Contents: Staff Statistical Profile

Section 1: Montgomery County Public Schools Personnel

Section 2: Montgomery County Association of Administrators and Principals (MCAAP)

Section 3: MCAAP - Principals

Section 4: MCAAP - Assistant Principals

Section 5: MCAAP - Assistant School Administrators

Section 6: Montgomery County Business and Operations Administrators (MCBOA)

Section 7: Montgomery County Education Association Personnel (MCEA) – Other Professionals (12-month)

Section 8: MCEA – New Teachers (10 month)

Section 9: MCEA – Teachers (10 month)

Section 10: MCEA – Counselors (10 month)

Section 11: SEIU Local 500 Personnel (10 and 12 month)

Section 1: Montgomery County Public Schools Personnel

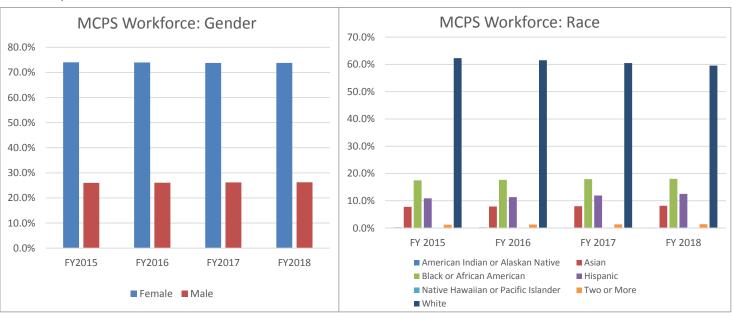
- 1. MCPS Workforce Demographic Profile
- 2. MCPS Workforce Residence Profile
- 3. MCPS Turnover
- 4. MCPS Fact Sheet

MCPS Workforce: Demographic Profile

| | FY 2 | 015 | FY 2 | 016 | FY 2 | 017 | FY 2 | 018 |
|-------------------------------------|--------|---------|--------|---------|--------|---------|--------|---------|
| | Number | Percent | Number | Percent | Number | Percent | Number | Percent |
| GENDER | | | | | | | | |
| Female | 16,966 | 74.0% | 16,796 | 73.9% | 17,231 | 73.8% | 17,338 | 73.8% |
| Male | 5,957 | 26.0% | 5,920 | 26.1% | 6,116 | 26.2% | 6,164 | 26.2% |
| TOTAL | 22,923 | 100.0% | 22,716 | 100.0% | 23,347 | 100.0% | 23,502 | 100.0% |
| RACE | | | | | | | | |
| American Indian or Alaskan Native | 57 | 0.2% | 55 | 0.2% | 50 | 0.2% | 49 | 0.2% |
| Asian | 1,782 | 7.8% | 1,794 | 7.9% | 1,865 | 8.0% | 1,921 | 8.2% |
| Black or African American | 4,008 | 17.5% | 4,014 | 17.7% | 4,192 | 18.0% | 4,242 | 18.0% |
| Hispanic | 2,503 | 10.9% | 2,578 | 11.3% | 2,790 | 12.0% | 2,941 | 12.5% |
| Native Hawaiian or Pacific Islander | 9 | 0.0% | 12 | 0.1% | 15 | 0.1% | 17 | 0.1% |
| Two or More | 280 | 1.2% | 289 | 1.3% | 316 | 1.4% | 334 | 1.4% |
| White | 14,284 | 62.3% | 13,974 | 61.5% | 14,119 | 60.5% | 13,998 | 59.6% |
| TOTAL | 22,923 | 100.0% | 22,716 | 100.0% | 23,347 | 100.0% | 23,502 | 100.0% |
| AGE | | | | | | | | |
| Under 20 | 3 | 0.0% | 4 | 0.0% | 7 | 0.0% | 4 | 0.0% |
| 20 - 29 years | 2,844 | 12.4% | 2,735 | 12.0% | 2,934 | 12.6% | 2,979 | 12.7% |
| 30 - 39 years | 4,834 | 21.1% | 4,864 | 21.4% | 5,102 | 21.9% | 5,185 | 22.1% |
| 40 - 49 years | 5,742 | 25.0% | 5,659 | 24.9% | 5,795 | 24.8% | 5,887 | 25.0% |
| 50 - 59 years | 6,135 | 26.8% | 6,073 | 26.7% | 6,158 | 26.4% | 6,104 | 26.0% |
| 60+ years | 3,365 | 14.7% | 3,381 | 14.9% | 3,351 | 14.4% | 3,343 | 14.2% |
| TOTAL | 22,923 | 100.0% | 22,716 | 100.0% | 23,347 | 100.0% | 23,502 | 100.0% |

^{1.} Data reflects the number of permanent employees by head count. Temporary and substitute employees are not included.

^{2.} Data was captured on October 15.



MCPS Workforce: Residence Profile¹

| | | | | FY 20 | 18 | | | | | |
|---------------------------|-----|--------|-----|--------|-------|--------|--------|--------|--------|--------|
| County | MCA | AAP | MCE | BOA | SE | IU | MCE | Ą | Grand | Total |
| County | # | % | # | % | # | % | # | % | # | % |
| Montgomery | 463 | 63.0% | 56 | 59.6% | 7,532 | 80.4% | 8,627 | 64.8% | 16,678 | 71.0% |
| Frederick | 66 | 9.0% | 18 | 19.1% | 662 | 7.1% | 1,496 | 11.2% | 2,242 | 9.5% |
| Prince George's | 69 | 9.4% | 2 | 2.1% | 543 | 5.8% | 696 | 5.2% | 1,310 | 5.6% |
| Howard | 49 | 6.7% | 7 | 7.4% | 136 | 1.5% | 944 | 7.1% | 1,136 | 4.8% |
| Carroll | 13 | 1.8% | 3 | 3.2% | 71 | 0.8% | 254 | 1.9% | 341 | 1.5% |
| Anne Arundel | 9 | 1.2% | 0 | 0.0% | 62 | 0.7% | 249 | 1.9% | 320 | 1.4% |
| Baltimore | 11 | 1.5% | 0 | 0.0% | 43 | 0.5% | 161 | 1.2% | 215 | 0.9% |
| Washington | 3 | 0.4% | 2 | 2.1% | 90 | 1.0% | 57 | 0.4% | 152 | 0.6% |
| Baltimore City | 3 | 0.4% | 0 | 0.0% | 19 | 0.2% | 82 | 0.6% | 104 | 0.4% |
| Charles | 1 | 0.1% | 0 | 0.0% | 9 | 0.1% | 10 | 0.1% | 20 | 0.1% |
| Calvert | 1 | 0.1% | 0 | 0.0% | 3 | 0.0% | 14 | 0.1% | 18 | 0.1% |
| Harford | 0 | 0.0% | 0 | 0.0% | 2 | 0.0% | 14 | 0.1% | 16 | 0.1% |
| Queen Anne's | 0 | 0.0% | 0 | 0.0% | 3 | 0.0% | 2 | 0.0% | 5 | 0.0% |
| Garrett | 2 | 0.3% | 0 | 0.0% | 0 | 1.0% | 1 | 0.0% | 3 | 0.0% |
| St. Mary | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% | 3 | 0.0% | 3 | 0.0% |
| Dorchester | 0 | 0.0% | 0 | 0.0% | 2 | 0.0% | 0 | 0.0% | 2 | 0.0% |
| Talbot | 0 | 0.0% | 0 | 0.0% | 1 | 0.0% | 1 | 0.0% | 2 | 0.0% |
| Worcester | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% | 2 | 0.0% | 2 | 0.0% |
| Cecil | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% | 1 | 0.0% | 1 | 0.0% |
| Somerset | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% | 1 | 0.0% | 1 | 0.0% |
| Wicomico | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% | 1 | 0.0% | 1 | 0.0% |
| Subtotal Maryland | 690 | 93.9% | 88 | 93.6% | 9,178 | 98.0% | 12,616 | 94.8% | 22,572 | 96.0% |
| District of Columbia | 26 | 3.5% | 0 | 0.0% | 61 | 0.7% | 376 | 2.8% | 463 | 2.0% |
| Virginia | 15 | 2.0% | 2 | 2.1% | 44 | 0.5% | 232 | 1.7% | 293 | 1.2% |
| West Virginia | 3 | 0.4% | 4 | 4.3% | 56 | 0.6% | 39 | 0.3% | 102 | 0.4% |
| Pennsylvania | 1 | 0.1% | 0 | 0.0% | 23 | 0.2% | 31 | 0.2% | 55 | 0.2% |
| Other States ² | 0 | 0.0% | 0 | 0.0% | 5 | 0.1% | 12 | 0.1% | 17 | 0.1% |
| TOTAL | 735 | 100.0% | 94 | 100.0% | 9,367 | 100.0% | 13,306 | 100.0% | 23,502 | 100.0% |

¹ Data reflects the number of permanent employees by head count as of October 15, 2017. Temporary and substitute employees are not included.

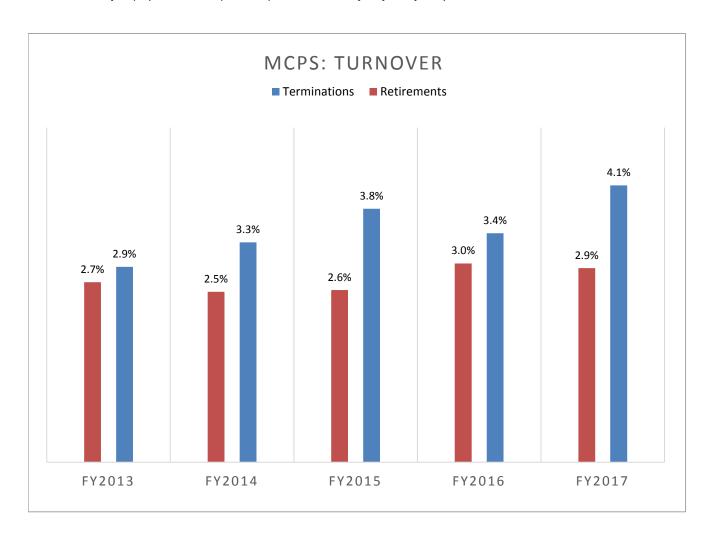
 $^{^2 \ {\}it Employees living in 'Other States' include new employees who have not completed a change of address.}$

| Montgomery County Residence Profile | | | | | | | | | | | |
|-------------------------------------|-----|-------|-----------------|-------|-------|-------|-------|--------------------|--------|-------|--|
| Fiscal Year | MCA | AAP | MCBOA SEIU MCEA | | | | Ą | Grand Total | | | |
| riscar rear | # | % | # | % | # | % | # | % | # | % | |
| FY2018 | 463 | 63.0% | 56 | 59.6% | 7,532 | 80.4% | 8,627 | 64.8% | 16,678 | 71.0% | |
| FY2017 | 464 | 64.5% | 54 | 58.1% | 7,588 | 80.4% | 8,578 | 65.5% | 16,684 | 71.5% | |
| FY2016 | 452 | 64.7% | 53 | 57.0% | 7,452 | 80.2% | 8,413 | 66.6% | 16,370 | 72.1% | |
| FY 2015 | 461 | 66.0% | 51 | 55.9% | 7,596 | 81.8% | 8,506 | 67.3% | 16,614 | 72.5% | |

MCPS: Turnover

| Fiscal Year | Number of | Termir | nations | Retire | ments | Total | Turnover |
|-------------|------------------------|--------|---------|--------|---------|--------|----------|
| riscal Teal | Employees ¹ | Number | Percent | Number | Percent | Number | Percent |
| FY2017 | 23,696 | 980 | 4.1% | 687 | 2.9% | 1,667 | 7.0% |
| FY2016 | 23,129 | 791 | 3.4% | 687 | 3.0% | 1,478 | 6.4% |
| FY2015 | 23,284 | 882 | 3.8% | 599 | 2.6% | 1,481 | 6.4% |
| FY2014 | 23,011 | 756 | 3.3% | 586 | 2.5% | 1,342 | 5.8% |
| FY2013 | 22,671 | 662 | 2.9% | 610 | 2.7% | 1,272 | 5.6% |

¹ Total number of employees is based upon a snapshot taken in the fall of each fiscal year.



FY 2018 MCPS Fact Sheet

(Data as of 10/15/2017)

| Employee Type | No. of Employees (Head Count) | No. of Filled Positions (FTE) ¹ | Average Annual Salary (salaries/head count) | Average FTE (salaries/filled FTE) ² |
|--------------------------------------|----------------------------------|---|---|--|
| Executive Staff (MCAAP EXC) | 18 | 18.0 | \$197,720 | \$197,720 |
| Administrators (MCAAP) | 717 | 716.8 | \$135,368 | \$135,406 |
| TOTAL MCAAP | 735 | 734.8 | | |
| Supervisors (MCBOA) | 94 | 94.0 | \$102,119 | \$102,119 |
| TOTAL MCBOA | 94 | 94.0 | | |
| Other Professionals (12-Mo. MCEA) | 306 | 299.5 | \$113,674 | \$116,141 |
| Teachers (10-Mo. MCEA) | 13,000 | 12,664.0 | \$80,669 | \$82,809 |
| TOTAL MCEA | 13,306 | 12,963.5 | | |
| Support Staff (SEIU) | 9,367 | 7,802.8 | \$38,867 | \$46,658 |
| TOTAL SEIU | 9,367 | 7,802.8 | | |
| GRAND TOTAL | 23,502 | 21,595.1 | | |

¹ No. of Filled Positions (FTE) includes employees in non-budgeted grants.

² Use this column to respond to average salary inquiries/surveys.

Section 2: Montgomery County Association of Administrators and Principals (MCAAP)

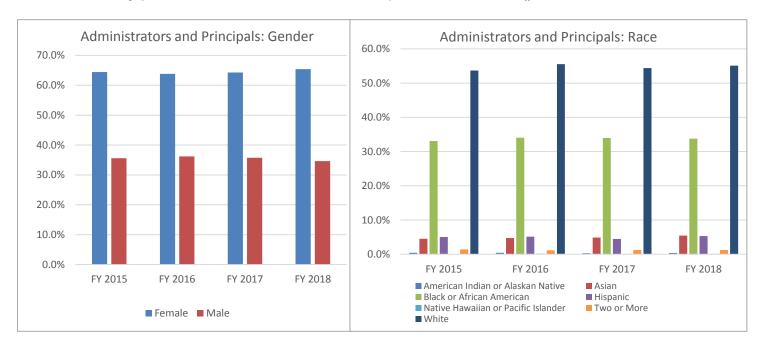
- 1. Demographic Profile
- 2. Degree
- 3. Years of Experience in MCPS
- 4. Total Years of Experience
- 5. Turnover
- 6. Salary Schedule Placement
- 7. Initial Appointment to Administrative Positions
- 8. Retirement Eligibility
- 9. School Based Retirement Eligibility
- 10. Non-school Based Retirement Eligibility
- 11. Retirement Eligibility by Level

Administrators and Principals: Demographic Profile

| | FY 2 | 015 | FY 2 | 016 | FY 2 | 017 | FY 2 | 018 |
|-------------------------------------|--------|---------|--------|---------|--------|---------|--------|---------|
| | Number | Percent | Number | Percent | Number | Percent | Number | Percent |
| GENDER | | | | | | | | |
| Female | 458 | 64.4% | 446 | 63.8% | 462 | 64.3% | 480 | 65.4% |
| Male | 253 | 35.6% | 253 | 36.2% | 257 | 35.7% | 254 | 34.6% |
| TOTAL | 711 | 100.0% | 699 | 100.0% | 719 | 100.0% | 734 | 100.0% |
| RACE | | | | | | | | |
| American Indian or Alaskan Native | 3 | 0.4% | 3 | 0.4% | 2 | 0.3% | 3 | 0.4% |
| Asian | 32 | 4.5% | 33 | 4.7% | 35 | 4.9% | 40 | 5.4% |
| Black or African American | 235 | 33.1% | 238 | 34.0% | 244 | 33.9% | 248 | 33.8% |
| Hispanic | 36 | 5.1% | 36 | 5.2% | 32 | 4.5% | 39 | 5.3% |
| Native Hawaiian or Pacific Islander | 0 | 0.0% | 1 | 0.1% | 1 | 0.1% | 1 | 0.1% |
| Two or More | 10 | 1.4% | 8 | 1.1% | 9 | 1.3% | 9 | 1.2% |
| White | 395 | 55.6% | 380 | 54.4% | 396 | 55.1% | 394 | 53.7% |
| TOTAL | 711 | 100.0% | 699 | 100.0% | 719 | 100.0% | 734 | 100.0% |
| AGE | | | | | | | | |
| 20 - 29 years | 2 | 0.3% | 2 | 0.3% | 2 | 0.3% | 2 | 0.3% |
| 30 - 39 years | 143 | 20.1% | 129 | 18.5% | 136 | 18.9% | 136 | 18.5% |
| 40 - 49 years | 281 | 39.5% | 289 | 41.3% | 300 | 41.7% | 314 | 42.8% |
| 50 - 59 years | 174 | 24.5% | 173 | 24.7% | 176 | 24.5% | 188 | 25.6% |
| 60+ years | 111 | 15.6% | 106 | 15.2% | 105 | 14.6% | 94 | 12.8% |
| TOTAL | 711 | 100.0% | 699 | 100.0% | 719 | 100.0% | 734 | 100.0% |

^{1.} Data reflects the number of permanent employees by head count. Temporary and substitute employees are not included.

^{3.} The 'Administrators' category includes school based and non-school based administrative personnel as well as executive staff.

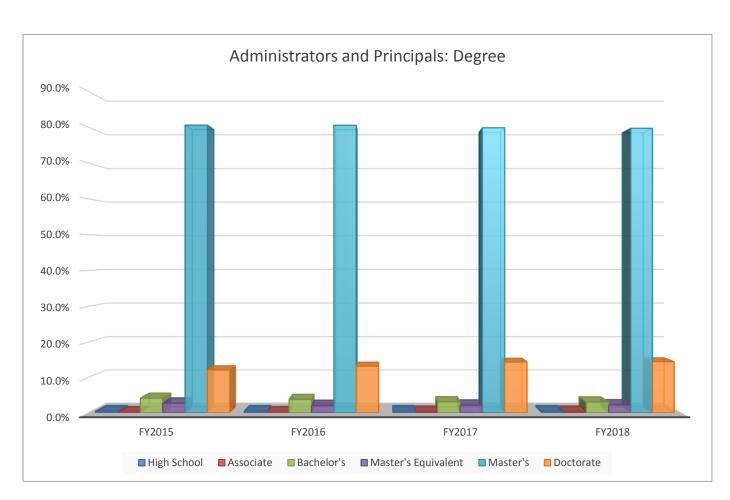


^{2.} Data was captured on October 15.

Administrators and Principals: Degree

| Dograo | FY2015 | | FY2 | 016 | FY2 | 017 | FY2018 | | |
|----------------------------------|--------|---------|--------|---------|--------|---------|--------|---------|--|
| Degree | Number | Percent | Number | Percent | Number | Percent | Number | Percent | |
| High School | 3 | 0.4% | 3 | 0.4% | 3 | 0.4% | 3 | 0.4% | |
| Associate | 1 | 0.1% | 1 | 0.1% | 2 | 0.3% | 2 | 0.3% | |
| Bachelor's | 29 | 4.1% | 26 | 3.7% | 22 | 3.1% | 22 | 3.0% | |
| Master's Equivalent ¹ | 19 | 2.7% | 14 | 2.0% | 15 | 2.1% | 16 | 2.2% | |
| Master's | 573 | 80.6% | 563 | 80.5% | 574 | 79.8% | 585 | 79.7% | |
| Doctorate | 86 | 12.1% | 92 | 13.2% | 103 | 14.3% | 106 | 14.4% | |
| TOTAL | 711 | 100.0% | 699 | 100.0% | 719 | 100.0% | 734 | 100.0% | |

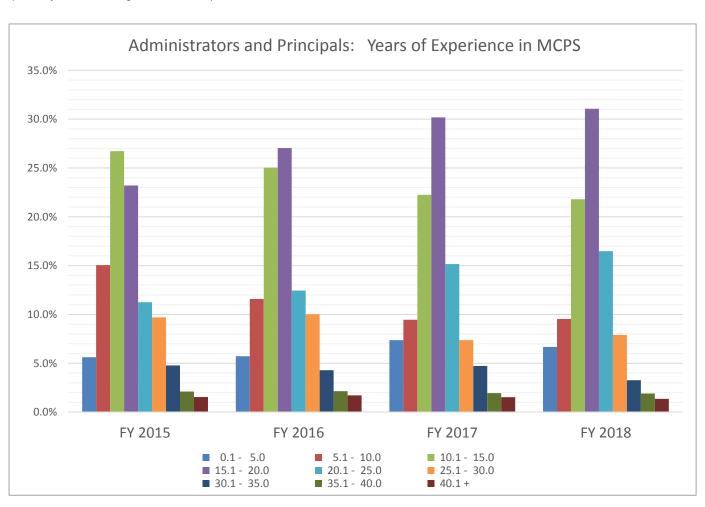
Master's Equivalent is additional professional education course work directly related to public school education and earned after the conferral of a bachelor's degree.



Administrators and Principals: Years of Experience in MCPS

| Years of Experience | FY 2 | 015 | FY 2 | 016 | FY 2 | 017 | FY 2 | 018 |
|---------------------|--------|---------|--------|---------|--------|---------|--------|---------|
| rears of Experience | Number | Percent | Number | Percent | Number | Percent | Number | Percent |
| 0.1 - 5.0 | 40 | 5.6% | 40 | 5.7% | 53 | 7.4% | 49 | 6.7% |
| 5.1 - 10.0 | 107 | 15.0% | 81 | 11.6% | 68 | 9.5% | 70 | 9.5% |
| 10.1 - 15.0 | 190 | 26.7% | 175 | 25.0% | 160 | 22.3% | 160 | 21.8% |
| 15.1 - 20.0 | 165 | 23.2% | 189 | 27.0% | 217 | 30.2% | 228 | 31.1% |
| 20.1 - 25.0 | 80 | 11.3% | 87 | 12.4% | 109 | 15.2% | 121 | 16.5% |
| 25.1 - 30.0 | 69 | 9.7% | 70 | 10.0% | 53 | 7.4% | 58 | 7.9% |
| 30.1 - 35.0 | 34 | 4.8% | 30 | 4.3% | 34 | 4.7% | 24 | 3.3% |
| 35.1 - 40.0 | 15 | 2.1% | 15 | 2.1% | 14 | 1.9% | 14 | 1.9% |
| 40.1 + | 11 | 1.5% | 12 | 1.7% | 11 | 1.5% | 10 | 1.4% |
| TOTAL | 711 | 100.0% | 699 | 100.0% | 719 | 100.0% | 734 | 100.0% |

^{1.} Data reflects prior and continuous years worked in MCPS in an administrative or professional position (adjusted for periods of long term leave). Distinct years of experience for either teaching or administrative positions are not available.

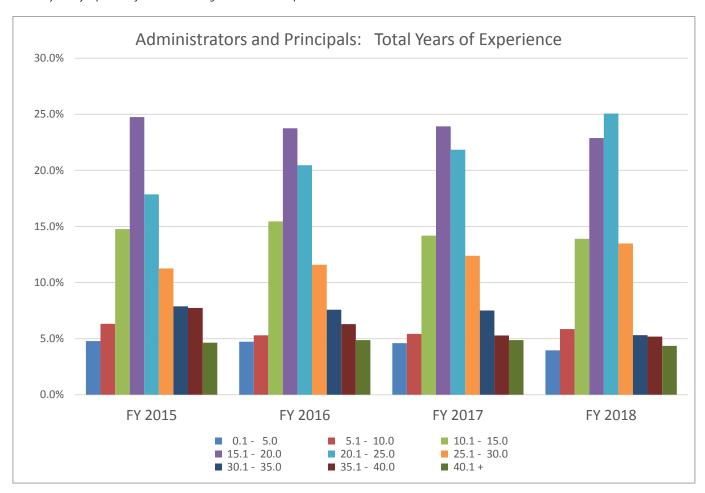


Administrators and Principals: Total Years of Experience

| Years of Experience | FY 2 | 015 | FY 2 | 016 | FY 2 | 017 | FY 2 | 018 |
|---------------------|--------|---------|--------|---------|--------|---------|--------|---------|
| rears of Experience | Number | Percent | Number | Percent | Number | Percent | Number | Percent |
| 0.1 - 5.0 | 34 | 4.8% | 33 | 4.7% | 33 | 4.6% | 29 | 4.0% |
| 5.1 - 10.0 | 45 | 6.3% | 37 | 5.3% | 39 | 5.4% | 43 | 5.9% |
| 10.1 - 15.0 | 105 | 14.8% | 108 | 15.5% | 102 | 14.2% | 102 | 13.9% |
| 15.1 - 20.0 | 176 | 24.8% | 166 | 23.7% | 172 | 23.9% | 168 | 22.9% |
| 20.1 - 25.0 | 127 | 17.9% | 143 | 20.5% | 157 | 21.8% | 184 | 25.1% |
| 25.1 - 30.0 | 80 | 11.3% | 81 | 11.6% | 89 | 12.4% | 99 | 13.5% |
| 30.1 - 35.0 | 56 | 7.9% | 53 | 7.6% | 54 | 7.5% | 39 | 5.3% |
| 35.1 - 40.0 | 55 | 7.7% | 44 | 6.3% | 38 | 5.3% | 38 | 5.2% |
| 40.1 + | 33 | 4.6% | 34 | 4.9% | 35 | 4.9% | 32 | 4.4% |
| TOTAL | 711 | 100.0% | 699 | 100.0% | 719 | 100.0% | 734 | 100.0% |

^{1.} Data reflects years worked as an administrator or professional within MCPS or other agency.

^{2.} Distinct years of experience for either teaching or administrative positions are not available.

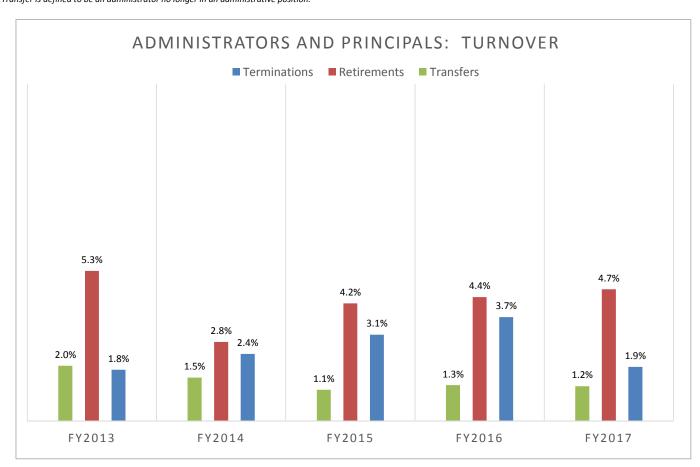


Administrators and Principals: Turnover

| Fiscal Year | Number of | Termir | nations | Retirements | | Transfers ² | | Total Turnover | |
|-------------|-----------------------------|--------|---------|-------------|---------|------------------------|---------|----------------|---------|
| | Administrators ¹ | Number | Percent | Number | Percent | Number | Percent | Number | Percent |
| FY2017 | 725 | 14 | 1.9% | 34 | 4.7% | 9 | 1.2% | 57 | 7.9% |
| FY2016 | 703 | 26 | 3.7% | 31 | 4.4% | 9 | 1.3% | 66 | 9.4% |
| FY2015 | 716 | 22 | 3.1% | 30 | 4.2% | 8 | 1.1% | 60 | 8.4% |
| FY2014 | 710 | 17 | 2.4% | 20 | 2.8% | 11 | 1.5% | 48 | 6.8% |
| FY2013 | 711 | 13 | 1.8% | 38 | 5.3% | 14 | 2.0% | 65 | 9.1% |

 $^{^{\}rm 1}$ Total number of administrators is based upon a snapshot taken in the fall of each fiscal year.

 $^{^{2}}$ Transfer is defined to be an administrator no longer in an administrative position.

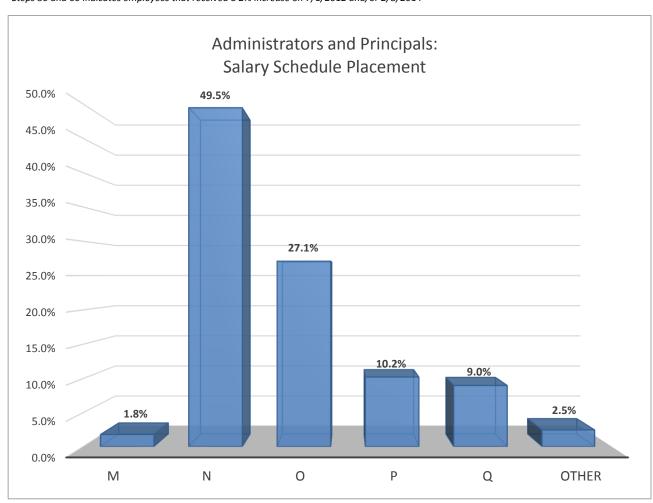


Administrators and Principals: Salary Schedule Placement

| | | | F۱ | /2018 | | | | |
|-------------------|------|-------|-------|-------|------|-------|--------|--------|
| Step ¹ | M | N | 0 | Р | Q | Other | Total | % |
| 1 | 0 | 12 | 0 | 1 | 0 | | 13 | 1.8% |
| 2 | 0 | 20 | 0 | 1 | 0 | | 21 | 2.9% |
| 3 | 0 | 6 | 0 | 0 | 0 | | 6 | 0.8% |
| 4 | 2 | 18 | 2 | 0 | 0 | | 22 | 3.0% |
| 5 | 1 | 16 | 5 | 1 | 0 | | 23 | 3.1% |
| 6 | 0 | 23 | 5 | 3 | 0 | | 31 | 4.2% |
| 7 | 0 | 28 | 5 | 4 | 0 | | 37 | 5.0% |
| 8 | 1 | 27 | 11 | 7 | 1 | | 47 | 6.4% |
| 9 | 0 | 17 | 10 | 5 | 4 | | 36 | 4.9% |
| 10 | 7 | 123 | 84 | 32 | 32 | | 278 | 37.9% |
| 50 | 0 | 23 | 26 | 11 | 7 | | 67 | 9.1% |
| 60 | 2 | 50 | 51 | 10 | 22 | | 135 | 18.4% |
| Executive | | | | | | 18 | 18 | 2.5% |
| Total | 13 | 363 | 199 | 75 | 66 | 18 | 734 | 100.0% |
| % of Schedule | 1.8% | 49.5% | 27.1% | 10.2% | 9.0% | 2.5% | 100.0% | |

Note: Data as of October 15, 2017

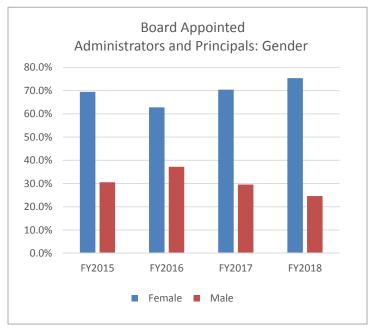
¹ Steps 50 and 60 indicates employees that received a 2% increase on 7/1/2012 and/or 2/8/2014

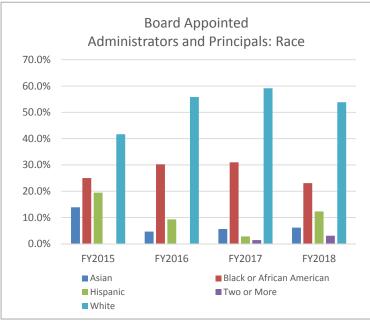


Administrators and Principals: Initial Appointments to Administrative Positions

| | FY2 | 015 | FY2 | 016 | FY2 | 017 | FY2 | 018 |
|-------------------------------------|--------|---------|--------|---------|--------|---------|--------|---------|
| | Number | Percent | Number | Percent | Number | Percent | Number | Percent |
| BOARD APPOINTMENTS | | | | | | | | |
| External Candidates | 6 | 16.7% | 8 | 18.6% | 16 | 22.5% | 10 | 15.4% |
| Internal Candidates | 30 | 83.3% | 35 | 81.4% | 55 | 77.5% | 55 | 84.6% |
| TOTAL | 36 | 100.0% | 43 | 100.0% | 71 | 100.0% | 65 | 100.0% |
| GENDER | | | | | | | | |
| Female | 25 | 69.4% | 27 | 62.8% | 50 | 70.4% | 49 | 75.4% |
| Male | 11 | 30.6% | 16 | 37.2% | 21 | 29.6% | 16 | 24.6% |
| TOTAL | 36 | 100.0% | 43 | 100.0% | 71 | 100.0% | 65 | 100.0% |
| RACE | | | | | | | | |
| American Indian or Alaskan Native | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% | 1 | 1.5% |
| Asian | 5 | 13.9% | 2 | 4.7% | 4 | 5.6% | 4 | 6.2% |
| Black or African American | 9 | 25.0% | 13 | 30.2% | 22 | 31.0% | 15 | 23.1% |
| Hispanic | 7 | 19.4% | 4 | 9.3% | 2 | 2.8% | 8 | 12.3% |
| Native Hawaiian or Pacific Islander | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Two or More | 0 | 0.0% | 0 | 0.0% | 1 | 1.4% | 2 | 3.1% |
| White | 15 | 41.7% | 24 | 55.8% | 42 | 59.2% | 35 | 53.8% |
| TOTAL | 36 | 100.0% | 43 | 100.0% | 71 | 100.0% | 65 | 100.0% |

- 1. Data reflects the number of permanent employees by head count.
- 2. Data reflects employees who were hired or promoted into an A&S position for the first time.
- 3. Data as of November 5, 2017.

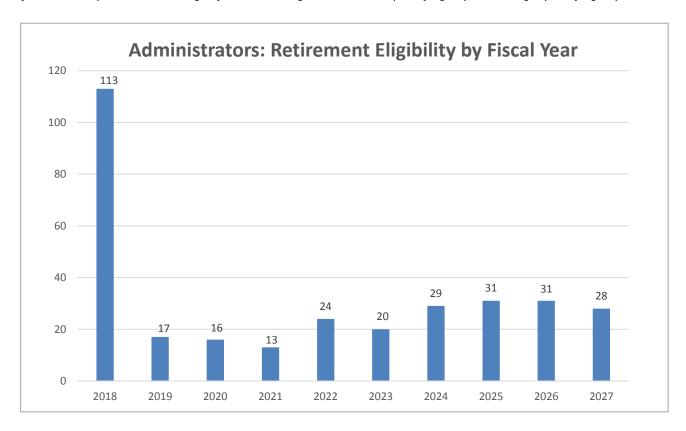




Administrators: Retirement Eligibility

| Fiscal Year | Number of Administrators Eligible to Retire | Percent of Total | | |
|--------------------------|--|------------------|--|--|
| 2018 | 113 | 15.2% | | |
| 2019 | 17 | 2.3% | | |
| 2020 | 16 | 2.2% | | |
| 2021 | 13 | 1.8% | | |
| 2022 | 24 | 3.2% | | |
| 2023 | 20 | 2.7% | | |
| 2024 | 29 | 3.9% | | |
| 2025 | 31 | 4.2% | | |
| 2026 | 31 | 4.2% | | |
| 2027 | 28 | 3.8% | | |
| Eligible within 10 years | 322 | 43.5% | | |
| Total Administrators | 741 | 100.0% | | |

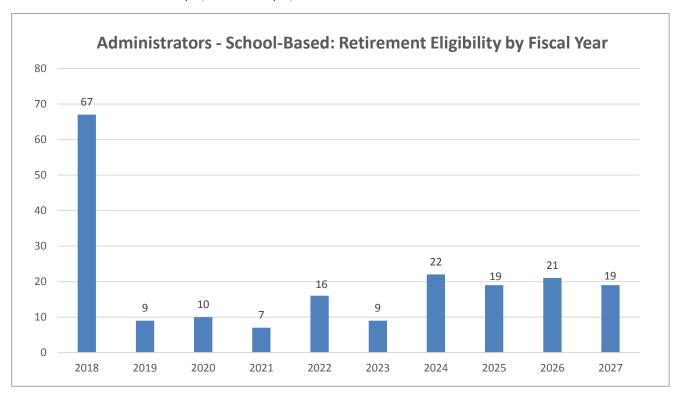
- 1. Data reflects retirement eligibility as of July 1, 2017.
- 2. Retirement System members are eligible for retirement at any age with 30 years of credited service OR age 60 with at least 5 years of credited service.
- 3. Pension System members are eligible for retirement with 30 years of eligibility service OR age 62 with at least 5 years of eligibility service.
- 4. Reformed Pension System members are eligible for retirement at age 65 with at least 10 years of eligibility service OR age + years of eligibility service = 90.



Administrators - School-Based: Retirement Eligibility

| Fiscal Year | Number of School-Based Administrators Eligible to Retire | Percent of Total |
|-----------------------------------|---|------------------|
| 2018 | 67 | 12.7% |
| 2019 | 9 | 1.7% |
| 2020 | 10 | 1.9% |
| 2021 | 7 | 1.3% |
| 2022 | 16 | 3.0% |
| 2023 | 9 | 1.7% |
| 2024 | 22 | 4.2% |
| 2025 | 19 | 3.6% |
| 2026 | 21 | 4.0% |
| 2027 | 19 | 3.6% |
| Eligible within 10 years | 199 | 37.7% |
| Total School-Based Administrators | 528 | 100.0% |

- 1. Data reflects retirement eligibility as of July 1, 2017.
- 2. Retirement System members are eligible for retirement at any age with 30 years of credited service OR age 60 with at least 5 years of credited service.
- 3. Pension System members are eligible for retirement with 30 years of eligibility service OR age 62 with at least 5 years of eligibility service.
- 4. Reformed Pension System members are eligible for retirement at age 65 with at least 10 years of eligibility service OR age + years of eligibility service = 90.
- 5. School-Based Administrators include Principals, Assistant Principals, and Assistant School Administrators.

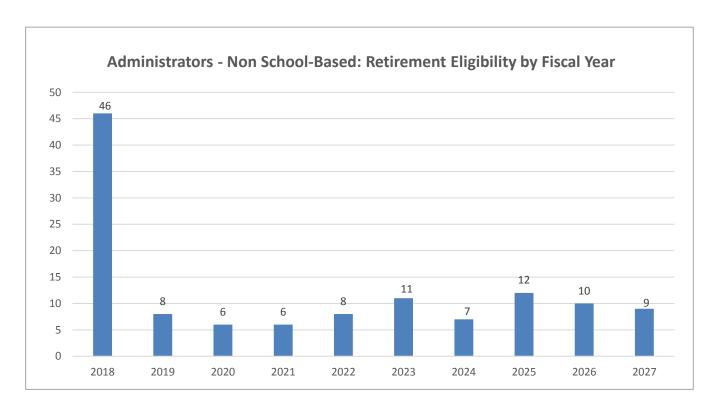


Administrators - Non School-Based: Retirement Eligibility

| Fiscal Year | Number of Non School-Based Administrators Eligible to Retire | Percent of Total |
|---------------------------------------|---|------------------|
| 2018 | 46 | 21.6% |
| 2019 | 8 | 3.8% |
| 2020 | 6 | 2.8% |
| 2021 | 6 | 2.8% |
| 2022 | 8 | 3.8% |
| 2023 | 11 | 5.2% |
| 2024 | 7 | 3.3% |
| 2025 | 12 | 5.6% |
| 2026 | 10 | 4.7% |
| 2027 | 9 | 4.2% |
| Eligible within 10 years | 123 | 57.7% |
| Total Non School-Based Administrators | 213 | 100.0% |

^{1.} Data reflects retirement eligibility as of July 1, 2017.

^{4.} Reformed Pension System members are eligible for retirement at age 65 with at least 10 years of eligibility service OR age + years of eligibility service = 90.



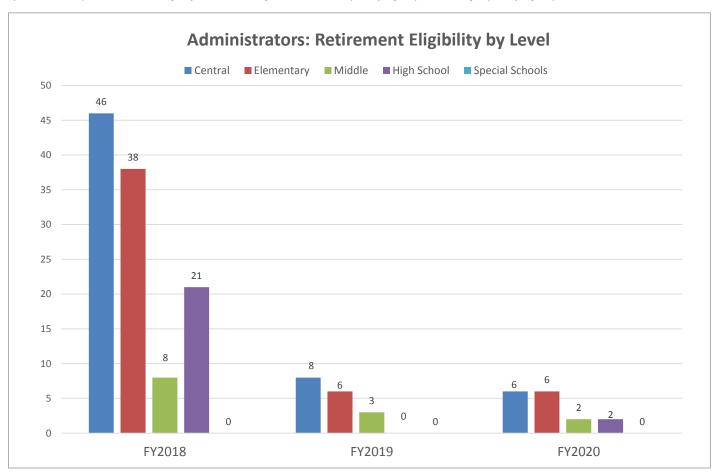
^{2.} Retirement System members are eligible for retirement at any age with 30 years of credited service OR age 60 with at least 5 years of credited service.

^{3.} Pension System members are eligible for retirement with 30 years of eligibility service OR age 62 with at least 5 years of eligibility service.

Administrators: Retirement Eligibility by Level

| Level | Number of | Number of Percent of | | nent Eligible by Fis | Retirement Eligible Within 3 Years | | |
|-----------------------------|----------------|----------------------|--------|----------------------|------------------------------------|--------|---------|
| Level | Administrators | Total | FY2018 | FY2019 | FY2020 | Number | Percent |
| Central | 213 | 28.7% | 46 | 8 | 6 | 60 | 28.2% |
| Elementary | 257 | 34.7% | 38 | 6 | 6 | 50 | 19.5% |
| Middle | 137 | 18.5% | 8 | 3 | 2 | 13 | 9.5% |
| High School | 127 | 17.1% | 21 | 0 | 2 | 23 | 18.1% |
| Special Schools | 7 | 0.9% | 0 | 0 | 0 | 0 | 0.0% |
| Total Administrators | 741 | 100.0% | 113 | 17 | 16 | 146 | 19.7% |

- 1. Data reflects retirement eligibility as of July 1, 2017.
- 2. Retirement System members are eligible for retirement at any age with 30 years of credited service OR age 60 with at least 5 years of credited service.
- 3. Pension System members are eligible for retirement with 30 years of eligibility service OR age 62 with at least 5 years of eligibility service.
- 4. Reformed Pension System members are eligible for retirement at age 65 with at least 10 years of eligibility service OR age + years of eligibility service = 90.



Section 3: MCAAP –Principals

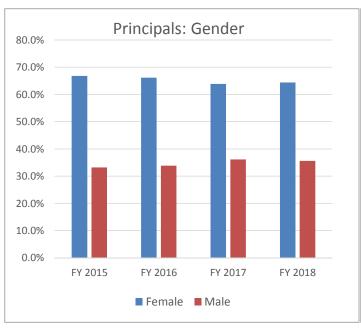
- 1. Demographic Profile
- 2. Years of Experience as MCPS Principal
- 3. Total Years of Experience
- 4. Certification Type
- 5. Turnover
- 6. New Principal Demographic Profile
- 7. Retirement Eligibility
- 8. Retirement Eligibility by Level

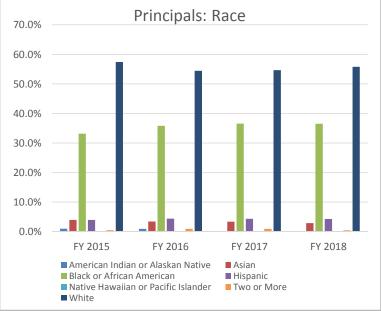
Principals: Demographic Profile

| | FY 2 | 015 | FY 2 | 016 | FY 2 | 017 | FY 2 | 018 |
|-------------------------------------|--------|---------|--------|---------|--------|---------|--------|---------|
| | Number | Percent | Number | Percent | Number | Percent | Number | Percent |
| GENDER | | | | | | | | |
| Female | 135 | 66.8% | 135 | 66.2% | 131 | 63.9% | 134 | 64.4% |
| Male | 67 | 33.2% | 69 | 33.8% | 74 | 36.1% | 74 | 35.6% |
| TOTAL | 202 | 100.0% | 204 | 100.0% | 205 | 100.0% | 208 | 100.0% |
| RACE | | | | | | | | |
| American Indian or Alaskan Native | 2 | 1.0% | 2 | 1.0% | 0 | 0.0% | 0 | 0.0% |
| Asian | 8 | 4.0% | 7 | 3.4% | 7 | 3.4% | 6 | 2.9% |
| Black or African American | 67 | 33.2% | 73 | 35.8% | 75 | 36.6% | 76 | 36.5% |
| Hispanic | 8 | 4.0% | 9 | 4.4% | 9 | 4.4% | 9 | 4.3% |
| Native Hawaiian or Pacific Islander | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Two or More | 1 | 0.5% | 2 | 1.0% | 2 | 1.0% | 1 | 0.5% |
| White | 116 | 57.4% | 111 | 54.4% | 112 | 54.6% | 116 | 55.8% |
| TOTAL | 202 | 100.0% | 204 | 100.0% | 205 | 100.0% | 208 | 100.0% |
| AGE | | | | | | | | |
| 20 - 29 years | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| 30 - 39 years | 24 | 11.9% | 27 | 13.2% | 19 | 9.3% | 21 | 10.1% |
| 40 - 49 years | 84 | 41.6% | 91 | 44.6% | 96 | 46.8% | 97 | 46.6% |
| 50 - 59 years | 54 | 26.7% | 55 | 27.0% | 54 | 26.3% | 53 | 25.5% |
| 60+ years | 40 | 19.8% | 31 | 15.2% | 36 | 17.6% | 37 | 17.8% |
| TOTAL | 202 | 100.0% | 204 | 100.0% | 205 | 100.0% | 208 | 100.0% |

^{1.} Data reflects number of permanent employees by head count. Temporary and substitute employees are not included. Data includes consulting principals on special assignment.

 $^{3.\} Coordinators\ at\ Longview\ School\ and\ Stephen\ Knolls\ School\ were\ classified\ as\ Principal\ effective\ FY2018.$



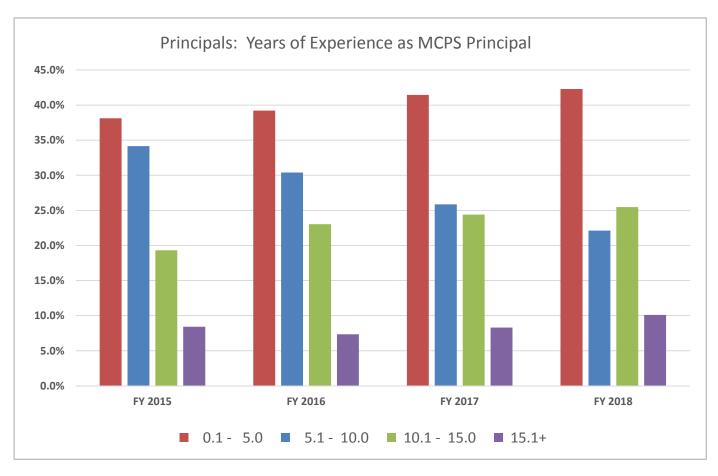


^{2.} Data was captured on October 15

Principals: Years of Experience as an MCPS Principal

| Years of Experience | FY 2015 | | FY 2016 | | FY 2017 | | FY 2018 | |
|---------------------|---------|---------|---------|---------|---------|---------|---------|---------|
| rears of Experience | Number | Percent | Number | Percent | Number | Percent | Number | Percent |
| 0.1 - 5.0 | 77 | 38.1% | 80 | 39.2% | 85 | 41.5% | 88 | 42.3% |
| 5.1 - 10.0 | 69 | 34.2% | 62 | 30.4% | 53 | 25.9% | 46 | 22.1% |
| 10.1 - 15.0 | 39 | 19.3% | 47 | 23.0% | 50 | 24.4% | 53 | 25.5% |
| 15.1+ | 17 | 8.4% | 15 | 7.4% | 17 | 8.3% | 21 | 10.1% |
| TOTAL | 202 | 100.0% | 204 | 100.0% | 205 | 100.0% | 208 | 100.0% |

- 1. Data reflects years worked in MCPS as a principal.
- 2. Data captured on October 15.
- 3. Coordinators at Longview School and Stephen Knolls School were classified as Principal effective FY2018.

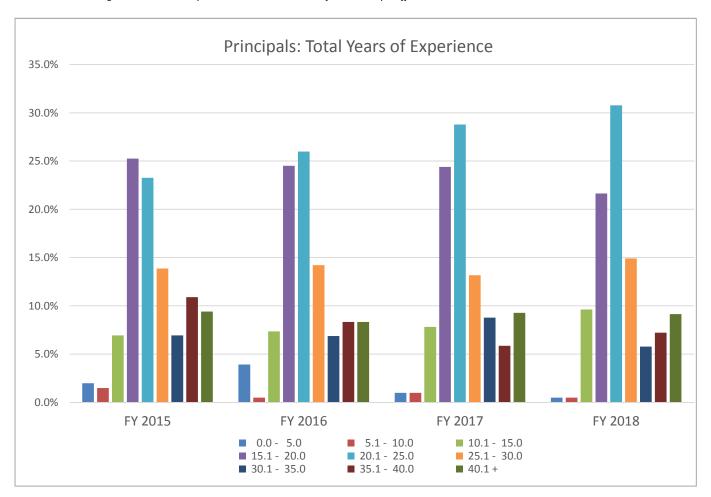


Principals: Total Years of Experience

| Years of Experience | FY 2 | 015 | FY 2 | 016 | FY 2 | 017 | FY 2 | 018 |
|---------------------|--------|---------|--------|---------|--------|---------|--------|---------|
| rears of Experience | Number | Percent | Number | Percent | Number | Percent | Number | Percent |
| 0.0 - 5.0 | 4 | 2.0% | 8 | 3.9% | 2 | 1.0% | 1 | 0.5% |
| 5.1 - 10.0 | 3 | 1.5% | 1 | 0.5% | 2 | 1.0% | 1 | 0.5% |
| 10.1 - 15.0 | 14 | 6.9% | 15 | 7.4% | 16 | 7.8% | 20 | 9.6% |
| 15.1 - 20.0 | 51 | 25.2% | 50 | 24.5% | 50 | 24.4% | 45 | 21.6% |
| 20.1 - 25.0 | 47 | 23.3% | 53 | 26.0% | 59 | 28.8% | 64 | 30.8% |
| 25.1 - 30.0 | 28 | 13.9% | 29 | 14.2% | 27 | 13.2% | 31 | 14.9% |
| 30.1 - 35.0 | 14 | 6.9% | 14 | 6.9% | 18 | 8.8% | 12 | 5.8% |
| 35.1 - 40.0 | 22 | 10.9% | 17 | 8.3% | 12 | 5.9% | 15 | 7.2% |
| 40.1 + | 19 | 9.4% | 17 | 8.3% | 19 | 9.3% | 19 | 9.1% |
| TOTAL | 202 | 100.0% | 204 | 100.0% | 205 | 100.0% | 208 | 100.0% |

^{1.} Data reflects years worked as an administrator or professional within MCPS or other agency. Distinct years of experience for either an administrator or a professional are not available.

^{3.} Coordinators at Longview School and Stephen Knolls School were classified as Principal effective FY2018.

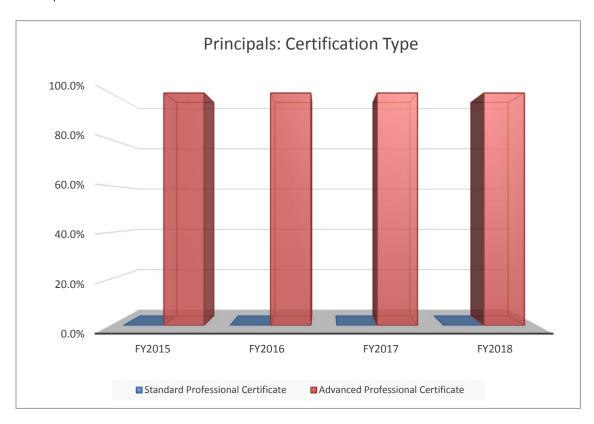


^{2.} Data captured on October 15.

Principals: Certification Type

| Fiscal Year | Number of | | rofessional ficate | Advanced Professional Certificate | | |
|-------------|------------|--------|-----------------------|-----------------------------------|---------|--|
| | Principals | Number | Percent | Number | Percent | |
| FY2018 | 208 | 0 | 0.0% | 208 | 100.0% | |
| FY2017 | 205 | 0 | 0.0% | 205 | 100.0% | |
| FY2016 | 204 | 0 | 0.0% | 204 | 100.0% | |
| FY2015 | 202 | 0 | 0.0% | 202 | 100.0% | |

- 1. Standard Professional Certificate is a professional certificate in the State of Maryland.
- 2. Advanced Professional Certificate is the highest professional certificate in the State of Maryland.
- 3. Coordinators at Longview School and Stephen Knolls School were classified as Principal effective FY2018.
- 4. Data captured on October 15.

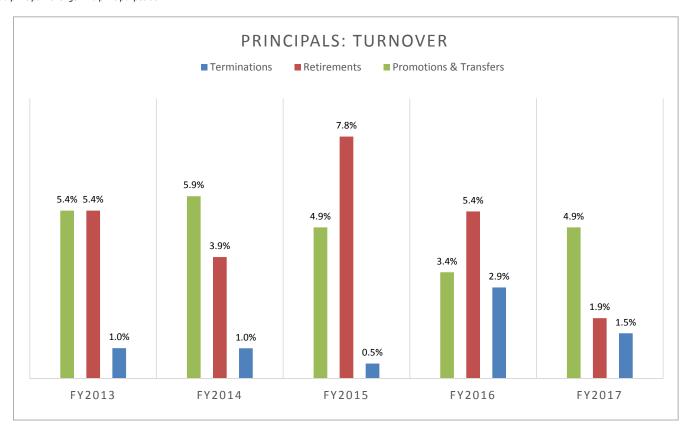


Principals: Turnover

| Fiscal Year | Number of | | | Retirements | | Promotions | & Transfers ² | Total Turnover | |
|-------------|-------------------------|--------|---------|-------------|---------|------------|--------------------------|----------------|---------|
| | Principals ¹ | Number | Percent | Number | Percent | Number | Percent | Number | Percent |
| FY2017 | 206 | 3 | 1.5% | 4 | 1.9% | 10 | 4.9% | 17 | 8.3% |
| FY2016 | 205 | 6 | 2.9% | 11 | 5.4% | 7 | 3.4% | 24 | 11.7% |
| FY2015 | 206 | 1 | 0.5% | 16 | 7.8% | 10 | 4.9% | 27 | 13.1% |
| FY2014 | 205 | 2 | 1.0% | 8 | 3.9% | 12 | 5.9% | 22 | 10.7% |
| FY2013 | 204 | 2 | 1.0% | 11 | 5.4% | 11 | 5.4% | 24 | 11.8% |

 $^{^{\}rm 1}$ Total number of principals is based upon a snapshot taken in the fall of each fiscal year.

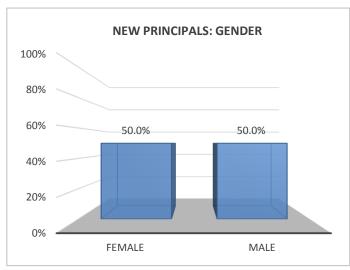
² Promotion is defined to be a principal moving to a higher graded non-principal position. A principal moving from one school to another is not counted as a promotion. Transfer is defined to be a principal no longer in a principal position.

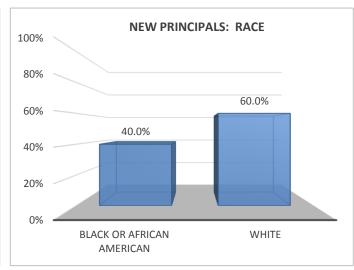


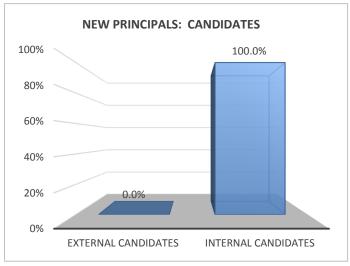
Principals: New Principals Demographic Profile

| FY2018 | Elementary | Middle | High | To | tal |
|-------------------------------------|------------|--------|--------|--------|---------|
| LIZUIO | School | School | School | Number | Percent |
| NEW HIRES AND PROMOTIONS | | | | | |
| External Candidates | 0 | 0 | 0 | 0 | 0.0% |
| Internal Candidates | 11 | 4 | 5 | 20 | 100.0% |
| TOTAL | 11 | 4 | 5 | 20 | 100.0% |
| GENDER | | | | | |
| Female | 7 | 2 | 1 | 10 | 50.0% |
| Male | 4 | 2 | 4 | 10 | 50.0% |
| TOTAL | 11 | 4 | 5 | 20 | 100.0% |
| RACE | | | | | |
| American Indian or Alaskan Native | 0 | 0 | 0 | 0 | 0.0% |
| Asian | 0 | 0 | 0 | 0 | 0.0% |
| Black or African American | 4 | 3 | 1 | 8 | 40.0% |
| Hispanic | 0 | 0 | 0 | 0 | 0.0% |
| Native Hawaiian or Pacific Islander | 0 | 0 | 0 | 0 | 0.0% |
| Two or More | 0 | 0 | 0 | 0 | 0.0% |
| White | 7 | 1 | 4 | 12 | 60.0% |
| TOTAL | 11 | 4 | 5 | 20 | 100.0% |

- 1. Data reflects the number of permanent employees by head count. Employees in an acting position are not included.
- 2. Data as of November 19, 2017
- 3. Coordinators at Longview School and Stephen Knolls School were classified as Principal effective FY2018.



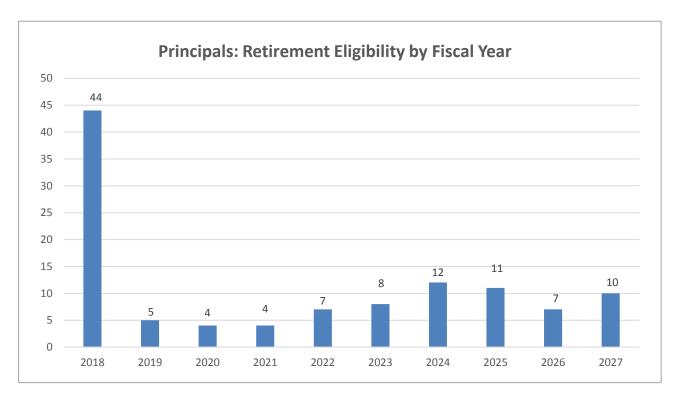




Principals: Retirement Eligibility

| Fiscal Year | Principals Eligible By Fiscal Year | Percent of Total | |
|--------------------------|---------------------------------------|------------------|--|
| 2018 | 44 | 21.6% | |
| 2019 | 5 | 2.5% | |
| 2020 | 4 | 2.0% | |
| 2021 | 4 | 2.0% | |
| 2022 | 7 | 3.4% | |
| 2023 | 8 | 3.9% | |
| 2024 | 12 | 5.9% | |
| 2025 | 11 | 5.4% | |
| 2026 | 7 | 3.4% | |
| 2027 | 10 | 4.9% | |
| Eligible within 10 years | 112 | 54.9% | |
| Total Principals | 204 | 100.0% | |

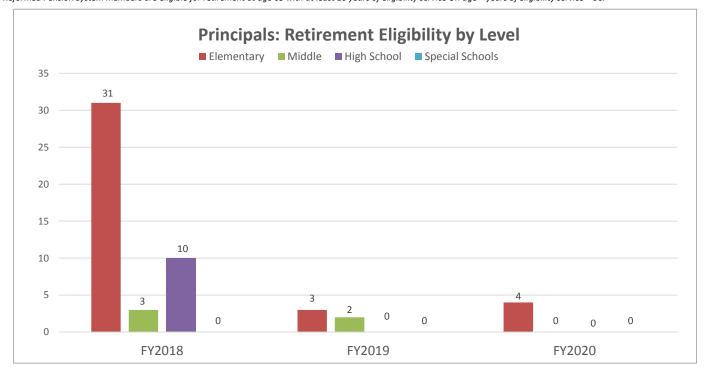
- 1. Data reflects retirement eligibility as of July 1, 2017.
- 2. Retirement System members are eligible for retirement at any age with 30 years of credited service OR age 60 with at least 5 years of credited service.
- 3. Pension System members are eligible for retirement with 30 years of eligibility service OR age 62 with at least 5 years of eligibility service.
- 4. Reformed Pension System members are eligible for retirement at age 65 with at least 10 years of eligibility service OR age + years of eligibility service = 90.



Principals: Retirement Eligibility by Level

| Level | Number of | Percent of | Retire | ment Eligible by Fis | Retirement Eligik | Retirement Eligible Within 3 Years | | |
|------------------|------------|------------|--------|----------------------|-------------------|------------------------------------|---------|--|
| Level | Principals | Total | FY2018 | FY2019 | FY2020 | Number | Percent | |
| Elementary | 134 | 65.7% | 31 | 3 | 4 | 38 | 28.4% | |
| Middle | 40 | 19.6% | 3 | 2 | 0 | 5 | 12.5% | |
| High School | 27 | 13.2% | 10 | 0 | 0 | 10 | 37.0% | |
| Special Schools | 3 | 1.5% | 0 | 0 | 0 | 0 | 0.0% | |
| Total Principals | 204 | 100.0% | 44 | 5 | 4 | 53 | 26.0% | |

- 1. Data reflects retirement eligibility as of July 1, 2017.
- 2. Retirement System members are eligible for retirement at any age with 30 years of credited service OR age 60 with at least 5 years of credited service.
- 3. Pension System members are eligible for retirement with 30 years of eligibility service OR age 62 with at least 5 years of eligibility service.
- 4. Reformed Pension System members are eligible for retirement at age 65 with at least 10 years of eligibility service OR age + years of eligibility service = 90.



Section 4: MCAAP – Assistant Principals

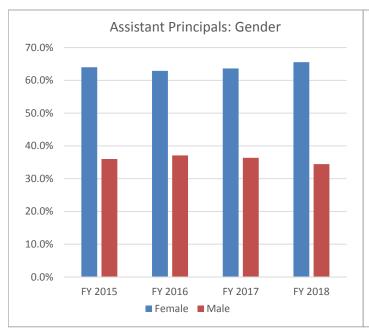
- 1. Demographic Profile
- 2. Certification Type
- 3. Turnover
- 4. New Assistant Principal Demographic Profile
- 5. Retirement Eligibility
- 6. Retirement Eligibility by Level

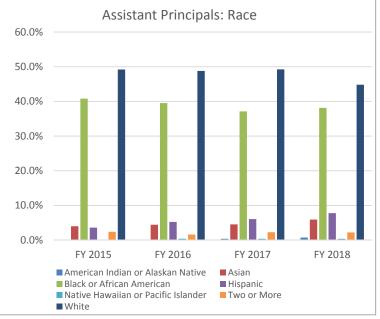
Assistant Principals: Demographic Profile

| | FY 2015 | | FY 2 | 016 | FY 2017 | | FY 2018 | |
|-------------------------------------|---------|---------|--------|---------|---------|---------|---------|---------|
| | Number | Percent | Number | Percent | Number | Percent | Number | Percent |
| GENDER | | | | | | | | |
| Female | 160 | 64.0% | 156 | 62.9% | 168 | 63.6% | 177 | 65.6% |
| Male | 90 | 36.0% | 92 | 37.1% | 96 | 36.4% | 93 | 34.4% |
| TOTAL | 250 | 100.0% | 248 | 100.0% | 264 | 100.0% | 270 | 100.0% |
| RACE | | | | | | | | |
| American Indian or Alaskan Native | 0 | 0.0% | 0 | 0.0% | 1 | 0.4% | 2 | 0.7% |
| Asian | 10 | 4.0% | 11 | 4.4% | 12 | 4.5% | 16 | 5.9% |
| Black or African American | 102 | 40.8% | 98 | 39.5% | 98 | 37.1% | 103 | 38.1% |
| Hispanic | 9 | 3.6% | 13 | 5.2% | 16 | 6.1% | 21 | 7.8% |
| Native Hawaiian or Pacific Islander | 0 | 0.0% | 1 | 0.4% | 1 | 0.4% | 1 | 0.4% |
| Two or More | 6 | 2.4% | 4 | 1.6% | 6 | 2.3% | 6 | 2.2% |
| White | 123 | 49.2% | 121 | 48.8% | 130 | 49.2% | 121 | 44.8% |
| TOTAL | 250 | 100.0% | 248 | 100.0% | 264 | 100.0% | 270 | 100.0% |
| AGE | | | | | | | | |
| 20 - 29 years | 2 | 0.8% | 2 | 0.8% | 0 | 0.0% | 0 | 0.0% |
| 30 - 39 years | 78 | 31.2% | 72 | 29.0% | 82 | 31.1% | 83 | 30.7% |
| 40 - 49 years | 102 | 40.8% | 108 | 43.5% | 113 | 42.8% | 116 | 43.0% |
| 50 - 59 years | 42 | 16.8% | 43 | 17.3% | 44 | 16.7% | 54 | 20.0% |
| 60+ years | 26 | 10.4% | 23 | 9.3% | 25 | 9.5% | 17 | 6.3% |
| TOTAL | 250 | 100.0% | 248 | 100.0% | 264 | 100.0% | 270 | 100.0% |

^{1.} Data reflects the number of permanent employees by head count. Temporary and substitute employees are not included.

^{2.} Data was captured on October 15.



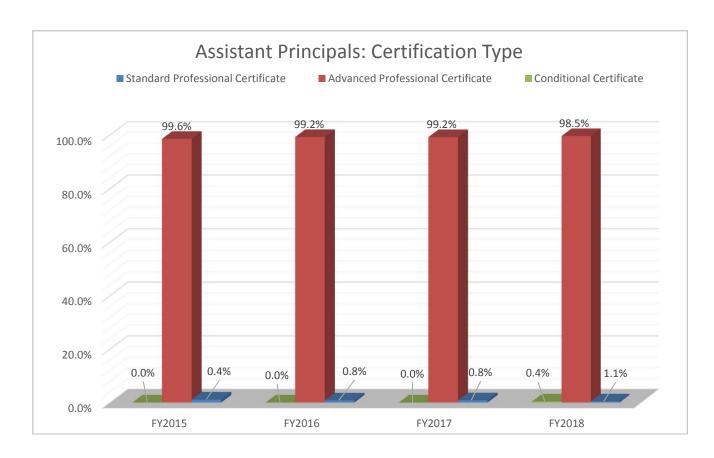


Assistant Principals: Certification Type

| Fiscal Year | Number of Conditi Assistant Certific | | | | | Advanced Professional Certificate ³ | |
|-------------|---------------------------------------|--------|---------|--------|---------|---|---------|
| | Principals | Number | Percent | Number | Percent | Number | Percent |
| FY2018 | 270 | 1 | 0.4% | 3 | 1.1% | 266 | 98.5% |
| FY2017 | 264 | 0 | 0.0% | 2 | 0.8% | 262 | 99.2% |
| FY2016 | 248 | 0 | 0.0% | 2 | 0.8% | 246 | 99.2% |
| FY2015 | 250 | 0 | 0.0% | 1 | 0.4% | 249 | 99.6% |

¹ The Conditional Certificate is not a professional level certificate in the State of Maryland.

Data captured on October 15.



² The Standard Professional Certificate is a professional certificate in the State of Maryland.

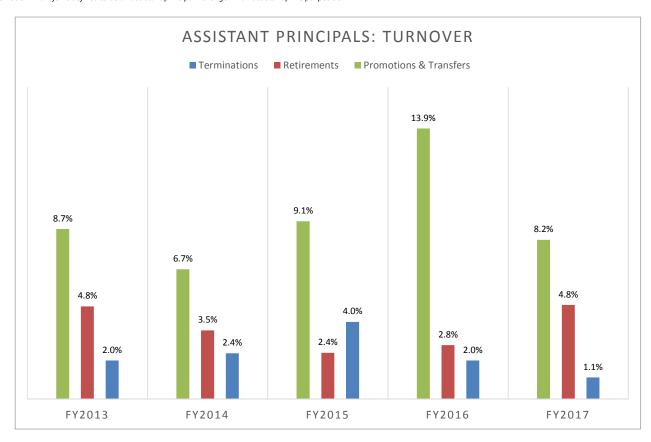
 $^{^{3}}$ The Advanced Professional Certificate is the highest professional certificate in the State of Maryland.

Assistant Principals: Turnover

| Fiscal Year | Number of Assistant | Termir | nations | Retirements Promo | | | Promotions & Transfers ² | | Total Turnover | |
|-------------|-------------------------|--------|---------|-------------------|---------|--------|-------------------------------------|--------|----------------|--|
| | Principals ¹ | Number | Percent | Number | Percent | Number | Percent | Number | Percent | |
| FY2017 | 269 | 3 | 1.1% | 13 | 4.8% | 22 | 8.2% | 38 | 14.1% | |
| FY2016 | 252 | 5 | 2.0% | 7 | 2.8% | 35 | 13.9% | 47 | 18.7% | |
| FY2015 | 252 | 10 | 4.0% | 6 | 2.4% | 23 | 9.1% | 39 | 15.5% | |
| FY2014 | 255 | 6 | 2.4% | 9 | 3.5% | 17 | 6.7% | 32 | 12.5% | |
| FY2013 | 252 | 5 | 2.0% | 12 | 4.8% | 22 | 8.7% | 39 | 15.5% | |

 $^{^{1} \, {\}it Total number of assistant principals is based upon a snapshot taken in the fall of each fiscal year.}$

² Promotion is defined as an assistant principal moving to a higher graded non-assistant principal position. An assistant principal moving from one school to another is not counted as a promotion. Transfer is defined to be an assistant principal no longer in an assistant principal position.

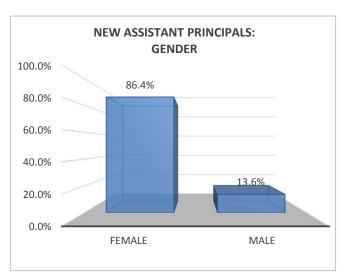


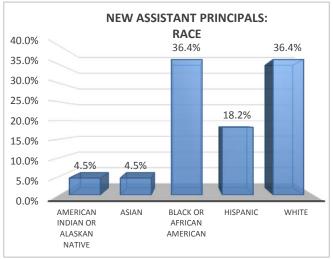
Assistant Principals: New Assistant Principal Demographic Profile

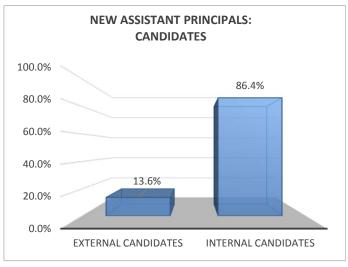
| | Total |
|--------|---|
| Number | Percent |
| | |
| 3 | 13.6% |
| 19 | 86.4% |
| 22 | 100.0% |
| | |
| 19 | 86.4% |
| 3 | 13.6% |
| 22 | 100.0% |
| | |
| 1 | 4.5% |
| 1 | 4.5% |
| 8 | 36.4% |
| 4 | 18.2% |
| 0 | 0.0% |
| 0 | 0.0% |
| 8 | 36.4% |
| 22 | 100.0% |
| | 3 19 22 19 3 22 1 1 1 8 4 0 0 |

^{1.} Data reflects the number of permanent employees by head count. Employees in an acting position are not included.

^{2.} Data was captured on November 17, 2017.



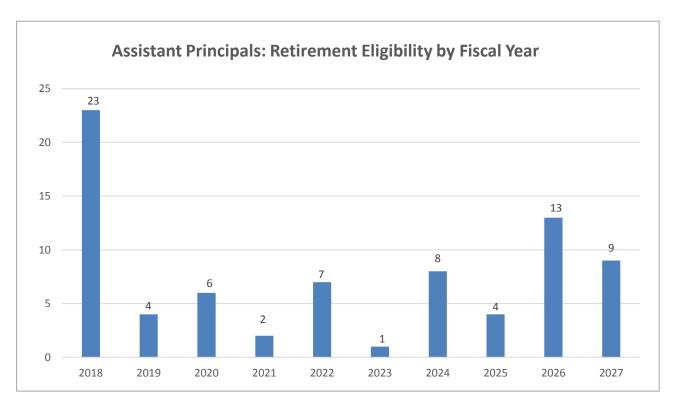




Assistant Principals: Retirement Eligibility

| Fiscal Year | Assistant Principals Eligible By Fiscal Year | Percent of Total |
|----------------------------|---|------------------|
| 2018 | 23 | 8.4% |
| 2019 | 4 | 1.5% |
| 2020 | 6 | 2.2% |
| 2021 | 2 | 0.7% |
| 2022 | 7 | 2.6% |
| 2023 | 1 | 0.4% |
| 2024 | 8 | 2.9% |
| 2025 | 4 | 1.5% |
| 2026 | 13 | 4.7% |
| 2027 | 9 | 3.3% |
| Eligible within 10 years | 77 | 28.1% |
| Total Assistant Principals | 274 | 100.0% |

- 1. Data reflects retirement eligibility as of July 1, 2017.
- 2. Retirement System members are eligible for retirement at any age with 30 years of credited service OR age 60 with at least 5 years of credited service.
- 3. Pension System members are eligible for retirement with 30 years of eligibility service OR age 62 with at least 5 years of eligibility service.
- 4. Reformed Pension System members are eligible for retirement at age 65 with at least 10 years of eligibility service OR age + years of eligibility service = 90.

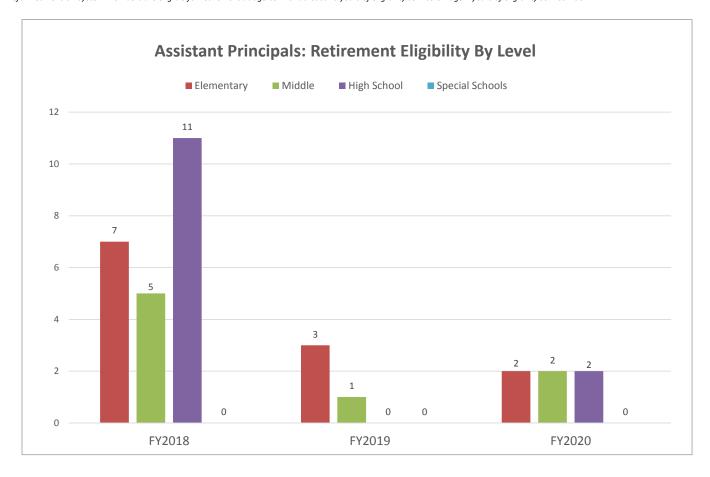


Assistant Principals: Retirement Eligibility by Level

| Level | Number of | Percent of | Retirer | nent Eligible by Fis | Retirement Eligible Within 3 Years | | |
|----------------------------|----------------------|------------|---------|----------------------|------------------------------------|--------|---------|
| | Assistant Principals | Total | FY2018 | FY2019 | FY2020 | Number | Percent |
| Elementary | 116 | 42.3% | 7 | 3 | 2 | 12 | 10.3% |
| Middle | 75 | 27.4% | 5 | 1 | 2 | 8 | 10.7% |
| High School | 81 | 29.6% | 11 | 0 | 2 | 13 | 16.0% |
| Special Schools | 2 | 0.7% | 0 | 0 | 0 | 0 | 0.0% |
| Total Assistant Principals | 274 | 100.0% | 23 | 4 | 6 | 33 | 12.0% |

^{1.} Data reflects retirement eligibility as of July 1, 2017.

 $^{4. \} Reformed \ Pension \ System \ members \ are \ eligible for \ retirement \ at \ age \ 65 \ with \ at \ least \ 10 \ years \ of \ eligibility \ service \ OR \ age \ + \ years \ of \ eligibility \ service \ = 90.$



^{2.} Retirement System members are eligible for retirement at any age with 30 years of credited service OR age 60 with at least 5 years of credited service.

^{3.} Pension System members are eligible for retirement with 30 years of eligibility service OR age 62 with at least 5 years of eligibility service.

Section 5: MCAAP - Assistant School Administrators

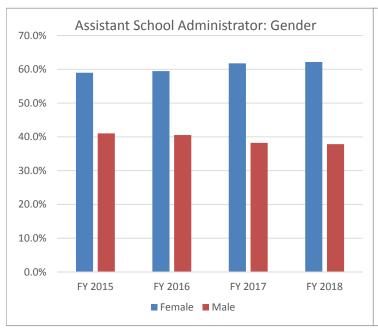
- 1. Demographic Profile
- 2. Certification Type
- 3. New Assistant School Administrators
- 4. Demographic Profile Turnover
- 5. Retirement Eligibility

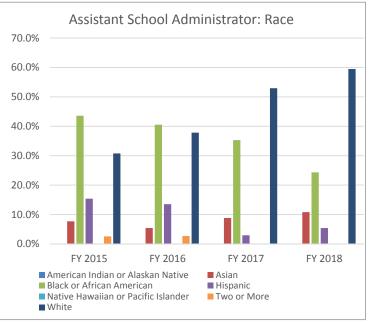
Assistant School Administrators: Demographic Profile

| | FY 2015 | | FY 2 | FY 2016 | | FY 2017 | | FY 2018 | |
|-------------------------------------|---------|---------|--------|---------|--------|---------|--------|---------|--|
| | Number | Percent | Number | Percent | Number | Percent | Number | Percent | |
| GENDER | | | | | | | | | |
| Female | 23 | 59.0% | 22 | 59.5% | 21 | 61.8% | 23 | 62.2% | |
| Male | 16 | 41.0% | 15 | 40.5% | 13 | 38.2% | 14 | 37.8% | |
| TOTAL | 39 | 100.0% | 37 | 100.0% | 34 | 100.0% | 37 | 100.0% | |
| RACE | | | | | | | | | |
| American Indian or Alaskan Native | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% | |
| Asian | 3 | 7.7% | 2 | 5.4% | 3 | 8.8% | 4 | 10.8% | |
| Black or African American | 17 | 43.6% | 15 | 40.5% | 12 | 35.3% | 9 | 24.3% | |
| Hispanic | 6 | 15.4% | 5 | 13.5% | 1 | 2.9% | 2 | 5.4% | |
| Native Hawaiian or Pacific Islander | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% | |
| Two or More | 1 | 2.6% | 1 | 2.7% | 0 | 0.0% | 0 | 0.0% | |
| White | 12 | 30.8% | 14 | 37.8% | 18 | 52.9% | 22 | 59.5% | |
| TOTAL | 39 | 100.0% | 37 | 100.0% | 34 | 100.0% | 37 | 100.0% | |
| AGE | | | | | | | | | |
| 20 - 29 years | 0 | 0.0% | 0 | 0.0% | 3 | 8.8% | 1 | 2.7% | |
| 30 - 39 years | 23 | 59.0% | 23 | 62.2% | 20 | 58.8% | 16 | 43.2% | |
| 40 - 49 years | 13 | 33.3% | 11 | 29.7% | 8 | 23.5% | 14 | 37.8% | |
| 50 - 59 years | 2 | 5.1% | 2 | 5.4% | 3 | 8.8% | 6 | 16.2% | |
| 60+ years | 1 | 2.6% | 1 | 2.7% | 0 | 0.0% | 0 | 0.0% | |
| TOTAL | 39 | 100.0% | 37 | 100.0% | 34 | 100.0% | 37 | 100.0% | |

^{1.} Data reflects the number of permanent employees by head count. Temporary and substitute employees are not included.

^{2.} Data was captured on October 15.



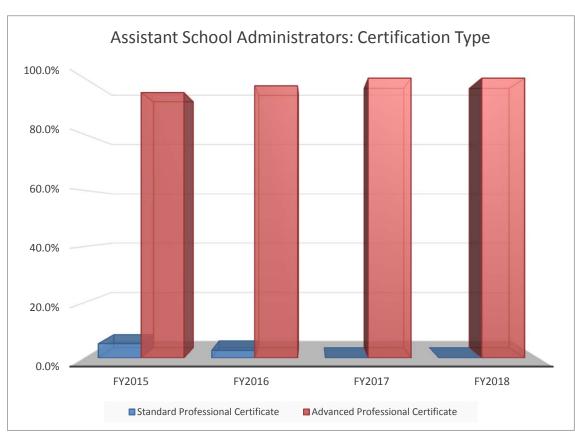


Assistant School Administrators: Certification Type

| Fiscal Year | Number of Assistant School | | rofessional icate ¹ | Advanced Professional Certificate ² | | |
|-------------|-------------------------------|--------|-----------------------------------|---|---------|--|
| | Administrators | Number | Percent | Number | Percent | |
| FY2018 | 37 | 0 | 0.0% | 37 | 100.0% | |
| FY2017 | 34 | 0 | 0.0% | 34 | 100.0% | |
| FY2016 | 37 | 1 | 2.7% | 36 | 97.3% | |
| FY2015 | 39 | 2 | 5.1% | 37 | 94.9% | |

¹ The Standard Professional Certificate is a professional certificate in the State of Maryland.

² The Advanced Professional Certificate is the highest professional certificate in the State of Maryland. Data captured on October 15.

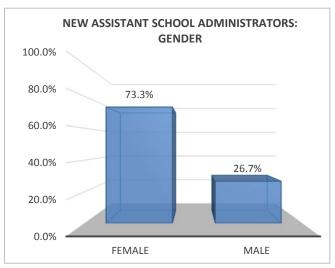


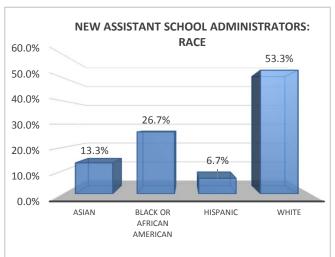
Assistant School Administrators: New Assistant School Administrators Demographic Profile

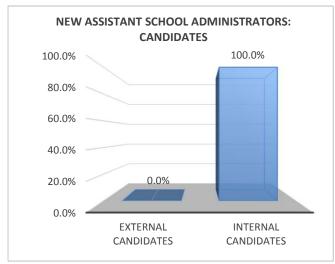
| | | <u> </u> |
|-------------------------------------|--------|----------|
| FY 2018 | То | tal |
| F1 2019 | Number | Percent |
| NEW HIRES AND PROMOTIONS | | |
| External Candidates | 0 | 0.0% |
| Internal Candidates | 15 | 100.0% |
| TOTAL | 15 | 100.0% |
| GENDER | | |
| Female | 11 | 73.3% |
| Male | 4 | 26.7% |
| TOTAL | 15 | 100.0% |
| RACE | | |
| American Indian or Alaskan Native | 0 | 0.0% |
| Asian | 2 | 13.3% |
| Black or African American | 4 | 26.7% |
| Hispanic | 1 | 6.7% |
| Native Hawaiian or Pacific Islander | 0 | 0.0% |
| Two or More | 0 | 0.0% |
| White | 8 | 53.3% |
| TOTAL | 15 | 100.0% |

^{1.} Data reflects the number of permanent employees by head count. Employees in an acting position are not included.

^{2.} Data was captured on November 17, 2016.





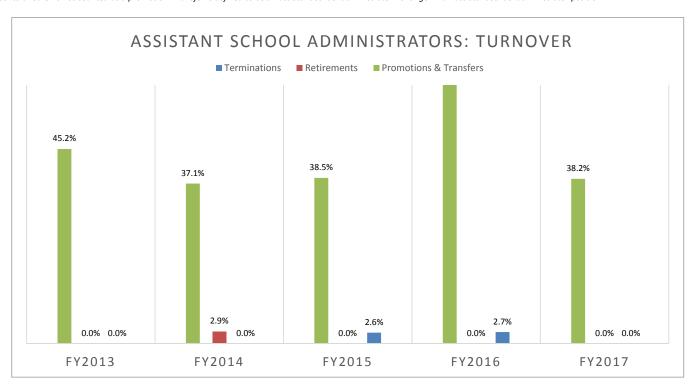


Assistant School Administrators: Turnover

| Fiscal Year | Number of Assistant School | Terminations | | Retirements | | Promotions | & Transfers ² | Total Turnover | |
|-------------|-------------------------------|--------------|---------|-------------|---------|------------|--------------------------|----------------|---------|
| | Administrators ¹ | Number | Percent | Number | Percent | Number | Percent | Number | Percent |
| FY2017 | 34 | 0 | 0.0% | 0 | 0.0% | 13 | 38.2% | 13 | 38.2% |
| FY2016 | 37 | 1 | 2.7% | 0 | 0.0% | 24 | 64.9% | 25 | 67.6% |
| FY2015 | 39 | 1 | 2.6% | 0 | 0.0% | 15 | 38.5% | 16 | 41.0% |
| FY2014 | 35 | 0 | 0.0% | 1 | 2.9% | 13 | 37.1% | 14 | 40.0% |
| FY2013 | 31 | 0 | 0.0% | 0 | 0.0% | 14 | 45.2% | 14 | 45.2% |

¹ Total number of assistant school administrators is based upon a snapshot taken in the fall of each fiscal year.

² Promotion is defined to be an assistant school administrator moving to a higher graded non-assistant school administrator position. An assistant school administrator moving from one school to another is not counted as a promotion. Transfer is defined to be an assistant school administrator no longer in an assistant school administrator position.

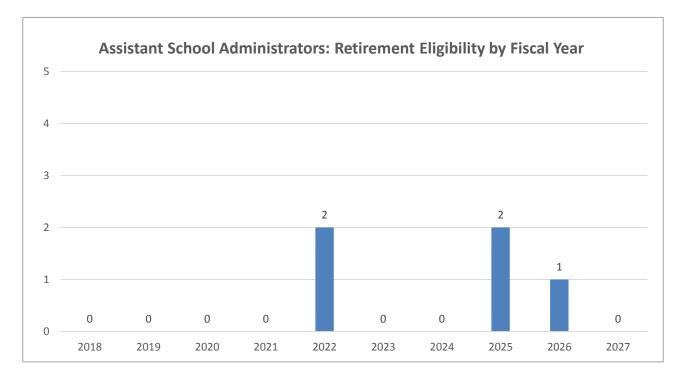


Assistant School Administrators: Retirement Eligibility

| Fiscal Year | Assistant School Administrators Eligible By Fiscal Year | Percent of Total | | |
|---------------------------------------|--|------------------|--|--|
| 2018 | 0 | 0.0% | | |
| 2019 | 0 | 0.0% | | |
| 2020 | 0 | 0.0% | | |
| 2021 | 0 | 0.0% | | |
| 2022 | 2 | 5.4% | | |
| 2023 | 0 | 0.0% | | |
| 2024 | 0 | 0.0% | | |
| 2025 | 2 | 5.4% | | |
| 2026 | 1 | 2.7% | | |
| 2027 | 0 | 0.0% | | |
| Eligible within 10 years | 5 | 13.5% | | |
| Total Assistant School Administrators | 37 | 100.0% | | |

^{1.} Data reflects retirement eligibility as of July 1, 2017.

- 2. Retirement System members are eligible for retirement at any age with 30 years of credited service OR age 60 with at least 5 years of credited service.
- 3. Pension System members are eligible for retirement with 30 years of eligibility service OR age 62 with at least 5 years of eligibility service.
- 4. Reformed Pension System members are eligible for retirement at age 65 with at least 10 years of eligibility service OR age + years of eligibility service = 90.



Section 6: Montgomery County Business and Operations Administrators (MCBOA)

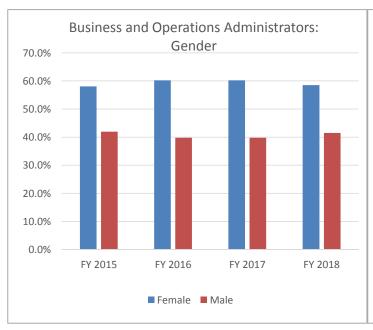
- 1. Demographic Profile
- 2. Degree
- 3. Total Years of Experience
- 4. Salary Schedule Placement
- 5. Retirement Eligibility

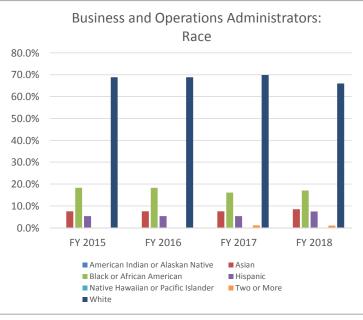
Business and Operations Administrators: Demographic Profile

| | FY 2 | 015 | FY 2 | 016 | FY 2 | 017 | FY 2 | 018 |
|-------------------------------------|--------|---------|--------|---------|--------|---------|--------|---------|
| | Number | Percent | Number | Percent | Number | Percent | Number | Percent |
| GENDER | | | | | | | | |
| Female | 54 | 58.1% | 56 | 60.2% | 56 | 60.2% | 55 | 58.5% |
| Male | 39 | 41.9% | 37 | 39.8% | 37 | 39.8% | 39 | 41.5% |
| TOTAL | 93 | 100.0% | 93 | 100.0% | 93 | 100.0% | 94 | 100.0% |
| RACE | | | | | | | | |
| American Indian or Alaskan Native | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Asian | 7 | 7.5% | 7 | 7.5% | 7 | 7.5% | 8 | 8.5% |
| Black or African American | 17 | 18.3% | 17 | 18.3% | 15 | 16.1% | 16 | 17.0% |
| Hispanic | 5 | 5.4% | 5 | 5.4% | 5 | 5.4% | 7 | 7.4% |
| Native Hawaiian or Pacific Islander | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Two or More | 0 | 0.0% | 0 | 0.0% | 1 | 1.1% | 1 | 1.1% |
| White | 64 | 68.8% | 64 | 68.8% | 65 | 69.9% | 62 | 66.0% |
| TOTAL | 93 | 100.0% | 93 | 100.0% | 93 | 100.0% | 94 | 100.0% |
| AGE | | | | | | | | |
| 20 - 29 years | 2 | 2.2% | 2 | 2.2% | 1 | 1.1% | 0 | 0.0% |
| 30 - 39 years | 8 | 8.6% | 6 | 6.5% | 6 | 6.5% | 8 | 8.5% |
| 40 - 49 years | 24 | 25.8% | 26 | 28.0% | 24 | 25.8% | 25 | 26.6% |
| 50 - 59 years | 39 | 41.9% | 39 | 41.9% | 39 | 41.9% | 37 | 39.4% |
| 60+ years | 20 | 21.5% | 20 | 21.5% | 23 | 24.7% | 24 | 25.5% |
| TOTAL | 93 | 100.0% | 93 | 100.0% | 93 | 100.0% | 94 | 100.0% |

^{1.} Data reflects the number of permanent employees by head count. Temporary and substitute employees are not included.

^{2.} Data was captured on October 15.

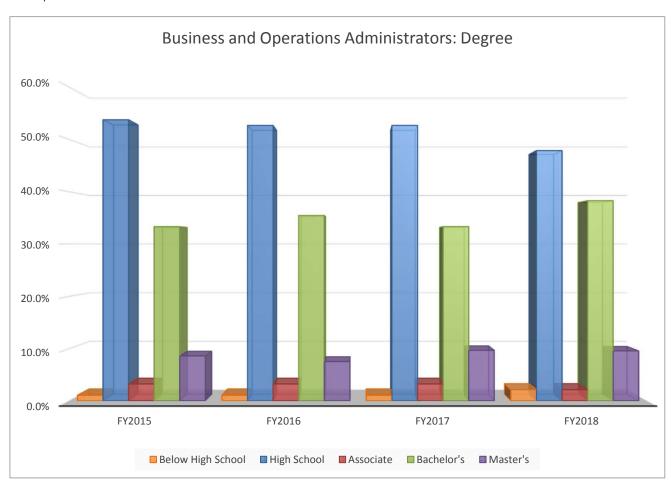




Business and Operations Administrators: Degree

| Degree | FY2015 | | FY2016 | | FY2 | 017 | FY2018 | | |
|-------------------|--------|---------|--------|---------|--------|---------|--------|---------|--|
| Degree | Number | Percent | Number | Percent | Number | Percent | Number | Percent | |
| Below High School | 1 | 1.1% | 1 | 1.1% | 1 | 1.1% | 2 | 2.1% | |
| High School | 50 | 53.8% | 49 | 52.7% | 49 | 52.7% | 45 | 47.9% | |
| Associate | 3 | 3.2% | 3 | 3.2% | 3 | 3.2% | 2 | 2.1% | |
| Bachelor's | 31 | 33.3% | 33 | 35.5% | 31 | 33.3% | 36 | 38.3% | |
| Master's | 8 | 8.6% | 7 | 7.5% | 9 | 9.7% | 9 | 9.6% | |
| Doctorate | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% | |
| TOTAL | 93 | 100.0% | 93 | 100.0% | 93 | 100.0% | 94 | 100.0% | |

^{1.} Data captured on October 15.

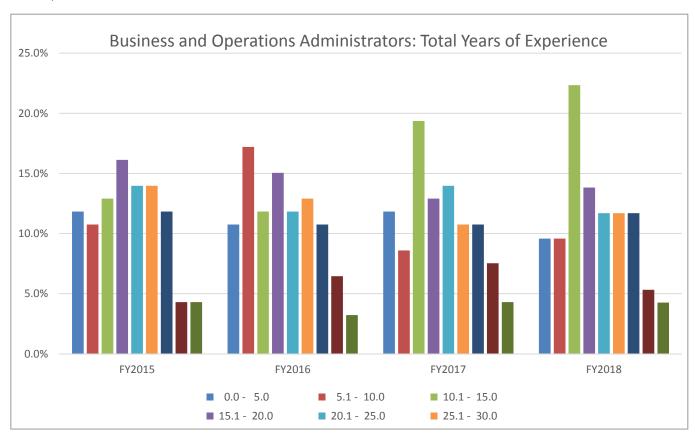


Business and Operations Administrators: Total Years of Experience

| Years of Experience | FY2 | 015 | FY2 | FY2016 | | 017 | FY2 | 018 |
|---------------------|--------|---------|--------|---------|--------|---------|--------|---------|
| rears of Experience | Number | Percent | Number | Percent | Number | Percent | Number | Percent |
| 0.0 - 5.0 | 11 | 11.8% | 10 | 10.8% | 11 | 11.8% | 9 | 9.6% |
| 5.1 - 10.0 | 10 | 10.8% | 16 | 17.2% | 8 | 8.6% | 9 | 9.6% |
| 10.1 - 15.0 | 12 | 12.9% | 11 | 11.8% | 18 | 19.4% | 21 | 22.3% |
| 15.1 - 20.0 | 15 | 16.1% | 14 | 15.1% | 12 | 12.9% | 13 | 13.8% |
| 20.1 - 25.0 | 13 | 14.0% | 11 | 11.8% | 13 | 14.0% | 11 | 11.7% |
| 25.1 - 30.0 | 13 | 14.0% | 12 | 12.9% | 10 | 10.8% | 11 | 11.7% |
| 30.1 - 35.0 | 11 | 11.8% | 10 | 10.8% | 10 | 10.8% | 11 | 11.7% |
| 35.1 - 40.0 | 4 | 4.3% | 6 | 6.5% | 7 | 7.5% | 5 | 5.3% |
| 40.1 + | 4 | 4.3% | 3 | 3.2% | 4 | 4.3% | 4 | 4.3% |
| TOTAL | 93 | 100.0% | 93 | 100.0% | 93 | 100.0% | 94 | 100.0% |

^{1.} Data reflects years worked within MCPS or other county agency.

^{2.} Data captured October 15.

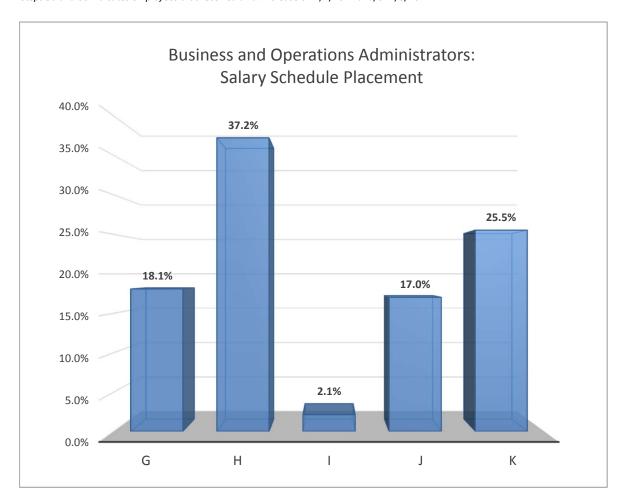


Business and Operations Administrators: Salary Schedule Placement

| | | | FY 201 | .8 | | | |
|-------------------|-------|-------|--------|-------|-------|-------|--------|
| Step ¹ | G | Н | ı | J | K | Total | % |
| 1 | 0 | 1 | 0 | 0 | 0 | 1 | 1.1% |
| 2 | 1 | 1 | 0 | 1 | 0 | 3 | 3.2% |
| 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0.0% |
| 4 | 2 | 4 | 0 | 0 | 1 | 7 | 7.4% |
| 5 | 1 | 0 | 0 | 0 | 1 | 2 | 2.1% |
| 6 | 0 | 3 | 1 | 0 | 0 | 4 | 4.3% |
| 7 | 0 | 3 | 0 | 0 | 0 | 3 | 3.2% |
| 8 | 1 | 2 | 0 | 4 | 0 | 7 | 7.4% |
| 9 | 3 | 1 | 0 | 0 | 1 | 5 | 5.3% |
| 10 | 0 | 1 | 1 | 2 | 2 | 6 | 6.4% |
| 11 | 2 | 3 | 0 | 2 | 2 | 9 | 9.6% |
| 12 | 3 | 10 | 0 | 6 | 9 | 28 | 29.8% |
| 50 | 3 | 4 | 0 | 1 | 6 | 14 | 14.9% |
| 60 | 1 | 2 | 0 | 0 | 2 | 5 | 5.3% |
| Total | 17 | 35 | 2 | 16 | 24 | 94 | 100.0% |
| % of Schedule | 18.1% | 37.2% | 2.1% | 17.0% | 25.5% | | |

Data as of October 15, 2015

 $^{^{\}rm 1}$ Steps 50 and 60 indicates employees that received a 2% increase on 7/1/2012 and/or 2/8/2014

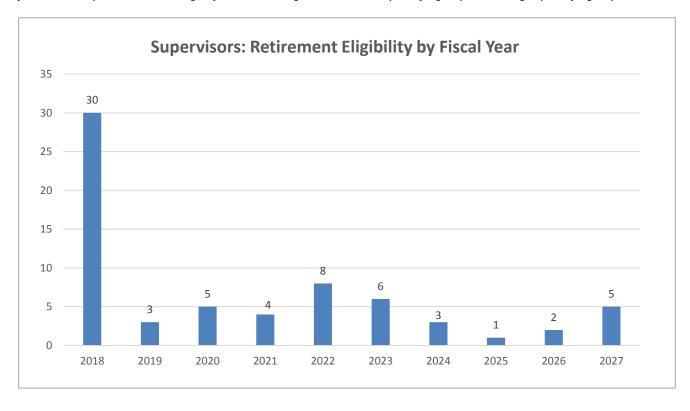


Business and Operations Administrators: Retirement Eligibility

| Fiscal Year | Supervisors Eligible By Fiscal Year | Percent of Total |
|--------------------------|--|------------------|
| 2018 | 30 | 31.9% |
| 2019 | 3 | 3.2% |
| 2020 | 5 | 5.3% |
| 2021 | 4 | 4.3% |
| 2022 | 8 | 8.5% |
| 2023 | 6 | 6.4% |
| 2024 | 3 | 3.2% |
| 2025 | 1 | 1.1% |
| 2026 | 2 | 2.1% |
| 2027 | 5 | 5.3% |
| Eligible within 10 years | 67 | 71.3% |
| Total Supervisors | 94 | 100.0% |

^{1.} Data reflects retirement eligibility as of July 1, 2017.

^{4.} Reformed Pension System members are eligible for retirement at age 65 with at least 10 years of eligibility service OR age + years of eligibility service = 90.



^{2.} Retirement System members are eligible for retirement at any age with 30 years of credited service OR age 60 with at least 5 years of credited service.

^{3.} Pension System members are eligible for retirement with 30 years of eligibility service OR age 62 with at least 5 years of eligibility service.

Section 7: Montgomery County Education Association Personnel (MCEA) – Other Professionals (12-month)

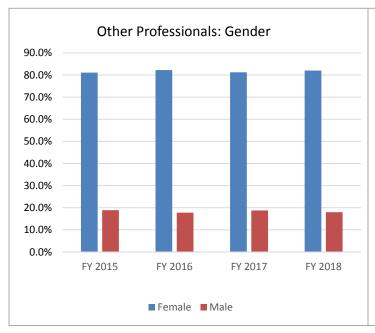
- 1. Demographic Profile
- 2. Degree
- 3. Certification Type
- 4. Years of Experience in MCPS
- 5. Total Years of Experience
- 6. Salary Schedule Placement
- 7. Annual Salary
- 8. Retirement Eligibility

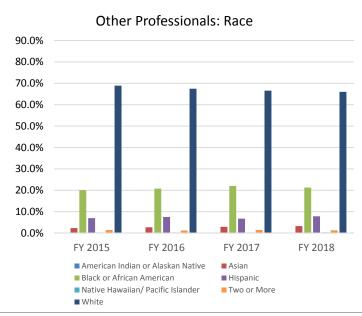
Other MCEA Professionals: Demographic Profile

| | FY 2 | 015 | FY 2 | 016 | FY 2 | 017 | FY 2 | 018 |
|-----------------------------------|--------|---------|--------|---------|--------|---------|--------|---------|
| | Number | Percent | Number | Percent | Number | Percent | Number | Percent |
| GENDER | | | | | | | | |
| Female | 279 | 81.1% | 273 | 82.2% | 277 | 81.2% | 251 | 82.0% |
| Male | 65 | 18.9% | 59 | 17.8% | 64 | 18.8% | 55 | 18.0% |
| TOTAL | 344 | 100.0% | 332 | 100.0% | 341 | 100.0% | 306 | 100.0% |
| RACE | | | | | | | | |
| American Indian or Alaskan Native | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Asian | 8 | 2.3% | 9 | 2.7% | 10 | 2.9% | 10 | 3.3% |
| Black or African American | 69 | 20.1% | 69 | 20.8% | 75 | 22.0% | 65 | 21.2% |
| Hispanic | 24 | 7.0% | 25 | 7.5% | 23 | 6.7% | 24 | 7.8% |
| Native Hawaiian/ Pacific Islander | 1 | 0.3% | 1 | 0.3% | 1 | 0.3% | 1 | 0.3% |
| Two or More | 5 | 1.5% | 4 | 1.2% | 5 | 1.5% | 4 | 1.3% |
| White | 237 | 68.9% | 224 | 67.5% | 227 | 66.6% | 202 | 66.0% |
| TOTAL | 344 | 100.0% | 332 | 100.0% | 341 | 100.0% | 306 | 100.0% |
| AGE | | | | | | | | |
| 20 - 29 years | 7 | 2.0% | 4 | 1.2% | 8 | 2.3% | 4 | 1.3% |
| 30 - 39 years | 74 | 21.5% | 65 | 19.6% | 80 | 23.5% | 69 | 22.5% |
| 40 - 49 years | 90 | 26.2% | 104 | 31.3% | 102 | 29.9% | 104 | 34.0% |
| 50 - 59 years | 89 | 25.9% | 81 | 24.4% | 80 | 23.5% | 67 | 21.9% |
| 60+ years | 84 | 24.4% | 78 | 23.5% | 71 | 20.8% | 62 | 20.3% |
| TOTAL | 344 | 100.0% | 332 | 100.0% | 341 | 100.0% | 306 | 100.0% |

^{1.} Data reflects the number of permanent employees by head count. Temporary and substitute employees are not included.

^{3.} Other Professionals include: Instructional Specialists, Pupil Personnel Workers, Social Workers, and 12 month Psychologists.





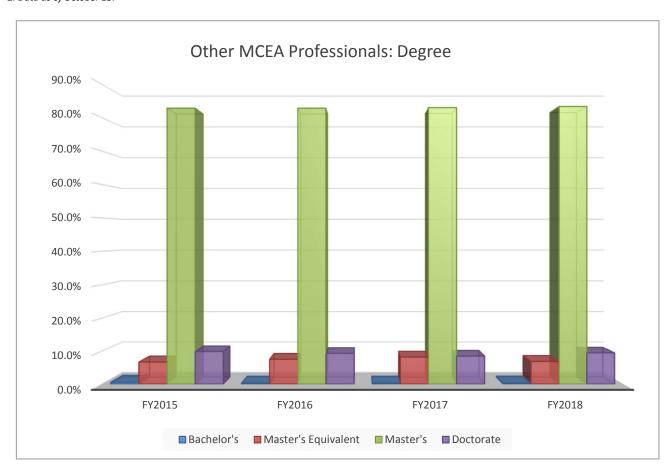
^{2.} Data was captured on October 15.

Other MCEA Professionals: Degree

| Degree | FY2 | 015 | FY2 | 016 | FY2 | 017 | FY2018 | | |
|---------------------|--------|---------|--------|---------|--------|---------|--------|---------|--|
| | Number | Percent | Number | Percent | Number | Percent | Number | Percent | |
| Bachelor's | 2 | 0.6% | 1 | 0.3% | 1 | 0.3% | 1 | 0.3% | |
| Master's Equivalent | 23 | 6.7% | 25 | 7.5% | 28 | 8.2% | 21 | 6.9% | |
| Master's | 285 | 82.8% | 275 | 82.8% | 283 | 83.0% | 255 | 83.3% | |
| Doctorate | 34 | 9.9% | 31 | 9.3% | 29 | 8.5% | 29 | 9.5% | |
| TOTAL | 344 | 100.0% | 332 | 100.0% | 341 | 100.0% | 306 | 100.0% | |

^{1.} Master's Equivalent is additional professional education course work directly related to public school education and earned after the conferral of a bachelor's degree.

^{2.} Data as of October 15.



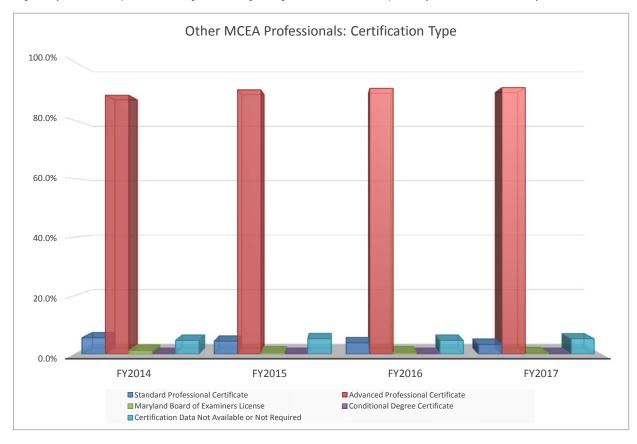
Other MCEA Professionals: Certification Type

| Fiscal Year | Other Professionals | Standard Professional Certificate 1 | | Advanced Professional Certificate ² | | Maryland Board of Examiners License ³ | | Conditional Degree Certificate ⁴ | | Certification Data Not Available or Not Required | |
|-------------|------------------------|--------------------------------------|---------|---|---------|---|---------|--|---------|---|---------|
| | Number | Number | Percent | Number | Percent | Number | Percent | Number | Percent | Number | Percent |
| FY2017 | 306 | 10 | 3.3% | 279 | 91.2% | 1 | 0.3% | 0 | 0.0% | 16 | 5.2% |
| FY2016 | 341 | 13 | 3.8% | 310 | 90.9% | 2 | 0.6% | 0 | 0.0% | 16 | 4.7% |
| FY2015 | 344 | 15 | 4.4% | 311 | 90.4% | 2 | 0.6% | 0 | 0.0% | 18 | 5.2% |
| FY2014 | 341 | 19 | 5.6% | 302 | 88.6% | 4 | 1.2% | 0 | 0.0% | 16 | 4.7% |

 ${\it Certification\ data\ is\ collected\ in\ June\ of\ the\ fiscal\ year.}$

Some employees categorized as 'Other Professionals' are not required to hold a Maryland certificate. Examples include: Parent Educators, Employee Assistance Specialist & Evaluation Specialists.

⁴ Conditional Degree Certificate is one held by an educator holding a bachelor's degree or higher who does not meet the requirements for a standard or advanced certificate.



 $^{^{1}}$ The Standard Professional Certificate is a professional certificate in the state of Maryland.

² The Advanced Professional Certificate is the highest professional certificate in the state of Maryland.

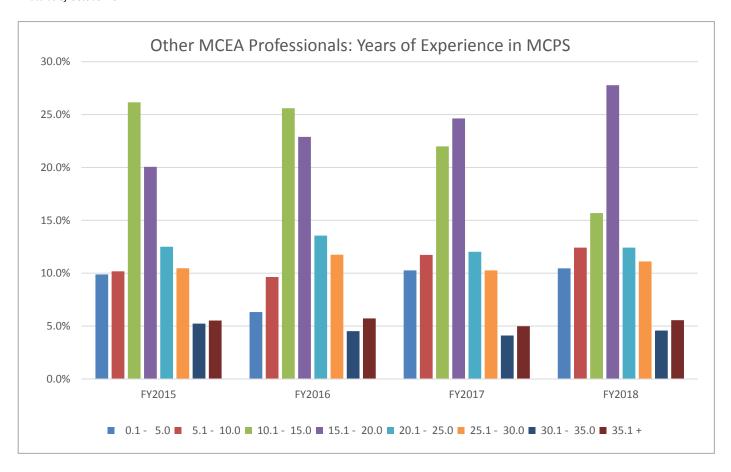
³ Maryland Board of Examiners License is required for speech pathologists, occupational & physical therapists, and social workers hired by MCPS.

Other MCEA Professionals: Years of Experience in MCPS

| Years of Experience | Years of Experience FY20 | | 72015 FY2016 | | FY2017 | | FY2018 | |
|---------------------|--------------------------|---------|--------------|---------|--------|---------|--------|---------|
| rears or Experience | Number | Percent | Number | Percent | Number | Percent | Number | Percent |
| 0.1 - 5.0 | 34 | 9.9% | 21 | 6.3% | 35 | 10.3% | 32 | 10.5% |
| 5.1 - 10.0 | 35 | 10.2% | 32 | 9.6% | 40 | 11.7% | 38 | 12.4% |
| 10.1 - 15.0 | 90 | 26.2% | 85 | 25.6% | 75 | 22.0% | 48 | 15.7% |
| 15.1 - 20.0 | 69 | 20.1% | 76 | 22.9% | 84 | 24.6% | 85 | 27.8% |
| 20.1 - 25.0 | 43 | 12.5% | 45 | 13.6% | 41 | 12.0% | 38 | 12.4% |
| 25.1 - 30.0 | 36 | 10.5% | 39 | 11.7% | 35 | 10.3% | 34 | 11.1% |
| 30.1 - 35.0 | 18 | 5.2% | 15 | 4.5% | 14 | 4.1% | 14 | 4.6% |
| 35.1 + | 19 | 5.5% | 19 | 5.7% | 17 | 5.0% | 17 | 5.6% |
| TOTAL | 344 | 100.0% | 332 | 100.0% | 341 | 100.0% | 306 | 100.0% |

^{1.} Data reflects prior and continuous years worked in MCPS in an administrative or professional position (adjusted for periods of long term leave). Distinct years of experience for either teaching or administrative positions are not available.

^{2.} Data as of October 15.

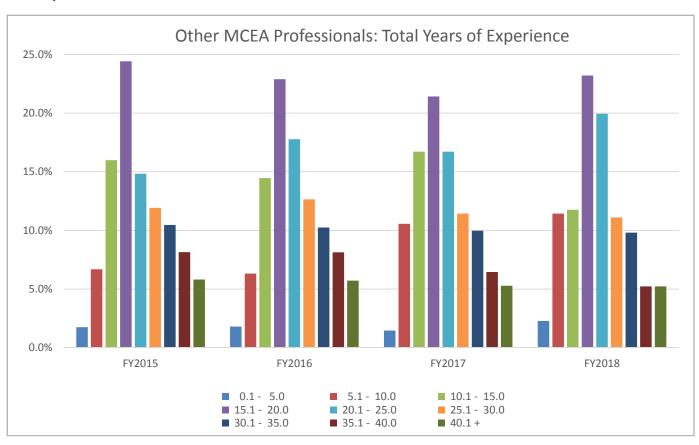


Other MCEA Professionals: Total Years of Experience

| Years of Experience | FY2 | FY2015 | | FY2016 | | FY2017 | | FY2018 | |
|---------------------|--------|---------|--------|---------|--------|---------|--------|---------|--|
| rears or Experience | Number | Percent | Number | Percent | Number | Percent | Number | Percent | |
| 0.1 - 5.0 | 6 | 1.7% | 6 | 1.8% | 5 | 1.5% | 7 | 2.3% | |
| 5.1 - 10.0 | 23 | 6.7% | 21 | 6.3% | 36 | 10.6% | 35 | 11.4% | |
| 10.1 - 15.0 | 55 | 16.0% | 48 | 14.5% | 57 | 16.7% | 36 | 11.8% | |
| 15.1 - 20.0 | 84 | 24.4% | 76 | 22.9% | 73 | 21.4% | 71 | 23.2% | |
| 20.1 - 25.0 | 51 | 14.8% | 59 | 17.8% | 57 | 16.7% | 61 | 19.9% | |
| 25.1 - 30.0 | 41 | 11.9% | 42 | 12.7% | 39 | 11.4% | 34 | 11.1% | |
| 30.1 - 35.0 | 36 | 10.5% | 34 | 10.2% | 34 | 10.0% | 30 | 9.8% | |
| 35.1 - 40.0 | 28 | 8.1% | 27 | 8.1% | 22 | 6.5% | 16 | 5.2% | |
| 40.1 + | 20 | 5.8% | 19 | 5.7% | 18 | 5.3% | 16 | 5.2% | |
| TOTAL | 344 | 100.0% | 332 | 100.0% | 341 | 100.0% | 306 | 100.0% | |

^{1.} Data reflects years worked as an administrator or professional within MCPS or other agency. Distinct years of experience for either teaching or administrative positions are not available.

2. Data as of October 15.



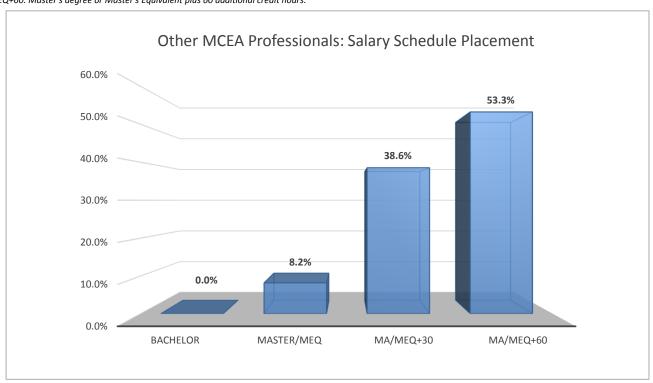
Other MCEA Professionals: Salary Schedule Placement

| | | | | FY | 2018 | | | | | |
|---------|--------|---------|--------|-------------------|--------|--------------------|--------|--------------------|--------|---------|
| Show | Bach | elor | Master | /MEQ ¹ | MA/MI | EQ+30 ² | MA/MI | EQ+60 ³ | Tot | al |
| Step | Number | Percent | Number | Percent | Number | Percent | Number | Percent | Number | Percent |
| 1 | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| 2 | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| 3 | 0 | 0.0% | 0 | 0.0% | 1 | 0.8% | 1 | 0.6% | 2 | 0.7% |
| 4 | 0 | 0.0% | 0 | 0.0% | 1 | 0.8% | 2 | 1.2% | 3 | 1.0% |
| 5 | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% | 1 | 0.6% | 1 | 0.3% |
| 6 | 0 | 0.0% | 0 | 0.0% | 1 | 0.8% | 1 | 0.6% | 2 | 0.7% |
| 7 | 0 | 0.0% | 0 | 0.0% | 8 | 6.8% | 4 | 2.5% | 12 | 3.9% |
| 8 | 0 | 0.0% | 1 | 4.0% | 7 | 5.9% | 0 | 0.0% | 8 | 2.6% |
| 9 | 0 | 0.0% | 1 | 4.0% | 4 | 3.4% | 7 | 4.3% | 12 | 3.9% |
| 10 | 0 | 0.0% | 1 | 4.0% | 2 | 1.7% | 2 | 1.2% | 5 | 1.6% |
| 11 | 0 | 0.0% | 0 | 0.0% | 4 | 3.4% | 3 | 1.8% | 7 | 2.3% |
| 12 | 0 | 0.0% | 1 | 4.0% | 5 | 4.2% | 2 | 1.2% | 8 | 2.6% |
| 13 | 0 | 0.0% | 2 | 8.0% | 4 | 3.4% | 5 | 3.1% | 11 | 3.6% |
| 14 | 0 | 0.0% | 2 | 8.0% | 2 | 1.7% | 4 | 2.5% | 8 | 2.6% |
| 15 | 0 | 0.0% | 1 | 4.0% | 7 | 5.9% | 11 | 6.7% | 19 | 6.2% |
| 16 | 0 | 0.0% | 4 | 16.0% | 4 | 3.4% | 7 | 4.3% | 15 | 4.9% |
| 17 | 0 | 0.0% | 0 | 0.0% | 3 | 2.5% | 8 | 4.9% | 11 | 3.6% |
| 18 | 0 | 0.0% | 1 | 4.0% | 9 | 7.6% | 8 | 4.9% | 18 | 5.9% |
| 19 - 24 | 0 | 0.0% | 3 | 12.0% | 32 | 27.1% | 34 | 20.9% | 69 | 22.5% |
| 25 | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% | 1 | 0.6% | 1 | 0.3% |
| 50 - 52 | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% | 7 | 4.3% | 7 | 2.3% |
| 55 | 0 | 0.0% | 5 | 20.0% | 5 | 4.2% | 16 | 9.8% | 26 | 8.5% |
| 60 - 65 | 0 | 0.0% | 3 | 12.0% | 19 | 16.1% | 39 | 23.9% | 61 | 19.9% |
| TOTAL | 0 | 0.0% | 25 | 8.2% | 118 | 38.6% | 163 | 53.3% | 306 | 100.0% |

Data reflects the number of permanent employees by head count as of October 15.

Step 50 and above indicate that employees received 2% increase on 7/1/2012 and/or 2/8/2014.

³ MA/MEQ+60: Master's degree or Master's Equivalent plus 60 additional credit hours.



¹ Master's/MEQ: Master's degree or Master's Equivalent.

² MA/MEQ+30: Master's degree or Master's Equivalent plus 30 additional credit hours.

Other MCEA Professionals: Annual Salary FY2018

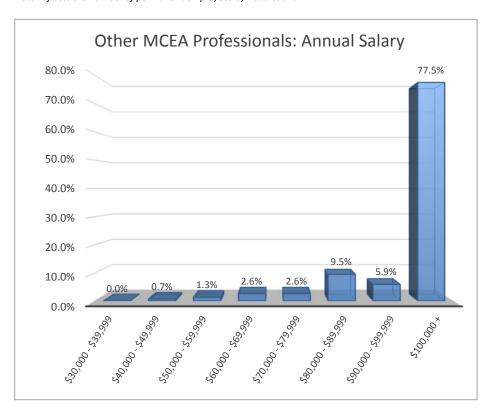
| Annual Salary | Number | Percent |
|---------------------|--------|---------|
| Less than \$39,999 | 0 | 0.0% |
| \$40,000 - \$44,999 | 0 | 0.0% |
| \$45,000 - \$49,999 | 2 | 0.7% |
| \$50,000 - \$54,999 | 1 | 0.3% |
| \$55,000 - \$59,999 | 3 | 1.0% |
| \$60,000 - \$64,999 | 6 | 2.0% |
| \$65,000 - \$69,999 | 2 | 0.7% |
| \$70,000 - \$74,999 | 4 | 1.3% |
| \$75,000 - \$79,999 | 4 | 1.3% |
| \$80,000 - \$84,999 | 16 | 5.2% |
| \$85,000 - \$89,999 | 13 | 4.2% |
| \$90,000 - \$94,999 | 8 | 2.6% |
| \$95,000 - \$99,999 | 10 | 3.3% |
| \$100,000 and Over | 237 | 77.5% |
| TOTAL | 306 | 100.0% |

Data as of October 15.

| Other Professionals: Average Salaries ¹ | | | | | |
|--|-----------|--|--|--|--|
| FY2018 | \$116,141 | | | | |
| FY2017 | \$112,878 | | | | |
| FY2016 | \$109,993 | | | | |
| FY2015 | \$109,827 | | | | |

¹ Average salary calculation: Salaries/filled FTE.

Salaries presented reflect actual salaries not adjusted for full time equivalency (FTE). Data reflects the number of permanent employees by head count.



Other MCEA Professionals: Retirement Eligibility

| Fiscal Year | Other Professionals Eligible By Fiscal Year | Percent of Total |
|---------------------------|--|------------------|
| 2018 | 67 | 21.8% |
| 2019 | 11 | 3.6% |
| 2020 | 6 | 2.0% |
| 2021 | 6 | 2.0% |
| 2022 | 11 | 3.6% |
| 2023 | 8 | 2.6% |
| 2024 | 7 | 2.3% |
| 2025 | 8 | 2.6% |
| 2026 | 5 | 1.6% |
| 2027 | 12 | 3.9% |
| Eligible within 10 years | 141 | 45.9% |
| Total Other Professionals | 307 | 100.0% |

^{1.} Data reflects retirement eligibility as of July 1, 2017.

^{4.} Reformed Pension System members are eligible for retirement at age 65 with at least 10 years of eligibility service OR age + years of eligibility service = 90.



^{2.} Retirement System members are eligible for retirement at any age with 30 years of credited service OR age 60 with at least 5 years of credited service.

^{3.} Pension System members are eligible for retirement with 30 years of eligibility service OR age 62 with at least 5 years of eligibility service.

Section 8: MCEA - New Teachers (10 month)

- 1. Demographic Profile (as of October 15 and June 30)
- 2. Degree
- 3. Salary Schedule Placement
- 4. Annual Salary
- 5. Total Years of Experience
- 6. Certification Type

New Teachers: Demographic Profile

AS OF OCTOBER 15

| | FY 2 | 015 | FY 2 | 016 | FY 2 | 017 | FY 2 | 018 |
|-------------------------------------|--------|---------|--------|---------|--------|---------|--------|---------|
| | Number | Percent | Number | Percent | Number | Percent | Number | Percent |
| GENDER | | | | | | | | |
| Female | 738 | 81.4% | 546 | 78.9% | 957 | 78.5% | 778 | 78.8% |
| Male | 169 | 18.6% | 146 | 21.1% | 262 | 21.5% | 209 | 21.2% |
| TOTAL | 907 | 100.0% | 692 | 100.0% | 1,219 | 100.0% | 987 | 100.0% |
| RACE | | | | | | | | |
| American Indian or Alaskan Native | 1 | 0.1% | 0 | 0.0% | 3 | 0.2% | 0 | 0.0% |
| Asian | 55 | 6.1% | 45 | 6.5% | 86 | 7.1% | 67 | 6.8% |
| Black or African American | 106 | 11.7% | 104 | 15.0% | 195 | 16.0% | 136 | 13.8% |
| Hispanic | 67 | 7.4% | 57 | 8.2% | 117 | 9.6% | 100 | 10.1% |
| Native Hawaiian or Pacific Islander | 0 | 0.0% | 0 | 0.0% | 4 | 0.3% | 0 | 0.0% |
| Two or More | 19 | 2.1% | 18 | 2.6% | 31 | 2.5% | 32 | 3.2% |
| White | 659 | 72.7% | 468 | 67.6% | 783 | 64.2% | 652 | 66.1% |
| TOTAL | 907 | 100.0% | 692 | 100.0% | 1,219 | 100.0% | 987 | 100.0% |
| AGE | | | | | | | | |
| Under 20 years | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| 20 - 29 years | 513 | 56.6% | 351 | 50.7% | 605 | 49.6% | 498 | 50.5% |
| 30 - 39 years | 200 | 22.1% | 177 | 25.6% | 341 | 28.0% | 255 | 25.8% |
| 40 - 49 years | 138 | 15.2% | 116 | 16.8% | 179 | 14.7% | 143 | 14.5% |
| 50 - 59 years | 46 | 5.1% | 44 | 6.4% | 81 | 6.6% | 77 | 7.8% |
| 60+ years | 10 | 1.1% | 4 | 0.6% | 13 | 1.1% | 14 | 1.4% |
| TOTAL | 907 | 100.0% | 692 | 100.0% | 1,219 | 100.0% | 987 | 100.0% |

^{1.} Data reflects the number of permanent employees by head count. Temporary and substitute teachers are not included.

AS OF JUNE 30

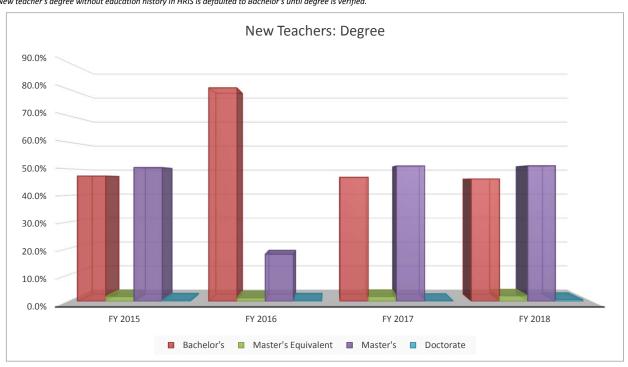
| | FY 2 | 014 | FY 2 | 015 | FY 2 | 016 | FY 2 | 017 |
|-----------------------------------|--------|---------|--------|---------|--------|---------|--------|---------|
| | Number | Percent | Number | Percent | Number | Percent | Number | Percent |
| GENDER | | | | | | | | |
| Female | 795 | 83.4% | 760 | 81.1% | 542 | 78.8% | 1,028 | 78.9% |
| Male | 158 | 16.6% | 177 | 18.9% | 146 | 21.2% | 275 | 21.1% |
| TOTAL | 953 | 100.0% | 937 | 100.0% | 688 | 100.0% | 1,303 | 100.0% |
| RACE | | | | | | | | |
| American Indian or Alaskan Native | 2 | 0.2% | 0 | 0.0% | 0 | 0.0% | 3 | 0.2% |
| Asian | 68 | 7.1% | 59 | 6.3% | 47 | 6.8% | 93 | 7.1% |
| Black or African American | 106 | 11.1% | 114 | 12.2% | 108 | 15.7% | 205 | 15.7% |
| Hispanic | 65 | 6.8% | 68 | 7.3% | 55 | 8.0% | 119 | 9.1% |
| Native Hawaiian Pacific Islander | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% | 5 | 0.4% |
| Two or More | 18 | 1.9% | 19 | 2.0% | 16 | 2.3% | 32 | 2.5% |
| White | 694 | 72.8% | 677 | 72.3% | 462 | 67.2% | 846 | 64.9% |
| TOTAL | 953 | 100.0% | 937 | 100.0% | 688 | 100.0% | 1,303 | 100.0% |
| AGE | | | | | | | | |
| 20 - 29 years | 528 | 55.4% | 482 | 51.4% | 328 | 47.7% | 603 | 46.3% |
| 30 - 39 years | 235 | 24.7% | 232 | 24.8% | 182 | 26.5% | 378 | 29.0% |
| 40 - 49 years | 122 | 12.8% | 146 | 15.6% | 121 | 17.6% | 210 | 16.1% |
| 50 - 59 years | 54 | 5.7% | 61 | 6.5% | 51 | 7.4% | 96 | 7.4% |
| 60+ years | 14 | 1.5% | 16 | 1.7% | 6 | 0.9% | 16 | 1.2% |
| TOTAL | 953 | 100.0% | 937 | 100.0% | 688 | 100.0% | 1,303 | 100.0% |

New Teachers: Degree

| | FY 2 | 015 | FY 2 | 016 | FY 2 | 017 | FY 2 | 018 |
|----------------------------------|--------|---------|--------|---------|--------|---------|--------|---------|
| | Number | Percent | Number | Percent | Number | Percent | Number | Percent |
| ELEMENTARY SCHOOL | | | | | | | | |
| Bachelor's | 252 | 56.4% | 268 | 81.2% | 355 | 58.4% | 266 | 60.2% |
| Master's Equivalent ¹ | 4 | 0.9% | 4 | 1.2% | 8 | 1.3% | 8 | 1.8% |
| Master's | 191 | 42.7% | 56 | 17.0% | 244 | 40.1% | 165 | 37.3% |
| Doctorate | 0 | 0.0% | 2 | 0.6% | 1 | 0.2% | 3 | 0.7% |
| TOTAL | 447 | 100.0% | 330 | 100.0% | 608 | 100.0% | 442 | 100.0% |
| MIDDLE SCHOOL | | | | | | | | |
| Bachelor's | 105 | 46.3% | 146 | 79.3% | 115 | 38.0% | 104 | 38.1% |
| Master's Equivalent | 6 | 2.6% | 4 | 2.2% | 8 | 2.6% | 10 | 3.7% |
| Master's | 115 | 50.7% | 33 | 17.9% | 179 | 59.1% | 157 | 57.5% |
| Doctorate | 1 | 0.4% | 1 | 0.5% | 1 | 0.3% | 2 | 0.7% |
| TOTAL | 227 | 100.0% | 184 | 100.0% | 303 | 100.0% | 273 | 100.0% |
| HIGH SCHOOL | | | | | | | | |
| Bachelor's | 66 | 32.8% | 124 | 80.0% | 87 | 31.8% | 78 | 33.5% |
| Master's Equivalent | 5 | 2.5% | 1 | 0.6% | 5 | 1.8% | 2 | 0.9% |
| Master's | 129 | 64.2% | 30 | 19.4% | 181 | 66.1% | 152 | 65.2% |
| Doctorate | 1 | 0.5% | 0 | 0.0% | 1 | 0.4% | 1 | 0.4% |
| TOTAL | 201 | 100.0% | 155 | 100.0% | 274 | 100.0% | 233 | 100.0% |
| CENTRAL OFFICE & SPECIAL SCHOOLS | | | | | | | | |
| Bachelor's | 6 | 18.8% | 19 | 82.6% | 14 | 41.2% | 8 | 20.5% |
| Master's Equivalent | 1 | 3.1% | 0 | 0.0% | 1 | 2.9% | 0 | 0.0% |
| Master's | 23 | 71.9% | 4 | 17.4% | 19 | 55.9% | 31 | 79.5% |
| Doctorate | 2 | 6.3% | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| TOTAL | 32 | 100.0% | 23 | 100.0% | 34 | 100.0% | 39 | 100.0% |
| ALL NEW TEACHERS | | | | | | | | |
| Bachelor's ² | 429 | 47.3% | 557 | 80.5% | 571 | 46.8% | 456 | 46.2% |
| Master's Equivalent | 16 | 1.8% | 9 | 1.3% | 22 | 1.8% | 20 | 2.0% |
| Master's | 458 | 50.5% | 123 | 17.8% | 623 | 51.1% | 505 | 51.2% |
| Doctorate | 4 | 0.4% | 3 | 0.4% | 3 | 0.2% | 6 | 0.6% |
| GRAND TOTAL | 907 | 100.0% | 692 | 100.0% | 1,219 | 100.0% | 987 | 100.0% |

Data as of October 15.

 $^{^2}$ New teacher's degree without education history in HRIS is defaulted to Bachelor's until degree is verified.



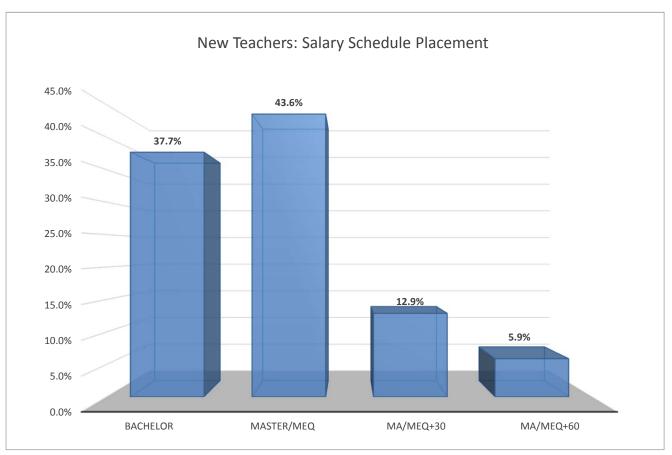
¹ Master's Equivalent is additional professional education course work directly related to public school education and earned after the conferral of a bachelor's degree. The numbers reflect the completed educational reviews.

New Teachers: Salary Schedule Placement

| | FY2018 | | | | | | | | | |
|-------|--------|---------|--------|-------------------|--------|-------------------|--------|-------------------|--------|---------|
| Ston | Bach | elor | Master | /MEQ ¹ | MA/MI | Q+30 ² | MA/M | Q+60 ³ | Tot | al |
| Step | Number | Percent | Number | Percent | Number | Percent | Number | Percent | Number | Percent |
| 1 | 290 | 78.0% | 194 | 45.1% | 30 | 23.6% | 14 | 24.1% | 528 | 53.5% |
| 2 | 16 | 4.3% | 19 | 4.4% | 7 | 5.5% | 0 | 0.0% | 42 | 4.3% |
| 3 | 17 | 4.6% | 23 | 5.3% | 4 | 3.1% | 2 | 3.4% | 46 | 4.7% |
| 4 | 10 | 2.7% | 25 | 5.8% | 5 | 2.0% | 2 | 3.4% | 42 | 4.3% |
| 5 | 8 | 2.2% | 21 | 4.9% | 7 | 5.5% | 3 | 5.2% | 39 | 4.0% |
| 6 | 4 | 1.1% | 16 | 3.7% | 5 | 3.9% | 2 | 3.4% | 27 | 2.7% |
| 7 | 22 | 5.9% | 19 | 4.4% | 6 | 4.7% | 1 | 1.7% | 48 | 4.9% |
| 8 | 3 | 0.8% | 15 | 3.5% | 6 | 4.7% | 5 | 8.6% | 29 | 2.9% |
| 9 | 1 | 0.3% | 91 | 21.2% | 7 | 5.5% | 0 | 0.0% | 99 | 10.0% |
| 10 | 1 | 0.3% | 2 | 0.5% | 6 | 4.7% | 6 | 10.3% | 15 | 1.5% |
| 11 | 0 | 0.0% | 3 | 0.7% | 42 | 33.1% | 20 | 34.5% | 65 | 6.6% |
| 12 | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% | 1 | 1.7% | 1 | 0.1% |
| 13 | 0 | 0.0% | 1 | 0.2% | 1 | 0.8% | 1 | 1.7% | 3 | 0.3% |
| 14 | 0 | 0.0% | 1 | 0.2% | 0 | 0.0% | 0 | 0.0% | 1 | 0.1% |
| 15 | 0 | 0.0% | 0 | 0.0% | 1 | 0.8% | 0 | 0.0% | 1 | 0.1% |
| 16 | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% | 1 | 1.7% | 1 | 0.1% |
| 17 | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| 18 | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| 19-24 | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| 25 | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| TOTAL | 372 | 37.7% | 430 | 43.6% | 127 | 12.9% | 58 | 5.9% | 987 | 100.0% |

Data reflects the number of permanent employees by head count as of October 15.

 $^{^3}$ MA/MEQ+60: Master's degree or Master's Equivalent plus 60 additional credit hours.



¹ Master's/MEQ: Master's degree or Master's Equivalent.

 $^{^{2}}$ MA/MEQ+30: Master's degree or Master's Equivalent plus 30 additional credit hours.

New Teachers: Annual Salary FY2018

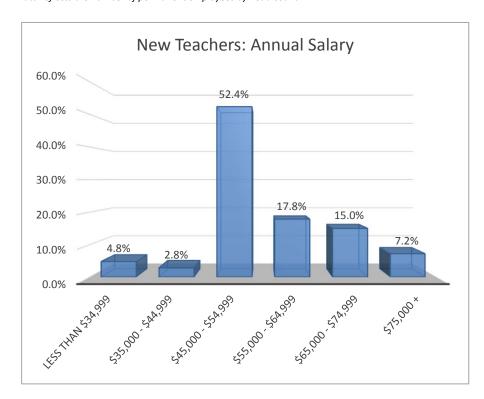
| Annual Salary | Number | Percent |
|---------------------|--------|---------|
| Less than \$29,999 | 32 | 3.2% |
| \$30,000 - \$34,999 | 15 | 1.5% |
| \$35,000 - \$39,999 | 15 | 1.5% |
| \$40,000 - \$44,999 | 13 | 1.3% |
| \$45,000 - \$49,999 | 294 | 29.8% |
| \$50,000 - \$54,999 | 223 | 22.6% |
| \$55,000 - \$59,999 | 120 | 12.2% |
| \$60,000 - \$64,999 | 56 | 5.7% |
| \$65,000 - \$69,999 | 44 | 4.5% |
| \$70,000 - \$74,999 | 104 | 10.5% |
| \$75,000 - \$79,999 | 11 | 1.1% |
| \$80,000 + | 60 | 6.1% |
| TOTAL | 987 | 100.0% |

Data as of October 15.

| New Teachers: Average Salaries ¹ | | | | | |
|---|----------|--|--|--|--|
| FY2018 | \$56,219 | | | | |
| FY2017 | \$55,433 | | | | |
| FY2016 | \$52,091 | | | | |
| FY2015 | \$54,428 | | | | |

¹ Average salary calculation: Salaries/filled FTE.

Salaries presented reflect actual salaries not adjusted for full time equivalency (FTE). Data reflects the number of permanent employees by head count.

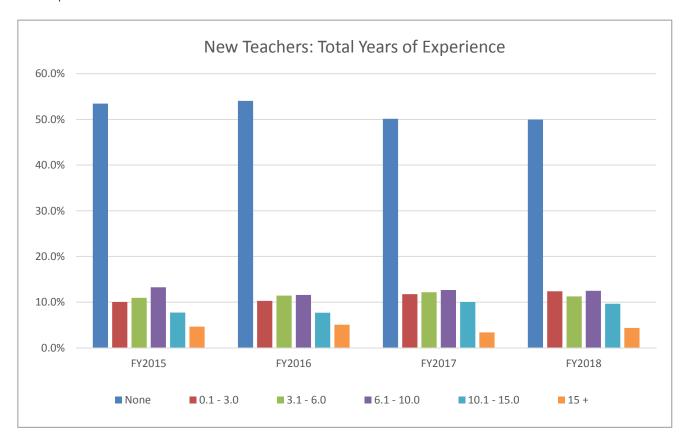


New Teachers: Total Years of Experience

| Years of Experience | FY2015 | | FY2 | 016 | FY2 | 017 | FY2018 | | |
|---------------------|--------|---------|--------|---------|--------|---------|--------|---------|--|
| rears of Experience | Number | Percent | Number | Percent | Number | Percent | Number | Percent | |
| None | 485 | 53.5% | 374 | 54.0% | 611 | 50.1% | 493 | 49.9% | |
| 0.1 - 3.0 | 91 | 10.0% | 71 | 10.3% | 143 | 11.7% | 122 | 12.4% | |
| 3.1 - 6.0 | 99 | 10.9% | 79 | 11.4% | 148 | 12.1% | 111 | 11.2% | |
| 6.1 - 10.0 | 120 | 13.2% | 80 | 11.6% | 154 | 12.6% | 123 | 12.5% | |
| 10.1 - 15.0 | 70 | 7.7% | 53 | 7.7% | 122 | 10.0% | 95 | 9.6% | |
| 15 + | 42 | 4.6% | 35 | 5.1% | 41 | 3.4% | 43 | 4.4% | |
| TOTAL | 907 | 100.0% | 692 | 100.0% | 1,219 | 100.0% | 987 | 100.0% | |

^{1.} Data includes years worked as a teacher in another school district.

^{2.} Data captured October 15.

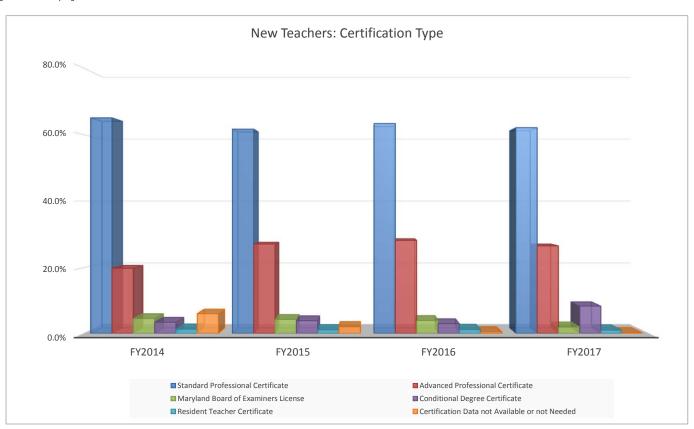


New Teachers: Certification Type

| Fiscal Year | New Standard Pro Fiscal Year Teachers Certific | | | | Maryland Board of Examiners License ³ | | Conditional Degree Certificate ⁴ | | Resident Teacher Certificate ⁵ | | Certification Data not Available or not Needed | | |
|-------------|---|--------|---------|--------|---|--------|--|--------|--|--------|--|--------|---------|
| | Number | Number | Percent | Number | Percent | Number | Percent | Number | Percent | Number | Percent | Number | Percent |
| FY2017 | 1,303 | 809 | 62.1% | 346 | 26.6% | 25 | 1.9% | 108 | 8.3% | 13 | 1.0% | 2 | 0.2% |
| FY2016 | 688 | 436 | 63.4% | 194 | 28.2% | 27 | 3.9% | 20 | 2.9% | 8 | 1.2% | 3 | 0.4% |
| FY2015 | 937 | 578 | 61.7% | 254 | 27.1% | 40 | 4.3% | 36 | 3.8% | 10 | 1.1% | 19 | 2.0% |
| FY2014 | 953 | 620 | 65.1% | 189 | 19.8% | 43 | 4.5% | 32 | 3.4% | 12 | 1.3% | 57 | 6.0% |

Certification data is not complete in the HR system until February. Data was collected in June of the fiscal year.

⁵ Resident Teacher Certificate is one held by an educator holding a bachelor's degree or higher who has content expertise, is highly qualified and is meeting the requirements for a standard or advanced certificate through an alternative program.



¹ The Standard Professional Certificate is a professional certificate in the state of Maryland.

 $^{^2\,} The\, Advanced\, Professional\, Certificate\, is\, the\, highest\, professional\, certificate\, in\, the\, state\, of\, Maryland.$

³ Maryland Board of Examiners License is required for Speech Pathologists, Occupational & Physical Therapists, and Social Workers hired by MCPS.

⁴ Conditional Degree Certificate is one held by an educator holding a bachelor's degree or higher who does not meet the requirements for a standard or advanced certificate.

Section 9: MCEA - Teachers (10 month)

- 1. Retention of Teachers
- 2. Demographic Profile
- 3. Gender by School Type
- 4. Degree by School Type
- 5. Years of Experience in MCPS
- 6. Total Years of Experience
- 7. Salary Schedule Placement
- 8. Annual Salary
- 9. Certification Type
- 10. Turnover
- 11. Retirement Eligibility

RETENTION OF TEACHERS

(new hire data based on fiscal year)

| | Number of | | | | | | | | | | | Tern | ninat | ions | only | | | | | | | | | | | Tota | l # of |
|-------------|-----------|-----|-------|-----|------|-----|------|-----|------|-----|------|------|-------|------|------|-----|-------|-----|------|-----|------|-----|------|-----|-------|-------|---------|
| Fiscal Year | Teachers | FY2 | 2006 | FY2 | 2007 | FY2 | 800 | FY2 | 2009 | FY2 | 2010 | FY2 | 2011 | FY2 | 012 | FY2 | 2013 | FY2 | 2014 | FY2 | 015 | FY2 | 016 | FY2 | 2017 | Termi | nations |
| | Hired | # | % | # | % | # | % | # | % | # | % | # | % | # | % | # | % | # | % | # | % | # | % | # | % | # | % |
| FY2006 | 1,297 | 156 | 12.0% | 124 | 9.6% | 86 | 6.6% | 24 | 1.9% | 29 | 2.2% | 35 | 2.7% | 35 | 2.7% | 24 | 1.9% | 18 | 1.4% | 20 | 1.5% | 24 | 1.9% | 20 | 1.5% | 595 | 45.9% |
| FY2007 | 1,256 | | | 121 | 9.6% | 121 | 9.6% | 56 | 4.5% | 38 | 3.0% | 39 | 3.1% | 51 | 4.1% | 35 | 2.8% | 30 | 2.4% | 27 | 2.1% | 17 | 1.4% | 19 | 1.5% | 554 | 44.1% |
| FY2008 | 1,236 | | | | | 102 | 8.3% | 63 | 5.1% | 43 | 3.5% | 47 | 3.8% | 38 | 3.1% | 20 | 1.6% | 20 | 1.6% | 43 | 3.5% | 19 | 1.5% | 22 | 1.8% | 417 | 33.7% |
| FY2009 | 777 | | | | | | | 59 | 7.6% | 43 | 5.5% | 37 | 4.8% | 27 | 3.5% | 28 | 3.6% | 27 | 3.5% | 27 | 3.5% | 13 | 1.7% | 16 | 2.1% | 277 | 35.6% |
| FY2010 | 639 | | | | | | | | | 31 | 4.9% | 42 | 6.6% | 35 | 5.5% | 24 | 3.8% | 22 | 3.4% | 19 | 3.0% | 16 | 2.5% | 15 | 2.3% | 204 | 31.9% |
| FY2011 | 492 | | | | | | | | | | | 30 | 6.1% | 23 | 4.7% | 23 | 4.7% | 11 | 2.2% | 39 | 7.9% | 22 | 4.5% | 20 | 4.1% | 168 | 34.1% |
| FY2012 | 881 | | | | | | | | | | | | | 61 | 6.9% | 44 | 5.0% | 39 | 4.4% | 62 | 7.0% | 32 | 3.6% | 27 | 3.1% | 265 | 30.1% |
| FY2013 | 720 | | | | | | | | | | | | | | | 76 | 10.6% | 57 | 7.9% | 71 | 9.9% | 44 | 6.1% | 35 | 4.9% | 283 | 39.3% |
| FY2014 | 978 | | | | | | | | | | | | | | | | | 79 | 8.1% | 79 | 8.1% | 48 | 4.9% | 45 | 4.6% | 251 | 25.7% |
| FY2015 | 972 | | | | | | | | | | | | | | | | | | | 32 | 3.3% | 62 | 6.4% | 59 | 6.1% | 153 | 15.7% |
| FY2016 | 720 | | | | | | | | | | | | | | | | | | | | | 54 | 7.5% | 60 | 8.3% | 114 | 15.8% |
| FY2017 | 1,349 | | | | | | | | | | | | | | | | | | | | | | | 148 | 11.0% | 148 | 11.0% |
| Totals | 11,317 | | | | | | | | | | | | | | | | | | | | | | | | | 3,429 | 30.3% |

^{1.} This chart shows the cohort of teachers hired in a fiscal year and (reading across the line) the number from that cohort that terminated employment in subsequent fiscal years.

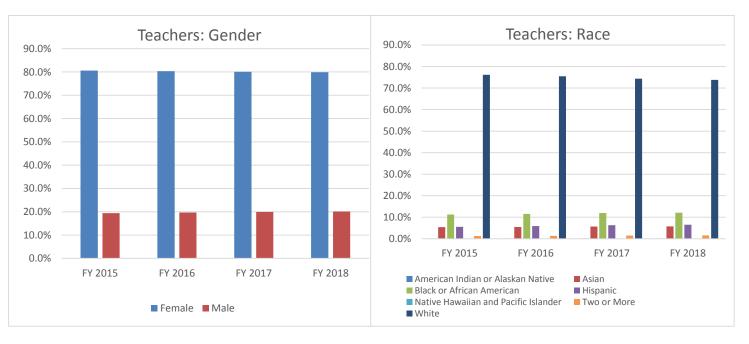
^{2.} This chart does not include retirements.

Teachers: Demographic Profile

| | FY 2 | 015 | FY 2 | 016 | FY 2 | 017 | FY 2 | 018 |
|--------------------------------------|--------|---------|--------|---------|--------|---------|--------|---------|
| | Number | Percent | Number | Percent | Number | Percent | Number | Percent |
| GENDER | | | | | | | | |
| Female | 9,961 | 80.6% | 9,888 | 80.4% | 10,217 | 80.1% | 10,388 | 79.9% |
| Male | 2,393 | 19.4% | 2,416 | 19.6% | 2,536 | 19.9% | 2,613 | 20.1% |
| TOTAL | 12,354 | 100.0% | 12,304 | 100.0% | 12,753 | 100.0% | 13,001 | 100.0% |
| RACE | | | | | | | | |
| American Indian or Alaskan Native | 24 | 0.2% | 22 | 0.2% | 21 | 0.2% | 19 | 0.1% |
| Asian | 670 | 5.4% | 677 | 5.5% | 722 | 5.7% | 748 | 5.8% |
| Black or African American | 1,397 | 11.3% | 1,421 | 11.5% | 1,526 | 12.0% | 1,578 | 12.1% |
| Hispanic | 689 | 5.6% | 726 | 5.9% | 804 | 6.3% | 850 | 6.5% |
| Native Hawaiian and Pacific Islander | 1 | 0.0% | 1 | 0.0% | 5 | 0.0% | 6 | 0.0% |
| Two or More | 162 | 1.3% | 171 | 1.4% | 189 | 1.5% | 203 | 1.6% |
| White | 9,411 | 76.2% | 9,286 | 75.5% | 9,486 | 74.4% | 9,597 | 73.8% |
| TOTAL | 12,354 | 100.0% | 12,304 | 100.0% | 12,753 | 100.0% | 13,001 | 100.0% |
| AGE | | | | | | | | |
| Under 20 years | 0 | 0.00% | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| 20 - 29 years | 2,223 | 17.99% | 2,110 | 17.1% | 2,253 | 17.7% | 2,276 | 17.5% |
| 30 - 39 years | 3,568 | 28.88% | 3,611 | 29.3% | 3,740 | 29.3% | 3,800 | 29.2% |
| 40 - 49 years | 3,171 | 25.67% | 3,203 | 26.0% | 3,358 | 26.3% | 3,494 | 26.9% |
| 50 - 59 years | 2,314 | 18.73% | 2,331 | 18.9% | 2,402 | 18.8% | 2,453 | 18.9% |
| 60+ years | 1,078 | 8.73% | 1,049 | 8.5% | 1,000 | 7.8% | 978 | 7.5% |
| AVERAGE AGE | 42.1 | | 42.3 | | 42.1 | | 42.1 | |
| TOTAL | 12,354 | 100.0% | 12,304 | 100.0% | 12,753 | 100.0% | 13,001 | 100.0% |

^{1.} Data reflects the number of permanent employees by head count. Temporary and substitute employees are not included.

^{2.} Data was captured on October 15.



Teachers: Gender by School Type

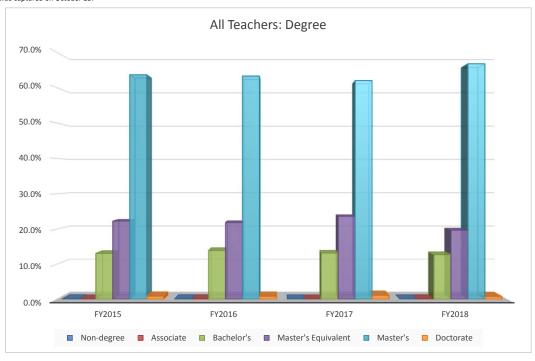
| | FY2 | 015 | FY2 | 016 | FY2 | 017 | FY2 | 018 |
|----------------------------------|--------|---------|--------|---------|--------|---------|--------|---------|
| | Number | Percent | Number | Percent | Number | Percent | Number | Percent |
| ELEMENTARY SCHOOL | | | | | | | | |
| Female | 5,476 | 91.8% | 5,413 | 91.4% | 5,555 | 91.2% | 5,575 | 91.1% |
| Male | 490 | 8.2% | 510 | 8.6% | 537 | 8.8% | 542 | 8.9% |
| TOTAL | 5,966 | 100.0% | 5,923 | 100.0% | 6,092 | 100.0% | 6,117 | 100.0% |
| MIDDLE SCHOOL | | | | | | | | |
| Female | 1,848 | 73.6% | 1,874 | 73.8% | 1,941 | 73.5% | 2,019 | 73.2% |
| Male | 664 | 26.4% | 665 | 26.2% | 699 | 26.5% | 739 | 26.8% |
| TOTAL | 2,512 | 100.0% | 2,539 | 100.0% | 2,640 | 100.0% | 2,758 | 100.0% |
| HIGH SCHOOL | | | | | | | | |
| Female | 2,005 | 63.2% | 1,970 | 62.7% | 2,090 | 63.1% | 2,153 | 63.2% |
| Male | 1,169 | 36.8% | 1,174 | 37.3% | 1,222 | 36.9% | 1,254 | 36.8% |
| TOTAL | 3,174 | 100.0% | 3,144 | 100.0% | 3,312 | 100.0% | 3,407 | 100.0% |
| CENTRAL OFFICE & SPECIAL SCHOOLS | | | | | | | | |
| Female | 631 | 90.1% | 631 | 90.4% | 631 | 89.0% | 641 | 89.2% |
| Male | 69 | 9.9% | 67 | 9.6% | 78 | 11.0% | 78 | 10.8% |
| TOTAL | 700 | 100.0% | 698 | 100.0% | 709 | 100.0% | 719 | 100.0% |
| ALL TEACHERS | | | | | | | | |
| Female | 9,960 | 80.6% | 9,888 | 80.4% | 10,217 | 80.1% | 10,388 | 79.9% |
| Male | 2,392 | 19.4% | 2,416 | 19.6% | 2,536 | 19.9% | 2,613 | 20.1% |
| GRAND TOTAL | 12,352 | 100.0% | 12,304 | 100.0% | 12,753 | 100.0% | 13,001 | 100.0% |

^{1.} Data reflects the number of permanent employees by head count. Temporary and substitute employees are not included.

^{2.} Data was captured on October 15.

Teachers: Degree by School Type

| | FY2 | 015 | FY2 | 016 | FY2 | 017 | FY2 | 018 |
|----------------------------------|--------|---------|--------|---------|--------|---------|--------|---------|
| | Number | Percent | Number | Percent | Number | Percent | Number | Percent |
| ELEMENTARY SCHOOL | | | | | | | | |
| Non-degree | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Associate | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Bachelor's | 1,048 | 17.6% | 1,039 | 17.5% | 1,075 | 17.6% | 1,066 | 17.4% |
| Master's Equivalent | 1,351 | 22.6% | 1,317 | 22.2% | 1,422 | 23.3% | 1,253 | 20.5% |
| Master's | 3,549 | 59.5% | 3,548 | 59.9% | 3,569 | 58.6% | 3,780 | 61.89 |
| Doctorate | 20 | 0.3% | 19 | 0.3% | 26 | 0.4% | 18 | 0.39 |
| TOTAL | 5,968 | 100.0% | 5,923 | 100.0% | 6,092 | 100.0% | 6,117 | 100.0% |
| MIDDLE SCHOOL | | | | | | | | |
| Non-degree | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Associate | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% | 0 | 0.09 |
| Bachelor's | 288 | 11.5% | 341 | 13.4% | 316 | 12.0% | 324 | 11.7% |
| Master's Equivalent | 562 | 22.4% | 554 | 21.8% | 658 | 24.9% | 525 | 19.0% |
| Master's | 1,647 | 65.5% | 1,626 | 64.0% | 1,638 | 62.0% | 1,888 | 68.5% |
| Doctorate | 16 | 0.6% | 18 | 0.7% | 28 | 1.1% | 21 | 0.8% |
| TOTAL | 2,513 | 100.0% | 2,539 | 100.0% | 2,640 | 100.0% | 2,758 | 100.0% |
| HIGH SCHOOL | | | | | | | | |
| Non-degree | 6 | 0.2% | 5 | 0.2% | 4 | 0.1% | 2 | 0.1% |
| Associate | 0 | 0.0% | 1 | 0.0% | 0 | 0.0% | 1 | 0.0% |
| Bachelor's | 244 | 7.7% | 294 | 9.4% | 255 | 7.7% | 240 | 7.0% |
| Master's Equivalent | 755 | 23.8% | 735 | 23.4% | 836 | 25.2% | 708 | 20.8% |
| Master's | 2,114 | 66.6% | 2,058 | 65.5% | 2,150 | 64.9% | 2,409 | 70.7% |
| Doctorate | 55 | 1.7% | 51 | 1.6% | 67 | 2.0% | 47 | 1.49 |
| TOTAL | 3,174 | 100.0% | 3,144 | 100.0% | 3,312 | 100.0% | 3,407 | 100.0% |
| CENTRAL OFFICE & SPECIAL SCHOOLS | | | | | | | | |
| Non-degree | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Associate | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Bachelor's | 40 | 5.7% | 44 | 6.3% | 37 | 5.2% | 27 | 3.8% |
| Master's Equivalent | 87 | 12.4% | 85 | 12.2% | 98 | 13.8% | 78 | 10.8% |
| Master's | 553 | 79.1% | 551 | 78.9% | 549 | 77.4% | 598 | 83.2% |
| Doctorate | 19 | 2.7% | 18 | 2.6% | 25 | 3.5% | 16 | 2.2% |
| TOTAL | 699 | 100.0% | 698 | 100.0% | 709 | 100.0% | 719 | 100.0% |
| ALL TEACHERS | | | | | | | | |
| Non-degree | 6 | 0.0% | 5 | 0.0% | 4 | 0.0% | 2 | 0.0% |
| Associate | 0 | 0.0% | 1 | 0.0% | 0 | 0.0% | 1 | 0.0% |
| Bachelor's | 1,620 | 13.1% | 1,718 | 14.0% | 1,683 | 13.2% | 1,657 | 12.7% |
| Master's Equivalent | 2,755 | 22.3% | 2,691 | 21.9% | 3,014 | 23.6% | 2,564 | 19.7% |
| Master's | 7,863 | 63.6% | 7,783 | 63.3% | 7,906 | 62.0% | 8,675 | 66.7% |
| Doctorate | 110 | 0.9% | 106 | 0.9% | 146 | 1.1% | 102 | 0.8% |
| GRAND TOTAL | 12,354 | 100.0% | 12,304 | 100.0% | 12,753 | 100.0% | 13,001 | 100.0% |

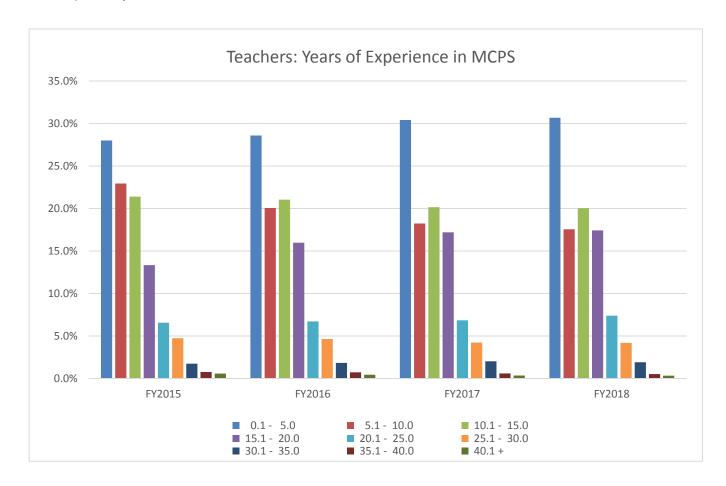


Teachers: Years of Experience in MCPS

| Years of Experience | FY2 | 015 | FY2 | 016 | FY2 | 017 | FY2018 | | |
|---------------------|--------|---------|--------|---------|--------|---------|--------|---------|--|
| rears of Experience | Number | Percent | Number | Percent | Number | Percent | Number | Percent | |
| 0.1 - 5.0 | 3,459 | 28.0% | 3,517 | 28.6% | 3,879 | 30.4% | 3,988 | 30.7% | |
| 5.1 - 10.0 | 2,834 | 22.9% | 2,467 | 20.1% | 2,326 | 18.2% | 2,283 | 17.6% | |
| 10.1 - 15.0 | 2,642 | 21.4% | 2,589 | 21.0% | 2,570 | 20.2% | 2,606 | 20.0% | |
| 15.1 - 20.0 | 1,648 | 13.3% | 1,966 | 16.0% | 2,192 | 17.2% | 2,266 | 17.4% | |
| 20.1 - 25.0 | 810 | 6.6% | 825 | 6.7% | 872 | 6.8% | 959 | 7.4% | |
| 25.1 - 30.0 | 584 | 4.7% | 570 | 4.6% | 538 | 4.2% | 545 | 4.2% | |
| 30.1 - 35.0 | 214 | 1.7% | 226 | 1.8% | 257 | 2.0% | 247 | 1.9% | |
| 35.1 - 40.0 | 93 | 0.8% | 89 | 0.7% | 76 | 0.6% | 66 | 0.5% | |
| 40.1 + | 70 | 0.6% | 55 | 0.4% | 43 | 0.3% | 41 | 0.3% | |
| TOTAL | 12,354 | 100.0% | 12,304 | 100.0% | 12,753 | 100.0% | 13,001 | 100.0% | |

^{1.} Data reflects prior and continuous years worked in MCPS in an administrative or professional position (adjusted for periods of long term leave). Distinct years of experience for either teaching or administrative positions are not available.

^{2.} Data Captured as of October 15.

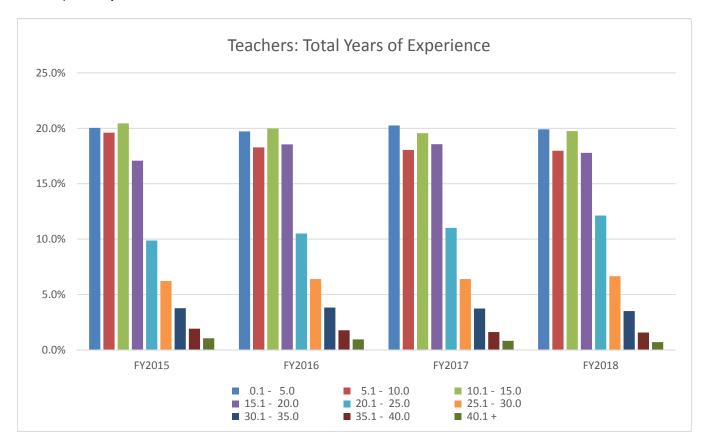


Teachers: Total Years of Experience

| Years of Experience | FY2 | 015 | FY2 | 016 | FY2 | 017 | FY2018 | | |
|---------------------|--------|---------|--------|---------|--------|---------|--------|---------|--|
| rears of experience | Number | Percent | Number | Percent | Number | Percent | Number | Percent | |
| 0.1 - 5.0 | 2,475 | 20.0% | 2,427 | 19.7% | 2,583 | 20.3% | 2,588 | 19.9% | |
| 5.1 - 10.0 | 2,421 | 19.6% | 2,248 | 18.3% | 2,301 | 18.0% | 2,337 | 18.0% | |
| 10.1 - 15.0 | 2,525 | 20.4% | 2,459 | 20.0% | 2,494 | 19.6% | 2,567 | 19.7% | |
| 15.1 - 20.0 | 2,110 | 17.1% | 2,282 | 18.5% | 2,368 | 18.6% | 2,313 | 17.8% | |
| 20.1 - 25.0 | 1,220 | 9.9% | 1,293 | 10.5% | 1,404 | 11.0% | 1,576 | 12.1% | |
| 25.1 - 30.0 | 768 | 6.2% | 787 | 6.4% | 815 | 6.4% | 866 | 6.7% | |
| 30.1 - 35.0 | 466 | 3.8% | 471 | 3.8% | 477 | 3.7% | 457 | 3.5% | |
| 35.1 - 40.0 | 238 | 1.9% | 219 | 1.8% | 206 | 1.6% | 204 | 1.6% | |
| 40.1 + | 131 | 1.1% | 118 | 1.0% | 105 | 0.8% | 93 | 0.7% | |
| TOTAL | 12,354 | 100.0% | 12,304 | 100.0% | 12,753 | 100.0% | 13,001 | 100.0% | |

^{1.} Data reflects years worked as an administrator or professional within MCPS or other agency. Distinct years of experience for either teaching or administrative positions are not available.

2. Data captured as of October 15.



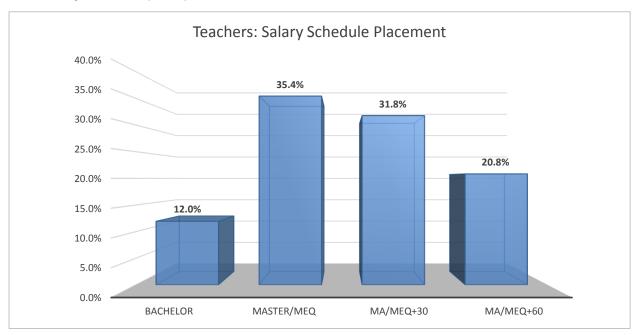
Teachers: Salary Schedule Placement

| FY2018 | | | | | | | | | | | | |
|--------|--------|---------|--------|-------------------|--------|--------------------|--------|--------------------|--------|---------|--|--|
| Ston | Bach | elor | Master | /MEQ ¹ | MA/MI | EQ+30 ² | MA/MI | EQ+60 ³ | Tot | tal | | |
| Step | Number | Percent | Number | Percent | Number | Percent | Number | Percent | Number | Percent | | |
| 1 | 298 | 19.2% | 198 | 4.3% | 32 | 0.8% | 15 | 0.6% | 543 | 4.2% | | |
| 2 | 342 | 22.0% | 266 | 5.8% | 52 | 1.3% | 17 | 0.6% | 677 | 5.2% | | |
| 3 | 187 | 12.0% | 167 | 3.6% | 41 | 1.0% | 14 | 0.5% | 409 | 3.1% | | |
| 4 | 203 | 13.1% | 238 | 5.2% | 69 | 1.7% | 27 | 1.0% | 537 | 4.1% | | |
| 5 | 172 | 11.1% | 245 | 5.3% | 109 | 2.6% | 41 | 1.5% | 567 | 4.4% | | |
| 6 | 99 | 6.4% | 245 | 5.3% | 144 | 3.5% | 43 | 1.6% | 531 | 4.1% | | |
| 7 | 98 | 6.3% | 381 | 8.3% | 237 | 5.7% | 87 | 3.2% | 803 | 6.2% | | |
| 8 | 58 | 3.7% | 193 | 4.2% | 140 | 3.4% | 50 | 1.8% | 441 | 3.4% | | |
| 9 | 26 | 1.7% | 294 | 6.4% | 143 | 3.5% | 60 | 2.2% | 523 | 4.0% | | |
| 10 | 53 | 3.4% | 285 | 6.2% | 185 | 4.5% | 82 | 3.0% | 605 | 4.7% | | |
| 11 | 0 | 0.0% | 231 | 5.0% | 254 | 6.1% | 106 | 3.9% | 591 | 4.5% | | |
| 12 | 0 | 0.0% | 224 | 4.9% | 215 | 5.2% | 135 | 5.0% | 574 | 4.4% | | |
| 13 | 0 | 0.0% | 219 | 4.8% | 215 | 5.2% | 134 | 4.9% | 568 | 4.4% | | |
| 14 | 0 | 0.0% | 147 | 3.2% | 194 | 4.7% | 124 | 4.6% | 465 | 3.6% | | |
| 15 | 0 | 0.0% | 123 | 2.7% | 194 | 4.7% | 114 | 4.2% | 431 | 3.3% | | |
| 16 | 0 | 0.0% | 127 | 2.8% | 195 | 4.7% | 139 | 5.1% | 461 | 3.5% | | |
| 17 | 0 | 0.0% | 146 | 3.2% | 210 | 5.1% | 151 | 5.6% | 507 | 3.9% | | |
| 18 | 0 | 0.0% | 133 | 2.9% | 177 | 4.3% | 123 | 4.5% | 433 | 3.3% | | |
| 19-24 | 0 | 0.0% | 411 | 8.9% | 724 | 17.5% | 614 | 22.7% | 1,749 | 13.5% | | |
| 25 | 0 | 0.0% | 0 | 0.0% | 1 | 0.0% | 1 | 0.0% | 2 | 0.0% | | |
| 50-52 | 6 | 0.4% | 75 | 1.6% | 169 | 4.1% | 186 | 6.9% | 436 | 3.4% | | |
| 55 | 0 | 0.0% | 96 | 2.1% | 146 | 3.5% | 168 | 6.2% | 410 | 3.2% | | |
| 60-65 | 12 | 0.8% | 162 | 3.5% | 285 | 6.9% | 279 | 10.3% | 738 | 5.7% | | |
| TOTAL | 1,554 | 12.0% | 4,606 | 35.4% | 4,131 | 31.8% | 2,710 | 20.8% | 13,001 | 100.0% | | |

Data reflects the number of permanent employees by head count as of October 15.

Step 50 and above indicate that employees received a 2% increase on 7/1/2012 and/or 2/8/2014.

 $^{^3}$ MA/MEQ+60: Master's degree or Master's Equivalent plus 60 additional credit hours.



¹ Master's/MEQ: Master's degree or Master's Equivalent.

 $^{^2\,\}mbox{MA/MEQ+30:}$ Master's degree or Master's Equivalent plus 30 additional credit hours.

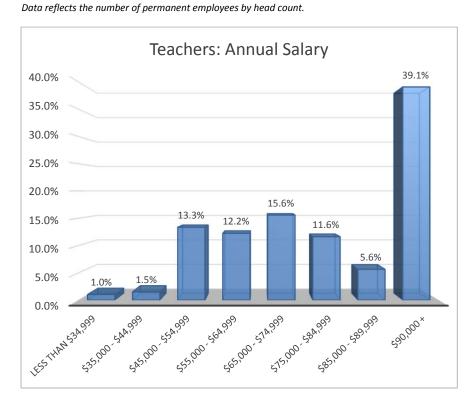
Teachers: Annual Salary FY2018

| Annual Salary | Number | Percent |
|---------------------|----------|---------|
| Less than \$29,999 | 68 | 0.5% |
| \$30,000 - \$34,999 | 64 | 0.5% |
| \$35,000 - \$39,999 | 84 | 0.6% |
| \$40,000 - \$44,999 | 111 | 0.9% |
| \$45,000 - \$49,999 | 697 | 5.4% |
| \$50,000 - \$54,999 | 1,038 | 8.0% |
| \$55,000 - \$59,999 | 754 | 5.8% |
| \$60,000 - \$64,999 | 835 | 6.4% |
| \$65,000 - \$69,999 | 1,050 | 8.1% |
| \$70,000 - \$74,999 | 975 | 7.5% |
| \$75,000 - \$79,999 | 587 | 4.5% |
| \$80,000 - \$84,999 | 921 | 7.1% |
| \$85,000 - \$89,999 | 732 | 5.6% |
| \$90,000 - \$94,999 | 756 | 5.8% |
| \$95,000 + | 4,329 | 33.3% |
| TOTA | L 13,001 | 100.0% |

Data as of October 15.

| Teachers: A | verage Salaries ¹ |
|-------------|------------------------------|
| FY 2018 | \$82,809 |
| FY 2017 | \$81,791 |
| FY 2016 | \$77,887 |
| FY2015 | \$76,014 |
| FY 2014 | \$75,445 |

¹ Average salary calculation: Salaries/filled FTE Salaries presented reflect actual salaries not adjusted for full time equivalency (FTE)

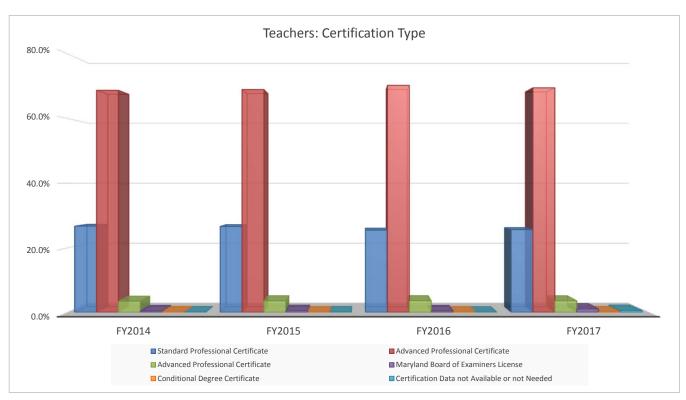


Teachers: Certification Type

| Fiscal Year | Teachers | | Standard Professional Certificate ¹ | | Advanced Professional Certificate ² | | Maryland Board of Examiners License ³ | | Conditional Degree Certificate ⁴ | | Resident Teacher Certificate ⁵ | | on Data not r not Needed |
|-------------|----------------|----------------------------|---|-------|---|-------|---|-------|--|-------|--|-------|-----------------------------|
| | (as of June 1) | (as of June 1) Count Perce | | Count | Percent | Count | Percent | Count | Percent | Count | Percent | Count | Percent |
| FY2017 | 12,712 | 3,261 | 25.7% | 8,839 | 69.5% | 452 | 3.6% | 134 | 1.1% | 16 | 0.1% | 10 | 0.1% |
| FY2016 | 12,190 | 3,107 | 25.5% | 8,570 | 70.3% | 440 | 3.6% | 55 | 0.5% | 9 | 0.1% | 9 | 0.1% |
| FY2015 | 12,268 | 3,266 | 26.6% | 8,465 | 69.0% | 437 | 3.6% | 60 | 0.5% | 10 | 0.1% | 2 | 0.0% |
| FY2014 | 12,057 | 3,222 | 26.7% | 8,290 | 68.8% | 414 | 3.4% | 53 | 0.4% | 13 | 0.1% | 65 | 0.5% |

 $\label{lem:certification} \textit{Certification data is not complete in the HR system until February. } \textit{Data was collected in June of the fiscal year.}$

⁵ Resident Teacher Certificate is one held by an educator holding a bachelor's degree or higher who has content expertise, is highly qualified and is meeting the requirements for a standard or advanced certificate through an alternative program.



¹ The Standard Professional Certificate is a professional certificate in the state of Maryland.

² The Advanced Professional Certificate is the highest professional certificate in the state of Maryland.

³ Maryland Board of Examiners License is required for Speech Pathologists, Occupational & Physical Therapists, and Social Workers hired by MCPS.

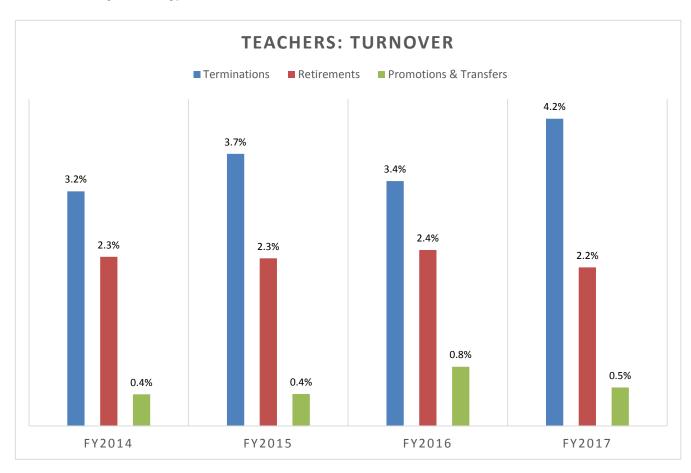
⁴ Conditional Degree Certificate is one held by an educator holding a bachelor's degree or higher who does not meet the requirements for a standard or advanced certificate.

Teachers: Turnover

| Fiscal Year | Number of | Termir | nations | Retire | ments | Promotions | & Transfers ² | Total Turnover | | |
|-------------|-----------------------|--------|---------|--------|---------|------------|--------------------------|----------------|---------|--|
| | Teachers ¹ | Number | Percent | Number | Percent | Number | Percent | Number | Percent | |
| FY2017 | 13,000 | 550 | 4.2% | 284 | 2.2% | 69 | 0.5% | 903 | 6.9% | |
| FY2016 | 12,753 | 430 | 3.4% | 309 | 2.4% | 104 | 0.8% | 843 | 6.6% | |
| FY2015 | 12,304 | 461 | 3.7% | 284 | 2.3% | 54 | 0.4% | 799 | 6.5% | |
| FY2014 | 12,408 | 401 | 3.2% | 289 | 2.3% | 54 | 0.4% | 744 | 6.0% | |

 $^{^{1}}$ Total number of teachers is based upon a snapshot taken in the fall of each fiscal year.

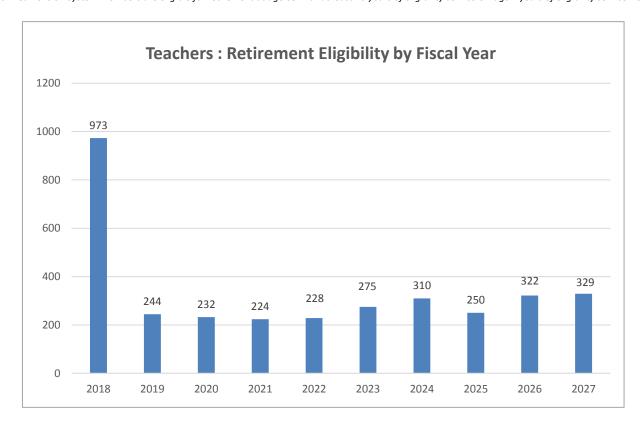
² Promotion is defined to be a teacher moving to a higher graded non-teacher position. A teacher moving from one school to another is not counted as a promotion. Transfer is defined to be a teacher no longer in a teaching position.



Teachers: Retirement Eligibility

| Fiscal Year | Teachers Eligible By Fiscal Year | Percent of Total |
|--------------------------|-------------------------------------|------------------|
| 2018 | 973 | 7.5% |
| 2019 | 244 | 1.9% |
| 2020 | 232 | 1.8% |
| 2021 | 224 | 1.7% |
| 2022 | 228 | 1.7% |
| 2023 | 275 | 2.1% |
| 2024 | 310 | 2.4% |
| 2025 | 250 | 1.9% |
| 2026 | 322 | 2.5% |
| 2027 | 329 | 2.5% |
| Eligible within 10 years | 3,387 | 26.0% |
| Total Teachers | 13,033 | 100.0% |

- 1. Data reflects retirement eligibility as of July 1, 2017.
- 2. Retirement System members are eligible for retirement at any age with 30 years of credited service OR age 60 with at least 5 years of credited service.
- 3. Pension System members are eligible for retirement with 30 years of eligibility service OR age 62 with at least 5 years of eligibility service.
- 4. Reformed Pension System members are eligible for retirement at age 65 with at least 10 years of eligibility service OR age + years of eligibility service = 90.



Section 10: MCEA – Counselors (10 month)

- 1. Demographic Profile by School Type
- 2. Demographic Profile

Counselors: Demographic Profile

| | FY 2 | 015 | FY 2 | 016 | FY 2 | 017 | FY 2 | 018 |
|------------------------------------|---------|---------|--------|---------|--------|---------|--------|---------|
| | Number | Percent | Number | Percent | Number | Percent | Number | Percent |
| ELEMENTARY SCHOOL | | | | | | | | |
| Gender | | | | | | | | |
| Female | 133 | 94.3% | 136 | 94.4% | 145 | 94.2% | 142 | 93.4% |
| Male | 8 | 5.7% | 8 | 5.6% | 9 | 5.8% | 10 | 6.6% |
| TOTAL | 141 | 100.0% | 144 | 100.0% | 154 | 100.0% | 152 | 100.0% |
| Race | | | | | | | | |
| American Indian or Alaskan Native | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Asian | 2 | 1.4% | 2 | 1.4% | 1 | 0.6% | 1 | 0.7% |
| Black or African American | 19 | 13.5% | 21 | 14.6% | 22 | 14.3% | 24 | 15.8% |
| Hispanic | 9 | 6.4% | 9 | 6.3% | 10 | 6.5% | 8 | 5.3% |
| Native Hawaian or Pacific Islander | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Two or More | 1 | 0.7% | 2 | 1.4% | 2 | 1.3% | 2 | 1.3% |
| White | 110 | 78.0% | 110 | 76.4% | 119 | 77.3% | 117 | 77.0% |
| TOTAL | 141 | 100.0% | 144 | 100.0% | 154 | 100.0% | 152 | 100.0% |
| MIDDLE SCHOOL | | | | | | | | |
| Gender | | | | | | | | |
| Female | 113 | 78.5% | 114 | 79.7% | 126 | 84.6% | 130 | 83.9% |
| Male | 31 | 21.5% | 29 | 20.3% | 23 | 15.4% | 25 | 16.1% |
| Race TOTAL | 144 | 100.0% | 143 | 100.0% | 149 | 100.0% | 155 | 100.0% |
| American Indian or Alaskan Native | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Asian | 6 | 4.2% | 7 | 4.9% | 6 | 4.0% | 7 | 4.5% |
| Black or African American | 37 | 25.7% | 36 | 25.2% | 38 | 25.5% | 39 | 25.2% |
| Hispanic | 8 | 5.6% | 9 | 6.3% | 11 | 7.4% | 11 | 7.1% |
| Native Hawaian or Pacific Islander | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Two or More | 2 | 1.4% | 1 | 0.7% | 1 | 0.7% | 1 | 0.6% |
| White | 91 | 63.2% | 90 | 62.9% | 93 | 62.4% | 97 | 62.6% |
| TOTAL | 144 | 100.0% | 143 | 100.0% | 149 | 100.0% | 155 | 100.0% |
| HIGH SCHOOL | | | | | | | | |
| Gender | | | | | | | | |
| Female | 146 | 75.6% | 144 | 74.6% | 141 | 71.6% | 147 | 73.1% |
| Male | 47 | 24.4% | 49 | 25.4% | 56 | 28.4% | 54 | 26.9% |
| TOTAL | 193 | 100.0% | 193 | 100.0% | 197 | 100.0% | 201 | 100.0% |
| Race | | | | | | | | |
| American Indian or Alaskan Native | 1 | 0.5% | 1 | 0.5% | 1 | 0.5% | 1 | 0.5% |
| Asian | 11 | 5.7% | 10 | 5.2% | 12 | 6.1% | 14 | 7.0% |
| Black or African American | 45 | 23.3% | 42 | 21.8% | 51 | 25.9% | 52 | 25.9% |
| Hispanic | 24 | 12.4% | 23 | 11.9% | 24 | 12.2% | 24 | 11.9% |
| Native Hawaian or Pacific Islander | | 0.0% | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Two or More | 2 | 1.0% | 2 | 1.0% | 2 | 1.0% | 1 | 0.5% |
| White | 110 | 57.0% | 115 | 59.6% | 107 | 54.3% | 109 | 54.2% |
| TOTAL | 193 | 100.0% | 193 | 100.0% | 197 | 100.0% | 201 | 100.0% |
| CENTRAL OFFICE AND SPECIA | T 2CHOO | LS | | | | | | |
| Gender | | | | | | | | |
| Female | 7 | 87.5% | 6 | 85.7% | 5 | 100.0% | 4 | 100.0% |
| Male | 1 | 12.5% | 1 | 14.3% | 0 | 0.0% | 0 | 0.0% |
| Race TOTAL | 8 | 100.0% | 7 | 100.0% | 5 | 100.0% | 4 | 100.0% |
| American Indian or Alaskan Native | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Asian Asian | 2 | 25.0% | 2 | 28.6% | 0 | 0.0% | 0 | 0.0% |
| Black or African American | 2 | 25.0% | 2 | 28.6% | 2 | 40.0% | 2 | 50.0% |
| Hispanic | 1 | 12.5% | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Native Hawaian or Pacific Islander | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Two or More | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| White | 3 | 37.5% | 3 | 42.9% | 3 | 60.0% | 2 | 50.0% |
| TOTAL | 8 | 100.0% | 7 | 100.0% | 5 | 100.0% | | 100.0% |
| | | | | | | | | |

^{1.} Data reflects the number of permanent employees by head count. Temporary and substitute employees are not included.

^{2.} Data was captured on October 15.

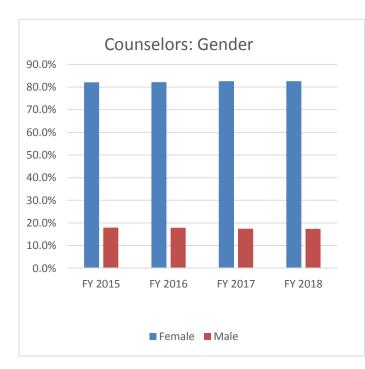
^{3.} Counselors assigned to non-school based offices service ESOL students, students in alternative programs, and students in special schools.

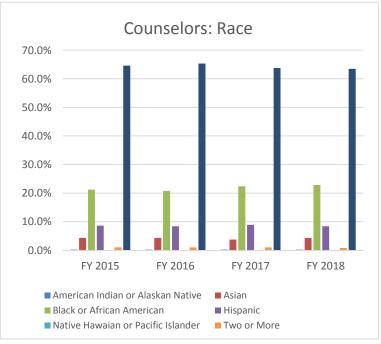
Counselors: Demographic Profile

| | FY 2 | 015 | FY 2 | 2016 | FY 2 | 2017 | FY 2 | 018 |
|------------------------------------|--------|---------|--------|---------|--------|---------|--------|---------|
| | Number | Percent | Number | Percent | Number | Percent | Number | Percent |
| GENDER | | | | | | | | |
| Female | 399 | 82.1% | 400 | 82.1% | 417 | 82.6% | 423 | 82.6% |
| Male | 87 | 17.9% | 87 | 17.9% | 88 | 17.4% | 89 | 17.4% |
| TOTAL | 486 | 100.0% | 487 | 100.0% | 505 | 100.0% | 512 | 100.0% |
| RACE | | | | | | | | |
| American Indian or Alaskan Native | 1 | 0.2% | 1 | 0.2% | 1 | 0.2% | 1 | 0.2% |
| Asian | 21 | 4.3% | 21 | 4.3% | 19 | 3.8% | 22 | 4.3% |
| Black or African American | 103 | 21.2% | 101 | 20.7% | 113 | 22.4% | 117 | 22.9% |
| Hispanic | 42 | 8.6% | 41 | 8.4% | 45 | 8.9% | 43 | 8.4% |
| Native Hawaian or Pacific Islander | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Two or More | 5 | 1.0% | 5 | 1.0% | 5 | 1.0% | 4 | 0.8% |
| White | 314 | 64.6% | 318 | 65.3% | 322 | 63.8% | 325 | 63.5% |
| TOTAL | 486 | 100.0% | 487 | 100.0% | 505 | 100.0% | 512 | 100.0% |

^{1.} Data reflects the number of permanent employees by head count. Temporary and substitute employees are not included.

^{2.} Data was captured on October 15.





Section 11: SEIU Local 500 Personnel (10 and 12 month)

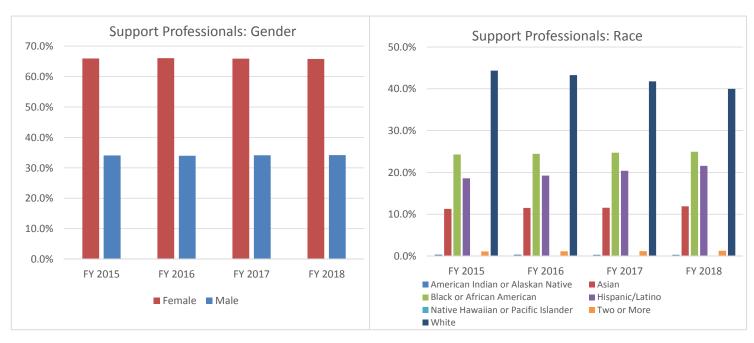
- 1. Demographic Profile
- 2. Salary Schedule Placement
- 3. Total Years of Experience
- 4. Turnover
- 5. Paraeducators Demographic Profile
- 6. Paraeducators Degree by School Type
- 7. Paraeducators Degree
- 8. Paraeducators Title I Highly Qualified Competency
- 9. Paraeducators Title I Competency by School
- 10. Paraeducators Turnover
- 11. Retirement Eligibility

Support Professionals: Demographic Profile

| | FY 2 | 015 | FY 2 | 016 | FY 2 | 017 | FY 2 | 018 |
|-------------------------------------|--------|---------|--------|---------|--------|---------|--------|---------|
| | Number | Percent | Number | Percent | Number | Percent | Number | Percent |
| GENDER | | | | | | | | |
| Female | 6,216 | 65.9% | 6,133 | 66.0% | 6,219 | 65.9% | 6,164 | 65.8% |
| Male | 3,214 | 34.1% | 3,155 | 34.0% | 3,222 | 34.1% | 3,203 | 34.2% |
| TOTAL | 9,430 | 100.0% | 9,288 | 100.0% | 9,441 | 100.0% | 9,367 | 100.0% |
| RACE | | | | | | | | |
| American Indian or Alaskan Native | 30 | 0.3% | 30 | 0.3% | 27 | 0.3% | 27 | 0.3% |
| Asian | 1,065 | 11.3% | 1,068 | 11.5% | 1,091 | 11.6% | 1,115 | 11.9% |
| Black or African American | 2,290 | 24.3% | 2,269 | 24.4% | 2,332 | 24.7% | 2,335 | 24.9% |
| Hispanic/Latino | 1,752 | 18.6% | 1,786 | 19.2% | 1,926 | 20.4% | 2,021 | 21.6% |
| Native Hawaiian or Pacific Islander | 7 | 0.1% | 9 | 0.1% | 8 | 0.1% | 9 | 0.1% |
| Two or More | 103 | 1.1% | 106 | 1.1% | 112 | 1.2% | 117 | 1.2% |
| White | 4,183 | 44.4% | 4,020 | 43.3% | 3,945 | 41.8% | 3,743 | 40.0% |
| TOTAL | 9,430 | 100.0% | 9,288 | 100.0% | 9,441 | 100.0% | 9,367 | 100.0% |
| AGE | | | | | | | | |
| Under 20 years | 3 | 0.0% | 2 | 0.0% | 7 | 0.1% | 4 | 0.0% |
| 20 - 29 years | 611 | 6.5% | 619 | 6.7% | 670 | 7.1% | 697 | 7.4% |
| 30 - 39 years | 1,041 | 11.0% | 1,053 | 11.3% | 1,140 | 12.1% | 1,172 | 12.5% |
| 40 - 49 years | 2,178 | 23.1% | 2,037 | 21.9% | 2,011 | 21.3% | 1,950 | 20.8% |
| 50 - 59 years | 3,525 | 37.4% | 3,449 | 37.1% | 3,461 | 36.7% | 3,359 | 35.9% |
| 60+ years | 2,072 | 22.0% | 2,128 | 22.9% | 2,152 | 22.8% | 2,185 | 23.3% |
| TOTAL | 9,430 | 100.0% | 9,288 | 100.0% | 9,441 | 100.0% | 9,367 | 100.0% |

^{1.} Data reflects the number of permanent employees by head count. Temporary and substitute employees are not included.

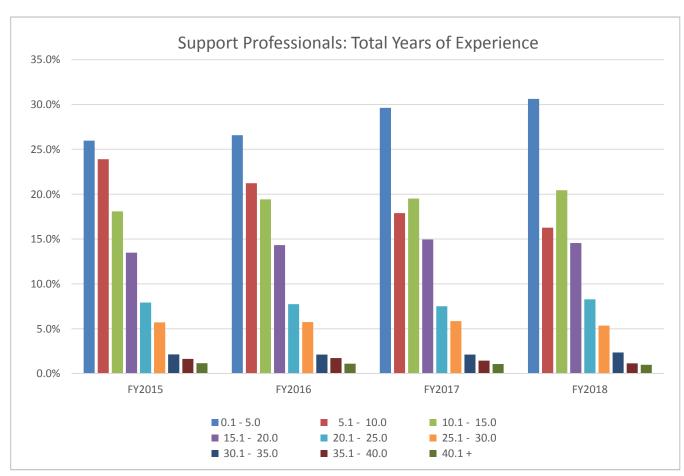
^{2.} Data was captured on October 15.



Support Professionals: Total Years of Experience

| Years of Experience | FY2 | 015 | FY2 | 016 | FY2 | 017 | FY2018 | | |
|---------------------|--------|---------|--------|---------|--------|---------|--------|---------|--|
| rears or Experience | Number | Percent | Number | Percent | Number | Percent | Number | Percent | |
| 0.1 - 5.0 | 2,449 | 26.0% | 2,469 | 26.6% | 2,797 | 29.6% | 2,869 | 30.6% | |
| 5.1 - 10.0 | 2,253 | 23.9% | 1,971 | 21.2% | 1,689 | 17.9% | 1,524 | 16.3% | |
| 10.1 - 15.0 | 1,706 | 18.1% | 1,804 | 19.4% | 1,843 | 19.5% | 1,914 | 20.4% | |
| 15.1 - 20.0 | 1,271 | 13.5% | 1,330 | 14.3% | 1,412 | 15.0% | 1,363 | 14.6% | |
| 20.1 - 25.0 | 747 | 7.9% | 719 | 7.7% | 710 | 7.5% | 775 | 8.3% | |
| 25.1 - 30.0 | 538 | 5.7% | 533 | 5.7% | 552 | 5.8% | 501 | 5.3% | |
| 30.1 - 35.0 | 202 | 2.1% | 198 | 2.1% | 201 | 2.1% | 221 | 2.4% | |
| 35.1 - 40.0 | 155 | 1.6% | 161 | 1.7% | 136 | 1.4% | 108 | 1.2% | |
| 40.1 + | 109 | 1.2% | 103 | 1.1% | 101 | 1.1% | 92 | 1.0% | |
| TOTAL | 9,430 | 100.0% | 9,288 | 100.0% | 9,441 | 100.0% | 9,367 | 100.0% | |

 $^{{\}it 1. Data \ reflects \ years \ worked \ within \ MCPS \ or \ other \ county \ agency.}$

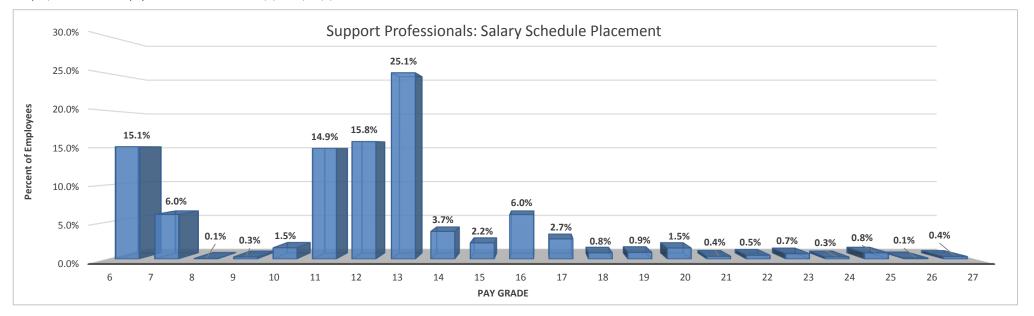


Support Professionals: Salary Schedule Placement

| | | | | | | | | | | | FY2 | 2018 | | | | | | | | | | | Total Nu | mber of |
|-------------|-------|------|------|------|------|-------|-------|-------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|----------|---------|
| Pay Grade → | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | Emplo | yees |
| Pay Step ↓ | | | | | | | | | | | | | | | | | | | | | | | Count | % |
| 1 | 120 | 23 | 1 | | 2 | 28 | 262 | 2 | 23 | | 14 | 10 | 1 | | 4 | 1 | 1 | | | | 1 | | 493 | 5.3% |
| 2 | 167 | 73 | | | 5 | 134 | 338 | 11 | 22 | 7 | 10 | 17 | 1 | | 6 | 1 | 1 | | | 5 | 1 | | 799 | 8.5% |
| 3 | 55 | 28 | | 2 | 1 | 70 | 113 | 135 | 13 | 10 | 10 | 9 | | | 2 | | 2 | 1 | 2 | 1 | 1 | 1 | 456 | 4.9% |
| 4 | 75 | 64 | | 1 | 6 | 104 | 117 | 91 | 21 | 11 | 22 | 11 | 3 | 1 | 9 | | 2 | 2 | 1 | | | | 541 | 5.8% |
| 5 | 59 | 11 | | 1 | 5 | 67 | 79 | 127 | 13 | 7 | 21 | 10 | 2 | 2 | 6 | | 1 | 3 | 1 | 1 | | | 416 | 4.4% |
| 6 | 57 | 21 | 1 | 3 | 4 | 78 | 58 | 128 | 20 | 9 | 16 | 20 | 2 | 2 | 10 | 4 | 2 | 4 | | 1 | | | 440 | 4.7% |
| 7 | 64 | 44 | 2 | 1 | 6 | 116 | 45 | 143 | 18 | 9 | 26 | 15 | 8 | 2 | 7 | 3 | 4 | 1 | 2 | 5 | 1 | 1 | 523 | 5.6% |
| 8 | 43 | 22 | 1 | 3 | 13 | 66 | 47 | 178 | 21 | 10 | 40 | 18 | 5 | 8 | 6 | 1 | 2 | 1 | 3 | 5 | 1 | 1 | 495 | 5.3% |
| 9 | 72 | 13 | | 1 | 15 | 20 | 46 | 113 | 16 | 11 | 36 | 21 | 4 | 4 | 6 | 2 | 3 | 8 | 1 | | | 1 | 393 | 4.2% |
| 10 | 613 | 213 | 3 | 11 | 65 | 582 | 308 | 1,196 | 118 | 88 | 248 | 91 | 35 | 51 | 62 | 19 | 20 | 41 | 14 | 49 | 9 | 17 | 3,853 | 41.1% |
| 50 | 46 | 18 | | 4 | 14 | 48 | 43 | 91 | 35 | 19 | 76 | 16 | 10 | 11 | 13 | 3 | 5 | 4 | 2 | 3 | | 5 | 466 | 5.0% |
| 60 | 48 | 34 | | | 6 | 85 | 28 | 136 | 29 | 23 | 44 | 16 | 7 | 4 | 8 | 1 | 5 | 2 | 1 | 8 | | 7 | 492 | 5.3% |
| TOTAL | 1,419 | 564 | 8 | 27 | 142 | 1,398 | 1,484 | 2,351 | 349 | 204 | 563 | 254 | 78 | 85 | 139 | 35 | 48 | 67 | 27 | 78 | 14 | 33 | 9,367 | 100.0% |
| % on Grade | 15.1% | 6.0% | 0.1% | 0.3% | 1.5% | 14.9% | 15.8% | 25.1% | 3.7% | 2.2% | 6.0% | 2.7% | 0.8% | 0.9% | 1.5% | 0.4% | 0.5% | 0.7% | 0.3% | 0.8% | 0.1% | 0.4% | 100.0% | |

^{1.} Currently there are no MCPS positions in grades 1-5

^{4.} Step 50/60 indicates that employees received a 2% increase on 7/1/12 and/or 2/8/2014.



 $^{2. \} The figures above \textit{ reflect number of assignments.} \textit{ An employee in multiple positions could be in multiple pay grades.} \\$

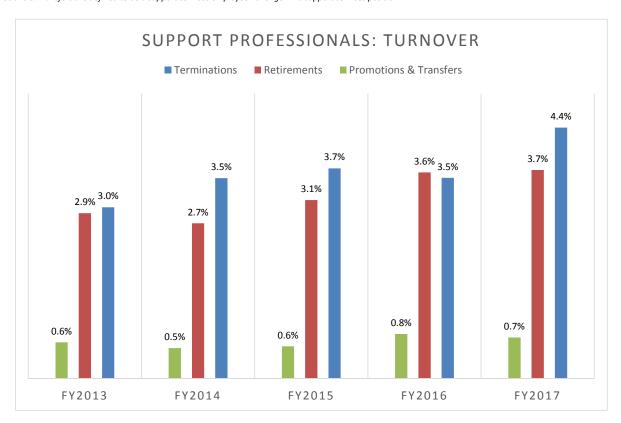
^{3.} The figures above reflect filled positions as of October 15, 2017.

Support Professionals: Turnover

| Fiscal Year | Number of Support | Termir | nations | Retire | ments | Promotions | & Transfers ² | Total Turnover | | |
|-------------|----------------------------|--------|---------|--------|---------|------------|--------------------------|----------------|---------|--|
| | Professionals ¹ | Number | Percent | Number | Percent | Number | Percent | Number | Percent | |
| FY2017 | 9,531 | 420 | 4.4% | 349 | 3.7% | 69 | 0.7% | 838 | 8.8% | |
| FY2016 | 9,420 | 332 | 3.5% | 341 | 3.6% | 74 | 0.8% | 747 | 7.9% | |
| FY2015 | 9,507 | 351 | 3.7% | 298 | 3.1% | 54 | 0.6% | 703 | 7.4% | |
| FY2014 | 9,461 | 333 | 3.5% | 258 | 2.7% | 51 | 0.5% | 642 | 6.8% | |
| FY2013 | 9,403 | 283 | 3.0% | 273 | 2.9% | 60 | 0.6% | 616 | 6.6% | |

¹ Total number of support services employees is based upon a snapshot taken in the fall of each fiscal year.

² Promotions & Transfers are defined to be a support services employee no longer in a support services position.

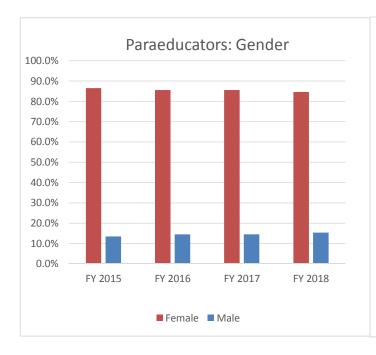


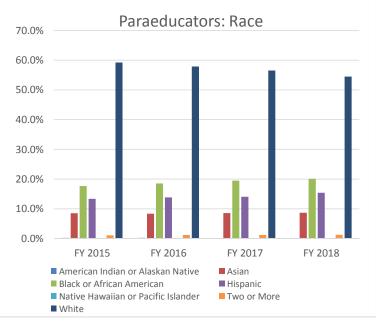
Paraeducators: Demographic Profile

| | FY 2 | 015 | FY 2 | 016 | FY 2 | 017 | FY 2 | 018 |
|-------------------------------------|--------|---------|--------|---------|--------|---------|--------|---------|
| | Number | Percent | Number | Percent | Number | Percent | Number | Percent |
| GENDER | | | | | | | | |
| Female | 2,511 | 86.5% | 2,552 | 85.5% | 2,609 | 85.5% | 2,523 | 84.6% |
| Male | 391 | 13.5% | 432 | 14.5% | 441 | 14.5% | 459 | 15.4% |
| TOTAL | 2,902 | 100.0% | 2,984 | 100.0% | 3,050 | 100.0% | 2,982 | 100.0% |
| RACE | | | | | | | | |
| American Indian or Alaskan Native | 6 | 0.2% | 6 | 0.2% | 5 | 0.2% | 5 | 0.2% |
| Asian | 246 | 8.5% | 249 | 8.3% | 261 | 8.6% | 258 | 8.7% |
| Black or African American | 512 | 17.6% | 553 | 18.5% | 594 | 19.5% | 598 | 20.1% |
| Hispanic | 388 | 13.4% | 413 | 13.8% | 429 | 14.1% | 459 | 15.4% |
| Native Hawaiian or Pacific Islander | 1 | 0.0% | 1 | 0.0% | 1 | 0.0% | 1 | 0.0% |
| Two or More | 31 | 1.1% | 35 | 1.2% | 36 | 1.2% | 37 | 1.2% |
| White | 1,718 | 59.2% | 1,727 | 57.9% | 1,724 | 56.5% | 1,624 | 54.5% |
| TOTAL | 2,902 | 100.0% | 2,984 | 100.0% | 3,050 | 100.0% | 2,982 | 100.0% |

^{1.} Data reflects the number of permanent employees by head count. Temporary and substitute employees are not included.

3. Data was captured on October 15.





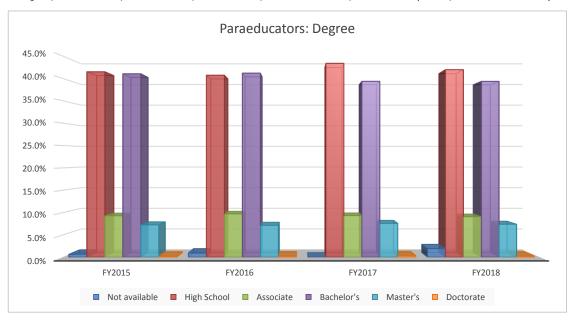
^{2.} Data reflects employees in the following positions: Paraeducator Special Education Itinerant, Paraeducator Special Education, Paraeducator (10&12 month), Paraeducator Special Programs, Paraeducator ESOL, Paraeducator Focus, Paraeducator PreK, Paraeducator Head Start, Paraeducator Computer Lab, and Instructional Data Assistant.

Paraeducators: Degree by School Type

| | FY2 | 015 | FY2 | 016 | FY2 | 017 | FY2 | 018 |
|----------------------------------|--------|---------|--------|---------|--------|---------|--------|---------|
| | Number | Percent | Number | Percent | Number | Percent | Number | Percent |
| ELEMENTARY SCHOOL | | | | | | | | |
| Not available | 14 | 0.9% | 23 | 1.5% | 0 | 0.0% | 27 | 1.7% |
| High School | 632 | 41.5% | 636 | 40.6% | 712 | 44.3% | 650 | 41.8% |
| Associate | 140 | 9.2% | 158 | 10.1% | 144 | 9.0% | 148 | 9.5% |
| Bachelor's | 623 | 40.9% | 638 | 40.7% | 629 | 39.1% | 610 | 39.3% |
| Master's | 111 | 7.3% | 108 | 6.9% | 118 | 7.3% | 115 | 7.4% |
| Doctorate | 3 | 0.2% | 4 | 0.3% | 4 | 0.2% | 4 | 0.3% |
| TOTAL | 1,523 | 100.0% | 1,567 | 100.0% | 1,607 | 100.0% | 1,554 | 100.0% |
| MIDDLE SCHOOL | | | | | | | | |
| Not available | 2 | 0.5% | 3 | 0.7% | 0 | 0.0% | 8 | 1.8% |
| High School | 174 | 41.8% | 181 | 40.0% | 200 | 43.2% | 193 | 42.3% |
| Associate | 34 | 8.2% | 40 | 8.8% | 39 | 8.4% | 37 | 8.1% |
| Bachelor's | 181 | 43.5% | 200 | 44.2% | 190 | 41.0% | 180 | 39.5% |
| Master's | 25 | 6.0% | 27 | 6.0% | 32 | 6.9% | 36 | 7.9% |
| Doctorate | 0 | 0.0% | 1 | 0.2% | 2 | 0.4% | 2 | 0.4% |
| TOTAL | - | 100.0% | 452 | 100.0% | 463 | 100.0% | 456 | 100.0% |
| HIGH SCHOOL | | | | | | | | |
| Not available | 1 | 0.2% | 0 | 0.0% | 0 | 0.0% | 10 | 1.8% |
| High School | 205 | 37.3% | 209 | 38.2% | 213 | 38.0% | 219 | 39.4% |
| Associate | 54 | 9.8% | 51 | 9.3% | 54 | 9.6% | 49 | 8.8% |
| Bachelor's | 241 | 43.8% | 236 | 43.1% | 237 | 42.2% | 230 | 41.4% |
| Master's | 46 | 8.4% | 49 | 9.0% | 55 | 9.8% | 47 | 8.5% |
| Doctorate | 3 | 0.5% | 2 | 0.4% | 2 | 0.4% | 1 | 0.2% |
| TOTAL | | 100.0% | 547 | 100.0% | 561 | 100.0% | 556 | 100.0% |
| CENTRAL OFFICE & SPECIAL SCHOOLS | | | | | | | | |
| Not available | 2 | 0.5% | 2 | 0.5% | 0 | 0.0% | 13 | 3.1% |
| High School | 194 | 47.0% | 190 | 45.5% | 199 | 47.5% | 190 | 45.7% |
| Associate | 41 | 9.9% | 40 | 9.6% | 47 | 11.2% | 36 | 8.7% |
| Bachelor's | 147 | 35.6% | 156 | 37.3% | 145 | 34.6% | 154 | 37.0% |
| Master's | 28 | 6.8% | 29 | 6.9% | 26 | 6.2% | 22 | 5.3% |
| Doctorate | 1 | 0.2% | 1 | 0.2% | 2 | 0.5% | 1 | 0.2% |
| TOTAL | | 100.0% | 418 | 100.0% | 419 | 100.0% | 416 | 100.0% |
| ALL PARAEDUCATORS | | | | | | | | |
| Not available | 19 | 0.7% | 28 | 0.9% | 0 | 0.0% | 58 | 1.9% |
| High School | 1,205 | 41.5% | 1,216 | 40.8% | 1,324 | 43.4% | 1,252 | 42.0% |
| Associate | 269 | 9.3% | 289 | 9.7% | 284 | 9.3% | 270 | 9.1% |
| Bachelor's | 1,192 | 41.1% | 1,230 | 41.2% | 1,201 | 39.4% | 1,174 | 39.4% |
| Master's | 210 | 7.2% | 213 | 7.1% | 231 | 7.6% | 220 | 7.4% |
| Doctorate | 7 | 0.2% | 8 | 0.3% | 10 | 0.3% | 8 | 0.3% |
| | | 0/0 | 0 | 3.370 | 10 | 0.570 | 0 | 0.570 |

^{1.} Data was captured on October 15.

^{3.} Data reflects employees in the following positions: Paraeducator Special Education Itinerant, Paraeducator Special Education, Paraeducator (10&12 month), Paraeducator Special Programs, Paraeducator ESOL, Paraeducator Focus, Paraeducator PreK, Paraeducator Head Start, Paraeducator Computer Lab, and Instructional Data Analyst.



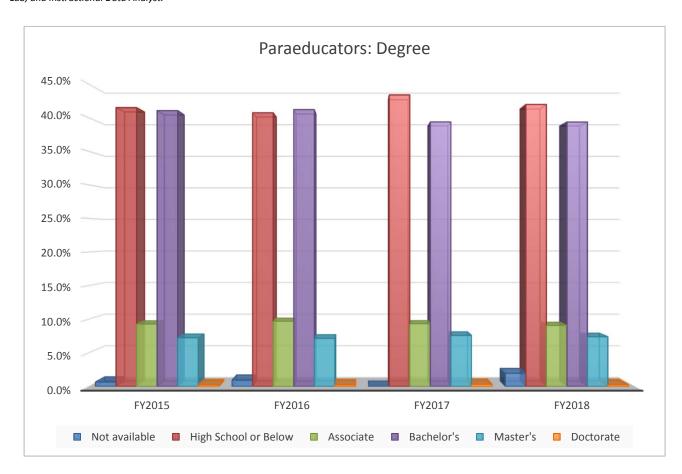
^{2.} Data reflects the number of permanent employees by head count. Temporary and substitute employees are not included.

Paraeducators: Degree

| | FY2 | 015 | FY2 | 016 | FY2 | 017 | FY2 | 018 |
|----------------------|--------|---------|--------|---------|--------|---------|--------|---------|
| | Number | Percent | Number | Percent | Number | Percent | Number | Percent |
| ALL PARAEDUCATORS | | | | | | | | |
| Not available | 19 | 0.7% | 28 | 0.9% | 0 | 0.0% | 58 | 1.9% |
| High School or Below | 1,205 | 41.5% | 1,216 | 40.8% | 1,324 | 43.4% | 1,252 | 42.0% |
| Associate | 269 | 9.3% | 289 | 9.7% | 284 | 9.3% | 270 | 9.1% |
| Bachelor's | 1,192 | 41.1% | 1,230 | 41.2% | 1,201 | 39.4% | 1,174 | 39.4% |
| Master's | 210 | 7.2% | 213 | 7.1% | 231 | 7.6% | 220 | 7.4% |
| Doctorate | 7 | 0.2% | 8 | 0.3% | 10 | 0.3% | 8 | 0.3% |
| GRAND TOTAL | 2,902 | 100.0% | 2,984 | 100.0% | 3,050 | 100.0% | 2,982 | 100.0% |

^{1.} Data was captured on October 15.

^{3.} Data reflects employees in the following positions: Paraeducator Special Education Itinerant, Paraeducator Special Education, Paraeducator (10&12 month), Paraeducator Special Programs, Paraeducator ESOL, Paraeducator Focus, Paraeducator PreK, Paraeducator Head Start, Paraeducator Computer Lab, and Instructional Data Analyst.



^{2.} Data reflects the number of permanent employees by head count. Temporary and substitute employees are not included.

Paraeducators: Elementary School Title I Highly Qualified Competency

| Title 1 Paraeducator | FY2 | 015 | FY2 | 016 | FY2 | 017 | FY2018 | | |
|--------------------------------------|--------|---------|--------|---------|--------|---------|--------|---------|--|
| HQ Status | Number | Percent | Number | Percent | Number | Percent | Number | Percent | |
| Highly Qualified | 243 | 100.0% | 236 | 100.0% | 225 | 100.0% | 226 | 100.0% | |
| Not Highly Qualified | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% | |
| TOTAL | 243 | 100.0% | 236 | 100.0% | 225 | 100.0% | 226 | 100.0% | |
| Number of Title I Elementary Schools | 28 | | 2 | 26 | | 15 | 25 | | |
| | | | | | | | | | |

- 1. Data reflects the number of permanent employees by head count. Temporary and substitute employees are not included.
- 2. Data reflects employees in the following positions: Paraeducator Special Education and Paraeducator (10 month).
 The following positions are not included: Paraeducator Special Education Itinerant, Paraeducator Special Programs, Paraeducator ESOL, Paraeducator Focus, Paraeducator PreK, Paraeducator Head Start, Paraeducator Computer Lab, and Instructional Data Analyst.
- 3. Highly qualified designation is a requirement for all paraeducators allocated to a Title I school.
- 4. Highly qualified competency is defined as a paraeducator who has a college degree, 48 college credits or greater, or passes the Para Pro assessment exam with a score of 455 or higher.
- $5.\ A\ school\ is\ designated\ Title\ I\ by\ percentage\ of\ students\ who\ qualify\ for\ the\ Free\ and\ Reduced-price\ Meals\ (FARMS)\ program.$
- 6. FY2018 Data as of November 22, 2017.
- 7. Total Number of Elementary Schools: 133

Paraeducators: Title I Competency

| | FY2018 | | | | | | |
|--------------------------------|------------------|---------|------------|-----------|--------|---------|--|
| Title I Elementary Schools | Highly Qualified | | Not Highly | Qualified | Total | | |
| | Number | Percent | Number | Percent | Number | Percent | |
| Arcola ES | 10 | 100.0% | 0 | 0.0% | 10 | 4.4% | |
| Bel Pre ES | 6 | 100.0% | 0 | 0.0% | 6 | 2.7% | |
| Brookhaven ES | 14 | 100.0% | 0 | 0.0% | 14 | 6.2% | |
| Brown Station ES | 13 | 100.0% | 0 | 0.0% | 13 | 5.8% | |
| Cresthaven ES | 7 | 100.0% | 0 | 0.0% | 7 | 3.1% | |
| Capt. James E. Daly ES | 8 | 100.0% | 0 | 0.0% | 8 | 3.5% | |
| Gaithersburg ES | 17 | 100.0% | 0 | 0.0% | 17 | 7.5% | |
| Georgian Forest ES | 11 | 100.0% | 0 | 0.0% | 11 | 4.9% | |
| Harmony Hills ES | 8 | 100.0% | 0 | 0.0% | 8 | 3.5% | |
| Highland ES | 8 | 100.0% | 0 | 0.0% | 8 | 3.5% | |
| Jackson Road ES | 14 | 100.0% | 0 | 0.0% | 14 | 6.2% | |
| JoAnn Leleck ES at Broad Acres | 8 | 100.0% | 0 | 0.0% | 8 | 3.5% | |
| Kemp Mill ES | 4 | 100.0% | 0 | 0.0% | 4 | 1.8% | |
| New Hampshire Estates ES | 2 | 100.0% | 0 | 0.0% | 2 | 0.9% | |
| Roscoe R. Nix ES | 10 | 100.0% | 0 | 0.0% | 10 | 4.4% | |
| Oak View ES | 6 | 100.0% | 0 | 0.0% | 6 | 2.7% | |
| Rolling Terrace ES | 9 | 100.0% | 0 | 0.0% | 9 | 4.0% | |
| Sargent Shriver ES | 7 | 100.0% | 0 | 0.0% | 7 | 3.1% | |
| South Lake ES | 6 | 100.0% | 0 | 0.0% | 6 | 2.7% | |
| Summit Hall ES | 9 | 100.0% | 0 | 0.0% | 9 | 4.0% | |
| Twinbrook ES | 9 | 100.0% | 0 | 0.0% | 9 | 4.0% | |
| Washington Grove ES | 10 | 100.0% | 0 | 0.0% | 10 | 4.4% | |
| Watkins Mill ES | 13 | 100.0% | 0 | 0.0% | 13 | 5.8% | |
| Weller Road ES | 9 | 100.0% | 0 | 0.0% | 9 | 4.0% | |
| Wheaton Woods ES | 8 | 100.0% | 0 | 0.0% | 8 | 3.5% | |
| TOTAL | 226 | 100.0% | 0 | 0.0% | 226 | 100.09 | |

^{1.} Data reflects the number of permanent employees by head count. Temporary and substitute employees are not included. If a paraeducator is working at multiple schools they will be counted multiple times.

^{2.} Data reflects employees in the following positions: Paraeducator Special Education and Paraeducator (10 month).
The following positions are not included: Paraeducator Special Education Itinerant, Paraeducator Special Programs,
Paraeducator ESOL, Paraeducator Focus, Paraeducator PreK, Paraeducator Head Start, Paraeducator Computer Lab, and Instructional Data Analyst.

^{3.} Highly qualified designation is a requirement for all paraeducators allocated to a Title I school.

^{4.} Highly qualified competency is defined as a paraeducator who has a college degree, 48 college credits or greater, or passes the Para Pro assessment exam with a score of 455 or higher.

^{5.} A school is designated Title I by percentage of students who qualify for the Free and Reduced-price Meals (FARMS) program.

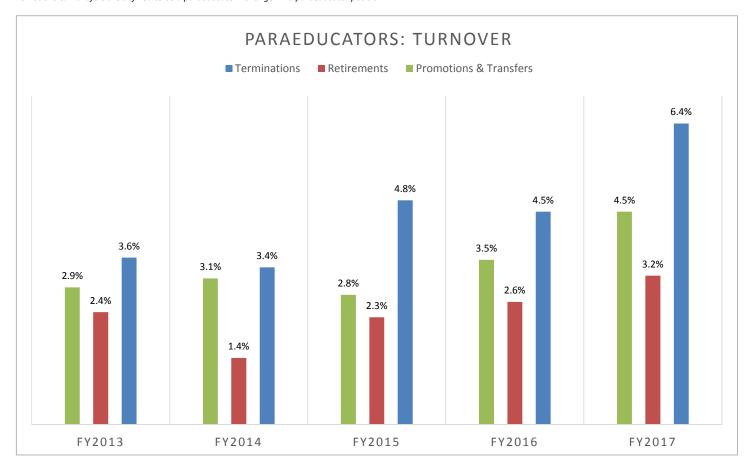
^{6.} Data as of November 22, 2017.

Paraeducators: Turnover

| Fiscal Year | Number of | Terminations | | Retirements | | Promotions & Transfers ² | | Total Turnover | |
|-------------|----------------------------|--------------|---------|-------------|---------|-------------------------------------|---------|----------------|---------|
| | Paraeducators ¹ | Number | Percent | Number | Percent | Number | Percent | Number | Percent |
| FY2017 | 3,085 | 198 | 6.4% | 98 | 3.2% | 140 | 4.5% | 436 | 14.1% |
| FY2016 | 3,018 | 137 | 4.5% | 79 | 2.6% | 106 | 3.5% | 322 | 10.7% |
| FY2015 | 2,929 | 140 | 4.8% | 67 | 2.3% | 81 | 2.8% | 288 | 9.8% |
| FY2014 | 2,952 | 99 | 3.4% | 42 | 1.4% | 92 | 3.1% | 233 | 7.9% |
| FY2013 | 2,838 | 101 | 3.6% | 68 | 2.4% | 83 | 2.9% | 252 | 8.9% |

 $^{^{1}}$ Total number of paraeducators is based upon a snapshot taken in the fall of each fiscal year.

 $^{^{2}}$ Promotions & Transfers are defined to be a paraeducator no longer in a paraeducator position.



Support Professionals: Retirement Eligibility

| Fiscal Year | Support Eligible By Fiscal Year | Percent of Total | |
|--------------------------|------------------------------------|------------------|--|
| 2018 | 1798 | 19.0% | |
| 2019 | 300 | 3.2% | |
| 2020 | 294 | 3.1% | |
| 2021 | 319 | 3.4% | |
| 2022 | 329 | 3.5% | |
| 2023 | 346 | 3.7% | |
| 2024 | 388 | 4.1% | |
| 2025 | 363 | 3.8% | |
| 2026 | 404 | 4.3% | |
| 2027 | 304 | 3.2% | |
| Eligible within 10 years | 4,845 | 51.3% | |
| Total Support | 9,444 | 100.0% | |

- 1. Data reflects retirement eligibility as of July 1, 2017.
- 2. Retirement System members are eligible for retirement at any age with 30 years of credited service OR age 60 with at least 5 years of credited service.
- 3. Pension System members are eligible for retirement with 30 years of eligibility service OR age 62 with at least 5 years of eligibility service.
- 4. Reformed Pension System members are eligible for retirement at age 65 with at least 10 years of eligibility service OR age + years of eligibility service = 90.

