MEMORANDUM

June 10, 2020

TO: Government Operations and Fiscal Policy Committee

FROM: Robert H. Drummer, Senior Legislative Attorney

SUBJECT: Update on racial equity and social justice law implementation

PURPOSE: Worksession – no Council votes required

Expected attendees:

Tiffany Ward, Director of the Office of Racial Equity and Social Justice Elaine Bonner-Tomkins, Senior Legislative Analyst, Office of Legislative Oversight Selena Mendy Singleton, Clerk of Council

The purpose of this worksession is to provide the Committee with an update on the status of the implementation of Bill 27-19, Administration – Human Rights – Office of Racial Equity and Social Justice – Racial Equity and Social Justice Advisory Committee – Established.

Bill 27-19 was enacted on November 19, 2019 and signed into law on December 2, 2019. The Act took effect on March 2, 2020, but the provisions requiring the Office of Legislative Oversight (OLO) to submit a racial equity and social justice impact statement for each bill before the Council does not take effect until August 1, 2020.

Bill 27-19 created a new Principal Office in the Executive Branch called the Office of Racial Equity and Social Justice led by a non-merit Director. The Executive appointed and the Council confirmed Tiffany Ward as the Director of this new Office. The FY2021 budget includes funding for 1 additional position in the Office that has not yet been filled. The Bill also created a citizen advisory committee called the Racial Equity and Social Justice Advisory Committee with 15 voting members serving a 3-year term of office appointed by the Executive and confirmed by the Council. The Executive has not appointed any of the members yet.

The Council's Office of Legislative Oversight is charged with submitting a racial equity and social justice impact statement for each bill before the Council beginning on August 1, 2020. The FY2021 operating budget includes funding for a new position in OLO that has not yet been filled. See the memorandum from Elaine Bonner-Tomkins explaining the plan to produce these statements at ©16-18.

One of the major provisions of Bill 27-19 is a requirement for the Executive to adopt, by method 2 regulation, a racial equity and social justice action plan. Each County department and office must designate an employee to serve as racial equity and social justice lead and develop a department or office racial equity and social justice action plan in coordination with the Office. Selena Mendy Singleton was designated as the racial equity and social justice lead for the Council staff. See the memorandum from Tiffany Ward explaining the status of work performed by her Office to implement the Bill at ©19-21.

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Bill No. 27-19 Concerning: Administration - Human Rights - Office of Racial Equity and Social Justice - Racial Equity and Social Justice Advisory Committee -Established Revised: 11/19/2019 Draft No.10 September 17, 2019 Introduced: Enacted: _ November 19, 2019 December 2, 2019 Executive: Effective: March 2, 2020: Section 2-81C effective on August 1, 2020 Sunset Date: None Ch. 27 , Laws of Mont. Co. 2019

COUNTY COUNCIL FOR MONTGOMERY COUNTY, MARYLAND

Lead Sponsor: Council President Navarro Co-Sponsors: Councilmembers Jawando, Rice, Hucker, Riemer, Vice President Katz, Councilmembers Albornoz, Friedson and Glass

AN ACT to:

- (1) establish a racial equity and social justice program;
- (2) establish an Office of Racial Equity and Social Justice in the Executive Branch;
- remove the Chief Equity Officer position in the Office of the Executive as a non-merit position;
- require the Executive to adopt, by Method 2 regulation, a racial equity and social justice action plan for the County;
- (5) require each Department and Office to develop a racial equity and social justice action plan;
- (6) require the [[Executive]] <u>Director of the Office of Legislative Oversight</u> to submit a racial equity and social justice impact statement to the Council for each Bill;
- (7) require the Executive to explain how [[and for]] each management initiative or program in the recommended budget would promote racial equity and social justice;
- (8) [[(7)]] establish a Racial Equity and Social Justice Advisory Committee and set forth the composition, compensation, and duties of the Committee;
- (9) [[(8)]] require the Planning Board to consider racial equity and social justice impact when preparing a Master Plan; and
- (10) [[(9)]] generally amend the law governing racial equity and social justice.

By amending

Montgomery County Code Chapter 1A, Structure of County Government Section 1A-201 Chapter 2, Administration Sections 2-26 and 2-64A

Chapter 33A, Planning Procedures Section 33A-14

By adding

Montgomery County Code Chapter 2, Administration Section 2-81C

Article XIV. Chapter 27, Human Rights and Civil Liberties

Section 27-83

Boldface *Heading or defined term.*

<u>Underlining</u>
[Single boldface brackets]
Added to existing law by original bill.
Deleted from existing law by original bill.

<u>Double underlining</u> *Added by amendment.*

[[Double boldface brackets]] Deleted from existing law or the bill by amendment.

Existing law unaffected by bill.

The County Council for Montgomery County, Maryland approves the following Act:

1	Sec.	1. Sections 1A-201, 2-26, 2-64A, and 33A-14 are amended and
2	Sections 2-	81C and 27-83 are added as follows:
3	1A-201. Es	stablishing departments and principal offices.
4	(a)	Executive Branch.
5		(1) These are the departments and principal offices of the Executive
6		Branch.
7		* * *
8		Public Libraries (Section 2-45 et seq.)
9		Racial Equity and Social Justice (Section 2-64A)
10		Recreation (Section 2-58)
11		* * *
12	2-26. Non-	merit positions.
13	The	following positions in the Office of the County Executive are non-merit
14	positions:	
15	(a)	5 Directors of the Regional Services Centers;
16	(b)	Director, Office of Community Partnerships;
17	(c)	Director, Criminal Justice Coordinating Commission;
18	(d)	4 Assistant Chief Administrative Officers;
19	(e)	Special Projects Manager;
20	(f)	Chief Labor Relations Officer; and
21	(g)	Chief Digital Officer [; and
22	(h)	Chief Equity Officer].
23	Div	rision 13. [Reserved] Office of Racial Equity and Social Justice.
24	<u>2-64A.</u> [Re	eserved] Office of Racial Equity and Social Justice.
25	<u>(a)</u>	Findings.
26		(1) Although not unique to the County, many County residents suffer
27		from stark disparities linked to race and social justice issues.

28		(2) These disparate outcomes among County residents include wealth,
29		housing, criminal justice, education, and health.
30		(3) <u>Inequitable outcomes linked to race and social justice issues will</u>
31		persist in the County without intentional intervention.
32		(4) The work to dismantle racial and social justice inequity must occur
33		on an individual, institutional, and structural basis.
34	<u>(b)</u>	<u>Definitions</u> . As used in this Division:
35		<u>Director</u> means the Director of the Office of Racial Equity and Social
36		Justice or the Director's designee.
37		Equity means fair and just opportunities and outcomes for all people.
38		Equity assessment means a systematic process of identifying policies and
39		practices that may be implemented to identify and redress disparate
40		outcomes on the basis of race or social justice issues.
41		Individual racism means explicit or implicit pre-judgment bias or
42		discrimination by an individual based on race.
43		Inequity means systematic and patterned differences in well-being that
44		disadvantage one group in favor of another caused by past and current
45		decisions, systems of power and privilege, and policies.
46		<u>Institutional racism</u> means policies, practices, and procedures that work
47		better for some members of a community than others based on race.
48		Office means the Office of Racial Equity and Social Justice.
49		Race means a social construct that artificially divides people into distinct
50		groups based on characteristics such as physical appearance (including
51		color), ancestral heritage, cultural affiliation, cultural history, ethnic
52		classification, and the social, economic and political needs of a society at
53		a given period.

54		Racial equity and social justice means changes in policy, practice and
55		allocation of County resources so that race or social justice constructs do
56		[[does]] not predict one's success, while also improving opportunities and
57		outcomes for all people.
58		Racial equity and social justice action plan means a comprehensive plan
59		to incorporate and embed racial equity and social justice principles and
60		strategies into operations, programs, service policies, and community
61		engagement.
62		Social justice means [[a social construct that artificially divides people
63		into distinct groups based on]] that everyone deserves to benefit from the
64		same economic, political and social rights and opportunities, free from
65		health disparities, regardless of race, socioeconomic status, age, [[gender,
66		<u>sexual</u> <u>orientation, gender identification</u>]] <u>sex – including on the basis of</u>
67		gender identity or orientation, religion, [[or]] disability, or other
68		characteristics.
69		Structural racism means the history and current reality of institutional
70		racism across public and private institutions which combine to create a
71		system that negatively impacts certain groups based on race.
72	<u>(c)</u>	Functions. After consulting with each department and office, the Office
73		must:
74		(1) perform an equity assessment to identify County policies and
75		practices that must be modified to redress disparate outcomes
76		based on race or social justice;
77		(2) <u>develop metrics to measure progress in redressing disparate</u>
78		outcomes based on race or social justice;
79		(3) work with each County department and office to develop a racial
80		equity and social justice [[equity]] action plan designed to remedy

81			indiv	idual, institutional, and structural racism or social justice
82			<u>issue</u>	s adversely impacting County residents;
83		<u>(4)</u>	provi	de racial equity and social justice [[equity]] training to
84			Cour	nty employees;
85		<u>(5)</u>	deve	lop short term and long term goals for success in redressing
86			dispa	arate outcomes based on race or social justice issues;
87		<u>(6)</u>	meas	sure progress in meeting both short term and long term goals;
88			<u>and</u>	
89		<u>(7)</u>	provi	de staff support for the Racial Equity and Social Justice
90			[[Equ	uity]] Advisory Committee.
91	<u>(d)</u>	<u>Raci</u>	al <u>Equ</u> i	ity and Social Justice [[Equity]] Action Plan.
92		<u>(1)</u>	The l	Executive must adopt, by Method 2 regulation, a racial equity
93			and s	ocial justice [[equity]] action plan.
94		<u>(2)</u>	<u>The</u>	racial equity and social justice [[equity]] action plan must
95			<u>inclu</u>	<u>de:</u>
96			<u>(A)</u>	a community engagement process;
97			<u>(B)</u>	mandatory racial equity and social justice training for
98				[[managers and supervisors]] all County employees;
99			<u>(C)</u>	the use of [[a]] explicit racial equity and social justice
100				[[equity lens]] considerations in establishing new programs
101				and evaluating existing programs;
102			<u>(D)</u>	a requirement for the Executive to [[submit a racial equity
103				and social justice impact statement to the Council for]]
104				explain how each management initiative or program that
105				would be funded in the Executive's annual recommended
106				operating and capital budgets promotes racial equity and
107				social justice;

108		<u>(E)</u>	short term and long term goals for [[redressing inequity]]
109			promoting racial equity and social justice;
110		<u>(F)</u>	metrics for measuring progress in meeting these goals;
111		<u>(G)</u>	guidelines for each department and office to develop its own
112			equity action plan;
113		<u>(H)</u>	recommended racial equity and social justice [[equity]]
114			tools and strategies for a department or office to use in
115			redressing disparities based on race or social justice issues;
116			<u>and</u>
117		<u>(I)</u>	priority areas for additional County efforts.
118	<u>(e)</u>	Reports. T	he Director must submit an annual report on the activities of
119		the Office to	o the Executive and the Council on or before each September
120		30. The rep	oort must include:
121		<u>(1) the m</u>	netrics used to measure the success of each short term and long
122		<u>term</u>	goal of the approved racial equity and social justice [[equity]]
123		actio	<u>n plan;</u>
124		(2) the p	rogress toward meeting the goals of the approved racial equity
125		and s	ocial justice [[equity]] action plan; and
126		(3) <u>any r</u>	ecommendations for changes in law, regulation, or operating
127		budg	et resources to assist in meeting the goals of the racial equity
128		and s	ocial justice [[equity]] action plan.
129	<u>(f)</u>	Responsibil	ities of each department and office. Each Executive and
130		<u>Legislative</u>	Branch department and office must:
131		(1) desig	nate an employee to serve as the racial equity and social
132		justic	ee [[equity]] lead for the department or office to coordinate
133		work	with the Office;

134		<u>(2)</u>	devel	op a department or office racial equity and social justice
135			[[equ	ity]] action plan in coordination with the Office; and
136		<u>(3)</u>	provi	de information to the Office as needed.
137	<u>(g)</u>	Respo	onsibili	ity of the Council. The Council must:
138		<u>(1)</u>	estab]	lish a structure to provide oversight of the County's progress
139			in me	eeting its racial equity and social justice goals. The Council
140			may 1	retain experts from academic and scientific organizations to
141			assist	the Council with this oversight responsibility; and
142		<u>(2)</u>	ensur	e that the operating budget is sufficient:
143			<u>(A)</u>	for the Office of Racial Equity and Social Justice to provide
144				the services required by this Section; and
145			<u>(B)</u>	to implement the Racial Equity and Social Justice Action
146				<u>Plan.</u>
147	2-81C. Rac	<u>cial Eq</u>	uity a	nd Social Justice [[Equity]] Impact Statements.
148	<u>(a)</u>	<u>Defin</u>	itions.	In this Section, the following words and phrases have the
149		follov	wing m	eanings:
150		<u>Direc</u>	<u>etor</u> me	eans the Director of the Office of [[Racial Equity and Social
151		<u>Justic</u>	e]] <u>Le</u>	gislative Oversight or the Director's designee.
152		<u>Race</u>	means	a social construct that artificially divides people into distinct
153		group	os base	d on characteristics such as physical appearance (including
154		color), ance	estral heritage, cultural affiliation, cultural history, ethnic
155		classi	ficatio	n, and the social, economic and political needs of a society at
156		a give	en peri	od.
157		<u>Racio</u>	ıl equi	ty and social justice means changes in policy, practice and
158		alloca	ation o	f County resources so that race or social justice constructs do
159		[[doe	<u>s]] not</u>	predict one's success, while also improving opportunities and
160		outco	mes fo	<u>r all people.</u>

161		Racial equity and social justice impact means an estimate of changes in
162		racial equity and social justice in the County attributable to a change in
163		the law.
164		Social justice means [[a social construct that artificially divides people
165		into distinct groups based on]] that everyone deserves to benefit from the
166		same economic, political and social rights and opportunities, free from
167		health disparities, regardless of race, socioeconomic status, age, [[gender,
168		sexual orientation, gender identification]] sex – including on the basis of
169		gender identity or orientation, religion, [[or]] disability, or other
170		characteristics.
171	<u>(b)</u>	Racial Equity and Social Justice [[Equity]] impact statement. The
172		Director must submit a statement to the Council describing the racial
173		equity and social justice [[equity]] impact, if any, of each bill under
174		consideration by the Council. The Director must submit a separate
175		statement for each bill.
176	<u>(c)</u>	Time for submission. A racial equity and social justice impact statement
177		should be submitted to the Council:
178		(1) no later than 7 days before the public hearing on each bill
179		introduced by the Council President at the request of the County
180		Executive; and
181		(2) no more than 21 days after a bill sponsored by a Councilmember
182		is introduced.
183		If the Director is unable to submit the statement within the time required
184		by paragraph (2), the Director must notify the Council President in
185		writing of the delay, the reason for the delay, and the revised delivery
186		date. If the Council President finds that the revised delivery date is
187		unreasonable, the Council President may set a different delivery deadline.

188	<u>(a)</u>	<u>Content</u> <u>oj</u>	<u>racial equity and social justice impact statement.</u> Each racial
189		equity and	social justice impact statement must include:
190		<u>(1)</u> <u>the</u>	sources of information, assumptions, and methodologies used;
191		(2) <u>an</u> e	estimate of both positive and negative changes in racial equity
192		<u>and</u>	social justice [[equity]] in the County as a result of the
193		<u>imp</u>	lementation of the bill;
194		(3) <u>reco</u>	ommended amendments that may promote racial equity and
195		<u>soci</u>	al justice [[equity]]; and
196		<u>(4)</u> <u>if a</u>	bill is likely to have no racial equity or social justice [[equity]]
197		<u>imp</u>	act, why that is the case.
198	<u>(e)</u>	<u>Compliana</u>	ce. Council action on [[a]] an expedited bill that is otherwise
199		valid is no	t invalid because of any failure to follow the requirements of
200		this Section	<u>n.</u>
201	ARTICI	E XIV. RA	ACIAL EQUITY AND SOCIAL JUSTICE ADVISORY
202			COMMITTEE.
202			
203	27-83. Rac	ial Equity a	and Social Justice Advisory Committee.
	<u>(a)</u>		The Executive must appoint, subject to confirmation by the
203		Members.	
203 204		Members. Council, a	The Executive must appoint, subject to confirmation by the
203204205		Members. Council, a	The Executive must appoint, subject to confirmation by the Racial Equity and Social Justice Advisory Committee. The
203 204 205 206		Members. Council, a	The Executive must appoint, subject to confirmation by the Racial Equity and Social Justice Advisory Committee. The must have [[9]] 15 voting members. [[At least 6 of the voting
203 204 205 206 207		Members. Council, a Committee members r County.]	The Executive must appoint, subject to confirmation by the Racial Equity and Social Justice Advisory Committee. The must have [[9]] 15 voting members. [[At least 6 of the voting
203 204 205 206 207 208		Members. Council, a Committee members r County.]]	The Executive must appoint, subject to confirmation by the Racial Equity and Social Justice Advisory Committee. The must have [[9]] 15 voting members. [[At least 6 of the voting must, when appointed, either reside in or be an employee of the
203 204 205 206 207 208 209		Members. Council, a Committee members r County.]] (1) Vota	The Executive must appoint, subject to confirmation by the Racial Equity and Social Justice Advisory Committee. The must have [[9]] 15 voting members. [[At least 6 of the voting must, when appointed, either reside in or be an employee of the must must. The members must reflect a range of ethnicities,
203 204 205 206 207 208 209 210		Members. Council, a Committee members r County.]] (1) Vote prof	The Executive must appoint, subject to confirmation by the Racial Equity and Social Justice Advisory Committee. The must have [[9]] 15 voting members. [[At least 6 of the voting must, when appointed, either reside in or be an employee of the must, when appointed, either reside in or be an employee of the members. The members must reflect a range of ethnicities, fessional backgrounds, socioeconomic status, and places of
203 204 205 206 207 208 209 210 211		Members. Council, a Committee members r County.]] (1) Vote prof	The Executive must appoint, subject to confirmation by the Racial Equity and Social Justice Advisory Committee. The must have [[9]] 15 voting members. [[At least 6 of the voting must, when appointed, either reside in or be an employee of the must, when appointed, either reside in or be an employee of the members. The members must reflect a range of ethnicities, fessional backgrounds, socioeconomic status, and places of the members in to reflect the racial, [[and]] economic, and linguistic exity of the County's communities, with an emphasis on those

215		redres	ssing disparate impacts based on race and social justice
216		issues	<u>).</u>
217		<u>(A)</u>	One member should be [[an employee]] a designee of [[the
218			Montgomery County Public Schools]] a public education
219			system in the County.
220		<u>(B)</u>	One member should be [[an employee]] the Chair of the
221			Housing Opportunities Commission or the Chair's
222			designee.
223		<u>(C)</u>	One member should be a designee of the County Council.
224		<u>(D)</u>	One member should be an employee of the County
225			Department of Health and Human Services.
226		<u>(E)</u>	One member should be an employee of the County
227			Department of Correction and Rehabilitation.
228		<u>(F)</u>	One member should be [[an employee]] a sworn officer of
229			the County Police Department.
230		<u>(G)</u>	One member should be the Chair of the Montgomery
231			County Planning Board or the Chair's designee.
232		<u>(H)</u>	[[Three]] Eight members should be a public member with
233			experience in redressing disparate impacts based on race
234			and social justice issues. Each public member must reside
235			in the County.
236	<u>(2)</u>	Term.	Each member serves a 3-year term. A member must not
237		serve	more than 2 consecutive full terms. A member appointed to
238		<u>fill</u> <u>a</u>	vacancy serves the rest of the unexpired term. Members
239		contin	nue in office until their successors are appointed and
240		qualif	ïed.

241		(3) <u>Compensation</u> . [[Members]] <u>Except for the 8 public members,</u>
242		members must receive no compensation for their services. [[A]]
243		Each of the 8 public [[member]] members may receive an annual
244		stipend of \$2,000.00 and reimbursement for expenses incurred in
245		serving.
246		[[(4) Removal. The Executive, with the consent of the Council, may
247		remove a member for neglect or inability to perform the duties of
248		the office, misconduct in office, or a serious violation of law.
249		Before the Executive removes a member, the Executive must give
250		the member notice of the reason for removal and a reasonable
251		opportunity to reply.]]
252	<u>(b)</u>	Chair and Vice Chair. The Committee must annually elect one member
253		as chair and another as vice chair and may elect other officers.
254	<u>(c)</u>	Meetings. The Committee may meet at the call of the chair as often as
255		required to perform its duties, but at least 6 times each year. The
256		Committee must also meet if a majority of the members submit a written
257		request for a meeting to the chair at least 7 days before the proposed
258		meeting. A majority of the members are a quorum for the transaction of
259		business, and a majority of members present at any meeting with a
260		quorum may take an action.
261	<u>(d)</u>	Staff. The Office of Racial Equity and Social Justice must provide the
262		Committee with staff, offices, and supplies as are appropriate.
263	<u>(e)</u>	<u>Duties</u> . The Committee must:
264		(1) <u>adopt rules and procedures as necessary to perform its functions;</u>
265		(2) keep a record of its activities and minutes of all meetings, which
266		must be kept on file and open to the public during business hours
267		upon request;

268		<u>(3)</u>	develop and distribute information about racial equity and social
269			justice in the County;
270		<u>(4)</u>	promote educational activities that increase the understanding of
271			racial equity and social justice in the County;
272		<u>(5)</u>	recommend coordinated strategies for reducing racial and social
273			justice inequity in the County;
274		<u>(6)</u>	advise the Council, the Executive, and County agencies about
275			racial equity and social justice in the County, and recommend
276			policies, programs, legislation, or regulations necessary to reduce
277			racial and social justice inequity; [[and]]
278		<u>(7)</u>	meet periodically with the racial equity and social justice lead for
279			each department and office; and
280		<u>(8)</u>	submit an annual report by December 1 of each year to the
281			Executive and Council on the activities of the Committee.
282	<u>(f)</u>	Advo	cacy. The Committee must not engage in any advocacy activity at
283		the St	ate or federal levels unless that activity is approved by the Office of
284		Interg	governmental Relations.
285	33A-14. Gr	eenhou	use Gas Emissions and Racial Equity and Social Justice.
286	As pa	ert of th	ne factors and conditions outlined in [§7-108] Section 21-204 of the
287	Regional Di	strict A	act and [§ 1.01 and § 1.03 of Article 66B,] <u>Section</u> 1-201 of the <u>Land</u>
288	Use Article	of the	Maryland Code in preparing the Plan, the Planning Board must:
289	(a)	[[cons	sider the environmental impact of the plan by:]]
290		[[(1)	[assess] <u>assessing</u>]] <u>assess</u> the Plan's potential impact on
291			greenhouse gas emissions in the County, including a carbon
292			footprint analysis;
293	<u>(b)</u>	[[(2)	[(b) consider] considering]] consider ways to reduce vehicle
294		miles	traveled in the County; [[and]]

295	<u>(c)</u>	[[(3) [(c) consider] considering]] consider options that would	
296		minimize greenhouse gas emissions; and	
297	<u>(d)</u>	[[(b)]] consider the impact of the plan on racial equity and social justice	
298		in the County, as defined in Section 2-64A.	
299	Sec. 2. Transition and Effective Date.		
300	<u>(a)</u>	The first report of the Office of Racial Equity and Social Justice required	
301		in Section 1 must be submitted to the Council on or before September 30,	
302		2020 and the first report of the Racial Equity and Social Justice	
303		Committee required in Section 1 must be submitted to the Executive and	
304		the Council on or before December 1, 2020.	
305	<u>(b)</u>	Section 2-81C as added by Section 1 of this Act takes effect on August	

<u>1, 2020.</u>

306

Approved:			
Maney afor	11/21/19		
Nanoy Navarro, President, County Council	Date		
Approved:			
Man De	12/2/19		
Marc Elrich, County Executive	Date		
This is a correct copy of Council action.			
Mary Anna Paradisa Acting Clark of the Council	12/2/19 Data		
Mary Anne Paradise, Acting Clerk of the Council	Date		

MEMORANDUM

To: Government Operations Committee

From: Elaine Bonner-Tompkins, Senior Legislative Analyst

Office of Legislative Oversight

Cc: Bob Drummer, Senior Legislative Attorney, County Council

Chris Cihlar, Director, Office of Legislative Oversight Tiffany Ward, Chief Equity Officer, Executive Branch

Date: June 10, 2020

Re: Update on OLO Implementation of Racial Equity and Social Justice Act

This memo provides an update on OLO's efforts to develop a process for conducting Racial Equity Impact Assessments (REIA) for new legislation as required under the Racial Equity and Social Justice (RESJ) Act. Informing the legislative decision-making process by encouraging Councilmembers to consider the anticipated impact of proposed policies on racial and ethnic disparities serves as the goal of REIA's. Toward this end, this memo is presented in three parts to describe:

- OLO's plan for conducting REIA's,
- A three-week timeline for completing each REIA, and
- Planned RESJ trainings for stakeholders to conduct REIAs.

With the completion of each of these tasks, OLO will be able to complete REIA's for new legislation beginning August 1st.

1. OLO Plan for Conducting REIA's

Completing REIA's within the 21-day timeframe required under the RESJ will rely on completing three core tasks:

- Compiling and analyzing data on disparities by race, ethnicity, and/or community for key Executive Branch departments and policy areas
- Developing a Montgomery County specific racial equity tool to conduct REIA's
- Identifying and preparing key stakeholders to collective use the OLO equity tool to develop a REIA within the 21-day timeframe required under the law.

Disparity Data: With the assistance of Graduate Summer Fellow Julia Bauer, OLO is compiling data on racial and ethnic disparities by department and policy area with assistance from County Stat Manager David Gottesman and other colleagues. OLO's efforts to compile additional data on disparities builds off of the Racial Equity Profile for the County completed last year. ¹

¹ https://www.montgomerycountymd.gov/OLO/Resources/Files/2019%20Reports/RevisedOLO2019-7.pdf

REIA Tool: OLO is also reviewing racial equity tools utilized in other jurisdictions to build an equity tool to use for REIA's. ² OLO anticipates that the REIA Tool will include a set of "What, Who, Why, and How" questions that lead to strategies to prevent or mitigate negative consequences of legislative decisions on communities of color.

Community Engagement: Engaging a diverse set of participants to complete REIA is another essential component of the REIA process. Toward that end, OLO will seek participants from government and impacted communities to work collaboratively to develop REIA's. With the assistance of Graduate Summer Fellow Upneet Atwal, OLO will develop a REIA community engagement plan to identify community members to participate in REIA's as needed.

2. Proposed Timeline for REIA Completion

The RESJ Act requires that OLO complete REIA's within 21 days of each bill's introduction. Given this tight timeframe, OLO proposes the following model timeline.

Week 1

- Legislation introduced
- OLO identifies department and community stakeholders
- OLO compiles data on racial and ethnic disparities
- OLO schedules REIA meeting with key partners for evening meeting for Week 2

Week 2

- OLO drafts impact assessment based on available data
- OLO shares draft with stakeholder team
- Stakeholder team meeting inclusive of community and government stakeholders

Week 3

- OLO updates draft statement based on stakeholder feedback
- OLO staff submits draft REIA statement to OLO director
- OLO director submit OLO REIA statement to the Council

3. Proposed OLO Trainings on RESJ

To be able to conduct REIA's, stakeholders need racial equity and social justice training to develop a common understanding and language required to discuss and advance racial equity in decision-making. OLO intends to offer the following set of RESJ trainings in coordination with organizational partners (e.g. MCG Chief Equity Officer, MCPS Equity Unit) to help normalize conversations about race, ethnicity and social justice among key stakeholders.

² See Madison, Wisconsin's Racial Equity and Social Justice Took, Fast Track Version, for an example at https://www.cityofmadison.com/civil-rights/programs/racial-equity-social-justice-initiative/tools-resources

Ideally, these OLO RESJ sessions will be recorded to provide training opportunities for community stakeholders participating in REIA's and Legislative Branch staff unable to attend live meetings. These OLO trainings will be offered virtually and available to any Legislative Branch staff members (e.g. Central Council, Councilmember's office staff, Office of Inspector General).

A. Conversation on Racial Equity and Social Justice modeled after Community Conversations (https://www.montgomerycountymd.gov/COUNCIL/Resources/Files/English_RESJ_ToolKit.pdf) This session is designed to foster common knowledge of key terms and understanding of racial and ethnic disparities in Montgomery County. The session will enable participants to discuss why racial equity matters and to identify roadblocks for advancing racial equity and social justice in the County.

Recommended Date: TBD, One Session

B. Study Circles on Racial Equity and Social Justice modeled after MCPS' Study Circles
These sessions are designed to foster safe and productive dialogues necessary for advancing
racial equity in government decision-making. These sessions are intended to help build a
foundation of empathy and connection necessary for more challenging conversations on issues
that can divide stakeholders. These sessions will help participants identify and categorize
barriers that foster racial and ethnic disparities. The format and flow will follow MCPS Study
Circles' format.

Recommended Dates: TBD, Four Sessions

C. Washington Regional Association of Grant Makers Putting Racism on the Table and Expanding the Table Series (https://www.puttingracismonthetable.org/)

These video sessions led by leading subject matter experts are designed to improve participants' understandings of institutional racism and their impacts on organizations, communities, and individuals both historically and currently. These sessions are designed to spur collective action among organizations, including philanthropy and local governments. Topics covered include structural racism, white privilege, implicit bias, the role of government, and building a multiethnic movement. A guide and questions for group dialogue accompany each video.

Recommended Dates: TBD, Five Sessions

D. Using Racial Equity Impact Assessments to Develop and Assess Legislation (https://www.racialequityalliance.org/wp-content/uploads/2015/10/GARE-Racial Equity Toolkit.pdf)

This set of sessions are designed to improve participants' understanding of the GARE Racial Equity Tool, its ideal use in developing local legislation, and how OLO will utilize the tool to complete Racial Equity Impact Assessments for proposed legislation as required by the County's RESJ law. Participants will understand the different components of the tool and expectations for partnering with OLO to complete racial equity impact assessments (e.g. assist with data and community engagement). Slides and materials from GARE will be used for these sessions

Recommended Dates: TBD, Two-Three Sessions



Marc Elrich

County Executive

Andrew Kleine Chief Administrative Officer

MEMORANDUM

June 10, 2020

To: Nancy Navarro, Chairwoman of Government Operations Committee

From: Tiffany Ward, Director

Office of Racial Equity and Social Justice

Cc: Bob Drummer, Senior Legislative Attorney

Dr. Elaine Bonner-Tompkins, Senior Legislative Analyst, OLO

Re: Status of the implementation of the Racial Equity and Social Justice Law

In December 2019 Montgomery County passed the Racial Equity and Social Justice law. This law calls for the county to:

- Appoint and confirm a 15-member Racial Equity and Social Justice Advisory Committee
- Adopt a Racial Equity and Social Justice action plan by Method 2 regulation
- Requires that the every department provide a point person to work with the Racial Equity and Social Justice(RESJ) department
- Requires that every department establish a racial equity action plan
- Requires that County Employees be trained in Racial Equity and Social Justice

Status of the work of the Office of Racial Equity and Social Justice:

I was confirmed as Chief equity Office on February 25th 2020. At the writing of this memo the Office of Racial Equity and Social Justice (RESJ) is finishing interviews for the 8 community member positions of the Racial Equity and Social Justice committee. The County Executive's recommendations for appointment will be sent over to council imminently.

Status of the implementation of the Racial Equity and Social Justice Law June 10, 2020 Page 2 of 3

The seven employee members from the Department of Park and Planning, Office of Human Rights, Department of Corrections and Rehabilitation, Department Health and Human Services, Montgomery County Public Schools, Montgomery County Police Department and the Legislative Branch will also be submitted.

County Department Directors will be provided "position descriptions" for equity leads and asked to nominate a department lead by August 1-2020. Racial Equity leads will be the first in their departments to receive training on the central tenets of racial equity. They will play an integral role in creating a core group of employees within their departments who will begin to normalize conversations around race, identify policies, practices and procedures for their impact on racial disparities and work with the RESJ department to create Racial Equity Action Plans.

Below is a timeline for Equity Lead training:

- September 2020- Launch
 - Participants gain an understanding of historical context and its relationship to current circumstances
 - o Develop shared racial equity analysis including use language and terminology
 - o Gain an understanding of the role of government in relation to racial equity
- October 2020
 - o Gain understanding of structural racism
 - O Strategize about how government can advance racial equity
- November 2020
 - o Further analysis of structural racism
 - o Overview and Framework to bring an equity lens to any issue area
- December 2020
 - Develop understanding of results-based accountability
 - o Increase understanding of organizational change theory
- January 2021
 - o Develop understanding of root cause analysis
 - Identify potential pilot project
- February 2021
 - Using a racial equity tool
 - o Building organizational infrastructure to support racial equity
 - O Start developing a racial equity action plan

Status of the implementation of the Racial Equity and Social Justice Law June 10, 2020 Page 3 of 3

• March 2021

- o Develop strategies to more effectively center and engage community
- o Further skills on racial equity action plan development

• April 2021

- o Learn facilitation skills that support organizational change
- o Develop skills that take conversations about race to a deeper level
- Department equity leads will receive technical support from the Department of Racial Equity and Social Justice between training sessions.

The Office of Racial Equity and Social Justice is developing the method 2 regulations and would like to include the Racial Equity and Social Justice committee in this process. We anticipate that this process will be completed by early August 2020.

The Office of Racial Equity and Social Justice is in the process of hiring a Program Manager.

In addition to the actions needed to implement the law, the Office of Racial Equity and Social Justice has taken steps to further seed Racial Equity in the culture of Montgomery County including by organizing or participating in panel discussions on Covid-19 and its impact on the African American community, a Community discussion on Policing, a townhall on Racism as a public and mental health crisis, and by contributing to written communications sent to employees and residents.

Office of Racial Equity and Social Justice during Covid-19 response and recovery:

During the Covid-19 emergency the Office of Racial Equity and Social Justice has worked with the Department Health and Human Services and the Department of Housing and Community Affairs to insert a racial equity lens into the communications, strategy and allocation of the Food Security taskforce funds, Emergency Assistance Relief funds Program (EARP) and the Covid-19 rental relief funds.

The Office of Racial Equity and Social Justice continues to oversee the COG/GARE cohort and to work with the Department of Environmental Protection on creating a racial equity action plan for the Climate Action and Resiliency Plan (CARP).

Lastly, during the Covid-19 recovery process the Office Racial Equity and Social Justice has developed a racial equity tool and will give compressed trainings to all recovery team leads on the proper use of this tool.