Print and Mail Adjustment	(255)	0.00
Decrease Cost: Motor Pool Adjustment	(67,900)	0.00
Decrease Cost: Company Officer Leadership Academy - Ongoing Savings Plan Adjustment [Human Resources Division]	(80,000)	0.00
Decrease Cost: Information Technology Restructure - Ongoing Savings Plan Adjustment [Support Services]	(120,000)	(1.00)
Decrease Cost: Officer Training Courses - Ongoing Savings Plan Adjustment [Human Resources Division]	(140,000)	0.00
Decrease Cost: Civilianize Facility Maintenance by Un-lapsing Program Manager I and Returning Details to the Field [Support Services]	(190,000)	0.00
Decrease Cost: Elimination of One-Time Items Approved in FY21	(726,400)	0.00
Decrease Cost: Annualization of FY21 Personnel Costs	(1,324,488)	0.00
FY22 APPROVED	**233,237,698**	**1,333.26**

GRANT FUND - MCG

FY21 ORIGINAL APPROPRIATION	**125,981**	**3.00**
Other Adjustments (with no service impacts)		
Replace: Shift Final SAFER Grant Costs to the Fire Fund [Operations]	(125,981)	(3.00)
FY22 APPROVED	**0**	**0.00**

PROGRAM SUMMARY

Program Name	FY21 APPR Expenditures	FY21 APPR FTEs	FY22 APPR Expenditures	FY22 APPR FTEs
Fiscal Management	5,396,568	15.00	5,700,838	15.00
Human Resources Division	27,492,173	36.26	28,295,562	36.26
Office of the Fire Chief	2,634,931	23.00	5,901,135	20.00
Operations	166,890,564	1,185.40	169,722,111	1,203.40
Support Services	16,924,926	53.60	17,698,497	52.60

PROGRAM SUMMARY

Program Name	FY21 APPR Expenditures	FY21 APPR FTEs	FY22 APPR Expenditures	FY22 APPR FTEs
Volunteer Services	5,656,246	6.00	5,919,555	6.00
Total	**224,995,408**	**1,319.26**	**233,237,698**	**1,333.26**

FUNDING PARAMETER ITEMS

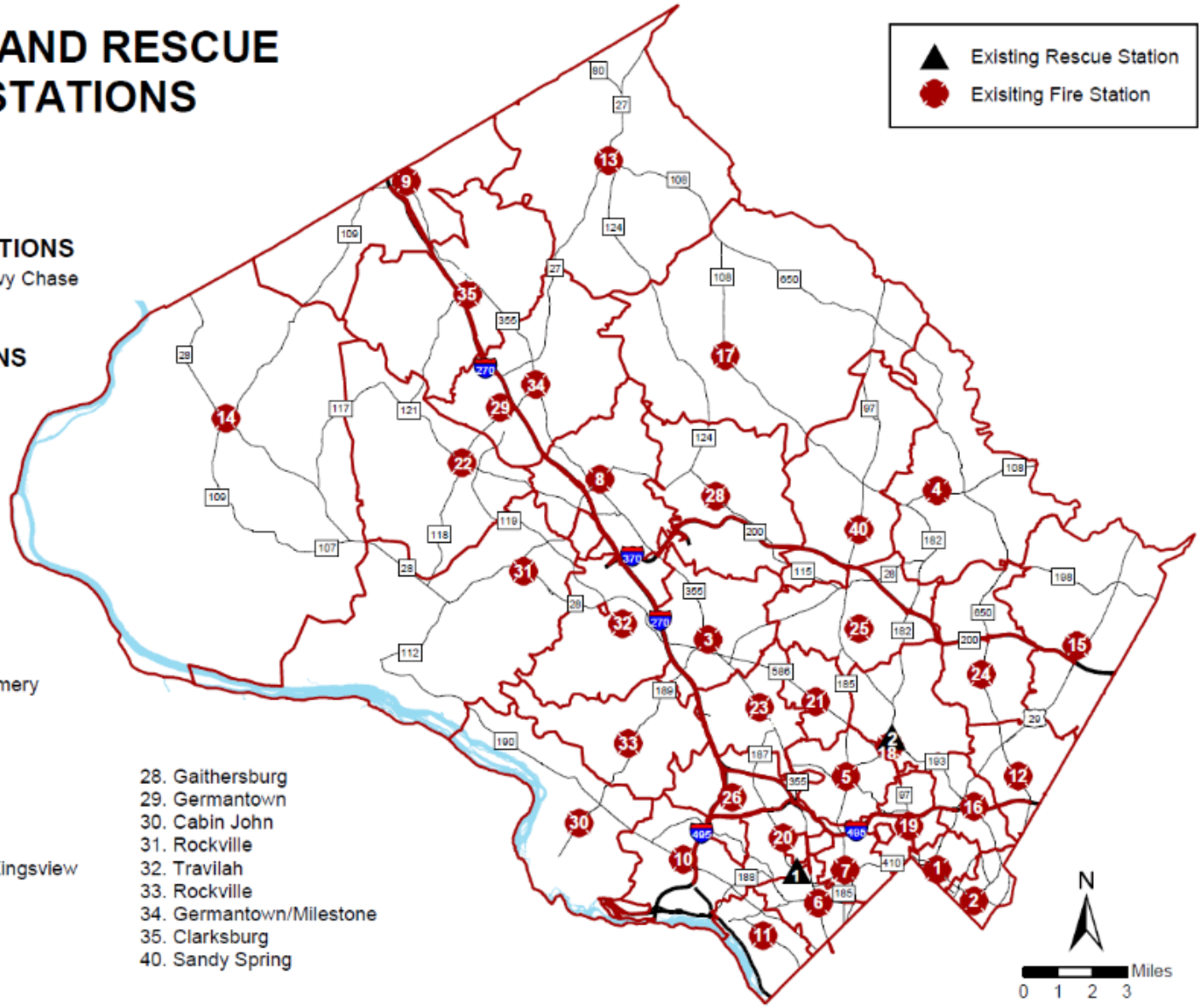
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Title	FY22	FY23	FY24	FY25	FY26	FY27
FIRE						
EXPENDITURES						
FY22 Approved	**233,238**	**233,238**	**233,238**	**233,238**	**233,238**	**233,238**
No inflation or compensation change is included in outyear projections.						
Annualization of Positions Approved in FY22	**0**	**954**	**954**	**954**	**954**	**954**
New positions in the FY22 budget are generally assumed to be filled at least two months after the fiscal year begins. Therefore, the above amounts reflect annualization of these positions in the outyears.						
Elimination of One-Time Items Approved in FY22	**0**	**(1,930)**	**(1,930)**	**(1,930)**	**(1,930)**	**(1,930)**
Items recommended for one-time funding in FY22, including additional recruit class costs to support paramedic training and paramedic chase car positions, year-one paramedic chase car overtime, an audit, an ambulance unit and equipment, and paramedic chase car equipment, will be eliminated from the base in the outyears.						
Labor Contracts	**0**	**2,679**	**2,679**	**2,679**	**2,679**	**2,679**
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Clarksburg Fire Station (P450300)	**0**	**0**	**146**	**194**	**194**	**194**
White Flint Fire Station 23 (P451502)	**0**	**0**	**0**	**124**	**297**	**297**
Subtotal Expenditures	**233,238**	**234,940**	**235,086**	**235,258**	**235,431**	**235,431**

ANNUALIZATION OF FULL PERSONNEL COSTS

	FY22 Approved		FY23 Annualized	
	Expenditures	FTEs	Expenditures	FTEs
10 Paramedic Training Positions	653,277	10.00	1,384,903	10.00
Civilianize Facility Maintenance by Un-lapsing Program Manager I and Returning Details to the Field	(190,000)	0.00	(168,000)	0.00
Paramedic Chase Car	200,000	5.00	400,000	5.00
Total	**663,277**	**15.00**	**1,616,903**	**15.00**

FIRE AND RESCUE STATIONS



RESCUE STATIONS

1. Bethesda- Chevy Chase
2. Wheaton

FIRE STATIONS

1. Silver Spring
2. Takoma Park
3. Rockville
4. Sandy Spring
5. Kensington
6. Bethesda
7. Chevy Chase
8. Gaithersburg
9. Hyattstown
10. Cabin John
11. Glen Echo
12. Hillandale
13. Damascus
14. Upper Montgomery
15. Burtonsville
16. Silver Spring
17. Laytonsville
18. Kensington
19. Silver Spring
20. Bethesda
21. Kensington
22. Germantown/Kingsview
23. Rockville
24. Hillandale
25. Kensington
26. Bethesda
28. Gaithersburg
29. Germantown
30. Cabin John
31. Rockville
32. Travilah
33. Rockville
34. Germantown/Milestone
35. Clarksburg
40. Sandy Spring

Police

APPROVED FY22 BUDGET	FULL TIME EQUIVALENTS
$282,951,484	1,869.36

MARCUS G. JONES, CHIEF OF POLICE

MISSION STATEMENT

The mission of the Montgomery County Police Department (MCPD) is to safeguard life and property, preserve the peace, prevent and detect crime, enforce the law, and protect the rights of all citizens. The Department is committed to working in partnership with the community to identify and resolve issues that impact public safety.

Community Policing Philosophy

The Montgomery County Police Department embraces the concept of community policing as a philosophy and an organizational strategy. This approach allows the police and the community to work closely together in creative ways to solve the problems of crime or fear of crime, address physical and social disorder, and advance the overall quality of life in the community. This philosophy rests on the belief that the community deserves input into the process and that solutions to today's community problems require both the public and the police to address neighborhood concerns beyond a narrow focus on individual crime incidents. These partnerships and strategies have allowed the Department to address community concerns quickly, to improve the Department's ability to communicate with and better serve the community, and to enhance the Department's ability to accomplish its mission.

BUDGET OVERVIEW

The total approved FY22 Operating Budget for the Department of Police is $282,951,484, an increase of $1,504,844 or 0.53 percent from the FY21 Approved Budget of $281,446,640. Personnel Costs comprise 84.43 percent of the budget for 1,803 full-time position(s) and 205 part-time position(s), and a total of 1,869.36 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 15.57 percent of the FY22 budget.

In February 2020, the County Executive transmitted an update to the County Council related to ongoing efforts to identify no cost/low-cost reorganization efforts that will strengthen the delivery of priority outcomes, realign resources with policy objectives, and improve the efficiency and effectiveness of County government. In FY22, MCPD will continue the implementation of the reorganization plan with the creation of a new Community Resources Bureau under the command of a civilian Assistant Chief, and the reallocation of 65 positions to better utilize available resources and improve service delivery.

The MCPD reorganization aligns to the County Executive's Reimaging Public Safety Initiative, which is to create a more equitable and

inclusive Montgomery County by promoting safe neighborhoods and communities for all residents. The taskforce created under the initiative developed a set of recommendations that explore opportunities for reforms in public safety policies and programs that disproportionally impact communities of color. Among those recommendations, the taskforce suggests finding ways to shift certain non-policing responsibilities that have been defaulted to the MCPD, to other County agencies and community organizations.

COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following are emphasized:

- **Effective, Sustainable Government**
- **Safe Neighborhoods**

INITIATIVES

- During FY22, MCPD will undergo a reorganization to improve the efficiency and effectiveness of its operational spending and deployment of personnel. An improved alignment between the organizational and financial structure of MCPD to the functional priorities of providing public safety to the residents of Montgomery County is the top priority of this initiative. The design and implementation of the reorganization will occur during FY22, and the results will be reflected in the County Executive's FY23 Recommended Budget. The proposed reorganization will not include abolishment of any vacant or filled positions within MCPD.
- Organize department traffic enforcement resources to align with the Vision Zero initiative, including the expansion of the automated traffic enforcement unit.
- New department vehicles will employ hybrid technology when possible to reduce vehicle emissions, improve gas mileage, and aid in reaching the County 2035 emissions goal.
- Increase the number of internal affairs sergeants to reduce the caseload per investigator to allow for a more timely completion of administrative investigations.
- The department will create a new Community Resources Bureau under the command of a civilian assistant chief.
- To address the rate of attrition and increase recruitment in MCPD, the Winter Police Recruitment class will be increased by 12.
- Replace 30-percent, or 200, of their taser inventory that are at the end of their useful life.
- Reclassify four positions in support of the department's reorganization.
- Implement year three of the plan to outfit all vehicles with Mobile Video Recording systems.

INNOVATIONS AND PRODUCTIVITY IMPROVEMENTS

- Deployed smart phones to all sworn personnel to provide a means to ensure data security, as well as provide a backup to our radio communications system.
- Pursue the expansion of less lethal weapons to enhance the ability to subdue individuals while minimizing injuries.
- Improve customer service and decrease staff workload by providing a means to obtain vehicle accident reports on-line.

- Deploy new software in the crime lab to increase efficiency and effectiveness of the unit by revamping unit-wide workflows with streamlined, paperless processes.
- Implement a records management system (RMS) that meets Federal and State requirements that will greatly improve the capability of the department's workflow.

PROGRAM CONTACTS

Contact Neil Shorb of the Department of Police at 240.773.5237 or Taman Morris of the Office of Management and Budget at 240.777.2771 for more information regarding this department's operating budget.

PROGRAM PERFORMANCE MEASURES

Performance measures for this department are included below (where applicable), with multi-program measures displayed at the front of this section and program-specific measures shown with the relevant program. The FY21 estimates reflect funding based on the FY21 Approved Budget. The FY22 and FY23 figures are performance targets based on the FY22 Approved Budget and funding for comparable service levels in FY23.

PROGRAM DESCRIPTIONS

Field Services

The mission of the Field Services Bureau (FSB) is to provide specialized police services in support of other divisions within the police department and the residents of Montgomery County. These services are coordinated through the Special Operations Division (SOD), Traffic Division (TD), Public Information Division (PID), and the Security Services Division (SSD).

FSB accomplishes its purpose by partnering with other divisions and the community to enhance and further the overall mission of the department. This is accomplished through:

- Traffic safety education, engineering, and enforcement which addresses both vehicle and pedestrian safety.
- Safety and security of County employees, visitors, facilities, and property utilizing physical security measures, policies that incorporate the industry's best practices, and education.
- Disseminating information to the public on matters of interest and safety through both traditional media routes and current social media outlets.
- Participating in community engagement activities designed to educate and build trust and sustain relationships with those we serve.
- The use of units that have specialized equipment and/or training that enables them to provide unique support and functions to the department and community.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Managed Search Operations Team (MSOT) responses to missing-at-risk calls	782	989	1,000	1,100	1,200
Twitter followers for Montgomery County Police	81,732	93,220	104,708	116,196	127,684
Average Citations per Automated Speed and Red Light Cameras [1]	3,342	3,085	3,400	3,700	4,000

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of traffic collisions in Montgomery County	22,231	18,458	19,000	17,082	15,441

[1] *The targets are not true targets (i.e., requirements or quotas). Rather, they are the projected averages based on an increase of 50 speed cameras and 25 red light cameras over the next two years. Any change in the number of cameras deployed will affect the targets.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**38,167,210**	**218.00**
Eliminate: One Police Officer Position from the Collision Reconstruction Unit (CRU) in the Traffic Division (TD)	(113,882)	(1.00)
Eliminate: One Police Officer Position from the K9 unit in the Special Operations Division (SOD)	(113,882)	(1.00)
Eliminate: One Police Officer Position from the Emergency Services Unit (ESU) in the Special Operations Division (SOD)	(113,882)	(1.00)
Eliminate: One Police Officer Position from the SWAT Unit in the Special Operations Division (SOD)	(113,882)	(1.00)
Eliminate: Two Police Officer Positions from the Centralized Traffic Section in the Traffic Division (TD)	(227,763)	(2.00)
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	1,498,064	5.30
FY22 Approved	**38,981,983**	**217.30**

Investigative Services

The mission of the Investigative Services Bureau (ISB) is to provide specialized investigative services in support of felony and misdemeanor offenses that occur in Montgomery County. These investigations are coordinated through the MCPD Major Crimes Division (MCD), Special Victims Investigations Division (SVID), Special Investigations Division (SID), Criminal Investigations Division (CID), and the Crime Laboratory.

The Investigative Services Bureau is responsible for providing investigative and forensic services directed at preventing and deterring future victimization of those that reside, work, or travel in Montgomery County. This is accomplished through:

- Conducting investigations and forensic examinations aimed at identifying suspect(s) responsible for perpetrating crime with the goal of successfully prosecuting them.
- Providing victim assistance and services to help limit the negative consequences of being a crime victim.
- Developing positive relationships with the residents and the business community in Montgomery County by conducting proactive and follow-up investigations which helps reduce victimization, helps victims recover property, prevents future crimes from reoccurring, and helps build a level of trust and cooperation with the community.
- Sharing information and working cooperatively with Federal, State and local law enforcement partners to address ongoing crime problems in the county.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Lab examinations completed by the Montgomery County Police Crime Lab	12,508	10,801	11,500	12,000	12,500
Crime investigation and closure rate: Violent crime	41.8%	57.3%	50.0%	60.0%	65.0%
Crime investigation and closure rate: Property crime [1]	21.9%	17.9%	21.0%	25.0%	30.0%
Fatal overdoses from opioids [2]	44	76	70	50	40

[1] *These numbers are in a constant state of change as officers and detectives continue to work on cases.*

[2] *This number represents only those fatal overdoses that the MCPD responded to or was otherwise notified of.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**41,108,805**	**299.00**
Eliminate: Eliminate One Office Services Coordinator Position from the Major Crimes Division (MCD)	(74,641)	(1.00)
Re-align: Loss of Grant Funding from Vehicle Theft Prevention Council	(165,000)	(1.00)
Eliminate: Central Auto Theft Section (CATS) in the Criminal Investigations Division (CID)	(480,685)	(4.00)
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	3,097,224	16.50
FY22 Approved	**43,485,703**	**309.50**

Management Services

The Management Services Bureau (MSB) serves to enhance the priority of effective, sustainable government by providing administrative, managerial, and logistical support to all bureaus/programs in the Montgomery County Police Department (MCPD). The MSB is responsible for providing fiscal, personnel, and technological resources and services to the Patrol Services Bureau (PSB), Investigative Services Bureau (ISB), Field Services Bureau (FSB), and Office of the Chief in the following ways:

- Provide the safe and secure storage and preservation of evidence, property, and currency taken into custody by department personnel or authorized allied agencies.
- Receive and process all 9-1-1 calls and other emergency and non-emergency calls, dispatches public safety units within the county, and keeps status on public safety units.
- Maintain personnel files on all employees, process pay and personnel actions, maintain the department complement/assignment roster, conduct background investigations on all potential employees, and recruit qualified employees.
- Budget administration, financial management, facility management, fleet management, procurement/logistics, and other varied programs that support field functions.
- Policy development, planning/research activities, and ensuring compliance with Department policies, procedures, and standards adopted by the Commission on Accreditation for Law Enforcement Agencies.
- Entry-level and in-service training to all police officers, firearms-related training/records, Field Training Officer selection/training, and conduct specialized training for department employees, as well as outside agencies.
- Management of the department's CIP projects/renovations, and coordination of building and property maintenance services.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Total emergency 911 calls received by Police Emergency Communication Center (ECC)	523,529	497,370	500,000	507,000	510,000
Total non-emergency calls received by Police Emergency Communication Center (ECC) [1]	287,755	265,446	265,000	270,000	275,000
Average emergency 911 call processing time (minutes)	02:15	02:37	02:34	02:00	02:00
Average time to answer 911 calls (seconds)	5.0	4.0	4.0	4.0	4.0

[1] *Non-emergency calls have declined by 8% over the last five fiscal years. The increase in non-emergency calls from FY15 to FY17 is attributed to the transfer of the fire non-emergency number to police for answering as part of the consolidation process. Non-emergency calls are answered within the Emergency Communication Center by the same staff who answer 9-1-1 calls. Non-emergency calls generally take longer to process. Their volume and duration do of course have an impact on call taker availability. The impacts are regulated through the application of call queuing and prioritization within the phone system. 9-1-1 calls are prioritized to be answered ahead of non-emergency. Call taker profiles adjustments are managed based on call volumes whereby call takers will be designated to answer only emergency calls.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**82,872,479**	**433.86**
Enhance: Winter POC Recruitment Class Size	649,518	0.00
Enhance: Electronic Control Weapons (aka Tasers) Program	570,390	0.00
Increase Cost: Upgrades to Mobile Video System	471,312	0.00
Increase Cost: Contractual Operating Expense Changes	62,514	0.00
Increase Cost: Position Reclassifications for MCPD Reorganization	62,419	0.00
Increase Cost: Replacement of Lost UASI Grants	30,000	0.00
Increase Cost: Annualization of PSCC Next Generation 9-1-1 / Text 9-1-1 Contract	810	0.00
Decrease Cost: FY21 Personnel Cost of New Positions in FY20 Winter Recruit Class	(12,314)	0.00
Decrease Cost: Lapse One Information Technology Technician III from the Information Management and Technology Division (IMTD) for Half of FY22	(39,000)	0.00
Eliminate: Vacant Office Services Coordinator Position in Record Management (IMTD)	(43,545)	(0.50)
Decrease Cost: Civilianize One Sergeant from the Evidence Unit	(47,092)	0.00
Decrease Cost: Civilianize One Sergeant position from the Personnel Division	(47,092)	0.00
Eliminate: One Abandoned Vehicle Code Enforcement Specialist Position from the Vehicle Recovery Section	(65,881)	(1.00)
Decrease Cost: Lapse One IT Supervisor Position from the Information Management and Technology Division (IMTD) for Half of FY22	(70,000)	0.00
Eliminate: One Crime Analyst Position from the Information Management and Technology Division (IMTD)	(86,886)	(1.00)
Eliminate: Vacant PSC Shift Operations Manager Position	(105,346)	(1.00)
Eliminate: Pooled background Specialists in the Personnel Division	(189,178)	0.00
Eliminate: Operational Expense Savings from Eliminated Positions	(285,000)	0.00
Decrease Cost: Duty Ballistic Body Armor- Master Lease	(290,914)	0.00
Reduce: Reduce MCPD operating expenses department-wide	(1,492,340)	0.00
Decrease Cost: Reduce Funding for Next Gen 911 in Anticipation of State Aid	(2,906,367)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(3,550,262)	(53.30)
FY22 Approved	**75,488,225**	**377.06**

Office of the Chief

The Office of the Chief has responsibility for the overall management, direction, planning, and coordination of all MCPD programs and operations. The Chief is responsible for administering the Department in accordance with applicable laws and regulations and ensuring that organizational objectives are met.

The mission of the Internal Affairs Division (IAD) is to conduct fair, unbiased, and timely investigations into allegations of misconduct on the part of officers and professional staff employees of the police department. The Internal Affairs Division strives to maintain an environment of unparalleled integrity and accountability through comprehensive proactive and reactive investigations, inspections, and adjudication of misconduct so that the department's internal and external stakeholders have confidence and trust in the ability of MCPD to execute its mission with the highest possible standards of impartiality, fairness, mutual trust, respect, and accountability. The Internal Affairs Division also collects extensive statistical data for review, assessment, and trends on an ongoing basis to provide advice and recommendations to the Chief of Police.

The Professional Accountability Division ensures that the department is operating within established policies, procedures, and

legislative mandates.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Community engagement events	1,921	1,100	2,000	2,200	2,400
Number of Use of Force incidents	529	531	547	563	580
Average number of days for formal investigation to be completed	342	574	550	500	475
External complaints against police	173	224	200	190	180

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**2,600,885**	**13.00**
Enhance: Internal Affairs Division (IAD) Sergeants	190,362	2.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	491,315	3.00
FY22 Approved	**3,282,562**	**18.00**

Patrol Services

The Patrol Services Bureau (PSB) is the single largest bureau within the Montgomery County Police Department and is truly the "backbone" of the department. The Patrol Services Bureau operates 24 hours a day, 7 days a week and is responsible for the most contacts with those that reside, work and travel within Montgomery County. The Patrol Services Bureau currently consists of six (6) districts - Rockville, Bethesda, Silver Spring, Wheaton, Germantown, and Gaithersburg - as well as the Community Engagement Division (CED).

The Patrol Services Bureau consists of several specially trained units, including the District Traffic Units, Special Assignment Teams (SAT), District Community Action Teams (DCAT), Community Services Officers (CSOs), and School Resource Officers (SROs). The Patrol Services Bureau is responsible for providing priority and routine services to the public, directed at preventing, deterring and responding to crime throughout Montgomery County with the primary goal of building trust, and developing and maintaining strong relationships between the department and the communities we serve as part of its community policing philosophy. This is accomplished through:

- Proactive enforcement aimed at recognizing problems and preventing criminal activity to prevent victimization.
- Responding to calls for service regarding criminal situations and providing general (non-emergency/non-enforcement) public assistance.
- Identifying victims of crimes and providing victim assistance.
- Enforcement of traffic laws with the specific goal of reducing traffic collisions while promoting traffic and pedestrian safety and education.
- Educating the public in crime prevention methods.
- Protecting educational facilities while providing mentoring, mediation and educational services to all stakeholders in the public school system.
- Developing positive relationships with the residents and the business community in Montgomery County through community engagement efforts which promote a cooperative, transparent, and trusting partnerships.

The Community Engagement Division (CED) was reorganized and instituted in 2016, and the School Resource Officer (SRO)

program was organizationally centralized under this division the following year. The mission of CED is to focus on countywide engagement levels, awareness, prevention, outreach, and education, while helping to build trust and establish legitimacy of the police department within our communities; encourage community engagement; and to serve as a liaison between the police department, governmental service agencies, and the community on the local, state and federal levels.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Total calls for service (dispatched and self-initiated)	333,759	298,608	285,000	295,000	305,000
Percent of County residents satisfied with police services [1]	84%	N/A	N/A	N/A	N/A
Average emergency 911 call travel time (minutes)	05:09	05:09	05:14	05:00	05:00

[1] *Satisfaction scores from biannual countywide resident survey.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**116,697,261**	**935.00**
Eliminate: Five School Resource Officer Positions Designated for MCPS middle schools	(569,408)	(5.00)
Eliminate: Five Police Officer Positions from the Patrol Investigations unit	(569,408)	(5.00)
Eliminate: One Traffic Complaint Officer Position from all 6 Districts	(683,289)	(6.00)
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	6,837,855	28.50
FY22 Approved	**121,713,011**	**947.50**

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
COUNTY GENERAL FUND					
EXPENDITURES					
Salaries and Wages	184,469,120	177,192,490	173,109,380	182,436,593	3.0 %
Employee Benefits	61,808,060	56,383,616	54,917,399	56,471,764	0.2 %
County General Fund Personnel Costs	**246,277,180**	**233,576,106**	**228,026,779**	**238,908,357**	**2.3 %**
Operating Expenses	43,850,754	47,410,300	38,394,870	44,043,127	-7.1 %
Capital Outlay	203,545	295,234	295,234	0	-100.0 %
County General Fund Expenditures	**290,331,479**	**281,281,640**	**266,716,883**	**282,951,484**	**0.6 %**
PERSONNEL					
Full-Time	1,904	1,831	1,831	1,803	-1.5 %
Part-Time	199	206	206	205	-0.5 %
FTEs	1,971.26	1,897.86	1,897.86	1,869.36	-1.5 %
REVENUES					
Emergency 911	10,621,575	15,000,000	12,250,000	12,000,000	-20.0 %
Miscellaneous Revenues	1,601,798	750,000	750,000	750,000	—
Other Charges/Fees	1,757,176	2,156,760	2,002,650	2,031,760	-5.8 %
Other Fines/Forfeitures	12,300,830	18,244,500	3,544,500	18,244,500	—
Other Intergovernmental	(3,469)	250,000	0	0	-100.0 %
Other Licenses/Permits	63,924	70,000	70,000	70,000	—
Parking Fines	2,495	1,010,500	0	0	-100.0 %

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
Pet Licenses	375,430	0	0	0	—
Photo Red Light Citations	2,779,670	4,600,000	1,700,000	3,800,000	-17.4 %
Speed Camera Citations	12,917,084	18,985,000	13,200,000	14,985,000	-21.1 %
State Aid: Police Protection	18,264,294	14,324,844	14,324,844	14,324,844	—
Vehicle/Bike Auction Proceeds	763,571	1,150,000	1,150,000	1,150,000	—
County General Fund Revenues	**61,444,378**	**76,541,604**	**48,991,994**	**67,356,104**	**-12.0 %**
GRANT FUND - MCG					
EXPENDITURES					
Salaries and Wages	511,681	109,102	109,102	(11,099)	-110.2 %
Employee Benefits	55,087	38,898	38,898	11,099	-71.5 %
Grant Fund - MCG Personnel Costs	**566,768**	**148,000**	**148,000**	**0**	**-100.0 %**
Operating Expenses	606,876	17,000	17,000	0	-100.0 %
Capital Outlay	81,591	0	0	0	—
Grant Fund - MCG Expenditures	**1,255,235**	**165,000**	**165,000**	**0**	**-100.0 %**
PERSONNEL					
Full-Time	1	1	1	0	-100.0 %
Part-Time	0	0	0	0	—
FTEs	1.00	1.00	1.00	0.00	-100.0 %
REVENUES					
Federal Grants	93,474	0	0	0	—
Miscellaneous Revenues	55,598	0	0	0	—
State Grants	885,248	165,000	165,000	0	-100.0 %
Grant Fund - MCG Revenues	**1,034,320**	**165,000**	**165,000**	**0**	**-100.0 %**
DEPARTMENT TOTALS					
Total Expenditures	**291,586,714**	**281,446,640**	**266,881,883**	**282,951,484**	**0.5 %**
Total Full-Time Positions	**1,905**	**1,832**	**1,832**	**1,803**	**-1.6 %**
Total Part-Time Positions	**199**	**206**	**206**	**205**	**-0.5 %**
Total FTEs	**1,972.26**	**1,898.86**	**1,898.86**	**1,869.36**	**-1.6 %**
Total Revenues	**62,478,698**	**76,706,604**	**49,156,994**	**67,356,104**	**-12.2 %**

FY22 APPROVED CHANGES

	Expenditures	FTEs
COUNTY GENERAL FUND		
FY21 ORIGINAL APPROPRIATION	**281,281,640**	**1,897.86**
Changes (with service impacts)		
Enhance: Winter POC Recruitment Class Size [Management Services]	649,518	0.00

FY22 APPROVED CHANGES

	Expenditures	FTEs
Enhance: Electronic Control Weapons (aka Tasers) Program [Management Services]	570,390	0.00
Enhance: Internal Affairs Division (IAD) Sergeants [Office of the Chief]	190,362	2.00
Eliminate: Vacant Office Services Coordinator Position in Record Management (IMTD) [Management Services]	(43,545)	(0.50)
Eliminate: One Abandoned Vehicle Code Enforcement Specialist Position from the Vehicle Recovery Section [Management Services]	(65,881)	(1.00)
Eliminate: Eliminate One Office Services Coordinator Position from the Major Crimes Division (MCD) [Investigative Services]	(74,641)	(1.00)
Eliminate: One Crime Analyst Position from the Information Management and Technology Division (IMTD) [Management Services]	(86,886)	(1.00)
Eliminate: Vacant PSC Shift Operations Manager Position [Management Services]	(105,346)	(1.00)
Eliminate: One Police Officer Position from the Collision Reconstruction Unit (CRU) in the Traffic Division (TD) [Field Services]	(113,882)	(1.00)
Eliminate: One Police Officer Position from the K9 unit in the Special Operations Division (SOD) [Field Services]	(113,882)	(1.00)
Eliminate: One Police Officer Position from the Emergency Services Unit (ESU) in the Special Operations Division (SOD) [Field Services]	(113,882)	(1.00)
Eliminate: One Police Officer Position from the SWAT Unit in the Special Operations Division (SOD) [Field Services]	(113,882)	(1.00)
Eliminate: Pooled background Specialists in the Personnel Division [Management Services]	(189,178)	0.00
Eliminate: Two Police Officer Positions from the Centralized Traffic Section in the Traffic Division (TD) [Field Services]	(227,763)	(2.00)
Eliminate: Operational Expense Savings from Eliminated Positions [Management Services]	(285,000)	0.00
Eliminate: Central Auto Theft Section (CATS) in the Criminal Investigations Division (CID) [Investigative Services]	(480,685)	(4.00)
Eliminate: Five Police Officer Positions from the Patrol Investigations unit [Patrol Services]	(569,408)	(5.00)
Eliminate: Five School Resource Officer Positions Designated for MCPS middle schools [Patrol Services]	(569,408)	(5.00)
Eliminate: One Traffic Complaint Officer Position from all 6 Districts [Patrol Services]	(683,289)	(6.00)
Reduce: Reduce MCPD operating expenses department-wide [Management Services]	(1,492,340)	0.00
Other Adjustments (with no service impacts)		
Increase Cost: FY21 Compensation Adjustment	5,355,683	0.00
Increase Cost: FY22 Compensation Adjustment	4,077,024	0.00
Increase Cost: Retirement Adjustment	781,702	0.00
Increase Cost: Motor Pool Adjustment	719,065	0.00
Increase Cost: Upgrades to Mobile Video System [Management Services]	471,312	0.00
Increase Cost: Contractual Operating Expense Changes [Management Services]	62,514	0.00
Increase Cost: Position Reclassifications for MCPD Reorganization [Management Services]	62,419	0.00
Increase Cost: Replacement of Lost UASI Grants [Management Services]	30,000	0.00
Increase Cost: Annualization of FY21 Lapsed Positions	26,232	0.00
Increase Cost: Annualization of PSCC Next Generation 9-1-1 / Text 9-1-1 Contract [Management Services]	810	0.00
Decrease Cost: FY21 Personnel Cost of New Positions in FY20 Winter Recruit Class [Management Services]	(12,314)	0.00
Decrease Cost: Lapse One Information Technology Technician III from the Information Management and Technology Division (IMTD) for Half of FY22 [Management Services]	(39,000)	0.00

FY22 APPROVED CHANGES

	Expenditures	FTEs
Decrease Cost: Civilianize One Sergeant from the Evidence Unit [Management Services]	(47,092)	0.00
Decrease Cost: Civilianize One Sergeant position from the Personnel Division [Management Services]	(47,092)	0.00
Decrease Cost: Print and Mail Adjustment	(48,463)	0.00
Decrease Cost: Lapse One IT Supervisor Position from the Information Management and Technology Division (IMTD) for Half of FY22 [Management Services]	(70,000)	0.00
Decrease Cost: Duty Ballistic Body Armor- Master Lease [Management Services]	(290,914)	0.00
Decrease Cost: Elimination of One-Time Items Approved in FY21	(731,466)	0.00
Decrease Cost: Annualization of FY21 Personnel Costs	(1,805,581)	0.00
Decrease Cost: Reduce Funding for Next Gen 911 in Anticipation of State Aid [Management Services]	(2,906,367)	0.00
FY22 APPROVED	**282,951,484**	**1,869.36**

GRANT FUND - MCG

FY21 ORIGINAL APPROPRIATION	**165,000**	**1.00**
Other Adjustments (with no service impacts)		
Re-align: Loss of Grant Funding from Vehicle Theft Prevention Council [Investigative Services]	(165,000)	(1.00)
FY22 APPROVED	**0**	**0.00**

PROGRAM SUMMARY

Program Name	FY21 APPR Expenditures	FY21 APPR FTEs	FY22 APPR Expenditures	FY22 APPR FTEs
Field Services	38,167,210	218.00	38,981,983	217.30
Investigative Services	41,108,805	299.00	43,485,703	309.50
Management Services	82,872,479	433.86	75,488,225	377.06
Office of the Chief	2,600,885	13.00	3,282,562	18.00
Patrol Services	116,697,261	935.00	121,713,011	947.50
Total	**281,446,640**	**1,898.86**	**282,951,484**	**1,869.36**

CHARGES TO OTHER DEPARTMENTS

Charged Department	Charged Fund	FY21 Total$	FY21 FTEs	FY22 Total$	FY22 FTEs
COUNTY GENERAL FUND					
Animal Services	General Fund	118,801	1.00	111,725	1.00
Emergency Management and Homeland Security	Grant Fund	120,000	0.70	120,000	0.70
	Total	**238,801**	**1.70**	**231,725**	**1.70**

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
COUNTY GENERAL FUND						
EXPENDITURES						
FY22 Approved	**282,951**	**282,951**	**282,951**	**282,951**	**282,951**	**282,951**
No inflation or compensation change is included in outyear projections.						
Elimination of One-Time Items Approved in FY22	**0**	**(882)**	**(882)**	**(882)**	**(882)**	**(882)**
Items recommended for one-time funding in FY22, including tasers, mobile video unit upgrades, and a portion of the reclassification costs associated with the MCPD reorganization, will be eliminated from the base in the outyears.						
Restoration of Costs to Pre-COVID-19 Levels	**0**	**4,399**	**4,399**	**4,399**	**4,399**	**4,399**
Restoration of costs that were eliminated in the operating budget development year to return to pre-COVID-19 service delivery levels.						
Restore One-Time Lapse Increase	**0**	**109**	**109**	**109**	**109**	**109**
Labor Contracts	**0**	**3,540**	**3,540**	**3,540**	**3,540**	**3,540**
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	**282,951**	**290,116**	**290,116**	**290,116**	**290,116**	**290,116**

Sheriff

APPROVED FY22 BUDGET	FULL TIME EQUIVALENTS
$26,436,717	192.80

DARREN POPKIN, SHERIFF

MISSION STATEMENT

The mission of the Sheriff's Office is to provide general law enforcement, judicial enforcement, and specialized public safety services to the residents of Montgomery County in a lawful, fair, impartial, and non-discriminatory manner; and to ensure that Court mandates are carried out with respect for individual rights and freedoms. The Sheriff's Office is committed to establishing and maintaining cooperative working relationships with all other law enforcement, governmental, and criminal justice agencies, and the Courts to ensure that the residents of Montgomery County receive the full range of law enforcement services required for a safe and orderly society.

BUDGET OVERVIEW

The total approved FY22 Operating Budget for the Sheriff's Office is $26,436,717, an increase of $875,396 or 3.42 percent from the FY21 Approved Budget of $25,561,321. Personnel Costs comprise 84.53 percent of the budget for 190 full-time position(s) and five part-time position(s), and a total of 192.80 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 15.47 percent of the FY22 budget.

COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following are emphasized:

- **Effective, Sustainable Government**
- **Safe Neighborhoods**

INITIATIVES

- Collaborating with the Montgomery County Department of Technology Services to make Intake and Recordkeeping at the Family Justice Center, fully electronic and paperless.
- Development of a training institute on Domestic Violence Dynamics, Domestic Violence and the Workplace, How to Talk to Children About Dating Violence, and Bystander Intervention at the Family Justice Center.
- Continue to explore partnerships between the Family Justice Center, the County and other non-profit agencies to provide enhanced services for victims of domestic violence who are also substance abusers.
- To address attrition and the rate of recruitment, the Sheriff's Office will increase each of the two recruitment classes by one.

INNOVATIONS AND PRODUCTIVITY IMPROVEMENTS

- The Family Justice Center (FJC) served 1,652 victims of intimate partner violence. The clients ranged in age from 15 to 83, with the majority being between the ages of 18 and 35. The FJC provided the services in 20 different languages (English, Amharic, Arabic, Bengali, Cantonese, Dari, Farsi, French, Haitian Creole, Korean, Latvian, Mandarin, Pashto, Portuguese, Russian, Spanish, Thai, Urdu, Vietnamese, and Yoruba).
- Rotational telework, social distancing, and routine disinfecting protocols were immediately put in place at the Family Justice Center to ensure victims could safely receive the same critical, wraparound care that has always been available at the FJC during this time. The Center also set up a dedicated safe e-mail account (safe@montgomerycountymd.gov) so that victims of abuse could discreetly send an e-mail to the FJC if they could not safely make a phone call. A 20% decline in victims seeking services at the FJC was initially observed in April and May of 2020, but by June, the number of clients rebounded back to pre-COVID levels and continued to increase throughout the summer.
- In collaboration with the Montgomery County Animal Services and Adoption Center, the FJC finalized and implemented an agreement to expand the Safe Keep Program, which provides emergency shelter for pets of domestic violence victims. Staff from the FJC and from the Animal Services and Adoption Center also participated in a joint training on the link between animal abuse and domestic violence.
- In collaboration with Chesapeake Counseling Associates (CCA), FJC adapted the highly successful Safe Start Summer Camp program to a virtual format due to the COVID-19 public health crisis. Since summer camps were widely shut down this year, CCA mailed activity kits to more than 30 children for use in therapeutic, summer camp-style group activities that were done virtually through Zoom.
- Utilizing best practices, the FJC revamped its website to make it more user-friendly and accessible to clients and the general public. New features include a quick exit button, resource pages, and embedded links to allied agency websites.
- The FJC Volunteer and Internship Program accepted 16 volunteers and interns who completed 558 hours of service until the program was temporarily suspended in March 2020 due to the COVID-19 public health crisis.

PROGRAM CONTACTS

Contact Mary Lou Wirdzek of the Sheriff's Office at 240.777.7078 or Taman Morris of the Office of Management and Budget at 240.777.2771 for more information regarding this department's operating budget.

PROGRAM PERFORMANCE MEASURES

Performance measures for this department are included below (where applicable), with multi-program measures displayed at the front of this section and program-specific measures shown with the relevant program. The FY21 estimates reflect funding based on the FY21 Approved Budget. The FY22 and FY23 figures are performance targets based on the FY22 Approved Budget and funding for comparable service levels in FY23.

PROGRAM DESCRIPTIONS

Administration

This division provides general administrative support to the Sheriff's Office including personnel and labor relation matters, planning and policy, training, background investigations, payroll, purchasing, internal investigations, automation, grants, and

budget-related functions. The Administrative Division provides technical support for the Sheriff's Records Management System (E*Justice). The Administrative Division also oversees the Sheriff's compliance with recognized accreditation standards. The Assistant Sheriffs direct research and development of policies, procedures, and regulations to meet professional standards developed for law enforcement agencies.

The Assistant Sheriffs also oversee internal investigations, represent the Sheriff's Office in legislative matters, and provide legal direction. The Sheriff's Office participates in school functions, civic association meetings, and serves on commissions and committees. The Sheriff's Office serves on applicant, promotional, and disciplinary boards of other public safety agencies. Administrative personnel organize and teach in-service and specialized deputy training and periodic weapons qualification, as required by the Maryland Police Training Commission. The Sheriff's Office also participates in law enforcement task forces and units such as the Special Response Team, Special Events Response Team, and Hostage Negotiation Team in cooperation with the Montgomery County Police Department, Montgomery County Fire and Rescue Service, and other law enforcement agencies; and in responses to mutual-aid calls as necessary.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of Interim and Temporary Peace Orders received [1]	2,454	2,258	5,624	3,500	3,600
Number of Interim and Temporary Protective Orders received	4,559	4,557	3,392	5,800	5,800
Number of safety check violations resulting in arrest [2]	2	0	1	1	1
Number of weapons seized as a result of Protective Orders	260	164	92	92	92

[1] *The Sheriff's Office is required to immediately serve Court issued Peace and Protective orders in cases where petitioners seek protection from abuse. Each year, a higher number of Interim and Temporary Orders are received that require full processing through State and Federal law enforcement databases prior to physical service of the orders on the respondent.*

[2] *Safety checks involve efforts by Sheriff's deputies to ensure that victims are safe and court orders are being obeyed after the issuance of an Interim or Temporary Order. Safety checks are conducted by site visit or phone.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**5,904,683**	**28.55**
Increase Cost: Increase Recruitment Class Sizes	107,352	0.00
Increase Cost: Promotional Exams	80,000	0.00
Increase Cost: Implementation of Longevity Increment Pass-through to Deputy Sheriff Management Salary Scale	23,464	0.00
Increase Cost: Ballistic Vests	23,000	0.00
Technical Adj: FTE Adjustment from General Fund for Child Support and Protective Order	0	0.27
Technical Adj: FTE Adjustment to Grants for Child Support and Protective Order	(1,660)	(0.27)
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	950,845	0.45
FY22 Approved	**7,087,684**	**29.00**

Civil Process

The Sheriff's Office is mandated to serve all civil processes as directed by the Courts or private litigants and file returns to the Court. These papers include summonses, subpoenas, failure-to-pay rent notices, and other court documents. The Civil Process function is supported by deputies, who research and serve papers, and by administrative staff, who maintain the tracking process. The Sheriff's Office also executes court-ordered attachments, personal and real property seizures, and replevins (a civil action to recover property wrongfully held). As a final step in resolution of a court judgment, the Sheriff's Office conducts sales of seized or attached property. In the case of evictions, the Sheriff's Office restores real property to property owners by evicting tenants and

their possessions as directed by the Court. When appropriate, tenants are referred to human service agencies.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**2,421,340**	**22.50**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	8,350	0.00
FY22 Approved	**2,429,690**	**22.50**

Courtroom/Courthouse Security and Transport

The Sheriff's Office is responsible for transporting inmates between the Montgomery County Correctional Facility (MCCF), Montgomery County Detention Center (MCDC), and various jails and court-holding facilities, as well as to and from healthcare facilities. The Sheriff's Office also guards inmates while at these facilities. When a writ is received from other counties, deputies are required to transport MCDC and MCCF inmates to other Maryland District and Circuit Courts. The Sheriff's Office administers temporary detention facilities in the Silver Spring and Rockville District Courts, the Circuit Court for adult inmates as well as the Juvenile Court holding facility located in the South Tower of the Circuit Court complex.

The Sheriff's Office provides security for the County's Circuit Court and operates X-ray machines and magnetometers to screen visitors entering the buildings at three public entrances. The Sheriff's Office uses trained canines to detect explosives, weapons, and to serve as a general crime deterrent within the courthouses.

The Sheriff's Office Canine Section is also the primary responder for explosive device detection calls, Monday through Friday and responds to mutual-aid calls from the Montgomery County Police Department, Montgomery County Fire and Rescue Service, and other law enforcement agencies as necessary.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**9,650,616**	**77.50**
Increase Cost: Structural Deficit - Security Contract	75,000	0.00
Reduce: Entry Level Security Hours for Contract Security Officers	(129,470)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	129,975	4.00
FY22 Approved	**9,726,121**	**81.50**

Criminal Process/Warrants and Extraditions

The Sheriff's Office is responsible for serving District Court civil warrants, District Court criminal warrants associated with domestic violence, all Circuit Court warrants, both adult and juvenile, and Child Support Enforcement warrants. The Warrant Section maintains on-line warrants in the following systems: Maryland Electronic Telecommunications Enforcement Resource System (METERS), National Crime Information Center (NCIC), and E*Justice. METERS and NCIC are used to share data with other State and Federal systems. E*Justice is a local database used by Montgomery County law enforcement agencies to track warrants. It also interfaces with the Law Enforcement Information Exchange to enable data sharing with law enforcement agencies in the National Capital Region. The Sheriff's Office also conducts investigations to locate and apprehend those fugitives for whom the Sheriff's Office holds a warrant. In addition, the Sheriff's Office is responsible for returning fugitives to Montgomery County from other jurisdictions for outstanding Circuit Court warrants and processing those fugitives when returned.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**2,549,768**	**22.00**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(99,656)	(1.00)
FY22 Approved	**2,450,112**	**21.00**

Domestic Violence

The Sheriff's Office is the lead agency in Montgomery County for serving court orders related to domestic violence, including Protective and Peace Orders. The Office is also responsible for serving Child Custody Orders. The Sheriff's Office Domestic Violence Section serves domestic violence court orders 24 hours a day, seven days a week. The Section works collectively with other County agencies to ensure that the petitioners are referred to essential County services available to them and their families. In an effort to enhance protection for the victims of domestic violence, the Sheriff's Office offers cellular phones to domestic violence victims. The Sheriff's Office also serves Emergency Evaluation Petitions that include obtaining custody and transporting residents to the hospital for court ordered mental evaluation.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**5,034,914**	**42.25**
Shift: Community Grants moved from Community Grants Non Departmental Account to Sheriff's Base Budget	115,000	0.00
Reduce: Lapse Client Assistance Specialist for 6 months	(43,110)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(363,694)	(3.45)
FY22 Approved	**4,743,110**	**38.80**

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
COUNTY GENERAL FUND					
EXPENDITURES					
Salaries and Wages	17,186,392	15,797,510	16,428,763	16,680,115	5.6 %
Employee Benefits	5,707,506	4,980,910	4,971,279	5,081,391	2.0 %
County General Fund Personnel Costs	**22,893,898**	**20,778,420**	**21,400,042**	**21,761,506**	**4.7 %**
Operating Expenses	3,018,945	3,879,255	3,961,890	3,771,565	-2.8 %
Capital Outlay	59,784	0	0	0	—
County General Fund Expenditures	**25,972,627**	**24,657,675**	**25,361,932**	**25,533,071**	**3.6 %**
PERSONNEL					
Full-Time	182	182	182	182	—
Part-Time	5	5	5	5	—
FTEs	187.89	187.89	187.89	187.62	-0.1 %
REVENUES					
Facility Rental Fees	0	500	500	500	—
Federal Grants	2,000	0	0	0	—

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
Miscellaneous Revenues	16,530	4,000	4,000	4,000	—
Other Charges/Fees	13,029	20,000	20,000	20,000	—
Other Intergovernmental	0	20,460	20,460	20,460	—
Sheriff Fees	729,941	1,200,000	1,200,000	1,200,000	—
County General Fund Revenues	**761,500**	**1,244,960**	**1,244,960**	**1,244,960**	**—**
GRANT FUND - MCG					
EXPENDITURES					
Salaries and Wages	420,911	443,136	443,136	441,580	-0.4 %
Employee Benefits	172,224	143,385	143,385	144,941	1.1 %
Grant Fund - MCG Personnel Costs	**593,135**	**586,521**	**586,521**	**586,521**	**—**
Operating Expenses	194,619	317,125	317,125	317,125	—
Grant Fund - MCG Expenditures	**787,754**	**903,646**	**903,646**	**903,646**	**—**
PERSONNEL					
Full-Time	8	8	8	8	—
Part-Time	0	0	0	0	—
FTEs	4.91	4.91	4.91	5.18	5.5 %
REVENUES					
Federal Grants	685,385	903,646	903,646	903,646	—
Other Intergovernmental	21,000	0	0	0	—
State Grants	42,572	0	0	0	—
Grant Fund - MCG Revenues	**748,957**	**903,646**	**903,646**	**903,646**	**—**
DEPARTMENT TOTALS					
Total Expenditures	**26,760,381**	**25,561,321**	**26,265,578**	**26,436,717**	**3.4 %**
Total Full-Time Positions	**190**	**190**	**190**	**190**	**—**
Total Part-Time Positions	**5**	**5**	**5**	**5**	**—**
Total FTEs	**192.80**	**192.80**	**192.80**	**192.80**	**—**
Total Revenues	**1,510,457**	**2,148,606**	**2,148,606**	**2,148,606**	**—**

FY22 APPROVED CHANGES

	Expenditures	FTEs
COUNTY GENERAL FUND		
FY21 ORIGINAL APPROPRIATION	**24,657,675**	**187.89**
Changes (with service impacts)		
Reduce: Lapse Client Assistance Specialist for 6 months [Domestic Violence]	(43,110)	0.00
Reduce: Entry Level Security Hours for Contract Security Officers [Courtroom/Courthouse Security and Transport]	(129,470)	0.00
Other Adjustments (with no service impacts)		

FY22 APPROVED CHANGES

	Expenditures	FTEs
Increase Cost: FY21 Compensation Adjustment	649,525	0.00
Increase Cost: FY22 Compensation Adjustment	382,732	0.00
Shift: Community Grants moved from Community Grants Non Departmental Account to Sheriff's Base Budget [Domestic Violence]	115,000	0.00
Increase Cost: Increase Recruitment Class Sizes [Administration]	107,352	0.00
Increase Cost: Promotional Exams [Administration]	80,000	0.00
Increase Cost: Structural Deficit - Security Contract [Courtroom/Courthouse Security and Transport]	75,000	0.00
Increase Cost: Retirement Adjustment	46,543	0.00
Increase Cost: Motor Pool Adjustment	25,904	0.00
Increase Cost: Implementation of Longevity Increment Pass-through to Deputy Sheriff Management Salary Scale [Administration]	23,464	0.00
Increase Cost: Ballistic Vests [Administration]	23,000	0.00
Decrease Cost: Print and Mail Adjustment	(130)	0.00
Technical Adj: FTE Adjustment to Grants for Child Support and Protective Order [Administration]	(1,660)	(0.27)
Decrease Cost: Annualization of FY21 Personnel Costs	(173,760)	0.00
Decrease Cost: Elimination of One-Time Items Approved in FY21	(304,994)	0.00
FY22 APPROVED	**25,533,071**	**187.62**

GRANT FUND - MCG

FY21 ORIGINAL APPROPRIATION	**903,646**	**4.91**
Other Adjustments (with no service impacts)		
Technical Adj: FTE Adjustment from General Fund for Child Support and Protective Order [Administration]	0	0.27
FY22 APPROVED	**903,646**	**5.18**

PROGRAM SUMMARY

Program Name	FY21 APPR Expenditures	FY21 APPR FTEs	FY22 APPR Expenditures	FY22 APPR FTEs
Administration	5,904,683	28.55	7,087,684	29.00
Civil Process	2,421,340	22.50	2,429,690	22.50
Courtroom/Courthouse Security and Transport	9,650,616	77.50	9,726,121	81.50
Criminal Process/Warrants and Extraditions	2,549,768	22.00	2,450,112	21.00
Domestic Violence	5,034,914	42.25	4,743,110	38.80
Total	**25,561,321**	**192.80**	**26,436,717**	**192.80**

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
COUNTY GENERAL FUND						
EXPENDITURES						
FY22 Approved	**25,533**	**25,533**	**25,533**	**25,533**	**25,533**	**25,533**
No inflation or compensation change is included in outyear projections.						
Restoration of Costs to Pre-COVID-19 Levels	**0**	**129**	**129**	**129**	**129**	**129**
Restoration of costs that were eliminated in the operating budget development year to return to pre-COVID-19 service delivery levels.						
Restore Client Assistance Specialist Position Lapsed in FY21	**0**	**(95)**	**(95)**	**(95)**	**(95)**	**(95)**
Position was lapsed in FY21 as part of the Sheriff's FY21 Revised Spending Plan. The Sheriff's Office will continue hold position vacant for the first half of FY22.						
Labor Contracts	**0**	**514**	**514**	**514**	**514**	**514**
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	**25,533**	**26,081**	**26,081**	**26,081**	**26,081**	**26,081**

Transportation

APPROVED FY22 BUDGET	FULL TIME EQUIVALENTS
$52,670,661	284.30

CHRISTOPHER CONKLIN, DIRECTOR

MISSION STATEMENT

The mission of the Department of Transportation's (DOT) General Fund supported programs is to provide an effective and efficient transportation system to ensure the safe and convenient movement of persons and vehicles on County roads; to plan, design, and coordinate development and construction of transportation and pedestrian routes; to operate and maintain the traffic signal system and road network in a safe and efficient manner; and to develop and implement transportation policies to maximize efficient service delivery. The General Fund supports programs in the Division of Traffic Engineering and Operations, the Division of Parking Management, the Division of Highway Maintenance, the Division of Transportation Engineering, the Division of Transit Services, and the Director's Office.

BUDGET OVERVIEW

The total approved FY22 Operating Budget for the Department of Transportation is $52,670,661, a decrease of $320,394 or 0.60 percent from the FY21 Approved Budget of $52,991,055. Personnel Costs comprise 52.31 percent of the budget for 457 full-time position(s) and seven part-time position(s), and a total of 284.30 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 47.69 percent of the FY22 budget.

In addition, this department's Capital Improvements Program (CIP) requires Current Revenue funding.

COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following are emphasized:

- **Easier Commutes**
- **A Greener County**
- **Effective, Sustainable Government**
- **Safe Neighborhoods**
- **Thriving Youth and Families**

PROGRAM CONTACTS

Contact Brady Goldsmith of the Department of Transportation at 240.777.2793 or Mary Beck of the Office of Management and

Budget at 240.777.2753 for more information regarding this department's operating budget.

PROGRAM PERFORMANCE MEASURES

Performance measures for this department are included below (where applicable), with multi-program measures displayed at the front of this section and program-specific measures shown with the relevant program. The FY21 estimates reflect funding based on the FY21 Approved Budget. The FY22 and FY23 figures are performance targets based on the FY22 Approved Budget and funding for comparable service levels in FY23.

PROGRAM DESCRIPTIONS

Community/Transportation Safety

This program provides engineering studies and investigations that evaluate pedestrian and traffic operations and safety deficiencies, and includes the need for alternative pedestrian crossing signalization or beaconing; parking conflicts; streetlighting conditions, upgrades, and maintenance; traffic signing and pavement marking needs; and sight distance deficiencies on neighborhood streets, arterial roads, and major roadways. The program also provides for the installation and maintenance of traffic control devices along County roadways and includes activities directed at the elimination of graffiti vandalism in the County through GRAB (Graffiti Abatement Partners), a not-for-profit private-public partnership .

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of traffic studies completed	240	333	300	330	360
Percent of traffic studies completed within scheduled timeframe	78%	74%	80%	82%	85%
Number of serious and fatal crashes on Montgomery County maintained roads	84	92	67	65	52

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**4,835,800**	**22.60**
Decrease Cost: Streetlight Maintenance/Relamping to Reflect Savings from Switch to LED Lights	(110,000)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	272,298	0.30
FY22 Approved	**4,998,098**	**22.90**

Non- Roadway Right of Way Maintenance

Elements supported under this program provide positive value to the quality of life for residents and visitors through 'green infrastructure' maintenance activities located in the County right-of-way.

Through scheduled maintenance and emergency response to hazardous conditions, priority activities associated with non-roadway maintenance include efforts to ensure the safety of all pedestrians, bicyclists and motorists, travelling within the County. Some examples include hazardous tree removal, tree pruning, traffic barrier repair, shoulder mowing and foliage removal to provide adequate road clearance and sign, signal and streetlight visibility. Many tree maintenance activities also contribute to the County's efforts to mitigate damage to public and private property due to severe weather events and unanticipated environmental risks.

In addition to the elements of safety, this program also offers positive environmental impacts and contributes to aesthetically mindful maintenance operations that help the County create and maintain a healthy and thriving environment. Some examples relative to environmentally conscious activities include street tree preservation and planting, tree stump removal for the establishment of new planting sites, vacuum leaf collections through the Annual Leaf Collection Program within the established leafing districts, street sweeping operations which contribute to the County's MS4 environmental permit, maintenance of a dedicated trail and bike network, beauty spot improvements, and shoulder litter removal.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of Trees Planted (includes Tree Replacement Fund)	1,951	1,723	1,600	1,600	1,600
Backlog of 311 requests for Tree Maintenance	623	247	250	250	250
Number of verified missed streets for leaf collections	165	306	245	225	200
Survival rate of street trees planted	90%	91%	90%	90%	90%

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**14,271,259**	**71.88**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	490,694	0.00
FY22 Approved	**14,761,953**	**71.88**

Parking Outside the Parking Districts

This program administers, operates, and maintains the parking program outside the Parking Districts. Included in this program are residential permit parking and peak hour traffic enforcement. The residential permit parking program is responsible for the sale of parking permits and parking enforcement in these areas. Participation in the program is requested through a petition of the majority of the citizens who live in that area. The program is designed to mitigate the adverse impact of commuters parking in residential areas. Peak hour traffic enforcement in the Bethesda and Silver Spring Central Business Districts assures the availability of travel lanes during peak traffic periods. The program is also responsible for the management of the Council Office Building (COB) garage and the County employee parking in the Rockville core area.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**1,081,038**	**1.60**
Decrease Cost: Efficiency Improvements in Parking Enforcement	(155,910)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	5,046	0.00
FY22 Approved	**930,174**	**1.60**

Transportation Infrastructure Construction & Maintenance

This program provides an effective and efficient transportation system, ensuring the safe and convenient movement of persons, bicycles, and vehicles throughout Montgomery County. The primary focus of this program is to proactively identify and address infrastructure within the County right-of-way that is in need of maintenance and to utilize industry standard best practices to determine the highest quality and most cost-effective method of repair. Infrastructure elements within this program include 5,200 lane miles of roadway, 1,665 miles of sidewalk, curb and gutter, bridges, culverts, and an extensive storm drain system. Work performed under this program ranges from extensive redesign with reconstruction, to preventative maintenance measures that extend the longevity of existing infrastructure in good condition at a lower cost of repair. In addition to scheduled construction and

maintenance, this program also supports reactive measures to address unanticipated emergencies within the County right-of-way that must be expeditiously addressed to ensure the safety of the travelling public and clear passage of the extensive transportation network.

Since 2005 the Montgomery County Department of Transportation has been a member of the Montgomery County Infrastructure Maintenance Task Force whose mission is focused on operating programs engaged in preventative maintenance that preserves the quality of capital assets so that it can be functional throughout its usual life. Currently the way this program is utilized, and the continuous effort we make to improve our maintenance operations, provides the opportunity to make repairs with a more proactive and affordable strategy. Through our routine and emergency maintenance operations we can monitor existing infrastructure and make appropriate repairs as necessary to ensure the County can obtain and keep roads in good or better condition.

Common activities associated with this program include, but are not limited to: pavement surface treatment of residential and rural roadways; hot mix asphalt road patching (temporary and permanent repairs, crack sealing); concrete sidewalk, curb and gutter repair; storm drain maintenance including repair and/or replacement of failed storm drain pipes; basic maintenance of bridges and box culverts; construction administration and management; and inspection and testing of materials. The surface treatment activity within this program represents only the preventative maintenance measures for roadway condition repairs, and is supplemental to the more extensive, and costly, repair strategies utilized under the roadway maintenance Capital Improvement Programs (CIP). Projects and repair strategies under this program are often identified through condition assessments and collaborative efforts between department staff, County agencies, local utilities, municipalities, and local community leaders/HOAs.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of lane miles rehabilitated	197	281	144	159	159
Average Pavement Condition Index (PCI) of roadway network	67.1	66.7	65.2	65.0	64.5
Percent of primary/arterial road quality rated good or better	46%	45%	40%	30%	25%
Percent of rural/residential road quality rated good or better	45%	45%	43%	41%	38%

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**16,910,506**	**102.14**
Enhance: Maintenance of Newly Accepted Subdivision Roads	136,565	0.00
Enhance: Maintenance costs for various closed out CIP projects	28,000	0.00
Reduce: Resurfacing - Represents 16% of Budget	(429,636)	0.00
Reduce: Patching	(538,319)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(398,579)	0.00
FY22 Approved	**15,708,537**	**102.14**

Transportation Management, Operations and Emergency/Storm Response

This program supports the Department's mission to provide an effective and efficient transportation system to ensure the safe and convenient movement of persons, bicycles, and vehicles throughout the County through daily traffic management operations and response to emergency events such as winter snow storms, severe wind/rain storms, natural disasters, and man-made emergency incidents.

Elements associated with the daily traffic management of this program focus on the general engineering and maintenance activities relative to the design, construction, and maintenance of traffic signals, the Advanced Transportation Management System (ATMS), and communication infrastructure that includes the County's fiber optic network. For real-time management of the traffic signal infrastructure this program also provides for the daily operations of the County's Transportation Management Center (TMC) to monitor the computerized traffic signal system, assist with multi-agency incident management response activities, and coordinate special event traffic management. Daily operations relative to the traffic signal system management account for approximately 50 percent of the program's proposed budget.

In addition to the daily traffic management of signal functionality, this program is also an integral part of coordinating the response to emergencies and severe weather events through the preparation, active response, and post storm/emergency cleanup. Tasks performed during these operations include snow pretreatment, roadway snow removal, sidewalk snow removal, salt application, post snow storm street sweeping, wind and rain storm debris removal, and immediate emergency repairs to damaged and unsafe infrastructure. Emergency operations often require rapid deployment of resources to clear debris/snow to ensure all transportation systems are passable for emergency first responders and the travelling public. During emergency events, this program operates the Storm Operations Center which monitors and coordinates real-time activities Countywide with Fire and Rescue, Police, Emergency Management and Homeland Security, local utility companies, and other County agencies and local jurisdictions as needed. The primary goal for the emergency response component of this program is to keep the County residents and traveling public safe, while providing reliable access to the extensive transportation network. Emergency operations under this program are funded by approximately 50 percent of the program's proposed budget. Actual annual costs associated with the emergency response activities regularly exceed the approved budget by over 900 percent, therefore expenditures over the budgeted program amount are covered by the Climate Response Non-Departmental Account.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of snow and rain storms addressed	13	11	13	13	13
Number of verified reports of unplowed or missed streets	363	0	250	225	200
Percent of Traffic Signals with fully functioning equipment	85%	81%	81%	85%	90%

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**6,665,947**	**39.70**
Enhance: Safe Routes to School	250,000	0.00
Enhance: Traffic Signals - Operation and Maintenance for new signals added to the network	36,000	0.00
Enhance: Maintenance for cameras and fiber added to the Advanced Transportation Management System	30,000	0.00
Enhance: Uninterrupted Power Supply (UPS) Unit Maintenance at 443 Intersections	11,250	0.00
Reduce: Signal Optimization Timing - Extend Comprehensive System Review from 8-10 Years to 12-14 Years	(70,000)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(117,239)	1.20
FY22 Approved	**6,805,958**	**40.90**

Transportation Policy, Planning, and Project Development

This program formulates transportation and related environmental policy and provides leadership in developing a capital improvements program that achieves policy goals. In addition, this program provides coordination with regional entities to ensure

compliance with environmental requirements and reviews developer plans to ensure that transportation infrastructure constructed by the private sector also achieves these policy goals.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Linear feet of sidewalk construction completed (000) [1]	29	32	25	25	25
Number of development applications reviewed	294	250	250	255	265
Number of Transportation Demand Management plans approved	104	114	135	145	160

[1] *The cost per linear foot of sidewalk can increase dramatically if retaining walls or the acquisition of right-of-way is required. This significantly impacts the linear feet constructed per year.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**2,109,346**	**12.19**
Increase Cost: Workforce Adjustment	0	0.50
Eliminate: Bridge Load Bearing Testing - All Relevant Bridges Addressed - No Safety Impact	(150,000)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(354,279)	(3.00)
FY22 Approved	**1,605,067**	**9.69**

Transportation Services General Administration

The Director's Office provides overall leadership for the Department, including policy development, planning, accountability, service integration, customer service, and the formation of partnerships. It also handles administration of the day-to-day operations of the Department, including direct service delivery, budget and fiscal management oversight (capital and operating), training, contract management, logistics and facilities support, human resources management, and information technology. In addition, administration staff coordinates the departmental review of proposed State legislation and provides a liaison between the County and WMATA. As previously mentioned, the Department consists of five divisions: the Division of Traffic Engineering and Operations, the Division of Parking Management, the Division of Highway Maintenance, the Division of Transportation Planning, and the Division of Transit Services.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**7,117,159**	**35.69**
Re-align: Eliminate Vacant Positions - No Service Impact	(179,432)	(2.00)
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	923,147	1.50
FY22 Approved	**7,860,874**	**35.19**

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
COUNTY GENERAL FUND					
EXPENDITURES					
Salaries and Wages	17,146,103	17,078,017	18,316,644	18,247,373	6.9 %
Employee Benefits	6,324,602	6,010,695	5,957,297	5,904,635	-1.8 %
County General Fund Personnel Costs	**23,470,705**	**23,088,712**	**24,273,941**	**24,152,008**	**4.6 %**

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
Operating Expenses	24,231,028	23,429,515	36,177,142	21,747,381	-7.2 %
Capital Outlay	10,068	0	0	0	—
County General Fund Expenditures	**47,711,801**	**46,518,227**	**60,451,083**	**45,899,389**	**-1.3 %**
PERSONNEL					
Full-Time	457	456	456	456	—
Part-Time	8	7	7	7	—
FTEs	255.02	254.02	254.02	252.52	-0.6 %
REVENUES					
Bus Advertising	18,750	0	0	0	—
Federal Grants	1,019,000	0	0	0	—
Miscellaneous Revenues	364,526	300,000	500,000	150,000	-50.0 %
Motor Pool Charges/Fees	10,771	0	0	0	—
Other Charges/Fees	271,078	750,000	750,000	435,000	-42.0 %
Other Fines/Forfeitures	4,650	0	0	0	—
Parking Fees	163,310	210,000	105,000	105,000	-50.0 %
Parking Fines	924,726	1,300,000	350,000	650,000	-50.0 %
Residential Parking Permits	103,179	24,000	12,000	12,000	-50.0 %
State Aid: Highway User	7,185,109	8,447,837	7,501,691	7,946,699	-5.9 %
State Grants	0	650,000	650,000	650,000	—
Street Tree Planting	145,574	75,000	75,000	75,000	—
Subdivision Plan Review	178,487	300,000	170,000	225,000	-25.0 %
Traffic Signals Maintenance	0	994,000	994,000	994,000	—
County General Fund Revenues	**10,389,160**	**13,050,837**	**11,107,691**	**11,242,699**	**-13.9 %**

LEAF VACUUMING

EXPENDITURES					
Salaries and Wages	2,802,251	2,736,673	2,070,000	2,542,105	-7.1 %
Employee Benefits	838,104	757,131	516,604	775,225	2.4 %
Leaf Vacuuming Personnel Costs	**3,640,355**	**3,493,804**	**2,586,604**	**3,317,330**	**-5.1 %**
Operating Expenses	3,332,724	2,874,082	2,968,298	3,373,621	17.4 %
Leaf Vacuuming Expenditures	**6,973,079**	**6,367,886**	**5,554,902**	**6,690,951**	**5.1 %**
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	31.03	31.03	31.03	31.03	—
REVENUES					
Investment Income	44,939	34,880	2,620	1,630	-95.3 %
Leaf Vaccuum Collection Fees	7,976,694	8,591,838	8,591,838	8,600,551	0.1 %
Other Charges/Fees	11,004	0	0	0	—

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
Leaf Vacuuming Revenues	**8,032,637**	**8,626,718**	**8,594,458**	**8,602,181**	**-0.3 %**
GRANT FUND - MCG					
EXPENDITURES					
Salaries and Wages	0	87,894	87,894	63,009	-28.3 %
Employee Benefits	2,466	17,048	17,048	17,312	1.6 %
Grant Fund - MCG Personnel Costs	**2,466**	**104,942**	**104,942**	**80,321**	**-23.5 %**
Operating Expenses	(272,860)	0	0	0	—
Grant Fund - MCG Expenditures	**(270,394)**	**104,942**	**104,942**	**80,321**	**-23.5 %**
PERSONNEL					
Full-Time	1	1	1	1	—
Part-Time	0	0	0	0	—
FTEs	0.75	0.75	0.75	0.75	—
REVENUES					
Federal Grants	0	0	104,942	80,321	—
State Grants	0	104,942	0	0	-100.0 %
Grant Fund - MCG Revenues	**0**	**104,942**	**104,942**	**80,321**	**-23.5 %**
DEPARTMENT TOTALS					
Total Expenditures	**54,414,486**	**52,991,055**	**66,110,927**	**52,670,661**	**-0.6 %**
Total Full-Time Positions	**458**	**457**	**457**	**457**	**—**
Total Part-Time Positions	**8**	**7**	**7**	**7**	**—**
Total FTEs	**286.80**	**285.80**	**285.80**	**284.30**	**-0.5 %**
Total Revenues	**18,421,797**	**21,782,497**	**19,807,091**	**19,925,201**	**-8.5 %**

FY22 APPROVED CHANGES

	Expenditures	FTEs
COUNTY GENERAL FUND		
FY21 ORIGINAL APPROPRIATION	**46,518,227**	**254.02**
Changes (with service impacts)		
Enhance: Safe Routes to School [Transportation Management, Operations and Emergency/Storm Response]	250,000	0.00
Enhance: Maintenance of Newly Accepted Subdivision Roads [Transportation Infrastructure Construction & Maintenance]	136,565	0.00
Enhance: Traffic Signals - Operation and Maintenance for new signals added to the network [Transportation Management, Operations and Emergency/Storm Response]	36,000	0.00
Enhance: Maintenance for cameras and fiber added to the Advanced Transportation Management System [Transportation Management, Operations and Emergency/Storm Response]	30,000	0.00
Enhance: Maintenance costs for various closed out CIP projects [Transportation Infrastructure Construction & Maintenance]	28,000	0.00

FY22 APPROVED CHANGES

	Expenditures	FTEs
Enhance: Uninterrupted Power Supply (UPS) Unit Maintenance at 443 Intersections [Transportation Management, Operations and Emergency/Storm Response]	11,250	0.00
Reduce: Signal Optimization Timing - Extend Comprehensive System Review from 8-10 Years to 12-14 Years [Transportation Management, Operations and Emergency/Storm Response]	(70,000)	0.00
Eliminate: Bridge Load Bearing Testing - All Relevant Bridges Addressed - No Safety Impact [Transportation Policy, Planning, and Project Development]	(150,000)	0.00
Reduce: Resurfacing - Represents 16% of Budget [Transportation Infrastructure Construction & Maintenance]	(429,636)	0.00
Reduce: Patching [Transportation Infrastructure Construction & Maintenance]	(538,319)	0.00
Other Adjustments (with no service impacts)		
Increase Cost: FY21 Compensation Adjustment	694,307	0.00
Increase Cost: FY22 Compensation Adjustment	679,723	0.00
Increase Cost: Workforce Adjustment [Transportation Policy, Planning, and Project Development]	0	0.50
Decrease Cost: Print and Mail Adjustment	(969)	0.00
Decrease Cost: Streetlight Maintenance/Relamping to Reflect Savings from Switch to LED Lights [Community/Transportation Safety]	(110,000)	0.00
Decrease Cost: Retirement Adjustment	(126,302)	0.00
Decrease Cost: Efficiency Improvements in Parking Enforcement [Parking Outside the Parking Districts]	(155,910)	0.00
Re-align: Eliminate Vacant Positions - No Service Impact [Transportation Services General Administration]	(179,432)	(2.00)
Decrease Cost: Motor Pool Adjustment	(724,115)	0.00
FY22 APPROVED	**45,899,389**	**252.52**

LEAF VACUUMING

FY21 ORIGINAL APPROPRIATION	**6,367,886**	**31.03**
Other Adjustments (with no service impacts)		
Increase Cost: Motor Pool Adjustment	220,539	0.00
Increase Cost: FY21 Compensation Adjustment	71,451	0.00
Increase Cost: FY22 Compensation Adjustment	41,001	0.00
Decrease Cost: Retirement Adjustment	(9,926)	0.00
FY22 APPROVED	**6,690,951**	**31.03**

GRANT FUND - MCG

FY21 ORIGINAL APPROPRIATION	**104,942**	**0.75**
Other Adjustments (with no service impacts)		
Increase Cost: Annualization of FY21 Personnel Costs	(24,621)	0.00
FY22 APPROVED	**80,321**	**0.75**

PROGRAM SUMMARY

Program Name	FY21 APPR Expenditures	FY21 APPR FTEs	FY22 APPR Expenditures	FY22 APPR FTEs
Community/Transportation Safety	4,835,800	22.60	4,998,098	22.90
Non- Roadway Right of Way Maintenance	14,271,259	71.88	14,761,953	71.88
Parking Outside the Parking Districts	1,081,038	1.60	930,174	1.60
Transportation Infrastructure Construction & Maintenance	16,910,506	102.14	15,708,537	102.14
Transportation Management, Operations and Emergency/Storm Response	6,665,947	39.70	6,805,958	40.90
Transportation Policy, Planning, and Project Development	2,109,346	12.19	1,605,067	9.69
Transportation Services General Administration	7,117,159	35.69	7,860,874	35.19
Total	**52,991,055**	**285.80**	**52,670,661**	**284.30**

CHARGES TO OTHER DEPARTMENTS

Charged Department	Charged Fund	FY21 Total$	FY21 FTEs	FY22 Total$	FY22 FTEs
COUNTY GENERAL FUND					
Urban Districts	Bethesda Urban District	30,000	0.00	30,000	0.00
Urban Districts	Silver Spring Urban District	25,000	0.00	25,000	0.00
Urban Districts	Wheaton Urban District	12,900	0.00	12,900	0.00
Transit Services	Mass Transit	208,058	1.00	208,058	1.00
Environmental Protection	Water Quality Protection	4,147,667	32.29	4,198,553	32.29
Recycling and Resource Management	Solid Waste Disposal	320,434	2.90	315,023	2.90
CIP	Capital Fund	15,348,379	147.73	15,183,560	147.48
Cable Television Communications Plan	Cable TV	877,792	0.75	873,196	0.75
	Total	**20,970,230**	**184.67**	**20,846,290**	**184.42**

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
COUNTY GENERAL FUND						
EXPENDITURES						
FY22 Approved	**45,899**	**45,899**	**45,899**	**45,899**	**45,899**	**45,899**
No inflation or compensation change is included in outyear projections.						
Labor Contracts	**0**	**597**	**597**	**597**	**597**	**597**
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	**45,899**	**46,496**	**46,496**	**46,496**	**46,496**	**46,496**
LEAF VACUUMING						
EXPENDITURES						
FY22 Approved	**6,691**	**6,691**	**6,691**	**6,691**	**6,691**	**6,691**

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
Subtotal Expenditures	**6,691**	**6,691**	**6,691**	**6,691**	**6,691**	**6,691**

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Parking District Services

APPROVED FY22 BUDGET	FULL TIME EQUIVALENTS
$24,579,335	48.53

CHRIS CONKLIN, DIRECTOR

MISSION STATEMENT

The mission of Parking District Services is to:

- Support the role of public parking in commercial areas throughout the County, as parking management is an important tool for achieving public objectives of economic development and transportation management;
- Support the comprehensive development of the Silver Spring, Bethesda, and Wheaton central business districts and promote their economic growth and stability by supplying a sufficient number of parking spaces to accommodate that segment of the public demand which is neither provided for by development nor served by alternative travel modes;
- Promote and complement a total transportation system through the careful balance of rates and parking supply to encourage the use of the most efficient and economical transportation modes available; and
- Develop and implement parking management strategies designed to maximize the usage of the available parking supply in order to enhance the economic development of specific central business districts.

BUDGET OVERVIEW

The total approved FY22 Operating Budget for the Parking Districts is $24,579,335, a decrease of $3,450,784 or 12.31 percent from the FY21 Approved Budget of $28,030,119. Personnel Costs comprise 21.77 percent of the budget for 53 full-time position(s) and no part-time position(s), and a total of 48.53 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 78.23 percent of the FY22 budget.

In addition, this department's Capital Improvements Program (CIP) requires Current Revenue funding.

COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following are emphasized:

- **Easier Commutes**
- **Effective, Sustainable Government**
- **A Growing Economy**

INITIATIVES

- Improve customer service experience by increasing staffing hours in gated facilities.

INNOVATIONS AND PRODUCTIVITY IMPROVEMENTS

- As part of the Wheaton Revitalization Project, the new garage will feature LED lighting fixtures, Electric Vehicle (EV) charging stations, low emission vehicles preferred parking spaces, and increased security measures through additional cameras and panic buttons. The Wheaton Office building will be the first LEED Platinum certified government facility in Maryland featuring a geothermal system and solar panels in the roof areas.
- Management of the Bethesda facility improvements to include payment system upgrades, machine location plan, and sign replacements.
- Installation of new LED light fixtures in additional parking garages to improve lighting and energy efficiency.

PROGRAM CONTACTS

Contact Jose Thommana of the Parking Districts at 240.777.8732 or Taman Morris of the Office of Management and Budget at 240.777.2771 for more information regarding this department's operating budget.

PROGRAM PERFORMANCE MEASURES

Performance measures for this department are included below (where applicable), with multi-program measures displayed at the front of this section and program-specific measures shown with the relevant program. The FY21 estimates reflect funding based on the FY21 Approved Budget. The FY22 and FY23 figures are performance targets based on the FY22 Approved Budget and funding for comparable service levels in FY23.

PROGRAM DESCRIPTIONS

Parking Enforcement

The Parking Enforcement program provides for the enforcement of parking laws within the Parking Lot Districts (PLDs) and Transportation Management Districts (TMDs) primarily to promote business activity, ensure public safety, and ensure the smooth flow of traffic. The program also conducts Residential Permit Parking (RPP) enforcement in all RPP zones within the County. In addition to citation issuance, the program is also responsible for the processing and management of citation payments.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of DOT issued parking citations	147,192	126,352	58,800	102,900	102,900
Percent of DOT issued parking citations contested	6.41%	6.31%	6.20%	6.20%	6.00%
Number of Americans with Disabilities Act (ADA) citations issued	116	91	50	88	88

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**2,758,013**	**4.24**

FY22 Approved Changes	Expenditures	FTEs
Enhance: Enforcement Funding Realignment	75,000	0.00
Technical Adj: Additional Enforcement	12,000	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(22,753)	0.00
FY22 Approved	**2,822,260**	**4.24**

Parking Fixed Costs

The Parking Fixed Costs program primarily funds the debt service payments, the lease payments for a parking facility, and Other Post Retirement Benefits (OPEB) costs.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**6,254,763**	**0.00**
Decrease Cost: Correction - Retiree Health Insurance Pre-funding Adjustment	(19,552)	0.00
Decrease Cost: Fixed Costs Reduction - Silver Spring PLD	(1,090,878)	0.00
Decrease Cost: Fixed Costs Reduction - Bethesda PLD	(1,634,730)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	19,062	0.00
FY22 Approved	**3,528,665**	**0.00**

Parking Operations

The Parking Operations program has overall responsibility for the management of County-owned garages and lots with over 22,000 parking spaces, which represent at least a fifty percent market share of available parking spaces. This program has overall responsibility for the collection and processing of all parking revenue, including revenue from individual meters, automated pay stations, cashiered facilities, parking permits, and parking fines. The program also includes renovating and improving existing parking facilities to ensure the preservation and integrity of the parking system and its continued service to the public. Moreover, the program is responsible for the maintenance of parking facilities that includes: snow and ice removal; janitorial services; equipment maintenance for elevators, electrical systems, heating, ventilation, and air conditioning systems (HVAC); facility repairs for maintenance of damaged glass, asphalt, concrete, plumbing, painting, and space stripes; and grounds-keeping services. Furthermore, this program provides a comprehensive meter maintenance program to ensure all meter devices function properly. Augmenting the public safety mission of the Montgomery County Police Department, this program also provides contract security guard services for parking facilities to detect and report theft, vandalism, and threats to personal security.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Parking Management revenue generated ($ millions)	$37.5	$30.2	$14.9	$32.0	$33.2
Parking Management operating expenditures ($ millions)	$25.5	$25.6	$25.6	$25.3	$25.9
Parking Management cost efficiency (ratio of expenses to revenues)	68%	85%	N/A	79%	78%
Customer satisfaction rate for Parking Lot Districts (PLDs) (scale of 1-5) [1]	N/A	4.5	N/A	4.7	N/A

[1] *Rating on a scale of 1 to 5 with the number 5 representing highest score. Scores from prior years are not shown due to a significant change in survey methodology in FY18.*

FY22 Approved Changes	Expenditures	FTEs

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**18,432,561**	**39.59**
Enhance: Garage 13 Revenue Collection	7,500	0.00
Technical Adj: Enforcement Funding Realignment	(12,000)	0.00
Decrease Cost: Operational Costs Changes	(129,268)	0.00
Decrease Cost: Operational Savings - Bethesda PLD	(177,693)	0.00
Decrease Cost: Operational Savings - Silver Spring PLD	(714,999)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	29,815	0.00
FY22 Approved	**17,435,916**	**39.59**

Parking Services General Administration

The General Administration program provides executive direction and support functions for parking programs that include human resources, information technology, fiscal/procurement services, and the redevelopment of real property to promote the economic growth and stability of associated urban districts. The program's responsibilities are for drafting and releasing Requests for Development Proposals; generating property appraisals; negotiations and overseeing the execution of General Development Agreements; and Purchase Sales Agreements, including related development documents. The program also leads project management efforts including design and construction of PLD real property as part of mixed-use redevelopment projects.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**584,782**	**4.70**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	207,712	0.00
FY22 Approved	**792,494**	**4.70**

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
PARKING DISTRICT - BETHESDA					
EXPENDITURES					
Salaries and Wages	1,694,508	1,704,415	1,636,270	1,794,147	5.3 %
Employee Benefits	599,218	564,776	500,293	547,471	-3.1 %
Parking District - Bethesda Personnel Costs	**2,293,726**	**2,269,191**	**2,136,563**	**2,341,618**	**3.2 %**
Operating Expenses	7,769,560	7,980,375	7,058,592	7,703,780	-3.5 %
Debt Service Other	4,642,224	4,634,250	4,634,250	3,104,200	-33.0 %
Parking District - Bethesda Expenditures	**14,705,510**	**14,883,816**	**13,829,405**	**13,149,598**	**-11.7 %**
PERSONNEL					
Full-Time	29	29	29	29	—
Part-Time	0	0	0	0	—
FTEs	20.39	20.39	20.39	20.39	—
REVENUES					

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
Investment Income	407,535	269,530	23,770	6,870	-97.5 %
Miscellaneous Revenues	61,020	284,120	284,120	284,120	—
Parking Fees	12,966,153	15,355,081	6,947,657	12,734,065	-17.1 %
Parking Fines	3,415,568	3,250,000	1,804,882	2,762,500	-15.0 %
Property Rentals	553,390	75,000	75,000	75,000	—
Property Tax	(105)	0	0	0	—
Parking District - Bethesda Revenues	**17,403,561**	**19,233,731**	**9,135,429**	**15,862,555**	**-17.5 %**

PARKING DISTRICT - SILVER SPRING

EXPENDITURES

Salaries and Wages	1,770,778	1,903,180	1,711,061	1,998,361	5.0 %
Employee Benefits	627,061	637,391	491,269	620,400	-2.7 %
Parking District - Silver Spring Personnel Costs	**2,397,839**	**2,540,571**	**2,202,330**	**2,618,761**	**3.1 %**
Operating Expenses	7,544,016	9,028,271	6,928,271	7,324,060	-18.9 %
Parking District - Silver Spring Expenditures	**9,941,855**	**11,568,842**	**9,130,601**	**9,942,821**	**-14.1 %**

PERSONNEL

Full-Time	21	21	21	21	—
Part-Time	0	0	0	0	—
FTEs	24.72	24.72	24.72	24.72	—

REVENUES

Investment Income	364,631	257,330	21,270	6,140	-97.6 %
Miscellaneous Revenues	3,352,085	20,000	20,000	20,000	—
Parking Fees	9,149,485	12,920,413	4,090,421	10,561,331	-18.3 %
Parking Fines	1,715,194	1,897,689	629,501	1,613,036	-15.0 %
Property Rentals	43,618	0	0	0	—
Property Tax	(6,072)	0	0	0	—
Parking District - Silver Spring Revenues	**14,618,941**	**15,095,432**	**4,761,192**	**12,200,507**	**-19.2 %**

PARKING DISTRICT - WHEATON

EXPENDITURES

Salaries and Wages	283,576	280,830	272,209	298,672	6.4 %
Employee Benefits	99,990	92,481	82,403	91,329	-1.3 %
Parking District - Wheaton Personnel Costs	**383,566**	**373,311**	**354,612**	**390,001**	**4.5 %**
Operating Expenses	839,885	1,204,150	1,084,150	1,096,915	-8.9 %
Parking District - Wheaton Expenditures	**1,223,451**	**1,577,461**	**1,438,762**	**1,486,916**	**-5.7 %**

PERSONNEL

Full-Time	3	3	3	3	—
Part-Time	0	0	0	0	—
FTEs	3.42	3.42	3.42	3.42	—

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
REVENUES					
Investment Income	16,475	12,190	960	280	-97.7 %
Miscellaneous Revenues	26,682	0	0	0	—
Parking Fees	656,444	1,375,000	775,176	1,254,220	-8.8 %
Parking Fines	325,662	476,000	142,956	404,600	-15.0 %
Property Tax	1,561	0	0	0	—
Parking District - Wheaton Revenues	**1,026,824**	**1,863,190**	**919,092**	**1,659,100**	**-11.0 %**

DEPARTMENT TOTALS

Total Expenditures	**25,870,816**	**28,030,119**	**24,398,768**	**24,579,335**	**-12.3 %**
Total Full-Time Positions	**53**	**53**	**53**	**53**	**—**
Total Part-Time Positions	**0**	**0**	**0**	**0**	**—**
Total FTEs	**48.53**	**48.53**	**48.53**	**48.53**	**—**
Total Revenues	**33,049,326**	**36,192,353**	**14,815,713**	**29,722,162**	**-17.9 %**

FY22 APPROVED CHANGES

	Expenditures	FTEs
PARKING DISTRICT - BETHESDA		
FY21 ORIGINAL APPROPRIATION	**14,883,816**	**20.39**
Other Adjustments (with no service impacts)		
Increase Cost: FY21 Compensation Adjustment	59,697	0.00
Increase Cost: Motor Pool Adjustment	30,046	0.00
Increase Cost: FY22 Compensation Adjustment	29,133	0.00
Increase Cost: Annualization of FY21 Personnel Costs	5	0.00
Decrease Cost: Print and Mail Adjustment	(36)	0.00
Decrease Cost: OPEB Adjustment	(4,680)	0.00
Decrease Cost: Retirement Adjustment	(16,408)	0.00
Decrease Cost: Correction - Retiree Health Insurance Pre-funding Adjustment [Parking Fixed Costs]	(19,552)	0.00
Decrease Cost: Operational Savings - Bethesda PLD [Parking Operations]	(177,693)	0.00
Decrease Cost: Fixed Costs Reduction - Bethesda PLD [Parking Fixed Costs]	(1,634,730)	0.00
FY22 APPROVED	**13,149,598**	**20.39**
PARKING DISTRICT - SILVER SPRING		
FY21 ORIGINAL APPROPRIATION	**11,568,842**	**24.72**
Changes (with service impacts)		
Enhance: Enforcement Funding Realignment [Parking Enforcement]	75,000	0.00
Other Adjustments (with no service impacts)		

FY22 APPROVED CHANGES

	Expenditures	FTEs
Increase Cost: FY21 Compensation Adjustment	62,415	0.00
Increase Cost: FY22 Compensation Adjustment	30,498	0.00
Increase Cost: Motor Pool Adjustment	30,046	0.00
Increase Cost: Annualization of FY21 Personnel Costs	963	0.00
Decrease Cost: OPEB Adjustment	(3,380)	0.00
Decrease Cost: Retirement Adjustment	(15,686)	0.00
Decrease Cost: Operational Savings - Silver Spring PLD [Parking Operations]	(714,999)	0.00
Decrease Cost: Fixed Costs Reduction - Silver Spring PLD [Parking Fixed Costs]	(1,090,878)	0.00
FY22 APPROVED	**9,942,821**	**24.72**

PARKING DISTRICT - WHEATON

FY21 ORIGINAL APPROPRIATION	**1,577,461**	**3.42**
Changes (with service impacts)		
Enhance: Garage 13 Revenue Collection [Parking Operations]	7,500	0.00
Other Adjustments (with no service impacts)		
Increase Cost: Motor Pool Adjustment	15,023	0.00
Technical Adj: Additional Enforcement [Parking Enforcement]	12,000	0.00
Increase Cost: FY21 Compensation Adjustment	9,335	0.00
Increase Cost: Annualization of FY21 Personnel Costs	4,912	0.00
Increase Cost: FY22 Compensation Adjustment	4,447	0.00
Decrease Cost: OPEB Adjustment	(490)	0.00
Decrease Cost: Retirement Adjustment	(2,004)	0.00
Technical Adj: Enforcement Funding Realignment [Parking Operations]	(12,000)	0.00
Decrease Cost: Operational Costs Changes [Parking Operations]	(129,268)	0.00
FY22 APPROVED	**1,486,916**	**3.42**

PROGRAM SUMMARY

Program Name	FY21 APPR Expenditures	FY21 APPR FTEs	FY22 APPR Expenditures	FY22 APPR FTEs
Parking Enforcement	2,758,013	4.24	2,822,260	4.24
Parking Fixed Costs	6,254,763	0.00	3,528,665	0.00
Parking Operations	18,432,561	39.59	17,435,916	39.59
Parking Services General Administration	584,782	4.70	792,494	4.70
Total	**28,030,119**	**48.53**	**24,579,335**	**48.53**

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
PARKING DISTRICT - BETHESDA						
EXPENDITURES						
FY22 Approved	**13,150**	**13,150**	**13,150**	**13,150**	**13,150**	**13,150**
No inflation or compensation change is included in outyear projections.						
Retiree Health Insurance Pre-funding	**0**	**(11)**	**(22)**	**(33)**	**(36)**	**(36)**
Labor Contracts	**0**	**50**	**50**	**50**	**50**	**50**
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	**13,150**	**13,189**	**13,178**	**13,167**	**13,164**	**13,164**
PARKING DISTRICT - SILVER SPRING						
EXPENDITURES						
FY22 Approved	**9,943**	**9,943**	**9,943**	**9,943**	**9,943**	**9,943**
No inflation or compensation change is included in outyear projections.						
Retiree Health Insurance Pre-funding	**0**	**(8)**	**(16)**	**(24)**	**(26)**	**(26)**
Labor Contracts	**0**	**52**	**52**	**52**	**52**	**52**
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	**9,943**	**9,987**	**9,979**	**9,971**	**9,969**	**9,969**
Subtotal Expenditures	**0**	**0**	**0**	**0**	**0**	**0**
PARKING DISTRICT - WHEATON						
EXPENDITURES						
FY22 Approved	**1,487**	**1,487**	**1,487**	**1,487**	**1,487**	**1,487**
No inflation or compensation change is included in outyear projections.						
Retiree Health Insurance Pre-funding	**0**	**(91)**	**(180)**	**(275)**	**(295)**	**(295)**
Labor Contracts	**0**	**8**	**8**	**8**	**8**	**8**
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	**1,487**	**1,404**	**1,315**	**1,220**	**1,200**	**1,200**

Transit Services

APPROVED FY22 BUDGET	FULL TIME EQUIVALENTS
$154,532,665	908.87

CHRISTOPHER CONKLIN, DIRECTOR

MISSION STATEMENT

The mission of the Division of Transit Services is to provide an effective mix of public transportation services in Montgomery County.

BUDGET OVERVIEW

The total approved FY22 Operating Budget for the Division of Transit Services is $154,532,665, an increase of $70,362 or 0.05 percent from the FY21 Approved Budget of $154,462,303. Personnel Costs comprise 56.06 percent of the budget for 878 full-time position(s) and 16 part-time position(s), and a total of 908.87 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 43.94 percent of the FY22 budget.

The general obligation bond Debt Service for the Mass Transit Fund is appropriated in the Debt Service Fund and is not displayed in this section. To pay for the Debt Service, a transfer of funds from the Mass Transit Fund to the Debt Service Fund of $20,997,580 is required.

In addition, this department's Capital Improvements Program (CIP) requires Current Revenue funding.

COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following are emphasized:

- **Easier Commutes**
- **A Greener County**
- **Thriving Youth and Families**

INITIATIVES

- Re-imagine Ride On Transit Services by implementing a route restructuring study that will examine the entire Ride On transit system's route network looking at changes to the County's population, demographics, employment centers and residential network to determine enhanced optimization of current and proposed transit services and provide recommended changes for a more equitable, efficient, effective and sustainable service delivery of transit services to meet the evolving needs of the community. A variety of route features to be examined include route structure, connectivity, route span, frequency of service, plus deploying zero emission buses to the fleet. The study's recommendation will assist Transit Services to implement key

strategies to increase program performance in an equitable and sustainable manner.

- Develop and perform a study to evaluate existing reduced fare programs and policies currently in use in the County and make recommendations for program improvements to optimize public benefits. Perform a best practices analysis of similar programs being implemented across the country (and world, as applicable). Review past and present data on Seniors Ride Free, Kids Ride Free, and other subsidized fare programs to evaluate existing and anticipated usage patterns; understanding and awareness of programs; ease of participation; hours and days programs are in effect; and identify potential improvements to increase public benefits from such programs. Study will be coordinated with Reimagining Ride On effort.

- Expand the Seniors Ride Free Program to all hours of operation.

INNOVATIONS AND PRODUCTIVITY IMPROVEMENTS

- Successfully launched limited stop FLASH service between the Burtonsville Park and Ride Lot and the Silver Spring Transit Center. The FLASH service runs from 5:30 am to midnight seven days a week with 7.5 minutes headways in the morning and afternoon peak periods and 15 minutes all other times. The FLASH service includes 18 unique new station platforms and a fleet of 16 60-foot articulated buses. Travel time is reduced compared to previous bus routes, through limited stops, paying for fares off board at platforms, exclusive transit use of shoulder along the northern portion of US29, and traffic signal priority that allows buses to get through some intersections more efficiently.
- Successfully introduced the County's first four zero emission buses. The four buses operate on Ride On bus routes serving Silver Spring, Takoma Park, and Langley Park. In Spring 2022, the department expects to deploy ten additional zero emission buses. The 14 zero emission buses put in service in FY21 and FY22 will be responsible for a reduction of 9,568.4 metric tons of carbon dioxide over the next 12 years.

PROGRAM CONTACTS

Contact Kevin Sanders of the Division of Transit Services at 240.777.5807 or Mary Beck of the Office of Management and Budget at 240.777.2753 for more information regarding this department's operating budget.

PROGRAM PERFORMANCE MEASURES

Performance measures for this department are included below (where applicable), with multi-program measures displayed at the front of this section and program-specific measures shown with the relevant program. The FY21 estimates reflect funding based on the FY21 Approved Budget. The FY22 and FY23 figures are performance targets based on the FY22 Approved Budget and funding for comparable service levels in FY23.

PROGRAM DESCRIPTIONS

Community Mobility Services

The Community Mobility Services program provides a wide range of transportation-related services and options for County residents and commuters. The program includes components to inform people about services available, enabling them to make the best choices for their needs; programs to reduce the cost of using those options; and programs to increase the array of choices. Those components include the following units:

- Commuter Services: Working with the business and residential community, this program unit promotes alternatives to single occupant vehicles (including transit, car/vanpooling, biking, bikesharing, walking, and telework) in order to reduce traffic congestion, improve air quality and other environmental factors, and address climate change. Outreach and services are targeted to employers, employees and residents of multi-unit buildings within the County's five Transportation Management Districts (TMDs): Silver Spring, Friendship Heights, Bethesda, North Bethesda and Greater Shady Grove, and in the Wheaton Transportation Planning and Policy area. Large employers outside the TMDs are also serviced on a more limited basis as funding permits. The unit coordinates with other agencies in the development approval process and works with developers within TMDs to incorporate supportive measures into their projects. The unit also coordinates with Parking Management to provide parking opportunities within the TMDs but outside Parking Lot Districts (PLDs). Revenues from these non-PLD parking areas help support the unit's services. The unit supports and helps coordinate actions to reduce greenhouse gas emissions from the transportation sector in order to meet the County's climate change goals, consistent with actions identified in the Climate Action Plan. These include programs promoting use of electric vehicles by residents, businesses and their employees, developers and the community at large.
- Senior & Special Transportation: This unit provides travel options for low-income elderly and disabled residents, under a user-side subsidy program (Call-n-Ride); transportation to and from medical appointments for low income participants (Medicaid); and outreach and information on public and private transportation programs for populations with special needs (Senior and Special Transportation Services). It ensures these populations have transportation options to meet their unique needs, provides access to necessary services, promotes independence, and prevents social isolation.
- Taxi Services: This unit administers taxicab regulation, licensing, and permit activities of Chapter 53 of the Montgomery County Code (Taxi).
- Cross-Coordination of Services: The Community Mobility Program coordinates implementation of programs and grants to support a broad range of mobility options with community groups, County departments and other local, state, and regional agencies.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of employer contacts	8,635	10,933	11,000	11,000	11,000
Number of Call-n-Ride participants	5,356	5,585	5,650	5,650	5,650
Percent of traffic mitigation plans completed on-time [1]	100%	90%	100%	100%	100%
Non-auto driver mode share in Silver Spring Transportation Management District	57.0%	53.6%	55.0%	55.0%	55.0%

[1] *Due to Covid-19, following up with employers in FY20 and FY21 regarding filings for traffic mitigation plans has been more challenging than typical. We are still working with employers who we can reach to complete as many of their FY20 and FY21 filings as possible.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**13,321,757**	**34.09**
Add: White Oak Transportation Management District Improvements	70,000	0.00
Increase Cost: Bethesda Circulator Contract Escalation	29,740	0.00
Increase Cost: Transportation Management District Biennial Reports	20,000	0.00
Increase Cost: TRiPS Commuter Store Contract Escalation	16,000	0.00
Reduce: Fare Share Program - 70% to Account for Lower Usage	(350,000)	0.00
Reduce: Call n Ride Program to Reflect Actual Usage	(400,000)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(32,119)	0.00
FY22 Approved	**12,675,378**	**34.09**

Transit Services

Public transit plays a vital role in maintaining the livability of Montgomery County's growing communities, easing commutes for County residents, and reducing emissions of greenhouse gases. The Transit Services program provides Ride On fixed-route bus service, the FLASH limited stop transit service and the FLEX on demand zone-based service in the County. The program plans and schedules all transit service, evaluates and develops routes and zones; and adjusts bus schedules three times a year.

Ride On bus service is provided throughout the County with a fleet of 370+ buses. Roughly half of the buses use alternative fuels. Transit Services is committed to the deployment of low emission (electric) buses and additional emission reduction efforts as technology and costs allow. In Fiscal Year 2020, the Transit Services program received its first four electric buses and they have been deployed into service. A procurement is underway for an additional 10 with expected deployment by Spring 2022.

Ride On operates fixed route service primarily in neighborhoods and provides a collector and distributor service to the major transfer points and transit centers in the County. Ride On bus service coverage extends to 76 percent of residents and 89 percent of employers and provides service within 0.25 miles to 81 percent of low-income households and 86 percent of households without cars.

The FLEX bus provides on demand service in several community zones. The FLASH Transit service operates on Route 29 from Briggs Chaney and Burtonsville to the Paul S Sarbanes Transit Center in the Silver Spring business district. Transit Services supplements and coordinates the County's mass transit services with Metrobus and Metrorail service, which are provided by the Washington Metropolitan Area Transit Authority (WMATA).

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Passengers transported (millions)	20.596	16.305	11.800	15.340	17.641
Scheduled Ride On roundtrip circuits missed, in whole or in part, per 1,000 roundtrip circuits	7.00	5.92	6.00	5.50	5.00
On time performance for Ride On buses	87.5%	86.3%	87.0%	87.7%	88.4%

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**139,482,592**	**868.78**
Enhance: Re-imagining Ride On Transit System	1,500,000	0.00
Increase Cost: Triennial Survey	300,000	0.00
Enhance: Seniors Ride Free All Day	244,100	0.00
Enhance: Fare Equity Study Program Development	175,000	0.00
Decrease Cost: Kids Ride Free Program - Reduce WMATA Payment To Account for Lower Ridership	(195,000)	0.00
Reduce: Ride On Service Ramping Up to 100% by February 2022	(1,735,927)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(1,229,826)	0.00
FY22 Approved	**138,540,939**	**868.78**

Transit Services General Administration

The General Administration program provides executive direction and support functions for Transit Services programs that include Ride On operations and planning, human resources, information technology, budget/grant/fiscal management/procurement services, and special transportation programs to increase mobility and promote the economic growth and stability of the County.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**1,657,954**	**6.00**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	1,658,394	0.00
FY22 Approved	**3,316,348**	**6.00**

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
MASS TRANSIT					
EXPENDITURES					
Salaries and Wages	60,659,371	61,770,810	67,417,178	64,357,619	4.2 %
Employee Benefits	20,028,030	20,992,179	20,059,620	20,658,017	-1.6 %
Mass Transit Personnel Costs	**80,687,401**	**82,762,989**	**87,476,798**	**85,015,636**	**2.7 %**
Operating Expenses	56,835,931	66,490,387	57,040,825	64,308,102	-3.3 %
Capital Outlay	0	111,500	111,500	111,500	—
Mass Transit Expenditures	**137,523,332**	**149,364,876**	**144,629,123**	**149,435,238**	**—**
PERSONNEL					
Full-Time	871	863	863	863	—
Part-Time	0	16	16	16	—
FTEs	895.77	895.77	895.77	895.77	—
REVENUES					
Bus Advertising	372,280	990,000	450,000	900,000	-9.1 %
Miscellaneous Revenues	64,467	0	0	0	—
Motor Pool Charges/Fees	2,761,836	0	500,000	0	—
Other Charges/Fees	3,531,907	1,202,278	2,022,659	2,564,453	113.3 %
Other Fines/Forfeitures	815	0	0	0	—
Parking Fees	989,178	720,000	576,000	576,000	-20.0 %
Parking Fines	835,344	525,000	367,500	418,800	-20.2 %
Property Tax	135,071,397	152,218,055	151,840,564	111,358,690	-26.8 %
Recreation Fees	7,484	0	0	0	—
Ride On Fare Revenue	13,380,633	22,557,443	0	12,175,785	-46.0 %
State Aid: Call N' Ride	399,239	379,107	379,107	379,107	—
State Aid: Damascus Fixed Route	309,958	309,950	303,733	303,733	-2.0 %
State Aid: Ride On	40,646,306	40,628,000	63,527,124	97,167,934	139.2 %
Taxi Licensing Fees	210,205	400,000	100,000	200,000	-50.0 %
Mass Transit Revenues	**198,581,049**	**219,929,833**	**220,066,687**	**226,044,502**	**2.8 %**
GRANT FUND - MCG					
EXPENDITURES					

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
Salaries and Wages	857,742	1,318,141	1,318,141	1,320,700	0.2 %
Employee Benefits	360,253	303,810	303,810	301,251	-0.8 %
Grant Fund - MCG Personnel Costs	**1,217,995**	**1,621,951**	**1,621,951**	**1,621,951**	**—**
Operating Expenses	3,523,706	3,475,476	3,475,476	3,475,476	—
Grant Fund - MCG Expenditures	**4,741,701**	**5,097,427**	**5,097,427**	**5,097,427**	**—**
PERSONNEL					
Full-Time	15	15	15	15	—
Part-Time	0	0	0	0	—
FTEs	13.10	13.10	13.10	13.10	—
REVENUES					
Federal Grants	3,619,798	1,939,693	1,939,693	1,939,693	—
State Grants	1,198,734	3,157,734	3,157,734	3,157,734	—
Grant Fund - MCG Revenues	**4,818,532**	**5,097,427**	**5,097,427**	**5,097,427**	**—**

DEPARTMENT TOTALS

Total Expenditures	**142,265,033**	**154,462,303**	**149,726,550**	**154,532,665**	**—**
Total Full-Time Positions	**886**	**878**	**878**	**878**	**—**
Total Part-Time Positions	**0**	**16**	**16**	**16**	**—**
Total FTEs	**908.87**	**908.87**	**908.87**	**908.87**	**—**
Total Revenues	**203,399,581**	**225,027,260**	**225,164,114**	**231,141,929**	**2.7 %**

FY22 APPROVED CHANGES

	Expenditures	FTEs
MASS TRANSIT		
FY21 ORIGINAL APPROPRIATION	**149,364,876**	**895.77**
Changes (with service impacts)		
Enhance: Re-imagining Ride On Transit System [Transit Services]	1,500,000	0.00
Enhance: Seniors Ride Free All Day [Transit Services]	244,100	0.00
Enhance: Fare Equity Study Program Development [Transit Services]	175,000	0.00
Add: White Oak Transportation Management District Improvements [Community Mobility Services]	70,000	0.00
Reduce: Fare Share Program - 70% to Account for Lower Usage [Community Mobility Services]	(350,000)	0.00
Reduce: Call n Ride Program to Reflect Actual Usage [Community Mobility Services]	(400,000)	0.00
Reduce: Ride On Service Ramping Up to 100% by February 2022 [Transit Services]	(1,735,927)	0.00
Other Adjustments (with no service impacts)		
Increase Cost: FY21 Compensation Adjustment	2,202,991	0.00
Increase Cost: FY22 Compensation Adjustment	1,405,420	0.00
Increase Cost: Triennial Survey [Transit Services]	300,000	0.00
Increase Cost: Bethesda Circulator Contract Escalation [Community Mobility Services]	29,740	0.00

FY22 APPROVED CHANGES

	Expenditures	FTEs
Increase Cost: Transportation Management District Biennial Reports [Community Mobility Services]	20,000	0.00
Increase Cost: TRiPS Commuter Store Contract Escalation [Community Mobility Services]	16,000	0.00
Decrease Cost: Print and Mail Adjustment	(5,774)	0.00
Decrease Cost: Retirement Adjustment	(117,159)	0.00
Decrease Cost: Kids Ride Free Program - Reduce WMATA Payment To Account for Lower Ridership [Transit Services]	(195,000)	0.00
Decrease Cost: Annualization of FY21 Personnel Costs	(1,074,855)	0.00
Decrease Cost: Motor Pool Adjustment	(2,014,174)	0.00
FY22 APPROVED	**149,435,238**	**895.77**

GRANT FUND - MCG

FY21 ORIGINAL APPROPRIATION	**5,097,427**	**13.10**
FY22 APPROVED	**5,097,427**	**13.10**

PROGRAM SUMMARY

Program Name	FY21 APPR Expenditures	FY21 APPR FTEs	FY22 APPR Expenditures	FY22 APPR FTEs
Community Mobility Services	13,321,757	34.09	12,675,378	34.09
Transit Services	139,482,592	868.78	138,540,939	868.78
Transit Services General Administration	1,657,954	6.00	3,316,348	6.00
Total	**154,462,303**	**908.87**	**154,532,665**	**908.87**

CHARGES TO OTHER DEPARTMENTS

Charged Department	Charged Fund	FY21 Total$	FY21 FTEs	FY22 Total$	FY22 FTEs
MASS TRANSIT					
Health and Human Services	General Fund	282,694	0.00	282,694	0.00

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
MASS TRANSIT						
EXPENDITURES						
FY22 Approved	**149,435**	**149,435**	**149,435**	**149,435**	**149,435**	**149,435**
No inflation or compensation change is included in outyear projections.						

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
Elimination of One-Time Items Approved in FY22	**0**	**(1,675)**	**(1,675)**	**(1,675)**	**(1,675)**	**(1,675)**
Items recommended for one-time funding in FY22, including the Re-imagining Ride On Transit System Study and Ride On Fare Equity Study, will be removed from the base in the outyears.						
Restoration of Costs to Pre-COVID-19 Levels	**0**	**5,478**	**5,478**	**5,478**	**5,478**	**5,478**
Restoration of costs that were eliminated in the operating budget development year to return to pre-COVID-19 service delivery levels.						
Labor Contracts	**0**	**1,814**	**1,814**	**1,814**	**1,814**	**1,814**
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	**149,435**	**155,052**	**155,052**	**155,052**	**155,052**	**155,052**

Community Mobility Services	FY21 Approved	FY22 Approved
Commuter Services	*4,482,933*	*4,238,168*
Medicaid and Senior Programs	*8,158,978*	*7,761,196*
Taxi Regulation	*679,846*	*676,014*
TOTAL	**13,321,757**	**12,675,378**

Transit Services	FY21 Approved	FY22 Approved
Ride On	*131,733,294*	*128,803,163*
Customer Service	*3,300,308*	*3,319,868*
Transit Operations Planning	*2,459,008*	*4,425,284*
Bus Stop and Park and Ride Maintenance	*1,989,982*	*1,992,624*
TOTAL	**139,482,592**	**138,540,939**

Transit Services General Administration	FY21 Approved	FY22 Approved
TOTAL	**1,657,954**	**3,316,348**

*FY22 includes $1,572,460 in other compensation adjustment for all programs.

Grand Total	**154,462,303**	**154,532,665**

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Health and Human Services

APPROVED FY22 BUDGET	FULL TIME EQUIVALENTS
$363,954,877	1,770.62

RAYMOND L. CROWEL PSY.D., DIRECTOR

MISSION STATEMENT

The Department of Health and Human Services (HHS) assures delivery of a full array of services to address the somatic and behavioral health, economic and housing security, and other emergent needs of Montgomery County residents. To achieve this, the Department (directly and/or via a network of community partners) develops and implements policies, procedures, programs, and services that: 1) offer customer-focused direct care and supports; 2) maximize financial and staffing resources to deliver services through effective management, coordination, and pursuit of strategic funding opportunities; 3) pilot and evaluate innovative approaches to service delivery and systems integration; and 4) develop, enhance, and maintain a broad network of community-based organizations, public agencies, and private entities to promote and sustain partnerships which increase the availability of needed services.

BUDGET OVERVIEW

The total approved FY22 Operating Budget for the Department of Health and Human Services is $363,954,877, an increase of $25,102,824 or 7.41 percent from the FY21 Approved Budget of $338,852,053. Personnel Costs comprise 52.45 percent of the budget for 1,547 full-time position(s) and 333 part-time position(s), and a total of 1,770.62 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 47.55 percent of the FY22 budget.

COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following are emphasized:

- **An Affordable, Welcoming County for a Lifetime**
- **Thriving Youth and Families**
- **A Greener County**
- **Effective, Sustainable Government**
- **Safe Neighborhoods**

INITIATIVES

- Public Health Services launched a large-scale public COVID-19 testing program to expand access and combat the spread of COVID-19. Within two months, this public effort ramped up to conduct over five thousand tests each week, equal to about

one-fifth of all COVID-19 testing in the County. To promote equity and maximize impact, the Department used community and public health surveillance data to select locations best positioned to reach highly impacted and traditionally underserved communities, including strategic pop-up events and home-based testing for residents experiencing barriers to access. To further support efforts to provide healthcare to residents in the County, Public Health Services is investing in a Mobile Health Unit that will travel around the County and provide health care services that will help address health disparities.

- In response to the disproportionate impact of COVID-19 in the Latino community, the Latino Health Initiative spearheaded the *Por Neustra Salud y Bienestar Initiative*, a public-private partnership between Montgomery County Government and seven Latino-serving community-based organizations. The initiative developed and deployed an integrated strategy to provide holistic, culturally competent, and linguistically appropriate services in the areas of: prevention information, education, and community mobilization; testing and clinical follow-up; and case management. In response to the disproportionate impact of COVID-19 in the Black and African American community, the African American Health Program (AAHP) launched a collaborative COVID-19 prevention initiative, including testing at multiple locations weekly. AAHP has tested 6,000 residents for COVID-19 as of March 2021, with the goal of testing 15,000 African American residents by July 2021. The tests are noninvasive and self-administered, and no appointments are needed. AAHP also provides participants with free on-site COVID-19 services such as vaccine preregistration, groceries, other wraparound services, and a pandemic "swag" box containing masks, gloves, a digital thermometer, hand sanitizer, and a stop the spread of COVID postcard. The program outreach provides participants with access to wellness services, mental health counseling, referrals to Black physicians, and other resources.

- Responding to the heavy socio-economic consequences of the COVID-19 pandemic, Children, Youth, and Family Services implemented a suite of emergency programs to support the County's most vulnerable residents. To blunt the impact of the economic recession, the Department provided direct financial assistance to low-income families who did not qualify for the federal stimulus by distributing the $10 million local Emergency Assistance Relief Payments program. To ensure access to child care for low-income families (including for school-aged children during school closures), the Department disbursed $10 million in grants from the Early Care and Education Initiative Recovery Fund to help providers cover re-opening expenses and issued $5.6 million in tuition assistance for families utilizing full-day school-aged child care. For FY22, $5 million is recommended to be added to the Early Care and Education Non-Departmental Account to provide funds for sustaining and expanding quality child care in the County and to provide greater access to affordable child care for low-income families.

- In April 2020, Aging and Disability Services created a COVID support team to address the surge of outbreaks of COVID-19 in group homes serving developmentally disabled individuals by deploying a team of nurses to provide outreach, outbreak surveillance, guidance, and support to the County's licensed group home providers.

- Behavioral Health and Crisis Services implemented a number of changes to better respond to the complexities of COVID-19. With the advent of the COVID-19 pandemic, the Crisis Center's Mobile Crisis and Outreach Team managed a sharp increase in activity, growing by 37% in July-December compared to the same period in 2019. As part of the reimagining public safety efforts, the County Executive is providing additional support to the Crisis Center by adding three Mobile Crisis Outreach Teams to boost the County's behavioral health crisis response to residents with a mental or substance use disorder. To further support residents, the Department is seeking grant funding that will increase access to and improve the quality of community mental and substance use disorder treatment services. In addition, the Department will expand mental health services at Linkages to Learning sites in schools with a high concentration of poverty to address the post COVID-19 mental health needs of County families with limited resources.

- In response to COVID-19, Services to End and Prevent Homelessness (SEPH) pivoted its approach to sheltering to accommodate physical distancing requirements and protect the health and safety of shelter clients. This included rapidly expanding the number of shelter locations by April 2nd, 2020 including by opening temporary congregate sheltering facilities at two recreation centers, by adding two non-congregate sheters in hotels for those over the age of 62 or with medical conditions that place them at greater risk of COVID-19 complications, and by keeping open hypothermia shelters (usually closed during the warmer seasons) throughout the public health emergency to provide for additional space and capacity. Through these efforts, SEPH kept COVID-19 positivity rates below two percent among the County's single-adult shelter

clients. In FY22, additional funding is recommended to operate a new homeless shelter and to provide year-round sheltering to people experiencing homelessness. Additional funding is also recommended in FY22 for the expansion of the Rental Assistance and Rapid Rehousing Programs.

- Residents experiencing homelessness often encounter challenges when being discharged from hospitals, particularly when the patient has an accompanying behavioral health diagnosis. To help navigate this process, the Department will add a nurse to the Services to End and Prevent Homelessness Division to work with hospitals as a psychiatric discharge planner starting in FY22. This position will allow for the early involvement and coordination of homeless services for when housing insecure residents return to the community from a hospital or other medical facility.
- The FY22 budget will provide $250,000 for a Preventative Dental Pilot program at 16 elementary schools to be delivered at a school-based health center or by a mobile van that would include: dental screenings; fluoride treatments; sealants; oral health education for parents and students; and guidance to a dental home.
- To promote ready access to vital health and social services, the Department will build from lessons learned during the COVID-19 pandemic response to remove barriers to access and make it easier for clients to engage and navigate the Department remotely. Investments in FY22 include a central online client portal to make it easier to apply for and check on the status of County benefit programs such as child care subsidies; the expansion of interpretation services to overcome language barriers, including for Montgomery Cares telehealth programs; and the addition of customer service representatives to handle complex calls from clients engaging the County's MC311 hotline to help them better navigate the full spectrum of health and human services.

INNOVATIONS AND PRODUCTIVITY IMPROVEMENTS

- In order to combat social isolation and boredom, early in the pandemic Aging and Disability Services launched the Engage @ Home YouTube channel which features County staff and community partners presenting health and wellness programs, cultural activities, and caregiver resources. Engage@HOME has reached 116,000 viewers with over 417 hours viewed. To promote this and other resources, staff created Thrive at Home, an initiative that included a page on the County website (highlighting resources for residents looking for someone to talk to, activities for people with memory loss, and other supports) and the mailing of postcards with the "Thrive at Home" theme.
- To preserve social distancing and shift client interactions and service delivery into a newly virtual environment, the Department utilized its Qless lobby management system to implement a single, streamlined process for virtual client intake to provide safe, equitable, and efficient access to the Department's social safety net programs.
- The Community Action Agency's Volunteer Income Tax Assistance (VITA) program engaged the Internal Revenue Services (IRS) to develop and receive approval for a safe, virtual tax preparation process through Zoom, with funding from the United Way of the National Capital Area. VITA also expanded multi-lingual Earned Income Tax Credit (EITC) outreach in seven languages and launched a text alert campaign targeting thousands of households.

PROGRAM CONTACTS

Contact Victoria Buckland of the Department of Health and Human Services at 240.777.1211 or Deborah Lambert or Lindsay Lucas of the Office of Management and Budget at 240.777.2800 for more information regarding this department's operating budget.

PROGRAM PERFORMANCE MEASURES

Performance measures for this department are included below (where applicable), with multi-program measures displayed at the front of this section and program-specific measures shown with the relevant program. The FY21 estimates reflect funding based on the FY21

Approved Budget. The FY22 and FY23 figures are performance targets based on the FY22 Approved Budget and funding for comparable service levels in FY23.

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
COUNTY GENERAL FUND					
EXPENDITURES					
Salaries and Wages	96,921,025	101,654,849	105,064,856	108,548,799	6.8 %
Employee Benefits	33,776,645	33,625,839	31,152,008	33,392,320	-0.7 %
County General Fund Personnel Costs	**130,697,670**	**135,280,688**	**136,216,864**	**141,941,119**	**4.9 %**
Operating Expenses	123,343,321	116,174,044	197,133,784	126,491,032	8.9 %
Capital Outlay	49,219	0	0	0	—
County General Fund Expenditures	**254,090,210**	**251,454,732**	**333,350,648**	**268,432,151**	**6.8 %**
PERSONNEL					
Full-Time	885	909	909	977	7.5 %
Part-Time	312	306	306	303	-1.0 %
FTEs	1,247.31	1,263.48	1,263.48	1,305.53	3.3 %
REVENUES					
Core Health Services Funding	3,698,097	4,829,902	4,809,321	4,809,321	-0.4 %
Federal Financial Participation Reimbursements	16,519,322	14,858,007	16,036,044	16,036,044	7.9 %
Health and Human Services Fees	968,686	1,228,950	1,164,471	1,265,497	3.0 %
Health Inspection: Restaurants	1,750,470	1,896,320	1,049,164	1,870,520	-1.4 %
Health Inspections: Living Facilities	206,363	269,245	192,120	236,815	-12.0 %
Health Inspections: Swimming Pools	454,780	577,400	330,030	577,400	—
Indirect Costs: Grants	2,369	0	0	0	—
Marriage Licenses	187,785	226,800	226,800	226,800	—
Medicaid/Medicare Reimbursement	683,145	1,876,920	1,133,886	1,296,401	-30.9 %
Miscellaneous Revenues	555,384	0	0	0	—
Nursing Home Reimbursement	713,604	566,958	713,604	713,604	25.9 %
Other Charges/Fees	629,417	531,012	1,431,555	1,459,901	174.9 %
Other Fines/Forfeitures	10,450	4,800	10,450	10,450	117.7 %
Other Intergovernmental	6,441,411	5,414,857	5,084,192	5,084,192	-6.1 %
Other Licenses/Permits	115,346	111,360	55,869	111,360	—
County General Fund Revenues	**32,936,629**	**32,392,531**	**32,237,506**	**33,698,305**	**4.0 %**
GRANT FUND - MCG					
EXPENDITURES					
Salaries and Wages	35,861,325	37,038,559	37,038,559	36,295,128	-2.0 %
Employee Benefits	12,872,180	12,508,903	12,508,903	12,654,664	1.2 %
Grant Fund - MCG Personnel Costs	**48,733,505**	**49,547,462**	**49,547,462**	**48,949,792**	**-1.2 %**
Operating Expenses	36,618,212	37,849,859	37,849,859	46,572,934	23.1 %

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
Grant Fund - MCG Expenditures	**85,351,717**	**87,397,321**	**87,397,321**	**95,522,726**	**9.3 %**
PERSONNEL					
Full-Time	560	568	568	570	0.4 %
Part-Time	30	30	30	30	—
FTEs	435.78	451.01	451.01	465.09	3.1 %
REVENUES					
American Rescue Plan Act	0	0	0	6,969,218	—
Federal Grants	28,511,821	28,372,080	28,372,080	30,554,666	7.7 %
HB669 Social Services State Reimbursement	39,204,920	39,679,819	39,679,819	40,031,523	0.9 %
Medicaid/Medicare Reimbursement	271,258	0	0	0	—
Miscellaneous Revenues	398,936	750,000	750,000	0	-100.0 %
Other Charges/Fees	360,560	90,325	90,325	345,228	282.2 %
State Grants	13,907,836	18,505,097	18,505,097	17,622,091	-4.8 %
Grant Fund - MCG Revenues	**82,655,331**	**87,397,321**	**87,397,321**	**95,522,726**	**9.3 %**

DEPARTMENT TOTALS

Total Expenditures	**339,441,927**	**338,852,053**	**420,747,969**	**363,954,877**	**7.4 %**
Total Full-Time Positions	**1,445**	**1,477**	**1,477**	**1,547**	**4.7 %**
Total Part-Time Positions	**342**	**336**	**336**	**333**	**-0.9 %**
Total FTEs	**1,683.09**	**1,714.49**	**1,714.49**	**1,770.62**	**3.3 %**
Total Revenues	**115,591,960**	**119,789,852**	**119,634,827**	**129,221,031**	**7.9 %**

FY22 APPROVED CHANGES

	Expenditures	FTEs
COUNTY GENERAL FUND		
FY21 ORIGINAL APPROPRIATION	**251,454,732**	**1,263.48**
Changes (with service impacts)		
Add: New Shelter Operating Budget Impact and Policy Shift to Year-Round Sheltering [Homeless Services for Single Adults]	3,081,279	0.00
Add: Funding to Open the Wellness Center at Seneca Valley High School	1,142,397	4.88
Enhance: Annualization of Six Therapist II Positions to Support Mobile Crisis Response [24-Hours Crisis Center]	658,996	6.00
Add: Health and Human Services Call Center to Handle Tier 2 Calls from Montgomery County 311 to Address the Volume of Calls as a Result of the COVID Pandemic [Admin - Office of the Director]	635,708	0.00
Enhance: Expand Mental Health Services at Linkages to Learning Sites in Schools with a High Concentration of Poverty [Linkages To Learning]	556,673	0.00
Add: Creation of Three Mobile Crisis Outreach Teams [24-Hours Crisis Center]	521,140	6.00
Add: Montgomery County Infant and Toddlers Program (ITP) Translation Services for Individual Family Service Plan (IFSP) [Early Childhood Services]	442,000	0.00

FY22 APPROVED CHANGES

	Expenditures	FTEs
Enhance: Funding to EveryMind Contract to Address Increase in Call Volume [Access To Behavioral Health Services]	350,000	0.00
Add: Preventive Dental Pilot Program at 16 Elementary Schools [Dental Services]	250,000	0.00
Add: Create a Community-Based Homeless Court Program in Accordance with the Interagency Commission on Homelessness Recommendations to Decriminalize Homelessness [Admin - Services to End and Prevent Homelessness]	100,000	0.00
Enhance: Add One Position to Support Adult Protective Services Due to Caseload Demands [Assessment & Continuing Care Management Services]	82,057	1.00
Add: One Nurse to be a Psychiatric Discharge Planner to Help Homeless Residents Return to the Community from a Hospital or Other Medical Facility [Healthcare for the Homeless]	75,000	1.00
Add: Interpretation Services for Montgomery Cares Telehealth Program [Health Care for the Uninsured]	65,000	0.00
Enhance: MARBIDCO Maryland Market Money Program [Area Agency on Aging]	50,200	0.00
Enhance: Healthy Families Montgomery Contract to Promote the Well-Being of Children and Prevent Abuse and Neglect Through Intensive In-Home Visits and Services [Early Childhood Services]	50,000	0.00
Reduce: Early Childhood Services Community Events Due to COVID [Early Childhood Services]	(10,343)	0.00
Reduce: Montgomery County Child Care Resource and Referral Center (MCCCRRC) Holding One Rather Than Two Conferences Per Year Due to COVID [Early Childhood Services]	(20,000)	0.00
Reduce: Suspend Don Bosco Rey Contract Due to COVID [Child & Adolescent School & Community Based Services]	(55,000)	0.00
Eliminate: Child Link Part-Time Contract Position Because the Phone Line for Family Resources is Obsolete [Early Childhood Services]	(62,000)	0.00
Reduce: Budget for Broker and Temporary Clerical Services [Admin - Office of the Chief Operating Officer]	(202,924)	0.00
Other Adjustments (with no service impacts)		
Increase Cost: FY21 Compensation Adjustment	3,784,146	0.00
Increase Cost: FY22 Compensation Adjustment	2,096,388	0.00
Increase Cost: Three Percent Inflationary Increase to Non-Profit Service Provider Contracts	1,480,834	0.00
Increase Cost: Developmental Disabilities Supplement Adjustment [Community Provider Support]	1,025,157	0.00
Increase Cost: Family Intervention Pilot and Family Strengthening Contract Services [Positive Youth Development]	565,706	1.00
Shift: Community Grants Moved from the Community Grants Non-Departmental Account to the Department's Base Budget	556,500	0.00
Increase Cost: Three Percent Inflationary Increase to the Developmental Disability Supplement [Community Provider Support]	536,628	0.00
Increase Cost: Client Portal Project Maintenance Expenses [Admin - Office of the Chief Operating Officer]	390,000	0.00
Increase Cost: Conversion of Broker Positions to Merit Positions in Accordance with Legal Advice	324,202	32.00
Increase Cost: Annualization of Three Community Health Nurse II Positions [School Health Services]	303,159	3.00
Increase Cost: Operating Budget Impact of Move to Wheaton Building [Admin - Office of the Chief Operating Officer]	197,770	0.00
Increase Cost: HighGear Software Licensing Fees to Continue to Allow Back-Office Personnel To Work Remotely and More Effectively and Efficiently [Admin - Office of the Chief Operating Officer]	178,200	0.00
Increase Cost: Domestic Violence Offender Treatment Program Due to Increase Contract Cost [Trauma Services]	138,911	0.00
Increase Cost: Motor Pool Adjustment	128,569	0.00
Increase Cost: Funding for Medical Providers to Support an Increase in the Number of Unaccompanied Minors Coming to the County [Health Care for the Uninsured]	100,000	0.00

FY22 APPROVED CHANGES

	Expenditures	FTEs
Increase Cost: Montgomery Cares Specialty Care due to Loss of Pro-Bono Work [Health Care for the Uninsured]	100,000	0.00
Increase Cost: Information Technology Contractor Rate Increases [Admin - Office of the Chief Operating Officer]	86,385	0.00
Increase Cost: Enhance County Dental Services Contractual Pay Rate [Dental Services]	75,000	0.00
Increase Cost: Contractual Funding to Add Care for Kids Client Services Specialist [Health Care for the Uninsured]	64,574	0.00
Increase Cost: Provide Contractual Funding to Add Care for Kids Medical Assistant Case Manager [Health Care for the Uninsured]	64,574	0.00
Increase Cost: Montgomery Cares Psychiatric Services due to Rate Increase [Health Care for the Uninsured]	63,100	0.00
Increase Cost: Three Percent Inflationary Increase to African American Health Program Contract [Minority Programs]	43,169	0.00
Increase Cost: Print and Mail Adjustment	19,683	0.00
Increase Cost: Three Percent Inflationary Increase to the Adult Medical Day Care Supplement [Assessment & Continuing Care Management Services]	19,530	0.00
Shift: Workforce Adjustment [Admin - Children, Youth & Families]	0	(1.00)
Technical Adj: Workforce Adjustment	0	(5.33)
Decrease Cost: Elimination of One-Time Items Approved in FY21	(12,190)	0.00
Decrease Cost: Reduce Temporary Clerical Services Budget [Admin - Office of the Director]	(22,000)	0.00
Decrease Cost: Grant Writer Contracts [Admin - Office of the Chief Operating Officer]	(25,000)	0.00
Decrease Cost: Reduce Broker Contract for ACCESS Program [Access To Behavioral Health Services]	(32,000)	0.00
Re-align: Realignment of the Jewish Council for the Aging Escorted Transportation Budget to Reflect Expected Expenditures [Area Agency on Aging]	(43,286)	0.00
Decrease Cost: Reduce Motor Pool Fuel Costs [Admin - Office of the Chief Operating Officer]	(45,692)	0.00
Shift: Transfer of Funds to Office of Human Resources for the Disability Employment Initiative [Community Support Network for People with Disabilities]	(188,851)	(6.50)
Decrease Cost: Decrease Shared Psychiatrists Contract Budget Due to Lack of Respondents [Local Behavioral Health Authority]	(220,000)	0.00
Decrease Cost: Retirement Adjustment	(498,807)	0.00
Decrease Cost: Annualization of FY21 Personnel Costs	(1,987,123)	0.00
FY22 APPROVED	**268,432,151**	**1,305.53**

GRANT FUND - MCG

FY21 ORIGINAL APPROPRIATION	**87,397,321**	**451.01**
Federal/State Programs		
Add: Funding to Support Services Provided at the Eight Service Consolidation Hubs	3,600,000	1.00
Enhance: Subsidy for Rental Assistance Program	1,000,000	0.00
Add: Mobile Health Clinic	879,218	5.00
Add: Therapeutic Recreation Services for School-Age Youth	750,000	0.00
Enhance: Rapid Rehousing Program Expansion	490,000	0.00
Enhance: Mental Health Services for Montgomery County Public School Students and Their Families	250,000	0.00
Other Adjustments (with no service impacts)		

FY22 APPROVED CHANGES

	Expenditures	FTEs
Technical Adj: Technical Grant Adjustment	1,531,136	2.00
Technical Adj: House Bill Grant	351,704	6.08
Increase Cost: Realignment of Budget due to Increase of Centers for Disease Control Ending the HIV Epidemic Grant [Communicable Disease & Epidemiology]	340,913	0.00
Decrease Cost: Child Care Development Grant [Head Start]	(15,000)	0.00
Shift: Reflect Reduction in Award for End the HIV Epidemic Grant [Communicable Disease & Epidemiology]	(75,860)	(1.00)
Technical Adj: Local Behavioral Health Authority State Opioid Grant [Local Behavioral Health Authority]	(97,768)	0.00
Decrease Cost: Realignment of Budget due to Decrease in Ryan White - Consortia Grant Award [Communicable Disease & Epidemiology]	(128,938)	1.00
Decrease Cost: Expiration of Funding of the Kresge Opportunity Ecosystems Grant Award [Admin - Children, Youth & Families]	(750,000)	0.00
FY22 APPROVED	**95,522,726**	**465.09**

FUNCTION SUMMARY

Program Name	FY21 APPR Expenditures	FY21 APPR FTEs	FY22 APPR Expenditures	FY22 APPR FTEs
Aging and Disability Services	55,057,416	173.09	57,254,831	176.59
Behavioral Health and Crisis Services	44,861,179	221.25	46,527,020	234.20
Children, Youth and Family Services	91,084,785	558.53	94,740,688	571.53
Public Health Services	79,917,504	530.12	82,294,910	542.80
Services to End and Prevent Homelessness	25,027,072	77.50	31,357,202	84.50
Administration and Support	42,904,097	154.00	51,780,226	161.00
Total	**338,852,053**	**1,714.49**	**363,954,877**	**1,770.62**

CHARGES TO OTHER DEPARTMENTS

Charged Department	Charged Fund	FY21 Total$	FY21 FTEs	FY22 Total$	FY22 FTEs
COUNTY GENERAL FUND					
Correction and Rehabilitation	General Fund	106,275	0.75	108,191	0.75
Police	General Fund	121,929	1.00	124,636	1.00
Housing and Community Affairs	Montgomery Housing Initiative	18,062,934	0.00	17,995,866	0.00
	Total	**18,291,138**	**1.75**	**18,228,693**	**1.75**

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
COUNTY GENERAL FUND						

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
EXPENDITURES						
FY22 Approved	**268,432**	**268,432**	**268,432**	**268,432**	**268,432**	**268,432**
No inflation or compensation change is included in outyear projections.						
Annualization of Positions Approved in FY22	**0**	**426**	**426**	**426**	**426**	**426**
New positions in the FY22 budget are generally assumed to be filled at least two months after the fiscal year begins. Therefore, the above amounts reflect annualization of these positions in the outyears.						
Elimination of One-Time Items Approved in FY22	**0**	**(558)**	**(558)**	**(558)**	**(558)**	**(558)**
Items recommended for one-time funding in FY22, including Mobile Health Clinic, Mobile Crisis Response, Wellness Center at Seneca Valley High School, and an HHS Call Center to Handle Tier 2 Calls from MC311 Using Contractors, will be eliminated from the base in the outyears.						
Restoration of Costs to Pre-COVID-19 Levels	**0**	**194**	**194**	**194**	**194**	**194**
Restoration of costs that were eliminated in the operating budget development year to return to pre-COVID-19 service delivery levels.						
Labor Contracts	**0**	**3,139**	**3,139**	**3,139**	**3,139**	**3,139**
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	**268,432**	**271,633**	**271,633**	**271,633**	**271,633**	**271,633**

ANNUALIZATION OF FULL PERSONNEL COSTS

	FY22 Approved		FY23 Annualized	
	Expenditures	FTEs	Expenditures	FTEs
Conversion of Broker Positions to Merit Positions in Accordance with Legal Advice	1,416,314	32.00	1,740,515	32.00
Funding to Open the Wellness Center at Seneca Valley High School	388,797	4.88	462,611	4.88
One Nurse to be a Psychiatric Discharge Planner to Help Homeless Residents Return to the Community from a Hospital or Other Medical Facility	75,000	1.00	102,828	1.00
Total	**1,880,111**	**37.88**	**2,305,954**	**37.88**

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Aging and Disability Services

APPROVED FY22 BUDGET	FULL TIME EQUIVALENTS
$57,254,831	176.59

RAYMOND L. CROWEL, PSY.D., DIRECTOR

FUNCTION

The staff of Aging and Disability Services shares the Montgomery County vision where seniors, persons with disabilities, and their families are fully participating members of our community. The mission of this service area is to affirm the dignity and value of seniors, persons with disabilities, and their families by offering a wide range of information, home and community-based support services, protections, and opportunities, which promote choice, independence, and inclusion.

PROGRAM CONTACTS

Contact Odile Brunetto, Ed. D. of the HHS - Aging and Disability Services at 240.777.4565 or Lindsay Lucas of the Office of Management and Budget at 240.777.2766 for more information regarding this department's operating budget.

PROGRAM DESCRIPTIONS

Admin - Aging & Disability Services

This program provides leadership and direction for administration of Aging and Disability Services.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**442,057**	**3.00**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	13,073	0.00
FY22 Approved	**455,130**	**3.00**

Adult Foster Care

This program provides subsidies and case management for low-income seniors who live in group homes for the frail elderly, and adult foster care homes for frail seniors and adults with disabilities.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of ongoing clients in Adult Foster Care (monthly average)	113	128	134	141	148
Assisted Living Services - Percent of clients remaining in community placement (i.e., not entering institutional setting) [1]	94%	89%	93%	93%	93%

[1] *Assisted Living Services derives referrals from Adult Protective Services.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**2,312,893**	**7.00**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(36,060)	0.00
FY22 Approved	**2,276,833**	**7.00**

Aging & Disability Resource Unit

This program assists seniors, persons with disabilities, and their families, in defining their needs, locating required services, and facilitating the application process to access services.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of incoming calls	1,605	1,743	1,640	1,640	1,640
Percent of ongoing clients satisfied with the Aging and Disability Resource Unit	94%	100%	96%	96%	96%
Percent of ongoing clients to the Aging and Disability Resource Unit who said they were better able to make decisions about options after talking with staff	97%	93%	95%	95%	95%

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**1,101,533**	**9.00**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(33,466)	0.00
FY22 Approved	**1,068,067**	**9.00**

Area Agency on Aging

The Area Agency on Aging provides programs and services to help seniors remain independent in the community including: nutritious senior meals; assisted living subsidies; technical assistance to community "villages"; support to caregivers; legal, representative payee and health promotion services; health insurance counseling; visits to isolated seniors; grocery shopping; transportation and mobility management; subsidized employment; and problem resolution for residents of nursing home and assisted living facilities.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of unduplicated customers served in the Senior Nutrition Program [1]	5,385	4,306	5,743	5,743	5,743
Percent of Congregate Meal clients who agree or strongly agree that they would recommend the service to a friend [2]	97%	97%	97%	97%	97%
Percent of Representative Payee clients who report that the volunteer money management service has enabled them to have adequate funds for shelter, food, medical care, and clothes	100%	96%	96%	96%	96%
Ombudsman Services - Percent of complaints resolved and partially resolved [3]	89%	85%	85%	87%	90%

[1] *All numbers reported are based on the Federal Fiscal Year Calendar (October 1 - September 30), which means that FY20 numbers are still projections. Numbers for FY19 and after are calculated using revised instructions from the Maryland Department of Aging that now excludes certain home delivered meal participants, resulting in a lower number.*

[2] *FY20 is a projection because the program operates on the Federal Fiscal Year.*

[3] *The forecast for a decrease is due to a mandated migration to new software for data collection and reduction in volunteer workforce to assist in complaint resolution. All numbers reported are based on the Federal Fiscal Year Calendar (October 1 - September 30), which means that FY20 numbers are still projections.*

FY22 Approved Changes	Expenditures	FTEs

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**8,218,675**	**21.79**
Enhance: MARBIDCO Maryland Market Money Program	50,200	0.00
Re-align: Realignment of the Jewish Council for the Aging Escorted Transportation Budget to Reflect Expected Expenditures	(43,286)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	248,282	0.00
FY22 Approved	**8,473,871**	**21.79**

Assessment & Continuing Care Management Services

This program provides multi-disciplinary assessments, care planning, and case management services to frail seniors and adults with disabilities to remedy and prevent abuse, neglect, self-neglect, financial exploitation, or inappropriate institutionalization. Services include Adult Protective Services, Social Services to Adults, and the Public Guardianship Program.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
New APS Investigations	1,154	971	925	1,100	1,200
Number of clients receiving case management services [1]	1,100	798	800	850	950
Percent of SSTA Case Management clients who report being satisfied or very satisfied	95%	95%	95%	95%	95%
Percent of seniors and adults with disabilities that avoid institutional placement while receiving case management services	93%	96%	93%	93%	93%
Number of APS Clients with another investigation within six months (Recidivism) [2]	8%	6%	7%	7%	7%

[1] *Trend analysis currently underway to define targets.*

[2] *This is one of the four measures captured in the Department's Turn the Curve Agreement.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**7,986,460**	**50.55**
Enhance: Add One Position to Support Adult Protective Services Due to Caseload Demands	82,057	1.00
Increase Cost: Three Percent Inflationary Increase to the Adult Medical Day Care Supplement	19,530	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(15,017)	0.00
FY22 Approved	**8,073,030**	**51.55**

Community Provider Support

This program provides financial support to the providers and agencies in the community that work with the entire spectrum of clients served by the Department through Aging and Disability Services.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Turnover rate for direct service professionals for developmental disabilities providers	42.5%	35.0%	35.0%	35.0%	35.0%
Number of Clients served by Developmental Disability and Medical Adult Day Care Providers	3,094	3,172	3,293	3,300	3,366
Percent of customers satisfied with Medical Adult Day Care [1]	N/A	91.0%	91.0%	91.0%	91.0%

[1] *This metric is from a new customer satisfaction survey implemented in FY20. As a result, there is no historical data.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**17,893,873**	**0.50**

FY22 Approved Changes	Expenditures	FTEs
Increase Cost: Developmental Disabilities Supplement Adjustment	1,025,157	0.00
Increase Cost: Three Percent Inflationary Increase to the Developmental Disability Supplement	536,628	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	579	0.00
FY22 Approved	**19,456,237**	**0.50**

Community Support Network for People with Disabilities

Community Support Network for People with Disabilities (CSN) provides services that enable individuals to remain in their home or in the least restrictive environment and provides general support, guidance, and assistance to clients with developmental disabilities and their families. The My Turn program provides summer camp placements, support, and programmatic/financial assistance to families with children with developmental disabilities ages 3 to 13 years old. The Customized Employment Public Intern program provides supported employment for adults with developmental disabilities. CSN also conducts site visits to group homes that serve developmentally disabled clients in the County and monitors contracts that provide services to people with various disabilities including visual and hearing impairments.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Placements in Summer Camp Programs	102	9	30	60	102
Percent of customers satisfied with the My Turn Program [1]	N/A	100%	95%	95%	95%
Percent of customers who report that the My Turn Program is helpful [2]	N/A	95%	95%	95%	95%

[1] *This metric is from a new customer satisfaction survey implemented in FY20. As a result, there is no historical data.*

[2] *This metric is from a new customer satisfaction survey implemented in FY20. As a result, there is no historical data.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**2,614,898**	**16.25**
Shift: Transfer of Funds to Office of Human Resources for the Disability Employment Initiative	(188,851)	(6.50)
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	325,898	(1.00)
FY22 Approved	**2,751,945**	**8.75**

Home Care Services

This program provides personal care assistance to seniors and eligible adults with disabilities who are unable to manage independently due to physical and/or mental impairments. Home Care Services prevent abuse, neglect, and exploitation of vulnerable adults, and enhance overall quality of life by providing personal care, chore assistance, therapeutic support, self-care education, and escorted transportation.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Home Care Services - Number of clients served annually	294	239	251	263	277
Percent of customers satisfied with Home Care Services	88%	87%	91%	96%	99%
Home Care Services - Percentage of clients with no unmet personal care needs [1]	99%	99%	99%	99%	99%

[1] *FY19 Home Care Survey was revised to reflect the overall satisfaction with the services versus overall satisfaction with the caregiver.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**4,962,763**	**15.00**

FY22 Approved Changes	Expenditures	FTEs
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(36,402)	0.00
FY22 Approved	**4,926,361**	**15.00**

Medicaid Funded Long-Term Care Services

This program administers and operates Maryland's Long-Term Care Medicaid program, Coordination of Community Services, and Community First Choice (CFC). CFC Supports Planners and Nurse Monitors provide a continuum of services designed to allow people of all ages and in need of long-term care to live in the community, rather than in institutions. Adult Evaluation and Review Services (AERS) provides mandatory medical evaluations for clients seeking these services and for those referred by Adult Protective Services. In addition, this program area provides service coordination to eligible young people funded under the Maryland Home and Community Based Services Waiver for Children with Autism Spectrum Disorder (Autism Waiver Program).

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Total number of clients currently served by Nurse Monitoring	2,636	2,602	2,670	2,852	3,022
Average number of Adult Evaluation and Review Service (AERS) assessments assigned per month	274	282	290	299	307
Percent of clients satisfied with the Autism Waiver Program	95%	99%	95%	95%	95%
Percent of clients satisfied with Coordination of Community Supports	89%	95%	88%	88%	88%
Percent of adults with developmental disabilities provided case management services that remain at the same level of independence after receiving supportive services in the Case Management of Community Services Program	99%	100%	99%	99%	99%

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**8,176,715**	**50.00**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	214,625	10.00
FY22 Approved	**8,391,340**	**60.00**

Respite Care

This program area provides temporary, occasional care of frail seniors, adults and children with disabilities, and children with severe behavioral and/or medical issues to give relief to families and other primary caregivers.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of clients served in respite	457	486	411	411	457
Percent of customers satisfied with Respite Services	98%	91%	92%	92%	92%
Percent of customers that report a reduction in stress/caregiver burden as a result of receiving respite services	96%	92%	97%	97%	97%

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**1,347,549**	**0.00**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	34,468	0.00
FY22 Approved	**1,382,017**	**0.00**

PROGRAM SUMMARY

Program Name	FY21 APPR Expenditures	FY21 APPR FTEs	FY22 APPR Expenditures	FY22 APPR FTEs
Admin - Aging & Disability Services	442,057	3.00	455,130	3.00
Adult Foster Care	2,312,893	7.00	2,276,833	7.00
Aging & Disability Resource Unit	1,101,533	9.00	1,068,067	9.00
Area Agency on Aging	8,218,675	21.79	8,473,871	21.79
Assessment & Continuing Care Management Services	7,986,460	50.55	8,073,030	51.55
Community Provider Support	17,893,873	0.50	19,456,237	0.50
Community Support Network for People with Disabilities	2,614,898	16.25	2,751,945	8.75
Home Care Services	4,962,763	15.00	4,926,361	15.00
Medicaid Funded Long-Term Care Services	8,176,715	50.00	8,391,340	60.00
Respite Care	1,347,549	0.00	1,382,017	0.00
Total	**55,057,416**	**173.09**	**57,254,831**	**176.59**

Behavioral Health and Crisis Services

APPROVED FY22 BUDGET	FULL TIME EQUIVALENTS
$46,527,020	234.20

RAYMOND L. CROWEL, PSY.D., DIRECTOR

FUNCTION

The mission of Behavioral Health and Crisis Services (BHCS) is to promote the behavioral health and well being of Montgomery County residents. BHCS works to promote mental wellness, prevent substance abuse and suicide, and to ensure access to a comprehensive treatment and recovery system of effective services and support for children, youth and families, adults, and seniors in crisis or with behavioral health needs. BHCS is committed to ensuring culturally and linguistically competent care and the use of evidence-based or best practices along a continuum of care. BHCS works with the State's Behavioral Health Administration, HHS service areas, County agencies, and the community to provide strength-based and integrated services to persons in need.

PROGRAM CONTACTS

Contact Rolando L. Santiago, PhD of the HHS - Behavioral Health and Crisis Services at 240.777.7000 or Lindsay Lucas of the Office of Management and Budget at 240.777.2766 for more information regarding this department's operating budget.

PROGRAM DESCRIPTIONS

24-Hours Crisis Center

This program provides telephone, walk-in, mobile crisis outreach, single adult shelter system screening and referrals, and crisis residential services to persons experiencing situational, emotional, or mental health crises. The Crisis Center provides all services, twenty-four hours/day seven days/week. Much of the work of the Crisis Center focuses on providing the least restrictive community-based service appropriate to the client's situation. The Crisis Center coordinates the mental health response during disasters and community critical incidents and serve as the afterhours contact for Public Health, STEER (Stop, Triage, Engage, Educate, Rehabilitate), APS (Adult Protective Services) APP (Abused Person Program) and CWS (Child Welfare Services).

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of students identified by schools to be at risk who were referred to the Crisis Center [1]	1,954	1,169	1,900	1,900	1,900
Number of walk-in contacts [2]	6,030	4,669	6,500	6,700	6,900
Percent of students identified by schools to be at risk that are stabilized utilizing community resources without hospital intervention	92%	92%	95%	95%	95%

[1] *FY20 statistic impacted by COVID-19 and shift to learn from home environment.*

[2] *FY20 statistic impacted by COVID-19 and social distancing requirements.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**5,572,730**	**40.40**
Enhance: Annualization of Six Therapist II Positions to Support Mobile Crisis Response	658,996	6.00
Add: Creation of Three Mobile Crisis Outreach Teams	521,140	6.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	426,423	0.00
FY22 Approved	**7,179,289**	**52.40**

Access To Behavioral Health Services

Access to Behavioral Health Services connects uninsured and low-income consumers with mental health and/or substance abuse problems to the appropriate community services by providing information and referral, and behavioral health screenings and assessments. To provide effective engagement in needed services, program staff also provide short-term case management and psychiatric services to vulnerable clients, such as those recently discharged from a psychiatric hospital or jail until they can be linked to a community outpatient mental health program. More intensive social work services are provided to individuals with serious mental illness to ensure effective engagement in needed services and sufficient community supports to reduce negative outcomes and foster the wellness and recovery of the consumer. The Urine Monitoring Program serves clients referred by the courts, social service agencies, or behavioral health providers, and others required to submit to breathalyzer and urine surveillance or who require or request such screening and testing to support recovery from substance abuse.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Total number of clients served (unduplicated) [1]	3,142	2,575	3,100	3,100	3,100
Percent of customers satisfied with Access staff services	97%	97%	97%	97%	97%
Percent of clients referred keeping first appointment with community provider [2]	75%	76%	77%	80%	82%

[1] *Decline due to closure of physical offices from mid-March to present and consequent shift to telehealth. Numbers expected to rebound to the prior predicted levels.*

[2] *Program's primary service is connecting individuals with mental health and addictions needs to appropriate services.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**3,432,697**	**29.00**
Enhance: Funding to EveryMind Contract to Address Increase in Call Volume	350,000	0.00
Decrease Cost: Reduce Broker Contract for ACCESS Program	(32,000)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(336,831)	0.00
FY22 Approved	**3,413,866**	**29.00**

Admin - Behavioral Health & Crisis Services

This program leads, oversees, and guides the administration of Behavioral Health and Crisis Services (BHCS). It coordinates the implementation of the strategic alignment plan, and the development of the County behavioral health continuum.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**799,162**	**4.00**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	2,283	0.00

FY22 Approved Changes	Expenditures	FTEs
FY22 Approved	**801,445**	**4.00**

Adult Behavioral Health Services

Adult Behavioral Health Services is an Outpatient Mental Health Center (OMHC) that serves a primarily immigrant population with severe and persistent mental illness. Services are site based and include psychiatric evaluation and medication management, individual, group and family therapy, as well as office-based management services. Collaboration with family members, collateral treatment providers, and formal and informal community supports is an integral part of the treatment process and is highly encouraged. The program accepts public benefits such as Medicare and Medical Assistance but also utilizes the annual Department of Health-Behavioral Health Administration sliding fee scale. Most of the clinical staff is bilingual in English and either Spanish, Vietnamese, or French, and clients speaking other languages are assisted using the Language Line, a telephone translation service.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of clients served	340	305	367	367	367
Percent of customers satisfied with Adult Behavioral Health Services (ABH) [1]	95%	N/A	95%	95%	95%
Percent of clients showing improvement in functioning and decreased symptoms - BASIS 24 Scale [2]	76%	N/A	75%	75%	75%

[1] *The program was unable to distribute customer satisfaction forms due to COVID-19 and social distancing requirements. Surveys will be distributed again in FY21.*

[2] *Collection of this measure has been complicated by COVID-19 and staff turnover. Collection and reporting will resume in FY21.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**1,753,829**	**10.50**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	1,661	1.00
FY22 Approved	**1,755,490**	**11.50**

Adult Forensic Services

Adult Forensic Services is comprised of four programs: 1) CATS (Clinical Assessment and Transition Services) provides assessment and post-booking diversion services to newly booked inmates with behavioral health issues and discharge planning for those being released to the community. The Forensic Liaison supports the Competency Docket with reentry recommendations for those returning from State Hospitals; 2) JAS (Jail Addiction Services) is an ASAM II.5 level jail-based residential addiction treatment program for inmates with Substance Use Disorders at the Montgomery County Correctional Facility; 3) The JCAP (Justice Clinical Assessment and Planning) Team provides clinical assessment, care planning, and care-coordination to the clients of Mental Health Court; and 4) STEER (Stop, Triage, Engage, Educate, Rehabilitate) is a team of peer specialists who respond 24/7/365 to opioid overdoses and provider referrals for high risk Substance Use Disorder clients.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Total number of unduplicated clients served	1,994	1,780	1,800	1,800	1,800
Percent of customers satisfied with Adult Forensic services [1]	80%	94%	85%	85%	83%
STEER - Percent of individuals who engage in treatment as evidenced by attending the first treatment appointment	58%	26%	60%	60%	60%

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Percent of successful Jail Addiction Services clients that were not reincarcerated in the Montgomery County Correctional Facility within the next fiscal year following program completion	75%	74%	77%	77%	77%
Percent of clients who successfully graduate from Mental Health Court	67%	72%	70%	70%	70%

[1] *FY19 statistics are for Jail Addition Services only. Surveys expanded in FY20 to include additional services offered by the program.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**3,277,187**	**28.00**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(14,397)	0.00
FY22 Approved	**3,262,790**	**28.00**

Local Behavioral Health Authority

As the State mandated Local Behavioral Health Authority (LBHA), this program is responsible for system planning, management, and oversight of the Montgomery County behavioral health system across the lifespan (behavioral health, mental health, and substance use disorders). The LBHA manages State and Federal grants as well as County-funded programs and ensures quality of care, quality improvement and access to behavioral health fee for service programs. The LBHA has the responsibility of system planning, which involves assessing and determining gaps in behavioral health treatment and rehabilitation and working closely with community service providers and partners, forensic services, and public safety. The LBHA ensures for the ongoing development of a resiliency and recovery-oriented continuum of services that provide for consumer choice and empowerment. This program manages all BHCS service area contracts.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of grants managed and contracts monitored	102	92	95	95	95
Percent of Memorandum of Understanding (MOU) monitoring reviews with satisfying results	95%	93%	95%	95%	95%
Percentage of contracts meeting county and state timeliness requirements	93%	96%	96%	96%	96%
Percent of adults served by the continuum of behavioral health services that demonstrate higher degree of social connectedness and emotional wellness as demonstrated by positive outcomes in housing, quality of life, legal encounter, and employment/education [1]	80%	N/A	N/A	N/A	N/A
Percent of children served by the continuum of behavioral health services that demonstrate higher degree of social connectedness and emotional wellness as demonstrated by positive outcomes in housing, quality of life, legal encounter, and employment/education [2]	94%	N/A	N/A	N/A	N/A

[1] *Maryland ASO Optum retired the OMS datamart and all its reports effective January 1, 2020. No data is available to support the measure.*

[2] *Maryland ASO Optum retired the OMS datamart and all its reports effective January 1, 2020. No data is available to support the measure.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**12,782,203**	**23.50**
Technical Adj: Local Behavioral Health Authority State Opioid Grant	(97,768)	0.00
Decrease Cost: Decrease Shared Psychiatrists Contract Budget Due to Lack of Respondents	(220,000)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	315,037	0.00
FY22 Approved	**12,779,472**	**23.50**

Outpatient Behavioral Health Services - Child

Adolescent Outpatient Behavioral Health Services - Child offers comprehensive substance use prevention, substance use and mental health screenings, mental health treatment, and care coordination services for Montgomery County youth and their families, particularly for the most vulnerable. Services are individualized, child-focused, family-driven, culturally and linguistically appropriate, and accessible via office, school, and community-based settings. The program strives to serve the behavioral health needs of youth and families along a continuum of care from prevention to treatment

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of clients served (unduplicated) [1]	1,472	992	1,200	1,200	1,200
Number of Rx drug pounds collected at drug take back events [2]	1,438	902	2,050	2,350	2,350
Percent of customers satisfied with Child and Adolescent Behavioral Health	95%	98%	98%	98%	98%
Percent of clients who showed symptom reduction at posttest or upon discharge	61%	75%	75%	75%	75%
Percent of offenders under age 18 that are diverted to substance abuse education or mental health treatment programs who do not re-enter the correction system within 12 months of being assessed compliant with requirements [3]	93%	93%	95%	95%	95%

[1] *The number of clients decreased in FY20 due to vacancies and COVID-19 and school closures, which reduced the number of referrals.*

[2] *The April drug take back day was cancelled due to COVID-19 restrictions.*

[3] *This measure is by definition a 12-month follow-up of clients, so actual FY20 data reports recidivism rate for clients who completed substance abuse education and /or behavioral health treatment programs in FY19.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**7,123,933**	**29.75**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	125,430	0.50
FY22 Approved	**7,249,363**	**30.25**

Specialty Behavioral Health Services

Specialty Behavioral Health Services is comprised of the Adult Drug Court Treatment Program, the Medication Assisted Treatment Program (MAT), and the Urine Monitoring Program. The Drug Court program delivers Outpatient and Intensive Outpatient levels of care, in addition to psychiatric interventions and medication assisted treatment. The MAT program works with opioid use disorders and alcohol disorders and delivers methadone, buprenorphine, and naltrexone therapies. The urine monitoring program is an onsite Urinalysis Collection Program which monitors for substance use within these programs, the Mental Health Court program, Child Welfare and Probation and Parole.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of Specialty Behavioral Health Services clients discharged (Medication Assisted Treatment Program and Adult Drug Court)	231	209	180	180	180
Percent of clients receiving opioid treatment or court mandated addiction services who were successfully discharged	55%	58%	60%	60%	60%
Percent of customers satisfied with Medication Assisted Treatment [1]	N/A	95%	90%	90%	90%
Percent of customers satisfied with Drug Court	N/A	94%	90%	90%	90%

[1] *The program aims for a 90% satisfaction as the service standard, which is used to set the projections.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**3,409,705**	**23.55**

FY22 Approved Changes	Expenditures	FTEs
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(146,118)	(0.55)
FY22 Approved	**3,263,587**	**23.00**

Trauma Services

Trauma Services (TS) includes the Abused Persons Program (APP) for partner violence and the Victim Assistance and Sexual Assault Program (VASAP) for sexual assaults and general/violent crimes, including services to surviving family members of homicide and tragic/traumatic deaths. Trauma Services provides comprehensive, individualized, and culturally appropriate clinical and victim assistance services to domestic violence victims and offenders, sexual assault victims, and victims of general crime of all ages. Programming for domestic violence, sexual violence, and human trafficking victims also includes information and referral, lethality assessments, crisis intervention, safety planning, outreach to hospitals/police stations for victims of sexual assault and placement in emergency shelters.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of new Partner Abuse victims served	1,330	1,155	1,330	1,330	1,330
Number of Partner Abuse victim clients waiting for counseling service (monthly average)	44	39	40	40	40
Percent of clients receiving therapy that demonstrate improvement on a domestic violence rating scale [1]	90%	95%	90%	90%	90%

[1] *Rating scale developed by Jacqueline Dienemann and Jacquelyn Campbell, Johns Hopkins University, School of Nursing, March 1999.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**6,348,003**	**30.55**
Increase Cost: Domestic Violence Offender Treatment Program Due to Increase Contract Cost	138,911	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(10,850)	0.00
FY22 Approved	**6,476,064**	**30.55**

Treatment Services

This program provides overall management of the County Operated Publicly Funded Behavioral Health Continuum of Care and provides administrative support for the managerial duties of the Treatment Services Administrator.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**361,730**	**2.00**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(16,076)	0.00
FY22 Approved	**345,654**	**2.00**

PROGRAM SUMMARY

Program Name	FY21 APPR Expenditures	FY21 APPR FTEs	FY22 APPR Expenditures	FY22 APPR FTEs
24-Hours Crisis Center	5,572,730	40.40	7,179,289	52.40
Access To Behavioral Health Services	3,432,697	29.00	3,413,866	29.00

PROGRAM SUMMARY

Program Name	FY21 APPR Expenditures	FY21 APPR FTEs	FY22 APPR Expenditures	FY22 APPR FTEs
Admin - Behavioral Health & Crisis Services	799,162	4.00	801,445	4.00
Adult Behavioral Health Services	1,753,829	10.50	1,755,490	11.50
Adult Forensic Services	3,277,187	28.00	3,262,790	28.00
Local Behavioral Health Authority	12,782,203	23.50	12,779,472	23.50
Outpatient Behavioral Health Services - Child	7,123,933	29.75	7,249,363	30.25
Specialty Behavioral Health Services	3,409,705	23.55	3,263,587	23.00
Trauma Services	6,348,003	30.55	6,476,064	30.55
Treatment Services	361,730	2.00	345,654	2.00
Total	**44,861,179**	**221.25**	**46,527,020**	**234.20**

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Children, Youth and Family Services

APPROVED FY22 BUDGET	FULL TIME EQUIVALENTS
$94,740,688	571.53

RAYMOND L. CROWEL PSY.D., DIRECTOR

FUNCTION

The mission of Children, Youth and Family Services is to promote opportunities for children to grow up safe, healthy, ready for school, and for families and individuals to achieve well being and self sufficiency. This mission is realized through the provision of protection, prevention, intervention, and treatment services for children and their families, and through educational, support, and financial assistance for parents, caretakers, and individuals. These services work to build on the strengths of both the individual and the community in addressing issues of child development, abuse, neglect, health, and economic security.

PROGRAM CONTACTS

Contact JoAnn Barnes of the HHS - Children, Youth and Family Services at 240.777.1223 or Deborah Lambert of the Office of Management and Budget at 240.777.2794 for more information regarding this department's operating budget.

PROGRAM DESCRIPTIONS

Admin - Children, Youth & Families

This program provides leadership and direction for the administration of Children, Youth, and Family Services.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**1,670,406**	**6.50**
Shift: Workforce Adjustment	0	(1.00)
Decrease Cost: Expiration of Funding of the Kresge Opportunity Ecosystems Grant Award	(750,000)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	147,906	2.00
FY22 Approved	**1,068,312**	**7.50**

Child & Adolescent School & Community Based Services

This program provides for the coordination, planning, and implementation of key interagency initiatives among public and private agencies in the community to meet the needs of the children, youth, and their families.The Cluster Projects utilize cross-sector multi-agency teams and care coordination services to rapidly connect families from large school catchment areas to needed social

and mental health supports to improve family stability. The East County Initiative provides care coordination services to East County residents and integrates project management of a Kresge Foundation Opportunity Ecosystem grant to advance human services, employment coaching, and other needed supports. Other services provided through this program are delivered through contracts with community-based partners and include youth academic, mentoring, skill building and mental health services, family services, and community empowerment efforts.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of families served by Cluster Projects	213	273	300	300	300
Number of families receiving ongoing services in East County Opportunity Zone (ECOZ) [1]	163	226	150	120	120
Percent of families completing surveys that are satisfied with services [2]	N/A	89%	92%	92%	92%

[1] *This service started in the last month of FY17, and was amplified via a Kresge grant starting in FY19. FY20 numbers were impacted by the pandemic, as the team opened up their service provision to a wider target population given community pandemic needs. As a result, while only 108 families had received "ongoing" services as of the end of FY20 (as worded in this measure); an additional 118 families received "pandemic one-time services." FY22 projection takes into account that this grant expires then; working on sustainability plan so this figure may be significantly updated in future.*

[2] *This is a new measure implemented in FY20. Targets rebaselined based upon first year of data collection.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**4,499,841**	**10.50**
Add: Therapeutic Recreation Services for School-Age Youth	750,000	0.00
Enhance: Mental Health Services for Montgomery County Public School Students and Their Families	250,000	0.00
Reduce: Suspend Don Bosco Rey Contract Due to COVID	(55,000)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(32,277)	0.00
FY22 Approved	**5,412,564**	**10.50**

Child Care Subsidies

The Child Care Subsidies program administers the County's Working Parents Assistance (WPA) program which provides child care subsidy for County residents who are over the income eligibility for Maryland Child Care-Subsidy Program (CCSP) as well as supplemental payments for those in CCSP.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of families authorized to receive a childcare subsidy [1]	1,574	1,333	1,260	1,452	1,500
Percent of invoices received over vouchers issued [2]	N/A	71%	75%	80%	80%

[1] *As of FY19, the data represent both the County's WPA Subsidy and the State Supplement.*

[2] *This is a new measure for FY20.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**3,458,630**	**7.50**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(12,357)	0.00
FY22 Approved	**3,446,273**	**7.50**

Child Welfare Services

This program provides protective, rehabilitative, and supportive services for children who are maltreated and for their families.

This program also provides supportive and financial help to relatives, foster parents, and adoptive parents. Investigations, protective services, kinship care, foster care, adoption, and in-home services are also provided through this program.

In-Home/Family Preservation Services provide social services to families with children who are at risk of removal from home due to neglect or abuse. These services are provided by the County on behalf of the State of Maryland Department of Human Services.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of children served in foster care	611	567	590	590	589
Number of families receiving in-home services	238	299	216	216	276
Number of newly accepted cases (IR, AR and Non-CPS)	3,032	2,413	3,073	3,073	2,949
Percent of children living in family settings	79%	72%	80%	80%	76%
Percent of families receiving in-home services that do not have a child protective service investigation with an abuse or neglect finding within one year after receiving services	94%	95%	96%	96%	96%

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**25,643,270**	**204.80**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	81,484	1.50
FY22 Approved	**25,724,754**	**206.30**

Children's Opportunity Fund

The Children's Opportunity Fund (COF) NDA was established in partnership with the Greater Washington Community Foundation in May 2016. COF provides funding to support policy priorities that address the social determinants that impact the achievement gap for vulnerable children and the barriers faced by their families. The Fund is supported by a Leadership Working Group made up of the County Executive, the Montgomery County Public School (MCPS) Superintendent, a member of the Board of Education, and a member of the County Council. This Leadership Working Group is staffed by the Executive Director of COF and will advise the Fund's Steering Committee on policy priorities relating to children at risk of not succeeding in school, for the purpose of advising and guiding the Steering Committee in making recommendations for the Fund. The Fund will direct resources to County inter-agency and cross system collaborations, promote public-private partnerships, and identify new funding sources in collaboration with the Community Foundation to aggressively close the achievement gap in Montgomery County and impact the social-economic determinants that affect outcomes for children and their families.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**255,000**	**0.00**
FY22 Approved	**255,000**	**0.00**

Early Care and Education Policy Office

The role of the Early Care and Education Policy Office is to serve as a focal point for the early care and education system in Montgomery County and to promote collaboration among County departments, agencies such as Montgomery County Public Schools and Montgomery College, and community partners to ensure a range of services for children from birth to five years old. The policy officer oversees the Early Childhood Coordinating Council which brings together representatives from a variety of stakeholder groups to develop recommendations for the County Executive and the County Council on early care and education issues.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**447,848**	**3.00**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	1,183	0.00
FY22 Approved	**449,031**	**3.00**

Early Childhood Services

Early Childhood Services (ECS) serves children from birth to age five with services that support families, early care and education programs, and the community. The program administers the Federally mandated Infants and Toddlers Program (ITP) in collaboration with Montgomery County Public Schools (MCPS), the County's Resource and Referral Center (R&R) as part of the statewide R&R Network for support of high-quality child care and the early education workforce, the State Infant & Early Childhood Mental Health Project (IECMH), and the County Child Care in Public Space Program (CCIPS). ECS staffs the Commission on Child Care and Early Childhood Coordinating Council (ECCC). ECS oversees several contractual services including community-based Pre-Kindergarten, home visiting, and family support.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of children served by the Infants and Toddlers program	5,274	4,899	5,414	5,474	5,474
Percent of customers satisfied with Early Childhood Mental Health	100%	94%	100%	100%	100%
Percent of regulated center-based child care programs that hold a quality of care rating of at least 3 out of 5 in Maryland EXCELS	47%	53%	48%	51%	51%
Percent of regulated family child care programs that hold a quality of care rating of at least 3 out of 5 in Maryland EXCELS	18%	16%	19%	21%	21%

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**10,303,435**	**38.33**
Add: Montgomery County Infant and Toddlers Program (ITP) Translation Services for Individual Family Service Plan (IFSP)	442,000	0.00
Enhance: Healthy Families Montgomery Contract to Promote the Well-Being of Children and Prevent Abuse and Neglect Through Intensive In-Home Visits and Services	50,000	0.00
Reduce: Early Childhood Services Community Events Due to COVID	(10,343)	0.00
Reduce: Montgomery County Child Care Resource and Referral Center (MCCCRRC) Holding One Rather Than Two Conferences Per Year Due to COVID	(20,000)	0.00
Eliminate: Child Link Part-Time Contract Position Because the Phone Line for Family Resources is Obsolete	(62,000)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	572,870	4.50
FY22 Approved	**11,275,962**	**42.83**

Linkages To Learning

Linkages to Learning is a community-school partnership with an integrated focus on health, social services, community engagement, and leadership to support student learning, strong families, and healthy communities. Linkages to Learning services include mental health and social wraparound services to mitigate the effects of poverty and reduce non-academic barriers to learning. This program is a partnership with Montgomery County Public Schools and local public and private non-profit agencies. Services are provided in elementary and middle school communities with high indicators of poverty.

Program Performance Measures	Actual	Actual	Estimated	Target	Target

	FY19	FY20	FY21	FY22	FY23
Percent of clients completing surveys reporting satisfaction with services received	99%	98%	98%	98%	98%
Percent of students receiving mental health services through Linkages to Learning that experience maintained or improved psychosocial functioning after 6 months, as assessed via validated measure	74%	73%	73%	73%	73%

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**7,052,706**	**7.50**
Enhance: Expand Mental Health Services at Linkages to Learning Sites in Schools with a High Concentration of Poverty	556,673	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	123,838	0.00
FY22 Approved	**7,733,217**	**7.50**

Office of Eligibility and Support Services

The Office of Eligibility and Support Services (OESS) serves low-income families and individuals facing significant challenges in meeting basic needs including food, medical coverage, and childcare. OESS determines eligibility for Temporary Cash Assistance (TCA); Temporary Disability Assistance Program (TDAP); Refugee Cash Assistance; Supplemental Nutrition Assistance Program (SNAP- formerly known as Food Stamps); Medical Assistance for the Aged, Blind, and Disabled (including long-term care); and the Affordable Care Act which includes Community Medical Assistance, Maryland Children's Health Program, Medical Assistance for Families and Children, and Refugee Medical Assistance. OESS provides these services on behalf of the State of Maryland Department of Health and Human Services. In addition, OESS determines eligibility for the County's healthcare for the uninsured services (Maternity Partnership, Care for Kids, Senior Dental Program, and Montgomery Cares).

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Percent increase in families accessing Food Stamps as a support to self sufficiency measured as the number of families applying for Food Stamp assistance (compared to FY05 as the base year)	182%	183%	183%	183%	183%
Number of SNAP Applications Approved [1]	16,550	22,845	22,845	22,845	22,845
Number of Temporary Cash Assistance (TCA) job seekers that entered unsubsidized employment YTD [2]	740	560	690	690	690
Twelve month work participation rate for work-eligible Temporary Cash Assistance (TCA) recipients in federally defined work activities	47%	42%	50%	50%	50%
Temporary Cash Assistance (TCA) job retention rate 90 days	95%	95%	95%	95%	95%

[1] *Data reflects a historical increase in applications received and approved for April and May 2020.*

[2] *This is expected to trend downwards as more TCA participants engage in educational activities and secure jobs.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**31,037,109**	**262.40**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(298,999)	4.00
FY22 Approved	**30,738,110**	**266.40**

Positive Youth Development

This program focuses on providing culturally-based and healing-informed positive youth development services, including violence prevention; gang prevention; intervention for those youth who are at-risk of gang involvement and those already involved in gang

activity; and youth and their families who may have been involved in or exposed to violence. The key elements include a Program Administrator who manages and monitors the Up-County and Down-County Youth Opportunity Centers, High School Wellness Centers, the Safe Space Program, and the Street Outreach Network. Services and supports are provided through community-based work, community education, and partnerships. This program works closely with multiple County agencies as part of the Positive Youth Development Initiative (PYDI) and other community groups to address gang and youth violence issues throughout the County.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of youth in safe, supervised PYDI programming [1]	2,581	3,058	2,881	3,181	3,181
Percent of clients who are satisfied with the Youth Opportunity Centers and Wellness Centers and would recommend to others [2]	98%	N/A	98%	99%	99%
Percent of Street Outreach Network and Safe Space clients who are not rearrested [3]	86%	N/A	90%	90%	90%

[1] *This measure will be expanded in FY20 to capture all PYD programming from 2-6pm and evening hours. Current and past data captures subset of this work, including 4 high school wellness centers, 2 Youth Opportunity Centers, and the Street Outreach Network for activities during the 2-6pm period. Note: FY17 is 1,604 and FY18 is 2,460.*

[2] *Due to COVID-19, the program was unable to administer sufficient customer satisfaction surveys in FY20 due to school closures and in-person limitations on home visits.*

[3] *This measure relies on self-reported data from a customer service instrument, which the team was in the process of implementing in FY20 but which they were not able to administer to clients due to COVID-19.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**6,716,540**	**18.00**
Increase Cost: Family Intervention Pilot and Family Strengthening Contract Services	565,706	1.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	1,355,219	1.00
FY22 Approved	**8,637,465**	**20.00**

PROGRAM SUMMARY

Program Name	FY21 APPR Expenditures	FY21 APPR FTEs	FY22 APPR Expenditures	FY22 APPR FTEs
Admin - Children, Youth & Families	1,670,406	6.50	1,068,312	7.50
Child & Adolescent School & Community Based Services	4,499,841	10.50	5,412,564	10.50
Child Care Subsidies	3,458,630	7.50	3,446,273	7.50
Child Welfare Services	25,643,270	204.80	25,724,754	206.30
Children's Opportunity Fund	255,000	0.00	255,000	0.00
Early Care and Education Policy Office	447,848	3.00	449,031	3.00
Early Childhood Services	10,303,435	38.33	11,275,962	42.83
Linkages To Learning	7,052,706	7.50	7,733,217	7.50
Office of Eligibility and Support Services	31,037,109	262.40	30,738,110	266.40
Positive Youth Development	6,716,540	18.00	8,637,465	20.00
Total	**91,084,785**	**558.53**	**94,740,688**	**571.53**

Public Health Services

APPROVED FY22 BUDGET	FULL TIME EQUIVALENTS
$82,294,910	542.80

RAYMOND L. CROWEL, PSY.D., DIRECTOR

FUNCTION

The functions of the Public Health Services programs are to protect and promote the health and safety of County residents. This is accomplished by monitoring health status and implementing intervention strategies to contain or prevent disease (including bio-terrorism and emerging diseases); fostering public-private partnerships, which increase access to health services; developing and implementing programs and strategies to address health needs; providing individual and community level health education; evaluating the effectiveness of select programs and strategies; and licensing and inspecting facilities and institutions affecting public health and safety.

PROGRAM CONTACTS

Contact Dr. Travis Gayles of the HHS - Public Health Services at 240.777.1211 or Lindsay Lucas of the Office of Management and Budget at 240.777.2766 for more information regarding this department's operating budget.

PROGRAM DESCRIPTIONS

Admin - Public Health

This program provides leadership and direction for the administration of Public Health Services. Service area administration also includes Health Promotion and Prevention, the Community Health Improvement Process (Healthy Montgomery) and Special Projects, as well as oversight for medical clinical volunteers, the Commission on Health, contracts, grants, budget oversight, and partnership development.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**1,211,392**	**7.00**
Add: Mobile Health Clinic	879,218	5.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(160,056)	0.00
FY22 Approved	**1,930,554**	**12.00**

Cancer & Tobacco Prevention

The Tobacco Use Prevention and Cessation Program and the Cancer Prevention, Education, Screening and Treatment Program are

two programs funded through the State Cigarette Restitution Fund. State funding supports coordination activities among community groups for outreach, screenings, education, and treatment. Each program has established coalitions consisting of public health partners, community-based organizations, hospitals, and other existing resources that work collaboratively to implement either tobacco-control programs or the statewide goal of early detection and elimination of cancer disparities.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Total number of new and repeat clients who undergo colonoscopies (CRF-Funded)	205	131	220	220	220
Total number of people encountered at outreach events	4,650	6,294	5,115	5,115	5,200
Number of participants in smoking cessation program [1]	1,300	329	1,100	1,000	980
Percent of new clients who undergo colonoscopies	83%	60%	83%	83%	80%
Percent of clients reached who completed smoking cessation program	28%	24%	22%	20%	20%

[1] *The program anticipates a yearly decrease due to a shift away from regular cigarette use toward vaping products.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**973,231**	**2.60**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	269,463	(1.00)
FY22 Approved	**1,242,694**	**1.60**

Communicable Disease & Epidemiology

Communicable Disease and Epidemiology has the mission of investigation, surveillance, diagnosis and in some cases, treatment of individuals living in Montgomery County. Tuberculosis Control and Sexually Transmitted Infections programs will test, diagnose, and treat. HIV Medical and Dental Services will case manage and provide medical care for individuals who are HIV+ and have limited insurance coverage. The Maryland Department of Health mandates that each county does surveillance of certain communicable diseases. The Disease Control Program case manages rabies exposures in Montgomery County residents.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of rabies investigations that occur in Montgomery County monthly by Disease Control Program	533	511	540	540	540
Number of babies born to Hepatitis B infected mothers who complete the recommended protocol	93%	96%	95%	95%	95%
Percent of investigations on reportable communicable diseases that follow appropriate protocols to limit further spread of the disease [1]	100%	N/A	N/A	100%	100%
Percent of contacts of smear positive clients diagnosed with latent TB who start preventative treatment	88%	93%	88%	88%	88%
Percent of customers satisfied with STD Services [2]	N/A	95%	95%	95%	95%

[1] *Reporting for FY20 actual and FY21 projection impacted by COVID-19 efforts. The data reported are for the calendar year (CY) and represent year to date (YTD) as of the date of the report.*

[2] *This survey was reinstated for FY20.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**12,550,441**	**80.65**
Increase Cost: Realignment of Budget due to Increase of Centers for Disease Control Ending the HIV Epidemic Grant	340,913	0.00
Shift: Reflect Reduction in Award for End the HIV Epidemic Grant	(75,860)	(1.00)
Decrease Cost: Realignment of Budget due to Decrease in Ryan White - Consortia Grant Award	(128,938)	1.00

FY22 Approved Changes	Expenditures	FTEs
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	309,100	2.15
FY22 Approved	**12,995,656**	**82.80**

Community Health Services

Maternal and Child Health Services provides preventive health access services to uninsured and underinsured populations. Services include Women Health Services, Maternity Partnership Program, nurse case management and home visits to targeted populations such as pregnant women, pregnant and parenting teens, children up to one year of age, and at-risk infants. Other services include staffing support for immunization clinics, STD services, pregnancy testing in regional health centers, and care coordination services for women and children in the Medical Assistance-managed care program. Referral services are provided for individuals with specific health issues (i.e., sexually transmitted diseases).

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of pregnant women screened and enrolled in a Managed Care Organization (MCO) for prenatal services	2,294	2,551	2,200	2,200	2,200
Percentage of pregnant teens who return to school/graduate from high school following birth of baby [1]	57%	N/A	45%	45%	45%
Percentage of healthy birth weight babies (greater than or equal to 2,500 grams) born to pregnant women in the Maternity Partnership Program	97%	97%	95%	95%	95%
Percentage of repeat Maternity Partnership patients who do not delay subsequent pregnancy by 18 months or more (Close Child Spacing)	5%	3%	5%	5%	5%
Percent of Infant at Risk referrals that receive a contact by the Area Health Center staff within 10 days [2]	94%	96%	90%	90%	90%

[1] *School closures has complicated the reporting of this measure for FY20. This measure will resume after schools re-open.*

[2] *The program aims for a 90% contact rate as the service standard, which is used to set the projections.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**9,684,374**	**69.15**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(726,535)	(0.50)
FY22 Approved	**8,957,839**	**68.65**

Dental Services

This program provides dental services in five clinics to promote oral health. Services include instruction in preventive health practices, primary assessments, targeted dental services, and emergency services. Services are provided to income-eligible Montgomery County children, pregnant women, adults, and seniors.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of pediatric dental referrals to outside pediatric specialist	43	293	30	30	30
Percent of appointments that are missed/canceled	20%	28%	20%	20%	20%
Dental Services - Percent of children that complete their dental treatment plan [1]	25%	15%	30%	30%	30%

[1] *Some reasons for the low percentage include: (1) There is a 2-3 month wait to get a dental appointment; (2) Parents cancel appointments or do not show for a variety of reasons; (3) Caries in our child population often necessitate 6 or 7 appointments to complete treatment (average number of visits to complete is three); and (4) A small number are completed at a specialist's office and are not reflected in the statistic.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**3,123,067**	**17.00**
Add: Preventive Dental Pilot Program at 16 Elementary Schools	250,000	0.00
Increase Cost: Enhance County Dental Services Contractual Pay Rate	75,000	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(69,460)	(1.00)
FY22 Approved	**3,378,607**	**16.00**

Health Care for the Uninsured

This program includes Montgomery Cares and Care for Kids. Through public-private partnerships, these programs provide primary health care services for low-income uninsured children and adults, using private pediatricians, a network of safety net clinics, and other health care providers. This program area also provides care coordination to uninsured children and adolescents with chronic or handicapping conditions needing specialty diagnostic, medical, and surgical treatment.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of low income uninsured County adults who received primary care at one of the participating clinics	26,422	23,804	20,000	26,500	26,500
Number of encounters - Montgomery Cares	72,505	61,293	68,000	72,000	72,000
Percentage of Care for Kids clients who access Oral Health Services	34%	32%	40%	40%	40%
Percent of vulnerable populations that have a primary care visit - Adults	50%	35%	40%	50%	50%
Percent of vulnerable populations that have a primary care visit - Children	63%	80%	80%	80%	80%

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**13,563,211**	**4.00**
Increase Cost: Funding for Medical Providers to Support an Increase in the Number of Unaccompanied Minors Coming to the County	100,000	0.00
Increase Cost: Montgomery Cares Specialty Care due to Loss of Pro-Bono Work	100,000	0.00
Add: Interpretation Services for Montgomery Cares Telehealth Program	65,000	0.00
Increase Cost: Contractual Funding to Add Care for Kids Client Services Specialist	64,574	0.00
Increase Cost: Provide Contractual Funding to Add Care for Kids Medical Assistant Case Manager	64,574	0.00
Increase Cost: Montgomery Cares Psychiatric Services due to Rate Increase	63,100	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	138,081	0.00
FY22 Approved	**14,158,540**	**4.00**

Health Planning and Epidemiology

The Health Planning and Epidemiology program serves as the expert in planning and analytic epidemiology within HHS and is responsible for community health needs assessment, program evaluations, disease surveillance and outbreak investigations, health statistics and data management, epidemiology and biostatistics, ongoing development and maintenance of a population data warehouse, and special research projects in collaboration with internal and external partners and academic institutions. The program coordinates and assists with annual performance measure reporting and is responsible for coordinating the students' internship and practicum within Public Health Services. The program provides data and epidemiology support to programs within Public Health Services and DHHS, internal/external partners, as well as support to the Health Officer and the DHHS Director's Office.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of community health outcome and social determinants of health indicators tracked	250	250	250	250	250
Number of presentations accepted or invited to conferences/meetings to communicate health statistics and research findings	7	4	4	4	4
Expansion of the knowledge base on community health outcomes for improved decision making as measured by the number of foundational public health surveillance/research reports/publications released [1]	3	N/A	3	3	3

[1] *The epidemiology team's work centered on COVID-19 surveillance in 2020. Reporting on publications will resume in FY21.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**497,679**	**4.00**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	13,733	0.00
FY22 Approved	**511,412**	**4.00**

Licensure and Regulatory Services

This program inspects and licenses nursing homes, domiciliary homes (large assisted living facilities with less intensive care than nursing homes), and group homes serving children, the elderly, and mentally ill to ensure compliance with County, State, and Federal laws and regulations. Staff respond to complaints and provide advice and consultations to licensees to maintain high standards of care. This program also enforces State and local laws related to food service facilities, smoking in public places, nursing homes, group homes, swimming pools, camps, vermin control, private educational institutions, short-term residential rentals, hotels, and other various business licenses including those required for raffles, bingo, tanning salons, massage, body works, enterprises, and video games.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of routine inspections of food service facilities	5,771	5,740	6,004	6,124	6,307
Percent of mandated inspections completed	66%	67%	80%	80%	80%
Percentage of nursing homes with actual harm deficiencies	21%	20%	20%	20%	20%
Percentage of swimming pools found to be in compliance upon regular inspection	88%	91%	90%	91%	91%
Percent of food service facilities not having a critical violation upon routine inspection	70%	71%	72%	73%	73%

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**5,121,818**	**42.50**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(12,982)	0.00
FY22 Approved	**5,108,836**	**42.50**

Public Health Emergency Preparedness & Response Program

This program is responsible for the planning, readiness, and response activities of a public health emergency or bio-terrorism threat. Planning efforts are made in collaboration with the County Emergency Management Group; the Office of Emergency Management and Homeland Security; the Department of Fire and Rescue Service; the Police Department; hospitals; and a variety of other County, State, regional, and Federal agencies. Efforts are targeted at training and staff development, communication strategies, emergency response drills, partnerships, resources and equipment, the establishment of disease surveillance systems,

mass immunization clinics, medication dispensing sites, and readiness.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Percent of Public Health essential emergency contacts successfully activated during 2 hour drill [1]	93%	N/A	85%	90%	90%
Number of individuals who participated in a Public Health Emergency Preparedness trainings and exercises [2]	N/A	938	500	350	350

[1] *FY20 statistic on drills not available due focus of emergency contacts on COVID-19 responsibilities.*

[2] *This is a new measure for FY20. FY20-21 numbers influenced by COVID-19 activities.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**1,217,827**	**8.40**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(36,277)	(0.60)
FY22 Approved	**1,181,550**	**7.80**

School Health Services

This program provides health services to students in Montgomery County Public Schools (MCPS). These services include: first aid and emergency care; health appraisal; medication and treatment administration; health counseling, consultation, and education; referral for medical, psychological, and behavioral problems; case management for students with acute and chronic health conditions, and pregnant and parenting teens; and hearing, vision, and lead certification screenings. Immunizations and tuberculosis screenings are administered at School Health Services Immunization Centers, primarily to international students enrolling in MCPS. Primary health care, provided by nurse practitioners and physicians, is provided to students enrolled at one of the County's School Based Health and Wellness Centers (SBHWC) or High School Wellness Centers. Head Start/Pre-K provides federally mandated health services to eligible three and four-year old children and is a collaborative effort of HHS, Office of Community Affairs, School Health Services, and MCPS.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Immunizations administered to students at SHS Immunization Center and SBHWCs [1]	17,506	N/A	19,000	19,000	19,000
School Health Services - Total number of client visits [2]	8,803	N/A	9,500	9,500	9,500
School Health Services - Number of unduplicated clients served [3]	3,572	N/A	4,000	4,000	4,000
Percent of enrolled MCPS students fully immunized [4]	99.2%	N/A	99.0%	99.0%	99.0%
Percent of students that return to class and are ready to learn after a health room visit	91%	91%	91%	91%	91%

[1] *MCPS school closures disrupted the measurement of school-based health services metrics. Measurement will resume in FY22.*

[2] *MCPS school closures disrupted the measurement of school-based health services metrics. Measurement will resume in FY22.*

[3] *MCPS school closures disrupted the measurement of school-based health services metrics. Measurement will resume in FY22.*

[4] *MCPS school closures disrupted the measurement of school-based health metrics. Measurement will resume in FY22.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**31,974,464**	**294.82**
Increase Cost: Annualization of Three Community Health Nurse II Positions	303,159	3.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	551,599	5.63
FY22 Approved	**32,829,222**	**303.45**

PROGRAM SUMMARY

Program Name	FY21 APPR Expenditures	FY21 APPR FTEs	FY22 APPR Expenditures	FY22 APPR FTEs
Admin - Public Health	1,211,392	7.00	1,930,554	12.00
Cancer & Tobacco Prevention	973,231	2.60	1,242,694	1.60
Communicable Disease & Epidemiology	12,550,441	80.65	12,995,656	82.80
Community Health Services	9,684,374	69.15	8,957,839	68.65
Dental Services	3,123,067	17.00	3,378,607	16.00
Health Care for the Uninsured	13,563,211	4.00	14,158,540	4.00
Health Planning and Epidemiology	497,679	4.00	511,412	4.00
Licensure and Regulatory Services	5,121,818	42.50	5,108,836	42.50
Public Health Emergency Preparedness & Response Program	1,217,827	8.40	1,181,550	7.80
School Health Services	31,974,464	294.82	32,829,222	303.45
Total	**79,917,504**	**530.12**	**82,294,910**	**542.80**

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Services to End and Prevent Homelessness

APPROVED FY22 BUDGET	FULL TIME EQUIVALENTS
$31,357,202	84.50

RAYMOND L. CROWEL PSY.D., DIRECTOR

FUNCTION

The vision of the staff of Services to End and Prevent Homelessness (SEPH) is a community where all persons have access to safe, affordable housing, and the opportunity to achieve a higher quality of life. The mission of SEPH is to make homelessness a rare, brief, and non-recurring event by operating from a Housing First philosophy. Housing First recognizes that people are most successful when they have choice in housing and seeks to eliminate barriers such as sobriety requirements or treatment compliance. SEPH provides a full continuum of services including housing stabilization, homeless diversion, and permanent housing; and employs evidence-based and promising practices. The mission cannot be achieved without collaborating with public and private partners through the Interagency Commission on Homelessness. Special needs populations include veterans, both individuals and families, persons with behavioral health challenges, individuals with developmental disabilities, transitioning youth, and seniors with disabilities experiencing or at risk of homelessness.

PROGRAM CONTACTS

Contact Amanda Harris of the HHS - Services to End and Prevent Homelessness at 240.777.1179 or Deborah Lambert of the Office of Management and Budget at 240.777.2794 for more information regarding this department's operating budget.

PROGRAM DESCRIPTIONS

Admin - Services to End and Prevent Homelessness

This program provides leadership and direction for the administration of Services to End and Prevent Homelessness and advises the Interagency Commission on Homelessness (ICH) and Montgomery County Continuum of Care (CoC).

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**389,183**	**3.00**
Add: Create a Community-Based Homeless Court Program in Accordance with the Interagency Commission on Homelessness Recommendations to Decriminalize Homelessness	100,000	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	26,860	0.00
FY22 Approved	**516,043**	**3.00**

Coordinated Entry

Coordinated entry is a process developed to ensure that all people experiencing a housing crisis have fair and equal access and are quickly identified, assessed for, referred, and connected to housing and assistance based on their strengths and needs. Within a Coordinated Entry System, persons are prioritized for housing based on vulnerability using a data-driven, real-time process. Montgomery County's Coordinated Entry System embraces Housing First principles of low barrier access, consumer choice, community integration, and housing orientation.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of homeless individuals with a completed vulnerability assessment (Using the VI-SPDAT) to determine housing placement [1]	355	659	365	370	375
Coordinated Entry - Days from housing program assignment to housed	52	68	70	68	66
Percent of homeless individuals with a completed vulnerability assessment (using the VI-SPDAT) to determine housing placement	88%	96%	90%	91%	95%

[1] *The FY20 increase is due to added funding to the Continuum of Care and additional Rapid Rehousing vacancies, which led SEPH to encourage providers to complete VI-SPDATs for their clients. Since conditions this year are unusual due to COVID-19, future year projections are based on pre-FY20 trends.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**1,501,540**	**6.90**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(130,066)	0.00
FY22 Approved	**1,371,474**	**6.90**

Healthcare for the Homeless

Healthcare for the Homeless provides medical and dental services to individuals experiencing homelessness in emergency shelters, street outreach, and transitional housing. Medical services are also provided to individuals and families served in permanent supportive housing programs. Healthcare for the Homeless is committed to reducing the health disparities for people experiencing homelessness by providing low barrier access to services and reducing re-admissions to hospitals.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of individuals receiving primary care services through Healthcare 4 the Homeless (Mobile Med) [1]	72	112	100	110	115
Number of hospital transfers from year-round shelters (based on 911 emergency calls) [2]	372	N/A	360	355	350

[1] *This measure tracks new patients served.*

[2] *Shelter locations have increased and shifted, in part due to COVID-19, requiring a re-baselining of this measure. This measure will resume reporting in FY21.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**1,119,580**	**4.00**
Add: One Nurse to be a Psychiatric Discharge Planner to Help Homeless Residents Return to the Community from a Hospital or Other Medical Facility	75,000	1.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	17,595	0.00
FY22 Approved	**1,212,175**	**5.00**

Homeless Services for Families

Homeless Services for Families provides emergency shelter and transitional housing to families with children. Services include intake and assessment, case management, and housing location to link families experiencing homelessness to housing, behavioral health, financial, and legal programs. All services are housing focused with a goal of connecting families with permanent housing as quickly as possible and removing systemic barriers to accessing housing and services.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of individuals as part of a family unit experiencing homelessness for the first time	586	451	450	425	400
Average length of stay in days by homeless families in emergency shelter	55	54	30	30	30
Percent of households returning to homelessness	5%	11%	5%	5%	5%

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**2,822,885**	**3.00**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	417,606	0.00
FY22 Approved	**3,240,491**	**3.00**

Homeless Services for Single Adults

Homeless Services for Single Adults provides emergency shelter, street outreach, and transitional housing to adults experiencing homelessness. All services are housing focused with a goal of connecting adults with permanent housing as quickly as possible by removing barriers such as poor credit, criminal history, limited or no access to behavioral and somatic healthcare, and low or no income. Homeless services include centralized shelter intake and diversion, comprehensive case management, assertive engagement, housing location, employment training and job development, legal services, and assistance with entitlements like Food Stamps and Medicaid.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of homeless single adults counted during Annual Point in Time Count	441	485	420	410	400
Length of time homeless in days for adults in emergency shelter, outreach, or transitional housing	115	66	109	106	103
Percent of positive exits to permanent housing from street outreach, emergency shelter, or transitional shelter	36%	36%	39%	39%	39%

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**5,008,735**	**2.00**
Add: New Shelter Operating Budget Impact and Policy Shift to Year-Round Sheltering	3,081,279	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	461,903	0.00
FY22 Approved	**8,551,917**	**2.00**

Housing Initiative Program

The Housing Initiative Program is a Housing First permanent supportive housing program serving individuals and families with disabilities. Program participants are quickly connected to permanent scattered site units without any preconditions and offered intensive wraparound support services. The rental assistance is provided by the Department of Health and Human Services staff and services are offered via contracts with non-profit partners. This program also acts as the lead entity for the 1115 Medicaid

Waiver Assistance in Community Integration Services through the state Department of Health.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Housing Initiative Program: Number of clients served	823	912	900	910	920
Housing Initiative Program -Days from housing program assignment (to accepted) to housed	63	70	55	50	50
Percent of households who retain permanent housing after 12 months	99%	100%	99%	99%	99%
Decrease in acuity score, measuring the severity of presenting issues impacting housing stability [1]	60	N/A	68	72	74

[1] *Transition to new reporting system (Qlik) impacts FY20 reporting. This measure will resume in FY21.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**316,914**	**2.00**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	191	0.00
FY22 Approved	**317,105**	**2.00**

Interagency Commission on Homelessness

The Montgomery County Continuum of Care (CoC) coordinates the community's policies, strategies, and implementation of a housing and services system to prevent and end homelessness through a collaboration of public and private sector groups. Responsibilities include promoting a community-wide commitment to ending homelessness, providing funding for efforts to promote community-wide planning and strategic use of resources to address homelessness, improving coordination and integration with mainstream resources and other programs targeted to people experiencing homelessness. The Interagency Commission on Homelessness is a group of appointed leaders of the CoC who have authority to make decisions on behalf of the CoC.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Dollars brought into the continuum from non-County funds	$21,575,760	$30,505,207	$25,000,000	$25,000,000	$25,000,000
Number of individuals with lived experience participating as ICH Commissioner or on committees	6	15	17	20	20
Number of total homeless individuals counted during the Annual Point in Time Count	647	670	640	620	600

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**141,752**	**1.00**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(30,686)	0.00
FY22 Approved	**111,066**	**1.00**

Permanent Supportive Housing

Permanent Supportive Housing is an evidence-based practice that provides immediate access to a permanent housing subsidy and long-term, wraparound support services to households with disabilities. All programs use a Housing First approach that offers housing without preconditions such as sobriety, treatment compliance, or participation in services.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Permanent Supportive Housing: Number of clients served	1,489	1,464	1,521	1,536	1,540

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Permanent Supportive Housing - Days from housing program assignment (to accepted) to housed	76	58	66	60	58
Percent of households who retain permanent housing after 12 months	98%	98%	99%	99%	99%
Percent of clients retaining permanent housing	99%	98%	95%	90%	90%
Percent of people that graduate from the program	7%	5%	11%	12%	13%

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**4,914,396**	**2.00**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	300,414	0.00
FY22 Approved	**5,214,810**	**2.00**

Prevention

Prevention provides conflict resolution, mediation, financial assistance, housing location, and case management to County residents at risk of or experiencing homelessness. The program's focus is to partner with families and individuals to resolve their housing emergency through creative problem-solving. State and County grants are provided to prevent evictions and utility cut offs or secure new housing. Short-term case management services are provided to help at-risk households develop and implement plans to prevent a future housing crisis.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Households receiving emergency grants to prevent eviction/homelessness (County and State funds) [1]	9,044	11,053	10,000	10,000	10,000
Percent of households who received prevention assistance and within 12 months enter the homeless continuum [2]	9%	9%	8%	8%	8%

[1] *This measure includes County and State funds.*

[2] *This measure, by definition, has a one year lag. FY19 is therefore based on cases initiated in FY18.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**7,658,504**	**49.10**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	482,364	5.00
FY22 Approved	**8,140,868**	**54.10**

Rapid Rehousing

Rapid Rehousing (RRH) is an intervention designed to help individuals and families to quickly exit homelessness, return to housing in the community, and not become homeless again in the near term. The core components of a rapid rehousing program are housing identification, move-in and rent assistance, and rapid rehousing case management and services. The goal of the program is to help people quickly obtain housing, increase income, and support self-sufficiency to stay housed. Rapid re-housing is offered without any preconditions, such as employment, income, absence of criminal record, or sobriety.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Rapid Rehousing - Number of clients served	544	690	550	550	550
Cost per positive exit	$18,956	$11,495	$11,500	$11,500	$11,500
Percent of households with Increased income since entering rapid rehousing	25.9%	22.0%	32.0%	35.0%	37.0%

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Percent of exits to permanent housing	73.0%	67.0%	75.0%	76.0%	77.0%

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**582,889**	**0.00**
Enhance: Rapid Rehousing Program Expansion	490,000	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	28,580	0.00
FY22 Approved	**1,101,469**	**0.00**

Rental Assistance Program

The Rental Assistance Program (RAP) provides a shallow subsidy to individuals and families at risk of or currently experiencing homelessness. The target population for this program are seniors, people with disabilities, and others on a fixed income.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of unique households with an active rental subsidy during the year	1,771	1,354	1,700	1,700	1,700
Percent of clients who utilized housing stabilization services (HSS) within a year after receiving rental assistance (RAP) [1]	19.6%	10.0%	15.0%	12.0%	10.0%
Median percent reduction in rent burden as a share of income [2]	13.0%	N/A	15.0%	16.0%	17.0%

[1] *This measure, by definition, has a one year lag. FY20 is therefore based on cases initiated in FY19.*

[2] *A change in databases prevents the calculation for FY20. This measure will resume in FY21.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**570,694**	**4.50**
Enhance: Subsidy for Rental Assistance Program	1,000,000	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	9,090	1.00
FY22 Approved	**1,579,784**	**5.50**

PROGRAM SUMMARY

Program Name	FY21 APPR Expenditures	FY21 APPR FTEs	FY22 APPR Expenditures	FY22 APPR FTEs
Admin - Services to End and Prevent Homelessness	389,183	3.00	516,043	3.00
Coordinated Entry	1,501,540	6.90	1,371,474	6.90
Healthcare for the Homeless	1,119,580	4.00	1,212,175	5.00
Homeless Services for Families	2,822,885	3.00	3,240,491	3.00
Homeless Services for Single Adults	5,008,735	2.00	8,551,917	2.00
Housing Initiative Program	316,914	2.00	317,105	2.00
Interagency Commission on Homelessness	141,752	1.00	111,066	1.00
Permanent Supportive Housing	4,914,396	2.00	5,214,810	2.00
Prevention	7,658,504	49.10	8,140,868	54.10
Rapid Rehousing	582,889	0.00	1,101,469	0.00
Rental Assistance Program	570,694	4.50	1,579,784	5.50

PROGRAM SUMMARY

Program Name	FY21 APPR Expenditures	FY21 APPR FTEs	FY22 APPR Expenditures	FY22 APPR FTEs
Total	**25,027,072**	**77.50**	**31,357,202**	**84.50**

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Administration and Support

APPROVED FY22 BUDGET	FULL TIME EQUIVALENTS
$51,780,226	161.00

RAYMOND L. CROWEL PSY.D., DIRECTOR

FUNCTION

The function of Administration and Support Services is to provide overall leadership, administration, and direction to the Department of Health and Human Services (HHS), while providing an efficient system of support services to ensure effective management and delivery of services.

PROGRAM CONTACTS

Contact Victoria Buckland of the HHS - Administration and Support at 240.777.1211 or Deborah Lambert of the Office of Management and Budget at 240.777.2794 for more information regarding this department's operating budget.

PROGRAM DESCRIPTIONS

Admin - Office of Community Affairs

This Program oversees, supports, and implements the mission of the Office of Community Affairs, which is to lead the development of equitable and inclusive health and human services systems that are responsive to racial/ethnic and economically disinvested communities. This Office takes a global view of equity and inclusion that transcends the mandate of individual service units and offices to ultimately drive for systems change.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**194,518**	**1.00**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	45,700	1.00
FY22 Approved	**240,218**	**2.00**

Admin - Office of the Chief Operating Officer

This Office oversees the administrative services that support direct service delivery and the day-to-day operations of the Department, including budget development and expenditure analysis; management of the Department's fiscal operations including payments, medical billing, Federal claiming, and State financial reporting; contract management; logistics and facilities support; information technology support and development; grant acquisition; and oversight of compliance activities such as internal audits and coordination of external audits. The Office also oversees the implementation of Department-wide policies and procedures for

administrative functions and coordinates and facilitates service delivery practices to promote consistency across programs and to further the goal of integrated practice across the Department.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**23,028,346**	**86.00**
Increase Cost: Client Portal Project Maintenance Expenses	390,000	0.00
Increase Cost: Operating Budget Impact of Move to Wheaton Building	197,770	0.00
Increase Cost: HighGear Software Licensing Fees to Continue to Allow Back-Office Personnel To Work Remotely and More Effectively and Efficiently	178,200	0.00
Increase Cost: Information Technology Contractor Rate Increases	86,385	0.00
Decrease Cost: Grant Writer Contracts	(25,000)	0.00
Decrease Cost: Reduce Motor Pool Fuel Costs	(45,692)	0.00
Reduce: Budget for Broker and Temporary Clerical Services	(202,924)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	651,961	5.00
FY22 Approved	**24,259,046**	**91.00**

Admin - Office of the Director

The Director's Office provides comprehensive leadership and direction for the Department, including budget and policy development and implementation, planning and accountability, service integration, customer service, the formation and maintenance of partnerships with non-governmental service providers, and human resource management. Further, the Office of the Director facilitates relationships and communications with external partners, provides overall guidance and leadership for health and social service initiatives, and ensures compliance with relevant laws and regulations including the Americans with Disabilities Act (ADA) and the Health Insurance Portability and Accountability Act (HIPAA).

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**4,028,497**	**24.00**
Add: Funding to Support Services Provided at the Eight Service Consolidation Hubs	3,600,000	1.00
Add: Health and Human Services Call Center to Handle Tier 2 Calls from Montgomery County 311 to Address the Volume of Calls as a Result of the COVID Pandemic	635,708	0.00
Decrease Cost: Reduce Temporary Clerical Services Budget	(22,000)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	2,249,343	0.00
FY22 Approved	**10,491,548**	**25.00**

Community Action Agency

The mission of Community Action Agency (CAA) is to advance social and economic mobility among communities and neighbors through services, partnerships, and advocacy using an equity lens. Responsibilities include administration of Federal and State Head Start and Community Services Block Grant (CSBG) funding. In addition to Head Start, programs include the Takoma-East Silver Spring (TESS) Community Action Center, Volunteer Income Tax Assistance (VITA), the Community Action Board and its Community Advocacy Institute. CAA staff and volunteers join with 30+ partners to deliver critical services that strengthen the social and economic assets of low-income communities.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
The number of residents who receive free tax preparation services through the CAA VITA program [1]	2,200	1,746	2,250	2,250	2,250
Percent of VITA clients who reported that they were satisfied with the services received [2]	89%	N/A	89%	89%	89%
Percent of TESS clients who reported that they were satisfied with the services received [3]	93%	N/A	93%	93%	93%
Total amount of Earned Income Tax Credit received by VITA clients	$1,420,829	$1,316,715	$1,430,000	$1,430,000	$1,430,000

[1] *The number of residents served annually is highly dependent upon the size of the sites identified, and will be contingent upon funding external to the County.*

[2] *COVID-19 social distancing requirements prevented the program from administering this survey in FY20. Reporting will resume in FY21.*

[3] *COVID-19 social distancing requirements prevented the program from administering this survey in FY20. Reporting will resume in FY21.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**3,840,595**	**11.40**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	794,169	0.60
FY22 Approved	**4,634,764**	**12.00**

Equity and Language Access

This Program leads an organizational change effort by engaging in systematic planning, implementation, and evaluation of activities that help the Department understand, define and adopt Equity as an operating value that guides how staff work with customers, colleagues and the community to promote health, safety, and self-sufficiency. Limited English Proficiency (LEP) is a key barrier to equitable access to services. Providing language access is a Federal mandate. This Program oversees the implementation of key components of the comprehensive Department-wide LEP Policy and Implementation Plan to fulfill an essential systemic strategy to create equitable access to services.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of referrals made for Multilingual Health Navigation Line/Interpretation Services [1]	6,394	7,623	6,000	6,000	6,000
Total number of interpretations provided over the phone by our phone interpretation vendor to DHHS staff in order to serve LEP clients	16,375	20,225	17,500	18,000	18,000
Percent of clients satisfied with services for Multilingual Health Navigation Line/interpretation services [2]	85%	94%	85%	85%	85%
Percent of clients able to access services upon referral	84%	83%	84%	84%	84%
Percent of participants of Equity Workshop who will be able to apply behaviors learned	91%	96%	92%	92%	94%

[1] *This data currently reflects the performance of one contract. Other contracts will be updated to include the capturing of this data. The measure will be updated accordingly.*

[2] *This data currently reflects the performance of one contract. Other contracts will be updated to include the capturing of this data. The measure will be updated accordingly.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**1,181,069**	**2.00**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	42,152	0.00
FY22 Approved	**1,223,221**	**2.00**

Head Start

This program oversees the Federal Head Start funding that the County receives to provide a comprehensive child development program for income-eligible families with young children ages three through five. Montgomery County Public Schools serves as the Head Start delegate agency and the Department of Health and Human Services provides health services to eligible Head Start children through the School Health Service program.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of children in full-day program	540	540	600	648	648
Percent of children in full-day program	83%	83%	92%	100%	100%
Percent of Head Start eligible children served by the Montgomery County Head Start Program	41%	41%	41%	41%	41%
Percent of 3-year olds with demonstrated school readiness	42%	50%	52%	65%	65%
Percent of 4-year olds with demonstrated school readiness	65%	42%	65%	75%	75%

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**4,531,939**	**2.60**
Decrease Cost: Child Care Development Grant	(15,000)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	291,010	(0.60)
FY22 Approved	**4,807,949**	**2.00**

Legal Representation

This program provides legal assistance for low-income County residents facing deportation proceedings. Legal representation in these proceedings has helped to reunite and preserve families and enabled individuals to retain legal work authorizations. The services are provided to individuals from households with incomes at or below 200 percent of the Federal poverty level or with a financial hardship.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of clients served by the grants [1]	202	106	202	202	202
Percent of clients who obtained a favorable legal outcome [2]	N/A	27%	30%	35%	35%

[1] *This is a new measure for FY19. Current caseload is expected to be maintained, including past year clients with open cases.*

[2] *This is a new measure for FY20 with no historical data, as this is a new program.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**540,000**	**0.00**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	11,100	0.00
FY22 Approved	**551,100**	**0.00**

Minority Programs

The three minority programs - the African American Health Program, the Latino Health Initiative, and the Asian American Health Initiative - support Department-wide efforts to eliminate health and other disparities and achieve equity while continuing their population-targeted programs and services. The programs' knowledge, expertise and experiences in racially, ethnically, and linguistically diverse communities helps informed Department-wide program, policy and budget decisions.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of individuals served by the Minority Health Initiatives & Program	33,415	36,653	28,129	31,929	32,229
Percent of clients satisfied with services provided by the Minority Health Initiatives & Program	99%	99%	96%	96%	96%
Average percent of respondents who expressed increased confidence due to community capacity building activities	93%	96%	85%	85%	85%
Average percent increase in wages from time participants entered program until hired as health professionals	88%	190%	150%	150%	150%
Percent of clients who improved A1C blood sugar level test at 3-month follow up (diabetes management/prevention)	99%	95%	100%	100%	97%

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**5,559,133**	**27.00**
Increase Cost: Three Percent Inflationary Increase to African American Health Program Contract	43,169	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(29,922)	0.00
FY22 Approved	**5,572,380**	**27.00**

PROGRAM SUMMARY

Program Name	FY21 APPR Expenditures	FY21 APPR FTEs	FY22 APPR Expenditures	FY22 APPR FTEs
Admin - Office of Community Affairs	194,518	1.00	240,218	2.00
Admin - Office of the Chief Operating Officer	23,028,346	86.00	24,259,046	91.00
Admin - Office of the Director	4,028,497	24.00	10,491,548	25.00
Community Action Agency	3,840,595	11.40	4,634,764	12.00
Equity and Language Access	1,181,069	2.00	1,223,221	2.00
Head Start	4,531,939	2.60	4,807,949	2.00
Legal Representation	540,000	0.00	551,100	0.00
Minority Programs	5,559,133	27.00	5,572,380	27.00
Total	**42,904,097**	**154.00**	**51,780,226**	**161.00**

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Community Use of Public Facilities

APPROVED FY22 BUDGET	FULL TIME EQUIVALENTS
$8,502,633	31.27

RAMONA BELL-PEARSON, DIRECTOR

MISSION STATEMENT

The mission of the Office of Community Use of Public Facilities (CUPF) is to maximize the community's use of schools and other public facilities and to identify and facilitate activities and programs that respond to the community's needs without disrupting the instructional program of the Montgomery County Public Schools or County operations.

BUDGET OVERVIEW

The total approved FY22 Operating Budget for the Office of Community Use of Public Facilities is $8,502,633, a decrease of $3,352,118 or 28.28 percent from the FY21 Approved Budget of $11,854,751. Personnel Costs comprise 37.42 percent of the budget for 30 full-time position(s) and one part-time position(s), and a total of 31.27 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 62.58 percent of the FY22 budget.

COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following are emphasized:

- **Thriving Youth and Families**
- **A Greener County**
- **Effective, Sustainable Government**

INITIATIVES

- CUPF partnered with Montgomery County Public Schools (MCPS), the Children's Opportunity Fund, the Brown and Black Coalition, and Before and After Care providers to address the need for hub distance learning supports, as a result of COVID-19 related school closures. The immediate response allowed for establishing 54 hubs which were expanded to 71 to ensure the inclusion of children from less affluent areas of Montgomery County.

- In October 2020, $500,000 in Federal funding was provided to the CUPF Facility Fee Assistance Program (FFAP), via the Coronavirus Aid, Relief, and Economic Security Act (CARES Act). The funds support youth outdoor sports programs by subsidizing facility fees. These programs are believed to promote physical and mental well-being. CUPF intends to continue identifying locations owned by MCPS and the Department of Parks to facilitate youth outdoor sports initiatives.
- Ordinarily the Silver Spring Civic Building (SSCB) is a venue which host banquets, performances, weddings, meetings, and presentations; however, due to COVID-19, the SSCB has been repurposed to address new social distance community needs. The repurposed needs support: a COVID-19 testing site, outdoor fitness training through ice skating, tents, and picnic tables to support local restaurant businesses, and other community social distance gatherings.

INNOVATIONS AND PRODUCTIVITY IMPROVEMENTS

- CUPF, in partnership with the Department of Recreation and the Department of Parks, will replace the shared, on-line booking and sales software application. The new system is expected to cost substantially less than the original estimate, improve efficiency and the customer's experience.

PROGRAM CONTACTS

Contact Ramona Bell-Pearson of the Office of Community Use of Public Facilities at 240.777.2722 or Felicia Hyatt of the Office of Management and Budget at 240.777.2763 for more information regarding this department's operating budget.

PROGRAM PERFORMANCE MEASURES

Performance measures for this department are included below (where applicable). The FY21 estimates reflect funding based on the FY21 Approved Budget. The FY22 and FY23 figures are performance targets based on the FY22 Approved Budget and funding for comparable service levels in FY23.

Measure	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Program Measures					
Hours of paid school use [1]	563,759	393,229	105,303	393,229	563,759
Percent of school, field, and government building users satisfied with the reservation process [2]	94.0%	95.3%	96.0%	96.0%	96.0%
Number of groups awarded a subsidy for facility fees through either the Facility Fee Assistance Program (FFAP) or the Community Access Program (CAP) [3]	113	66	40	100	110
Percent of groups awarded a subsidy for facility fees through either the Facility Fee Assistance Program (FFAP) or the Community Access Program (CAP) [4]	73.8%	95.0%	95.0%	95.0%	95.0%

[1] *Community use of school buildings was down dramatically in FY20 because all use was cancelled from March 16 to year end due to the COVID-19 pandemic. Projection for FY21 is based on continued restricted use while MCPS students are learning in a virtual environment.*

[2] *In FY20, of the 2,688 customers who responded to CUPF's 5-Star Survey, 95.3% of customers rated the reservation process with 3, 4 or 5 out of 5 stars (1824 gave 5 stars, 575 gave 4 stars, and 162 gave 3 stars).*

[3] *In FY19, 27 groups received a subsidy through the Facility Fee Assistance Program and 86 groups received a subsidy through the Community Access Program. In FY20, 26 groups were awarded a subsidy through FFAP, while 40 groups were awarded a subsidy through CAP. These numbers decreased in FY20 because of the number of permits cancelled due to the COVID-19 pandemic.*

[4] *In FY19, 64.3% of groups submitting FFAP applications were funded, and 77.5% of groups submitting CAP applications were funded. In FY20, 90% of FFAP applicants were approved and 100% of CAP applicants were approved. The increase in the approval rate can be attributed to the high level of repeat applicants, particularly since all funds allocated to both programs have been expended the last 2 years.*

PROGRAM DESCRIPTIONS

Community Access to Public Space

This program provides community organizations and public agencies with access to public schools and government facilities for community services, programs, and events. Services performed by staff in support of this function include: user education training; centralized scheduling of schools, M-NCPPC fields, libraries, regional service centers, County government meeting rooms, and the Silver Spring Civic Building; managing on-line customer facility requests; administering connectivity to the facility database for school and County staff; providing information and referrals; and problem and conflict resolution. Working with MCPS staff, PTAs, and community-based committees in the implementation and review of facility use policies and procedures is an integral component of this program. This program also provides: general management and staff support to the Interagency Coordinating Board (ICB), which is CUPF's policy-making authority, and its Citizens' Advisory Committee; and administration for community use operations, including financial processes and budgeting for the Community Use Enterprise Fund. The County's General Fund supports limited free use of facilities to qualifying organizations in accordance with ICB policy.

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
COMMUNITY USE OF PUBLIC FACILITIES					
EXPENDITURES					
Salaries and Wages	2,601,066	2,663,210	2,531,210	2,467,305	-7.4 %
Employee Benefits	784,370	838,663	715,382	714,340	-14.8 %
Community Use of Public Facilities Personnel Costs	**3,385,436**	**3,501,873**	**3,246,592**	**3,181,645**	**-9.1 %**
Operating Expenses	6,204,934	8,352,878	1,473,358	5,320,988	-36.3 %
Community Use of Public Facilities Expenditures	**9,590,370**	**11,854,751**	**4,719,950**	**8,502,633**	**-28.3 %**
PERSONNEL					
Full-Time	30	30	30	30	—
Part-Time	1	1	1	1	—
FTEs	31.27	31.27	31.27	31.27	—
REVENUES					
Facility Rental Fees	8,154,213	11,975,233	1,434,387	8,521,854	-28.8 %
Investment Income	295,542	65,700	10,864	0	-100.0 %
Miscellaneous Revenues	6,433	0	0	0	—
Parking Fees	(950)	0	0	0	—
Community Use of Public Facilities Revenues	**8,455,238**	**12,040,933**	**1,445,251**	**8,521,854**	**-29.2 %**

FY22 APPROVED CHANGES

	Expenditures	FTEs
COMMUNITY USE OF PUBLIC FACILITIES		
FY21 ORIGINAL APPROPRIATION	**11,854,751**	**31.27**
Changes (with service impacts)		
Reduce: Silver Spring Civic Building (SSCB) Maintenance [Community Access to Public Space]	(32,259)	0.00

FY22 APPROVED CHANGES

	Expenditures	FTEs
Reduce: Silver Spring Civic Building (SSCB) Security Services Commensurate with Decreased FY22 Revenues [Community Access to Public Space]	(35,832)	0.00
Reduce: Miscellaneous Operating Expenses Commensurate with Reduced Facility Bookings [Community Access to Public Space]	(61,786)	0.00
Reduce: Activenet Transaction Fees Commensurate with Decreased FY22 Revenues and Termination of the Contract in FY22 [Community Access to Public Space]	(301,250)	0.00
Reduce: MCPS Maintenance and Custodial Supplies Commensurate with Prior Year FY21 Revenues [Community Access to Public Space]	(723,110)	0.00
Reduce: MCPS Staff, Utilities, and Equipment Reimbursements Commensurate with Decreased FY22 Revenues [Community Access to Public Space]	(1,547,969)	0.00
Other Adjustments (with no service impacts)		
Increase Cost: FY21 Compensation Adjustment	93,562	0.00
Shift: New System Annual Licensing and Transaction Fees [Community Access to Public Space]	90,298	0.00
Increase Cost: FY22 Compensation Adjustment	46,788	0.00
Decrease Cost: Print and Mail Adjustment	(21)	0.00
Decrease Cost: Motor Pool Adjustment	(647)	0.00
Decrease Cost: Retirement Adjustment	(4,895)	0.00
Decrease Cost: OPEB Adjustment	(5,000)	0.00
Decrease Cost: SSCB Comcast and Porter Service to the Level of Experience [Community Access to Public Space]	(71,624)	0.00
Shift: Chargeback for 255 Rockville Pike Lease [Community Access to Public Space]	(342,690)	0.00
Decrease Cost: Increase Personnel Cost Lapse for Five Vacant Positions Not Needed in FY22 Due to Projected Decrease in Facility Usage [Community Access to Public Space]	(455,683)	0.00
FY22 APPROVED	**8,502,633**	**31.27**

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
COMMUNITY USE OF PUBLIC FACILITIES						
EXPENDITURES						
FY22 Approved	**8,503**	**8,503**	**8,503**	**8,503**	**8,503**	**8,503**
No inflation or compensation change is included in outyear projections.						
ActiveMONTGOMERY Transaction Fees	**0**	**(64)**	**(64)**	**(64)**	**(64)**	**(64)**
Assumes cessation of the existing contract for hosted software solution shared with Montgomery County Department of Recreation and Montgomery Parks, MNCPPC.						
Building Space Expenses	**0**	**0**	**0**	**2**	**2**	**33**
Expenses at the Wheaton facility include utilities, maintenance, and parking.						
MCPS Reimbursable Utility Costs	**0**	**38**	**84**	**132**	**180**	**230**
These amounts reflect the projected future cost of reimbursing MCPS for utilities.						
New System Annual Licensing and Transaction Fees	**0**	**30**	**33**	**36**	**39**	**42**
Provides for annual licensing and transaction fees for the new Shared Agency Booking System.						

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
Restoration of Costs to Pre-COVID-19 Levels	**0**	**2,335**	**2,454**	**2,576**	**2,700**	**2,828**
Restoration of costs that were eliminated in the operating budget development year to return to pre-COVID-19 service delivery levels. Following are the costs that will be restored: CUPF personnel cost lapse, MCPS reimbursements for staff, custodial supplies, maintenance, and equipment, Silver Spring Civic Building security services and maintenance, and CUPF miscellaneous expenses.						
Retiree Health Insurance Pre-funding	**0**	**(12)**	**(23)**	**(35)**	**(38)**	**(38)**
Savings from Replacement of ActiveMONTGOMERY with Replacement System	**0**	**(145)**	**(145)**	**(145)**	**(145)**	**(145)**
Reduction in transaction fees resulting from the replacement of ActiveMONTGOMERY with a new system.						
Silver Spring Civic Building Comcast and Porter Services	**0**	**0**	**2**	**5**	**7**	**10**
These amounts reflect the projected future cost of Silver Spring Civic Building Comcast and porter services.						
Two Year Term Extension for Fiscal Assistant Position	**0**	**(83)**	**(83)**	**(83)**	**(83)**	**(83)**
The Fiscal Assistant is shared with County Recreation to support online activity registration and facility reservation database.						
Labor Contracts	**0**	**78**	**78**	**78**	**78**	**78**
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	**8,503**	**10,679**	**10,838**	**11,004**	**11,178**	**11,393**

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Public Libraries

APPROVED FY22 BUDGET	FULL TIME EQUIVALENTS
$42,705,607	404.06

ANITA VASSALLO, DIRECTOR

MISSION STATEMENT

Montgomery County Public Libraries (MCPL) offers free and equal access to services and resources that connect the people of Montgomery County to ideas and information which sustain and enrich their lives.

MCPL's Vision: Our diverse community of lifelong learners finds MCPL to be an open, inviting, and vital gateway to the information, ideas, and enrichment that strengthens our County. A diverse, highly qualified staff continually assesses community needs and interests to support, encourage, and inspire our customers.

MCPL's Values: MCPL believes in the right of all to learn and to grow. We value intellectual freedom, accountability, quality service, diversity, fairness, professional ethics, integrity of information, and respect for our customers, our community, and ourselves. We are a learning organization that functions openly by exploring new ideas and using the collective talent, knowledge, and creativity of employees at all levels.

BUDGET OVERVIEW

The total approved FY22 Operating Budget for the Department of Public Libraries is $42,705,607, an increase of $293,010 or 0.69 percent from the FY21 Approved Budget of $42,412,597. Personnel Costs comprise 79.88 percent of the budget for 234 full-time position(s) and 208 part-time position(s), and a total of 404.06 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 20.12 percent of the FY22 budget.

In addition, this department's Capital Improvements Program (CIP) requires Current Revenue funding.

COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following are emphasized:

- **Thriving Youth and Families**
- **A Greener County**
- **Effective, Sustainable Government**
- **A Growing Economy**

INITIATIVES

- Complete migration from SirsiDynix Symphony Integrated Library System to Koha Open Source Integrated Library System.
- Refresh of Maggie Nightingale Library in Poolesville and installation of Bibliotheca's Open Plus building automation software.
- Begin Potomac Library refresh construction and develop Program of Requirements for the Clarksburg Library.
- Implement OrangeBoy Savannah Community Engagement platform. OrangeBoy Savannah provides libraries a data-driven solution to increase organizational productivity and community engagement. It achieves this by linking customer behaviors with outcomes desired by the library, allowing the library to identify and implement the most efficient service model. This helps libraries target communication efforts and allocate resources to customer segments based on what they need and expect from the library, run highly targeted messaging campaigns, and ask for feedback from either a very select or very broad segment of customers. This will replace Libraries' current subscription to Constant Contact.
- Summer Council Fellow will develop a plan to strengthen career paths for library staff.

INNOVATIONS AND PRODUCTIVITY IMPROVEMENTS

- Joined over 285 major public library systems in the US and Canada in no longer charging overdue fines.
- Pivoted from total traditional in-person library programming to a fully virtual programming model using the Zoom platform. From February 1, 2020 to February 11, 2021, offered 2,416 virtual programs with a total attendance of 91,299 persons.
- Launched Holds To Go service on July 6, 2020, which is a successful contactless physical materials circulation process. As of February 11, 2021, library users have borrowed 1,391,217 items using this process.
- Partnered with the Department of Technology Services to install enhanced outdoor wireless at 10 library locations.

PROGRAM CONTACTS

Contact Steve Kapani of the Department of Public Libraries at 240.777.0045 or Deborah Lambert of the Office of Management and Budget at 240.777.2794 for more information regarding this department's operating budget.

PROGRAM PERFORMANCE MEASURES

Performance measures for this department are included below (where applicable), with multi-program measures displayed at the front of this section and program-specific measures shown with the relevant program. The FY21 estimates reflect funding based on the FY21 Approved Budget. The FY22 and FY23 figures are performance targets based on the FY22 Approved Budget and funding for comparable service levels in FY23.

PROGRAM DESCRIPTIONS

Administration

The Office of the Director has the responsibility for the overall management and leadership of the Department. The Director's Office also oversees strategic planning and evaluation of services, public relations with the community, marketing the department's

services, partnerships, Memoranda of Understanding (MOUs), and the Library Board. The Director's Office directly manages the Human Resources Unit, the Business Office, and four Assistant Directors.

The Human Resources Unit oversees human resources, staff development and training, customer accounts, circulation services, workplace competency, Equal Employment Opportunity (EEO) issues, recruitment and training, and labor/management relations.

The Business Office oversees preparation and management of the Department's budget, contracts and procurement, revenue, grants, equipment management, and Council liaison.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**1,663,732**	**23.00**
Decrease Cost: Reduce Contractual Services	(218,979)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	899,209	0.00
FY22 Approved	**2,343,962**	**23.00**

Library Services to the Public

MCPL consists of 23 library sites including the Noyes Library for Young Children, the Montgomery County Correctional Facility Library, and the Collection Management Center.

Library services are available to all County residents, Maryland residents, and those working or attending school in Montgomery County, free of charge. Library customers use MCPL services including information services for children and adults delivered in person, over the telephone, in the stacks, and outside the walls; a Public Access Catalog for access to indices and full text materials; downloadable content and streaming services; automated phone renewal, online catalog, and customer account access (24 hours, 7 days a week); programming for children, teens, seniors, and adults; technologies such as 3D printers, digital media labs, Science, Technology, Engineering, and Mathematics (STEM) kits, wireless hotspots; and meeting rooms and collaboration spaces for public use.

The Collection Development Unit provides for the selection, acquisition, cataloging, processing, and delivery of library content and materials, including electronic resources, eBooks, eAudiobooks, and streaming services.

The Collection Development Unit is responsible for planning and inclusion of new formats and the evaluation of collections in relation to community information needs. Collections are purchased for English learners, as well as collections in world languages.

The materials delivery service delivers new materials, customer requested items, and returned materials among MCPL branches.

The cataloging and processing unit prepares all library materials for use in the branches.

The inter-library loan service provides opportunities for Montgomery County cardholders to use materials from public library systems throughout Maryland, from out-of-state public libraries, and from academic and special libraries throughout the world.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of items checked out (circulation) and materials used in a library [1]	11,383,048	8,386,922	8,618,266	9,982,855	11,553,793
Number of public computer and Wi-Fi sessions [2]	23,875,239	13,301,153	6,517,565	12,774,428	23,397,735

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Total use of library adult learning programs, services, and events [3]	318,785	415,272	614,602	909,610	1,346,222
Active library users [4]	221,837	199,265	246,690	259,816	273,142
Number of participants in early literacy programming [5]	85,865	90,812	94,444	98,221	102,149
Library electronic database usage [6]	1,383,619	1,906,589	2,306,972	2,791,436	3,377,637

[1] *The number of borrowed physical and digital items and items marked "used" in a branch (i.e., left on tables and scanned in the library's system as having been consulted by a customer). FY20 aggregate data reflects July 1, 2019 through March 15, 2020 for checkouts and items marked "used" in branches; and July 1, 2019 through June 30, 2020 for renewals. Projections assume re-opening of facilities to the public, as ordered and implemented with phased guidelines from the offices of the Governor of Maryland and the Montgomery County Executive.*

[2] *Numbers represent aggregate sessions. Public computer use represents July 1, 2019 through March 15, 2020; WiFi sessions represent July 1, 2019 through June 30, 2020. Projections assume re-opening of facilities to the public, as ordered and implemented with phased guidelines from the offices of the Governor of Maryland and the Montgomery County Executive.*

[3] *"Total use" comprises attendance at English conversation clubs, "business and workforce" and "computer/smart technology" programs, as well as online learning platforms.*

[4] *"Active user" is a registered MCPL borrower who has used their library card at least once within the 12 month period from current date of data search. These users are associated with a Montgomery County Zip code.*

[5] *"Early Literacy Programming" comprises the number of attendees at Storytimes.*

[6] *Numbers represent "any action performed by the user in relation to a content item."*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**40,443,582**	**380.51**
Increase Cost: Mid-Year Position Reclassification from Part-Time Library Aide to Full-Time Supply Technician	27,760	0.55
Eliminate: Interjurisdictional Grant	(54,905)	(1.00)
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(232,127)	0.00
FY22 Approved	**40,184,310**	**380.06**

Workforce and Business Development

Montgomery County Public Libraries has a special emphasis on developing and supporting workforce and business development in the County. The area of the Department's service falls under the Assistant Director for Programs and Outreach and is headed by a full-time Program Specialist for Workforce and Business Development.

Within this program MCPL:

• Develops a comprehensive annual plan for systemwide offering of workforce, business, digital, and financial literacy programs within the 22-branch MCPL system. Defines scope of all programs offered to ensure consistency with MCPL customer needs.

• Initiates and maintains multiple collaborative relationships and partnerships with key workforce, business, digital, and financial literacy contacts.

• Provides resources and materials to support the County's Business Connect program which is a business assistance hub where small business owners can get information, support, and training to start or grow their companies.

• In addition, the Department recruits, screens, interviews candidates, and awards seats for MCPLs Career Online High School program. Career Online High School is an AdvancED/SACS/NCA/NWAC-accredited program that enables students to earn their high school diplomas while gaining real-world career skills.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Attendees at business and workforce development programs [1]	5,520	5,039	1,100	3,630	6,156
Active partnerships with workforce and business development organizations	15	21	12	12	15
Graduates from Career Online High School [2]	13	5	4	4	8

[1] *Numbers represent onsite (July 1, 2019 through March 15, 2020) and virtual (March 16, 2020 through June 30, 2020) program attendees.*

[2] *Adult learners can earn a high school diploma through Career Online High School, an accredited, non-traditional online high school diploma program.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**305,283**	**1.00**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(127,948)	0.00
FY22 Approved	**177,335**	**1.00**

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
COUNTY GENERAL FUND					
EXPENDITURES					
Salaries and Wages	23,294,921	24,109,153	21,762,712	24,954,726	3.5 %
Employee Benefits	9,650,274	9,257,443	8,270,284	8,966,994	-3.1 %
County General Fund Personnel Costs	**32,945,195**	**33,366,596**	**30,032,996**	**33,921,720**	**1.7 %**
Operating Expenses	8,024,406	8,738,096	8,027,876	8,530,887	-2.4 %
County General Fund Expenditures	**40,969,601**	**42,104,692**	**38,060,872**	**42,452,607**	**0.8 %**
PERSONNEL					
Full-Time	230	231	231	232	0.4 %
Part-Time	210	209	209	208	-0.5 %
FTEs	400.81	401.31	401.31	401.86	0.1 %
REVENUES					
Library Fees	13,061	20,000	0	19,000	-5.0 %
Library Fines	494,346	300,000	23,500	46,000	-84.7 %
Miscellaneous Revenues	199,979	540,000	0	292,500	-45.8 %
Parking Fees	44,960	60,000	6,500	60,000	—
State Reimbursement: Library Operations	3,388,192	3,459,000	3,459,000	3,509,000	1.4 %
State Reimbursement: Library Staff Retirement	1,906,541	2,120,000	1,910,000	2,120,000	—
County General Fund Revenues	**6,047,079**	**6,499,000**	**5,399,000**	**6,046,500**	**-7.0 %**
GRANT FUND - MCG					
EXPENDITURES					
Salaries and Wages	134,032	175,889	175,889	147,312	-16.3 %
Employee Benefits	65,414	45,547	45,547	44,764	-1.7 %
Grant Fund - MCG Personnel Costs	**199,446**	**221,436**	**221,436**	**192,076**	**-13.3 %**
Operating Expenses	194,746	86,469	86,469	60,924	-29.5 %

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
Grant Fund - MCG Expenditures	**394,192**	**307,905**	**307,905**	**253,000**	**-17.8 %**
PERSONNEL					
Full-Time	2	2	2	2	—
Part-Time	0	0	0	0	—
FTEs	3.20	3.20	3.20	2.20	-31.3 %
REVENUES					
Federal Grants	(23,811)	0	0	0	—
State Grants	386,780	307,905	307,905	253,000	-17.8 %
Grant Fund - MCG Revenues	**362,969**	**307,905**	**307,905**	**253,000**	**-17.8 %**

DEPARTMENT TOTALS

Total Expenditures	**41,363,793**	**42,412,597**	**38,368,777**	**42,705,607**	**0.7 %**
Total Full-Time Positions	**232**	**233**	**233**	**234**	**0.4 %**
Total Part-Time Positions	**210**	**209**	**209**	**208**	**-0.5 %**
Total FTEs	**404.01**	**404.51**	**404.51**	**404.06**	**-0.1 %**
Total Revenues	**6,410,048**	**6,806,905**	**5,706,905**	**6,299,500**	**-7.5 %**

FY22 APPROVED CHANGES

	Expenditures	FTEs
COUNTY GENERAL FUND		
FY21 ORIGINAL APPROPRIATION	**42,104,692**	**401.31**
Other Adjustments (with no service impacts)		
Increase Cost: FY21 Compensation Adjustment	883,508	0.00
Increase Cost: FY22 Compensation Adjustment	584,892	0.00
Increase Cost: Mid-Year Position Reclassification from Part-Time Library Aide to Full-Time Supply Technician [Library Services to the Public]	27,760	0.55
Increase Cost: Motor Pool Adjustment	11,281	0.00
Increase Cost: Print and Mail Adjustment	489	0.00
Decrease Cost: Reduce Contractual Services [Administration]	(218,979)	0.00
Decrease Cost: Retirement Adjustment	(290,161)	0.00
Increase Cost: Annualization of FY21 Personnel Costs	(650,875)	0.00
FY22 APPROVED	**42,452,607**	**401.86**
GRANT FUND - MCG		
FY21 ORIGINAL APPROPRIATION	**307,905**	**3.20**
Federal/State Programs		
Eliminate: Interjurisdictional Grant	(54,905)	(1.00)

FY22 APPROVED CHANGES

	Expenditures	FTEs
FY22 APPROVED	**253,000**	**2.20**

PROGRAM SUMMARY

Program Name	FY21 APPR Expenditures	FY21 APPR FTEs	FY22 APPR Expenditures	FY22 APPR FTEs
Administration	1,663,732	23.00	2,343,962	23.00
Library Services to the Public	40,443,582	380.51	40,184,310	380.06
Workforce and Business Development	305,283	1.00	177,335	1.00
Total	**42,412,597**	**404.51**	**42,705,607**	**404.06**

CHARGES TO OTHER DEPARTMENTS

Charged Department	Charged Fund	FY21 Total$	FY21 FTEs	FY22 Total$	FY22 FTEs
COUNTY GENERAL FUND					
Correction and Rehabilitation	General Fund	212,271	1.70	222,376	1.70

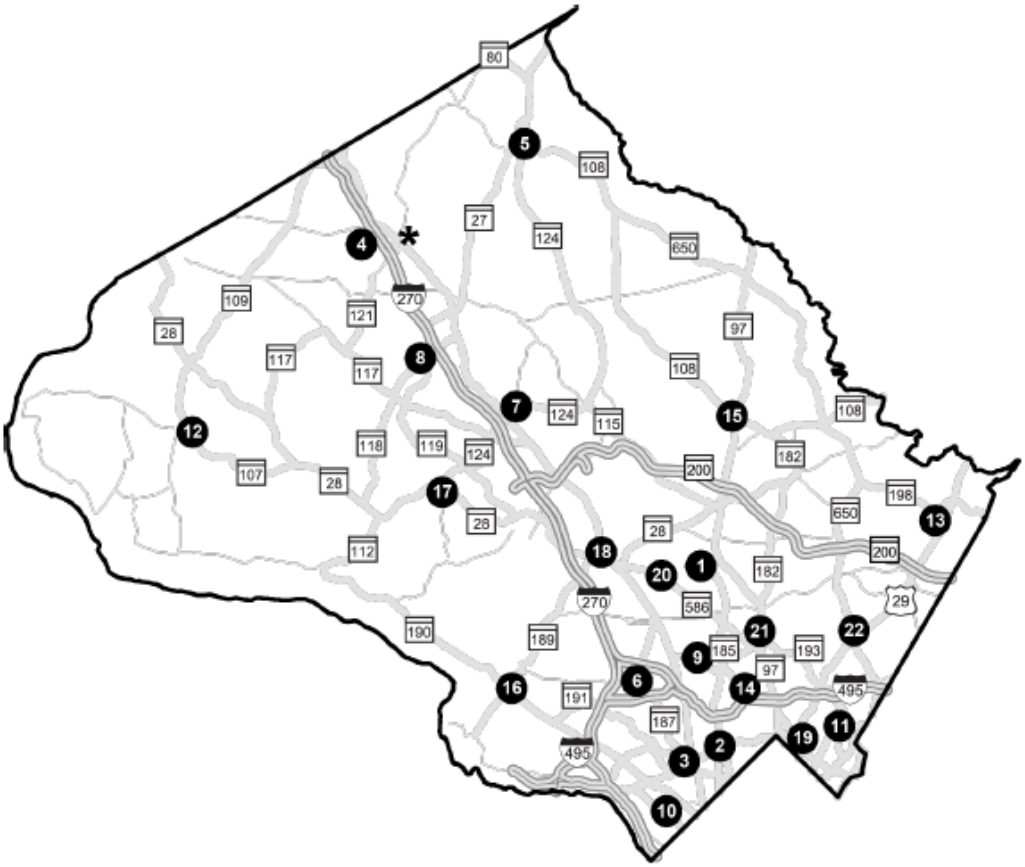
FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
COUNTY GENERAL FUND						
EXPENDITURES						
FY22 Approved	**42,453**	**42,453**	**42,453**	**42,453**	**42,453**	**42,453**
No inflation or compensation change is included in outyear projections.						
Labor Contracts	**0**	**748**	**748**	**748**	**748**	**748**
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	**42,453**	**43,201**	**43,201**	**43,201**	**43,201**	**43,201**

Montgomery County, Maryland

Public Libraries



1 Aspen Hill
2 Chevy Chase
3 Connie Morella
4 Correctional Facility
5 Damascus
6 Davis
7 Gaithersburg
8 Germantown
9 Kensington Park
10 Little Falls
11 Long Branch
12 Maggie Nightingale
13 Marilyn J Praisner
14 Noyes Library for Young Children
15 Olney
16 Potomac
17 Quince Orchard
18 Rockville Memorial
19 Silver Spring
20 Twinbrook
21 Wheaton
22 White Oak
* Clarksburg (Proposed)

See http://www.montgomerycountymd.gov/library for a full listing of Library Hours and Holidays, Services, and Policies.

Recreation

APPROVED FY22 BUDGET	FULL TIME EQUIVALENTS
$48,713,827	499.04

ROBIN RILEY, DIRECTOR

MISSION STATEMENT

The mission of the Department of Recreation is to provide high quality, diverse, and accessible programs, services, and facilities that enhance the quality of life for all ages, cultures, and abilities.

BUDGET OVERVIEW

The total approved FY22 Operating Budget for the Department of Recreation is $48,713,827, an increase of $1,918,657 or 4.10 percent from the FY21 Approved Budget of $46,795,170. Personnel Costs comprise 59.44 percent of the budget for 148 full-time position(s) and 11 part-time position(s), and a total of 499.04 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 40.56 percent of the FY22 budget.

The Debt Service for the Recreation Fund is appropriated in the Debt Service Fund and is, therefore, not displayed in this section. To pay for the Debt Service, a transfer of funds from the Recreation fund to the Debt Service Fund of $10,547,570 is required to cover General Obligation Bond costs.

In addition, this department's Capital Improvements Program (CIP) requires Current Revenue funding.

COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following are emphasized:

- **Thriving Youth and Families**
- **A Greener County**

INITIATIVES

- Montgomery County Recreation's Youth Sports Initiative: This collaborative effort will address barriers to participation and youth sports silos to deliver youth sports in the County in a manner that is equitable and expands participation opportunities.
- The Department implemented a Bike Safety Initiative in Partnership with MCDOT, the Washington Area Bicyclist Association (WABA), and County Government to promote and support Vision Zero.

INNOVATIONS AND PRODUCTIVITY IMPROVEMENTS

- TeenWorks: A tutoring, mentoring, and academic support program launched in March that connects referred bilingual students to further support online learning and growth.
- In response to the coronavirus pandemic (COVID-19), Montgomery County Recreation established "Rec Room", a web-based virtual recreation center that delivers free and affordable recreation resources and opportunities to residents of all ages.
- Launched the "Rec Your Way" program in January 2021. Rec Your Way is a new, personalized experience that allows customers to create a custom designed class to share with friends and family.

PROGRAM CONTACTS

Contact Traci Anderson of the Department of Recreation at 240.777.6801 or Anita Aryeetey of the Office of Management and Budget at 240.777.2784 for more information regarding this department's operating budget.

PROGRAM PERFORMANCE MEASURES

Performance measures for this department are included below (where applicable), with multi-program measures displayed at the front of this section and program-specific measures shown with the relevant program. The FY21 estimates reflect funding based on the FY21 Approved Budget. The FY22 and FY23 figures are performance targets based on the FY22 Approved Budget and funding for comparable service levels in FY23.

PROGRAM DESCRIPTIONS

Administration

The Administration Program provides oversight, leadership, management and supervision to accomplish the Department's mission. The Administration Program includes the Department's senior management, the Director's Office and staff, as well as business and information technology services, communications and outreach, facility planning, asset replacement and fixed-cost management.

The Business Services and Information Technology Teams provide key infrastructure and support to the Department's operations. The Business Services Team provides human resource management, procurement and contracting services, budget and financial administration, and customer services. The Information Technology Team assures availability and efficiency of technical tools, equipment and interfaces, responds to help tickets from the Department's centers and other satellite locations, and delivers training related to the Department's business operations software. Both teams collaborate with agencies of County government, community and other partners, to address the needs of internal and external constituencies.

The Administration Program includes development and management of the Department's capital improvement projects, and plans and implements the lifecycle asset replacement activities to protect the Department's investments and assure efficient, reliable operations of all facilities and equipment in service to County residents. The program also includes fixed costs associated with utilities, property insurance, Workers' Compensation Insurance, and community grants. This Program also includes

Communications and Public Outreach, which supports marketing of, and media relations concerning, all recreation and leisure activities in collaboration with the County's Public Information Office (PIO), Maryland-National Capital Park and Planning Commission (M-NCPPC), and Community Use of Public Facilities (CUPF). Outreach activities include summer camps and employment fairs, holiday events and commemorations, and coordination of visits from local, State and Federal dignitaries and agencies as requested.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of administrative services transactions [1]	17,705	20,385	19,000	22,000	25,000
Number of human resources transactions [2]	1,621	1,579	1,894	2,272	2,726
Number of seasonal employees [3]	2,306	2,140	1,800	2,000	2,200
Percent of allocated recreation financial assistance dollars used [4]	91%	90%	10%	50%	90%

[1] *Recreation Administrative Transactions include a variety of complex processes such as contract administration, proposal development and solicitations. In FY20, changes and trends in the number of transactions were related to the extension of wellness passes to MCPS employees, as well as adjustments in services due to COVID-19. Despite the pandemic the Department has continued some programs, which have been a lifeline for the well-being of people who live in the County.*

[2] *In addition to hiring a high volume of seasonal staff, as part of the Department's safety plan, REC conducts background checks for staff, volunteers, coaches, youth services providers, non-profit partners and contractors. Despite the pandemic the Department has continued some programs, which have been a lifeline for the well-being of people who live in the County.*

[3] *Despite the pandemic the Department has continued some programs, which have been a lifeline for the well-being of people who live in the County.*

[4] *Dollars used vs dollars allocated FY20 and FY21 changes and trends are largely due to COVID-19 safety related cancellations, closures and restrictions. Despite the pandemic the Department has continued some programs, which have been a lifeline for the well-being of people who live in the County.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**10,524,302**	**39.73**
Enhance: Funding to support aeration, seeding, treatment, and maintenance at newly renovated field at White Oak Recreation Center.	60,000	0.00
Increase Cost: Annual Maintenance - Shared Agency Booking System	25,000	0.00
Decrease Cost: Utilities Savings given closure of facilities due to COVID	(355,000)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(83,197)	(2.00)
FY22 Approved	**10,171,105**	**37.73**

Aquatics

The Aquatics programs provide recreational, fitness, instructional, competitive, therapeutic, and rehabilitative water activities that serve all residents. The broad ranges of programming include lessons, instructional wellness classes, and competitive programming such as dive and swim teams. Facilities also host a wide variety of local, regional, and national events and competitions each year. The Department operates seven regional outdoor pools, four indoor aquatics facilities, and partners with Adventist Community Services to operate the Piney Branch Elementary School pool.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Revenue generated by aquatics programs [1]	$6,772,695	$5,888,685	$3,900,000	$4,500,000	$5,800,000
Percent of total aquatics programs capacity enrolled [2]	67.5%	47.5%	37.0%	47.0%	57.0%

[1] *FY20 changes and future trends are due to COVID-19 safety related cancellations, closures, restrictions and impacts. Despite the pandemic the Department has continued some programs, which have been a lifeline for the well-being of people who live in the County.*

[2] *FY20 changes and trends are due to COVID-19 safety related cancellations, closures and restrictions. Despite the pandemic the Department has continued some programs, which have been a lifeline for the well-being of people who live in the County.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**8,731,684**	**120.18**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	424,681	1.00
FY22 Approved	**9,156,365**	**121.18**

Countywide Programs

Countywide Programs offers essential and universally accessible recreation and leisure services to all residents across the region--an indicator of a healthy, affordable, and welcoming community. Program staff generates partnerships with local small businesses and non-profit organizations to activate key public and private spaces and to offer culturally responsive programs, activities and services such as classes, performing arts, camps, sports, workshops, therapeutic recreation, inclusion services, trips and tours and special events which provide a wide range of economic, health and social benefits. Additionally, community outreach such as events and festivals provide a wide platform to bridge diverse groups of people, generate social networks, and create community cohesion. Countywide programs promote positive social capital through the provision of equal access to programs, which cultivates community ties through programs and services for all that produces public benefits by connecting people more deeply to the fabric of the community. The benefits include public enjoyment and engagement; improved perception of community performance; economic well-being; quality recreation time with family and friends; strengthening social and familial bonds; improvement of mental and physical health thus reducing the impacts of chronic diseases; measurable decreases in rates of crime and other detrimental activities making our communities safer.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of participants registered in countywide recreation programs [1]	44,472	27,163	10,000	20,000	30,000
Percent of recreation customers who report having a disability [2]	1.72%	1.39%	1.00%	1.30%	1.60%
Percent of planned countywide recreation programs completed [3]	83.33%	52.74%	80.00%	81.00%	81.50%

[1] *FY20 changes and trends are due to COVID-19 safety related cancellations, closures and restrictions.*

[2] *FY20 changes and trends are due to COVID-19 safety related cancellations, closures and restrictions. Individuals with disabilities faced significantly greater challenges as result of the pandemic.*

[3] *Despite the pandemic the Department has continued some programs, which have been a lifeline for the well-being of people who live in the County.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**8,490,815**	**82.01**
Increase Cost: Add 3 percent increase for the following grants: Adventist Community Services of Greater Washington, Inc., and Identity, Inc	10,800	0.00
Eliminate: Fireworks Display at Germantown and Wheaton for Summer 2021 Due to COVID	(135,198)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	498,132	2.00
FY22 Approved	**8,864,549**	**84.01**

Recreation Community & Neighborhood Centers

The Department of Recreation has 23 recreation centers throughout the County. These facilities provide affordable programs featuring leisure activities, social interaction, family participation, and community civic involvement, as well as promote community cohesion and identity for all ages.

Our centers are designed to support sports, fitness, dance, community/social activities, and art programs. Activities include instructional programs, organized competitions, performances and exhibitions, recreational clubs and hobby groups, and accessibility initiatives for special populations. Center spaces are available for community activities, party rentals, receptions, and civic group meetings. Designated sites offer afterschool programs for children and youth, such as Club Adventure and Club Friday, at affordable pricing. The centers are a place where individuals, families communities and government are connected, as well as a thriving hub of activities.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of recreation facility bookings [1]	5,430	3,766	1,000	3,500	5,000
Percent of planned programs in recreation centers completed [2]	85.98%	48.29%	80.00%	85.00%	86.00%

[1] *FY20 changes and trends are due to COVID-19 safety related cancellations, closures and restrictions. Despite the pandemic the Department has continued some programs, which have been a lifeline for the well-being of people who live in the County.*

[2] *FY20 changes and trends are due to COVID-19 safety related cancellations, closures and restrictions. Despite the pandemic the Department has continued some programs, which have been a lifeline for the well-being of people who live in the County.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**6,998,932**	**105.44**
Enhance: Community-Based Program Support - Provide funding through Collaboration Council to community-based providers serving low-income children and/or deliver programs in Title I communities.	530,000	0.00
Enhance: Fun, Food, Fitness - 4-5 programs prioritized by need to wrap around eight planned MCPS summer school programs	99,685	0.00
Decrease Cost: Cessation of Recreation Operations Due to Use of Facility as Shelter (One-time Reduction)	(42,124)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(648,013)	(1.00)
FY22 Approved	**6,938,480**	**104.44**

Senior Adult Programs

The Senior Programs Team offers a wide range of supports, opportunities, programs, services and facilities, which are designed to enhance the quality of life and help community members 55 and over remain active, engaged, and independent in their communities. Lifestyle and leisure program offerings such as fitness & wellness, sports, arts and culture, social clubs, trips, and special events help to attract and retain active retirees while providing critical tools and resources to improve and maintain the health span and independence of those who are isolated or more vulnerable.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of senior meals served [1]	66,664	132,432	100,000	75,000	70,000
Number of senior program registrants 55 or better [2]	22,240	19,891	10,000	15,000	20,000
Percent of senior program resources leveraged from partners [3]	29.70%	27.96%	14.00%	21.00%	28.00%

[1] *In March of FY20, the Department, with support from partners, began widespread meal delivery and distribution to vulnerable citizens 55 years of age or older to address food insecurity of older adults resulting from COVID-19. The Department traditionally operates an on-site congregate meal program for vulnerable adults in partnership with HHS. Despite the pandemic the Department has continued some programs, which have been a lifeline for the well-being of people who live in the County.*

[2] *FY20 changes and future trends are due to COVID-19 safety related cancellations, closures, restrictions and impacts. Senior Centers were ordered to remain closed until after termination of the state of emergency and the proclamation of the catastrophic health emergency has been rescinded. Despite the pandemic the Department has continued some programs, which have been a lifeline for the well-being of people who live in the County.*

[3] *Data not collected prior to FY19. FY20 changes and future trends are due to COVID-19 safety related cancellations, closures, restrictions and impacts. Senior Centers were ordered to remain closed until after termination of the state of emergency and the proclamation of the catastrophic health emergency has been rescinded. Despite the pandemic the Department has continued some programs, which have been a lifeline for the well-being of people who live in the County.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**2,684,077**	**29.89**
Enhance: Recreation programs, classes, events, clubs and trips to help older adults overcome the long-term effects of COVID.	250,000	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	28,586	0.00
FY22 Approved	**2,962,663**	**29.89**

Youth Development

The Youth Development team uses recreation to ensure young people are healthy, connected, and productive during out-of-school time. Program staff work to change the landscape of communities by tackling pressing and diverse issues, reducing barriers to participation, and improving equitable access to high quality out-of-school time opportunities which improve outcomes for young people. Positive youth development strategies are used to meet youth where they are and include opportunities, programs, and services which emphasize active and healthy living, youth leadership and social equity, engagement in learning, workforce readiness, and connection to caring adult role models.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of participants registered in youth development programs [1]	9,877	10,990	9,086	10,990	11,200
Average daily attendance in youth development programs [2]	76.30%	70.00%	67.00%	70.00%	73.00%
Percent of youth development program participants who attend 11 or more sessions [3]	54.70%	47.94%	48.00%	51.00%	55.00%

[1] *FY21 projected trends in participation are due to COVID-19 related cancellations, closures, restrictions and fiscal impacts. Despite the pandemic the Department has continued some programs, which have been a lifeline for the well-being of people who live in the County.*

[2] *Despite the pandemic the Department has continued some programs, which have been a lifeline for the well-being of people who live in the County.*

[3] *FY20 changes and trends are due to COVID-19 related cancellations, closures and restrictions. Many youth development programs were unable to complete 11 or more sessions. Despite the pandemic the Department has continued some programs, which have been a lifeline for the well-being of people who live in the County.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**9,365,360**	**115.84**
Enhance: Excel Beyond the Bell Elementary Expansion - Expand comprehensive afterschool program to 2 schools prioritized by need	384,891	5.95
Enhance: 6 One-week camps in late August at Equity Focus Areas: Germantown, Montgomery Village, Silver Spring, Wheaton and East County	112,500	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	757,914	0.00
FY22 Approved	**10,620,665**	**121.79**

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
RECREATION					
EXPENDITURES					
Salaries and Wages	18,477,782	22,815,599	12,485,133	24,030,928	5.3 %
Employee Benefits	4,673,231	4,869,596	3,576,150	4,846,990	-0.5 %
Recreation Personnel Costs	**23,151,013**	**27,685,195**	**16,061,283**	**28,877,918**	**4.3 %**
Operating Expenses	10,380,580	15,430,902	10,709,278	16,156,836	4.7 %
Recreation Expenditures	**33,531,593**	**43,116,097**	**26,770,561**	**45,034,754**	**4.4 %**
PERSONNEL					
Full-Time	148	148	148	148	—
Part-Time	11	11	11	11	—
FTEs	487.67	490.38	490.38	496.33	1.2 %
REVENUES					
Facility Rental Fees	526,119	833,850	120,000	120,000	-85.6 %
Miscellaneous Revenues	64,129	84,365	129,597	129,597	53.6 %
Miscellaneous Revenues - Parks ActiveNet	0	45,232	0	45,232	—
Other Licenses/Permits	(19,360)	0	0	0	—
Property Tax	45,248,037	46,839,468	46,705,658	48,298,521	3.1 %
Recreation Fee Subsidy	0	(800,000)	0	(800,000)	—
Recreation Fees	5,322,290	5,500,000	1,200,000	1,450,000	-73.6 %
Recreation Revenues	**51,141,215**	**52,502,915**	**48,155,255**	**49,243,350**	**-6.2 %**
RECREATION NON-TAX SUPPORTED					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	957,009	0	—
Recreation Non-Tax Supported Personnel Costs	**0**	**0**	**957,009**	**0**	**—**
Operating Expenses	2,466,094	3,600,000	0	3,600,000	—
Recreation Non-Tax Supported Expenditures	**2,466,094**	**3,600,000**	**957,009**	**3,600,000**	**—**
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
REVENUES					
Recreation Fees	4,749,644	8,100,000	3,500,000	8,100,000	—
Recreation Non-Tax Supported Revenues	**4,749,644**	**8,100,000**	**3,500,000**	**8,100,000**	**—**
GRANT FUND - MCG					
EXPENDITURES					

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
Salaries and Wages	84,779	73,454	73,454	73,454	—
Employee Benefits	12,769	5,619	5,619	5,619	—
Grant Fund - MCG Personnel Costs	**97,548**	**79,073**	**79,073**	**79,073**	**—**
Operating Expenses	112,348	0	0	0	—
Grant Fund - MCG Expenditures	**209,896**	**79,073**	**79,073**	**79,073**	**—**
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	2.71	2.71	2.71	2.71	—
REVENUES					
Federal Grants	122,216	79,073	79,073	79,073	—
State Grants	23,128	0	0	0	—
Grant Fund - MCG Revenues	**145,344**	**79,073**	**79,073**	**79,073**	**—**

DEPARTMENT TOTALS

Total Expenditures	**36,207,583**	**46,795,170**	**27,806,643**	**48,713,827**	**4.1 %**
Total Full-Time Positions	**148**	**148**	**148**	**148**	**—**
Total Part-Time Positions	**11**	**11**	**11**	**11**	**—**
Total FTEs	**490.38**	**493.09**	**493.09**	**499.04**	**1.2 %**
Total Revenues	**56,036,203**	**60,681,988**	**51,734,328**	**57,422,423**	**-5.4 %**

FY22 APPROVED CHANGES

	Expenditures	FTEs
RECREATION		
FY21 ORIGINAL APPROPRIATION	**43,116,097**	**490.38**
Changes (with service impacts)		
Enhance: Community-Based Program Support - Provide funding through Collaboration Council to community-based providers serving low-income children and/or deliver programs in Title I communities. [Recreation Community & Neighborhood Centers]	530,000	0.00
Enhance: Excel Beyond the Bell Elementary Expansion - Expand comprehensive afterschool program to 2 schools prioritized by need [Youth Development]	384,891	5.95
Enhance: Recreation programs, classes, events, clubs and trips to help older adults overcome the long-term effects of COVID. [Senior Adult Programs]	250,000	0.00
Enhance: 6 One-week camps in late August at Equity Focus Areas: Germantown, Montgomery Village, Silver Spring, Wheaton and East County [Youth Development]	112,500	0.00
Enhance: Fun, Food, Fitness - 4-5 programs prioritized by need to wrap around eight planned MCPS summer school programs [Recreation Community & Neighborhood Centers]	99,685	0.00
Enhance: Funding to support aeration, seeding, treatment, and maintenance at newly renovated field at White Oak Recreation Center. [Administration]	60,000	0.00

FY22 APPROVED CHANGES

	Expenditures	FTEs
Eliminate: Fireworks Display at Germantown and Wheaton for Summer 2021 Due to COVID [Countywide Programs]	(135,198)	0.00
Other Adjustments (with no service impacts)		
Increase Cost: FY22 Compensation Adjustment	808,889	0.00
Increase Cost: FY21 Compensation Adjustment	444,422	0.00
Increase Cost: Annual Maintenance - Shared Agency Booking System [Administration]	25,000	0.00
Increase Cost: Motor Pool Adjustment	24,783	0.00
Increase Cost: Add 3 percent increase for the following grants: Adventist Community Services of Greater Washington, Inc., and Identity, Inc [Countywide Programs]	10,800	0.00
Decrease Cost: Print and Mail Adjustment	(101)	0.00
Decrease Cost: Cessation of Recreation Operations Due to Use of Facility as Shelter (One-time Reduction) [Recreation Community & Neighborhood Centers]	(42,124)	0.00
Decrease Cost: Retirement Adjustment	(79,317)	0.00
Decrease Cost: Annualization of FY21 Personnel Costs	(220,573)	0.00
Decrease Cost: Utilities Savings given closure of facilities due to COVID [Administration]	(355,000)	0.00
FY22 APPROVED	**45,034,754**	**496.33**

RECREATION NON-TAX SUPPORTED

FY21 ORIGINAL APPROPRIATION	**3,600,000**	**0.00**
FY22 APPROVED	**3,600,000**	**0.00**

GRANT FUND - MCG

FY21 ORIGINAL APPROPRIATION	**79,073**	**2.71**
FY22 APPROVED	**79,073**	**2.71**

PROGRAM SUMMARY

Program Name	FY21 APPR Expenditures	FY21 APPR FTEs	FY22 APPR Expenditures	FY22 APPR FTEs
Administration	10,524,302	39.73	10,171,105	37.73
Aquatics	8,731,684	120.18	9,156,365	121.18
Countywide Programs	8,490,815	82.01	8,864,549	84.01
Recreation Community & Neighborhood Centers	6,998,932	105.44	6,938,480	104.44
Senior Adult Programs	2,684,077	29.89	2,962,663	29.89
Youth Development	9,365,360	115.84	10,620,665	121.79
Total	**46,795,170**	**493.09**	**48,713,827**	**499.04**

CHARGES TO OTHER DEPARTMENTS

Charged Department	Charged Fund		FY21 Total$	FY21 FTEs	FY22 Total$	FY22 FTEs
RECREATION						
Community Use of Public Facilities	Community Use of Public Facilities		28,881	0.20	29,249	0.20
CIP	Capital Fund		69,187	0.50	70,070	0.50
		Total	**98,068**	**0.70**	**99,319**	**0.70**

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
RECREATION						
EXPENDITURES						
FY22 Approved	**45,035**	**45,035**	**45,035**	**45,035**	**45,035**	**45,035**
No inflation or compensation change is included in outyear projections.						
Increased recreation programs, classes, events, clubs and trips to help older adults overcome the long-term effects of COVID.	**0**	**(250)**	**(250)**	**(250)**	**(250)**	**(250)**
Items recommended for one-time funding in FY22 will be eliminated from the base in the outyears.						
Labor Contracts	**0**	**378**	**378**	**378**	**378**	**378**
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
South County Regional Recreation and Aquatic Center (P721701)	**0**	**1,333**	**3,346**	**3,346**	**3,346**	**3,346**
Subtotal Expenditures	**45,035**	**46,496**	**48,509**	**48,509**	**48,509**	**48,509**
RECREATION NON-TAX SUPPORTED						
EXPENDITURES						
FY22 Approved	**3,600**	**3,600**	**3,600**	**3,600**	**3,600**	**3,600**
No inflation or compensation change is included in outyear projections.						
Subtotal Expenditures	**3,600**	**3,600**	**3,600**	**3,600**	**3,600**	**3,600**

Agriculture

APPROVED FY22 BUDGET	FULL TIME EQUIVALENTS
$1,018,865	4.15

JEREMY V. CRISS, DIRECTOR

MISSION STATEMENT

The Office of Agriculture (OAG) was created in July 2016 and exists to promote agriculture as a viable component of the County's economic sector, as well as to preserve farmland as a resource for future agricultural production. The goal of the OAG is to promote Montgomery County as a leader in the agricultural industry by providing support to our farm community and working to educate our residents.

BUDGET OVERVIEW

The total approved FY22 Operating Budget for the Office of Agriculture is $1,018,865, an increase of $27,012 or 2.72 percent from the FY21 Approved Budget of $991,853. Personnel Costs comprise 66.22 percent of the budget for eight full-time position(s) and one part-time position(s), and a total of 4.15 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 33.78 percent of the FY22 budget.

COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following are emphasized:

- **A Greener County**
- **A Growing Economy**
- **Thriving Youth and Families**

INITIATIVES

- The additional $25,000 added to the Office of Agriculture's budget appropriation for FY22 will ensure that the Office is able to accept additional cost share applications.
- The Office of Agriculture is partnering with the Montgomery County Food Council and MANNA Food Bank on the Farm to Foodbank program. Through this program, over 60,000 pounds of food has been provided to local foodbanks during the past 6 months. This program has also provided $236,805 in grants to 22 farms to expand their growing capacity in order to meet the increased demand for food resulting from the COVID-19 pandemic.

- The first Biennial Report on the Status of Farm Alcohol Production (FAP) in Montgomery County was recently completed and submitted to the County Council as required by Resolution Number 18-1265. The data provided in this report illustrates that there is extensive, untapped economic potential in the Ag Reserve. The Office is working with the Council on amendments to Chapter 50 of the County Code which would assist in the achievement of economic growth in the Agricultural sector.
- The OAG, in partnership with the County's Department of Environmental Protection (DEP) and the Council, is working to expand on farm food composting in the Ag Reserve to assist the County in achieving its zero waste goal. Additionally, the Office also participated, along with the Department of Environmental Protection, private business and non-profits, in applying for a federal grant to expand farm composting in the County. While the initial grant was not selected, this public/private group continues to collaborate and seek out other opportunities to achieve this goal.
- Continue to work with the Department of Technology, Office of Broadband Programs, to expand access to broadband/high speed internet in the rural areas of the County. This initiative is a continuation of the Sugarland Broadband Pilot Program that was accomplished in December 2019.

INNOVATIONS AND PRODUCTIVITY IMPROVEMENTS

- The Office of Agriculture has embraced the remote working environment and has been able to effectively utilize the telework tools provided by the County. These tools, especially Microsoft Teams, have enabled the Office of Agriculture to continue its work from day one of the pandemic without lapse. This seamless transition from office to telework has increased productivity.
- Initiated a process to gauge its efficiency and customer service by affixing a link to a customer satisfaction survey to the closing of all staff emails. The survey results received thus far indicate that the OAG is providing superior customer service to County residents.

PROGRAM CONTACTS

Contact Jeremy Criss of the Office of Agriculture at 240-590-2830 or Jane Mukira of the Office of Management and Budget at 240-777-2754 for more information regarding this department's operating budget.

PROGRAM DESCRIPTIONS

Agricultural Services

The Office of Agriculture (OAG) serves in a variety of capacities to provide the following services: implement agricultural policies and programs; provide technical assistance to farmers; manage agricultural education programs; provide financial and staff support to our partner agencies; serve as a liaison between the Executive Branch and the agricultural community via the Agricultural Advisory, Agricultural Preservation, and Montgomery County Farm Bureau Boards; oversee the various land preservation programs; co-sponsor farmers' markets, an annual farm tour, and other activities that promote agricultural businesses and products; and provide mentoring and specialized business training programs. Additionally, the OAG is responsible for the coordination of programs offered by its partner agencies, which are all co-located at the Agricultural History Farm Park in Derwood. These Federal, State, and local partners include University of Maryland-Extension, the Montgomery Soil Conservation District, the Natural Resource Conservation Service, and the Farm Service Agency.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Technical assistance contacts with farmers	655	700	700	700	700
Acres of land under easements inspected by Agricultural Services	6,017	3,927.07	3,927.07	3,927.07	3,927.07
Percent of easement acres under most restrictive easement disallowing development	31.7%	24.4%	24.4%	24.4%	24.4%
Percent of participants who learned or benefitted from Agricultural Services event, training, or farm tour [1]	N/A	100%	100%	100%	100%

[1] *Data for this measure not collected prior to FY20*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**585,308**	**2.25**
Increase Cost: MARBIDCO matching grants for farmers	25,000	0.00
Increase Cost: Motor Pool Adjustment	759	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	2,132	0.00
FY22 Approved	**613,199**	**2.25**

Soil Conservation

This Program is comprised of staff and other resources from Federal, State, and local Agricultural agencies. It provides technical and outreach educational assistance to farmers/rural landowners for implementing best management and conservation practices. The Montgomery Soil Conservation District (MSCD) assists the County which is required to achieve the nationally mandated, state assigned, Rural MS4 Permit - Chesapeake Bay Nutrient Diet - Watershed Implementation Program (WIP-III) Goals. The three funding partners (Federal - National Resources Conservation Service (NRCS), State - Maryland Department of Agriculture (MDA), and County - MSCD) have not allocated sufficient resources including staff to meet these new goals. Failure to achieve the WIP-III Goals will likely result in the Federal - Environmental Protection Agency (EPA) instituting the backstop measure which will negatively impact the County and the Agricultural community by denying all permits moving forward and harming our County's rural economy/infrastructure.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Soil conservation contacts with farmers and landowners to provide technical assistance	293	349	349	349	349
Water quality plans completed	37	46	46	46	46
Percent of interagency site visits coordinated within one business day of agricultural complaint	90%	90%	90%	90%	90%
Pounds of nitrogen reduced through conservation and best management practices	26,155	20,144	20,000	20,000	20,000

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**249,324**	**1.90**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(879)	0.00
FY22 Approved	**248,445**	**1.90**

University of Maryland-Extension (UMD-Extention)

The Montgomery County Extension Office serves as the agricultural outreach and education component of the University of Maryland. This agency is funded cooperatively through local, State, and Federal governments. Farmers, families, and youth are

the primary audiences of the Extension Office. Educational programs for farmers include raising crops and livestock, protecting the environment, farm and business management, marketing commodities, and pest management. Programs for families and youth include home horticulture, family budgeting, and consumer education, with a focus on promoting positive parenting, nutrition education and healthy lifestyles, leadership development, and traditional 4-H youth development programs. The Extension Office's professional staff has an extensive network of volunteers to assist them in program delivery. Extension Office staff manage a diverse group of over 3,000 volunteers to respond to over 100,000 information requests each year. Outreach education programs are delivered informally through one-on-one contacts, telephone assistance, the Internet, classes and workshops, field days, radio, television, and print media.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Nutrient management plans completed	108	109	109	109	109
4-H youth development program participants	7,477	5,293	5,293	5,293	5,293
Average pre- to post-test score increase of Close Encounters with Agriculture participants on agriculture, nutrition, and the environment [1]	N/A	49%	49%	49%	49%
Percent of Food Supplement Nutrition Education youth participants who try new healthy food	42%	42%	42%	42%	42%
Percent of participants who purchase produce they learn about from Food Supplement Nutrition Education farmers market programming	92%	92%	92%	92%	92%

[1] *Data for this measure not collected prior to FY20*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**157,221**	**0.00**
FY22 Approved	**157,221**	**0.00**

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
COUNTY GENERAL FUND					
EXPENDITURES					
Salaries and Wages	474,516	516,735	469,128	528,582	2.3 %
Employee Benefits	170,430	156,723	141,274	146,129	-6.8 %
County General Fund Personnel Costs	**644,946**	**673,458**	**610,402**	**674,711**	**0.2 %**
Operating Expenses	317,939	318,395	288,130	344,154	8.1 %
County General Fund Expenditures	**962,885**	**991,853**	**898,532**	**1,018,865**	**2.7 %**
PERSONNEL					
Full-Time	8	8	8	8	—
Part-Time	1	1	1	1	—
FTEs	4.15	4.15	4.15	4.15	—
REVENUES					
Miscellaneous Revenues	15,948	0	0	0	—
Other Intergovernmental	56,720	97,000	63,064	63,064	-35.0 %
Other Licenses and Permits	15,766	0	0	0	—
County General Fund Revenues	**88,434**	**97,000**	**63,064**	**63,064**	**-35.0 %**

FY22 APPROVED CHANGES

	Expenditures	FTEs
COUNTY GENERAL FUND		
FY21 ORIGINAL APPROPRIATION	**991,853**	**4.15**
Other Adjustments (with no service impacts)		
Increase Cost: MARBIDCO matching grants for farmers [Agricultural Services]	25,000	0.00
Increase Cost: FY21 Compensation Adjustment	13,526	0.00
Increase Cost: FY22 Compensation Adjustment	5,002	0.00
Increase Cost: Motor Pool Adjustment [Agricultural Services]	759	0.00
Decrease Cost: Retirement Adjustment	(7,168)	0.00
Decrease Cost: Annualization of FY21 Personnel Costs	(10,107)	0.00
FY22 APPROVED	**1,018,865**	**4.15**

PROGRAM SUMMARY

Program Name	FY21 APPR Expenditures	FY21 APPR FTEs	FY22 APPR Expenditures	FY22 APPR FTEs
Agricultural Services	585,308	2.25	613,199	2.25
Soil Conservation	249,324	1.90	248,445	1.90
University of Maryland-Extension (UMD-Extention)	157,221	0.00	157,221	0.00
Total	**991,853**	**4.15**	**1,018,865**	**4.15**

CHARGES TO OTHER DEPARTMENTS

Charged Department	Charged Fund		FY21 Total$	FY21 FTEs	FY22 Total$	FY22 FTEs
COUNTY GENERAL FUND						
Environmental Protection	Water Quality Protection		348,201	2.10	347,374	2.10
CIP	Capital Fund		229,184	2.25	221,959	2.25
		Total	**577,385**	**4.35**	**569,333**	**4.35**

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
COUNTY GENERAL FUND						
EXPENDITURES						
FY22 Approved	**1,019**	**1,019**	**1,019**	**1,019**	**1,019**	**1,019**
No inflation or compensation change is included in outyear projections.						
Labor Contracts	**0**	**10**	**10**	**10**	**10**	**10**

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	**1,019**	**1,029**	**1,029**	**1,029**	**1,029**	**1,029**

Economic Development Fund

APPROVED FY22 BUDGET	FULL TIME EQUIVALENTS
$4,490,677	1.00

MICHAEL COVEYOU, DIRECTOR

MISSION STATEMENT

The mission of the Economic Development Fund (EDF) is to assist private employers who are located, plan to locate, or substantially expand operations in the County. Each program under the EDF is administered by the Department of Finance. EDF staff work in conjunction with the Montgomery County Economic Development Corporation (MCEDC), a nonprofit economic development organization created by the County in 2015, to identify prospects for many of these programs.

BUDGET OVERVIEW

The total approved FY22 Operating Budget for the Economic Development Fund is $4,490,677, a decrease of $668,741 or 12.96 percent from the FY21 Approved Budget of $5,159,418. Personnel Costs comprise 3.61 percent of the budget for no full-time position(s) and no part-time position(s), and a total of 1.00 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 96.39 percent of the FY22 budget.

COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following is emphasized:

- **A Growing Economy**

INITIATIVES

- Continue funding support to all economic development programs provided through the Economic Development Fund for financial and/or technical assistance to eligible businesses.

INNOVATIONS AND PRODUCTIVITY IMPROVEMENTS

- Through the Economic Development Grant & Loan (EDGL) Program, the Economic Development Fund continues to provide support for biotechnology growth, a key strategic economic sector in the County. In FY20, a $350,000 conditional grant was approved to facilitate establishment of the U.S. Headquarters of Aurinia Pharma and to attract over 200 new jobs to

the County. In FY21, the County will provide a $1 million conditional grant to Novavax, Inc. to support $80 million in capital investment and create 400 new jobs for COVID-19 vaccine development.

- In FY20, the Public Health Emergency Grant (PHEG) Program was created to provide assistance to small businesses and nonprofits showing a revenue loss due to the COVID-19 pandemic. In total, 2,344 grant recipients received $20.9 million, with an average grant award of $8,923 per business.
- In FY21, the Reopen Montgomery Grant Program was established to reimburse businesses for expenses incurred to comply with COVID-19-related health & safety requirements for reopening their businesses. A total of 2,491 businesses were awarded $7.94 million, with an average grant award of $3,187 per business.

PROGRAM CONTACTS

Contact Jedediah Millard of the Department of Finance at 240.777.8855 or Pofen Salem of the Office of Management and Budget at 240.777.2773 for more information regarding this fund.

PROGRAM DESCRIPTIONS

Economic Development Fund

The Economic Development Fund consolidates all economic development programs into one program providing effective management and support. The consolidated programs are: Economic Development Grant and Loan Program, Biotech Credit Supplement, MOVE Program, Small Business Assistance Program, CyberSecurity Credit Supplemental Grant, Microloan Program, the Small Business Innovation Research and Small Business Technology Transfer Matching Grant Program, and the Impact Assistance Fund.

- The Economic Development Grant and Loan Program was established in FY96 to assist private employers who will either retain jobs already in the County or create additional jobs in the County through the expansion of current operations or relocation of new operations in the County. This program is administered by the Department of Finance through its Fiscal Management Division. Montgomery County Economic Development Corporation (MCEDC) identifies and develops prospects that meet the criteria for a grant or loan from the Economic Development Fund (EDF) and works with Finance to develop an assistance package. Frequently, MCEDC and Finance work in close cooperation and coordination with the State of Maryland. The County Executive submits an annual report by March 15 on the status and use of the EDF as required by Chapter 20-76 (b) of the Montgomery County Code.
- The Biotech Credit Supplement authorizes the County to provide a local supplement to the State of Maryland's Biotechnology Investment Tax Credit Program. Applicants that have received final tax credits under the State program and have invested in a company that has located its headquarters and base operations in Montgomery County are eligible for a 'piggyback' grant payment from the County of up to 50 percent of the State tax credit, with the final amount dependent and subject to the annual appropriations by the County Council.
- The MOVE Program is designed to accelerate business attraction, thereby reducing vacant office spaces in the County. It also provides an additional benefit for leasing vacant office space and renovating aging commercial buildings in targeted areas of the County. The program is limited to businesses that are new to the County, including craft breweries, cideries, wineries, and distillers that occupy class A and B office space.

- The Small Business Assistance Program (SBAP) assists certain small businesses located in the County who are adversely impacted by a County-funded redevelopment project or a redevelopment project located on County-owned property, as required by Bill 6-12 adopted by the Montgomery County Council in 2012. Currently, affected small businesses located near Parking Lot 13 in Wheaton are eligible under this program.
- The CyberSecurity Supplement awards local supplemental grants to qualified investors who receive a final tax credit certificate from the State of Maryland's CyberSecurity Investment Incentive Tax Credit Program.
- The Microloan Program provides loans ranging from $500 to $15,000 for County residents needing additional help to start and grow small businesses.
- The Small Business Innovation Research and Small Business Technology Transfer (SBIR/STTR) Matching Grant Program allows Montgomery County companies that have been awarded a SBIR or STTR Phase I or Phase II grant from the National Institutes of Health (NIH) and that conduct at least 51 percent of their research & development operations in Montgomery County to apply for a local Montgomery County match.
- The Impact Assistance Fund (IAF) is a program that provides financial assistance and/or technical assistance to financially healthy small businesses in designated areas of the County that are adversely impacted by a redevelopment project initiated by the County, on County-owned property, or of a County facility. Currently, there are designated geographic areas in Silver Spring, Bethesda, and Clarksburg.

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
ECONOMIC DEVELOPMENT FUND					
EXPENDITURES					
Salaries and Wages	147,672	124,937	110,504	128,546	2.9 %
Employee Benefits	34,309	34,463	30,502	33,413	-3.1 %
Economic Development Fund Personnel Costs	**181,981**	**159,400**	**141,006**	**161,959**	**1.6 %**
Operating Expenses	7,951,981	5,000,018	4,879,390	4,328,718	-13.4 %
Economic Development Fund Expenditures	**8,133,962**	**5,159,418**	**5,020,396**	**4,490,677**	**-13.0 %**
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	1.00	1.00	1.00	1.00	—
REVENUES					
Investment Income	73,737	96,300	55,000	55,000	-42.9 %
Loan Payments	235,428	134,438	375,000	375,000	178.9 %
Economic Development Fund Revenues	**309,165**	**230,738**	**430,000**	**430,000**	**86.4 %**
GRANT FUND - MCG					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
Grant Fund - MCG Personnel Costs	**0**	**0**	**0**	**0**	**—**
Operating Expenses	18,484,035	0	0	0	—
Grant Fund - MCG Expenditures	**18,484,035**	**0**	**0**	**0**	**—**
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
REVENUES					
Federal Grants	27,685,227	0	0	0	—
Grant Fund - MCG Revenues	**27,685,227**	**0**	**0**	**0**	**—**
DEPARTMENT TOTALS					
Total Expenditures	**26,617,997**	**5,159,418**	**5,020,396**	**4,490,677**	**-13.0 %**
Total Full-Time Positions	**0**	**0**	**0**	**0**	**—**
Total Part-Time Positions	**0**	**0**	**0**	**0**	**—**
Total FTEs	**1.00**	**1.00**	**1.00**	**1.00**	**—**
Total Revenues	**27,994,392**	**230,738**	**430,000**	**430,000**	**86.4 %**

FY22 APPROVED CHANGES

	Expenditures	FTEs
ECONOMIC DEVELOPMENT FUND		
FY21 ORIGINAL APPROPRIATION	**5,159,418**	**1.00**
Other Adjustments (with no service impacts)		
Increase Cost: FY21 Compensation Adjustment	2,197	0.00
Increase Cost: FY22 Compensation Adjustment	362	0.00
Decrease Cost: Operating Expenses to Reflect Adjusted Investment Income [Economic Development Fund]	(41,300)	0.00
Decrease Cost: Incremental Cost Adjustment for Aurinia Pharma [Economic Development Fund]	(80,000)	0.00
Decrease Cost: One-time Cost for REGENXBIO, Inc [Economic Development Fund]	(100,000)	0.00
Decrease Cost: One-time Cost for Autolus Limited [Economic Development Fund]	(200,000)	0.00
Decrease Cost: One-time Cost for ViaSat Project [Economic Development Fund]	(250,000)	0.00
FY22 APPROVED	**4,490,677**	**1.00**

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
ECONOMIC DEVELOPMENT FUND						

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
EXPENDITURES						
FY22 Approved	**4,491**	**4,491**	**4,491**	**4,491**	**4,491**	**4,491**
No inflation or compensation change is included in outyear projections.						
Aurinia Pharma	**0**	**(10)**	**(10)**	**(10)**	**(10)**	**(10)**
Incremental funding adjustment for business incentives.						
Labor Contracts	**0**	**2**	**2**	**2**	**2**	**2**
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	**4,491**	**4,483**	**4,483**	**4,483**	**4,483**	**4,483**

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Housing and Community Affairs

APPROVED FY22 BUDGET	FULL TIME EQUIVALENTS
$61,744,469	101.20

ASEEM NIGAM, DIRECTOR

MISSION STATEMENT

The mission of the Department of Housing and Community Affairs (DHCA) is to prevent and correct problems that contribute to the physical decline of residential and commercial areas; ensure fair and equitable relations between landlords and tenants; increase the supply of affordable housing; and maintain existing housing in a safe and sanitary condition.

BUDGET OVERVIEW

The total approved FY22 Operating Budget for the Department of Housing and Community Affairs is $61,744,469, an increase of $8,694,296 or 16.39 percent from the FY21 Approved Budget of $53,050,173. Personnel Costs comprise 19.58 percent of the budget for 107 full-time position(s) and no part-time position(s), and a total of 101.20 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses and Debt Service account for the remaining 80.42 percent of the FY22 budget.

DHCA expects the total signed agreements for affordable housing projects through the PILOT program to abate $19.1 million in taxes in FY21.

In addition, this department's Capital Improvements Program (CIP) requires Current Revenue funding.

COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following are emphasized:

- **An Affordable, Welcoming County for a Lifetime**
- **A Greener County**
- **Effective, Sustainable Government**

INITIATIVES

- Provide the highest level of affordable housing funding in the County's history by investing $89.1 million in affordable housing. This includes $61.1 million in the Montgomery Housing Initiative (MHI) Fund, $22 million in the Affordable Housing

Acquisition and Preservation CIP project, and $6 million for the new Affordable Housing Opportunity Fund. This increases dedicated funding and provides for renovation of distressed housing, the acquisition and preservation of affordable housing units, creation of housing units for special needs residents, services to the "Building Neighborhoods to Call Home" and "Housing First" programs, and creation of mixed-income housing. Since FY08, $1.14 billion has been invested in support of affordable housing, leveraging $2.21 billion in non-County funding.

- Continue to protect lower-income residents of the Route 29/Castle Boulevard and Purple Line corridors from rent increases by working with nonprofits to identify and preserve at-risk naturally-occurring affordable housing (NOAH) and actively engaging purchasers with Rental Agreements to preserve affordable rents.
- Allocate up to $3 million from the Housing Initiative Fund to support the County's Homeownership Assistance Program for downpayment and closing cost assistance.
- Continue to actively underwrite affordable housing loans to preserve and produce affordable housing. Twelve developments, including three senior and eight family projects, have already been identified with another project up for consideration. These developments would preserve or produce over 1,150 total and 899 affordable units.
- Boost economic growth by funding the Countywide Facade Improvement Program which will revitalize commercial areas throughout Montgomery County with a focus on older commercial property. The objective is to provide support to small business and encourage private investment. Improvements will include gateway signage, pedestrian lighting, connectivity, streetscape elements, plant material installation, acquisition of long term facade and center signage easements, and other amenities. DHCA will initially focus on five targeted commercial areas including Montgomery Village, Hillandale, Downtown Wheaton, the Glenmont, and Layhill Shopping Centers. This program may also be expanded to other areas of the County.
- Collaborate with Health and Human Services (HHS), and the Housing Opportunities Commission (HOC) to provide rental assistance programs to the residents who need it the most. Over 5,550 households are projected to be assisted in FY22. A renewed focus will be on eviction prevention, including targeted assistance and financial literacy seminars in areas experiencing high evictions.
- Continue to receive funding from Federal grants (i.e., Community Development Block Grant - CDBG, the HOME Investment Partnership Grant, and the Emergency Solutions Grant), which provide funding for affordable housing, housing rehabilitation, commercial revitalization, focused neighborhood assistance, public services, and preventing homelessness.

INNOVATIONS AND PRODUCTIVITY IMPROVEMENTS

- Continued a paperless Energy Efficiency program with streamlined, efficient guidelines and requirements that provides energy-efficient home improvements to income-eligible homeowners.
- Continued efforts to improve data quality by leveraging external services (e.g. for street address validation) as well as other County data repositories. Work is also being carried out to consolidate data repositories across DHCA's core systems to minimize data maintenance work, improve integration, and support drilling across data models.
- Developed data models and dashboards to support the department's on-going Business Intelligence initiative.
- Committed to using cloud-based services in accordance to the County's own vision. The department is already leveraging the County's Azure file storage instance. DHCA's IT team is also exploring Amazon Web Services (AWS) Elastic Cloud to support its application development's activities.
- Planning the deployment of a new Internet-facing affordable housing search application called 'Rental Guide'. The Rental Guide leverages the most recent web application development standards providing users with an intuitive and efficient interface. The application emphasizes speed, accuracy, and responsiveness.

PROGRAM CONTACTS

Contact Frank Demarais of the Department of Housing and Community Affairs at 240.777.3619 or Pofen Salem of the Office of Management and Budget at 240.777.2773 for more information regarding this department's operating budget.

PROGRAM PERFORMANCE MEASURES

Performance measures for this department are included below (where applicable), with multi-program measures displayed at the front of this section and program-specific measures shown with the relevant program. The FY21 estimates reflect funding based on the FY21 Approved Budget. The FY22 and FY23 figures are performance targets based on the FY22 Approved Budget and funding for comparable service levels in FY23.

PROGRAM DESCRIPTIONS

Administration

This program provides overall direction, administration, and managerial support to the Department. Activities include budgeting, financial management, asset management, personnel management and administration, program oversight, training, automated systems management, and policy/program development and implementation.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Asset Management - Loan repayments billed / received [1]	$14,169,659	$21,218,393	$15,000,000	$15,450,000	$15,913,500
Department MC311 Service Requests (SR)	22,247	20,925	21,553	22,199	22,865
Department MC311 Service Request success rate	87.3%	87.1%	89.7%	92.4%	95.2%
NACo Awards earned	5	1	2	2	3

[1] *FY20 spike in loan repayments includes several large refinancing payoffs.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**2,002,830**	**13.20**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	376,883	0.50
FY22 Approved	**2,379,713**	**13.70**

Affordable Housing Programs

This program creates and preserves affordable single-family housing units. It enforces Chapter 25A of the County Code to ensure that Moderately Priced Dwelling Units (MPDUs) are provided and monitored for resale control. The Code requires that 12.5 percent to 15.0 percent of an approved development of 20 dwelling units or more be MPDUs, depending on the amount of density bonus achieved. The housing units produced are marketed at controlled prices, which makes them affordable to moderate-income households. Additional single-family housing programs provide funding to replace and rehabilitate single-family housing units, and provide energy efficiency solutions and savings. Also, this program is responsible for the Work Force Housing Program.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Affordable Housing Program - Number of MC311 Service Requests	889	1,654	1,704	1,755	1,807

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Affordable Housing Program - Percent of MC311 Service Requests meeting service length agreement	98.7%	100.0%	100.0%	100.0%	100.0%
Number of affordable housing units produced and available for occupancy (at no cost to the County)	373	79	300	315	324
Number of housing units improved/rehabilitated	212	248	235	240	247

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**1,014,654**	**10.50**
Decrease Cost: Partial Lapse of Vacant Positions	(94,369)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	47,154	0.00
FY22 Approved	**967,439**	**10.50**

Common Ownership Community Program

The Common Ownership Community (COC) program ensures fair and equitable relations between the governing bodies of homeowner associations, condominium associations, and cooperatives, and the individuals living within these common ownership communities, and encourages the maintenance and improvement of housing. Activities include mediating and arbitrating disputes; providing information and technical assistance to all parties; and taking legal action as necessary, including referring unresolved complaints to the Montgomery County Commission on Common Ownership Communities.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
COC Program Customer Service - Number of MC311 Service Requests	775	757	780	803	827
COC Program Customer Service - Percent of MC311 Service Requests meeting service length agreement	99.1%	99.5%	100.0%	100.0%	100.0%
Percent of Commission on Common Ownership Communities (CCOC) cases resolved prior to a hearing	45.0%	40.0%	45.0%	45.0%	45.0%

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**707,176**	**4.15**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	4,921	0.00
FY22 Approved	**712,097**	**4.15**

Grants Administration - Federal Programs

Staff provides management and oversight to ensure compliance with all regulatory requirements for Federal funding awarded to Montgomery County by the U.S. Department of Housing and Urban Development (HUD) for the Community Development Block Grant, the HOME Investment Partnership Grant, and the Emergency Solutions Grant programs. Funds from these programs support both operating activities and capital projects. Activities funded may include property acquisition, new construction, housing rehabilitation, commercial area revitalization, and handicapped accessibility improvements. Staff administers contracts with the cities of Rockville and Takoma Park, as well as nonprofit organizations awarded funding to provide a variety of public services involving assistance to low-income persons.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of contracts awarded and monitored	43	48	47	43	43

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Funding awarded to CDBG public service contracts [1]	$532,000	$600,000	$618,000	$636,540	$655,636
CDBG public service contract compliance rate	100%	100%	100%	100%	100%
CDBG public service contract non-housing beneficiaries [2]	4,369	6,382	4,176	4,301	4,430

[1] *FY19 spike includes funding for two medical providing assistance to homless/AIDS patients and other health services.*

[2] *DHCA partners with the Community Development Advisory Committee, which provides funding recommendations for public service contracts. The beneficiaries of these contracts fluctuate annually based on the type of services provided.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**7,219,168**	**5.70**
Add: Community Development Block Grant: Boys & Girls Clubs of Greater Washington, Inc. - Social Emotional Learning	45,000	0.00
Add: Community Development Block Grant: Community Reach of Montgomery County, Inc. - Mansfield Kaseman Health Clinic	45,000	0.00
Add: Community Development Block Grant: EveryMind, Inc. - Stabilizing Adults through Situational Support	45,000	0.00
Add: Community Development Block Grant: The Shepherd's Table, Inc. - Beyond the Table	45,000	0.00
Add: Community Development Block Grant: The Shepherd's Table, Inc. - Eye Clinic	45,000	0.00
Add: Community Development Block Grant: Montgomery County Coalition for the Homeless, Inc. - Home Builders Care Assessment Center Rapid Exit Specialist	45,000	0.00
Add: Community Development Block Grant: Montgomery Housing Partnership, Inc. - Play and Learn	45,000	0.00
Add: Community Development Block Grant: Per Scholas, Inc. - IT Job Training	45,000	0.00
Add: Community Development Block Grant: Mobile Medical Care, Inc. - Expanding Family Planning Options for Uninsured, Low-Income Women	43,500	0.00
Add: Community Development Block Grant:Latin American Youth Center, Inc. - Mental Health Assistance	42,500	0.00
Add: Community Development Block Grant: Montgomery Housing Partnership, Inc. - Homework Club	42,500	0.00
Add: Community Development Block Grant: Vietnamese Literary and Artistic Club of the Washington Metropolitan Area - Healthcare Program	40,000	0.00
Add: Community Development Block Grant: Korean Community Service Center of Greater Washington, Inc. - Strengthening Asian Families through Empowerment and Services	40,000	0.00
Add: Community Development Block Grant: NAMI Montgomery County (MD), Inc. - Mental Health Promotion for Low-Income Latinx Residents	31,500	0.00
Add: Community Development Block Grant: ECDC Enterprise Development Group, Inc. - Small Business Loan Program	30,000	0.00
Increase Cost: Takoma Park Code Enforcement Contract	12,848	0.00
Increase Cost: 3% Inflationary Adjustment to Nonprofit Provider Contracts	8,100	0.00
Re-align: Convert Asset Manager Position from Part-time to Full-time	0	0.50
Decrease Cost: CDBG Grant Adjustments	(630,000)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(142,914)	(0.50)
FY22 Approved	**7,097,202**	**5.70**

Housing Administration

This program provides management and oversight to support activities within the housing division including single and multi-family housing programs, and landlord tenant mediation. This program was formerly included as part of Housing Development and Loan Programs.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Affordable housing units produced in the production pipeline	847	577	313	323	332
Number of affordable housing units in the preservation pipeline	58	58	558	368	379
Cost per unit of affordable housing units preserved	10,810	7,069	7,356	7,359	7,359
Cost per unit of affordable housing units produced [1]	60,546	24,801	58,839	58,824	58,824
Percent of affordable units created or preserved serving households under 50% AMI [2]	13.0%	42.7%	30.0%	35.0%	37.5%

[1] *Average cost per unit fluctuates with the type of project financed.*

[2] *DHCA's underwriting criteria was recently updated to reflect a goal of providing a certain attainable and consistent level of affordable housing for very low income households.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**477,986**	**3.95**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(8,865)	0.00
FY22 Approved	**469,121**	**3.95**

Housing Code Enforcement

This program enforces Chapter 26 of the County Code, *Housing Maintenance*, by inspecting rental condominiums, multi-family apartments, and single-family housing to ensure safe and sanitary conditions; Chapter 48, *Solid Wastes*; and Chapter 58, *Weeds*, the County's residential weeds and rubbish codes. Approximately 80 percent of the single-family inspections result from tenant and/or neighbor complaints; other inspections are the result of concentrated code enforcement efforts in specific areas. The multi-family inspections are based on a requirement for triennial inspections and in response to tenant and/or neighbor complaints. This program is supported by the collection of single-family and apartment/condominium licensing fees.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of Housing Code Enforcement inspections [1]	38,789	28,253	29,101	40,000	41,200
Housing Code Enforcement Program Customer Service - Number of MC311 Service Requests [2]	8,997	6,888	7,095	7,307	7,527
Housing Code Enforcement Program Customer Service - Percent of MC311 Service Requests meeting service length agreement	69.6%	61.5%	63.4%	65.3%	67.2%
Code Enforcement - Number of violations per unit	1.16	1.64	1.69	1.50	1.35
Code Enforcement - Average severity of violations per unit	1.58	1.27	1.25	1.24	1.23

[1] *Per the requirements of Bill 19-15, beginning FY18 DHCA began an intensive two-year housing code enforcement initiative.*

[2] *7,527*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**4,538,429**	**38.50**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	56,961	0.00
FY22 Approved	**4,595,390**	**38.50**

Landlord-Tenant Mediation

This program ensures fair and equitable relations between landlords and tenants and encourages the maintenance and improvement of housing. Activities including mediating and arbitrating disputes; providing information and technical assistance to all parties; and taking legal action as necessary, including referring unresolved complaints to the Montgomery County Commission on Landlord-

Tenant Affairs.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of Landlord Tenant meditations	724	686	700	725	750
Landlord Tenant Affairs Program - Number of MC311 Service Requests	6,927	7,053	7,265	7,483	7,707
Landlord Tenant Affairs Program - Percent of MC311 Service Requests meeting service length agreement	99.1%	99.6%	100.0%	100.0%	100.0%
Percent of landlord/tenant cases mediated successfully (not referred to the Commission)	98.0%	97.0%	98.0%	98.5%	99.0%
Number of evictions prevented due to Landlord & Tenant Affairs' intervention	469	402	500	515	530

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**1,416,964**	**8.00**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(4,950)	0.00
FY22 Approved	**1,412,014**	**8.00**

Licensing and Registration

This program issues licenses to all rental housing (apartments, condominiums, and single-family) and registers all housing units within common ownership communities.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Licensing and Registration Program - Number of MC311 Service Requests	4,645	4,564	4,701	4,842	4,987
Licensing and Registration Program - Percent of MC311 Service Requests meeting service length agreement	99.9%	100.0%	100.0%	100.0%	100.0%
Number of rental licenses issued	107,283	114,365	117,796	121,330	124,970

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**423,086**	**3.20**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	33,170	0.00
FY22 Approved	**456,256**	**3.20**

Multi-Family Housing Programs

This program creates and preserves affordable multi-family housing units. Loans are made to the HOC, nonprofit organizations, property owners, and for-profit developers. This program provides funding to:

- preserve existing affordable housing units;
- construct and acquire affordable housing units;
- rehabilitate existing rental housing stock;
- participate in housing or mixed-use developments that will include affordable housing;
- acquire land to produce affordable housing; and
- provide low-income rental housing assistance.

Major funding for these projects is provided from the Montgomery Housing Initiative Fund, the Federal HOME Grant, the Federal Community Development Block Grant, and State grants. The program emphasizes the leveraging of County funds with

other public and private funds in undertaking these activities.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of affordable housing units preserved and available for occupancy (County funded)	6,019	5,946	6,197	6,381	6,572
Number of affordable housing units produced and available for occupancy (County funded) [1]	403	546	650	668	688
Ratio of non-County dollars leveraged to County dollars in affordable housing projects	4.54	4.25	4.38	4.51	4.64
Total affordable housing units produced	1,623	1,202	1,263	1,306	1,345
Total affordable housing units preserved [2]	6,077	6,004	7,129	7,142	7,357

[1] *Out year projections may fluctuate based on current pipeline activity and certain assumptions on preservation / production strategies.*

[2] *Preservation increases projected in FY18-20 due to increases in MHI rental assistance funding.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**33,391,815**	**6.90**
Enhance: Affordable Housing Projects Based on Land Sale Proceeds Contributed to the HIF	6,797,750	0.00
Enhance: Affordable Housing Initiative	5,528,784	0.00
Enhance: Pay Debt Service for HOC Housing Production Fund Using the FY21 Desingated General Fund Reserve for Affordable Housing	3,400,000	0.00
Enhance: Estimated Contributions from HOC Housing Production Fund to Support Additional Projects	1,770,833	0.00
Increase Cost: 3% Inflationary Adjustment to Nonprofit Provider Contracts	40,550	0.00
Reduce: Operating Expenses to Reflect Adjusted Revenue Estimates	(362,396)	0.00
Reduce: Operating Expenses to Reflect Adjusted Debt Service Transfer for Housing CIP	(2,391,300)	0.00
Reduce: Rental Assistance Program Due to Revenue Shortfall	(2,964,421)	0.00
Decrease Cost: Commited County Payment Transfer to Debt Service Fund for HOC Housing Production Fund	(3,400,000)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(13,417)	0.00
FY22 Approved	**41,798,198**	**6.90**

Neighborhood Revitalization

This program provides planning and implementation for neighborhood revitalization in targeted areas. Activities include commercial revitalization (physical and economic) in both local retail centers and central business districts as well as assistance to address other community concerns, including issues related to housing and public services. Primary funding for these activities is provided from the County's Capital Improvements Program and from other Federal and State funds, including Community Development Block Grants and State Community Legacy Grants.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Focused Neighborhood Assistance Activity (expenditures) [1]	$398,421	$903,822	$930,937	$958,865	$987,631
Facade Program - Private dollars leveraged	$0	$0	$395,000	$200,000	$206,000
Focused Neighborhood Assistance Active projects	4	5	4	3	3
Focused Neighborhood Assistance beneficiaries [2]	179	191	642	81	81
Facade Program - Number of businesses benefited	0	0	1	2	2

[1] *FY20 activity includes four active projects (Kimberly Place Balconies and Drainage, Montclair Manor and Montgomery Village). FY21 assumes activity at Kimberly Place Balconies and Wedgewood. FY22 assumes activity is only for Kimberly Place Balconies.*

[2] *FY20 activity includes four active projects (Kimberly Place Balconies and Drainage, Montclair Manor and Montgomery Village). FY21 assumes activity at Kimberly Place Balconies and Wedgewood. FY22 assumes activity is only for Kimberly Place Balconies.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**1,858,065**	**6.60**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(1,026)	0.00
FY22 Approved	**1,857,039**	**6.60**

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
COUNTY GENERAL FUND					
EXPENDITURES					
Salaries and Wages	4,898,200	5,349,182	5,186,954	5,567,030	4.1 %
Employee Benefits	1,763,137	1,726,475	1,597,670	1,674,106	-3.0 %
County General Fund Personnel Costs	**6,661,337**	**7,075,657**	**6,784,624**	**7,241,136**	**2.3 %**
Operating Expenses	1,375,728	1,564,564	1,374,943	1,637,893	4.7 %
County General Fund Expenditures	**8,037,065**	**8,640,221**	**8,159,567**	**8,879,029**	**2.8 %**
PERSONNEL					
Full-Time	106	106	106	107	0.9 %
Part-Time	1	1	1	0	-100.0 %
FTEs	62.65	62.65	62.65	62.65	—
REVENUES					
Board of Appeals Fees	(250)	8,624	8,624	8,000	-7.2 %
Common Ownership Community Fees	698,354	717,500	717,500	722,500	0.7 %
Fire Code Enforcement Permits	(64)	0	0	0	—
Landlord-Tenant Fees	6,526,974	6,998,040	6,998,040	7,119,750	1.7 %
Miscellaneous Revenues	(11,405)	6,500	6,500	6,500	—
Other Charges/Fees	(1,868)	74,250	74,250	74,350	0.1 %
Other Fines/Forfeitures	48,283	40,000	40,000	40,000	—
Other Licenses/Permits	0	492,000	492,000	492,000	—
County General Fund Revenues	**7,260,024**	**8,336,914**	**8,336,914**	**8,463,100**	**1.5 %**
MONTGOMERY HOUSING INITIATIVE					
EXPENDITURES					
Salaries and Wages	1,465,123	1,803,173	1,325,716	1,849,048	2.5 %
Employee Benefits	523,375	540,863	371,029	517,828	-4.3 %
Montgomery Housing Initiative Personnel Costs	**1,988,498**	**2,344,036**	**1,696,745**	**2,366,876**	**1.0 %**
Operating Expenses	31,607,929	32,335,841	35,365,755	40,755,641	26.0 %
Montgomery Housing Initiative Expenditures	**33,596,427**	**34,679,877**	**37,062,500**	**43,122,517**	**24.3 %**
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	17.05	17.05	17.05	17.05	—

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
REVENUES					
Asset Management Fee	82,802	70,200	70,200	70,200	—
Commitment Fee	0	200,000	200,000	200,000	—
HOC Contributions	0	0	0	1,770,833	—
Investment Income	4,451,950	1,939,470	1,000,000	1,000,000	-48.4 %
Land Sale Proceeds	0	0	0	6,797,750	—
Loan Payments	5,144,402	2,900,000	2,900,000	3,100,000	6.9 %
MHI Transfer Tax	17,600	100,000	100,000	100,000	—
Miscellaneous Revenues	(43,112)	75,006	75,006	75,006	—
MPDU Alternative Payments	0	360,000	360,000	360,000	—
MPDU Revenues	2,271,423	1,610,000	1,970,000	1,970,000	22.4 %
Other Financing Sources	11,396	52,050	52,050	49,650	-4.6 %
Recordation Tax	18,388,868	17,717,608	14,068,216	14,753,187	-16.7 %
Montgomery Housing Initiative Revenues	**30,325,329**	**25,024,334**	**20,795,472**	**30,246,626**	**20.9 %**
GRANT FUND - MCG					
EXPENDITURES					
Salaries and Wages	1,412,298	1,788,640	1,788,640	1,930,057	7.9 %
Employee Benefits	481,675	531,848	531,848	551,984	3.8 %
Grant Fund - MCG Personnel Costs	**1,893,973**	**2,320,488**	**2,320,488**	**2,482,041**	**7.0 %**
Operating Expenses	7,362,083	7,409,587	7,409,587	7,260,882	-2.0 %
Grant Fund - MCG Expenditures	**9,256,056**	**9,730,075**	**9,730,075**	**9,742,923**	**0.1 %**
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	21.00	21.00	21.00	21.50	2.4 %
REVENUES					
Federal Grants	6,767,897	7,462,246	7,462,246	7,462,246	—
Investment Income	229,719	0	0	0	—
Loan Payments	500,259	2,000,000	2,000,000	2,000,000	—
Other Intergovernmental	322,506	267,829	267,829	280,677	4.8 %
State Grants	69,594	0	0	0	—
Grant Fund - MCG Revenues	**7,889,975**	**9,730,075**	**9,730,075**	**9,742,923**	**0.1 %**
DEPARTMENT TOTALS					
Total Expenditures	**50,889,548**	**53,050,173**	**54,952,142**	**61,744,469**	**16.4 %**
Total Full-Time Positions	**106**	**106**	**106**	**107**	**0.9 %**
Total Part-Time Positions	**1**	**1**	**1**	**0**	**-100.0 %**
Total FTEs	**100.70**	**100.70**	**100.70**	**101.20**	**0.5 %**

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
Total Revenues	**45,475,328**	**43,091,323**	**38,862,461**	**48,452,649**	**12.4 %**

FY22 APPROVED CHANGES

	Expenditures	FTEs
COUNTY GENERAL FUND		
FY21 ORIGINAL APPROPRIATION	**8,640,221**	**62.65**
Other Adjustments (with no service impacts)		
Increase Cost: FY21 Compensation Adjustment	202,289	0.00
Increase Cost: FY22 Compensation Adjustment	108,769	0.00
Increase Cost: Motor Pool Adjustment	65,302	0.00
Increase Cost: 3% Inflationary Adjustment to Nonprofit Provider Contracts [Grants Administration - Federal Programs]	8,100	0.00
Decrease Cost: Print and Mail Adjustment	(73)	0.00
Decrease Cost: Annualization of FY21 Personnel Costs	(4,597)	0.00
Decrease Cost: Retirement Adjustment	(46,613)	0.00
Decrease Cost: Partial Lapse of Vacant Positions [Affordable Housing Programs]	(94,369)	0.00
FY22 APPROVED	**8,879,029**	**62.65**
MONTGOMERY HOUSING INITIATIVE		
FY21 ORIGINAL APPROPRIATION	**34,679,877**	**17.05**
Changes (with service impacts)		
Enhance: Affordable Housing Projects Based on Land Sale Proceeds Contributed to the HIF [Multi-Family Housing Programs]	6,797,750	0.00
Enhance: Affordable Housing Initiative [Multi-Family Housing Programs]	5,528,784	0.00
Enhance: Pay Debt Service for HOC Housing Production Fund Using the FY21 Desingated General Fund Reserve for Affordable Housing [Multi-Family Housing Programs]	3,400,000	0.00
Enhance: Estimated Contributions from HOC Housing Production Fund to Support Additional Projects [Multi-Family Housing Programs]	1,770,833	0.00
Reduce: Operating Expenses to Reflect Adjusted Revenue Estimates [Multi-Family Housing Programs]	(362,396)	0.00
Reduce: Operating Expenses to Reflect Adjusted Debt Service Transfer for Housing CIP [Multi-Family Housing Programs]	(2,391,300)	0.00
Reduce: Rental Assistance Program Due to Revenue Shortfall [Multi-Family Housing Programs]	(2,964,421)	0.00
Other Adjustments (with no service impacts)		
Increase Cost: FY21 Compensation Adjustment	41,248	0.00
Increase Cost: 3% Inflationary Adjustment to Nonprofit Provider Contracts [Multi-Family Housing Programs]	40,550	0.00
Increase Cost: FY22 Compensation Adjustment	22,079	0.00
Decrease Cost: Retirement Adjustment	(18,617)	0.00
Decrease Cost: Annualization of FY21 Personnel Costs	(21,870)	0.00

FY22 APPROVED CHANGES

	Expenditures	FTEs
Decrease Cost: Commited County Payment Transfer to Debt Service Fund for HOC Housing Production Fund [Multi-Family Housing Programs]	(3,400,000)	0.00
FY22 APPROVED	**43,122,517**	**17.05**

GRANT FUND - MCG

FY21 ORIGINAL APPROPRIATION	**9,730,075**	**21.00**
Federal/State Programs		
Add: Community Development Block Grant: Boys & Girls Clubs of Greater Washington, Inc. - Social Emotional Learning	45,000	0.00
Add: Community Development Block Grant: Community Reach of Montgomery County, Inc. - Mansfield Kaseman Health Clinic	45,000	0.00
Add: Community Development Block Grant: EveryMind, Inc. - Stabilizing Adults through Situational Support	45,000	0.00
Add: Community Development Block Grant: Montgomery County Coalition for the Homeless, Inc. - Home Builders Care Assessment Center Rapid Exit Specialist	45,000	0.00
Add: Community Development Block Grant: Per Scholas, Inc. - IT Job Training	45,000	0.00
Add: Community Development Block Grant: The Shepherd's Table, Inc. - Beyond the Table	45,000	0.00
Add: Community Development Block Grant: The Shepherd's Table, Inc. - Eye Clinic	45,000	0.00
Add: Community Development Block Grant: Montgomery Housing Partnership, Inc. - Play and Learn	45,000	0.00
Add: Community Development Block Grant: Mobile Medical Care, Inc. - Expanding Family Planning Options for Uninsured, Low-Income Women	43,500	0.00
Add: Community Development Block Grant:Latin American Youth Center, Inc. - Mental Health Assistance	42,500	0.00
Add: Community Development Block Grant: Montgomery Housing Partnership, Inc. - Homework Club	42,500	0.00
Add: Community Development Block Grant: Korean Community Service Center of Greater Washington, Inc. - Strengthening Asian Families through Empowerment and Services	40,000	0.00
Add: Community Development Block Grant: Vietnamese Literary and Artistic Club of the Washington Metropolitan Area - Healthcare Program	40,000	0.00
Add: Community Development Block Grant: NAMI Montgomery County (MD), Inc. - Mental Health Promotion for Low-Income Latinx Residents	31,500	0.00
Add: Community Development Block Grant: ECDC Enterprise Development Group, Inc. - Small Business Loan Program	30,000	0.00
Other Adjustments (with no service impacts)		
Increase Cost: Takoma Park Code Enforcement Contract [Grants Administration - Federal Programs]	12,848	0.00
Re-align: Convert Asset Manager Position from Part-time to Full-time [Grants Administration - Federal Programs]	0	0.50
Decrease Cost: CDBG Grant Adjustments [Grants Administration - Federal Programs]	(630,000)	0.00
FY22 APPROVED	**9,742,923**	**21.50**

PROGRAM SUMMARY

Program Name	FY21 APPR Expenditures	FY21 APPR FTEs	FY22 APPR Expenditures	FY22 APPR FTEs
Administration	2,002,830	13.20	2,379,713	13.70

PROGRAM SUMMARY

Program Name	FY21 APPR Expenditures	FY21 APPR FTEs	FY22 APPR Expenditures	FY22 APPR FTEs
Affordable Housing Programs	1,014,654	10.50	967,439	10.50
Common Ownership Community Program	707,176	4.15	712,097	4.15
Grants Administration - Federal Programs	7,219,168	5.70	7,097,202	5.70
Housing Administration	477,986	3.95	469,121	3.95
Housing Code Enforcement	4,538,429	38.50	4,595,390	38.50
Landlord-Tenant Mediation	1,416,964	8.00	1,412,014	8.00
Licensing and Registration	423,086	3.20	456,256	3.20
Multi-Family Housing Programs	33,391,815	6.90	41,798,198	6.90
Neighborhood Revitalization	1,858,065	6.60	1,857,039	6.60
Total	**53,050,173**	**100.70**	**61,744,469**	**101.20**

CHARGES TO OTHER DEPARTMENTS

Charged Department	Charged Fund		FY21 Total$	FY21 FTEs	FY22 Total$	FY22 FTEs
COUNTY GENERAL FUND						
Permitting Services	Permitting Services		129,922	1.00	101,627	1.00
Recycling and Resource Management	Solid Waste Disposal		664,094	5.50	691,391	5.50
CIP	Capital Fund		192,592	1.70	203,663	1.70
		Total	**986,608**	**8.20**	**996,681**	**8.20**

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
COUNTY GENERAL FUND						
EXPENDITURES						
FY22 Approved	**8,879**	**8,879**	**8,879**	**8,879**	**8,879**	**8,879**
No inflation or compensation change is included in outyear projections.						
Labor Contracts	**0**	**164**	**164**	**164**	**164**	**164**
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	**8,879**	**9,042**	**9,042**	**9,042**	**9,042**	**9,042**
MONTGOMERY HOUSING INITIATIVE						
EXPENDITURES						
FY22 Approved	**43,123**	**43,123**	**43,123**	**43,123**	**43,123**	**43,123**
No inflation or compensation change is included in outyear projections.						

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
Labor Contracts	**0**	**40**	**40**	**40**	**40**	**40**
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	**43,123**	**43,163**	**43,163**	**43,163**	**43,163**	**43,163**

Permitting Services

APPROVED FY22 BUDGET	FULL TIME EQUIVALENTS
$38,901,977	245.90

MITRA PEDOEEM, DIRECTOR

MISSION STATEMENT

The Department of Permitting Services' (DPS) primary mission is to promote the health, safety, welfare, and economic wellbeing of residents, businesses, and communities in Montgomery County with timely, professional, transparent, and consistent review and processing of plans and permits and through inspections of structures, rights-of-way, and development. DPS protects the public through application and enforcement of national, State, and local codes for fire and life safety, electrical, mechanical, energy, accessibility, building, and other public safety and zoning codes. DPS protects residential and business communities and users of public rights-of-way through inspections of work within public rights-of-way to assure adherence to approved site plans and special exceptions. DPS strives to promote economic well-being and customer service through ongoing process improvements, timely response, and service, while ensuring that structures are safe for occupants and visitors, sustainable for future generations, and that development is consistent with requirements to protect the environment.

BUDGET OVERVIEW

The total approved FY22 Operating Budget for the Department of Permitting Services is $38,901,977, a decrease of $1,797,273 or 4.42 percent from the FY21 Approved Budget of $40,699,250. Personnel Costs comprise 78.66 percent of the budget for 240 full-time position(s) and no part-time position(s), and a total of 245.90 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 21.34 percent of the FY22 budget.

COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following are emphasized:

- **Easier Commutes**
- **A Greener County**
- **Effective, Sustainable Government**
- **A Growing Economy**

INITIATIVES

- DPS quickly transitioned its business processes and staffing plan, shifting over 200 employees from an office-based to a telework-based business model to ensure continuity of operations during the COVID-19 health emergency.
- Re-aligned and/or repurposed one-third of staff within divisions and created the new Customer Service & Outreach division to better coordinate service to customers.
- Initiated a search for a fully integrated and inclusive one stop shop enterprise cloud-based permitting system that is compatible with other departments in Montgomery County to improve customer service delivery.
- Received two achievement awards from the National Association of Counties for the effective delivery of government services in implementing its M-NCPPC Certified Site Plan Inspection Program and the free deck safety inspection.
- Division Staff participated in and supported the County Executive's 4 Business Benchmarking initiative to help the Montgomery County business community grow and prosper. DPS has implemented changes to its business process as result of our engagement in these sessions.
- Enhanced sustainability efforts by combining solar, energy, and "green code" requirements and developing strategies to accomplish the County Executive's goal of "Net Zero" by 2035.

INNOVATIONS AND PRODUCTIVITY IMPROVEMENTS

- Performed 5,672 Site Plan Inspections on over 150 M-NCPPC Certified Site Plan Construction Projects.
- Fielded 54,898 MC311 inquiries.
- Performed 33,894 investigative inspections with alleged code violations.

PROGRAM CONTACTS

Contact Barbara Suter of the Department of Permitting Services at 240.777.6244 or Rafael Pumarejo Murphy of the Office of Management and Budget at 240.777.2775 for more information regarding this department's operating budget.

PROGRAM PERFORMANCE MEASURES

Performance measures for this department are included below (where applicable), with multi-program measures displayed at the front of this section and program-specific measures shown with the relevant program. The FY21 estimates reflect funding based on the FY21 Approved Budget. The FY22 and FY23 figures are performance targets based on the FY22 Approved Budget and funding for comparable service levels in FY23.

The department combines department and applicant time components when measuring "total time to issue a permit." These times may be impacted by satisfaction of related preconditions such as sediment control submissions, approvals, and outside agency approvals.

PROGRAM DESCRIPTIONS

Administration

Central Services Unit

The Administration Program provides policy development and leadership for all programs within the Department.

Central Services Staff are specialists responsible for a full range of administrative, financial, and budgetary tasks, including daily operations, revenue collection (fees and development taxes and charges), reporting and management, automation, human resources, fleet management, training, safety, quality assurance, legislative coordination, space management, historic files maintenance, and management services.

Information Technology

DPS' Office of Information Technology Services (DPS-IT) is responsible for all information technology. Functional responsibilities include IT initiatives, development, modernization and the support of the DPS CORE IT business processes. DPS-IT provides day-to-day IT services, equipment, applications, reports, budget, and 24/7/365 business operations. DPS-IT monitors all system maintenance, business processes design, development, hardware and software, and implementation. DPS-IT supports the Senior Executive Office with IT budget and IT directives, consultant, contracts, and COOP collaboration with both internal and external stakeholders. DPS-IT maintains, updates, and monitors website development, business processes interfaces such as e-Services (electronic permits and plans applications, management and storage, real-time data search, on-line complaints, and on-line information requests) development, implementation document imaging, enterprise and County Council policy initiatives.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Percent of screenings passed with fewer than 2 returns to the customer	95%	94%	95%	95%	95%
Percent of inspections passed - all divisions	83%	84%	85%	85%	85%
Percent of customers satisfied with DPS services	N/A	84%	85%	85%	85%

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**11,821,144**	**26.00**
Increase Cost: Enterprise System Solution Portal Initiative	1,000,000	0.00
Decrease Cost: Retiree Health Insurance Pre-funding	(38,850)	0.00
Decrease Cost: IT Replacement	(100,000)	0.00
Shift: Chargeback for 255 Rockville Pike Lease	(2,890,247)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	188,795	(4.00)
FY22 Approved	**9,980,842**	**22.00**

Commercial Building Construction

The Commercial Construction program is responsible for ensuring public safety through the effective application of commercial building, structural, electrical, mechanical, fire-safety, accessibility, and sustainability conservation codes and standards. As the "First Preventers," this is accomplished through plan review and construction site inspections to facilitate compliance with approved plans and regulations. This program processes applications for and issues Building, Mechanical, Fire Protection, and Electrical Permits. The program also handles construction complaints during natural and other disasters and assists in disaster recovery.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of permits receiving final approvals	2,517	2,801	3,000	3,400	3,800
Commercial Permits - Percent of inspections completed on the scheduled day	97.0%	98.5%	98.0%	98.0%	98.0%

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Percent of plans receiving a complete first review within 30 days	92.2%	85.0%	90.0%	90.0%	90.0%

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**5,786,782**	**44.50**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	1,084,524	6.50
FY22 Approved	**6,871,306**	**51.00**

Customer Support & Outreach

The Customer Support and Outreach Division is responsible for all administration and issuance of Building, Land Development, and Zoning related permits, applications and licenses, information requests, pre-design consultations, and other specialty services. This Division was formed to provide a multi-prong approach to enhance the methods in which our services are delivered and to provide enhanced communication for our clients. This heightened focus on service will include empowerment of staff to act as facilitators rather than regulators.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of applications processed (at intake) by permit technicians	91,215	62,632	60,000	60,000	60,000
Percent of screenings completed (plans ready for review) within 2 business days	86.0%	75.0%	80.0%	85.0%	85.0%
Percent of customers satisfied with DPS Customer Service Division	N/A	95.6%	95.0%	95.0%	95.0%

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**4,560,544**	**33.00**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	183,161	10.90
FY22 Approved	**4,743,705**	**43.90**

Land Development

The Land Development Division is responsible for ensuring the protection of the County's land and water resources, the protection of the environment, and the safety of residents and businesses through its engineering and inspection functions related to storm water management; sediment control; floodplain management; special protection areas; storm drain design and construction; roadside tree protection; tree canopy enhancement; record plat approval; and work in the public right-of-way.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Total number of public right of way permits issued (roadside trees, driveways, plats, et al.)	2,960	3,214	3,000	3,000	3,000
Number of Sediment Control inspections completed	16,822	14,818	15,000	16,000	17,000
Number of roadside tree plan reviews	1,361	1,111	1,220	1,230	1,300
Percent of Sediment Control inspections that pass inspection indicating a compliant site	94.2%	94.3%	95.0%	95.0%	95.0%
Successful Maryland Department of the Environment (MDE) Delegation of Review of Sediment Control and Storm-Water Management [1]	N/A	Yes	N/A	Yes	N/A

[1] *Sediment Control Delegation reviews are performed biennially.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**8,541,683**	**63.50**

FY22 Approved Changes	Expenditures	FTEs
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(2,006,310)	(15.50)
FY22 Approved	**6,535,373**	**48.00**

Residential Construction & Fire Code Compliance

The Residential Building and Intake Program is responsible for ensuring public safety through the effective application of residential building, structural, electrical, mechanical, and energy conservation codes. This is accomplished through plan reviews and construction inspections. This program processes all commercial, fire protection, and residential permit applications, handles construction complaints, and aids in recovery during natural and other disasters and incidents.

The Fire Code Compliance Program is responsible for ensuring public safety through the enforcement of the National Fire Codes and Standards; the Montgomery County Fire Code; and the Maryland State Fire Prevention Codes in existing buildings. This program issues Fire Code Compliance permits and performs preventive inspection for businesses, schools, multi-family buildings, healthcare facilities, places of worship, and all other commercial buildings or occupancies. This program responds to and investigates code violations through a complaints program.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Percent of service requests completed within 3 business days	86.1%	97.0%	90.0%	90.0%	90.0%
Percent of commercial establishments in compliance with the Fire Code	59.7%	74.7%	70.0%	75.0%	80.0%
Number of inspections performed by Residential and Fire Code Compliance FCC inspectors	44,941	44,535	45,000	45,000	45,000
Number of residential plan reviews performed	6,204	6,740	6,450	6,450	6,450
Residential Permits - Percent of inspections completed on the scheduled day	97.8%	98.9%	98.0%	98.0%	98.0%

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**5,582,490**	**46.90**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	459,388	0.10
FY22 Approved	**6,041,878**	**47.00**

Zoning, Well & Septic and Code Compliance

The Zoning, Well & Septic and Code Compliance Division protects the quality of life, public health, safety, and welfare, of Montgomery County. This is accomplished through the effective application and enforcement of the Montgomery County Zoning Ordinance development standards; Maryland-National Capital Park and Planning Commission certified site plan requirements; well and septic system reviews and approvals; and emergency vehicle access. Division Staff perform zoning reviews of plan applications prior to permit issuance, conduct inspections, and investigate and respond to complaints to administer and enforce the zoning standards established by Chapter 59 of the Montgomery County Code.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of zoning, well and septic, and fire department access reviews	29,107	28,735	29,000	29,200	29,200
Percent of MNCPPC active site plans in compliance every 10 days	98%	93%	95%	95%	95%

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Percent of Zoning service requests started and responded to the customer within 48 hours	85%	90%	90%	90%	90%

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**4,406,607**	**32.00**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	322,266	2.00
FY22 Approved	**4,728,873**	**34.00**

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
PERMITTING SERVICES					
EXPENDITURES					
Salaries and Wages	23,807,496	23,232,929	22,673,826	23,921,593	3.0 %
Employee Benefits	7,978,550	7,094,564	6,649,244	6,677,204	-5.9 %
Permitting Services Personnel Costs	**31,786,046**	**30,327,493**	**29,323,070**	**30,598,797**	**0.9 %**
Operating Expenses	7,892,690	10,371,757	9,751,184	8,303,180	-19.9 %
Permitting Services Expenditures	**39,678,736**	**40,699,250**	**39,074,254**	**38,901,977**	**-4.4 %**
PERSONNEL					
Full-Time	239	239	239	240	0.4 %
Part-Time	2	2	2	0	-100.0 %
FTEs	246.00	245.90	245.90	245.90	—
REVENUES					
Automation Enhancement Fee	(228)	0	0	0	—
Building Permits	24,794,263	19,826,070	25,711,698	19,826,070	—
Electrical Permits and Licenses	4,308,556	3,654,000	4,066,785	3,654,000	—
Fire Code Enforcement Permits	2,641,406	2,588,286	2,460,933	2,588,286	—
Grading/Storm Drains/Paving/Driveway Permits	3,384,837	3,045,000	3,537,710	3,045,000	—
Information Requests	0	95,700	0	95,700	—
Investment Income	867,229	408,000	408,000	408,000	—
Mechanical Construction Permit	2,092,016	1,452,900	1,544,379	1,452,900	—
Miscellaneous Revenues	9,909	0	0	0	—
Occupancy Permits	503,994	522,000	651,956	522,000	—
Other Charges/Fees	1,103,726	1,218,000	1,251,460	1,218,000	—
Other Fines/Forfeitures	57,798	78,300	60,116	78,300	—
Other Licenses/Permits	220,618	441,825	300,742	441,825	—
Sediment Control Permits	3,345,968	2,698,105	2,202,492	2,698,105	—
Sign Permits	194,988	226,635	227,292	226,635	—
Special Exception Fee	127,533	210,605	200,604	210,605	—
Stormwater Mgmt and Water Quality Plan Fee	366,113	251,268	219,437	251,268	—
Well and Septic	375,316	238,648	362,382	238,648	—

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
Permitting Services Revenues	**44,394,042**	**36,955,342**	**43,205,986**	**36,955,342**	**—**
GRANT FUND - MCG					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Grant Fund - MCG Personnel Costs	**0**	**0**	**0**	**0**	**—**
Operating Expenses	2,070	0	0	0	—
Grant Fund - MCG Expenditures	**2,070**	**0**	**0**	**0**	**—**
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
REVENUES					
State Grants	54,556	0	0	0	—
Grant Fund - MCG Revenues	**54,556**	**0**	**0**	**0**	**—**
DEPARTMENT TOTALS					
Total Expenditures	**39,680,806**	**40,699,250**	**39,074,254**	**38,901,977**	**-4.4 %**
Total Full-Time Positions	**239**	**239**	**239**	**240**	**0.4 %**
Total Part-Time Positions	**2**	**2**	**2**	**0**	**-100.0 %**
Total FTEs	**246.00**	**245.90**	**245.90**	**245.90**	**—**
Total Revenues	**44,448,598**	**36,955,342**	**43,205,986**	**36,955,342**	**—**

FY22 APPROVED CHANGES

	Expenditures	FTEs
PERMITTING SERVICES		
FY21 ORIGINAL APPROPRIATION	**40,699,250**	**245.90**
Other Adjustments (with no service impacts)		
Increase Cost: Enterprise System Solution Portal Initiative [Administration]	1,000,000	0.00
Increase Cost: FY21 Compensation Adjustment	701,090	0.00
Increase Cost: FY22 Compensation Adjustment	379,157	0.00
Increase Cost: Motor Pool Adjustment	166,962	0.00
Decrease Cost: Print and Mail Adjustment	(164)	0.00
Decrease Cost: OPEB Adjustment	(38,850)	0.00
Decrease Cost: Retiree Health Insurance Pre-funding [Administration]	(38,850)	0.00
Decrease Cost: IT Replacement [Administration]	(100,000)	0.00
Decrease Cost: Elimination of One-Time Items Approved in FY21	(167,428)	0.00

FY22 APPROVED CHANGES

	Expenditures	FTEs
Decrease Cost: Retirement Adjustment	(193,857)	0.00
Decrease Cost: Annualization of FY21 Personnel Costs	(615,086)	0.00
Shift: Chargeback for 255 Rockville Pike Lease [Administration]	(2,890,247)	0.00
FY22 APPROVED	**38,901,977**	**245.90**

GRANT FUND - MCG

FY21 ORIGINAL APPROPRIATION	**0**	**0.00**
FY22 APPROVED	**0**	**0.00**

PROGRAM SUMMARY

Program Name	FY21 APPR Expenditures	FY21 APPR FTEs	FY22 APPR Expenditures	FY22 APPR FTEs
Administration	11,821,144	26.00	9,980,842	22.00
Commercial Building Construction	5,786,782	44.50	6,871,306	51.00
Customer Support & Outreach	4,560,544	33.00	4,743,705	43.90
Land Development	8,541,683	63.50	6,535,373	48.00
Residential Construction & Fire Code Compliance	5,582,490	46.90	6,041,878	47.00
Zoning, Well & Septic and Code Compliance	4,406,607	32.00	4,728,873	34.00
Total	**40,699,250**	**245.90**	**38,901,977**	**245.90**

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
PERMITTING SERVICES						
EXPENDITURES						
FY22 Approved	**38,902**	**38,902**	**38,902**	**38,902**	**38,902**	**38,902**
No inflation or compensation change is included in outyear projections.						
Retiree Health Insurance Pre-funding	**0**	**(166)**	**(328)**	**(503)**	**(539)**	**(539)**
Labor Contracts	**0**	**646**	**646**	**646**	**646**	**646**
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	**38,902**	**39,382**	**39,220**	**39,045**	**39,009**	**39,009**

Environmental Protection

APPROVED FY22 BUDGET	FULL TIME EQUIVALENTS
$32,971,974	109.90

ADAM ORTIZ, DIRECTOR

MISSION STATEMENT

The mission of the Department of Environmental Protection (DEP) is to enhance the quality of life in our community by protecting and improving Montgomery County's air, water, and land in a sustainable way while fostering smart growth, a thriving economy, and healthy communities.

BUDGET OVERVIEW

The total approved FY22 Operating Budget for the Department of Environmental Protection is $32,971,974, an increase of $215,214 or 0.66 percent from the FY21 Approved Budget of $32,756,760. Personnel Costs comprise 36.88 percent of the budget for 97 full-time position(s) and one part-time position(s), and a total of 109.90 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 63.12 percent of the FY22 budget.

The debt service for the Water Quality Protection Fund is appropriated in the Debt Service Fund and is, therefore, not displayed in this section. To pay for the debt service, a transfer of funds from the Water Quality Protection Fund to the Debt Service Fund of $9,202,649 for Water Quality Protection bonds is required in FY21.

In addition, this department's Capital Improvements Program (CIP) requires Current Revenue funding.

COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following are emphasized:

- **A Greener County**
- **Effective, Sustainable Government**

INITIATIVES

- Initiate a County-wide anti-litter campaign. Based on a pilot in White Oak, the goal of the outreach effort is to reduce material and debris entering the County's sewers and waterways.
- Increase funding for Watershed Grants and RainScapes, the demand for which exceeds available funding. The programs help the County make progress on stormwater management and runoff goals on private property.

- Extensive outreach to property owners with septic systems to assist them with understanding the need to clean the systems and the benefits to groundwater and surface water quality from these efforts.
- Add a new position to enhance enforcement of the laws and regulations the Department of Environmental Protection is tasked with enforcing, such as the bans on polystyrene, single-use plastic straws, and the bag tax.

INNOVATIONS AND PRODUCTIVITY IMPROVEMENTS

- The compliance rate of commercial property owners reporting energy usage under the County's benchmarking law increased from 58% to 91% for the 2017 to 2019 reporting periods through enhanced outreach and education as well as follow up with the property owners. Properties that have consistently benchmarked during this time period have reported reduced energy use equivalent to an estimated $3 million in utility cost savings.
- Improved ability to plant trees on individual properties through one additional staff as well as enhanced procedures for interacting with the property owners (over 750 applications were processed under the Tree Montgomery program in FY20). Improved focus on planting of trees where canopy is lacking due to disturbance and development particularly in dense urban areas and areas where attention is needed to address equity issues. Tree plantings address the goal of greenhouse gas reduction.
- Extensive outreach with residents and commercial property owners to improve energy efficiency of existing buildings and educate residents about clean energy, working to reach the County's goals of greenhouse gas emissions reduction of 80% by 2027 and 100% by 2035.
- Continued construction of stormwater management projects, in anticipation of receiving a new MS4 permit from Maryland Department of Environment. Continued outreach and support to property owners to allow for individual actions that contribute to improved water quality through pet waste pick up programs, rebates for RainScapes applications, and awarding of watershed improvement grants to local non-profit organizations.

PROGRAM CONTACTS

Contact Patrice Bubar of the Department of Environmental Protection at 240.777.7786 or Richard H. Harris of the Office of Management and Budget at 240.777.2795 for more information regarding this department's operating budget.

PROGRAM PERFORMANCE MEASURES

Performance measures for this department are included below (where applicable), with multi-program measures displayed at the front of this section and program-specific measures shown with the relevant program. The FY21 estimates reflect funding based on the FY21 Approved Budget. The FY22 and FY23 figures are performance targets based on the FY22 Approved Budget and funding for comparable service levels in FY23.

PROGRAM DESCRIPTIONS

Administration

The Office of the Director provides for overall management of departmental programs to ensure safe and efficient operations, including contract administration management for the department, continuity of operations, and oversight of operational programs at the County's waste management facilities (including the Transfer Station and Resource Recovery Facility). The Director's Office manages the revenue from the Water Quality Protection Charge, which funds many environmental programs around the

County. The Director's Office also oversees the development of the fee for services charges to County residents related to recycling and trash collection services.

The Office provides strategic direction and support on IT systems and infrastructure for departmental operations and programs, oversees the human resources and human capital programs for the department, and manages other supporting functions such as fleet vehicles. The Office provides for management of partnerships with multiple county departments with which the Department cooperates, including Permitting Services, Transportation, and General Services, as well as external groups including faith-based institutions, Park and Planning, and the Washington Suburban Sanitary Commission. The Office develops water and wastewater policies and updates the County's comprehensive water and sewer plan.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**1,233,627**	**6.85**
Increase Cost: Finance Operating Expense Chargeback	67,410	0.00
Increase Cost: Wheaton Building Operation Cost	7,059	0.00
Shift: Chargeback for 255 Rockville Pike Lease	(732,900)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	738,632	0.00
FY22 Approved	**1,313,828**	**6.85**

Energy, Climate and Compliance

The Energy, Climate and Compliance Division enforces County laws and regulations related to air and water pollution, illegal dumping, noise control, pesticides and other environmental laws. The division implements programs that educate and assist County residents with ensuring their properties are energy efficient. These programs include extensive outreach and assistance with understanding tools and financing available to increase energy efficiency. The Division is responsible for oversight and implementation of the Benchmarking Law which requires certain commercial property owners to benchmark the energy efficiency of their properties and report that to the County. The Division develops programs that will assist with reducing greenhouse gas emissions in the County, including support to the working groups for clean energy and building efficiency, created as part of the initiative to develop a Climate Action and Resiliency Plan. It also oversees programs that provide financial support to commercial property owners to improve energy efficiency such as PACE and the Green Bank, and manages the Green Business Certification Program which recognizes businesses that adapt practices that enhance sustainability.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Percent of commercial buildings in compliance with the building benchmarking law	65%	91%	85%	85%	85%
Average days to close environmental cases	27	24	22	22	22
Percent of customers rating themselves as satisfied with DEP's response to environmental complaints	84%	80%	80%	80%	80%

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**1,374,904**	**9.44**
Add: Program Manager for Tree and Forest Programs to Address Backlog and Proactively Add Trees to Underserved Areas	77,013	1.00
Increase Cost: Complaince and Enforcement Position (Split with Disposal Fund)	31,764	0.50
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(261,377)	(2.94)

FY22 Approved Changes	Expenditures	FTEs
FY22 Approved	**1,222,304**	**8.00**

Watershed Restoration

The Watershed Restoration Division leads the County's efforts to improve stream health and water quality through the targeted planning, design, construction, inspection and maintenance of best management practices (BMP) built to manage stormwater runoff. The Watershed Restoration Division supports watershed-based monitoring and reporting to achieve County stream protection goals (Montgomery County Code Chapter 19, Article IV) and comply with the Federal Clean Water Act NPDES Municipal Separate Storm Sewer System (MS4) permit. Staff conducts baseline stream monitoring, storm drain discharge monitoring, and public outreach activities that increase awareness and promote citizen involvement in stream stewardship. The program also assesses land development impacts on water resources and the effectiveness of BMPs that mitigate those impacts within the County's designated "Special Protection Areas". The Division implements programs to extend stewardship and BMPs beyond streams and facilities by targeting private property owners. These programs include Tree Montgomery (Chapter 55, Article 3), RainScapes, and pet waste. The Division oversees the carry out bag tax program, which helps address issues with litter in streams.

The Watershed Restoration Division successfully implements these programs through extensive partnerships with the Maryland Department of Natural Resources, Maryland Department of the Environment, Maryland Department of Agriculture, Montgomery County Public Schools, Montgomery County Departments of Transportation and General Services, Maryland National Capital Park and Planning Commission, the Towns of Chevy Chase, Kensington, Somerset and Poolesville, and the Villages of Chevy Chase and Friendship Heights, watershed organizations, home-owner associations, businesses, and private property owners. The long-term goal is to protect and improve water resources for Montgomery County residents and the Chesapeake Bay.

Revenue for this program is generated by the Water Quality Protection Charge, applied to all residential and non-residential properties except for those owned by the State and County government and those in the cities of Gaithersburg, Rockville, and Takoma Park. Revenue from the carry out bag tax is also provided to support these programs.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Pounds of sediment reduced (thousands)	3,905	4,386	8,865	9,887	11,949
Percent of stormwater management triennial inspections completed [1]	64%	77%	81%	81%	81%
Percent of stormwater management facility maintenance work orders completed	82%	69%	81%	81%	81%
Amount of total phosphorus loads reduced or controlled (pounds / year) [2]	11,824	13,120	14,417	15,713	N/A
Percent of the impervious acreage control goal met	100%	100%	98%	98%	98%
Amount of total nitrogen loads reduced or controlled (pounds / year) [3]	23,057	24,764	26,472	28,180	N/A

[1] *Does not include triennial inspections of BMPs on Single Family Residential (SFR) properties, which are covered under a separate inspection program.*

[2] *This measure has been modified to prepare to align with a new model based on guidance from the Maryland Department of the Environment to be consistent with other jurisdictions.*

[3] *This measure has been modified to prepare to align with a new model based on guidance from the Maryland Department of the Environment to be consistent with other jurisdictions.*

FY22 Approved Changes	Expenditures	FTEs

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**30,148,229**	**92.11**
Add: Anti-litter Campaign	100,000	0.00
Enhance: Watershed Grants	100,000	0.00
Enhance: RainScapes Program	100,000	0.00
Increase Cost: Council of Governments Anacostia River Watershed Program	88,000	0.00
Increase Cost: Funding for Park and Planning Programming	79,518	0.00
Increase Cost: Inspection Service Program	37,697	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(217,602)	2.94
FY22 Approved	**30,435,842**	**95.05**

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
COUNTY GENERAL FUND					
EXPENDITURES					
Salaries and Wages	1,388,633	1,599,669	1,483,913	1,737,926	8.6 %
Employee Benefits	423,243	467,472	407,279	465,752	-0.4 %
County General Fund Personnel Costs	**1,811,876**	**2,067,141**	**1,891,192**	**2,203,678**	**6.6 %**
Operating Expenses	1,183,933	1,291,390	1,291,390	1,287,605	-0.3 %
County General Fund Expenditures	**2,995,809**	**3,358,531**	**3,182,582**	**3,491,283**	**4.0 %**
PERSONNEL					
Full-Time	46	46	46	49	6.5 %
Part-Time	0	0	0	0	—
FTEs	16.70	16.29	16.29	16.29	—
REVENUES					
Other Charges/Fees	62,595	60,400	60,400	60,400	—
Other Fines/Forfeitures	16,400	15,000	15,000	15,000	—
Other Licenses/Permits	25,025	20,000	20,000	20,000	—
Tree Canopy	496,000	750,000	750,000	750,000	—
County General Fund Revenues	**600,020**	**845,400**	**845,400**	**845,400**	**—**
WATER QUALITY PROTECTION FUND					
EXPENDITURES					
Salaries and Wages	6,947,060	7,405,384	6,197,491	7,649,003	3.3 %
Employee Benefits	2,088,357	2,316,419	1,958,259	2,306,909	-0.4 %
Water Quality Protection Fund Personnel Costs	**9,035,417**	**9,721,803**	**8,155,750**	**9,955,912**	**2.4 %**
Operating Expenses	18,489,059	19,676,426	19,402,448	19,524,779	-0.8 %
Water Quality Protection Fund Expenditures	**27,524,476**	**29,398,229**	**27,558,198**	**29,480,691**	**0.3 %**
PERSONNEL					
Full-Time	46	46	46	48	4.4 %

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
Part-Time	1	1	1	1	—
FTEs	93.17	92.11	92.11	93.61	1.6 %
REVENUES					
Bag Tax	2,618,409	2,500,000	2,500,000	2,500,000	—
Investment Income	755,645	750,000	200,000	300,000	-60.0 %
Other Charges/Fees	78,812	47,500	47,500	47,500	—
Water Quality Protection Charge	38,022,503	38,993,180	38,993,180	41,137,400	5.5 %
Water Quality Protection Fund Revenues	**41,475,369**	**42,290,680**	**41,740,680**	**43,984,900**	**4.0 %**

DEPARTMENT TOTALS

Total Expenditures	**30,520,285**	**32,756,760**	**30,740,780**	**32,971,974**	**0.7 %**
Total Full-Time Positions	**92**	**92**	**92**	**97**	**5.4 %**
Total Part-Time Positions	**1**	**1**	**1**	**1**	**—**
Total FTEs	**109.87**	**108.40**	**108.40**	**109.90**	**1.4 %**
Total Revenues	**42,075,389**	**43,136,080**	**42,586,080**	**44,830,300**	**3.9 %**

FY22 APPROVED CHANGES

	Expenditures	FTEs
COUNTY GENERAL FUND		
FY21 ORIGINAL APPROPRIATION	**3,358,531**	**16.29**
Other Adjustments (with no service impacts)		
Increase Cost: Annualization of FY21 Personnel Costs	81,664	0.00
Increase Cost: FY21 Compensation Adjustment	44,790	0.00
Increase Cost: FY22 Compensation Adjustment	19,701	0.00
Increase Cost: Motor Pool Adjustment	13,134	0.00
Decrease Cost: Print and Mail Adjustment	(31)	0.00
Decrease Cost: Retirement Adjustment	(9,618)	0.00
Decrease Cost: Elimination of One-Time Items Approved in FY21	(16,888)	0.00
FY22 APPROVED	**3,491,283**	**16.29**
WATER QUALITY PROTECTION FUND		
FY21 ORIGINAL APPROPRIATION	**29,398,229**	**92.11**
Changes (with service impacts)		
Enhance: Watershed Grants [Watershed Restoration]	100,000	0.00
Add: Anti-litter Campaign [Watershed Restoration]	100,000	0.00
Enhance: RainScapes Program [Watershed Restoration]	100,000	0.00

FY22 APPROVED CHANGES

	Expenditures	FTEs
Add: Program Manager for Tree and Forest Programs to Address Backlog and Proactively Add Trees to Underserved Areas [Energy, Climate and Compliance]	77,013	1.00
Other Adjustments (with no service impacts)		
Increase Cost: FY21 Compensation Adjustment	143,219	0.00
Increase Cost: Council of Governments Anacostia River Watershed Program [Watershed Restoration]	88,000	0.00
Increase Cost: Funding for Park and Planning Programming [Watershed Restoration]	79,518	0.00
Increase Cost: Finance Operating Expense Chargeback [Administration]	67,410	0.00
Increase Cost: FY22 Compensation Adjustment	64,355	0.00
Increase Cost: Inspection Service Program [Watershed Restoration]	37,697	0.00
Increase Cost: Complaince and Enforcement Position (Split with Disposal Fund) [Energy, Climate and Compliance]	31,764	0.50
Increase Cost: Motor Pool Adjustment	28,188	0.00
Increase Cost: Wheaton Building Operation Cost [Administration]	7,059	0.00
Decrease Cost: Print and Mail Adjustment	(31)	0.00
Decrease Cost: Retirement Adjustment	(12,814)	0.00
Decrease Cost: Elimination of One-Time Items Approved in FY21	(26,588)	0.00
Decrease Cost: Annualization of FY21 Personnel Costs	(69,428)	0.00
Shift: Chargeback for 255 Rockville Pike Lease [Administration]	(732,900)	0.00
FY22 APPROVED	**29,480,691**	**93.61**

GRANT FUND - MCG

FY21 ORIGINAL APPROPRIATION	**0**	**0.00**
FY22 APPROVED	**0**	**0.00**

PROGRAM SUMMARY

Program Name	FY21 APPR Expenditures	FY21 APPR FTEs	FY22 APPR Expenditures	FY22 APPR FTEs
Administration	1,233,627	6.85	1,313,828	6.85
Energy, Climate and Compliance	1,374,904	9.44	1,222,304	8.00
Watershed Restoration	30,148,229	92.11	30,435,842	95.05
Total	**32,756,760**	**108.40**	**32,971,974**	**109.90**

CHARGES TO OTHER DEPARTMENTS

Charged Department	Charged Fund	FY21 Total$	FY21 FTEs	FY22 Total$	FY22 FTEs
COUNTY GENERAL FUND					
NDA - Climate Change Planning	General Fund	0	0.00	250,200	3.00

CHARGES TO OTHER DEPARTMENTS

Charged Department	Charged Fund	FY21 Total$	FY21 FTEs	FY22 Total$	FY22 FTEs
WATER QUALITY PROTECTION FUND					
CIP	Capital Fund	2,494,750	18.35	2,394,741	17.85
	Total	**2,494,750**	**18.35**	**2,644,941**	**20.85**

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
COUNTY GENERAL FUND						
EXPENDITURES						
FY22 Approved	**3,491**	**3,491**	**3,491**	**3,491**	**3,491**	**3,491**
No inflation or compensation change is included in outyear projections.						
Labor Contracts	**0**	**41**	**41**	**41**	**41**	**41**
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	**3,491**	**3,532**	**3,532**	**3,532**	**3,532**	**3,532**
WATER QUALITY PROTECTION FUND						
EXPENDITURES						
FY22 Approved	**29,481**	**29,481**	**29,481**	**29,481**	**29,481**	**29,481**
No inflation or compensation change is included in outyear projections.						
Annualization of Positions Approved in FY22	**0**	**30**	**30**	**30**	**30**	**30**
New positions in the FY22 budget are generally assumed to be filled at least two months after the fiscal year begins. Therefore, the above amounts reflect annualization of these positions in the outyears.						
Labor Contracts	**0**	**130**	**130**	**130**	**130**	**130**
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	**29,481**	**29,641**	**29,641**	**29,641**	**29,641**	**29,641**

ANNUALIZATION OF FULL PERSONNEL COSTS

	FY22 Approved		FY23 Annualized	
	Expenditures	FTEs	Expenditures	FTEs
Complaince and Enforcement Position (Split with Disposal Fund)	31,764	0.50	40,410	0.50
Program Manager for Tree and Forest Programs to Address Backlog and Proactively Add Trees to Underserved Areas	77,013	1.00	98,801	1.00
Total	**108,777**	**1.50**	**139,211**	**1.50**

Recycling and Resource Management

APPROVED FY22 BUDGET	FULL TIME EQUIVALENTS
$135,269,523	112.06

ADAM ORTIZ, DIRECTOR

MISSION STATEMENT

The mission of the Department of Environmental Protection (DEP) is to enhance the quality of life in our community by protecting and improving Montgomery County's air, water, and land in a sustainable way while fostering smart growth, a thriving economy, and healthy communities.

BUDGET OVERVIEW

The total approved FY22 Operating Budget for the Recycling and Resource Management is $135,269,523, an increase of $3,845,248 or 2.93 percent from the FY21 Approved Budget of $131,424,275. Personnel Costs comprise 9.61 percent of the budget for 83 full-time position(s) and two part-time position(s), and a total of 112.06 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 90.39 percent of the FY22 budget.

In addition, this department's Capital Improvements Program (CIP) requires current revenue funding.

COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following are emphasized:

- **A Greener County**
- **Effective, Sustainable Government**

INITIATIVES

- Continue to improve the safety and processing efficiency at the Yard Trim Facility and the Compost Facility, using software that allows more accurate load measurements of bulk shipments from the Compost Facility.
- Expand the commercial food scraps recycling program to additional large-scale commercial food scrap generators of food scraps, and expand the pilot of the single-family residential food scraps collection program in FY22.
- Improved partnership with the Bethesda Urban District, the Silver Spring Urban District and the Silver Spring Regional Services Center to address the lack of recycling bins in the downtown areas in Silver Spring. This partnership strives to

increase the number of recycling bins along the streetscapes and sidewalks to improve compliance with recycling mandates, set an example for others in the public and private sector to follow, and increase recycling.

- Initiate the curbside pickup of electronics for recycling in the northern part of the County in FY22 through new recycling contracts.

INNOVATIONS AND PRODUCTIVITY IMPROVEMENTS

- The capital equipment purchases for FY22 will dramatically improve the operational efficiency and reduce the overall cost per ton of the yard trim grinding operation at the Transfer Station. A low-speed, high torque shredder combined with scalping screen will allow 70% - 80% of material to by-pass the secondary high-speed grinders, increasing production efficiency.
- Continue efforts to increase recycling awareness including grasscycling, food waste composting as well as waste reduction and reuse. DEP staff continue to create educational materials using software and in-house capabilities providing savings.
- Automate the process for licensing of Haulers and Collectors allowing the application to be submitted from a mobile phone and reviewed by DEP staff within two days. Payments can be made through credit cards or bank accounts, eliminating the handling of checks. Automated reminders are sent to the licensed companies when it is time to renew. This increases productivity of DEP staff and simplifies the process for the haulers and collectors.
- Continue the acceptance of credit cards only at the Scale House at the Transfer Station, allowing more efficient transaction time and ability to control transactions associated with the monthly revenues of approximately $2 million. Additionally, improved infrastructure including new underground fiber cable as well as software upgrades to ensure the point of sale system at the Transfer Station is reliable, reduces loss of revenue, and provides clear accountability.
- Use of wireless internet (wifi) at the Dickerson compost facility (previously connected with a cellular air card) that allows contractors and DEP staff at the facility to collaborate through use of the county County network, increasing productivity.

PROGRAM CONTACTS

Contact Patrice Bubar of the Recycling and Resource Management at 240.777.7786 or Richard H. Harris of the Office of Management and Budget at 240.777.2795 for more information regarding this department's operating budget.

PROGRAM PERFORMANCE MEASURES

Performance measures for this department are included below (where applicable), with multi-program measures displayed at the front of this section and program-specific measures shown with the relevant program. The FY21 estimates reflect funding based on the FY21 Approved Budget. The FY22 and FY23 figures are performance targets based on the FY22 Approved Budget and funding for comparable service levels in FY23.

PROGRAM DESCRIPTIONS

Administration and Support

Provides support to the Department's Division of Resource Recovery and Management's operations, programs, and mission; and overall management and policy direction to the core professional services of budget and financial management.

- Develop and evaluate CIP and operating budgets in a strategic and economically responsible manner for fair and equitable

rate structures.

- Maintain solid waste enterprise funds in a financially prudent manner through efficient financial management.
- Assist with execution of procurement actions on a timely basis and at the best possible value.
- Review and develop policies and procedures that strengthen internal controls.
- Identify efficiencies across the department using metrics, quantitative and financial models, and forecasting tools to analyze the fiscal impact of proposed changes to the solid waste management activities.

Department of Housing and Community Affairs provides staff to respond to resident complaints dealing with: storage and removal of solid waste; illegal solid waste dumping activities in the County; storage of unregistered vehicles on private property throughout the County; storage of inoperable vehicles on private property; improper screening of dumpsters, particularly those in shopping areas; and control and regulation of weeds throughout the County.

"Clean or Lien" provides for the removal of dangerous or unsightly trash, perimeter grass, and weeds on properties which the owners have failed to maintain as required.

Department of Environmental Protection staff in Energy and Environment Compliance Division provide surface and subsurface environmental compliance monitoring at all County solid waste facilities, and reviews reports of air monitoring of the Resource Recovery Facility (RRF).

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**6,393,420**	**39.16**
Increase Cost: Automation of Solid Waste System -- Disposal Fund	280,827	0.00
Add: Periodic Waste System Planning Study	228,699	0.00
Increase Cost: Finance Property Tax Bill Chargeback -- Disposal Fund	45,240	0.00
Add: Complaince and Enforcement Position to Strengthen Enforcement of Laws Like the Bag Fee and Bans on Single-use Plastic Straws and Polystyrene (Split with Water Quality Protection Charge)	31,765	0.50
Increase Cost: Finance Property Tax Bill Chargeback -- Collection Fund	22,140	0.00
Increase Cost: Adminstration Costs -- Collection Fund	127	0.00
Decrease Cost: Automation of Solid Waste System -- Collection Fund	(7,823)	0.00
Decrease Cost: Adminstration Costs -- Disposal Fund	(7,953)	0.00
Decrease Cost: Savings Due to Turnover -- Collection Fund	(63,205)	0.00
Decrease Cost: Savings Due to Turnover -- Disposal Fund	(122,938)	0.00
Decrease Cost: Revenue Analysis and System Evaluation	(274,533)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	235,386	(0.50)
FY22 Approved	**6,761,152**	**39.16**

Disposal

This program provides for the operation of the Montgomery County Resource Recovery Facility (RRF). The RRF serves as the primary disposal facility for non-recycled waste generated in the County. Renewable energy in the form of electricity is generated and sold into the competitive energy market. This program also includes costs for related operations at the Transfer Station and

for the transportation of waste from the Transfer Station to the RRF. Also, it provides for the operation of the receiving, processing, and shipping facility for municipal solid waste generated within the County.

In addition, the program provides for the rail shipment of ash residue from the RRF to Fulton Rail Yard near Richmond, Virginia, where it is unloaded and transported by truck to the Old Dominion Landfill, a contracted landfill where the ash is processed for further metals removal and recycling. Ash is beneficially reused as alternate daily cover and road base within the lined areas of Old Dominion Landfill. This program also provides for the shipment of non-processible waste, such as construction material and, if necessary, bypass waste, from the Transfer Station to either recycling facilities, rubble landfills, or other contracted landfills. It provides for the operation of a satellite drop-off site at the Poolesville Highway Services Depot and funds the proper disposal of household hazardous waste such as flammable products, insecticides, mercury, and reactive and corrosive chemicals. The materials are handled through the County's hazardous waste contractor and permitted hazardous waste management facilities.

The program maintains the closed Oaks Landfill in an environmentally sound and cost-effective manner in accordance with applicable State and Federal regulations. Mandated duties under this program include managing landfill gas through collection, flaring, and gas-to-energy systems, and maintaining leachate storage and pre-treatment facilities. This program also provides for the acceptance and treatment of waste generated by the cleanout of storm water oil/grit separators. Finally, the program maintains the closed Gude Landfill, including monitoring of air and water quality around the landfill. In addition, planning for remediation mandated by the Maryland Department of the Environment to minimize potentially adverse environmental impacts and the design of post-completion uses for the site that serve the community are part of this program.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of tons of Municipal Solid Waste accepted at the Transfer Station: Residential, single family, and townhouse communities	217,615.3	221,564.4	222,029.7	222,495.93	222,963.2
Number of tons of County-wide yard trim and leaves collected	180,633.3	207,080.4	207,515.3	207,951.1	208,387.8
Number of tons of County-wide Commingled Recycling collected	33,974.5	28,190.7	28,249.9	28,309.2	28,368.7
Number of tons of County-wide Mixed Paper collected	117,896.9	114,537.5	114,778.0	115,019.0	115,260.6
Number of tons of County-wide Food Waste collected	6,889.6	7,543.3	7,559.1	7,575.0	7,590.9
Number of tons of County-wide Household Hazardous Waste collected	3,815.4	2,145.8	2,150.3	2,154.8	2,159.3

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**67,388,457**	**21.15**
Increase Cost: Compost Facility Capital Equipment	532,228	0.00
Increase Cost: Resource Recovery Facility Operations and Insurance Adjustment	356,884	0.00
Increase Cost: Beantown Dump Evaluation and Action	250,000	0.00
Increase Cost: Oaks Landfill Maintenance	171,169	0.00
Increase Cost: Processing of Residential Hazardous Material	130,873	0.00
Increase Cost: Recycling Center Capital Equipment	64,000	0.00
Increase Cost: Miscellaneous Adjustments	3,024	0.00
Decrease Cost: Scheduled Transfer Station Capital Equipment Replacements	(1,272,500)	0.00
Decrease Cost: Reduction in Out-of-County Haul Costs	(1,334,417)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(663,307)	0.00
FY22 Approved	**65,626,411**	**21.15**

Materials and Collection

This program provides for collection of refuse from single family residences in the southern parts of the County (Subdistrict A) and the funds to secure, administer, monitor, and enforce contracts with private collectors for collection of residential refuse and recyclables for the entire County. It also responds to the residents' service needs.

In addition, the program enforces the County's recycling regulations as they apply to single-family residences, and other waste generators, and enforcement of requirements of Chapter 48 of the County Code. It also supports solid waste program goals and ensures the success of recycling initiatives and progress to achieve the County's recycling goal. Also, the program provides for mandatory recycling and waste reduction for multi-family properties, for all businesses, and for broadly educating everyone living, visiting, and working in the County. Program efforts include technical support, assistance, education, outreach, and training.

It provides for the separation, processing, and marketing of recyclable materials at the Recycling Center (MRF). The MRF receives recyclable material collected under the County curbside collection program from all single-family residences as well as some materials from municipalities, multi- family properties, and non-residential properties that have established recycling programs. The materials are then sorted, baled, and shipped to markets for recycling. The program also provides for the processing, baling, and shipping of the County's residential and some non-residential mixed paper and corrugated paper (cardboard) as well.

The processing, transporting, composting, and marketing of yard trim received by the County is also included in this program, including leaves received from the County's Leaf Vacuuming Program. Processing includes grinding brush to produce mulch at the Transfer Station and composting of all leaves and grass, sold wholesale as LeafGro in bulk and bagged forms.

The program promotes recycling of food scraps as part of the County's overall effort to increase recycling and to reduce the amount of food waste within the County. The program includes initiatives to recycle food scraps and other acceptable organic materials generated by the single-family residential, multi-family residential, and commercial sectors, through composting and/or other technologies.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of tons of Municipal Solid Waste accepted at the Transfer Station: Commercial and multi-family buildings	224,638.9	203,293.6	203,720.5	204,148.3	204,577.0
Number of business site visits to provide guidance and recycling support	5,563	4,143	912	129	5,519
Number of Muti-Family Building site visits to provide guidance and recycling support	1,267	2,250	432	327	2,070
Recycling Reports compliance rate for businesses: % of businesses required to submit a report and plan that have done so	100%	100%	100%	100%	100%
Recycling Reports compliance rate for multi-family buildings: % of buildings required to submit a report and plan that have done so	100%	100%	100%	100%	100%
Average number of refuse collections missed per week, not picked up within 24 hours	10.5	8.0	6.0	3.0	3.0
Average number of recycling collections missed per week, not picked up within 24 hours	14.2	13.0	12.0	11.0	9.0

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**57,642,398**	**51.25**
Increase Cost: Increase in Residential Recycling Collection Contracts	2,644,139	0.00

FY22 Approved Changes	Expenditures	FTEs
Increase Cost: New Recycling Contracts for Regions 9-13 -- Disposal Fund	1,123,711	0.00
Increase Cost: Recycling Center Operations Costs	467,013	0.00
Increase Cost: Yard Trim Composting	200,678	0.00
Increase Cost: Residential Refuse Collection	104,662	0.00
Enhance: Backyard Food Waste Composting Program Expansion	100,000	0.00
Increase Cost: New Recycling Contracts for Regions 9-13 -- Collection Fund	59,784	0.00
Increase Cost: Commercial and Multifamily Recycling Program	13,747	0.00
Increase Cost: Recycling Outreach, Education, and Volunteers	7,081	0.00
Increase Cost: Waste System Program Development	(244)	0.00
Decrease Cost: Reduction in Paper Recycling Program Expenses	(146,938)	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	665,929	0.50
FY22 Approved	**62,881,960**	**51.75**

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
SOLID WASTE DISPOSAL					
EXPENDITURES					
Salaries and Wages	8,438,490	8,453,434	8,061,708	8,783,570	3.9 %
Employee Benefits	2,621,974	2,685,191	2,576,917	2,611,188	-2.8 %
Solid Waste Disposal Personnel Costs	**11,060,464**	**11,138,625**	**10,638,625**	**11,394,758**	**2.3 %**
Operating Expenses	103,325,864	106,224,338	103,674,338	110,956,615	4.5 %
Capital Outlay	2,749,102	3,610,610	3,610,610	2,291,444	-36.5 %
Solid Waste Disposal Expenditures	**117,135,430**	**120,973,573**	**117,923,573**	**124,642,817**	**3.0 %**
PERSONNEL					
Full-Time	76	79	79	79	—
Part-Time	2	2	2	2	—
FTEs	94.78	99.78	99.78	100.28	0.5 %
REVENUES					
Investment Income	1,896,729	1,274,760	500,000	1,229,230	-3.6 %
Miscellaneous Revenues	1,765,198	320,000	4,421,778	221,778	-30.7 %
Other Charges/Fees	132,741	295,000	224,466	224,466	-23.9 %
Other Fines/Forfeitures	35,050	36,000	43,440	43,440	20.7 %
Other Licenses/Permits	9,295	12,000	9,435	9,435	-21.4 %
Property Rentals	4,167	5,000	16,558	16,558	231.2 %
Sale of Recycled Materials	3,208,422	3,977,791	4,330,278	4,412,404	10.9 %
Solid Waste Disposal Fees/Operating Revenues	26,419,897	29,019,752	27,760,015	29,363,397	1.2 %
Systems Benefit Charge	67,772,884	70,896,342	71,157,342	77,985,100	10.0 %
Solid Waste Disposal Revenues	**101,244,383**	**105,836,645**	**108,463,312**	**113,505,808**	**7.2 %**

SOLID WASTE COLLECTION

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
EXPENDITURES					
Salaries and Wages	1,283,202	1,241,098	1,130,461	1,246,684	0.5 %
Employee Benefits	344,623	390,201	360,838	361,678	-7.3 %
Solid Waste Collection Personnel Costs	**1,627,825**	**1,631,299**	**1,491,299**	**1,608,362**	**-1.4 %**
Operating Expenses	8,121,895	8,819,403	8,729,403	9,018,344	2.3 %
Solid Waste Collection Expenditures	**9,749,720**	**10,450,702**	**10,220,702**	**10,626,706**	**1.7 %**
PERSONNEL					
Full-Time	4	4	4	4	—
Part-Time	0	0	0	0	—
FTEs	11.46	11.78	11.78	11.78	—
REVENUES					
Investment Income	91,864	73,220	73,220	70,610	-3.6 %
Miscellaneous Revenues	0	0	12,000	0	—
Other Charges/Fees	12,100	0	0	0	—
Systems Benefit Charge	8,743,728	9,885,837	9,852,988	10,851,750	9.8 %
Solid Waste Collection Revenues	**8,847,692**	**9,959,057**	**9,938,208**	**10,922,360**	**9.7 %**

DEPARTMENT TOTALS

Total Expenditures	**126,885,150**	**131,424,275**	**128,144,275**	**135,269,523**	**2.9 %**
Total Full-Time Positions	**80**	**83**	**83**	**83**	**—**
Total Part-Time Positions	**2**	**2**	**2**	**2**	**—**
Total FTEs	**106.24**	**111.56**	**111.56**	**112.06**	**0.4 %**
Total Revenues	**110,092,075**	**115,795,702**	**118,401,520**	**124,428,168**	**7.5 %**

FY22 APPROVED CHANGES

	Expenditures	FTEs
SOLID WASTE DISPOSAL		
FY21 ORIGINAL APPROPRIATION	**120,973,573**	**99.78**
Changes (with service impacts)		
Add: Periodic Waste System Planning Study [Administration and Support]	228,699	0.00
Enhance: Backyard Food Waste Composting Program Expansion [Materials and Collection]	100,000	0.00
Add: Complaince and Enforcement Position to Strengthen Enforcement of Laws Like the Bag Fee and Bans on Single-use Plastic Straws and Polystyrene (Split with Water Quality Protection Charge) [Administration and Support]	31,765	0.50
Other Adjustments (with no service impacts)		
Increase Cost: Increase in Residential Recycling Collection Contracts [Materials and Collection]	2,644,139	0.00
Increase Cost: New Recycling Contracts for Regions 9-13 -- Disposal Fund [Materials and Collection]	1,123,711	0.00
Increase Cost: Compost Facility Capital Equipment [Disposal]	532,228	0.00

FY22 APPROVED CHANGES

	Expenditures	FTEs
Increase Cost: Recycling Center Operations Costs [Materials and Collection]	467,013	0.00
Increase Cost: Resource Recovery Facility Operations and Insurance Adjustment [Disposal]	356,884	0.00
Increase Cost: Automation of Solid Waste System -- Disposal Fund [Administration and Support]	280,827	0.00
Increase Cost: Beantown Dump Evaluation and Action [Disposal]	250,000	0.00
Increase Cost: FY21 Compensation Adjustment	230,473	0.00
Increase Cost: Yard Trim Composting [Materials and Collection]	200,678	0.00
Increase Cost: Oaks Landfill Maintenance [Disposal]	171,169	0.00
Increase Cost: Processing of Residential Hazardous Material [Disposal]	130,873	0.00
Increase Cost: FY22 Compensation Adjustment	105,717	0.00
Increase Cost: Annualization of FY21 Lapsed Positions	68,313	0.00
Increase Cost: Recycling Center Capital Equipment [Disposal]	64,000	0.00
Increase Cost: Finance Property Tax Bill Chargeback -- Disposal Fund [Administration and Support]	45,240	0.00
Increase Cost: Motor Pool Adjustment	33,067	0.00
Increase Cost: Commercial and Multifamily Recycling Program [Materials and Collection]	13,747	0.00
Increase Cost: Recycling Outreach, Education, and Volunteers [Materials and Collection]	7,081	0.00
Increase Cost: Annualization of FY21 Personnel Costs	4,554	0.00
Increase Cost: Miscellaneous Adjustments [Disposal]	3,024	0.00
Increase Cost: Print and Mail Adjustment	1,886	0.00
Increase Cost: Waste System Program Development [Materials and Collection]	(244)	0.00
Decrease Cost: Adminstration Costs -- Disposal Fund [Administration and Support]	(7,953)	0.00
Decrease Cost: OPEB Adjustment	(12,570)	0.00
Decrease Cost: Retirement Adjustment	(61,751)	0.00
Decrease Cost: Savings Due to Turnover -- Disposal Fund [Administration and Support]	(122,938)	0.00
Decrease Cost: Reduction in Paper Recycling Program Expenses [Materials and Collection]	(146,938)	0.00
Decrease Cost: Elimination of One-Time Items Approved in FY21	(192,000)	0.00
Decrease Cost: Revenue Analysis and System Evaluation [Administration and Support]	(274,533)	0.00
Decrease Cost: Scheduled Transfer Station Capital Equipment Replacements [Disposal]	(1,272,500)	0.00
Decrease Cost: Reduction in Out-of-County Haul Costs [Disposal]	(1,334,417)	0.00
FY22 APPROVED	**124,642,817**	**100.28**

SOLID WASTE COLLECTION

FY21 ORIGINAL APPROPRIATION	**10,450,702**	**11.78**
Other Adjustments (with no service impacts)		
Increase Cost: Residential Refuse Collection [Materials and Collection]	104,662	0.00
Increase Cost: New Recycling Contracts for Regions 9-13 -- Collection Fund [Materials and Collection]	59,784	0.00
Increase Cost: FY21 Compensation Adjustment	28,461	0.00
Increase Cost: Finance Property Tax Bill Chargeback -- Collection Fund [Administration and Support]	22,140	0.00
Increase Cost: Motor Pool Adjustment	20,694	0.00

FY22 APPROVED CHANGES

	Expenditures	FTEs
Increase Cost: FY22 Compensation Adjustment	12,889	0.00
Increase Cost: Annualization of FY21 Personnel Costs	5,131	0.00
Increase Cost: Adminstration Costs -- Collection Fund [Administration and Support]	127	0.00
Decrease Cost: Print and Mail Adjustment	(3)	0.00
Decrease Cost: OPEB Adjustment	(640)	0.00
Decrease Cost: Retirement Adjustment	(6,213)	0.00
Decrease Cost: Automation of Solid Waste System -- Collection Fund [Administration and Support]	(7,823)	0.00
Decrease Cost: Savings Due to Turnover -- Collection Fund [Administration and Support]	(63,205)	0.00
FY22 APPROVED	**10,626,706**	**11.78**

PROGRAM SUMMARY

Program Name	FY21 APPR Expenditures	FY21 APPR FTEs	FY22 APPR Expenditures	FY22 APPR FTEs
Administration and Support	6,393,420	39.16	6,761,152	39.16
Disposal	67,388,457	21.15	65,626,411	21.15
Materials and Collection	57,642,398	51.25	62,881,960	51.75
Total	**131,424,275**	**111.56**	**135,269,523**	**112.06**

CHARGES TO OTHER DEPARTMENTS

Charged Department	Charged Fund	FY21 Total$	FY21 FTEs	FY22 Total$	FY22 FTEs
SOLID WASTE DISPOSAL					
General Services	General Fund	287,570	0.00	300,743	0.00
Parking District Services	Bethesda Parking	64,324	0.00	65,281	0.00
Parking District Services	Silver Spring Parking	124,627	0.00	126,481	0.00
Parking District Services	Wheaton Parking	12,061	0.00	12,240	0.00
Alcohol Beverage Services	Liquor	16,603	0.00	16,589	0.00
	Total	**505,185**	**0.00**	**521,334**	**0.00**

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
SOLID WASTE DISPOSAL						
EXPENDITURES						
FY22 Approved	**124,643**	**124,643**	**124,643**	**124,643**	**124,643**	**124,643**
No inflation or compensation change is included in outyear projections.						

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
Annualization of Positions Approved in FY22	**0**	**9**	**9**	**9**	**9**	**9**
New positions in the FY22 budget are generally assumed to be filled at least two months after the fiscal year begins. Therefore, the above amounts reflect annualization of these positions in the outyears.						
Elimination of One-Time Items Approved in FY22	**0**	**(472)**	**(472)**	**(472)**	**(472)**	**(472)**
Items recommended for one-time funding in FY22, including funds to evaluate and address methane leakage at the Beantown Dump and for Waste System Planning, will be eliminated from the base in the outyears.						
Retiree Health Insurance Pre-funding	**0**	**(29)**	**(58)**	**(89)**	**(96)**	**(96)**
Labor Contracts	**0**	**208**	**208**	**208**	**208**	**208**
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	**124,643**	**124,359**	**124,330**	**124,299**	**124,292**	**124,292**
SOLID WASTE COLLECTION						
EXPENDITURES						
FY22 Approved	**10,627**	**10,627**	**10,627**	**10,627**	**10,627**	**10,627**
No inflation or compensation change is included in outyear projections.						
Retiree Health Insurance Pre-funding	**0**	**(2)**	**(3)**	**(5)**	**(5)**	**(5)**
Labor Contracts	**0**	**26**	**26**	**26**	**26**	**26**
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	**10,627**	**10,651**	**10,650**	**10,648**	**10,648**	**10,648**

ANNUALIZATION OF FULL PERSONNEL COSTS

	FY22 Approved		FY23 Annualized	
	Expenditures	FTEs	Expenditures	FTEs
Complaince and Enforcement Position to Strengthen Enforcement of Laws Like the Bag Fee and Bans on Single-use Plastic Straws and Polystyrene (Split with Water Quality Protection Charge)	31,765	0.50	40,412	0.50
Total	**31,765**	**0.50**	**40,412**	**0.50**

Alcohol Beverage Services

APPROVED FY22 BUDGET	FULL TIME EQUIVALENTS
$66,348,075	443.80

KATHIE DURBIN, DIRECTOR

MISSION STATEMENT

The mission of Alcohol Beverage Services (ABS) is to provide licensing, wholesale and retail sales of beverage alcohol products, enforcement, and effective education and training programs, while promoting moderation and responsible behavior in all phases of distribution and consumption. The Department diligently promotes, enforces, and obeys all laws and regulations governing beverage alcohol while generating revenue for the benefit of Montgomery County's General Fund. The Department strives to provide its customers with the added benefits inherent in the oversight provided by the Montgomery County Government.

BUDGET OVERVIEW

The total approved FY22 Operating Budget for the Alcohol Beverage Services is $66,348,075, an increase of $2,791,721 or 4.39 percent from the FY21 Approved Budget of $63,556,354. Personnel Costs comprise 57.98 percent of the budget for 332 full-time position(s) and 130 part-time position(s), and a total of 443.80 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 42.02 percent of the FY22 budget.

In FY22, Alcohol Beverage Services will transfer $31.8 million to the General Fund and make $10.8 million in debt service payments on Liquor Control Revenue Bonds for a total contribution of $42.6 million. The above projections and proposed expenditures form the basis for working capital decisions concerning the ABS Enterprise Fund.

The following information is provided to facilitate County Council and public input for final County Executive decisions on the determination of adequate working capital within, and use of resources in, the Liquor Enterprise Fund and net proceeds to be deposited to the General Fund. Consistent with Article 2B, Section 15-207, the County Executive must make resource allocation decisions for the Fund.

COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following are emphasized:

- **A Greener County**
- **Effective, Sustainable Government**

- **Safe Neighborhoods**
- **A Growing Economy**

INITIATIVES

- Enhance store operations by renovating select stores, piloting new store concepts, and implementing a retail training program.
- Implement technology such as Proof of Delivery and Electronic Eyes in our warehouse to improve delivery accuracy and efficiency.
- Issue temporary permits to allow the sale of carryout drinks for restaurants during the COVID-19 emergency; 460 businesses have been approved through February 2021.
- Create a COVID-19-specific Safety Alliance to partner with other County agencies to visit and provide resources to businesses.

INNOVATIONS AND PRODUCTIVITY IMPROVEMENTS

- Expanded marketing and outreach efforts to promote many of the existing features of ABS.
- ABS opened its first "spirits only" store to provide convenient spirits access to residents in an underserved area of the County.
- Implemented an online alcohol licensing program.

PROGRAM CONTACTS

Contact Courtney Orsini of the Alcohol Beverage Services at 240.777.1921 or Estela Boronat de Gomes of the Office of Management and Budget at 240.777.2785 for more information regarding this department's operating budget.

PROGRAM PERFORMANCE MEASURES

Performance measures for this department are included below (where applicable), with multi-program measures displayed at the front of this section and program-specific measures shown with the relevant program. The FY21 estimates reflect funding based on the FY21 Approved Budget. The FY22 and FY23 figures are performance targets based on the FY22 Approved Budget and funding for comparable service levels in FY23.

PROGRAM DESCRIPTIONS

Administration

The Administration Program provides comprehensive leadership for the department including strategic planning, policy development and implementation, accountability, maintenance of partnerships with non-governmental service providers, and human resource management. This program also provides all accounting, financial, procurement and information technology services for the department. Finance and accounting staff perform special analyses, reporting, and preparation and monitoring of the department's budget, as well as oversight of procurement, and contract management. Information and technology staff provide

the design, operation, maintenance, and protection of all information technology initiatives for the department.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Total sales overall	$293,663,852	$304,492,379	$300,981,505	$310,010,950	$313,111,060
Transfer to General Fund	$22,975,809	$26,474,980	$27,926,172	$27,926,172	$27,926,172
Gross Profit	$88,573,116	$95,300,046	$94,809,174	99,717,347	99,717,347
Average Licensee Satisfaction Score from Annual Survey (scale of 1-5) [1]	3.2	3.7	3.7	3.7	3.8

[1] *The Annual Licensee Customer Satisfaction Survey (FY18-FY20) has had a response rate of 8-11%. The Department has committed to increasing the response rate through active outreach to Licensees in FY21-FY22.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**13,782,082**	**25.20**
Increase Cost: Debt Service	1,583,350	0.00
Increase Cost: IT Systems and Point of Sale (POS)	572,329	0.00
Re-align: Reallocation of FTEs from Administration to Retail	(210,692)	(2.00)
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	779,237	0.00
FY22 Approved	**16,506,306**	**23.20**

Delivery Operations

This program includes the distribution of distilled spirits, wine, and beer to licensed establishments and County retail stores.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of unique licensees affected by a delivery discrepancy (monthly average) - licensees only	502	418	415	410	400
Number of unique licensees affected by a delivery discrepancy of stock Items (monthly average) - licensees only	408	381	375	350	300
Number of unique licensees affected by a delivery discrepancy of special order Items (monthly average) - licensees only	294	179	170	160	150
Percent of items shipped on time and intact - licensees only	97.9%	97.8%	98.0%	98.0%	98.0%

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**7,028,028**	**83.00**
Re-align: Reallocation of FTEs from Delivery Operations to Warehouse Operations	(439,518)	(6.00)
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	13,626	0.00
FY22 Approved	**6,602,136**	**77.00**

Licensure, Regulation and Education

This program includes issuance of beverage alcohol licenses; inspecting and investigating licensed facilities to ensure compliance with all applicable laws, rules, regulations; and serving as support staff and providing expert testimony at hearings for issuance, fining, suspension, or revocation of licenses. This program also encompasses community partnerships by defining issues and strategies, and monitoring efforts with various agencies, departments, civic organizations, businesses, and individuals to provide and coordinate innovative programs and measures to ensure safe and vibrant communities relative to the service and consumption of beverage alcohol.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Number of annual alcohol compliance checks to minors (under 21) [1]	400	88	300	350	400
Number of licensed business inspections [2]	3,884	333	3,500	4,000	4,000
Number of valid licensed businesses registered with ABS	1,046	1,028	1,010	1,020	1,030
Percent of licensees that fail compliance checks (Number of establishments that fail / Number of total compliance checks)	30.0%	26.0%	28.0%	28.0%	27.0%
Rating of licensed businesses satisfied with ALERT training (scale of 1-5)	4.8	4.8	4.8	4.8	4.8
Rating of licensees satisfied with Licensing Application Process (scale of 1-5)	4.8	4.8	4.9	4.9	4.9

[1] *Decreases in FY20 are due to the limited in-person dining and on-premise alcohol sales caused by the COVID-19 virus.*

[2] *Decreases in FY20 are due to the limited in-person dining and on-premise alcohol sales caused by the COVID-19 virus.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**1,892,629**	**10.39**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(11,390)	0.00
FY22 Approved	**1,881,239**	**10.39**

Marketing

This program leads the marketing efforts for the department, including design and branding, advertising, internal and external communications, events, and promotions.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**901,656**	**4.00**
Re-align: Reallocation of FTEs from Marketing to Retail	(217,129)	(2.00)
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	16,332	0.00
FY22 Approved	**700,859**	**2.00**

Retail Sales Operations

This program oversees sales of distilled spirits, wine, and beer to retail customers and licensees through the operation of retail stores that are located throughout Montgomery County.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Total retail stores sales	$140,865,450	$139,790,523	$136,702,858	$139,436,915	$142,225,653
Same Store Sales Year over Year	$149,039,371	$139,790,523	$136,702,858	$139,436,915	$142,225,653
Average Licensee Satisfaction Score from Annual Survey - Retail Operations (scale of 1-5) [1]	3.7	3.7	3.7	3.7	3.8

[1] *The Annual Licensee Customer Satisfaction Survey (FY18-FY20) has had a response rate of 8-11%. The Department has committed to increasing the response rate through active outreach to Licensees in FY21-FY22.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**30,408,999**	**224.68**
Re-align: Reallocation of FTEs from Marketing to Retail	217,129	2.00
Re-align: Reallocation of FTEs from Administration to Retail	210,692	2.00

FY22 Approved Changes	Expenditures	FTEs
Increase Cost: Retail Store Leases	25,133	0.00
Technical Adj: Conversion of Retail Clerk Positions	0	1.30
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(238,213)	0.00
FY22 Approved	**30,623,740**	**229.98**

Warehouse Operations

This program involves management of the County's beverage alcohol warehouse and includes the purchase, receipt, and storage of over 35,000 different stock and special order items.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Percent of shipped items returned	0.8%	0.6%	0.4%	0.4%	0.4%
Percent of items shipped on time and intact - stock products - licensees only	98.5%	97.9%	98.5%	99.0%	99.0%
Percent of items shipped on time and intact - special order products - licensees only	90.8%	95.9%	96.0%	97.0%	97.0%
Average licensee satisfaction score from annual survey - Wholesale Operations (scale of 1-5) [1]	3.6	3.8	3.8	3.8	3.9

[1] *The Annual Licensee Customer Satisfaction Survey (FY18-FY20) has had a response rate of 8-11%. The Department has committed to increasing the response rate through active outreach to Licensees in FY21-FY22.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**9,542,960**	**95.23**
Re-align: Reallocation of FTEs from Delivery Operations to Warehouse Operations	439,518	6.00
Enhance: New ABS Delivery Truck	150,000	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(98,683)	0.00
FY22 Approved	**10,033,795**	**101.23**

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
LIQUOR CONTROL					
EXPENDITURES					
Salaries and Wages	28,654,999	26,745,635	27,374,554	28,543,742	6.7 %
Employee Benefits	9,731,086	9,882,979	8,947,570	9,926,722	0.4 %
Liquor Control Personnel Costs	**38,386,085**	**36,628,614**	**36,322,124**	**38,470,464**	**5.0 %**
Operating Expenses	19,104,164	16,754,290	16,534,641	16,795,811	0.3 %
Capital Outlay	157,634	925,800	925,800	250,800	-72.9 %
Debt Service Other	7,703,323	9,247,650	9,247,650	10,831,000	17.1 %
Liquor Control Expenditures	**65,351,206**	**63,556,354**	**63,030,215**	**66,348,075**	**4.4 %**
PERSONNEL					
Full-Time	302	312	312	332	6.4 %
Part-Time	138	144	144	130	-9.7 %

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
FTEs	427.70	442.50	442.50	443.80	0.3 %
REVENUES					
Bag Tax	7,179	0	0	0	—
Investment Income	133,707	91,900	91,900	91,900	—
Liquor Licenses	166,012	1,724,222	357,158	1,206,955	-30.0 %
Liquor Sales	95,052,306	96,812,959	94,809,174	99,717,348	3.0 %
Miscellaneous Revenues	114,033	0	0	0	—
Other Charges/Fees	12,121	23,887	703	23,887	—
Other Fines/Forfeitures	150,188	316,916	56,328	63,383	-80.0 %
Other Licenses/Permits	51,400	168,000	85,202	117,600	-30.0 %
Liquor Control Revenues	**95,686,946**	**99,137,884**	**95,400,465**	**101,221,073**	**2.1 %**

GRANT FUND - MCG

EXPENDITURES					
Salaries and Wages	(82)	0	0	0	—
Employee Benefits	(6)	0	0	0	—
Grant Fund - MCG Personnel Costs	**(88)**	**0**	**0**	**0**	**—**
Grant Fund - MCG Expenditures	**(88)**	**0**	**0**	**0**	**—**
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
Grant Fund - MCG Revenues	**0**	**0**	**0**	**0**	**—**

DEPARTMENT TOTALS

Total Expenditures	**65,351,118**	**63,556,354**	**63,030,215**	**66,348,075**	**4.4 %**
Total Full-Time Positions	**302**	**312**	**312**	**332**	**6.4 %**
Total Part-Time Positions	**138**	**144**	**144**	**130**	**-9.7 %**
Total FTEs	**427.70**	**442.50**	**442.50**	**443.80**	**0.3 %**
Total Revenues	**95,686,946**	**99,137,884**	**95,400,465**	**101,221,073**	**2.1 %**

FY22 APPROVED CHANGES

	Expenditures	FTEs
LIQUOR CONTROL		
FY21 ORIGINAL APPROPRIATION	**63,556,354**	**442.50**
Changes (with service impacts)		
Enhance: New ABS Delivery Truck [Warehouse Operations]	150,000	0.00
Other Adjustments (with no service impacts)		

FY22 APPROVED CHANGES

	Expenditures	FTEs
Increase Cost: Debt Service [Administration]	1,583,350	0.00
Increase Cost: FY21 Compensation Adjustment	1,093,708	0.00
Increase Cost: FY22 Compensation Adjustment	613,423	0.00
Increase Cost: IT Systems and Point of Sale (POS) [Administration]	572,329	0.00
Re-align: Reallocation of FTEs from Delivery Operations to Warehouse Operations [Warehouse Operations]	439,518	6.00
Re-align: Reallocation of FTEs from Marketing to Retail [Retail Sales Operations]	217,129	2.00
Increase Cost: Annualization of FY21 Lapsed Positions	214,560	0.00
Re-align: Reallocation of FTEs from Administration to Retail [Retail Sales Operations]	210,692	2.00
Increase Cost: Motor Pool Adjustment	60,246	0.00
Increase Cost: Retail Store Leases [Retail Sales Operations]	25,133	0.00
Increase Cost: Print and Mail Adjustment	6,253	0.00
Technical Adj: Conversion of Retail Clerk Positions [Retail Sales Operations]	0	1.30
Decrease Cost: OPEB Adjustment	(70,920)	0.00
Decrease Cost: Retirement Adjustment	(79,841)	0.00
Re-align: Reallocation of FTEs from Administration to Retail [Administration]	(210,692)	(2.00)
Re-align: Reallocation of FTEs from Marketing to Retail [Marketing]	(217,129)	(2.00)
Re-align: Reallocation of FTEs from Delivery Operations to Warehouse Operations [Delivery Operations]	(439,518)	(6.00)
Decrease Cost: Elimination of One-Time Items Approved in FY21	(1,376,520)	0.00
FY22 APPROVED	**66,348,075**	**443.80**

PROGRAM SUMMARY

Program Name	FY21 APPR Expenditures	FY21 APPR FTEs	FY22 APPR Expenditures	FY22 APPR FTEs
Administration	13,782,082	25.20	16,506,306	23.20
Delivery Operations	7,028,028	83.00	6,602,136	77.00
Licensure, Regulation and Education	1,892,629	10.39	1,881,239	10.39
Marketing	901,656	4.00	700,859	2.00
Retail Sales Operations	30,408,999	224.68	30,623,740	229.98
Warehouse Operations	9,542,960	95.23	10,033,795	101.23
Total	**63,556,354**	**442.50**	**66,348,075**	**443.80**

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
LIQUOR CONTROL						
EXPENDITURES						
FY22 Approved	**66,348**	**66,348**	**66,348**	**66,348**	**66,348**	**66,348**

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
No inflation or compensation change is included in outyear projections.						
Elimination of One-Time Items Approved in FY22	**0**	**(150)**	**(150)**	**(150)**	**(150)**	**(150)**
Items recommended for one-time funding in FY22, including one delivery truck, will be eliminated from the base in the outyears.						
Debt Service	**0**	**(374)**	**(585)**	**(645)**	**(1,020)**	**(1,020)**
Debt service estimates include Liquor Control Revenue Bonds, Master Lease Agreements for Forklifts, Delivery Trucks, and ERP system.						
Retiree Health Insurance Pre-funding	**0**	**(1)**	**(2)**	**(3)**	**(4)**	**(4)**
Labor Contracts	**0**	**884**	**884**	**884**	**884**	**884**
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	**66,348**	**66,706**	**66,494**	**66,433**	**66,057**	**66,057**

Cable Television Communications Plan

APPROVED FY22 BUDGET	FULL TIME EQUIVALENTS
$17,469,611	30.75

GAIL M. ROPER, CHIEF INFORMATION OFFICER/DIRECTOR

MISSION STATEMENT

The Cable Television Communication Plan is a special revenue fund. Revenue is provided by cable franchise agreements and fees from the Transmission Facility Coordinating Group. Funding is passed through for: the operation of the Office of Broadband Program's (OBP); Community Engagement; Community Technology; FiberNet programs; Public, Educational, and Government (PEG) programming by the Office of Public Information (PIO); the County Council; the Maryland-National Capital Park and Planning Commission (M-NCPPC); Montgomery College; Montgomery County Public Schools (MCPS); Montgomery Community Media; PEG equipment; and municipal franchises administered by the County. The mission of the Cable Television Communications Plan is to provide effective management of the Fund; the County's cable franchise agreement; quality PEG programming; broadband governance; planning, execution, and operation of FiberNet; the County's communications network; and effective management of the deployment of wireless facilities throughout Montgomery County. Additional funding for OBP is provided and described in the Department of Technology Services budget.

BUDGET OVERVIEW

The total approved FY22 Operating Budget for the Office of Broadband Programs is $17,469,611, an increase of $951,031 or 5.76 percent from the FY21 Approved Budget of $16,518,580. Personnel Costs comprise 25.56 percent of the budget for 18 full-time position(s) and no part-time position(s), and a total of 30.75 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 74.44 percent of the FY22 budget

The total recommended FY22 Cable Television Communications Plan includes five elements:

- The Office of Broadband Programs, Media PEG operating and equipment, and Municipal transfers ($17,469,611).
- Transfers to the General Fund for indirect costs ($830,904).
- Transfers for PEG programming including Montgomery County Public Schools ($1,769,775) and Montgomery College ($1,796,8000).
- Transfers to County Capital Improvements Programs (CIP) including FiberNet ($3,592,000) and ultraMontgomery ($680,000).
- Transfers to Maryland National Capital Park and Planning Commission ($100,000).

The Office of Broadband Programs and the Office of Management and Budget are developing and evaluating strategies to address projected declines in cable franchise fees.

This Fund's CIP requires Current Revenue funding, using restricted funds from the Cable Television Communications Plan.

In addition, this department's Capital Improvements Program (CIP) requires Current Revenue funding.

COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following are emphasized:

- **Thriving Youth and Families**
- **Easier Commutes**
- **A Greener County**
- **Effective, Sustainable Government**
- **A Growing Economy**

INITIATIVES

- Montgomery County will implement FiberNet3, a third-generation network design which impacts the speed in which digital information travels, for example, the speed of internet and phone services. FiberNet3 builds on the long-term success of County-owned fiber optic communications infrastructure. This initiative provides critical infrastructure for next generation communications and cloud services. FiberNet3 will provide some of the following benefits: reduced costs, improved public Wi-Fi capacity, performance level improvements, support for new customer technologies, emergency demands, improved service availability, and more reliable Voice over Internet Protocol (VoIP). The FiberNet3 upgrades will address emerging and long-term needs - including essential equipment, technology refreshes, and increasingly growing bandwidth demands.
- The Department of Technology Services completed a community engagement information assessment survey. The survey responses will be utilized to develop the Comcast and Verizon cable franchise renewal negotiations.
- Interactive video meetings have been an essential tool to ensure continued County Executive and County Council forums. Interactive video meetings will continue post pandemic to expand public participation in County Executive and County Council community meetings and press briefings.
- MoCoNet, Montgomery County Government's internet service network, will expand services to targeted affordable housing locations throughout Montgomery County.
- Montgomery County will expand ultraMontgomery, a secure high-speed broadband service for businesses, to bio health companies in the I-270 corridor (also known as Great Seneca Highway) to Ashburn, VA data centers. Ninety percent of the East Coast's internet traffic flows through Ashburn, VA centers.

INNOVATIONS AND PRODUCTIVITY IMPROVEMENTS

- Continued commitment to advancing diversity, equity, and inclusion by addressing our community's digital divide. A digital equity pilot program, MoCoNet, was established to provide internet services to low income and special needs residents of Main Street Apartments. MoCoNet has been an essential resource for professional, educational, and social connectivity.

MoCoNet has reached over 50% of the Main Street Apartment's eligible units, since its launch in August 2020. Closing the digital equity gap will continue through the expansion of free, reliable internet services to include additional affordable housing properties.

- Senior Planet Montgomery offers free online technology classes to seniors. The objective of these classes are to help older adults improve their daily lives through the utilization of technology. Montgomery County has expanded these classes to include classes in English, Spanish, and Mandarin. Pre-pandemic participation of 811 has increased to over 10,000 on-line participants.
- Deployed outdoor WiFi at 14 County library locations to provide broadband access for low income communities of color and small business entrepreneurs without home Internet access.
- Enhanced Technology Facility Coordination Group (TFCG or "Tower Committee") public awareness and input by revising County regulations, leveraging automated email notification, and online application posting.
- The Transmission Facilities Coordinating Group application process improvement replaced in person payment submissions with an electronic payment submission.
- Continued to expand community engagement and content through the following platforms: podcasting, cablecasting CNN new evening, and live social media coverage of County and State meetings and events.

PROGRAM CONTACTS

Contact Michele Crane of the Department of Technology Services at 240.777.2845 or Felicia Hyatt of the Office of Management and Budget at 240.777.2763 for more information regarding this department's operating budget.

PROGRAM PERFORMANCE MEASURES

Performance measures for this department are included below (where applicable), with multi-program measures displayed at the front of this section and program-specific measures shown with the relevant program. The FY21 estimates reflect funding based on the FY21 Approved Budget. The FY22 and FY23 figures are performance targets based on the FY22 Approved Budget and funding for comparable service levels in FY23.

PROGRAM DESCRIPTIONS

Connect Montgomery Alliance

The Montgomery County Public, Education, and Government (PEG) Governance Board facilitates collaboration among the local PEG stations to promote meaningful and relevant PEG programming and media services to the Montgomery County community using current and emerging technologies. The PEG Governance Board (PGB) collaboratively works to expand community engagement, Spanish language programming, and access to digital media content featuring County residents, organizations, and institutions. The budget for PEG includes funds for the purchase of equipment, promotion and outreach support to increase channel awareness and viewership, and strategic planning.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**939,984**	**0.00**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	3,220	0.00

FY22 Approved Changes	Expenditures	FTEs
FY22 Approved	**943,204**	**0.00**

Media - Montgomery College

Montgomery College Television creates videos for Montgomery College educational cable channels, website, and social media. Funds are used for staff, equipment, operating expenses, and training student interns using hands on, real life production techniques and facilities. Videos educate, inform, and support student success (i.e. closing the achievement gap, dual enrollment, retention, completion, transfer, and academic excellence.) MCTV produces videos in Spanish, Amharic, Vietnamese, French, and Korean, and provides outreach to targeted underserved populations, engaging first generation college students, non-native English speakers, immigrants, veterans, single parents, and those who are food insecure. Videos explore careers, economic development, and workforce preparedness. Additional funds are provided through the Montgomery College operating budget.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Hours of first run locally produced and acquired Montgomery College MC-ITV programming	315	188	200	200	200
Hours of Montgomery College student-assisted original programming	140	122	145	145	145

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**0**	**0.00**
FY22 Approved	**0**	**0.00**

Note(s): *Funding for MCPS-TV and Montgomery College Television is provided as a fund transfer to the MCPS and Montgomery College budgets.*

Media - Montgomery County Public Schools

Montgomery County Public Schools Television (MCPS-TV) is a full-service television and multimedia facility that produces TV programs for students, staff, parents, and the general community produced in multiple languages to reach the district's growing multicultural community. MCPS-TV regular programming includes live Board of Education meetings, live webstreaming events from schools, new curriculum training and staff development, live call-in and interactive programs on topical issues, student-produced in class programs, technology training, and televised instruction in a variety of academic content areas.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Hours of first run locally produced, block, and acquired Montgomery County Public Schools (MCPS) ITV programming	419	427	436	445	450

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**0**	**0.00**
FY22 Approved	**0**	**0.00**

Note(s): *Funding for MCPS-TV and Montgomery College Television is provided as a fund transfer to the MCPS and Montgomery College budgets.*

Media - PIO, Council, M-NCPPC

This program provides funding for the Office of Public Information, the County Council, and the Maryland-National Capital Park and Planning Commission to create content for the County's cable channel CCM, social media, and live Internet streaming,

including County Council and Planning Board meetings, press conferences, town hall meetings, special events, feature programs, and video on demand. Each entity has separate production staff and controls content produced, and all are supported by the Office of Broadband Programs Community Engagement program. This program was formerly part of County Cable Montgomery.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Hours of first run locally produced, block, and acquired County Cable Montgomery (CCM) programming	3,164	2,765	2,257	2,257	2,257
Video communications produced for social media and cable	812	1,419	1,518	911	920
Percent of productions completed within agreed-upon timeline	100%	100%	100%	100%	100%
Engagements with video communications	125,243	2,058,630	2,202,734	1,101,367	1,024,271

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**1,893,091**	**11.50**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(27,967)	0.00
FY22 Approved	**1,865,124**	**11.50**

Montgomery Community Media

Montgomery County supports community media and digital equity training through a contract with Montgomery Community Television, doing business as Montgomery Community Media (MCM). MCM operates two community media cable television channels, provides media technology training to County residents and community organizations, and produces independent, diverse, and informative cable programming for County residents. MCM's mission is to provide media, television production, technology training that empowers residents and organizations and provides them with the opportunity to interact, engage, and influence the County government and the community by using the powerful media of television and the Internet.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Hours of first run locally produced, block, and acquired Montgomery Community Media (MCM) programming	2,163	2,765	2,257	2,257	2,500
Hours of Montgomery Community Media (MCM) volunteer effort in creating public access programming	20,035	2,646	1,510	2,100	2,310

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**2,829,061**	**0.00**
FY22 Approved	**2,829,061**	**0.00**

Municipal Support

Cable operator franchise fees and PEG support obligations to participating municipalities within Montgomery County are paid by cable operators to the County for administrative efficiency and auditing effectiveness and then redistributed by the County to the City of Rockville, the City of Takoma Park, and the Montgomery County Chapter of the Maryland Municipal League (MML). The County has a contractual obligation to pass through fees owed to municipalities and no discretion to alter these payments. Municipalities may use franchise fees for any purpose. Under the terms of the franchise agreements, participating municipalities must use PEG Access Operating Support funding to support PEG programming operations, and PEG capital support must be used for PEG and institutional network equipment, facilities, and related capital expenditures.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**3,563,900**	**0.00**
FY22 Approved	**3,563,900**	**0.00**

OBP Community Engagement

OBP Community Engagement provides channel management for the County's cable television station (CCM) and its three cable channels, and a Technical Operations Center to support transmission of 13 local PEG channels over three cable systems. CCM program content is created by the County Council, PIO, and Maryland-National Capital Park and Planning Commission (M-NCPPC). Community Engagement provides production services to record and transmit programming from the Council Office Building, production support for offsite Council Town Halls and County Executive Forums, closed captioning of programs, dynamic promotion of channel and video programming across multiple media platforms, engineering staff for the Technical Operations Center to monitor the audio and video signals provided to the Comcast, RCN and Verizon cable systems, contract administration, liaison and support services for other municipal and community media channels' PEG Channels in the County. This program was formerly part of the County Cable Montgomery and Public Educational Government (PEG) Operations programs.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Hours of first run locally produced, block, and acquired County Cable Montgomery (CCM) programming	3,164	2,736	2,780	2,980	3,050
Percent of fresh County Cable Montgomery content (less than one month old) during peak viewing hours	0.94%	6.00%	8.00%	10.00%	12.50%
Percent of English language first-run programs closed captioned in Spanish	0%	0%	75%	95%	95%
Percent of English and Spanish language first-run programs closed captioned in English	100%	100%	100%	100%	100%

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**986,009**	**4.00**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	200,194	1.00
FY22 Approved	**1,186,203**	**5.00**

OBP Community Technology

OBP Community Technology manages use of public rights-of-way in Montgomery County by cable television providers, negotiates and enforces obligations in cable franchise agreements, provides consumer assistance with cable issues and complaints, and supports County policies addressing compensation for use of public rights-of-way by communications providers. Community Technology manages the Transmission Facility Coordinating Group to provide engineering review of applications to deploy towers and antennas for wireless services in Montgomery County, and coordination for deployment of wireless facilities among department and agencies.

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
Transmission facility applications processed	306	209	300	315	330
Cable infrastructure inspections [1]	3,412	70,000	70,000	70,000	70,000
Average number of days to process applications for siting wireless towers	36	31	31	31	31
Percent of customers satisfied with Community Technology complaint handling	94.0%	94.0%	94.0%	94.0%	94.0%

[1] *In FY20, Community Technology revised its inspection calculation methodology. Previously, a site was counted as an inspection only if a violation was found. Beginning in FY20, all site visits to inspect cable infrastructure are counted as inspections. In addition, if there are two or more cable provider facilities on the same utility pole, and the inspector reviews both providers' facilities, it is counted as two inspections.*

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**1,712,217**	**6.50**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(89,791)	(1.00)
FY22 Approved	**1,622,426**	**5.50**

OBP Digital Equity (Cable Fund)

Digital Equity is necessary for civic and cultural participation, employment, lifelong learning, and access to essential services. OBP Digital Equity works to ensure individuals and communities have the information technology knowledge and confidence needed for full participation in our society, democracy, and economy. It supports providing technology training for older adults, and youth media programs to empower young people to engage with the community though digital media. See the DTS budget for additional funding provided by DTS to support digital equity as part of the ultraMontgomery program. This program was formerly part of the County Cable Montgomery program.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**300,287**	**1.00**
Enhance: Digital Equity Initiative for HOC and Affordable Housing Properties	100,000	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(200,287)	(1.00)
FY22 Approved	**200,000**	**0.00**

OBP Fibernet (CF)

Funding from the Cable Special Revenue Fund is used to support Montgomery County's private communications network - FiberNet. FiberNet is a critical infrastructure asset that provides carrier-class voice, video, Internet access, and data network services for Montgomery County Government, Montgomery County Public Schools (MCPS), Montgomery College, Housing Opportunities Commission (HOC), the Maryland-National Park and Planning Commission (M-NCPPC), and the WSSC Water. The County's public safety communications are also provided via FiberNet infrastructure. Additionally, FiberNet provides private network access to the State of Maryland and all of the local counties, municipalities, and the District of Columbia. Expenditures cover the cost of network expansion, monitoring, management, and maintenance services. FiberNet is a Countywide multi-million dollar investment that is crucial to the daily operation of local government within the County and with its citizens, neighboring governments, and business partners.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**0**	**0.00**
Enhance: FiberNet 3 Build Out	700,000	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	4,559,693	8.75
FY22 Approved	**5,259,693**	**8.75**

REALIGNED PROGRAMS

Funding in the following programs has been realigned to other programs within this department.

Office of Broadband Programs FiberNet (Cable Fund)

Program Performance Measures	Actual FY19	Actual FY20	Estimated FY21	Target FY22	Target FY23
New sites added to FiberNet	20	155	6	5	5

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**4,294,031**	**7.75**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(4,294,031)	(7.75)
FY22 Approved	**0**	**0.00**

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
CABLE TELEVISION					
EXPENDITURES					
Salaries and Wages	3,135,671	3,337,776	3,168,538	3,510,326	5.2 %
Employee Benefits	968,704	980,362	879,061	955,622	-2.5 %
Cable Television Personnel Costs	**4,104,375**	**4,318,138**	**4,047,599**	**4,465,948**	**3.4 %**
Operating Expenses	11,982,905	12,200,442	12,235,220	12,203,663	—
Cable Television Expenditures	**16,087,280**	**16,518,580**	**16,282,819**	**16,669,611**	**0.9 %**
PERSONNEL					
Full-Time	13	18	18	18	—
Part-Time	0	0	0	0	—
FTEs	30.85	30.75	30.75	30.75	—
REVENUES					
Franchise Fees	15,792,097	15,186,000	14,854,275	13,767,962	-9.3 %
Investment Income	221,566	159,000	159,000	153,000	-3.8 %
PEG Capital Revenue	5,914,157	5,622,000	5,530,091	5,253,586	-6.6 %
PEG Operating Revenue	3,609,548	3,489,000	3,489,232	3,444,164	-1.3 %
Tower Application Fees	95,500	250,000	250,000	250,000	—
Cable Television Revenues	**25,632,868**	**24,706,000**	**24,282,598**	**22,868,712**	**-7.4 %**
GRANT FUND - MCG					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Grant Fund - MCG Personnel Costs	**0**	**0**	**0**	**0**	**—**
Operating Expenses	0	0	0	800,000	—
Grant Fund - MCG Expenditures	**0**	**0**	**0**	**800,000**	**—**

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
REVENUES					
American Rescue Plan Act	0	0	0	800,000	%
Grant Fund - MCG Revenues	**0**	**0**	**0**	**800,000**	**—**

DEPARTMENT TOTALS

Total Expenditures	**16,087,280**	**16,518,580**	**16,282,819**	**17,469,611**	**5.8 %**
Total Full-Time Positions	**13**	**18**	**18**	**18**	**—**
Total Part-Time Positions	**0**	**0**	**0**	**0**	**—**
Total FTEs	**30.85**	**30.75**	**30.75**	**30.75**	**—**
Total Revenues	**25,632,868**	**24,706,000**	**24,282,598**	**23,668,712**	**-4.2 %**

FY22 APPROVED CHANGES

		Expenditures	FTEs
CABLE TELEVISION			
	FY21 ORIGINAL APPROPRIATION	**16,518,580**	**30.75**
Other Adjustments (with no service impacts)			
Increase Cost: FY21 Compensation Adjustment		84,197	0.00
Increase Cost: Annualization of FY21 Personnel Costs		49,173	0.00
Increase Cost: FY22 Compensation Adjustment		32,148	0.00
Increase Cost: Print and Mail Adjustment		3,221	0.00
Decrease Cost: Retirement Adjustment		(17,708)	0.00
	FY22 APPROVED	**16,669,611**	**30.75**
GRANT FUND - MCG			
Federal/State Programs			
Enhance: FiberNet 3 Build Out		700,000	0.00
Enhance: Digital Equity Initiative for HOC and Affordable Housing Properties		100,000	0.00
	FY22 APPROVED	**800,000**	**0.00**

PROGRAM SUMMARY

Program Name	FY21 APPR Expenditures	FY21 APPR FTEs	FY22 APPR Expenditures	FY22 APPR FTEs

PROGRAM SUMMARY

Program Name	FY21 APPR Expenditures	FY21 APPR FTEs	FY22 APPR Expenditures	FY22 APPR FTEs
Connect Montgomery Alliance	939,984	0.00	943,204	0.00
Media - Montgomery College	0	0.00	0	0.00
Media - Montgomery County Public Schools	0	0.00	0	0.00
Media - PIO, Council, M-NCPPC	1,893,091	11.50	1,865,124	11.50
Montgomery Community Media	2,829,061	0.00	2,829,061	0.00
Municipal Support	3,563,900	0.00	3,563,900	0.00
OBP Community Engagement	986,009	4.00	1,186,203	5.00
OBP Community Technology	1,712,217	6.50	1,622,426	5.50
OBP Digital Equity (Cable Fund)	300,287	1.00	200,000	0.00
OBP Fibernet (CF)	0	0.00	5,259,693	8.75
Office of Broadband Programs FiberNet (Cable Fund)	4,294,031	7.75	0	0.00
Total	**16,518,580**	**30.75**	**17,469,611**	**30.75**

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
CABLE TELEVISION						
EXPENDITURES						
FY22 Approved	**16,670**	**16,670**	**16,670**	**16,670**	**16,670**	**16,670**
No inflation or compensation change is included in outyear projections.						
Labor Contracts	**0**	**74**	**74**	**74**	**74**	**74**
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	**16,670**	**16,744**	**16,744**	**16,744**	**16,744**	**16,744**

FY22 APPROVED CABLE COMMUNICATIONS PLAN (in $000's)

		ACT FY20	APP FY21	Est FY21	APP FY22	Proj. FY23	Proj. FY24	Proj. FY25	Proj. FY26	Proj. FY27
1	**BEGINNING FUND BALANCE**	**346**	**1,064**	**1,844**	**2,711**	**140**	**(4,485)**	**(10,395)**	**(18,046)**	**(26,604)**
2	**REVENUES**									
3	Franchise Fees	15,792	15,185	14,854	13,768	12,687	11,569	10,428	10,103	10,103
4	Gaithersburg PEG Contribution	-	-	-	-	-	-	-	-	-
5	PEG Operating Grant	3,610	3,489	3,489	3,444	3,272	3,108	2,953	2,805	2,665
6	PEG Capital Grant	5,914	5,622	5,530	5,254	4,991	4,741	4,504	4,279	4,065
7	Interest Earned	222	159	159	153	153	153	153	153	153
8	TFCG Application Review Fees	96	250	250	250	250	250	250	250	250
9	Miscellaneous	-	-	-	-	-	-	-	-	-
10	**TOTAL ANNUAL REVENUES**	**25,633**	**24,706**	**24,283**	**22,869**	**21,353**	**19,822**	**18,289**	**17,590**	**17,236**
11	**TOTAL RESOURCES-CABLE FUND**	**25,979**	**25,769**	**26,127**	**25,579**	**21,493**	**15,336**	**7,893**	**(456)**	**(9,368)**
12	**EXPENDITURE OF RESTRICTED FUNDS**									
13	**A. EXPENDITURE OF RESTRICTED CAPITAL FUNDS**									
14	**Municipal Capital Support**									
15	Rockville Equipment	845	847	790	751	713	677	643	611	581
16	Takoma Park Equipment	197	198	184	175	166	158	150	143	136
17	Municipal League Equipment	197	198	184	175	166	158	150	143	136
18	**MUNICIPAL PEG/INET CAPITAL SUBTOTAL**	**1,231**	**1,243**	**1,159**	**1,101**	**1,046**	**993**	**944**	**897**	**852**
19	**PEG Network Capital Grant**	759	759	759	759	759	759	759	759	759
20	**NON-CIP PEG CAPITAL SUBTOTAL**	**759**	**759**	**759**	**759**	**759**	**759**	**759**	**759**	**759**
21	**ultraMontgomery - CIP**	680	680	680	680	680	680	680	680	680
22	**FiberNet - CIP**	3,856	3,081	3,081	3,592	3,888	3,496	3,496	3,496	3,496
23	**CIP EXPENDITURE SUBTOTAL**	**4,536**	**3,761**	**3,761**	**4,272**	**4,568**	**4,176**	**4,176**	**4,176**	**4,176**
24	**CAPITAL SUBTOTAL (Must be > or = to Line 6)**	**6,526**	**5,763**	**5,678**	**6,132**	**6,373**	**5,928**	**5,879**	**5,832**	**5,787**
25	**B. EXPENDITURE OF RESTRICTED MUNICIPAL FUNDS**									
26	**Municipal Franchise Fee Distribution**									
27	City of Rockville	725	739	676	626	633	601	569	561	561
28	City of Takoma Park	223	227	208	193	194	184	175	172	172
29	Other Municipalities	246	250	229	212	210	199	189	186	186
30	**SUBTOTAL**	**1,186**	**1,216**	**1,113**	**1,031**	**1,037**	**984**	**932**	**918**	**918**
31	**Municipal Operating Support**									
32	Rockville PEG Support	248	250	227	224	246	246	246	246	246
33	Takoma Park PEG Support	423	428	388	383	421	420	420	420	420
34	Muni. League PEG Support	423	428	388	383	421	420	420	420	420
35	**SUBTOTAL**	**1,050**	**1,105**	**1,002**	**989**	**1,087**	**1,087**	**1,086**	**1,086**	**1,086**
36	**SUBTOTAL**	**2,235**	**2,321**	**2,115**	**2,020**	**2,124**	**2,071**	**2,019**	**2,005**	**2,005**
37	**TOTAL EXPENDITURES OF RESTRICTED FUNDS**	**8,761**	**8,083**	**7,793**	**8,152**	**8,497**	**8,000**	**7,897**	**7,836**	**7,791**
38	**NET TOTAL ANNUAL REVENUES**	**16,872**	**16,622**	**16,490**	**14,717**	**12,856**	**11,822**	**10,391**	**9,754**	**9,444**
39	**NET TOTAL RESOURCES-CABLE FUND**	**17,218**	**17,686**	**18,334**	**17,427**	**12,996**	**7,337**	**(4)**	**(8,292)**	**(17,159)**
40	**EXPENDITURES OF NON-RESTRICTED FUNDS**									
41	**OFFICE BROADBAND PROGRAMS**									
42	**C. OBP FIBERNET OPERATING**									
43	FiberNet - DTS Personnel Charges	627	1,115	1,011	1,157	1,183	1,218	1,255	1,293	1,293
44	FiberNet - DTS Operations & Maintenance	1,417	1,391	1,817	1,786	1,391	1,391	1,391	1,391	1,391
45	FiberNet - DTS Network Operations Center	910	910	1,041	910	910	910	910	910	910
46	FiberNet - DOT Personnel Charges	112	99	108	115	119	122	126	130	130
47	FiberNet - DOT Operations & Maintenance	291	291	190	291	291	291	291	291	291
48	FiberNet - DOT Miss Utility	488	488	395	488	488	488	488	488	488
49	**SUBTOTAL**	**3,845**	**4,294**	**4,562**	**4,747**	**4,382**	**4,421**	**4,461**	**4,503**	**4,503**
50	**D. OBP COMMUNITY TECHNOLOGY**									
51	TFCG Application Review	250	230	230	**350**	350	300	300	250	250
52	**B. FRANCHISE ADMINISTRATION**									
53	Personnel Costs - Charges for County Atty	804	748	748	771	794	818	842	868	868
54	Personnel Costs - OBP Community Technology	125	114	114	118	121	125	128	132	132
55	Operating	68	144	170	248	248	248	248	248	248
	Engineering & Inspection Services	78	-	-	-	-	-	-	-	-
56	Legal and Professional Services	475	475	345	375	250	250	250	250	250
57	**SUBTOTAL**	**1,799**	**1,712**	**1,608**	**1,861**	**1,763**	**1,741**	**1,769**	**1,748**	**1,748**
58	**E. OBP DIGITAL EQUITY**									
59	Personnel Costs	-	200	200	206	212	219	225	232	232
60	Youth and Arts Community Media	-	100	127	-	100	100	100	100	100
61	**SUBTOTAL**	-	**300**	**327**	**206**	**312**	**319**	**325**	**332**	**332**
62	**F. OBP COMMUNITY ENGAGEMENT**	-	-	-	-	-	-	-	-	-
63	Personnel Costs	908	546	546	562	579	597	614	633	633
64	Operating Expenses	31	99	99	99	99	99	99	99	99
65	Contracts - TV Production	87	87	87	87	87	87	87	87	87
66	Community Engagement	91	91	91	91	91	91	91	91	91
67	Closed Captioning	-	163	163	163	163	163	163	163	163
	Technical Operations Center (TOC)	-	-	-	-	-	-	-	-	-
	New Media, Webstreaming & VOD Services	58	-	-	-	58	58	58	58	58
68	**SUBTOTAL**	**1,176**	**986**	**986**	**1,002**	**1,077**	**1,094**	**1,112**	**1,131**	**1,131**
69	**G. MEDIA - Connect Montgomery Alliance**									
70	Operating Expenses	181	181	181	206	206	206	206	206	206
	Community Engagement	-	-	-	-	-	-	-	-	-
	Closed Captioning	-	-	-	-	283	283	283	283	283
	Technical Operations Center (TOC)	-	-	-	-	9	9	9	9	9
	Youth and Arts Community Media	100	-	-	-	31	31	31	31	31
71	**SUBTOTAL**	**281**	**181**	**181**	**206**	**529**	**529**	**529**	**529**	**529**

FY22 APPROVED CABLE COMMUNICATIONS PLAN (in $000's)

		ACT FY20	APP FY21	Est FY21	APP FY22	Proj. FY23	Proj. FY24	Proj. FY25	Proj. FY26	Proj. FY27
72	**H. MEDIA - PIO, COUNCIL, M-NCPPC**									
73	**Public Information Office**									
74	Personnel Costs	867	832	832	857	883	909	937	965	965
75	Operating Expenses	11	11	11	11	11	11	11	11	11
76	**SUBTOTAL**	**879**	**843**	**843**	**868**	**894**	**921**	**948**	**976**	**976**
77	**County Council**									
78	Personnel Costs	660	663	663	680	700	721	743	765	765
79	Operating Expenses	124	11	11	11	11	11	11	11	11
80	Contracts - TV Production	163	253	175	253	153	153	153	153	153
81	General Sessions and Committee Meetings	-	-	-	-	100	100	100	100	100
82	**SUBTOTAL**	**947**	**927**	**850**	**943**	**964**	**985**	**1,006**	**1,029**	**1,029**
83	**MNCPPC**	-	-	-	-	-	-	-	-	-
84	Operating Expenses	24	24	24	24	24	24	24	24	24
85	Contracts - TV Production	99	99	39	99	99	99	99	99	99
86	**SUBTOTAL**	**123**	**123**	**64**	**123**	**123**	**123**	**123**	**123**	**123**
87	**SUBTOTAL**	**1,949**	**1,893**	**1,757**	**1,935**	**1,981**	**2,028**	**2,077**	**2,128**	**2,128**
88	**I. MEDIA - MONTGOMERY COLLEGE**									
89	Personnel Costs	1,555	1,588	1,588	1,588	1,588	1,588	1,588	1,588	1,588
90	Operating Expenses	209	209	209	209	209	209	209	209	209
91	**SUBTOTAL**	**1,764**	**1,797**	**1,797**	**1,797**	**1,797**	**1,797**	**1,797**	**1,797**	**1,797**
92	**J. MEDIA - MONTGOMERY CO PUBLIC SCHOOLS**	-	-	-	-	-	-	-	-	-
93	Personnel Costs	1,678	1,648	1,648	1,694	1,749	1,801	1,855	1,911	1,911
94	Operating Expenses	121	121	121	76	121	121	121	121	121
95	**SUBTOTAL**	**1,800**	**1,770**	**1,770**	**1,770**	**1,870**	**1,923**	**1,977**	**2,032**	**2,032**
96	**K. MEDIA - MONTGOMERY COMMUNITY MEDIA**	-	-	-	-	-	-	-	-	-
97	Personnel Costs	2,231	2,240	2,240	2,394	2,463	2,534	2,607	2,682	2,759
98	Operating Expenses	54	54	54	54	54	54	54	54	54
99	Rent & Utilities	502	535	535	383	397	411	425	441	456
	New Media, Webstreaming & VOD Services	23	-	-	-	-	-	-	-	-
100	**SUBTOTAL**	**2,811**	**2,829**	**2,829**	**2,832**	**2,914**	**2,999**	**3,086**	**3,176**	**3,269**
101	**L. COMPENSATION ADJUSTMENTS**									
102	MCG Personnel Cost Adjustments	-	-	-	-	-	-	-	-	-
103	FY20 Collective Bargaining Agreement	-	-	-	-	-	-	-	-	-
104	**TOTAL EXPENDITURE OF UNRESTRICTED FUNDS**	**15,426**	**15,763**	**15,817**	**16,356**	**16,626**	**16,851**	**17,134**	**17,376**	**17,469**
105	**TOTAL EXPENDITURE OF RESTRICTED FUNDS**	**8,761**	**8,083**	**7,793**	**8,152**	**8,497**	**8,000**	**7,897**	**7,836**	**7,791**
106	**TOTAL EXPENDITURES - PROGRAMS**	**24,187**	**23,846**	**23,610**	**24,508**	**25,123**	**24,850**	**25,031**	**25,212**	**25,260**
107	**M. OTHER**									
108	Indirect Costs Transfer to Gen Fund	880	843	843	831	856	882	908	935	935
109	Telecom Transfer to the Gen Fund	-	-	-	-	-	-	-	-	-
110	Transfer to the General Fund	-	-	-	-	-	-	-	-	-
111	Legislative Community Communications NDA	-	-	-	-	-	-	-	-	-
112	Transfer to the Gen Fund-M-NCPPC	100	-	-	100	-	-	-	-	-
113	**SUBTOTAL**	**980**	**843**	**843**	**931**	**856**	**882**	**908**	**935**	**935**
114	**TOTAL EXPENDITURES**	**25,167**	**24,689**	**24,453**	**25,439**	**25,978**	**25,732**	**25,939**	**26,147**	**26,195**
115	**N. ADJUSTMENTS**									
116	Prior Year Adjustments	(1,033)	-	(1,037)	-	-	-	-	-	-
117	Encumbrance Adjustment	-	-	-	-	-	-	-	-	-
125	CIP - Designated Claim on Fund	-	-		-	-	-	-	-	-
118	**TOTAL ADJUSTMENTS**	(1,033)	-	(1,037)	-	-	-	-	-	-
119	**FUND BALANCE**	**1,844**	**1,080**	**2,711**	**140**	**(4,485)**	**(10,395)**	**(18,046)**	**(26,604)**	**(35,563)**
120	FUND BALANCE PER POLICY GUIDANCE	1,289	1,248	1,221	1,134	1,047	958	867	840	840
121	**O. SUMMARY - EXPENDITURES BY FUNDING SOURCE**									
122	Transfer to Gen Fund-Indirect Costs	880	843	843	831	856	882	908	935	935
123	Transfer to Gen Fund-Mont College Cable Fund	1,764	1,797	1,797	1,797	1,797	1,797	1,797	1,797	1,797
124	Transfer to Gen Fund-Public Schools Cable Fund	1,800	1,770	1,770	1,770	1,870	1,923	1,977	2,032	2,032
125	Transfer to CIP Fund	4,536	3,761	3,761	4,272	4,568	4,176	4,176	4,176	4,176
126	Transfer to Gen Fund-Other	-	-	-	-	-	-	-	-	-
127	Transfer to Gen Fund-Telecom	-	-	-	-	-	-	-	-	-
128	Transfer to the General Fund-Legislative Branch NDA	-	-	-	-	-	-	-	-	-
129	Transfer to the Gen Fund-M-NCPPC	100	-	-	100	-	-	-	-	-
130	**FUND TRANSFERS SUBTOTAL**	**9,080**	**8,171**	**8,171**	**8,769**	**9,091**	**8,777**	**8,857**	**8,940**	**8,940**
131	**Cable Fund Expenditure of Unrestricted Funds**	**11,862**	**12,196**	**12,251**	**12,789**	**12,959**	**13,131**	**13,361**	**13,547**	**13,640**
132	**Cable Fund Direct Expenditures**	**16,087**	**16,519**	**16,283**	**16,670**	**16,888**	**16,955**	**17,082**	**17,207**	**17,255**
133	**Cable Fund Personnel**	**4,104**	**4,318**	**4,223**	**4,466**	**4,591**	**4,729**	**4,871**	**5,017**	**5,017**
134	**Cable Fund Operating**	**11,983**	**12,200**	**12,260**	**12,204**	**12,296**	**12,226**	**12,211**	**12,190**	**12,238**

Notes:

1. These revenues and expenditures are based on the Executive's recommended budget. The projected future expenditures, revenues, transfers, and fund balances may vary based on changes not assumed here to fee or tax rates, usage, inflation, future labor agreements and other factors.
2. Franchise fees and PEG revenues are subject to municipal pass-through payment. Municipal payments are estimates. Actual payments will be calculated based upon actual revenue received, subscriber numbers and formulas specified within the Municipal MOUs.
3. Restricted revenue and expenditures: Certain Cable Fund revenues other than franchise fees, and corresponding expenditures (Municipal Franchise Fees/Pass-throughs, PEG Capital/Equipment Grants, and PEG Operating Revenue) are contractually required by franchise, municipal, and settlement agreements, and by the County Code, and may only be used for permissible federal purposes and in a manner consistent with applicable agreements.
4. Montgomery Community Television, Inc., d/b/a Montgomery Community Media, is designated as a sole source contractor to provide community access media services.
5. Fund balance per policy guidance should be calculated as 8% of total non-restricted revenues (franchise fees, tower fees, and investment income).
6. The Cable Television Communications Fund provides a fund transfer to Montgomery County Public Schools and Montgomery College and to support MCPS-TV and Montgomery College Television.

FY22 APPROVED CABLE COMMUNICATIONS PLAN (in $000's)

	ACT FY20	APP FY21	Est FY21	APP FY22	Proj. FY23	Proj. FY24	Proj. FY25	Proj. FY26	Proj. FY27

7. Row 44 FY22 (Fibernet Operations & Maintenance) previously reflected ($700K) in the FY22 Recommended version. This expenditure has been realigned to the Grant Fund (American Rescue Plan Act funding).
8. Row 60 FY22 (Youth and Arts Community Media) previously reflected ($100K) in the FY22 Recommended version. This expenditure has been realigned to the Grant Fund (American Rescue Plan Act funding).
9. Row 110 FY22 (Transfer to the General Fund) previously reflected a ($700K) in the FY22 Recommended version. This transfer is no longer necessary and has been removed in the Approved version, as the related FiberNet expenditures have been realigned to the Grant Fund (American Rescue Plan Act funding).
10. Subtotals may be adjusted due to rounding.

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Non-Departmental Accounts

APPROVED FY22 BUDGET	FULL TIME EQUIVALENTS
$343,331,361	23.46

MISSION STATEMENT

Non-Departmental Accounts (NDAs) contain expenditure items essential to the operation of the County government which do not fall within the functional assignment of any department or agency, or which provide for expenditures related to more than one department or agency. In FY22, 49 NDAs are funded. One new NDA is established: KID Museum. In FY21, the Community Grants: County Executive and Community Grants: County Council NDAs merged into a single Community Grants NDA.

BUDGET OVERVIEW

The total approved FY22 Operating Budget for the Non-Departmental Accounts is $343,331,361, an increase of $44,505,149 or 14.89 percent from the FY21 Approved Budget of $298,826,212. Personnel Costs comprise 1.67 percent of the budget for 21 full-time position(s) and one part-time position(s), and a total of 23.46 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 98.33 percent of the FY22 budget.

PROGRAM CONTACTS

Contact Lindsay Lucas of the Office of Management and Budget at 240.777.2788 for more information regarding the operating budget for the Non-Departmental Accounts.

PROGRAM DESCRIPTIONS

Arts and Humanities Council

This NDA provides funding for the Arts and Humanities Council of Montgomery County (AHCMC), the County's designated local arts agency. Taxpayer support of the AHCMC includes general operating grants to arts and humanities organizations; program grants to arts and humanities organizations not receiving general operating support; project grants to individuals, scholars, groups, or small organizations; technical assistance and other support services for individuals and other organizations in the County; matching funds for awardees designated to match private donations, such as through power2give; and operating expenses for AHCMC. The County's contribution is implemented by a contract between the Department of Recreation and AHCMC.

Since 1976, AHCMC has been the County's designated local arts agency. The AHCMC, in partnership with the community, cultivates and supports excellence in the arts and humanities, expands access to cultural expression, and contributes to economic

vitality in the region. AHCMC provides leadership that sustains arts and humanities organizations, artists and scholars, and inspires participation in our County's cultural assets. Through its programs and services, AHCMC provides the infrastructure and support necessary to maintain a robust creative community that includes over 500 cultural organizations and 2,000 artists and scholars. AHCMC annually distributes grants to organizations and individuals to help fund enriching cultural activities in our County (www.creativemoco.com/grants/grants-awarded).

AHCMC is headquartered in Silver Spring and receives support from the Maryland State Arts Council, corporations, organizations and individuals.

Funding for maintenance of public art is allocated in the Public Arts Trust Capital Improvements Program (CIP) project.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**5,623,159**	**0.00**
Increase Cost: An Increase of 1.5% Over FY21 Approved Level to Support Arts and Humanities Organizations	84,347	0.00
FY22 Approved	**5,707,506**	**0.00**

Boards, Committees and Commissions

There are approximately 75 boards, committees, and commissions, created by law or resolution, which serve the County for a variety of purposes. These funds provide for the reimbursement of certain expenses incurred by eligible members of boards, committees, or commissions while on official business and/or for expenses related to the establishment of any new boards, committees, or commissions.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**22,950**	**0.00**
Increase Cost: Shift Funding for Stipends for Eight Public Members from Office of Racial Equity and Social Justice	16,000	0.00
Increase Cost: Reimbursement of Transportation and Dependent Care for Racial Equity and Social Justice Committee	4,800	0.00
Increase Cost: Stipends for Two Racial Equity and Social Justice Board Members	4,000	0.00
FY22 Approved	**47,750**	**0.00**

Charter Review Commission

Section 509 of the County Charter requires that a Charter Review Commission be appointed by the County Council every four years, within six months of the Council assuming office, for the purpose of reviewing the Charter for noteutial amendments. The Commission shall report at least once to the Council on the Commission's activities within one year after appointment. Commission reports shall be submitted no later than May 1 of every even-numbered year. The reports shall contain recommendations concerning proposed Charter amendments, if any. This NDA provides for the expenses of the Commission.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**1,150**	**0.00**
FY22 Approved	**1,150**	**0.00**

Children's Opportunity Fund

The Children's Opportunity Fund (COF) NDA was established in partnership with the Greater Washington Community Foundation in May 2016. COF provides funding to support policy priorities that address the social determinants that impact the achievement gap for vulnerable children and the barriers faced by their families.

The Fund is supported by a Policy Leadership Group made up of the County Executive, the Montgomery County Public School (MCPS) Superintendent, a member of the Board of Education, and a member of the County Council. This Policy Leadership Group is staffed by the Executive Director of COF and will advise the Fund's Steering Committee on policy priorities relating to children at risk of not succeeding in school, for the purpose of advising and guiding the Steering Committee in making recommendations for the Fund.

The Fund will direct resources to County inter-agency and cross system collaborations, promote public-private partnerships, and identify new funding sources in collaboration with the Community Foundation to aggressively close the achievement gap in Montgomery County and impact the social-economic determinants that affect outcomes for children and their families.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**375,000**	**0.00**
FY22 Approved	**375,000**	**0.00**

Climate Change Planning

This NDA provides funding for the prioritization of greenhouse gas reduction strategies and the development of an implementation plan to meet the County's goal of an 80 percent reduction in greenhouse gas emissions by 2027 and a 100 percent reduction by 2035. Funding in this NDA can also be used to develop climate change adaptation strategies. Any excess appropriation available after the above work is completed may be used to fund other climate change-related initiatives.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**400,000**	**0.00**
Add: Funding for Program Coordination for Electric Vehicle Conversions (DEP Position)	83,400	1.00
Add: Funding for Program Manager for Public Climate Change Outreach (DEP Position)	83,400	1.00
Add: Funding for State-level Energy Policy Manager (DEP Position)	83,400	1.00
FY22 Approved	**650,200**	**3.00**

Climate Response

This program supports the County's mission to provide an effective and efficient transportation system to ensure the safe and convenient movement of persons, bicycles and vehicles throughout the County in response to winter snow storms and severe wind/rain events.

Budgeted funds for this program support the costs for the Department of Transportation and Department of General Services when actual expenditures exceed their individual snow removal and storm cleanup budgeted amounts, which is a circumstance that occurs every year.

The snow removal and storm cleanup program is an integral part of coordinating the response to emergencies and severe weather

events through the preparation, active response, and post storm/emergency cleanup. Tasks performed during these operations include snow pretreatment, roadway snow removal, sidewalk snow removal, salt application, post snow storm street sweeping, wind and rain storm debris removal, and immediate emergency repairs to damaged and unsafe infrastructure. Emergency operations often require rapid deployment of resources to clear debris/snow to ensure all transportation systems are passable for emergency first responders and the travelling public. During emergency events, this program operates the Storm Operations Center which monitors and coordinates real-time activities County-wide with Fire and Rescue, Police, Emergency Management and Homeland Security, local utility companies, and other County agencies and local jurisdictions as needed. The primary goal for the emergency response component of this program is to keep the County residents and traveling public safe, while providing reliable access to the extensive transportation network. Emergency operations under this program are funded by approximately 50 percent of the programs proposed budget. Actual annual costs associated to the emergency response activities regularly exceed the approved budget by over 900 percent, therefore expenditures over the budgeted program amount are covered by the Climate Response Non-Departmental Account.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**2,884,990**	**0.00**
FY22 Approved	**2,884,990**	**0.00**

Community Grants

This NDA provides one-time grants directly to organizations in the community. These community organizations are critical to an effective network of services and are often able to provide these services in a more cost-effective, culturally appropriate, and flexible way than County Government. They also are able to leverage community resources that may be unavailable to the County Government.

Prior to FY21, County Executive and County Council community grants were listed in separate non-departmental accounts (NDAs). Beginning with FY21, these separate programs have been merged into a single Community Grants NDA. The community grants listed below, represent renewed funding, at the same level, for all community grants funded in FY21.

In addition to this list, 23 community grants funded as part of the FY21 budget (totaling $711,500) have moved into the base budgets of departments. The funding for those grants can be now found within those departments' budgets.

- Renewed Community Grants: funding to organizations that leverage Federal, State, and/or private funding or improve the quality of life for County residents - the FY22 Community Grants total $9,644,887.
- Community Services Grants: one-time grants for capital purchases that support health and human service activities. In FY22, the Community Services Grants are funded at the FY21 level of $60,987.

Approved for Community Grants, but included as part of the Capital Budget within the Cost Sharing: MCG Project (CIP#720601) are listed the following that total $500,000.

Easter Seals Serving DC|MD|VA, Inc.: $100,000 and Family Services, Inc.: $400,000.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**10,417,374**	**0.00**
Add: Community Grant: A Wider Circle, Inc. (Provide support for the Workforce Development Program.)	45,000	0.00
Add: Community Grant: Adventist Community Services of Greater Washington, Inc. (Provide a free summer camp program for culturally, economically, and geographically disadvantaged youth of the East Montgomery County community.)	50,000	0.00
Add: Community Grant: Adventist Community Services of Greater Washington, Inc. (Provide November and December holiday meals to economically vulnerable community members as part of the ACSGW Thrive Initiative.)	10,000	0.00
Add: Community Grant: African Communities Together, Inc. (Provide for a comprehensive citizenship program for immigrants from Africa.)	25,000	0.00
Add: Community Grant: American Diversity Group, Inc. (Provide oral health treatment and education for elementary school students and the parents.)	25,375	0.00
Add: Community Grant: American Muslim Senior Society, Inc. (Provide tools, resources, and technical expertise for senior adults from diverse communities.)	35,000	0.00
Add: Community Grant: Asbury Foundation, Inc. (Provide support for the Gaithersburg Beloved Community Initiative.)	17,000	0.00
Add: Community Grant: Asian American LEAD Leadership, Empowerment and Development for Youth and Family, Inc. (Provide social programs and academic development for low-income/underserved youth in the Asian Pacific American community.)	85,000	0.00
Add: Community Grant: Asian Indians for Community Service, Inc. (Address vital needs and well-being of seniors in Asian-American community.)	15,000	0.00
Add: Community Grant: Asian Indians for Community Service, Inc. (Provide diabetes self-management training to residents within the Asian American community who are diabetic, pre-diabetic, care-givers and family members through workshops.)	15,000	0.00
Add: Community Grant: Asian Pacific American Legal Resource Center (Provide legal assistance to low-income immigrants in the Asian American community who are seeking immigration relief.)	30,000	0.00
Add: Community Grant: Asylum Seeker Assistance Project Corporation (Provide a social service program to ensure asylum-seeking Montgomery County residents are able to meet their basic needs.)	35,000	0.00
Add: Community Grant: Audubon Naturalist Society of the Central Atlantic States, Inc. (Provide after-school nature education programs for Title 1 schools.)	18,000	0.00
Add: Community Grant: Avery Road Alumni Association, Inc. (Provide peer services and needed life skills to those new in substance abuse recovery or in need.)	20,000	0.00
Add: Community Grant: Bender JCC of Greater Washington, Inc. (Provide kosher nutrition, health and wellness services, and socialization to at-risk seniors.)	40,000	0.00
Add: Community Grant: Bethesda Green, Inc. (Provide support for the Be Impact Initiative, a sustainable impact management program.)	10,000	0.00
Add: Community Grant: Big Brothers Big Sisters of the National Capital Area, Inc. (Provide a one-to-one mentoring program.)	35,000	0.00
Add: Community Grant: Black Chamber of Commerce of Maryland (Provide technical assistance and training for minority business owners in Montgomery County.)	2,500	0.00
Add: Community Grant: Boys & Girls Clubs of Greater Washington, Inc (Provide support for the Watkins Mill Boys & Girls Branch.)	80,000	0.00
Add: Community Grant: Boys & Girls Clubs of Greater Washington, Inc. (Provide Triple Play after-school program that focuses on fitness, nutrition, healthy lifestyle and positive relationship education for Germantown youth.)	25,000	0.00
Add: Community Grant: Boys & Girls Clubs of Greater Washington, Inc. (Provide Germantown youth with comprehensive after-school academic enrichment program, Power Hour, including homework assistance, tutoring, and literacy support.)	45,000	0.00
Add: Community Grant: C&O Canal Trust, Inc. (Provide disadvantaged youth with opportunities for skills training, empowerment, and employment opportunities at the C&O Canal National Historical Park.)	19,000	0.00

FY22 Approved Changes	Expenditures	FTEs
Add: Community Grant: C&O Canal Trust, Inc. (Provide educational, recreational, and volunteer opportunities for county residents at the C&O Canal National Historical Park.)	30,000	0.00
Add: Community Grant: CaringMatters, Inc. (Provide effective delivery of end-of-life and bereavement services to the County's increasingly diverse population by removing culture and language barriers.)	20,000	0.00
Add: Community Grant: CASA de Maryland, Inc. (Provide financial assistance to support citizenship-eligible legal permanent residents in attaining citizenship.)	50,000	0.00
Add: Community Grant: CASA de Maryland, Inc. (Provide low-income primarily immigrant workers with vocational and workplace safety and health training that increases their employability and earning potential.)	45,000	0.00
Add: Community Grant: CASA de Maryland, Inc. (Provide outreach and education on the naturalization process, application assistance, and wraparound financial services to promote civic and economic integration.)	30,000	0.00
Add: Community Grant: CASA de Maryland, Inc. (Provide outreach, training, mentoring, and counseling to support current and aspiring business owners in formalizing and/or strengthening their businesses.)	100,000	0.00
Add: Community Grant: CASA de Maryland, Inc. (Provides comprehensive immigration relief screenings, direct representation to DACA and other relief eligible beneficiaries, and direct referrals for complex cases.)	165,000	0.00
Add: Community Grant: Catholic Charities of the Archdiocese of Washington, Inc. (Provide Spanish literacy education for non-literate, Spanish-speaking Montgomery County immigrant residents.)	15,883	0.00
Add: Community Grant: Catholic Charities of the Archdiocese of Washington, Inc. (Provide a bilingual office supervisor to support emergency assistance, case management and referral services.)	58,853	0.00
Add: Community Grant: Catholic Charities of the Archdiocese of Washington, Inc. (Provide a range of culturally competent social services for immigrant residents in crisis.)	48,926	0.00
Add: Community Grant: Catholic Charities of the Archdiocese of Washington, Inc. (Provide administrative support for the successful operations of transitional housing services and a robust network of program volunteers.)	48,651	0.00
Add: Community Grant: Catholic Charities of the Archdiocese of Washington, Inc. (Provide an Employment Case Manager to support employment and educational services in Montgomery County.)	56,096	0.00
Add: Community Grant: Catholic Charities of the Archdiocese of Washington, Inc. (Provide employment referrals and job readiness workshops to residents in the Latino community and new-immigrant residents.)	54,539	0.00
Add: Community Grant: Catholic Charities of the Archdiocese of Washington, Inc. (Provide medical and dental services, health education and social services to low-income immigrant residents of Montgomery County.)	40,248	0.00
Add: Community Grant: Cedar Ridge Community Church, Inc. (Provide a food security and fresh produce program.)	1,700	0.00
Add: Community Grant: Center for Adoption Support and Education Inc. (Provide mental health/psychoeducational services to foster youth transitioning or recently transitioned to independence from County custody.)	40,000	0.00
Add: Community Grant: CentroNia, Inc. (Provide high-quality, full-day early childhood education to underserved children in Takoma Park, Maryland.)	55,000	0.00
Add: Community Grant: CentroNia, Inc. (Provide services to promote healthy habits in early learners through nutritional education and increased access to nourishing foods to children and adults.)	13,470	0.00
Add: Community Grant: Charles Koiner Center for Urban Farming (Provide hands-on learning opportunities for students at the Koiner Farm.)	20,000	0.00
Add: Community Grant: Child Center and Adult Services, Inc. (Provide the Healthy Mothers Healthy Babies Program for low-income and uninsured women with perinatal depression.)	65,000	0.00
Add: Community Grant: Chinese Culture and Community Service Center, Inc. (Provide preventive health services, such as labs and cancer screenings, to the uninsured and under insured county residents.)	23,000	0.00

FY22 Approved Changes	Expenditures	FTEs
Add: Community Grant: Chinese Culture and Community Service Center, Inc. (Provide support for the STOP B Program.)	120,000	0.00
Add: Community Grant: Chinese Culture and Community Service Center, Inc. (Provide culturally competent mental health education and direct services to the Asian immigrants community.)	65,000	0.00
Add: Community Grant: Circle of Rights, Inc. (Provide stroke prevention information to low-income County residents.)	18,000	0.00
Add: Community Grant: CollegeTracks, Inc. (Provide services to low-income, first-generation-to-college students to enroll, persist, and graduate from college or technical school.)	330,000	0.00
Add: Community Grant: Collegiate Directions, Inc. (Provide comprehensive support for low-income, first generation students in Montgomery County to access and complete college.)	75,000	0.00
Add: Community Grant: Columbia Lighthouse for the Blind, Inc. (Provide comprehensive rehabilitation services and Support Service Provider to Montgomery County residents who are deaf/blind.)	25,000	0.00
Add: Community Grant: Columbia Lighthouse for the Blind, Inc. (Provide independent living skills training to Montgomery County seniors suffering from vision loss.)	10,000	0.00
Add: Community Grant: Comfort Cases, Inc. (Provide new essential and comfort items to youth in foster care.)	25,000	0.00
Add: Community Grant: Community Bridges, Inc. (Provide mentoring, college and career planning, and mentoring support for low income girls and families.)	80,000	0.00
Add: Community Grant: Community Clinic, Inc. (Provide funding for electronic diagnostic equipment.)	43,703	0.00
Add: Community Grant: Community Health and Empowerment through Education and Research, Inc. (Provide free summer enrichment, learning, and meals program in a nurturing environment for low income children in greater Takoma Park.)	45,000	0.00
Add: Community Grant: Community Health and Empowerment through Education and Research, Inc. (Provide services that expand and coordinate food resources and connect vulnerable Long Branch residents to healthy food and other health and wellness resources.)	50,000	0.00
Add: Community Grant: Community Reach of Montgomery County, Inc. (Enhance the Mansfield Kaseman Health Clinic's medical team with an in-house Medical Director.)	60,000	0.00
Add: Community Grant: Community Reach of Montgomery County, Inc. (Enhancing access to healthcare through patient navigation, specialty care referrals, and health education.)	65,000	0.00
Add: Community Grant: Community Reach of Montgomery County, Inc. (Provide permanent supportive housing for formerly homeless individuals at the Jefferson House Personal Living Quarters (men) and Rockland House (women).)	22,000	0.00
Add: Community Grant: Community Reach of Montgomery County, Inc. (Provide weekly in-home care services, home repairs/maintenance, and case management to enable lower income seniors to age in place.)	47,000	0.00
Add: Community Grant: Community Reach of Montgomery County, Inc. (Support Immigrant Education through the Naturalization Program and childcare/tutoring for the children of the English Language education adult students.)	28,000	0.00
Add: Community Grant: Conflict Resolution Center of Montgomery County (Provide conflict resolution services to non-English-speaking residents through a program that provides services in Spanish and other languages.)	13,260	0.00
Add: Community Grant: Conflict Resolution Center of Montgomery County (Provide conflict resolution/restorative practice services for Montgomery County schools, serving youth, families and school staff.)	36,800	0.00
Add: Community Grant: Conflict Resolution Center of Montgomery County (Provides for an increase in conflict resolution services to inmates and their families.)	15,000	0.00
Add: Community Grant: Conflict Resolution Center of Montgomery County (Provides for conflict resolution services to assist seniors and their families in Montgomery County.)	16,700	0.00
Add: Community Grant: Conservation Montgomery, Inc. (Provide Home Tree Care 101 workshops to teach homeowners how to maintain trees on their private property.)	10,000	0.00

FY22 Approved Changes	Expenditures	FTEs
Add: Community Grant: Create Calm, Inc. (Provide enhanced education and leadership skills for socially disconnected young people through yoga and mindfulness classes and training.)	10,000	0.00
Add: Community Grant: Crossroads Community Food Network, Inc. (Expand an economic development program to support low-resource residents of the Takoma/Langley Crossroads in building successful local food businesses.)	30,000	0.00
Add: Community Grant: Crossroads Community Food Network, Inc. (Provide for the farmers market nutrition incentive program and complementary healthy eating education program.)	58,000	0.00
Add: Community Grant: Cultural & Diversity Enrichment Services-USA,Inc. (CADES-USA) (Provide cultural and diversity enrichment education and leadership skills for economically disadvantaged youth.)	44,000	0.00
Add: Community Grant: DC & MD Justice for our Neighbors, Inc. (To provide high-quality immigration legal services to low-income immigrants.)	20,000	0.00
Add: Community Grant: DC Diaper Bank (dba Greater DC Diaper Bank) (Provide support for low-income families and the community organizations that serve them by regularly supplying baby needs and hygiene products.)	27,000	0.00
Add: Community Grant: Devenio, Inc. (Provide a dance program for teens and adults with cognitive/developmental disabilities, marked by rigor, real opportunities to perform, and community-building experiences.)	10,000	0.00
Add: Community Grant: Diaspora Resources of Ethiopians in the America's Metropolises, DREAM North American Corp. (D.R.E.A.M.) (Provide for the senior DREAM program.)	30,000	0.00
Add: Community Grant: Easter Seals Serving DC|MD|VA, Inc. (Provide medical adult day services to Montgomery County low-income residents with special needs.)	55,000	0.00
Add: Community Grant: Easterseals Serving DC|MD|VA, Inc. (Provide inclusive early childhood education for children ages 6 weeks to 5 years in a unique intergenerational setting.)	70,000	0.00
Add: Community Grant: EduCare Support Services, Inc. (Provide supplemental food assistance to low-income families, seniors, persons with disabilities or chronic illness, and in other emergency situations.)	60,000	0.00
Add: Community Grant: Elite Soccer Youth Development Academy, Inc. (Provide support to youth participating in a Soccer Academy, Health Programs, and a Educational/Leadership Youth Development Program.)	100,000	0.00
Add: Community Grant: Equipment Connections for Children, Inc. (Provide support for the Equipment Donation Program for children with disabilities.)	16,500	0.00
Add: Community Grant: Ethiopian Community Center in Maryland, Inc. (Provide legal and immigration stress management services to low income Ethiopian community and underprivileged residents of Montgomery County.)	20,000	0.00
Add: Community Grant: Ethiopian Community Center in Maryland, Inc. (Provide preventive health screening, testing, counseling, trainings, and workshop services to improve health awareness among low income resident families.)	30,000	0.00
Add: Community Grant: Ethiopian Community Center, Inc. (Provide workforce and youth development programs to improve employment, academic, and socio-emotional outcomes for Ethiopian residents in the County.)	45,000	0.00
Add: Community Grant: EveryMind, Inc. (Provide Mental Health First Aid trainings to increase understanding of mental illness, addiction, and how to help someone in crisis.)	40,000	0.00
Add: Community Grant: FAIR Fund, Inc. (dba FAIR Girls) (Provide trafficking victims client-centered, trauma-informed case management, including safe housing, training community partners to create referral pathways.)	30,000	0.00
Add: Community Grant: Family Learning Solutions, Inc. (Provide career pathway through student internships, mentors/tutors facilitate peer academic/career readiness, leadership, community-service for disconnected youth struggling with achievement.)	55,000	0.00
Add: Community Grant: Family Learning Solutions, Inc. (Provide partnerships of College enrolled/College graduates meeting with highschool students to inform on post-highschool life expectations and goals.)	10,000	0.00

FY22 Approved Changes	Expenditures	FTEs
Add: Community Grant: Family Services, Inc. (Provide academic, social, and emotional support during and after school for at-risk minority males at Gaithersburg Middle School.)	40,000	0.00
Add: Community Grant: Family Services, Inc. (Provide support for the Thriving Germantown Community HUB.)	80,000	0.00
Add: Community Grant: Fenton Village, Inc. (Provide enhanced public awareness of the business community in Fenton Village.)	20,000	0.00
Add: Community Grant: Finding Your FootPrint Foundation, Inc. (Provide yoga, meditation, and self-care practices for youth dealing with day to day social and behavioral issues.)	5,000	0.00
Add: Community Grant: First African Methodist Episcopal Church of Gaithersburg, Inc. (Provide support for the SHARE food program for low-income families.)	8,500	0.00
Add: Community Grant: Florence Crittenton Services of Greater Washington (Provide for a positive youth development program to empower vulnerable teen girls to overcome obstacles to academic and personal success.)	55,000	0.00
Add: Community Grant: Florence Crittenton Services of Greater Washington (Provide for a social and emotional learning program for middle school girls to develop skills that are essential for academic success.)	35,000	0.00
Add: Community Grant: Freshfarm Markets, Inc. (Serve as access point connecting urban residents to healthy food options, with a focus on supporting low-income and minority families.)	15,000	0.00
Add: Community Grant: Future Link, Inc. (Provide an extensive outreach program with individualized academic and career supports for at-risk youth.)	39,100	0.00
Add: Community Grant: Future Link, Inc. (Provide authentic internship work experiences for at-risk County youth keeping them motivated, persisting with their education, and on-track towards self-sufficiency.)	27,300	0.00
Add: Community Grant: Gaithersburg HELP, Inc. (Provide free rides to medical appointments and other essential destinations for seniors and persons with disabilities.)	8,000	0.00
Add: Community Grant: Gaithersburg HELP, Inc. (Provide support for the basic needs of food, diapers, and formula for low-income residents in Gaithersburg/Montgomery Village area.)	45,000	0.00
Add: Community Grant: GapBuster, Inc. (Provide workforce development and job training for Disconnected Youth targeting ages 14 to 24 through STEM/computer training.)	100,000	0.00
Add: Community Grant: Generation Hope, LLC (Provide teen parents with tuition support, mentoring, academic/life/professional skills, tutoring, and case management to make college a reality.)	20,000	0.00
Add: Community Grant: Girls on the Run of Montgomery County, MD, Inc. (Provide financial aid and shoes to under served girls in order for them participate in a positive youth development program.)	15,000	0.00
Add: Community Grant: Great and Small, Inc. (Provide operating support for equine-assisted activities serving individuals with special needs.)	19,000	0.00
Add: Community Grant: Have A Dream, Inc. (Provide a six-week breakfast-and-lunch no-fee academic camp that bridges the gap from one school year to the next in Takoma Park.)	45,000	0.00
Add: Community Grant: Hebrew Home of Greater Washington, Inc. (Provide operating support for the ElderSAFE Center.)	50,000	0.00
Add: Community Grant: Heritage Tourism Alliance of Montgomery County, Inc. (Provide operating support for Heritage Montgomery.)	100,000	0.00
Add: Community Grant: Hispanic Business Foundation of Maryland, Inc. (Provide youth development services including after school paid internships to underserved high school students and tutoring/mentoring services.)	30,000	0.00
Add: Community Grant: Hispanic Business Foundation of Maryland, Inc. (Provides for operating support for BEST Business Empowerment Center.)	22,000	0.00
Add: Community Grant: Home Care Partners, Inc. (Provide for home aide services to help low-income seniors and adults with disabilities remain at home.)	40,000	0.00
Add: Community Grant: Horizons of Washington, Inc. (Provide out-of-school time academic enrichment for low-income K-8th grade students, with an emphasis on literacy and STEAM.)	25,000	0.00

FY22 Approved Changes	Expenditures	FTEs
Add: Community Grant: Housing Opportunities Community Partners, Inc. (Provide environmental science/STEM activities to low-income middle-school youth at summer day camps.)	37,000	0.00
Add: Community Grant: Imagination Library of Montgomery County, Maryland, Inc. (Provides for mailing free, age-appropriate books to children from birth to age five.)	13,000	0.00
Add: Community Grant: Impact Silver Spring, Inc. (Provide a community-centered approach to shape, support, and grow a network of micro-businesses and worker-owned cooperatives.)	30,000	0.00
Add: Community Grant: Impact Silver Spring, Inc. (Provide high quality and accessible recreational sports programs in Long Branch, Wheaton and Aspen Hill)	97,500	0.00
Add: Community Grant: Impact Silver Spring, Inc. (Provide support for the Neighborhood Opportunity Network Initiative.)	222,640	0.00
Add: Community Grant: InterFaith Conference of Metropolitan Washington (Provides for Montgomery County faith communities to engage in climate change education, mitigation, and adaptation work through grassroots organizing.)	10,000	0.00
Add: Community Grant: Interfaith Works, Inc. (Provide support for the Interfaith Clothing Center.)	60,000	0.00
Add: Community Grant: Interfaith Works, Inc. (Provide support for the Interfaith Works Connections program.)	40,000	0.00
Add: Community Grant: Interfaith Works, Inc. (Provide support for the Vocational Services Program.)	66,000	0.00
Add: Community Grant: Interfaith Works, Inc. (Provide support to assist faith communities in meeting community needs.)	80,000	0.00
Add: Community Grant: International Rescue Committee (IRC) Inc. (Provides for culturally proficient job placement and upgrade services with interpretation to ensure refugees residing in Montgomery County are economically self-sufficient.)	30,000	0.00
Add: Community Grant: Inwood House Development Corporation (Provide support for cleaning of apartments for disabled adults and seniors who are extremely low-income.)	16,800	0.00
Add: Community Grant: Japanese American's Care Fund, Inc. (Provide support for the library of Japanese language media and activities for all age groups in the Japanese American community, especially the elderly.)	30,000	0.00
Add: Community Grant: Jewish Council for the Aging of Greater Washington, Inc. (Provide in-school and after-school intergenerational mentoring and tutoring for at-risk children and youth.)	50,000	0.00
Add: Community Grant: Jewish Council for the Aging of Greater Washington, Inc. (Provide support for JCA's early memory loss program, Kensington Club.)	40,000	0.00
Add: Community Grant: Jewish Council for the Aging of Greater Washington, Inc. (Provide support for the 50+ Employment Expo.)	75,000	0.00
Add: Community Grant: Jewish Council for the Aging of Greater Washington, Inc. (Provide support for VillageRides to expand and enhance volunteer driving in Montgomery County.)	40,000	0.00
Add: Community Grant: Jewish Council for the Aging of Greater Washington, Inc. (Provides support for the Career Gateway program for Montgomery County residents age 50 and over.)	40,000	0.00
Add: Community Grant: Jewish Social Service Agency (JSSA) (Provide support for a specialist serving adolescents and adults with disabilities, providing job coaching, training, and support to help them secure employment.)	42,500	0.00
Add: Community Grant: Jewish Social Service Agency (JSSA) (Provide support for a Child and Adolescent therapist, co-located at community provider sites, who provides assessment, referral, and connection to services.)	36,050	0.00
Add: Community Grant: Jewish Social Service Agency (JSSA) (Provide support for a Senior Services Care Manager to support expanded caseload of frail low-income seniors, allowing them to successfully age in place.)	41,200	0.00
Add: Community Grant: Jewish Social Service Agency (JSSA) (Provide support fore a clinical social worker, specializing in early childhood and evidence-based interventions, serves children (ages 2 to 7) with behavioral issues.)	56,560	0.00
Add: Community Grant: Junior Achievement of Greater Washington, Inc. A/K/A Junior Achievement of Greater Washington (Provide an experiential financial literacy program for middle school students in	25,000	0.00

FY22 Approved Changes	Expenditures	FTEs
Montgomery County.)		
Add: Community Grant: KEEN Greater DC, LLC (Provide free, non-competitive one-to-one programs of exercise, fitness and fun to youth with significant disabilities.)	10,000	0.00
Add: Community Grant: KIND, Inc. d/b/a Kids in Need of Defense (Provide pro-bono legal services for unaccompanied immigrant and refugee minors.)	50,000	0.00
Add: Community Grant: KindWorks, Inc. (Provide for operating support.)	30,000	0.00
Add: Community Grant: Korean Community Service Center Of Greater Washington, Inc. (Provide emergency financial assistance and wrap-around social services to low-income residents in the Asian American community and immigrant residents.)	20,000	0.00
Add: Community Grant: Korean Community Service Center Of Greater Washington, Inc. (Provide for KCSC's Senior Empowerment Program to assist low-income seniors within the Asian American community who reside in Eastern Montgomery County.)	20,000	0.00
Add: Community Grant: Korean Community Service Center Of Greater Washington, Inc. (Provides support for the Keystone Project to assist victims of domestic violence in the Korean community.)	55,000	0.00
Add: Community Grant: Latin American Youth Center, Inc. (Improve workforce readiness of youth ages 16-24 through internships, job readiness activities, industry-specific training and job placement services.)	45,000	0.00
Add: Community Grant: Latin American Youth Center, Inc. (Provide a mentoring program for middle school boys of color.)	55,000	0.00
Add: Community Grant: Latin American Youth Center, Inc. (Provide individual and family counseling, psychoeducational group sessions, and referrals to other mental health providers.)	65,000	0.00
Add: Community Grant: Latino Child Care Association of Maryland, Inc. (Provides for operating support.)	50,000	0.00
Add: Community Grant: Latino Economic Development Corporation of Washington, DC (Provide entrepreneurship, workforce training and support services to promote self-sufficiency of immigrant, refugee, and low-income women.)	25,000	0.00
Add: Community Grant: LEAD4LIFE, Inc. (Provide services to disconnected youth with a concentration on the African American community through a Positive Youth Development approach.)	10,000	0.00
Add: Community Grant: Leadership Montgomery Education Foundation, Inc. (Provide programs to build capacity to address racial disparities and to advance racial equity in Montgomery County.)	40,000	0.00
Add: Community Grant: League of Women Voters of Montgomery County, MD, Inc. (Publish a Spanish edition of the general election Voter's Guide.)	10,000	0.00
Add: Community Grant: Legal Aid Bureau, Inc. (Provide enhanced access to legal services for low-income families through a medical-legal partnership providing advocacy, outreach, and education.)	40,000	0.00
Add: Community Grant: Leveling The Playing Field, Inc. (Provide for operating support.)	20,000	0.00
Add: Community Grant: Leveling The Playing Field, Inc. (Provide resources to allow low-income kids to enjoy the mental and physical benefits of youth sports participation.)	25,000	0.00
Add: Community Grant: Liberty's Promise, Inc. (Provide an after-school civic engagement program and internships program for low-income immigrant youth in Montgomery County.)	140,500	0.00
Add: Community Grant: Life Asset, Inc. (Provide a microloan and training program that helps low-income entrepreneurs start or expand microbusinesses, promoting job creation and financial self-sufficiency.)	10,000	0.00
Add: Community Grant: Literacy Council of Montgomery County, MD, Inc. (Provide under-skilled and under-credentialed adults with educational and workplace skills necessary to obtain family-sustaining jobs.)	35,000	0.00
Add: Community Grant: Lt. Joseph P. Kennedy Institute, Inc. (Provide nursing services and interest-based, community integration activities for adults with multiple and severe disabilities.)	45,000	0.00
Add: Community Grant: Lt. Joseph P. Kennedy Institute, Inc. (Provide therapeutic, community-integrated services to children and youth with disabilities.)	60,000	0.00

FY22 Approved Changes	Expenditures	FTEs
Add: Community Grant: Madison House Autism Foundation, Inc. (Provide job readiness and life skills training for highly impacted county adults with Autism and other Intellectual/Developmental Disabilities)	50,000	0.00
Add: Community Grant: Madison House Autism Foundation, Inc. (Provide off-campus educational experiences for neuro-typical and neuro-diverse Montgomery County youth at Madison Fields, Madison House Autism Foundation.)	25,000	0.00
Add: Community Grant: Mary's Center for Maternal and Child Care, Inc. (Provide support for four non-billable patient care positions at our new, expanded community health center at 344 University Boulevard W.)	45,000	0.00
Add: Community Grant: Maryland Senior Olympics Commission, LTD (Provide for operating support.)	25,000	0.00
Add: Community Grant: Maryland Vietnamese Mutual Association, Inc. (Provide assistance to immigrants to prepare and apply for naturalization in order to become US Citizens.)	15,000	0.00
Add: Community Grant: Maryland/Israel Development Center, Inc. (Provide support for promoting economic development between Montgomery County and Israel and attract Israeli high-tech, cyber security and bio-health companies to the County.)	40,000	0.00
Add: Community Grant: Meals On Wheels of Central Maryland, Inc. (Provide for expansion of HDMP program, including personnel expenses for a site coordinator and a driver and food and delivery costs.)	26,000	0.00
Add: Community Grant: MentorPrize, Incorporated (Recruit adult mentors to form quality relationships with underserved individuals.)	15,000	0.00
Add: Community Grant: Mercy Health Clinic, Inc. (Provide primary and specialty care for low-income, uninsured patients, and patients with Medicaid.)	85,000	0.00
Add: Community Grant: Mercy Health Clinic, Inc. (Provide support for the on-site pharmacy program serving low-income, uninsured residents of Montgomery County.)	35,000	0.00
Add: Community Grant: Mobile Medical Care, Inc. (Partially fund MobileMed's Specialty Care Coordinator to help low-income, uninsured patients access and navigate essential specialty health resources.)	30,000	0.00
Add: Community Grant: Mobile Medical Care, Inc. (Provide for development of a Quality Improvement program.)	60,000	0.00
Add: Community Grant: MOCO KIDSCO, Inc. dba KID Museum (Provide operating support for the KID Museum.)	195,000	0.00
Add: Community Grant: Montgomery Countryside Alliance, Inc. (Provide for operating support.)	25,000	0.00
Add: Community Grant: Montgomery County Language Minority Health Project, Inc. (Provide patient navigation services to facilitate access to age and gender appropriate cancer screenings to Proyecto's patient population.)	50,000	0.00
Add: Community Grant: Montgomery County Maryland Bar Foundation, Inc. (Provide legal services for pro bono case referrals and brief legal advice clinics to low income residents.)	50,000	0.00
Add: Community Grant: Montgomery County Muslim Foundation, Inc. (Provide services to seniors to meet their social, intellectual, mental, and physical health needs.)	70,000	0.00
Add: Community Grant: Montgomery County Muslim Foundation, Inc. (Provide support for Youth Empowerment Program.)	12,000	0.00
Add: Community Grant: Montgomery County Muslim Foundation, Inc. (Provide Food assistance to needy and low income residents of Montgomery County.)	110,000	0.00
Add: Community Grant: Montgomery Hospice, Inc. (Provide compassionate, specialized medical and emotional care for children with life-limiting illnesses, keeping children in their homes surrounded by family.)	35,000	0.00
Add: Community Grant: Montgomery Hospice, Inc. (Provide volunteer services to support terminally-ill patients and their families.)	41,059	0.00
Add: Community Grant: Montgomery Housing Partnership, Inc. (Provide on-site after-school educational activities for children living in MHP's affordable rental units.)	183,718	0.00
Add: Community Grant: Montgomery Sister Cities, Inc. (Provide for operating support.)	20,000	0.00
Add: Community Grant: Most Valuable Kids, Inc. (Provide for upgraded IT systems.)	2,500	0.00

FY22 Approved Changes	Expenditures	FTEs
Add: Community Grant: Muslim Community Center, Inc. (Provide clinical case management for Medicare, Medicaid and uninsured Montgomery County residents.)	40,000	0.00
Add: Community Grant: Muslim Community Center, Inc. (Provide for implementation of quality measures consistent with the standard of care for controlling diabetes and other chronic diseases.)	34,000	0.00
Add: Community Grant: Muslim Community Center, Inc. (Provide for increased access to quality eye care services for uninsured and underinsured Montgomery County residents.)	24,940	0.00
Add: Community Grant: Muslim Community Center, Inc. (Provide handicap access shuttle van transportation services for patients from major public transportation hub stands to and from the Clinic.)	60,288	0.00
Add: Community Grant: Muslim Community Center, Inc. (Provide increased access to gynecological services for better cancer screening for uninsured and underinsured Montgomery County residents.)	88,324	0.00
Add: Community Grant: Nonprofit Montgomery, Inc. (Provide collaborative education and promotion of early care for children.)	50,000	0.00
Add: Community Grant: Nourish Now, Inc. (Provide food donations for at-risk youth.)	5,000	0.00
Add: Community Grant: Nourish Now, Inc. (Provide support for the Family Food Distribution Program, which provides food assistance to low to moderate income residents in the County.)	35,000	0.00
Add: Community Grant: Nourish Now, Inc. (Provide support for the Food Rescue Program.)	40,000	0.00
Add: Community Grant: Nueva Vida, Inc. (Deliver physical and behavioral health education workshops and events for disadvantaged families in the Latino community.)	41,000	0.00
Add: Community Grant: One Montgomery Green, Inc. (Provide for operating support.)	55,000	0.00
Add: Community Grant: Organization for Advancement of and Services for Individuals with Special Needs (OASIS), Inc. (Provide funding to create an interactive curriculum demonstrating sustainable farm practices to increase independent participation of disabled groups and volunteers at OASIS farms.)	6,190	0.00
Add: Community Grant: Parent Encouragement Program, Inc. (Provides parent education programs to low income parents in the Latino community to empower their children to succeed in school and life.)	20,000	0.00
Add: Community Grant: Passion for Learning, Inc. (Provide Information and Communication Technology (ICT) and college readiness programs for low-income middle school students.)	50,000	0.00
Add: Community Grant: Per Scholas, Inc. (Provide technology training, career development and job placement services for Montgomery County residents who are un/underemployed.)	50,000	0.00
Add: Community Grant: Poolesville Area Senior Center, Inc. (Provide for operating support.)	25,000	0.00
Add: Community Grant: Poolesville Green, Inc. (Provide environmental education and outreach program and to support the Poolesville Community Garden and PHS Green projects.)	5,000	0.00
Add: Community Grant: Pride Youth Services, Inc. (Provide youth development programming specifically for male teens ages 14-18 years old in the African American community.)	20,000	0.00
Add: Community Grant: Queens Royal Priest Hood Inc. (Provide tutoring, homework assistance, intro to robotics, and group activities to help students improve social skills while encouraging team work.)	10,000	0.00
Add: Community Grant: Reginald S. Lourie Center for Infants and Young Children, Inc. (Provide for operating support.)	115,000	0.00
Add: Community Grant: Retouch International Ministries, Inc. (Provide an enrichment After School Program for girls in Montgomery County who are at risk of underachievement.)	10,000	0.00
Add: Community Grant: Rockville Economic Development, Inc. (Provide business counseling, training, and technical assistance to start-up and existing women-owned businesses and entrepreneurs.)	60,000	0.00
Add: Community Grant: Rosaria Communities Foundation, Inc. (Provide independent living opportunities for people with intellectual and physical disabilities within an involved community.)	30,000	0.00
Add: Community Grant: Scotland Storm Community Development, Inc. (Provide free academic and athletic after-school and summer programs for underserved youth from the historic Scotland Community in Potomac, Maryland.)	45,000	0.00
Add: Community Grant: Silver Spring Town Center Inc. (Provide for operating support.)	45,000	0.00
Add: Community Grant: So What Else, Inc. (Provide educational and recreational after-school programs each semester for underserved East County youth.)	35,000	0.00

FY22 Approved Changes	Expenditures	FTEs
Add: Community Grant: Spanish-Speaking Community of Maryland, Inc. (Provide consultations with case managers to address essential needs of low-income, limited English proficient families and immigrants.)	15,000	0.00
Add: Community Grant: Spirit Club Foundation, Inc. (Provide operating funds to develop and implement supportive exercise and fitness programs for people with disabilities.)	25,000	0.00
Add: Community Grant: Sunflower Bakery, Inc. (Provide skills training, employee development and job search guidance and expand outreach to potential students and employers.)	44,540	0.00
Add: Community Grant: The First Tee of Greater Washington, DC Corporation A/K/A First Tee of Washington, DC (Provide social, fun, healthy, and life enhancing opportunities for girls to keep them engaged and enjoying golf in Montgomery County.)	10,000	0.00
Add: Community Grant: The George B. Thomas, Sr. Learning Academy, Inc. (Provide support for the Rising Stars pre-K program.)	25,000	0.00
Add: Community Grant: The Latino Student Fund (Provide academic support for PreK-12th grade Hispanic youth and their adult family members.)	30,000	0.00
Add: Community Grant: The Oasis Institute Corp. (Provide intergenerational literacy-based tutoring program serving older adults, students in grades K-5 and staff at twenty-one Montgomery County Public Schools.)	19,800	0.00
Add: Community Grant: The Shepherd's Table, Inc. (Provide daily meals for individuals experiencing homelessness, food insecurity, or in need of nourishment.)	35,000	0.00
Add: Community Grant: TLC-The Treatment and Learning Centers, Inc. (Provide employment readiness skills for youth with disabilities.)	7,774	0.00
Add: Community Grant: Torture Abolition and Survivors Support Coalition International (Provide culturally-sensitive, trauma-informed legal representation and career development services to advance equity for asylum seekers who are survivors of torture)	75,000	0.00
Add: Community Grant: Unity Christian Fellowship, Inc. (Provide support for the Educational and Life Skills Program activities to help Montgomery County youth excel academically and socially.)	35,000	0.00
Add: Community Grant: Unity Christian Fellowship, Inc. (Provide support for the Game Changer Conference for Young Males.)	17,000	0.00
Add: Community Grant: UNITY Youth Development Corporation (Provide academic and athletic financial assistance opportunities to low income, high risk families to include athletics, STEM, life skills and leadership.)	75,000	0.00
Add: Community Grant: University of Maryland (Provide support for the Purple Line Corridor Coalition to lead the implementation of the Purple Line Community Development Agreement through a collective impact approach.)	40,000	0.00
Add: Community Grant: Us Helping Us, People Into Living, Inc. (Provide support for complimentary, comprehensive health screening to assess health risks among Montgomery County residents.)	40,000	0.00
Add: Community Grant: Vietnamese Americans Services, Inc. (Provide improvemed health care access to the Vietnamese community in Montgomery County.)	50,400	0.00
Add: Community Grant: Vietnamese Americans Services, Inc. (Provide services to seniors in the Vietnamese community and sustain the first adult day care center for the Vietnamese community in Montgomery County.)	50,000	0.00
Add: Community Grant: Village Youth & Family Center, Inc. (Provide afterschool programming for young women to build a healthy sense of self, community and belonging through yoga and art.)	5,000	0.00
Add: Community Grant: Washington Area Bicyclist Association, Inc. (Provide a youth bicycle safety program to Montgomery County's public school youth through the Excel Beyond the Bell after-school program.)	30,000	0.00
Add: Community Grant: Washington Youth Foundation, Inc. (Provide educational and academic support for low-income immigrant students.)	50,000	0.00
Add: Community Grant: Winter Growth, Inc. (Provide supportive services to functionally and/or cognitively impaired seniors to help them age safely and with dignity in their community.)	17,500	0.00

FY22 Approved Changes	Expenditures	FTEs
Add: Community Grant: YMCA of Metropolitan Washington, Inc. (Provide case management and training for volunteers in intensive one-on-one mentoring program for court-involved male and female youth of color.)	40,000	0.00
Add: Community Grant: YMCA of Metropolitan Washington, Inc. (Provides at-risk youth with trauma-informed, academic-focused, out-of-school-time enrichment services, intensive homework help and mentoring, and other services for adults.)	70,000	0.00
Add: Community Grant: YMCA of Metropolitan Washington, Inc. (To establish Long Branch Collective Action for Youth initiative, a collaborative effort to improve agency coordination and outcomes for youth.)	85,000	0.00
Add: Community Services Grant: Arts for the Aging, Inc. (Provide for technology hardware and software.)	2,090	0.00
Add: Community Services Grant: ArtStream, Inc. (Provide for computer hardware and warranties.)	8,000	0.00
Add: Community Services Grant: Communities Together, Inc. (Provide for computer tablets.)	8,000	0.00
Add: Community Services Grant: Cura Personalis Project, Inc. (Provide for work materials and equipment.)	2,929	0.00
Add: Community Services Grant: Empowering the Ages, Inc. (Provide for technology resources.)	5,741	0.00
Add: Community Services Grant: Identity, Inc. (Provide for laptops.)	5,000	0.00
Add: Community Services Grant: Mercy Health Clinic, Inc. (Provide for refrigerator and freezer unit, two-back-up digital data-loggers, monitor and scanners.)	6,186	0.00
Add: Community Services Grant: Mid-County United Ministries, Inc. (Provide for desktop computer, software updates, printer, and commercial refrigeration.)	8,769	0.00
Add: Community Services Grant: National Capital B'nai B'rith Housing Foundation, Inc. (Provide for software and equipment.)	3,500	0.00
Add: Community Services Grant: The CareerCatchers, Inc (Provide for computers and related accessories.)	7,800	0.00
Add: Community Services Grant: The Chinese American Community Health Services, Inc. (Provide for technology hardware and software licenses.)	2,972	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(10,417,374)	0.00
FY22 Approved	**9,705,874**	**0.00**

Compensation and Employee Benefit Adjustments

This NDA contains a General Fund appropriation and a non-tax appropriation, and provides funding for certain personnel costs related to adjustments in employee and retiree benefits; pay-for-performance awards for employees in the Management Leadership Service, Police Leadership Service, and non-represented employees; deferred compensation management; and unemployment insurance.

Non-Qualified Retirement Plan: This provides funding for that portion of a retiree's benefit payment that exceeds the Internal Revenue Code's §415 limits on payments from a qualified retirement plan. Payment of these benefits from the County's Employees' Retirement System (ERS) would jeopardize the qualified nature of the County's ERS. The amount in this NDA will vary based on future changes in the Consumer Price Index (CPI) affecting benefit payments, new retirees with a non-qualified level of benefits, and changes in Federal law governing the level of qualified benefits.

Deferred Compensation Management: These costs are for management expenses required for administration of the County's Deferred Compensation program. Management expenses include legal and consulting fees, office supplies, printing and postage,

and County staff support.

Management Leadership Service Performance-Based Pay Awards: In FY99, the County implemented the Management Leadership Service (MLS), which includes high-level County employees with responsibility for developing and implementing policy and managing County programs and services. The MLS was formed for a number of reasons, including improving the quality and effectiveness of service delivery through management training, performance accountability, and appropriate compensation; providing organizational flexibility to respond to organizational needs; allowing managers to seek new challenges; and developing and encouraging a government-wide perspective among the County's managers. In FY19, the County implemented the Police Leadership Service (PLS) to include lieutenants and captains in the Department of Police. MLS and PLS employees are not eligible for service increments. Performance-Based awards for MLS and PLS employees are funded in FY22.

Unemployment Insurance: The County is self-insured for unemployment claims resulting from separations of service. Unemployment insurance is managed by the Office of Human Resources through a third party administrator who advises the County and monitors claims experience.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**1,182,046**	**1.18**
Increase Cost: MLS/PLS Pay for Performance	2,000,000	0.00
Increase Cost: MLS/PLS Pay for Performance (Non-Tax Supported)	1,000,000	0.00
Increase Cost: FY22 Compensation Adjustment	1,127	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(15,573)	(0.05)
FY22 Approved	**4,167,600**	**1.13**

Conference and Visitors Bureau

The Conference and Visitors Bureau (CVB) promotes Montgomery County as a destination for meetings/conferences, student group travel, group tours, leisure travel, and amateur sports events. The CVB develops and distributes publications on points of interest to tourists, implements public information campaigns promoting tourism and event facilitation in Montgomery County, and attends trade shows and sales missions in target markets. The CVB also serves as a resource center assisting small and large hospitality businesses considering new product development and/or expansions. The CVB coordinates with the Maryland Office of Tourism Development (Visit Maryland), Maryland Film Office, Capital Region USA (CRUSA), TEAM Maryland, and national and regional events to promote tourism growth, increased visitor spending, and visitation in Montgomery County. The CVB manages the tourism marketing grant provided annually by the Maryland Tourism Development Board. The CVB operates on contract with the Department of Finance. Funding is based on seven percent of the total hotel/motel tax revenues.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**1,632,834**	**0.00**
Increase Cost: Backfill Revenue Shortfall with ARPA Funds to Maintain a Level-Funded FY21 Budget	804,200	0.00
Decrease Cost: Operating Expenditures to Reflect Revenue Loss due to the Pandemic	(804,200)	0.00
FY22 Approved	**1,632,834**	**0.00**

Conference Center

Prior to FY06, the Conference Center NDA primarily provided for pre-opening expenses. Since the Conference Center opened in November 2004, the NDA has expanded its scope to fund:

- a full-time position to manage the operational and fiscal oversight of the Conference Center complex;
- non-routine repairs, alterations, improvements, renewals, and replacements; and
- the designated reserve required by the management agreement with Marriott International, Inc.

Funding is also included to reimburse the contractor for costs not covered by operations during accounting periods when losses occur. These costs will be offset by contractor payments to the County during accounting periods with operating gains. To ensure fiscal and operational accountability, a management audit is conducted every two years and the program budget is increased by $50,000 during the year such audit is scheduled. Revenues consisting of net operating income from the Conference Center and land rent from the hotel are deposited into the general fund. Twenty percent of the County's net proceeds from Conference Center operations is retained for investment in marketing and facility improvements to increase Conference Center usage. All proposed investment expenditures are reviewed and approved by the Conference Center Management Committee.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**535,405**	**1.00**
Enhance: Conference Center Management Audit	50,000	0.00
Increase Cost: FY22 Compensation Adjustment	1,417	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	3,598	0.00
FY22 Approved	**590,420**	**1.00**

Consolidated Retiree Health Benefit Trust - College

This NDA provides consolidated funding for Montgomery College's contribution to the Retiree Health Benefits Trust.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**5,523,000**	**0.00**
Increase Cost: County Contribution Based on Actuarial Valuation	85,000	0.00
FY22 Approved	**5,608,000**	**0.00**

Consolidated Retiree Health Benefit Trust - MCPS

This NDA provides consolidated funding for Montgomery County Public Schools' contribution to the Retiree Health Benefits Trust.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**69,358,879**	**0.00**
Increase Cost: County Contribution Based on Actuarial Valuation	3,689,390	0.00
FY22 Approved	**73,048,269**	**0.00**

County Associations

This NDA funds Montgomery County membership dues to the National Association of Counties (NACo) and the Maryland Association of Counties (MACo).

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**74,728**	**0.00**
FY22 Approved	**74,728**	**0.00**

Device Client Management

The Device Client Management (DCM) program oversees the annual replacement of personal computers (PCs); manages software patching, distribution and enterprise anti-malware systems which collectively help to secure the County's technology infrastructure; and, includes funding for Enterprise office productivity software. The program provides general IT support directly to departments and employees through the County's IT Help Desk, which receives over 70,000 requests for service annually. DCM is based on a best-practices approach to maintaining a modern and cost-effective computing environment.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**9,284,350**	**0.00**
Increase Cost: Microsoft Annual License Renewal	1,477,416	0.00
Enhance: Move to Five-Year Replacement Cycle for Desktops to laptops	734,871	0.00
Increase Cost: Replace PCs over 6 years old	698,127	0.00
Increase Cost: Bomgar Software Maintenance	20,075	0.00
Increase Cost: Zoom Annual Maintenance	10,912	0.00
FY22 Approved	**12,225,751**	**0.00**

Early Care and Education

In March 2019, the County Executive, County Council President and County Council members, the Montgomery County Department of Health and Human Services (HHS), Montgomery County Public Schools (MCPS), and Montgomery College (MC) joined together in an initiative to increase the number of quality Early Care and Education (ECE) seats in a mixed-delivery system by registering additional Family Child Care (FCC) providers, increasing resources to providers and families, and identifying existing unused or underutilized classroom space in high need areas, making quality early care and education accessible to more families. The Initiative is a concerted effort for strengthening the early care and education system in Montgomery County. Year One goals focused on increasing seats in Family Child Care and center-based settings, increasing access to quality ECE to more children through increased utilization of Working Parents Assistance Program (WPA), ensuring sustainability of existing family and center-based programs to reduce provider attrition and loss of available seats, and monitoring the Kirwan Commission recommendations to ensure alignment and possible coordination with partners at the State level. Year Two focused on making significant changes to the Child Care Subsidy program but the ECE Initiative Steering Committee quickly pivoted to recovery work during the COVID-19 pandemic, developing supports for sustainability of early childhood programs and support for families.

In the fall of 2020, the County Executive released a 4-year action plan that was developed by the Interagency Workgroup and the Stakeholder group with recommendations across the Initiative's priorities of sustainability, access & affordability, alignment, and expansion including, but not limited to financing, services alignment, workforce supports, and community engagement. As the Initiative moves into year 3, there is a focus on reducing costs for early educators, increasing quality programming, and subsidizing the costs of child care for families.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**5,992,589**	**0.00**
Enhance: Funding for Early Care and Education Sustainability, Access, Affordability, and Expansion	5,000,000	6.00
FY22 Approved	**10,992,589**	**6.00**

Future Federal/State/Other Grants

This NDA enables the County to implement new grant-funded programs up to $200,000 each and provides funds for grant continuations and enhancements without having to process individual supplemental appropriations through the County Council. Upon approval by the County Executive, funds in this program are transferred to the receiving department's grant account.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**20,000,000**	**0.00**
FY22 Approved	**20,000,000**	**0.00**

Grants To Municipalities in Lieu Of Shares Tax

This NDA funds payments required in accordance with State law. The 1968 Session of the General Assembly revised the tax structure to include a County income tax. As part of this restructuring, the shared tax on banks and financial institutions was eliminated, and a provision was adopted which requires counties to pay annually to municipalities the amount ($28,020) that had been received by the municipalities in FY68.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**28,020**	**0.00**
FY22 Approved	**28,020**	**0.00**

Group Insurance Retirees

Group insurance is provided to retired County employees and survivors, as well as retirees of participating outside agencies. Employees hired before January 1, 1987, are eligible upon retirement to pay 20 percent of the premium for health and life insurance for the same number of years (after retirement) that they were eligible to participate in the group insurance plan as an active employee. The County government pays the remaining 80 percent of the premium. Thereafter, these retirees pay 100 percent of the premium. Employees hired before January 1, 1987, are also offered the option at retirement to convert from the 20/80 arrangement to a lifetime cost sharing option.

Employees hired after January 1, 1987, are eligible upon retirement for a lifetime cost sharing option under which the County pays 70 percent of the premium and the retiree pays 30 percent of the premium for life for retirees who were eligible to participate in the County group insurance plan for 15 or more years as active employees. Minimum participation eligibility of five years as an active employee is necessary to be eligible for the lifetime plan. The County will pay 50 percent of the premium for retirees with five years of participation as an active employee. The County contribution to the payment of the premium increases by two percent for each additional year of participation up to the 70 percent maximum.

On March 5, 2002, the County Council approved a one-time opportunity for retirees still under the 20/80 arrangement with an expiration date to elect the lifetime cost sharing arrangement. The new percentage paid by the County for those electing this

arrangement ranges from 50 percent to 68 percent, depending upon years of active eligibility under the plan and years since retirement. The cost sharing election process has been completed. The budget does not include employer contributions from participating outside agencies.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**47,106,273**	**0.00**
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	3,512,379	0.00
FY22 Approved	**50,618,652**	**0.00**

Historical Activities

This NDA provides funding for the Historical Society to support the Society's Education Program staff, educational and outreach programs for County residents, and to maintain the Historical Society's research library and museums.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**150,000**	**0.00**
FY22 Approved	**150,000**	**0.00**

Homeowners' Association Road Maintenance Reimburse

This NDA provides a partial reimbursement to homeowners' associations (HOAs) for their maintenance of certain privately-owned roadways. The payment is currently restricted to through roadways, accessible to the public, which are one-quarter mile or longer and which provide vehicular access to more than four dwelling units. In FY97, an Executive Regulation was enacted allowing homeowners' associations to request that their roadways be deemed "private maintenance roads." This designation qualifies the HOAs for State reimbursement of their roadway maintenance costs. The County annually submits to the State its estimate of reimbursable miles, including those accepted as private maintenance roads. The State then reimburses the County and, subsequently, the County forwards the funds to HOAs.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**62,089**	**0.00**
FY22 Approved	**62,089**	**0.00**

Housing Opportunities Commission

The Housing Opportunities Commission of Montgomery County (HOC) is a public body corporate and politic duly organized under Division II of the Housing and Community Development Article of the Annotated Code of Maryland, commonly known as the Housing Authorities Law. The Commission acts as a builder, developer, financier, owner, and manager of housing for people of low- and moderate- (eligible) income. The Commission also provides eligible families and individuals with affordable housing and supportive services.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**6,824,693**	**0.00**
Increase Cost: Annualization of Personnel Costs	71,000	0.00
FY22 Approved	**6,895,693**	**0.00**

Inauguration and Transition

The Montgomery County Charter provides for the quadrennial election of a County Executive and County Council. This NDA provides for a ceremony and smooth transition of the County Executive and County Council every four years.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**0**	**0.00**
FY22 Approved	**0**	**0.00**

Incubator Programs - Economic Development Partnership

This NDA provides for facility lease payments, program and portfolio management services for the County's Business Innovation Network (BIN) facilities, and program funding for the Business Incubator Without Walls Program (for the Down County area). The BIN consists of three physical locations: the Silver Spring Innovation Center (SSIC) on Georgia Avenue, the Rockville Innovation Center (RIC) in Rockville Town Square, (both owned by the County), and the Germantown Innovation Center (GIC, on the campus of Montgomery College under lease from the College Foundation until 2036). This NDA also supports the National Cybersecurity Center of Excellence (NCCoE), located at 9700 Great Seneca Highway in Rockville, as a partnership between the National Institute of Standards and Technology (NIST), the State of Maryland, and Montgomery County. The NDA also provides support for non-profit incubator organizations' operations, equipment, and training.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**2,955,913**	**2.00**
Increase Cost: Operating Support for the Non-Profit Incubator	75,000	0.00
Increase Cost: FY22 Compensation Adjustment	3,477	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	3,501	0.00
FY22 Approved	**3,037,891**	**2.00**

Independent Audit

Section 315 of the County Charter requires the County Council to contract with a Certified Public Accountant for an independent post audit of all financial records and actions of the County government, its officials, and employees. By County Resolution, the Office of Legislative Oversight is the designated administrator for this contract, which also includes an independent audit of the basic financial statement of the Employee Retirement Plans; an independent audit of the Consolidated Retiree Health Benefits Trust; an independent audit of the basic financial statements of the Montgomery County Union Employees Deferred Compensation Plan; and additional services related to reviews, tests, and certifications.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**425,491**	**0.33**
Increase Cost: FY22 Compensation Adjustment	225	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	1,066	0.00
FY22 Approved	**426,782**	**0.33**

Interagency Technology, Policy, and Coordination Commission

This NDA supports the operation of the Interagency Technology Policy and Coordination Committee (ITPCC). The ITPCC was chartered by the Montgomery County Council to promote strategic planning and coordination in the use of information technology across County agencies. The ITPCC reports biannually to the County Council. By regularly convening the agencies' chief executive and chief information officers, the ITPCC provides an effective forum for the coordinated implementation of technology policies and guidelines. Additionally, the ITPCC facilitates interagency communication, the evaluation and sharing of new technologies, and advises policy makers on the strategic uses of technology.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**3,000**	**0.00**
FY22 Approved	**3,000**	**0.00**

KID Museum

The KID Museum is a non-profit organization serving families and elementary/middle school students that provides an experiential STEM and cultural learning center for children and families in the region. The KID Museum, in collaboration with Montgomery County Public Schools, provides offerings for schools and educators to make distance learning come alive for students. The KID Museum has partnered with Montgomery County to provide field trip, distance learning, and in class programs for students as well as extensive teacher training programs. The KID Museum has partnered with Montgomery County to reach children most affected by pandemic-related learning loss via in-person Educational Equity and Enrichment Hubs and has partnered with Identity, a community organization that serves Latinx youth and families.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**0**	**0.00**
Increase Cost: Support for KID Museum Expansion	1,200,000	0.00
FY22 Approved	**1,200,000**	**0.00**

Labor Management Relations Committee

The Labor Management Relations Committee (LMRC) was established to foster cooperative labor relations between the County and employees in the Municipal and County Government Employees Organization (MCGEO) union. The committee attempts to resolve matters that affect bargaining unit employees, both County-wide and department-specific. This NDA provides funds to implement the recommendations of the LMRC.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**100,000**	**0.00**
FY22 Approved	**100,000**	**0.00**

Leases

This NDA provides the funds necessary to lease privately owned real estate to accommodate County programs. Real property leased by the County includes office, warehouse, and retail space; child care space in schools; parking spaces; and space for communication antennas. Leasing property allows the County the flexibility to locate programs in the communities they serve and

provides space for programs to operate when there is no County-owned space available. Further, it is an economical way to procure highly specialized, location-sensitive, and/or temporary space. For FY22, approximately 73 leased facilities are budgeted. The inventory of leases is constantly shifting as new leases are added and existing leases are terminated.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**22,706,895**	**0.00**
Shift: End Chargebacks to Enterprise Funds for 255 Rockville Pike Lease	4,661,903	0.00
Increase Cost: FY22 New Leases	55,878	0.00
Decrease Cost: Bethesda Metro Center Antenna Lease	(17,712)	0.00
Decrease Cost: Net Maintenance Decrease for Leased Facilities	(36,182)	0.00
Decrease Cost: Estimated Net Decrease of Facility Leases	(270,791)	0.00
Decrease Cost: 255 Rockville Pike Lease	(8,244,517)	0.00
FY22 Approved	**18,855,474**	**0.00**

Legislative Branch Communications Outreach

This NDA provides funds to strengthen the capacity of five Legislative Branch offices (the Council Office, the Office of Legislative Oversight, the Board of Appeals, the Office of Zoning and Administrative Hearings, and the Office of the Inspector General) to inform constituent communities of issues that directly affect them and to ensure that these communities' concerns are effectively taken into account. Communications efforts supported by this NDA include expanded outreach in Spanish and other languages, greater use of web and social media resources, Open Government initiatives, and improved management of constituent requests.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**1,060,250**	**7.00**
Add: Create Multicultural Communications & Community Outreach Manager Position	97,500	1.00
Add: Create Translator/Interpreter Position	77,453	1.00
Add: Operating Expenses - Bilingual Videographer (Contractor)	50,000	0.00
Increase Cost: Operating Expenses (IT Software)	39,900	0.00
Enhance: Operating Expenses - Software Solutions/Equipment (Multilingual Broadcasting)	30,000	0.00
Increase Cost: FY21 Mid-Year Salary Adjustments	20,955	0.00
Increase Cost: FY22 Compensation Adjustment	5,281	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	53,956	0.00
FY22 Approved	**1,435,295**	**9.00**

Metro Washington Council of Governments

The Metropolitan Washington Council of Governments (COG) is a voluntary association of major local governments in the Washington Metropolitan Area. COG seeks to provide regional answers to, and coordination of, area-wide issues such as air and water pollution, day care, housing, crime, water supply, land use, and transportation.

This NDA reflects Montgomery County's share of the organization's operation plus special COG initiatives. Additionally, the contribution supports the Cooperative Purchasing Program; the Anacostia Restoration Fund; and the Regional Environmental Fund.

As in previous years, the Washington Suburban Sanitary Commission will provide Montgomery County's contribution to support the Water Resources Management Planning Program and the Blue Plains Users Program.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**1,684,519**	**0.00**
FY22 Approved	**1,684,519**	**0.00**

Montgomery Coalition for Adult English Literacy

This NDA provides funding for the Montgomery Coalition for Adult English Literacy (MCAEL). MCAEL's mission is to strengthen the Countywide adult English literacy providers' network with resources, training, collaborations, and advocacy to support a thriving community and an effective workforce. Funding for MCAEL supports grants to approximately 20 community organizations for 27 programs that provide adult English literacy classes. Additionally, MCAEL receives operating funding to provide technical assistance, coordination of new program initiatives, training, and networking opportunities to over 65 community organizations that improve program quality and coordination and provide critical information for the community to educate and engage them about the need for and benefits from adult English literacy classes. The County's contribution is implemented by a contract between the Department of Public Libraries and MCAEL.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**1,857,058**	**0.00**
Enhance: MCAEL operating and grant expenses	100,000	0.00
FY22 Approved	**1,957,058**	**0.00**

Montgomery County Economic Development Corporation

This is the private non-profit corporation established by Council Bill 25-15 that serves as Montgomery County's lead economic development organization. The Economic Development Corporation is responsible for implementing the County's economic development strategic plan and related programs that include marketing, business retention and attraction, entrepreneurship, and promoting the development of the County's economic base.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**5,007,750**	**0.00**
FY22 Approved	**5,007,750**	**0.00**

Montgomery County Employee Retirement Plans

The mission of this NDA is to manage prudent investment programs for the members of the Employee Retirement Plans and their beneficiaries. Expenditures associated with this program are funded from the Employees' Retirement System (ERS), Retirement Savings Plan (RSP), and the General Fund on behalf of the Montgomery County Deferred Compensation Plan (DCP) trust funds and are, therefore, not appropriated here. This NDA manages the assets of the ERS through its investment managers in accordance with the Board's asset allocation strategy and investment guidelines. The Board also administers the investment programs for the RSP and DCP. The Board consists of 13 trustees including the Directors of Human Resources, Finance, and Management and Budget; the County Council Executive Director; one member recommended by each employee organization; one active employee

not represented by an employee organization; one retired employee; two members of the public recommended by the County Council; and two members of the general public.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**0**	**0.00**
FY22 Approved	**0**	**0.00**

Motor Pool Fund Contribution

This NDA funds the acquisition of new, additional Motor Pool fleet vehicles, as opposed to replacement vehicles, which are financed through an established chargeback mechanism.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**107,082**	**0.00**
Add: Fire and Rescue Paramedic Chase Car	60,000	0.00
Add: Health and Human Services Vehicle to Support Mobile Crisis Outreach Team	27,032	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	(107,082)	0.00
FY22 Approved	**87,032**	**0.00**

Payments to Municipalities

The Montgomery County Tax Duplication Program, authorized by Chapter 30A of the Montgomery County Code, reimburses municipalities for those public services they provide that would otherwise be provided by the County. The current reimbursement policy goes beyond State law, Section 6-305, which requires the County to provide to municipalities only the Property Tax-funded portion of those costs. County Council Resolution No. 9-1752, enacted April 27, 1982, increased the scope of program coverage from street-related expenditures to include other public services, such as police supplemental aid, animal control, elderly transportation, park maintenance, Board of Appeals, and Human Rights.

This program was reviewed in FY96 and technical formula amendments were proposed. The changes were approved, and payment calculations since then are prepared in accordance with County Council Resolution No. 13-650, adopted September 10, 1996. Specifically, as the exact payment amount for the current year cannot be determined until both municipal and County books are closed, reimbursements are based on the final audited cost of performing eligible services during the fiscal year two years prior to the budget year.

For the FY22 payment, the County Executive recommends changing the payment formula so that municipalities would receive 60 percent of certain transportation - related expenditures, 95 percent of computed park expenditures, and certain police and crossing guard payments for Takoma Park. During FY22, the County Executive will negotiate a revised payment calculation formula with the County's municipal partners.

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This does not include the estimated Municipalities' Speed Camera Allocation of $129,344

FY22 Approved Changes	Expenditures	FTEs

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**8,297,779**	**0.00**
Increase Cost: Enhanced Payments to Municipalities	824,632	0.00
FY22 Approved	**9,122,411**	**0.00**

Prisoner Medical Services

This NDA provides reimbursements to physicians and hospitals for medical care provided to individuals in the custody of any Montgomery County law enforcement agency, with the following exceptions:

• Offenders committed to the custody of the Department of Correction and Rehabilitation (DOCR) and receiving medical treatment paid for by the budget of that department,
• Medical treatment expenses covered by Workers' Compensation,
• Medical treatment expenses covered by personal medical insurance,
• Medical treatment expenses covered by the Federal Government,
• Medical treatment expenses covered by other appropriate and available outside resources.

The Department of Police manages this account with the assistance of the County Attorney. All bills are reviewed to determine the appropriateness of the medical expense reimbursement and to assess the responsible party for the medical expense.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**20,000**	**0.00**
FY22 Approved	**20,000**	**0.00**

Public Elections Fund

Article IV of Chapter 16 of the County Code requires the Director of Finance to create a Public Election Fund to provide public campaign financing for qualified candidates for County Executive or County Council. The law is intended to encourage more candidates who do not have access to large contributions from interest groups or individuals to run for County elective offices. This NDA provides for the distribution of public contributions to qualified candidates in a contested election. This funding level was recommended by the Committee to Recommend Funding for Public Election Fund.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**0**	**0.00**
Increase Cost: Public Election- Funding FY22	2,750,000	0.00
Add: Administrative Expenses - One Time	250,000	0.00
FY22 Approved	**3,000,000**	**0.00**

Public Technology, Inc.

The Public Technology Institute (PTI) actively supports local government executives and elected officials through research, education, executive-level consulting services, and national recognition programs. As the only technology organization created by and for cities and counties, PTI works with a core network of leading local officials - the PTI membership - to identify research opportunities, provide thought leadership and professional development opportunities, share solutions, provide technology

support services, recognize member achievements and address the many technology issues that impact local government.

Funds are budgeted each year to continue membership in PTI.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**20,000**	**0.00**
Decrease Cost: Public Technology Annual Membership Cost Reduction	(15,000)	0.00
FY22 Approved	**5,000**	**0.00**

Retiree Health Benefits Trust

Consolidated Retiree Health Benefits Trust: Beginning in FY08, the County implemented a plan to set aside funds for retiree health benefits, similar to the County's 50 year-old practice of prefunding for retiree pension benefits. Due to exponential growth in expected retiree health costs, the County had determined the cost of funding these benefits, which were being paid out as the bills came due, would become unaffordable. Setting aside money now and investing it in a Trust Fund, which is invested in a similar manner as the pension fund, not only is a prudent and responsible approach but will result in significant savings over the long term.

The County's approach to address retiree health benefits funding is to determine an amount which, if set aside on an annual basis and actively invested through a trust vehicle, will build up over time and provide sufficient funds to pay future retiree health benefits and any accrued interest on unfunded liability. This amount, known as an Actuarially Determined Contribution or "ADC", normally consists of two pieces - the annual amount the County would usually pay out for health benefits for current retirees (the pay-as-you-go amount), plus the additional amount estimated to fund retirees' future health benefits (the pre-funding portion). The pay-as-you-go amount can be reasonably projected based on known facts about current retirees, and the pre-funding portion is estimated on an actuarial basis.

The County's policy is to pay the full amount of ADC each year. In FY11, the County Council enacted Bill 17-11 which established the Consolidated Retiree Health Benefits Trust. The Bill amended existing law and provided a funding mechanism to pay for other post employment benefits (OPEB) for employees of Montgomery County Public Schools and Montgomery County College. In FY15, the County and all other agencies implemented the Medicare Part D Employer Group Waiver Program for Medicare eligible retirees/survivors effective January 1, 2015. This has reduced retiree drug insurance costs and the County's OPEB liability. The County achieved full pre-funding in FY15, consistent with Council resolution No. 16-555. In FY21, these contributions were budgeted at $12.3 million (County General Fund), $69.4 million (MCPS Consolidated Trust), and $5.5 million (Montgomery College Consolidated Trust).

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**12,255,660**	**0.00**
Decrease Cost: County Contribution Based on Actuarial Valuation	(1,425,680)	0.00
FY22 Approved	**10,829,980**	**0.00**

Risk Management (General Fund)

This NDA funds the General Fund contribution to the Liability and Property Coverage Self-Insurance Fund. The Self-Insurance

Fund, managed by the Division of Risk Management in the Department of Finance, provides comprehensive insurance coverage to contributing agencies. Contribution levels are based on the results of an annual actuarial study. Special and Enterprise Funds, as well as outside agencies and other jurisdictions, contribute to the Self-Insurance Fund directly.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**22,231,024**	**0.00**
Increase Cost: FY22 Claims increase	1,029,671	0.00
FY22 Approved	**23,260,695**	**0.00**

Rockville Parking District

This NDA provides funding towards the redevelopment of the City of Rockville Town Center and the establishment of a parking district. The funding reflects a payment from the County to the City of Rockville for County buildings in the Town Center development and is based on the commercial square footage of County buildings.

Also included are funds for the cost of library employee parking and the County's capital cost contribution for the garage facility as agreed in the General Development Agreement.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**418,700**	**0.00**
Decrease Cost: Rockville Parking District	(700)	0.00
FY22 Approved	**418,000**	**0.00**

Skills for the Future

The Skills for the Future Non-Departmental Account was established in May 2019 to provide funding for high-quality Science, Technology, Engineering, Arts, and Mathematics (STEAM) programming in both academic and recreational settings to low-income youth. The intent of this funding is to build a pipeline of technical talent that will ensure equitable access to high-paying jobs and allow Montgomery County to continue to offer one of the best educated work forces in the world. The Department of Recreation will administer these funds that will provide grants and pilot projects that give low-income youth access to STEAM programming.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**250,000**	**0.00**
Increase Cost: Three Percent Contractual Increase	6,000	0.00
FY22 Approved	**256,000**	**0.00**

State Positions Supplement

This NDA provides for the County supplement to State salaries and fringe benefits for secretarial assistance for the resident judges of the Maryland Appellate Courts.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**60,756**	**0.00**
FY22 Approved	**60,756**	**0.00**

State Property Tax Services

This NDA funds the reimbursement to the State for three programs that support the property tax billing administration conducted by the Department of Finance: the Montgomery County's Homeowners Credit Supplement, the Homestead Credit Certification Program, and the County's share of the cost of conducting property tax assessments by the State Department of Assessments and Taxation. This NDA also funds the County Renters' Property Tax Relief Supplement (Bill 21-15) enacted in 2016 and administered by the Department of Finance.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**3,565,615**	**0.00**
FY22 Approved	**3,565,615**	**0.00**

State Retirement Contribution

This NDA provides for the County's payment of two items to the State Retirement System:

- Maryland State Retirement System: Unfunded accrued liability, as established by the Maryland State Retirement System (MSRS), for employees hired prior to July 1, 1984, who are members of the MSRS (including former Department of Social Services employees hired prior to July 1, 1984), and for those who have retired (all County employees participated in the State Retirement System until 1965.) The County's contribution for this account is determined by State actuaries. Beginning in FY81, the amount due was placed on a 40-year amortization schedule. The funding of the 40-year amortization schedule was completed in FY20.
- State Library Retirement: Accrued liability for retirement costs for three Montgomery County Public Library retirees who are receiving a State retirement benefit. These were County employees prior to 1966 who opted to stay in the State plan.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**3,754**	**0.00**
FY22 Approved	**3,754**	**0.00**

Takoma Park Library Annual Payments

The annual amount provided in this NDA is a function of County expenditures for the Montgomery County Public Libraries (as a share of property tax-funded spending) and the City of Takoma Park's assessable base. The payment is authorized by Section 2-53 of the Montgomery County Code.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**185,973**	**0.00**
Decrease Cost: FY22 Reimbursement Calculation Decrease	(9,231)	0.00
FY22 Approved	**176,742**	**0.00**

Takoma Park Police Rebate

The County provides financial support to the City of Takoma Park for police protection services in accordance with provisions of the County Code. This provision was enacted in 1949 and provides a payment to the City for protective services for the

County residents of the City of Takoma Park. The payment is based on a formula, which uses $0.048 per $100 of assessable base tax rate with "full value assessment" levied on real property.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**1,227,572**	**0.00**
Increase Cost: Reimbursement Calculation Increase	35,683	0.00
FY22 Approved	**1,263,255**	**0.00**

Telecommunications

This NDA provides the operating expenses appropriations for telecommunication charges incurred by departments, including land-line charges and Private Branch Exchange System (PBX) maintenance and support charges. Prior to FY17, the Department of Technology Services charged individual departments and funds for expenses incurred.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**5,356,382**	**0.00**
FY22 Approved	**5,356,382**	**0.00**

Vision Zero

This NDA provides for the planning and implementation of educational, enforcement, and engineering efforts to reduce the number of traffic related fatalities to zero. This could include activities such as targeted enforcement of distracted and aggressive driving; educational campaigns to increase driver awareness of pedestrians and bicyclists; or designing roadways to reduce conflicts and enhance safety.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**174,826**	**1.00**
Increase Cost: FY22 Compensation Adjustment	1,183	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	4,162	0.00
FY22 Approved	**180,171**	**1.00**

Working Families Income Supplement

This NDA provides funds to supplement the State's Refundable Earned Income Tax Credit (EITC). The intent of the Working Families Income Supplement is to provide financial assistance to low-income working families in Montgomery County. The County, through the NDA, reimburses the State for the cost of the refund and related administrative expenses.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**20,105,090**	**0.00**
Enhance: Working Families Income Supplement Enhancements due to the Pandemic (ARPA funds)	25,000,000	0.00
FY22 Approved	**45,105,090**	**0.00**

WorkSource Montgomery, Inc

This is the private non-profit corporation authorized by Council Resolution 18-295 as the County's designated workforce

development corporation. WorkSource Montgomery, Inc. has been designated to implement the County's workforce development policies established by the Workforce Development Board to promote job growth and talent attraction.

FY22 Approved Changes	Expenditures	FTEs
FY21 Approved	**1,265,594**	**0.00**
Increase Cost: Summer RISE Program	180,000	0.00
FY22 Approved	**1,445,594**	**0.00**

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
COUNTY GENERAL FUND					
EXPENDITURES					
Salaries and Wages	753,976	1,436,752	1,143,304	4,198,160	192.2 %
Employee Benefits	192,012	289,974	270,972	524,466	80.9 %
County General Fund Personnel Costs	**945,988**	**1,726,726**	**1,414,276**	**4,722,626**	**173.5 %**
Operating Expenses	294,200,341	277,099,486	317,363,875	291,804,535	5.3 %
County General Fund Expenditures	**295,146,329**	**278,826,212**	**318,778,151**	**296,527,161**	**6.3 %**
PERSONNEL					
Full-Time	20	21	21	21	—
Part-Time	0	1	1	1	—
FTEs	6.38	12.51	12.51	23.46	87.5 %
REVENUES					
Conference Center - Net Proceeds	1,365,219	2,400,000	750,000	1,500,000	-37.5 %
Conference Center - Rental Income	292,508	319,100	319,100	319,100	—
Miscellaneous Revenues	425,000	431,171	431,171	431,171	—
Other Fines & Forfeitures	120	0	0	0	—
Property Rentals	4,375,599	4,400,000	3,700,000	3,900,000	-11.4 %
County General Fund Revenues	**6,458,446**	**7,550,271**	**5,200,271**	**6,150,271**	**-18.5 %**
GRANT FUND - MCG					
EXPENDITURES					
Salaries and Wages	0	0	0	1,000,000	—
Employee Benefits	0	0	0	0	—
Grant Fund - MCG Personnel Costs	**0**	**0**	**0**	**1,000,000**	**—**
Operating Expenses	1,291,143	20,000,000	20,000,000	45,804,200	129.0 %
Grant Fund - MCG Expenditures	**1,291,143**	**20,000,000**	**20,000,000**	**46,804,200**	**134.0 %**
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
REVENUES					

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
American Rescue Plan Act	0	0	0	25,804,200	—
State Grants	0	20,000,000	20,000,000	20,000,000	—
Grant Fund - MCG Revenues	**0**	**20,000,000**	**20,000,000**	**45,804,200**	**129.0 %**

DEPARTMENT TOTALS

Total Expenditures	**296,437,472**	**298,826,212**	**338,778,151**	**343,331,361**	**14.9 %**
Total Full-Time Positions	**20**	**21**	**21**	**21**	**—**
Total Part-Time Positions	**0**	**1**	**1**	**1**	**—**
Total FTEs	**6.38**	**12.51**	**12.51**	**23.46**	**87.5 %**
Total Revenues	**5,633,446**	**27,550,271**	**25,200,271**	**51,954,471**	**88.6 %**

PROGRAM SUMMARY

Program Name	FY21 APPR Expenditures	FY21 APPR FTEs	FY22 APPR Expenditures	FY22 APPR FTEs
Arts and Humanities Council	5,623,159	0.00	5,707,506	0.00
Boards, Committees and Commissions	22,950	0.00	47,750	0.00
Charter Review Commission	1,150	0.00	1,150	0.00
Children's Opportunity Fund	375,000	0.00	375,000	0.00
Climate Change Planning	400,000	0.00	650,200	3.00
Community Grants	10,417,374	0.00	9,705,874	0.00
Compensation and Employee Benefit Adjustments	1,182,046	1.18	4,167,600	1.13
Conference and Visitors Bureau	1,632,834	0.00	1,632,834	0.00
Conference Center	535,405	1.00	590,420	1.00
Consolidated Retiree Health Benefit Trust - College	5,523,000	0.00	5,608,000	0.00
Consolidated Retiree Health Benefit Trust - MCPS	69,358,879	0.00	73,048,269	0.00
County Associations	74,728	0.00	74,728	0.00
Device Client Management	9,284,350	0.00	12,225,751	0.00
Early Care and Education	5,992,589	0.00	10,992,589	6.00
Future Federal/State/Other Grants	20,000,000	0.00	20,000,000	0.00
Grants To Municipalities in Lieu Of Shares Tax	28,020	0.00	28,020	0.00
Group Insurance Retirees	47,106,273	0.00	50,618,652	0.00
Historical Activities	150,000	0.00	150,000	0.00
Homeowners' Association Road Maintenance Reimburse	62,089	0.00	62,089	0.00
Housing Opportunities Commission	6,824,693	0.00	6,895,693	0.00
Inauguration and Transition	0	0.00	0	0.00
Incubator Programs - Economic Development Partnership	2,955,913	2.00	3,037,891	2.00
Independent Audit	425,491	0.33	426,782	0.33
Interagency Technology, Policy, and Coordination Commission	3,000	0.00	3,000	0.00
KID Museum	0	0.00	1,200,000	0.00

PROGRAM SUMMARY

Program Name	FY21 APPR Expenditures	FY21 APPR FTEs	FY22 APPR Expenditures	FY22 APPR FTEs
Labor Management Relations Committee	100,000	0.00	100,000	0.00
Leases	22,706,895	0.00	18,855,474	0.00
Legislative Branch Communications Outreach	1,060,250	7.00	1,435,295	9.00
Metro Washington Council of Governments	1,684,519	0.00	1,684,519	0.00
Montgomery Coalition for Adult English Literacy	1,857,058	0.00	1,957,058	0.00
Montgomery County Economic Development Corporation	5,007,750	0.00	5,007,750	0.00
Montgomery County Employee Retirement Plans	0	0.00	0	0.00
Motor Pool Fund Contribution	107,082	0.00	87,032	0.00
Payments to Municipalities	8,297,779	0.00	9,122,411	0.00
Prisoner Medical Services	20,000	0.00	20,000	0.00
Public Elections Fund	0	0.00	3,000,000	0.00
Public Technology, Inc.	20,000	0.00	5,000	0.00
Retiree Health Benefits Trust	12,255,660	0.00	10,829,980	0.00
Risk Management (General Fund)	22,231,024	0.00	23,260,695	0.00
Rockville Parking District	418,700	0.00	418,000	0.00
Skills for the Future	250,000	0.00	256,000	0.00
Climate Response	2,884,990	0.00	2,884,990	0.00
State Positions Supplement	60,756	0.00	60,756	0.00
State Property Tax Services	3,565,615	0.00	3,565,615	0.00
State Retirement Contribution	3,754	0.00	3,754	0.00
Takoma Park Library Annual Payments	185,973	0.00	176,742	0.00
Takoma Park Police Rebate	1,227,572	0.00	1,263,255	0.00
Telecommunications	5,356,382	0.00	5,356,382	0.00
Vision Zero	174,826	1.00	180,171	1.00
Working Families Income Supplement	20,105,090	0.00	45,105,090	0.00
WorkSource Montgomery, Inc	1,265,594	0.00	1,445,594	0.00
Total	**298,826,212**	**12.51**	**343,331,361**	**23.46**

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Utilities

APPROVED FY22 BUDGET	FULL TIME EQUIVALENTS
$23,716,495	0.00

DAVID DISE, DIRECTOR

MISSION STATEMENT

The goals of the County Government relating to utility consumption are to:

- achieve energy savings by the elimination of wasteful or inefficient operation of building systems;
- continue improvements in energy efficiency in all County operations; and
- obtain required energy fuels at the most favorable cost to the County.

The Department of General Services manages the payment for over 1,500 separately metered utility accounts for these County facilities, streetlights, and traffic control signalized intersections.

BUDGET OVERVIEW

The FY22 Approved Budget for the tax supported Utilities Non-Departmental Account (NDA) is $23,716,495, a decrease of $1,529,224 or 6.1 percent from the FY21 Approved Budget of $25,245,719. Allocation of these utilities expenditures is approximately: electricity, 75.4 percent; natural gas, 10.5 percent; water and sewer, 10.2 percent; fuel oil, 0.1 percent; and propane, 0.1 percent. Renewable energy and other expenses total 3.7 percent.

The FY22 Approved Budget includes County government utilities expenditures for both tax and non-tax supported operations. Tax supported utilities expenditures related to the General Fund departments are budgeted in the Utilities NDA, while utilities expenditures related to special fund departments are budgeted in those funds. Some of these special funds, such as Recreation and portions of the Department of Transportation, are tax supported. Other special funds, such as Solid Waste, are not supported by taxes, but through user fees or charges for services.

Utilities expenditures are also found in the budgets of other County agencies: Montgomery County Public Schools (MCPS), Montgomery College, the Washington Suburban Sanitary Commission (WSSC), and the Maryland-National Capital Park and Planning Commission (M-NCPPC). The total utilities budget request for these "outside" agencies is $72,793,448 which includes the entire bi-county area of WSSC.

The FY22 Approved tax supported budget for Utilities Management, including both the General Fund NDA ($23,716,495) and the other tax supported funds ($3,600,772), is $27,317,267, a decrease of $1,884,224 or approximately 6.5 percent below the FY21

Approved utilities budget. The FY22 Approved Budget for non-tax supported utilities expenditures is $4,576,590, a decrease of $330,502 below the FY21 Approved Budget.

Increased utilities expenditures result primarily from greater consumption due to new facilities or services, increased rates, and in some cases a more precise alignment of budgeted costs with actual prior year expenditures by utility type. Energy conservation and cost-saving measures (e.g., new building design, lighting technology, energy, and HVAC management systems) help offset increased utility consumption and higher unit costs. Reductions in energy consumption at County facilities due to telework also contribute to reduced utility expenditures. Renewable energy includes the purchase of credits to offset fossil fuel purchases.

COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following are emphasized:

- **Easier Commutes**
- **A Greener County**

PROGRAM CONTACTS

Contact Angela Dizelos of the Department of General Services/Utilities Management at 240.777.6028 or Gary Nalven of the Office of Management and Budget at 240.777.2779 for more information regarding this department's operating budget.

BUDGET SUMMARY

	Actual FY20	Budget FY21	Estimate FY21	Approved FY22	%Chg Bud/App
COUNTY GENERAL FUND					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
County General Fund Personnel Costs	**0**	**0**	**0**	**0**	**—**
Operating Expenses	23,938,495	25,245,719	23,345,719	23,716,495	-6.1 %
County General Fund Expenditures	**23,938,495**	**25,245,719**	**23,345,719**	**23,716,495**	**-6.1 %**
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—

FY22 APPROVED CHANGES

	Expenditures	FTEs
COUNTY GENERAL FUND		

FY22 APPROVED CHANGES

	Expenditures	FTEs
FY21 ORIGINAL APPROPRIATION	**25,245,719**	**0.00**
Changes (with service impacts)		
Add: Bus Depot Microgrid [Utilities]	382,546	0.00
Other Adjustments (with no service impacts)		
Decrease Cost: Utilities Savings at County Facilities [Utilities]	(597,513)	0.00
Decrease Cost: Street Light Efficiency Improvement [Utilities]	(1,314,257)	0.00
FY22 APPROVED	**23,716,495**	**0.00**

FUNDING PARAMETER ITEMS

CC APPROVED ($000S)

Title	FY22	FY23	FY24	FY25	FY26	FY27
COUNTY GENERAL FUND						
EXPENDITURES						
FY22 Approved	**23,716**	**23,716**	**23,716**	**23,716**	**23,716**	**23,716**
No inflation or compensation change is included in outyear projections.						
Brookville Microgrid Payments	**0**	**949**	**2,103**	**3,084**	**3,320**	**3,320**
These payments fund the solar microgrid installation at the Brookville Bus Depot in Silver Spring. In the future, a portion of these costs will be charged to the Transit budget where there will also be offsetting fuel cost savings. The exact cost allocations will vary based on the pace and scope of bus fleet electrification.						
Restoration of Costs to Pre-COVID-19 Levels	**0**	**598**	**598**	**598**	**598**	**598**
Subtotal Expenditures	**23,716**	**25,263**	**26,417**	**27,398**	**27,634**	**27,634**

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Climate Change

LINKAGE TO COUNTY RESULTS AREAS

- A Greener County
- A Growing Economy
- Thriving Youth and Families
- Effective, Sustainable Government

PROGRAM CONTACTS

Contact Adriana Hochberg, Climate Change Coordinator, at 240.777.2548, or Patrice Bubar, Deputy Director of the Department of Environmental Protection at 240.777.2786 for more information.

Program Overview

Montgomery County has a goal of 100 percent reduction of greenhouse gas (GHG) emissions by 2035 and 80 percent reduction by 2027. In December 2020, the County released the Draft Climate Action Plan which details the effects of a changing climate and includes 87 actions to reduce GHG emissions and climate-related risks to the County's residents, businesses, and the built and natural environment.

Choices made throughout the County Government have the potential to negatively or positively impact our GHG emissions and climate resilience. Leading on climate change requires an all-of-government approach and all County departments have a role to play. The Climate Action Plan includes a section on Governance which details the actions that County departments will take to institutionalize climate change considerations in County Government operations. Implementing climate governance will also foster opportunities for creativity, collaboration, and innovation among staff and community partners to implement climate solutions.

With the FY22 budget, the Office of Management and Budget (OMB) introduced initial steps to link climate considerations into the budgeting process for County departments, including collecting information on climate change through its budgeting system, asking departments to identify Climate Ambassadors, and providing information on budget requests that support climate action. Highlights of the responses submitted by departments with their FY22 budgets are included in this climate change budget chapter. The County plans to develop and hone a more robust process in FY23 and beyond.

The Department of General Services (DGS) is leading efforts to reshape the County's real estate portfolio, through both a reduced need for office space because of teleworking and by implementing "net-zero" design standards for the county's new buildings and renovations for existing buildings. These initiatives will both save money and conserve County resources. An example is the recently completed Wheaton Library and Recreation Center, certified as LEED Gold for its energy efficiency and use of recycled and locally sourced materials. DGS is also installing photovoltaic panels at County sites and pursuing innovative environmental design concepts such as the use of solar glass. Microgrids have already been constructed at the Public Safety Headquarters and the Clarksburg Correctional Facility. Later this year, construction will begin on another microgrid at the Brookville Bus Maintenance Facility which will also serve as a charging station for the County's growing fleet of electric buses. During 2021, DGS will begin installing solar panels on a closed landfill, providing less costly clean energy for lower income households.

In FY22, the Department of Transportation (DOT) plans to expand public transportation options to encourage the use of

non-auto travel modes. The County's Ride On route system is undergoing a restructuring study and design to provide for more efficient, equitable, and sustainable operation to meet the changing needs of the community, and to incorporate use of the increased number of electric buses in the fleet. Expanded use of dedicated bus lanes will be examined for implementation along key transit routes. The e-bike and e-scooter "micromobility" pilot program will continue, with portions of the program converted to a permanent, ongoing program. Residents, employees, and visitors will be encouraged to use these and other shared micromobility devices - including Capital Bikeshare -- for short trips and to connect to transit. Additional parking "corrals" for micromobility devices will be installed in activity centers, and heightened interface with operators and additional outreach will be used to increase proper riding and parking of the vehicles. The Complete Streets Guidelines will be implemented, and the Shared Streets program will be continued to encourage active transportation and other community use of public rights-of-way.

FY22 will be the second year of operations for FLASH, Montgomery County's unique express bus service along US 29 (Colesville Road). It is anticipated the service will continue to be successful and ridership will increase as the County's employment and retail sites return to more normal operations, post-COVID-19. The successful Kids Ride Free program will continue as well, allowing all youth ages 18 and under to ride for free on our local buses, and the Seniors Ride Free program, offering free rides on local buses during off-peak periods. Employee commuting incentives will continue to be offered to enable employers to buy down the cost of transit and vanpooling for their employees through the FareShare Program. Use of Transportation Demand Management will be expanded beyond the current Transportation Management Districts by implementing the NextGen Transportation Demand Management legislation and Executive Regulations. The County is also building an extensive network of bikeway facilities, including protected bike lanes. Facilities related to the Purple Line, Bethesda Metro Station transit project, White Flint West Workaround and those in other Bicycle and Pedestrian Priority Areas (BiPPA) and master plan areas will be planned and/or constructed.

The County has had thousands of employees teleworking during the COVID-19 pandemic and based on that experience, is adopting new policies and procedures to formalize expanded telework for employees whose jobs can be done remotely. The County will continue to promote use of telework with private sector employers and employees, offering webinars and free technical assistance from nationally-experienced consultants to help these programs operate effectively.

To support the transition to electric vehicles (EVs), in FY22 the County will increase availability of EV charging stations in our public parking facilities and at other County facilities. In addition, the County will provide more opportunities for on-street EV charging in residential neighborhoods that don't have off-street alternatives for siting EV charging stations, and in pilot programs for on-street charging and/or streetlight charging in other locations, and a position is proposed to, in part, expand the County's charging infrastructure for residents. The County will continue to transition the County fleet to EVs, with plans to procure more electric buses to further the electrification of the bus fleet.

The Department of Permitting Services and the Department of Environmental Protection will develop codes and standards that improve the energy performance of both new and existing buildings. The goal is to get new commercial, multi-family, and residential buildings to achieve net-zero energy use within the next several building code cycles (building codes are updated every three years). Building Energy Performance Standards (BEPS) are under development that would require existing commercial and multi-family buildings above a certain size to meet minimum energy performance levels over time.

The Department of Environmental Protection is exploring several options to increase the amount of clean (low or no-carbon) electricity used in the County. This includes expanding the use of photovoltaic (PV) systems in the County and supporting State legislation that would authorize the County to create a Community Choice Energy (CCE) program, which would enable the County to become the default electricity supplier to residents and small businesses in the County. Under a CCE program, the County will seek to provide cleaner electricity at a cheaper price than that currently available from the utilities that serve the County.

The Department of Environmental Protection continues to implement programs to increase recycling and reduce the amount of waste needing to be disposed, including curbside pickup of food waste for businesses, a pilot program for curbside food waste pickup for residents with both programs allowing the food waste to be composted, and curbside pickup of electronics

for recycling.

FY22 Budget

An initial accounting shows that spending on climate change efforts total approximately $196.2 million in all funds in FY22. The calculation is not exhaustive; more work is needed to determine the total amount spending by the County on efforts to reduce greenhouse gas emissions, mitigate the impacts of climate change, and adapt to a changing climate.

Spending in Support of Climate Change Efforts in the FY22 Budget		
Program	**FY22 Amount**	**Fund**
RideOn	$126.01	Transit
Recycling Programs	$35.66	Solid Waste Disposal
Electric Vehicles	$18.3	Capital Budget
Transportation Demand Management	$3.32	General Fund
Homeowner Energy Efficiency Program	$2.8	Restricted Grant*
Capital Bikeshare	$1.46	General Fund
Other	$8.67	
Total	**$196.22**	
*The $2.8 million figure represents total program funding, not the annual appropriation.		

FY22 Initiatives

- Begin implementation of the County's Climate Action Plan.
- Create three new positions to expand the County's capacity on energy regulatory policy; private-sector EV adoption and building electrification; and community outreach related to climate change.
- Use the Climate Change Non-Departmental Account to support the development of a Building Energy Performance Standard; begin the development of a Community Choice Energy implementation plan (assuming adoption of State enabling legislation); support the development of more energy efficient building codes with a target of net zero; provide support for solar permitting and inspections; develop an EV charging strategic plan; conduct equitable community engagement that centers on the most vulnerable communities; and provide other support for the implementation of the Climate Action Plan.
- Plant more trees by increasing staffing to address the backlog of tree requests in the Tree Montgomery Program and to focus on expanding the tree canopy in underserved areas when the backlog is addressed.
- Install solar panels on the closed Oaks Landfill, generating 6.0 megawatts of electricity.
- Explore programs and incentives to increase adoption of PV systems in the County.
- Take steps to establish a CCE program (assuming adoption of State enabling legislation).
- Complete study to right-size the County vehicle fleet and develop a targeted approach to transition the County's fleet to zero emissions based on the vehicle technologies currently or soon to-be in the marketplace.
- Procure electric buses and electric administrative and motor pool vehicles.
- Complete Phase I of the Brookville Bus Depot electric bus charging station installation.
- Implement restructuring of Ride On bus routes to provide for more efficient, equitable and sustainable operation, and to incorporate increased numbers of electric buses.
- Examine expanded use of dedicated bus lanes for implementation along key transit routes.
- Increase the availability of electric vehicle charging stations at public parking facilities and other County locations. Examine opportunities for on-street charging and/or streetlight charging pilot program at selected locations in the County.
- Implement EV charging station wayfinding signage program to facilitate EV access and to reinforce awareness of the

general public about widespread availability of EV charging, as a way to reduce range anxiety and increase EV uptake.

- Adopt Complete Streets Guidelines and move forward with implementation.
- Continue Shared Streets to encourage active transportation and community use of public rights-of-way.
- Extend the e-bike and e-scooter pilot program, convert portions of the program to more permanent, ongoing status, install more parking corrals, and promote use of these micromobiity options for short trips and to connect to transit in more areas of the County.
- Implement adjustments to operations for FLASH, Montgomery County's new express bus service along US-29 (Colesville Road) in response to experience from the first year of full operation.
- Enhance incentives for employers to buy-down the cost of transit and vanpooling for their employees through the FareShare program.
- Expand the use of Transportation Demand Management (TDM) beyond the current Transportation Management Districts by implementing the NextGen TDM legislation and Executive Regulation.
- Continue to build an extensive network of bikeway facilities including protected bike lanes, and facilities associated with the Purple Line, Bethesda Metro Station and White Flint West Workaround projects and those in other BiPPa and master plan areas.
- Initiate a major project to upgrade the Materials Recycling Facility used by the County to prepare collected materials for recycling. This project will increase the capacity of the facility to handle all collected materials with capacity for future growth.
- New contracts for recycling in the "northern" part of the county will include curbside pickup of electronics for recycling.

Ongoing Efforts

Department of Environmental Protection (DEP)

- Green Business Certification Program: A voluntary program that recognizes and encourages businesses to take steps to reduce their ecological footprint.
- The County's Benchmarking Law: Building owners are to use a standard metric to measure energy usage, identifying energy savings opportunities. DEP offers assistance to building owners with compliance.
- Energy Connection: A program whose goal is to be a trusted source of information about home energy efficiency and renewable energy options.
- Tree Montgomery Program: A program that plants shade trees for property owners, free of charge. Additional programs for tree planting are implemented in partnership with the Department of Transportation.
- County Recycling Programs: DEP collects recycling from single family properties and prepares those materials for recycling: Recent initiatives to educate residents about proper recycling have improved the recycling rate. A pilot program for curbside pickup of food waste for residents will allow for these materials to be composted.

Department of Transportation

- Ride On: The County's public bus system provides an affordable alternative to driving.
- Capital Bikeshare, e-scooters, and e-bikes: Capital Bikeshare offers stations throughout the County, providing a low-carbon alternative for short trips. The e-scooter and e-bike pilot program are another option for residents and visitors.
- Commuter Services: Facilitate and encourage the use of public transportation with programs like FareShare, the Commuter Choice Tax Credit, and Get In.
- Express bus programs: FLASH and Ride On Route 101 provide fast, reliable bus service along major County corridors.

Department of General Services (DGS)

- Office of Energy and Sustainability: Ensures County operations are environmentally sensitive and integrates sustainability into County decision making.
- Solar installations: Over 7.6 megawatts (MW) of electricity is generated from solar panels on County facilities. A 6.0 MW installation is planned for the decommissioned Oaks Landfill and 2.0 MW installation will be incorporated in to the Brookville Bus Depot electrification microgrid.
- Fleet: DGS is leading the initiative to transition to a zero emissions fleet of County vehicles and buses.

Office of Emergency Management and Homeland Security (OEMHS)

- Hydrologic Expertise: As climate change increases the intensity of rain events, a new position at OEMHS will help identify areas that will become prone to flooding and help the County prepare for, mitigate, and respond to the impacts.
- Grant Funding: OEMHS assists DEP and other County agencies pursue State and Federal grants to prepare for the effects of climate change.
- Working closely with county departments to prepare for the current and future impacts climate change has on weather-related disasters.
- Reducing the impacts climate change has on the county by identifying and mitigating risks.
- Identifying critical infrastructure that may be vulnerable to climate change and working with owners of the infrastructure to prepare and mitigate those vulnerabilities (including dams, roads, etc).

Department of Permitting Services

- Green Building Program Review: Enforces the County's requirement for new construction, additions, and alterations to conform to the International Energy Construction Code. New commercial construction and additions of 5,000 square feet or greater must conform to the International Green Construction Code.
- DPS handles nearly all applications and permits electronically, reducing the County's overall carbon footprint.

Department of Housing and Community Affairs

- Weatherization Assistance Program: Assists homeowners and low-income residents in reducing home energy use by providing energy inspections, air leak identification, insulation, and energy efficient lighting.

Department of Human Resources

- Working with Countywide Long-Term Telework Workgroup to re-design County Telework Policy in order to maintain value of cost reductions due to considerably more efficient uses of employee time and County workspace.
- Conducts virtual trainings and online training evaluations, contributing to greenhouse gas emission reductions by eliminating employee commutes to training and reduction in paper costs.

Department of Health and Human Services

- HUBs: The various public-facing HUBs within the County are building community resiliency. The HUBs have been instrumental in providing food, personal care supplies as well as household goods to residents in need.
- HHS Minority Programs: Through its focus on the social determinants of health, the minority programs are keenly aware of the impact of climate change on communities of color and are committed to better incorporating climate and the environment into its work. The Latino Health Initiative has conducted a series of Latino community conversations to assess the knowledge, attitudes, and practices of a sample of Latino community members regarding environment related practices associated to consumer waste and recycling.

Office of Agriculture

- Supports the farm community in its utilization of renewable energy through accessory solar and regenerative agricultural practices such as no till farming, crop rotation and others.
- Promotes Best Management Practices (BMP) such as cover crop to help sequester carbon.
- Soil Conservation: the District works with local farmers in promoting conservation practices that help to reduce greenhouse gases such as conservation tillage. Conservation tillage practices reduce trips across fields by equipment that produces greenhouse gases.

Community Use of Public Facilities

- Covers the personnel cost of an energy management position in MCPS to monitor community use of school buildings and control the HVAC settings in each school based on the weekly schedule. CUPF continuously fine tunes the MCPS energy management weekly schedule to reduce unneeded energy use.
- CUPF makes every possible effort to consolidate community use into buildings by not placing groups in an empty building when a building nearby already has scheduled use.

Correction and Rehabilitation

- Diversion community service work crews removes debris/waste; work crew has painted electric car ports at county facilities and use green chemicals to remove county graffiti.

Office of Procurement

- Works with departments to employ sustainable procurement practices and specifications to help reduce environmental impacts and total cost of ownership. Examples include: (1) language incentivizing meatless menu options as well local produce sourcing in cafeteria solicitation and (2) responsible disposal or donation of County surplus to maximize return and reduce waste for the County.

Public Libraries

- Partners with other agencies and community partners such as the Department of Environmental Protection to make items such as compost bins, thermal cameras, reusable and recyclable bags available to residents.
- Programs will be offered to assist business owners in strategies to "green" their businesses. In addition, programs will be offered to increase awareness of employment opportunities in green businesses such as solar, recycling, composting, sustainable lawn and landscape maintenance, LEED certified building practices, organic farming, green roofs and other sustainable business opportunities.

Services for Seniors

LINKAGE TO COUNTY RESULTS AREAS

- Thriving Youth and Families
- A More Affordable and Welcoming County for a Lifetime

PROGRAM CONTACTS

Contact Raymond L. Crowel, PSY.D. of the Department of Health and Human Services at 240.777.1266 or Lindsay Lucas of the Office of Management and Budget at 240.777.2766 for more information.

FY22 APPROVED BUDGET

The FY22 Approved Budget includes approximately $40 million in tax-supported resources identified for seniors, including funds for community organizations that augment County services for seniors. In addition, the approved budget includes $17 million in non-tax supported resources for seniors.

Enhancements in the FY22 Approved Budget include:

- Increase staff in the Department of Health and Human Services to investigate complaints of maltreatment of abuse and neglect against seniors, secure resources, and provide surrogate decision-making for adults adjudicated through the courts.
- A project at North Montgomery Senior Housing that includes the acquisition and new construction of 111-units of senior affordable housing to be located in Gaithersburg. The project will include 97 one-bedroom units and 14 two-bedroom units.
- A project at Sandy Spring Village that will repurpose an existing three-story building commercial office complex into 56-units of residential housing for seniors. The project will have 47 units at 60 percent area medium income (AMI), 5 units at 50 percent AMI and 4 units at 40 percent AMI.
- St. Anne's Episcopal Church in Damascus is partnering with the Mission First Housing Development Corporation, a nonprofit housing developer, to construct 76 units of senior housing. The Church has received Preliminary Plan approval for the project which will provide affordable independent living for seniors. The building will feature 66 one-bedroom and ten two-bedroom units.

Non-Departmental Account Community Grants

- The FY22 Recommended Budget provides grants to community partners of $900,000 for services benefiting seniors. These community organizations are critical to an effective network or services and are sometimes able to provide these services in a more cost-effective, culturally appropriate, and flexible way. They are also able to leverage community resources that may be unavailable to County Government.

DEPARTMENTAL PROGRAMS

Services benefiting seniors are incorporated in the general department program offerings, as well as targeted services. Below are some of the major County government programs currently supporting County seniors.

Department of Recreation

- Operate seven Senior Centers.
- Operate a Senior Transportation Service providing limited range age-friendly access to six Senior Centers.
- Operate Active Adult Centers for those 55 and older, where seniors gather for educational programs, friendship, entertainment, sports, and other activities.
- Operate a Senior Nutrition Program at eight facilities in cooperation with HHS.
- Operate the Senior Sneaker Exercise Program that provides for adults over 55 years of age access to quality exercise and fitness rooms at Recreation Department Community Centers with a reduced annual membership fee.
- Offer Senior Outdoor Adventure Recreation day trip programs for active adults over 55 years of age.
- Continue the popular senior mini-trip program. Each senior center and Active Adult Program now receives three trips per-year to take seniors to local destinations of interest.
- Work with other agencies, departments, hospitals, and non-profits to provide a variety of programs, classes, and services identified as community needs to the residents age 55+ of Montgomery County. This includes such programs as World Elder Abuse Awareness Day, Tech Fairs, Health and Wellness Expos, Bone Builders, Senior Fit classes, and a huge variety of ongoing classes and programs.

Department of Health and Human Services

- Prevent or reverse nursing home placement for Medicaid-eligible persons of all ages by providing planning, nurse monitoring, and community-based services.
- Transport seniors using Transit Services Ride On buses during off-peak hours to provide transportation to County community recreation centers and to grocery stores for a limited number of senior housing complexes.
- Provide supportive contractual services to seniors including "friendly visitor" services, grocery shopping, legal assistance, and Alzheimer's support services.
- Continue the Escorted Transportation Project with the Jewish Council for the Aging to expand and coordinate new and existing escorted transportation services.
- Promote and expand transportation options available to seniors and people with disabilities through the County Mobility and Transportation Manager who works with advocates and public and private service providers.
- Offer one-stop, hands-on assistance and outreach to County residents regarding services for seniors, persons with disabilities, and their families and caregivers to clarify their needs and to identify and access resources.
- Help protect more than 9,400 County residents in 250 assisted living facilities and 34 nursing homes by maintaining a regular presence, investigating complaints, and advocating for seniors' rights.
- Offer seniors over the age of 60 access to meals, nutrition education, and the opportunity for socialization at community and senior centers and senior apartment buildings.
- Provide home delivered meals to address the nutritional needs of the County's most frail and vulnerable seniors who are home-bound due to illness or disability and cannot get out or prepare healthful meals on their own. Special consideration is given to low-income individuals, minority individuals, those in rural communities, those with limited English proficiency, and those at risk of institutional care.
- Investigate complaints of maltreatment for abuse and neglect against seniors, secure resources, and provide surrogate decision-making for adults adjudicated through the courts.
- Provide in-home support services to help vulnerable seniors remain safe and cared for in the community and to prevent premature and/or inappropriate institutionalization.
- Offer the Home Care Chore Services Program, which is targeted to low-income, frail, elderly, and people with disabilities who need help with light cleaning, vacuuming, laundry, and/or meal preparation in order to remain in their own homes and

in the community.

- Maintain funding for respite care services for older adults, persons with disabilities, and caregivers.
- Continue support for the Adult Protective Services/Social Services to Adults Program to address an increase in investigations of financial exploitation resulting from new mandatory reporting requirements for banks.
- Provide Heavy Chore Services to serve seniors with hoarding behaviors to prevent evictions, condemnation, or to correct health and safety conditions. Services include heavy commercial cleaning and pest fumigation.
- Provide Senior Mental Health Services for home-bound seniors and coordinate medication with medical providers.
- Help meet older adult challenges of remaining independent in their homes as they age in their communities through the "Village" model, a grassroots, consumer driven, and volunteer first model. The Village Coordinator assists 28 current and 3 emerging "Villages" and promotes the creation of new ones.
- Implement a Senior Home Sharing program that matches senior home providers who have a spare room with home seekers interested in a long-term housing option.

Department of Transportation

- Subsidize taxi service for low-income seniors, age 65 and older, to allow for greater mobility and quality of life.
- Provide information and linkage to transportation resources to senior citizens, maintain a database of resources, help callers fill out forms for transportation programs, and link callers with transportation providers.
- Provide free public transit travel training classes for seniors, increasing their travel options and comfort level with public transportation.
- Continue ongoing advertising campaigns and distribution of senior transportation services.
- Conduct on-site outreach events and presentations about senior transportation options and resources at locations where seniors frequent or reside.
- Provide fixed route service (Ride On) to many senior centers and make Senior SmarTrip cards available through multiple channels.
- Transport seniors to senior centers and grocery shopping trips from 12 residential facilities during Ride On's off-peak period.
- Provide free bus service on Ride On and Metrobus all hours of operation.
- Improve bus stops as part of Ride On's safety, ADA compliance, and accessibility program.
- Improve pedestrian crossings by re-timing all traffic signals to extend pedestrian crossing times to accommodate slower walking speeds, upgrade some traffic signals to include accessible/countdown pedestrian signals.
- Continue to improve pedestrian access by using high visibility ladder bar style at crosswalks, focus on pedestrian access safety in work zones, and continue converting street lights to LED.

Department of Public Libraries (MCPL)

- Provide programs specifically designed to engage patrons over 50 years of age that promote creativity, learning, education, healthy living, and social interaction. These activities are essential to vital living, and are provided in partnership with other agencies.
- Provide diverse programs relevant to the County's population over age 50. Topics include book discussions, intergenerational opportunities, financial security, professional development, business, retirement, taxes, health, employment, technology, consumer issues, English language learning, and others. All these programs have the goal of combating and alleviating social isolation.
- Provide online lifelong learning services and materials, including our seniors-focused web page, and training on how to use e-books and computers.

- Offer large print library materials and other accessibility equipment and services for seniors - assistive technology workstations with desktop magnifiers and computers with screen reading and magnifying software (JAWS and Magic software), adjustable tables, audio induction loop system in meeting rooms (selected branches), and Communication Access Real-Time Translation Services(CART).
- Provide Metro Senior SmarTrip cards for purchase at all library branches.
- Provide Books@Home service, delivering library materials to Montgomery County residents who cannot visit the library because of physical disability, health issue, or frailty.
- Provide substantial volunteer opportunities that are frequently utilized by people over 50 at every branch, such as Service Corps for Retired Executives business counseling and Volunteer Center.
- Market library services and resources in newspaper venues focusing on people over 50, such as The Beacon.

Department of Technology and Enterprise Business Solutions (TEBS)

- Senior Planet Montgomery provides technology training for older adults to enable them to use the Internet for daily living, extend their ability to live independently, and to find employment and be entrepreneurs in the digital economy. In response to Covid-19, lectures and workshops were converted to be delivered online via Zoom. Ten times as many seniors have participated in the Senior Planet Montgomery At Home Edition versus in person, but providing multi-week Internet basics courses online to older adults who do not have devices, home Internet, or technology experience has proved challenging.
- The Department of Environmental Protection partners with Senior Planet Montgomery to offer workshops and information to seniors about energy efficiency and ways to reduce energy expenses. Classes have expanded in partnership with the Chinese Culture and Community Service Center and the Gilchrist Immigration Resource Center and are now offered in English, Spanish, and Chinese Mandarin. Program outcomes demonstrate that seniors participating in the program feel more connected to their families, friends, and communities, feel more optimistic about their future, and have better access to health information.

Fire and Rescue Service (MCFRS)

- To address the disproportionate increase in the number of repeat low-acuity 911 calls by seniors, MCFRS implemented the Mobile Integrated Healthcare Pilot Program. In its first year, the pilot program reduced non-emergency calls by 55% for the population served by the program. This collaborative initiative of HHS and MCFRS holistically incorporates the skills of fire/rescue personnel, clinical social workers, and community health nurses to better meet the needs of patients who utilize EMS services frequently and reduces the burden on 911, emergency medical personnel, and emergency rooms while still providing superior care.
- Identify strategies to reduce fire risk among the elderly.
- Identify homebound seniors and those with disabilities to provide information on fire safety and risk reduction assistance including the installation of approved smoke alarms appropriate for their needs.
- Continue to partner and expand collaborative partnerships between MCFRS, County agencies and departments, and professional organizations providing services to seniors.
- Continue public education and awareness campaign to educate and inform residents regarding legislative changes to Maryland's Smoke Alarm Law and new County requirements for carbon monoxide alarms.
- Continue appointment-based and door-to-door safety campaigns offering department services to seniors including the evaluation of existing residential smoke alarm equipment, replacement of smoke alarms, and general injury prevention information and education.
- Offer free residential safety evaluations and smoke alarm checks for seniors.
- Assist and partner with communities and neighborhood organizations regarding fire safety, the development of home

fire evacuation and escape plans, and general injury prevention and emergency preparedness information.

- Continue to support the County's "Villages" model designed to assist residents who are "aging in place" with fire safety, injury prevention and in-home safety, and smoke alarm checks.
- Provide education and training to recruit classes and first responders to increase awareness of the needs, health issues, and risks faced by senior citizens.

Department of Housing and Community Affairs

- Continue partnering with "Rebuilding Together" by funding some administrative costs for a highly leveraged program that provides home repairs for low-income homeowners, most of whom are seniors and unable to undertake home repairs on their own.
- Continue partnering with the Housing Opportunities Commission of Montgomery County to provide rental assistance to low-income seniors.

Office of the State's Attorney

- Aggressively prosecute crimes against seniors and vulnerable adults through the Crimes Against Seniors and Vulnerable Adults Unit of the Office of the State's Attorney.
- Continue to collaborate closely with Adult Protective Services and the Police Department to address crimes against seniors in an efficient and timely manner that holds offenders accountable for their criminal activity.
- Continue to chair the Montgomery County Elder/Vulnerable Adult Abuse Task Force, which brings together representatives from County Agencies to discuss cases of concern and hosts an annual event on World Elder Abuse Awareness Day to promote education/prevention of senior abuse.
- Collect data and metrics that include the number of investigations opened, inter-agency collaborations, and prosecutions.

Community Engagement Cluster

- Partner with community organizations to provide free tax preparation assistance to low-to-moderate income Montgomery County residents with special attention to seniors age 60+.
- Support opportunities for adults age 60+ to increase access to community activities, socialization, and lifelong learning.
- Provide individual and couples senior counseling services.
- Recognize senior volunteer contributions annually by honoring two seniors with the Neal Potter Path of Achievement Award.
- Continue the Senior Fellows program which taps the experience and skills of retired seniors across a range of issues from affordable housing to transportation options.

Office of Consumer Protection

- Continue to recruit seniors and retired professionals to work at Office of Consumer Protection as volunteers providing administrative and investigative assistance.
- Conduct outreach initiatives to provide consumer education regarding consumer scams that target seniors and vulnerable adults.
- Collaborate with legislators and consumer organizations to enact and enhance laws designed to protect seniors from deceptive trade practices.

Office Human Resources

- Offer the Senior Fellows Program to augment the County's workforce by tapping into the skill sets of highly talented, experienced, and seasoned professionals which, includes seniors.

Department of Environmental Protection

- Seniors are able to apply for an exemption for curbside refuse and recycling services that are available to any individual who because of physical limitations (disability or age) is unable to bring containers to the curb.

Office of Public Information

- Produce "Seniors Today," a monthly cable television show highlighting services and programs of interest to seniors.
- Manage the County's seniors' website, a central portal offering timely information to seniors and caregivers about County services and programs: http://www.montgomerycountymd.gov/senior/ NOTE: The content is provided by the Commission on Aging (COA).
- Produce monthly full-page communications - a pictorial advertisement (with limited text provided by COA) - in The Beacon newspaper (in focus for people over 50) to deliver County messaging campaigns to its 400,000 monthly readers.
- Support the COA by using established social media platforms to get their messaging out to the community.
- OPI provides graphic support for the COA to include flyers, brochures, and booklets, with any required printing paid by the COA.
- MC311 provides access to local government services for seniors that cover a broad range of topics including, nutritional assistance programs, property tax deferral information, and health care resources.

Montgomery County Police Department (MCPD)

- Maintain "Keeping Seniors Safe" crime prevention outreach program, which addresses financial and other frauds and scams; identity theft; shopping safety; and emergency preparedness through presentations from Community Outreach Officers and command staff, and brochures distributed widely.
- Conduct home security surveys in seniors' homes.
- Manage Project Lifesaver to help locate seniors with dementia/Alzheimer's Disease.

Services for Seniors
FY22 Approved Operating Budget
Tax-Supported

Department	Project/Program	FY22 Approved
Health and Human Services	Adult Foster Care	823,595
	Adult Protective Services/SSTA/Public Guardianship	4,588,146
	Aging and Disability Services Resource Unit	228,414
	CFC Nurse Monitoring	2,105,215
	CFC Supports Planning	843,213
	Mental Health Services for Seniors and Persons with Disabilities	76,109
	Ombudsman Services	596,016
	Respite Services	513,121
	Senior Community Programs	2,044,004
	Senior Dental Services	219,337
	Senior Food Program	1,089,398
	The Adult Day Care Subsidies Initiative	321,565
	The Home Care Services program	2,424,844
	The Medical Assistance Eligibility Services	270,171
Sub-total, Health and Human Services		**16,143,150**
Recreation	Damascus Senior Center	191,952
	Holiday Park Senior Center	300,018
	JCA Senior Transportation	585,683
	Long Branch Senior Center	177,897
	North Potomac Senior Center	212,902
	Senior Services	482,107
	Schweinhaut Senior Center	273,638
	Senior Mini Trips	77,867
	Senior Neighborhood Programs	143,131
	Senior Outdoor Adventure Recreation	258,498
	Wheaton Senior Center	270,421
	White Oak Community Recreation Center Senior Programs	198,571
Sub-total, Recreation		**3,172,685**
Transportation	Call N Ride Program	3,596,773
	Jewish Council on Aging/Connect A Ride	153,860
	Special Transportation	131,177
	Seniors/Disabled Ride Free Program	567,300
Sub-total, Transportation		**4,449,110**
Other Departments	Community Engagement Cluster - Senior Corps RSVP	64,166
	Community Engagement Cluster - Senior Volunteer Network	40,000
	Community Grants NDA - Grants for Senior Services	841,700
	Department of Housing and Community Affairs - North Montgomery Senior	7,770,842
	Department of Housing and Community Affairs - Sandy Spring Village	3,900,000
	Department of Housing and Community Affairs - St. Anns Senior Housing -	2,500,000
	Fire and Rescue - Mobile Integrated Health for Seniors	293,867
	Human Resources - Senior Fellows	50,000
	Police - Project Lifesaver Program	12,500
	Public Information - Senior Beacon Advertising	28,000
	State's Attorney - Crimes Against Seniors and Vulnerable Adults Unit	900,615
	Department of Technology and Enterprise Business Solutions- Senior Planet	230,000
Sub-total, Other Departments		**16,631,690**
Total Tax-Supported		**40,396,635**
Total Non-Tax Supported		**17,010,062**
Grand Total		**57,406,697**

Note: Appropriations reported for programs in the Department of Transportation and Community Grants include funds supporting both seniors and the disabled, except Jewish Council on Aging/Connect-A Ride which serves older adults (50+). All other appropriations reflect only funds attributed to senior services.

Non-Tax Supported		
Department	**Project/Program**	**FY22 Approved**
Health and Human Services	Adult Foster Care	337,589
	Adult Protective Services/SSTA/ Public Guardianship	2,894,592
	Aging and Disability Services Resource Unit	647,401
	Ombudsman Services	267,221
	Respite Services	87,366
	Senior Community Programs	1,122,029
	Senior Food Program	2,271,364
	Senior Group Homes	521,756
	The Home Care Services program	824,761
	The Medical Assistance Long Term Care program	3,767,491
Sub-total, Health and Human Services		**12,741,569**
Other Departments	Department of Transportation - Call N Ride Program	379,107
	Department of Technology and Enterprise Business Solutions– Chinese Culture and Community Service Center	10,000
	Department of Transportation - Medicaid Special Transportation	3,879,386
Sub-total, Other Departments		**4,268,493**
Total Non-Tax Supported		**17,010,062**

Note: Appropriations reported for programs in the Department of Transportation include funds supporting both seniors and the disabled. All other appropriations reflect only funds attributed to senior services.

Vision Zero

MISSION STATEMENT

Human life takes priority over mobility and other objectives of the road system. Human error is inevitable and the transportation system should be designed to anticipate error so the consequences are not serious or fatal injuries. Through the use of data-informed and equitable approaches, Montgomery County will systematically update the roadway network and utilize targeted education and enforcement to build a culture of safety to eliminate serious and fatal collisions from Montgomery County roadways by 2030.

LINKAGE TO COUNTY RESULT AREAS

- **Safe Neighborhoods**
- **Easier Commutes**

PROGRAM CONTACTS

Contact Wade Holland, Vision Zero Coordinator at 240.777.2623, Michael Paylor of the Department of Transportation at 240.777.2190, Capt. David McBain of the Department of Police at 240.773.5952, Neil Greenberger of the Public Information Office at 240.777.6532, or Brady Goldsmith of the Office of Management and Budget at 240.777.2793 for more information regarding this initiative's operating budget.

PROGRAM DESCRIPTION

Vision Zero is an international movement that relies on data-informed and equitable approaches to improve the design of roads, conduct targeted education and enforcement, and change policies to end serious and fatal traffic crashes. Montgomery County adopted Vision Zero as the successor to the successful Pedestrian Safety Initiative in 2016. The County's Action Plan recommits the county to improving pedestrian safety and expands the collaborative effort to improving safety for drivers and cyclists. The goal of the 2020 Action Plan is to reduce serious and fatal collisions by 40 percent compared to the prior 2012-2016 average. The target will be achieved by completing 32 action items in the areas of engineering, enforcement, education, traffic incident management, and law/policy/advocacy. To learn more about Vision Zero and to read the 2020 Action Plan, visit https://montgomerycountymd.gov/visionzero/.

RESULTS

Preliminary 2019 data show 265 serious and fatal collisions, a 28 percent reduction from the 2012-2016 average. To continue moving towards our long-term goal of zero serious and fatal crashes, the top ten County-maintained roadway segments along the High Injury Network (HIN) were identified and studied, with short- and long-term improvements to be implemented by the Montgomery County Department of Transportation (MCDOT. During the 2018-19 Action Plan, MCDOT improved pedestrian crossings by installing pedestrian beacons and setting a 3.5 feet per second crossing standard at all traffic signals.

MCDOT continued installing protected bicycle lanes across the county including the first protected intersection in the Mid-Atlantic. Educational efforts have been conducted in HINs, pedestrian collision hot spots, as well as targeted to high-risk groups. These efforts were conducted in coordination with enforcement efforts and have been used to change unsafe pedestrian and driver behaviors. Engineering improvements, along with education and enforcement, have modified perceptions of risk and responsibility on the roads and sidewalks.

The County Council approves $101.5 million in FY21 expenditures in support of Vision Zero. The FY21 Approved Operating Budget includes $54.8 million for Vision Zero initiatives. In addition, the Capital Improvements Program (CIP) includes $46.7 million in expenditures for FY21.

Services dedicated to improving traffic safety include general program offerings, as well as targeted services. These services address current critical needs and the desired outcome of reducing serious and fatal collisions. Below are some of the major County government programs currently supporting Vision Zero:

Department of Transportation

- Continued expansion of pedestrian signals to increase visibility and safety - High-Intensity Activated crossWalK beacons (HAWKs) were installed at Muddy Branch & Harmony Hall, Aspen Hill Road & Northgate Shopping Center, Tuckerman Lane & The Bethesda Trolley Trail, Willard & The Hills Plaza. Four additional beacons are planned for installation in 2020. Pedestal Beacons were installed along the new PEPCO Natural Trail at Schaeffer, Black Rock, MD 118, and MD 28.
- Conducted Bus Stop Audits along corridors throughout the County: Middlebrook Road, MD 355, Randolph Road, and Wheaton Central Business District (MD 97, MD 193, and MD 586) that focus on HIN corridors and seek to improve safety and accessibility for transit users.
- Increase the ability of students to walk or bike to school safely through improved facilities as part of the Safe Routes to Schools program. Also, evaluate and assess traffic and operational safety issues at County schools.
- Participate in the regional Street Smart pedestrian safety education campaign. The campaigns use transit shelters and bus advertising throughout the County to promote safe pedestrian behaviors and to raise awareness of drivers and pedestrians about the importance of bicycle and pedestrian safety. The twice yearly, four-week media campaigns are also coordinated with targeted enforcement actions. Since FY16, this campaign was modified and broadened to a County-wide, year-round effort to also reach the teen and senior populations. Undertook partnerships to conduct Street Smart Virtual Reality Challenge safety campaigns at Westfield Wheaton Mall, Westfield Montgomery Mall, Veterans Plaza, and Blair High School.
- Implemented traffic calming improvements by installing pedestrian refuge islands, curb extensions, speed humps, and improved signage and markings, such as current projects under design or construction on Wickham Road, Old Baltimore Road, Arlington Road, Lockwood Drive, Brunette Avenue, East Franklin Street, Lamberton Drive at Belgrade Road, Ray Drive at Gist Avenue, Spring Street at Fairview Road, and Grubb Road at Lyttonsville Road. Where traffic calming has been employed in areas with collisions, there has been a measurable reduction in speeding and a 44 percent reduction in pedestrian collisions.
- Implement pedestrian signal timing improvements to provide pedestrians with more time to safely cross streets. This program has thus far completed retiming of all County pedestrian signals, ahead of the November 2019 deadline.
- Improve sidewalk connectivity to transportation, commercial, and employment areas, and medical facilities throughout the County.
- Provide curb ramps for sidewalks and other accessibility barriers on County roadways through the ADA compliance program.
- Built the first protected intersection in the Mid-Atlantic region at Second Ave and Spring Street in Downtown Silver Spring. The rebuilt intersection allows pedestrians and bicyclists additional protection from turning vehicles and crossing time. Increasing cycling usage has been correlated with increased safety in other cities. The narrower travel

lanes have also reduced speeds in the corridor, especially at key locations where islands have been installed to benefit pedestrians. Other safety benefits include shorter crossing distances for pedestrians, islands to improve pedestrian safety and visibility, corner islands to reduce turning speed, and floating transit stops which remove the conflict between cyclists and buses making service stops.

- Design and construct an extension linking the end of the existing Metropolitan Branch Trail in Takoma Park to the Silver Spring Transit Center.
- Conduct both countywide and targeted pedestrian safety education campaigns in HIN's and police district hot spots by coordinating with enforcement actions by Montgomery County Police Department, the creation of a 30-member volunteer brigade to conduct bilingual education on the streets, and bilingual education teams to reach at-risk groups within the High Incidence Areas. High school pedestrian safety education was expanded through the Walk Your Way Program and the "YOLO Walk Safe" Campaign with expanded use of social media and school partnering. Additionally held the Don't Be Distracted contest to raise awareness of the dangers of driving distracted. Conducted a Public Service Announcement campaign in Spanish on Univision reaching Hispanic populations by zip code focused on pedestrian and driver safety information. A similar program has been scheduled for Telemundo.
- Conduct evaluations of pedestrian and bicycle facilities in eight of the County's twenty-eight Bicycle and Pedestrian Priority Areas (BiPPAs) and construct improvements to pedestrian and bicycle connectivity and safety in these BiPPAs.
- Updating lighting, signing, marking, and signals standards and investigating complete street guidelines that seek to address crucial Vision Zero core concepts.
- Coordinated with M-NCPPC to review and approve trail crossings and intersections, projects that enhanced safety at many mid-block crossings throughout the County.
- Began coordination with the State Highway Administration (SHA) to implement many safety improvements throughout important High Injury Network corridors in Wheaton and Aspen Hill. The improvements involve many of Vision Zero's core principles of a safe and forgiving infrastructure that accommodates and protects all users.
- Performed corridor lighting studies designed to determine lighting sufficiency and needs to improve safety for drivers, pedestrians and bicyclists. Coordinated with SHA as appropriate on lighting improvements.

Department of Police

- Manage and analyze a database of collision data used to inform policy and program decisions through the Police Traffic Division, such as the identification of high crash locations, locations for traffic calming improvements, and groups and areas at high risk of being involved in serious and fatal collisions.
- Target enforcement of pedestrian safety and traffic safety laws in the High Injury Network and areas around elementary, middle, and high schools in coordination with MCDOT's pedestrian safety education activities.
- Continue to implement countywide speed, red light, and school bus camera enforcement to slow traffic to posted speed limits.
- Engage shoppers in parking lots with the "Shop with a Cop" program, where police distribute high-visibility shopping bags and safety tip brochures to address pedestrian collisions that occur in parking lots.
- Work with property managers and property owners to implement improvements that will improve pedestrian safety in parking lots, where 30 percent of the County's pedestrian collisions occur.
- Overall, enhanced enforcement of pedestrian and traffic safety laws helps modify perceptions of risk and responsibility on the road, can change behavior and contribute to building a culture of safety. From calendar year 2012 to calendar year 2019, MCPD increased the number of citations and warnings given to drivers violating pedestrian safety by 192 percent and pedestrians by 17 percent.
- Montgomery County Police have been instrumental in helping reduce the number of pedestrian collisions by:
  - Administering special pedestrian crosswalks, operating safe streets corridors, holiday and school enforcements; and

o Dedicating regular on-duty police enforcement in HINs to issue warnings to pedestrians and motorists.

Public Information Office

- Coordinated the "Be Safe, Be Seen" campaign with Police, Transportation, Fire and Rescue, and the County Executive's Office in the fall to alert drivers and pedestrians about the dangers that come with reduced daylight. The campaign reached 10,000 residents at high traffic commuter stations and county high schools.
- Continue the bilingual education of the public, in cooperation with Montgomery County Police Department and all departments represented on the Vision Zero Steering Committee regarding the three main causes of fatal and serious-injury crashes:

  o distracted drivers

  o impaired drivers, cyclists and pedestrians;

  o crosswalk issues, i.e., drivers turning right (or left) into pedestrians and pedestrians crossing mid-block on major roadways.

County Executive's Vision Zero Initiative - All Funding Sources
FY21 County Council Approved Capital Improvements Program and Operating Budget

Department	Project/Program	FY21 Approved
	Capital Improvements Program (CIP)	
Maryland-National Capital Park and Planning Commission	Trails: Hard Surface Design and Construction	$ 300,000
	Trails: Natural Surface & Resource-based Recreation	800,000
	Trails: Hard Surface Renovation	700,000
	Vision Zero	700,000
	Total M-NCPPC	**$ 2,500,000**
Department of Transportation	Pedestrian Facilities/Bikeways	31,872,000
	Intersection and Spot Improvements	2,000,000
	Pedestrian Safety Program	2,750,000
	Traffic Signals	5,335,000
	Guardrail Projects	315,000
	Neighborhood Traffic Calming	310,000
	Streetlighting	1,370,000
	Streetlight Enhancements CBD/Town Center	250,000
	Total Department of Transportation	**$ 44,202,000**
	Total FY21 CIP	**$ 46,702,000**
	Operating Budget (PSP)	
Offices of the County Executive	Vision Zero Non-Departmental Account	**$ 174,826**
Department of Transportation	Community/Transportation Safety	4,835,800
	Transportation Infrastructure Construction & Maintenance	16,910,506
	Transportation Policy, Planning, and Project Development	2,109,346
	Transportation Management, Operations and Emergency/Storm Response	6,665,947
	Total Department of Transportation	**$ 30,521,599**
Department of Police	Police Enforcement for HIAs - Overtime	180,000
	Police Enforcement for HIAs - Data Analyst	93,023
	School Safety Program/General Fund	6,537,533
	Automated Traffic Enforcement	17,250,964
	Total Department of Police	**$ 24,061,520**
	Total FY21 PSP	**$ 54,757,945**
	TOTAL FY21 APPROVED EXPENDITURES (CIP & PSP)	**$ 101,459,945**

Source: CC Approved FY21 Operating and Capital Budgets
Note: *Safety is a central element of the mission of these departments and nearly all of their programs contribute to achieving Vision Zero. The programs with a significant emphasis on safety are listed above. It should be noted that these programs are also addressing other needs as well.*

Community Grants to Base Budget

Community Grant Programs Shifting to Departments' Base Budgets FY22 County Council Approved Operating Budget		
Organization	**Purpose**	**FY22 Approved**
Department of Health and Human Services		
Ayuda, Inc.	Provide legal interpretation and document translation services to ensure equal access to justice for limited-English proficient and Deaf community members.	$50,000
Bender JCC of Greater Washington, Inc.	Bender JCC's Parkinson's Wellness Initiative improves the quality of life for individuals living with Parkinson's disease, their families and caregivers.	$12,500
Bethesda Cares, Inc.	Provide emergency assistance for rent and utilities.	$45,000
Bethesda Help, Inc.	Provide emergency assistance for rent, utilities and prescriptions to eligible residents of Southern Montgomery County.	$6,000
Bethesda Help, Inc.	Provide emergency food assistance.	$8,000
Family Services, Inc.	Provide support for the Neighborhood Safety Net Services Program to provide critical case management support to residents in Gaithersburg and East County.	$100,000
House of Divine Guidance, Inc.	Provide operating support for the Winter Haven Emergency Shelter for women and children.	$10,000
Lutheran Social Services of the National Capital Area, Inc.	Provide emergency assistance for rent, utilities, health care for newly arrived refugees.	$42,000
Mid-County United Ministries, Inc.	Provide emergency assistance for vital utility services for neediest neighbors in the highest poverty area.	$25,000
Ministries United Silver Spring Takoma Park, Inc.	Provide housing, utilities, prescriptions, food and other types of assistance.	$30,000
National Capital Bnai Brith Assisted Housing Corporation	Provide funding to pay for extremely low income residents who cannot afford the Medication Administration fee and/or overnight security fee.	$33,000
Olney Help, Inc.	Provide emergency assistance for rent, utilities, and prescriptions.	$10,000
Olney Help, Inc.	Provide emergency food assistance delivered to households.	$15,000
Potomac Community Resources, Inc.	Provide support for PCR's programs, which ensure "vital living" for Montgomery County residents with intellectual and developmental disabilities.	$30,000
Red Wiggler Foundation, Inc.	Provide opportunities for people with and without disabilities to come together to work, learn, and grow healthy food.	$70,000
Rockville Help, Inc.	Provide emergency assistance with food, rent, security deposits, utilities, and prescriptions to families in need in Rockville, Maryland.	$10,000
Upper Montgomery Assistance Network, Inc.	Provide emergency financial assistance to families facing homelessness or utility loss.	$50,000
WUMCO Help, Inc.	Provide emergency assistance for rent/mortgage and utilities.	$10,000
Sub-total, Health and Human Services		**$556,500**
Department of Human Resources		
The Ivymount School, Inc.	Provide vocational training and support for independent living for young adults with developmental disabilities.	$40,000
Sub-total, Human Resources		**40,000**
Sheriff's Department		
Court Watch Montgomery, Inc.	Provide court protections and services that reduce intimate partner violence.	$30,000
Greater Washington Jewish Coalition Against Domestic Abuse	Provide dating violence prevention programming to teens and young adults in Montgomery County.	$30,000
House of Ruth Maryland, Inc.	Sustain full-time family/child therapist presence at the Montgomery County Family Justice Center serving victims of intimate partner violence.	$20,000
Opening New Doors Foundation, Inc.	Provide comprehensive, intensive case management and therapeutic services to victims and survivors of domestic violence and their children.	$35,000
Sub-total, Sheriff's Department		**$115,000**
Grand Total		**$711,500**

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Multi-Agency Summary Schedules

The multi-agency summary schedules include data for Montgomery County Government (MCG), Montgomery County Public Schools (MCPS), Montgomery College, Maryland-National Capital Park and Planning Commission (M-NCPPC), and for Debt Service. Not included are: the Washington Suburban Sanitary Commission (WSSC), the Housing Opportunities Commission (HOC), and the Montgomery County Revenue Authority.

SCHEDULE A, FISCAL SUMMARY BY FUND

This schedule presents information organized by tax supported funds, special funds, and enterprise (self-supporting) funds. More detail is shown for Montgomery County Government, which has more special funds, than is shown for the other agencies. Fund balances expected to be available to fund the coming budget are shown, along with the new revenues estimated for that year, the inter-fund transfers that affect the net revenue available, the County Council's approved appropriations, and the fund balances projected to be on hand at the end of the coming year.

SCHEDULE A-1, BUDGET SUMMARY BY AGENCY

This schedule displays a summary by agency, separating tax supported, grant supported, and self-supported fund appropriations for the coming fiscal year, and comparing them to the current fiscal year.

SCHEDULE A-2, TAX SUPPORTED FUND BALANCES

This schedule summarizes the estimated fund balances for the end of the current fiscal year and the next fiscal year for all tax supported funds.

SCHEDULE A-3, CAPITAL IMPROVEMENTS PROGRAM CURRENT REVENUE REQUIREMENTS

This schedule displays the current revenue requirements of County agencies, by fund, across the years of the Capital Improvements Program (CIP). Each year, specific CIP projects are funded with current revenues rather than with general obligation bonds or other revenue sources. The current revenue amount also includes pay as you go (PAYGO) contributions made as direct offsets to debt obligations to maintain the County's debt within safe boundaries. Inflation is an unallocated amount to cover increased costs due to inflation.

SCHEDULE A-4, FISCAL SUMMARY BY FUND

This schedule displays resources and use of resources data for all funds, including beginning and ending fund balance,

revenues, transfers, expenditures, appropriations, and claims on fund.

SCHEDULE A-5, INTER-FUND TRANSFERS

This schedule shows more detailed information concerning transfers to and from each fund by agency and fund type (tax or non-tax supported).

SCHEDULE A-6, CONTRIBUTIONS TO/FROM OTHER FUNDS

This schedule displays necessary movements of funds between agencies to support appropriations.

Schedule A

FY22 APPROVED FISCAL SUMMARY BY FUND ($000)

(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)	(I)	(J)	(K)	(L)
						FY22 Operating Budget					
Agencies By Fund	FY21 Est Fund Bal	FY22 Est Revenue	Net Inter-Fund Transfers	FY22 Total Resources	CIP Current Revenue & PAYGO	GO & LTL Debt Service	Agy/Fund Approp.	Total Approp.	Total Use of Approp.	Designated Fund Balance	FY22 Projected Fund Bal.
GENERAL FUND: TAX SUPPORTED											
County Government	82,073	3,624,281	(374,572)	3,331,781	30,912	232,207	1,285,606	1,517,813	1,548,725	0	0
Debt Service: Non-Agency	0	5,177	415,761	420,938	0	7,130	0	7,130	7,130	0	0
Montgomery County Public Schools	25,000	773,962	0	798,962	8,062	153,879	2,551,625	2,705,504	2,713,566	0	0
Montgomery College	33,752	114,439	(1,333)	146,859	12,901	27,722	265,455	293,177	306,078	0	0
SUBTOTAL GENERAL FUND	**140,825**	**4,517,859**	**39,856**	**4,698,540**	**51,875**	**420,938**	**4,102,686**	**4,523,623**	**4,575,498**	**0**	**123,042**
OTHER FUNDS: TAX SUPPORTED											
County Government											
Urban Districts	486	2,402	7,371	10,259	0	0	9,946	9,946	9,946	0	312
Fire	(24,163)	275,888	(13,420)	238,305	4,807	0	233,238	233,238	238,045	0	261
Mass Transit	419	226,045	(45,584)	180,879	31,309	0	149,435	149,435	180,744	0	135
Recreation	8,109	49,243	(12,173)	45,179	0	0	45,035	45,035	45,035	0	144
Economic Development	0	430	9,561	9,991	5,500	0	4,491	4,491	9,991	0	0
M-NCPPC	13,805	144,130	(2,382)	155,553	450	6,465	143,751	150,216	150,666	0	4,886
SUBTOTAL OTHER TAX SUPPORTED	**(1,344)**	**698,138**	**(56,628)**	**640,166**	**42,066**	**6,465**	**585,896**	**592,361**	**634,427**	**0**	**5,739**
TOTAL AVAIL. TAX SUPPORTED	**139,481**	**5,215,998**	**(16,772)**	**5,338,706**	**93,941**	**427,403**	**4,688,582**	**5,115,985**	**5,209,926**	**0**	**128,780**
Revenue Stabilization (Designated)	403,800	133	27,378	431,312	0	0	0	0	0	431,312	0
TOTAL TAX SUPPORTED (W RSF)	**543,281**	**5,216,131**	**10,606**	**5,770,018**	**93,941**	**427,403**	**4,688,582**	**5,115,985**	**5,209,926**	**431,312**	**128,780**
GRANT FUNDS											
County Government	0	163,259	0	163,259	0	0	164,259	164,259	164,259	0	(1,000)
Montgomery County Public Schools	0	144,539	0	144,539	0	0	144,539	144,539	144,539	0	0
Montgomery College	0	17,355	0	17,355	0	0	17,355	17,355	17,355	0	0
M-NCPPC	0	550	0	550	0	0	550	550	550	0	0
FEE SUPPORTED FUNDS											
Cable TV	2,711	22,869	(4,497)	21,082	4,272	0	16,670	16,670	20,942	0	140
Montgomery Housing Initiative	20,635	30,247	11,568	62,451	0	0	43,123	43,123	43,123	17,998	1,330
Water Quality Protection Fund	7,102	43,985	(11,707)	39,380	4,917	0	29,481	29,481	34,398	0	4,982
Recreation-NonTax Supported	1,327	8,100	(4,500)	4,927	0	0	3,600	3,600	3,600	0	1,327
Detention Center Non-Tax Supported	390	245	0	635	0	0	543	543	543	0	92
ENTERPRISE FUNDS											
County Government											
Community Use of Public Facilities	(112)	8,522	(937)	7,472	176	0	8,503	8,503	8,679	26	(1,233)
Parking Districts	12,589	29,722	(6,229)	36,081	5,985	0	24,579	24,579	30,564	(10)	5,527
Permitting Services	16,999	36,955	(6,740)	47,214	0	0	38,902	38,902	38,902	(43)	8,355
Solid Waste Collection	(3,676)	10,922	(313)	6,932	0	0	10,627	10,627	10,627	6	(3,701)
Solid Waste Disposal	0	113,506	216	113,721	1,933	0	124,643	124,643	126,576	(20,365)	7,510
Vacuum Leaf Collection	1,070	8,602	(2,235)	7,436	0	0	6,691	6,691	6,691	0	746
Liquor Control	7,704	101,221	(31,779)	77,146	1,267	0	66,348	66,348	67,615	(154)	9,685
Non-Tax Supported Debt Service	0	0	27,750	27,750	0	27,750	0	27,750	27,750	0	0
Montgomery County Public Schools	10,408	72,378	11,970	94,756	0	0	84,348	84,348	84,348	0	10,408
Montgomery College	25,903	26,866	197	52,966	0	0	29,773	29,773	29,773	0	23,193
M-NCPPC	13,130	17,907	2,237	33,273	400	0	19,276	19,276	19,676	0	13,597
SUBTOTAL NON-TAX SUPPORTED	**116,177**	**857,751**	**(15,003)**	**958,925**	**18,950**	**27,750**	**833,808**	**861,558**	**880,508**	**(2,541)**	**80,958**

FY22 APPROVED FISCAL SUMMARY BY FUND ($000)

TOTAL BUDGET (with Revenue Stabilization)	659,458	6,073,882	(4,397)	6,728,943	112,891	455,153	5,522,390	5,977,542	6,090,433	428,771	209,738

Schedule A-a

SPENDING AFFORDABILITY COMPARISON

(Dollars in Millions)

	A CATEGORY	B FY21 CC Approved 5-21-20	C FY21 Estimate	D FY22 CC SAG 2-9-21	E FY22 CC Approved 5-27-21	F FY22 % Chg App / App
1	Property Tax	1,830.8	1,830.9		1,884.7	2.9%
2	Income Tax	1,695.4	1,707.7		1,708.8	0.8%
3	Transfer/Recordation Tax	181.6	161.9		169.8	-6.5%
4	Other Tax	273.6	240.3		244.4	-10.7%
5	General State/Fed/Other Aid	945.3	1,142.6		1,017.7	7.6%
6	All Other Revenue	232.1	162.6		190.8	-17.8%
7	**Revenues**	**5,158.7**	**5,245.9**		**5,216.1**	**1.1%**
8	Net Transfers In (Out)	24.9	19.2		10.6	-57.4%
9	Set Aside: Potential Supplementals	-	-		-	n/a
10	Set Aside: Other Claims	(6.8)	10.5		-	-100.0%
11	Beginning Reserve: Total	564.9	512.7		543.3	-3.8%
11a	Revenue Stabilization Fund	382.2	376.3		403.8	5.7%
11b	Reserve: Undesignated	182.7	136.5		139.5	-23.7%
12	**TOTAL RESOURCES**	**5,741.7**	**5,788.4**		**5,770.0**	**0.5%**
13	**APPROPRIATIONS**					
14	**Capital Budget:**					
15	CIP Current Revenue	(65.9)	(71.4)	(77.4)	(78.4)	19.0%
16	CIP PAYGO	(32.0)	-	(31.0)	(15.5)	-51.6%
17	**Operating Budget:**					
18	MCPS	(2,562.4)	(2,544.2)	(2,550.7)	(2,551.6)	-0.4%
19	College, Total	(268.9)	(249.2)		(265.5)	-1.3%
20	Less College Tuition	75.3	68.1		68.0	-9.6%
21	College, Net	(193.7)	(181.1)	(196.9)	(197.4)	1.9%
22	County Government	(1,584.7)	(1,742.8)	(1,564.9)	(1,638.3)	3.4%
23	M-NCPPC	(134.2)	(127.6)	(132.5)	(141.1)	5.1%
24	Retiree Health Insurance Prefunding	(90.1)	(90.1)	(90.5)	(92.2)	2.2%
24	Other: (Unallocated) / GAP	-	-		-	n/a
25	**Total Operating Budget:**	**(4,640.3)**	**(4,753.9)**		**(4,688.6)**	**1.0%**
26	**Debt Service:**					
27	All County Debt Service	(383.4)	(380.9)	(441.5)	(391.6)	2.2%
28	M-NCPPC Debt Service	(7.3)	(6.4)	-	(6.5)	-11.5%
29	MCG Long Term Leases (b)	(31.8)	(32.5)	-	(29.3)	-8.0%
30	**TOTAL APPROPRIATIONS**	**(5,160.8)**	**(5,245.1)**	**(5,085.4)**	**(5,209.9)**	**1.0%**
31	(incl. Capital, Operating & Debt Service)					
32	**Aggregate Operating Budget**	**(5,085.5)**	**(5,177.0)**	**(5,085.4)**	**(5,141.9)**	**1.1%**
33	(excludes College tuition)					
34	Revenue Stabilization Fund (new $s)	(8.6)	(27.5)		(27.5)	220.5%
35	**Ending Reserve: Total**	**581.0**	**543.3**		**560.1**	**-3.6%**
36a	Revenue Stabilization Fund	390.8	403.8		431.3	10.4%
36b	Ending Reserve: Designated	-	-		-	n/a
36c	Ending Reserve: Undesignated	190.2	139.5		128.8	-32.3%
37	**Maximum AOB without 6 votes**	**(5,087.8)**			**(5,122.1)**	
38	(Prior Year AOB + inflation as shown)	**1.27%**			**0.72%**	

a) Based on latest revenue and expenditure estimates as prepared by Department of Finance and OMB.
b) Long term leases of Montgomery County Government are considered equivalent to debt service.

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Schedule A-1

BUDGET SUMMARY BY AGENCY

(in millions)

(A) Fiscal Year	(B) Tax Supported	(C) Grant Supported	(D) Self Supported	(E) Grand Total
MONTGOMERY COUNTY GOVERNMENT				
FY21 Approved	1,671.9	128.0	366.1	2,166.0
FY22 Approved	1,727.8	164.3	373.7	2,265.7
Percent Change From FY21	3.3%	28.3%	2.1%	4.6%
MONTGOMERY COUNTY PUBLIC SCHOOLS				
FY21 Approved	2,562.4	110.5	82.7	2,755.5
FY22 Approved	2,551.6	144.5	84.3	2,780.5
Percent Change From FY21	-0.4%	30.9%	2.0%	0.9%
MONTGOMERY COLLEGE				
FY21 Approved	268.9	18.8	30.7	318.3
FY22 Approved	265.5	17.4	29.8	312.6
Percent Change From FY21	-1.3%	-7.6%	-2.9%	-1.8%
MARYLAND-NATIONAL CAPITAL PARK AND PLANNING COMMISSION				
FY21 Approved	137.2	0.6	19.5	157.2
FY22 Approved	143.8	0.6	19.3	163.6
Percent Change From FY21	4.8%	----	-1.0%	4.0%
ALL AGENCIES WITHOUT DEBT SERVICE				
FY21 Approved	4,640.3	257.8	499.0	5,397.1
FY22 Approved	4,688.6	326.7	507.1	5,522.4
Percent Change From FY21	1.0%	26.7%	1.6%	2.3%
DEBT SERVICE: GENERAL OBLIGATION & LONG TERM LEASES				
FY21 Approved	422.5		21.7	444.2
FY22 Approved	427.4		27.7	455.2
Percent Change From FY21	1.2%	----	27.8%	2.5%
TOTAL BUDGETS				
FY21 Approved	5,062.8	257.8	520.7	5,841.3
FY22 Approved	5,116.0	326.7	534.9	5,977.5
Percent Change From FY21	1.0%	26.7%	2.7%	2.3%

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Schedule A-2

SCHEDULE A-2: TAX SUPPORTED FUND BALANCES
Fiscal Year FY21

	General Fund	Bethesda Urban	Sil Spr Urban	Wheaton Urban	Noise Abatement	Mass Transit	Fire
Beginning Fund Balance	97,679,071	78,904	28,204	(96,977)	0	3,632,409	(32,824,446)
Revenues	3,653,864,929	858,409	1,097,108	273,591	0	220,066,687	264,337,995
Net Transfers	(334,109,215)	2,339,612	2,811,630	2,087,768	0	(60,650,200)	(11,561,077)
TOTAL RESOURCES	3,417,434,785	3,276,925	3,936,942	2,264,382	0	163,048,896	219,952,472
Contributions	(1,898,411,816)	0	0	0	0	0	0
To CIP: Current Revenue	(43,612,000)	0	0	0	0	(18,001,000)	(3,933,000)
Expenditures	(1,404,313,762)	(3,205,704)	(3,515,326)	(2,270,877)	0	(144,629,123)	(240,182,272)
TOTAL USE OF RESOURCES	(3,346,337,578)	(3,205,704)	(3,515,326)	(2,270,877)	0	(162,630,123)	(244,115,272)
ESTIMATED FY21 ENDING FUND BALANCE	71,097,207	71,221	421,616	(6,495)	0	418,773	(24,162,800)
Less Designated Fund Balance	0	0	0	0	0	0	0
Less Change in Designated Fund Balance	0	0	0	0	0	0	0
Less Claims on Fund Balance	10,975,537	0	0	0	0	0	0
Projected Undesignated Fund Balance To Fund FY22	**82,072,744**	**71,221**	**421,616**	**(6,495)**	**0**	**418,773**	**(24,162,800)**

SCHEDULE A-2: TAX SUPPORTED FUND BALANCES
Fiscal Year FY22

	General Fund	Bethesda Urban	Sil Spr Urban	Wheaton Urban	Noise Abatement	Mass Transit	Fire
Beginning Fund Balance	82,072,744	71,221	421,616	(6,495)	0	418,773	(24,162,800)
Revenues	3,624,280,724	962,398	1,157,864	281,689	0	226,044,502	275,888,439
Net Transfers	(374,572,373)	2,386,946	2,358,336	2,625,220	0	(45,583,989)	(13,420,365)
TOTAL RESOURCES	3,331,781,095	3,420,565	3,937,816	2,900,414	0	180,879,286	238,305,274
Contributions	(1,898,961,931)	0	0	0	0	0	0
To CIP: Current Revenue	(51,875,000)	0	0	0	0	(31,309,000)	(4,807,000)
Expenditures	(1,285,605,982)	(3,276,193)	(3,914,111)	(2,756,040)	0	(149,435,238)	(233,237,698)
TOTAL USE OF RESOURCES	(3,236,442,913)	(3,276,193)	(3,914,111)	(2,756,040)	0	(180,744,238)	(238,044,698)
ESTIMATED FY22 ENDING FUND BALANCE	95,338,182	144,372	23,705	144,374	0	135,048	260,576
Less Designated Fund Balance	0	0	0	0	0	0	0
Less Change in Designated Fund Balance	0	0	0	0	0	0	0
Less Claims on Fund Balance	0	0	0	0	0	0	0
Projected Undesignated Fund Balance To Fund FY23	**95,338,182**	**144,372**	**23,705**	**144,374**	**0**	**135,048**	**260,576**

Schedule A-2

SCHEDULE A-2: TAX SUPPORTED FUND BALANCES
Fiscal Year FY21

Recreation	Economic Development	Revenue Stabilization	Total MCG Tax Supported	Debt Service	MCPS	Montgomery College	M-NCPPC	Total All Tax Supported
5,550,789	1,108,086	376,281,822	451,437,862	0	28,014,609	28,347,879	4,933,417	512,733,767
48,155,255	430,000	461,730	4,189,545,704	11,136,368	788,619,391	108,462,933	148,163,769	5,245,928,165
(18,826,608)	9,482,310	27,056,902	(381,368,878)	402,218,995	0	325,000	(1,932,375)	19,242,742
34,879,436	11,020,396	403,800,454	4,259,614,688	413,355,363	816,634,000	137,135,812	151,164,811	5,777,904,674
0	0	0	(1,898,411,816)	0	1,752,612,120	145,799,696	0	0
0	(5,500,000)	0	(71,046,000)	0	0	0	(350,000)	(71,396,000)
(26,770,561)	(5,020,396)	0	(1,829,908,021)	(413,355,363)	(2,544,246,120)	(249,183,138)	(137,010,298)	(5,173,702,940)
(26,770,561)	(10,520,396)	0	(3,799,365,837)	(413,355,363)	(791,634,000)	(103,383,442)	(137,360,298)	(5,245,098,940)
8,108,875	500,000	403,800,454	460,248,851	0	25,000,000	33,752,370	13,804,513	532,805,734
0	0	(403,800,454)	(403,800,454)	0	0	0	0	(403,800,454)
0	0	0	0	0	0	0	0	0
0	(500,000)	0	10,475,537	0	0	0	0	10,475,537
8,108,875	0	0	66,923,934	0	25,000,000	33,752,370	13,804,513	139,480,817

SCHEDULE A-2: TAX SUPPORTED FUND BALANCES
Fiscal Year FY22

Recreation	Economic Development	Revenue Stabilization	Total MCG Tax Supported	Debt Service	MCPS	Montgomery College	M-NCPPC	Total All Tax Supported
8,108,875	0	403,800,454	470,724,388	0	25,000,000	33,752,370	13,804,513	543,281,271
49,243,350	430,000	133,390	4,178,422,356	5,176,606	773,962,499	114,439,465	144,130,050	5,216,130,976
(12,173,093)	9,560,677	27,378,169	(401,440,472)	415,761,134	0	(1,333,000)	(2,381,950)	10,605,712
45,179,132	9,990,677	431,312,013	4,247,706,272	420,937,740	798,962,499	146,858,835	155,552,613	5,770,017,959
0	0	0	(1,898,961,931)	0	1,752,662,235	146,299,696	0	0
0	(5,500,000)	0	(93,491,000)	0	0	0	(450,000)	(93,941,000)
(45,034,754)	(4,490,677)	0	(1,727,750,693)	(420,937,740)	(2,551,624,734)	(265,454,984)	(150,216,441)	(5,115,984,592)
(45,034,754)	(9,990,677)	0	(3,720,203,624)	(420,937,740)	(798,962,499)	(119,155,288)	(150,666,441)	(5,209,925,592)
144,378	0	431,312,013	527,502,648	0	0	27,703,547	4,886,172	560,092,367
0	0	(431,312,013)	(431,312,013)	0	0	0	0	(431,312,013)
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
144,378	0	0	96,190,635	0	0	27,703,547	4,886,172	128,780,354

Schedule A-3

CURRENT REVENUE REQUIREMENTS FOR THE CAPITAL IMPROVEMENTS PROGRAM

May 27, 2021

TAX SUPPORTED APPROPRIATIONS ($000s)	ACTUAL FY19 Exp	*APPROVED FY20 Approp	ACTUAL FY20 Exp	APPROVED 6 YR	LATEST FY21 APPROVED	APPROVED FY22 Approp	APPROVED FY23	APPROVED FY24	APPROVED FY25	APPROVED FY26
GENERAL REVENUE SUPPORTED										
MCG	12,068	(1,701)	9,847	70,977	9,645	10374	13063	12616	12814	12,465
M-NCPPC PARKS	2,258	3,612	4,330	25,418	3,913	3,913	4,398	4,398	4,398	4,398
PUBLIC SCHOOLS (MCPS)	3,347	7,369	12,974	114,229	14,770	8,062	23,198	22,699	23,793	21,707
MONTGOMERY COLLEGE	15,302	13,584	15,862	89,571	13,534	12,901	16,434	16,534	15,084	15,084
HOC	-	1,350	-	7,875	1,750	1,125	1,250	1,250	1,250	1,250
CIP PAYGO - REGULAR	33,000	32,000	32,000	135,600	-	15,500	33,900	30,800	28,200	27,200
CIP PAYGO - RSF CONTRIBUTION	-	-	-	-	-	-	-	-	-	-
TOTAL CIP PAYGO	33,000	32,000	32,000	135,600	-	15,500	33,900	30,800	28,200	27,200
SUBTOTAL	65,976	56,214	75,013	443,670	43,612	51,875	92,243	88,297	85,539	82,104
OTHER TAX SUPPORTED										
MASS TRANSIT	4,558	13,889	9,415	133,287	18,001	31,309	40,990	26,058	6,269	10,660
FIRE CONSOLIDATED	1,092	1,011	1,973	30,942	3,933	4,807	4,980	6,345	5,634	5,243
M-NCPPC PARKS	350	350	350	2,600	350	450	450	450	450	450
ECONOMIC DEVELOPMENT FUND	-	-	-	11,000	5,500	5,500	-	-	-	-
SUBTOTAL	6,000	15,250	11,739	177,829	27,784	42,066	46,420	32,853	12,353	16,353
SUBTOTAL TAX SUPPORTED CURRENT REVENUE APPROPRIATION:	71,976	71,464	86,751	621,499	71,396	93,941	138,663	121,150	97,892	98,457
INFLATION	-	-	-	17,850	-	-	2,082	4,026	4,885	6,858
SUBTOTAL ALLOCATION:	-	-	-	17,850	-	-	2,082	4,026	4,885	6,858
TOTAL TAX SUPPORTED CURRENT REVENUE REQUIREMENT:	71,976	71,464	86,751	639,349	71,396	93,941	140,745	125,176	102,777	105,315

NON-TAX SUPPORTED EXPENDITURES ($000s)	ACTUAL FY19 Exp	APPROVED FY20 Exp	ACTUAL FY20 Exp	APPROVED 6 YR	LATEST FY21 APPROVED	APPROVED FY22	APPROVED FY23	APPROVED FY24	APPROVED FY25	APPROVED FY26
NON-TAX SUPPORTED										
PARKING DISTRICTS	10,739	6,033	6,967	37,185	3,794	90	8,672	8,926	7,826	7,877
SOLID WASTE DISPOSAL	8,287	8,989	589	19,787	4,700	13,065	2,022	-	-	-
M-NCPPC ENTERPRISE FUND	3,005	4,000	2,251	3,450	2,550	400	-	-	500	-
CABLE TV FUND	6,602	4,430	4,536	25,129	3,761	4,272	4,568	4,176	4,176	4,176
WATER QUALITY PROTECTION CHARGE	7,137	3,228	4,687	26,807	8,140	4,917	3,640	3,000	4,050	3,060
LIQUOR CONTROL	-	-	-	6,832	1,785	1,267	781	957	1,435	607
CUPF	268	863	372	649	245	(796)	300	300	300	300
SUBTOTAL EXPENDITURES:	36,038	27,543	19,402	119,839	24,975	23,215	19,983	17,359	18,287	16,020
TOTAL CURRENT REVENUE REQUIREMENTS	108,014	99,007	106,154	759,188	96,371	117,156	160,728	142,535	121,064	121,335

*Note - The FY20 Approved does not include supplementals related to General Fund Reserves

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Schedule A-4

Fiscal Summary By Fund

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
TAX SUPPORTED					
MONTGOMERY COUNTY GOVERNMENT					
County General Fund					
BEGINNING FUND BALANCE	**103,316,700**	**154,145,082**	**97,679,071**	**82,072,744**	**-46.8%**
REVENUES					
Taxes	3,400,724,617	3,394,695,119	3,355,718,489	3,454,135,694	1.8%
Licenses & Permits	10,880,889	13,465,465	11,166,323	13,271,945	-1.4%
Charges for Services	7,894,305	10,971,154	9,642,749	10,091,962	-8.0%
Fines & Forfeitures	29,516,285	45,155,800	18,955,450	37,866,950	-16.1%
Intergovernmental	72,692,519	75,671,630	247,201,167	95,611,872	26.4%
Investment Income	(5,367,474)	488,230	(315,720)	(91,200)	-118.7%
Miscellaneous	17,180,079	18,031,321	11,496,471	13,393,501	-25.7%
Total REVENUES	3,533,521,220	3,558,478,719	3,653,864,929	3,624,280,724	1.8%
NET INTER-FUND TRANSFERS					
From Non-Tax Supported Funds	49,227,983	49,440,703	49,265,703	49,646,750	0.4%
To Non-Tax Supported Funds	(27,039,046)	(21,190,315)	(30,545,569)	(30,054,574)	41.8%
From Tax Supported Funds	24,903,321	23,887,826	45,637,826	24,183,352	1.2%
To Tax Supported Funds	(349,585,277)	(373,377,585)	(367,969,740)	(375,366,634)	0.5%
From Internal Service Funds	0	3,713,312	3,713,312	0	-100.0%
To Internal Service Funds	(4,500,000)	0	0	0	----
To Revenue Stabilization Fund	(26,820,183)	(4,000,000)	(27,056,902)	(27,378,169)	584.5%
To Component Units/Agencies	(10,727,382)	(15,381,695)	(7,153,845)	(15,603,098)	1.4%
Total NET INTER-FUND TRANSFERS	(344,540,584)	(336,907,754)	(334,109,215)	(374,572,373)	11.2%
CONTRIBUTIONS TO/FROM OTHER FUNDS					
To Tax Supported Funds	(1,872,606,937)	(1,897,661,816)	(1,898,411,816)	(1,898,961,931)	0.1%
County Contribution to CIP Fund	(75,012,897)	(70,144,000)	(43,612,000)	(51,875,000)	-26.0%
Total CONTRIBUTIONS TO/FROM OTHER FUNDS	(1,947,619,834)	(1,967,805,816)	(1,942,023,816)	(1,950,836,931)	-0.9%
Total Resources	***1,344,677,502***	***1,407,910,231***	***1,475,410,969***	***1,380,944,164***	***-1.9%***
APPROPRIATION/EXPENDITURE					
Appropriation/Expenditure	(1,267,251,970)	(1,239,718,284)	(1,404,313,762)	(1,285,605,982)	3.7%
Adjustment for Prior Year Encumbrances/Reserves	20,253,539	0	0	0	----
Total APPROPRIATION/EXPENDITURE	(1,246,998,431)	(1,239,718,284)	(1,404,313,762)	(1,285,605,982)	3.7%
CLAIMS ON FUND					
Set Aside: Future Needs	0	0	10,975,537	0	----
Designated Reserves	0	(6,800,000)	0	0	-100.0%
Total CLAIMS ON FUND	0	(6,800,000)	10,975,537	0	-100.0%
Total Use of Resources	***(1,246,998,431)***	***(1,246,518,284)***	***(1,393,338,225)***	***(1,285,605,982)***	***3.1%***
PROJECTED FUND BALANCE	**97,679,071**	**161,391,947**	**82,072,744**	**95,338,182**	**-40.9%**
Bethesda Urban District					
BEGINNING FUND BALANCE	**47,700**	**233,085**	**78,904**	**71,221**	**-69.4%**
REVENUES					
Taxes	713,629	746,360	756,025	778,423	4.3%
Charges for Services	183,975	194,567	102,384	183,975	-5.4%

Fiscal Summary By Fund

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
Total REVENUES	897,604	940,927	858,409	962,398	2.3%
NET INTER-FUND TRANSFERS					
From Non-Tax Supported Funds	1,619,864	1,609,890	1,609,890	2,408,612	49.6%
From Tax Supported Funds	810,318	750,318	750,318	0	-100.0%
To Tax Supported Funds	(21,597)	(20,596)	(20,596)	(21,666)	5.2%
Total NET INTER-FUND TRANSFERS	2,408,585	2,339,612	2,339,612	2,386,946	2.0%
Total Resources	***3,353,889***	***3,513,624***	***3,276,925***	***3,420,565***	***-2.6%***
APPROPRIATION/EXPENDITURE					
Appropriation/Expenditure	(3,274,985)	(3,369,105)	(3,205,704)	(3,276,193)	-2.8%
Adjustment for Prior Year Encumbrances/Reserves	0	0	0	0	----
Total APPROPRIATION/EXPENDITURE	(3,274,985)	(3,369,105)	(3,205,704)	(3,276,193)	-2.8%
Total Use of Resources	***(3,274,985)***	***(3,369,105)***	***(3,205,704)***	***(3,276,193)***	***-2.8%***
PROJECTED FUND BALANCE	**78,904**	**144,519**	**71,221**	**144,372**	**-0.1%**
Silver Spring Urban District					
BEGINNING FUND BALANCE	**74,659**	**508,684**	**28,204**	**421,616**	**-17.1%**
REVENUES					
Taxes	911,367	1,022,638	1,007,897	1,037,864	1.5%
Charges for Services	123,936	150,000	89,211	120,000	-20.0%
Total REVENUES	1,035,303	1,172,638	1,097,108	1,157,864	-1.3%
NET INTER-FUND TRANSFERS					
From Non-Tax Supported Funds	2,529,843	2,813,959	2,813,959	2,704,922	-3.9%
From Tax Supported Funds	539,660	539,660	539,660	174,403	-67.7%
To Tax Supported Funds	(536,019)	(541,989)	(541,989)	(520,989)	-3.9%
Total NET INTER-FUND TRANSFERS	2,533,484	2,811,630	2,811,630	2,358,336	-16.1%
Total Resources	***3,643,446***	***4,492,952***	***3,936,942***	***3,937,816***	***-12.4%***
APPROPRIATION/EXPENDITURE					
Appropriation/Expenditure	(3,666,084)	(3,834,053)	(3,515,326)	(3,914,111)	2.1%
Adjustment for Prior Year Encumbrances/Reserves	50,842	0	0	0	----
Total APPROPRIATION/EXPENDITURE	(3,615,242)	(3,834,053)	(3,515,326)	(3,914,111)	2.1%
Total Use of Resources	***(3,615,242)***	***(3,834,053)***	***(3,515,326)***	***(3,914,111)***	***2.1%***
PROJECTED FUND BALANCE	**28,204**	**658,899**	**421,616**	**23,705**	**-96.4%**
Wheaton Urban District					
BEGINNING FUND BALANCE	**139,351**	**(29,935)**	**(96,977)**	**(6,495)**	**-78.3%**
REVENUES					
Taxes	237,706	281,282	273,591	281,689	0.1%
Total REVENUES	237,706	281,282	273,591	281,689	0.1%
NET INTER-FUND TRANSFERS					
From Non-Tax Supported Funds	36,537	468,052	88,667	200,000	-57.3%
From Tax Supported Funds	1,909,741	2,294,667	2,294,667	2,737,170	19.3%
To Tax Supported Funds	(308,542)	(295,566)	(295,566)	(311,950)	5.5%
Total NET INTER-FUND TRANSFERS	1,637,736	2,467,153	2,087,768	2,625,220	6.4%
Total Resources	***2,014,793***	***2,718,500***	***2,264,382***	***2,900,414***	***6.7%***
APPROPRIATION/EXPENDITURE					
Appropriation/Expenditure	(2,122,927)	(2,432,088)	(2,270,877)	(2,756,040)	13.3%
Adjustment for Prior Year Encumbrances/Reserves	11,157	0	0	0	----
Total APPROPRIATION/EXPENDITURE	(2,111,770)	(2,432,088)	(2,270,877)	(2,756,040)	13.3%
Total Use of Resources	***(2,111,770)***	***(2,432,088)***	***(2,270,877)***	***(2,756,040)***	***13.3%***
PROJECTED FUND BALANCE	**(96,977)**	**286,412**	**(6,495)**	**144,374**	**-49.6%**
Mass Transit					

Fiscal Summary By Fund

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
BEGINNING FUND BALANCE	**11,040**	**(4,718,945)**	**3,632,409**	**418,773**	**-108.9%**
REVENUES					
Taxes	135,071,397	152,218,055	151,840,564	111,358,690	-26.8%
Licenses & Permits	210,205	400,000	100,000	200,000	-50.0%
Charges for Services	21,043,318	25,469,721	3,548,659	16,216,238	-36.3%
Fines & Forfeitures	836,159	525,000	367,500	418,800	-20.2%
Intergovernmental	41,355,503	41,317,057	64,209,964	97,850,774	136.8%
Miscellaneous	64,467	0	0	0	----
Total REVENUES	198,581,049	219,929,833	220,066,687	226,044,502	2.8%
NET INTER-FUND TRANSFERS					
From Tax Supported Funds	531,310	531,310	531,310	531,310	----
To Tax Supported Funds	(44,810,522)	(48,280,113)	(61,181,510)	(46,115,299)	-4.5%
Total NET INTER-FUND TRANSFERS	(44,279,212)	(47,748,803)	(60,650,200)	(45,583,989)	-4.5%
Total Resources	***154,312,877***	***167,462,085***	***163,048,896***	***180,879,286***	***8.0%***
CIP CURRENT REVENUE	***(9,415,382)***	***(18,001,000)***	***(18,001,000)***	***(31,309,000)***	***73.9%***
APPROPRIATION/EXPENDITURE					
Appropriation/Expenditure	(137,523,332)	(149,364,876)	(144,629,123)	(149,435,238)	----
Debt Service - Other	0	0	0	0	----
Adjustment for Prior Year Encumbrances/Reserves	(3,741,754)	0	0	0	----
Total APPROPRIATION/EXPENDITURE	(141,265,086)	(149,364,876)	(144,629,123)	(149,435,238)	----
Total Use of Resources	***(150,680,468)***	***(167,365,876)***	***(162,630,123)***	***(180,744,238)***	***8.0%***
PROJECTED FUND BALANCE	**3,632,409**	**96,209**	**418,773**	**135,048**	**40.4%**
Fire					
BEGINNING FUND BALANCE	**(10,099,677)**	**(22,473,622)**	**(32,824,446)**	**(24,162,800)**	**7.5%**
REVENUES					
Taxes	214,784,104	244,458,885	243,852,645	255,444,935	4.5%
Charges for Services	18,030,629	20,000,000	18,000,000	20,000,000	----
Intergovernmental	1,959,016	198,622	2,240,468	198,622	----
Miscellaneous	505,610	244,882	244,882	244,882	----
Total REVENUES	235,279,359	264,902,389	264,337,995	275,888,439	4.1%
NET INTER-FUND TRANSFERS					
From Tax Supported Funds	250,000	250,000	250,000	250,000	----
To Tax Supported Funds	(10,700,580)	(13,581,290)	(11,811,077)	(13,670,365)	0.7%
Total NET INTER-FUND TRANSFERS	(10,450,580)	(13,331,290)	(11,561,077)	(13,420,365)	0.7%
Total Resources	***214,729,102***	***229,097,477***	***219,952,472***	***238,305,274***	***4.0%***
CIP CURRENT REVENUE	***(1,973,166)***	***(3,933,000)***	***(3,933,000)***	***(4,807,000)***	***22.2%***
APPROPRIATION/EXPENDITURE					
Appropriation/Expenditure	(244,508,043)	(224,869,427)	(240,182,272)	(233,237,698)	3.7%
Adjustment for Prior Year Encumbrances/Reserves	(1,072,339)	0	0	0	----
Total APPROPRIATION/EXPENDITURE	(245,580,382)	(224,869,427)	(240,182,272)	(233,237,698)	3.7%
Total Use of Resources	***(247,553,548)***	***(228,802,427)***	***(244,115,272)***	***(238,044,698)***	***4.0%***
PROJECTED FUND BALANCE	**(32,824,446)**	**295,050**	**(24,162,800)**	**260,576**	**-11.7%**
Recreation					
BEGINNING FUND BALANCE	**1,910,551**	**2,795,294**	**5,550,789**	**8,108,875**	**190.1%**
REVENUES					
Taxes	45,248,037	46,839,468	46,705,658	48,298,521	3.1%
Licenses & Permits	(19,360)	0	0	0	----
Charges for Services	5,848,409	5,533,850	1,320,000	770,000	-86.1%
Miscellaneous	64,129	129,597	129,597	174,829	34.9%
Total REVENUES	51,141,215	52,502,915	48,155,255	49,243,350	-6.2%

Fiscal Summary By Fund

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
NET INTER-FUND TRANSFERS					
From Non-Tax Supported Funds	2,500,000	4,500,000	1,000,000	4,500,000	----
From Tax Supported Funds	1,009,700	1,009,700	1,009,700	1,009,700	----
To Tax Supported Funds	(17,647,768)	(17,637,172)	(20,836,308)	(17,682,793)	0.3%
Total NET INTER-FUND TRANSFERS	(14,138,068)	(12,127,472)	(18,826,608)	(12,173,093)	0.4%
Total Resources	***38,913,698***	***43,170,737***	***34,879,436***	***45,179,132***	***4.7%***
APPROPRIATION/EXPENDITURE					
Appropriation/Expenditure	(33,531,593)	(43,116,097)	(26,770,561)	(45,034,754)	4.4%
Adjustment for Prior Year Encumbrances/Reserves	168,684	0	0	0	----
Total APPROPRIATION/EXPENDITURE	(33,362,909)	(43,116,097)	(26,770,561)	(45,034,754)	4.4%
Total Use of Resources	***(33,362,909)***	***(43,116,097)***	***(26,770,561)***	***(45,034,754)***	***4.4%***
PROJECTED FUND BALANCE	**5,550,789**	**54,640**	**8,108,875**	**144,378**	**164.2%**
Economic Development Fund					
BEGINNING FUND BALANCE	**4,458,686**	**0**	**1,108,086**	**0**	**----**
REVENUES					
Investment Income	73,737	96,300	55,000	55,000	-42.9%
Miscellaneous	235,428	134,438	375,000	375,000	178.9%
Total REVENUES	309,165	230,738	430,000	430,000	86.4%
NET INTER-FUND TRANSFERS					
From Tax Supported Funds	4,718,987	10,428,680	9,482,310	9,560,677	-8.3%
Total NET INTER-FUND TRANSFERS	4,718,987	10,428,680	9,482,310	9,560,677	-8.3%
Total Resources	***9,486,838***	***10,659,418***	***11,020,396***	***9,990,677***	***-6.3%***
CIP CURRENT REVENUE	***0***	***(5,500,000)***	***(5,500,000)***	***(5,500,000)***	***----***
APPROPRIATION/EXPENDITURE					
Appropriation/Expenditure	(8,133,962)	(5,159,418)	(5,020,396)	(4,490,677)	-13.0%
Adjustment for Prior Year Encumbrances/Reserves	(244,790)	0	0	0	----
Total APPROPRIATION/EXPENDITURE	(8,378,752)	(5,159,418)	(5,020,396)	(4,490,677)	-13.0%
CLAIMS ON FUND					
Set Aside: Future Needs	0	0	(500,000)	0	----
Total CLAIMS ON FUND	0	0	(500,000)	0	----
Total Use of Resources	***(8,378,752)***	***(10,659,418)***	***(11,020,396)***	***(9,990,677)***	***-6.3%***
PROJECTED FUND BALANCE	**1,108,086**	**0**	**0**	**0**	**----**
Revenue Stabilization Fund					
BEGINNING FUND BALANCE	**341,545,046**	**382,170,684**	**376,281,822**	**403,800,454**	**5.7%**
REVENUES					
Investment Income	7,916,593	4,583,420	461,730	133,390	-97.1%
Total REVENUES	7,916,593	4,583,420	461,730	133,390	-97.1%
NET INTER-FUND TRANSFERS					
From Tax Supported Funds	26,820,183	4,000,000	27,056,902	27,378,169	584.5%
Total NET INTER-FUND TRANSFERS	26,820,183	4,000,000	27,056,902	27,378,169	584.5%
Total Resources	***376,281,822***	***390,754,104***	***403,800,454***	***431,312,013***	***10.4%***
DESIGNATED FUND BALANCE	**376,281,822**	**390,754,104**	**403,800,454**	**431,312,013**	**10.4%**
DEBT SERVICE					
Debt Service					
BEGINNING FUND BALANCE	**0**	**0**	**0**	**0**	**----**
REVENUES					
Intergovernmental	18,640,470	341,060	3,205,430	5,176,606	1417.8%

Fiscal Summary By Fund

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
Investment Income	1,465,500	0	0	0	----
Miscellaneous	3,695,350	450,000	7,930,938	0	-100.0%
Total REVENUES	23,801,320	791,060	11,136,368	5,176,606	554.4%
NET INTER-FUND TRANSFERS					
From Tax Supported Funds	388,937,268	414,042,150	402,160,995	415,243,084	0.3%
From Internal Service Funds	0	370,000	58,000	518,050	40.0%
Total NET INTER-FUND TRANSFERS	388,937,268	414,412,150	402,218,995	415,761,134	0.3%
Total Resources	***412,738,588***	***415,203,210***	***413,355,363***	***420,937,740***	***1.4%***
APPROPRIATION/EXPENDITURE					
Debt Service - GO Bonds	(389,586,360)	(383,360,960)	(380,891,563)	(391,628,230)	2.2%
Debt Service - Other	(23,152,228)	(31,842,250)	(32,463,800)	(29,309,510)	-8.0%
Total APPROPRIATION/EXPENDITURE	(412,738,588)	(415,203,210)	(413,355,363)	(420,937,740)	1.4%
Total Use of Resources	***(412,738,588)***	***(415,203,210)***	***(413,355,363)***	***(420,937,740)***	***1.4%***
PROJECTED FUND BALANCE	**0**	**0**	**0**	**0**	**----**

MONTGOMERY COUNTY PUBLIC SCHOOLS

Current Fund MCPS

BEGINNING FUND BALANCE	**30,443,689**	**25,000,000**	**28,014,609**	**25,000,000**	**----**
REVENUES					
Charges for Services	4,448,724	3,830,000	3,850,000	2,250,000	-41.3%
Intergovernmental	744,706,071	781,665,879	784,769,391	771,712,499	-1.3%
Total REVENUES	749,154,795	785,495,879	788,619,391	773,962,499	-1.5%
CONTRIBUTIONS TO/FROM OTHER FUNDS					
County Contribution to Current/Other Fund	1,726,807,241	1,751,862,120	1,752,612,120	1,752,662,235	----
County Contribution to CIP Fund	12,974,000	9,770,000	14,770,000	8,062,000	-17.5%
Total CONTRIBUTIONS TO/FROM OTHER FUNDS	1,739,781,241	1,761,632,120	1,767,382,120	1,760,724,235	-0.1%
Total Resources	***2,519,379,725***	***2,572,127,999***	***2,584,016,120***	***2,559,686,734***	***-0.5%***
CIP CURRENT REVENUE	***(12,974,000)***	***(9,770,000)***	***(14,770,000)***	***(8,062,000)***	***-17.5%***
APPROPRIATION/EXPENDITURE					
Appropriation/Expenditure	(2,500,372,311)	(2,562,357,999)	(2,544,246,120)	(2,551,624,734)	-0.4%
Adjustment for Prior Year Encumbrances/Reserves	21,981,195	0	0	0	----
Total APPROPRIATION/EXPENDITURE	(2,478,391,116)	(2,562,357,999)	(2,544,246,120)	(2,551,624,734)	-0.4%
Total Use of Resources	***(2,491,365,116)***	***(2,572,127,999)***	***(2,559,016,120)***	***(2,559,686,734)***	***-0.5%***
PROJECTED FUND BALANCE	**28,014,609**	**0**	**25,000,000**	**0**	**----**

MONTGOMERY COLLEGE

Current Fund MC

BEGINNING FUND BALANCE	**18,853,011**	**23,764,142**	**27,756,385**	**33,110,876**	**39.3%**
REVENUES					
Charges for Services	74,143,528	76,747,199	70,764,846	69,806,737	-9.0%
Intergovernmental	37,485,705	42,148,829	36,940,375	43,020,779	2.1%
Investment Income	565,306	350,000	100,000	250,000	-28.6%
Miscellaneous	3,021,340	1,350,000	657,712	1,351,949	0.1%
Total REVENUES	115,215,879	120,596,028	108,462,933	114,429,465	-5.1%
NET INTER-FUND TRANSFERS					
From Non-Tax Supported Funds	1,000,000	500,000	325,000	100,000	-80.0%
To Non-Tax Supported Funds	0	0	0	(1,433,000)	----
Total NET INTER-FUND TRANSFERS	1,000,000	500,000	325,000	(1,333,000)	-366.6%
CONTRIBUTIONS TO/FROM OTHER FUNDS					
County Contribution to Current/Other Fund	145,149,696	145,149,696	145,149,696	145,649,696	0.3%

Fiscal Summary By Fund

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
County Contribution to CIP Fund	15,861,708	13,534,000	13,534,000	12,901,000	-4.7%
Total CONTRIBUTIONS TO/FROM OTHER FUNDS	161,011,404	158,683,696	158,683,696	158,550,696	-0.1%
Total Resources	***296,080,294***	***303,543,866***	***295,228,014***	***304,758,037***	***0.4%***
CIP CURRENT REVENUE	***(15,861,708)***	***(13,534,000)***	***(13,534,000)***	***(12,901,000)***	***-4.7%***
APPROPRIATION/EXPENDITURE					
Appropriation/Expenditure	(254,348,902)	(268,165,660)	(248,583,138)	(264,704,984)	-1.3%
Adjustment for Prior Year Encumbrances/Reserves	1,886,701	0	0	0	----
Total APPROPRIATION/EXPENDITURE	(252,462,201)	(268,165,660)	(248,583,138)	(264,704,984)	-1.3%
Total Use of Resources	***(268,323,909)***	***(281,699,660)***	***(262,117,138)***	***(277,605,984)***	***-1.5%***
PROJECTED FUND BALANCE	**27,756,385**	**21,844,206**	**33,110,876**	**27,152,053**	**24.3%**
Emergency Repair Fund					
BEGINNING FUND BALANCE	**617,766**	**577,766**	**591,494**	**641,494**	**11.0%**
REVENUES					
Investment Income	11,336	15,000	0	10,000	-33.3%
Total REVENUES	11,336	15,000	0	10,000	-33.3%
CONTRIBUTIONS TO/FROM OTHER FUNDS					
County Contribution to Current/Other Fund	250,000	250,000	250,000	250,000	----
Total CONTRIBUTIONS TO/FROM OTHER FUNDS	250,000	250,000	250,000	250,000	----
Total Resources	***879,102***	***842,766***	***841,494***	***901,494***	***7.0%***
APPROPRIATION/EXPENDITURE					
Appropriation/Expenditure	(287,608)	(350,000)	(200,000)	(350,000)	----
Total APPROPRIATION/EXPENDITURE	(287,608)	(350,000)	(200,000)	(350,000)	----
Total Use of Resources	***(287,608)***	***(350,000)***	***(200,000)***	***(350,000)***	***----***
PROJECTED FUND BALANCE	**591,494**	**492,766**	**641,494**	**551,494**	**11.9%**
MC Grants Tax Supported Fund					
BEGINNING FUND BALANCE	**0**	**0**	**0**	**0**	**----**
CONTRIBUTIONS TO/FROM OTHER FUNDS					
County Contribution to Current/Other Fund	400,000	400,000	400,000	400,000	----
Total CONTRIBUTIONS TO/FROM OTHER FUNDS	400,000	400,000	400,000	400,000	----
Total Resources	***400,000***	***400,000***	***400,000***	***400,000***	***----***
APPROPRIATION/EXPENDITURE					
Appropriation/Expenditure	(400,000)	(400,000)	(400,000)	(400,000)	----
Total APPROPRIATION/EXPENDITURE	(400,000)	(400,000)	(400,000)	(400,000)	----
Total Use of Resources	***(400,000)***	***(400,000)***	***(400,000)***	***(400,000)***	***----***
PROJECTED FUND BALANCE	**0**	**0**	**0**	**0**	**----**
MARYLAND-NATIONAL CAPITAL PARK AND PLANNING COMMISSION					
Administration Fund					
BEGINNING FUND BALANCE	**3,055,121**	**1,282,694**	**1,703,589**	**3,121,084**	**143.3%**
REVENUES					
Taxes	29,603,191	31,512,507	31,417,401	31,996,604	1.5%
Charges for Services	485,405	204,700	204,700	204,700	----
Intergovernmental	740,500	415,600	415,600	415,600	----
Investment Income	236,700	100,000	13,810	100,000	----
Miscellaneous	21,250	0	0	0	----
Total REVENUES	31,087,046	32,232,807	32,051,511	32,716,904	1.5%
NET INTER-FUND TRANSFERS					
To Non-Tax Supported Funds	0	0	0	(500,000)	----
To Tax Supported Funds	(125,000)	0	0	(225,000)	----

Fiscal Summary By Fund

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
Total NET INTER-FUND TRANSFERS	(125,000)	0	0	(725,000)	----
Total Resources	***34,017,167***	***33,515,501***	***33,755,100***	***35,112,988***	***4.8%***
APPROPRIATION/EXPENDITURE					
Appropriation/Expenditure	(32,313,578)	(32,484,966)	(30,634,016)	(34,052,336)	4.8%
Adjustment for Prior Year Encumbrances/Reserves	0	0	0	0	----
Total APPROPRIATION/EXPENDITURE	(32,313,578)	(32,484,966)	(30,634,016)	(34,052,336)	4.8%
Total Use of Resources	***(32,313,578)***	***(32,484,966)***	***(30,634,016)***	***(34,052,336)***	***4.8%***
PROJECTED FUND BALANCE	**1,703,589**	**1,030,535**	**3,121,084**	**1,060,652**	**2.9%**
Park Fund					
BEGINNING FUND BALANCE	**3,082,929**	**1,663,569**	**3,223,034**	**10,688,559**	**542.5%**
REVENUES					
Taxes	97,525,522	107,429,001	107,104,778	102,242,019	-4.8%
Charges for Services	1,595,887	3,233,793	3,233,793	3,240,547	0.2%
Intergovernmental	3,422,473	3,585,896	3,585,896	3,665,414	2.2%
Investment Income	388,246	125,000	22,640	65,000	-48.0%
Miscellaneous	86,514	102,100	102,100	75,000	-26.5%
Total REVENUES	103,018,642	114,475,790	114,049,207	109,287,980	-4.5%
NET INTER-FUND TRANSFERS					
From Tax Supported Funds	225,000	0	0	325,000	----
Total NET INTER-FUND TRANSFERS	225,000	0	0	325,000	----
Total Resources	***106,326,571***	***116,139,359***	***117,272,241***	***120,301,539***	***3.6%***
CIP CURRENT REVENUE	***(350,000)***	***(350,000)***	***(350,000)***	***(450,000)***	***28.6%***
APPROPRIATION/EXPENDITURE					
Appropriation/Expenditure	(96,543,631)	(104,698,536)	(99,965,022)	(109,698,997)	4.8%
Debt Service - Other	(6,209,906)	(7,165,410)	(6,268,660)	(6,330,058)	-11.7%
Adjustment for Prior Year Encumbrances/Reserves	0	0	0	0	----
Total APPROPRIATION/EXPENDITURE	(102,753,537)	(111,863,946)	(106,233,682)	(116,029,055)	3.7%
Total Use of Resources	***(103,103,537)***	***(112,213,946)***	***(106,583,682)***	***(116,479,055)***	***3.8%***
PROJECTED FUND BALANCE	**3,223,034**	**3,925,413**	**10,688,559**	**3,822,484**	**-2.6%**
ALA Debt Service Fund					
BEGINNING FUND BALANCE	**7,857**	**0**	**6,794**	**(5,130)**	**----**
REVENUES					
Taxes	2,013,927	2,068,181	2,063,051	2,125,166	2.8%
Total REVENUES	2,013,927	2,068,181	2,063,051	2,125,166	2.8%
NET INTER-FUND TRANSFERS					
To Internal Service Funds	(1,871,290)	(1,925,581)	(1,932,375)	(1,981,950)	2.9%
Total NET INTER-FUND TRANSFERS	(1,871,290)	(1,925,581)	(1,932,375)	(1,981,950)	2.9%
Total Resources	***150,494***	***142,600***	***137,470***	***138,086***	***-3.2%***
APPROPRIATION/EXPENDITURE					
Appropriation/Expenditure	(143,700)	(142,600)	(142,600)	(135,050)	-5.3%
Total APPROPRIATION/EXPENDITURE	(143,700)	(142,600)	(142,600)	(135,050)	-5.3%
Total Use of Resources	***(143,700)***	***(142,600)***	***(142,600)***	***(135,050)***	***-5.3%***
PROJECTED FUND BALANCE	**6,794**	**0**	**(5,130)**	**3,036**	**----**
NON-TAX SUPPORTED					
MONTGOMERY COUNTY GOVERNMENT					
Grant Fund MCG					
BEGINNING FUND BALANCE	**0**	**0**	**0**	**0**	**----**

Fiscal Summary By Fund

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
REVENUES					
Charges for Services	360,560	90,325	90,325	345,228	282.2%
Intergovernmental	146,249,375	125,157,825	125,157,825	160,913,965	28.6%
Investment Income	229,719	0	0	0	----
Miscellaneous	954,793	2,750,000	2,750,000	2,000,000	-27.3%
Total REVENUES	147,794,447	127,998,150	127,998,150	163,259,193	27.5%
Total Resources	***147,794,447***	***127,998,150***	***127,998,150***	***163,259,193***	***27.5%***
APPROPRIATION/EXPENDITURE					
Appropriation/Expenditure	(147,794,447)	(127,998,150)	(127,998,150)	(164,259,193)	28.3%
Total APPROPRIATION/EXPENDITURE	(147,794,447)	(127,998,150)	(127,998,150)	(164,259,193)	28.3%
Total Use of Resources	***(147,794,447)***	***(127,998,150)***	***(127,998,150)***	***(164,259,193)***	***28.3%***
PROJECTED FUND BALANCE	**0**	**0**	**0**	**(1,000,000)**	**----**
Water Quality Protection Fund					
BEGINNING FUND BALANCE	**15,833,546**	**10,389,158**	**16,507,602**	**7,101,504**	**-31.6%**
REVENUES					
Taxes	40,640,912	41,493,180	41,493,180	43,637,400	5.2%
Charges for Services	78,812	47,500	47,500	47,500	----
Investment Income	755,645	750,000	200,000	300,000	-60.0%
Total REVENUES	41,475,369	42,290,680	41,740,680	43,984,900	4.0%
NET INTER-FUND TRANSFERS					
To Non-Tax Supported Funds	(6,116,269)	(9,208,007)	(8,406,310)	(9,830,020)	6.8%
To Tax Supported Funds	(2,037,980)	(1,837,940)	(1,837,940)	(1,876,810)	2.1%
Total NET INTER-FUND TRANSFERS	(8,154,249)	(11,045,947)	(10,244,250)	(11,706,830)	6.0%
Total Resources	***49,154,666***	***41,633,891***	***48,004,032***	***39,379,574***	***-5.4%***
CIP CURRENT REVENUE	***(4,686,929)***	***(8,260,000)***	***(8,140,000)***	***(4,917,000)***	***-40.5%***
APPROPRIATION/EXPENDITURE					
Appropriation/Expenditure	(27,524,476)	(29,398,229)	(27,558,198)	(29,480,691)	0.3%
Adjustment for Prior Year Encumbrances/Reserves	(435,659)	0	0	0	----
Total APPROPRIATION/EXPENDITURE	(27,960,135)	(29,398,229)	(27,558,198)	(29,480,691)	0.3%
CLAIMS ON FUND					
Designated CIP Current Revenue Projects	0	0	(5,204,330)	0	----
Total CLAIMS ON FUND	0	0	(5,204,330)	0	----
Total Use of Resources	***(32,647,064)***	***(37,658,229)***	***(40,902,528)***	***(34,397,691)***	***-8.7%***
PROJECTED FUND BALANCE	**16,507,602**	**3,975,662**	**7,101,504**	**4,981,883**	**25.3%**
Cable Television					
BEGINNING FUND BALANCE	**345,819**	**1,059,195**	**1,844,027**	**2,710,729**	**155.9%**
REVENUES					
Charges for Services	25,411,302	24,547,000	24,123,598	22,715,712	-7.5%
Investment Income	221,566	159,000	159,000	153,000	-3.8%
Total REVENUES	25,632,868	24,706,000	24,282,598	22,868,712	-7.4%
NET INTER-FUND TRANSFERS					
To Tax Supported Funds	(4,544,126)	(4,409,575)	(4,409,575)	(4,497,479)	2.0%
Total NET INTER-FUND TRANSFERS	(4,544,126)	(4,409,575)	(4,409,575)	(4,497,479)	2.0%
Total Resources	***21,434,561***	***21,355,620***	***21,717,050***	***21,081,962***	***-1.3%***
CIP CURRENT REVENUE	***(4,535,832)***	***(3,761,000)***	***(3,761,000)***	***(4,272,000)***	***13.6%***
APPROPRIATION/EXPENDITURE					
Appropriation/Expenditure	(16,087,280)	(16,518,580)	(16,282,819)	(16,669,611)	0.9%
Adjustment for Prior Year Encumbrances/Reserves	1,032,578	0	0	0	----
Total APPROPRIATION/EXPENDITURE	(15,054,702)	(16,518,580)	(16,282,819)	(16,669,611)	0.9%

Fiscal Summary By Fund

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
CLAIMS ON FUND					
Designated CIP Current Revenue Projects	0	0	1,037,498	0	----
Total CLAIMS ON FUND	0	0	1,037,498	0	----
Total Use of Resources	***(19,590,534)***	***(20,279,580)***	***(19,006,321)***	***(20,941,611)***	***3.3%***
PROJECTED FUND BALANCE	**1,844,027**	**1,076,040**	**2,710,729**	**140,351**	**-87.0%**
Recreation Non-Tax Supported					
BEGINNING FUND BALANCE	**0**	**3,633,253**	**(216,450)**	**1,326,541**	**-63.5%**
REVENUES					
Charges for Services	4,749,644	8,100,000	3,500,000	8,100,000	----
Total REVENUES	4,749,644	8,100,000	3,500,000	8,100,000	----
NET INTER-FUND TRANSFERS					
To Tax Supported Funds	(2,500,000)	(4,500,000)	(1,000,000)	(4,500,000)	----
Total NET INTER-FUND TRANSFERS	(2,500,000)	(4,500,000)	(1,000,000)	(4,500,000)	----
Total Resources	***2,249,644***	***7,233,253***	***2,283,550***	***4,926,541***	***-31.9%***
APPROPRIATION/EXPENDITURE					
Appropriation/Expenditure	(2,466,094)	(3,600,000)	(957,009)	(3,600,000)	----
Total APPROPRIATION/EXPENDITURE	(2,466,094)	(3,600,000)	(957,009)	(3,600,000)	----
Total Use of Resources	***(2,466,094)***	***(3,600,000)***	***(957,009)***	***(3,600,000)***	***----***
PROJECTED FUND BALANCE	**(216,450)**	**3,633,253**	**1,326,541**	**1,326,541**	**-63.5%**
Detention Center Non-Tax Supported					
BEGINNING FUND BALANCE	**448,822**	**0**	**526,378**	**390,015**	**----**
REVENUES					
Miscellaneous	245,065	0	180,000	245,065	----
Total REVENUES	245,065	0	180,000	245,065	----
Total Resources	***693,887***	***0***	***706,378***	***635,080***	***----***
APPROPRIATION/EXPENDITURE					
Appropriation/Expenditure	(167,509)	0	(316,363)	(543,000)	----
Total APPROPRIATION/EXPENDITURE	(167,509)	0	(316,363)	(543,000)	----
Total Use of Resources	***(167,509)***	***0***	***(316,363)***	***(543,000)***	***----***
PROJECTED FUND BALANCE	**526,378**	**0**	**390,015**	**92,080**	**----**
Montgomery Housing Initiative					
BEGINNING FUND BALANCE	**17,227,281**	**9,570,240**	**29,438,536**	**20,635,425**	**115.6%**
REVENUES					
Taxes	18,406,468	17,817,608	14,168,216	14,853,187	-16.6%
Charges for Services	82,802	70,200	70,200	70,200	----
Investment Income	4,451,950	1,939,470	1,000,000	1,000,000	-48.4%
Miscellaneous	7,384,109	5,197,056	5,557,056	14,323,239	175.6%
Total REVENUES	30,325,329	25,024,334	20,795,472	30,246,626	20.9%
NET INTER-FUND TRANSFERS					
To Non-Tax Supported Funds	(9,736,209)	(10,921,700)	(10,121,700)	(16,718,400)	53.1%
From Tax Supported Funds	25,342,876	19,812,045	23,212,045	28,740,829	45.1%
To Tax Supported Funds	(476,191)	(462,465)	(462,465)	(453,967)	-1.8%
Total NET INTER-FUND TRANSFERS	15,130,476	8,427,880	12,627,880	11,568,462	37.3%
Total Resources	***62,683,086***	***43,022,454***	***62,861,888***	***62,450,513***	***45.2%***
APPROPRIATION/EXPENDITURE					
Appropriation/Expenditure	(33,596,427)	(34,627,827)	(37,010,450)	(43,072,867)	24.4%
Debt Service - Other	0	(52,050)	(52,050)	(49,650)	-4.6%
Adjustment for Prior Year Encumbrances/Reserves	351,877	0	0	0	----

Fiscal Summary By Fund

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
Total APPROPRIATION/EXPENDITURE	(33,244,550)	(34,679,877)	(37,062,500)	(43,122,517)	24.3%
CLAIMS ON FUND					
Set Aside: Future Needs	0	(5,167,177)	(5,163,963)	(17,997,996)	248.3%
Total CLAIMS ON FUND	0	(5,167,177)	(5,163,963)	(17,997,996)	248.3%
Total Use of Resources	***(33,244,550)***	***(39,847,054)***	***(42,226,463)***	***(61,120,513)***	***53.4%***
PROJECTED FUND BALANCE	**29,438,536**	**3,175,400**	**20,635,425**	**1,330,000**	**-58.1%**
Community Use of Public Facilities					
BEGINNING UNRESTRICTED NET ASSETS	**6,508,019**	**3,349,639**	**4,360,222**	**(112,065)**	**-103.3%**
REVENUES					
Charges for Services	8,153,263	11,975,233	1,434,387	8,521,854	-28.8%
Investment Income	295,542	65,700	10,864	0	-100.0%
Miscellaneous	6,433	0	0	0	----
Total REVENUES	8,455,238	12,040,933	1,445,251	8,521,854	-29.2%
NET INTER-FUND TRANSFERS					
From Tax Supported Funds	160,000	160,000	160,000	160,000	----
To Tax Supported Funds	(928,770)	(1,234,109)	(781,732)	(1,097,347)	-11.1%
Total NET INTER-FUND TRANSFERS	(768,770)	(1,074,109)	(621,732)	(937,347)	-12.7%
Total Resources	***14,194,487***	***14,316,463***	***5,183,741***	***7,472,442***	***-47.8%***
CIP CURRENT REVENUE	***(371,717)***	***(604,000)***	***(245,000)***	***(176,000)***	***-70.9%***
APPROPRIATION/EXPENDITURE					
Appropriation/Expenditure	(9,590,370)	(11,854,751)	(4,719,950)	(8,502,633)	-28.3%
Adjustment for Prior Year Encumbrances/Reserves	127,822	0	0	0	----
Pension Liability Restatement (GASB 68)	0	0	0	0	----
Total APPROPRIATION/EXPENDITURE	(9,462,548)	(11,854,751)	(4,719,950)	(8,502,633)	-28.3%
CLAIMS ON FUND					
Set Aside: Future Needs	0	(31,816)	(330,856)	(26,416)	-17.0%
Total CLAIMS ON FUND	0	(31,816)	(330,856)	(26,416)	-17.0%
Total Use of Resources	***(9,834,265)***	***(12,490,567)***	***(5,295,806)***	***(8,705,049)***	***-30.3%***
PROJECTED UNRESTRICTED NET ASSETS	**4,360,222**	**1,825,896**	**(112,065)**	**(1,232,607)**	**-167.5%**
Bethesda Parking District					
BEGINNING CASH BALANCE	**17,675,324**	**12,293,678**	**14,483,508**	**9,536,032**	**-22.4%**
REVENUES					
Taxes	(105)	0	0	0	----
Charges for Services	12,966,153	15,355,081	6,947,657	12,734,065	-17.1%
Fines & Forfeitures	3,415,568	3,250,000	1,804,882	2,762,500	-15.0%
Investment Income	407,535	269,530	23,770	6,870	-97.5%
Miscellaneous	614,410	359,120	359,120	359,120	----
Total REVENUES	17,403,561	19,233,731	9,135,429	15,862,555	-17.5%
NET INTER-FUND TRANSFERS					
To Non-Tax Supported Funds	(220,000)	(220,000)	0	0	-100.0%
From Tax Supported Funds	0	0	5,955,254	0	----
To Tax Supported Funds	(2,111,137)	(2,043,375)	(2,043,375)	(2,857,734)	39.9%
Total NET INTER-FUND TRANSFERS	(2,331,137)	(2,263,375)	3,911,879	(2,857,734)	26.3%
Total Resources	***32,747,748***	***29,264,034***	***27,530,816***	***22,540,853***	***-23.0%***
CIP CURRENT REVENUE	***(3,993,292)***	***(5,183,000)***	***(4,182,000)***	***(4,048,000)***	***-21.9%***
APPROPRIATION/EXPENDITURE					
Appropriation/Expenditure	(10,063,286)	(10,249,566)	(9,195,155)	(10,045,398)	-2.0%
Debt Service - Other	(4,642,224)	(4,634,250)	(4,634,250)	(3,104,200)	-33.0%
Adjustment for Prior Year Encumbrances/Reserves	434,562	0	0	0	----
Total APPROPRIATION/EXPENDITURE	(14,270,948)	(14,883,816)	(13,829,405)	(13,149,598)	-11.7%

Fiscal Summary By Fund

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
CLAIMS ON FUND					
Designated CIP Current Revenue Projects	0	(23,569)	16,621	6,891	-129.2%
Total CLAIMS ON FUND	0	(23,569)	16,621	6,891	-129.2%
Total Use of Resources	***(18,264,240)***	***(20,090,385)***	***(17,994,784)***	***(17,190,707)***	***-14.4%***
PROJECTED CASH BALANCE	**14,483,508**	**9,173,649**	**9,536,032**	**5,350,146**	**-41.7%**
Silver Spring Parking District					
BEGINNING CASH BALANCE	**15,945,593**	**14,697,167**	**11,551,783**	**2,972,979**	**-79.8%**
REVENUES					
Taxes	(6,072)	0	0	0	----
Charges for Services	9,149,485	12,920,413	4,090,421	10,561,331	-18.3%
Fines & Forfeitures	1,715,194	1,897,689	629,501	1,613,036	-15.0%
Investment Income	364,631	257,330	21,270	6,140	-97.6%
Miscellaneous	3,395,703	20,000	20,000	20,000	----
Total REVENUES	14,618,941	15,095,432	4,761,192	12,200,507	-19.2%
NET INTER-FUND TRANSFERS					
To Tax Supported Funds	(3,083,000)	(3,303,640)	(3,303,640)	(3,212,200)	-2.8%
Total NET INTER-FUND TRANSFERS	(3,083,000)	(3,303,640)	(3,303,640)	(3,212,200)	-2.8%
Total Resources	***27,481,534***	***26,488,959***	***13,009,335***	***11,961,286***	***-54.8%***
CIP CURRENT REVENUE	***(2,949,325)***	***(4,822,000)***	***(916,000)***	***(1,845,000)***	***-61.7%***
APPROPRIATION/EXPENDITURE					
Appropriation/Expenditure	(9,941,855)	(11,568,842)	(9,130,601)	(9,942,821)	-14.1%
Debt Service - Other	0	0	0	0	----
Adjustment for Prior Year Encumbrances/Reserves	(3,038,571)	0	0	0	----
Total APPROPRIATION/EXPENDITURE	(12,980,426)	(11,568,842)	(9,130,601)	(9,942,821)	-14.1%
CLAIMS ON FUND					
Set Aside: Future Needs	0	(18,855)	10,245	3,205	-117.0%
Total CLAIMS ON FUND	0	(18,855)	10,245	3,205	-117.0%
Total Use of Resources	***(15,929,751)***	***(16,409,697)***	***(10,036,356)***	***(11,784,616)***	***-28.2%***
PROJECTED CASH BALANCE	**11,551,783**	**10,079,262**	**2,972,979**	**176,670**	**-98.2%**
Wheaton Parking District					
BEGINNING CASH BALANCE	**911,855**	**545,098**	**874,605**	**79,679**	**-85.4%**
REVENUES					
Taxes	1,561	0	0	0	----
Charges for Services	656,444	1,375,000	775,176	1,254,220	-8.8%
Fines & Forfeitures	325,662	476,000	142,956	404,600	-15.0%
Investment Income	16,475	12,190	960	280	-97.7%
Miscellaneous	26,682	0	0	0	----
Total REVENUES	1,026,824	1,863,190	919,092	1,659,100	-11.0%
NET INTER-FUND TRANSFERS					
From Non-Tax Supported Funds	220,000	220,000	0	0	-100.0%
From Tax Supported Funds	0	0	0	115,325	----
To Tax Supported Funds	(117,155)	(539,265)	(159,880)	(274,802)	-49.0%
Total NET INTER-FUND TRANSFERS	102,845	(319,265)	(159,880)	(159,477)	-50.0%
Total Resources	***2,041,524***	***2,089,023***	***1,633,817***	***1,579,302***	***-24.4%***
CIP CURRENT REVENUE	***(24,869)***	***(157,000)***	***(116,000)***	***(92,000)***	***-41.4%***
APPROPRIATION/EXPENDITURE					
Appropriation/Expenditure	(1,223,451)	(1,577,461)	(1,438,762)	(1,486,916)	-5.7%
Adjustment for Prior Year Encumbrances/Reserves	81,401	0	0	0	----
Total APPROPRIATION/EXPENDITURE	(1,142,050)	(1,577,461)	(1,438,762)	(1,486,916)	-5.7%

Fiscal Summary By Fund

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
CLAIMS ON FUND					
Set Aside: Future Needs	0	(3,536)	624	(386)	-89.1%
Total CLAIMS ON FUND	0	(3,536)	624	(386)	-89.1%
Total Use of Resources	***(1,166,919)***	***(1,737,997)***	***(1,554,138)***	***(1,579,302)***	***-9.1%***
PROJECTED CASH BALANCE	**874,605**	**351,026**	**79,679**	**0**	**-100.0%**
Permitting Services					
BEGINNING UNRESTRICTED NET ASSETS	**19,053,351**	**16,702,818**	**18,785,764**	**16,998,658**	**1.8%**
REVENUES					
Licenses & Permits	42,355,608	35,155,342	41,486,410	35,155,342	----
Charges for Services	1,103,498	1,313,700	1,251,460	1,313,700	----
Fines & Forfeitures	57,798	78,300	60,116	78,300	----
Investment Income	867,229	408,000	408,000	408,000	----
Miscellaneous	9,909	0	0	0	----
Total REVENUES	44,394,042	36,955,342	43,205,986	36,955,342	----
NET INTER-FUND TRANSFERS					
To Tax Supported Funds	(6,479,116)	(6,745,648)	(6,000,638)	(6,740,402)	-0.1%
Total NET INTER-FUND TRANSFERS	(6,479,116)	(6,745,648)	(6,000,638)	(6,740,402)	-0.1%
Total Resources	***56,968,277***	***46,912,512***	***55,991,112***	***47,213,598***	***0.6%***
APPROPRIATION/EXPENDITURE					
Appropriation/Expenditure	(39,678,736)	(40,699,250)	(39,074,254)	(38,901,977)	-4.4%
Adjustment for Prior Year Encumbrances/Reserves	1,496,223	0	0	0	----
Pension Liability Restatement (GASB 68)	0	0	0	0	----
Total APPROPRIATION/EXPENDITURE	(38,182,513)	(40,699,250)	(39,074,254)	(38,901,977)	-4.4%
CLAIMS ON FUND					
Set Aside: Future Needs	0	(252,170)	81,800	42,950	-117.0%
Total CLAIMS ON FUND	0	(252,170)	81,800	42,950	-117.0%
Total Use of Resources	***(38,182,513)***	***(40,951,420)***	***(38,992,454)***	***(38,859,027)***	***-5.1%***
PROJECTED UNRESTRICTED NET ASSETS	**18,785,764**	**5,961,092**	**16,998,658**	**8,354,571**	**40.2%**
Solid Waste Collection					
BEGINNING RETAINED EARNINGS	**(1,875,686)**	**(2,958,339)**	**(3,054,680)**	**(3,676,463)**	**24.3%**
REVENUES					
Charges for Services	8,755,828	9,885,837	9,852,988	10,851,750	9.8%
Investment Income	91,864	73,220	73,220	70,610	-3.6%
Miscellaneous	0	0	12,000	0	----
Total REVENUES	8,847,692	9,959,057	9,938,208	10,922,360	9.7%
NET INTER-FUND TRANSFERS					
To Tax Supported Funds	(331,905)	(314,224)	(314,224)	(313,484)	-0.2%
Total NET INTER-FUND TRANSFERS	(331,905)	(314,224)	(314,224)	(313,484)	-0.2%
Total Resources	***6,640,101***	***6,686,494***	***6,569,304***	***6,932,413***	***3.7%***
APPROPRIATION/EXPENDITURE					
Appropriation/Expenditure	(9,749,720)	(10,450,702)	(10,220,702)	(10,626,706)	1.7%
Budget to GAAP Reconciliation	54,939	0	0	0	----
Pension Liability Restatement (GASB 68)	0	0	0	0	----
Current Year Encumbrances	0	0	0	0	----
Total APPROPRIATION/EXPENDITURE	(9,694,781)	(10,450,702)	(10,220,702)	(10,626,706)	1.7%
CLAIMS ON FUND					
Set Aside: Future Needs	0	(10,605)	(5,065)	(6,405)	-39.6%
Total CLAIMS ON FUND	0	(10,605)	(5,065)	(6,405)	-39.6%
Total Use of Resources	***(9,694,781)***	***(10,461,307)***	***(10,225,767)***	***(10,633,111)***	***1.6%***

Fiscal Summary By Fund

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
ENDING RETAINED EARNINGS	**(3,054,680)**	**(3,774,813)**	**(3,656,463)**	**(3,700,698)**	**-2.0%**
Solid Waste Disposal					
	0	**0**	**0**	**0**	**----**
REVENUES					
Licenses & Permits	9,295	12,000	9,435	9,435	-21.4%
Charges for Services	97,533,944	104,188,885	103,472,101	111,985,367	7.5%
Fines & Forfeitures	35,050	36,000	43,440	43,440	20.7%
Investment Income	1,896,729	1,274,760	500,000	1,229,230	-3.6%
Miscellaneous	1,769,365	325,000	4,438,336	238,336	-26.7%
Total REVENUES	101,244,383	105,836,645	108,463,312	113,505,808	7.2%
NET INTER-FUND TRANSFERS					
From Non-Tax Supported Funds	930,000	1,319,501	1,319,501	1,599,058	21.2%
From Tax Supported Funds	1,536,170	1,218,270	1,218,270	1,038,420	-14.8%
To Tax Supported Funds	(2,478,115)	(2,425,322)	(2,425,322)	(2,421,882)	-0.1%
Total NET INTER-FUND TRANSFERS	(11,945)	112,449	112,449	215,596	91.7%
Total Resources	***101,232,438***	***105,949,094***	***108,575,761***	***113,721,404***	***7.3%***
CIP CURRENT REVENUE	***(589,352)***	***(456,000)***	***(4,700,000)***	***(1,933,000)***	***323.9%***
APPROPRIATION/EXPENDITURE					
Appropriation/Expenditure	(117,135,430)	(120,973,573)	(117,923,573)	(124,642,817)	3.0%
Debt Service - Other	0	0	0	0	----
Less CY Accrued Closure Costs	(34,155,069)	424,388	693,082	18,296,715	4211.3%
Plus Payout of Appropriated Closure Costs	2,312,992	1,858,390	1,858,390	2,071,036	11.4%
Pension Liability Restatement (GASB 68)	0	0	0	0	----
Total APPROPRIATION/EXPENDITURE	(148,977,507)	(118,690,795)	(115,372,101)	(104,275,066)	-12.1%
CLAIMS ON FUND					
Set Aside: Future Needs	0	(84,842)	23,249	(2,922)	-96.6%
Total CLAIMS ON FUND	0	(84,842)	23,249	(2,922)	-96.6%
Total Use of Resources	***(149,566,859)***	***(119,231,637)***	***(120,048,852)***	***(106,210,988)***	***-10.9%***
NET CHANGE	**(48,334,421)**	**(13,282,543)**	**(11,473,091)**	**7,510,416**	**-156.5%**
Vacuum Leaf Collection					
BEGINNING FUND BALANCE	**528,335**	**174,399**	**13,121**	**1,069,602**	**513.3%**
REVENUES					
Charges for Services	7,987,698	8,591,838	8,591,838	8,600,551	0.1%
Investment Income	44,939	34,880	2,620	1,630	-95.3%
Total REVENUES	8,032,637	8,626,718	8,594,458	8,602,181	-0.3%
NET INTER-FUND TRANSFERS					
To Non-Tax Supported Funds	(930,000)	(1,319,501)	(1,319,501)	(1,599,058)	21.2%
To Tax Supported Funds	(725,833)	(663,574)	(663,574)	(636,264)	-4.1%
Total NET INTER-FUND TRANSFERS	(1,655,833)	(1,983,075)	(1,983,075)	(2,235,322)	12.7%
Total Resources	***6,905,139***	***6,818,042***	***6,624,504***	***7,436,461***	***9.1%***
APPROPRIATION/EXPENDITURE					
Appropriation/Expenditure	(6,973,079)	(6,367,886)	(5,554,902)	(6,690,951)	5.1%
Adjustment for Prior Year Encumbrances/Reserves	81,061	0	0	0	----
Pension Liability Restatement (GASB 68)	0	0	0	0	----
Total APPROPRIATION/EXPENDITURE	(6,892,018)	(6,367,886)	(5,554,902)	(6,690,951)	5.1%
Total Use of Resources	***(6,892,018)***	***(6,367,886)***	***(5,554,902)***	***(6,690,951)***	***5.1%***
PROJECTED FUND BALANCE	**13,121**	**450,156**	**1,069,602**	**745,510**	**65.6%**
Liquor Control					
BEGINNING CASH BALANCE	**2,282,883**	**82,236**	**8,550,573**	**7,703,747**	**9267.9%**

Fiscal Summary By Fund

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
REVENUES					
Taxes	7,179	0	0	0	----
Licenses & Permits	217,412	1,892,222	442,360	1,324,555	-30.0%
Charges for Services	12,121	23,887	703	23,887	----
Fines & Forfeitures	150,188	316,916	56,328	63,383	-80.0%
Investment Income	133,707	91,900	91,900	91,900	----
Miscellaneous	95,166,339	96,812,959	94,809,174	99,717,348	3.0%
Total REVENUES	95,686,946	99,137,884	95,400,465	101,221,073	2.1%
NET INTER-FUND TRANSFERS					
To Tax Supported Funds	(30,100,899)	(31,674,153)	(31,674,153)	(31,779,243)	0.3%
Total NET INTER-FUND TRANSFERS	(30,100,899)	(31,674,153)	(31,674,153)	(31,779,243)	0.3%
Total Resources	***67,868,930***	***67,545,967***	***72,276,885***	***77,145,577***	***14.2%***
CIP CURRENT REVENUE	***0***	***(1,785,000)***	***(1,785,000)***	***(1,267,000)***	***-29.0%***
APPROPRIATION/EXPENDITURE					
Appropriation/Expenditure	(57,647,883)	(54,308,704)	(53,782,565)	(55,517,075)	2.2%
Debt Service - Other	(7,703,323)	(9,247,650)	(9,247,650)	(10,831,000)	17.1%
Adjustment for Prior Year Encumbrances/Reserves	6,032,849	0	0	0	----
Future Expenditure Requirements	0	0	0	0	----
Bond Proceeds Applied to Debt Service	0	0	0	0	----
Master Lease Proceeds	0	0	0	0	----
Total APPROPRIATION/EXPENDITURE	(59,318,357)	(63,556,354)	(63,030,215)	(66,348,075)	4.4%
CLAIMS ON FUND					
Set Aside: Future Needs	0	(367,653)	242,077	154,027	-141.9%
Total CLAIMS ON FUND	0	(367,653)	242,077	154,027	-141.9%
Total Use of Resources	***(59,318,357)***	***(65,709,007)***	***(64,573,138)***	***(67,461,048)***	***2.7%***
PROJECTED CASH BALANCE	**8,550,573**	**1,836,960**	**7,703,747**	**9,684,529**	**427.2%**

DEBT SERVICE

Debt Service - Non-Tax Supported

BEGINNING FUND BALANCE	**0**	**0**	**0**	**0**	**----**
REVENUES					
Miscellaneous	0	257,157	52,641	0	-100.0%
Total REVENUES	0	257,157	52,641	0	-100.0%
NET INTER-FUND TRANSFERS					
From Non-Tax Supported Funds	15,772,674	21,450,393	18,826,309	27,749,750	29.4%
Total NET INTER-FUND TRANSFERS	15,772,674	21,450,393	18,826,309	27,749,750	29.4%
Total Resources	***15,772,674***	***21,707,550***	***18,878,950***	***27,749,750***	***27.8%***
APPROPRIATION/EXPENDITURE					
Debt Service - Other	(15,772,674)	(21,707,550)	(18,878,950)	(27,749,750)	27.8%
Total APPROPRIATION/EXPENDITURE	(15,772,674)	(21,707,550)	(18,878,950)	(27,749,750)	27.8%
Total Use of Resources	***(15,772,674)***	***(21,707,550)***	***(18,878,950)***	***(27,749,750)***	***27.8%***
PROJECTED FUND BALANCE	**0**	**0**	**0**	**0**	**----**

MONTGOMERY COUNTY PUBLIC SCHOOLS

Grant Fund MCPS

BEGINNING FUND BALANCE	**0**	**0**	**0**	**0**	**----**
REVENUES					
Intergovernmental	99,320,453	110,451,136	110,451,136	144,539,465	30.9%
Total REVENUES	99,320,453	110,451,136	110,451,136	144,539,465	30.9%
Total Resources	***99,320,453***	***110,451,136***	***110,451,136***	***144,539,465***	***30.9%***

Fiscal Summary By Fund

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
APPROPRIATION/EXPENDITURE					
Appropriation/Expenditure	(99,320,453)	(110,451,136)	(110,451,136)	(144,539,465)	30.9%
Total APPROPRIATION/EXPENDITURE	(99,320,453)	(110,451,136)	(110,451,136)	(144,539,465)	30.9%
Total Use of Resources	***(99,320,453)***	***(110,451,136)***	***(110,451,136)***	***(144,539,465)***	***30.9%***
PROJECTED FUND BALANCE	**0**	**0**	**0**	**0**	**----**
Food Service Fund					
BEGINNING CASH BALANCE	**11,419,045**	**11,419,045**	**9,961,414**	**9,961,414**	**-12.8%**
REVENUES					
Charges for Services	12,830,168	17,586,048	17,586,048	17,956,048	2.1%
Intergovernmental	44,622,910	42,813,932	42,813,932	43,943,932	2.6%
Miscellaneous	136,436	0	0	0	----
Total REVENUES	57,589,514	60,399,980	60,399,980	61,899,980	2.5%
Total Resources	***69,008,559***	***71,819,025***	***70,361,394***	***71,861,394***	***0.1%***
APPROPRIATION/EXPENDITURE					
Appropriation/Expenditure	(59,351,635)	(60,399,980)	(60,399,980)	(61,899,980)	2.5%
Adjustment for Prior Year Encumbrances/Reserves	304,490	0	0	0	----
Total APPROPRIATION/EXPENDITURE	(59,047,145)	(60,399,980)	(60,399,980)	(61,899,980)	2.5%
Total Use of Resources	***(59,047,145)***	***(60,399,980)***	***(60,399,980)***	***(61,899,980)***	***2.5%***
PROJECTED CASH BALANCE	**9,961,414**	**11,419,045**	**9,961,414**	**9,961,414**	**-12.8%**
Real Estate Fund					
BEGINNING CASH BALANCE	**464,055**	**464,055**	**0**	**0**	**-100.0%**
REVENUES					
Miscellaneous	3,340,553	4,967,149	4,967,149	4,957,216	-0.2%
Total REVENUES	3,340,553	4,967,149	4,967,149	4,957,216	-0.2%
Total Resources	***3,804,608***	***5,431,204***	***4,967,149***	***4,957,216***	***-8.7%***
APPROPRIATION/EXPENDITURE					
Appropriation/Expenditure	(3,674,332)	(4,967,149)	(4,967,149)	(4,957,216)	-0.2%
Adjustment for Prior Year Encumbrances/Reserves	(130,276)	0	0	0	----
Total APPROPRIATION/EXPENDITURE	(3,804,608)	(4,967,149)	(4,967,149)	(4,957,216)	-0.2%
Total Use of Resources	***(3,804,608)***	***(4,967,149)***	***(4,967,149)***	***(4,957,216)***	***-0.2%***
PROJECTED CASH BALANCE	**0**	**464,055**	**0**	**0**	**-100.0%**
Field Trip Fund					
BEGINNING CASH BALANCE	**140,117**	**140,117**	**0**	**0**	**-100.0%**
REVENUES					
Charges for Services	1,334,742	2,914,182	2,914,182	3,074,182	5.5%
Total REVENUES	1,334,742	2,914,182	2,914,182	3,074,182	5.5%
Total Resources	***1,474,859***	***3,054,299***	***2,914,182***	***3,074,182***	***0.7%***
APPROPRIATION/EXPENDITURE					
Appropriation/Expenditure	(1,527,869)	(2,914,182)	(2,914,182)	(3,074,182)	5.5%
Adjustment for Prior Year Encumbrances/Reserves	53,010	0	0	0	----
Total APPROPRIATION/EXPENDITURE	(1,474,859)	(2,914,182)	(2,914,182)	(3,074,182)	5.5%
Total Use of Resources	***(1,474,859)***	***(2,914,182)***	***(2,914,182)***	***(3,074,182)***	***5.5%***
PROJECTED CASH BALANCE	**0**	**140,117**	**0**	**0**	**-100.0%**
Entrepreneurial Activities Fund					
BEGINNING CASH BALANCE	**0**	**0**	**0**	**0**	**----**
REVENUES					
Charges for Services	1,977,505	2,446,838	2,446,838	2,446,838	----
Total REVENUES	1,977,505	2,446,838	2,446,838	2,446,838	----

Fiscal Summary By Fund

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
NET INTER-FUND TRANSFERS					
From Tax Supported Funds	5,671,586	10,200,000	1,980,000	10,200,000	----
Total NET INTER-FUND TRANSFERS	5,671,586	10,200,000	1,980,000	10,200,000	----
Total Resources	***7,649,091***	***12,646,838***	***4,426,838***	***12,646,838***	**----**
APPROPRIATION/EXPENDITURE					
Appropriation/Expenditure	(8,073,144)	(12,646,838)	(4,426,838)	(12,646,838)	----
Adjustment for Prior Year Encumbrances/Reserves	424,053	0	0	0	----
Total APPROPRIATION/EXPENDITURE	(7,649,091)	(12,646,838)	(4,426,838)	(12,646,838)	----
Total Use of Resources	***(7,649,091)***	***(12,646,838)***	***(4,426,838)***	***(12,646,838)***	**----**
PROJECTED CASH BALANCE	**0**	**0**	**0**	**0**	**----**

Instructional Television Fund

BEGINNING CASH BALANCE	**395,240**	**49,814**	**446,401**	**446,401**	**796.1%**
NET INTER-FUND TRANSFERS					
From Tax Supported Funds	1,799,775	1,769,775	1,769,775	1,769,775	----
Total NET INTER-FUND TRANSFERS	1,799,775	1,769,775	1,769,775	1,769,775	----
Total Resources	***2,195,015***	***1,819,589***	***2,216,176***	***2,216,176***	***21.8%***
APPROPRIATION/EXPENDITURE					
Appropriation/Expenditure	(1,748,614)	(1,769,775)	(1,769,775)	(1,769,775)	----
Adjustment for Prior Year Encumbrances/Reserves	0	0	0	0	----
Total APPROPRIATION/EXPENDITURE	(1,748,614)	(1,769,775)	(1,769,775)	(1,769,775)	----
Total Use of Resources	***(1,748,614)***	***(1,769,775)***	***(1,769,775)***	***(1,769,775)***	**----**
PROJECTED CASH BALANCE	**446,401**	**49,814**	**446,401**	**446,401**	**796.1%**

MONTGOMERY COLLEGE

Grant Fund MC

BEGINNING FUND BALANCE	**0**	**0**	**0**	**0**	**----**
REVENUES					
Intergovernmental	14,251,658	18,782,000	19,426,000	17,355,000	-7.6%
Total REVENUES	14,251,658	18,782,000	19,426,000	17,355,000	-7.6%
Total Resources	***14,251,658***	***18,782,000***	***19,426,000***	***17,355,000***	***-7.6%***
APPROPRIATION/EXPENDITURE					
Appropriation/Expenditure	(14,251,658)	(18,782,000)	(19,426,000)	(17,355,000)	-7.6%
Total APPROPRIATION/EXPENDITURE	(14,251,658)	(18,782,000)	(19,426,000)	(17,355,000)	-7.6%
Total Use of Resources	***(14,251,658)***	***(18,782,000)***	***(19,426,000)***	***(17,355,000)***	***-7.6%***
PROJECTED FUND BALANCE	**0**	**0**	**0**	**0**	**----**

Endowment Fund

BEGINNING FUND BALANCE	**570,182**	**581,682**	**580,645**	**592,145**	**1.8%**
REVENUES					
Miscellaneous	10,463	11,500	11,500	11,500	----
Total REVENUES	10,463	11,500	11,500	11,500	----
Total Resources	***580,645***	***593,182***	***592,145***	***603,645***	***1.8%***
APPROPRIATION/EXPENDITURE					
Appropriation/Expenditure	0	0	0	0	----
Adjustment for Prior Year Encumbrances/Reserves	0	0	0	0	----
Total APPROPRIATION/EXPENDITURE	0	0	0	0	----
Total Use of Resources	***0***	***0***	***0***	***0***	**----**
PROJECTED FUND BALANCE	**580,645**	**593,182**	**592,145**	**603,645**	**1.8%**

Workforce Development & Continuing Ed

Fiscal Summary By Fund

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
BEGINNING FUND BALANCE	**3,359,977**	**3,309,404**	**4,966,863**	**4,347,884**	**31.4%**
REVENUES					
Charges for Services	9,323,134	10,372,460	6,172,462	8,874,000	-14.4%
Intergovernmental	8,041,559	9,672,951	8,041,559	9,785,670	1.2%
Miscellaneous	61,352	80,000	10,000	50,000	-37.5%
Total REVENUES	17,426,045	20,125,411	14,224,021	18,709,670	-7.0%
NET INTER-FUND TRANSFERS					
From Non-Tax Supported Funds	0	0	0	500,000	----
To Tax Supported Funds	(500,000)	0	0	0	----
Total NET INTER-FUND TRANSFERS	(500,000)	0	0	500,000	----
Total Resources	***20,286,022***	***23,434,815***	***19,190,884***	***23,557,554***	***0.5%***
APPROPRIATION/EXPENDITURE					
Appropriation/Expenditure	(15,430,304)	(20,712,172)	(14,843,000)	(19,995,716)	-3.5%
Adjustment for Prior Year Encumbrances/Reserves	111,145	0	0	0	----
Total APPROPRIATION/EXPENDITURE	(15,319,159)	(20,712,172)	(14,843,000)	(19,995,716)	-3.5%
Total Use of Resources	***(15,319,159)***	***(20,712,172)***	***(14,843,000)***	***(19,995,716)***	***-3.5%***
PROJECTED FUND BALANCE	**4,966,863**	**2,722,643**	**4,347,884**	**3,561,838**	**30.8%**
Auxiliary Fund					
BEGINNING FUND BALANCE	**3,170,420**	**3,570,995**	**3,277,516**	**2,841,577**	**-20.4%**
REVENUES					
Charges for Services	1,487,094	924,220	350,000	916,220	-0.9%
Miscellaneous	0	735,050	3,290	652,550	-11.2%
Total REVENUES	1,487,094	1,659,270	353,290	1,568,770	-5.5%
NET INTER-FUND TRANSFERS					
To Non-Tax Supported Funds	0	0	(25,000)	0	----
To Tax Supported Funds	(500,000)	(500,000)	(325,000)	(100,000)	-80.0%
To Internal Service Funds	0	0	0	(500,000)	----
Total NET INTER-FUND TRANSFERS	(500,000)	(500,000)	(350,000)	(600,000)	20.0%
Total Resources	***4,157,514***	***4,730,265***	***3,280,806***	***3,810,347***	***-19.4%***
APPROPRIATION/EXPENDITURE					
Appropriation/Expenditure	(882,540)	(1,941,300)	(439,229)	(1,880,000)	-3.2%
Adjustment for Prior Year Encumbrances/Reserves	2,542	0	0	0	----
Total APPROPRIATION/EXPENDITURE	(879,998)	(1,941,300)	(439,229)	(1,880,000)	-3.2%
Total Use of Resources	***(879,998)***	***(1,941,300)***	***(439,229)***	***(1,880,000)***	***-3.2%***
PROJECTED FUND BALANCE	**3,277,516**	**2,788,965**	**2,841,577**	**1,930,347**	**-30.8%**
Cable Television Fund					
BEGINNING FUND BALANCE	**139,179**	**143,500**	**158,489**	**258,489**	**80.1%**
REVENUES					
Miscellaneous	4,421	0	0	0	----
Total REVENUES	4,421	0	0	0	----
NET INTER-FUND TRANSFERS					
From Tax Supported Funds	1,764,321	1,796,800	1,796,800	1,796,800	----
Total NET INTER-FUND TRANSFERS	1,764,321	1,796,800	1,796,800	1,796,800	----
Total Resources	***1,907,921***	***1,940,300***	***1,955,289***	***2,055,289***	***5.9%***
APPROPRIATION/EXPENDITURE					
Appropriation/Expenditure	(1,758,039)	(1,796,800)	(1,696,800)	(1,796,800)	----
Adjustment for Prior Year Encumbrances/Reserves	8,607	0	0	0	----
Total APPROPRIATION/EXPENDITURE	(1,749,432)	(1,796,800)	(1,696,800)	(1,796,800)	----
Total Use of Resources	***(1,749,432)***	***(1,796,800)***	***(1,696,800)***	***(1,796,800)***	***----***

Fiscal Summary By Fund

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
PROJECTED FUND BALANCE	**158,489**	**143,500**	**258,489**	**258,489**	**80.1%**
Major Facilities Reserve Fund					
BEGINNING FUND BALANCE	**11,008,221**	**7,530,017**	**7,921,350**	**8,669,075**	**15.1%**
REVENUES					
Charges for Services	3,273,424	3,287,000	3,076,478	3,025,890	-7.9%
Investment Income	208,262	175,000	15,000	25,000	-85.7%
Total REVENUES	3,481,686	3,462,000	3,091,478	3,050,890	-11.9%
NET INTER-FUND TRANSFERS					
To Non-Tax Supported Funds	(5,214,814)	(1,500,000)	(631,947)	(1,500,000)	----
Total NET INTER-FUND TRANSFERS	(5,214,814)	(1,500,000)	(631,947)	(1,500,000)	----
Total Resources	***9,275,093***	***9,492,017***	***10,380,881***	***10,219,965***	***7.7%***
APPROPRIATION/EXPENDITURE					
Appropriation/Expenditure	(1,705,806)	(2,000,000)	(1,711,806)	(2,000,000)	----
Adjustment for Prior Year Encumbrances/Reserves	352,063	0	0	0	----
Total APPROPRIATION/EXPENDITURE	(1,353,743)	(2,000,000)	(1,711,806)	(2,000,000)	----
Total Use of Resources	***(1,353,743)***	***(2,000,000)***	***(1,711,806)***	***(2,000,000)***	***----***
PROJECTED FUND BALANCE	**7,921,350**	**7,492,017**	**8,669,075**	**8,219,965**	**9.7%**
Transportation Fund					
BEGINNING FUND BALANCE	**8,458,159**	**7,386,438**	**7,925,343**	**9,193,471**	**24.5%**
REVENUES					
Charges for Services	3,553,683	3,585,000	3,076,478	3,350,380	-6.5%
Investment Income	100,244	125,000	94,750	75,000	-40.0%
Miscellaneous	174,950	170,000	139,750	100,000	-41.2%
Total REVENUES	3,828,877	3,880,000	3,310,978	3,525,380	-9.1%
NET INTER-FUND TRANSFERS					
To Non-Tax Supported Funds	(795,948)	0	0	0	----
Total NET INTER-FUND TRANSFERS	(795,948)	0	0	0	----
Total Resources	***11,491,088***	***11,266,438***	***11,236,321***	***12,718,851***	***12.9%***
APPROPRIATION/EXPENDITURE					
Appropriation/Expenditure	(3,570,253)	(4,200,000)	(2,042,850)	(4,100,000)	-2.4%
Adjustment for Prior Year Encumbrances/Reserves	4,508	0	0	0	----
Total APPROPRIATION/EXPENDITURE	(3,565,745)	(4,200,000)	(2,042,850)	(4,100,000)	-2.4%
Total Use of Resources	***(3,565,745)***	***(4,200,000)***	***(2,042,850)***	***(4,100,000)***	***-2.4%***
PROJECTED FUND BALANCE	**7,925,343**	**7,066,438**	**9,193,471**	**8,618,851**	**22.0%**
MARYLAND-NATIONAL CAPITAL PARK AND PLANNING COMMISSION					
Grant Fund MNCPPC					
BEGINNING FUND BALANCE	**0**	**0**	**0**	**0**	**----**
REVENUES					
Intergovernmental	282,630	550,000	550,000	550,000	----
Total REVENUES	282,630	550,000	550,000	550,000	----
Total Resources	***282,630***	***550,000***	***550,000***	***550,000***	***----***
APPROPRIATION/EXPENDITURE					
Appropriation/Expenditure	(282,630)	(550,000)	(550,000)	(550,000)	----
Total APPROPRIATION/EXPENDITURE	(282,630)	(550,000)	(550,000)	(550,000)	----
Total Use of Resources	***(282,630)***	***(550,000)***	***(550,000)***	***(550,000)***	***----***
PROJECTED FUND BALANCE	**0**	**0**	**0**	**0**	**----**
Special Revenue Funds					

Fiscal Summary By Fund

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
BEGINNING FUND BALANCE	**7,470,026**	**5,891,911**	**5,858,451**	**3,798,995**	**-35.5%**
REVENUES					
Charges for Services	2,658,486	3,285,260	2,391,821	3,160,920	-3.8%
Intergovernmental	266,426	510,750	165,850	205,850	-59.7%
Investment Income	118,353	110,000	6,900	28,000	-74.5%
Miscellaneous	288,136	283,000	228,500	268,500	-5.1%
Total REVENUES	3,331,401	4,189,010	2,793,071	3,663,270	-12.6%
NET INTER-FUND TRANSFERS					
From Tax Supported Funds	0	0	0	500,000	----
From Component Units/Agencies	1,391,700	1,615,120	1,607,270	1,736,523	7.5%
Total NET INTER-FUND TRANSFERS	1,391,700	1,615,120	1,607,270	2,236,523	38.5%
Total Resources	***12,193,127***	***11,696,041***	***10,258,792***	***9,698,788***	***-17.1%***
APPROPRIATION/EXPENDITURE					
Appropriation/Expenditure	(6,334,676)	(7,352,429)	(6,459,797)	(7,052,119)	-4.1%
Total APPROPRIATION/EXPENDITURE	(6,334,676)	(7,352,429)	(6,459,797)	(7,052,119)	-4.1%
Total Use of Resources	***(6,334,676)***	***(7,352,429)***	***(6,459,797)***	***(7,052,119)***	***-4.1%***
PROJECTED FUND BALANCE	**5,858,451**	**4,343,612**	**3,798,995**	**2,646,669**	**-39.1%**
Enterprise Fund					
BEGINNING CASH BALANCE	**9,494,752**	**10,914,881**	**8,498,334**	**8,666,039**	**-20.6%**
REVENUES					
Charges for Services	9,014,869	11,437,895	6,488,957	11,514,603	0.7%
Intergovernmental	15,513	0	0	0	----
Miscellaneous	358,536	1,170,241	1,091,654	1,073,461	-8.3%
Total REVENUES	9,388,918	12,608,136	7,580,611	12,588,064	-0.2%
Total Resources	***18,883,670***	***23,523,017***	***16,078,945***	***21,254,103***	***-9.6%***
CIP CURRENT REVENUE	***(2,250,815)***	***(2,550,000)***	***0***	***(400,000)***	***-84.3%***
APPROPRIATION/EXPENDITURE					
Appropriation/Expenditure	(8,603,648)	(10,549,109)	(7,412,906)	(10,565,938)	0.2%
Debt Service - Other	0	0	0	0	----
Changes In Working Capital	469,127	0	0	0	----
Total APPROPRIATION/EXPENDITURE	(8,134,521)	(10,549,109)	(7,412,906)	(10,565,938)	0.2%
Total Use of Resources	***(10,385,336)***	***(13,099,109)***	***(7,412,906)***	***(10,965,938)***	***-16.3%***
PROJECTED CASH BALANCE	**8,498,334**	**10,423,908**	**8,666,039**	**10,288,165**	**-1.3%**
Prop Mgmt MNCPPC					
BEGINNING FUND BALANCE	**848,547**	**751,827**	**699,077**	**664,661**	**-11.6%**
REVENUES					
Charges for Services	1,387,725	1,561,500	1,541,085	1,647,600	5.5%
Intergovernmental	375	0	0	0	----
Investment Income	20,100	25,000	1,170	8,000	-68.0%
Miscellaneous	4,500	0	0	0	----
Total REVENUES	1,412,700	1,586,500	1,542,255	1,655,600	4.4%
Total Resources	***2,261,247***	***2,338,327***	***2,241,332***	***2,320,261***	***-0.8%***
APPROPRIATION/EXPENDITURE					
Appropriation/Expenditure	(1,562,170)	(1,576,671)	(1,576,671)	(1,657,600)	5.1%
Adjustment for Prior Year Encumbrances/Reserves	0	0	0	0	----
Total APPROPRIATION/EXPENDITURE	(1,562,170)	(1,576,671)	(1,576,671)	(1,657,600)	5.1%
Total Use of Resources	***(1,562,170)***	***(1,576,671)***	***(1,576,671)***	***(1,657,600)***	***5.1%***
PROJECTED FUND BALANCE	**699,077**	**761,656**	**664,661**	**662,661**	**-13.0%**

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Schedule A-5

Inter-Fund Transfers

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
TAX SUPPORTED					
MONTGOMERY COUNTY GOVERNMENT					
COUNTY GENERAL FUND					
From Non-Tax Supported Funds					
From Bethesda Parking District: Overhead	491,273	433,485	433,485	449,122	3.6%
From Cable TV: M-NCPPC Park Fund	100,000	0	0	100,000	----
From Cable TV: MC Cable Fund	1,764,321	1,796,800	1,796,800	1,796,800	----
From Cable TV: MCPS Instructional TV Fund	1,799,775	1,769,775	1,769,775	1,769,775	----
From Cable TV: Overhead	880,030	843,000	843,000	830,904	-1.4%
From Community Use of Public Facilities: CAPP	200,000	200,000	25,000	150,000	-25.0%
From Community Use of Public Facilities: Other DCM	7,330	7,330	7,330	7,330	----
From Community Use of Public Facilities: Overhead	721,440	667,516	667,516	610,240	-8.6%
From Liquor: Earnings Transfer	26,474,980	27,926,172	27,926,172	27,926,172	----
From Liquor: Overhead	3,625,919	3,747,981	3,747,981	3,853,071	2.8%
From Montgomery Housing Initiative: Overhead	476,191	462,465	462,465	453,967	-1.8%
From Permitting Services: Overhead	6,479,116	5,784,225	5,784,225	5,868,849	1.5%
From Silver Spring Parking District: Other	5,000	5,000	5,000	5,000	----
From Silver Spring Parking District: Overhead	548,157	484,681	484,681	502,278	3.6%
From Solid Waste Collection: DCM	5,000	5,000	5,000	5,000	----
From Solid Waste Collection: Overhead	326,905	309,224	309,224	308,484	-0.2%
From Solid Waste Disposal: DCM	23,380	23,380	23,380	23,380	----
From Solid Waste Disposal: EOB Rent	237,080	0	0	0	----
From Solid Waste Disposal: Overhead	2,217,655	2,151,951	2,151,951	2,185,515	1.6%
From Solid Waste Disposal: Wheaton	0	249,991	249,991	212,987	-14.8%
From Vacuum Leaf Collection: Overhead	725,833	663,574	663,574	636,264	-4.1%
From Water Quality Protection Fund: Overhead	2,037,980	1,837,940	1,837,940	1,876,810	2.1%
From Wheaton Parking District: Overhead	80,618	71,213	71,213	74,802	5.0%
TOTAL From Non-Tax Supported Funds	**49,227,983**	**49,440,703**	**49,265,703**	**49,646,750**	**0.4%**
From Tax Supported Funds					
From Bethesda Urban District: Overhead	21,597	20,596	20,596	21,666	5.2%
From Fire District: DCM	120,750	120,750	120,750	120,750	----
From Mass Transit: Fund Balance Transfer	0	0	17,850,000	0	----
From Mass Transit: Overhead	16,693,872	15,819,323	15,819,323	16,000,694	1.1%
From Recreation: Facility Maintenance Cost	1,151,850	1,151,850	1,151,850	1,151,850	----
From Recreation: Fund Balance Transfer	0	0	3,900,000	0	----
From Recreation: Other - DCM	83,200	83,200	83,200	83,200	----
From Recreation: Overhead	5,376,131	5,243,192	5,243,192	5,360,893	2.2%
From Recreation:Custodial Cleaning Costs	611,360	611,360	611,360	611,360	----
From Silver Spring Urban District: Overhead	536,019	541,989	541,989	520,989	-3.9%
From Wheaton Urban District: Overhead	308,542	295,566	295,566	311,950	5.5%
TOTAL From Tax Supported Funds	**24,903,321**	**23,887,826**	**45,637,826**	**24,183,352**	**1.2%**
To Non-Tax Supported Funds					
To Bethesda PD	0	0	(5,955,254)	0	----
To Community Use of Public Facilities: Elections	(135,000)	(135,000)	(135,000)	(135,000)	----
To Community Use of Public Facilities:After School	(25,000)	(25,000)	(25,000)	(25,000)	----
To Montgomery Housing Initiative	(25,342,876)	(19,812,045)	(23,212,045)	(28,740,829)	45.1%
To Solid Waste Disposal Fund	(1,536,170)	(1,218,270)	(1,218,270)	(1,038,420)	-14.8%

Inter-Fund Transfers

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	% CHG BUD/APPR
To Wheaton Parking Lot District	0	0	0	(115,325)	----
TOTAL To Non-Tax Supported Funds	**(27,039,046)**	**(21,190,315)**	**(30,545,569)**	**(30,054,574)**	**41.8%**
To Tax Supported Funds					
To Bethesda Urban District	(60,000)	0	0	0	----
To Bethesda Urban District: Baseline Services	(750,318)	(750,318)	(750,318)	0	-100.0%
To Debt Service: GO Bonds	(327,754,879)	(343,682,580)	(341,098,313)	(349,330,444)	1.6%
To Debt Service: Short and Long Term Leases	(12,060,682)	(13,890,670)	(12,013,462)	(11,772,930)	-15.2%
To Economic Development Fund	(4,718,987)	(10,428,680)	(9,482,310)	(9,560,677)	-8.3%
To Fire: EMST Fee Payment for Uninsured Residents	(250,000)	(250,000)	(250,000)	(250,000)	----
To Mass Transit: Parking Tickets	(531,310)	(531,310)	(531,310)	(531,310)	----
To Recreation: ASACs	(120,990)	(120,990)	(120,990)	(120,990)	----
To Recreation: Countywide Services	(888,710)	(888,710)	(888,710)	(888,710)	----
To Silver Spring Urban District: Baseline Services	(539,660)	(539,660)	(539,660)	(174,403)	-67.7%
To Wheaton Urban District: Baseline Services	(76,090)	(76,090)	(76,090)	(76,090)	----
To Wheaton Urban District: Non-Baseline Services	(1,833,651)	(2,218,577)	(2,218,577)	(2,661,080)	19.9%
TOTAL To Tax Supported Funds	**(349,585,277)**	**(373,377,585)**	**(367,969,740)**	**(375,366,634)**	**0.5%**
To Internal Service Funds					
To Employee Health Self Insurance Fund	(4,500,000)	0	0	0	----
TOTAL To Internal Service Funds	**(4,500,000)**	**0**	**0**	**0**	**----**
From Internal Service Funds					
From ISF: Motor Pool	0	3,713,312	3,713,312	0	-100.0%
TOTAL From Internal Service Funds	**0**	**3,713,312**	**3,713,312**	**0**	**-100.0%**
To Component Units/Agencies					
To M-NCPPC Park Fund	(100,000)	0	0	(100,000)	----
To MC: Cable TV Fund (Non-Tax)	(1,764,321)	(1,796,800)	(1,796,800)	(1,796,800)	----
To MCPS Entrepreneurial Activities Fund	(5,671,586)	(10,200,000)	(1,980,000)	(10,200,000)	----
To MCPS: Instructional Television Fund (Non-Tax)	(1,799,775)	(1,769,775)	(1,769,775)	(1,769,775)	----
To MNCPPC: Special Revenue Fund	(1,391,700)	(1,615,120)	(1,607,270)	(1,736,523)	7.5%
TOTAL To Component Units/Agencies	**(10,727,382)**	**(15,381,695)**	**(7,153,845)**	**(15,603,098)**	**1.4%**
To Revenue Stabilization Fund					
To Revenue Stabilization Fund	(26,820,183)	(4,000,000)	(27,056,902)	(27,378,169)	584.5%
TOTAL To Revenue Stabilization Fund	**(26,820,183)**	**(4,000,000)**	**(27,056,902)**	**(27,378,169)**	**584.5%**
TOTAL COUNTY GENERAL FUND	**(344,540,584)**	**(336,907,754)**	**(334,109,215)**	**(374,572,373)**	**11.2%**
BETHESDA URBAN DISTRICT					
From Non-Tax Supported Funds					
From Parking District Fees	1,619,864	1,609,890	1,609,890	2,408,612	49.6%
TOTAL From Non-Tax Supported Funds	**1,619,864**	**1,609,890**	**1,609,890**	**2,408,612**	**49.6%**
From Tax Supported Funds					
From General Fund	60,000	0	0	0	----
From General Fund: Baseline Services	750,318	750,318	750,318	0	-100.0%
TOTAL From Tax Supported Funds	**810,318**	**750,318**	**750,318**	**0**	**-100.0%**
To Tax Supported Funds					
To General Fund: Overhead	(21,597)	(20,596)	(20,596)	(21,666)	5.2%
TOTAL To Tax Supported Funds	**(21,597)**	**(20,596)**	**(20,596)**	**(21,666)**	**5.2%**
TOTAL BETHESDA URBAN DISTRICT	**2,408,585**	**2,339,612**	**2,339,612**	**2,386,946**	**2.0%**
SILVER SPRING URBAN DISTRICT					
From Non-Tax Supported Funds					

Inter-Fund Transfers

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	% CHG BUD/APPR
From Parking District Fees	2,529,843	2,813,959	2,813,959	2,704,922	-3.9%
TOTAL From Non-Tax Supported Funds	**2,529,843**	**2,813,959**	**2,813,959**	**2,704,922**	**-3.9%**
From Tax Supported Funds					
From General Fund: Baseline Services	539,660	539,660	539,660	174,403	-67.7%
TOTAL From Tax Supported Funds	**539,660**	**539,660**	**539,660**	**174,403**	**-67.7%**
To Tax Supported Funds					
To General Fund: Overhead	(536,019)	(541,989)	(541,989)	(520,989)	-3.9%
TOTAL To Tax Supported Funds	**(536,019)**	**(541,989)**	**(541,989)**	**(520,989)**	**-3.9%**
TOTAL SILVER SPRING URBAN DISTRICT	**2,533,484**	**2,811,630**	**2,811,630**	**2,358,336**	**-16.1%**
WHEATON URBAN DISTRICT					
From Non-Tax Supported Funds					
From Parking District Fees	36,537	468,052	88,667	200,000	-57.3%
TOTAL From Non-Tax Supported Funds	**36,537**	**468,052**	**88,667**	**200,000**	**-57.3%**
From Tax Supported Funds					
From General Fund: Baseline Services	76,090	76,090	76,090	76,090	----
From General Fund: Non-Baseline Services	1,833,651	2,218,577	2,218,577	2,661,080	19.9%
TOTAL From Tax Supported Funds	**1,909,741**	**2,294,667**	**2,294,667**	**2,737,170**	**19.3%**
To Tax Supported Funds					
To General Fund: Overhead	(308,542)	(295,566)	(295,566)	(311,950)	5.5%
TOTAL To Tax Supported Funds	**(308,542)**	**(295,566)**	**(295,566)**	**(311,950)**	**5.5%**
TOTAL WHEATON URBAN DISTRICT	**1,637,736**	**2,467,153**	**2,087,768**	**2,625,220**	**6.4%**
MASS TRANSIT					
From Tax Supported Funds					
From General Fund: Parking Fines	531,310	531,310	531,310	531,310	----
TOTAL From Tax Supported Funds	**531,310**	**531,310**	**531,310**	**531,310**	**----**
To Tax Supported Funds					
To Debt Service: GO Bonds	(21,231,181)	(20,686,890)	(19,359,687)	(20,997,580)	1.5%
To Debt Service: Long Term Lease	(6,885,469)	(11,773,900)	(8,152,500)	(9,117,025)	-22.6%
To General Fund: Fund Balance Transfer	0	0	(17,850,000)	0	----
To General Fund: Overhead	(16,693,872)	(15,819,323)	(15,819,323)	(16,000,694)	1.1%
TOTAL To Tax Supported Funds	**(44,810,522)**	**(48,280,113)**	**(61,181,510)**	**(46,115,299)**	**-4.5%**
TOTAL MASS TRANSIT	**(44,279,212)**	**(47,748,803)**	**(60,650,200)**	**(45,583,989)**	**-4.5%**
FIRE					
From Tax Supported Funds					
Tran Fr GF: EMST Fee Payment for Unisure Residents	250,000	250,000	250,000	250,000	----
TOTAL From Tax Supported Funds	**250,000**	**250,000**	**250,000**	**250,000**	**----**
To Tax Supported Funds					
To Debt Service: Fire & Rescue Equipment	(2,890,283)	(5,104,750)	(4,049,600)	(6,036,575)	18.3%
To Debt Service: GO Bonds	(7,689,547)	(8,355,790)	(7,640,727)	(7,513,040)	-10.1%
To General Fund: DCM	(120,750)	(120,750)	(120,750)	(120,750)	----
TOTAL To Tax Supported Funds	**(10,700,580)**	**(13,581,290)**	**(11,811,077)**	**(13,670,365)**	**0.7%**
TOTAL FIRE	**(10,450,580)**	**(13,331,290)**	**(11,561,077)**	**(13,420,365)**	**0.7%**
RECREATION					
From Non-Tax Supported Funds					
From Recreation Non Tax Fund	2,500,000	4,500,000	1,000,000	4,500,000	----

Inter-Fund Transfers

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	% CHG BUD/APPR
TOTAL From Non-Tax Supported Funds	**2,500,000**	**4,500,000**	**1,000,000**	**4,500,000**	**----**
From Tax Supported Funds					
From General Fund: ASACs	120,990	120,990	120,990	120,990	----
From General Fund: Countywide Services	888,710	888,710	888,710	888,710	----
TOTAL From Tax Supported Funds	**1,009,700**	**1,009,700**	**1,009,700**	**1,009,700**	**----**
To Tax Supported Funds					
To Debt Service: GO Bonds	(10,425,227)	(10,547,570)	(9,846,706)	(10,475,490)	-0.7%
To General Fund	0	0	(3,900,000)	0	----
To General Fund: Custodial Cleaning Costs	(611,360)	(611,360)	(611,360)	(611,360)	----
To General Fund: Facility Maintenance Costs	(1,151,850)	(1,151,850)	(1,151,850)	(1,151,850)	----
To General Fund: Other - DCM	(83,200)	(83,200)	(83,200)	(83,200)	----
To General Fund: Overhead	(5,376,131)	(5,243,192)	(5,243,192)	(5,360,893)	2.2%
TOTAL To Tax Supported Funds	**(17,647,768)**	**(17,637,172)**	**(20,836,308)**	**(17,682,793)**	**0.3%**
TOTAL RECREATION	**(14,138,068)**	**(12,127,472)**	**(18,826,608)**	**(12,173,093)**	**0.4%**
ECONOMIC DEVELOPMENT FUND					
From Tax Supported Funds					
Transfer from General Fund	4,718,987	10,428,680	9,482,310	9,560,677	-8.3%
TOTAL From Tax Supported Funds	**4,718,987**	**10,428,680**	**9,482,310**	**9,560,677**	**-8.3%**
TOTAL ECONOMIC DEVELOPMENT FUND	**4,718,987**	**10,428,680**	**9,482,310**	**9,560,677**	**-8.3%**
REVENUE STABILIZATION FUND					
TOTAL REVENUE STABILIZATION FUND	**26,820,183**	**4,000,000**	**27,056,902**	**27,378,169**	**584.5%**
DEBT SERVICE					
DEBT SERVICE					
From Tax Supported Funds					
From Fire Fund (LTL)	2,890,283	5,104,750	4,049,600	6,036,575	18.3%
From Fire Tax District	7,689,547	8,355,790	7,640,727	7,513,040	-10.1%
From General Fund: GO Bonds	327,754,879	343,682,580	341,098,313	347,718,444	1.2%
From General Fund: Long Term Lease	12,060,682	13,890,670	12,013,462	13,384,930	-3.6%
From Mass Transit	21,231,181	20,686,890	19,359,687	20,997,580	1.5%
From Mass Transit (LTL)	6,885,469	11,773,900	8,152,500	9,117,025	-22.6%
From Recreation	10,425,227	10,547,570	9,846,706	10,475,490	-0.7%
TOTAL From Tax Supported Funds	**388,937,268**	**414,042,150**	**402,160,995**	**415,243,084**	**0.3%**
From Internal Service Funds					
From Motor Pool Fund	0	370,000	58,000	518,050	40.0%
TOTAL From Internal Service Funds	**0**	**370,000**	**58,000**	**518,050**	**40.0%**
TOTAL DEBT SERVICE	**388,937,268**	**414,412,150**	**402,218,995**	**415,761,134**	**0.3%**
MONTGOMERY COLLEGE					
CURRENT FUND MC					
From Non-Tax Supported Funds					
Non Mandatory Transfer (from MC Auxiliary Fund)	500,000	500,000	325,000	100,000	-80.0%
Non Mandatory Transfer (from WDCE)	500,000	0	0	0	----
TOTAL From Non-Tax Supported Funds	**1,000,000**	**500,000**	**325,000**	**100,000**	**-80.0%**
To Non-Tax Supported Funds					
Non Mandatory Transfer (To Capital Projects Fund)	0	0	0	(1,433,000)	----
TOTAL To Non-Tax Supported Funds	**0**	**0**	**0**	**(1,433,000)**	**----**
TOTAL CURRENT FUND MC	**1,000,000**	**500,000**	**325,000**	**(1,333,000)**	**-366.6%**

Inter-Fund Transfers

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	% CHG BUD/APPR
MARYLAND-NATIONAL CAPITAL PARK AND PLANNING COMMISSION					
ADMINISTRATION FUND					
To Non-Tax Supported Funds					
Transfer to Special Revenue Fund	0	0	0	(500,000)	----
TOTAL To Non-Tax Supported Funds	**0**	**0**	**0**	**(500,000)**	**----**
To Tax Supported Funds					
Transfer To Park Fund	(125,000)	0	0	(225,000)	----
TOTAL To Tax Supported Funds	**(125,000)**	**0**	**0**	**(225,000)**	**----**
TOTAL ADMINISTRATION FUND	**(125,000)**	**0**	**0**	**(725,000)**	**----**
PARK FUND					
From Tax Supported Funds					
Transfer From Admin Fund	125,000	0	0	225,000	----
Transfer from General Fund	100,000	0	0	100,000	----
TOTAL From Tax Supported Funds	**225,000**	**0**	**0**	**325,000**	**----**
TOTAL PARK FUND	**225,000**	**0**	**0**	**325,000**	**----**
ALA DEBT SERVICE FUND					
To Internal Service Funds					
Transfer To/From ALARF Revolving Fund	(1,871,290)	(1,925,581)	(1,932,375)	(1,981,950)	2.9%
TOTAL To Internal Service Funds	**(1,871,290)**	**(1,925,581)**	**(1,932,375)**	**(1,981,950)**	**2.9%**
TOTAL ALA DEBT SERVICE FUND	**(1,871,290)**	**(1,925,581)**	**(1,932,375)**	**(1,981,950)**	**2.9%**
TOTAL TAX SUPPORTED	**12,876,509**	**24,918,325**	**19,242,742**	**10,605,712**	**-57.4%**
NON-TAX SUPPORTED					
MONTGOMERY COUNTY GOVERNMENT					
WATER QUALITY PROTECTION FUND					
To Non-Tax Supported Funds					
To Debt Service - Non-Tax	(6,116,269)	(9,208,007)	(8,406,310)	(9,830,020)	6.8%
TOTAL To Non-Tax Supported Funds	**(6,116,269)**	**(9,208,007)**	**(8,406,310)**	**(9,830,020)**	**6.8%**
To Tax Supported Funds					
To General Fund: Overhead	(2,037,980)	(1,837,940)	(1,837,940)	(1,876,810)	2.1%
TOTAL To Tax Supported Funds	**(2,037,980)**	**(1,837,940)**	**(1,837,940)**	**(1,876,810)**	**2.1%**
TOTAL WATER QUALITY PROTECTION FUND	**(8,154,249)**	**(11,045,947)**	**(10,244,250)**	**(11,706,830)**	**6.0%**
CABLE TELEVISION					
To Tax Supported Funds					
To General Fund: MC Cable Fund	(1,764,321)	(1,796,800)	(1,796,800)	(1,796,800)	----
To General Fund: MCPS Instructional TV Fund	(1,799,775)	(1,769,775)	(1,769,775)	(1,769,775)	----
To General Fund: Overhead	(880,030)	(843,000)	(843,000)	(830,904)	-1.4%
Transfer to General Fund	(100,000)	0	0	(100,000)	----
TOTAL To Tax Supported Funds	**(4,544,126)**	**(4,409,575)**	**(4,409,575)**	**(4,497,479)**	**2.0%**
TOTAL CABLE TELEVISION	**(4,544,126)**	**(4,409,575)**	**(4,409,575)**	**(4,497,479)**	**2.0%**
RECREATION NON-TAX SUPPORTED					
To Tax Supported Funds					
To Recreation Tax Supported Fund	(2,500,000)	(4,500,000)	(1,000,000)	(4,500,000)	----
TOTAL To Tax Supported Funds	**(2,500,000)**	**(4,500,000)**	**(1,000,000)**	**(4,500,000)**	**----**

Inter-Fund Transfers

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	% CHG BUD/APPR
TOTAL RECREATION NON-TAX SUPPORTED	**(2,500,000)**	**(4,500,000)**	**(1,000,000)**	**(4,500,000)**	**----**
MONTGOMERY HOUSING INITIATIVE					
From Tax Supported Funds					
From General Fund	25,342,876	19,812,045	23,212,045	28,740,829	45.1%
TOTAL From Tax Supported Funds	**25,342,876**	**19,812,045**	**23,212,045**	**28,740,829**	**45.1%**
To Non-Tax Supported Funds					
To Non-Tax Supported Debt Service - Other	(9,736,209)	(10,921,700)	(10,121,700)	(16,718,400)	53.1%
TOTAL To Non-Tax Supported Funds	**(9,736,209)**	**(10,921,700)**	**(10,121,700)**	**(16,718,400)**	**53.1%**
To Tax Supported Funds					
To General Fund: Overhead	(476,191)	(462,465)	(462,465)	(453,967)	-1.8%
TOTAL To Tax Supported Funds	**(476,191)**	**(462,465)**	**(462,465)**	**(453,967)**	**-1.8%**
TOTAL MONTGOMERY HOUSING INITIATIVE	**15,130,476**	**8,427,880**	**12,627,880**	**11,568,462**	**37.3%**
COMMUNITY USE OF PUBLIC FACILITIES					
From Tax Supported Funds					
From General Fund: After School	25,000	25,000	25,000	25,000	----
From General Fund: Elections	135,000	135,000	135,000	135,000	----
TOTAL From Tax Supported Funds	**160,000**	**160,000**	**160,000**	**160,000**	**----**
To Tax Supported Funds					
To Debt Service: Wheaton Redevelopment	0	(359,263)	(81,886)	(329,777)	-8.2%
To General Fund: CAPP	(200,000)	(200,000)	(25,000)	(150,000)	-25.0%
To General Fund: DCM	(7,330)	(7,330)	(7,330)	(7,330)	----
To General Fund: Overhead	(721,440)	(667,516)	(667,516)	(610,240)	-8.6%
TOTAL To Tax Supported Funds	**(928,770)**	**(1,234,109)**	**(781,732)**	**(1,097,347)**	**-11.1%**
TOTAL COMMUNITY USE OF PUBLIC FACILITIES	**(768,770)**	**(1,074,109)**	**(621,732)**	**(937,347)**	**-12.7%**
BETHESDA PARKING DISTRICT					
From Tax Supported Funds					
From General Fund	0	0	5,955,254	0	----
TOTAL From Tax Supported Funds	**0**	**0**	**5,955,254**	**0**	**----**
To Non-Tax Supported Funds					
To Wheaton PLD	(220,000)	(220,000)	0	0	-100.0%
TOTAL To Non-Tax Supported Funds	**(220,000)**	**(220,000)**	**0**	**0**	**-100.0%**
To Tax Supported Funds					
To General Fund: Overhead	(491,273)	(433,485)	(433,485)	(449,122)	3.6%
To Urban District: Meter Revenue	(1,619,864)	(1,609,890)	(1,609,890)	(2,408,612)	49.6%
TOTAL To Tax Supported Funds	**(2,111,137)**	**(2,043,375)**	**(2,043,375)**	**(2,857,734)**	**39.9%**
TOTAL BETHESDA PARKING DISTRICT	**(2,331,137)**	**(2,263,375)**	**3,911,879**	**(2,857,734)**	**26.3%**
SILVER SPRING PARKING DISTRICT					
To Tax Supported Funds					
To General Fund: Other	(5,000)	(5,000)	(5,000)	(5,000)	----
To General Fund: Overhead	(548,157)	(484,681)	(484,681)	(502,278)	3.6%
To Urban District: Meter Revenue	(2,529,843)	(2,813,959)	(2,813,959)	(2,704,922)	-3.9%
TOTAL To Tax Supported Funds	**(3,083,000)**	**(3,303,640)**	**(3,303,640)**	**(3,212,200)**	**-2.8%**
TOTAL SILVER SPRING PARKING DISTRICT	**(3,083,000)**	**(3,303,640)**	**(3,303,640)**	**(3,212,200)**	**-2.8%**
WHEATON PARKING DISTRICT					
From Non-Tax Supported Funds					

Inter-Fund Transfers

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	% CHG BUD/APPR
From Bethesda PLD	220,000	220,000	0	0	-100.0%
TOTAL From Non-Tax Supported Funds	**220,000**	**220,000**	**0**	**0**	**-100.0%**
From Tax Supported Funds					
From General Fund	0	0	0	115,325	----
TOTAL From Tax Supported Funds	**0**	**0**	**0**	**115,325**	**----**
To Tax Supported Funds					
To General Fund: Overhead	(80,618)	(71,213)	(71,213)	(74,802)	5.0%
To Urban District: Meter Revenue	(36,537)	(468,052)	(88,667)	(200,000)	-57.3%
TOTAL To Tax Supported Funds	**(117,155)**	**(539,265)**	**(159,880)**	**(274,802)**	**-49.0%**
TOTAL WHEATON PARKING DISTRICT	**102,845**	**(319,265)**	**(159,880)**	**(159,477)**	**-50.0%**
PERMITTING SERVICES					
To Tax Supported Funds					
To Debt Service: Wheaton Redevelopment	0	(961,423)	(216,413)	(871,553)	-9.3%
To General Fund: Overhead	(6,479,116)	(5,784,225)	(5,784,225)	(5,868,849)	1.5%
TOTAL To Tax Supported Funds	**(6,479,116)**	**(6,745,648)**	**(6,000,638)**	**(6,740,402)**	**-0.1%**
TOTAL PERMITTING SERVICES	**(6,479,116)**	**(6,745,648)**	**(6,000,638)**	**(6,740,402)**	**-0.1%**
SOLID WASTE COLLECTION					
To Tax Supported Funds					
To General Fund: DCM	(5,000)	(5,000)	(5,000)	(5,000)	----
To General Fund: Overhead	(326,905)	(309,224)	(309,224)	(308,484)	-0.2%
TOTAL To Tax Supported Funds	**(331,905)**	**(314,224)**	**(314,224)**	**(313,484)**	**-0.2%**
TOTAL SOLID WASTE COLLECTION	**(331,905)**	**(314,224)**	**(314,224)**	**(313,484)**	**-0.2%**
SOLID WASTE DISPOSAL					
From Non-Tax Supported Funds					
From Vacuum Leaf Collection	930,000	1,319,501	1,319,501	1,599,058	21.2%
TOTAL From Non-Tax Supported Funds	**930,000**	**1,319,501**	**1,319,501**	**1,599,058**	**21.2%**
From Tax Supported Funds					
From General Fund: Tip Fee Charges	1,536,170	1,218,270	1,218,270	1,038,420	-14.8%
TOTAL From Tax Supported Funds	**1,536,170**	**1,218,270**	**1,218,270**	**1,038,420**	**-14.8%**
To Tax Supported Funds					
To General Fund: DCM	(23,380)	(23,380)	(23,380)	(23,380)	----
To General Fund: EOB Rent	(237,080)	0	0	0	----
To General Fund: Overhead	(2,217,655)	(2,151,951)	(2,151,951)	(2,185,515)	1.6%
To General Fund: Wheaton	0	(249,991)	(249,991)	(212,987)	-14.8%
TOTAL To Tax Supported Funds	**(2,478,115)**	**(2,425,322)**	**(2,425,322)**	**(2,421,882)**	**-0.1%**
TOTAL SOLID WASTE DISPOSAL	**(11,945)**	**112,449**	**112,449**	**215,596**	**91.7%**
VACUUM LEAF COLLECTION					
To Non-Tax Supported Funds					
To Solid Waste Disposal Fund	(930,000)	(1,319,501)	(1,319,501)	(1,599,058)	21.2%
TOTAL To Non-Tax Supported Funds	**(930,000)**	**(1,319,501)**	**(1,319,501)**	**(1,599,058)**	**21.2%**
To Tax Supported Funds					
To General Fund: Overhead	(725,833)	(663,574)	(663,574)	(636,264)	-4.1%
TOTAL To Tax Supported Funds	**(725,833)**	**(663,574)**	**(663,574)**	**(636,264)**	**-4.1%**
TOTAL VACUUM LEAF COLLECTION	**(1,655,833)**	**(1,983,075)**	**(1,983,075)**	**(2,235,322)**	**12.7%**
LIQUOR CONTROL					

Inter-Fund Transfers

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	% CHG BUD/APPR
To Tax Supported Funds					
To General Fund: Earnings Transfer	(26,474,980)	(27,926,172)	(27,926,172)	(27,926,172)	----
To General Fund: Overhead	(3,625,919)	(3,747,981)	(3,747,981)	(3,853,071)	2.8%
TOTAL To Tax Supported Funds	**(30,100,899)**	**(31,674,153)**	**(31,674,153)**	**(31,779,243)**	**0.3%**
TOTAL LIQUOR CONTROL	**(30,100,899)**	**(31,674,153)**	**(31,674,153)**	**(31,779,243)**	**0.3%**
EMPLOYEE HEALTH BENEFIT SELF INSURANCE FUND					
From Tax Supported Funds					
From General Fund	4,500,000	0	0	0	----
TOTAL From Tax Supported Funds	**4,500,000**	**0**	**0**	**0**	**----**
TOTAL EMPLOYEE HEALTH BENEFIT SELF INSURANCE FUND	**4,500,000**	**0**	**0**	**0**	**----**
MOTOR POOL INTERNAL SERVICE FUND					
To Tax Supported Funds					
To Debt Service	0	(370,000)	(58,000)	(518,050)	40.0%
To General Fund	0	(3,713,312)	(3,713,312)	0	-100.0%
TOTAL To Tax Supported Funds	**0**	**(4,083,312)**	**(3,771,312)**	**(518,050)**	**-87.3%**
TOTAL MOTOR POOL INTERNAL SERVICE FUND	**0**	**(4,083,312)**	**(3,771,312)**	**(518,050)**	**-87.3%**
DEBT SERVICE					
DEBT SERVICE - NON-TAX SUPPORTED					
From Non-Tax Supported Funds					
From CUPF	0	359,263	81,886	329,777	-8.2%
From Montgomery Housing Initiative: Other	9,623,486	10,921,700	10,121,700	16,718,400	53.1%
From Permitting Services	0	961,423	216,413	871,553	-9.3%
From Water Quality Protection: Other Debt	6,149,188	9,208,007	8,406,310	9,830,020	6.8%
TOTAL From Non-Tax Supported Funds	**15,772,674**	**21,450,393**	**18,826,309**	**27,749,750**	**29.4%**
TOTAL DEBT SERVICE - NON-TAX SUPPORTED	**15,772,674**	**21,450,393**	**18,826,309**	**27,749,750**	**29.4%**
MONTGOMERY COUNTY PUBLIC SCHOOLS					
ENTREPRENEURIAL ACTIVITIES FUND					
From Tax Supported Funds					
From General Fund	5,671,586	10,200,000	1,980,000	10,200,000	----
TOTAL From Tax Supported Funds	**5,671,586**	**10,200,000**	**1,980,000**	**10,200,000**	**----**
TOTAL ENTREPRENEURIAL ACTIVITIES FUND	**5,671,586**	**10,200,000**	**1,980,000**	**10,200,000**	**----**
INSTRUCTIONAL TELEVISION FUND					
From Tax Supported Funds					
From MCG General Fund	1,799,775	1,769,775	1,769,775	1,769,775	----
TOTAL From Tax Supported Funds	**1,799,775**	**1,769,775**	**1,769,775**	**1,769,775**	**----**
TOTAL INSTRUCTIONAL TELEVISION FUND	**1,799,775**	**1,769,775**	**1,769,775**	**1,769,775**	**----**
MONTGOMERY COLLEGE					
WORKFORCE DEVELOPMENT & CONTINUING ED					
From Non-Tax Supported Funds					
Transfer from College Auxiliary Fund	0	0	0	500,000	----
TOTAL From Non-Tax Supported Funds	**0**	**0**	**0**	**500,000**	**----**
To Tax Supported Funds					
Nonmandatory Transfer to Current Fund	(500,000)	0	0	0	----

Inter-Fund Transfers

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	% CHG BUD/APPR
TOTAL To Tax Supported Funds	**(500,000)**	**0**	**0**	**0**	**----**
TOTAL WORKFORCE DEVELOPMENT & CONTINUING ED	**(500,000)**	**0**	**0**	**500,000**	**----**
AUXILIARY FUND					
To Non-Tax Supported Funds					
Nonmandatory Transfer	0	0	(25,000)	0	----
TOTAL To Non-Tax Supported Funds	**0**	**0**	**(25,000)**	**0**	**----**
To Tax Supported Funds					
Non Mandatory Transfer (to MC Current Fund)	(500,000)	(500,000)	(325,000)	(100,000)	-80.0%
TOTAL To Tax Supported Funds	**(500,000)**	**(500,000)**	**(325,000)**	**(100,000)**	**-80.0%**
To Internal Service Funds					
Nonmandatory Transfer College Workforce Development	0	0	0	(500,000)	----
TOTAL To Internal Service Funds	**0**	**0**	**0**	**(500,000)**	**----**
TOTAL AUXILIARY FUND	**(500,000)**	**(500,000)**	**(350,000)**	**(600,000)**	**20.0%**
CABLE TELEVISION FUND					
From Tax Supported Funds					
From MCG: County Cable Plan	1,764,321	1,796,800	1,796,800	1,796,800	----
TOTAL From Tax Supported Funds	**1,764,321**	**1,796,800**	**1,796,800**	**1,796,800**	**----**
TOTAL CABLE TELEVISION FUND	**1,764,321**	**1,796,800**	**1,796,800**	**1,796,800**	**----**
MAJOR FACILITIES RESERVE FUND					
To Non-Tax Supported Funds					
Non-Mandatory Transfer	(5,214,814)	(1,500,000)	(631,947)	(1,500,000)	----
TOTAL To Non-Tax Supported Funds	**(5,214,814)**	**(1,500,000)**	**(631,947)**	**(1,500,000)**	**----**
TOTAL MAJOR FACILITIES RESERVE FUND	**(5,214,814)**	**(1,500,000)**	**(631,947)**	**(1,500,000)**	**----**
TRANSPORTATION FUND					
To Non-Tax Supported Funds					
Non-Mandatory Transfer	(795,948)	0	0	0	----
TOTAL To Non-Tax Supported Funds	**(795,948)**	**0**	**0**	**0**	**----**
TOTAL TRANSPORTATION FUND	**(795,948)**	**0**	**0**	**0**	**----**
MARYLAND-NATIONAL CAPITAL PARK AND PLANNING COMMISSION					
SPECIAL REVENUE FUNDS					
From Tax Supported Funds					
Transfer From Administration Fund	0	0	0	500,000	----
TOTAL From Tax Supported Funds	**0**	**0**	**0**	**500,000**	**----**
From Component Units/Agencies					
From County GF (Ballfields)	1,391,700	1,615,120	1,607,270	1,736,523	7.5%
TOTAL From Component Units/Agencies	**1,391,700**	**1,615,120**	**1,607,270**	**1,736,523**	**7.5%**
TOTAL SPECIAL REVENUE FUNDS	**1,391,700**	**1,615,120**	**1,607,270**	**2,236,523**	**38.5%**
TOTAL NON-TAX SUPPORTED	**(20,838,365)**	**(28,343,906)**	**(21,832,064)**	**(15,520,662)**	**-45.2%**
SUMMARY					
GRAND TOTAL ALL FUNDS/AGENCIES	**(7,961,856)**	**(3,425,581)**	**(2,589,322)**	**(4,914,950)**	**43.5%**

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Schedule A-6

Contribution To/From Other Funds

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
TAX SUPPORTED					
MONTGOMERY COUNTY GOVERNMENT					
COUNTY GENERAL FUND					
To Tax Supported Funds					
Contribution To MC: Current Fund	(145,149,696)	(145,149,696)	(145,149,696)	(145,649,696)	0.3%
Contribution To MC: Emergency Plant Maint.	(250,000)	(250,000)	(250,000)	(250,000)	----
Contribution To MC: Grant Tax Supported Fund	(400,000)	(400,000)	(400,000)	(400,000)	----
Contribution To MCPS: Current Fund	(1,726,807,241)	(1,751,862,120)	(1,752,612,120)	(1,752,662,235)	----
TOTAL To Tax Supported Funds	**(1,872,606,937)**	**(1,897,661,816)**	**(1,898,411,816)**	**(1,898,961,931)**	**0.1%**
County Contribution to CIP Fund					
Contribution To CIP: PAYGO	(32,000,000)	(32,000,000)	0	(15,500,000)	-51.6%
Contribution To HOC: CIP	0	(1,750,000)	(1,750,000)	(1,125,000)	-35.7%
Contribution To MC: CIP	(15,861,708)	(13,534,000)	(13,534,000)	(12,901,000)	-4.7%
Contribution To MCG: CIP	(9,846,773)	(9,177,000)	(9,645,000)	(10,374,000)	13.0%
Contribution To MCPS: CIP	(12,974,000)	(9,770,000)	(14,770,000)	(8,062,000)	-17.5%
Contribution To MNCPPC: Regional Parks CIP	(4,330,416)	(3,913,000)	(3,913,000)	(3,913,000)	----
TOTAL County Contribution to CIP Fund	**(75,012,897)**	**(70,144,000)**	**(43,612,000)**	**(51,875,000)**	**-26.0%**
TOTAL COUNTY GENERAL FUND	**(1,947,619,834)**	**(1,967,805,816)**	**(1,942,023,816)**	**(1,950,836,931)**	**-0.9%**
TOTAL MONTGOMERY COUNTY GOVERNMENT	**(1,947,619,834)**	**(1,967,805,816)**	**(1,942,023,816)**	**(1,950,836,931)**	**-0.9%**
MONTGOMERY COUNTY PUBLIC SCHOOLS					
CURRENT FUND MCPS					
County Contribution to Current/Other Fund					
County Contribution to Current Fund	1,726,807,241	1,751,862,120	1,752,612,120	1,752,662,235	----
TOTAL County Contribution to Current/Other Fund	**1,726,807,241**	**1,751,862,120**	**1,752,612,120**	**1,752,662,235**	**----**
County Contribution to CIP Fund					
County Contribution to CIP	12,974,000	9,770,000	14,770,000	8,062,000	-17.5%
TOTAL County Contribution to CIP Fund	**12,974,000**	**9,770,000**	**14,770,000**	**8,062,000**	**-17.5%**
TOTAL CURRENT FUND MCPS	**1,739,781,241**	**1,761,632,120**	**1,767,382,120**	**1,760,724,235**	**-0.1%**
TOTAL MONTGOMERY COUNTY PUBLIC SCHOOLS	**1,739,781,241**	**1,761,632,120**	**1,767,382,120**	**1,760,724,235**	**-0.1%**
MONTGOMERY COLLEGE					
CURRENT FUND MC					
County Contribution to Current/Other Fund					
County Contribution to Current Fund	145,149,696	145,149,696	145,149,696	145,649,696	0.3%
TOTAL County Contribution to Current/Other Fund	**145,149,696**	**145,149,696**	**145,149,696**	**145,649,696**	**0.3%**
County Contribution to CIP Fund					
County Contribution to CIP	15,861,708	13,534,000	13,534,000	12,901,000	-4.7%
TOTAL County Contribution to CIP Fund	**15,861,708**	**13,534,000**	**13,534,000**	**12,901,000**	**-4.7%**

Contribution To/From Other Funds

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
TOTAL CURRENT FUND MC	**161,011,404**	**158,683,696**	**158,683,696**	**158,550,696**	**-0.1%**
EMERGENCY REPAIR FUND					
County Contribution to Current/Other Fund					
EPMRF: County Contribution	250,000	250,000	250,000	250,000	----
TOTAL County Contribution to Current/Other Fund	**250,000**	**250,000**	**250,000**	**250,000**	**----**
TOTAL EMERGENCY REPAIR FUND	**250,000**	**250,000**	**250,000**	**250,000**	**----**
MC GRANTS TAX SUPPORTED FUND					
County Contribution to Current/Other Fund					
MC Grants Tax Supported: County Contribution	400,000	400,000	400,000	400,000	----
TOTAL County Contribution to Current/Other Fund	**400,000**	**400,000**	**400,000**	**400,000**	**----**
TOTAL MC GRANTS TAX SUPPORTED FUND	**400,000**	**400,000**	**400,000**	**400,000**	**----**
TOTAL MONTGOMERY COLLEGE	**161,661,404**	**159,333,696**	**159,333,696**	**159,200,696**	**-0.1%**
TOTAL TAX SUPPORTED	**(46,177,189)**	**(46,840,000)**	**(15,308,000)**	**(30,912,000)**	**-34.0%**
SUMMARY					
GRAND TOTAL ALL FUNDS/AGENCIES	**(46,177,189)**	**(46,840,000)**	**(15,308,000)**	**(30,912,000)**	**-34.0%**

Expenditure Schedules

The expenditure schedules include data for the following County agencies: MCG, Debt Service, MCPS, Montgomery College, and M-NCPPC. Not included are: WSSC, HOC, and the Montgomery County Revenue Authority.

SCHEDULE B-1, EXPENDITURES DETAILED BY TYPE

This schedule reports by fund type (tax or non-tax supported) for all agencies all expenditures for the operating budgets of MCG, Debt Service on County bonds issued for capital projects, MCPS, Montgomery College, and M NCPPC. The purpose of Schedule B 1 is to display the total cost of the government functions.

SCHEDULE B-2, EXPENDITURES DETAILED BY AGENCY, GOVERNMENT FUNCTION, AND DEPARTMENT

This schedule gives an overview of the allocation of resources by agency and by function within MCG. The purpose of Schedule B-2 is to display the cost of government and the expenditures and budgets of the departments included in those functions regardless of fund type. This schedule reflects a categorization of functions that corresponds to department appropriations and is not intended to match the categorization of functions in the County's Comprehensive Annual Financial Report, which is reported at a more detailed program level.

SCHEDULE B-3, EXPENDITURES DETAILED BY AGENCY, FUND TYPE, GOVERNMENT FUNCTION, AND DEPARTMENT

This schedule presents the total expenditures for all agencies and each department of MCG according to fund type. Because this schedule is organized by fund, there is no total expenditure figure for those departments whose activities appear in more than one fund (e.g., DHHS, DHCA). Consult Schedule B 2 for the total expenditures of these departments. This schedule reflects a categorization of functions that corresponds to department and fund appropriations and is not intended to match the categorization of functions in the County's Comprehensive Annual Financial Report, which is reported at a more detailed program level.

SCHEDULE B-4, EXPENDITURES BY APPROPRIATION CATEGORY

This schedule summarizes MCG expenditures into the four appropriation categories presented on departmental Budget Summary pages: Personnel Costs, Operating Expenses, Debt Service (G.O. bonds and other), and Capital Outlay. The Internal Service Fund appropriations are included in the individual departments and, therefore, are not displayed.

SCHEDULE B-5, MONTGOMERY COUNTY GOVERNMENT INTERNAL SERVICE FUNDS

Internal Service Funds record the financing of goods or services provided by one department to other departments on a cost reimbursement basis. The Internal Service Fund units charge back their costs to the users, so that the costs of these services are found in the appropriations of all departments. Because each department includes the Internal Service Funds' appropriations in its individual budget, these accounts are displayed separately to ensure that they are not double counted in the "Total Montgomery County Government" expenditures.

Schedule B-1

Expenditures Detailed By Type

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
TAX SUPPORTED					
Montgomery County Government General Fund	1,267,251,970	1,239,718,284	1,404,313,762	1,285,605,982	3.7%
Montgomery County Government Special Funds	432,760,926	432,145,064	425,594,259	442,144,711	2.3%
Debt Service Special Funds	412,738,588	415,203,210	413,355,363	420,937,740	1.4%
Montgomery County Public Schools Current Fund	2,500,372,311	2,562,357,999	2,544,246,120	2,551,624,734	-0.4%
Montgomery College Current Fund	254,348,902	268,165,660	248,583,138	264,704,984	-1.3%
Montgomery College Special Funds	687,608	750,000	600,000	750,000	----
M-NCPPC Special Funds	135,210,815	144,491,512	137,010,298	150,216,441	4.0%
TOTAL TAX SUPPORTED	5,003,371,120	5,062,831,729	5,173,702,940	5,115,984,592	1.0%
NON-TAX SUPPORTED					
Montgomery County Government Enterprise Funds	274,349,357	281,932,635	264,922,364	280,292,494	-0.6%
Montgomery County Government Special Funds	227,653,825	212,194,836	210,175,039	257,675,012	21.4%
Debt Service Special Funds	15,772,674	21,707,550	18,878,950	27,749,750	27.8%
Montgomery County Public Schools Enterprise Funds	74,375,594	82,697,924	74,477,924	84,347,991	2.0%
Montgomery County Public Schools Special Funds	99,320,453	110,451,136	110,451,136	144,539,465	30.9%
Montgomery College Enterprise Funds	23,346,942	30,650,272	20,733,685	29,772,516	-2.9%
Montgomery College Special Funds	14,251,658	18,782,000	19,426,000	17,355,000	-7.6%
M-NCPPC Enterprise Funds	16,500,494	19,478,209	15,449,374	19,275,657	-1.0%
M-NCPPC Special Funds	282,630	550,000	550,000	550,000	----
TOTAL NON-TAX SUPPORTED	745,853,627	778,444,562	735,064,472	861,557,885	10.7%
SUMMARY					
GRAND TOTAL ALL FUNDS/AGENCIES	5,749,224,747	5,841,276,291	5,908,767,412	5,977,542,477	2.3%

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Schedule B-2

Expenditures Detailed By Agency, Government Function and Department

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
MONTGOMERY COUNTY GOVERNMENT					
General Government					
Board of Appeals	547,714	558,845	552,112	582,520	4.2%
Board of Elections	8,838,186	8,284,106	10,364,702	8,300,356	0.2%
Circuit Court	15,725,758	15,300,970	14,733,875	15,855,919	3.6%
Community Engagement Cluster	4,425,609	4,308,574	5,396,714	6,124,668	42.2%
County Attorney	6,426,916	6,361,363	6,354,154	6,429,488	1.1%
County Council	11,771,211	12,612,090	12,041,366	13,246,526	5.0%
County Executive	5,981,655	5,683,707	6,846,345	5,716,362	0.6%
Ethics Commission	358,982	365,266	341,232	371,629	1.7%
Finance	14,350,660	15,305,580	14,124,783	15,600,785	1.9%
General Services	50,160,939	31,862,836	84,902,000	32,919,541	3.3%
Human Resources	8,648,405	7,842,794	7,610,886	8,203,407	4.6%
Human Rights	1,310,629	1,384,692	1,162,095	1,772,307	28.0%
Inspector General	1,015,700	1,835,612	1,566,229	2,152,817	17.3%
Intergovernmental Relations	1,246,883	1,151,763	1,067,645	1,091,287	-5.3%
Labor Relations	0	1,505,670	1,426,530	1,605,890	6.7%
Legislative Oversight	2,016,291	2,032,256	1,892,751	2,198,652	8.2%
Management and Budget	4,989,641	6,380,762	5,409,930	6,418,437	0.6%
Merit System Protection Board	258,715	259,378	258,103	267,921	3.3%
Procurement	3,868,847	4,801,074	4,039,049	4,933,283	2.8%
Public Information	5,642,432	5,464,768	6,282,266	5,956,194	9.0%
Racial Equity and Social Justice	0	581,304	533,148	1,001,712	72.3%
State's Attorney	19,394,216	18,792,759	18,489,963	19,280,707	2.6%
Technology and Enterprise Business Solutions	42,245,657	43,328,778	43,230,630	44,642,174	3.0%
Urban Districts	9,063,996	9,635,246	8,991,907	9,946,344	3.2%
Zoning and Administrative Hearings	673,525	658,304	638,266	681,382	3.5%
Total General Government	218,962,567	206,298,497	258,256,681	215,300,308	4.4%
Public Safety					
Animal Services	0	7,753,529	7,383,019	8,114,356	4.7%
Consumer Protection	2,270,520	2,196,727	1,929,054	2,453,337	11.7%
Correction and Rehabilitation	74,425,460	70,996,074	68,467,809	72,879,701	2.7%
Emergency Management and Homeland Security	13,621,636	3,115,981	3,366,280	3,421,966	9.8%
Fire and Rescue Service	247,863,756	224,995,408	240,308,253	233,237,698	3.7%
Police	291,586,714	281,446,640	266,881,883	282,951,484	0.5%
Sheriff	26,760,381	25,561,321	26,265,578	26,436,717	3.4%
Total Public Safety	656,528,467	616,065,680	614,601,876	629,495,259	2.2%
Transportation					
Parking District Services	25,870,816	28,030,119	24,398,768	24,579,335	-12.3%
Transit Services	142,265,033	154,462,303	149,726,550	154,532,665	----
Transportation	54,414,486	52,991,055	66,110,927	52,670,661	-0.6%
Total Transportation	222,550,335	235,483,477	240,236,245	231,782,661	-1.6%
Health and Human Services					
Health and Human Services	339,441,927	338,852,053	420,747,969	363,954,877	7.4%
Libraries, Culture, and Recreation					

Expenditures Detailed By Agency, Government Function and Department

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
Community Use of Public Facilities	9,590,370	11,854,751	4,719,950	8,502,633	-28.3%
Public Libraries	41,363,793	42,412,597	38,368,777	42,705,607	0.7%
Recreation	36,207,583	46,795,170	27,806,643	48,713,827	4.1%
Total Libraries, Culture, and Recreation	87,161,746	101,062,518	70,895,370	99,922,067	-1.1%
Community Development and Housing					
Agriculture	962,885	991,853	898,532	1,018,865	2.7%
Economic Development Fund	26,617,997	5,159,418	5,020,396	4,490,677	-13.0%
Housing and Community Affairs	50,889,548	53,050,173	54,952,142	61,744,469	16.4%
Permitting Services	39,680,806	40,699,250	39,074,254	38,901,977	-4.4%
Total Community Development and Housing	118,151,236	99,900,694	99,945,324	106,155,988	6.3%
Environment					
Environmental Protection	30,520,285	32,756,760	30,740,780	32,971,974	0.7%
Recycling and Resource Management	126,885,150	131,424,275	128,144,275	135,269,523	2.9%
Total Environment	157,405,435	164,181,035	158,885,055	168,241,497	2.5%
Other County Government Functions					
Alcohol Beverage Services	65,351,118	63,556,354	63,030,215	66,348,075	4.4%
Cable Television Communications Plan	16,087,280	16,518,580	16,282,819	17,469,611	5.8%
Non-Departmental Accounts	296,437,472	298,826,212	338,778,151	343,331,361	14.9%
Utilities	23,938,495	25,245,719	23,345,719	23,716,495	-6.1%
Total Other County Government Functions	401,814,365	404,146,865	441,436,904	450,865,542	11.6%
TOTAL MONTGOMERY COUNTY GOVERNMENT	2,202,016,078	2,165,990,819	2,305,005,424	2,265,718,199	4.6%
DEBT SERVICE					
Debt Service	428,511,262	436,910,760	432,234,313	448,687,490	2.7%
MARYLAND-NATIONAL CAPITAL PARK AND PLANNING COMMISSION					
Maryland-National Capital Park and Planning Commission	151,993,939	164,519,721	153,009,672	170,042,098	3.4%
MONTGOMERY COLLEGE					
Montgomery College	292,635,110	318,347,932	289,342,823	312,582,500	-1.8%
MONTGOMERY COUNTY PUBLIC SCHOOLS					
Montgomery County Public Schools	2,674,068,358	2,755,507,059	2,729,175,180	2,780,512,190	0.9%
SUMMARY					
TOTAL EXPENDITURES ALL AGENCIES	5,749,224,747	5,841,276,291	5,908,767,412	5,977,542,477	2.3%

Schedule B-3

Expenditures Detailed By Agency, Fund Type, Government Function and Department

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
MONTGOMERY COUNTY GOVERNMENT					
GENERAL FUND TAX SUPPORTED					
General Government					
Board of Appeals	547,714	558,845	552,112	582,520	4.2%
Board of Elections	8,806,702	8,284,106	10,364,702	8,300,356	0.2%
Circuit Court	12,934,702	12,548,380	11,981,285	12,721,852	1.4%
Community Engagement Cluster	4,319,569	4,237,109	5,325,249	6,048,203	42.7%
County Attorney	6,391,732	6,361,363	6,354,154	6,429,488	1.1%
County Council	11,771,211	12,612,090	12,041,366	13,246,526	5.0%
County Executive	5,981,655	5,683,707	6,846,345	5,716,362	0.6%
Ethics Commission	358,982	365,266	341,232	371,629	1.7%
Finance	14,350,660	15,305,580	14,124,783	15,600,785	1.9%
General Services	42,293,046	31,862,836	84,902,000	32,919,541	3.3%
Human Resources	8,648,405	7,842,794	7,610,886	8,203,407	4.6%
Human Rights	1,310,629	1,384,692	1,162,095	1,772,307	28.0%
Inspector General	1,015,700	1,835,612	1,566,229	2,152,817	17.3%
Intergovernmental Relations	1,230,272	1,136,428	1,052,310	1,075,952	-5.3%
Labor Relations	0	1,505,670	1,426,530	1,605,890	6.7%
Legislative Oversight	2,016,291	2,032,256	1,892,751	2,198,652	8.2%
Management and Budget	4,989,641	6,380,762	5,409,930	6,418,437	0.6%
Merit System Protection Board	258,715	259,378	258,103	267,921	3.3%
Procurement	3,862,462	4,801,074	4,039,049	4,933,283	2.8%
Public Information	5,642,432	5,464,768	6,282,266	5,956,194	9.0%
Racial Equity and Social Justice	0	581,304	533,148	1,001,712	72.3%
State's Attorney	19,077,549	18,521,033	18,218,237	19,008,981	2.6%
Technology and Enterprise Business Solutions	42,176,568	43,328,778	43,230,630	44,142,174	1.9%
Zoning and Administrative Hearings	673,525	658,304	638,266	681,382	3.5%
Total General Government	198,658,162	193,552,135	246,153,658	201,356,371	4.0%
Public Safety					
Animal Services	0	7,753,529	7,383,019	8,114,356	4.7%
Consumer Protection	2,270,520	2,196,727	1,929,054	2,453,337	11.7%
Correction and Rehabilitation	74,189,201	70,996,074	68,151,446	72,336,701	1.9%
Emergency Management and Homeland Security	1,977,786	2,140,317	2,390,616	2,443,682	14.2%
Police	290,331,479	281,281,640	266,716,883	282,951,484	0.6%
Sheriff	25,972,627	24,657,675	25,361,932	25,533,071	3.6%
Total Public Safety	394,741,613	389,025,962	371,932,950	393,832,631	1.2%
Transportation					
Transportation	47,711,801	46,518,227	60,451,083	45,899,389	-1.3%
Health and Human Services					
Health and Human Services	254,090,210	251,454,732	333,350,648	268,432,151	6.8%
Libraries, Culture, and Recreation					
Public Libraries	40,969,601	42,104,692	38,060,872	42,452,607	0.8%
Community Development and Housing					
Agriculture	962,885	991,853	898,532	1,018,865	2.7%
Housing and Community Affairs	8,037,065	8,640,221	8,159,567	8,879,029	2.8%
Total Community Development and Housing	8,999,950	9,632,074	9,058,099	9,897,894	2.8%
Environment					
Environmental Protection	2,995,809	3,358,531	3,182,582	3,491,283	4.0%

Expenditures Detailed By Agency, Fund Type, Government Function and Department

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	% CHG BUD/APPR
Other County Government Functions					
Non-Departmental Accounts	295,146,329	278,826,212	318,778,151	296,527,161	6.3%
Utilities	23,938,495	25,245,719	23,345,719	23,716,495	-6.1%
Total Other County Government Functions	319,084,824	304,071,931	342,123,870	320,243,656	5.3%
TOTAL GENERAL FUND TAX SUPPORTED	1,267,251,970	1,239,718,284	1,404,313,762	1,285,605,982	3.7%
SPECIAL FUNDS TAX SUPPORTED					
General Government					
Urban Districts	9,063,996	9,635,246	8,991,907	9,946,344	3.2%
Public Safety					
Fire and Rescue Service	244,508,043	224,869,427	240,182,272	233,237,698	3.7%
Transportation					
Transit Services	137,523,332	149,364,876	144,629,123	149,435,238	----
Libraries, Culture, and Recreation					
Recreation	33,531,593	43,116,097	26,770,561	45,034,754	4.4%
Community Development and Housing					
Economic Development Fund	8,133,962	5,159,418	5,020,396	4,490,677	-13.0%
ENTERPRISE FUNDS NON-TAX SUPPORTED					
Transportation					
Parking District Services	25,870,816	28,030,119	24,398,768	24,579,335	-12.3%
Transportation	6,973,079	6,367,886	5,554,902	6,690,951	5.1%
Total Transportation	32,843,895	34,398,005	29,953,670	31,270,286	-9.1%
Libraries, Culture, and Recreation					
Community Use of Public Facilities	9,590,370	11,854,751	4,719,950	8,502,633	-28.3%
Community Development and Housing					
Permitting Services	39,678,736	40,699,250	39,074,254	38,901,977	-4.4%
Environment					
Recycling and Resource Management	126,885,150	131,424,275	128,144,275	135,269,523	2.9%
Other County Government Functions					
Alcohol Beverage Services	65,351,206	63,556,354	63,030,215	66,348,075	4.4%
SPECIAL FUNDS NON-TAX SUPPORTED					
General Government					
Board of Elections	31,484	0	0	0	----
Circuit Court	2,791,056	2,752,590	2,752,590	3,134,067	13.9%
Community Engagement Cluster	106,040	71,465	71,465	76,465	7.0%
County Attorney	35,184	0	0	0	----
General Services	7,867,893	0	0	0	----
Intergovernmental Relations	16,611	15,335	15,335	15,335	----
Procurement	6,385	0	0	0	----
State's Attorney	316,667	271,726	271,726	271,726	----
Technology and Enterprise Business Solutions	69,089	0	0	500,000	----
Total General Government	11,240,409	3,111,116	3,111,116	3,997,593	28.5%
Public Safety					
Correction and Rehabilitation	236,259	0	316,363	543,000	----
Emergency Management and Homeland Security	11,643,850	975,664	975,664	978,284	0.3%
Fire and Rescue Service	3,355,713	125,981	125,981	0	-100.0%
Police	1,255,235	165,000	165,000	0	-100.0%
Sheriff	787,754	903,646	903,646	903,646	----

Expenditures Detailed By Agency, Fund Type, Government Function and Department

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	% CHG BUD/APPR
Total Public Safety	17,278,811	2,170,291	2,486,654	2,424,930	11.7%
Transportation					
Transit Services	4,741,701	5,097,427	5,097,427	5,097,427	----
Transportation	(270,394)	104,942	104,942	80,321	-23.5%
Total Transportation	4,471,307	5,202,369	5,202,369	5,177,748	-0.5%
Health and Human Services					
Health and Human Services	85,351,717	87,397,321	87,397,321	95,522,726	9.3%
Libraries, Culture, and Recreation					
Public Libraries	394,192	307,905	307,905	253,000	-17.8%
Recreation	2,675,990	3,679,073	1,036,082	3,679,073	----
Total Libraries, Culture, and Recreation	3,070,182	3,986,978	1,343,987	3,932,073	-1.4%
Community Development and Housing					
Economic Development Fund	18,484,035	0	0	0	----
Housing and Community Affairs	42,852,483	44,409,952	46,792,575	52,865,440	19.0%
Permitting Services	2,070	0	0	0	----
Total Community Development and Housing	61,338,588	44,409,952	46,792,575	52,865,440	19.0%
Environment					
Environmental Protection	27,524,476	29,398,229	27,558,198	29,480,691	0.3%
Other County Government Functions					
Alcohol Beverage Services	(88)	0	0	0	----
Cable Television Communications Plan	16,087,280	16,518,580	16,282,819	17,469,611	5.8%
Non-Departmental Accounts	1,291,143	20,000,000	20,000,000	46,804,200	134.0%
Total Other County Government Functions	17,378,335	36,518,580	36,282,819	64,273,811	76.0%
TOTAL SPECIAL FUNDS NON-TAX SUPPORTED	227,653,825	212,194,836	210,175,039	257,675,012	21.4%
TOTAL MONTGOMERY COUNTY GOVERNMENT	2,202,016,078	2,165,990,819	2,305,005,424	2,265,718,199	4.6%
DEBT SERVICE					
DEBT SERVICE FUND TAX SUPPORTED					
Debt Service	412,738,588	415,203,210	413,355,363	420,937,740	1.4%
SPECIAL FUNDS NON-TAX SUPPORTED					
Debt Service	15,772,674	21,707,550	18,878,950	27,749,750	27.8%
TOTAL DEBT SERVICE	428,511,262	436,910,760	432,234,313	448,687,490	2.7%
MONTGOMERY COUNTY PUBLIC SCHOOLS					
CURRENT FUND MCPS TAX SUPPORTED					
Montgomery County Public Schools	2,500,372,311	2,562,357,999	2,544,246,120	2,551,624,734	-0.4%
ENTREPRENEURIAL ACTIVITIES FUND NON-TAX SUPPORTED					
Montgomery County Public Schools	8,073,144	12,646,838	4,426,838	12,646,838	----
FIELD TRIP FUND NON-TAX SUPPORTED					
Montgomery County Public Schools	1,527,869	2,914,182	2,914,182	3,074,182	5.5%
FOOD SERVICE FUND NON-TAX SUPPORTED					
Montgomery County Public Schools	59,351,635	60,399,980	60,399,980	61,899,980	2.5%
INSTRUCTIONAL TELEVISION FUND NON-TAX SUPPORTED					
Montgomery County Public Schools	1,748,614	1,769,775	1,769,775	1,769,775	----
REAL ESTATE FUND NON-TAX SUPPORTED					
Montgomery County Public Schools	3,674,332	4,967,149	4,967,149	4,957,216	-0.2%

Expenditures Detailed By Agency, Fund Type, Government Function and Department

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	% CHG BUD/APPR
SPECIAL FUNDS NON-TAX SUPPORTED					
Montgomery County Public Schools	99,320,453	110,451,136	110,451,136	144,539,465	30.9%
TOTAL MONTGOMERY COUNTY PUBLIC SCHOOLS	2,674,068,358	2,755,507,059	2,729,175,180	2,780,512,190	0.9%
MONTGOMERY COLLEGE					
CURRENT FUND MC TAX SUPPORTED					
Montgomery College	254,348,902	268,165,660	248,583,138	264,704,984	-1.3%
SPECIAL FUNDS TAX SUPPORTED					
Montgomery College	687,608	750,000	600,000	750,000	----
TOTAL SPECIAL FUNDS TAX SUPPORTED	687,608	750,000	600,000	750,000	----
AUXILIARY FUND NON-TAX SUPPORTED					
Montgomery College	882,540	1,941,300	439,229	1,880,000	-3.2%
CABLE TELEVISION FUND NON-TAX SUPPORTED					
Montgomery College	1,758,039	1,796,800	1,696,800	1,796,800	----
MAJOR FACILITIES RESERVE FUND NON-TAX SUPPORTED					
Montgomery College	1,705,806	2,000,000	1,711,806	2,000,000	----
SPECIAL FUNDS NON-TAX SUPPORTED					
Montgomery College	14,251,658	18,782,000	19,426,000	17,355,000	-7.6%
TRANSPORTATION FUND NON-TAX SUPPORTED					
Montgomery College	3,570,253	4,200,000	2,042,850	4,100,000	-2.4%
WORKFORCE DEVELOPMENT & CONTINUING ED NON-TAX SUPPORTED					
Montgomery College	15,430,304	20,712,172	14,843,000	19,995,716	-3.5%
TOTAL MONTGOMERY COLLEGE	292,635,110	318,347,932	289,342,823	312,582,500	-1.8%
MARYLAND-NATIONAL CAPITAL PARK AND PLANNING COMMISSION					
SPECIAL FUNDS TAX SUPPORTED					
Maryland-National Capital Park and Planning Commission	135,210,815	144,491,512	137,010,298	150,216,441	4.0%
TOTAL SPECIAL FUNDS TAX SUPPORTED	135,210,815	144,491,512	137,010,298	150,216,441	4.0%
ENTERPRISE FUND NON-TAX SUPPORTED					
Maryland-National Capital Park and Planning Commission	8,603,648	10,549,109	7,412,906	10,565,938	0.2%
PROP MGMT MNCPPC NON-TAX SUPPORTED					
Maryland-National Capital Park and Planning Commission	1,562,170	1,576,671	1,576,671	1,657,600	5.1%
SPECIAL FUNDS NON-TAX SUPPORTED					
Maryland-National Capital Park and Planning Commission	282,630	550,000	550,000	550,000	----
SPECIAL REVENUE FUNDS NON-TAX SUPPORTED					
Maryland-National Capital Park and Planning Commission	6,334,676	7,352,429	6,459,797	7,052,119	-4.1%
TOTAL M-NCPPC	151,993,939	164,519,721	153,009,672	170,042,098	3.4%
SUMMARY					
TOTAL EXPENDITURES ALL AGENCIES	**5,749,224,747**	**5,841,276,291**	**5,908,767,412**	**5,977,542,477**	**2.3%**

Schedule B-4

Expenditures By Appropriation Category

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
MONTGOMERY COUNTY GOVERNMENT					
GENERAL FUND TAX SUPPORTED					
Personnel Costs	666,419,190	668,837,387	651,166,667	694,050,895	3.8%
Operating Expenses	600,456,325	570,465,363	752,731,561	591,494,787	3.7%
Debt Service G.O. Bonds	0	0	0	0	----
Debt Service Other	0	0	0	0	----
Capital Outlay	376,455	415,534	415,534	60,300	-85.5%
Total GENERAL FUND TAX SUPPORTED	1,267,251,970	1,239,718,284	1,404,313,762	1,285,605,982	3.7%
SPECIAL FUNDS TAX SUPPORTED					
Personnel Costs	309,985,939	303,125,278	305,287,454	313,297,055	3.4%
Operating Expenses	122,606,300	128,908,286	120,195,305	128,351,156	-0.4%
Debt Service G.O. Bonds	0	0	0	0	----
Debt Service Other	0	0	0	0	----
Capital Outlay	168,687	111,500	111,500	496,500	345.3%
Total SPECIAL FUNDS TAX SUPPORTED	432,760,926	432,145,064	425,594,259	442,144,711	2.3%
GRANT FUND - MCG NON-TAX SUPPORTED					
Personnel Costs	59,511,658	58,530,240	58,530,240	59,155,258	1.1%
Operating Expenses	88,025,309	69,467,910	69,467,910	105,103,935	51.3%
Debt Service G.O. Bonds	0	0	0	0	----
Debt Service Other	0	0	0	0	----
Capital Outlay	275,072	0	0	0	----
Total GRANT FUND - MCG NON-TAX SUPPORTED	147,812,039	127,998,150	127,998,150	164,259,193	28.3%
SPECIAL FUNDS NON-TAX SUPPORTED					
Personnel Costs	15,128,290	16,383,977	14,857,103	16,788,736	2.5%
Operating Expenses	64,713,496	67,812,709	67,319,786	76,627,083	13.0%
Debt Service G.O. Bonds	0	0	0	0	----
Debt Service Other	0	0	0	0	----
Capital Outlay	0	0	0	0	----
Total SPECIAL FUNDS NON-TAX SUPPORTED	79,841,786	84,196,686	82,176,889	93,415,819	10.9%
ENTERPRISE FUNDS NON-TAX SUPPORTED					
Personnel Costs	94,961,342	91,904,781	88,301,819	93,921,736	2.2%
Operating Expenses	164,135,732	171,609,544	158,202,235	169,893,314	-1.0%
Debt Service G.O. Bonds	0	0	0	0	----
Debt Service Other	12,345,547	13,881,900	13,881,900	13,935,200	0.4%
Capital Outlay	2,906,736	4,536,410	4,536,410	2,542,244	-44.0%

Expenditures By Appropriation Category

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
Total ENTERPRISE FUNDS NON-TAX SUPPORTED	274,349,357	281,932,635	264,922,364	280,292,494	-0.6%
SUMMARY					
Total PERSONNEL COSTS	1,146,006,419	1,138,781,663	1,118,143,283	1,177,213,680	3.4%
Total OPERATING EXPENSES	1,039,937,162	1,008,263,812	1,167,916,797	1,071,470,275	6.3%
Total DEBT SERVICE G.O. BONDS	0	0	0	0	----
Total DEBT SERVICE OTHER	12,345,547	13,881,900	13,881,900	13,935,200	0.4%
Total CAPITAL OUTLAY	3,726,950	5,063,444	5,063,444	3,099,044	-38.8%
Total MONTGOMERY COUNTY GOVERNMENT	2,202,016,078	2,165,990,819	2,305,005,424	2,265,718,199	4.6%
PERCENT OF TOTAL BUDGET					
PERSONNEL COSTS	52.0%	52.6%	48.5%	52.0%	----
OPERATING EXPENSES	47.2%	46.5%	50.7%	47.3%	----
DEBT SERVICE G.O. BONDS	----	----	----	----	----
DEBT SERVICE OTHER	0.6%	0.6%	0.6%	0.6%	----
CAPITAL OUTLAY	0.2%	0.2%	0.2%	0.1%	----

Schedule B-5

Montgomery County Government Internal Service Funds

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
INTERNAL SERVICE FUNDS					
Employee Health Self Insurance	261,365,878	294,971,060	273,691,352	308,896,432	4.7%
Motor Pool Internal Service Fund	72,897,597	87,921,419	84,856,075	84,212,830	-4.2%
Printing & Mail Internal Service Fund	7,600,506	8,157,604	7,779,413	8,326,894	2.1%
Self Insurance Internal Service Fund	65,284,038	78,343,721	77,955,419	85,343,626	8.9%
TOTAL INTERNAL SERVICE FUNDS	407,148,019	469,393,804	444,282,259	486,779,782	3.7%

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Revenue Schedules

The revenue schedules include data for the following County agencies: MCG, Debt Service, MCPS, Montgomery College, and M-NCPPC. Not included are: WSSC, HOC, and the Montgomery County Revenue Authority. Note that the General Fund revenues contributed to capital projects (PAYGO) for several agencies are not reported on these schedules. State or Federal aid for capital projects is shown only in the CIP.

SCHEDULE C-1, REVENUES DETAILED BY FUND

This schedule reports by tax supported and non-tax supported fund type, for all agencies, all revenues received and used to fund the operating budgets of MCG, Debt Service on County bonds issued for capital projects, MCPS, Montgomery College, and M-NCPPC.

SCHEDULE C-2, REVENUES DETAILED BY AGENCY

This schedule reports revenue by agency, including debt service on County bonds, and separates revenues by General Fund, special tax supported funds, special non-tax supported funds, and enterprise funds.

SCHEDULE C-3, REVENUES DETAILED BY AGENCY AND TYPE

This schedule details all revenue by agency, fund type, and fund.

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Schedule C-a

REVENUE SUMMARY
TAX SUPPORTED BUDGETS
($ Millions)

	KEY REVENUE CATEGORIES	App. FY21	Est. FY21	% Chg. FY21-22	App. FY22	% Chg. FY22-23	Projected FY23	% Chg. FY23-24	Projected FY24	% Chg. FY24-25	Projected FY25	% Chg. FY25-26	Projected FY26	% Chg. FY26-27	Projected FY27
	TAXES	5-21-20		App/App	5-27-21										
1	Property Tax	1,830.8	1,830.9	2.9%	1,884.7	2.5%	1,931.0	2.8%	1,984.4	2.8%	2,040.5	2.8%	2,098.0	2.9%	2,157.8
2	Income Tax	1,865.4	1,707.7	0.8%	1,706.8	3.5%	1,769.1	5.4%	1,865.2	4.4%	1,947.8	5.2%	2,049.1	6.0%	2,171.1
3	Transfer Tax	122.4	111.7	-4.3%	117.2	4.8%	122.8	5.6%	129.7	5.2%	136.5	4.8%	143.2	4.7%	149.9
4	Recordation Tax	59.2	50.2	-11.0%	52.7	4.8%	55.2	5.6%	58.3	5.2%	61.4	4.9%	64.4	4.7%	67.4
5	Energy Tax	191.3	178.9	-8.2%	175.7	1.6%	178.5	0.2%	178.8	0.1%	179.0	0.1%	179.2	0.1%	179.3
6	Telephone Tax	53.8	54.5	2.5%	55.1	1.1%	55.7	1.1%	56.3	1.1%	56.9	1.1%	57.5	1.0%	58.1
7	Hotel/Motel Tax	23.3	5.2	-49.3%	11.8	22.8%	14.5	20.5%	17.5	1.5%	17.8	1.4%	18.0	12.7%	20.3
8	Admissions Tax	3.4	0.8	-75.6%	0.8	3.0%	0.9	3.4%	0.9	3.4%	0.9	3.5%	0.9	3.5%	1.0
9	E-Cigarette Tax	1.8	0.9	-44.5%	1.0	3.5%	1.0	3.4%	1.0	3.2%	1.1	3.1%	1.1	3.0%	1.1
10	**Total Local Taxes**	**3,981.3**	**3,940.7**	**0.7%**	**4,007.7**	**3.0%**	**4,128.8**	**4.0%**	**4,292.2**	**3.5%**	**4,441.9**	**3.8%**	**4,611.4**	**4.2%**	**4,806.1**
	INTERGOVERNMENTAL AID														
11	Highway User	8.4	7.5	-5.9%	7.9	0.0%	7.9	0.0%	7.9	0.0%	7.9	0.0%	7.9	0.0%	7.9
12	Police Protection	14.3	14.3	0.0%	14.3	0.0%	14.3	0.0%	14.3	0.0%	14.3	0.0%	14.3	0.0%	14.3
13	Libraries	5.6	5.4	0.9%	5.6	0.0%	5.6	0.0%	5.6	0.0%	5.6	0.0%	5.6	0.0%	5.6
14	Health Services Case Formula	4.8	4.8	-0.4%	4.8	0.0%	4.8	0.0%	4.8	0.0%	4.8	0.0%	4.8	0.0%	4.8
15	Mass Transit	41.3	64.2	136.8%	97.9	-57.8%	41.3	0.0%	41.3	0.0%	41.3	0.0%	41.3	0.0%	41.3
16	Public Schools	781.5	784.6	-1.3%	771.6	0.0%	771.6	0.0%	771.6	0.0%	771.6	0.0%	771.6	0.0%	771.6
17	Community College	41.8	36.8	2.1%	42.7	0.0%	42.7	0.0%	42.7	0.0%	42.7	0.0%	42.7	0.0%	42.7
18	Other	47.5	224.9	53.3%	72.8	-34.6%	47.6	-3.7%	45.8	-3.7%	44.1	0.0%	44.1	0.0%	44.1
19	**Total Intergovernmental Aid**	**945.3**	**1,142.6**	**7.6%**	**1,017.7**	**-8.0%**	**935.9**	**-0.2%**	**934.2**	**-0.2%**	**932.5**	**0.0%**	**932.5**	**0.0%**	**932.5**
	FEES AND FINES														
20	Licenses & Permits	13.9	11.3	-2.8%	13.5	1.5%	13.7	1.5%	13.9	1.5%	14.1	1.5%	14.3	1.5%	14.5
21	Charges for Services	69.6	40.0	-23.7%	53.1	1.6%	53.9	1.9%	55.0	2.0%	56.0	2.0%	57.1	2.0%	58.2
22	Fines & Forfeitures	45.7	19.3	-16.2%	38.3	1.6%	38.9	1.6%	39.5	1.6%	40.2	1.6%	40.8	1.6%	41.4
23	Montgomery College Tuition	76.7	70.8	-9.0%	69.8	1.6%	70.9	1.9%	72.3	2.0%	73.7	2.0%	75.1	2.0%	76.6
24	**Total Fees and Fines**	**205.9**	**141.3**	**-15.2%**	**174.6**	**1.6%**	**177.4**	**1.8%**	**180.7**	**1.8%**	**184.0**	**1.8%**	**187.4**	**1.8%**	**190.8**
	MISCELLANEOUS														
25	Investment Income	5.8	0.3	-90.9%	0.5	11.2%	0.6	66.8%	1.0	27.1%	1.2	0.5%	1.2	0.5%	1.2
26	Other Miscellaneous	20.4	20.9	-23.6%	15.6	2.0%	15.9	2.4%	16.3	2.4%	16.7	2.4%	17.1	2.4%	17.5
27	**Total Miscellaneous**	**26.2**	**21.3**	**-38.4%**	**16.1**	**2.3%**	**16.5**	**4.7%**	**17.3**	**3.8%**	**17.9**	**2.3%**	**18.4**	**2.3%**	**18.8**
28	**TOTAL REVENUES**	**5,158.7**	**5,245.9**	**1.1%**	**5,216.1**	**0.8%**	**5,258.6**	**3.2%**	**5,424.3**	**2.8%**	**5,576.3**	**3.1%**	**5,749.6**	**3.5%**	**5,948.1**
	Calculation for Adjusted Govemmental Revenues*														
29	**Total Tax Supported Revenues**	**5,158.7**	**5,154.0**	**1.1%**	**5,214.7**	**0.8%**	**5,258.6**	**3.2%**	**5,424.3**	**2.8%**	**5,576.3**	**3.1%**	**5,749.6**	**3.5%**	**5,948.1**
30	Capital Projects Fund	129.4	129.4	1.8%	131.7	-7.8%	121.5	1.1%	122.8	6.6%	130.9	0.3%	131.3	0.0%	131.3
31	Grants	128.0	128.0	0.9%	129.2	2.0%	131.7	2.4%	134.9	2.4%	138.2	2.4%	141.6	2.4%	145.0
32	**MCG Adjusted Revenues**	**5,416.1**	**5,411.4**	**1.1%**	**5,475.6**	**0.7%**	**5,511.9**	**3.1%**	**5,682.0**	**2.9%**	**5,845.4**	**3.0%**	**6,022.5**	**3.4%**	**6,224.4**

*The calculation for AGR in FY21 and FY22 excludes the County's allocation of Federal Emergency Grants received through the Coronavirus Relief Fund and the American Rescue Plan Act.

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Schedule C-1

Revenues Detailed By Fund

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
TAX SUPPORTED					
Montgomery County Government General Fund	3,533,521,220	3,558,478,719	3,653,864,929	3,624,280,724	1.8%
Montgomery County Government Special Funds	495,397,994	544,544,142	535,680,775	554,141,632	1.8%
Debt Service Special Funds	23,801,320	791,060	11,136,368	5,176,606	554.4%
Montgomery County Public Schools Current Fund	749,154,795	785,495,879	788,619,391	773,962,499	-1.5%
Montgomery College Current Fund	115,215,879	120,596,028	108,462,933	114,429,465	-5.1%
Montgomery College Special Funds	11,336	15,000	0	10,000	-33.3%
M-NCPPC Special Funds	136,119,615	148,776,778	148,163,769	144,130,050	-3.1%
TOTAL TAX SUPPORTED	5,053,222,159	5,158,697,606	5,245,928,165	5,216,130,976	1.1%
NON-TAX SUPPORTED					
Montgomery County Government Enterprise Funds	299,710,264	308,748,932	281,863,393	309,450,780	0.2%
Montgomery County Government Special Funds	249,397,722	228,119,164	218,496,900	268,704,496	17.8%
Debt Service Special Funds	0	257,157	52,641	0	-100.0%
Montgomery County Public Schools Enterprise Funds	64,242,314	70,728,149	70,728,149	72,378,216	2.3%
Montgomery County Public Schools Special Funds	99,320,453	110,451,136	110,451,136	144,539,465	30.9%
Montgomery College Enterprise Funds	26,228,123	29,126,681	20,979,767	26,854,710	-7.8%
Montgomery College Special Funds	14,262,121	18,793,500	19,437,500	17,366,500	-7.6%
M-NCPPC Enterprise Funds	14,133,019	18,383,646	11,915,937	17,906,934	-2.6%
M-NCPPC Special Funds	282,630	550,000	550,000	550,000	----
TOTAL NON-TAX SUPPORTED	767,576,646	785,158,365	734,475,423	857,751,101	9.2%
SUMMARY					
GRAND TOTAL ALL FUNDS/AGENCIES	5,820,798,805	5,943,855,971	5,980,403,588	6,073,882,077	2.2%

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Schedule C-2

Revenues Detailed By Agency

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
MONTGOMERY COUNTY GOVERNMENT					
General Fund Tax Supported	3,533,521,220	3,558,478,719	3,653,864,929	3,624,280,724	----
Special Funds Tax Supported	495,397,994	544,544,142	535,680,775	554,141,632	----
Enterprise Funds Non-Tax Supported	299,710,264	308,748,932	281,863,393	309,450,780	----
Special Funds Non-Tax Supported	249,397,722	228,119,164	218,496,900	268,704,496	20.0%
TOTAL MONTGOMERY COUNTY GOVERNMENT	4,578,027,200	4,639,890,957	4,689,905,997	4,756,577,632	----
DEBT SERVICE					
Debt Service Fund Tax Supported	23,801,320	791,060	11,136,368	5,176,606	550.0%
Special Funds Non-Tax Supported	0	257,157	52,641	0	-100.0%
TOTAL DEBT SERVICE	23,801,320	1,048,217	11,189,009	5,176,606	390.0%
MONTGOMERY COUNTY PUBLIC SCHOOLS					
Current Fund Tax Supported	749,154,795	785,495,879	788,619,391	773,962,499	----
Enterprise Funds Non-Tax Supported	64,242,314	70,728,149	70,728,149	72,378,216	----
Special Funds Non-Tax Supported	99,320,453	110,451,136	110,451,136	144,539,465	30.0%
TOTAL MONTGOMERY COUNTY PUBLIC SCHOOLS	912,717,562	966,675,164	969,798,676	990,880,180	----
MONTGOMERY COLLEGE					
Current Fund Tax Supported	115,215,879	120,596,028	108,462,933	114,429,465	-10.0%
Special Funds Tax Supported	11,336	15,000	0	10,000	-30.0%
Enterprise Funds Non-Tax Supported	26,228,123	29,126,681	20,979,767	26,854,710	-10.0%
Special Funds Non-Tax Supported	14,262,121	18,793,500	19,437,500	17,366,500	-10.0%
TOTAL MONTGOMERY COLLEGE	155,717,459	168,531,209	148,880,200	158,660,675	-10.0%
MARYLAND-NATIONAL CAPITAL PARK AND PLANNING COMMISSION					
Special Funds Tax Supported	136,119,615	148,776,778	148,163,769	144,130,050	----
Enterprise Funds Non-Tax Supported	14,133,019	18,383,646	11,915,937	17,906,934	----
Special Funds Non-Tax Supported	282,630	550,000	550,000	550,000	----
TOTAL M-NCPPC	150,535,264	167,710,424	160,629,706	162,586,984	----
SUMMARY					
GRAND TOTAL ALL FUNDS/AGENCIES	5,820,798,805	5,943,855,971	5,980,403,588	6,073,882,077	----

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Schedule C-3

Revenues Detailed By Agency, Fund and Type

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
TAX SUPPORTED					
MONTGOMERY COUNTY GOVERNMENT					
County General Fund					
Taxes					
Admissions Tax	2,497,057	3,408,587	810,526	831,768	-75.6%
County Income Tax	1,700,584,075	1,695,360,735	1,707,711,171	1,708,841,800	0.8%
E-Cigarette Tax	1,344,585	1,758,959	942,171	976,585	-44.5%
Energy Tax	186,975,365	191,322,733	178,865,750	175,651,251	-8.2%
Hotel/Motel Tax	14,875,525	23,326,200	5,203,851	11,837,621	-49.3%
Property Tax	1,267,371,359	1,244,190,740	1,245,861,509	1,331,103,394	7.0%
Real Property Transfer Tax	115,719,567	122,390,000	111,675,198	117,155,198	-4.3%
Recordation Tax	57,692,541	59,185,261	50,196,366	52,665,092	-11.0%
Telephone Tax	53,664,543	53,751,904	54,451,947	55,072,985	2.5%
TOTAL TAXES	3,400,724,617	3,394,695,119	3,355,718,489	3,454,135,694	1.8%
Licenses & Permits					
Clerk of the Court Business Licenses	244	215,000	100,000	100,000	-53.5%
Fire Code Enforcement Permits	(64)	0	0	0	----
Hazardous Materials Permits	671,069	865,000	50,000	865,000	----
Health Inspection: Restaurants	1,750,470	1,896,320	1,049,164	1,870,520	-1.4%
Health Inspections: Living Facilities	206,363	269,245	192,120	236,815	-12.0%
Health Inspections: Swimming Pools	454,780	577,400	330,030	577,400	----
Landlord-Tennant Fees	6,526,974	6,998,040	6,998,040	7,119,750	1.7%
Marriage Licenses	208,650	256,800	256,800	256,800	----
New Home Builder's License	132,385	153,000	153,000	153,000	----
Other Licenses and Permits	16,048	0	0	0	----
Other Licenses/Permits	275,119	750,660	695,169	750,660	----
Pet Licenses	375,430	550,000	420,000	420,000	-23.6%
Residential Parking Permits	103,179	24,000	12,000	12,000	-50.0%
Trader's License	160,242	910,000	910,000	910,000	----
TOTAL LICENSES & PERMITS	10,880,889	13,465,465	11,166,323	13,271,945	-1.4%
Charges for Services					
Alternative Community Services	174,985	385,000	2,965	123,900	-67.8%
Board of Appeals Fees	128,734	173,037	166,688	166,064	-4.0%
Bus Advertising	18,750	0	0	0	----
Care of Federal/State Prisoners	612,765	1,341,205	118,980	457,130	-65.9%
Commission for Women Fees	2,369	0	0	0	----
Common Ownership Community Fees	698,354	717,500	717,500	722,500	0.7%
Facility Rental Fees	15,048	11,000	11,000	11,000	----
Health and Human Services Fees	968,686	1,228,950	1,164,471	1,265,497	3.0%
Home Confinement Fees	31,478	30,000	30,000	30,000	----
Library Fees	13,061	20,000	0	19,000	-5.0%
Motor Pool Charges/Fees	10,771	0	0	0	----
Other Charges & Fees	(20)	0	0	0	----
Other Charges/Fees	3,347,707	4,300,462	5,027,695	4,757,741	10.6%
Parking Fees	229,145	300,000	141,500	195,000	-35.0%
Recreation Fees	6,080	0	0	0	----
Sheriff Fees	729,941	1,200,000	1,200,000	1,200,000	----

Revenues Detailed By Agency, Fund and Type

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
Street Tree Planting	145,574	75,000	75,000	75,000	----
Subdivision Plan Review	178,487	300,000	170,000	225,000	-25.0%
Substance Abusers Intervention Program (IPSA)	28,805	74,000	1,950	29,130	-60.6%
Tree Canopy	496,000	750,000	750,000	750,000	----
Zoning Fees	57,585	65,000	65,000	65,000	----
TOTAL CHARGES FOR SERVICES	7,894,305	10,971,154	9,642,749	10,091,962	-8.0%
Fines & Forfeitures					
Library Fines	494,346	300,000	23,500	46,000	-84.7%
Other Fines & Forfeitures	120	0	0	0	----
Other Fines/Forfeitures	12,397,844	18,960,300	3,681,950	18,385,950	-3.0%
Parking Fines	927,221	2,310,500	350,000	650,000	-71.9%
Photo Red Light Citations	2,779,670	4,600,000	1,700,000	3,800,000	-17.4%
Speed Camera Citations	12,917,084	18,985,000	13,200,000	14,985,000	-21.1%
TOTAL FINES & FORFEITURES	29,516,285	45,155,800	18,955,450	37,866,950	-16.1%
Intergovernmental					
American Rescue Plan Act	0	0	91,950,000	0	----
Core Health Services Funding	3,698,097	4,829,902	4,809,321	4,809,321	-0.4%
EEOC Reimbursement	0	59,200	59,200	59,200	----
Emergency 911	10,621,575	15,000,000	12,250,000	12,000,000	-20.0%
Federal Financial Participation Reimbursements	16,764,052	15,108,007	16,286,044	16,286,044	7.8%
Federal Grants	1,180,919	0	0	0	----
FEMA Reimbursement	0	0	83,684,681	23,735,928	----
Indirect Costs: Grants	790,024	1,200,000	750,000	750,000	-37.5%
Medicaid/Medicare Reimbursement	683,145	1,876,920	1,133,886	1,296,401	-30.9%
Nursing Home Reimbursement	713,604	566,958	713,604	713,604	25.9%
Other Intergovernmental	7,058,217	6,552,177	6,242,111	5,934,046	-9.4%
State Aid: Highway User	7,185,109	8,447,837	7,501,691	7,946,699	-5.9%
State Aid: Police Protection	18,264,294	14,324,844	14,324,844	14,324,844	----
State Grants	0	650,000	650,000	650,000	----
State Jury Fee Reimbursement	438,750	482,785	482,785	482,785	----
State Reimbursement: Library Operations	3,388,192	3,459,000	3,459,000	3,509,000	1.4%
State Reimbursement: Library Staff Retirement	1,906,541	2,120,000	1,910,000	2,120,000	----
Traffic Signals Maintenance	0	994,000	994,000	994,000	----
TOTAL INTERGOVERNMENTAL	72,692,519	75,671,630	247,201,167	95,611,872	26.4%
Investment Income					
Investment Income	(5,367,474)	488,230	(315,720)	(91,200)	-118.7%
Miscellaneous					
Conference Center - Net Proceeds	1,365,219	2,400,000	750,000	1,500,000	-37.5%
Conference Center - Rental Income	292,508	319,100	319,100	319,100	----
Loan Payments	36,303	35,000	35,000	35,000	----
Miscellaneous Revenues	10,346,879	9,727,221	5,542,371	6,489,401	-33.3%
Property Rentals	4,375,599	4,400,000	3,700,000	3,900,000	-11.4%
Vehicle/Bike Auction Proceeds	763,571	1,150,000	1,150,000	1,150,000	----
TOTAL MISCELLANEOUS	17,180,079	18,031,321	11,496,471	13,393,501	-25.7%
TOTAL COUNTY GENERAL FUND	3,533,521,220	3,558,478,719	3,653,864,929	3,624,280,724	1.8%
Special Funds					
Bethesda Urban District					
Taxes					
Property Tax	713,629	746,360	756,025	778,423	4.3%
Charges for Services					

Revenues Detailed By Agency, Fund and Type

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
Optional Method Development	183,975	194,567	102,384	183,975	-5.4%
TOTAL BETHESDA URBAN DISTRICT	897,604	940,927	858,409	962,398	2.3%
Silver Spring Urban District					
Taxes					
Property Tax	911,367	1,022,638	1,007,897	1,037,864	1.5%
Charges for Services					
Optional Method Development	123,936	150,000	89,211	120,000	-20.0%
TOTAL SILVER SPRING URBAN DISTRICT	1,035,303	1,172,638	1,097,108	1,157,864	-1.3%
Wheaton Urban District					
Taxes					
Property Tax	237,706	281,282	273,591	281,689	0.1%
TOTAL WHEATON URBAN DISTRICT	237,706	281,282	273,591	281,689	0.1%
Mass Transit					
Taxes					
Property Tax	135,071,397	152,218,055	151,840,564	111,358,690	-26.8%
Licenses & Permits					
Taxi Licensing Fees	210,205	400,000	100,000	200,000	-50.0%
Charges for Services					
Bus Advertising	372,280	990,000	450,000	900,000	-9.1%
Motor Pool Charges/Fees	2,761,836	0	500,000	0	----
Other Charges/Fees	3,531,907	1,202,278	2,022,659	2,564,453	113.3%
Parking Fees	989,178	720,000	576,000	576,000	-20.0%
Recreation Fees	7,484	0	0	0	----
Ride On Fare Revenue	13,380,633	22,557,443	0	12,175,785	-46.0%
TOTAL CHARGES FOR SERVICES	21,043,318	25,469,721	3,548,659	16,216,238	-36.3%
Fines & Forfeitures					
Other Fines/Forfeitures	815	0	0	0	----
Parking Fines	835,344	525,000	367,500	418,800	-20.2%
TOTAL FINES & FORFEITURES	836,159	525,000	367,500	418,800	-20.2%
Intergovernmental					
State Aid: Call N' Ride	399,239	379,107	379,107	379,107	----
State Aid: Damascus Fixed Route	309,958	309,950	303,733	303,733	-2.0%
State Aid: Ride On	40,646,306	40,628,000	63,527,124	97,167,934	139.2%
TOTAL INTERGOVERNMENTAL	41,355,503	41,317,057	64,209,964	97,850,774	136.8%
Miscellaneous					
Miscellaneous Revenues	64,467	0	0	0	----
TOTAL MASS TRANSIT	198,581,049	219,929,833	220,066,687	226,044,502	2.8%
Fire					
Taxes					
Property Tax	214,784,104	244,458,885	243,852,645	255,444,935	4.5%
Charges for Services					
EMS Reimbursement-Ambulance Fee	18,032,185	20,000,000	18,000,000	20,000,000	----
Other Charges/Fees	(1,556)	0	0	0	----

Revenues Detailed By Agency, Fund and Type

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	% CHG BUD/APPR
TOTAL CHARGES FOR SERVICES	18,030,629	20,000,000	18,000,000	20,000,000	----
Intergovernmental					
Other Intergovernmental	0	198,622	198,622	198,622	----
State Fire/Rescue 508 Funds	1,959,016	0	2,041,846	0	----
TOTAL INTERGOVERNMENTAL	1,959,016	198,622	2,240,468	198,622	----
Miscellaneous					
Miscellaneous Revenues	505,610	244,882	244,882	244,882	----
TOTAL FIRE	235,279,359	264,902,389	264,337,995	275,888,439	4.1%
Recreation					
Taxes					
Property Tax	45,248,037	46,839,468	46,705,658	48,298,521	3.1%
Licenses & Permits					
Other Licenses/Permits	(19,360)	0	0	0	----
Charges for Services					
Facility Rental Fees	526,119	833,850	120,000	120,000	-85.6%
Recreation Fee Subsidy	0	(800,000)	0	(800,000)	----
Recreation Fees	5,322,290	5,500,000	1,200,000	1,450,000	-73.6%
TOTAL CHARGES FOR SERVICES	5,848,409	5,533,850	1,320,000	770,000	-86.1%
Miscellaneous					
Miscellaneous Revenues	64,129	84,365	129,597	129,597	53.6%
Miscellaneous Revenues - Parks ActiveNet	0	45,232	0	45,232	----
TOTAL MISCELLANEOUS	64,129	129,597	129,597	174,829	34.9%
TOTAL RECREATION	51,141,215	52,502,915	48,155,255	49,243,350	-6.2%
Economic Development Fund					
Investment Income					
Investment Income	73,737	96,300	55,000	55,000	-42.9%
Miscellaneous					
Loan Payments	235,428	134,438	375,000	375,000	178.9%
TOTAL ECONOMIC DEVELOPMENT FUND	309,165	230,738	430,000	430,000	86.4%
Revenue Stabilization					
Investment Income					
Investment Income	7,916,593	4,583,420	461,730	133,390	-97.1%
TOTAL REVENUE STABILIZATION	7,916,593	4,583,420	461,730	133,390	-97.1%
TOTAL MONTGOMERY COUNTY GOVERNMENT	4,028,919,214	4,103,022,861	4,189,545,704	4,178,422,356	1.8%
DEBT SERVICE					
Debt Service Fund					
Debt Service					
Intergovernmental					
American Rescue Plan Act	0	0	0	1,400,000	----
Federal Grants	3,894,791	252,930	1,373,400	252,930	----
Premium on General Obligation Bonds	14,745,679	88,130	1,832,030	3,523,676	3898.3%

Revenues Detailed By Agency, Fund and Type

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
TOTAL INTERGOVERNMENTAL	18,640,470	341,060	3,205,430	5,176,606	1417.8%
Investment Income					
Investment Income	1,465,500	0	0	0	----
Miscellaneous					
Miscellaneous Revenues	3,695,350	450,000	7,930,938	0	-100.0%
TOTAL DEBT SERVICE	23,801,320	791,060	11,136,368	5,176,606	554.4%
TOTAL DEBT SERVICE	23,801,320	791,060	11,136,368	5,176,606	554.4%
MONTGOMERY COUNTY PUBLIC SCHOOLS					
Current Fund MCPS					
Charges for Services					
Tuition-Other Sources	4,448,724	3,830,000	3,850,000	2,250,000	-41.3%
Intergovernmental					
Basic State Aid	368,197,235	388,035,631	388,035,631	384,201,699	-1.0%
Federal Revenues	119,553	120,000	120,000	100,000	-16.7%
Foster Care/Miscellaneous	181,458	200,000	180,000	180,000	-10.0%
GCEI - Geographic Cost of Education Index	38,902,207	39,976,914	39,976,914	39,382,053	-1.5%
Kirwan Commission	10,482,238	11,472,106	11,472,106	31,311,408	172.9%
Students With Disabilities	60,466,733	63,704,962	66,828,474	63,420,239	-0.4%
Thornton Legislation	219,907,148	230,529,919	230,529,919	210,952,720	-8.5%
Transportation	46,449,499	47,626,347	47,626,347	42,164,380	-11.5%
TOTAL INTERGOVERNMENTAL	744,706,071	781,665,879	784,769,391	771,712,499	-1.3%
TOTAL CURRENT FUND MCPS	749,154,795	785,495,879	788,619,391	773,962,499	-1.5%
TOTAL MONTGOMERY COUNTY PUBLIC SCHOOLS	749,154,795	785,495,879	788,619,391	773,962,499	-1.5%
MONTGOMERY COLLEGE					
Current Fund MC					
Charges for Services					
Other Student Fees: Current Fund	1,926,056	1,494,472	2,677,689	1,790,467	19.8%
Tuition and Fees: Current Fund	72,217,472	75,252,727	68,087,157	68,016,270	-9.6%
TOTAL CHARGES FOR SERVICES	74,143,528	76,747,199	70,764,846	69,806,737	-9.0%
Intergovernmental					
Fed. State & Priv. Gifts & Grants	272,145	300,000	181,673	300,000	----
State Aid	37,213,560	41,848,829	36,758,702	42,720,779	2.1%
TOTAL INTERGOVERNMENTAL	37,485,705	42,148,829	36,940,375	43,020,779	2.1%
Investment Income					
Current Fund: Interest	565,306	350,000	100,000	250,000	-28.6%
Miscellaneous					
Current Fund: Other Revenue	2,903,659	1,235,000	657,712	1,236,949	0.2%
Current Fund: Performing Arts Center	117,681	115,000	0	115,000	----
TOTAL MISCELLANEOUS	3,021,340	1,350,000	657,712	1,351,949	0.1%
TOTAL CURRENT FUND MC	115,215,879	120,596,028	108,462,933	114,429,465	-5.1%
Special Funds					
Emergency Repair Fund					

Revenues Detailed By Agency, Fund and Type

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
Investment Income					
EPMRF: Investment Income Non-Pooled	11,336	15,000	0	10,000	-33.3%
TOTAL EMERGENCY REPAIR FUND	11,336	15,000	0	10,000	-33.3%
TOTAL MONTGOMERY COLLEGE	115,227,215	120,611,028	108,462,933	114,439,465	-5.1%
M-NCPPC					
Special Funds					
Administration Fund					
Taxes					
Property Tax	29,603,191	31,512,507	31,417,401	31,996,604	1.5%
Charges for Services					
User Fees	485,405	204,700	204,700	204,700	----
Intergovernmental					
Intergovernmental	740,500	415,600	415,600	415,600	----
Investment Income					
Investment Income	236,700	100,000	13,810	100,000	----
Miscellaneous					
Miscellaneous	21,250	0	0	0	----
TOTAL ADMINISTRATION FUND	31,087,046	32,232,807	32,051,511	32,716,904	1.5%
Park Fund					
Taxes					
Property Tax	97,525,522	107,429,001	107,104,778	102,242,019	-4.8%
Charges for Services					
Facility User Fees	1,595,887	3,233,793	3,233,793	3,240,547	0.2%
Intergovernmental					
Intergovernmental	3,422,473	3,585,896	3,585,896	3,665,414	2.2%
Investment Income					
Investment Income	261,815	100,000	7,370	25,000	-75.0%
Investment Income: CIP	126,431	25,000	15,270	40,000	60.0%
TOTAL INVESTMENT INCOME	388,246	125,000	22,640	65,000	-48.0%
Miscellaneous					
Miscellaneous	86,514	102,100	102,100	75,000	-26.5%
TOTAL PARK FUND	103,018,642	114,475,790	114,049,207	109,287,980	-4.5%
ALA Debt Service Fund					
Taxes					
Property Tax	2,013,927	2,068,181	2,063,051	2,125,166	2.8%
TOTAL ALA DEBT SERVICE FUND	2,013,927	2,068,181	2,063,051	2,125,166	2.8%
TOTAL M-NCPPC	136,119,615	148,776,778	148,163,769	144,130,050	-3.1%
TOTAL TAX SUPPORTED	5,053,222,159	5,158,697,606	5,245,928,165	5,216,130,976	1.1%
NON-TAX SUPPORTED					
MONTGOMERY COUNTY GOVERNMENT					

Revenues Detailed By Agency, Fund and Type

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
Special Funds					
Detention Center Non-Tax					
Miscellaneous					
Canteen Profits	245,065	0	180,000	245,065	----
TOTAL DETENTION CENTER NON-TAX	245,065	0	180,000	245,065	----
Grant Fund					
Charges for Services					
Other Charges/Fees	360,560	90,325	90,325	345,228	282.2%
Intergovernmental					
American Rescue Plan Act	0	0	0	34,346,726	----
Federal Grants	86,389,549	39,929,848	40,034,790	42,074,394	5.4%
HB669 Social Services State Reimbursement	39,204,920	39,679,819	39,679,819	40,031,523	0.9%
Medicaid/Medicare Reimbursement	271,258	0	0	0	----
Other Intergovernmental	343,506	267,829	267,829	280,677	4.8%
State Grants	20,040,142	45,280,329	45,175,387	44,180,645	-2.4%
TOTAL INTERGOVERNMENTAL	146,249,375	125,157,825	125,157,825	160,913,965	28.6%
Investment Income					
Investment Income	229,719	0	0	0	----
Miscellaneous					
Loan Payments	500,259	2,000,000	2,000,000	2,000,000	----
Miscellaneous Revenues	454,534	750,000	750,000	0	-100.0%
TOTAL MISCELLANEOUS	954,793	2,750,000	2,750,000	2,000,000	-27.3%
TOTAL GRANT FUND	147,794,447	127,998,150	127,998,150	163,259,193	27.5%
Cable TV					
Charges for Services					
Franchise Fees	15,792,097	15,186,000	14,854,275	13,767,962	-9.3%
PEG Capital Revenue	5,914,157	5,622,000	5,530,091	5,253,586	-6.6%
PEG Operating Revenue	3,609,548	3,489,000	3,489,232	3,444,164	-1.3%
Tower Application Fees	95,500	250,000	250,000	250,000	----
TOTAL CHARGES FOR SERVICES	25,411,302	24,547,000	24,123,598	22,715,712	-7.5%
Investment Income					
Investment Income	221,566	159,000	159,000	153,000	-3.8%
TOTAL CABLE TV	25,632,868	24,706,000	24,282,598	22,868,712	-7.4%
Water Quality Protection					
Taxes					
Bag Tax	2,618,409	2,500,000	2,500,000	2,500,000	----
Water Quality Protection Charge	38,022,503	38,993,180	38,993,180	41,137,400	5.5%
TOTAL TAXES	40,640,912	41,493,180	41,493,180	43,637,400	5.2%
Charges for Services					
Other Charges/Fees	78,812	47,500	47,500	47,500	----
Investment Income					
Investment Income	755,645	750,000	200,000	300,000	-60.0%
TOTAL WATER QUALITY PROTECTION	41,475,369	42,290,680	41,740,680	43,984,900	4.0%

Revenues Detailed By Agency, Fund and Type

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
Recreation Non-Tax Supported					
Charges for Services					
Recreation Fees	4,749,644	8,100,000	3,500,000	8,100,000	----
TOTAL RECREATION NON-TAX SUPPORTED	4,749,644	8,100,000	3,500,000	8,100,000	----
Montgomery Housing Initiative					
Taxes					
MHI Transfer Tax	17,600	100,000	100,000	100,000	----
Recordation Tax	18,388,868	17,717,608	14,068,216	14,753,187	-16.7%
TOTAL TAXES	18,406,468	17,817,608	14,168,216	14,853,187	-16.6%
Charges for Services					
Asset Management Fee	82,802	70,200	70,200	70,200	----
Investment Income					
Investment Income	4,451,950	1,939,470	1,000,000	1,000,000	-48.4%
Miscellaneous					
Commitment Fee	0	200,000	200,000	200,000	----
HOC Contributions	0	0	0	1,770,833	----
Land Sale Proceeds	0	0	0	6,797,750	----
Loan Payments	5,144,402	2,900,000	2,900,000	3,100,000	6.9%
Miscellaneous Revenues	(43,112)	75,006	75,006	75,006	----
MPDU Alternative Payments	0	360,000	360,000	360,000	----
MPDU Revenues	2,271,423	1,610,000	1,970,000	1,970,000	22.4%
Other Financing Sources	11,396	52,050	52,050	49,650	-4.6%
TOTAL MISCELLANEOUS	7,384,109	5,197,056	5,557,056	14,323,239	175.6%
TOTAL MONTGOMERY HOUSING INITIATIVE	30,325,329	25,024,334	20,795,472	30,246,626	20.9%
Restricted Donations					
Miscellaneous					
Miscellaneous Revenues	(825,000)	0	0	0	----
TOTAL RESTRICTED DONATIONS	(825,000)	0	0	0	----
Enterprise Funds					
Community Use of Public Facilities					
Charges for Services					
Facility Rental Fees	8,154,213	11,975,233	1,434,387	8,521,854	-28.8%
Parking Fees	(950)	0	0	0	----
TOTAL CHARGES FOR SERVICES	8,153,263	11,975,233	1,434,387	8,521,854	-28.8%
Investment Income					
Investment Income	295,542	65,700	10,864	0	-100.0%
Miscellaneous					
Miscellaneous Revenues	6,433	0	0	0	----
TOTAL COMMUNITY USE OF PUBLIC FACILITIES	8,455,238	12,040,933	1,445,251	8,521,854	-29.2%
Bethesda Parking					
Taxes					
Property Tax	(105)	0	0	0	----

Revenues Detailed By Agency, Fund and Type

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
Charges for Services					
Parking Fees	12,966,153	15,355,081	6,947,657	12,734,065	-17.1%
Fines & Forfeitures					
Parking Fines	3,415,568	3,250,000	1,804,882	2,762,500	-15.0%
Investment Income					
Investment Income	407,535	269,530	23,770	6,870	-97.5%
Miscellaneous					
Miscellaneous Revenues	61,020	284,120	284,120	284,120	----
Property Rentals	553,390	75,000	75,000	75,000	----
TOTAL MISCELLANEOUS	614,410	359,120	359,120	359,120	----
TOTAL BETHESDA PARKING	17,403,561	19,233,731	9,135,429	15,862,555	-17.5%
Silver Spring Parking					
Taxes					
Property Tax	(6,072)	0	0	0	----
Charges for Services					
Parking Fees	9,149,485	12,920,413	4,090,421	10,561,331	-18.3%
Fines & Forfeitures					
Parking Fines	1,715,194	1,897,689	629,501	1,613,036	-15.0%
Investment Income					
Investment Income	364,631	257,330	21,270	6,140	-97.6%
Miscellaneous					
Miscellaneous Revenues	3,352,085	20,000	20,000	20,000	----
Property Rentals	43,618	0	0	0	----
TOTAL MISCELLANEOUS	3,395,703	20,000	20,000	20,000	----
TOTAL SILVER SPRING PARKING	14,618,941	15,095,432	4,761,192	12,200,507	-19.2%
Wheaton Parking					
Taxes					
Property Tax	1,561	0	0	0	----
Charges for Services					
Parking Fees	656,444	1,375,000	775,176	1,254,220	-8.8%
Fines & Forfeitures					
Parking Fines	325,662	476,000	142,956	404,600	-15.0%
Investment Income					
Investment Income	16,475	12,190	960	280	-97.7%
Miscellaneous					
Miscellaneous Revenues	26,682	0	0	0	----
TOTAL WHEATON PARKING	1,026,824	1,863,190	919,092	1,659,100	-11.0%
Permitting Services					
Licenses & Permits					
Building Permits	24,794,263	19,826,070	25,711,698	19,826,070	----
Electrical Permits and Licenses	4,308,556	3,654,000	4,066,785	3,654,000	----
Fire Code Enforcement Permits	2,641,406	2,588,286	2,460,933	2,588,286	----

Revenues Detailed By Agency, Fund and Type

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
Grading/Storm Drains/Paving/Driveway Permits	3,384,837	3,045,000	3,537,710	3,045,000	----
Mechanical Construction Permit	2,092,016	1,452,900	1,544,379	1,452,900	----
Occupancy Permits	503,994	522,000	651,956	522,000	----
Other Licenses/Permits	220,618	441,825	300,742	441,825	----
Sediment Control Permits	3,345,968	2,698,105	2,202,492	2,698,105	----
Sign Permits	194,988	226,635	227,292	226,635	----
Special Exception Fee	127,533	210,605	200,604	210,605	----
Stormwater Mgmt and Water Quality Plan Fee	366,113	251,268	219,437	251,268	----
Well and Septic	375,316	238,648	362,382	238,648	----
TOTAL LICENSES & PERMITS	42,355,608	35,155,342	41,486,410	35,155,342	----
Charges for Services					
Automation Enhancement Fee	(228)	0	0	0	----
Information Requests	0	95,700	0	95,700	----
Other Charges/Fees	1,103,726	1,218,000	1,251,460	1,218,000	----
TOTAL CHARGES FOR SERVICES	1,103,498	1,313,700	1,251,460	1,313,700	----
Fines & Forfeitures					
Other Fines/Forfeitures	57,798	78,300	60,116	78,300	----
Investment Income					
Investment Income	867,229	408,000	408,000	408,000	----
Miscellaneous					
Miscellaneous Revenues	9,909	0	0	0	----
TOTAL PERMITTING SERVICES	44,394,042	36,955,342	43,205,986	36,955,342	----
Solid Waste Collection					
Charges for Services					
Other Charges/Fees	12,100	0	0	0	----
Systems Benefit Charge	8,743,728	9,885,837	9,852,988	10,851,750	9.8%
TOTAL CHARGES FOR SERVICES	8,755,828	9,885,837	9,852,988	10,851,750	9.8%
Investment Income					
Investment Income	91,864	73,220	73,220	70,610	-3.6%
Miscellaneous					
Miscellaneous Revenues	0	0	12,000	0	----
TOTAL SOLID WASTE COLLECTION	8,847,692	9,959,057	9,938,208	10,922,360	9.7%
Solid Waste Disposal					
Licenses & Permits					
Other Licenses/Permits	9,295	12,000	9,435	9,435	-21.4%
Charges for Services					
Other Charges/Fees	132,741	295,000	224,466	224,466	-23.9%
Sale of Recycled Materials	3,208,422	3,977,791	4,330,278	4,412,404	10.9%
Solid Waste Disposal Fees/Operating Revenues	26,419,897	29,019,752	27,760,015	29,363,397	1.2%
Systems Benefit Charge	67,772,884	70,896,342	71,157,342	77,985,100	10.0%
TOTAL CHARGES FOR SERVICES	97,533,944	104,188,885	103,472,101	111,985,367	7.5%
Fines & Forfeitures					
Other Fines/Forfeitures	35,050	36,000	43,440	43,440	20.7%
Investment Income					
Investment Income	1,896,729	1,274,760	500,000	1,229,230	-3.6%

Revenues Detailed By Agency, Fund and Type

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
Miscellaneous					
Miscellaneous Revenues	1,765,198	320,000	4,421,778	221,778	-30.7%
Property Rentals	4,167	5,000	16,558	16,558	231.2%
TOTAL MISCELLANEOUS	1,769,365	325,000	4,438,336	238,336	-26.7%
TOTAL SOLID WASTE DISPOSAL	101,244,383	105,836,645	108,463,312	113,505,808	7.2%
Leaf Vacuuming					
Charges for Services					
Leaf Vaccuum Collection Fees	7,976,694	8,591,838	8,591,838	8,600,551	0.1%
Other Charges/Fees	11,004	0	0	0	----
TOTAL CHARGES FOR SERVICES	7,987,698	8,591,838	8,591,838	8,600,551	0.1%
Investment Income					
Investment Income	44,939	34,880	2,620	1,630	-95.3%
TOTAL LEAF VACUUMING	8,032,637	8,626,718	8,594,458	8,602,181	-0.3%
Liquor					
Taxes					
Bag Tax	7,179	0	0	0	----
Licenses & Permits					
Liquor Licenses	166,012	1,724,222	357,158	1,206,955	-30.0%
Other Licenses/Permits	51,400	168,000	85,202	117,600	-30.0%
TOTAL LICENSES & PERMITS	217,412	1,892,222	442,360	1,324,555	-30.0%
Charges for Services					
Other Charges/Fees	12,121	23,887	703	23,887	----
Fines & Forfeitures					
Other Fines/Forfeitures	150,188	316,916	56,328	63,383	-80.0%
Investment Income					
Investment Income	133,707	91,900	91,900	91,900	----
Miscellaneous					
Liquor Sales	95,052,306	96,812,959	94,809,174	99,717,348	3.0%
Miscellaneous Revenues	114,033	0	0	0	----
TOTAL MISCELLANEOUS	95,166,339	96,812,959	94,809,174	99,717,348	3.0%
TOTAL LIQUOR	95,686,946	99,137,884	95,400,465	101,221,073	2.1%
TOTAL MONTGOMERY COUNTY GOVERNMENT	549,107,986	536,868,096	500,360,293	578,155,276	7.7%
DEBT SERVICE					
Special Funds					
Debt Service - Non-Tax Supported					
Miscellaneous					
Miscellaneous Revenues	0	257,157	52,641	0	-100.0%
TOTAL DEBT SERVICE - NON-TAX SUPPORTED	0	257,157	52,641	0	-100.0%
TOTAL DEBT SERVICE	0	257,157	52,641	0	-100.0%

Revenues Detailed By Agency, Fund and Type

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
MONTGOMERY COUNTY PUBLIC SCHOOLS					
Special Funds					
Grant Fund MCPS					
Intergovernmental					
Federal Grants	85,891,352	83,686,189	83,686,189	83,878,035	0.2%
Private Grants	680,816	10,031,204	10,031,204	10,031,204	----
State Grants	12,748,285	16,733,743	16,733,743	50,630,226	202.6%
TOTAL INTERGOVERNMENTAL	99,320,453	110,451,136	110,451,136	144,539,465	30.9%
TOTAL GRANT FUND MCPS	99,320,453	110,451,136	110,451,136	144,539,465	30.9%
Enterprise Funds					
Food Service Fund					
Charges for Services					
Sale of Meals	12,830,168	17,586,048	17,586,048	17,956,048	2.1%
Intergovernmental					
Federal Food	42,396,670	40,852,540	40,852,540	41,982,540	2.8%
State Food	2,226,240	1,961,392	1,961,392	1,961,392	----
TOTAL INTERGOVERNMENTAL	44,622,910	42,813,932	42,813,932	43,943,932	2.6%
Miscellaneous					
Miscellaneous: Investment Income	136,436	0	0	0	----
TOTAL FOOD SERVICE FUND	57,589,514	60,399,980	60,399,980	61,899,980	2.5%
Real Estate Fund					
Miscellaneous					
Real Estate Fund	3,340,553	4,967,149	4,967,149	4,957,216	-0.2%
TOTAL REAL ESTATE FUND	3,340,553	4,967,149	4,967,149	4,957,216	-0.2%
Field Trip Fund					
Charges for Services					
Field Trip Fees	1,334,742	2,914,182	2,914,182	3,074,182	5.5%
TOTAL FIELD TRIP FUND	1,334,742	2,914,182	2,914,182	3,074,182	5.5%
Entrepreneurial Activities Fund					
Charges for Services					
Entrepreneurial Activities Fee	1,977,505	2,446,838	2,446,838	2,446,838	----
TOTAL ENTREPRENEURIAL ACTIVITIES FUND	1,977,505	2,446,838	2,446,838	2,446,838	----
TOTAL MONTGOMERY COUNTY PUBLIC SCHOOLS	163,562,767	181,179,285	181,179,285	216,917,681	19.7%
MONTGOMERY COLLEGE					
Special Funds					
Grant Fund MC					
Intergovernmental					
Federal/State/Private Grants	14,251,658	18,782,000	19,426,000	17,355,000	-7.6%

Revenues Detailed By Agency, Fund and Type

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
TOTAL GRANT FUND MC	14,251,658	18,782,000	19,426,000	17,355,000	-7.6%
Endowment Fund					
Miscellaneous					
Interest	10,463	11,500	11,500	11,500	----
TOTAL ENDOWMENT FUND	10,463	11,500	11,500	11,500	----
Enterprise Funds					
Workforce Development & Continuing Ed					
Charges for Services					
Tuition and Fees: Continuing Education	9,323,134	10,372,460	6,172,462	8,874,000	-14.4%
Intergovernmental					
State Aid	8,041,559	9,672,951	8,041,559	9,785,670	1.2%
Miscellaneous					
Other Revenues: Interest	61,352	80,000	10,000	50,000	-37.5%
TOTAL WORKFORCE DEVELOPMENT & CONTINUING ED	17,426,045	20,125,411	14,224,021	18,709,670	-7.0%
Auxiliary Fund					
Charges for Services					
Sales	1,487,094	924,220	350,000	916,220	-0.9%
Miscellaneous					
Auxiliary Fund: Interest Income	0	51,000	3,290	21,000	-58.8%
Other Revenues: Miscellaneous	0	684,050	0	631,550	-7.7%
TOTAL MISCELLANEOUS	0	735,050	3,290	652,550	-11.2%
TOTAL AUXILIARY FUND	1,487,094	1,659,270	353,290	1,568,770	-5.5%
Cable Television Fund					
Miscellaneous					
Cable: Other Revenue	4,421	0	0	0	----
TOTAL CABLE TELEVISION FUND	4,421	0	0	0	----
Major Facilities Reserve Fund					
Charges for Services					
Student Fees	3,273,424	3,287,000	3,076,478	3,025,890	-7.9%
Investment Income					
Interest Income	208,262	175,000	15,000	25,000	-85.7%
TOTAL MAJOR FACILITIES RESERVE FUND	3,481,686	3,462,000	3,091,478	3,050,890	-11.9%
Transportation Fund					
Charges for Services					
Student Fees	3,553,683	3,585,000	3,076,478	3,350,380	-6.5%
Investment Income					
Interest	100,244	125,000	94,750	75,000	-40.0%
Miscellaneous					
Miscellaneous Other	174,950	170,000	139,750	100,000	-41.2%

Revenues Detailed By Agency, Fund and Type

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
TOTAL TRANSPORTATION FUND	3,828,877	3,880,000	3,310,978	3,525,380	-9.1%
TOTAL MONTGOMERY COLLEGE	40,490,244	47,920,181	40,417,267	44,221,210	-7.7%
M-NCPPC					
Special Funds					
Grant Fund MNCPPC					
Intergovernmental					
Administration Fund Grants	12,670	150,000	150,000	150,000	----
Park Fund Grants	269,960	400,000	400,000	400,000	----
TOTAL INTERGOVERNMENTAL	282,630	550,000	550,000	550,000	----
TOTAL GRANT FUND MNCPPC	282,630	550,000	550,000	550,000	----
Enterprise Funds					
Special Revenue Funds					
Charges for Services					
Service Charges	2,658,486	3,285,260	2,391,821	3,160,920	-3.8%
Intergovernmental					
Intergovernmental	266,426	510,750	165,850	205,850	-59.7%
Investment Income					
Investment Income	118,353	110,000	6,900	28,000	-74.5%
Miscellaneous					
Miscellaneous	288,136	283,000	228,500	268,500	-5.1%
TOTAL SPECIAL REVENUE FUNDS	3,331,401	4,189,010	2,793,071	3,663,270	-12.6%
Enterprise Fund					
Charges for Services					
Fees and Charges	5,718,383	7,015,600	3,861,200	7,016,889	----
Merchandise Sales	606,247	886,500	394,937	885,700	-0.1%
Rentals	2,690,239	3,535,795	2,232,820	3,612,014	2.2%
TOTAL CHARGES FOR SERVICES	9,014,869	11,437,895	6,488,957	11,514,603	0.7%
Intergovernmental					
Intergovernmental	15,513	0	0	0	----
Miscellaneous					
Miscellaneous	(2,836)	777,241	801,754	773,461	-0.5%
Non-Operating Revenues/Interest	361,372	393,000	289,900	300,000	-23.7%
TOTAL MISCELLANEOUS	358,536	1,170,241	1,091,654	1,073,461	-8.3%
TOTAL ENTERPRISE FUND	9,388,918	12,608,136	7,580,611	12,588,064	-0.2%
Prop Mgmt MNCPPC					
Charges for Services					
Rental Income	1,387,725	1,561,500	1,541,085	1,647,600	5.5%
Intergovernmental					
Other Intergovernmental	375	0	0	0	----
Investment Income					
Investment Income	20,100	25,000	1,170	8,000	-68.0%

Revenues Detailed By Agency, Fund and Type

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
Miscellaneous					
Miscellaneous	4,500	0	0	0	----
TOTAL PROP MGMT MNCPPC	1,412,700	1,586,500	1,542,255	1,655,600	4.4%
TOTAL M-NCPPC	14,415,649	18,933,646	12,465,937	18,456,934	-2.5%
TOTAL NON-TAX SUPPORTED	767,576,646	785,158,365	734,475,423	857,751,101	9.2%
SUMMARY					
GRAND TOTAL ALL FUNDS/AGENCIES	5,820,798,805	5,943,855,971	5,980,403,588	6,073,882,077	2.2%

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Workforce Schedules

The workforce schedules include data for the following County agencies: MCG, MCPS, Montgomery College, and M NCPPC. Not included are: WSSC, HOC, and the Montgomery County Revenue Authority.

SCHEDULE D-1, WORKFORCE DETAILED BY TYPE

This schedule reports by fund type, for all agencies, all positions and workyears attributed to the operating budgets of MCG, MCPS, Montgomery College, and M-NCPPC.

SCHEDULE D-2, WORKFORCE DETAILED BY AGENCY, GOVERNMENT FUNCTION, AND DEPARTMENT

This schedule gives an overview of the allocation of staff by agency for all County agencies and by function within MCG. One workyear is the time that one full time employee will regularly work during an entire fiscal year. Part time employees are represented by fractions of a workyear. This schedule takes the functions displayed in Schedule D 1 and shows the positions and workyears of the departments by function. This table is useful for tracking the workyear history by government function.

SCHEDULE D-3, WORKFORCE DETAILED BY AGENCY, FUND TYPE, GOVERNMENT FUNCTION, AND DEPARTMENT

This schedule presents the total positions and workyears for all agencies and each department of MCG according to function and fund type. Because this schedule is organized by fund type, there are no total position and workyear figures for those agencies whose activities are funded from multiple revenue sources (e.g., DHHS, DHCA). Consult Schedule D 2 for the total personnel of these departments.

The Workyears (WYs) employment indicator changed to Full-Time Equivalents (FTEs). Tables throughout the book showing FTEs in prior years have not been converted to FTEs; they still reflect WYs and maintain the integrity of the previously approved budgets.

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Schedule D-1

Workforce Detailed By Type

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
TAX SUPPORTED					
Montgomery County Government General Fund					
Full-Time Positions	5,634	5,679	5,679	5,742	1.1%
Part-Time Positions	787	789	789	792	0.4%
FTEs	5,823.37	5,870.61	5,870.61	5,923.82	0.9%
Montgomery County Government Special Funds					
Full-Time Positions	2,391	2,387	2,387	2,404	0.7%
Part-Time Positions	12	28	28	28	----
FTEs	2,756.30	2,762.11	2,762.11	2,785.06	0.8%
Montgomery County Public Schools Current Fund					
Full-Time Positions	0	0	0	0	----
Part-Time Positions	0	0	0	0	----
FTEs	21,649.85	22,257.28	22,257.28	22,399.34	0.6%
Montgomery College Current Fund					
Full-Time Positions	0	0	0	0	----
Part-Time Positions	0	0	0	0	----
FTEs	1,803.35	1,803.35	1,803.35	1,803.35	----
Montgomery College Special Funds					
Full-Time Positions	0	0	0	0	----
Part-Time Positions	0	0	0	0	----
FTEs	0.00	0.00	0.00	0.00	----
M-NCPPC Special Funds					
Full-Time Positions	0	0	0	0	----
Part-Time Positions	0	0	0	0	----
FTEs	941.76	946.09	946.09	970.60	2.6%
Total Full-Time Positions	8,025	8,066	8,066	8,146	1.0%
Total Part-Time Positions	799	817	817	820	0.4%
Total FTEs	32,974.63	33,639.44	33,639.44	33,882.17	0.7%
NON-TAX SUPPORTED					
Montgomery County Government Enterprise Funds					
Full-Time Positions	704	717	717	738	2.9%
Part-Time Positions	143	149	149	133	-10.7%
FTEs	890.77	910.79	910.79	912.59	0.2%
Montgomery County Government Internal Service Funds					
Full-Time Positions	253	253	253	252	-0.4%
Part-Time Positions	0	0	0	0	----
FTEs	301.19	301.89	301.89	301.89	----
Montgomery County Government Special Funds					
Full-Time Positions	685	697	697	701	0.6%
Part-Time Positions	33	33	33	33	----
FTEs	661.59	673.51	673.51	690.98	2.6%
Montgomery County Public Schools Enterprise Funds					
Full-Time Positions	0	0	0	0	----
Part-Time Positions	0	0	0	0	----

Workforce Detailed By Type

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
FTEs	646.32	648.57	648.57	648.57	----
Montgomery County Public Schools Special Funds					
Full-Time Positions	0	0	0	0	----
Part-Time Positions	0	0	0	0	----
FTEs	570.94	570.94	570.94	588.70	3.1%
Montgomery College Enterprise Funds					
Full-Time Positions	0	0	0	0	----
Part-Time Positions	0	0	0	0	----
FTEs	107.50	107.50	107.50	107.50	----
Montgomery College Special Funds					
Full-Time Positions	0	0	0	0	----
Part-Time Positions	0	0	0	0	----
FTEs	0.00	0.00	0.00	0.00	----
M-NCPPC Enterprise Funds					
Full-Time Positions	0	0	0	0	----
Part-Time Positions	0	0	0	0	----
FTEs	160.65	165.85	165.85	166.35	0.3%
M-NCPPC Special Funds					
Full-Time Positions	0	0	0	0	----
Part-Time Positions	0	0	0	0	----
FTEs	0.00	0.00	0.00	0.00	----
Total Full-Time Positions	1,642	1,667	1,667	1,691	1.4%
Total Part-Time Positions	176	182	182	166	-8.8%
Total FTEs	3,338.96	3,379.05	3,379.05	3,416.58	1.1%

SUMMARY

Total Full-Time Positions	9,667	9,733	9,733	9,837	1.1%
Total Part-Time Positions	975	999	999	986	-1.3%
Total FTEs	36,313.59	37,018.49	37,018.49	37,298.75	0.8%

Schedule D-2

Workforce Detailed By Agency, Government Function and Department

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
MONTGOMERY COUNTY GOVERNMENT					
General Government					
Board of Appeals					
Full-Time Positions	3	3	3	3	----
Part-Time Positions	0	0	0	0	----
FTEs	3.50	3.50	3.50	3.50	----
Board of Elections					
Full-Time Positions	29	29	29	29	----
Part-Time Positions	2	2	2	2	----
FTEs	56.35	56.35	56.35	56.35	----
Circuit Court					
Full-Time Positions	117	119	119	123	3.4%
Part-Time Positions	5	5	5	5	----
FTEs	119.50	121.50	121.50	125.50	3.3%
Community Engagement Cluster					
Full-Time Positions	27	24	24	32	33.3%
Part-Time Positions	10	12	12	20	66.7%
FTEs	32.00	30.00	30.00	41.75	39.2%
County Attorney					
Full-Time Positions	76	76	76	77	1.3%
Part-Time Positions	2	1	1	1	----
FTEs	43.20	41.20	41.20	41.70	1.2%
County Council					
Full-Time Positions	92	96	96	94	-2.1%
Part-Time Positions	4	7	7	9	28.6%
FTEs	85.18	87.43	87.43	87.83	0.5%
County Executive					
Full-Time Positions	34	36	36	35	-2.8%
Part-Time Positions	6	6	6	6	----
FTEs	34.50	33.70	33.70	32.70	-3.0%
Ethics Commission					
Full-Time Positions	3	2	2	2	----
Part-Time Positions	0	0	0	0	----
FTEs	3.00	2.00	2.00	2.00	----
Finance					
Full-Time Positions	135	130	130	126	-3.1%
Part-Time Positions	0	0	0	0	----
FTEs	130.79	130.04	130.04	132.04	1.5%
Fleet Management Services					
Full-Time Positions	208	208	208	207	-0.5%
Part-Time Positions	0	0	0	0	----
FTEs	211.10	211.10	211.10	211.10	----
General Services					
Full-Time Positions	232	232	232	234	0.9%

Workforce Detailed By Agency, Government Function and Department

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
Part-Time Positions	1	1	1	1	----
FTEs	169.30	169.30	169.30	169.30	----
Human Resources					
Full-Time Positions	68	61	61	65	6.6%
Part-Time Positions	2	2	2	2	----
FTEs	68.65	63.65	63.65	67.65	6.3%
Human Rights					
Full-Time Positions	8	9	9	11	22.2%
Part-Time Positions	0	0	0	0	----
FTEs	8.60	9.60	9.60	11.60	20.8%
Inspector General					
Full-Time Positions	6	11	11	13	18.2%
Part-Time Positions	0	0	0	0	----
FTEs	7.00	12.00	12.00	14.00	16.7%
Intergovernmental Relations					
Full-Time Positions	5	5	5	5	----
Part-Time Positions	0	0	0	0	----
FTEs	5.30	5.30	5.30	5.30	----
Labor Relations					
Full-Time Positions	0	8	8	8	----
Part-Time Positions	0	0	0	0	----
FTEs	0.00	8.00	8.00	8.00	----
Legislative Oversight					
Full-Time Positions	12	13	13	14	7.7%
Part-Time Positions	0	0	0	0	----
FTEs	11.67	12.67	12.67	13.67	7.9%
Management and Budget					
Full-Time Positions	33	41	41	41	----
Part-Time Positions	1	1	1	1	----
FTEs	33.25	41.25	41.25	41.25	----
Merit System Protection Board					
Full-Time Positions	0	0	0	0	----
Part-Time Positions	2	2	2	2	----
FTEs	1.50	1.50	1.50	1.50	----
Procurement					
Full-Time Positions	35	38	38	38	----
Part-Time Positions	2	2	2	2	----
FTEs	34.90	37.90	37.90	37.90	----
Public Information					
Full-Time Positions	70	70	70	71	1.4%
Part-Time Positions	1	1	1	1	----
FTEs	52.60	52.70	52.70	53.70	1.9%
Racial Equity and Social Justice					
Full-Time Positions	0	2	2	6	200.0%
Part-Time Positions	0	0	0	0	----
FTEs	0.00	2.00	2.00	6.00	200.0%
State's Attorney					
Full-Time Positions	147	148	148	148	----
Part-Time Positions	11	9	9	9	----
FTEs	153.85	153.85	153.85	153.85	----
Technology and Enterprise Business Solutions					

Workforce Detailed By Agency, Government Function and Department

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
Full-Time Positions	174	167	167	168	0.6%
Part-Time Positions	2	2	2	2	----
FTEs	167.25	165.25	165.25	166.25	0.6%
Urban Districts					
Full-Time Positions	60	61	61	61	----
Part-Time Positions	1	1	1	1	----
FTEs	58.60	58.70	58.70	58.70	----
Zoning and Administrative Hearings					
Full-Time Positions	4	4	4	4	----
Part-Time Positions	0	0	0	0	----
FTEs	4.00	4.00	4.00	4.00	----
Total Full-Time Positions	1,578	1,593	1,593	1,615	1.4%
Total Part-Time Positions	52	54	54	64	18.5%
Total FTEs	1,495.59	1,514.49	1,514.49	1,547.14	2.2%
Public Safety					
Animal Services					
Full-Time Positions	0	74	74	74	----
Part-Time Positions	0	0	0	0	----
FTEs	0.00	75.00	75.00	75.00	----
Consumer Protection					
Full-Time Positions	17	17	17	19	11.8%
Part-Time Positions	1	1	1	0	-100.0%
FTEs	16.60	16.60	16.60	18.00	8.4%
Correction and Rehabilitation					
Full-Time Positions	533	539	539	534	-0.9%
Part-Time Positions	0	0	0	0	----
FTEs	535.57	541.57	541.57	541.57	----
Emergency Management and Homeland Security					
Full-Time Positions	15	15	15	17	13.3%
Part-Time Positions	1	1	1	1	----
FTEs	16.30	16.30	16.30	18.30	12.3%
Fire and Rescue Service					
Full-Time Positions	1,317	1,318	1,318	1,332	1.1%
Part-Time Positions	0	0	0	0	----
FTEs	1,318.26	1,319.26	1,319.26	1,333.26	1.1%
Police					
Full-Time Positions	1,905	1,832	1,832	1,803	-1.6%
Part-Time Positions	199	206	206	205	-0.5%
FTEs	1,972.26	1,898.86	1,898.86	1,869.36	-1.6%
Sheriff					
Full-Time Positions	190	190	190	190	----
Part-Time Positions	5	5	5	5	----
FTEs	192.80	192.80	192.80	192.80	----
Total Full-Time Positions	3,977	3,985	3,985	3,969	-0.4%
Total Part-Time Positions	206	213	213	211	-0.9%
Total FTEs	4,051.79	4,060.39	4,060.39	4,048.29	-0.3%
Transportation					

Workforce Detailed By Agency, Government Function and Department

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	% CHG BUD/APPR
Parking District Services					
Full-Time Positions	53	53	53	53	----
Part-Time Positions	0	0	0	0	----
FTEs	48.53	48.53	48.53	48.53	----
Transit Services					
Full-Time Positions	886	878	878	878	----
Part-Time Positions	0	16	16	16	----
FTEs	908.87	908.87	908.87	908.87	----
Transportation					
Full-Time Positions	458	457	457	457	----
Part-Time Positions	8	7	7	7	----
FTEs	286.80	285.80	285.80	284.30	-0.5%
Total Full-Time Positions	1,397	1,388	1,388	1,388	----
Total Part-Time Positions	8	23	23	23	----
Total FTEs	1,244.20	1,243.20	1,243.20	1,241.70	-0.1%
Health and Human Services					
Health and Human Services					
Full-Time Positions	1,445	1,477	1,477	1,547	4.7%
Part-Time Positions	342	336	336	333	-0.9%
FTEs	1,683.09	1,714.49	1,714.49	1,770.62	3.3%
Libraries, Culture, and Recreation					
Community Use of Public Facilities					
Full-Time Positions	30	30	30	30	----
Part-Time Positions	1	1	1	1	----
FTEs	31.27	31.27	31.27	31.27	----
Public Libraries					
Full-Time Positions	232	233	233	234	0.4%
Part-Time Positions	210	209	209	208	-0.5%
FTEs	404.01	404.51	404.51	404.06	-0.1%
Recreation					
Full-Time Positions	148	148	148	148	----
Part-Time Positions	11	11	11	11	----
FTEs	490.38	493.09	493.09	499.04	1.2%
Total Full-Time Positions	410	411	411	412	0.2%
Total Part-Time Positions	222	221	221	220	-0.5%
Total FTEs	925.66	928.87	928.87	934.37	0.6%
Community Development and Housing					
Agriculture					
Full-Time Positions	8	8	8	8	----
Part-Time Positions	1	1	1	1	----
FTEs	4.15	4.15	4.15	4.15	----
Economic Development Fund					
Full-Time Positions	0	0	0	0	----
Part-Time Positions	0	0	0	0	----
FTEs	1.00	1.00	1.00	1.00	----
Housing and Community Affairs					
Full-Time Positions	106	106	106	107	0.9%

Workforce Detailed By Agency, Government Function and Department

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
Part-Time Positions	1	1	1	0	-100.0%
FTEs	100.70	100.70	100.70	101.20	0.5%
Permitting Services					
Full-Time Positions	239	239	239	240	0.4%
Part-Time Positions	2	2	2	0	-100.0%
FTEs	246.00	245.90	245.90	245.90	----
Total Full-Time Positions	353	353	353	355	0.6%
Total Part-Time Positions	4	4	4	1	-75.0%
Total FTEs	351.85	351.75	351.75	352.25	0.1%
Environment					
Environmental Protection					
Full-Time Positions	92	92	92	97	5.4%
Part-Time Positions	1	1	1	1	----
FTEs	109.87	108.40	108.40	109.90	1.4%
Recycling and Resource Management					
Full-Time Positions	80	83	83	83	----
Part-Time Positions	2	2	2	2	----
FTEs	106.24	111.56	111.56	112.06	0.4%
Total Full-Time Positions	172	175	175	180	2.9%
Total Part-Time Positions	3	3	3	3	----
Total FTEs	216.11	219.96	219.96	221.96	0.9%
Other County Government Functions					
Alcohol Beverage Services					
Full-Time Positions	302	312	312	332	6.4%
Part-Time Positions	138	144	144	130	-9.7%
FTEs	427.70	442.50	442.50	443.80	0.3%
Cable Television Communications Plan					
Full-Time Positions	13	18	18	18	----
Part-Time Positions	0	0	0	0	----
FTEs	30.85	30.75	30.75	30.75	----
Non-Departmental Accounts					
Full-Time Positions	20	21	21	21	----
Part-Time Positions	0	1	1	1	----
FTEs	6.38	12.51	12.51	23.46	87.5%
Utilities					
Full-Time Positions	0	0	0	0	----
Part-Time Positions	0	0	0	0	----
FTEs	0.00	0.00	0.00	0.00	----
Total Full-Time Positions	335	351	351	371	5.7%
Total Part-Time Positions	138	145	145	131	-9.7%
Total FTEs	464.93	485.76	485.76	498.01	2.5%
Total Full-Time Positions	9,667	9,733	9,733	9,837	1.1%
Total Part-Time Positions	975	999	999	986	-1.3%
Total FTEs	10,433.22	10,518.91	10,518.91	10,614.34	0.9%

MONTGOMERY COUNTY PUBLIC SCHOOLS

Workforce Detailed By Agency, Government Function and Department

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
Montgomery County Public Schools					
Full-Time Positions	0	0	0	0	----
Part-Time Positions	0	0	0	0	----
FTEs	22,867.11	23,476.79	23,476.79	23,636.61	0.7%
MONTGOMERY COLLEGE					
Montgomery College					
Full-Time Positions	0	0	0	0	----
Part-Time Positions	0	0	0	0	----
FTEs	1,910.85	1,910.85	1,910.85	1,910.85	----
M-NCPPC					
Maryland-National Capital Park and Planning Commission					
Full-Time Positions	0	0	0	0	----
Part-Time Positions	0	0	0	0	----
FTEs	1,102.41	1,111.94	1,111.94	1,136.95	2.2%

SUMMARY

Total Full-Time Positions	9,667	9,733	9,733	9,837	1.1%
Total Part-Time Positions	975	999	999	986	-1.3%
Total FTEs	36,313.59	37,018.49	37,018.49	37,298.75	0.8%

Schedule D-3

Workforce Detailed By Agency, Fund Type, Government Function and Department

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
MONTGOMERY COUNTY GOVERNMENT					
GENERAL FUND TAX SUPPORTED					
General Government					
Board of Appeals					
Full-Time Positions	3	3	3	3	----
Part-Time Positions	0	0	0	0	----
FTEs	3.50	3.50	3.50	3.50	----
Board of Elections					
Full-Time Positions	29	29	29	29	----
Part-Time Positions	2	2	2	2	----
FTEs	56.35	56.35	56.35	56.35	----
Circuit Court					
Full-Time Positions	94	95	95	95	----
Part-Time Positions	4	4	4	4	----
FTEs	97.43	99.38	99.38	97.29	-2.1%
Community Engagement Cluster					
Full-Time Positions	26	23	23	31	34.8%
Part-Time Positions	10	12	12	20	66.7%
FTEs	31.35	29.35	29.35	41.10	40.0%
County Attorney					
Full-Time Positions	76	76	76	77	1.3%
Part-Time Positions	2	1	1	1	----
FTEs	43.20	41.20	41.20	41.70	1.2%
County Council					
Full-Time Positions	92	96	96	94	-2.1%
Part-Time Positions	4	7	7	9	28.6%
FTEs	85.18	87.43	87.43	87.83	0.5%
County Executive					
Full-Time Positions	34	36	36	35	-2.8%
Part-Time Positions	6	6	6	6	----
FTEs	34.50	33.70	33.70	32.70	-3.0%
Ethics Commission					
Full-Time Positions	3	2	2	2	----
Part-Time Positions	0	0	0	0	----
FTEs	3.00	2.00	2.00	2.00	----
Finance					
Full-Time Positions	124	119	119	115	-3.4%
Part-Time Positions	0	0	0	0	----
FTEs	98.92	97.67	97.67	99.67	2.0%
General Services					
Full-Time Positions	198	198	198	200	1.0%
Part-Time Positions	1	1	1	1	----
FTEs	134.73	134.73	134.73	134.73	----
Human Resources					
Full-Time Positions	68	61	61	65	6.6%
Part-Time Positions	2	2	2	2	----
FTEs	45.00	39.80	39.80	43.80	10.1%
Human Rights					
Full-Time Positions	8	9	9	11	22.2%

Workforce Detailed By Agency, Fund Type, Government Function and Department

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
Part-Time Positions	0	0	0	0	----
FTEs	8.60	9.60	9.60	11.60	20.8%
Inspector General					
Full-Time Positions	6	11	11	13	18.2%
Part-Time Positions	0	0	0	0	----
FTEs	7.00	12.00	12.00	14.00	16.7%
Intergovernmental Relations					
Full-Time Positions	5	5	5	5	----
Part-Time Positions	0	0	0	0	----
FTEs	5.30	5.30	5.30	5.30	----
Labor Relations					
Full-Time Positions	0	8	8	8	----
Part-Time Positions	0	0	0	0	----
FTEs	0.00	8.00	8.00	8.00	----
Legislative Oversight					
Full-Time Positions	12	13	13	14	7.7%
Part-Time Positions	0	0	0	0	----
FTEs	11.67	12.67	12.67	13.67	7.9%
Management and Budget					
Full-Time Positions	33	41	41	41	----
Part-Time Positions	1	1	1	1	----
FTEs	33.25	41.25	41.25	41.25	----
Merit System Protection Board					
Full-Time Positions	0	0	0	0	----
Part-Time Positions	2	2	2	2	----
FTEs	1.50	1.50	1.50	1.50	----
Procurement					
Full-Time Positions	35	38	38	38	----
Part-Time Positions	2	2	2	2	----
FTEs	34.90	37.90	37.90	37.90	----
Public Information					
Full-Time Positions	70	70	70	71	1.4%
Part-Time Positions	1	1	1	1	----
FTEs	52.60	52.70	52.70	53.70	1.9%
Racial Equity and Social Justice					
Full-Time Positions	0	2	2	6	200.0%
Part-Time Positions	0	0	0	0	----
FTEs	0.00	2.00	2.00	6.00	200.0%
State's Attorney					
Full-Time Positions	143	144	144	144	----
Part-Time Positions	10	8	8	8	----
FTEs	150.98	151.18	151.18	151.15	----
Technology and Enterprise Business Solutions					
Full-Time Positions	174	167	167	168	0.6%
Part-Time Positions	2	2	2	2	----
FTEs	167.25	165.25	165.25	166.25	0.6%
Zoning and Administrative Hearings					
Full-Time Positions	4	4	4	4	----
Part-Time Positions	0	0	0	0	----
FTEs	4.00	4.00	4.00	4.00	----
Total Full-Time Positions	***1,237***	***1,250***	***1,250***	***1,269***	***1.5%***
Total Part-Time Positions	***49***	***51***	***51***	***61***	***19.6%***
Total FTEs	***1,110.21***	***1,128.46***	***1,128.46***	***1,154.99***	***2.4%***
Public Safety					
Animal Services					
Full-Time Positions	0	74	74	74	----
Part-Time Positions	0	0	0	0	----

Workforce Detailed By Agency, Fund Type, Government Function and Department

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
FTEs	0.00	75.00	75.00	75.00	----
Consumer Protection					
Full-Time Positions	17	17	17	19	11.8%
Part-Time Positions	1	1	1	0	-100.0%
FTEs	16.60	16.60	16.60	18.00	8.4%
Correction and Rehabilitation					
Full-Time Positions	533	539	539	534	-0.9%
Part-Time Positions	0	0	0	0	----
FTEs	535.57	541.57	541.57	541.57	----
Emergency Management and Homeland Security					
Full-Time Positions	9	9	9	11	22.2%
Part-Time Positions	1	1	1	1	----
FTEs	8.82	8.82	8.82	10.82	22.7%
Police					
Full-Time Positions	1,904	1,831	1,831	1,803	-1.5%
Part-Time Positions	199	206	206	205	-0.5%
FTEs	1,971.26	1,897.86	1,897.86	1,869.36	-1.5%
Sheriff					
Full-Time Positions	182	182	182	182	----
Part-Time Positions	5	5	5	5	----
FTEs	187.89	187.89	187.89	187.62	-0.1%
Total Full-Time Positions	***2,645***	***2,652***	***2,652***	***2,623***	***-1.1%***
Total Part-Time Positions	***206***	***213***	***213***	***211***	***-0.9%***
Total FTEs	***2,720.14***	***2,727.74***	***2,727.74***	***2,702.37***	***-0.9%***
Transportation					
Transportation					
Full-Time Positions	457	456	456	456	----
Part-Time Positions	8	7	7	7	----
FTEs	255.02	254.02	254.02	252.52	-0.6%
Total Full-Time Positions	***457***	***456***	***456***	***456***	***----***
Total Part-Time Positions	***8***	***7***	***7***	***7***	***----***
Total FTEs	***255.02***	***254.02***	***254.02***	***252.52***	***-0.6%***
Health and Human Services					
Health and Human Services					
Full-Time Positions	885	909	909	977	7.5%
Part-Time Positions	312	306	306	303	-1.0%
FTEs	1,247.31	1,263.48	1,263.48	1,305.53	3.3%
Libraries, Culture, and Recreation					
Public Libraries					
Full-Time Positions	230	231	231	232	0.4%
Part-Time Positions	210	209	209	208	-0.5%
FTEs	400.81	401.31	401.31	401.86	0.1%
Total Full-Time Positions	***230***	***231***	***231***	***232***	***0.4%***
Total Part-Time Positions	***210***	***209***	***209***	***208***	***-0.5%***
Total FTEs	***400.81***	***401.31***	***401.31***	***401.86***	***0.1%***
Community Development and Housing					
Agriculture					
Full-Time Positions	8	8	8	8	----
Part-Time Positions	1	1	1	1	----
FTEs	4.15	4.15	4.15	4.15	----
Housing and Community Affairs					
Full-Time Positions	106	106	106	107	0.9%
Part-Time Positions	1	1	1	0	-100.0%
FTEs	62.65	62.65	62.65	62.65	----
Total Full-Time Positions	***114***	***114***	***114***	***115***	***0.9%***

Workforce Detailed By Agency, Fund Type, Government Function and Department

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
Total Part-Time Positions	***2***	***2***	***2***	***1***	***-50.0%***
Total FTEs	***66.80***	***66.80***	***66.80***	***66.80***	***----***
Environment					
Environmental Protection					
Full-Time Positions	46	46	46	49	6.5%
Part-Time Positions	0	0	0	0	----
FTEs	16.70	16.29	16.29	16.29	----
Total Full-Time Positions	***46***	***46***	***46***	***49***	***6.5%***
Total Part-Time Positions	***0***	***0***	***0***	***0***	***----***
Total FTEs	***16.70***	***16.29***	***16.29***	***16.29***	***----***
Other County Government Functions					
Non-Departmental Accounts					
Full-Time Positions	20	21	21	21	----
Part-Time Positions	0	1	1	1	----
FTEs	6.38	12.51	12.51	23.46	87.5%
Utilities					
Full-Time Positions	0	0	0	0	----
Part-Time Positions	0	0	0	0	----
FTEs	0.00	0.00	0.00	0.00	----
Total Full-Time Positions	***20***	***21***	***21***	***21***	***----***
Total Part-Time Positions	***0***	***1***	***1***	***1***	***----***
Total FTEs	***6.38***	***12.51***	***12.51***	***23.46***	***87.5%***
Total Full-Time Positions	5,634	5,679	5,679	5,742	1.1%
Total Part-Time Positions	787	789	789	792	0.4%
Total FTEs	5,823.37	5,870.61	5,870.61	5,923.82	0.9%
SPECIAL FUNDS TAX SUPPORTED					
General Government					
Urban Districts					
Full-Time Positions	60	61	61	61	----
Part-Time Positions	1	1	1	1	----
FTEs	58.60	58.70	58.70	58.70	----
Total Full-Time Positions	***60***	***61***	***61***	***61***	***----***
Total Part-Time Positions	***1***	***1***	***1***	***1***	***----***
Total FTEs	***58.60***	***58.70***	***58.70***	***58.70***	***----***
Public Safety					
Fire and Rescue Service					
Full-Time Positions	1,312	1,315	1,315	1,332	1.3%
Part-Time Positions	0	0	0	0	----
FTEs	1,313.26	1,316.26	1,316.26	1,333.26	1.3%
Total Full-Time Positions	***1,312***	***1,315***	***1,315***	***1,332***	***1.3%***
Total Part-Time Positions	***0***	***0***	***0***	***0***	***----***
Total FTEs	***1,313.26***	***1,316.26***	***1,316.26***	***1,333.26***	***1.3%***
Transportation					
Transit Services					
Full-Time Positions	871	863	863	863	----
Part-Time Positions	0	16	16	16	----
FTEs	895.77	895.77	895.77	895.77	----
Transportation					
Full-Time Positions	0	0	0	0	----
Part-Time Positions	0	0	0	0	----
FTEs	0.00	0.00	0.00	0.00	----
Total Full-Time Positions	***871***	***863***	***863***	***863***	***----***

Workforce Detailed By Agency, Fund Type, Government Function and Department

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
Total Part-Time Positions	***0***	***16***	***16***	***16***	***----***
Total FTEs	***895.77***	***895.77***	***895.77***	***895.77***	***----***
Libraries, Culture, and Recreation					
Recreation					
Full-Time Positions	148	148	148	148	----
Part-Time Positions	11	11	11	11	----
FTEs	487.67	490.38	490.38	496.33	1.2%
Total Full-Time Positions	***148***	***148***	***148***	***148***	***----***
Total Part-Time Positions	***11***	***11***	***11***	***11***	***----***
Total FTEs	***487.67***	***490.38***	***490.38***	***496.33***	***1.2%***
Community Development and Housing					
Economic Development Fund					
Full-Time Positions	0	0	0	0	----
Part-Time Positions	0	0	0	0	----
FTEs	1.00	1.00	1.00	1.00	----
Total Full-Time Positions	***0***	***0***	***0***	***0***	***----***
Total Part-Time Positions	***0***	***0***	***0***	***0***	***----***
Total FTEs	***1.00***	***1.00***	***1.00***	***1.00***	***----***
Total Full-Time Positions	2,391	2,387	2,387	2,404	0.7%
Total Part-Time Positions	12	28	28	28	----
Total FTEs	2,756.30	2,762.11	2,762.11	2,785.06	0.8%
SPECIAL FUNDS NON-TAX SUPPORTED					
General Government					
Board of Elections					
Full-Time Positions	0	0	0	0	----
Part-Time Positions	0	0	0	0	----
FTEs	0.00	0.00	0.00	0.00	----
Circuit Court					
Full-Time Positions	23	24	24	28	16.7%
Part-Time Positions	1	1	1	1	----
FTEs	22.07	22.12	22.12	28.21	27.5%
Community Engagement Cluster					
Full-Time Positions	1	1	1	1	----
Part-Time Positions	0	0	0	0	----
FTEs	0.65	0.65	0.65	0.65	----
County Attorney					
Full-Time Positions	0	0	0	0	----
Part-Time Positions	0	0	0	0	----
FTEs	0.00	0.00	0.00	0.00	----
County Council					
Full-Time Positions	0	0	0	0	----
Part-Time Positions	0	0	0	0	----
FTEs	0.00	0.00	0.00	0.00	----
County Executive					
Full-Time Positions	0	0	0	0	----
Part-Time Positions	0	0	0	0	----
FTEs	0.00	0.00	0.00	0.00	----
Finance					
Full-Time Positions	0	0	0	0	----
Part-Time Positions	0	0	0	0	----
FTEs	0.00	0.00	0.00	0.00	----
General Services					
Full-Time Positions	0	0	0	0	----
Part-Time Positions	0	0	0	0	----

Workforce Detailed By Agency, Fund Type, Government Function and Department

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
FTEs	0.00	0.00	0.00	0.00	----
Human Resources					
Full-Time Positions	0	0	0	0	----
Part-Time Positions	0	0	0	0	----
FTEs	0.00	0.00	0.00	0.00	----
Human Rights					
Full-Time Positions	0	0	0	0	----
Part-Time Positions	0	0	0	0	----
FTEs	0.00	0.00	0.00	0.00	----
Inspector General					
Full-Time Positions	0	0	0	0	----
Part-Time Positions	0	0	0	0	----
FTEs	0.00	0.00	0.00	0.00	----
Intergovernmental Relations					
Full-Time Positions	0	0	0	0	----
Part-Time Positions	0	0	0	0	----
FTEs	0.00	0.00	0.00	0.00	----
Legislative Oversight					
Full-Time Positions	0	0	0	0	----
Part-Time Positions	0	0	0	0	----
FTEs	0.00	0.00	0.00	0.00	----
Procurement					
Full-Time Positions	0	0	0	0	----
Part-Time Positions	0	0	0	0	----
FTEs	0.00	0.00	0.00	0.00	----
State's Attorney					
Full-Time Positions	4	4	4	4	----
Part-Time Positions	1	1	1	1	----
FTEs	2.87	2.67	2.67	2.70	1.1%
Technology and Enterprise Business Solutions					
Full-Time Positions	0	0	0	0	----
Part-Time Positions	0	0	0	0	----
FTEs	0.00	0.00	0.00	0.00	----
Urban Districts					
Full-Time Positions	0	0	0	0	----
Part-Time Positions	0	0	0	0	----
FTEs	0.00	0.00	0.00	0.00	----
Total Full-Time Positions	***28***	***29***	***29***	***33***	***13.8%***
Total Part-Time Positions	***2***	***2***	***2***	***2***	***----***
Total FTEs	***25.59***	***25.44***	***25.44***	***31.56***	***24.1%***
Public Safety					
Correction and Rehabilitation					
Full-Time Positions	0	0	0	0	----
Part-Time Positions	0	0	0	0	----
FTEs	0.00	0.00	0.00	0.00	----
Emergency Management and Homeland Security					
Full-Time Positions	6	6	6	6	----
Part-Time Positions	0	0	0	0	----
FTEs	7.48	7.48	7.48	7.48	----
Fire and Rescue Service					
Full-Time Positions	5	3	3	0	-100.0%
Part-Time Positions	0	0	0	0	----
FTEs	5.00	3.00	3.00	0.00	-100.0%
Police					
Full-Time Positions	1	1	1	0	-100.0%
Part-Time Positions	0	0	0	0	----
FTEs	1.00	1.00	1.00	0.00	-100.0%

Workforce Detailed By Agency, Fund Type, Government Function and Department

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
Sheriff					
Full-Time Positions	8	8	8	8	----
Part-Time Positions	0	0	0	0	----
FTEs	4.91	4.91	4.91	5.18	5.5%
Total Full-Time Positions	***20***	***18***	***18***	***14***	***-22.2%***
Total Part-Time Positions	***0***	***0***	***0***	***0***	***----***
Total FTEs	***18.39***	***16.39***	***16.39***	***12.66***	***-22.8%***
Transportation					
Transit Services					
Full-Time Positions	15	15	15	15	----
Part-Time Positions	0	0	0	0	----
FTEs	13.10	13.10	13.10	13.10	----
Transportation					
Full-Time Positions	1	1	1	1	----
Part-Time Positions	0	0	0	0	----
FTEs	0.75	0.75	0.75	0.75	----
Total Full-Time Positions	***16***	***16***	***16***	***16***	***----***
Total Part-Time Positions	***0***	***0***	***0***	***0***	***----***
Total FTEs	***13.85***	***13.85***	***13.85***	***13.85***	***----***
Health and Human Services					
Health and Human Services					
Full-Time Positions	560	568	568	570	0.4%
Part-Time Positions	30	30	30	30	----
FTEs	435.78	451.01	451.01	465.09	3.1%
Libraries, Culture, and Recreation					
Public Libraries					
Full-Time Positions	2	2	2	2	----
Part-Time Positions	0	0	0	0	----
FTEs	3.20	3.20	3.20	2.20	-31.3%
Recreation					
Full-Time Positions	0	0	0	0	----
Part-Time Positions	0	0	0	0	----
FTEs	2.71	2.71	2.71	2.71	----
Total Full-Time Positions	***2***	***2***	***2***	***2***	***----***
Total Part-Time Positions	***0***	***0***	***0***	***0***	***----***
Total FTEs	***5.91***	***5.91***	***5.91***	***4.91***	***-16.9%***
Community Development and Housing					
Economic Development Fund					
Full-Time Positions	0	0	0	0	----
Part-Time Positions	0	0	0	0	----
FTEs	0.00	0.00	0.00	0.00	----
Housing and Community Affairs					
Full-Time Positions	0	0	0	0	----
Part-Time Positions	0	0	0	0	----
FTEs	38.05	38.05	38.05	38.55	1.3%
Permitting Services					
Full-Time Positions	0	0	0	0	----
Part-Time Positions	0	0	0	0	----
FTEs	0.00	0.00	0.00	0.00	----
Total Full-Time Positions	***0***	***0***	***0***	***0***	***----***
Total Part-Time Positions	***0***	***0***	***0***	***0***	***----***
Total FTEs	***38.05***	***38.05***	***38.05***	***38.55***	***1.3%***
Environment					
Environmental Protection					
Full-Time Positions	46	46	46	48	4.3%

Workforce Detailed By Agency, Fund Type, Government Function and Department

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
Part-Time Positions	1	1	1	1	----
FTEs	93.17	92.11	92.11	93.61	1.6%
Total Full-Time Positions	***46***	***46***	***46***	***48***	***4.3%***
Total Part-Time Positions	***1***	***1***	***1***	***1***	***----***
Total FTEs	***93.17***	***92.11***	***92.11***	***93.61***	***1.6%***
Other County Government Functions					
Alcohol Beverage Services					
Full-Time Positions	0	0	0	0	----
Part-Time Positions	0	0	0	0	----
FTEs	0.00	0.00	0.00	0.00	----
Cable Television Communications Plan					
Full-Time Positions	13	18	18	18	----
Part-Time Positions	0	0	0	0	----
FTEs	30.85	30.75	30.75	30.75	----
Non-Departmental Accounts					
Full-Time Positions	0	0	0	0	----
Part-Time Positions	0	0	0	0	----
FTEs	0.00	0.00	0.00	0.00	----
Utilities					
Full-Time Positions	0	0	0	0	----
Part-Time Positions	0	0	0	0	----
FTEs	0.00	0.00	0.00	0.00	----
Total Full-Time Positions	***13***	***18***	***18***	***18***	***----***
Total Part-Time Positions	***0***	***0***	***0***	***0***	***----***
Total FTEs	***30.85***	***30.75***	***30.75***	***30.75***	***----***
Total Full-Time Positions	685	697	697	701	0.6%
Total Part-Time Positions	33	33	33	33	----
Total FTEs	661.59	673.51	673.51	690.98	2.6%
ENTERPRISE FUNDS NON-TAX SUPPORTED					
Transportation					
Parking District Services					
Full-Time Positions	53	53	53	53	----
Part-Time Positions	0	0	0	0	----
FTEs	48.53	48.53	48.53	48.53	----
Transportation					
Full-Time Positions	0	0	0	0	----
Part-Time Positions	0	0	0	0	----
FTEs	31.03	31.03	31.03	31.03	----
Libraries, Culture, and Recreation					
Community Use of Public Facilities					
Full-Time Positions	30	30	30	30	----
Part-Time Positions	1	1	1	1	----
FTEs	31.27	31.27	31.27	31.27	----
Community Development and Housing					
Permitting Services					
Full-Time Positions	239	239	239	240	0.4%
Part-Time Positions	2	2	2	0	-100.0%
FTEs	246.00	245.90	245.90	245.90	----
Environment					
Recycling and Resource Management					
Full-Time Positions	80	83	83	83	----
Part-Time Positions	2	2	2	2	----

Workforce Detailed By Agency, Fund Type, Government Function and Department

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
FTEs	106.24	111.56	111.56	112.06	0.4%
Other County Government Functions					
Alcohol Beverage Services					
Full-Time Positions	302	312	312	332	6.4%
Part-Time Positions	138	144	144	130	-9.7%
FTEs	427.70	442.50	442.50	443.80	0.3%
Total Full-Time Positions	704	717	717	738	2.9%
Total Part-Time Positions	143	149	149	133	-10.7%
Total FTEs	890.77	910.79	910.79	912.59	0.2%
INTERNAL SERVICE FUNDS NON-TAX SUPPORTED					
Finance					
Full-Time Positions	11	11	11	11	----
Part-Time Positions	0	0	0	0	----
FTEs	31.87	32.37	32.37	32.37	----
Fleet Management Services					
Full-Time Positions	208	208	208	207	-0.5%
Part-Time Positions	0	0	0	0	----
FTEs	211.10	211.10	211.10	211.10	----
General Services					
Full-Time Positions	34	34	34	34	----
Part-Time Positions	0	0	0	0	----
FTEs	34.57	34.57	34.57	34.57	----
Human Resources					
Full-Time Positions	0	0	0	0	----
Part-Time Positions	0	0	0	0	----
FTEs	23.65	23.85	23.85	23.85	----
Total Full-Time Positions	253	253	253	252	-0.4%
Total Part-Time Positions	0	0	0	0	----
Total FTEs	301.19	301.89	301.89	301.89	----
Total Full-Time Positions	9,667	9,733	9,733	9,837	1.1%
Total Part-Time Positions	975	999	999	986	-1.3%
Total FTEs	10,433.22	10,518.91	10,518.91	10,614.34	0.9%
MONTGOMERY COUNTY PUBLIC SCHOOLS					
CURRENT FUND TAX SUPPORTED					
Montgomery County Public Schools					
Full-Time Positions	0	0	0	0	----
Part-Time Positions	0	0	0	0	----
FTEs	21,649.85	22,257.28	22,257.28	22,399.34	0.6%
SPECIAL FUNDS NON-TAX SUPPORTED					
Montgomery County Public Schools					
Full-Time Positions	0	0	0	0	----
Part-Time Positions	0	0	0	0	----
FTEs	570.94	570.94	570.94	588.70	3.1%
ENTERPRISE FUNDS NON-TAX SUPPORTED					
Montgomery County Public Schools					
Full-Time Positions	0	0	0	0	----
Part-Time Positions	0	0	0	0	----
FTEs	646.32	648.57	648.57	648.57	----

Workforce Detailed By Agency, Fund Type, Government Function and Department

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
Total Full-Time Positions	0	0	0	0	----
Total Part-Time Positions	0	0	0	0	----
Total FTEs	22,867.11	23,476.79	23,476.79	23,636.61	0.7%
MONTGOMERY COLLEGE					
SPECIAL FUNDS TAX SUPPORTED					
Montgomery College					
Full-Time Positions	0	0	0	0	----
Part-Time Positions	0	0	0	0	----
FTEs	0.00	0.00	0.00	0.00	----
CURRENT FUND TAX SUPPORTED					
Montgomery College					
Full-Time Positions	0	0	0	0	----
Part-Time Positions	0	0	0	0	----
FTEs	1,803.35	1,803.35	1,803.35	1,803.35	----
SPECIAL FUNDS NON-TAX SUPPORTED					
Montgomery College					
Full-Time Positions	0	0	0	0	----
Part-Time Positions	0	0	0	0	----
FTEs	0.00	0.00	0.00	0.00	----
ENTERPRISE FUNDS NON-TAX SUPPORTED					
Montgomery College					
Full-Time Positions	0	0	0	0	----
Part-Time Positions	0	0	0	0	----
FTEs	107.50	107.50	107.50	107.50	----
Total Full-Time Positions	0	0	0	0	----
Total Part-Time Positions	0	0	0	0	----
Total FTEs	1,910.85	1,910.85	1,910.85	1,910.85	----
M-NCPPC					
SPECIAL FUNDS TAX SUPPORTED					
Maryland-National Capital Park and Planning Commission					
Full-Time Positions	0	0	0	0	----
Part-Time Positions	0	0	0	0	----
FTEs	941.76	946.09	946.09	970.60	2.6%
SPECIAL FUNDS NON-TAX SUPPORTED					
Maryland-National Capital Park and Planning Commission					
Full-Time Positions	0	0	0	0	----
Part-Time Positions	0	0	0	0	----
FTEs	0.00	0.00	0.00	0.00	----
ENTERPRISE FUNDS NON-TAX SUPPORTED					
Maryland-National Capital Park and Planning Commission					
Full-Time Positions	0	0	0	0	----
Part-Time Positions	0	0	0	0	----
FTEs	160.65	165.85	165.85	166.35	0.3%
Total Full-Time Positions	0	0	0	0	----
Total Part-Time Positions	0	0	0	0	----
Total FTEs	1,102.41	1,111.94	1,111.94	1,136.95	2.2%

Workforce Detailed By Agency, Fund Type, Government Function and Department

	ACTUAL FY20	BUDGET FY21	EST FY21	APPR FY22	%CHG BUD/APPR
SUMMARY					
Total Full-Time Positions	9,667	9,733	9,733	9,837	1.1%
Total Part-Time Positions	975	999	999	986	-1.3%
Total FTEs	36,313.59	37,018.49	37,018.49	37,298.75	0.8%

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Property Tax Schedules

SCHEDULE E-1, ASSESSABLE TAX BASES

This schedule shows the value of property subject to the various property taxes levied in the County.

Special Districts have boundaries defined in law, and the taxes collected within them are dedicated to specific purposes. With three exceptions, the Special Districts apply to areas smaller than the entire County. The exceptions are the Mass Transit tax, Fire tax, and the Advance Land Acquisition Fund tax administered by M NCPPC, under the direction of the County Council. These three taxes are levied Countywide, just like the general County property tax and the State property tax.

Property taxes are collected by the County for the 23 municipalities and special taxing areas in the County. Municipal property taxes are levied by the municipalities, not the County, and are not included in this schedule.

Property owners pay taxes for several different Special Districts in addition to Countywide taxes. Schedule F-5 contains tax rates for the different Special Districts and Countywide taxes. Schedule E-1 shows the growth in the property bases in recent years. Increases in total property taxes paid by individual property owners result from changes in both property assessment and tax rates. Also shown are projections by the County Finance Department of the different tax bases.

Since FY01, the assessment of real property changed from 40 percent to 100 percent of full cash value as a result of the enactment of SB626, Chapter 80 of the Laws of 2000 "Truth in Taxation Ã¢â‚¬" Real Property Tax Assessments" by the Maryland Legislature.

SCHEDULE E-2, PROPERTY TAX RATES

This schedule shows the current and historical tax rates applied to the tax bases described in Schedule E-1.

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Schedule E

FY21 and FY22 Taxes & User Charges for Average Household In Montgomery County (1)

	FY21	FY22	$ CHG	% CHG
Property (2)	$ 4,705	$ 4,808	$ 103	2.2%
Income	$ 4,389	$ 4,360	$ (29)	-0.7%
Other (3)	$ 1,120	$ 1,173	$ 53	4.7%
Total Taxes	**$ 10,214**	**$ 10,341**	**$ 127**	**1.2%**
Water & Sewer (4)	$ 917	$ 964	$ 47	5.2%
Solid Waste/Leaf Collection	$ 339	$ 361	$ 22	6.6%
Total Charges	**$ 1,256**	**$ 1,325**	**$ 70**	**5.5%**
Total Taxes & Charges (5, 6)	**$ 11,470**	**$ 11,667**	**$ 197**	**1.7%**

Note (1): Average household tax burden computed as total estimated revenue divided by number of households.
Note (2): Property taxes for FY21 and FY22 are at adopted rates effective July 1, 2020 and July 1, 2021, respectively and incorporate an income-tax offset credit for an owner-occupied home of $692 in FY21 and $692 in FY22.
Note (3): Other taxes include transfer, recordation, fuel/energy, telephone, admissions, e-cigarettes, and the water quality protection charge. The water quality protection charge is specified per equivalent residential unit and increases from $107.60 in FY21 to $113.50 in FY22.
Note (4): Water & Sewer bill included a 5.9% water and sewer rate increase and no change in the Account Maintenance Fee. The amount assumes 165 gallons average daily consumption.
Source: Fiscal Year 2022 *Adopted* Budget (p. 2-3), Washington Suburban Sanitary Commission.
Note (5): Tax & User Charges are not adjusted for inflation.
Note (6): Totals may not add due to rounding

Source: Montgomery County Department of Finance and Office of Management and Budget **June 2021**

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Schedule E-1

ASSESSABLE TAX BASES - REAL and PERSONAL PROPERTY

ASSESSABLE BASE (in billion $)	ACTUAL FY20	BUDGET FY21	PROJ. FY21	BUDGET FY22	PROJ. FY23	PROJ. FY24	PROJ. FY25	PROJ. FY26	PROJ. FY27
COUNTYWIDE									
Countywide: Real	193.487	197.440	197.017	203.097	207.759	213.186	218.813	224.622	230.638
Countywide: Personal	4.101	4.235	4.199	4.266	4.311	4.337	4.396	4.457	4.511
SPECIAL DISTRICTS									
Mass Transit: Real	193.487	197.440	197.017	203.097	207.759	213.186	218.813	224.622	230.638
Mass Transit: Personal	4.101	4.235	4.199	4.266	4.311	4.337	4.396	4.457	4.511
Fire: Real	193.487	197.440	197.017	203.097	207.759	213.186	218.813	224.622	230.638
Fire: Personal	4.101	4.235	4.199	4.266	4.311	4.337	4.396	4.457	4.511
Recreation: Real	168.884	172.437	171.965	177.272	181.341	186.077	190.989	196.059	201.311
Recreation: Personal	3.409	3.509	3.490	3.546	3.584	3.606	3.654	3.705	3.750
Storm Drainage: Real	162.984	166.421	165.958	171.079	175.006	179.577	184.317	189.211	194.278
Storm Drainage: Personal	3.272	3.366	3.350	3.404	3.440	3.461	3.507	3.557	3.599
M-NCPPC - Regional: Real	167.810	171.363	170.871	176.145	180.188	184.894	189.775	194.813	200.031
M-NCPPC - Regional: Personal	3.393	3.494	3.473	3.529	3.567	3.588	3.636	3.687	3.732
M-NCPPC - Metropolitan: Real	167.810	171.363	170.871	176.145	180.188	184.894	189.775	194.813	200.031
M-NCPPC - Metropolitan: Personal	3.393	3.494	3.473	3.529	3.567	3.588	3.636	3.687	3.732
M-NCPPC - Land Acquisition: Real	193.487	197.440	197.017	203.097	207.759	213.186	218.813	224.622	230.638
M-NCPPC - Land Acquisition: Personal	4.101	4.235	4.199	4.266	4.311	4.337	4.396	4.457	4.511
URBAN DISTRICTS									
Bethesda: Real	5.711	5.655	5.815	5.995	6.133	6.293	6.459	6.630	6.808
Bethesda: Personal	0.204	0.240	0.208	0.212	0.214	0.215	0.218	0.221	0.224
Silver Spring: Real	3.836	3.926	3.906	4.027	4.119	4.227	4.338	4.454	4.573
Silver Spring: Personal	0.124	0.144	0.127	0.129	0.130	0.131	0.133	0.135	0.136
Wheaton: Real	0.824	0.853	0.839	0.865	0.885	0.908	0.932	0.957	0.982
Wheaton: Personal	0.030	0.036	0.031	0.032	0.032	0.032	0.033	0.033	0.034
NOISE ABATEMENT DISTRICTS									
Bradley: Real	0.044	0.047	0.045	0.046	0.048	0.049	0.050	0.051	0.053
Bradley: Personal	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Cabin John: Real	0.012	0.012	0.012	0.012	0.013	0.013	0.013	0.014	0.014
Cabin John: Personal	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
PARKING DISTRICTS									
Bethesda - Commercial: Real	4.903	4.821	4.992	5.146	5.265	5.402	5.545	5.692	5.844

ASSESSABLE TAX BASES - REAL and PERSONAL PROPERTY									
Bethesda - Commercial: Personal	0.168	0.204	0.172	0.175	0.177	0.178	0.180	0.183	0.185
Bethesda - Unimproved: Real	0.515	0.525	0.525	0.541	0.553	0.568	0.583	0.598	0.614
Bethesda - Unimproved: Personal	0.029	0.026	0.030	0.031	0.031	0.031	0.032	0.032	0.032
Montgomery Hills - Commercial: Real	0.049	0.049	0.050	0.052	0.053	0.054	0.056	0.057	0.059
Montgomery Hills - Commercial: Personal	0.002	0.002	0.002	0.002	0.002	0.002	0.002	0.002	0.002
Montgomery Hills - Unimproved: Real	0.001	0.001	0.001	0.001	0.001	0.001	0.001	0.001	0.001
Montgomery Hills - Unimproved: Personal	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Silver Spring - Commercial: Real	3.250	3.317	3.309	3.411	3.489	3.580	3.675	3.773	3.874
Silver Spring - Commercial: Personal	0.124	0.142	0.127	0.129	0.130	0.131	0.132	0.134	0.136
Silver Spring - Unimproved: Real	0.424	0.431	0.432	0.445	0.455	0.467	0.479	0.492	0.505
Silver Spring - Unimproved: Personal	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Wheaton - Commercial: Real	0.467	0.467	0.476	0.490	0.501	0.515	0.528	0.542	0.557
Wheaton - Commercial: Personal	0.011	0.013	0.011	0.011	0.011	0.011	0.012	0.012	0.012
Wheaton - Unimproved: Real	0.005	0.005	0.005	0.005	0.006	0.006	0.006	0.006	0.006
Wheaton - Unimproved: Personal	0.004	0.004	0.004	0.004	0.004	0.004	0.004	0.004	0.004

Schedule E-2

PROPERTY TAX RATES (dollars per $100 assessed value)	ACTUAL FY19	ACTUAL FY20	ACTUAL FY21	APPR FY22
PARKING DISTRICTS				
Bethesda - Commercial: Personal	0.0000	0.0000	0.0000	0.0000
Bethesda - Unimproved: Real	0.0000	0.0000	0.0000	0.0000
Bethesda - Unimproved: Personal	0.0000	0.0000	0.0000	0.0000
Montgomery Hills - Commercial: Real	0.0000	0.0000	0.0000	0.0000
Montgomery Hills - Commercial: Personal	0.0000	0.0000	0.0000	0.0000
Montgomery Hills - Unimproved: Real	0.0000	0.0000	0.0000	0.0000
Montgomery Hills - Unimproved: Personal	0.0000	0.0000	0.0000	0.0000
Silver Spring - Commercial: Real	0.0000	0.0000	0.0000	0.0000
Silver Spring - Commercial: Personal	0.0000	0.0000	0.0000	0.0000
Silver Spring - Unimproved: Real	0.0000	0.0000	0.0000	0.0000
Silver Spring - Unimproved: Personal	0.0000	0.0000	0.0000	0.0000
Wheaton - Commercial: Real	0.0000	0.0000	0.0000	0.0000
Wheaton - Commercial: Personal	0.0000	0.0000	0.0000	0.0000
Wheaton - Unimproved: Real	0.0000	0.0000	0.0000	0.0000
Wheaton - Unimproved: Personal	0.0000	0.0000	0.0000	0.0000
COUNTYWIDE				
General Fund: Real	0.7414	0.7166	0.6948	0.7178
General Fund: Personal	1.8535	1.7915	1.7370	1.7945
State of Maryland: Real	0.1120	0.1120	0.1120	0.1120
State of Maryland: Personal	0.0000	0.0000	0.0000	0.0000
Countywide: Real	0.8534	0.8286	0.8068	0.8298
Countywide: Personal	1.8535	1.7915	1.7370	1.7945
SPECIAL DISTRICTS				
Mass Transit: Real	0.0498	0.0672	0.0736	0.0524
Mass Transit: Personal	0.1245	0.1680	0.1840	0.1310
Fire: Real	0.1065	0.1068	0.1182	0.1202
Fire: Personal	0.2663	0.2670	0.2955	0.3005
Recreation: Real	0.0254	0.0261	0.0260	0.0261
Recreation: Personal	0.0635	0.0653	0.0650	0.0653
Storm Drainage: Real	0.0000	0.0000	0.0000	0.0000
Storm Drainage: Personal	0.0000	0.0000	0.0000	0.0000
URBAN DISTRICTS				
Bethesda: Real	0.0120	0.0120	0.0120	0.0120
Bethesda: Personal	0.0300	0.0300	0.0300	0.0300
Silver Spring: Real	0.0240	0.0240	0.0240	0.0240

PROPERTY TAX RATES				
(dollars per $100 assessed value)	ACTUAL FY19	ACTUAL FY20	ACTUAL FY21	APPR FY22
Silver Spring: Personal	0.0600	0.0600	0.0600	0.0600
Wheaton: Real	0.0300	0.0300	0.0300	0.0300
Wheaton: Personal	0.0750	0.0750	0.0750	0.0750
M-NCPPC				
Regional (Administration)				
Mandatory: Real	0.0120	0.0120	0.0120	0.0120
Mandatory: Personal	0.0300	0.0300	0.0300	0.0300
Discretionary: Real	0.0036	0.0050	0.0056	0.0054
Discretionary: Personal	0.0090	0.0125	0.0140	0.0135
Metro (Parks)				
Mandatory: Real	0.0360	0.0360	0.0360	0.0360
Mandatory: Personal	0.0900	0.0900	0.0900	0.0900
Maintenance: Real	0.0080	0.0080	0.0080	0.0080
Maintenance: Personal	0.0200	0.0200	0.0200	0.0200
Discretionary: Real	0.0090	0.0120	0.0160	0.0116
Discretionary: Personal	0.0225	0.0300	0.0400	0.0290
Advanced Land Acquisition: Real **	0.0010	0.0010	0.0010	0.0010
Advanced Land Acquisition: Personal **	0.0025	0.0025	0.0025	0.0025
PARKING DISTRICTS				
Bethesda - Commercial: Real	0.0000	0.0000	0.0000	0.0000

** On Countywide basis

History Schedules

SCHEDULE F-1, TEN YEAR HISTORY OF EXPENDITURES IN CURRENT AND DEFLATED DOLLARS

This schedule shows the growth in expenditures for four major agencies: MCG, MCPS, Montgomery College, and M NCPPC, in both current dollars and deflated to Fiscal Year 08. The purpose is to give a sense of the size of increases in real spending, with inflation removed.

SCHEDULE F-2, TEN YEAR HISTORY OF REVENUE BY MAJOR CATEGORY

This schedule reports the revenues received by MCG, Debt Service, MCPS, Montgomery College, and M-NCPPC. The great majority of the revenues are collected by Montgomery County government, but the educational institutions do receive significant State aid plus revenues from tuition, food service, and other charges.

The columns showing the percent of total revenues represented by the major categories give a sense of the relative importance of different types of revenues and show changes over time.

SCHEDULE F-3, TEN YEAR HISTORY OF COUNTY GOVERNMENT WORKYEARS BY FUNCTION

This schedule has two tables that display workforce history in different ways. The first displays MCG FTEs by function. The second table takes the workforce data in the first table and divides it by the estimated population for each year to show the annual change in the number of workers per 1,000 population. The purpose is to show how the size of the MCG workforce, by governmental function, is tracking the growth in population. The data in this table excludes FTEs provided by contract.

SCHEDULE F-4, TEN YEAR HISTORY OF COUNTY AGENCIES WORKYEARS BY FUND

This schedule is similar to F-3 but displays MCG FTEs by fund over the ten years.

SCHEDULE F-5, TEN YEAR HISTORY OF PROPERTY TAX RATES FOR TYPICAL PROPERTY OWNER

This schedule shows the tax rates per 100 dollars of assessed valuation paid by the typical property owner.

SCHEDULE F-6, HISTORICAL ANALYSIS OF PROPERTY TAX RATES

This schedule shows the total average weighted property tax rate (i.e., the rate resulting from taking all rates approved by the County Council, all other municipal district tax rates, and the State of Maryland tax rate, and weighing them by their respective assessable bases related to the Countywide base).

The Workyears (WYs) employment indicator changed to Full-Time Equivalents (FTEs). Tables throughout the book showing FTEs in prior years have not been converted to FTEs; they still reflect WYs and maintain the integrity of the previously approved budgets.

Schedule F-1

TEN YEAR HISTORY OF EXPENDITURES IN CURRENT AND DEFLATED DOLLARS WITH FISCAL YEAR 13 AS BASE

(in millions)

	ACTUAL FY13	ACTUAL FY14	ACTUAL FY15	ACTUAL FY16	ACTUAL FY17	ACTUAL FY18	ACTUAL FY19	ACTUAL FY20	APPR FY21	APPR FY22
COUNTY GOVERNMENT										
General Fund	1,014.7	1,118.0	1,146.6	1,162.0	1,163.6	1,148.0	1,138.9	1,267.3	1,239.7	1,285.6
Expenditures in FY13$	1,014.7	1,099.3	1,119.7	1,124.9	1,113.5	1,080.0	1,055.5	1,163.7	1,121.9	1,146.8
Special Funds: Tax Supported	357.4	383.6	388.5	390.6	395.3	406.5	417.9	432.8	432.1	442.1
Expenditures in FY13$	357.4	377.2	379.4	378.1	378.3	382.4	387.3	397.4	391.0	394.4
Grant Fund: Non-Tax Supported	103.5	111.4	116.7	114.5	111.4	116.6	114.7	147.8	128.0	164.3
Expenditures in FY13$	103.5	109.5	114.0	110.8	106.6	109.7	106.3	135.7	115.8	146.6
Special Funds: Non-Tax Supported	266.9	269.7	298.8	308.4	306.3	329.0	339.0	354.2	366.1	373.7
Expenditures in FY13$	266.9	265.2	291.8	298.5	293.1	309.5	314.2	325.3	331.3	333.4
TOTAL COUNTY GOVERNMENT	**1,742.5**	**1,882.7**	**1,950.6**	**1,975.5**	**1,976.5**	**2,000.1**	**2,010.5**	**2,202.0**	**2,166.0**	**2,265.7**
Expenditures in FY13$	1,742.5	1,851.2	1,904.9	1,912.4	1,891.4	1,881.6	1,863.3	2,022.0	1,960.2	2,021.1
M. C. PUBLIC SCHOOLS(b)	**2,192.7**	**2,246.4**	**2,283.1**	**2,321.5**	**2,456.1**	**2,524.8**	**2,612.5**	**2,674.1**	**2,755.5**	**2,780.5**
Expenditures in FY13$	2,192.7	2,208.8	2,229.6	2,247.3	2,350.3	2,375.2	2,421.2	2,455.6	2,493.7	2,480.4
MONTGOMERY COLLEGE(b)	**245.1**	**257.0**	**274.7**	**287.4**	**293.7**	**296.5**	**291.2**	**292.6**	**318.3**	**312.6**
Expenditures in FY13$	245.1	252.7	268.3	278.2	281.1	278.9	269.9	268.7	288.1	278.9
M-NCPPC(b)	**118.6**	**123.5**	**130.0**	**133.1**	**136.7**	**144.0**	**148.3**	**152.0**	**164.5**	**170.0**
Expenditures in FY13$	118.6	121.4	127.0	128.8	130.8	135.5	137.4	139.6	148.9	151.7
DEBT SERVICE(a)	**298.3**	**307.5**	**342.7**	**348.5**	**387.5**	**398.0**	**422.6**	**428.5**	**436.9**	**448.7**
Expenditures in FY13$	298.3	302.4	334.7	337.4	370.8	374.4	391.7	393.5	395.4	400.3
TOTAL ALL AGENCIES	**4,597.3**	**4,817.1**	**4,981.2**	**5,066.0**	**5,250.5**	**5,363.5**	**5,485.1**	**5,749.2**	**5,841.3**	**5,977.5**
Expenditures in FY13$	4,597.3	4,736.6	4,864.5	4,904.2	5,024.4	5,045.6	5,083.5	5,279.3	5,286.2	5,332.3
CPI - FISCAL YEAR 13 = 100	**100.0**	**101.7**	**102.4**	**103.3**	**104.5**	**106.3**	**107.9**	**108.9**	**110.5**	**112.1**
Fiscal Year Percent Change	**----**	**1.7%**	**0.7%**	**0.9%**	**1.2%**	**1.8%**	**1.6%**	**1%**	**1.6%**	**1.6%**

(a) Includes add-back of State closed school revenues.
(b) Includes tax supported and non-tax supported funds

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Schedule F-2

TEN YEAR HISTORY OF REVENUE BY MAJOR CATEGORY AND AS A PERCENT OF TOTAL REVENUE

(in millions)

FISCAL YEAR	PROPERTY TAX		INCOME TAX		TRANSFER TAX		OTHER TAXES		LICENSES & PERMITS		CHARGES FOR SERVICES		INTERGOV .AID		FINES & MISC REVENUE		TOTAL REVENUE
	$	%	$	%	$	%	$	%	$	%	$	%	$	%	$	%	$
FY22 Approved	1,884.7	31.0	1,708.8	28.1	184.6	3.0	288.1	4.7	50.0	0.8	376.0	6.2	1,394.9	23.0	186.8	3.1	6,073.9
FY21 Estimate	1,830.9	30.6	1,707.7	28.6	175.9	2.9	281.9	4.7	53.2	0.9	321.0	5.4	1,449.2	24.2	160.6	2.7	5,980.4
FY21 Approved	1,830.8	30.8	1,695.4	28.5	199.3	3.4	315.2	5.3	50.9	0.9	402.2	6.8	1,253.3	21.1	196.8	3.3	5,943.9
FY20 Actual	1,793.5	30.8	1,700.6	29.2	191.8	3.3	300.0	5.2	53.7	0.9	357.6	6.1	1,234.1	21.2	189.6	3.3	5,820.8
FY19 Actual	1,763.2	31.6	1,531.2	27.4	184.2	3.3	314.0	5.6	56.9	1.0	393.9	7.1	1,138.0	20.4	205.4	3.7	5,586.7
FY18 Actual	1,754.3	32.1	1,469.3	26.9	171.5	3.1	314.3	5.8	56.9	1.0	390.2	7.1	1,110.0	20.3	192.2	3.5	5,458.6
FY17 Actual	1,732.4	32.1	1,466.6	27.2	193.8	3.6	305.7	5.7	52.1	1.0	401.5	7.4	1,075.5	19.9	164.4	3.0	5,392.0
FY16 Actual	1,595.3	31.2	1,422.4	27.8	171.3	3.3	299.3	5.8	55.7	1.1	385.0	7.5	1,038.7	20.3	152.6	3.0	5,120.3
FY15 Actual	1,549.2	31.5	1,310.8	26.7	156.2	3.2	308.5	6.3	49.7	1.0	378.9	7.7	1,018.5	20.7	143.2	2.9	4,915.1
FY14 Actual	1,537.8	31.0	1,376.8	27.7	152.5	3.1	287.6	5.8	54.2	1.1	403.0	8.1	982.8	19.8	167.2	3.4	4,961.9
FY13 Actual	1,486.0	31.2	1,317.5	27.6	151.3	3.2	295.1	6.2	52.1	1.1	389.0	8.2	939.4	19.7	136.5	2.9	4,767.0

* Totals do not include uses of prior year reserves or transfers

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Schedule F-3

TEN YEAR HISTORY OF COUNTY GOVERNMENT FTEs BY FUNCTION

Function	APPR FY13	APPR FY14	APPR FY15	APPR FY16	APPR FY17	APPR FY18	APPR FY19	APPR FY20	APPR FY21	APPR FY22
General Government	985.48	1,012.51	1,046.59	1,096.31	1,112.55	1,146.20	1,151.67	1,167.91	1,182.46	1,210.71
Public Safety	3,520.15	3,579.19	3,669.91	3,709.53	3,743.63	3,790.18	3,809.33	3,842.39	3,850.99	3,837.49
Transportation	1,120.89	1,137.79	1,160.51	1,164.52	1,174.30	1,206.20	1,208.20	1,244.20	1,243.20	1,241.70
Health & Human Services	1,558.60	1,568.76	1,588.87	1,593.66	1,619.38	1,648.71	1,670.36	1,683.09	1,714.49	1,770.62
Libraries, Culture & Recreation	715.95	774.31	824.81	833.59	856.40	890.12	893.52	925.66	928.87	934.37
Community Development & Housing	293.15	306.20	318.20	326.20	332.75	345.85	346.35	351.85	351.75	352.25
Environment	193.98	195.09	200.49	204.79	210.81	213.11	214.21	216.11	219.96	221.96
Non-Departmental Accounts	1.65	3.88	4.08	4.23	4.18	4.21	4.64	6.38	12.51	23.46
Liquor Control	324.02	338.82	336.82	426.72	432.42	438.20	442.20	427.70	442.50	443.80
Subtotal	**8,713.87**	**8,916.55**	**9,150.28**	**9,359.55**	**9,486.42**	**9,682.78**	**9,740.48**	**9,865.29**	**9,946.73**	**10,036.36**
Plus Council & Judicial Offices *	513.68	528.73	528.56	535.96	544.86	552.85	560.03	567.93	572.18	577.98
TOTAL COUNTY GOVERNMENT	**9,227.55**	**9,445.28**	**9,678.84**	**9,895.51**	**10,031.28**	**10,235.63**	**10,300.51**	**10,433.22**	**10,518.91**	**10,614.34**
Government FTEs PER 1000 Population										
General Government	0.99	1.01	1.03	1.07	1.07	1.08	1.08	1.07	1.09	1.12
Public Safety	3.53	3.55	3.60	3.60	3.60	3.57	3.58	3.53	3.57	3.55
Transportation	1.12	1.13	1.14	1.13	1.13	1.14	1.14	1.14	1.15	1.15
Health & Human Services	1.56	1.56	1.56	1.55	1.56	1.55	1.57	1.55	1.59	1.64
Libraries, Culture & Recreation	0.72	0.77	0.81	0.81	0.82	0.84	0.84	0.85	0.86	0.86
Community Development & Housing	0.29	0.30	0.31	0.32	0.32	0.33	0.33	0.32	0.33	0.33
Environment	0.19	0.19	0.20	0.20	0.20	0.20	0.20	0.20	0.20	0.21
Non-Departmental Accounts	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.01	0.01	0.02
Liquor Control	0.32	0.34	0.33	0.41	0.42	0.41	0.42	0.39	0.41	0.41
Total County-Less Elective Offices	**8.73**	**8.85**	**8.97**	**9.10**	**9.13**	**9.11**	**9.16**	**9.06**	**9.21**	**9.28**
Plus Council & Judicial Offices *	0.51	0.52	0.52	0.52	0.52	0.52	0.53	0.52	0.53	0.53
TOTAL COUNTY GOVERNMENT	**9.24**	**9.38**	**9.49**	**9.62**	**9.66**	**9.63**	**9.69**	**9.58**	**9.74**	**9.81**
Population	**998,540**	**1,007,311**	**1,020,000**	**1,029,000**	**1,038,500**	**1,062,500**	**1,063,510**	**1,088,823**	**1,079,939**	**1,081,809**

* Includes official and staff of offices headed by elected officials.
Effective FY13, Workyears have been converted to Full-Time Equivalents(FTEs) and will no longer measure lapse and overtime.
Historical Workyears and Populations reflect the Original Approved Budget.

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Schedule F-4

TEN YEAR HISTORY OF COUNTY AGENCIES FTEs BY FUND

	FY13 WORKYEARS	FY14 WORKYEARS	FY15 WORKYEARS	FY16 WORKYEARS	FY17 WORKYEARS	FY18 FTEs	FY19 FTEs	FY20 FTEs	FY21 FTEs	FY22 FTEs
GENERAL FUND										
General Fund	939.32	968.22	1,000.38	1,058.35	1,076.64	1,107.01	1,117.56	1,135.80	1,153.90	1,186.55
Public Safety	2,459.85	2,499.71	2,583.25	2,610.17	2,646.27	2,709.82	2,717.47	2,733.53	2,741.13	2,715.03
Transportation	224.15	242.31	244.17	248.17	252.27	252.27	252.27	255.77	254.77	253.27
Health & Human Services	1,558.60	1,568.76	1,588.87	1,593.66	1,619.38	1,648.71	1,670.36	1,683.09	1,714.49	1,770.62
Libraries, Culture & Recreation	313.96	349.94	384.56	388.56	386.56	395.26	395.51	404.01	404.51	404.06
Community Development & Housing	79.75	90.00	96.00	98.00	73.40	86.40	86.40	87.80	87.80	88.30
Environment	11.49	11.49	13.09	15.09	16.50	16.50	16.50	16.70	16.29	16.29
Non-Departmental Accounts	1.65	3.88	4.08	4.23	4.18	4.21	4.64	6.38	12.51	23.46
TOTAL GENERAL FUND **	**5,588.77**	**5,734.31**	**5,914.40**	**6,016.23**	**6,075.20**	**6,220.18**	**6,260.71**	**6,323.08**	**6,385.40**	**6,457.58**
SPECIAL FUNDS										
Urban Districts	55.32	55.02	58.30	58.30	58.60	58.60	58.60	58.60	58.70	58.70
Mass Transit	814.41	816.06	835.62	836.19	842.47	874.37	876.37	908.87	908.87	908.87
Fire Tax District	1,253.80	1,281.56	1,286.56	1,299.26	1,302.76	1,286.76	1,298.26	1,318.26	1,319.26	1,333.26
Recreation	375.19	397.63	413.51	417.29	440.77	464.79	466.94	490.38	493.09	499.04
Economic Development Fund	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Cable Television	29.50	30.50	30.50	30.50	31.50	32.50	31.85	30.85	30.75	30.75
Montgomery Housing Initiative	14.80	14.70	14.70	14.70	14.70	14.70	15.20	17.05	17.05	17.05
Water Quality Protection	79.10	81.39	84.39	86.69	88.76	91.47	91.47	93.17	92.11	93.61
Community Use of Public Facilities	26.80	26.74	26.74	27.74	29.07	30.07	31.07	31.27	31.27	31.27
Parking Districts	48.79	48.59	49.89	49.33	48.53	48.53	48.53	48.53	48.53	48.53
Permitting Services	197.60	200.50	206.50	212.50	243.65	243.75	243.75	246.00	245.90	245.90
Solid Waste Services	103.39	102.21	103.01	103.01	105.55	105.14	106.24	106.24	111.56	112.06
Vaccum Leaf Collection	33.54	30.83	30.83	30.83	31.03	31.03	31.03	31.03	31.03	31.03
Liquor Control	324.02	338.82	336.82	426.72	432.42	438.20	442.20	427.70	442.50	443.80
TOTAL SPECIAL FUNDS	**3,357.26**	**3,425.55**	**3,478.37**	**3,594.06**	**3,670.81**	**3,720.91**	**3,742.51**	**3,808.95**	**3,831.62**	**3,854.87**
INTERNAL SERVICE FUNDS										
Employee Health Benefit Self Insurance	16.15	20.25	20.85	21.25	22.30	25.25	25.25	23.65	23.85	23.85
Motor Pool	205.10	205.30	204.10	204.10	204.10	204.10	206.10	211.10	211.10	211.10
Printing & Mail	30.90	29.50	30.75	29.75	28.75	34.07	34.07	34.57	34.57	34.57
Self Insurance	29.37	30.37	30.37	30.12	30.12	31.12	31.87	31.87	32.37	32.37
TOTAL INTERNAL SERVICE FUNDS	**281.52**	**285.42**	**286.07**	**285.22**	**285.27**	**294.54**	**297.29**	**301.19**	**301.89**	**301.89**
TOTAL COUNTY GOVERNMENT	**9,227.55**	**9,445.28**	**9,678.84**	**9,895.51**	**10,031.28**	**10,235.63**	**10,300.51**	**10,433.22**	**10,518.91**	**10,614.34**
MONT. COUNTY PUBLIC SCHOOLS	**20,841.75**	**21,241.85**	**21,579.89**	**21,850.60**	**22,248.73**	**22,284.33**	**22,452.26**	**22,867.11**	**23,476.79**	**23,636.61**
MONTGOMERY COLLEGE	**1,857.10**	**1,862.10**	**1,940.60**	**1,948.60**	**1,920.60**	**1,917.60**	**1,925.60**	**1,910.85**	**1,910.85**	**1,910.85**
M-NCPPC	**951.45**	**958.55**	**978.60**	**1,015.09**	**1,045.19**	**1,080.64**	**1,089.66**	**1,102.41**	**1,111.94**	**1,136.95**
GRAND TOTAL	**32,877.85**	**33,507.78**	**34,177.93**	**34,709.80**	**35,245.80**	**35,518.20**	**35,768.03**	**36,313.59**	**37,018.49**	**37,298.75**

**Includes grant FTEs related to General Fund functions.

Prior to FY10 the Leaf Vacuum Fund was included in Solid Waste Services

Effective FY13, Workyears have been converted to Full-Time Equivalents (FTEs) and will no longer lapse and overtime. Historical Workyears reflect the Original Approved Budget

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Schedule F-5

TEN YEAR HISTORY OF PROPERTY TAX RATES FOR TYPICAL PROPERTY OWNER

Tax Rate Per $100 Assessed Value

FISCAL YEAR	COUNTY	MASS TRANSIT	FIRE	RECREATION	STORM DRAINAGE	M -NCPPC	TOTAL COUNTY	STATE	TOTAL TAX RATE
FY22 - Real	0.7178	0.0524	0.1202	0.0261	n/a	0.0740	0.9905	0.1120	1.1025
FY22 - Personal	1.7945	0.1310	0.3005	0.0653	n/a	0.1850	2.4763	n/a	2.4763
FY21 - Real	0.6948	0.0736	0.1182	0.0260	n/a	0.0786	0.9912	0.1120	1.1032
FY21 - Personal	1.7370	0.1840	0.2955	0.0650	n/a	0.1965	2.4780	n/a	2.4780
FY20 - Real	0.7166	0.0672	0.1068	0.0261	n/a	0.0740	0.9907	0.1120	1.1027
FY20 - Personal	1.7915	0.1680	0.2670	0.0653	n/a	0.1850	2.4768	n/a	2.4768
FY19 - Real	0.7414	0.0498	0.1065	0.0254	n/a	0.0696	0.9927	0.1120	1.1047
FY19 - Personal	1.8535	0.1245	0.2663	0.0635	n/a	0.1740	2.4817	n/a	2.4817
FY18 - Real	0.7484	0.0580	0.1089	0.0240	n/a	0.0736	1.0129	0.1120	1.1249
FY18 - Personal	1.8710	0.1450	0.2723	0.0600	n/a	0.1840	2.5323	n/a	2.5323
FY17 - Real	0.7734	0.0520	0.1140	0.0230	0.0030	0.0728	1.0382	0.1120	1.1502
FY17 - Personal	1.9335	0.1300	0.2850	0.0575	0.0075	0.1820	2.5955	n/a	2.5955
FY16 - Real	0.7230	0.0600	0.1160	0.0230	0.0030	0.0742	0.9992	0.1120	1.1112
FY16 - Personal	1.8075	0.1500	0.2900	0.0575	0.0075	0.1855	2.4980	n/a	2.4980
FY15 - Real	0.732	0.040	0.136	0.023	0.003	0.074	1.008	0.112	1.120
FY15 - Personal	1.830	0.100	0.340	0.058	0.008	0.185	2.520	n/a	2.520
FY14 - Real	0.759	0.042	0.125	0.020	0.003	0.072	1.021	0.112	1.133
FY14 - Personal	1.897	0.105	0.313	0.050	0.008	0.181	2.554	n/a	2.554
FY13 - Real	0.724	0.048	0.134	0.021	0.003	0.073	1.003	0.112	1.115
FY13 - Personal	1.810	0.120	0.335	0.052	0.008	0.183	2.508	n/a	2.508

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Schedule F-6

HISTORICAL ANALYSIS OF WEIGHTED REAL PROPERTY TAX RATES
MONTGOMERY COUNTY
Average Weighted Rate Per $100 of Assessed Value

Fiscal Year	Total	Maryland	Municipalities	Montgomery County
2022	$1.1364	$0.1120	$0.0459	$0.9785
2021	$1.1364	$0.1120	$0.0459	$0.9785
2020	$1.1353	$0.1120	$0.0447	$0.9786
2019	$1.1372	$0.1120	$0.0438	$0.9814
2018	$1.1582	$0.1120	$0.0450	$1.0012
2017	$1.1813	$0.1120	$0.0429	$1.0264
2016	$1.1420	$0.1120	$0.0430	$0.9870
2015	$1.152	$0.112	$0.044	$0.996
2014	$1.167	$0.112	$0.045	$1.010
2013	$1.148	$0.112	$0.045	$0.991

Notes: "Montgomery County" is the weighted average of the tax rates in the FY22 Approved Budget for the tax-supported property revenues and do not include parking lot districts.

"Municipalities" are the weighted average of approximately 23 municipal districts and are based on adopted tax rates for FY22 and estimated taxable assessments for levy year 2021.

MONTGOMERY COUNTY DEPARTMENT OF FINANCE **JUNE 2021**

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Clerk's Note: Paragraph 22(a) of this resolution was corrected to fix a typographical error regarding the fiscal year. In Paragraph 22(a), "July 19, 2021" was changed to "July 19, 2022".

CORRECTED

Resolution No.:	19-872
Introduced:	May 27, 2021
Adopted:	May 27, 2021

COUNTY COUNCIL
FOR MONTGOMERY COUNTY, MARYLAND

Lead Sponsor: County Council

SUBJECT: Approval of and Appropriation for the FY 2022 Operating Budget of the Montgomery County Government

Background

1. As required by Section 303 of the County Charter, the County Executive sent to the County Council the FY 2022 Operating Budget for the Montgomery County Government.

2. As required by Section 304 of the County Charter, notice of public hearing was given and a public hearing was held.

Action

The County Council for Montgomery County, Maryland approves the following resolution:

1. The Council approves the FY 2022 Operating Budget for the Montgomery County Government and appropriates the funds as shown on the attachment to this resolution in the following sections.

   Section A: The General Fund Operating Budget contains the tax-supported, non-grant-funded appropriations for departmental and non-departmental General Fund accounts.

   Section B: The Special Revenue Funds Tax-Supported Budget contains the non-grant appropriations associated with all tax-supported Special Funds.

   Section C: The Debt Service Budget includes all tax-supported debt service on General Obligation Bonds for the General Fund and tax-supported Special Funds and all tax-

supported expenditures for long term leases, short term leases, and other tax-supported and non-tax supported debt.

Section D: The Grant Fund Operating Budget contains the grant-funded appropriations for all tax-supported General Fund accounts and tax-supported Special Fund accounts of County Government. Any appropriation for and spending on any project funded by non-County funds is contingent on notice of receipt of the non-County funds.

Section E: The Special Revenue Funds Self-Supporting Funds Budget contains both grant and non-grant-funded appropriations for self-supporting (non-tax-supported) funds.

Section F: The Enterprise Funds Budget contains both grant and non-grant-funded appropriations for enterprise funds and the debt service appropriation for enterprise funds and notes the total appropriations for the County's Risk Management Liability and Property Coverage Self-Insurance Fund and Employees Health Benefits Self-Insurance Fund.

2. This resolution re-appropriates or appropriates revenue received from non-County sources for programs funded in whole or in part from those non-County funds:

   (a) together with matching County funds, if any; and
   (b) to the extent that the program period approved by the non-County source requires more than one fiscal year to complete the grant program, under the terms of receipt of the non-County revenues.

3. This resolution re-appropriates the fund balances of the following funds and non-departmental accounts (NDA):

   Central Duplicating Fund
   Economic Development Fund
   Housing Initiative Fund
   Motor Pool (DGS) Internal Service Fund
   Rehabilitation Loan Fund
   Restricted Donation Special Revenue Fund
   COVID-19 Human Services Response and Community Assistance NDA

4. This resolution re-appropriates the June 30, 2021 fund balance for the Drug Enforcement Forfeiture Fund permitting it to be spent in FY 2022. As required in Section 35-13B of the County Code, the Chief of Police must provide reports to the Executive and the Council on December 15, 2021 and March 15, 2022 regarding the unreserved fund balance, expenditures, and the approved budget for the Drug Enforcement Forfeiture Fund.

5. This resolution re-appropriates encumbered appropriations, permitting them to be spent in FY 2022. Any unencumbered appropriation lapses at the end of FY 2021, except as re-appropriated elsewhere in this resolution.

6. This resolution re-appropriates the unencumbered balance of any special and supplemental appropriations approved as part of the County's response and recovery efforts related to the COVID-19 pandemic for the same purpose(s) and on the same terms as set forth in the initial appropriations.

7. This resolution re-appropriates any unencumbered balance of any special or supplemental appropriation adopted to support Por Nuestra Salud y Bienestar, the African American Health Program Targeted COVID Response, or the Asian American Health Initiative COVID Response. Any encumbered appropriations are re-appropriated as provided in paragraph 5.

8. Section G of this resolution lists the entities designated to receive non-competitive contract awards under Section 11B-14(a)(4) of the County Code, which states: "A contract may be awarded without competition if the Chief Administrative Officer makes a written determination that the contract award serves a public purpose and a proposed contractor has been identified in a grant or appropriation resolution approved by the Council." Appropriations for these awards are included in the departmental and non-departmental appropriations in Sections A through F. The Chief Administrative Officer has determined that the entities listed in Section G serve a public purpose and contract awards are in the public interest. The appropriated amounts allocated to particular entities listed in Section G are estimates only and may vary among entities due to changed circumstances. The Council in Resolution 14-490 adopted the process to designate entities under this provision. For FY 2022, the Chief Administrative Officer may increase the maximum amount of an award to an organization included in Section G by the amount needed for COVID-19 response. For FY 2022, the Chief Administrative Officer may also determine whether to amend the scope for a particular contractor as necessary to allow for COVID-19 response flexibility. The Chief Administrative Officer must transmit to the Council two reports listing the organizations and increased award amounts and any amended scope terms for those organizations authorized for COVID-19 response during FY 2022. The first report must be provided no later than January 21, 2022 for any actions through December 31, 2021 and the second provided no later than July 22, 2022 for actions through June 30, 2022.

9. This resolution appropriates $19,123,785 to the Department of Health and Human Services to provide a payment to organizations providing direct services to clients of residential, community supported living arrangements, day habilitation, or supportive employment provided through the Developmental Disabilities Administration. In order to receive this payment, an organization must provide any documentation requested by the Department of Health and Human Services and the organization must be in compliance with the Montgomery County Minimum Wage law. Section G of this resolution includes entities eligible to receive this non-competitive payment.

10. This resolution appropriates $670,542 to the Department of Health and Human Services to provide a payment to organizations providing adult medical day care services that accept Medicaid funding. In order to receive this payment, an organization must demonstrate to the Department it is licensed and in good standing with the Maryland Department of Health, Office of Healthcare Quality. The organization must provide any documentation

requested by the Department to determine the use of the program by Medicaid funded County residents and the provider must be in compliance with the Montgomery County Minimum Wage law. Section G of this resolution includes entities eligible to receive this non-competitive payment.

11. If an error in the name of an entity or the stated purpose for a non-competitive contract identified in Section G does not alter the substance of the Chief Administrative Officer's determination and Council's approval of the award, the Director of the Office of Procurement may proceed with the non-competitive contract without an amendment to Section G. The Director of the Office of Procurement must notify the Council within 7 days after making each determination.

12. In the following agency budgets, the Council appropriates payments to the Risk Management Liability and Property Coverage Self-Insurance Fund. The Director of Finance must transfer the following amounts from the respective appropriations for County Government, the Montgomery County Public Schools, and Montgomery College to the Risk Management Liability and Property Coverage Self-Insurance Fund on or immediately after July 1, 2021. The Director of Finance must notify the Maryland-National Capital Park and Planning Commission that its contribution to the Fund is due on or immediately after July 1, 2021.

$22,231,024	County General Fund Risk Management Non-Departmental Account
$11,775,461	County Special, Enterprise, and Internal Service Funds Contributions
$13,768,717	Fire and Rescue System – Fire Tax District Funds
$23,860,441	Montgomery County Public Schools
$2,171,009	Montgomery College
$1,154,297	Maryland- National Park and Planning Commission

In addition to contributions from County Government and County and Bi-county agencies, the following contributions and revenues are expected to be realized in FY 2022.

$1,637,535	Housing Opportunities Commission
$195,536	Montgomery County Revenue Authority
$542,048	City of Gaithersburg
$40,533	City of Rockville Housing Authority/Rockville Housing Enterprises
$45,455	Bethesda Urban Partnership
$92,088	Other Municipal Income
$1,172,690	Other Income (includes investment income and recovered losses)

These contributions and the fund balance are available to support a FY 2022 Risk Management Liability and Property Coverage Self-Insurance Fund appropriation of $85,343,626

13. This resolution appropriates $20,000,000 for the Future Federal, State, or Other Grant Non-Departmental Account in the County Government Grant Fund to fund specific programs or activities designated in a grant, donation, contribution, reimbursement, or other non-

County funding source received in FY 2022. When the County receives funds for a program from a non-County source, the County Executive may transfer appropriation from this Account to the appropriate fund for a department or office to support the program. The following conditions apply to the use of this transfer authority:

(a) The program must not require any new FY 2022 tax-supported appropriation or future tax-supported County funds.
(b) Subject to the balance in the account, any amount can be transferred in FY 2022 for any program which meets at least one of the following five conditions: (1) the amount is $200,000 or less; (2) the program was funded in FY 2021; (3) the program was included in the FY 2022 budget; (4) the program was funded by the Council in a supplemental or special appropriation in FY 2022; (5) the amount is funded by an insurance reimbursement that has been received; (6) the amount is funded by revenues from the State of Maryland Emergency Number Systems Board.
(c) The Executive must notify the Council within 30 days after each transfer.

The Department of Finance may transfer appropriation to the Restricted Donation Special Revenue Fund on a quarterly basis. The Council must approve a transfer for any individual donation which exceeds $200,000 unless the donation meets one of the conditions in subparagraph (b) of this paragraph. For FY 2022, the Department may transfer appropriation to the Restricted Donations Special Revenue Fund in order to spend proceeds from the Pepco/Exelon Merger Proceeds and AltaGas/WGL Merger Proceeds for programs included in the conditions set forth in Order 86990 and Order 88631, respectively, of the Maryland Public Service Commission. The Department may also transfer appropriation from the Restricted Donations Special Revenue Fund to the Capital Improvements Program (CIP) Fund in order to spend proceeds received under Order 86990 (Pepco/Exelon Merger Proceeds) and Order 88631 (AltaGas/WGL Merger Proceeds) of the Maryland Public Service Commission. For FY 2022, the total amount to be transferred must not exceed $3,118,000.

The Executive must approve each transfer under this paragraph and must notify the Council within 30 days after each transfer. The Office of Management and Budget must maintain a record to ensure that the total appropriation is not exceeded.

The Executive may also transfer an appropriation from a specific department or office grant appropriation in the County Government Grant Fund to the Future Federal, State, or Other Grant Non-Departmental Account when a specific grant is less than the amount appropriated. The amount of the transfer must equal the difference between the amount appropriated and the grant award.

For FY 2022, the County Executive may transfer appropriation from this Non-Departmental Account to the Department of Police for expenses incurred as a part of an agreement with another governmental entity to fund law enforcement activities as requested or approved by that entity. The Executive must notify the Council in writing within 10 working days when this method of transfer is used for an amount that exceeds

$200,000. The Executive must provide the notice required in Paragraph 19 in the case of an emergency response.

14. The Executive may transfer County matching funds within a department or office from the appropriate fund to an account for the same department or office in the Grant Fund when the grantor requires a County match.

15. When the County Government receives more non-County funds than were budgeted for a program which also receives some County funds:

    a) Council approval is not required to substitute the non-County funds for County funds. In this case, there is no change in the appropriation.
    b) Council approval is required to increase the appropriation. The Council may decide to substitute non-County funds for County funds instead of increasing the appropriation.

16. When the County Government receives official notice that government aid or grant funds will be less than was budgeted for a program:

    a) Council approval is required to substitute County tax-supported funds for non-County funds. In this case, there is no change in total appropriation.
    b) The Executive must report to the Council any recommendation to reduce expenditures in an affected program to offset any loss of non-County funds. A reduction of 10% or less from the amount estimated in the FY 2022 approved budget for any grant or specific source of government aid may be reported through the report required in paragraph 13(c) of this resolution.

17. For FY 2022, funds for Federal Emergency Management Agency (FEMA) reimbursements of Urban Search and Rescue Team activities may be appropriated through a transfer from the Future Federal, State, or Other Grant Non-Departmental Account as provided in paragraph 13. In order to use this method of appropriation, the County Executive or a designee must forward a copy of each FEMA authorization letter to the Council President within 5 working days after the County receives the FEMA authorization.

18. For FY 2022, reimbursement payments from the Federal government for providing security through the Police Department on an overtime basis may be appropriated through a transfer from the Future Federal, State, or Other Grant Non-Departmental Account as provided in paragraph 13. In order to use this method of appropriation, the Executive must forward to the Council President a copy of a contract, memorandum, or letter from a Federal agency authorizing the County to provide such security. The Department must specify the amount of reimbursement funding, and the contract, letter, or memorandum must be forwarded within 5 working days after the County receives the authorization.

19. For FY 2022, reimbursement payments from Federal, state, or local governments for emergency response or assistance by Montgomery County departments or offices may be appropriated through a transfer from the Future Federal, State, or Other Grant

Non-Departmental Account as provided in paragraph 13. In order to use this method of appropriation, the Executive must forward to the Council President a copy of the contract, memorandum, or letter from the Federal, state, or local agency authorizing the County to provide the requested assistance. The Executive must specify the amount of reimbursement funding and must forward the contract, letter, or memorandum within 5 working days after the County receives the authorization.

20. In Resolution No. 19-819, adopted April 27, 2021, the Council expressed its intent to appropriate the funds necessary to implement the second year of the collective bargaining agreement with the Fraternal Order of Police, Lodge 35 for July 1, 2020 through June 30, 2023, except as provided below. This resolution appropriates full funding for the following contract provisions for FY 2022.

    (a) 2.5% general wage adjustment effective the first full pay period after January 1, 2022.
    (b) 3.5% service increments for all eligible members effective the first day of the pay period the employee's anniversary date falls in.
    (c) Tuition assistance at $135,000.
    (d) 3.5% longevity increments for eligible members after 16 or 20 years.

    This resolution appropriates funds in FY 2022 for the medical, dental, prescription drug, vision, long-term disability, and life insurance provisions as described in paragraph 35. This Resolution appropriates funds in FY 2022 for retirement benefits as required by law.

21. In Resolution No. 19-820, adopted April 27, 2021, the Council expressed its intent to appropriate the funds necessary to implement the second year of the collective bargaining agreement with Local 1664, Montgomery County Career Fire Fighters Association of the International Association of Fire Fighters, AFL-CIO for July 1, 2020 through June 30, 2022 except as provided below. This resolution appropriates full funding for the following contract provisions in FY 2022.

    (a) 1.5% general wage adjustment for all bargaining unit members effective the pay period beginning on June 19, 2022.
    (b) 3.5% longevity increment for all eligible bargaining unit members with 20 or 24 years of service.
    (c) 3.5% service increments for all eligible bargaining unit members effective the first day of the pay period the employee's anniversary date falls in.
    (d) Tuition assistance.
    (e) Increase in travel expenses.
    (f) New provision to pay for unused sick leave to deferred compensation at retirement.

    This resolution appropriates funds in FY 2022 for the medical, dental, prescription drug, vision, long-term disability, and life insurance provisions as described in paragraph 35. This resolution appropriates funds in FY 2022 for retirement benefits as required by law.

    This resolution does not appropriate funds for the provision that would require the Executive to submit legislation before June 30, 2022 to enhance the retirement pensions

for employees represented by the IAFF by providing a 5% credit to average final earnings for accumulated sick leave to calculate a retirement pension. The Council will consider this legislation and any associated funding request if or when it is submitted by the Executive.

This resolution does not appropriate funds for the provision that would require the Executive to submit a supplemental appropriation request to increase the general wage adjustment for IAFF members to the amount of the consumer price index (CPI) for the period ending March 2022 if the CPI for that period exceeds 1.5%, up to a maximum of 2.25%. The Council will consider that supplemental appropriation request if or when it is submitted by the Executive.

22. In Resolution No. 19-818, adopted April 27, 2021, the Council expressed its intent to appropriate the funds necessary to implement the second year of the collective bargaining agreement with Local 1994, Municipal and County Government Employees Organization of the United Food and Commercial Workers, AFL-CIO (MCGEO) for the period July 1, 2020 through June 30, 2023, except as provided below. This resolution appropriates full funding for the following contract provisions in FY 2022.

    (a) $1,684 general wage adjustment effective the pay period beginning on June 19, 2022.
    (b) 3.5% service increments for all eligible members effective the first day of the pay period the employee's anniversary date falls in.
    (c) 1.25% service increment for all eligible bargaining unit members who were eligible to receive a service increment in FY 2011 when the Council did not approve any FY 2011 wage increases for any County employees in May 2010.
    (d) Longevity step increment of 2.5%, 3.0%, or 3.5% for eligible bargaining unit members.
    (e) A $600 lump sum payment on the first pay period beginning after July 1, 2021 for each member who is not eligible for a service increment in FY 2022.
    (f) An increase in shift differential based on shift time for employees who must work shifts beginning after noon or later from $1.40 to $1.42 or from $1.56 to $1.87.
    (g) Increase in classifications eligible for field training differential pay.
    (h) An increase to the Get-in Program Transit Subsidy from $75/month to $265/month for all unit members.
    (i) An increase in the meal allowance from $10 to $15.
    (j) Tuition Assistance.
    (k) Adjustments to the requirements for Holiday Pay.
    (l) Additional $5/hour for acting pay.
    (m) Increase standby pay for Fire Marshals to 30% of pay on weekdays and 50% of pay on weekends.
    (n) Additional $0.50 per hour for seasonal employees effective the pay period beginning July 4, 2021.
    (o) New sick leave payout program for employees in RSP or GRIP who leave service with either a payment of $5,000 for at least 10 years of service and a sick leave balance of at least 120 hours or a payment of $10,000 for at least 20 years of service and a sick leave balance of at least 240 hours.

(p) Increase uniform allowance for certain DOCR employees from $250 to $375 and new shoe allowance of $145 for DOCR Resident Supervisors.
(q) Additional ½ hour pay for DOCR employees in Group E for lunch break in facility.
(r) New $1,500 stipend for HHS employees in Crisis Center.
(s) Increase boot reimbursement from $145 to $200 for Highways Services workers.
(t) $200 shoe allowance annually for Fleet Services employees in DGS.

This resolution appropriates funds in FY 2022 for the medical, dental, prescription drug, vision, long-term disability, and life insurance provisions as described in paragraph 35. This resolution appropriates funds in FY 2022 for retirement benefits as required by law.

23. Effective the pay period beginning June 19, 2022 the Council approves a $1,684 general wage adjustment and adjustment to the minimum and maximum of each grade in the Salary Schedules for County Government non-represented employees. This resolution appropriates funds in FY 2022 for this purpose.

24. Effective the first full pay period that includes July 1, 2021 the minimum for Grades S1, S2, S3, S4, and S5 and the maximum for Grades S1, S2, S3, and S4 of the Seasonal Salary Schedule will be adjusted to equal the County minimum wage for a large employer of $15.00 per hour that becomes effective July 1, 2021. Effective July 4, 2021 the remaining hourly rates and hourly equivalents are increased by $0.50 per hour. This resolution appropriates funds in FY 2022 for this purpose.

25. Effective the pay period beginning June 19, 2022 the Council approves a $1,684 general wage adjustment and adjustment to the minimum and maximum of each grade in the Salary Schedules for County Government non-represented employees in the Management Leadership Service (MLS). This resolution appropriates funds in FY 2022 for this purpose.

26. Effective the pay period beginning June 19, 2022 the Council approves a $1,684 general wage adjustment and adjustment to the minimum and maximum of each grade in the Salary Schedules for County Government non-represented employees in the Police Leadership Service (PLS). This resolution appropriates funds in FY 2022 for this purpose.

27. Effective the pay period beginning June 19, 2022 the Council approves a $1,684 general wage adjustment and adjustment to the minimum and maximum of each grade in the Salary Schedules for Sheriff Management. This resolution appropriates funds in FY 2022 for this purpose.

28. Effective the pay period beginning June 19, 2022 the Council approves a $1,684 general wage adjustment and adjustment to the minimum and maximum of each grade in the Salary Schedules for Correctional Management. This resolution appropriates funds in FY 2022 for this purpose.

29. Effective the pay period beginning June 19, 2022 the Council approves a 1.5% general wage adjustment and adjustment to the minimum and maximum of each grade in the Salary

Schedule for Fire and Rescue Management. This resolution appropriates funds in FY 2022 for this purpose.

30. Effective the pay period beginning June 19, 2022 the Council approves a $1,684 general wage adjustment and adjustment to the minimum and maximum of each grade in the Salary Schedules for Medical Doctors. This resolution appropriates funds in FY 2022 for this purpose.

31. This resolution appropriates $3,000,000 for performance-based pay increases in lieu of service increments for non-represented employees in the Management Leadership Service (MLS) and the Police Leadership Service (PLS).

32. This resolution appropriates funding in FY 2022 for a 3.5% service increment effective the first day of the pay period an employee's anniversary date falls in and a 2.0% longevity increment at 20 years of service for County Government non-represented employees who are not in the Management Leadership Service (MLS) or the Police Leadership Service (PLS).

33. This resolution appropriates funding in FY 2022 for a 2.5% longevity increment at 24 years of service for Correctional Management and Sheriff Management.

34. In Resolution No. 19-824, adopted May 4, 2021, the Council expressed its intent to appropriate the funds necessary to implement the second year of the Memorandum of Agreement between the Montgomery County Government and the Montgomery County Volunteer Fire and Rescue Association for the period from July 1, 2020, until June 30, 2023.

    (a) $281,178 for Association Operating Funds for an increase of $26,141 over the FY 2020 funding.
    (b) Funding for training up to $15,000.
    (c) Article 12 – Tier 1 nominal fee of $525 and a Tier 2 nominal fee of $900 for active volunteers, effective July 1, 2021.
    (d) Volunteer Basic Orientation Course funding for a total of $21,000.
    (e) Length of Service Awards (LOSAP) – a 3% increase in benefits for all participants for FY 2022 and two 2.5% increases in benefits for certain active participants in FY 2022.

35. This resolution appropriates funds for employee group insurance benefits for the fiscal year that begins on July 1, 2021. This appropriation is subject to the following conditions:

    The following cost-sharing provisions must apply to each eligible County employee and each eligible employee of a participating agency whose active employees are paid through the County's payroll system. These provisions do not apply to any eligible employee of a participating agency that does not use the County's payroll system for active employees. These provisions do not apply to any eligible retired employee.

Group Insurance Premiums
(medical, prescription drug, dental, vision, life insurance, long-term disability insurance)

The County must pay 80% of the cost of the premiums, and each employee must pay 20% of the cost of the premiums, for a Health Maintenance Organization (HMO) medical plan, including any prescription drug plan that is bundled with an HMO medical plan.

The County must pay 75% of the cost of the premiums, and each employee must pay 25% of the cost of the premiums, for each benefit plan listed below:

- Point-of-Service (POS) medical plan;
- Stand-alone prescription drug plan (Standard Option plan);
- Dental;
- Vision;
- Basic Life insurance;
- Dependent Life insurance $2,000/$1,000/$100 tier; and
- Long-term disability insurance.

Each employee enrolled in the High Option prescription drug plan must also pay the difference between:

- the County contribution toward the cost of the premium for the Standard Option prescription drug plan; and
- the cost of the premium for the High Option prescription drug plan.

Optional Life insurance and Optional Dependent life insurance ($4,000/$2,000/$100 tier and $10,000/$5,000/$100 tier) remain at 100% paid by each employee.

Prescription Drug Benefits

The County's stand-alone prescription drug plans may also allow each employee to buy up to a 90-day supply of a maintenance medication at any retail pharmacy agreed on by the County and the Pharmacy Benefits Manager (PBM) in addition to using the PBM's mail service pharmacy. An employee must pay a fee if a maintenance prescription is filled at a retail pharmacy other than a pharmacy agreed on by the County and the PBM. This fee is the difference between the mail order cost and the retail prescription cost. This fee is in addition to the corresponding co-payment.

The County's prescription drug plan must limit coverage for each participant to a maximum of 6 doses each month for any drug specifically approved by the Food and Drug Administration for the treatment of erectile dysfunction. Medications currently approved for this purpose include sildenafil (Viagra), vardenafil (Levitra), and tadalafil (Cialis).

These changes to the prescription drug benefit must apply to each participant in the County's prescription drug plan, including each eligible retired employee, survivor, dependent, and employee of a participating agency. Each Medicare-eligible retiree or

survivor must be in a Medicare Part D Employer Group Waiver Plan (EGWP) plus Wrap prescription drug plan.

Basic Life Insurance Benefit

For each full or part time employee eligible for life insurance coverage, the County must provide term life insurance coverage equal to the employee's earnings (as defined in the Group Insurance Certificate) rounded up to the nearest thousand dollars. The County will offer each eligible employee the opportunity to buy additional Optional Life Insurance at full cost during Open Enrollment.

For each full or part time employee eligible for life insurance coverage, the County must provide an accidental death and dismemberment (AD&D) benefit. The AD&D benefit includes:

- AD&D insurance of 8 times earnings, up to $600,000, for a loss of life that is a direct result of an accidental injury sustained in the performance of County employment. A lower amount may be payable for certain dismemberments resulting from accidental bodily injury.

- AD&D insurance of 4 times earnings, up to $300,000, for a loss of life that is not a direct result of an accidental injury sustained in the performance of County employment. A lower amount may be payable for certain dismemberments resulting from accidental bodily injury.

Modifications – Council approval

Any material change in any part of this paragraph or its application to any employee or group of employees, including any premium holiday or other waiver of premiums for County-provided health or life insurance, is subject to Council approval.

36. This resolution does not appropriate funds for ongoing emergency pay or hazard pay in FY 2022 for more than 10 consecutive days to any employee. Any emergency pay or hazard pay extending for more than 10 consecutive days for any employee must not be paid unless the Council approves a supplemental or special appropriation authorizing the extended payments.

37. This resolution does not appropriate funds for any COVID-19 pay differential to any employee in FY 2022. Any COVID-19 differential pay to any employees must not be paid unless the Council approves a supplemental or special appropriation authorizing the payments.

38. This resolution appropriates funds in FY 2022 for a new sick leave payout program for non-represented employees in the RSP or GRIP who leave service with either a payment of $5,000 for at least 10 years of services and a sick leave balance of at least 120 hours or a payment of $10,000 for at least 20 years of services and a sick leave balance of at least

240 hours. This provision does not apply to non-represented employees who earn paid time off instead of sick and annual leave.

39. This resolution appropriates $10,829,980 to the Retiree Health Benefits Trust Non-Departmental Account. These funds must be deposited into the Trust created under County Code Section 33-159 for the payment of retiree health insurance benefits. These funds must only be used for the payment of retiree health insurance benefits.

40. This resolution appropriates $73,048,269 to the Consolidated Retiree Health Benefits Trust (MCPS) Non-Departmental Account and $5,608,000 to the Consolidated Retiree Health Benefits Trust (Montgomery College) Non-Departmental Account. These funds must be deposited into the Trust created under County Code Section 33-159. These funds must only be used for the payment of retiree health insurance benefits. The Chief Administrative Officer is authorized to direct that up to $27,200,000 from the Consolidated Retiree Health Benefits Trust may be transferred to the Montgomery County Public Schools (MCPS) OPEB Trust as needed by MCPS for the payment of FY 2022 retiree health insurance benefits.

41. This resolution appropriates $308,896,432 as the FY 2022 Employee Health Benefit Self Insurance Fund Appropriation.

42. For FY 2022, this resolution appropriates $4,167,600 to the Compensation and Employee Benefits Adjustment Non-Departmental Account for the following purposes. The County Executive may transfer the entire amount appropriated in this NDA to County departments or offices as needed.

MLS/PLS Pay for Performance Tax Supported	$2,000,000
MLS/PLS Pay for Performance Non-Tax Supported	$1,000,000
Unemployment Insurance	$400,000
Non-qualified Retirement	$55,500
Deferred Compensation Management	$256,100
Collective Bargaining Actuarial Services	$456,000
TOTAL	$4,167,600

43. The Council requests that the participating agencies continue the work of the Interagency Technology Policy and Coordination Committee (ITPCC) as described in Resolution 12-1758, adopted on July 26, 1994.

44. The Council requests that the participating agencies continue the work of the Interagency Procurement Coordinating Committee, the Interagency Public Information Working Group, the Interagency Committee on Energy and Utilities Management, and the Interagency Training Team, in efforts to share information, provide assistance, and cooperate on efficiencies and planning.

45. The Interagency Technology Fund (ITF) will have a balance of $0 at the beginning of FY 2022. The Council may make contributions to the ITF to support additional investments in technology as described in Council Resolution No. 16-475.

46. For FY 2022, the FiberNet chargeback requirement of the County Government is estimated to be $7,139,900.

47. For FY 2022, this resolution appropriates $66,348,075 to Alcohol Beverage Services. During FY 2022, the Director of Finance must transfer to the General Fund all Liquor Control Fund "Income before Capital Contributions and Transfers" as defined in the Comprehensive Annual Financial Report. The County Council has estimated that this transfer will amount to at least $27,926,172.

48. For FY 2022 this resolution appropriates funds for the Montgomery County Fire and Rescue Service, which includes funds for the local fire and rescue departments and the Fire and Emergency Services Commission.

49. County tax funds appropriated for use by local fire and rescue departments must not be spent or encumbered, directly or indirectly, for legal fees or expenses related to pursuing any claim against County Government or any County agency, except as expressly agreed to by the Executive with prior advice and review by the Council as part of a settlement of a civil action to which the County is a party. The Fire Chief must adopt a policy to implement this paragraph and assure compliance by local fire and rescue departments through the annual financial audit process.

50. The County Executive or designee must submit a report to the Council not later than January 1, 2022 that includes for the period June 1 through November 30, 2021, and a second report not later than June 30, 2022 that includes for the period December 1, 2021 through May 30, 2022, the following data collected in collaboration with area hospitals:

    (a) The number of 911 calls for emergency medical services during the reporting period and a comparison to the number in this reporting period for the prior year;
    (b) The number and type of emergency medical services provided during the reporting period;
    (c) The mortality rates for County hospital for STEMI incidents, and a comparison to the rates in this reporting period for the prior year;
    (d) The number of patients arriving in hospital emergency rooms complaining of heart attack or stroke symptoms who did not arrive by ambulance and a comparison to the number in this reporting period for the prior year.
    (e) The number of invoices issued to collect revenue under this program and the average amount charged.
    (f) The number of EMS transports of out-of-County residents;
    (g) The number of hardship waivers requested and the number granted; and
    (h) The number and type of calls received by the Patient Advocate.

51. As required by County Code §21-23A(h)(3)(A), the County Fire and Rescue Service (MCFRS) must use the following procedure to allocate for the benefit of local fire and rescue departments (LFRD's) 15% of the net Emergency Medical Services Transport (EMST) Insurance Reimbursement Program revenue (after deducting costs of implementing the Reimbursement Program) appropriated in this resolution for the purposes authorized in §21-23A(h)(3)(A):

    (a) Each LFRD may apply for funds under an application process conducted by the Montgomery County Volunteer Fire and Rescue Association (MCVFRA). MCVFRA must forward the results of that process to the Fire Chief by a date set by the Fire Chief. In any disagreement between the MCVFRA and the Fire Chief about LFRD allocations and projects, both the MCVFRA President and the Fire Chief must take reasonable steps to resolve their disagreements before funds are distributed. The Fire Chief must approve the final allocation for each LFRD and project.

    (b) By October 15, 2021, MCFRS must distribute to LFRD's 15% of the actual amount of revenue received in the restricted EMST Reimbursement account attributable to FY 2021 (after deducting EMST Reimbursement Program implementation costs), as calculated by the Department of Finance.

    (c) By April 15, 2022, MCFRS must distribute 15% of the actual amount of revenue received in the restricted EMST Reimbursement account attributable to FY 2022 from July 1, 2021 to December 31, 2021 (after deducting EMST Reimbursement Program implementation costs), as calculated by the Department of Finance after a mid-year reconciliation of the funds in the account.

    (d) Any funds distributed under this procedure must be spent or encumbered by each LFRD to which funds are assigned no later than one calendar year after the last date funds are distributed (respectively, October 15, 2022 or April 15, 2023). Any funds that an LFRD does not encumber or spend by these dates automatically revert to MCFRS on October 15, 2022 or April 15, 2023 respectively. The Fire Chief must reallocate any funds reverted under this provision, consistent with this provision, §21-23A, and other applicable State and County laws, regulations, policies, and guidelines.

    The County Executive or designee must report to the Council no later than October 15, 2021 and April 15, 2022: the total amount of funds in the restricted account; the total amount to be distributed to the LFRD's; each project and LFRD allocation; and the amounts distributed to and spent or encumbered by each LFRD to date, by project and fiscal year.

    Any EMST Reimbursement Revenue attributable to FY 2022 that is not spent or encumbered by MCFRS by June 30, 2022, must remain in the restricted account and must not be spent unless re-appropriated for a use allowed under County Code §21-23A.

For FY 2022, it is expected that $20,000,000 of the appropriation to the Montgomery County Fire and Rescue Service will be supported by EMST Reimbursement Revenue from the restricted account. The Office of Management and Budget must transmit to the Council no later than March 15, 2022 the amount of revenue received, and amount billed from July 1, 2021 through February 28, 2022.

52. During FY 2022, the Director of Finance must transfer the following amounts from the General Fund to these Non-Tax Supported Funds:

Amount	Fund
$1,038,420	Solid Waste Disposal Fund
$28,740,829	Montgomery Housing Initiative
$1,769,775	MCPS Instructional Television Fund
$1,796,800	Montgomery College: Cable TV Fund
$160,000	Community Use of Public Facilities Elections and After School

53. For FY 2022 this resolution appropriates $5,707,506 to the County Arts and Humanities Council Non-Departmental Account, which must be allocated as follows:

General Operating Support Grants (GOS-II), General Operating Support (GOS-I), Project, Individual, and Advancement Grants	$5,066,424
Administration	$641,082
Total Arts and Humanities Council NDA	**$5,707,506**

Of the funds appropriated for the administration of the Arts and Humanities Council, $25,000 must be used only to provide health insurance benefits for one or more of the Council's full-time employees. The Arts and Humanities Council's Board of Directors must determine how these benefits are provided. If the County Attorney finds that these employees' participation is consistent with Federal and County law, these funds may be used to buy health insurance for these employees through the County Government's Group Health Insurance program. These funds must not pay more than 80% of the cost of the premium of the health insurance coverage selected by the Arts and Humanities Council's Board of Directors.

54. As required by County Code Section 2-151(f), the Council recommends projected budgets for the Office of Inspector General of $2,190,455 in FY 2023, $2,190,455 in FY 2024, and $2,190,455 in FY 2025. The projected budget recommendations reflect a minimum baseline for the Office of the Inspector General and the Council expects these budgets will increase to reflect the multi-year staffing plan to implement Bill 11-19 as part of the Inspector General's four-year work program. The Council's approved FY 2022 budget for

the Office of the Inspector General, $2,152,817, is an increase of $317,205 over the previous FY 2022 projected budget of $1,835,612 due to the addition of 2.0 FTEs.

55. This resolution appropriates $28,740,829 from the General Fund as a contribution to the Montgomery Housing Initiative Fund (HIF). The FY 2022 appropriation, combined with the re-appropriation of the FY 2021 fund balance, loan repayments, investment income, and resources available in the capital improvements program, is estimated to provides more than $89 million to acquire, rehabilitate, and preserve affordable housing and support programs to end homelessness. This is the largest annual allocation to the HIF. In addition, the Council intends to appropriate $2.9 million in FY21 from the Designated Reserve for Affordable Housing to the HIF which will further increase resources. Resolution 15-110, *Dedicated Funding for Affordable Housing*, states that the County Executive will recommend, and the Council will approve an allocation from the General Fund to the HIF an amount equivalent of 2.5% of actual General Fund property taxes from 2 years prior to the upcoming fiscal year. Resolution 16-143, *Source of Funding for Annual Appropriation to the HIF*, states that the source of funding for the amount equivalent to 2.5% of the actual property tax from 2 years prior must be from the General Fund and may not include MPDU resale recaptures, condominium transfer tax revenues, and end-of-year fund balance. Because of the economic and fiscal impacts of the COVID-19 emergency, for FY 2022, this resolution does not appropriate an amount from the General Fund that is the equivalent of 2.5% of actual FY 2020 property taxes.

56. The Department of Housing and Community Affairs may allocate up to $3,000,000 from the Housing Initiative Fund for closing cost and down payment assistance programs.

57. The Director of Finance must maintain a record of all payment-in-lieu-of-taxes (PILOT) agreements currently in effect under the Tax-Property Article of the Maryland Code. The record must estimate (in current year dollars) the amount of property taxes abated for each agreement for each of the next 10 fiscal years. As authorized by County Code Section 52-24, the Director of Finance may sign payment-in-lieu-of-taxes agreements for affordable housing that abate annual property tax revenues, up to the following annual limits, for all properties not owned or operated by the Housing Opportunities Commission:

Cumulative Maximum for Non-HOC PILOT Tax Abatements	
FY 22	$20,024,034
FY 23	$20,624,755
FY 24	$21,243,497
FY 25	$21,880,802
FY 26	$22,537,226
FY 27	$23,213,343
FY 28	$23,909,743
FY 29	$25,105,230
FY 30	$25,105,230
FY 31	$25,105,230

The Director of Finance must not sign any payment-in-lieu-of-taxes agreement that would increase the total amount of abated property tax revenues above any of the listed annual limits without prior approval of the Council by resolution.

58. As required by Charter Section 209 and as a condition of spending any funds appropriated in this resolution, the Office of Management and Budget must provide to the Council the second and third quarterly budget analysis of department and office expenditures and revenues no later than 40 days after the end of the second and third fiscal quarters.

59. As a condition of spending any funds appropriated in this resolution and not disapproved or reduced under Charter Section 306, the Executive must transmit to the Council any recommended budget savings plan or similar action. As used in this paragraph, "similar action" includes any recommendation to spend less than 90% of the funds appropriated for any non-competitive contract award listed in Section G of this resolution. Any budget savings plan or similar action is subject to review and approval by the Council. This paragraph does not apply to any hiring freeze which applies to all or substantially all departments and offices of County Government. For FY 2022, the Chief Administrative Officer must transmit two status reports to the Council on identified positions receiving initial funding in FY 2022. The first report must be provided no later than August 31, 2021 and must identify whether a decision has been made to freeze a position or approve an exemption. The second report must provide the status for these positions as of November 5, 2021 and be transmitted no later than November 30, 2021. If a position is identified in the November report as having received an exemption, the report must also include the date the position was posted for recruitment. The Chief Administrative Officer must also notify the Council within 15 days of a decision to "freeze" a proposed procurement that would result in a new program being delayed or eliminated or result in a significant break in the operation of an ongoing program.

60. The County Executive must inform the Council within 30 days if the Executive has made any change in the fund balance policy for any non-tax supported fund in County Government or any addition or elimination of any non-tax supported fund in County Government.

61. As a condition of spending any funds appropriated in this resolution, the Chief Administrative Officer must require any contractor that provides health and human services to enter and update appropriate information in the InfoMontgomery system. Any contractor receiving funds to provide food assistance is required to complete and submit the Montgomery County Food Standardization Survey.

62. This resolution appropriates $2,884,990 to the Climate Response Non-Departmental Account. The County Executive may transfer the entire amount in this NDA to the Department of General Services and Department of Transportation as needed. These funds must only be spent on costs incurred by either Department for snow removal and storm clean-up. Before funds are transferred from this NDA to the Department of Transportation, the Department must spend the $3,487,594 appropriated to the Department for snow removal and storm clean-up.

63. The Department of Environmental Protection may use Water Quality Protection Funds allocated for residential and non-residential Low Impact Development projects for a rebate program. This rebate program is intended to increase the range of incentives to encourage broader participation among residents and businesses in this component of the County's Water Quality Protection program.

64. In FY 2022, when the County Government decides that it will apply for a grant or respond to a granting agency on how it would spend a formula-awarded grant, the Chief Administrative Officer or his designee must notify the Executive Director of the Office of the County Council in writing of the name and purpose of the grant, the amount being requested or the formula-driven award amount, the name of the agency the application is directed to, the term of the grant, and the name of the department or departments that seek to receive the grant award. This requirement applies when any of the following conditions are met:

    - the application is for a new grant of more than $200,000 or formula-driven award of more than $200,000 for a new program;
    - the grant or award would require the appropriation of new tax-supported funds in FY 2022 or any future fiscal year; or
    - the grant application or proposal to spend formula-driven funds will create a new position in County Government.

    Upon request, the Chief Administrative Officer or his designee must send a copy of the grant application or a description of the proposed use of a formula-driven award to the Executive Director of the Office of the County Council within 3 working days after submitting it to the funding agency.

65. In FY 2022, when the County Government decides that it will execute a new lease or lease-purchase agreement that will annually exceed $500,000 in FY 2022 or any future fiscal year, or increase the cost of an existing lease or lease-purchase agreement annually by more than $500,000, the Chief Administrative Officer or his designee must notify the Executive Director of the Office of the County Council in writing, at least 14 days before executing the new or modified lease, of the location of the property that will be leased, the County programs that will occupy the leased space, and the cost of the lease in FY 2022 and future fiscal years. For any new lease, the cost must include the estimated cost for build-out and maintenance and utilities if this cost would be paid directly by the County and not the property owner. For any continuing lease, increases in costs for taxes and utilities are not subject to this provision.

66. This resolution appropriates $1,772,307 to the Office of Human Rights. The Office of Human Rights must continue to process cases alleging a violation of relevant State and Federal anti-discrimination laws in addition to cases alleging a violation of the County Human Rights Law.

67. This resolution appropriates $551,100 to the Department of Health and Human Services to provide legal representation to low-income county residents in deportation proceedings and eligibility screening for these services. Contracts funded by this appropriation must comply with Section H of Resolution 18-1144.

68. This resolution appropriates $700,000 to the Office of Emergency Management and Homeland Security to continue the grant program that provides security enhancements to faith-based, ethnic-based, or racial-based non-profit organizations that have experienced or are at higher risk of experiencing hate crimes. The funds appropriated for this purpose must be placed in a General Fund account in which any unspent funds will be re-appropriated every year.

69. As a condition of spending funds appropriated in this resolution, the Office of Human Resources, and each Department and Office of County Government, must provide accurate and timely information to the County Ethics Commission regarding the status of employees in the respective Department or Office that the Commission needs to administer the County Ethics Law and particularly the law's financial disclosure provisions.

70. This resolution appropriates funds in Sections A-F in the Personnel Cost category for the County Government contribution to employee retirement accounts and funds. These funds must be spent as provided in County Code Chapter 33 as amended by Expedited Bill 11-11, *Personnel – Retirement Plans – Contributions*.

71. The Council appropriates $4,081,014 from the Water Quality Protection Fund, which consists of $415,600 to the Maryland-National Capital Park and Planning Commission's Montgomery County Planning Department and $3,665,414 to the Department of Parks for expenses incurred to perform the following activities:

    (a) Maintenance and Management of Streams, Lakes, Ponds, Non-tidal Wetlands, and Stormwater Management Facilities;
    (b) Compliance with NPDES Permit for Industrial Sites;
    (c) Compliance with NPDES Municipal Permit for Small, Separate, Storm Sewer Systems;
    (d) Special Protection area reviews and enforcement (not covered by fees);
    (e) Developing and monitoring stream buffers;
    (f) Forest conservation enforcement in and abutting stream buffers;
    (g) Environmental sections on comprehensive master plans related to water quality; and,
    (h) Review of stormwater management concepts.

72. This resolution appropriates $23,716,495 to the Utilities Non-Departmental Account (NDA) for the cost of electricity, natural gas, and other energy-related use and operating costs. When the County executes an Energy Services Agreement or manages the project without the assistance of an Energy Services Company for capital renovations to energy related equipment to produce long-term utility savings in County facilities, the County Executive may transfer up to $5 million from this Account to the Debt Service Fund to pay

principal and interest related to the energy-related equipment. The following conditions apply to the use of this transfer authority:

(a) The program must not require any new FY 2022 tax-supported appropriation or future tax-supported funds.
(b) The Department of Finance must evaluate whether annual savings provided under the Energy Services Agreement or other County project should be guaranteed by the County's contracted Energy Services Company or validated by other credible means to ensure that the savings and any additional revenue that result from the Energy Services Agreement are equal to or greater than the debt service costs related to the capital renovations over the life of the project financing.
(c) The Executive must notify the Council in writing within 30 days after each transfer.

73. This resolution appropriates $38,901,977 to the Department of Permitting Services. The Council's approved Fiscal Plan for the Department of Permitting Services Enterprise Fund estimates that in FY 2022 the County will receive $35,155,342 in revenues from licenses and permits and total revenues of $36,955,342. The end of year FY 2022 fund balance is estimated to be $9,292,876.

74. In FY 2022, the Director of Finance must transfer $3,000,000 in parking fee revenues from the Bethesda Parking Lot District to the Silver Spring Parking Lot District to repay the FY 2021 transfer that was made to cover a shortfall in operating funds.

75. In FY 2022, the Director of Finance must transfer $3,000,000 in parking fee revenues from the Silver Spring Parking Lot District to the Bethesda Parking Lot District to cover a shortfall in operating funds. The Council expects these funds to be repaid in two equal tranches of $1,500,000 in FY 2023 and FY 2024, or not later than FY 2027, through a transfer from the Bethesda Parking Lot District to the Silver Spring Parking Lot District.

76. This resolution re-appropriates the unencumbered balance of the $750,000 Special Appropriation to the Legislative Branch Communications Outreach Non-Departmental Account adopted on May 15, 2018 by Resolution No. 18-1117.

77. No funds appropriated in this resolution may be spent on a sponsorship of $10,000 or more. Expenditures on a sponsorship must not be divided into amounts less than $10,000 or funded by multiple departments or offices in order to avoid this requirement. The Chief Administrative Officer must also transmit to the Council quarterly reports within 15 days of the end of each fiscal quarter listing all expenditures on sponsorships.

78. This resolution appropriates $4,490,677 to the Economic Development Fund that must be allocated as follows:

Existing Programs	**Amount**
MOVE Program	$750,000
Biotechnology Investor Incentive Program	$500,000
Small Business Assistance Program	$450,000
SBIR/STTR Program	$425,000
Cybersecurity Supplement Program	$66,000
Impact Assistance Fund	$21,032
Microlending	$150,000
Existing Agreements	**Amount**
JBG Companies (U.S. HHS property in Rockville)	$1,300,000
Federal Realty Investment Trust	$250,000
Aurinia Pharma	$60,000

The remaining appropriation may be allocated to personnel costs or other economic development projects identified by the Executive that does not exceed the threshold established in Section 20-75(c) of the County Code.

79. This resolution appropriates $500,000 to the Biotechnology Investor Incentive Program for the purposes of the calculation stipulated in Section 20-76A(B) of the County Code.

80. This resolution appropriates $500,000, including re-appropriated funds from FY 2021 to the Cybersecurity Supplement Program for the purposes of the calculation stipulated in Section 20-76D(B) of the County Code.

81. This resolution appropriates $5,007,750 to the Montgomery County Economic Development Corporation (MCEDC) Non-Departmental Account. The Department of Finance must not disburse the $200,000 for MCEDC's development of a Federal engagement strategy on technology transfer and commercialization before the Council receives a memorandum from the Executive providing a copy of the contract amendment that details the scope and performance metrics required of MCEDC for this initiative.

82. This resolution appropriates $10,992,589 to the Early Care and Education Non-Departmental Account (NDA). The Executive must report quarterly on the expenditures/encumbrances from the NDA and provide notice at least ten (10) days before executing or encumbering and expenditure of $500,000 or more. The funds appropriated in the NDA must be placed in a General Fund account in which any unspent funds will be re-appropriated every year.

83. This resolution appropriates $375,000 to the Children's Opportunity Fund Non-Departmental Account (NDA) to be administered by the Department of Health and Human Services in partnership with the Greater Washington Community Foundation.

84. This resolution appropriates $256,000 to the Skills for the Future Non-Departmental Account (NDA) to support grants and pilot projects that give low-income youth access to high quality science, technology, engineering, arts, and mathematics (STEAM) programming. The Executive must report to the Council by December 15, 2021 on the expenditures/encumbrances from the NDA through December 1, 2021. The funds appropriated in the NDA must be placed in a General Fund account in which any unspent funds will be re-appropriated every year.

85. This resolution appropriates $650,200 to the Climate Change Planning Non-Departmental Account (NDA). Funds in this NDA must be used to implement the County's Climate Action Plan to meet the County's goal of an 80 percent reduction in greenhouse gas emissions by 2027 and a 100 percent reduction by 2035, and to implement climate change adaptation strategies. This NDA includes costs for three new positions within the Department of Environmental Protection's Energy, Climate, and Compliance Division. The Executive must transmit within 15 days after the end of a month a report on the previous month's expenditures from this account.

86. This resolution appropriates funds for inflation adjustments for eligible tax-supported contracts with funding appropriated to the budgets of the Department of Health and Human Services, the Department of Housing and Community Affairs and the Department of Recreation. Any inflation adjustment awarded under this paragraph must not exceed 3.0% of the total contract price. Any contract funded by a non-County grant is not eligible for an inflation adjustment under this paragraph.
(a) Each contractor must meet the following eligibility: (i) non-profit service provider, (ii) public entity, or (iii) any contractor that provides meals on wheels, court appointed special advocates, direct mental health services to seniors, and homeless outreach.
(b) The increase is to the General Fund value of the contract (Grant Fund value not included).
(c) The contract must not be in its first performance period, unless a new contract has been executed as part of an administrative review or have an automatic inflation adjustment built into the contract.
(d) This increase does not apply to contracts for Montgomery Cares (except administration) or Care for Kids (except for administration and the services associated with the Latino Health Initiative) as their budgets have been adjusted for expected FY 2022 levels of service.
(e) This increase does not apply to contracts that are a specific match to a grant.
(f) This increase does not apply to any payment to eligible organizations that serve persons with developmental disabilities as provided in paragraph 9 or eligible providers of Adult Medical Day Care as provided in paragraph 10.
(g) This resolution appropriates $43,169 to provide up to a 3.0% inflation adjustment to the contract providing African American Health Program services.

87. The Executive must send to the Council a written report by August 1 with a detailed overview of the Community Resources Officer (CRO) model that the Executive has proposed to replace the current School Resource Officer (SRO) program. This report must include information about how the new program complies with the Maryland Safe to Learn Act requirement to provide "adequate law enforcement coverage." The Executive must

transmit to the Council a new Memorandum of Understanding (MOU) with Montgomery County Public Schools (MCPS) for the CRO program no later than the beginning of the 2021-2022 school year. The MOU should specify under what urgent circumstances it is appropriate for MCPS to call for police assistance in schools or on school grounds.

88. This resolution appropriates $100,000 to the Labor Management Relations Committee Non-Departmental Account (NDA). The funds appropriated for this NDA must be placed in a General Fund account in which any unspent funds will be re-appropriated each year.

89. It is the Council's intent that by October 1, 2021, in collaboration with the municipalities, that the County will codify a consistent process and method to update the property tax duplication formulas and to allow payments for shared services. The Council delegates this effort to the Executive, or his designee, to work with municipalities and provide revised property tax duplication formulas and County Code amendments to allow for payments of shared services related to police services. The Council anticipates that the Executive and the municipalities will provide regular updates, about every two weeks, to the Council on this effort until a revised resolution and proposed amendments are transmitted to the Council.

90. For FY 2021 and FY 2022, the Director of Finance must exclude from the determination of Adjusted Governmental Revenues any advanced funds received by the County to broadly respond to the COVID-19 pandemic under H.R. 748, the Coronavirus Aid, Relief, and Economic Security Act ($183,336,953) and H.R. 1319, the American Rescue Plan Act ($204,083,827) for purposes of calculating the mandatory contribution to the Revenue Stabilization Fund required by County Code Section 20-68.

91. The resolution appropriates $18,855,474 to the Leases Non-Departmental Account to lease privately owned real estate to accommodate County Government Programs. This appropriation does not include funds for leases at 255 Rockville Pike and the Bethesda Metro Center Antenna. Both leases are no longer needed in FY 2022.

92. This resolution appropriate $3,000,000 to the Public Elections Fund Non-Departmental Account to provide public campaign financing for a candidate for County elected office. These funds must only be used for purposes allowed in Article IV of Chapter 16 of the County Code. For FY 2022, no more than $150,000 may be used by the Department of Finance for administrative expenses related to the administration of the Fund.

This is a correct copy of Council action.

Selena Mendy Singleton, Esq.
Clerk of the Council

FY22 OPERATING BUDGET FOR MONTGOMERY COUNTY GOVERNMENT

The Council approves and appropriates the following amounts.

ORGANIZATION IDENTIFICATION	PERSONNEL COSTS	OPERATING EXPENSE	TOTAL
SECTION A: GENERAL FUND (Tax Supported)			
GENERAL GOVERNMENT			
COUNTY COUNCIL APPROPRIATION	11,776,812	1,469,714	13,246,526
BOARD OF APPEALS APPROPRIATION	546,283	36,237	582,520
OFFICE OF INSPECTOR GENERAL APPROPRIATION	2,043,080	109,737	2,152,817
OFFICE OF LEGISLATIVE OVERSIGHT APPROPRIATION	2,152,626	46,026	2,198,652
MERIT SYSTEM PROTECTION BOARD APPROPRIATION	253,417	14,504	267,921
OFFICE OF ZONING AND ADMINISTRATIVE HEARINGS APPROPRIATION	620,628	60,754	681,382
CIRCUIT COURT APPROPRIATION	10,378,035	2,343,817	12,721,852
STATE'S ATTORNEY'S OFFICE APPROPRIATION	18,222,655	786,326	19,008,981
MONTGOMERY COUNTY BOARD OF ELECTIONS APPROPRIATION	4,505,105	3,795,251	8,300,356
COMMUNITY ENGAGEMENT CLUSTER APPROPRIATION	5,074,355	973,848	6,048,203
OFFICE OF THE COUNTY ATTORNEY APPROPRIATION	5,596,655	832,833	6,429,488
OFFICE OF THE COUNTY EXECUTIVE APPROPRIATION	4,772,722	943,640	5,716,362
ETHICS COMMISSION APPROPRIATION	333,370	38,259	371,629
DEPARTMENT OF FINANCE APPROPRIATION	12,971,426	2,629,359	15,600,785
DEPARTMENT OF GENERAL SERVICES APPROPRIATION	14,778,205	18,141,336	32,919,541
OFFICE OF HUMAN RESOURCES APPROPRIATION	5,913,900	2,289,507	8,203,407
OFFICE OF HUMAN RIGHTS APPROPRIATION	1,467,294	305,013	1,772,307
OFFICE OF INTERGOVERNMENTAL RELATIONS APPROPRIATION	959,139	116,813	1,075,952
OFFICE OF LABOR RELATIONS APPROPRIATION	1,222,692	383,198	1,605,890
OFFICE OF MANAGEMENT AND BUDGET APPROPRIATION	6,137,131	281,306	6,418,437
OFFICE OF PROCUREMENT APPROPRIATION	4,570,814	362,469	4,933,283
OFFICE OF PUBLIC INFORMATION APPROPRIATION	5,493,042	463,152	5,956,194
OFFICE OF RACIAL EQUITY AND SOCIAL JUSTICE APPROPRIATION	731,420	270,292	1,001,712
DEPARTMENT OF TECHNOLOGY AND ENTERPRISE BUSINESS SOLUTIONS APPROPRIATION	23,240,424	20,901,750	44,142,174

ORGANIZATION IDENTIFICATION	PERSONNEL COSTS	OPERATING EXPENSE	TOTAL
OFFICE OF ANIMAL SERVICES APPROPRIATION	6,437,004	1,677,352	8,114,356
OFFICE OF CONSUMER PROTECTION APPROPRIATION	2,324,830	128,507	2,453,337
DEPARTMENT OF CORRECTION AND REHABILITATION APPROPRIATION	64,535,242	7,801,459	72,336,701
OFFICE OF EMERGENCY MANAGEMENT AND HOMELAND SECURITY APPROPRIATION	1,465,728	977,954	2,443,682
DEPARTMENT OF POLICE APPROPRIATION	238,908,357	44,043,127	282,951,484
SHERIFF'S OFFICE APPROPRIATION	21,761,506	3,771,565	25,533,071
DEPARTMENT OF TRANSPORTATION APPROPRIATION	24,152,008	21,747,381	45,899,389
DEPARTMENT OF HEALTH AND HUMAN SERVICES APPROPRIATION	141,941,119	126,491,032	268,432,151
DEPARTMENT OF PUBLIC LIBRARIES APPROPRIATION	33,921,720	8,530,887	42,452,607
OFFICE OF AGRICULTURE APPROPRIATION	674,711	344,154	1,018,865
DEPARTMENT OF HOUSING AND COMMUNITY AFFAIRS APPROPRIATION	7,241,136	1,637,893	8,879,029
DEPARTMENT OF ENVIRONMENTAL PROTECTION APPROPRIATION	2,203,678	1,287,605	3,491,283
SUBTOTAL DEPARTMENTAL ACCOUNTS	**689,328,269**	**276,034,057**	**965,362,326**

ORGANIZATION IDENTIFICATION	PERSONNEL COSTS	OPERATING EXPENSE	TOTAL
NON-DEPARTMENTAL ACCOUNTS			
ARTS AND HUMANITIES COUNCIL APPROPRIATION	0	5,707,506	5,707,506
BOARDS, COMMITTEES AND COMMISSIONS APPROPRIATION	0	47,750	47,750
CHARTER REVIEW COMMISSION APPROPRIATION	0	1,150	1,150
CHILDREN'S OPPORTUNITY FUND APPROPRIATION	0	375,000	375,000
CLIMATE CHANGE PLANNING APPROPRIATION	250,200	400,000	650,200
CLIMATE RESPONSE APPROPRIATION	0	2,884,990	2,884,990
COMPENSATION AND EMPLOYEE BENEFIT ADJUSTMENTS APPROPRIATION	2,187,000	980,600	3,167,600
CONFERENCE AND VISITORS BUREAU APPROPRIATION	0	828,634	828,634
CONFERENCE CENTER APPROPRIATION	124,683	465,737	590,420
CONSOLIDATED RETIREE HEALTH BENEFIT TRUST - COLLEGE APPROPRIATION	0	5,608,000	5,608,000
CONSOLIDATED RETIREE HEALTH BENEFIT TRUST - MCPS APPROPRIATION	0	73,048,269	73,048,269
COUNTY ASSOCIATIONS APPROPRIATION	0	74,728	74,728
DEVICE CLIENT MANAGEMENT APPROPRIATION	0	12,225,751	12,225,751
EARLY CARE AND EDUCATION APPROPRIATION	540,865	10,451,724	10,992,589
GRANTS TO MUNICIPALITIES IN LIEU OF SHARES TAX APPROPRIATION	0	28,020	28,020
GROUP INSURANCE RETIREES APPROPRIATION	0	50,618,652	50,618,652
HISTORICAL ACTIVITIES APPROPRIATION	0	150,000	150,000
HOMEOWNERS' ASSOCIATION ROAD MAINTENANCE REIMB. APPROPRIATION	0	62,089	62,089
HOUSING OPPORTUNITIES COMMISSION APPROPRIATION	0	6,895,693	6,895,693
INCUBATOR PROGRAMS - ECONOMIC DEVELOPMENT PARTNERSHIP APPROPRIATION	281,262	2,756,629	3,037,891
INDEPENDENT AUDIT APPROPRIATION	59,503	367,279	426,782
INTERAGENCY TECHNOLOGY, POLICY, AND COORDINATION COMMISSION APPROPRIATION	0	3,000	3,000
KID MUSEUM APPROPRIATION	0	1,200,000	1,200,000
LABOR MANAGEMENT RELATIONS COMMITTEE APPROPRIATION	0	100,000	100,000
LEASES APPROPRIATION	100,000	18,755,474	18,855,474
LEGISLATIVE BRANCH COMMUNICATIONS OUTREACH APPROPRIATION	975,655	459,640	1,435,295
METRO WASHINGTON COUNCIL OF GOVERNMENTS APPROPRIATION	0	1,684,519	1,684,519

ORGANIZATION IDENTIFICATION	PERSONNEL COSTS	OPERATING EXPENSE	TOTAL
MONTGOMERY COALITION FOR ADULT ENGLISH LITERACY APPROPRIATION	0	1,957,058	1,957,058
MONTGOMERY COUNTY ECONOMIC DEVELOPMENT CORPORATION APPROPRIATION	0	5,007,750	5,007,750
MOTOR POOL FUND CONTRIBUTION APPROPRIATION	0	87,032	87,032
PAYMENTS TO MUNICIPALITIES APPROPRIATION	0	9,122,411	9,122,411
PRISONER MEDICAL SERVICES APPROPRIATION	0	20,000	20,000
PUBLIC ELECTIONS FUND APPROPRIATION	0	3,000,000	3,000,000
PUBLIC TECHNOLOGY, INC. APPROPRIATION	0	5,000	5,000
RETIREE HEALTH BENEFITS TRUST APPROPRIATION	0	10,829,980	10,829,980
RISK MANAGEMENT (GENERAL FUND) APPROPRIATION	0	23,260,695	23,260,695
ROCKVILLE PARKING DISTRICT APPROPRIATION	0	418,000	418,000
SKILLS FOR THE FUTURE APPROPRIATION	0	256,000	256,000
STATE POSITIONS SUPPLEMENT APPROPRIATION	60,756	0	60,756
STATE PROPERTY TAX SERVICES APPROPRIATION	12,000	3,553,615	3,565,615
STATE RETIREMENT CONTRIBUTION APPROPRIATION	0	3,754	3,754
TAKOMA PARK LIBRARY ANNUAL PAYMENTS APPROPRIATION	0	176,742	176,742
TAKOMA PARK POLICE REBATE APPROPRIATION	0	1,263,255	1,263,255
TELECOMMUNICATIONS APPROPRIATION	0	5,356,382	5,356,382
VISION ZERO APPROPRIATION	130,702	49,469	180,171
WORKING FAMILIES INCOME SUPPLEMENT APPROPRIATION	0	20,105,090	20,105,090
WORKSOURCE MONTGOMERY, INC. APPROPRIATION	0	1,445,594	1,445,594
Community Grants NDA:			
NDA - COMMUNITY GRANTS APPROPRIATION	0	9,705,874	9,705,874
Community Grants NDA Total	**0**	**9,705,874**	**9,705,874**
SUBTOTAL NON-DEPARTMENTAL ACCOUNTS	**4,722,626**	**291,804,535**	**296,527,161**
UTILITIES APPROPRIATION	0	23,716,495	23,716,495
TOTAL NON-DEPARTMENTAL ACCOUNTS	**4,722,626**	**315,521,030**	**320,243,656**

ORGANIZATION IDENTIFICATION	PERSONNEL COSTS	OPERATING EXPENSE	TOTAL
TOTAL COUNTY GOVERNMENT GENERAL FUND TAX SUPPORTED APPROPRIATION	**694,050,895**	**591,555,087**	**1,285,605,982**

ORGANIZATION IDENTIFICATION	PERSONNEL COSTS	OPERATING EXPENSE	TOTAL
SECTION B: SPECIAL FUNDS: TAX SUPPORTED (Tax Supported)			
URBAN DISTRICTS FUNDS			
BETHESDA URBAN DISTRICT APPROPRIATION	112,961	3,163,232	3,276,193
SILVER SPRING URBAN DISTRICT APPROPRIATION	2,716,313	1,197,798	3,914,111
WHEATON URBAN DISTRICT APPROPRIATION	1,626,436	1,129,604	2,756,040
TOTAL URBAN DISTRICTS FUNDS APPROPRIATION	**4,455,710**	**5,490,634**	**9,946,344**
DEPARTMENT OF TRANSPORTATION:			
MASS TRANSIT FUND			
DIVISION OF TRANSIT SERVICES APPROPRIATION	85,015,636	64,283,061	149,298,697
WSTC OPERATING CONTRIBUTION APPROPRIATION	0	136,541	136,541
TOTAL MASS TRANSIT FUND APPROPRIATION	**85,015,636**	**64,419,602**	**149,435,238**
FIRE AND RESCUE SYSTEM			
MONTGOMERY COUNTY FIRE AND RESCUE SERVICE	194,785,832	38,451,866	233,237,698
DEPARTMENT OF RECREATION			
RECREATION APPROPRIATION	28,877,918	16,156,836	45,034,754
DEPARTMENT OF FINANCE			
ECONOMIC DEVELOPMENT FUND APPROPRIATION	161,959	4,328,718	4,490,677
TOTAL SPECIAL FUNDS: TAX SUPPORTED	**313,297,055**	**128,847,656**	**442,144,711**
TOTAL TAX SUPPORTED: GENERAL AND SPECIAL FUNDS	**1,007,347,950**	**720,402,743**	**1,727,750,693**

ORGANIZATION IDENTIFICATION	PERSONNEL COSTS	OPERATING EXPENSE	TOTAL
SECTION C: DEBT SERVICE			
GENERAL OBLIGATION BONDS (Tax Supported)			
GENERAL FUND: GENERAL OBLIGATION BONDS APPROPRIATIONS			
GENERAL COUNTY	0	72,736,570	72,736,570
ROADS & STORM DRAINS	0	81,511,740	81,511,740
PUBLIC HOUSING	0	52,060	52,060
PARKS	0	9,611,110	9,611,110
PUBLIC SCHOOLS	0	153,878,840	153,878,840
MONTGOMERY COLLEGE	0	27,721,800	27,721,800
BOND ANTICIPATION NOTES/COMMERCIAL PAPER	0	1,300,000	1,300,000
BOND ANTICIPATION NOTES/LIQUIDITY & REMARKETING	0	3,400,000	3,400,000
COST OF ISSUANCE	0	1,030,000	1,030,000
LINE OF CREDIT	0	1,400,000	1,400,000
TOTAL GENERAL FUND: GENERAL OBLIGATION BONDS APPROPRIATION	**0**	**352,642,120**	**352,642,120**
SPECIAL FUNDS: GENERAL OBLIGATION BONDS APPROPRIATIONS			
FIRE AND RESCUE DEBT SERVICE APPROPRIATION	0	7,513,040	7,513,040
MASS TRANSIT DEBT SERVICE APPROPRIATION	0	20,997,580	20,997,580
RECREATION DEBT SERVICE APPROPRIATION	0	10,475,490	10,475,490
TOTAL SPECIAL FUNDS: GENERAL OBLIGATION BONDS APPROPRIATION	**0**	**38,986,110**	**38,986,110**

ORGANIZATION IDENTIFICATION		PERSONNEL COSTS	OPERATING EXPENSE	TOTAL
TOTAL TAX SUPPORTED DEBT SERVICE: GENERAL OBLIGATION BONDS APPROPRIATION	**0**	**391,628,230**		**391,628,230**

LONG & SHORT TERM LEASES AND OTHER DEBT
(Tax Supported)

GENERAL FUND APPROPRIATIONS

REVENUE AUTHORITY – CROSSVINES PROJECT	0	250,000		250,000
DIGITAL EVIDENCE STORAGE; COUNTY GOVERNMENT	0	264,000		264,000
ROCKVILLE CORE; COUNTY GOVERNMENT	0	1,508,500		1,508,500
REVENUE AUTHORITY - CONFERENCE CENTER	0	991,000		991,000
CORRECTION SECURITY SYSTEM	0	151,350		151,350
TECHNOLOGY MODERNIZATION PROJECT	0	3,647,100		3,647,100
LIBRARIES PHONE SYSTEM MODERNIZATION	0	48,500		48,500
FLEET EQUIPMENT	0	329,250		329,250
PUBLIC SAFETY SYSTEM MODERNIZATION	0	2,892,000		2,892,000
SILVER SPRING MUSIC VENUE	0	292,000		292,000
QUALIFIED ENERGY CONSERVATION BOND	0	2,334,690		2,334,690
NDA INCUBATOR	0	936,720		936,720
WHEATON REDEVELOPMENT	0	212,000		212,000
INTELLIGENT TRANSIT SYSTEM	0	980,000		980,000
TRANSIT SYSTEM	0	365,000		365,000
FIRE DEFIBRILLATORS	0	150,000		150,000
POLICE BODY ARMOR	0	110,000		110,000

ORGANIZATION IDENTIFICATION		PERSONNEL COSTS	OPERATING EXPENSE	TOTAL
FIRE SCBA AND APPARATUS	0		4,386,575	4,386,575
SPECIAL FUNDS APPROPRIATIONS				
MASS TRANSIT				
RIDE ON BUSES	0		7,772,025	7,772,025
FIRE AND RESCUE				
FIRE AND RESCUE EQUIPMENT	0		1,500,000	1,500,000
FIRE AND RESCUE FUEL MANAGEMENT SYSTEM	0		188,800	188,800
TOTAL TAX SUPPORTED DEBT SERVICE: LONG & SHORT TERM LEASES AND OTHER DEBT APPROPRIATION	**0**		**29,309,510**	**29,309,510**
TOTAL TAX SUPPORTED DEBT SERVICE APPROPRIATION	**0**		**420,937,740**	**420,937,740**
OTHER DEBT (Non-Tax Supported)				
MHI - PROPERTY ACQUISITION	0		16,718,400	16,718,400
WATER QUALITY PROTECTION BONDS	0		8,887,800	8,887,800
WHEATON REDEVELOPMENT	0		2,143,550	2,143,550
TOTAL NON-TAX SUPPORTED DEBT SERVICE APPROPRIATION	**0**		**27,749,750**	**27,749,750**
TOTAL DEBT SERVICE APPROPRIATION	**0**		**448,687,490**	**448,687,490**

ORGANIZATION IDENTIFICATION	PERSONNEL COSTS	OPERATING EXPENSE	TOTAL
SECTION D: GRANT FUNDED OPERATING BUDGET (Non-Tax Supported)			
GRANT FUNDED GENERAL GOVERNMENT DEPARTMENTAL APPROPRIATIONS			
CIRCUIT COURT APPROPRIATION	2,837,008	297,059	3,134,067
STATE'S ATTORNEY'S OFFICE APPROPRIATION	271,726	0	271,726
COMMUNITY ENGAGEMENT CLUSTER APPROPRIATION	76,465	0	76,465
OFFICE OF INTERGOVERNMENTAL RELATIONS APPROPRIATION	0	15,335	15,335
DEPARTMENT OF TECHNOLOGY AND ENTERPRISE BUSINESS SOLUTIONS APPROPRIATION	0	500,000	500,000
OFFICE OF EMERGENCY MANAGEMENT AND HOMELAND SECURITY APPROPRIATION	978,284	0	978,284
SHERIFF'S OFFICE APPROPRIATION	586,521	317,125	903,646
DEPARTMENT OF TRANSPORTATION APPROPRIATION	80,321	0	80,321
DEPARTMENT OF HEALTH AND HUMAN SERVICES APPROPRIATION	48,949,792	46,572,934	95,522,726
DEPARTMENT OF PUBLIC LIBRARIES APPROPRIATION	192,076	60,924	253,000
DEPARTMENT OF RECREATION APPROPRIATION	79,073	0	79,073
DEPARTMENT OF HOUSING AND COMMUNITY AFFAIRS APPROPRIATION	2,482,041	7,260,882	9,742,923
OFFICE OF BROADBAND PROGRAMS APPROPRIATION	0	800,000	800,000
SUBTOTAL DEPARTMENTAL APPROPRIATION	**56,533,307**	**55,824,259**	**112,357,566**
GENERAL GOVERNMENT NON-DEPARTMENTAL ACCOUNTS			
COMPENSATION AND EMPLOYEE BENEFIT ADJUSTMENTS APPROPRIATION	1,000,000	0	1,000,000
CONFERENCE AND VISITORS BUREAU APPROPRIATION	0	804,200	804,200
FUTURE FEDERAL/STATE/OTHER GRANTS APPROPRIATION	0	20,000,000	20,000,000
WORKING FAMILIES INCOME SUPPLEMENT APPROPRIATION	0	25,000,000	25,000,000
SUBTOTAL NON-DEPARTMENTAL ACCOUNT APPROPRIATION	**1,000,000**	**45,804,200**	**46,804,200**

ORGANIZATION IDENTIFICATION	PERSONNEL COSTS	OPERATING EXPENSE	TOTAL
SUBTOTAL GRANT FUND GENERAL GOVERNMENT APPROPRIATION	**57,533,307**	**101,628,459**	**159,161,766**
GRANT FUNDED SPECIAL FUND APPROPRIATIONS			
MASS TRANSIT FUND:			
DIVISION OF TRANSIT SERVICES APPROPRIATION	1,621,951	3,475,476	5,097,427
SUBTOTAL GRANT FUNDED SPECIAL FUND APPROPRIATION	**1,621,951**	**3,475,476**	**5,097,427**
TOTAL GRANT FUND OPERATING BUDGET APPROPRIATION: GENERAL FUND AND SPECIAL FUND DEPARTMENTAL AND NON-DEPARTMENTAL ACCOUNTS	**59,155,258**	**105,103,935**	**164,259,193**

ORGANIZATION IDENTIFICATION	PERSONNEL COSTS	OPERATING EXPENSE	TOTAL
SECTION E: SPECIAL FUNDS: SELF SUPPORTED FUNDS (Non-Tax Supported)			
DETENTION CENTER NON-TAX FUND APPROPRIATION	0	543,000	543,000
RECREATION NON-TAX SUPPORTED FUND APPROPRIATION	0	3,600,000	3,600,000
WATER QUALITY PROTECTION FUND FUND APPROPRIATION	9,955,912	19,524,779	29,480,691
CABLE TELEVISION FUND APPROPRIATION ** The expenditure of these funds is controlled by the Cable Television Communication Plan	4,465,948	12,203,663	16,669,611
DEPARTMENT OF HOUSING AND COMMUNITY AFFAIRS			
MONTGOMERY HOUSING INITIATIVE FUND APPROPRIATION	2,366,876	40,755,641	43,122,517
MONTGOMERY HOUSING INITIATIVE FUND APPROPRIATION	**2,366,876**	**40,755,641**	**43,122,517**
SECTION F: ENTERPRISE FUNDS (Non-Tax Supported)			
DEPARTMENT OF TRANSPORTATION:			
PARKING DISTRICTS FUND:			
PARKING DISTRICT - BETHESDA APPROPRIATION	2,341,618	7,703,780	10,045,398
DEBT SERVICE APPROPRIATION	0	3,104,200	3,104,200
BETHESDA PARKING DISTRICT APPROPRIATION	**2,341,618**	**10,807,980**	**13,149,598**
PARKING DISTRICT - SILVER SPRING APPROPRIATION	2,618,761	7,324,060	9,942,821
PARKING DISTRICT - WHEATON APPROPRIATION	390,001	1,096,915	1,486,916
TOTAL PARKING DISTRICTS FUND APPROPRIATION	**5,350,380**	**19,228,955**	**24,579,335**
LEAF VACUUMING APPROPRIATION	3,317,330	3,373,621	6,690,951
COMMUNITY USE OF PUBLIC FACILITIES APPROPRIATION	3,181,645	5,320,988	8,502,633
PERMITTING SERVICES APPROPRIATION	30,598,797	8,303,180	38,901,977
SOLID WASTE DISPOSAL APPROPRIATION	11,394,758	113,248,059	124,642,817
SOLID WASTE COLLECTION APPROPRIATION	1,608,362	9,018,344	10,626,706

ORGANIZATION IDENTIFICATION	PERSONNEL COSTS	OPERATING EXPENSE	TOTAL
LIQUOR CONTROL FUND:			
LIQUOR CONTROL APPROPRIATION	38,470,464	17,046,611	55,517,075
DEBT SERVICE APPROPRIATION	0	10,831,000	10,831,000
LIQUOR CONTROL APPROPRIATION	**38,470,464**	**27,877,611**	**66,348,075**
TOTAL NON-TAX SUPPORTED: SPECIAL AND ENTERPRISE FUNDS	**110,710,472**	**262,997,841**	**373,708,313**
EMPLOYEE HEALTH SELF INSURANCE FUND APPROPRIATION	3,100,360	305,796,072	308,896,432
SELF INSURANCE INTERNAL SERVICE FUND FUND APPROPRIATION	4,646,149	80,697,477	85,343,626

Section G

FY22 Non-Competitive Contract Award List

Entity	Purpose	Amount	1st Year on list
Agriculture			
Charles Koiner Center for Urban Farming	Provide hands-on learning opportunities for students at the Koiner Farm.	$20,000	FY22 Community Grant
Maryland Agricultural Education Foundation, Inc.	Provides for hands on science activities for MCPS elementary schools related to the "Food, Fiber and You, program".	$69,000	FY16
Montgomery Weed Control, Inc.	Provides for operating expenses related to the control and eradication of noxious weeds on public lands as required by State law.	$15,000	FY02 or before
William F. Willard Farms, LLC	Provides for a program that helps to reduce the County's deer population and donate the harvested deer to local food banks for people in need.	$25,000	FY02 or before
	Subtotal:	**$129,000**	
Animal Services			
Animal Welfare League of Montgomery County, Inc.	Provides for Low-Cost Spay/Neuter Support	$15,450	FY13
Second Chance Wildlife Center, Inc.	Provides for Operational Support for Wildlife	$70,000	FY10
	Subtotal:	**$85,450**	
Board of Elections			
Drake Communications Inc.	Provides for integrated voice response system.	$6,700	FY19
Intab LLC	Provides for election security seals.	$10,000	FY20
Whitaker Brothers Business Machines, Inc.	Provides for maintenance agreements, repair services, replacement parts and materials, and procurement of additional electronics.	$12,000	FY21
	Subtotal:	**$28,700**	
Cable Television Communications Plan			
Chinese Culture and Community Services Center	CCACC provides digital equity technology training support services for Mandarin-speaking residents in Montgomery County.	$12,000	FY20
Montgomery Community Television, Inc. (MCT), also referred to as Access Montgomery Television (AMTV)	Provides for two community media cable television channels and media technology training to County residents and community organizations.	$2,831,736	Prior to FY02
	Subtotal:	**$2,843,736**	
Community Engagement Cluster			
League of Women Voters of Montgomery County, MD, Inc.	Publish a Spanish edition of the general election Voters' Guide.	$10,000	FY22 Community Grant
Liberty's Promise, Inc.	Provide an after-school civic engagement program and internships program for low-income immigrant youth in Montgomery County.	$140,500	FY22 Community Grant
Montgomery Sister Cities, Inc.	Provide for operating support.	$20,000	FY22 Community Grant

Entity	Purpose	Amount	1st Year on list
Silver Spring Town Center Inc.	Provide for operating support.	$45,000	FY22 Community Grant
	Subtotal:	**$215,500**	

Correction and Rehabilitation

Adventist HealthCare, Inc. d/b/a Adventist HealthCare Shady Grove Medical Center	Provides for hospital treatment of individuals under the custody of the Department of Corrections and Rehabilitation	$600,000	FY02 or before
Catholic Charities of the Archdiocese of Washington, Inc.	Provides for the Prison Re-Entry Welcome Home Program	$51,150	FY10
Conflict Resolution Center of Montgomery County	Provides for an increase in conflict resolution services to inmates and their families.	$15,000	FY22 Community Grant
Holy Cross Health, Inc. d/b/a Holy Cross Germantown Hospital	Provides for hospital treatment of individuals under the custody of the Department of Corrections and Rehabilitation	$250,000	FY17
Identity, Inc. a/k/a Identity of Maryland, Inc.	Provides for Spanish language support and community re-entry services	$91,850	FY09
The ARC Montgomery County, Inc.	Provides for custodial services to the administrative areas at the Montgomery County Correctional Facility	$70,000	FY12
	Subtotal:	**$1,078,000**	

County Executive

Biohealth Innovation, Inc.	Provides for biohealth innovation and entrepreneurship support in Montgomery County	$200,000	FY17
Black Chamber of Commerce of Maryland	Provide technical assistance and training for minority business owners in Montgomery County.	$2,500	FY22 Community Grant
Conference and Visitor's Bureau of Montgomery County, Maryland, Inc.	Provides for promotion of tourism in Montgomery County	$1,632,834	FY02 or before
CoStar Realty Information, Inc.	Provides for online real estate information for the business community in Montgomery County	$55,000	FY02 or before
Crossroads Community Food Network, Inc.	Expand an economic development program to support low-resource residents of the Takoma/Langley Crossroads in building successful local food businesses.	$30,000	FY22 Community Grant
Foundation for the Asian Pacific American Chamber of Commerce, Inc.	Provides for operating support for outreach to businesses in the Asian Pacific community, to increase awareness of the various business assistance programs available.	$20,000	FY18
Hispanic Chamber of Commerce Montgomery County, Inc.	Provides for operating support for outreach to businesses in the Hispanic business community to increase awareness of the various business assistance programs available.	$25,000	FY18
Latino Economic Development Corporation of Washington, D.C.	Provides for training and technical assistance to small businesses and provides for the Wheaton Incubator Without Walls	$343,000	FY18
Latino Economic Development Corporation of Washington, DC	Provide entrepreneurship, workforce training and support services to promote self-sufficiency of immigrant, refugee, and low-income women.	$25,000	FY22 Community Grant

Entity	Purpose	Amount	1st Year on list
Launch Workplaces, LLC	Provides for management and renovation of the Silver Spring Innovation Center	$356,000	FY18
Launch Workplaces, LLC	Provides for program and portfolio management at the Rockville and Germantown Innovation Centers.	$150,000	FY20
Life Asset, Inc.	Provide a microloan and training program that helps low-income entrepreneurs start or expand microbusinesses, promoting job creation and financial self-sufficiency.	$10,000	FY22 Community Grant
Maryland/Israel Development Center, Inc.	Provide support for promoting economic development between Montgomery County and Israel and attract Israeli high-tech, cyber security and bio-health companies to the County.	$40,000	FY22 Community Grant
Montgomery County Economic Development Corporation	Provides for economic development efforts on behalf of Montgomery County as approved in Council Bill 25-15	$6,007,750	FY16
Montgomery Housing Partnership, Inc.	Provides for developing and implementing a market strategy to promote businesses in Long Branch and on Bonifant Street curing Purple Line Construction	$95,000	FY19
National Lead for America, Inc.	Provides for a collaborative partnership wherein the County is provided access to one or more Fellow(s) who will work with County leadership to complete innovative projects to benefit both the County and its residents.	$186,922	FY21
Rockville Economic Development, Inc.	Provide business counseling, training, and technical assistance to start-up and existing women-owned businesses and entrepreneurs.	$60,000	FY22 Community Grant
The Nonprofit Village Center, Inc.	Provides for operating support for an incubator for nonprofit organizations including shared office space, back office support, equipment, training, etc.	$260,000	FY19
University of Maryland	Provide support for the Purple Line Corridor Coalition to lead the implementation of the Purple Line Community Development Agreement through a collective impact approach.	$40,000	FY22 Community Grant
WorkSource Montgomery, Inc.	Provides for workforce development services and the Rx for Employability Program	$1,445,594	FY17
	Subtotal:	**$10,984,600**	

Emergency Management and Homeland Security

Allen Chapel AME Church, Inc.	Provides for a one-time grant to enhance security staffing and security preparations for faith-based facilities at higher risk of hate-based crimes.	$2,000	FY19
Clinton AME Zion Church, Inc.	Provides for a one-time grant to enhance security staffing and security preparations for faith-based facilities at higher risk of hate-based crimes.	$2,000	FY19
Guru Nanak Foundation of America	Provides for a one-time grant to enhance security staffing and security preparations for faith-based facilities at higher risk of hate-based crimes.	$4,750	FY19

Entity	Purpose	Amount	1st Year on list
International Society for Krishna Consciousness ISKCON of DC	Provides for a one-time grant to enhance security staffing and security preparations for faith-based facilities at higher risk of hate-based crimes.	$1,000	FY19
Islamic Community Center of Potomac, Inc.	Provides for a one-time grant to enhance security staffing and security preparations for faith-based facilities at higher risk of hate-based crimes.	$20,000	FY19
Islamic Education Center, Inc.	Provides for a one-time grant to enhance security staffing and security preparations for faith-based facilities at higher risk of hate-based crimes.	$20,000	FY19
Islamic Society of the Washington Area	Provides for a one-time grant to enhance security staffing and security preparations for faith-based facilities at higher risk of hate-based crimes.	$20,000	FY19
Muslim Community Center, Inc.	Provides for a one-time grant to enhance security staffing and security preparations for faith-based facilities at higher risk of hate-based crimes.	$20,000	FY19
Olive Branch Community Church, Inc.	Provides for a one-time grant to enhance security staffing and security preparations for faith-based facilities at higher risk of hate-based crimes.	$1,000	FY19
Reid Temple AME Church	Provides for a one-time grant to enhance security staffing and security preparations for faith-based facilities at higher risk of hate-based crimes.	$4,750	FY19
Takoma Park Seventh-Day Adventist Church	Provides for a one-time grant to enhance security staffing and security preparations for faith-based facilities at higher risk of hate-based crimes.	$4,500	FY19
The Jewish Federation of Greater Washington, Inc.	Provides for a one-time grant to enhance security staffing and security preparations for faith-based facilities at higher risk of hate-based crimes.	$100,000	FY19
	Subtotal:	**$200,000**	

Environmental Protection

Bethesda Green, Inc.	Provide support for the Be Impact Initiative, a sustainable impact management program.	$10,000	FY22 Community Grant
C&O Canal Trust, Inc.	Provide disadvantaged youth with opportunities for skills training, empowerment, and employment opportunities at the C&O Canal National Historical Park.	$19,000	FY22 Community Grant
C&O Canal Trust, Inc.	Provide educational, recreational, and volunteer opportunities for county residents at the C&O Canal National Historical Park.	$30,000	FY22 Community Grant
Conservation Montgomery, Inc.	Provide Home Tree Care 101 workshops to teach homeowners how to maintain trees on their private property.	$10,000	FY22 Community Grant
InterFaith Conference of Metropolitan Washington	Provides for Montgomery County faith communities to engage in climate change education, mitigation, and adaptation work through grassroots organizing.	$10,000	FY22 Community Grant
Montgomery Countryside Alliance, Inc.	Provide for operating support.	$25,000	FY22 Community Grant

Entity	Purpose	Amount	1st Year on list
Montgomery County Collaboration Council for Children, Youth and Families, Inc.	Provides for oversight and management of the Conservation Corps contract	$287,089	FY07
Montgomery County Collaboration Council for Children, Youth and Families, Inc.	Provides for oversight and management of the Conservation Corps contract	$287,087	FY07
One Montgomery Green, Inc.	Provide for operating support.	$55,000	FY22 Community Grant
Poolesville Green, Inc.	Provide environmental education and outreach program and to support the Poolesville Community Garden and PHS Green projects.	$5,000	FY22 Community Grant
	Subtotal:	**$738,176**	

Finance

Bloomberg Finance L.P.	Provides for online investment information.	$65,000	FY20
Dun & Bradstreet, Inc.	Provides for payee monitoring and verification.	$120,000	FY20
Moody's Analytics Inc.	Provides economic forecasts.	$30,000	FY22
	Subtotal:	**$215,000**	

General Services

7th Generation Foundation, Inc.	Provide capital improvements to a therapeutic farm animal sanctuary for children with neurodevelopmental disorders, anxiety, or trauma histories (carryover of FY19 $25,000 encumbrance)	$0	FY19 Cost Sharing: MCG
7th Generation Foundation, Inc.	Provide capital improvements to a therapeutic farm animal sanctuary for transitional age youth with mental health issues toward workforce development (carryover of FY20 $25,000 encumbrance)	$0	FY20 Cost Sharing: MCG
A Wider Circle, Inc.	Provide for the renovation of A Wider Circle headquarters (carryover of FY19 $100,000 encumbrance)	$0	FY19 Cost Sharing: MCG
A Wider Circle, Inc.	Provides for renovation of headquarters (carryover of FY18 $50,000 encumbrance)	$0	FY18 Cost Sharing: MCG
A Wider Circle, Inc.	Provides for renovation of recently-purchased headquarters (carryover of FY17 $50,000 encumbrance)	$0	FY17 Cost Sharing: MCG
A Wider Circle, Inc.	Remodeling and redesign of current headquarters that will better serve MC residents in the Silver Spring area. (carryover of FY21 $100,000 encumbrance)	$0	FY21 Cost Sharing: MCG
A Wider Circle, Inc.	Support headquarters renovation, increasing capacity to serve Montgomery County residents (carryover of FY20 $100,000 encumbrance)	$0	FY20 Cost Sharing: MCG
Audubon Naturalist Society of the Central Atlantic States, Inc.	Provide funding for an Accessible Trail at Woodend Nature Sanctuary. (carryover of FY21 $200,000 encumbrance)	$0	FY21 Cost Sharing: MCG

Entity	Purpose	Amount	1st Year on list
CASA de Maryland, Inc.	Provide for capital improvements at the Rockville Welcome Center (carryover of FY19 $100,000 encumbrance)	$0	FY19 Cost Sharing: MCG
CASA de Maryland, Inc.	Provide for capital improvements at the Rockville Welcome Center (carryover of FY20 $150,000 encumbrance)	$0	FY20 Cost Sharing: MCG
CASA de Maryland, Inc.	Provide funding to support the Rockville Welcome Center Capital Project. (carryover of FY21 $150,000 encumbrance)	$0	FY21 Cost Sharing: MCG
Chabad of Bethesda, Inc.	Provides for perimeter enclosure (carryover of FY18 $10,000 encumbrance)	$0	FY18 Cost Sharing: MCG
Charles E. Smith Jewish Day School of Greater Washington, Inc.	Project replaces roof of lower building, HVAC system, and cooling tower. $600K has been committed within the Governor's FY21 budget. (carryover of FY21 $100,000 encumbrance)	$0	FY21 Cost Sharing: MCG
Colesville Presbyterian Church	Provides for mag locks (carryover of FY18 $1,200 encumbrance)	$0	FY18 Cost Sharing: MCG
Congregation B'nai Tzedek	Provides for electronic door access controls (carryover of FY18 $10,000 encumbrance)	$0	FY18 Cost Sharing: MCG
Cornerstone Montgomery, Inc.	Provide funding for planning and renovations/upgrades to the Southport facility in Bethesda (carryover of FY20 $50,000 encumbrance)	$0	FY20 Cost Sharing: MCG
Easter Seals Serving DC|MD|VA, Inc.	Provide for the capital renovation to the Inter-Generational Center in Silver Spring to repair and prevent flooding and update playground (carryover of FY19 $50,000 encumbrance)	$0	FY19 Cost Sharing: MCG
Easter Seals Serving DC|MD|VA, Inc.	Provide funding to replace HVAC systems at the Harry and Jeanette Weinberg Intergenerational Center in Silver Spring (carryover of FY21 $50,000 encumbrance)	$0	FY21 Cost Sharing: MCG
Easter Seals Serving DC|MD|VA, Inc.	Provides for the capital renovation to the Inter-Generational Center in Silver Spring.	$100,000	FY22 Cost Sharing: MCG
Evangelical Lutheran Church of the Redeemer, Damascus, Maryland	Provides for partial funding for window and door film (carryover of FY18 $2,500 encumbrance)	$0	FY18 Cost Sharing: MCG
Family Services, Inc.	Provide for construction of an UpCounty Nonprofit Hub (carryover of FY19 $100,000 encumbrance)	$0	FY19 Cost Sharing: MCG
Family Services, Inc.	Provide for the development of an UpCounty Nonprofit Hub (carryover of FY21 $100,000 encumbrance)	$0	FY21 Cost Sharing: MCG
Family Services, Inc.	Provides for the development of an UpCounty Nonprofit Hub.	$400,000	FY22 Cost Sharing: MCG
Friends House Retirement Community, Inc.	Provide for the Friends House expansion project (carryover of FY21 $100,000 encumbrance)	$0	FY21 Cost Sharing: MCG
Friends House Retirement Community, Inc.	Provide funds for the Friends House expansion project (carryover of FY20 $100,000 encumbrance)	$0	FY20 Cost Sharing: MCG
Glen Echo Park Partnership for Arts and Culture, Inc.	Preserves its historic carousel and band organ (carryover of FY18 $98,161 encumbrance)	$0	FY18 Cost Sharing: MCG

Entity	Purpose	Amount	1st Year on list
Glen Echo Park Partnership for Arts and Culture, Inc.	Provide for the preservation of the historic carousel building (carryover of FY19 $250,000 encumbrance)	$0	FY19 Cost Sharing: MCG
Glen Echo Park Partnership for Arts and Culture, Inc.	Provides for the restoration of the historic Spanish Ballroom exterior (carryover of FY20 $88,833 encumbrance)	$0	FY20 Cost Sharing: MCG
Great and Small, Inc. aka Great and Small	Provide capital support to repair and replace pasture fencing at the Rickman Farm Horse Park (carryover of FY21 $18,000 encumbrance)	$0	FY21 Cost Sharing: MCG
Guru Nanak Foundation of America, Inc.	Provides for exterior lighting; CCTV upgrade (carryover of FY18 $12,500 encumbrance)	$0	FY18 Cost Sharing: MCG
Hebrew Home of Greater Washington, Inc.	Provide capital funds for security enhancements at the Charles E. Smith Life Communities (carryover of FY21 $25,000 encumbrance)	$0	FY21 Cost Sharing: MCG
Hebrew Home of Greater Washington, Inc.	Provide capital funds for support the installation of audio frequency induction loops on the Charles E. Smith Life Communities campus (carryover of FY21 $49,000 encumbrance)	$0	FY21 Cost Sharing: MCG
Hebrew Home of Greater Washington, Inc.	Provide funds to purchase emergency evacuation equipment for the Hebrew Home of Greater Washington (carryover of FY21 $12,500 encumbrance)	$0	FY21 Cost Sharing: MCG
Imagination Stage, Inc.	Provides for repairs of the HVAC control system, adds supplemental duct heaters, and replaces damaged flooring (carryover of FY20 $41,150 encumbrance)	$0	FY20 Cost Sharing: MCG
Islamic Center of Maryland, Inc.	Provide capital funds for construction of a free clinic, senior lounge, handicap ramps, and ensure bathrooms are ADA compliant at the Islamic Center of Maryland (carryover of FY21 $200,000 encumbrance)	$0	FY21 Cost Sharing: MCG
Islamic Supreme Council of America, Inc. a/k/a Islamic Supreme Council of America	Provides for exterior pole lights; motion sensors; intercoms (carryover of FY18 $8,476 encumbrance)	$0	FY18 Cost Sharing: MCG
Jewish Council for the Aging of Greater Washington, Inc.	Provides for improvements for the safety, accessibility and utility of the JCA Bronfman Center and the Albert & Helen Misler Adult Day Center (carryover of FY16 $50,000 encumbrance)	$0	FY16 Cost Sharing: MCG
Jewish Council for the Aging of Greater Washington, Inc.	Provides for Improvements to the safety, accessibility and utility of the Albert & Helen Misler Adult Day Center (carryover of FY18 $50,000 encumbrance)	$0	FY18 Cost Sharing: MCG
Jewish Foundation for Group Homes, Inc.	Provide capital funds to expand residential services into the UpCounty area (carryover of FY21 $100,000 encumbrance)	$0	FY21 Cost Sharing: MCG
Montgomery Community Television, Inc.	Provides for a professional grade audio booth to the Rockville studio, and enhancements to the new Silver Spring location (carryover of FY20 $43,598 encumbrance)	$0	FY20 Cost Sharing: MCG

Entity	Purpose	Amount	1st Year on list
Montgomery Community Television, Inc.	Provides for replacing studio lighting with LED fixtures.	$103,412	FY22 Cost Sharing: MCG
Montgomery County Green Bank Corporation	Provides for the Contractor to expand programs, as defined in Article I, using appropriated funds from the mergers of Exelon Corporation and Pepco Holdings and Altagas Ltd and WGL Holdings, Inc. (carryover of FY19 $21,000,000 encumbrance)	$0	FY19 or before
National Capital Bnai Brith Assisted Housing Corporation	Grant will rehabilitate two aging elevators in 42 unit assisted housing build serving extremely low income MC seniors (carryover of FY21 $75,000 encumbrance)	$0	FY21 Cost Sharing: MCG
Organization For Advancement Of And Service For Individuals With Special Needs (OASIS), Inc	Provide capital funding for accessible work-space expansion (carryover of FY21 $13,862 encumbrance)	$0	FY21 Cost Sharing: MCG
Rebuilding Together Montgomery County Inc.	Provide funds to purchase a box truck (carryover of FY21 $30,000 encumbrance)	$0	FY21 Cost Sharing: MCG
Rockville Science Center, Inc.	Provides matching funds for a State Bond Bill granted to the RSC in 2014 for the development of a facility (carryover of FY16 $15,000 encumbrance)	$0	FY16 Cost Sharing: MCG
Round House Theatre, Inc.	Provides for theatre renovation.	$250,000	FY22 Cost Sharing: MCG
Sandy Spring Museum, Inc.	Provides for improvements to the exterior of the museum's building and grounds (carryover of FY20 $80,000 encumbrance)	$0	FY20 Cost Sharing: MCG
Strathmore Hall Foundation, Inc.	Provides matching funds (G.O. Bonds) to a State grant for capital improvements to Strathmore Mansion (carryover of FY17 $1,398,000 encumbrance)	$0	FY17 Cost Sharing: MCG
Sugarland Ethno-History Project, Inc.	Provide capital funds for roof replacement at St. Paul Community Church (carryover of FY21 $25,000 encumbrance)	$0	FY21 Cost Sharing: MCG
The American Film Institute, Inc., aka The American Film Institute	Provides for operating support for the Silver Theatre	$806,261	FY02 or before
The ARC Montgomery County, Inc.	Provides capital support to isolate and/or replace asbestos-containing flooring in a child care facility (carryover of FY20 $35,000 encumbrance)	$0	FY20 Cost Sharing: MCG
The ARC Montgomery County, Inc.	Provides for fuel site cleaning and trash removal	$8,500	FY02 or before
The Cambodian Buddhist Society, Inc.	Provides for video surveillance; outdoor lighting (carryover of FY18 $4,492 encumbrance)	$0	FY18 Cost Sharing: MCG
The First Baptist Church of KenGar, Kensington	Emergency Back-Up Generator supporting Security Cameras, Flood-Lighting, Certified Food Pantry site and elementary school bus stop (carryover of FY21 $10,000 encumbrance)	$0	FY21 Cost Sharing: MCG
The Ivymount School, Inc.	Provide capital funds for roof replacement at the Ivymount School (carryover of FY21 $125,000 encumbrance)	$0	FY21 Cost Sharing: MCG

Entity	Purpose	Amount	1st Year on list
The Menare Foundation, Inc.	Provide for Farmhouse Restoration (carryover of FY19 $9,958 encumbrance)	$0	FY19 Cost Sharing: MCG
The Menare Foundation, Inc.	Provides one-time funds to complete historic barn restorations (carryover of FY20 $19,000 encumbrance)	$0	FY20 Cost Sharing: MCG
The Muslim Community Center, Inc.	Provides for building a facility for at-risk seniors (carryover of FY15 $250,000 encumbrance)	$0	FY15 Cost Sharing: MCG
The Olney Theatre Center for the Arts, Inc.	Provide capital improvements to meet the community's growing demand for arts and education programs (carryover of FY20 $250,000 encumbrance)	$0	FY20 Cost Sharing: MCG
The Olney Theatre Center for the Arts, Inc.	Provide capital improvements to meet the community's growing demand for arts and education programs in our part of the County (carryover of FY19 $650,000 encumbrance)	$0	FY19 Cost Sharing: MCG
The Olney Theatre Center for the Arts, Inc.	Provides for upgrades to public and production areas.	$250,000	FY22 Cost Sharing: MCG
Tikvat Israel Congregation, Inc.	Provides for partial funding for upgrade to current camera system (carryover of FY18 $15,000 encumbrance)	$0	FY18 Cost Sharing: MCG
Warren Historic Site Committee, Inc.	Provide capital funds for roof and floor stabilization at the Warren Historic Site (carryover of FY21 $50,000 encumbrance)	$0	FY21 Cost Sharing: MCG
Warrior Canine Connection, Inc.	Provide for repairs/renovations for a new headquarters to continue healing the visible and invisible wounds of combat Veterans (carryover of FY21 $50,000 encumbrance)	$0	FY21 Cost Sharing: MCG
Young Israel Shomrai Emunah of Greater Washington, Inc.	Provides for CCTV improvements; vehicle obstructions (carryover of FY18 $12,000 encumbrance)	$0	FY18 Cost Sharing: MCG
	Subtotal:	**$1,918,173**	

Health and Human Services

480 Club, LLC	Provides for programming that includes skills and drills training and physical fitness training to promote and develop healthy living through physical fitness and making healthy choices.	$25,000	FY22
Adventist Healthcare, Inc.	Provide assisted living services for mental health consumers who are referred by the County.	$567,725	FY15
African Communities Together, Inc.	Provide for a comprehensive citizenship program for immigrants from Africa.	$25,000	FY22 Community Grant
Alzheimer's Disease and Related Disorders Association, Inc.	Provides for education and support for Alzheimer's disease sufferers and their caregivers, and resources to help the community better understand the disease.	$105,635	FY10
American Diversity Group, Inc.	Provide oral health treatment and education for elementary school students and the parents.	$25,375	FY22 Community Grant
American Muslim Senior Society, Inc.	Provide tools, resources, and technical expertise for senior adults from diverse communities.	$35,000	FY22 Community Grant

Entity	Purpose	Amount	1st Year on list
Asbury Foundation, Inc.	Provide support for the Gaithersburg Beloved Community Initiative.	$17,000	FY22 Community Grant
Asian American LEAD Leadership, Empowerment and Development for Youth and Family, Inc.	Provide social programs and academic development for low-income/underserved youth in the Asian Pacific American community.	$85,000	FY22 Community Grant
Asian American LEAD Leadership, Empowerment and Development for Youth and Family, Inc.	Provides high quality academic enrichment programs including after-school tutoring and mentoring programs, which include parent engagement to 50 low-income students at multiple Montgomery County Public School sites.	$136,100	FY10
Asian Indians for Community Service, Inc.	Address vital needs and well-being of seniors in Asian-American community.	$15,000	FY22 Community Grant
Asian Indians for Community Service, Inc.	Provide diabetes self-management training to residents within the Asian American community who are diabetic, pre-diabetic, care-givers and family members through workshops.	$15,000	FY22 Community Grant
Asylum Seeker Assistance Project Corporation	Provide a social service program to ensure asylum-seeking Montgomery County residents are able to meet their basic needs.	$35,000	FY22 Community Grant
Avery Road Alumni Association, Inc.	Provide peer services and needed life skills to those new in substance abuse recovery or in need.	$20,000	FY22 Community Grant
Ayuda, Inc.	Provides for legal interpretation and document translation services to ensure equal access to justice for limited-English proficient and Deaf community members.	$50,000	FY22
Ayuda, Inc.	Provides legal assistance to County residents in non-citizen deportation or removal proceedings.	$148,320	FY19
Bender JCC of Greater Washington, Inc.	Provide kosher nutrition, health and wellness services, and socialization to at-risk seniors.	$40,000	FY22 Community Grant
Bender JCC of Greater Washington, Inc.	Provides education about aging and vision issues to UpCounty residents.	$4,525	FY02 or Before
Bender JCC of Greater Washington, Inc.	Provides for improvements in the quality of life for individuals living with Parkinson's disease, their families and caregivers.	$12,500	FY22
Bender JCC of Greater Washington, Inc.	Provides for transportation for the Camp JCC inclusion Program for children and young adults with disabilities.	$30,000	FY21
Best Buddies International, Inc.	Provides peer to peer mentoring activities for individuals with intellectual and developmental disabilities.	$35,810	FY02 or Before
Bethesda Cares, Inc.	Housing-Rapid Rehousing Program targeting Veterans with and without disabilities and those who need ongoing rental assistance and social services support.	$638,263	FY16
Bethesda Cares, Inc.	Provides for emergency assistance for rent and utilities.	$45,000	FY22

Entity	Purpose	Amount	1st Year on list
Bethesda Cares, Inc.	Provides homeless outreach services, eviction prevention assistance, utilities and daily lunches (Bethesda). Outreach services must be for Bethesda, North Bethesda, Kensington, North Kensington, Wheaton, Friendship Heights, Chevy Chase and Silver Spring.	$393,911	FY02 or Before
Bethesda Help, Inc.	Provides for emergency assistance for rent, utilities and prescriptions to eligible residents of Southern Montgomery County.	$6,000	FY22
Bethesda Help, Inc.	Provides for emergency food assistance.	$8,000	FY22
Bethesda Metro Area Village, Inc.	Provides for for operating support.	$15,000	FY21
Big Brothers Big Sisters of the National Capital Area, Inc.	Provide a one-to-one mentoring program.	$35,000	FY22 Community Grant
Boys & Girls Clubs of Greater Washington, Inc	Provide support for the Watkins Mill Boys & Girls Branch.	$80,000	FY22 Community Grant
Boys & Girls Clubs of Greater Washington, Inc.	Provide Germantown youth with comprehensive after-school academic enrichment program, Power Hour, including homework assistance, tutoring, and literacy support.	$45,000	FY22 Community Grant
Boys & Girls Clubs of Greater Washington, Inc.	Provide Triple Play after-school program that focuses on fitness, nutrition, healthy lifestyle and positive relationship education for Germantown youth.	$25,000	FY22 Community Grant
Bradley Hills Village, Inc.	Provides for operating support.	$12,500	FY21
Capital Area Food Bank, Inc.	Provides for the Family Markets program (three sites) to serve 200 low income families at each of 27 Family Market events.	$107,030	FY15
Capital Area Food Bank, Inc.	Provides healthy food to enrolled families through Family Markets, a school-based, client choice pantry program.	$60,000	FY21
Capital Area Food Bank, Inc.	Provides low-income seniors with monthly groceries including shelf-stable items, fresh produce, and nutrition and health resources.	$40,000	FY21
CaringMatters, Inc.	Provide effective delivery of end-of-life and bereavement services to the County's increasingly diverse population by removing culture and language barriers.	$20,000	FY22 Community Grant
CaringMatters, Inc. (formerly Hospice Caring)	Provides volunteer visits to terminally ill individuals and their families and supports training of volunteers to help provide hospice caring services.	$12,612	FY02 or Before
Carribean Help Center, Inc.	Provides for immigration services, public awareness and elderly assistance program.	$40,000	FY21
Carribean Help Center, Inc.	Provides for operating support	$30,000	FY21
Carribean Help Center, Inc.	Provides social service assistance to immigrants from Caribbean and African communities.	$26,121	FY02 or Before
CASA de Maryland, Inc.	Provide financial assistance to support citizenship-eligible legal permanent residents in attaining citizenship.	$50,000	FY22 Community Grant

Entity	Purpose	Amount	1st Year on list
CASA de Maryland, Inc.	Provide outreach and education on the naturalization process, application assistance, and wraparound financial services to promote civic and economic integration.	$30,000	FY22 Community Grant
CASA de Maryland, Inc.	Provides comprehensive immigration relief screenings, direct representation to DACA and other relief eligible beneficiaries, and direct referrals for complex cases.	$165,000	FY22 Community Grant
CASA de Maryland, Inc.	Provides for public program enrollment assistance and case management leading to improved access to community resources that support wellness and self-sufficiency.	$118,830	FY21
Catholic Charities of the Archdiocese of Washington, Inc.	Provides a Housing First program of affordable permanent housing in the form of Rapid Rehousing which offers "time limited" rental assistance and social.	$378,125	FY19
Catholic Charities of the Archdiocese of Washington, Inc.	Provide a bilingual office supervisor to support emergency assistance, case management and referral services.	$58,853	FY22 Community Grant
Catholic Charities of the Archdiocese of Washington, Inc.	Provide a range of culturally competent social services for immigrant residents in crisis.	$48,926	FY22 Community Grant
Catholic Charities of the Archdiocese of Washington, Inc.	Provide administrative support for the successful operations of transitional housing services and a robust network of program volunteers.	$48,651	FY22 Community Grant
Catholic Charities of the Archdiocese of Washington, Inc.	Provide an Employment Case Manager to support employment and educational services in Montgomery County.	$56,096	FY22 Community Grant
Catholic Charities of the Archdiocese of Washington, Inc.	Provide employment referrals and job readiness workshops to residents in the Latino community and new-immigrant residents.	$54,539	FY22 Community Grant
Catholic Charities of the Archdiocese of Washington, Inc.	Provide medical and dental services, health education and social services to low-income immigrant residents of Montgomery County.	$40,248	FY22 Community Grant
Catholic Charities of the Archdiocese of Washington, Inc.	Provide Spanish literacy education for non-literate, Spanish-speaking Montgomery County immigrant residents.	$15,883	FY22 Community Grant
Catholic Charities of the Archdiocese of Washington, Inc.	Provides bilingual case management and outreach in collaboration with the Service Consolidation Hubs.	$140,000	FY22
Catholic Charities of the Archdiocese of Washington, Inc.	Provides emergency assistance, including Family Support Specialists.	$209,947	FY02 or Before
Catholic Charities of the Archdiocese of Washington, Inc.	Provides for the Strong Families Initiative to build resilient families and positive youth in communities with high gang involvement.	$180,250	FY18
Cedar Ridge Community Church, Inc.	Provide a food security and fresh produce program.	$1,700	FY22 Community Grant
Center for Adoption Support and Education Inc.	Provide support services to biological families during court-ordered Trial Home Visit to decrease likelihood that the children will return to out-of-home placement.	$40,000	FY22 Community Grant

Entity	Purpose	Amount	1st Year on list
CentroNia, Inc.	Provide high-quality, full-day early childhood education to underserved children in Takoma Park, Maryland.	$55,000	FY22 Community Grant
CentroNia, Inc.	Provide services to promote healthy habits in early learners through nutritional education and increased access to nourishing foods to children and adults.	$13,470	FY22 Community Grant
Chinese Culture and Community Service Center, Inc.	Provide culturally competent mental health education and direct services to the Asian immigrants community.	$65,000	FY22 Community Grant
Chinese Culture and Community Service Center, Inc.	Provide preventive health services, such as labs and cancer screenings, to the uninsured and under insured county residents.	$23,000	FY22 Community Grant
Chinese Culture and Community Service Center, Inc.	Provide support for the STOP B Program.	$120,000	FY22 Community Grant
Circle of Rights, Inc.	Provide stroke prevention information to low-income County residents.	$18,000	FY22 Community Grant
Clifton Park Baptist Church, Inc	To oversee coordination of organizations in the County to provide comprehensive services to residents.	$400,000	FY21
Colesville Council of Community Congregations, Inc.	Provides a clothes closet (C-4) to provide clothing and household goods to low income families.	$0	FY18
Columbia Lighthouse for the Blind, Inc.	Provide comprehensive rehabilitation services and Support Service Provider to Montgomery County residents who are deaf/blind.	$25,000	FY22 Community Grant
Columbia Lighthouse for the Blind, Inc.	Provide independent living skills training to Montgomery County seniors suffering from vision loss.	$10,000	FY22 Community Grant
Comfort Cases, Inc.	Provide new essential and comfort items to youth in foster care.	$25,000	FY22 Community Grant
Commission on Accreditation of Rehabilitation Facilities	Provides for an accreditation survey of program(s) in HHS BHCS based on established international consensus standards.	$27,000	FY18
Community Bridges, Inc.	Provide mentoring, college and career planning, and mentoring support for low income girls and families.	$80,000	FY22 Community Grant
Community Bridges, Inc.	Provides for a program to help girls, between ages 8 and 19, from diverse backgrounds to become exceptional students, positive leaders and healthy young women.	$185,112	FY02 or Before
Community Clinic, Inc.	Provide funding for electronic diagnostic equipment.	$43,703	FY22 Community Grant
Community Health and Empowerment through Education and Research, Inc.	Provide free summer enrichment, learning, and meals program in a nurturing environment for low income children in greater Takoma Park.	$45,000	FY22 Community Grant
Community Health and Empowerment through Education and Research, Inc.	Provide services that expand and coordinate food resources and connect vulnerable Long Branch residents to healthy food and other health and wellness resources.	$50,000	FY22 Community Grant

Entity	Purpose	Amount	1st Year on list
Community Health and Empowerment through Education and Research, Inc.	Provides for bilingual outreach, referral and case management to facilitate access to health care and health and wellness resources in collaboration with Silver Spring Service Consolidation Hub/Clifton Park Baptist Church	$50,000	FY22
Community Reach of Montgomery County, Inc.	Enhance the Mansfield Kaseman Health Clinic's medical team with an in-house Medical Director.	$60,000	FY22 Community Grant
Community Reach of Montgomery County, Inc.	Enhancing access to healthcare through patient navigation, specialty care referrals, and health education.	$65,000	FY22 Community Grant
Community Reach of Montgomery County, Inc.	Provide permanent supportive housing for formerly homeless individuals at the Jefferson House Personal Living Quarters (men) and Rockland House (women).	$22,000	FY22 Community Grant
Community Reach of Montgomery County, Inc.	Provide weekly in-home care services, home repairs/maintenance, and case management to enable lower income seniors to age in place.	$47,000	FY22 Community Grant
Community Reach of Montgomery County, Inc.	Support Immigrant Education through the Naturalization Program and childcare/tutoring for the children of the English Language education adult students.	$28,000	FY22 Community Grant
Conflict Resolution Center of Montgomery County	Provide conflict resolution services to non-English-speaking residents through a program that provides services in Spanish and other languages.	$13,260	FY22 Community Grant
Conflict Resolution Center of Montgomery County	Provide conflict resolution/restorative practice services for Montgomery County schools, serving youth, families and school staff.	$36,800	FY22 Community Grant
Conflict Resolution Center of Montgomery County	Provides for conflict resolution services to assist seniors and their families in Montgomery County.	$16,700	FY22 Community Grant
Cornerstone Montgomery, Inc.	Housing Support Specialist Services (Housing Coordinator & Housing Facilitator).	$137,600	FY18
Cornerstone Montgomery, Inc.	Provides case management services to consumers who do not meet the criteria for targeted case management services in the Maryland Public Mental Health System (PMHS).	$103,170	FY16
Cornerstone Montgomery, Inc.	Provides residential rehabilitation and support services to low income emotionally disturbed young adults (Transition Aged Youth - TAY)	$128,995	FY21
Cornerstone Montgomery, Inc.	Provides residential rehabilitation services for adults with serious mental illness by providing supervised living units.	$520,399	FY02 or Before
Court Appointed Special Advocate Montgomery County, Maryland, Inc.	Provides court related services for at-risk youth referred by the County.	$119,145	FY02 or Before
Crossroads Community Food Network, Inc.	Provide for the farmers market nutrition incentive program and complementary healthy eating education program.	$58,000	FY22 Community Grant
Cultural & Diversity Enrichment Services-USA,Inc. (CADES-USA)	Provide cultural and diversity enrichment education and leadership skills for economically disadvantaged youth.	$44,000	FY22 Community Grant

Entity	Purpose	Amount	1st Year on list
Diaspora Resources of Ethiopians in the America's Metropolises, DREAM North American Corp. (D.R.E.A.M.)	Provide for the senior DREAM program.	$30,000	FY22 Community Grant
Easter Seals Serving DC|MD|VA, Inc.	Provide medical adult day services to Montgomery County low-income residents with special needs.	$55,000	FY22 Community Grant
Easterseals Serving DC|MD|VA, Inc.	Provide inclusive early childhood education for children ages 6 weeks to 5 years in a unique intergenerational setting.	$70,000	FY22 Community Grant
EduCare Support Services, Inc.	Provide supplemental food assistance to low-income families, seniors, persons with disabilities or chronic illness, and in other emergency situations.	$60,000	FY22 Community Grant
Ethiopian Community Center in Maryland, Inc.	Provide legal and immigration stress management services to low income Ethiopian community and underprivileged residents of Montgomery County.	$20,000	FY22 Community Grant
Ethiopian Community Center in Maryland, Inc.	Provide preventive health screening, testing, counseling, trainings, and workshop services to improve health awareness among low income resident families.	$30,000	FY22 Community Grant
EveryMind, Inc	Provides for improving the crisis response services for persons with Opioid and/or Stimulant Use Disorders by integrating the crisis hotline services with the Maryland 211 Press 1 system	$40,000	FY22
EveryMind, Inc.	Provide Mental Health First Aid trainings to increase understanding of mental illness, addiction, and how to help someone in crisis.	$40,000	FY22 Community Grant
EveryMind, Inc.	Provides a confidential, supportive mental health hotline for County residents and a youth suicide prevention hotline.	$482,936	FY02 or Before
EveryMind, Inc.	Provides for support for the Serving Together program providing coordinated community resources for veterans, active duty service members, and their families.	$150,000	FY21
EveryMind, Inc.	Provides for social media campaign on suicide/substance use prevention by developing content and posting Btheone messaging, news and updates weekly.	$6,000	FY21
EveryMind, Inc.	Provides for suicide prevention and crisis intervention services.	$45,000	FY21
EveryMind, Inc.	Provides increased outreach efforts, community education, community connectivity, service provision, and coordination specific to the Montgomery County military related community (Military Outreach Initiative).	$41,800	FY13
EveryMind, Inc.	Provides multicultural outreach services for Everymind Inc.'s New Capacity & Outreach for Multicultural Mental Health Opportunities Now program (N'Common).	$224,568	FY07

Entity	Purpose	Amount	1st Year on list
EveryMind, Inc.	Provides state identification cards and birth certificates for individuals who are homeless and have a mental illness or a co-occurring substance use disorder in order to allow behavioral health, medical, entitlements, and other support services.	$72,345	FY18
FAIR Girls, Inc.	Provide trafficking victims client-centered, trauma-informed case management, including safe housing, training community partners to create referral pathways.	$30,000	FY22 Community Grant
Family Learning Solutions, Inc.	Provide career pathway through student internships, mentors/tutors facilitate peer academic/career readiness, leadership, community-service for disconnected youth struggling with achievement.	$55,000	FY22 Community Grant
Family Learning Solutions, Inc.	Provide partnerships of College enrolled/College graduates meeting with highschool students to inform on post-highschool life expectations and goals.	$10,000	FY22 Community Grant
Family Learning Solutions, Inc.	Provides after-school Enrichment Program, mentoring/tutoring services and in-school positive youth development for 30 (9-12th grade) at-risk low-income primary and secondary students via Family Network Connections Program in the down-County area.	$59,524	FY02 or Before
Family Services, Inc.	Provide academic, social, and emotional support during and after school for at-risk minority males at Gaithersburg Middle School. (BROTHERS Program)	$40,000	FY22 Community Grant
Family Services, Inc.	Provide support for the Thriving Germantown Community HUB.	$80,000	FY22 Community Grant
Family Services, Inc.	Provide the Healthy Mothers Healthy Babies Program for low-income and uninsured women with perinatal depression.	$65,000	FY22 Community Grant
Family Services, Inc.	Provides a consumer-run drop-in center for mentally ill adults.	$249,992	FY21
Family Services, Inc.	Provides a program of supervised visitation and monitored exchange of children for families with court orders requiring parents visits or exchanges of children to be supervised or monitored at a neutral and accessible location.	$538,554	FY18
Family Services, Inc.	Provides a substance abuse prevention program to high-risk children, their parents/guardians and siblings - "Dare to be You Program".	$149,682	FY17
Family Services, Inc.	Provides early intervention services for first time parents who are at risk for engaging in child abuse. Provides intensive home visitation services and home-based family support services.	$598,984	FY06
Family Services, Inc.	Provides for free comprehensive services to at-risk parents-to-be and parents with children aged birth to 48 months through the Family Discovery Center.	$113,406	FY16

Entity	Purpose	Amount	1st Year on list
Family Services, Inc.	Provides for support for the Neighborhood Safety Net Services Program to provide critical case management support to residents in Gaithersburg and East County.	$100,000	FY22
Family Services, Inc.	Provides for the Creating Healthy Bonds program to reduce the impacts of parental incarceration on children and families of inmates at the Montgomery County Correctional Facility.	$35,000	FY21
Family Services, Inc.	Provides residential rehabilitation services and support services for transition aged clients referred by Montgomery County.	$135,776	FY02 or Before
Family Services, Inc.	Provides residential rehabilitation services for adults with serious and persistent mental illness.	$157,066	FY02 or Before
Family Services, Inc.	Provides substance abuse prevention and recovery support services to adolescents and their families in Montgomery County.	$363,673	FY13
First African Methodist Episcopal Church of Gaithersburg, Inc.	Provide support for the SHARE food program for low-income families.	$8,500	FY22 Community Grant
Florence Crittenton Services of Greater Washington	Provide for a positive youth development program to empower vulnerable teen girls to overcome obstacles to academic and personal success.	$55,000	FY22 Community Grant
Florence Crittenton Services of Greater Washington	Provide for a social and emotional learning program for middle school girls to develop skills that are essential for academic success.	$35,000	FY22 Community Grant
Florence Crittenton Services of Greater Washington, Inc.	Provides for County Match for Crittenton	$150,000	FY19
Florence Crittenton Services of Greater Washington, Inc.	Provides for two best-practice programs: The SNEAKERS program and The PEARLS Program.	$12,039	FY13
Freshfarm Markets, Inc.	Serve as access point connecting urban residents to healthy food options, with a focus on supporting low-income and minority families.	$15,000	FY22 Community Grant
Gaithersburg HELP, Inc.	Provide free rides to medical appointments and other essential destinations for seniors and persons with disabilities.	$8,000	FY22 Community Grant
Gaithersburg HELP, Inc.	Provide support for the basic needs of food, diapers, and formula for low-income residents in Gaithersburg/Montgomery Village area.	$45,000	FY22 Community Grant
Generation Hope, LLC	Provide teen parents with tuition support, mentoring, academic/life/professional skills, tutoring, and case management to make college a reality.	$20,000	FY22 Community Grant
Germantown Cultural Arts Center, Inc. d/b/a BlackRock Center for the Arts	To oversee coordination of organizations in the County to provide comprehensive services to residents.	$550,000	FY21
GNV Design, LLC	Provides media design services and public awareness campaign services to support the DHHS clients and crime victims.	$35,500	FY21

Entity	Purpose	Amount	1st Year on list
Greater Stonegate Village, Inc.	Provides for operating support.	$10,000	FY21
Greater Washington Community Foundation, Inc	Provides for access improvement to EEE Hubs including transportation and adding data reporting requirements.	$1,800,000	FY21
Greater Washington Community Foundation, Inc.	Provides for the administration of the entity and the awarding of grants through a competitive process that will support services aimed at supporting and stabilizing children, youth and families with their multiple needs aimed towards closing the achievement gap.	$636,450	FY18
Harvest Intercontinental Ministries Unlimited d/b/a Harvest Intercontinental Church	To oversee coordination of organizations in the County to provide comprehensive services to residents.	$300,000	FY21
Have A Dream, Inc.	Provide a six-week breakfast-and-lunch no-fee academic camp that bridges the gap from one school year to the next in Takoma Park.	$45,000	FY22 Community Grant
Health Management Consultants, LLC	Provides technical assistance to support CARF accreditation process.	$40,000	FY19
Hebrew Home of Greater Washington, Inc.	Provide operating support for the ElderSAFE Center.	$50,000	FY22 Community Grant
HIAS, Inc.	Provides legal assistance to County residents in non-citizen deportation or removal proceedings.	$191,641	FY19
Holy Cross Health, Inc.	Provides cancer and tobacco outreach, education, screening, diagnostic and treatment services for the Cancer & Tobacco Program serving the low-income and minority populations.	$75,000	FY03
House of Divine Guidance, Inc.	Provides for operating support for the Winter Haven Emergency Shelter for women and children.	$10,000	FY22
Housing Opportunities Commission	Provides special needs and support services for mentally ill adults.	$24,915	FY07
Hughes United Methodist Church of Wheaton, Maryland d/b/a Hughes United Methodist Church	To oversee coordination of organizations in the County to provide comprehensive services to residents.	$300,000	FY22
Identity, Inc.	Provide support for the expansion of mental health counseling services to the families of low-income, high need youth in the Latino community who are in Identity out-of-school-time programs.	$80,000	FY21
Identity, Inc.	Provide support to the Family Reunification and Strengthening Program.	$125,000	FY21
Identity, Inc.	Provides for case management services to low-income youth and families, primarily within the Latino community, to connect them with resources and safety-net services.	$133,475	FY21
Identity, Inc.	Provides positive youth development programming.	$368,532	FY02 or Before
Imagination Library of Montgomery County, Maryland, Inc.	Provides for mailing free, age-appropriate books to children from birth to age five.	$13,000	FY22 Community Grant
Impact Silver Spring, Inc.	Provide support for the Neighborhood Opportunity Network Initiative.	$222,640	FY22 Community Grant

Entity	Purpose	Amount	1st Year on list
Impact Silver Spring, Inc.	Provides for continued education around Green Space project and Save the Bay Program and administer Youth Sports programs to include Youth Soccer Program.	$25,000	FY22
Impact Silver Spring, Inc.	Provides for engagement and network building and connecting community services in the East County in collaboration with the East County Service Consolidation Hub/Kingdom Fellowship	$60,000	FY22
Impact Silver Spring, Inc.	Provides leadership training courses for Silver Spring residents.	$286,913	FY02 or Before
Interfaith Works, Inc	To oversee coordination of organizations in the County to provide comprehensive services to residents.	$300,000	FY21
Interfaith Works, Inc.	Provide on-site security at the Day Program, Overflow, and Women's Shelter.	$53,581	FY17
Interfaith Works, Inc.	Provide operational support for the Interfaith Works Women's Center.	$50,000	FY21
Interfaith Works, Inc.	Provide Overnight Shelter Services 7 days a week 8:00 PM to 7:00 AM all year round. Management services as needed.	$1,654,602	FY06
Interfaith Works, Inc.	Provide shelter services as cooling or warming centers for Hyperthermia and Hypothermia. Day program provides Vocational Services, Case Management, outreach and in-reach services.	$675,310	FY02 or Before
Interfaith Works, Inc.	Provide support to assist faith communities in meeting community needs.	$80,000	FY22 Community Grant
Interfaith Works, Inc.	Provides Eviction Prevention & Utility Assistance grants.	$146,513	FY02 or Before
Interfaith Works, Inc.	Provides funding to collect and distribute of clothing to low income individuals.	$56,095	FY02 or before
Interfaith Works, Inc.	Provides on-site security at Overflow and Women's Shelter.	$63,036	FY13
Interfaith Works, Inc.	Provides permanent supportive housing and supportive services to the most vulnerable and chronically homeless consumers.	$553,585	FY05
Interfaith Works, Inc.	Provides transitional housing for women with mental health diagnosis; provide permanent supportive group housing for women with medical or psychiatric problems.	$574,491	FY13
International Rescue Committee (IRC) Inc.	Provides for culturally proficient job placement and upgrade services with interpretation to ensure refugees residing in Montgomery County are economically self-sufficient.	$30,000	FY22 Community Grant
Inwood House Development Corporation	Provide support for cleaning of apartments for disabled adults and seniors who are extremely low-income.	$16,800	FY22 Community Grant
Jewish Council for the Aging of Greater Washington, Inc.	Provide in-school and after-school intergenerational mentoring and tutoring for at-risk children and youth.	$50,000	FY22 Community Grant

Entity	Purpose	Amount	1st Year on list
Jewish Council for the Aging of Greater Washington, Inc.	Provide support for JCA's early memory loss program, Kensington Club.	$40,000	FY22 Community Grant
Jewish Council for the Aging of Greater Washington, Inc.	Provide support for the 50+ Employment Expo.	$75,000	FY22 Community Grant
Jewish Council for the Aging of Greater Washington, Inc.	Provide support for VillageRides to expand and enhance volunteer driving in Montgomery County.	$40,000	FY22 Community Grant
Jewish Council for the Aging of Greater Washington, Inc.	Provides a resource center on intergenerational programs and resources (this includes $100,000 from MCPS).	$217,963	FY02 or Before
Jewish Council for the Aging of Greater Washington, Inc.	Provides subsidized employment in nonprofit agencies to adults 55 and older.	$45,476	FY02 or Before
Jewish Council for the Aging of Greater Washington, Inc.	Provides support for the Career Gateway program for Montgomery County residents age 50 and over.	$40,000	FY22 Community Grant
Jewish Council for the Aging of Greater Washington, Inc.	Provides support for the Escorted Transportation Program to meet the transportation needs of low income older adults and residents with disabilities and to fill the gaps not met by other programs and services.	$128,213	FY14
Jewish Foundation for Group Homes, Inc.	Provides 24-hour supervised, group living for an adult with a serious and persistent mental illness	$34,290	FY02 or Before
Jewish Social Service Agency (JSSA)	Provide support for a Child and Adolescent therapist, co-located at community provider sites, who provides assessment, referral, and connection to services.	$36,050	FY22 Community Grant
Jewish Social Service Agency (JSSA)	Provide support for a Senior Services Care Manager to support expanded caseload of frail low-income seniors, allowing them to successfully age in place.	$41,200	FY22 Community Grant
Jewish Social Service Agency (JSSA)	Provide support for a specialist serving adolescents and adults with disabilities, providing job coaching, training, and support to help them secure employment.	$42,500	FY22 Community Grant
Jewish Social Service Agency (JSSA)	Provide support fore a clinical social worker, specializing in early childhood and evidence-based interventions, serves children (ages 2 to 7) with behavioral issues.	$56,560	FY22 Community Grant
Jewish Social Service Agency (JSSA)	Provides mental health and substance abuse prevention services and activities to low-income children and their families including assessment, diagnosis, psychotherapy, medication monitoring, and crisis intervention.	$54,682	FY02 or Before
Just Neighbors Ministry, Inc.	To provide high-quality immigration legal services to low-income immigrants.	$20,000	FY22 Community Grant
Kelly Collaborative Medicine	Provides for the establishment and administration of Medical/Clinical activities for the Montgomery County Medical Respite program which will provide acute and post-acute medical care for patients experiencing homelessness.	$550,000	FY22

Entity	Purpose	Amount	1st Year on list
Kemp Mill Village	Provide for operating support.	$10,000	FY21
Kentlands Community Foundation, Inc.	Provides for operating support.	$10,000	FY21
Kids In Need Distributors, Inc.	Provide weekend food to grades K-8 students who receive Free And Reduced Meals at MCPS schools.	$20,000	FY21
Kids in Need Distributors, Inc.	Provides for use of effective models to increase the number of Montgomery County Public School elementary students being served by the Weekend Food bag/ SmartSacks Program.	$73,130	FY18
Kids in Need Distributors, Inc.	Provides Weekend Food Bags / Smart Sacks Program - Expansion.	$53,581	FY17
KIND, Inc. d/b/a Kids in Need of Defense	Provide pro-bono legal services for unaccompanied immigrant and refugee minors.	$50,000	FY22 Community Grant
KIND, Inc. d/b/a Kids in Need of Defense	Provides legal assistance to County residents in non-citizen deportation or removal proceedings	$126,690	FY19
KindWorks, Inc.	Provide for operating support.	$30,000	FY22 Community Grant
Kingdom Fellowship African Methodist Episcopal Church, Inc.	To oversee coordination of organizations in the County to provide comprehensive services to residents.	$400,000	FY21
Korean Association of the State of Maryland Metropolitan Area, Inc.	Provides social services to Korean speaking people with limited English proficiency who reside in the County.	$30,162	FY02 or Before
Korean Community Service Center Of Greater Washington, Inc.	Provide emergency financial assistance and wrap-around social services to low-income residents in the Asian American community and immigrant residents.	$20,000	FY22 Community Grant
Korean Community Service Center Of Greater Washington, Inc.	Provide for KCSC's Senior Empowerment Program to assist low-income seniors within the Asian American community who reside in Eastern Montgomery County.	$20,000	FY22 Community Grant
Korean Community Service Center of Greater Washington, Inc.	Provides outreach services to low-income Montgomery County residents with limited English proficiency.	$52,095	FY07
Korean Community Service Center Of Greater Washington, Inc.	Provides support for the Keystone Project to assist victims of domestic violence in the Korean community.	$55,000	FY22 Community Grant
Korean Community Service Center Of Greater Washington, Inc.	Provides support for the Strengthening Asian Families through Empowerment and Services (SAFES) program.	$55,000	FY21
Lachman Consulting, LLC	Provide support for development of a leadership program that is committed to fostering more impactful, adaptable and connected leadership across the Continuum of Care	$44,975	FY21
Latin American Youth Center, Inc.	Provide individual and family counseling, psychoeducational group sessions, and referrals to other mental health providers.	$65,000	FY22 Community Grant
Latin American Youth Center, Inc.	Provides for Gang Prevention programs.	$160,356	FY10
Latino Child Care Association of Maryland, Inc.	Provides for operating support.	$50,000	FY22 Community Grant

Entity	Purpose	Amount	1st Year on list
LEAD4LIFE, Inc.	Provide services to disconnected youth with a concentration on the African American community through a Positive Youth Development approach.	$10,000	FY22 Community Grant
Lead4Life, Inc.	Provides for Assistance to disconnected youth in East County to promote self-sufficiency.	$44,290	FY18
Leadership Montgomery Education Foundation, Inc.	Provide programs to build capacity to address racial disparities and to advance racial equity in Montgomery County.	$40,000	FY22 Community Grant
Legal Aid Bureau, Inc.	Provide enhanced access to legal services for low-income families through a medical-legal partnership providing advocacy, outreach, and education.	$40,000	FY22 Community Grant
Legal Aid Bureau, Inc.	Provides legal representation and consultation to seniors and focuses on legal issues related to benefits such as Social Security, Medicare, eviction, housing and nursing homes.	$76,830	FY02 or Before
Literacy Council of Montgomery County, MD, Inc.	Provide under-skilled and under-credentialed adults with educational and workplace skills necessary to obtain family-sustaining jobs.	$35,000	FY22 Community Grant
Little Falls Village Corp.	Provide for operating support.	$30,000	FY21
Lt. Joseph P. Kennedy Institute, Inc.	Provide nursing services and interest-based, community integration activities for adults with multiple and severe disabilities.	$45,000	FY22 Community Grant
Lt. Joseph P. Kennedy Institute, Inc.	Provide support for Community Companions after-school, respite, and summer camp program for children and youth with disabilities and their families.	$230,637	FY02 or Before
Lt. Joseph P. Kennedy Institute, Inc.	Provide therapeutic, community-integrated services to children and youth with disabilities.	$60,000	FY22 Community Grant
Lt. Joseph P. Kennedy Institute, Inc.	Provides an ongoing program of specialized services to adults with multiple disabilities.	$344,005	FY02 or Before
Luminus Network, Inc. (formerly FIRN, Inc.)	Provides for legal screening and representation of Montgomery County Residents in deporation or removal proceedings	$77,933	FY21
Lutheran Social Services of the National Capital Area, Inc.	Provides for emergency assistance for rent, utilities, health care for newly arrived refugees.	$42,000	FY22
Madison House Autism Foundation, Inc.	Provide job readiness and life skills training for highly impacted county adults with Autism and other Intellectual/Developmental Disabilities	$50,000	FY22 Community Grant
Madison House Autism Foundation, Inc.	Provide off-campus educational experiences for neuro-typical and neuro-diverse Montgomery County youth at Madison Fields, Madison House Autism Foundation.	$25,000	FY22 Community Grant
Manna Food Center, Inc.	Provide food support and nutrition education to underserved areas via a mobile kitchen and pop up pantry.	$45,000	FY21

Entity	Purpose	Amount	1st Year on list
Manna Food Center, Inc.	Provide healthy foods for weekend meals to elementary school students experiencing hunger and food insecurity.	$54,000	FY21
Manna Food Center, Inc.	Provides distribution of food to hungry and low income residents of Montgomery County.	$251,099	FY02 or Before
Manna Food Center, Inc.	Provides for use of effective models to increase the number of Montgomery County Public School elementary students being served by the Weekend Food bag/ SmartSacks Program.	$73,130	FY18
Manna Food Center, Inc.	Provides locally grown produce to County residents experiencing food insecurity.	$40,000	FY21
Manna Food Center, Inc.	Provides Weekend Food Bags / Smart Sacks Program - Expansion	$53,581	FY17
Mary's Center for Maternal and Child Care, Inc.	Provide support for four non-billable patient care positions at our new, expanded community health center at 344 University Boulevard W.	$45,000	FY22 Community Grant
Maryland Treatment Centers, Inc.	Provides a day treatment program for delinquent youth.	$428,835	FY10
Maryland Treatment Centers, Inc.	Provides comprehensive after-school substance abuse treatment to adolescents involved with Crossroads Youth Opportunity Center (CYOC) and the Up County Youth Opportunity Center (UCYOC)	$80,000	FY13
Maryland Vietnamese Mutual Association, Inc.	Provide assistance to immigrants to prepare and apply for naturalization in order to become US Citizens.	$15,000	FY22 Community Grant
Maryland Vietnamese Mutual Association, Inc.	Provides various support services including tutoring, empowerment and mentoring (TEAM) Program, VPEP, GAPS and NAAS to the immigrant community in Montgomery County.	$76,211	FY10
Meals On Wheels of Central Maryland, Inc.	Provide for expansion of HDMP program, including personnel expenses for a site coordinator and a driver and food and delivery costs.	$26,000	FY22 Community Grant
Mercy Health Clinic, Inc.	Provide primary and specialty care for low-income, uninsured patients, and patients with Medicaid.	$85,000	FY22 Community Grant
Mercy Health Clinic, Inc.	Provide support for the on-site pharmacy program serving low-income, uninsured residents of Montgomery County.	$35,000	FY22 Community Grant
Metropolitan Washington Council of Governments (COG)	Provides a racial disparity study regarding homelessness and ability to exit homelessness in the region.	$26,421	FY21
Mid-County United Ministries, Inc.	Provides for emergency assistance for vital utility services for neediest neighbors in the highest poverty area.	$25,000	FY22
Mid-County United Ministries, Inc.	Provides staffing to assist low-income residents who are experiencing housing related and other emergencies.	$20,751	FY02 or Before
Ministries United Silver Spring Takoma Park, Inc.	Provides for housing, utilities, prescriptions, food and other types of assistance.	$30,000	FY22

Entity	Purpose	Amount	1st Year on list
Mobile Medical Care, Inc.	Partially fund MobileMed's Specialty Care Coordinator to help low-income, uninsured patients access and navigate essential specialty health resources.	$30,000	FY22 Community Grant
Mobile Medical Care, Inc.	Provide for development of a Quality Improvement program.	$60,000	FY22 Community Grant
Montgomery County Collaboration Council for Children, Youth and Families, Inc.	Provide current information to Montgomery County residents on medical, legal, and behavioral issues and supports related to opioid and substance abuse.	$92,044	FY17
Montgomery County Collaboration Council for Children, Youth and Families, Inc.	Provides community based services for youth with intensive mental health needs and their families and wrap around services to prevent youth violence and gang activities	$916,909	FY07
Montgomery County Collaboration Council for Children, Youth and Families, Inc.	Provides for a Disproportionate Minority Contact Reduction Coordinator	$105,060	FY18
Montgomery County Collaboration Council for Children, Youth and Families, Inc.	Provides for a re-engagement and youth drop-in center and Youth Development Program	$200,000	FY21
Montgomery County Collaboration Council for Children, Youth and Families, Inc.	Provides for administration and monitoring of funds locally designated for pathway to services; Montgomery County's local access mechanism (LAM), a single point of contact for families and providers to access services for children with severe social, emotional and behavioral problems	$53,581	FY18
Montgomery County Collaboration Council for Children, Youth and Families, Inc.	Provides for implementation of Healthy Montgomery Behavioral Health Task Force recommendations.	$24,500	FY18
Montgomery County Collaboration Council for Children, Youth and Families, Inc.	Provides for InfoMontgomery	$107,558	FY14
Montgomery County Collaboration Council for Children, Youth and Families, Inc.	Provides for operating support	$45,935	FY14
Montgomery County Federation of Families for Children's Mental Health, Inc.	Provides support services to children with mental, emotional, and behavioral disorders and their families	$356,065	FY05
Montgomery County Food Council, Inc.	Provide for staff to support and expand Food Council initiatives to foster a healthy and sustainable local food system.	$60,000	FY21
Montgomery County Food Council, Inc.	Provides for continued planning, implementation and oversight of the "A Food Secure Montgomery" plan.	$85,509	FY18
Montgomery County Language Minority Health Project, Inc.	Provide patient navigation services to facilitate access to age and gender appropriate cancer screenings to Proyecto's patient population.	$50,000	FY22 Community Grant
Montgomery County Maryland Bar Foundation, Inc.	Montgomery County Maryland Bar Foundation provides pro bono legal services to low income citizens of the County who have no other means to employ an attorney. Legal Services primarily include: consumer, family, and individual.	$56,318	FY02 or Before

Entity	Purpose	Amount	1st Year on list
Montgomery County Maryland Bar Foundation, Inc.	Provide legal services for pro bono case referrals and brief legal advice clinics to low income residents.	$50,000	FY22 Community Grant
Montgomery County Muslim Foundation, Inc.	Provide Food assistance to needy and low income residents of Montgomery County.	$110,000	FY22 Community Grant
Montgomery County Muslim Foundation, Inc.	Provide services to seniors to meet their social, intellectual, mental, and physical health needs.	$70,000	FY22 Community Grant
Montgomery County Muslim Foundation, Inc.	Provide support for Youth Empowerment Program.	$12,000	FY22 Community Grant
Montgomery Hospice, Inc.	Provide compassionate, specialized medical and emotional care for children with life-limiting illnesses, keeping children in their homes surrounded by family.	$35,000	FY22 Community Grant
Montgomery Hospice, Inc.	Provide volunteer services to support terminally-ill patients and their families.	$41,059	FY22 Community Grant
Muslim Community Center, Inc.	Provide clinical case management for Medicare, Medicaid and uninsured Montgomery County residents.	$40,000	FY22 Community Grant
Muslim Community Center, Inc.	Provide for implementation of quality measures consistent with the standard of care for controlling diabetes and other chronic diseases.	$34,000	FY22 Community Grant
Muslim Community Center, Inc.	Provide for increased access to quality eye care services for uninsured and underinsured Montgomery County residents.	$24,940	FY22 Community Grant
Muslim Community Center, Inc.	Provide handicap access shuttle van transportation services for patients from major public transportation hub stands to and from the Clinic.	$60,288	FY22 Community Grant
Muslim Community Center, Inc.	Provide increased access to gynecological services for better cancer screening for uninsured and underinsured Montgomery County residents.	$88,324	FY22 Community Grant
NAMI Montgomery County (MD), Inc.	Provide educational classes, support groups and outreach presentations for caregivers and individuals living with mental illness in Montgomery County.	$20,000	FY21
NAMI Montgomery County (MD), Inc.	Provides mental health education and support for teachers and youth through presentations and an evidence-based suicide prevention program.	$15,000	FY21
NAMI Montgomery County (MD), Inc.	Provides training and educational services for families of persons with a serious and persistent mental illness.	$8,525	FY04
National Capital Bnai Brith Assisted Housing Corporation	Provides for a supplement by the Area Agency on Aging for the cost of one meal per day in Congregate Housing Service Program (CHSP) facilities.	$57,488	FY18
National Capital Bnai Brith Assisted Housing Corporation	Provides for funding to pay for extremely low income residents who cannot afford the Medication Administration fee and/or overnight security fee.	$33,000	FY22

Entity	Purpose	Amount	1st Year on list
National Compadres Network, Inc.	Provides for La Cultura Cura training to HHS SON staff and community leaders to help them implement the needed supports to serve youth who are at the highest risk and gang involved individuals in the community.	$26,264	FY18
Nonprofit Montgomery, Inc.	Provide collaborative education and promotion of early care for children.	$50,000	FY22 Community Grant
Nonprofit Montgomery, Inc.	Provide training for County nonprofits in program evaluation so they can better measure and assess program impact.	$50,000	FY21
NonProfit Montgomery, Inc.	Provides for an Employer Early Care and Education Toolkit for Montgomery County through the Montgomery Moving Forward Initiative	$25,000	FY20
Nonprofit Montgomery, Inc.	Provides for Operating Support and the Financial Reporting and management Institute (FIRM).	$174,620	FY15
Nourish Now, Inc.	Provide food donations for at-risk youth.	$5,000	FY22 Community Grant
Nourish Now, Inc.	Provide support for the Family Food Distribution Program, which provides food assistance to low to moderate income residents in the County.	$35,000	FY22 Community Grant
Nourish Now, Inc.	Provide support for the Food Rescue Program.	$40,000	FY22 Community Grant
Nueva Vida, Inc.	Deliver physical and behavioral health education workshops and events for disadvantaged families in the Latino community.	$41,000	FY22 Community Grant
Oak Chapel United Methodist Church	To oversee coordination of organizations in the County to provide comprehensive services to residents.	$300,000	FY21
Olney Help, Inc.	Provides for emergency assistance for rent, utilities, and prescriptions.	$10,000	FY22
Olney Help, Inc.	Provides for emergency food assistance delivered to households.	$15,000	FY22
Olney Home For Life, Inc.	Provide free transportation, friendly daily calls, weekly visits, information events and social contact to seniors in Olney and surrounding areas.	$13,000	FY21
Organization for Advancement of and Services for Individuals with Special Needs (OASIS), Inc.	Provide funding to create an interactive curriculum demonstrating sustainable farm practices to increase independent participation of disabled groups and volunteers at OASIS farms.	$6,190	FY22 Community Grant
Parent Encouragement Program, Inc.	Provides parent education programs to low income parents in the Latino community to empower their children to succeed in school and life.	$20,000	FY22 Community Grant
Partners in Care Foundation, Inc.	Provides for use of and technical support for the Contractor's online risk assessment and alert system for improving medication usage among seniors.	$10,000	FY18
Pathways to Housing DC, Inc. d/b/a Pathways to Housing DC	Provides for permanent supportive housing for clients with substance dependent disorders or co-occurring disorders.	$78,866	FY20

Entity	Purpose	Amount	1st Year on list
Play Ball Academy LLC	Provides for professional coaching to allow for higher levels of sport competitiveness, mental acuity, skill and character development while promoting the benefit of team work while participating in sports.	$25,000	FY22
Poolesville Area Senior Center, Inc.	Provide for operating support.	$25,000	FY22 Community Grant
Potomac Community Resources, Inc.	Provides funding to facilitate and develop programs for Montgomery County residents living with intellectual and developmental differences	$160,459	FY02 or Before
Pride Youth Services, Inc.	Provide youth development programming specifically for male teens ages 14-18 years old in the African American community.	$20,000	FY22 Community Grant
Qiagen, LLC	Provides for Quantiferon-TB Gold Plus Tubes.	$30,000	FY18
Rainbow Place Shelter for Homeless Women, Inc.	Provide on site case management for people transitioning out of homelessness.	$45,000	FY21
Rainbow Place Shelter for Homeless Women, Inc.	Provides Seasonal Emergency Shelter for women at Rainbow Place.	$59,000	FY02 or Before
Red Wiggler Foundation, Inc.	Provides for opportunities for people with and without disabilities to come together to work, learn, and grow healthy food.	$70,000	FY22
Reginald S. Lourie Center for Infants and Young Children, Inc.	Provide for operating support.	$115,000	FY22 Community Grant
Reginald S. Lourie Center for Infants and Young Children, Inc.	Provides a Therapeutic Nursery Program for children ages three and four who have significant delays in their social and emotional development who cannot be accommodated in a mainstream pre-school setting.	$163,210	FY03
Reginald S. Lourie Center for Infants and Young Children, Inc.	Provides Court Related Mental Health Services/ Attachment and Bonding Studies, Attachment Centered Evaluation and Treatment Services for Child Welfare Services.	$121,551	FY03
Relias, LLC	Provides the Behavioral Health Essential training package to support the Commission on Accreditation of Rehabilitation Facilities (CARF) accreditation process.	$27,134	FY18
Rockville Area Village Exchange, Inc.	Provide resources, information and operational financial support to local Montgomery County community groups to establish and build their local Village.	$10,000	FY21
Rockville Help, Inc.	Provides for emergency assistance with food, rent, security deposits, utilities, and prescriptions to families in need in Rockville, Maryland.	$10,000	FY22
Rosaria Communities Foundation, Inc.	Provide independent living opportunities for people with intellectual and physical disabilities within an involved community.	$30,000	FY22 Community Grant
Seneca Creek Community Church	To oversee coordination of organizations in the County to provide comprehensive services to residents.	$400,000	FY21
Silver Spring Village, Inc.	Provide for operating support.	$30,000	FY21

Entity	Purpose	Amount	1st Year on list
Spanish-Speaking Community of Maryland, Inc.	Provide consultations with case managers to address essential needs of low-income, limited English proficient families and immigrants.	$15,000	FY22 Community Grant
Springvale Terrace, Inc.	Provides for a supplement by the Area Agency on Aging for the cost of one meal per day in Congregate Housing Service Program (CHSP) facilities.	$54,750	FY18
St. Camillus Catholic Church	Provide nutritionally adequate, culturally appropriate food to be distributed to families in need.	$25,000	FY21
St. Joseph's House, Ltd.	Provide for home-based care provider for students with intellectual and developmental disabilities.	$20,000	FY21
Stepping Stones Shelter Inc.	Provide emergency shelter to households with minor children in Montgomery County.	$35,923	FY21
Stepping Stones Shelter, Inc.	Provide employment counseling to homeless and formerly homeless families.	$55,000	FY21
Suburban Hospital, Inc.	Provides community cancer and tobacco outreach education, screening, diagnostic, and treatment services for the Cancer & Tobacco Program serving the low-income and minority populations.	$75,000	FY03
The Affiliated Sante Group, Inc.	Provide a program through operation of a consumer run drop in center, providing recovery-based services and social/recreational activities for adults recovering from the effects of a psychiatric illness at its Silver Spring location.	$125,839	FY15
The Arc Montgomery County, Inc.	Provide medical child care tuition waivers for low- to moderate-income families experiencing temporary financial crises.	$30,000	FY21
The Arc Montgomery County, Inc.	Provides recreational services after school, all day during the summer, and on all Montgomery County holidays.	$61,946	FY02 or Before
The BUILD Program Corporation	Provides for Crisis Intervention and Gang Intervention Training and Certification for gang intervention and youth violence intervention specialists.	$37,195	FY15
The Dwelling Place, Inc.	Provide housing and case management to homeless families with children.	$25,000	FY21
The Dwelling Place, Inc.	To provide for leasing cost for permanent housing program for families with children.	$13,522	FY18
The George B. Thomas, Sr. Learning Academy, Inc.	Provide support for the Rising Stars pre-K program.	$25,000	FY22 Community Grant
The George B. Thomas, Sr. Learning Academy, Inc.	Provides Saturday School for tutoring and mentoring to enhance the academic performance and achievement of children in grades 1 through 12.	$983,165	FY03
The Latino Student Fund	Provide academic support for PreK-12th grade Hispanic youth and their adult family members.	$30,000	FY22 Community Grant

Entity	Purpose	Amount	1st Year on list
The Metropolitan Washington Ear, Inc.	Provides access to current news and information to people who are blind, visually impaired, or have a physical disability.	$62,079	FY02 or Before
The Montgomery County Coalition for the Homeless, Inc.	Case Management/support services for formerly homeless families in the Partnership for Permanent Housing	$263,644	FY17
The Montgomery County Coalition for the Homeless, Inc.	HUD Match (Keys First) provide Permanent Supportive Housing and supports. Includes case management and other supportive services to formerly chronically homeless single adults and families.	$92,698	FY17
The Montgomery County Coalition For The Homeless, Inc.	Provide 24/7 emergency shelter and supportive services.	$150,000	FY21
The Montgomery County Coalition for The Homeless, Inc.	Provide permanent supportive housing for formerly homeless adults in CHIP who were frequent users of costly emergency and corrections systems.	$70,000	FY21
The Montgomery County Coalition for the Homeless, Inc.	Provides permanent, and supportive housing for homeless persons.	$106,508	FY03
The Montgomery County Coalition for the Homeless, Inc.	Provides affordable, permanent, supportive housing to homeless individuals and families.	$2,280,969	FY07
The Montgomery County Coalition for the Homeless, Inc.	Provides emergency and overnight shelter and case management to homeless men.	$1,629,136	FY13
The Montgomery County Coalition for the Homeless, Inc.	Provides for additional support for the Partnership for Permanent Housing (PPH) program within the HIF.	$170,326	FY18
The Montgomery County Coalition for the Homeless, Inc.	Provides for emergency and overnight shelter and case management to homeless men.	$957,079	FY02 or Before
The Montgomery County Coalition for the Homeless, Inc.	Provides for permanent supportive housing to most vulnerable and chronically homeless individuals.	$576,222	FY13
The Montgomery County Coalition for the Homeless, Inc.	Provides for security at the men's emergency and overnight shelter.	$52,530	FY18
The Montgomery County Coalition for the Homeless, Inc.	Provides funding for overflow shelters for homeless men.	$370,865	FY13
The Montgomery County Coalition for the Homeless, Inc.	Provides housing and support for chronically homeless persons (Home First Program)	$117,257	FY07
The Montgomery County Coalition for the Homeless, Inc.	Provides permanent support housing individuals and families (Seneca Heights Apartments).	$644,400	FY05
The Montgomery County Coalition for the Homeless, Inc.	Provides Permanent Supportive Housing targeting Veterans (Operation Homecoming) with and without disabilities and those who need ongoing rental assistance and social services support.	$586,341	FY16
The Montgomery County Coalition for the Homeless, Inc.	To provide permanent supportive affordable housing for formerly homeless individuals.	$710,440	FY13
The National Center for Children and Families, Inc.	Provide support for the Futurebound Transitional Housing program.	$100,120	FY21

Entity	Purpose	Amount	1st Year on list
The National Center for Children and Families, Inc.	Provides a cash match to Housing and Urban Development (HUD) Continuum of Care grants for supportive services to Permanent Housing.	$136,417	FY10
The National Center for Children and Families, Inc.	Provides emergency shelter and comprehensive services to homeless families to support their transition to stable housing.	$279,125	FY21
The National Center for Children and Families, Inc.	Provides for a count of youth that can be integrated into the Continuum of Care (COC) annual point in time count.	$49,498	FY19
The Oasis Institute Corp.	Provide intergenerational literacy-based tutoring program serving older adults, students in grades K-5 and staff at twenty-one Montgomery County Public Schools.	$19,800	FY22 Community Grant
The Primary Care Coalition of Montgomery County, Maryland, Inc.	Proivdes for colorectal cancer screening and treatment to low-income, uninsured adults residents of Montgomery County. The scope of work includes subcontracts with medical care providers and health care facilities which specialize in colorectal cancer	$358,500	FY02 or Before
The Primary Care Coalition of Montgomery County, Maryland, Inc.	Provides community-based minority outreach and health education services (LHI).	$67,753	FY18
The Primary Care Coalition of Montgomery County, Maryland, Inc.	Provides community-based minority outreach and health education services (LIEED).	$119,105	FY18
The Primary Care Coalition of Montgomery County, Maryland, Inc.	Provides for Care for Kids health program, plus specialty care coordination, teen pregnancy prevention.	$1,357,220	FY02 or Before
The Primary Care Coalition of Montgomery County, Maryland, Inc.	Provides for community-based minority outreach and health education services.	$300,724	FY02 or Before
The Primary Care Coalition of Montgomery County, Maryland, Inc.	Provides for specialty care coordination for children with chronic and serious medical conditions.	$80,000	FY18
The Primary Care Coalition of Montgomery County, Maryland, Inc.	Provides health care services for low-income, uninsured adults (Montgomery Cares).	$12,635,892	FY02 or Before
The Primary Care Coalition of Montgomery County, Maryland, Inc.	Provides pharmaceutical support services for low-income persons with a mental illness.	$59,733	FY03
The Rock Creek Foundation for Mental Health, Inc.	Provides a highly supervised residential rehabilitation program for head-injured adults with a serious and persistent mental illness.	$209,560	FY02 or Before
The Rock Creek Foundation for Mental Health, Inc.	Provides residential rehabilitation services for adults with mental illness.	$59,482	FY02 or Before
The Senior Connection of Montgomery County, Inc.	Provide for the expansion of a transportation network for seniors in Montgomery County.	$50,000	FY21
The Senior Connection of Montgomery County, Inc.	Provides supportive services to seniors in Montgomery County.	$122,348	FY05
The Shepherd's Table, Inc.	Provides Homeless In-Reach and Outreach services to homeless individuals at Progress Place.	$268,230	FY02 or Before
The Tree House Child Advocacy Center of Montgomery County MD, Inc.	Provide forensic medical services for child victims of abuse and neglect.	$50,000	FY21

Entity	Purpose	Amount	1st Year on list
The Tree House Child Advocacy Center of Montgomery County MD, Inc.	Provide in-home, trauma-informed therapy to children immediately upon their placement into the foster care system.	$25,000	FY21
The Tree House Child Advocacy Center of Montgomery County, MD, Inc.	Provides 'one stop' services to sexually and physically abused children.	$941,722	FY18
TLC-The Treatment and Learning Centers, Inc.	Provide employment readiness skills for youth with disabilities.	$7,774	FY22 Community Grant
Torture Abolition and Survivors Support Coalition International	Provide culturally-sensitive, trauma-informed legal representation and career development services to advance equity for asylum seekers who are survivors of torture	$75,000	FY22 Community Grant
TransCen, Inc.	Provides support services for people with disabilities.	$37,221	FY02 or Before
Upcounty Community Resources, Inc.	Provide social, respite, therapeutic, fitness and enrichment activities for adults with developmental and intellectual disabilities.	$71,500	FY21
Upper Montgomery Assistance Network, Inc.	Provides for emergency financial assistance to families facing homelessness or utility loss.	$50,000	FY22
Us Helping Us, People Into Living, Inc.	Provide support for complimentary, comprehensive health screening to assess health risks among Montgomery County residents.	$40,000	FY22 Community Grant
Vietnamese Americans Services, Inc.	Provide improved health care access to the Vietnamese community in Montgomery County.	$50,400	FY22 Community Grant
Vietnamese Americans Services, Inc.	Provide services to seniors in the Vietnamese community and sustain the first adult day care center for the Vietnamese community in Montgomery County.	$50,000	FY22 Community Grant
Village of Takoma Park, Inc.	Provide for operating support.	$10,000	FY21
Villages of Kensington MD, Inc.	Provide for operating support.	$10,000	FY21
Washington Youth Foundation, Inc.	Provides a mentoring program for youth who are enrolled in secondary schools in Montgomery County.	$76,211	FY10
Washington Youth Foundation, Inc.	Provides after-school and weekend English and math tutoring program for low income students who have limited English proficiency in Montgomery County.	$51,487	FY07
Way Station, Inc.	Provides site-based and in-home respite care services to children and adolescents who are referred by the County or its designee.	$110,000	FY05
WellSky Corporation	Provides for updates, maintenance and enhancements for the HMIS.	$136,706	FY20
White Bird Clinic	Provides technical assistance, training and community engagement on responding to behavioral health and substance use crises.	$29,100	FY21
Winter Growth, Inc.	Provide supportive services to functionally and/or cognitively impaired seniors to help them age safely and with dignity in their community.	$17,500	FY22 Community Grant

Entity	Purpose	Amount	1st Year on list
Women Who Care Ministries, Inc.	Provide operating support for the Kids Weekend Meal Program.	$190,000	FY21
Women Who Care Ministries, Inc.	Provides for use of effective models to increase the number of Montgomery County Public School elementary students being served by the Weekend Food bag/ SmartSacks.	$73,130	FY18
Women Who Care Ministries, Inc.	Provides Weekend Food Bags / Smart Sacks Program - Expansion.	$53,581	FY17
WorkSource Montgomery, Inc.	Provides the Helping Individuals Reach Employment (HIRE) Program to residents living in the Eastern Region of Montgomery County	$154,438	FY18
WUMCO Help, Inc.	Provides for emergency assistance for rent/mortgage and utilities.	$10,000	FY22
YMCA of Metropolitan Washington, Inc.	Provide case management and training for volunteers in intensive one-on-one mentoring program for court-involved male and female youth of color.	$40,000	FY22 Community Grant
YMCA of Metropolitan Washington, Inc.	Provides an after-school program for middle school youth in the high-risk community of Rosemary Hills. Program includes mentoring, life-skills training, homework help, and literacy improvement.	$119,990	FY13
YMCA of Metropolitan Washington, Inc.	Provides at-risk youth with trauma-informed, academic-focused, out-of-school-time enrichment services, intensive homework help and mentoring, and other services for adults.	$70,000	FY22 Community Grant
YMCA of Metropolitan Washington, Inc.	Provides mentors to children in foster homes for the Youth Links Mentoring Program.	$77,548	FY02 or Before
YMCA of Metropolitan Washington, Inc.	To establish Long Branch Collective Action for Youth initiative, a collaborative effort to improve agency coordination and outcomes for youth.	$85,000	FY22 Community Grant
YMCA of Metropolitan Washington, Inc. (Bethesda-Chevy Chase)	Provides for prevention, early intervention, and community development services to elementary, middle and high school-aged youth.	$65,815	FY02 or Before
YMCA of Metropolitan Washington, Inc. (Silver Spring)	Provides after school activities and substance abuse prevention and delinquency services for youth in the Carroll Avenue/Quebec Terrace areas of Silver Spring.	$41,885	FY02 or Before
	Subtotal:	**$61,565,145**	

Housing and Community Affairs

A Wider Circle, Inc.	Provide support for the Workforce Development Program.	$45,000	FY22 Community Grant
A Wider Circle, Inc.	Provides support for the Neighborhoods to Call Home program within the HIF	$225,000	FY18
Asian Pacific American Legal Resource Center	Provide legal assistance to low-income immigrants in the Asian American Community who are seeking immigration relief.	$30,000	FY22 Community Grant

Entity	Purpose	Amount	1st Year on list
CASA de Maryland, Inc.	Provide low-income primarily immigrant workers with vocational and workplace safety and health training that increases their employability and earning potential.	$45,000	FY22 Community Grant
CASA de Maryland, Inc.	Provide outreach, training, mentoring, and counseling to support current and aspiring business owners in formalizing and/or strengthening their businesses.	$100,000	FY22 Community Grant
CASA de Maryland, Inc.	Provide tenant outreach and education, legal services, and community-building activities to improve housing conditions, landlord-tenant relations and public safety.	$15,000	FY21
CASA de Maryland, Inc.	Provides for Housing Initiative Funds (HIF) for tenant counseling and housing initiatives	$250,000	FY04
CASA de Maryland, Inc.	Provides for Housing Initiative Funds (HIF) for the Pine Ridge Community Center	$146,340	FY06
CollegeTracks, Inc.	Provide services to low-income, first-generation-to-college students to enroll, persist, and graduate from college or technical school.	$330,000	FY22 Community Grant
Collegiate Directions, Inc.	Provide comprehensive support for low-income, first generation students in Montgomery County to access and complete college.	$75,000	FY22 Community Grant
Community Reach of Montgomery County, Inc.	Provide financial assistance to residents facing eviction/utility termination, prescription cost assistance, and referrals for dental/vision services, clothing, and food.	$20,000	FY21
DC Diaper Bank (dba Greater DC Diaper Bank)	Provide support for low-income families and the community organizations that serve them by regularly supplying baby needs and hygiene products.	$27,000	FY22 Community Grant
Eastern Montgomery Emergency Assistance Network	Provide emergency housing, utility or prescription assistance to referred customers in Eastern Montgomery County.	$25,000	FY21
Ethiopian Community Center, Inc.	Provide workforce and youth development programs to improve employment, academic, and socio-emotional outcomes for Ethiopian residents in the County.	$45,000	FY22 Community Grant
Fenton Village, Inc.	Provide enhanced public awareness of the business community in Fenton Village.	$20,000	FY22 Community Grant
Future Link, Inc.	Provide an extensive outreach program with individualized academic and career supports for at-risk youth.	$39,100	FY22 Community Grant
Future Link, Inc.	Provide authentic internship work experiences for at-risk County youth keeping them motivated, persisting with their education, and on-track towards self-sufficiency.	$27,300	FY22 Community Grant
Habitat for Humanity Metro Maryland, Inc.	Provide improvements and critical repairs of residences of low-income, non-senior households.	$40,000	FY21

Entity	Purpose	Amount	1st Year on list
Home Care Partners, Inc.	Provide for home aide services to help low-income seniors and adults with disabilities remain at home.	$40,000	FY22 Community Grant
Housing Unlimited, Inc.	Provide funding to expand the organization's permanent affordable housing for persons who are homeless and have psychiatric disabilities.	$80,000	FY21
Housing Unlimited, Inc.	Provides for Community Housing Development Organization (CHDO) operating support	$40,000	FY02 or before
Interfaith Works, Inc.	Provide support for the Interfaith Clothing Center.	$60,000	FY22 Community Grant
Interfaith Works, Inc.	Provide support for the Interfaith Works Connections program.	$40,000	FY22 Community Grant
Interfaith Works, Inc.	Provide support for the Vocational Services Program.	$66,000	FY22 Community Grant
Latin American Youth Center, Inc.	Improve workforce readiness of youth ages 16-24 through internships, job readiness activities, industry-specific training and job placement services.	$45,000	FY22 Community Grant
Latin American Youth Center, Inc.	Provide a mentoring program for middle school boys of color.	$55,000	FY22 Community Grant
MentorPrize, Incorporated	Recruit adult mentors to form quality relationships with underserved individuals.	$15,000	FY22 Community Grant
Montgomery County Historical Society, Inc.	Provides for education and outreach programs	$150,000	FY02 or before
Montgomery Housing Partnership, Inc.	Provide funding for the Great Achievers Toward Outstanding Results (GATOR) program for children in grades K-5.	$25,000	FY19
Montgomery Housing Partnership, Inc.	Provide on-site after-school educational activities for children living in MHP’s affordable rental units.	$183,718	FY22 Community Grant
Montgomery Housing Partnership, Inc.	Provides for Community Housing Development Organization (CHDO) operating support	$60,000	FY02 or before
Montgomery Housing Partnership, Inc.	Provides for the Focused Neighborhood Revitalization Program	$120,000	FY06
Montgomery Housing Partnership, Inc.	Provides supportive services for owners and managers of multifamily rental properties with 50 or fewer units in Montgomery County.	$140,000	FY05
Rebuilding Together Montgomery County, Inc.	Provide critical home repairs and accessibility modifications to low-income qualified homeowners throughout Montgomery County	$65,000	FY21
Rebuilding Together Montgomery County, Inc.	Provides for assistance to low-income homeowners including home repairs, accessibility modifications, and referrals to other community resources	$300,000	FY02 or before
Sunflower Bakery, Inc.	Provide skills training, employee development and job search guidance and expand outreach to potential students and employers.	$44,540	FY22 Community Grant
The Shepherd's Table, Inc.	Provide daily meals for individuals experiencing homelessness, food insecurity, or in need of nourishment.	$35,000	FY22 Community Grant

Entity	Purpose	Amount	1st Year on list
Washington Youth Foundation, Inc.	Provide educational and academic support for low-income immigrant students.	$50,000	FY22 Community Grant
	Subtotal:	**$3,118,998**	

Human Resources

The Ivymount School, Inc.	Provides financial support for the Project SEARCH program	$70,000	FY14
	Subtotal:	**$70,000**	

Labor Relations

UnionSoft, LLC	Provides for an automated grievance tracking and document management system	$7,995	FY14
	Subtotal:	**$7,995**	

NDA - Legislative Branch Communications Outreach

Edu-Futuro, Inc.	Provides for production and broadcast of four episodes of Li-nea Directa, the region's longest running television program dedicated to Latino public service	$20,000	FY16
	Subtotal:	**$20,000**	

Parking District Services

Duncan Parking Technologies Inc.	Provides for parts and service for existing Duncan single space parking meters.	$10,000	FY15
HUB Parking Technology USA, Inc.	Provides for maintenance services to existing Pay on Foot Equipment (Garage 11, 60, 61)	$330,000	FY02 and Before
IPS Group, Inc.	Provides for Solar Powered Single Space Credit Card Enabled Meters	$340,000	FY14
IPT, LLC (Paylock)	Provides for Self-Release Vehicle Immobilization Services	$0	FY15
	Subtotal:	**$680,000**	

Public Libraries

Literacy Council of Montgomery County	Provides for free functional reading and writing lessons to adults who live or work in Montgomery County as well as English as a second language to foreign-born adults and tutor training for volunteer certification	$141,000	FY02 or before
Montgomery County Coalition for Adult English Literacy	Provides for strengthening the countywide adult English literacy network with resources, training, collaborations, and advocacy to support a thriving community and optimal workforce	$1,957,058	FY08
	Subtotal:	**$2,098,058**	

Recreation

Entity	Purpose	Amount	1st Year on list
Adventist Community Services of Greater Washington, Inc.	Provide a free summer camp program for culturally, economically, and geographically disadvantaged youth of the East Montgomery County community.	$50,000	FY22 Community Grant
Adventist Community Services of Greater Washington, Inc.	Provide November and December holiday meals to economically vulnerable community members as part of the ACSGW Thrive Initiative.	$10,000	FY22 Community Grant
Adventist Community Services of Greater Washington, Inc.	Provides for operating support for the Piney Branch Pool	$206,000	FY15
Artpreneurs, Inc.	Provides for Parent Leadership training and workshops for EBB Elementary staff, parents and school administration	$100,000	FY22
Audubon Naturalist Society of the Central Atlantic States, Inc.	Provide after-school nature education programs for Title 1 schools.	$18,000	FY22 Community Grant
Create Calm, Inc.	Provide enhanced education and leadership skills for socially disconnected young people through yoga and mindfulness classes and training.	$10,000	FY22 Community Grant
Devenio, Inc.	Provide a dance program for teens and adults with cognitive/developmental disabilities, marked by rigor, real opportunities to perform, and community-building experiences.	$10,000	FY22 Community Grant
Elite Soccer Youth Development Academy, Inc.	Provide support to youth participating in a Soccer Academy, Health Programs, and a Educational/Leadership Youth Development Program.	$100,000	FY22 Community Grant
Equipment Connections for Children, Inc.	Provide support for the Equipment Donation Program for children with disabilities.	$16,500	FY22 Community Grant
Finding Your FootPrint Foundation, Inc.	Provide yoga, meditation, and self-care practices for youth dealing with day to day social and behavioral issues.	$5,000	FY22 Community Grant
GapBuster, Inc.	Provide workforce development and job training for Disconnected Youth targeting ages 14 to 24 through STEM/computer training.	$100,000	FY22 Community Grant
Girls on the Run of Montgomery County, MD, Inc.	Provide financial aid and shoes to under served girls in order for them participate in a positive youth development program.	$15,000	FY22 Community Grant
Great and Small, Inc.	Provide operating support for equine-assisted activities serving individuals with special needs.	$19,000	FY22 Community Grant
Heritage Tourism Alliance of Montgomery County, Inc.	Provide operating support for Heritage Montgomery.	$100,000	FY22 Community Grant
Hispanic Business Foundation of Maryland, Inc.	Provide youth development services including after school paid internships to underserved high school students and tutoring/mentoring services.	$30,000	FY22 Community Grant
Hispanic Business Foundation of Maryland, Inc.	Provides for operating support for BEST Business Empowerment Center.	$22,000	FY22 Community Grant
Horizons of Washington, Inc.	Provide out-of-school time academic enrichment for low-income K-8th grade students, with an emphasis on literacy and STEAM.	$25,000	FY22 Community Grant

Entity	Purpose	Amount	1st Year on list
Housing Opportunities Community Partners, Inc.	Provide environmental science/STEM activities to low-income middle-school youth at summer day camps.	$37,000	FY22 Community Grant
Identity, Inc.	Provides funding for the Saving Lives Through Soccer Program	$160,000	FY21
Impact Silver Spring, Inc.	Provide a community-centered approach to shape, support, and grow a network of micro-businesses and worker-owned cooperatives.	$30,000	FY22 Community Grant
Impact Silver Spring, Inc.	Provide high quality and accessible recreational sports programs in Long Branch, Wheaton and Aspen Hill	$97,500	FY22 Community Grant
Japanese Americans' Care Fund, Inc.	Provide support for the library of Japanese language media and activities for all age groups in the Japanese American community, especially the elderly.	$30,000	FY22 Community Grant
Jewish Council for the Aging of Greater Washington, Inc.	Provides for bus services in areas that surround the five full-service senior centers	$635,300	FY14
Junior Achievement of Greater Washington, Inc. A/K/A Junior Achievement of Greater Washington	Provide an experiential financial literacy program for middle school students in Montgomery County.	$25,000	FY22 Community Grant
KEEN Greater DC, LLC	Provide free, non-competitive one-to-one programs of exercise, fitness and fun to youth with significant disabilities.	$10,000	FY22 Community Grant
Leveling The Playing Field, Inc.	Provide for operating support.	$20,000	FY22 Community Grant
Leveling The Playing Field, Inc.	Provide resources to allow low-income kids to enjoy the mental and physical benefits of youth sports participation.	$25,000	FY22 Community Grant
Maryland Senior Olympics Commission, LTD	Provide for operating support.	$25,000	FY22 Community Grant
MOCO KIDSCO, Inc. dba KID Museum	Provide operating support for the KID Museum.	$195,000	FY22 Community Grant
Moco Kidsco, Inc. dba KID Museum	Provides for unique interactive experiences for elementary and middle school-aged children that integrate hands-on science, technology, engineering and art & math learning (Skills for the Future)	$206,000	FY18
Montgomery County Collaboration Council for Children, Youth, and Families, Inc.	Provides for community-based programs serving low-income children and/or deliver programs in Title I communities	$530,000	FY22
Montgomery County Collaboration Council for Children, Youth, and Families, Inc.	Provides for Excel Beyond the Bell programs	$171,000	FY19
Montgomery County Collaboration Council for Children, Youth, and Families, Inc.	Provides for the Excel Beyond the Bell program	$421,120	FY15
Montgomery County Collaboration Council for Children, Youth, and Families, Inc.	Provides reporting for Excel Beyond the Bell programs	$5,000	FY17
Passion for Learning, Inc.	Provide Information and Communication Technology (ICT) and college readiness programs for low-income middle school students.	$50,000	FY22 Community Grant

Entity	Purpose	Amount	1st Year on list
Per Scholas, Inc.	Provide technology training, career development and job placement services for Montgomery County residents who are un/underemployed.	$50,000	FY22 Community Grant
Queens Royal Priest Hood, Inc.	Provide utoring, homework assistance, intro to robotics, games, and group activities to help students improve social skills while encouraging team work.	$10,000	FY22 Community Grant
Retouch International Ministries, Inc.	Provide an enrichment After School Program for girls in Montgomery County who are at risk of underachievement.	$10,000	FY22 Community Grant
Scotland Storm Community Development, Inc.	Provide free academic and athletic after-school and summer programs for underserved youth from the historic Scotland Community in Potomac, Maryland.	$45,000	FY22 Community Grant
So What Else, Inc.	Provide educational and recreational after-school programs each semester for underserved East County youth.	$35,000	FY22 Community Grant
Spirit Club Foundation, Inc.	Provide operating funds to develop and implement supportive exercise and fitness programs for people with disabilities.	$25,000	FY22 Community Grant
The First Tee of Greater Washington, DC Corporation A/K/A First Tee of Washington, DC	Provide social, fun, healthy, and life enhancing opportunities for girls to keep them engaged and enjoying golf in Montgomery County.	$10,000	FY22 Community Grant
Unity Christian Fellowship, Inc.	Provide support for the Educational and Life Skills Program activities to help Montgomery County youth excel academically and socially.	$35,000	FY22 Community Grant
Unity Christian Fellowship, Inc.	Provide support for the Game Changer Conference for Young Males.	$17,000	FY22 Community Grant
UNITY Youth Development Corporation	Provide academic and athletic financial assistance opportunities to low income, high risk families to include athletics, STEM, life skills and leadership.	$75,000	FY22 Community Grant
Village Youth & Family Center, Inc.	Provide afterschool programming for young women to build a healthy sense of self, community and belonging through yoga and art.	$5,000	FY22 Community Grant
Washington Area Bicyclist Association, Inc.	Provide a youth bicycle safety program to Montgomery County's public school youth through the Excel Beyond the Bell after-school program.	$30,000	FY22 Community Grant
	Subtotal:	**$3,856,420**	

Recycling and Resource Management

A Wider Circle	Provides for Waste Reduction through the pick-up of usable furniture and donation to families in need.	$164,920	FY02 or before
	Subtotal:	**$164,920**	

Sheriff

Asian/Pacific Islander Domestic Violence Resource Project, Inc.	Provide culturally and linguistically specific services to residents within the AAPI community who are survivors of domestic/sexual violence.	$25,000	FY21

Entity	Purpose	Amount	1st Year on list
Catholic Charities of the Archdiocese of Washington, Inc.	Provides pro bono immigration legal services for survivors of violence and abuse through direct services and pro bono training.	$74,000	FY21
Court Watch Montgomery, Inc.	Provides court protections and services that reduce intimate partner violence.	$30,000	FY22
DVS Legal Services, Inc.	Provide free legal representation to survivors of domestic violence for protective order and family law cases.	$20,000	FY21
House of Ruth Maryland, Inc.	Sustain full-time family/child therapist presence at the Montgomery County Family Justice Center serving victims of intimate partner violence.	$20,000	FY22
Montgomery County Family Justice Center Foundation, Inc.	Promote respect in teen dating relationships and raise community awareness about the prevalence of teen dating violence.	$5,000	FY21
Montgomery County Family Justice Center Foundation, Inc.	Provides for operating support.	$50,000	FY21
Opening New Doors Foundation, Inc.	Provides comprehensive, intensive case management and therapeutic services to victims and survivors of domestic violence and their children.	$35,000	FY22
The CareerCatchers, Inc.	Provide individualized and sustained career counseling to Domestic Violence victims and their families.	$60,000	FY21
The Greater Washington Jewish Coalition Against Domestic Abuse, Inc.	Provide clinical and legal services to victims of intimate partner violence, sexual assault, stalking, and elder abuse, in Montgomery County.	$200,000	FY21
The Greater Washington Jewish Coalition Against Domestic Abuse, Inc.	Provides dating violence prevention programming to teens and young adults in Montgomery County.	$30,000	FY22
The Muslim Community Center, Inc.	Provide culturally and linguistically competent domestic violence awareness, prevention and counseling services for Muslims and people of all other faiths.	$35,464	FY21
	Subtotal:	**$584,464**	

Technology and Enterprise Business Solutions

Gandhi Brigade, Inc.	Provides for youth leadership and employment potential through media training, community engagement, and community service.	$70,000	FY21
Most Valuable Kids, Inc.	Provide for upgraded IT systems.	$2,500	FY22 Community Grant
Older Adults Technology Services, Inc.	Provides for planning, design, and delivery of intensive high-quality technology training programs designed specifically for older adult learners	$560,000	FY17
	Subtotal:	**$632,500**	

Transit Services

Jewish Council for the Aging of Greater Washington, Inc.	Provides for fixed route service to communities in Montgomery County (Tobytown,surrounding area.) These areas do not have the density to warrant regular fixed route service.	$484,509	FY17

Entity	Purpose	Amount	1st Year on list
Jewish Council for the Aging of Greater Washington, Inc.	Provides for Transportation information referral through Connect-a-Ride connects an individual with services and other programs that are available	$153,860	FY02 or before
Transportation Action Partnership	Provides for alternative transportation outreach to alleviate congestion, and thereby meet the Master Plan-stipulated mode share objective, manage parking needs N.Beth TMD	$624,729	FY02 or before
	Subtotal:	**$1,263,098**	

Transportation

Graffiti Abatement Partners, Inc.	Provides for graffiti abatement	$15,000	FY02 or before
Montgomery Weed Control, Inc.	Provides for expenses related to control and eradication of noxious weeds on public lands as required by State law.	$32,000	FY02 or before
	Subtotal:	**$47,000**	
	Total:	**$92,544,933**	

Entity	Purpose	Amount	1st Year on list
	Developmentally Disabled Providers		
Health and Human Services			
Abilities Network, Inc.	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.	$0	FY02 or Before
Ardmore Enterprises, Inc.	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.	$0	FY18
CALMRA, Inc.	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.	$0	FY02 or Before
Caroline Center, Inc.	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.	$0	FY02 or Before
Center for Comprehensive Services, Inc. d/b/a Neurorestorative Maryland	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.	$0	FY22
CHI Centers, Inc.	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.	$0	FY02 or Before
Community Options, Inc.	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.	$0	FY16
Community Services for Autistic Adults and Children, Inc. (CSAAC)	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.	$0	FY02 or Before
Community Support Services, Inc.	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.	$0	FY02 or Before
Compass, Inc.	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.	$0	FY02 or Before
Devotion Care, Inc.	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.	$0	FY17
Divine Care, Inc.	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.	$0	FY22

Entity	Purpose	Amount	1st Year on list
Divine Connect Care, Inc.	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.	$0	FY22
Family Service Foundation, Inc.	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.	$0	FY02 or Before
Full Citizenship of Maryland, Inc.	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.	$0	FY02 or Before
Global Hands, Inc.	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.	$0	FY22
Head Injury Rehabilitation and Referral Services, Inc.	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.	$0	FY02 or Before
IHCOS Care Associates, Inc.	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.	$0	FY16
Inclusion Services, Inc. (formerly known as Sykesville Woods Services, Inc.)	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.	$0	FY16
Jewish Foundation for Group Homes, Inc.	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.	$0	FY02 or Before
Jewish Social Service Agency (JSSA)	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.	$0	FY02 or Before
Latter Rain, Inc.	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.	$0	FY21
Living Hope, Inc.	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.	$0	FY21
Lt. Joseph P. Kennedy Institute, Inc.	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.	$0	FY02 or Before

Entity	Purpose	Amount	1st Year on list
Medsource Community Services, Inc.	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.	$0	FY02 or Before
Metro Homes Healthcare Maryland, Inc.	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.	$0	FY22
National Children's Center, Inc.	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.	$0	FY02 or Before
Pool of Bethesda Community Services, Inc.	Provides for residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.	$0	FY21
Q-Care, Inc.	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.	$0	FY16
Rehabilitation Opportunities Inc.	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.	$0	FY02 or Before
Renoxx Caregivers, Inc.	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.	$0	FY21
Saint Coletta of Greater Washington, Inc.	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.	$0	FY10
SEEC Corporation (SEEC)	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.	$0	FY02 or Before
Target Community & Educational Services, Inc.	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.	$0	FY02 or Before
The Arc Montgomery County, Inc.	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.	$0	FY02 or Before
The Chimes, Inc.	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.	$0	FY02 or Before

Entity	Purpose	Amount	1st Year on list
The Jubilee Association of Maryland, Inc.	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.	$0	FY02 or Before
The Rock Creek Foundation for Mental Health, Inc.	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.	$0	FY02 or Before
TLC-The Treatment and Learning Centers, Inc.	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.	$0	FY02 or Before
Unified Community Connections, Inc.	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.	$0	FY21
United Community Supports of Maryland (formerly LaTonya's House, Inc.)	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.	$0	FY16
Work Opportunities Unlimited Contracts, Inc.	Provides residential, vocational, supported employment, day habilitation, individual and family support services to persons with developmental disabilities.	$0	FY02 or Before
	DD Providers Total	**$19,123,785**	

Entity	Purpose	Amount	1st Year on list
Adult Medical Day Care Providers			
Health and Human Services			
A-Plus Adult Medical Day Care Center Corporation	Provides for Adult Medical Daycare Services.	$0	FY19
Adult Day Health, Inc.	Provides for Adult Medical Daycare Services.	$0	FY19
Chinese Culture and Community Service Center, Inc.	Provides for Adult Medical Daycare Services.	$0	FY19
Easter Seals Serving DC/MD/VA, Inc.	Provides for Adult Medical Daycare Services.	$0	FY19
Evergreen Adult Medical Daycare Center, Inc.	Provides for Adult Medical Daycare Services.	$0	FY19
Holy Cross Health, Inc.	Provides for Adult Medical Daycare Services.	$0	FY19
Jasmine Medical Daycare Center, Inc.	Provides for Adult Medical Daycare Services.	$0	FY19
JSK Care Group, LLC t/a Bella's Reserve	Provides for Adult Medical Daycare Services.	$0	FY19
Loving Care, LLC	Provides for Adult Medical Daycare Services.	$0	FY19
Montgomery Adult Day Care, Inc.	Provides for Adult Medical Daycare Services.	$0	FY19
Winter Growth, Inc.	Provides for Adult Medical Daycare Services.	$0	FY19
Worldshine International, LLC	Provides for Adult Medical Daycare Services.	$0	FY19
	Adult Medical Day Care Providers Total	**$670,542**	
	Grand Total	**$112,339,260**	

Resolution No.:	19-873
Introduced:	May 27, 2021
Adopted:	May 27, 2021

COUNTY COUNCIL
FOR MONTGOMERY COUNTY, MARYLAND

By: County Council

SUBJECT: Approval of and Appropriation for the FY 2022 Operating Budget of the Montgomery County Public School System

Background

1. As required by the Education Article, Sections 5-101 and 5-102 of the Maryland Code, the Board of Education sent to the County Executive and the County Council the FY 2022 Operating Budget for the Montgomery County Public School (MCPS) system as shown below.

2. The Executive sent to the Council his recommendations regarding this budget on March 15, 2021.

3. As required by Section 304 of the County Charter, the Council held public hearings on the Operating Budget and the Executive's recommendations on April 6, 7, and 8, 2021.

4. The appropriation in this resolution is based on the following projected revenues for FY 2022:

State:	$822,232,792
Federal:	$ 83,978,035
Other:	$ 12,291,137
Enterprise:	$ 82,578,216
Special Revenue:	$ 1,769,775

5. This appropriation requires a local contribution of $1,752,662,235 to Montgomery County Public Schools.

6. Of the funds appropriated in this resolution, $61,727,304 is appropriated to meet the State's FY 2022 requirement for the County to fund the shift of teacher pension costs from the State to the County. The State requires that this payment be included in the calculation of the Maintenance of Effort requirement, and that the Montgomery County Public Schools must reimburse the State for this amount of teacher pension costs.

7. This resolution re-appropriates the full amount of FY 2021 MCPS Current Fund balance or $25,000,000 from the MCPS Current Fund balance, whichever amount is less.

8. The Superintendent submitted to the Council proposed changes by State category to meet the approved expenditure level as reflected in this appropriation.

Action

The County Council for Montgomery County, Maryland approves the following resolution:

1. The Council approves the FY 2022 Operating Budget for the Montgomery County Public School system and appropriates the funds as shown below.

FY 2022 OPERATING BUDGET FOR MONTGOMERY COUNTY PUBLIC SCHOOLS

The Council approves and appropriates the following amounts:

I. Current Funds	BOE Request February 2020	Council (Reduction/Addition)	Council Approved Budget
Category			
1 Administration	58,223,428	2,860,175	61,083,603
2 Mid-level Administration	159,182,885	368,260	159,551,145
3 Instructional Salaries	1,087,218,995	3,559,143	1,090,778,138
4 Textbooks and Instructional Supplies	36,890,480	(56,728)	36,833,752
5 Other Instructional Costs	25,708,393	1,685,530	27,393,923
6 Special Education	381,774,268	(5,775,390)	375,998,878
7 Student Personnel Services	19,128,470	(1,469,868)	17,658,602
8 Health Services	1,001,600	60,000	1,061,600
9 Student Transportation	118,784,508	3,551,675	122,336,183
10 Operation of Plant and Equipment	151,570,666	(2,240,398)	149,330,268
11 Maintenance of Plant	42,970,456	(3,616,588)	39,353,868
12 Fixed Charges	612,727,321	1,084,575	613,811,896
14 Community Services	982,729	(10,386)	972,343
Subtotal, including specific grants	2,696,164,199	0	2,696,164,199
Less Specific Grants	94,767,392	49,772,073	144,539,465
Subtotal, Spending Affordability	**2,601,396,807**	**(49,772,073)**	**2,551,624,734**
II. Enterprise Funds			
37 Instructional Television Fund	1,769,775	0	1,769,775
51 Real Estate Management Fund	4,957,216	0	4,957,216
61 Food and Nutrition Services Fund	61,899,980	0	61,899,980
71 Field Trip Fund	3,074,182	0	3,074,182
81 Entrepreneurial Fund	12,646,838	0	12,646,838
Subtotal, Enterprise Funds	84,347,991	0	84,347,991
TOTAL BUDGET for MCPS	2,780,512,190	--	2,780,512,190

2. This resolution appropriates $10,031,204 for the account titled "Provision for Future Supported Projects", which provides funds for specific programs designated in a grant, contribution, reimbursement, or other non-county funding source received in FY 2022. When MCPS receives funds for a program from one of these sources, MCPS may transfer funds from this appropriation to the program. The following conditions are established on the use of this transfer authority:

   a) The program must not require any present or future County funds.

   b) Subject to the balance in the account, any amount can be transferred in FY 2022 for any program which meets at least one of the following four conditions: (1) the amount is $200,000 or less; (2) the program was funded in FY 2021; (3) the program was included in the FY 2022 budget; (4) the program was funded by the Council in a supplemental or special appropriation in FY 2022. Any program that does not meet one of these four conditions must be funded by a supplemental or special appropriation.

   c) MCPS must notify the Executive and the Council within 30 days after each transfer.

3. Any appropriation authorized in this resolution for any expenditure funded by non-County funds is contingent on the receipt of the non-County funds.

4. This resolution re-appropriates or appropriates revenue received from non-County sources for programs funded in whole or in part from those non-County funds:

   a) together with matching County funds, if any; and

   b) to the extent that the program period approved by the non-County source encompasses more than one fiscal year, in order to complete the grant program under the terms of receipt of the non-County revenues.

5. This resolution re-appropriates the fund balance of the Warehouse account.

6. The Council continues the procedure for transfers adopted in Resolution 12-889. This procedure applies only to the non-County portion of grant programs, and therefore only applies to those grant programs for which MCPS keeps separate accounts for County and non-County funds.

   a) The Council will not take action on these transfers, so the transfers will be automatically approved after 30 days, as provided by State law.

   b) MCPS staff must report each transfer to the Executive and the Council within 30 days after the transfer.

7. The following provision applies when MCPS receives more non-County funds than were budgeted for a project that also receives some County funds:

   a) Council approval is not required to substitute non-County funds for County funds. In this case, there is no change in the appropriation.

   b) Council approval is required to increase the appropriation. The Council may decide to substitute non-County funds for the County funds instead of increasing the appropriation.

8. This resolution re-appropriates encumbered appropriations, permitting them to be spent in FY 2022. Unencumbered appropriations lapse at the end of FY 2021 except as re-appropriated elsewhere in this resolution.

This is a correct copy of Council action.

Selena Mendy Singleton, Esq.
Clerk of the Council

Resolution No.:	19-874
Introduced:	May 27, 2021
Adopted:	May 27, 2021

COUNTY COUNCIL
FOR MONTGOMERY COUNTY, MARYLAND

By: County Council

SUBJECT: Approval of and Appropriation for the FY 2022 Operating Budget for Montgomery College

Background

1. As required by the Education Article, Section 16-301 of the Maryland Code, the Board of Trustees sent to the County Executive and the County Council an FY 2022 Operating Budget for Montgomery College.

2. The Executive sent to the Council his recommendations regarding this budget on March 15, 2021.

3. As required by Section 304 of the County Charter, the Council held public hearings on the Operating Budget and the Executive's recommendations on April 6, 7, and 8, 2021.

4. The appropriation in this resolution is based on the following projected resources for all funds for FY 2022:

Tax Supported:	
State Aid:	$ 42,720,779
Tuition & Tuition Related Charges:	$ 68,016,270
Other Student Fees:	$ 1,790,467
Other Tax-supported Revenues:	$ 6,627,772
Non-Tax Supported:	
Enterprise Funds:	$ 29,772,516
Grants:	$17,355,000

5. This appropriation requires a local contribution of $146,299,696 to Montgomery College. The tax-supported appropriation is $265,454,984

6. This resolution re-appropriates $5,958,823 of FY 2021 Montgomery College Current Fund Balance. This leaves Montgomery College with a budgeted reserve of $4,386,220 for FY 2022. This represents 3.0% of budgeted resources in the Current Fund, minus the County contribution, consistent with Council Resolution 19-753, *Reserve and Selected Fiscal Policies.*

Action

The County Council for Montgomery County, Maryland approves the following resolution:

1. The Council approves the FY 2022 Operating Budget for Montgomery College and appropriates the funds as shown on page 3 of this resolution.

2. Any appropriation for and spending on any project funded by non-County funds is contingent on the receipt of the non-County funds.

3. The Council re-appropriates encumbered appropriations, permitting them to be spent in FY 2022. Any unencumbered appropriation lapses at the end of FY 2021, except as re-appropriated elsewhere in this resolution.

		FY22 Montgomery College Operating Budget												
		The Council approves and appropriates the following amounts.												
		Tax- Supported Funds				Non Tax- Supported Funds								
	Category	Current Fund	Grants	Maintenance and Repair	Sub-total tax-supported funds	WDCE	Auxiliary Services	Cable TV	Grants	Transportation	50th Anniversary Endowment Fund	Major Facilities Reserve Fund	Sub-total, non-tax supported funds	Grand Total
10	Instruction	87,960,035			87,960,035	12,341,489							12,341,489	100,301,524
40	Academic Support	43,742,226			43,742,226	3,728,897		1,796,800					5,525,697	49,267,923
50	Student Services	35,159,451			35,159,451	2,669,948							2,669,948	37,829,399
60	Operations & Maintenance	42,589,512		350,000	42,939,512	1,205,382						2,000,000	3,205,382	46,144,894
70	Institutional Support	49,139,614			49,139,614	-							-	49,139,614
80	Scholarships/Fellowships	6,114,146			6,114,146	50,000							50,000	6,164,146
	Auxiliary Services						1,880,000			4,100,000			5,980,000	5,980,000
	50th Anniversary Endowment												-	-
	Grants and Contracts		400,000		400,000				17,355,000				17,355,000	17,755,000
	Total	264,704,984	400,000	350,000	265,454,984	19,995,716	1,880,000	1,796,800	17,355,000	4,100,000	-	2,000,000	47,127,516	312,582,500

4. The Council re-appropriates or appropriates revenue received from non-County sources for any program funded in whole or in part from those non-County funds:

    a) together with matching County funds, if any; and

    b) to the extent that the program period approved by the non-County source encompasses more than one fiscal year in order to complete the grant program, under the terms of receipt of non-County revenues.

5. The Council continues the procedure for transfers adopted in Resolution 12-890. This procedure applies only to the non-County portion of grant programs, and it applies only to those grant programs for which the College keeps separate accounts for County and non-County funds.

    a) The Council will not take action on these transfers, so the transfers will be automatically approved after 30 days, as provided by State law.

    b) College staff must report each transfer to the Executive and the Council within 30 days.

6. This resolution includes an appropriation of $1,500,000 for the account titled "Various State, Federal, & Private Grants & Contracts", which provides funds for specific programs designated in a grant, contribution, reimbursement, or other non-county funding source received in FY 2022. When the College receives funds for a program from one of these sources, the College may transfer funds from this appropriation to the program. The following conditions are established on the use of this transfer authority:

    a) The program must not require any present or future County funds.

    b) Subject to the balance in the account, any amount can be transferred in FY 2022 for any program which meets at least one of the following four conditions: (1) the amount is $200,000 or less; (2) the program was funded in FY 2021; (3) the program was included in the FY 2022 budget; (4) the program was funded by the Council in a supplemental or special appropriation in FY 2022. Any program that does not meet one of these four conditions must be funded by a supplemental or special appropriation.

    c) The College must notify the Executive and the Council within 30 days after each transfer.

This is a correct copy of Council action.

Selena Mendy Singleton, Esq.
Clerk of the Council

Resolution No: 19-875
Introduced: May 27, 2021
Adopted: May 27, 2021

COUNTY COUNCIL
FOR MONTGOMERY COUNTY, MARYLAND

By: County Council

SUBJECT: Approval of the Montgomery County Portion of the FY 2022 Maryland-National Capital Park and Planning Commission Operating Budget and Approval of the FY 2022 Planning Activities Workprogram

Background

1. As required by the Maryland Code, Land Use Article, Section 18-104, the Maryland-National Capital Park and Planning Commission (M-NCPPC) sent to the County Executive the Montgomery County portion of the FY 2022 Operating Budget. The Planning Board also submitted to the Council the Semi-Annual Report, which includes the workprogram for Planning Activities in the Montgomery County Park and Planning Departments.

2. The Executive sent to the County Council the proposed budget with his recommendations.

3. As required by Section 304 of the County Charter, notice of a public hearing was given and a public hearing was held on the Operating Budget and the Executive's recommendations.

Action

The County Council for Montgomery County, Maryland approves the following resolution for the Maryland-National Capital Park and Planning Commission:

1. The Council approves the FY 2022 Operating Budget in the amounts shown below.

Part I. Administration Fund				
	M-NCPPC Jan 2021 Request	Council Changes		Council Approved Expenditures
		Additions	Subtractions	
Commissioners' Office **(Note 1)**	1,277,993		(122,313)	1,155,680
Planning Department				
Planning Director's Office **(Note 2)**	1,450,261	64,793		1,515,054
Management Services	1,131,982			1,131,982
Communications Division	1,569,622			1,569,622
Countywide Planning & Policy **(Note 3 & 4)**	3,175,918		(113,500)	3,062,418
Downcounty Planning **(Note 5)**	1,476,314		(16,700)	1,459,614
Mid-county Planning **(Note 2)**	2,214,037		(207,135)	2,006,902
Upcounty Planning **(Note 2)**	1,756,597	142,342		1,898,939
Intake & Regulatory Coordination **(Note 14)**	1,227,261		(24,400)	1,202,861
Information Technology and Innovation **(Note 4 & 6)**	3,856,262		(50,961)	3,805,301
Research and Strategic Projects **(Note 7 & 14)**	1,211,559		(159,400)	1,052,159
Support Services **(Note 8)**	2,621,985		(68,641)	2,553,344
Subtotal Planning	**21,691,798**	**207,135**	**(640,737)**	**21,258,196**
Central Administrative Services				
Department of Human Resources and Management **(Note 9)**	2,572,736		(25,965)	2,546,771
Department of Finance **(Note 10)**	2,387,159		(26,982)	2,360,177
Legal Department	1,586,615			1,586,615
Merit System Board **(Note 11)**	83,426		(2,345)	81,081
Office of Inspector General	367,346			367,346
Corporate IT **(Note 12)**	1,573,048		(31,636)	1,541,412
Support Services **(Note 13)**	693,073		(58,737)	634,336
Subtotal Central Administrative Services	**9,263,403**	**-**	**(145,665)**	**9,117,738**
Nondepartmental **(Note 1)**	2,504,750	15,972		2,520,722
Total Administration Fund	**34,737,944**	**223,107**	**(908,715)**	**34,052,336**

Note 1: Office reorganization; savings not needed for CE reductions were used to augment reclassification marker
Note 2: Reorganization between Director's Office, Mid-County and Upcounty Planning Divisions
Note 3: Reduction to Access Management Study, Bikeway Branding, Biennial Transportation Monitoring
Note 4: Removal of duplicate budget items
Note 5: Reduction to Placemaking Initiatives
Note 6: Reduction in CPI increases for supplies and services
Note 7: Reduction to Commercial Space Study and E-Commerce and Logistics Assessment
Note 8: Reduction to transit subsidy for Wheaton HQ, and elimination of dept share of ERP replacement funding
Note 9: Reduction in funding for actuarial services and to agency-wide training
Note 10: Increase in salary lapse
Note 11: Reduction in professional services
Note 12: Reduction in PC and peripheral replacements, and to travel expense
Note 13: Reduction in office space rent
Note 14: Lapse of 3 months for new positions

Part II. Park Fund				
	M-NCPPC Jan 2021 Request	Council Changes		Council Approved Expenditures
		Additions	Subtractions	
Director of Parks	1,520,603			1,520,603
Public Affairs & Community Partnerships **(Note 14 & 15)**	3,660,919		(89,083)	3,571,836
Management Services **(Note 14)**	3,036,472		(19,816)	3,016,656
Information Technology & Innovation	2,741,175			2,741,175
Park Planning and Stewardship	6,682,271			6,682,271
Park Development	3,908,043			3,908,043
Park Police **(Note 16)**	16,061,722		(75,000)	15,986,722
Horticulture, Forestry & Environmental Education	10,894,804			10,894,804
Facilities Management **(Note 14 & 17)**	13,697,556		(174,400)	13,523,156
Northern Parks **(Note 14 & 18)**	11,229,092		(52,244)	11,176,848
Southern Parks **(Notes 18** & **19)**	15,724,120		(305,359)	15,418,761
Support Services **(Note 20)**	14,226,507		(881,186)	13,345,321
Subtotal Park Operations	**103,383,284**	**-**	**(1,597,088)**	**101,786,196**
Nondepartmental **(Note 21)**	8,001,780		(88,979)	7,912,801
Debt Service **(Note 22)**	6,801,058		(471,000)	6,330,058
Total Park Fund	**118,186,122**	**-**	**(2,157,067)**	**116,029,055**

Note 15: Elimination of part-time position for Customer Service office

Note 16: Reduction of Mobile Data Terminals purchasess

Note 17: Elimination of requested funding to improve basketball and tennis courts maintenance

Note 18: Increase salary lapse for new OBI positions

Note 19: Elimination of requested funding for Ballfield Renovation Inspector; and staffing and supplies for athletic field nutrient management program

Note 20: Reduction of funding for debt service for capital equipment, telecommunication costs, transit subsidy for Wheaton HQ; and elimination of dept. share of ERP replacement funding

Note 21: Reduction of funding for position reclassification marker

Note 22: Reduction in capital projects debt service

Part III. Grants				
	M-NCPPC Jan 2021 Request	Council Changes		Council Approved Expenditures
		Additions	Subtractions	
Admin Fund Future Grants	150,000	-		150,000
Park Fund Future Grants	400,000	-		400,000
Total Expenditures	**550,000**	**-**		**550,000**

Part IV. Self Supporting Funds				
	M-NCPPC Jan 2021 Request	Council Changes		Council Approved Expenditures
		Additions	Subtractions	
Enterprise Fund	10,565,938	-		10,565,938
Property Management Fund	1,657,600	-		1,657,600
Total Expenditures	**12,223,538**	**-**		**12,223,538**

Part V. Advanced Land Acquisition Debt Service Fund				
	M-NCPPC Jan 2021 Request	Council Changes		Council Approved Expenditures
		Additions	Subtractions	
Debt Service	135,050	-		135,050
Total Expenditures	**135,050**	**-**		**135,050**

Part VI. Internal Service Funds				
	M-NCPPC Jan 2021 Request	Council Changes		Council Approved Expenditures
		Additions	Subtractions	
Risk Management Fund	3,503,512	-		3,503,512
Capital Equipment Fund	3,059,286	-	-	3,059,286
CIO/CWIT Fund **(Note 22)**	2,745,816		(373,800)	2,372,016
Wheaton Headquarters Building Fund	2,902,595	-		2,902,595
Total Expenditures	**12,211,209**	**-**		**11,837,409**

Note 22: Reduction of funding for ERP replacement

Part VII. Special Revenue Fund				
	M-NCPPC Jan 2021 Request	Council Changes		Council Approved Expenditures
		Additions	Subtractions	
Park Activities	3,098,536	-		3,098,536
Planning Activities	3,953,583	-		3,953,583
Total Expenditures	**7,052,119**	**-**	**-**	**7,052,119**

2. This resolution includes funds to provide compensation adjustments for merit pay increments, cost of living adjustments, reclassification compensation adjustments, and/or lump sum payments that do not exceed the amount proposed in the Commission's FY22 budget.

3. The Commission's labor cost targets are budgeted in the Non-Departmental Account. Following the conclusion of collective bargaining negotiations, the Commission may distribute the non-departmental compensation funding to the applicable departments and divisions provided the total allocation does not exceed the amount proposed in the Commission's FY22 budget. This only applies to the tax supported funds.

4. The Council requests that the Planning Board send to the Council and to the Executive, within 20 days after the end of each quarter, a budget report for that quarter.

5. The Council requests that the Planning Board send to the Council and to the Executive, within 20 days after the end of each quarter, a report of authorized positions (career and contractual) and filled versus vacant positions (career and contractual) on the first day of each month.

6. The Council appropriates $150,000 for Future Grants in the Administration Fund and $400,000 for Future Grants in the Park Fund, which provide funds for specific programs designated in a grant, contribution, reimbursement, or other non-county funding source received in FY 2021. If the actual amount received exceeds the limit in either the Administration or Park Fund, the Commission may use the total of $550,000 as the limit for both funds after notifying the Council in writing of this intent (including information on prospective grants). Whenever M-NCPPC receives funds for a program from a grant source, M-NCPPC may transfer funds from these appropriations to the program. The following conditions are established on the use of this transfer authority:

   a) The program must not require any present or future County funds.

   b) Subject to the balance in the account, any amount can be transferred in FY 2022 for any program that meets at least one of the following four conditions: (1) the amount is $200,000 or less; (2) the program was funded in FY 2021; (3) the program was included in the FY 2022 budget; (4) the program was funded by the Council in a supplemental or special appropriation in FY 2022. Any program that does not meet one of these four conditions must be funded in a supplemental or special appropriation.

   c) M-NCPPC must notify the Executive and the Council after each transfer within one month after the transfer occurs.

7. The Council approves the revenue transfer of $1,736,523 from the County Government General Fund to the Interagency Agreements Special Revenue Fund for maintenance of Montgomery County Public School fields.

8. The Council appropriates $4,081,014 from the Water Quality Protection Fund, which consists of $415,600 to the Planning Department and $3,665,414 to the Department of Parks, for expenses incurred to perform the following activities:
   - Maintenance and Management of Streams, Lakes, Ponds, Non-tidal Wetlands, and Stormwater Management Facilities;
   - Compliance with NPDES Permit for Industrial Sites;
   - Compliance with NPDES Municipal Permit for Small, Separate, Storm Sewer Systems;
   - Special Protection area reviews and enforcement (not covered by fees);
   - Developing and monitoring stream buffers;
   - Forest conservation reviews and enforcement in and abutting stream buffers;
   - Environmental sections on comprehensive master plans related to water quality; and
   - Review of stormwater management concepts.

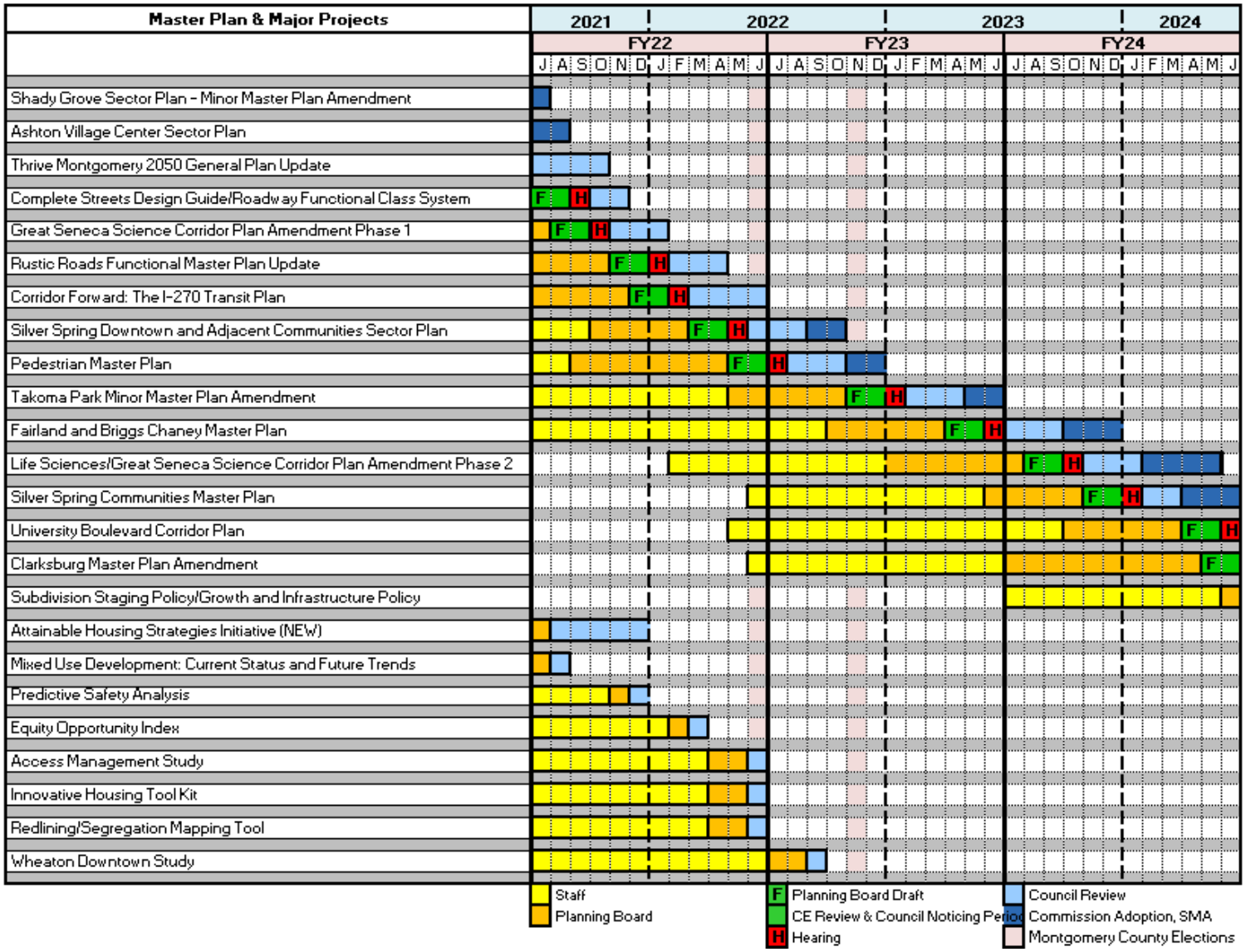
9. The Council appropriates $100,000 from the Cable Fund to the Department of Parks for the Connected Parks initiative in FY22.

10. The Council approves the master plan schedule attached to this resolution. The following studies included in the attached schedule did not receive funding for professional services: Attainable Housing Strategies Initiative, Mixed Use Development: Current Status and Future Trends, Predictive Safety Analysis, Equity Opportunity Index, and Access Management Study.

This is a correct copy of Council action.

Selena Mendy Singleton, Esq.,
Clerk of the Council

FY22 Adopted Master Plan and Major Projects Schedule
May 2021



Resolution No.:	19-876
Introduced:	May 27, 2021
Adopted:	May 27, 2021

COUNTY COUNCIL
FOR MONTGOMERY COUNTY, MARYLAND

By: County Council

SUBJECT: Approval of the FY 2022 Administrative Expense Budget of the Washington Suburban Transit Commission

Background

1. As required by Section 87-15 of the County Code, the Washington Suburban Transit Commission sent to the County Executive and to the County Council a FY 2022 administrative expense budget.

2. The Executive sent to the Council recommendations regarding this budget.

3. As required by Section 304 of the County Charter, notice of public hearing was given, and a public hearing was held by the Council.

Action

The County Council for Montgomery County, Maryland approves the following resolution for the Washington Suburban Transit Commission:

The Council approves the FY 2022 administrative expense budget in the amount of $452,524, of which $136,541 is the Montgomery County share.

This is a correct copy of Council action.

Selena Mendy Singleton, Esq.
Clerk of the Council

Resolution No.:	19-877
Introduced:	May 27, 2021
Adopted:	May 27, 2021

COUNTY COUNCIL
FOR MONTGOMERY COUNTY, MARYLAND

By: County Council

SUBJECT: Approval of the FY 2022 Aggregate Operating Budget

Background

1. Section 305 of the County Charter requires the affirmative vote of 7 Councilmembers to approve the aggregate operating budget if that budget exceeds the adopted spending affordability guidelines then in effect. Section 305 excludes from the aggregate operating budget:

   - Specific grants;
   - Enterprise Funds;
   - Tuition and tuition-related charges at Montgomery College;
   - Washington Suburban Sanitary Commission.

2. Section 20-60 of the County Code requires the Council to set spending affordability guidelines by resolution no later than the second Tuesday in February. The guidelines must specify a ceiling on the aggregate operating budget for FY 2022.

3. Section 305 of the Charter requires that at least 6 Councilmembers must approve the aggregate operating budget if that budget exceeds the aggregate operating budget for the preceding year by more than the rate of inflation, as measured by the annual average increase in the Consumer Price Index for all urban consumers in the Washington-Baltimore Metropolitan area for the 12-month period preceding December 1, which was 0.72% percent for the 12-month period preceding December 1, 2020.

4. On May 21, 2020, in Resolution 19-477, the Council approved the FY 2021 aggregate operating budget in the amount of $5,085,507,002. If that aggregate operating budget increased at the 0.72% percent rate of inflation for the 12-month period preceding December 1, 2020, it would be $5,122,110,596.

5. In Resolution No. 19-734, adopted February 9, 2021, the Council adopted the following spending affordability guideline for the FY 2022 aggregate operating budget.

- FY 2022 ceiling on the aggregate operating budget $5,085,507,002

Action

The County Council for Montgomery County, Maryland approves the following resolution:

The Council approves the FY 2022 aggregate operating budget in the amount of $5,141,909,322, as calculated on the attached page. Because the FY 2022 aggregate operating budget exceeds the FY 2022 ceiling on the aggregate operating budget of $5,085,507,002, 7 affirmative votes are required to adopt this resolution.

This is a correct copy of Council action.

Selena Mendy Singleton, Esq.
Clerk of the Council

The FY 2022 aggregate operating budget excludes enterprise funds, specific grants, and tuition and tuition-related charges at the College and is calculated as follows.

Fund or District	**Appropriation ($)**
General Fund	1,285,605,982
Fire District	233,237,698
Economic Development Fund	4,490,677
Mass Transit	149,435,238
Recreation District	45,034,754
Urban District	9,946,344
Montgomery County Public Schools	2,551,624,734
Montgomery College	265,454,984
Maryland-National Capital Park and Planning Commission:	
Administration Fund	34,052,336
Park Fund	109,698,997
Debt Service on County Bonds and Leases	420,937,740
Debt Service on Park Bonds	6,465,108
Current Revenue for the Capital Budget	78,441,000
Current Revenue for PAYGO	15,500,000
Total Appropriations	5,209,925,592
Less College Tuition and Tuition-Related Charges	(68,016,270)
FY 2022 AGGREGATE OPERATING BUDGET	**5,141,909,322**
SUMMARY:	
Montgomery County Public Schools	2,551,624,734
Montgomery College	265,454,984
County Government	1,638,264,444
Maryland-National Capital Park and Planning Commission	141,083,524
Retiree Health Insurance Pre-Funding	92,154,058
Debt Service on County Bonds and Park Bonds	427,402,848
Current Revenue and PAYGO for Capital Budget	93,941,000
Total Appropriations	5,209,925,592
Less College Tuition and Tuition-Related Charges	(68,016,270)
FY 2022 AGGREGATE OPERATING BUDGET	**5,141,909,322**
Aggregate Operating Budget for FY 2021	5,085,507,002
$ increase	56,402,320
% change	1.11%

Resolution No.:	19-879
Introduced:	May 27, 2021
Adopted:	May 27, 2021

COUNTY COUNCIL
FOR MONTGOMERY COUNTY, MARYLAND

By: County Council

SUBJECT: Approval of the FY 2022 Capital and Operating Budgets for the Washington Suburban Sanitary Commission

Background

1. Section 17-202 of the Public Utilities Article of the Maryland Code requires the Washington Suburban Sanitary Commission (Commission) each year to submit proposed capital and operating budgets to the County Executives of Montgomery and Prince George's Counties for their recommendations. The Executives in turn transmit the budgets to the respective County Councils for amendment and approval. Both Councils, through joint action, may recommend rates for water consumption and sewer use charges and ad valorem tax levies as the Councils deem necessary.

2. The Montgomery County Council on October 27, 2020, by Resolution No. 19-640 recommended the following spending control limits for the Commission's FY22 Water and Sewer Capital and Operating Budgets:

Water and Sewer Rate Increase	5.9%
New Water and Sewer Debt	$427,880,000
Water and Sewer Debt Service	$309,733,000
Water and Sewer Operating Fund Expenditures	$841,372,000

3. The Prince George's County Council on October 27, 2020 by Resolution No. CR-105-2020 recommended the following limits.

Water and Sewer Rate Increase	5.9%
New Water and Sewer Debt	$427,880,000
Water and Sewer Debt Service	$309,733,000
Water and Sewer Operating Fund Expenditures	$841,372,000

4. In accordance with Section 17-202 of the Public Utilities Article of the Maryland Code, on March 1, 2020, the Commission submitted to the Executives of Montgomery and Prince George's Counties its Proposed FY 2022 Budget, which included an FY 2022 Operating Budget totaling $852,092,882 and an FY 2022 Capital Budget totaling $703,745,472 as well as the record of the public hearing held by the Commission on the Proposed 2022 Budget.

The Commission's Water and Sewer portions of the FY 2022 Capital and Operating budgets assume the following:

Water and Sewer Rate Increase	5.9%
New Water and Sewer Debt	$409,704,425
Water and Sewer Debt Service	$309,045,000
Water and Sewer Operating Fund Expenditures	$842,299,237

5. The Executives of Montgomery and Prince George's Counties transmitted to the respective Councils their recommendations on the Commission's proposed budgets.

6. The Montgomery County Council advertised and held public hearings on the Commission's proposed budgets on the proposed Capital Improvements Program on February 9, 2021 and on the proposed Operating Budget and Capital Budget on April 6, 7, and 8, 2021.

7. The Montgomery County Council recommended approval of the Commission's FY 2022 Operating and Capital Budgets. The Council recommended approval of the Commission's FY2022 Operating Budget at $852,092,882 million (equal to the Commission's Proposed Operating Budget) and a combined water/sewer volumetric rate increase of 5.9 percent (equal to the 5.9 percent rate increase in the Commission's Proposed budget). This recommendation was transmitted to the Prince George's County Council by letter dated May 10, 2021.

8. The Prince George's County Council advertised and held a public hearing on the Commission's Proposed Operating and Capital Budgets on April 6, 2021.

9. The Prince George's County Council recommended approval of the Commission's FY 2022 Operating and Capital Budgets. The Council recommended approval of the FY2022 WSSC Water Operating Budget at $852,092,882 million (equal to the Commission's Proposed Budget) and a combined water/sewer volumetric rate increase of 5.9 percent (equal to the 5.9 percent rate increase in the Commission's Proposed budget). This recommendation was transmitted to the Montgomery County Council by letter dated May 11, 2021.

10. On May 13, 2021, the Montgomery County and Prince George's County Councils jointly reviewed the Commission's FY 2020 Operating and Capital Budgets and approved the budgets with no changes.

Action

The County Council for Montgomery County, Maryland approves the following resolution:

1. The following amounts and workyears are approved for the budget of the Washington Suburban Sanitary Commission for the fiscal year beginning July 1, 2021 and ending June 30, 2022.

	Operating	Capital	
Salaries and Wages	$ 133,729,757	$ 27,449,822	$ 161,179,579
Heat, Light & Power	18,500,900	221,500	18,722,400
Regional Sewage Disposal	59,160,000	--	59,160,000
Contract Work	21,336,600	444,405,000	465,741,600
Consulting Engineers	19,890,000	79,614,000	99,504,000
All Other Items	255,063,624	152,055,150	407,118,774
Debt Service	316,827,000	--	316,827,000
PAYGO	27,585,000	--	27,585,000
Total	**$852,092,882**	**$703,745,472**	**$1,555,838,353**

Workyears Authorized:
1,786

2. The Capital Budget includes the first year of the FY 2022-2027 Capital Improvements Program as detailed in Appendix A (Water) and Appendix B (Sewer), which are attached and incorporated.

3. In adopting the Commission's FY 2022 Operating Budget, the Counties and the Commission recognize that although total operating debt service is $316,827,000 and equals 37.2% of the total operating budget, water and sewer operating debt service, the portion of debt service supported by water and sewer rate revenues, is $309,045,000 or 36.7% of the water and sewer operating budget.

4. The Montgomery County Council recommends that the Commission establish water consumption and sewer use rates and charges as detailed in Appendix C, effective July 1, 2021.

5. The Montgomery County Council recommends that the Commission establish the account maintenance fee for all customers as detailed in Appendix D, effective July 1, 2021.

6. The Montgomery County Council recommends that the Commission establish the infrastructure investment fee for all customers as detailed in Appendix E, effective July 1, 2021.

7. The Commission may adopt certain miscellaneous fees and charges as detailed in Appendix F, effective July 1, 2021, and the Commission may delegate to the General Manager the authority to adopt any new fees and charges that may be needed between that date and adoption of the FY 2022 Budget.

8. Any supplement to the Commission's Approved FY 2022 Budget must be submitted in accordance with §17-202 of the Public Utilities Article of the Maryland Code.

9. The Commission must acknowledge the recommendations of the respective County governing bodies regarding certain policies, procedures, and practices, and must:
   a) obtain the approval of both Councils before increasing operating expenditures above $852,092,882;
   b) obtain the approval of both Councils before transferring any funds from any approved expenditure category in the operating or capital budget which exceeds 5% of the approved amount. This transfer authority does not apply to the amount approved for debt service; and
   c) furnish monthly status reports to each Council and Executive on the fiscal and budgetary activities of the Commission under the approved operating and capital budgets, starting with the end of the first quarter of the fiscal year. These reports must be submitted not later than 45 days after the last day of each month.

This is a correct copy of Council action.



Selena Mendy Singleton, Esq.
Clerk of the Council

AGENCY NUMBER	PROJECT NAME	YR 1 22 (In Thousands)
PRINCE GEORGE'S COUNTY WATER PROJECTS		
W-12.02	Prince George's County HG415 Zone Water Main	2,267
W-34.02	Old Branch Avenue Water Main	5,556
W-34.04	Branch Avenue Water Transmission Improvements	14,201
W-34.05	Marlboro Zone Reinforcement Main	1,946
W-62.06	Rosaryville Water Storage Facility	0
W-84.03	Smith Home Farms Water Main	452
W-84.04	Westphalia Town Center Water Main	358
W-84.05	Prince George's County 450A Zone Water Main	13,805
W-93.01	Konterra Town Center East Water Main	758
W-105.01	Marlton Section 18 Water Main, Lake Marlton Avenue	442
W-120.14	Timothy Branch Water Main	1,011
W-137.03	South Potomac Supply Improvement, Phase 2	21,685
	TOTALS	62,481
MONTGOMERY COUNTY WATER PROJECTS		
W-46.26	Pleasant's Property Water Main Extension	1,786
W-113.20	White Oak Water Mains Augmentation	366
W-113.21	Viva White Oak Water Main	712
	TOTALS	2,864
BI-COUNTY WATER PROJECTS		
W-73.22	Potomac WFP Pre-Filter Chlorination & Air Scour Improvement:	143
W-73.30	Potomac WFP Submerged Channel Intake	0
W-73.32	Potomac WFP Main Zone Pipeline	913
W-73.33	Potomac WFP Consent Decree Program	10,500
W-161.01	Large Diameter Water Pipe & Large Valve Rehabilitation Progra	61,681
W-172.07	Patuxent Raw Water Pipeline	9,515
W-175.05	Regional Water Supply Resiliency	4,120
W-202.00	Land & Rights-of-Way Acquisition - Bi-County Water	1,100
	TOTALS	87,972
	GRAND TOTAL WATER PROJECTS	153,317

AGENCY NUMBER	PROJECT NAME	YR 1 22 (In Thousands)
PRINCE GEORGE'S COUNTY SEWER PROJECTS		
S-27.08	Westphalia Town Center Sewer Main	161
S-28.18	Konterra Town Center East Sewer	0
S-28.20	Pumpkin Hill WWPS & FM	1,725
S-68.01	Landover Mall Redevelopment	668
S-75.21	Mattawoman WWTP Upgrades	3,983
S-77.20	Parkway North Substation Replacement	127
S-77.21	Parkway WRRF Electrical Upgrades	1,760
S-86.19	Southlake Subdivision Sewer	194
S-87.19	Horsepen WWPS & FM	4,146
S-89.25	Little Anacostia WWPS & FM	1,370
S-96.14	Piscataway WRRF Facility Upgrades	44,153
S-118.10	Viva White Oak Sewer Augmentation	432
S-131.05	Pleasant Valley Sewer Main, Part 2	432
S-131.07	Pleasant Valley Sewer Main, Part 1	1,060
S-131.11	Calm Retreat Sewer Main	883
S-131.12	Swan Creek WWPS & FM	1,793
S-157.02	Western Branch WRRF Process Train Improvements	7,216
	TOTALS	70,103
MONTGOMERY COUNTY SEWER PROJECTS		
S-84.67	Milestone Center Sewer Main	538
S-85.21	Shady Grove Station Sewer Augmentation	5,960
S-85.22	Shady Grove Neighborhood Center	633
S-94.13	Damascus Town Center WWPS Replacement	672
S-94.14	Spring Gardens WWPS Replacement	110
S-118.09	Viva White Oak Sewer Main	599
	TOTALS	8,512

AGENCY NUMBER	PROJECT NAME	YR 1 22 (In Thousands)
BI-COUNTY SEWER PROJECTS		
S-22.06	Blue Plains WWTP: Liquid Train Projects, Part 2	18,847
S-22.07	Blue Plains WWTP: Biosolids Management, Part 2	15,321
S-22.09	Blue Plains WWTP: Plant-wide Projects	9,891
S-22.10	Blue Plains WWTP: Enhanced Nutrient Removal	116
S-22.11	Blue Plains: Pipelines & Appurtenances	10,460
S-89.24	Anacostia #2 WWPS Upgrades	10,927
S-103.02	Piscataway Bioenergy	97,864
S-170.08	Septage Discharge Facility Planning & Implementation	12,461
S-170.09	Trunk Sewer Reconstruction Program	58,565
S-203.00	Land & Rights-Of-Way Acquisition - Bi-County Sewer	495
	TOTALS	234,947
	GRAND TOTAL SEWER PROJECTS	313,562

Approved Rate Schedule Effective July 1, 2021

	FY 2022 July 1, 2021 Approved		Total
Average Daily Consumption During Billing Period	Water Rates	Sewer Rates	Combined
(Gallons Per Day)	Per 1,000 Gallons		
0 - 80.9999	$ 5.76	$ 7.58	$ 13.34
81 - 165.9999	6.51	8.42	14.93
166 - 275.9999	7.50	10.57	18.07
276 & Greater	8.79	13.96	22.75

Approved Flat Rate Sewer Charge - $142.00 per quarter.

ACCOUNT MAINTENANCE FEES – APPROVED FOR IMPLEMENTATION JULY 1, 2021

Meter Size	FY 2021 Approved Quarterly Charges	FY 2022 Approved Quarterly Charges
Small Meters		
5/8" to 1"	$ 16.00	$ 16.00
Large Meters		
1-1/2"	16.00	16.00
2"	27.00	27.00
3"	66.00	66.00
4"	142.00	142.00
6"	154.00	154.00
8"	200.00	200.00
10"	246.00	246.00
Detector Check		
2"	33.00	33.00
4"	177.00	177.00
6"	255.00	255.00
8"	461.00	461.00
10"	633.00	633.00
Fire Service Meters		
4"	182.00	182.00
6"	293.00	293.00
8"	452.00	452.00
10"	682.00	682.00
12"	989.00	989.00

This quarterly fee is prorated based on the number of days in the billing cycle.

Meter Size	FY 2021 Approved Quarterly Charges	FY 2022 Approved Quarterly Charges
Small Meters		
5/8"	$ 11.00	$ 11.00
3/4"	12.00	12.00
1"	14.00	14.00
Large Meters		
1-1/2"	90.00	90.00
2"	185.00	185.00
3"	585.00	585.00
4"	813.00	813.00
6"	1,265.00	1,265.00
8"	2,845.00	2,845.00
10"	4,425.00	4,425.00
Fire Service Meters		
4"	499.00	499.00
6"	616.00	616.00
8"	2,524.00	2,524.00
10"	2,714.00	2,714.00
12"	5,214.00	5,214.00

This quarterly fee is prorated based on the number of days in the billing cycle.

WSSC Water provides a number of services for which separate fees or charges have been established. Recent review of the costs required to provide these services indicates a need to change the amounts charged for some of the services. The fee and charge changes listed below are approved to be effective July 1, 2021.

Fee/Charge Number and Name		FY 2022 Approved
INSPECTIONS, LICENSES AND PERMITS		
1 **Inspection Fees - Water/Sewer Connection Hookup, Well/Septic Hookup, Plumbing and Gas-fitting Inspections**		
Plumbing and Gas-fitting Inspections		
New Single Family Detached Dwellings and Townhouses	$	1,112
New Attached Dwellings (townhouses/multiplex excluding apartments)		1,112
All Other Residential		
Water/Well Hookup		145
Meter Yoke Inspection (meter only installation)		145
Water Hookup Converting from Well (includes 2 inspections)		290
Sewer/Septic Hookup		145
First Plumbing Fixture		145
Each Additional Fixture		61
SDC Credit Fixture Inspection (per fixture)		53
Minimum Permit Fee		263
Permit Reprocessing Fee		75
Long Form Permit Refund Fee		263
Long Form Permit Re-Issue Fee		263
All Non-Residential		
Plan Review without Permit Application		
25 Fixtures or Less		550
26-200 Fixtures		2,344
Over 200 Fixtures		4,670
2nd or 3rd Review (with or without permit application)		
25 Fixtures or Less		202
26-200 Fixtures		526
Over 200 Fixtures		1,119
Water/Well Hookup		259
Meter Yoke Inspection (meter only installation)		259
Sewer/Septic Hookup		259
FOG Interceptor		259
First Plumbing Fixture		259
Each Additional Fixture		64
SDC Credit Fixture Inspection (per fixture)		53
Minimum Permit Fee		371
Permit Reprocessing Fee		75
Long Form Permit Refund Fee		383
Long Form Permit Re-Issue Fee		383

Fee/Charge Number and Name	FY 2022 Approved
INSPECTIONS, LICENSES AND PERMITS (Continued)	
2 License Fees for the Regulated Trades	
Reciprocal Master Plumber, Gas-fitter	
Initial Registration per type (for 2 years)	$ 135
Registration Renewal all types (for 2 years)	117
Late Registration Renewal	69
Examined Master Plumber, Gas-fitter	
Initial Registration per type (for 4 years)	143
Registration Renewal all types (for 4 years)	143
Late Registration Renewal	69
Cross-connection Technician Registration	35
Sewer and Drain Registration and Renewal (for 2 years)	61
Sewer and Drain Late Renewal Fee	26
Journeyman License Registration	
Initial Registration per type (for 2 years)	41
Registration Renewal (for 2 years)	41
Late Registration Renewal	27
License Transfer Fee	31
License Replacement Fee	19
Apprentice License Registration Renewal	14
3 Short Form Permit Fee (up to 3 fixtures) - Non-Refundable	124
4 Long Form Permit Transfer Fee (with inspection)	213
5 Tapper License Fees	
Permit Fee	363
Duplicate	36
6 Watershed Use Permit Fees	
Boat Removal and Impoundment Fees	
Boat/Craft Removal and Impoundment Fee	105
Removed Boat/Craft Storage Fee (Monthly)	80
Watershed Use Permit Fees	
Watershed Use Permit (January 1-December 31)	70
Watershed Use Permit (Single Day)	5
Open Season Boat Mooring (March 15 - November 30)	80
Winter Boat Mooring (December 1 - March 14)	60
Azalea Garden Rental (4 hours)	75
Bio-Brick Pavilion Rental (4 hours)	80
Boarding Stable Entrance Permit (Single Day)	260
Adjacent Landowner Entrance Permit (Single Day)	80
Picnic Permit	
Picnic Permit - Groups of 1-5 Persons (Single Day)	5
Picnic Permit - Groups of 6-10 Persons (Single Day)	10
Picnic Permit - Groups of 11-15 Persons (Single Day)	15
7 Site Utility Inspection Fees (Non-Minor)	
Base Fee	1,133
Pipeline (per foot)	6

Fee/Charge Number and Name	FY 2022 Approved
DISCHARGE AND WATER PROTECTION	
8 Septic Hauler Discharge Permit Fees	
Category I - Residential & Septic Waste & Grease	
1-49 gallons (per vehicle)	$ 257
50-799 gallons (per vehicle)	6,136
800-2,999 gallons (per vehicle)	17,501
3,000 gallons & up (per vehicle)	38,229
January thru June (50% of fee)	50% of fee
Transfer and/or Replacement Permit Sticker	143
Industrial/Special Waste Disposal Fee (per 1,000 gallons)	377
Zero Discharge Permit Fee	143
Temporary Discharge Permit Fee plus sewer rate per 1,000 gallons	156
Sewer Rate - Hauled Waste (1,000 gallons of truck capacity)	48
9 Industrial Discharge Control Program Fees By Category	
Industrial Users Subject to Categorical Pretreatment Standards	
Less than 5,000 gpd (double visit)	6,153
Greater than 5,000 gpd (double visit)	9,428
Non-Discharging Categorical Industries (zero discharge)	1,658
Significant Industrial Users	
Less than 25,000 gpd (single visit - priority pollutant sampling)	6,153
Greater than 25,000 gpd (double visit - priority pollutant sampling)	9,428
Penalty Charge for Late Fee Payment	5% of fee
10 Discharge Authorization Permit Fees	
Significant Industrial User - Initial Permit (for 4 years)	7,316
Significant Industrial User - Renewal (for 4 years)	3,585
Initial Zero-Discharge CIU Permit (for 4 years)	2,779
Reissued Zero-Discharge CIU Permit (for 4 years)	1,852
Temporary Discharge Permit (non-SIU)	7,316
11 Discharge Fees - Food Service Establishment	
Full Permit FSE	537
BMP Permit FSE	152
12 Cross Connection Fees	
Test Report Fee (per report)	46
Base Fee for High Hazard Commercial Water Customer (per month)	20
Base Fee for All Other Commercial Water Customer (per month)	10

Fee/Charge Number and Name	FY 2022 Approved
METERS AND RELATED SERVICES	
13 **Small Meter Replacement Fee (at Customer Request)**	$ 215
14 **Meter Replacement Fees (Damaged or Stolen Meter)**	
5/8" w/ touch pad (inside w/remote)	157
5/8" w/ pit pad (outside w/o remote)	150
5/8 Meter - pad encoder	131
5/8" x 3/4" w/ touch pad (inside w/ remote)	133
3/4" w/ touch pad (inside w/ remote)	160
3/4" w/ pit pad (outside w/o remote)	162
1" w/ touch pad (inside w/ remote)	202
1" w/ pit pad (outside w/o remote)	205
1" Kamstrup Meter, UT	329
1 1/2" Badger Flanged Meter	584
1 1/2" Flanged Meter	750
1 1/2" Nipple Meter	761
2" Flanged Meter	1,100
2" 15 1/4 Flanged Meter	1,243
3" Compound Meter	3,190
4" Compound Meter	3,960
6" Compound Meter	5,830
Turbine, Horizontal 3" Neptune w/ pit pad	1,519
Turbine, Horizontal 4" Neptune w/ pit pad	2,034
2" Hersey MVR Turbine	1,210
3" Hersey MVR Turbine	2,296
4" Hersey MVR Turbine	3,216
6" Hersey MVR Turbine	4,970
2" Detector Check	4,753
4" Detector Check	3,373
6" Detector Check	3,966
8" Detector Check	5,136
10" Detector Check	6,541
12" Detector Check	22,877
4" Fire Service Meter	8,239
6" Fire Service Meter	10,338
8" Fire Service Meter	12,877
10" Fire Service Meter	14,821
12" Fire Service Meter	21,015
3" Octave UT L=24	3,188
4" Octave UT L=29/ L=33	4,218
6" Octave UT L=45	6,207
8" Octave UT L=53	9,967
10" Octave UT L=68	13,472
15 **Meter Testing Fees**	
5/8" to 1"	261
1-1/2"	424
2" and up	473

	Fee/Charge Number and Name	FY 2022 Approved
METERS AND RELATED SERVICES (Continued)		
16	**Sub-Meter Installation Fees**	
	One-time Sub-Meter Charge - Small	$ 261
	One-time Sub-Meter Charge - Large	528
	One-time Inspection Fee	76
	Minimum Permit Inspection fee	242
17	**Water Turn-Off, Turn-On Fees***	
	A. Customer Requested - Water Turn-Off, Turn-On Fees	
	Small Meter Turn-Off	60
	Small Meter Turn-On	90
	Large Meter Turn-Off	200
	Large Meter Turn-On	230
	B. WSSC Water Scheduled Action - Water Turn-Off, Turn-On Fees	
	Small Meter Turn-Off	-
	Small Meter Turn-On	135
	Large Meter Turn-Off	-
	Large Meter Turn-On	405
18	**Call Back Fee (small meters, plumbers)**	93
19	**Call Back Fee (large meters, plumbers)**	346
20	**Missed Appointment Fees**	
	First Missed Appointment or Restoration of Service Turn-On	97
	Each Additional Missed Appointment	110
21	**Meter Reinstallation Correction Fee**	388
22	**Sewer Meter Maintenance Fee (per year)**	15,873
	Quarterly Calibrations (per quarter)	3,969
23	**Property Inspection Fee**	119
24	**Warehouse Restocking Fee**	56

*The approved Water Turn-On and Turn-Off Fees are different than those proposed in the FY 2022 Proposed Budget. The fee is now separated into two categories: (A) Customer Requested - Water Turn-Off and Turn-Ons and (B) WSSC Water Scheduled - Water Turn-Off and Turn-Ons.

Fee/Charge Number and Name	FY 2022 Approved
FIRE HYDRANT SERVICES	
25 Temporary Fire Hydrant Connection Fees	
3/4" Meter - Deposit	
2 Weeks or Less with/Approved Payment Record	Delete
3/4" Meter Deposit	$ 379
3" Meter - Deposit	
2 Weeks or Less with/Approved Payment Record	Delete
3" Meter Deposit	2,420
Service Charge	
2 Weeks or Less (3/4" meter)	75
2 Weeks or Less (3" meter)	130
Over 2 Weeks (3/4" and 3" meters)	175
Water Consumption - 3/4" meter (Minimum charge or Tier 4 rate per 1,000 gallons flat rate)	37
Water Consumption - 3" meter (Minimum charge or Tier 4 rate per 1,000 gallons flat rate)	242
Late Fee for Return of Meter (per day)	10
Fee on Unpaid Temporary Fire Hydrant Billings	1.5% per month
Loss/Destruction of Meter	Replacement cost
Loss/Destruction of Wrench	40
26 Truck Inspection Fee with Attached Fire Hydrant Meter (for 2 years)	52
27 Fire Hydrant Inspection Fee (per hydrant)	Delete
Controlled Access Surcharge Fee	Delete
28 Fire Hydrant Flow Test Fees	
No Current Test	693
Current Test	83

Fee/Charge Number and Name	FY 2022 Approved
DEVELOPMENT SERVICES	
29 **Feasibility Review Fees (WSSC Water Built)**	
Feasibility Submission Fee (non-refundable)	$ 1,956
Feasibility Review & Report Fee Deposit (can be deferred as deficit when extension is completed)	14,353
30 **Construction Services Fee**	9.3% of WSSC Water's unit cost estimate or 12% of contractor's cost estimate
31 **Design Review**	
Development is More than 10 Residential Units or Commercial	6,500
Development is 10 Residential Units or Less	3,250
32 **Extra Review Fees**	
Per SEP Plan Review	
Minor Additional Reviews of Unsigned or Signed Plans (per review)	1,454
Major/Splitting Additional Reviews of Unsigned or Signed Plans (per review)	2,968
Per Site Utility/Minor Utility Additional Unsigned or Signed Plan Review	
Site Utility (per review)	1,764
Minor Site Utility (per review)	459
Additional Review of Required Data (per application)	994
33 **Hydraulic Planning Analysis and System Planning Forecast**	
Modeling and Re-Modeling Fee - Up to 3 parts	2,433
Modeling and Re-Modeling Fee - per part over 3	842
Pressure Sewer System Review Fee (per system)	444
34 **In-House Design Deposit**	Deposit
35 **Partial Release Fee**	1,541
36 **Off-Property Service Connection Reimbursement**	Reimbursement
37 **Service Connection Application and Inspection Fee (per permit)**	2,434 water and/or sewer connection
38 **Government Referred Plan Review**	
Major Development - Over 10 Units	1,693
Minor Development - 10 or Less Units	791
Re-Review Fee for Major Development	791
Re-Review Fee for Minor Development	396
39 **Pre-Screen Fee All Plan Types**	404
40 **Site Utility (On-site) Review Fees**	
Base Fee	3,921
Additional Fee per 100 feet	380
Minor (Waived) Site Utility (On-Site) Fee	1,314
41 **Name/Transfer of Ownership Change Fee**	303
42 **Variance Review Fee**	1,498

Fee/Charge Number and Name	FY 2022 Approved
PIPELINE, ENGINEERING AND ENVIRONMENTAL SERVICES	
43 **Shutdown/Charge Water Main Fee**	$ 1,177
Shutdown Complex Water Main Fee	2,144
44 **Review and Inspection Fees for Site Work Potentially Impacting WSSC Water Pipelines**	
Simple Review	399
Complex Review / Non-DR Developer Review	3,766
Inspection for Minor Adjustment / Non-DR Developer (per inspection)	266
45 **Relocation Fee**	
Inspection for MOU project (minimum charge up to 4 hours)	600
46 **Connection Abandonment Fees**	
County Roads (except Arterial Roads) - Water	1,474
County Roads (except Arterial Roads) - Sewer	1,873
State Roads and County Arterial Roads - Water	1,778
State Roads and County Arterial Roads- Sewer	2,200
47 **Chlorination Confirmation Test Fee (per first test)**	247
Re-Test or Additional Tests (per hour)	182
48 **Re-Test or Additional Tests Chlorination and Pressure Test (per test)**	182
Inspector Overtime (per hour)	206
49 **Review Fee for Additional Reviews of Contract Documents As-Builts (per hour)**	206
50 **Residential Outside Meter Housing Upgrade/Pipe Alteration**	6,805
51 **Utility Erosion and Sediment Control Permit Fees (per linear foot)**	
Minor Projects (<125 linear foot OR less than 42 inch deep and 20 inch width)	0.30
Major Projects	0.45
Minimum Charge for Major Projects	124
52 **Right-of Way Release (or Subordination) Review Fee (per document)**	1,442
53 **Right-of Way Acquisition and Condemnation for SEP Projects**	Reimbursement
54 **Environmental Site Review Fee**	
With Database Search Submitted by Applicant	438
55 **Feasibility Report and Committee Review Fee for On-Site Takeover Projects**	1,481

Fee/Charge Number and Name	FY 2022 Approved
PUBLICATIONS AND ADMINISTRATIVE	
56 Plans, Plats and 200' Reference Maps Copies	
Xerographic bond paper copy (per sheet)	$ 6
57 WSSC Water Plumbing and Fuel Gas Code (Plumbing Code)	
Sale of Plumbing Regulation (per book)	51
58 Contract Specifications, Contract Specification Books, Drawings, Design Manuals, Standard Details and General Conditions	
Construction Specifications/Drawings	
Utility Contracts (up to $20)	11 - 20
Facility Contracts (up to $450)	40 - 450
Construction Standard Details	73
Construction General Conditions & Standard Specifications	70
SEP Construction General Conditions & Standard Specifications	70
Procurement Specifications/Drawings/General Conditions	
With Routine Specifications	No charge
With Complex/Voluminous Specifications (up to $200)	40 - 200
59 Photocopies of WSSC Water Documents Charges	
Readily Available Source Material (per single sided page)	0.30
Certified Copy of Readily Available Source Material (per single sided page)	0.60
Scanning Documents (per single sided page)	0.30
(A reasonable fee may be charged for time in excess of two hours expended by WSSC Water in searching for requested records or preparing such records for inspection and copying)	
60 WSSC Water Pipeline Design Manual Fee	90
61 WSSD Laws	
Bound Volume	83
Supplements	45
62 Transcribed Tape of a Hearing or Meeting Fee	Prevailing fee charged by vendor

	Fee/Charge Number and Name	FY 2022 Approved
OTHER FEES AND CHARGES		
63	**Patuxent Watershed Civil Citation Fees (State Mandated)**	
	First Offense	$ 150
	Each Additional Offense within Calendar Year	300
64	**Civil Citation Fees - Sediment Control, Theft of Service and Plumbing Civil Citations (State Mandated)**	
	First Offense	250
	Second Offense	500
	Third Offense	750
	Each Violation in Excess of Three	1,000
65	**Lobbyist Registration Fee (Code of Ethics)**	121
66	**Dishonored Check Fee & Electronic Payment Fee** (applies to all dishonored checks and dishonored electronic payments)	35
67	**Credit Card Surcharge (Applies to customer payment of any fee/charge by credit card other than water and sewer billing)**	2% of amount charged
68	**Protest Filing Fee**	857
69	**Preparation of Hold Harmless Agreement Fee**	1,486
70	**Connection Redemption Fee**	22

Resolution No.:	19-880
Introduced:	May 27 2021
Adopted:	May 27, 2021

COUNTY COUNCIL
FOR MONTGOMERY COUNTY, MARYLAND

By: County Council

SUBJECT: Approval of the FY 2022 Cable Communications Plan

Background

1. Section 8A-27(a) of the County Code provides that "All access grants, franchise fees, and other moneys received by the County from any franchisee may be spent only under a budget approved by the Council and in accordance with the County Cable Communications Plan."

2. Section 8A-27(b) of the County Code provides that "The Cable Communications Plan must be proposed by the County Executive to the Council annually and may be amended at any time."

3. Section 6.2.2 of the 2016 Cable Franchise Agreement with Comcast of Potomac, LLC. provides that Comcast must pay a grant to the County of 3% of Gross Revenues each quarter to be used for PEG and institutional network capital expenses. Paragraph 8 of Exhibit D of the Franchise Agreement provides that this grant may be used for capital and non-capital support for PEG purposes, including expenditures on PEG and FiberNet.

4. Section 8(b)(1) of the 2016 Franchise Agreement with Starpower Communications, LLC (doing business as RCN) provides that Starpower must pay a grant to the County of 3% of Gross Revenues to the County to be used for PEG and Institutional Network. Paragraph 3 of Exhibit F of the Franchise Agreement provides that this grant may be used for capital or non-capital support for PEG purposes.

5. Section 6.2.2 of the 2006 Franchise Agreement with Verizon provides that Verizon must pay a grant to the County of 3% of Gross Revenues each quarter to be used for PEG and institutional network purposes.

6. Section 8 of the Franchise Agreement with Starpower (doing business as RCN) and Section 7 of the Franchise Agreements with Verizon and Comcast provides that each franchisee must pay, for the life of the franchise, a franchise fee of 5% of annual gross revenues.

General Provisions

1. Purpose and Effect: This Cable Communications Plan constitutes the County's formal direction for the use of resources required to be provided under Sections 7 and 8 of the Franchise Agreements with Comcast and Starpower (doing business as RCN); and Sections 3, 6, and 7 of the Franchise Agreement with Verizon.

   In FY 2022, these resources must be deposited by the County in its Cable TV Special Revenue Fund, and this Cable Communications Plan directs the use of the revenues in this Fund.

2. Spending Authority under the Time Period Governed by This Plan: This Cable Communications Plan provides spending authority for FY 2022. Resources appropriated in FY 2022 that are not encumbered by the County on or before June 30, 2022 must remain in the Cable TV Special Revenue Fund and be available for spending in future years.

3. Carryover: Resources provided to the County as a result of the requirements of the Franchise Agreements with Comcast, Starpower (doing business as RCN), and Verizon, but not specifically allocated in the Cable Communications Plan to the General Fund, must remain in the Cable TV Special Revenue Fund and be available to be allocated in future years.

4. Future Fiscal Years: No estimate shown for any fiscal year after FY 2022 reflects any commitment or decision by the Council, and any such estimate should not be taken as prejudging any decision regarding activities or allocations, either in absolute or relative amounts, of expenditures for future years.

5. Management of Funds: All equipment, personnel, and other resources approved in the Cable Communications Plan for funding from the Cable TV Special Revenue Fund must be managed so that the resources are reasonably available to all users of the cable system and provide benefits to the subscribing public and the franchisee.

6. Affirmative Action and MFD Procurement Procedures: The Board of Directors of Montgomery Community Television, Inc. (MCT), doing business as Montgomery Community Media (MCM), must adopt and follow an Affirmative Action Plan and procedures for procurements from minority, female, and disabled-owned businesses (MFD) that take into account both the requirements of the Franchise Agreements with Comcast, Starpower (doing business as RCN), and Verizon and relevant provisions of the County Code.

7. Financial Disclosure: The County must not spend any FY 2022 funds allocated to MCT until all members of the Board of Directors and the Executive Director of MCT have filed a financial disclosure statement with the Ethics Commission for the 2020 calendar year.

8. Future Cable Plan strategy: The Executive must submit to the Government Operations and Fiscal Policy Committee a Connect Montgomery Alliance Strategic Plan that will frame FY 2023 budget allocations no later than January 15, 2022.

9. Reporting Requirements: The Executive must submit a separate quarterly fiscal report to the Council detailing revenues received by source for the Cable Plan and the levels of the Cable Fund Balance no later than 60 days after the end of each quarter.

FY2022 Cable Communications Plan Description

The FY 2022 Cable Communications Plan provides funding to Community Technology for the Transmission Facility Coordinating Group and to Cable Franchise Administration (Department of Technology and Enterprise Business Solutions), to the County Attorney's Office, and outside professional service providers; for municipal equipment and operating support; for public, educational, and government access programming (Office of Community Engagement, Office of Public Information, Council, Montgomery College, Montgomery County Public Schools, and Montgomery Community Television, Inc.); for Digital Equity; for FiberNet; to the Interagency Technology Fund (ITF); and for other miscellaneous cable, broadband, technology and digital equity-related activities.

The attached table details the approved expenditures from the Cable Television Communications Plan Special Revenue Fund for the following purposes in FY 2022:

Community Technology

A. Funds are allocated to the Department of Technology and Enterprise Business Solutions to administer the Franchise Agreements with Comcast, Starpower (doing business as RCN), and Verizon, including inspecting construction, testing signal quality, responding to residents' complaints, budgeting franchise fee and grant funds received from the cable operator, managing the contract to provide public access services, supporting an advisory committee, administering Federal Communications Commission rules and regulations, preparing for and negotiating franchise agreements, and advising elected officials on related policy matters.

B. Funds are allocated to the County Attorney's Office to support the in-house staff costs associated with advising the Department of Technology and Enterprise Business Solutions and elected officials on related matters.

C. Funds are allocated to hire outside professional services, in areas of specialized telecommunications needs, to (1) advise or represent the County and (2) file grant applications on behalf of the County and consumers.

Municipal Support

D. Funds are allocated for sharing franchise fee revenue with the municipal co-franchisors in accordance with the formula in Section 8A-29 of the County Code.

E. Funds are allocated to support the four PEG channels allocated to (1) the City of Rockville; (2) the City of Takoma Park; and (3) the Montgomery County Chapter of the Maryland Municipal League. Funds are allocated from the Capital Equipment Support Grants, according to the requirements of Section 8(b)(1) of the Franchise Agreement with

Starpower (doing business as RCN), the requirements of Section 6.2 and Exhibit D Section 8 of the Franchise Agreement with Comcast, the requirements of 6.2 of the Franchise Agreement with Verizon, and from the Municipal Operating Support portion of the Cable Fund. Funds are allocated from the Cable Fund to the extent that the Participating Municipalities meet all applicable matching-fund requirements in the Comcast Settlement Agreement (Exhibit D of the Franchise Agreement).

County Government Access Programming

F. Funds are allocated to the Office of Community Engagement for managing the Community Cable Montgomery (CCM), maintaining CCM video equipment, closed captioning of PEG programming, and for the operation of the Technical Operations Center to monitor and support technical quality and distribution of PEG Programming.

Funds are allocated to the Office of Public Information for in-house staff and contractors to produce Executive Branch programming for the County Government Channel.

Funds are allocated to the Council for in-house staff and contractors to produce programming for the Council and Legislative Branch agencies.

Funds are allocated to the Montgomery County portion of the Maryland-National Capital Park and Planning Commission for contractors to provide cable-related services, including webcasting and services needed to produce programming for the Planning Board and the Parks Department.

Educational Access Programming

G. Funds are allocated to Montgomery College to produce educational programs and operate a cable channel with in-house staff.

H. Funds are allocated to Montgomery County Public Schools to produce educational programs for children, parents, and teachers; carry Board of Education meetings; and run other educational programming of interest to County residents.

Community Media Programming

I. Funds are allocated for Montgomery Community Television, Inc., to perform services in FY 2022 as specified in its contract with the County or the Cable Communications Plan, including the following:

(1) produce and schedule three public access channels, including disseminating information on the daily program schedule;
(2) train community producers and technicians in program production and assist residents and community organizations in developing locally produced or locally sponsored programming;
(3) provide and maintain a central access studio, field production equipment, and editing facilities for use by community producers in program production;

(4) maintain all video equipment provided to MCT or purchased by MCT with cable company or County funds;
(5) produce local interest and public affairs programming;
(6) promote and encourage programming representing a diversity of community interests and needs; and
(7) perform outreach and create programming in the down-county area.

Connect Montgomery Alliance

J. For FY 2022, funds are allocated for PEG equipment replacement, for joint PEG programming/promotion, PEG network engineering and administration, closed captioning of select PEG programming, and for PEG programming to provide access to cable by community organizations.

The Council wishes to encourage the most cost-effective operations of the PEG Channels and has directed the Montgomery Alliance to enhance the sharing of equipment, facilities, and personnel, and to jointly support digital equity. All funds appropriated for PEG equipment replacement must be administered by the Office of Broadband Programs and Infrastructure Modernization. Before spending any funds for this purpose, the Connect Montgomery Alliance must report to the Council and the Executive on their plans for the purchase and allocation of replacement equipment. The Council intends that preference be given to purchases of equipment and facilities that can be shared by more than one PEG Channel.

The Council encourages the municipal co-franchisors to develop plans for purchasing equipment, using engineering expertise available from the other PEG Channels and the Office of Community Engagement, and acquiring equipment that facilitates the sharing of resources with other PEG channels.

Before the Connect Montgomery Alliance may spend funds allocated for PEG joint Programming/Promotion, the Alliance must report its Work Plan for FY2022 to the Council and the Executive.

Institutional Telecommunications

K. The County continues to expand the FiberNet network to meet the telecommunications needs of County agency facilities. The Department of Technology and Enterprise Business Solutions must develop and implement a FiberNet buildout plan that identifies facilities with the greatest need for high-speed voice, data, and video transmissions and for which FiberNet offers lower cost service than private sector telecommunications providers. User agencies must notify the Council before paying any fee to or entering into any agreement with any private provider, if using FiberNet to serve specific facilities is more advantageous to the County. The Council will then consider if adjustments to the funded FiberNet buildout schedule are warranted to avoid paying excessive fees to private providers for telecommunications service to any specific facility.

Allocation of FiberNet fibers to Montgomery College from the County FiberNet is subject to a construction memorandum of understanding between the College and the County signed on December 26, 2012, as well as approval by the Interagency Technology Policy and Coordination Committee.

FiberNet and ultraMontgomery may be used to support digital equity initiatives under the Cable Communications Plan.

Support of the Interagency Technology Fund (ITF)

L. In FY 2022, the Interagency Technology Fund will not receive any funding to support priority projects as approved by the ITPCC.

Action

The County Council for Montgomery County, Maryland approves the following resolution:

The Council approves the attached Cable Communications Plan as described in this resolution and appropriates cable communications grant resources and settlement funds as provided in the Cable Communications Plan and this resolution and any amendments to either that the Council adopts for FY 2022.

This is a correct copy of Council action.

Selena Mendy Singleton, Clerk
Clerk of the Council

FY22 APPROVED CABLE COMMUNICATIONS PLAN (in $000's)

		ACT FY20	APP FY21	Est FY21	APP FY22	Proj. FY23	Proj. FY24	Proj. FY25	Proj. FY26	Proj. FY27
1	**BEGINNING FUND BALANCE**	**346**	**1,064**	**1,844**	**2,711**	**140**	**(4,485)**	**(10,395)**	**(18,046)**	**(26,604)**
2	**REVENUES**									
3	Franchise Fees	15,792	15,185	14,854	13,768	12,687	11,569	10,428	10,103	10,103
4	Gaithersburg PEG Contribution	-	-	-	-	-	-	-	-	-
5	PEG Operating Grant	3,610	3,489	3,489	3,444	3,272	3,108	2,953	2,805	2,665
6	PEG Capital Grant	5,914	5,622	5,530	5,254	4,991	4,741	4,504	4,279	4,065
7	Interest Earned	222	159	159	153	153	153	153	153	153
8	TFCG Application Review Fees	96	250	250	250	250	250	250	250	250
9	Miscellaneous	-	-	-	-	-	-	-	-	-
10	**TOTAL ANNUAL REVENUES**	**25,633**	**24,706**	**24,283**	**22,869**	**21,353**	**19,822**	**18,289**	**17,590**	**17,236**
11	**TOTAL RESOURCES-CABLE FUND**	**25,979**	**25,769**	**26,127**	**25,579**	**21,493**	**15,336**	**7,893**	**(456)**	**(9,368)**
12	**EXPENDITURE OF RESTRICTED FUNDS**									
13	**A. EXPENDITURE OF RESTRICTED CAPITAL FUNDS**									
14	**Municipal Capital Support**									
15	Rockville Equipment	845	847	790	751	713	677	643	611	581
16	Takoma Park Equipment	197	198	184	175	166	158	150	143	136
17	Municipal League Equipment	197	198	184	175	166	158	150	143	136
18	**MUNICIPAL PEG/INET CAPITAL SUBTOTAL**	**1,231**	**1,243**	**1,159**	**1,101**	**1,046**	**993**	**944**	**897**	**852**
19	**PEG Network Capital Grant**	759	759	759	759	759	759	759	759	759
20	**NON-CIP PEG CAPITAL SUBTOTAL**	**759**	**759**	**759**	**759**	**759**	**759**	**759**	**759**	**759**
21	**ultraMontgomery - CIP**	680	680	680	680	680	680	680	680	680
22	**FiberNet - CIP**	3,856	3,081	3,081	3,592	3,888	3,496	3,496	3,496	3,496
23	**CIP EXPENDITURE SUBTOTAL**	**4,536**	**3,761**	**3,761**	**4,272**	**4,568**	**4,176**	**4,176**	**4,176**	**4,176**
24	**CAPITAL SUBTOTAL (Must be > or = to Line 6)**	**6,526**	**5,763**	**5,678**	**6,132**	**6,373**	**5,928**	**5,879**	**5,832**	**5,787**
25	**B. EXPENDITURE OF RESTRICTED MUNICIPAL FUNDS**									
26	**Municipal Franchise Fee Distribution**									
27	City of Rockville	725	739	676	626	633	601	569	561	561
28	City of Takoma Park	223	227	208	193	194	184	175	172	172
29	Other Municipalities	246	250	229	212	210	199	189	186	186
30	**SUBTOTAL**	**1,186**	**1,216**	**1,113**	**1,031**	**1,037**	**984**	**932**	**918**	**918**
31	**Municipal Operating Support**									
32	Rockville PEG Support	248	250	227	224	246	246	246	246	246
33	Takoma Park PEG Support	423	428	388	383	421	420	420	420	420
34	Muni. League PEG Support	423	428	388	383	421	420	420	420	420
35	**SUBTOTAL**	**1,050**	**1,105**	**1,002**	**989**	**1,087**	**1,087**	**1,086**	**1,086**	**1,086**
36	**SUBTOTAL**	**2,235**	**2,321**	**2,115**	**2,020**	**2,124**	**2,071**	**2,019**	**2,005**	**2,005**
37	**TOTAL EXPENDITURES OF RESTRICTED FUNDS**	**8,761**	**8,083**	**7,793**	**8,152**	**8,497**	**8,000**	**7,897**	**7,836**	**7,791**
38	**NET TOTAL ANNUAL REVENUES**	**16,872**	**16,622**	**16,490**	**14,717**	**12,856**	**11,822**	**10,391**	**9,754**	**9,444**
39	**NET TOTAL RESOURCES-CABLE FUND**	**17,218**	**17,686**	**18,334**	**17,427**	**12,996**	**7,337**	**(4)**	**(8,292)**	**(17,159)**
40	**EXPENDITURES OF NON-RESTRICTED FUNDS**									
41	**OFFICE BROADBAND PROGRAMS**									
42	**C. OBP FIBERNET OPERATING**									
43	FiberNet - DTS Personnel Charges	627	1,115	1,011	1,157	1,183	1,218	1,255	1,293	1,293
44	FiberNet - DTS Operations & Maintenance	1,417	1,391	1,817	1,786	1,391	1,391	1,391	1,391	1,391
45	FiberNet - DTS Network Operations Center	910	910	1,041	910	910	910	910	910	910
46	FiberNet - DOT Personnel Charges	112	99	108	115	119	122	126	130	130
47	FiberNet - DOT Operations & Maintenance	291	291	190	291	291	291	291	291	291
48	FiberNet - DOT Miss Utility	488	488	395	488	488	488	488	488	488
49	**SUBTOTAL**	**3,845**	**4,294**	**4,562**	**4,747**	**4,382**	**4,421**	**4,461**	**4,503**	**4,503**
50	**D. OBP COMMUNITY TECHNOLOGY**									
51	TFCG Application Review	250	230	230	**350**	350	300	300	250	250
52	**B. FRANCHISE ADMINISTRATION**									
53	Personnel Costs - Charges for County Atty	804	748	748	771	794	818	842	868	868
54	Personnel Costs - OBP Community Technology	125	114	114	118	121	125	128	132	132
55	Operating	68	144	170	248	248	248	248	248	248
	Engineering & Inspection Services	78	-	-	-	-	-	-	-	-
56	Legal and Professional Services	475	475	345	375	250	250	250	250	250
57	**SUBTOTAL**	**1,799**	**1,712**	**1,608**	**1,861**	**1,763**	**1,741**	**1,769**	**1,748**	**1,748**
58	**E. OBP DIGITAL EQUITY**									
59	Personnel Costs	-	200	200	206	212	219	225	232	232
60	Youth and Arts Community Media	-	100	127	-	100	100	100	100	100
61	**SUBTOTAL**	**-**	**300**	**327**	**206**	**312**	**319**	**325**	**332**	**332**
62	**F. OBP COMMUNITY ENGAGEMENT**	-	-	-	-	-	-	-	-	-
63	Personnel Costs	908	546	546	562	579	597	614	633	633
64	Operating Expenses	31	99	99	99	99	99	99	99	99
65	Contracts - TV Production	87	87	87	87	87	87	87	87	87
66	Community Engagement	91	91	91	91	91	91	91	91	91
67	Closed Captioning	-	163	163	163	163	163	163	163	163
	Technical Operations Center (TOC)	-	-	-	-	-	-	-	-	-
	New Media, Webstreaming & VOD Services	58	-	-	-	58	58	58	58	58
68	**SUBTOTAL**	**1,176**	**986**	**986**	**1,002**	**1,077**	**1,094**	**1,112**	**1,131**	**1,131**
69	**G. MEDIA - Connect Montgomery Alliance**									
70	Operating Expenses	181	181	181	206	206	206	206	206	206
	Community Engagement	-	-	-	-	-	-	-	-	-
	Closed Captioning	-	-	-	-	283	283	283	283	283
	Technical Operations Center (TOC)	-	-	-	-	9	9	9	9	9
	Youth and Arts Community Media	100	-	-	-	31	31	31	31	31
71	**SUBTOTAL**	**281**	**181**	**181**	**206**	**529**	**529**	**529**	**529**	**529**

FY22 APPROVED CABLE COMMUNICATIONS PLAN (in $000's)

		ACT FY20	APP FY21	Est FY21	APP FY22	Proj. FY23	Proj. FY24	Proj. FY25	Proj. FY26	Proj. FY27
72	**H. MEDIA - PIO, COUNCIL, M-NCPPC**									
73	**Public Information Office**									
74	Personnel Costs	867	832	832	857	883	909	937	965	965
75	Operating Expenses	11	11	11	11	11	11	11	11	11
76	**SUBTOTAL**	**879**	**843**	**843**	**868**	**894**	**921**	**948**	**976**	**976**
77	**County Council**									
78	Personnel Costs	660	663	663	680	700	721	743	765	765
79	Operating Expenses	124	11	11	11	11	11	11	11	11
80	Contracts - TV Production	163	253	175	253	153	153	153	153	153
81	General Sessions and Committee Meetings	-	-	-	-	100	100	100	100	100
82	**SUBTOTAL**	**947**	**927**	**850**	**943**	**964**	**985**	**1,006**	**1,029**	**1,029**
83	**MNCPPC**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
84	Operating Expenses	24	24	24	24	24	24	24	24	24
85	Contracts - TV Production	99	99	39	99	99	99	99	99	99
86	**SUBTOTAL**	**123**	**123**	**64**	**123**	**123**	**123**	**123**	**123**	**123**
87	**SUBTOTAL**	**1,949**	**1,893**	**1,757**	**1,935**	**1,981**	**2,028**	**2,077**	**2,128**	**2,128**
88	**I. MEDIA - MONTGOMERY COLLEGE**									
89	Personnel Costs	1,555	1,588	1,588	1,588	1,588	1,588	1,588	1,588	1,588
90	Operating Expenses	209	209	209	209	209	209	209	209	209
91	**SUBTOTAL**	**1,764**	**1,797**	**1,797**	**1,797**	**1,797**	**1,797**	**1,797**	**1,797**	**1,797**
92	**J. MEDIA - MONTGOMERY CO PUBLIC SCHOOLS**	-	-	-	-	-	-	-	-	-
93	Personnel Costs	1,678	1,648	1,648	1,694	1,749	1,801	1,855	1,911	1,911
94	Operating Expenses	121	121	121	76	121	121	121	121	121
95	**SUBTOTAL**	**1,800**	**1,770**	**1,770**	**1,770**	**1,870**	**1,923**	**1,977**	**2,032**	**2,032**
96	**K. MEDIA - MONTGOMERY COMMUNITY MEDIA**	-	-	-	-	-	-	-	-	-
97	Personnel Costs	2,231	2,240	2,240	2,394	2,463	2,534	2,607	2,682	2,759
98	Operating Expenses	54	54	54	54	54	54	54	54	54
99	Rent & Utilities	502	535	535	383	397	411	425	441	456
	New Media, Webstreaming & VOD Services	23	-	-	-	-	-	-	-	-
100	**SUBTOTAL**	**2,811**	**2,829**	**2,829**	**2,832**	**2,914**	**2,999**	**3,086**	**3,176**	**3,269**
101	**L. COMPENSATION ADJUSTMENTS**									
102	MCG Personnel Cost Adjustments	-	-	-	-	-	-	-	-	-
103	FY20 Collective Bargaining Agreement	-	-	-	-	-	-	-	-	-
104	**TOTAL EXPENDITURE OF UNRESTRICTED FUNDS**	**15,426**	**15,763**	**15,817**	**16,356**	**16,626**	**16,851**	**17,134**	**17,376**	**17,469**
105	**TOTAL EXPENDITURE OF RESTRICTED FUNDS**	**8,761**	**8,083**	**7,793**	**8,152**	**8,497**	**8,000**	**7,897**	**7,836**	**7,791**
106	**TOTAL EXPENDITURES - PROGRAMS**	**24,187**	**23,846**	**23,610**	**24,508**	**25,123**	**24,850**	**25,031**	**25,212**	**25,260**
107	**M. OTHER**									
108	Indirect Costs Transfer to Gen Fund	880	843	843	831	856	882	908	935	935
109	Telecom Transfer to the Gen Fund	-	-	-	-	-	-	-	-	-
110	Transfer to the General Fund	-	-	-	-	-	-	-	-	-
111	Legislative Community Communications NDA	-	-	-	-	-	-	-	-	-
112	Transfer to the Gen Fund-M-NCPPC	100	-	-	100	-	-	-	-	-
113	**SUBTOTAL**	**980**	**843**	**843**	**931**	**856**	**882**	**908**	**935**	**935**
114	**TOTAL EXPENDITURES**	**25,167**	**24,689**	**24,453**	**25,439**	**25,978**	**25,732**	**25,939**	**26,147**	**26,195**
115	**N. ADJUSTMENTS**									
116	Prior Year Adjustments	(1,033)	-	(1,037)	-	-	-	-	-	-
117	Encumbrance Adjustment	-	-	-	-	-	-	-	-	-
125	CIP - Designated Claim on Fund	-	-		-	-	-	-	-	-
118	**TOTAL ADJUSTMENTS**	(1,033)	-	(1,037)	-	-	-	-	-	-
119	**FUND BALANCE**	**1,844**	**1,080**	**2,711**	**140**	**(4,485)**	**(10,395)**	**(18,046)**	**(26,604)**	**(35,563)**
120	FUND BALANCE PER POLICY GUIDANCE	1,289	1,248	1,221	1,134	1,047	958	867	840	840
121	**O. SUMMARY - EXPENDITURES BY FUNDING SOURCE**									
122	Transfer to Gen Fund-Indirect Costs	880	843	843	831	856	882	908	935	935
123	Transfer to Gen Fund-Mont College Cable Fund	1,764	1,797	1,797	1,797	1,797	1,797	1,797	1,797	1,797
124	Transfer to Gen Fund-Public Schools Cable Fund	1,800	1,770	1,770	1,770	1,870	1,923	1,977	2,032	2,032
125	Transfer to CIP Fund	4,536	3,761	3,761	4,272	4,568	4,176	4,176	4,176	4,176
126	Transfer to Gen Fund-Other	-	-	-	-	-	-	-	-	-
127	Transfer to Gen Fund-Telecom	-	-	-	-	-	-	-	-	-
128	Transfer to the General Fund-Legislative Branch NDA	-	-	-	-	-	-	-	-	-
129	Transfer to the Gen Fund-M-NCPPC	100	-	-	100	-	-	-	-	-
130	**FUND TRANSFERS SUBTOTAL**	**9,080**	**8,171**	**8,171**	**8,769**	**9,091**	**8,777**	**8,857**	**8,940**	**8,940**
131	**Cable Fund Expenditure of Unrestricted Funds**	**11,862**	**12,196**	**12,251**	**12,789**	**12,959**	**13,131**	**13,361**	**13,547**	**13,640**
132	**Cable Fund Direct Expenditures**	**16,087**	**16,519**	**16,283**	**16,670**	**16,888**	**16,955**	**17,082**	**17,207**	**17,255**
133	**Cable Fund Personnel**	**4,104**	**4,318**	**4,223**	**4,466**	**4,591**	**4,729**	**4,871**	**5,017**	**5,017**
134	**Cable Fund Operating**	**11,983**	**12,200**	**12,260**	**12,204**	**12,296**	**12,226**	**12,211**	**12,190**	**12,238**

Notes:

1. These revenues and expenditures are based on the Executive's recommended budget. The projected future expenditures, revenues, transfers, and fund balances may vary based on changes not assumed here to fee or tax rates, usage, inflation, future labor agreements and other factors.
2. Franchise fees and PEG revenues are subject to municipal pass-through payment. Municipal payments are estimates. Actual payments will be calculated based upon actual revenue received, subscriber numbers and formulas specified within the Municipal MOUs.
3. Restricted revenue and expenditures: Certain Cable Fund revenues other than franchise fees, and corresponding expenditures (Municipal Franchise Fees/Pass-throughs, PEG Capital/Equipment Grants, and PEG Operating Revenue) are contractually required by franchise, municipal, and settlement agreements, and by the County Code, and may only be used for permissible federal purposes and in a manner consistent with applicable agreements.
4. Montgomery Community Television, Inc., d/b/a Montgomery Community Media, is designated as a sole source contractor to provide community access media services.
5. Fund balance per policy guidance should be calculated as 8% of total non-restricted revenues (franchise fees, tower fees, and investment income).
6. The Cable Television Communications Fund provides a fund transfer to Montgomery County Public Schools and Montgomery College and to support MCPS-TV and Montgomery College Television.

FY22 APPROVED CABLE COMMUNICATIONS PLAN (in $000's)

	ACT FY20	APP FY21	Est FY21	APP FY22	Proj. FY23	Proj. FY24	Proj. FY25	Proj. FY26	Proj. FY27

7. Row 44 FY22 (Fibernet Operations & Maintenance) previously reflected ($700K) in the FY22 Recommended version. This expenditure has been realigned to the Grant Fund (American Rescue Plan Act funding).
8. Row 60 FY22 (Youth and Arts Community Media) previously reflected ($100K) in the FY22 Recommended version. This expenditure has been realigned to the Grant Fund (American Rescue Plan Act funding).
9. Row 110 FY22 (Transfer to the General Fund) previously reflected a ($700K) in the FY22 Recommended version. This transfer is no longer necessary and has been removed in the Approved version, as the related FiberNet expenditures have been realigned to the Grant Fund (American Rescue Plan Act funding).
10. Subtotals may be adjusted due to rounding.

Resolution No.: 19-881
Introduced: May 27, 2021
Adopted: May 27, 2021

COUNTY COUNCIL
FOR MONTGOMERY COUNTY, MARYLAND

By: County Council

SUBJECT: Tax Levy Resolution - Fiscal Year 2022

Action

The County Council for Montgomery County, Maryland approves the following resolution:

1. In accordance with Chapters 14 and 52 of the County Code and the Tax-Property Article of the Maryland Code, the Council sets the following tax rates and other charges on all assessable real and personal property for FY 2022. The rates are in dollars per $100 of assessed value. In accordance with the Tax-Property Article, the tax rate for personal property is 2.5 times the tax rate for real property.

DISTRICT or AREA	**FOR THE USE OF:**	**Rate in $ per $100**	
Montgomery County		**Real**	**Personal**
	General County, MCPS, and Montgomery College	0.7178	1.7945
Special Districts			
Washington Suburban Transit	County - for mass transit facilities and services, including administrative expenses of Washington Suburban Transit Commission	0.0524	0.1310
Fire Tax	County	0.1202	0.3005
Recreation	County	0.0261	0.0653
Storm Drainage	County	0.0000	0.0000
Sanitary	WSSC Front Foot Benefit Charges	WSSC estimate	

Urban Districts

		Rate in $ per $100	
		Real	**Personal**
Bethesda	County	0.0120	0.0300
Silver Spring	County	0.0240	0.0600
Wheaton	County	0.0300	0.0750

Noise Abatement Districts

Bradley	County	0.0000	0.0000
Cabin John	County	0.0000	0.0000

Parking Lot Districts

1. On property used for commercial or industrial purposes

Bethesda	County	0.0000	0.0000
Silver Spring	County	0.0000	0.0000
Wheaton	County	0.0000	0.0000

2. On property zoned or recommended for commercial or industrial purposes, but not so used

Bethesda	County	0.0000	0.0000
Silver Spring	County	0.0000	0.0000
Wheaton	County	0.0000	0.0000

Maryland-National Capital Park & Planning Commission in Montgomery County

				Rate in $ per $100	
				Real	**Personal**
Montgomery County	I. Advance Land Acquisition Revolving Fund			0.0010	0.0025
Metropolitan District					
	II. Park Fund	Real	Personal		
	Mandatory	0.0360	0.0900		
	Maintenance	0.0080	0.0200		
	Discretionary	0.0116	0.0290		
	Total Metropolitan District Tax Rate			0.0556	0.1390
Regional District	III. Administration Fund				
	Mandatory	0.0120	0.0300		
	Discretionary	0.0054	0.0135		
	Total Regional District Tax Rate			0.0174	0.0435

Local Special Taxing Districts

Battery Park	Citizens Association	0.0400	0.1000
Oakmont	Citizens' Committee	0.0400	0.1000
Village of Drummond	Citizens' Committee	0.0480	0.0000
Village of Friendship Heights	Village Council	0.0400	0.0400

County Development Districts and Special Taxing Districts

District	Special tax per $100 of assessed value	Special benefit assessment per Equivalent Dwelling Unit.
Kingsview Village Center	$0.0000	$0.00
West Germantown	$0.1560	$0.00
White Flint	$0.1103	$0.00

2. Section 305 of the County Charter requires 9 affirmative votes if the weighted tax rate in FY 2022 exceeds the weighted tax rate in FY 2021. The weighted tax rate in FY 2022 does not exceed the weighted rate in FY 2021; therefore, 9 affirmative votes are not required to adopt this resolution.

3. The State of Maryland adopted the following tax rates on all assessable real property for FY 2022. The rates are expressed in dollars per $100 of assessed value.

On the real property of public utilities	$0.280
On all other real property	$0.112

4. Section 310 of the Charter limits the target reserve in the General Fund planned for the end of FY 2022 to a maximum of 5% of the revenue in the General Fund in FY 2021. The Office of Management and Budget estimates that revenue in the General Fund in FY 2021 will be $3,653.9 million, and 5% of this is $182.7 million. The target reserve in the General Fund planned for the end of FY 2022 does not exceed the Charter limit.

5. The constant yield tax rate requirement applies only to the General Fund tax rate for real property. The State calculated this rate to be $0.6859 per $100 of assessed value for FY 2022. On April 6, 2021, in Resolution 19-784, the Council stated its intent to consider a General Fund rate of $0.7180 per $100 of assessed value, which exceeds the constant yield tax rate. The Council placed an advertisement of this intent in a newspaper of general circulation, and the Council held the public hearing on April 27, 2021. The Council sets the General Fund rate at $0.7178 per $100 of assessed value for FY 2022.

This is a correct copy of Council action.

Selena Mendy Singleton, Esq.
Clerk of the Council

Resolution No.: 19-882
Introduced: May 27, 2021
Adopted: May 27, 2021

COUNTY COUNCIL
FOR MONTGOMERY COUNTY, MARYLAND

By: County Council

SUBJECT: Authority to Substitute Current Revenue for General Obligation Bonds in FY 2021 - Revised

Background

1. On May 21, 2020, the Council approved Resolution 19-482 authorizing the Executive to substitute $32.0 million in General Fund current revenue for general obligation bonds in FY 2021.

2. On July 6, 2020, the County Executive transmitted an FY21 savings plan that included amendments to the Capital Improvements Program for FY 2021 through 2026 to reduce the use of current revenue expenditures in the FY 2021 Capital Budget. The Council approved Resolutions 19-567 and 19-568 on July 28, 2020 and Resolution 19-588 on September 15, 2020 which reduced the assumed substitution of current revenue to be substituted for general obligation bonds in FY21.

3. The County Executive's recommended amendments to the FY21-26 Capital Improvements transmitted on January 15, 2021, March 15, 2021, April 12, 2021 and April 22, 2021 and the County Executive's Recommended FY22 Operating Budget transmitted on March 15, 2021 assume no substitution in General Fund current revenue for general obligation bonds in FY 2021.

Action

The County Council for Montgomery County, Maryland approves the following resolution:

The Council revises the amount of General Fund current revenue that can be substituted for general obligation bonds in FY 2021 from $32 million to $0.

This is a correct copy of Council action.

Selena Mendy Singleton, Esq.
Clerk of the Council

Resolution No.: 19-883
Introduced: May 27, 2021
Adopted: May 27, 2021

COUNTY COUNCIL
FOR MONTGOMERY COUNTY, MARYLAND

By: County Council

SUBJECT: Authority to Substitute Current Revenue for General Obligation Bonds in FY 2022

Background

1. On January 15, 2021, the County Executive recommended that the County Council approve the use of $15.5 million of current revenue to replace general obligation bonds in FY 2022 for projects included in the Capital Improvements Program for FY 2021-2026.

2. The Council reviewed the Executive's proposed budgets and approved amendments as authorized by the County Charter.

3. On May 20, 2021, the Council assumed that $15.5 million in current revenue would be substituted for general obligation bonds in FY 2022.

Action

The County Council for Montgomery County, Maryland approves the following resolution:

1. The Council authorizes the Executive to substitute $15.5 million in General Fund current revenue for general obligation bonds in FY 2022. These funds may be substituted for general obligation bond funds for any project which is funded with County general obligation bonds and for which the debt service is appropriated from a tax-supported fund.

2. The Executive must notify the Council not later than 30 days after each substitution.

This is a correct copy of Council action.

Selena Mendy Singleton, Esq.,
Clerk of the Council

Resolution No.: 19-884
Introduced: May 27, 2021
Adopted: May 27, 2021

COUNTY COUNCIL
FOR MONTGOMERY COUNTY, MARYLAND

By: County Council

SUBJECT: Property Tax Credit for Income Tax Offset

Background

1. County Code Section 52-86 authorizes the County Council by resolution to set the rate or amount of the property tax credit to offset certain income tax revenues resulting from a County income tax rate higher than 2.6%.

2. The County Executive has recommended the amount of property tax credit under County Code Section 52-86 for the tax year beginning July 1, 2021 to be $692 for each eligible taxpayer.

3. Notice of public hearing was given, and public hearing was held.

Action

The County Council for Montgomery County, Maryland, approves the following action:

The amount of the property tax credit under County Code Section 52-86 for the tax year beginning July 1, 2021 is $692 for each eligible taxpayer.

This is a correct copy of Council action.

Selena Mendy Singleton, Esq.
Clerk of the Council

Resolution No.:	19-909
Introduced:	June 15, 2021
Adopted:	June 22, 2021

COUNTY COUNCIL
FOR MONTGOMERY COUNTY, MARYLAND

Lead Sponsor: Government Operations and Fiscal Policy Committee

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SUBJECT: Approval of the County's Tax Supported Fiscal Plan Summary for the FY22-FY27 Public Services Program

Background

1. Section 302 of the County Charter states in part: *The County Executive shall submit to the Council, not later than March 15 of each year, comprehensive six-year programs for public services and fiscal policy. The six-year programs shall require a vote of at least five Councilmembers for approval or modification. Final Council approval of the six-year programs shall occur at or about the date of budget approval.*

2. Starting in 1992, the Council's Government Operations and Fiscal Policy Committee (known until December 2010 as the Management and Fiscal Policy Committee) has collaborated with the Office of Management and Budget and the Department of Finance to develop and refine County fiscal projections. The result has been continuous improvement in how best to display such factors as economic and demographic assumptions, individual agency funds, major known commitments, illustrative expenditure pressures, gaps between projected revenues and expenditures, and productivity improvements. This work has also increased the County's ability to harmonize the fiscal planning methodologies of the four tax supported agencies. Each version of the fiscal projections, or six-year fiscal plan, is a snapshot in time that reflects the best estimate of future revenues and expenditures as of that moment, as well as a specific set of fiscal policy assumptions.

3. On June 29, 2010 the Council approved policies on reserve and other fiscal matters in Resolution No. 16-1415. Action clause 5 stated: *The County should adopt a fiscal plan that is structurally balanced, and that limits expenditures and other uses of resources to annually available revenues. The fiscal plan should also separately display reserves at policy levels, including additions to reserves to reach policy level goals.*

4. The Council has amended Resolution No. 16-1415 to strengthen the County's fiscal policies while still retaining the fiscal plan language. The Council adopted Resolution No. 17-312 on November 29, 2011, replacing Resolution No. 16-1415. The Council adopted Resolution No. 19-753 on March 2, 2021, replacing Resolution No. 17-312.

5. Pursuant to these policies, the Council approved a balanced fiscal plan summary in June 2010 and has approved a balance fiscal plan summary every June thereafter.

6. On June 15, 2021, the Council introduced a resolution on the Tax Supported Fiscal Plan Summary for the FY22-FY27 Public Services Program. On June 14, 2021, the Government Operations and Fiscal Policy Committee reviewed the Tax Supported Fiscal Plan Summary for the FY22-FY27 Public Services Program.

Action

The County Council for Montgomery County, Maryland approves the Tax Supported Fiscal Plan Summary for the FY22-FY27 Public Services Program, as outlined on the attached pages. This summary reflects:

(1) current information on projected revenues and non-agency expenditures for the six-year period, which must be updated as conditions change. To keep abreast of changed conditions the Council regularly reviews reports on economic indicators, revenue estimates, and other fiscal data.

(2) the policy on County reserves as described in Resolution No. 19-753 adopted on March 2, 2021, and the amendments to the Revenue Stabilization Fund law in Bill 36-10 approved by the Council on June 29, 2010.

(3) other specific fiscal assumptions listed in the summary.

This is a correct copy of Council action.

Selena Mendy Singleton, Esq.
Clerk of the Council

County Council Approved FY22-27 Public Services Program

Tax Supported Fiscal Plan Summary

($ in Millions)

		App. FY21	Est. FY21	% Chg. FY21-22	App. FY22	% Chg. FY22-23	Projected FY23	% Chg. FY23-24	Projected FY24	% Chg. FY24-25	Projected FY25	% Chg. FY25-26	Projected FY26	% Chg. FY26-27	Projected FY27
		5-21-20		App/App	5-27-21										
	Total Revenues														
1	Property Tax	1,830.8	1,830.9	2.9%	1,884.7	2.5%	1,931.0	2.8%	1,984.4	2.8%	2,040.5	2.8%	2,098.0	2.9%	2,157.8
2	Income Tax	1,695.4	1,707.7	0.8%	1,708.8	3.5%	1,769.1	5.4%	1,865.2	4.4%	1,947.8	5.2%	2,049.1	6.0%	2,171.1
3	Transfer/Recordation Tax	181.6	161.9	-6.5%	169.8	4.8%	178.0	5.6%	188.1	5.2%	197.9	4.8%	207.5	4.7%	217.3
4	Other Taxes	273.6	240.3	-10.7%	244.4	2.6%	250.6	1.6%	254.6	0.4%	255.7	0.4%	256.8	1.2%	259.9
5	Other Revenues	1,177.4	1,305.2	2.6%	1,208.4	-6.5%	1,129.8	0.2%	1,132.1	0.2%	1,134.4	0.3%	1,138.2	0.3%	1,142.0
6	**Total Revenues**	**5,158.7**	**5,245.9**	**1.1%**	**5,216.1**	**0.8%**	**5,258.6**	**3.2%**	**5,424.3**	**2.8%**	**5,576.3**	**3.1%**	**5,749.6**	**3.5%**	**5,948.1**
7															
8	**Net Transfers In (Out)**	**24.9**	**19.2**	**-57.4%**	**10.6**	**2.0%**	**10.8**	**2.4%**	**11.1**	**2.4%**	**11.3**	**2.4%**	**11.6**	**2.4%**	**11.9**
9	**Total Revenues and Transfers Available**	**5,183.6**	**5,265.2**	**0.8%**	**5,226.7**	**0.8%**	**5,269.4**	**3.1%**	**5,435.4**	**2.8%**	**5,587.6**	**3.1%**	**5,761.2**	**3.5%**	**5,960.0**
10															
11	**Non-Operating Budget Use of Revenues**														
12	Debt Service	422.5	419.8	1.2%	427.4	3.5%	442.4	-0.5%	440.1	2.8%	452.6	1.2%	458.0	0.9%	462.0
13	PAYGO	32.0	0.0	-51.6%	15.5	118.7%	33.9	-9.1%	30.8	-8.4%	28.2	-3.5%	27.2	0.0%	27.2
14	CIP Current Revenue	65.9	71.4	19.0%	78.4	36.2%	106.8	-11.7%	94.4	-21.0%	74.6	4.7%	78.1	0.0%	78.1
15	Change in Other Reserves	0.2	18.6	-10708.3%	-24.0	100.5%	0.1	44.7%	0.2	11.3%	0.2	1.9%	0.2	4.0%	0.2
16	Contribution to General Fund Undesignated Reserves	7.2	-15.6	83.1%	13.3	-207.4%	-14.3	129.8%	4.2	75.3%	7.4	-9.7%	6.7	14.6%	7.7
17	Contribution to Revenue Stabilization Reserves	8.6	27.5	220.5%	27.5	1.2%	27.8	-14.5%	23.8	-62.6%	8.9	23.5%	11.0	13.8%	12.5
18	Set Aside for other uses (supplemental appropriations)	6.8	-10.5	-100.0%	0.0	n/a	20.0	0.0%	20.0	0.0%	20.0	0.0%	20.0	0.0%	20.0
19	**Total Other Uses of Resources**	**543.3**	**511.2**	**-0.9%**	**538.2**	**14.6%**	**616.8**	**-0.5%**	**613.5**	**-3.5%**	**591.9**	**1.6%**	**601.2**	**1.1%**	**607.7**
20	**Available to Allocate to Agencies (Total Revenues+Net Transfers-Total Other Uses)**	**4,640.3**	**4,753.9**	**1.0%**	**4,688.6**	**-0.8%**	**4,652.6**	**3.6%**	**4,821.9**	**3.6%**	**4,995.8**	**3.3%**	**5,160.0**	**3.7%**	**5,352.3**
21															
22	**Agency Uses**														
23															
24	Montgomery County Public Schools (MCPS)	2,562.4	2,544.2	-0.4%	2,551.6										
25	Montgomery College (MC)	268.9	249.2	-1.3%	265.5										
26	MNCPPC (w/o Debt Service)	137.2	130.6	4.8%	143.8										
27	MCG	1,671.9	1,829.9	3.3%	1,727.8										
28	**Agency Uses**	**4,640.3**	**4,753.9**	**1.0%**	**4,688.6**	**-0.8%**	**4,652.6**	**3.6%**	**4,821.9**	**3.6%**	**4,995.8**	**3.3%**	**5,160.0**	**3.7%**	**5,352.3**
29	**Total Uses**	**5,183.6**	**5,265.2**	**0.8%**	**5,226.7**	**0.8%**	**5,269.4**	**3.1%**	**5,435.4**	**2.8%**	**5,587.6**	**3.1%**	**5,761.2**	**3.5%**	**5,960.0**
30	**(Gap)/Available**	**0.0**	**0.0**		**0.0**		**0.0**		**0.0**		**0.0**		**0.0**		**0.0**

Assumptions:

1. FY21 Property taxes are at the previous Charter Limit with a $692 credit. FY22-FY27 property taxes reflect the passage of Ballot Question A with a $692 credit. Other taxes are at current rates.
2. Due to the County's response to the COVID-19 pandemic, reserves are estimated to be lower than the 10 percent policy target in FY21-FY23. When emergencies require reserves to dip below the 10 percent target, it is the County's policy to ensure reserves achieve the policy target within three fiscal years. The fiscal plan shows reserves increasing from 9.0 percent of Adjusted Governmental Revenue (AGR) in FY21 to 9.6 percent in FY22, 9.8 percent in FY23, and 10.0 percent in FY24. The calculation for AGR in FY21 and FY22 excludes the County's allocation of Federal Emergency Grants received through the Coronavirus Relief Fund and the American Rescue Plan Act.
3. PAYGO, debt service, and current revenue reflect the Amended FY21-26 Capital Improvements Program.
4. State Aid, including MCPS and Montgomery College, is not projected to increase from FY23-27.

County Council Approved FY22-27 Public Services Program

Tax Supported Fiscal Plan Summary

($ in Millions)

	App. FY21	Est. FY21	% Chg. FY21-22	App. FY22	% Chg. FY22-23	Projected FY23	% Chg. FY23-24	Projected FY24	% Chg. FY24-25	Projected FY25	% Chg. FY25-26	Projected FY26	% Chg. FY26-27	Projected FY27
Beginning Reserves														
Unrestricted General Fund	154.1	97.7	-46.8%	82.1	16.2%	95.3	-14.9%	81.1	5.2%	85.3	8.7%	92.8	7.2%	99.5
Revenue Stabilization Fund	382.2	376.3	5.7%	403.8	6.8%	431.3	6.5%	459.2	5.2%	483.0	1.8%	491.9	2.2%	502.8
Total Reserves	536.3	474.0	-9.4%	485.9	8.4%	526.7	2.6%	540.2	5.2%	568.3	2.9%	584.6	3.0%	602.3
Additions to Reserves														
Unrestricted General Fund	7.2	-15.6	83.1%	13.3	-207.4%	-14.3	129.8%	4.2	75.3%	7.4	-9.7%	6.7	14.6%	7.7
Revenue Stabilization Fund	8.6	27.5	220.5%	27.5	1.2%	27.8	-14.5%	23.8	-62.6%	8.9	23.5%	11.0	13.8%	12.5
Total Change in Reserves	15.8	11.9	157.6%	40.8	-66.7%	13.6	106.3%	28.0	-41.7%	16.3	8.4%	17.7	14.1%	20.2
Ending Reserves														
Unrestricted General Fund	161.4	82.1	-40.9%	95.3	-14.9%	81.1	5.2%	85.3	8.7%	92.8	7.2%	99.5	7.7%	107.2
Revenue Stabilization Fund	390.8	403.8	10.4%	431.3	6.5%	459.2	5.2%	483.0	1.8%	491.9	2.2%	502.8	2.5%	515.3
Total Reserves	552.1	485.9	-4.6%	526.7	2.6%	540.2	5.2%	568.3	2.9%	584.6	3.0%	602.3	3.4%	622.5
Reserves as a % of Adjusted Governmental Revenues	**10.2%**	**9.0%**		**9.6%**		**9.8%**		**10.0%**		**10.0%**		**10.0%**		**10.0%**
Other Reserves														
Montgomery College	22.3	33.8	24.0%	27.7	0.0%	27.7	0.0%	27.7	0.0%	27.7	0.0%	27.7	0.0%	27.7
M-NCPPC	5.0	13.8	-1.4%	4.9	2.4%	5.0	2.8%	5.1	2.8%	5.3	2.8%	5.4	2.8%	5.6
MCPS	0.0	25.0	n/a	0.0	n/a	0.0	n/a	0.0	n/a	0.0	n/a	0.0	n/a	0.0
MCG Special Funds	1.5	-15.1	-44.5%	0.9	-0.8%	0.8	2.3%	0.9	4.0%	0.9	3.5%	0.9	3.9%	1.0
MCG + Agency Reserves as a % of Adjusted Govt Revenues	**10.7%**	**10.0%**		**10.2%**		**10.4%**		**10.6%**		**10.6%**		**10.6%**		**10.6%**
Retiree Health Insurance Pre-Funding														
Montgomery County Public Schools (MCPS)	**69.4**	**69.4**		**73.0**		**66.2**		**60.5**		**53.9**		**53.9**		**53.9**
Montgomery College (MC)	**5.5**	**5.5**		**5.6**		**5.4**		**5.3**		**5.2**		**5.2**		**5.2**
MNCPPC	**3.0**	**3.0**		**2.7**		**2.7**		**2.7**		**2.8**		**2.8**		**2.7**
MCG	**12.3**	**12.3**		**10.8**		**7.5**		**4.2**		**0.7**		**0.0**		**0.0**
Subtotal Retiree Health Insurance Pre-Funding	**90.1**	**90.1**		**92.2**		**81.9**		**72.8**		**62.6**		**61.8**		**61.8**
Adjusted Governmental Revenues														
Total Tax Supported Revenues	**5,158.7**	**5,154.0**	**1.1%**	**5,214.7**	**0.8%**	**5,258.6**	**3.2%**	**5,424.3**	**2.8%**	**5,576.3**	**3.1%**	**5,749.6**	**3.5%**	**5,948.1**
Capital Projects Fund	**129.4**	**129.4**	**1.8%**	**131.7**	**-7.8%**	**121.5**	**1.1%**	**122.8**	**6.6%**	**130.9**	**0.3%**	**131.3**	**0.0%**	**131.3**
Grants	**128.0**	**128.0**	**0.9%**	**129.2**	**2.0%**	**131.7**	**2.4%**	**134.9**	**2.4%**	**138.2**	**2.4%**	**141.6**	**2.4%**	**145.0**
Total Adjusted Governmental Revenues	**5,416.1**	**5,411.4**	**1.1%**	**5,475.6**	**0.7%**	**5,511.9**	**3.1%**	**5,682.0**	**2.9%**	**5,845.4**	**3.0%**	**6,022.5**	**3.4%**	**6,224.4**