MEMORANDUM

February 2, 2021

TO: **Education and Culture Committee**

FROM: Carolyn Chen, Legislative Analyst

Nicole Rodriguez-Hernandez, Legislative Analyst

SUBJECT: **FY21 Savings Plan: Round 2**

PURPOSE: Make Committee recommendations for Council Consideration

On January 15, the County Executive transmitted an FY21 Recommended Revised Spending Plan – Second Submission (attached at ©1-36). The Education and Culture Committee will receive an update on the County Executive's statement on Montgomery County Public Schools and to consider the Executive's recommended savings for Montgomery County Public Libraries.

Montgomery County Public Schools

The County Executive states Montgomery County Public Schools (MCPS) will participate in the FY21 Savings Plan by reverting to fund balance \$25 million of current-year appropriation and re-appropriate it in FY22. State law does not allow the County to revert the FY21 fund balance to the County's General Fund.

Montgomery County Government: Public Libraries

| Department | FY21 Appropriation | Round 1 Savings Plan: Approved Reduction (% of original budget) | Round 2 Savings Plan: CE Recommended Reduction (% of original budget) | Council Staff Rec. |
|-----------------------|-----------------------|---|--|-----------------------|
| MCG: Public Libraries | \$42,104,692 | \$1,959,655 (4.7%) | \$993,403 (2.4%) | \$993,403 |

Summary of Recommended Reductions

MCPL: Council staff concurs with the Executive's recommended operating expenditure

reductions. First-time reduction of \$250,000 to the Libraries Materials Budget will have

service impacts (e.g., increased wait times to receive library materials).

1. Montgomery County Public Schools

The County Executive's January 15, 2021 memorandum on the second FY21 Recommended Revised Spending Plan states Montgomery County Public Schools (MCPS) is participating in the FY21 Savings Plan "by reverting to fund balance \$25 million of current year appropriation and reappropriate it in FY22." The Executive's statement does not have any implications on MCPS' FY21 or FY22 operating budget process. The reasons for this are outlined below.

Firstly, the Superintendent's recommended FY22 operating budget, released December 22, 2020, already reappropriated the \$25 million in FY21 fund balance to FY22. This is a routine action from MCPS. While not always \$25 million, MCPS routinely appropriates current year fund balance to the next fiscal year's budget (the chart below (from the Superintendent's recommended budget) depicts the fund balance reappropriation amount since FY20). The County Executive's memorandum highlights the Superintendent's recommendation to reappropriate \$25 million in fund balance for FY22¹.

Secondly, as the County Executive states, this action will only provide relief to the General Fund by reducing the amount of County support needed in FY22 by \$25 million for MCPS. The State law on Maintenance of Effort (MOE) does not allow the County to revert the \$25 million to the General Fund in FY21. In addition, while MCPS has not been asked to participate in this savings plan, overall MCPS is not required to participate in any County savings plan².

Montgomery County Public Schools Superintendent's Recommended FY 2022 Operating Budget (including budgeted grants)

| | | | | FY 2022 |
|---------------------------------|-----------------|-----------------|-----------------|---------------|
| | FY 2020 | FY 2021 | FY 2022 | Change from |
| | Actual Budget | Budget | Recmd. Budget | FY 2021 |
| Total Expenditures | \$2,678,062,491 | \$2,755,507,059 | \$2,712,910,910 | -\$42,596,149 |
| Total Expenditures | \$2,078,002,491 | \$2,733,307,039 | \$2,712,910,910 | -\$42,390,149 |
| Revenue | | | | |
| Local Revenue | 1,726,825,241 | 1,751,862,120 | 1,752,662,235 | 800,115 |
| State Revenue | 763,383,130 | 798,259,622 | 753,011,512 | -45,248,110 |
| Fund Balance (from prior years) | 25,000,000 | 25,000,000 | 25,000,000 | 0 |
| Fed/Other Revenue | 162,854,120 | 180,385,317 | 182,237,163 | 1,851,846 |
| Total Revenue | \$2,678,062,491 | \$2,755,507,059 | \$2,712,910,910 | -\$42,596,149 |

While MCPS is not participating in the second FY21 Savings Plan, the County Executive's recommended FY22 Capital Budget and Amendments to the FY21-26 CIP recommends a \$53.8 million reduction in General Obligation bonds for MCPS. The Education & Culture Committee is scheduled to review the County Executive's CIP recommendations for MCPS on February 8.

¹ The Board of Education is expected to transmit their approved FY22 operating budget to the County Executive by the end of February 2021. Their approved version may differ from the Superintendent's recommendation.

² During the first FY21 Savings Plan, MCPS was asked to identify \$16.7 million in FY21-26 CIP savings. MCPS' response noted they were unable to identify savings due to the reductions taken in the FY21 CIP reconciliation process and the increase in resources needed to address the ongoing health pandemic. The County Executive's memorandum on the first FY21 Savings Plan stated that he did not identify reductions for MCPS because after "working with the school system's leadership, [he] has determined that it would be premature to identify savings from our public schools." Instead, he noted he will work to determine potential savings during the FY22 budget process.

2. Montgomery County Government: Public Libraries

Attendees:

Anita Vassallo, Director, Montgomery County Public Libraries (MCPL) James Donaldson, Assistant Director, Collection and Technology, MCPL Steve Kapani, Business Manager, MCPL Deborah Lambert, Office of Management and Budget

FY21 Savings Plan: Round 2 (-\$993,403)

- 1) \$743,403 in reductions affect administrative expenses that would occur without a savings plan and have no service impact (e.g., office supplies, equipment, staff training, printing, bulk postage, etc.)
 - Confirmed that no library pages are currently on payroll and that remaining library pages FY21 budget will be used to reduce workload of library staff, as needed.
 - CSAAC book sorting contract to hire people with developmental disabilities was not renewed in FY21, thus not affected in the FY21 Savings Plan Round 2. The size of the warehouse does not allow for the recommended physical distance between persons.
- 2) \$250,000 first-time reduction from Library Materials Budget, which includes library e-collections and streaming services.
 - Only reduction in public libraries FY21 budget that impacts services. There may be an increase wait times to access collections. With the total FY21 Library Materials Budget to be estimated at ~\$6M with ~\$1.6M remaining for the fiscal year with the \$250,000 reduction, service impacts will be minimalized as much as possible.
 - Initial department savings plan proposal to the County Executive included a \$500,000 reduction in the Library Materials Budget.

Council staff concurs with the Executive's recommended operating expenditure reductions and recommends approval as submitted. Continue to monitor service impact on Wi-Fi hotspots, if any, and future capacity to collect disaggregated demographic usage data to guide service cuts.

Recommended Reductions for MCPL in FY21 Savings Plan Rounds 1 & 2

| Expenditure Items | Expenditure Type | FY21 Approved Budget | FY21 Savings Plan Round 1 | FY21 Savings Plan Round 2 |
|--|---------------------|---|---|------------------------------|
| Reduce Other Professional Services | Operating | \$390,172 | -\$31,907 | -\$251,640 |
| Reduce Furniture Budget | Operating | \$50,000 | -\$45,000 | -\$5,000 |
| Reduce Moving Services Budget | Operating | \$50,000 | -\$30,000 | |
| Reduce Supplies & Materials and Equipment Costs | Operating | \$178,906 | -\$44,900 | -\$63,600 |
| Reduce Computer Software & Licensing Costs | Operating | \$221,060 | -\$21,250 | |
| Decrease Staff Training Costs | Operating | \$25,000 | -\$15,000 | -\$8,900 |
| Transfer Division of Facilities Maintenance chargebacks for facility modifications to CARES grant | Operating | \$30,000 | -\$25,000 | |
| Decrease Book Sorting Contract | Personnel | \$100,800 | -\$100,800 | |
| Increase Personnel Cost Lapse to the Level of Experience | Personnel | \$3,618,756 (Assumed lapse in approved FY21 budget) | -\$105,098 (Increase in assumed lapse amount) | -\$174,990 |
| Reduce Sunday Substitutes Budget | Personnel | \$417,380 | -\$417, 380 | |
| Reduce Weekday and Saturday Substitutes Budget | Personnel | \$506,401 | -\$466,401 | |
| Transfer Personnel Costs for Acting Deaf Culture Digital Library Program Manager to State Grant | Personnel | \$156,919 (Shift to State Grant from General Fund dollars) | -\$156,919 | |
| Reduce Library Pages budget | Personnel | \$1,066,627 | -\$500,000 | -\$172,050 |
| Total | | \$6,812,021 | -\$1,959,655 | -\$676,180 |

Recommended Reductions for MCPL in FY21 Savings Plan Round 2 Only

| Expenditure Items | Expenditure Type | FY21 Savings Plan Round 2 |
|---|------------------|------------------------------|
| Reduce Furniture Budget Maintenance Costs | Operating | -\$5,000 |
| Reduce Travel, Advertising, and Misc Costs | Operating | -\$34,450 |
| Reduce Central Duplicating (Printing and Bulk Postage) Costs | Operating | -\$27,773 |
| Reduce Library Materials Budget | Operating | -\$250,000 |
| Total | | -\$317,223 |



Marc Elrich
County Executive

MEMORANDUM

January 15, 2021

TO: Tom Hucker, President, County Council

FROM: Marc Elrich, County Executive

SUBJECT: FY21 Recommended Revised Spending Plan – Second Submission

The purpose of this memorandum is to transmit my second Recommended Fiscal Year 2021 Revised Spending Plan for Montgomery County Government departments and other tax-supported agencies. The attached plan identifies savings of approximately \$16.4 million from the County Government's Operating Budget and \$8.6 million in savings from the County's Capital Budget, for a total of \$25.0 million. When combined with the first approved revised spending plan, FY21 County government operations will be reduced by \$48.3 million and the tax-supported Current Revenue/PAYGO portions of the Capital Budget will be reduced by almost \$50.0 million.

As I indicated to the Council when I transmitted my initial FY21 Revised Spending Plan, the ongoing and unpredictable impacts of COVID-19 on the public health and economic vitality of our community would likely necessitate identifying additional savings to maintain the County's fiscal health. As we discussed with the Council in December, when compared to the FY21 approved budget and fiscal plan, FY21 tax supported revenues are projected to be \$101.5 million less than initially projected and FY22 tax supported revenues are projected to be \$163.9 million lower. At the same time, our first quarter spending analysis for FY21 projects, that spending will be \$194 million above the FY21 approved budget – much of this is due to the County's response to the COVID-19 pandemic. The December Fiscal Plan update estimated that without action, the County's reserves will be 7.6 percent of adjusted governmental revenues at the end of FY21 compared to the 10.2 percent estimated in the FY21 approved budget. Most of this increased spending is directly related to the County's response to the pandemic, and we anticipate that much of it will be covered through reimbursements from either the Federal Emergency Management Agency (FEMA) or the Federal Coronavirus Relief Fund.

Tom Hucker, President, County Council January 15, 2021 Page 2

In June, most County Government departments participated in the initial FY21 revised spending plan and identified savings while minimizing adverse impacts on service delivery to the residents of Montgomery County. Departments that achieved six percent in savings as a result of the approved July 2020 Savings Plan were not asked to identify additional savings. Because of pandemic response efforts and public safety concerns, the Department of Health and Human Services, Department of Correction and Rehabilitation, Fire and Rescue Service, and the Police Department were asked to identify only an additional two percent in savings. The Office of Management and Budget performed an impact analysis on items identified by the departments and proposed additional actions where savings could be achieved.

We are currently in active negotiations with our labor partners with regard to the continuation of the hazard pay differential. I am unable to share details of this negotiation at this time; however, a finalized agreement between my Administration and the County's labor representatives will be completed on this subject imminently. Providing this incentive to County employees who deliver vital services to our community, at great risk to their health, has been an important tool. However, the structure of the hazard pay differential is not currently fiscally sustainable. Moving forward, with the availability of vaccines and plentiful personal protective equipment, the need for the differential could be mitigated. The fiscal update provided to Council in December included an assumption that the differential payments would continue through the remainder of the fiscal year. Thus, any cost avoided by early termination of the differential or by decreasing the differential amount would revise our fiscal assumptions accordingly. I will transmit the details of any revised agreement along with an analysis of how it impacts the County's fiscal outlook to the Council as soon as it is finalized.

Capital budget amendments were developed to reduce PAYGO and Current Revenue funding in the CIP. The initial savings plan reduced all PAYGO funding but \$23.4 million. In order to support the FY21 operating budget, the CIP amendments sent under separate cover today include project savings, deferrals, and other adjustments that will make it possible to eliminate the remaining \$8.6 million in FY21 PAYGO. FY21 reductions and delays in current revenue spending, as well as FY22 adjustments, will be recognized in the FY22 CIP appropriation requests. All agencies are recommended to participate in these reductions.

While not reflected in the attached reports, Montgomery County Public Schools (MCPS) will participate in the FY21 Savings Plan by reverting to fund balance \$25 million of current-year appropriation and re-appropriate it in FY22. This provides General Fund relief by reducing the amount of County support needed in FY22 by \$25 million. The State's education maintenance of effort law precludes the County from recognizing this savings in FY21.

Tom Hucker, President, County Council January 15, 2021 Page 3

The hiring freeze and procurement freeze exemption process that I instituted on March 18, 2020 will continue for the duration of this crisis and will provide us with additional fiscal oversight.

In addition, work continues on the cost efficiency study to broadly evaluate the service delivery model of each department. Among the several goals of the study is to identify a minimum of 100 vacant positions across the Executive Branch that can be eliminated over the next one to two years. The impacts of the initial implementation will be included in my FY22 Recommended Budget.

As we move forward, we must recognize there are still several unknown variables that will impact County government finances, including the lasting impact of COVID-19 on the County's economy and our tax revenues, the need to maintain funds in reserve to continue to provide enhanced services to those most impacted by the pandemic, and whether there will be additional relief from the Federal government. While the incoming Federal administration has signaled its support for providing additional resources to states and local governments, that plan is not yet final. We will continue to monitor developments on that front and will work with Council to ensure that whatever funds we may receive are used to bolster vital services we must provide to County residents. I am greatly appreciative of our State's Congressional delegation for their continued assistance and leadership.

In the meantime, I urge the Council to work with the Executive Branch to ensure that our spending remains equitable, prudent, and socially responsible. I look forward to working with you and your colleagues as we strive to help County residents and businesses navigate these unprecedented times.

ME:jw

Attachments

County Council Members
 Marlene Michaelson, Executive Director, Montgomery County Council Richard S. Madaleno, Chief Administrative Officer
 Michael Coveyou, Director, Department of Finance
 Jennifer R. Bryant, Acting Director, Office of Management and Budget

FY21 Revised Spending Plan Analysis Round - 2

| Department/Fund | FY21 Original Budget | CE Recommended | Revenue | Savings as % of Orig. Bud |
|--|-------------------------|-------------------|---------|---------------------------|
| Tax-Supported | | | | |
| General Fund | | | | |
| Agriculture | 991,853 | -25,292 | 0 | -2.55 |
| Animal Services | 7,753,529 | -150,000 | 0 | -1.93 |
| Community Engagement Cluster | 4,237,109 | -127,114 | 0 | -3.00 |
| Consumer Protection | 2,196,727 | -64,144 | 0 | -2.92 |
| Correction and Rehabilitation | 70,996,074 | -1,203,000 | 0 | -1.69 |
| County Attorney | 6,361,363 | -188,296 | 0 | -2.96 |
| County Council | 12,612,090 | -201,095 | 0 | -1.59 |
| Emergency Management and Homeland Security | 2,140,317 | -128,419 | 0 | -6.00 |
| Health and Human Services | 251,454,732 | -2,590,143 | 0 | -1.03 |
| Housing and Community Affairs | 8,640,221 | -14,720 | 0 | -0.17 |
| Human Resources | 7,842,794 | -385,000 | 0 | -4.91 |
| Human Rights | 1,384,692 | -48,049 | 0 | -3.47 |
| Inspector General | 1,835,612 | -171,000 | 0 | -9.32 |
| Intergovernmental Relations | 1,136,428 | -40,002 | 0 | -3.52 |
| NDA - Legislative Branch Communications Outreach | 1,060,250 | -189,881 | 0 | -17.91 |
| Police | 281,281,640 | -5,014,984 | 0 | -1.78 |
| Public Libraries | 42,104,692 | -993,403 | 0 | -2.36 |
| State's Attorney | 18,521,033 | -68,265 | 0 | -0.37 |
| Technology Services | 43,328,778 | -515,612 | 0 | -1.19 |
| General Fund Total: | 765,879,934 | -12,118,419 | 0 | -1.58 |
| Special Funds | | | | |
| Fire | 224,869,427 | -1,200,000 | 0 | -0.53 |
| Recreation | 43,116,097 | -754,532 | 0 | -1.75 |
| Mass Transit | 149,364,876 | -1,384,008 | 0 | -0.93 |
| Special Funds Total: | 417,350,400 | -3,338,540 | 0 | -0.80 |
| Tax-Supported Total: | 1,183,230,334 | -15,456,959 | 0 | -1.31 |
| Non-Tax Supported | | | - | |
| Enterprise Funds | | | | |
| Bethesda Parking | 14,883,816 | -854,411 | 0 | -5.74 |
| Wheaton Parking | 1,577,461 | -128,734 | 0 | -8.16 |
| Enterprise Funds Total: | 16,461,277 | -983,145 | 0 | -5.97 |
| Non-Tax Supported Total: | 16,461,277 | -983,145 | 0 | -5.97 |
| MCG Total: | 1,199,691,611 | -16,440,104 | 0 | -1.37 |

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| ax-Supported eneral Fund | | |
|--|------------|---|
| | | |
| | | |
| Agriculture | | |
| Suspend Services due to COVID - Maryland Agriculture Education Foundation and MCPS Contracts | -25,292 | (|
| Agriculture Total: | -25,292 | |
| Animal Services | | |
| 2 Hiring Deferral After 12-16 Weeks Vacant | -150,000 | |
| Animal Services Total: | -150,000 | |
| Community Engagement Cluster | | |
| 3 Lapse/Turnover Savings | -127,114 | 1 |
| Community Engagement Cluster Total: | -127,114 | |
| Consumer Protection | | |
| 4 Investigator III Position 6-Month Lapse | -64,144 | (|
| Consumer Protection Total: | -64,144 | |
| Correction and Rehabilitation | | |
| 5 Lapse Community Services Work Crew for Second Half of Year | -53,000 | |
| 6 Adjust Lapse to Reflect Temporarily Closure of Pre-Release and Reentry Services Facility and Lapse Trends | -1,150,000 | |
| Correction and Rehabilitation Total: | -1,203,000 | |
| County Attorney | | |
| 7 Administrative Operating Expenses Reduction | -139,439 | |
| 8 Lapse Administrative Aide Position | -48,857 | |
| County Attorney Total: | -188,296 | (|
| County Council | | |
| 9 Reduce Operating Expenses for Round II Savings Plan | -142,224 | (|
| 10 Lapse Positions | -58,871 | (|
| County Council Total: | -201,095 | (|
| Emergency Management and Homeland Security | | |
| 11 Faith-Based Security Grants Reduction | -100,000 | (|
| 12 Computer Equipment and Repair | -10,000 | (|
| 13 EOC Equipment Purchase and Repair | -18,419 | 1 |
| Emergency Management and Homeland Security Total: | -128,419 | (|
| Health and Human Services | | |
| 14 Realign of Developmental Disability Supplement Budget to Reflect Decrease in | -46,312 | (|
| Participation 15 Realign Inter-Generational Volunteer Program (Interages) Budget to Reflect Projected Expenditures | -15,000 | (|

| Ref. No | Title | Total \$ | Revenue |
|----------------------|---|----------------------|---------|
| 16 | Reduce Supports Planning Agency Broker Position | -97,400 | 0 |
| 17 | Reduce Street Outreach Network Operating Expenses | -25,000 | 0 |
| 18 | Reduce Early Childhood Service (ECS) Child Link PT Counselor Contractor Not Needed Due to COVID-Related Closures | -31,107 | 0 |
| 19 | Reduce Child Care Subsidies Because of Lower Utilization Due to COVID | -600,000 | 0 |
| 20 | Reduce Temporary Manpower for Child Welfare Services | -5,067 | 0 |
| 21 | Reduce Operating Expenses in Child Welfare Services | -5,300 | 0 |
| 22 | Reduce Budget for Residential Rehab Supplemental Contracts | -307,060 | 0 |
| 23 24 | Realign Budget for Local Behavioral Health Authority to Reflect Fee for Service Contracts Delay Alignment of Local Behavioral Health Authority - Substance Abuse Projects | -200,000 -100,000 | 0 |
| 2 4 25 | | | 0 |
| | Reduce Brokers and Temporary Staff in the Office of the Chief Operating Officer | -186,831 | |
| 26 27 | Reduce General Fund Budget for Preventive Services for Mammograms and Colonoscopies that Can Be Provided Through the County Cancer Control Program Realign Maternity Partnership Program Budget to Reflect Updated Enrollment | -98,527 -120,000 | 0 |
| 28 | Projections Reduce In Person Translation Services Due to COVID | -80,000 | 0 |
| 29 | Asian American Health Initiative, Reduction Due to Delayed Hiring of Community | -54,891 | 0 |
| 30 | Health Worker Contractors Latino Health Initiative, Health Promoters Program Funded by Por Nuestra Salud y Bienestar Initiative | -7,628 | 0 |
| 31 | Latino Health Initiative, Reduce "Ama tu Vida" Annual Health Fair Campaign and | -10,000 | 0 |
| 32 | Newsletters Due to COVID Latino Health Initiative, Reduce Environmental Intervention Program Due to COVID | -15,000 | 0 |
| 33 | Latino Health Initiative, Reduce Miscellaneous Operating Expenses Due to COVID | -54,543 | 0 |
| 34 | African American Health Program, Reduce Funding for Data Services No Longer Needed | -47,750 | 0 |
| 35 | African American Health Program, Reduce Miscellaneous Operating Expenses Due to COVID | -19,949 | 0 |
| 36 | Suspend Adult Evaluation and Review Service PT Broker due to COVID | -20,307 | 0 |
| 37 | Realign Home Care Services Budget to Reflect Projected Expenditures | -119,550 | 0 |
| 38 | Realign Assisted Living Services Budget to Reflect Projected Expenditures | -158,921 | 0 |
| 39 | Reduce Linkages to Learning (LTL) and School and Community Youth Services (SCYS) Contracts Due to Contractor Vacancies | -160,000 | 0 |
| 40 | African American Health Program, Reduce Facility Space Funding Due to COVID | -4,000 | 0 |
| | Health and Human Services Total: | -2,590,143 | 0 |
| Hous | ing and Community Affairs | | |
| 41 | Increase Lapse | -14,720 | 0 |
| | Housing and Community Affairs Total: | -14,720 | 0 |
| Huma | an Resources | | |
| 42 | Lapse Savings | -310,000 | 0 |
| 43 | Operating Savings - OMS | -75,000 | 0 |
| | Human Resources Total: | -385,000 | 0 |
| Huma | an Rights | | |
| 44 | Lapse Vacant Investigator II Position & Reduce Operating Expenses | -48,049 | 0 |
| | Human Rights Total: | -48,049 | 0 |
| | | | |

| Ref. No | Title | Total \$ | Revenue |
|---------|--|------------|---------|
| | | • | |
| 45 | ector General Lapse Savings due to delayed Hiring | -171,000 | 0 |
| | | , | |
| | Inspector General Total: | -171,000 | 0 |
| Interg | governmental Relations | | |
| 46 | Eliminate Professional Services Contract Related to Federal Real Estate Services | -40,002 | 0 |
| | Intergovernmental Relations Total: | -40,002 | C |
| NDA | - Legislative Branch Communications Outreach | | |
| 47 | Operating Expenses | -10,000 | (|
| 48 | Lapse Positions | -179,881 | (|
| | | | |
| | NDA - Legislative Branch Communications Outreach Total: | -189,881 | C |
| Polic | | | |
| 49 | Reduce the POC class scheduled in the winter of 2021 from 22 to 14 | -461,539 | (|
| 50 | Reduce overtime | -1,750,000 | (|
| 51 | Reduce operating expenses department-wide | -2,803,445 | (|
| | Police Total: | -5,014,984 | (|
| Publi | c Libraries | | |
| 52 | Reduce Library Pages Budget Because Activities Can Be Performed by MCPL Staff | -172,050 | (|
| 53 | While Branches are Closed to the Public Reduce Contractual Services to Reflect Services Being Provided Virtually at a Lower Cost | -251,640 | (|
| 54 | Reduce Office Equipment Repair/Maintenance Costs | -5,000 | (|
| 55 | Reduce Office Supplies, Materials, and Equipment Costs Because of Branch Facility | -63,600 | (|
| 56 | Closures Reduce Office Furniture Budget | -5,000 | (|
| 57 | Reduce Central Duplicating (Printing and Bulk Postage) Costs | -27,773 | (|
| 58 | Reduce Staff Training Costs | -8,900 | (|
| 59 | Reduce Travel, Advertising, and Miscellaneous Costs | -34,450 | (|
| 60 | Increase Library Lapse Savings to Reflect Projections | -174,990 | (|
| 61 | Reduce Library Materials Budget by \$250,000 | -250,000 | (|
| | Public Libraries Total: | -993,403 | C |
| State | 's Attorney | , | |
| 62 | Hold Three Contractual Assistant State's Attorney Positions Vacant | -68,265 | (|
| | · | , | |
| | State's Attorney Total: | -68,265 | O |
| Tech | nology Services | | |
| 63 | Lapse Sr Info Technology Spec | -118,930 | C |
| 64 | Lapse Program Specialist II | -39,894 | (|
| 65 | Lapse Sr Info Technology Spec (New Unclassified Position) | -89,197 | C |
| 66 | Lapse Sr Info Technology Spec (New Unclassified Position) | -89,197 | (|
| 67 | Lapse Sr Info Technology Spec (New Unclassified Position) | -89,197 | 1 |

| Round - Z | | |
|---|-------------|---------|
| Ref. No Title | Total \$ | Revenue |
| 68 Lapse Sr. Info Technology Spec | -89,197 | 0 |
| Technology Services Total: | -515,612 | 0 |
| General Fund Total: | -12,118,419 | 0 |
| Fire | . , | |
| Fire and Rescue Service | | |
| 69 Reduce FY21 Recruit Class from 57 to 37 to Reflect COVID-19 Capacity | -1,200,000 | 0 |
| Fire and Rescue Service Total: | -1,200,000 | 0 |
| Fire Total: | -1,200,000 | 0 |
| Recreation | | |
| Recreation | | |
| 70 Provide Same Level Service (FY20) for Youth Development Programming and Delay Launch of New Excel Beyond the Bell Sites. | -651,767 | 0 |
| 71 Department Wide Seasonal Funding Savings | -102,765 | 0 |
| Recreation Total: | -754,532 | 0 |
| Recreation Total: | -754,532 | 0 |
| Mass Transit | | |
| Transit Services | | |
| 72 Motorpool Reduction Due to Less Service in Operation | -1,384,008 | 0 |
| Transit Services Total: | -1,384,008 | 0 |
| Mass Transit Total: | -1,384,008 | 0 |
| Tax-Supported Total: | -15,456,959 | 0 |
| Tank capperson rotain | ,, | |
| Non-Tax Supported | | |
| Bethesda Parking | | |
| Parking District Services | | |
| 73 Personnel Adjustment: Bethesda PLD from CIP Amendment | -56,373 | 0 |
| 74 Operating Expenses Adjustment: Bethesda PLD from CIP Amendment | -798,038 | 0 |
| Parking District Services Total: | -854,411 | 0 |
| Bethesda Parking Total: _ | -854,411 | 0 |
| Wheaton Parking | | |
| Parking District Services | | |
| 75 Personnel Adjustment: Wheaton PLD from CIP Amendment | -8,734 | 0 |
| 76 Operating Adjustment: Wheaton PLD from CIP Amendment | -120,000 | 0 |
| | | |

| Revenue | Total \$ | tle | Ref. No Title |
|---------|-------------|----------------------------------|---------------|
| 0 | -128,734 | Parking District Services Total: | |
| 0 | -128,734 | Wheaton Parking Total: | |
| 0 | -983,145 | Non-Tax Supported Total: | |
| 0 | -16,440,104 | MCG Total: | |

Round - 2 (CE Recommended)

Agriculture General Fund

| Title: Suspend Services due to COVID - Maryland Agriculture Education Foundation and MCPS Contracts Ref ID: S2 | | | | | | |
|--|---------|---------------|------|--|--|--|
| Personnel Costs: | 0 | FT Positions: | 0 | | | |
| Operating Expenses: | -25,292 | PT Positions: | 0 | | | |
| Capital Outlay: | 0 | FTEs: | 0.00 | | | |
| Total Expenditure: | -25,292 | Revenues: | 0 | | | |

Justification for one-time reduction:

Impact:

To meet the round 2 savings plan, the OAG would like to reduce its MAEF contract by \$16,800 and its MCPS contract by \$8,492 for total reduction amount of \$25,292. There will not be any service impact because these programs have been suspended for FY21 due to the pandemic and distance learning.

The OAG would like to request that this be a one time reduction.

Expenditure Breakout:

001-78410-60158

Animal Services General Fund

| Title: Hiring Deferral After 12-16 Weeks Vacant | Ref ID: | S4 | |
|---|----------|---------------|------|
| Personnel Costs: | -150,000 | FT Positions: | 0 |
| Operating Expenses: | 0 | PT Positions: | 0 |
| Capital Outlay: | 0 | FTEs: | 0.00 |
| Total Expenditure: | -150,000 | Revenues: | 0 |

Justification for one-time reduction:

Impact:

Expenditure Breakout:

Workforce Changes:

| Action Other PC Change | POS# | JobClass | Position Desc | r BargUnit | Vac 0 | Fill 0 | PC -150,000 | | PT 0 | FTE 0.00 | |
|------------------------------|------|----------|---------------|------------|-----------------|------------------|--------------------|---|-------------|-----------------|--|
| | | | | | Tota | ls: | -150,000 | 0 | 0 | 0.00 | |

Community Engagement Cluster General Fund

| Title: Lapse/Turnover Savings Ref ID: S1 | | | | | | |
|--|----------|---------------|------|--|--|--|
| Personnel Costs: | -127,114 | FT Positions: | 0 | | | |
| Operating Expenses: | 0 | PT Positions: | 0 | | | |
| Capital Outlay: | 0 | FTEs: | 0.00 | | | |
| Total Expenditure: | -127,114 | Revenues: | 0 | | | |

Round - 2 (CE Recommended)

Justification for one-time reduction:

Impact:

The primary impact is on reduced capacity for administrative support. This is a long-standing issue, and the current vacancies are exacerbating the situation. The Shared Services model is intended to step in and fill this gap, but that is currently an in-development solution. This reduction will be realized as a result of existing vacancies and the likelihood of getting them filled by the end of the fiscal year.

The impact of accepting this item will affect the ability of other items for CEC to be implemented, including any multicultural communication interpretation unit.

Expenditure Breakout:

position 006005 - FY21 budget \$119,945 position 016620 - FY21 budget \$73,430 position 014976 - FY21 budget \$90,389

Total lapse potential - \$283,764. If necessary, there is flexibility to fill one of the positions at approximately mid-year while meeting the revised spending plan target of approximately \$255,000.

Workforce Changes:

| Action | CY/NY | POS# | JobClass | Position Descr | BargUnit | Vac | Fill | PC | FT | PT | FTE |
|--------|-------|--------|-------------------------------|-----------------------|------------------|------|------|----------|----|----|------|
| Misc. | CY | 006005 | ADMINISTRATIVE SPECIALIST II* | Permanent | Non-Represen ted | 1 | 0 | -59,973 | 0 | 0 | 0.00 |
| Misc. | CY | 016620 | PROGRAM MANAGER I | Permanent | Non-Represen ted | 1 | 0 | -36,715 | 0 | 0 | 0.00 |
| Misc. | CY | 014976 | PROGRAM SPECIALIST II | Permanent | Non-Represen ted | 1 | 0 | -30,426 | 0 | 0 | 0.00 |
| | | | | | | Tota | ls: | -127,114 | 0 | 0 | 0.00 |

Consumer Protection

| Title: Investigator III Position 6-Month Lapse | | Ref ID: S1 | | | | |
|--|---------|---------------|------|--|--|--|
| Personnel Costs: | 0 | FT Positions: | 0 | | | |
| Operating Expenses: | -64,144 | PT Positions: | 0 | | | |
| Capital Outlay: | 0 | FTEs: | 0.00 | | | |
| Total Expenditure: | -64,144 | Revenues: | 0 | | | |

Justification for one-time reduction:

Impact:

Expenditure Breakout:

Correction and Rehabilitation General Fund

| Title: Lapse Community Services Work Crew for Second | Title: Lapse Community Services Work Crew for Second Half of Year | | |
|--|---|---------------|------|
| Personnel Costs: | -53,000 | FT Positions: | 0 |
| Operating Expenses: | 0 | PT Positions: | 0 |
| Capital Outlay: | 0 | FTEs: | 0.00 |
| Total Expenditure: | -53,000 | Revenues: | 0 |

Justification for one-time reduction:

Round - 2 (CE Recommended)

Impact:

Suspends Alternative Community Services Work Crew for the remainder of FY21 until activity can safely resume.

Expenditure Breakout:

Workforce Changes:

| Action | CY/NY POS# | JobClass | Position Descr | BargUnit | Vac | Fill | PC | FΤ | PΤ | FTE | |
|--------|------------|----------|----------------|----------|-------|------|---------|----|----|------|--|
| Misc. | CY | | | | 0 | 0 | -53,000 | 0 | 0 | 0.00 | |
| | | | | | Total | ls: | -53,000 | 0 | 0 | 0.00 | |

| Title: Adjust Lapse to Reflect Temporarily Closure of Lapse Trends | of Pre-Release and Reentry Se | ervices Facility and Ref ID: | S1 |
|---|-------------------------------|------------------------------|------|
| Personnel Costs: | -1,150,000 | FT Positions: | 0 |
| Operating Expenses: | 0 | PT Positions: | 0 |
| Capital Outlay: | 0 | FTEs: | 0.00 |
| Total Expenditure: | -1,150,000 | Revenues: | 0 |

Justification for one-time reduction:

Impact:

Increases lapse through the end of FY21 to reflect the temporary closure of the Pre-Release and Reentry Services Facility and lapse trends.

Expenditure Breakout:

Workforce Changes:

| Action | CY/NY P | POS# | Jol | bClass | Position Descr | r Ba | argUnit | Vac | Fill | PC | FT | PT | FTE | |
|--------|---------|------|-----|--------|-----------------------|------|---------|------|------|------------|----|----|------|--|
| Misc. | CY | | | | | | | 0 | 0 | -1,150,000 | 0 | 0 | 0.00 | |
| | | | | | | | | Tota | ls: | -1,150,000 | 0 | 0 | 0.00 | |

County Attorney

General Fund

| Title: Administrative Operating Expenses Reduction | | Ref ID: S1 | | | | |
|--|----------|---------------|------|--|--|--|
| Personnel Costs: | 0 | FT Positions: | 0 | | | |
| Operating Expenses: | -139,439 | PT Positions: | 0 | | | |
| Capital Outlay: | 0 | FTEs: | 0.00 | | | |
| Total Expenditure: | -139,439 | Revenues: | 0 | | | |

Justification for one-time reduction:

Impact:

Reductions feasible in the context of telework.

Expenditure Breakout:

Reductions include Office supplies (\$10,000), Other professional services, (\$10,000), Miscellaneous (\$5,000), Computer equipment repairs (\$15,000), Books (\$5,000) and Metropolitan Travel (\$4,000) with the remaining allocations determined by OCA.

| Title: Lapse Administrative Aide Position | | Ref ID: S1 | | | |
|---|---------|---------------|------|--|--|
| Personnel Costs: | -48,857 | FT Positions: | 1 | | |
| Operating Expenses: | 0 | PT Positions: | 0 | | |
| Capital Outlay: | 0 | FTEs: | 1.00 | | |
| Total Expenditure: | -48,857 | Revenues: | 0 | | |

Round - 2 (CE Recommended)

Justification for one-time reduction:

Impact:

Reductions feasible in the context of telework, position currently vacant.

Expenditure Breakout:

\$48,856 total annual Personnel Cost for position.

Workforce Changes:

Position Descr CY/NY POS# Vac Fill Action **JobClass BargUnit** PC FT PT Other PC CY MCGEO -015761 ADMINISTRATIVE Permanent -48,857 1 1 Change **AIDE** Office, Professional, and Technical (OPT)

> Totals: -48,857 0 1.00

FTE

1.00

0

County Council

General Fund

| Title: Reduce Operating Expenses for Round II Savin | Ref ID: S1 | | | |
|---|------------|---------------|------|--|
| Personnel Costs: | 0 | FT Positions: | 0 | |
| Operating Expenses: | -142,224 | PT Positions: | 0 | |
| Capital Outlay: | 0 | FTEs: | 0.00 | |
| Total Expenditure: | -142,224 | Revenues: | 0 | |

Justification for one-time reduction:

Impact:

Expenditure Breakout:

\$15,000 in other central duplicating expenses.

| Title: Lapse Positions | Ref ID: S1 | | |
|------------------------|------------|---------------|------|
| Personnel Costs: | -58,871 | FT Positions: | 0 |
| Operating Expenses: | 0 | PT Positions: | 0 |
| Capital Outlay: | 0 | FTEs: | 0.00 |
| Total Expenditure: | -58,871 | Revenues: | 0 |

Justification for one-time reduction:

Impact:

Expenditure Breakout:

Workforce Changes:

| Action | CY/NY | POS# | JobClass | Position Descr | BargUnit | Vac | Fill | PC | FT | РТ | FTE |
|--------|-------|--------|--|-----------------------|---------------------|------|------|---------|----|----|------|
| Misc. | CY | 017867 | ADMINISTRATIVE SPECIALIST II* | Permanent | Non-Represen ted | 0 | 0 | -52,727 | 0 | 0 | 0.00 |
| Misc. | CY | 000128 | LEGISLATIVE SERVICES COORDINATOR | Permanent | Non-Represen ted | 0 | 0 | -6,144 | 0 | 0 | 0.00 |
| | | | | | | Tota | ls: | -58.871 | 0 | 0 | 0.00 |

Round - 2 (CE Recommended)

Emergency Management and Homeland Security General Fund

| Title: Faith-Based Security Grants Reduction | n Ref ID: S1 | | |
|--|--------------|---------------|------|
| Personnel Costs: | 0 | FT Positions: | 0 |
| Operating Expenses: | -100,000 | PT Positions: | 0 |
| Capital Outlay: | 0 | FTEs: | 0.00 |
| Total Expenditure: | -100,000 | Revenues: | 0 |

Justification for one-time reduction:

Impact:

OEMHS received \$700,000 to provide as grants for Faith-Based organizations to improve their security capabilities. These funds added more than 33% to our General Fund budget. To take all of the savings from the remaining operating expenses (\$261,908) would greatly inhibit the office's ability to conduct its normal operations. Given that the county will be spending a majority of the next fiscal year responding to and recovering from COVID-19, we feel this solution keeps a large majority of the Faith-Based grants intact while not overly impacting OEMHS operations.

Expenditure Breakout:

\$100,000 in Operating Funds appropriated for Faith-Based Security grants

| Title: Computer Equipment and Repair | Ref ID: S2 | | |
|--------------------------------------|------------|---------------|------|
| Personnel Costs: | 0 | FT Positions: | 0 |
| Operating Expenses: | -10,000 | PT Positions: | 0 |
| Capital Outlay: | 0 | FTEs: | 0.00 |
| Total Expenditure: | -10,000 | Revenues: | 0 |

Justification for one-time reduction:

Impact:

OEMHS maintains a budget item for computer equipment repair. Emergency planning and operations activities often take place out of the office, and the computers are subject to more wear and tear. OEMHS received new computers in the final quarter of FY 20. We anticipate that we can reduce this item for FY 21, given that the computers will be less than a year old during the majority of the fiscal year. OEMHS will maintain \$5,000 in this line item for any unexpected repairs.

Expenditure Breakout:

Original budget amount - \$15,000. Reduction - \$10,000 Amount remaining in budget - \$5,000

| Title: EOC Equipment Purchase and Repair | | Ref ID: S3 | | |
|--|---------|---------------|------|--|
| Personnel Costs: | 0 | FT Positions: | 0 | |
| Operating Expenses: | -18,419 | PT Positions: | 0 | |
| Capital Outlay: | 0 | FTEs: | 0.00 | |
| Total Expenditure: | -18,419 | Revenues: | 0 | |

Justification for one-time reduction:

Impact:

OEMHS has been operating its Emergency Operations Center virtually during the COVID-19 disaster. We anticipate this will continue as much as possible in FY 21 to maintain social distancing. The reduction in use for this fiscal year will reduce the need for equipment upgrades and repair. We believe a reduction in this budget item can be taken, in FY 21, with no service impact.

Expenditure Breakout:

EOC Equipment and Repair - \$28,000 Reduction - \$18, 419 Remaining in the budget - \$9,581

Round - 2 (CE Recommended)

Fire and Rescue Service

Fire

| Title: Reduce FY21 Recruit Class from 57 to 37 to F | itle: Reduce FY21 Recruit Class from 57 to 37 to Reflect COVID-19 Capacity | | S1a |
|--|--|---------------|------|
| Personnel Costs: | -1,200,000 | FT Positions: | 0 |
| Operating Expenses: | 0 | PT Positions: | 0 |
| Capital Outlay: | 0 | FTEs: | 0.00 |
| Total Expenditure: | -1,200,000 | Revenues: | 0 |

Justification for one-time reduction:

Impact:

Reduces 20 recruit class slots, leaving 37 recruits. MCFRS is not able to accommodate more than 37 recruits in the FY21 recruit class beginning in February due to COVID precautions.

Expenditure Breakout:

Salary and Benefits: 57 x \$46,362 = \$2,642,634 Operating costs: 57 x 11,000 = \$627,000 Instructor Overtime: 57 x \$15,700 = \$894,900

Workforce Changes:

| Action Misc. | CY/NY CY | POS# | JobClass | Position Descr | BargUnit | Vac 0 | | PC -1,200,000 | | | FTE 0.00 | |
|-----------------|-------------|------|----------|----------------|----------|-----------------|-----|----------------------|---|---|-----------------|---|
| | | | | | | Tota | ls: | -1,200,000 | 0 | 0 | 0.00 |) |

Health and Human Services General Fund

| Title: Realign of Developmental Disability Supplemen | nt Budget to Reflect Decrease | e in Participation Ref | ID: S2 |
|--|-------------------------------|------------------------|--------|
| Personnel Costs: | 0 | FT Positions: | 0 |
| Operating Expenses: | -46,312 | PT Positions: | 0 |
| Capital Outlay: | 0 | FTEs: | 0.00 |
| Total Expenditure: | -46,312 | Revenues: | 0 |

Justification for one-time reduction:

Impact:

The number of providers participating in the Supplement decreased in July 2020 by one. This action would align the budget to reflect actual costs and not impact other providers.

Expenditure Breakout:

001.65054.60022

| Title: Suspend Adult Evaluation and Review Service F | Ref ID: S5 | | |
|--|------------|---------------|------|
| Personnel Costs: | 0 | FT Positions: | 0 |
| Operating Expenses: | -20,307 | PT Positions: | 0 |
| Capital Outlay: | 0 | FTEs: | 0.00 |
| Total Expenditure: | -20,307 | Revenues: | 0 |

Justification for one-time reduction:

Impact:

Round - 2 (CE Recommended)

Suspend Program Specialist Broker Position. During COVID, the broker has been on leave and the remaining staff have been able to handle the workload. Unclear if there will be a service impact from this reduction.

Expenditure Breakout:

| Total Expenditure: | -15,000 | Revenues: | 0 |
|---|-------------------------------|--------------------------------|------|
| Capital Outlay: | 0 | FTEs: | 0.00 |
| Operating Expenses: | -15,000 | PT Positions: | 0 |
| Personnel Costs: | 0 | FT Positions: | 0 |
| Title: Realign Inter-Generational Volunteer Program | (Interages) Budget to Reflect | Projected Expenditures Ref ID: | S7 |

Justification for one-time reduction:

Impact:

The program, run by the Jewish Council for the Aging, provides coordination and volunteer management for inter-generational volunteer programs in Montgomery County. Naturally occurring savings based on updated expenditure projections.

Expenditure Breakout:

001.65150.60530

| Title: Reduce Supports Planning Agency Broker Position | | Ref ID: S8 | |
|--|---------|---------------|------|
| Personnel Costs: | 0 | FT Positions: | 0 |
| Operating Expenses: | -97,400 | PT Positions: | 0 |
| Capital Outlay: | 0 | FTEs: | 0.00 |
| Total Expenditure: | -97,400 | Revenues: | 0 |

Justification for one-time reduction:

Impact:

Service impact would be minimal. Caseload capacity would be reduced by 40 (320 to 280). The current caseload is 300.

Expenditure Breakout:

001.65225.60062

| Title: Realign Home Care Services Budget to Reflect Projected Expenditures | | Ref ID: S10 | |
|--|----------|---------------|------|
| Personnel Costs: | 0 | FT Positions: | 0 |
| Operating Expenses: | -119,550 | PT Positions: | 0 |
| Capital Outlay: | 0 | FTEs: | 0.00 |
| Total Expenditure: | -119,550 | Revenues: | 0 |

Justification for one-time reduction:

Impact:

Naturally occurring savings based on updated projections.

Expenditure Breakout:

| Title: Realign Assisted Living Services Budget to Reflect Projected Expenditures | | Ref ID: S11 | |
|--|----------|---------------|------|
| Personnel Costs: | 0 | FT Positions: | 0 |
| Operating Expenses: | -158,921 | PT Positions: | 0 |
| Capital Outlay: | 0 | FTEs: | 0.00 |
| Total Expenditure: | -158,921 | Revenues: | 0 |

Round - 2 (CE Recommended)

Justification for one-time reduction:

Impact:

Naturally occurring savings based on updated projections.

Expenditure Breakout:

| Title: Reduce Street Outreach Network Operating Expenses | | Ref ID: S14 | |
|--|---------|---------------|------|
| Personnel Costs: | 0 | FT Positions: | 0 |
| Operating Expenses: | -25,000 | PT Positions: | 0 |
| Capital Outlay: | 0 | FTEs: | 0.00 |
| Total Expenditure: | -25,000 | Revenues: | 0 |

Justification for one-time reduction:

Impact:

Reduces Street Outreach Network operating expense. Will reduce the annual Healing Informed and Trauma training for Positive Youth Development (PYD) and Street Outreach Network (SON) staff usually held in the Spring.

Expenditure Breakout:

001.64310.60076

| Title: Reduce Early Childhood Service (ECS) Child Lin COVID-Related Closures | nk PT Counselor Contractor | Not Needed Due to Ref ID |): S22 |
|--|----------------------------|--------------------------|--------|
| Personnel Costs: | 0 | FT Positions: | 0 |
| Operating Expenses: | -31,107 | PT Positions: | 0 |
| Capital Outlay: | 0 | FTEs: | 0.00 |
| Total Expenditure: | -31,107 | Revenues: | 0 |

Justification for one-time reduction:

Impact:

ChildLink as a phone line for resources for families with children birth to five has become obsolete since its inception on 2001. Recently ChildLink has been providing family engagement activities in the Kennedy Cluster area and ECS outreach across the county. While the work for families is helpful, the work does not Turn the Curve for those we support. Currently, Child Link work is primarily in schools and in the community, all of which have ceased since March. It is unclear due to COVID-19 when those activities will resume. Reduction would be effective Feb 1, 2021.

Expenditure Breakout:

001.64350.60036

| Title: Reduce Child Care Subsidies Because of Lower Utilization Due to COVID | | Ref ID: S29 | |
|--|----------|---------------|------|
| Personnel Costs: | 0 | FT Positions: | 0 |
| Operating Expenses: | -600,000 | PT Positions: | 0 |
| Capital Outlay: | 0 | FTEs: | 0.00 |
| Total Expenditure: | -600,000 | Revenues: | 0 |

Justification for one-time reduction:

Impact:

These are naturally occurring savings due to parents' reluctance to send children to child care.

Expenditure Breakout:

001.64510.60016 and 60036

Round - 2 (CE Recommended)

| Title: Reduce Temporary Manpower for Child Welfare Services | | Ref ID: | S36 |
|---|--------|---------------|------|
| Personnel Costs: | 0 | FT Positions: | 0 |
| Operating Expenses: | -5,067 | PT Positions: | 0 |
| Capital Outlay: | 0 | FTEs: | 0.00 |
| Total Expenditure: | -5,067 | Revenues: | 0 |

Justification for one-time reduction:

Impact:

These funds are typically used to provide clerical staff support during periods of extended absence due to FMLA and/or delayed HR recruitment. Funds have also been used to provide short-term, special project support via letter contracts. Need is possibly lessened during COVID. Impact: CWS will no longer be able to provide clerical support to units, when extended vacancies occur. A number of CWS clerical positions support 2-3 units. In addition, consultants can no longer be hired for short-term, critical projects such as case management/review, training, research, etc.

Expenditure Breakout:

005.64050.60168 and 60164

| Title: Reduce Operating Expenses in Child Welfare Services | | Ref ID: S37 | |
|--|--------|---------------|------|
| Personnel Costs: | 0 | FT Positions: | 0 |
| Operating Expenses: | -5,300 | PT Positions: | 0 |
| Capital Outlay: | 0 | FTEs: | 0.00 |
| Total Expenditure: | -5,300 | Revenues: | 0 |

Justification for one-time reduction:

Impact:

These funds are used to purchase medical supplies that support first aid/CPR certification and training, first aid kits, hand sanitizer, feminine hygiene products for client emergencies, educational materials/resources, etc.

Expenditure Breakout:

005.64050.60048

| Title: Reduce Budget for Residential Rehab Supplemental Contracts | | Ref ID: S39 | |
|---|----------|---------------|------|
| Personnel Costs: | 0 | FT Positions: | 0 |
| Operating Expenses: | -307,060 | PT Positions: | 0 |
| Capital Outlay: | 0 | FTEs: | 0.00 |
| Total Expenditure: | -307,060 | Revenues: | 0 |

Justification for one-time reduction:

Impact:

Realign Residential Rehab Supplemental Contracts for Family Services, Cornerstone Montgomery Inc and Rock Creek Foundation for Mental Health Inc.

The County fund supplement subsidy was for administrative support for the programs dating back at least as decade. This level of service is billable through the fee for service system at rates which should be adequate to continue operations.

Expenditure Breakout:

003.62065.60198 \$736,945 003.62065.60190 \$63,489

Round - 2 (CE Recommended)

| Title: Realign Budget for Local Behavioral Health Au | thority to Reflect Fee for Ser | vice Contracts Ref | ID: S44 |
|--|--------------------------------|--------------------|---------|
| Personnel Costs: | 0 | FT Positions: | 0 |
| Operating Expenses: | -200,000 | PT Positions: | 0 |
| Capital Outlay: | 0 | FTEs: | 0.00 |
| Total Expenditure: | -200,000 | Revenues: | 0 |

Justification for one-time reduction:

Impact:

Realign budget for Local Behavioral Health Authority contracts for services that are billable through the fee for services system.

Expenditure Breakout:

003.62310.60076 \$200,000

| Title: Delay Alignment of Local Behavioral Health Authority - Substance Abuse Projects | | Ref ID: S46 | |
|--|----------|---------------|------|
| Personnel Costs: | 0 | FT Positions: | 0 |
| Operating Expenses: | -100,000 | PT Positions: | 0 |
| Capital Outlay: | 0 | FTEs: | 0.00 |
| Total Expenditure: | -100,000 | Revenues: | 0 |

Justification for one-time reduction:

Impact:

Delay alignment of substance abuse projects.

Expenditure Breakout:

001.62602.60086 \$100,000

| Title: Reduce Brokers and Temporary Staff in the Office of the Chief Operating Officer | | cer Ref ID: | S51 |
|--|----------|---------------|------|
| Personnel Costs: | 0 | FT Positions: | 0 |
| Operating Expenses: | -186,831 | PT Positions: | 0 |
| Capital Outlay: | 0 | FTEs: | 0.00 |
| Total Expenditure: | -186,831 | Revenues: | 0 |

Justification for one-time reduction:

Impact:

Reduce broker and temps budget in Fiscal and Chief's Office.

Expenditure Breakout:

001.60670.60062 \$95,141 001,60670,60168 \$23,020 001.60500.60062 \$68,670

| Title: Realign Maternity Partnership Program Budge | t to Reflect Updated Enrollme | nt Projections Ref | ID: S62 |
|--|-------------------------------|--------------------|---------|
| Personnel Costs: | 0 | FT Positions: | 0 |
| Operating Expenses: | -120,000 | PT Positions: | 0 |
| Capital Outlay: | 0 | FTEs: | 0.00 |
| Total Expenditure: | -120,000 | Revenues: | 0 |

Justification for one-time reduction:

Impact:

Round - 2 (CE Recommended)

The total projected enrollment for FY21 is around 1,500. This reductions assumes 152 less enrollees than currently budgeted for at a cost/savings of \$785 each. The impact from a reduction will not be felt, unless the trend changes and we see an increased number of women.

Expenditure Breakout:

| Title: Reduce In Person Translation Services Due to COVID | | Ref ID: S68 | |
|---|---------|---------------|------|
| Personnel Costs: | 0 | FT Positions: | 0 |
| Operating Expenses: | -80,000 | PT Positions: | 0 |
| Capital Outlay: | 0 | FTEs: | 0.00 |
| Total Expenditure: | -80,000 | Revenues: | 0 |

Justification for one-time reduction:

Impact:

The contract provides in-person interpreters and translation services. The use of in-person interpretation has reduced drastically due to closure/limitations of services such as Dental, School Based Wellness Centers, and in-home visits. This item represents the current projected savings in the contract.

Expenditure Breakout:

004.61400.60534

| Title: Asian American Health Initiative, Reduction Due Contractors | e to Delayed Hiring of Comm | nunity Health Worker Ref IC |) : S75 |
|---|-----------------------------|-----------------------------|----------------|
| Personnel Costs: | 0 | FT Positions: | 0 |
| Operating Expenses: | -54,891 | PT Positions: | 0 |
| Capital Outlay: | 0 | FTEs: | 0.00 |
| Total Expenditure: | -54,891 | Revenues: | 0 |

Justification for one-time reduction:

Impact:

Savings from delays in hiring contractors.

Expenditure Breakout:

004.61330.60054

| Title: Latino Health Initiative, Health Promoters Progra | am Funded by Por Nuestra S | Salud y Bienestar Ref ID: | S79 |
|---|----------------------------|---------------------------|------|
| Personnel Costs: | 0 | FT Positions: | 0 |
| Operating Expenses: | -7,628 | PT Positions: | 0 |
| Capital Outlay: | Capital Outlay: 0 FT | | 0.00 |
| Total Expenditure: | -7,628 | Revenues: | 0 |

Justification for one-time reduction:

Impact:

Funds allocated for promotional items to support health promoters' efforts to address health disparities via health promotion and community education activities will be eliminated because they are already being provided by the Por Nuestra Salud y Bienestar initiative.

Expenditure Breakout:

004.61320.60054

Round - 2 (CE Recommended)

| Title: Latino Health Initiative, Reduce "Ama tu Vida" A COVID | nnual Health Fair Campaigr | and Newsletters Due to Ref ID: | S80 | |
|--|----------------------------|--------------------------------|-----|--|
| Personnel Costs: | 0 | FT Positions: | 0 | |
| Operating Expenses: | -10,000 | PT Positions: | 0 | |
| Capital Outlay: | 0 | FTEs: | | |
| Total Expenditure: | -10,000 | Revenues: | 0 | |

Justification for one-time reduction:

Impact:

Annual health fair, serving approximately 2500 community members, will be cancelled due to COVID. In addition, promotion of Ama Tu Vida campaign through newsletters and other promotional efforts will be eliminated.

Expenditure Breakout:

004.61320.60190

| Title: Latino Health Initiative, Reduce Environme | Ref ID: | S81 | |
|---|---------------|---------------|------|
| Personnel Costs: | FT Positions: | 0 | |
| Operating Expenses: | -15,000 | PT Positions: | 0 |
| Capital Outlay: | 0 | FTEs: | 0.00 |
| Total Expenditure: | -15,000 | Revenues: | 0 |

Justification for one-time reduction:

Impact:

Breadth of environment / climate related intervention targeting Latino communities will be reduced due to COVID. Initial intervention plans including the development of culturally competent educational and promotional materials, and other large scale group educational activities will be replaced by lower cost interventions such as social media.

Expenditure Breakout:

004.61320.60054

| Title: Latino Health Initiative, Reduce Miscellaneous | Ref ID: | S84 | | |
|---|--------------------|---------------|------|--|
| Personnel Costs: | Personnel Costs: 0 | | | |
| Operating Expenses: | -54,543 | PT Positions: | 0 | |
| Capital Outlay: | 0 | FTEs: | 0.00 | |
| Total Expenditure: | -54,543 | Revenues: | 0 | |

Justification for one-time reduction:

Impact:

Reduction in miscellaneous operating expenses due to COVID including meals, conferences, office supplies, postage.

Expenditure Breakout:

004.61320.69016 \$4,182 004.61320.60158 \$12,500 004.61320.64408 \$2,500 004.61320.62946 \$6,000 004.61320.62010 \$4,000 004.61320.64102 \$800 004.613202.6999 \$5,200

Round - 2 (CE Recommended)

| Title: African American Health Program, Reduce Funding for Data Services No Longer Needed Ref ID: | | | | | | |
|---|---------|---------------|------|--|--|--|
| Personnel Costs: | 0 | FT Positions: | 0 | | | |
| Operating Expenses: | -47,750 | PT Positions: | 0 | | | |
| Capital Outlay: | 0 | FTEs: | 0.00 | | | |
| Total Expenditure: | -47,750 | Revenues: | 0 | | | |

Justification for one-time reduction:

Impact:

The elimination of the data services does not impede the data collection tool, persons served nor outcomes of each program. The data collection tool is operational and data is being entered with no issues at this time.

Expenditure Breakout:

004.61310.60076

| Title: African American Health Program, Reduce Fa | Ref ID: | : S87 | | |
|---|--------------------|---------------|------|--|
| Personnel Costs: | Personnel Costs: 0 | | | |
| Operating Expenses: | -4,000 | PT Positions: | 0 | |
| Capital Outlay: | 0 | FTEs: | 0.00 | |
| Total Expenditure: | -4,000 | Revenues: | 0 | |

Justification for one-time reduction:

Impact:

Funds are used to address the use of facility space for community meetings for Data Summit, World AIDS Day, Expert Speakers, light refreshments & promotional items. Inability to hold these events due to COVID.

Expenditure Breakout:

| Title: Reduce General Fund Budget for Preventive Services for Mammograms and Colonoscopies that Ref ID: S91 Can Be Provided Through the County Cancer Control Program | | | | | | |
|---|---------|---------------|------|--|--|--|
| Personnel Costs: | 0 | FT Positions: | 0 | | | |
| Operating Expenses: | -98,527 | PT Positions: | 0 | | | |
| Capital Outlay: | 0 | FTEs: | 0.00 | | | |
| Total Expenditure: | -98,527 | Revenues: | 0 | | | |

Justification for one-time reduction:

Impact:

Reduce the preventative services budget and transition patients to receive these services through the County's Cancer Control programs.

Expenditure Breakout:

| Title: African American Health Program, Reduce Misc | cellaneous Operating Expens | ses Due to COVID Ref | ID: S94 |
|---|-----------------------------|----------------------|---------|
| Personnel Costs: | 0 | FT Positions: | 0 |
| Operating Expenses: | -19,949 | PT Positions: | 0 |
| Capital Outlay: | | | 0.00 |
| Total Expenditure: | -19,949 | Revenues: | 0 |

Justification for one-time reduction:

Impact:

Round - 2 (CE Recommended)

Reduce budget for miscellaneous operating expenses including travel, meetings, parking, rentals. Reductions are anticipated savings due to COVID.

Expenditure Breakout:

| Title: Reduce Linkages to Learning (LTL) and School Due to Contractor Vacancies | ol and Community Youth Serv | ices (SCYS) Contracts Ref ID: | S100 |
|--|-----------------------------|-------------------------------|------|
| Personnel Costs: | 0 | FT Positions: | 0 |
| Operating Expenses: | -160,000 | PT Positions: | 0 |
| Capital Outlay: | 0 | FTEs: | 0.00 |
| Total Expenditure: | -160,000 | Revenues: | 0 |

Justification for one-time reduction:

Impact:

Projected savings in various Linkages to learning and SCYS contracts for FY21 due to contractor vacancies.

Expenditure Breakout:

Housing and Community Affairs General Fund

| Title: Increase Lapse of Vacant Position | Ref ID: | S1 | | |
|--|---------|-------------------|---|--|
| Personnel Costs: | -14,720 | FT Positions: | 0 | |
| Operating Expenses: | 0 | PT Positions: 0 | | |
| Capital Outlay: | 0 | FTEs: 0.00 | | |
| Total Expenditure: | -14,720 | Revenues: 0 | | |

Justification for one-time reduction:

Impact:

No service impact.

Expenditure Breakout:

Workforce Changes:

| Action | CY/NY | POS# | JobClass | Position Descr | BargUnit | Vac | Fill | PC I | FT | PΤ | FTE |
|--------|-------|--------|----------------------------|-----------------------|---|------|------|---------|----|----|------|
| Misc. | CY | 015277 | SENIOR PLANN SPECIALIST | IING Permanent | MCGEO - Office, Professional, and Technical (OPT) | 0 | 0 | -14,720 | 0 | 0 | 0.00 |
| | | | | | | Tota | ls: | -14,720 | 0 | 0 | 0.00 |

Human Resources General Fund

| Title: Lapse Savings Ref ID: S1 | | | | | | | |
|---------------------------------|----------|---------------|------|--|--|--|--|
| Personnel Costs: | -310,000 | FT Positions: | 0 | | | | |
| Operating Expenses: | 0 | PT Positions: | 0 | | | | |
| Capital Outlay: | 0 | FTEs: | 0.00 | | | | |
| Total Expenditure: | -310,000 | Revenues: | 0 | | | | |

Round - 2 (CE Recommended)

Justification for one-time reduction:

Impact:

Existing vacancies will remain unfilled to recover stated lapse savings.

Expenditure Breakout:

Workforce Changes:

| CY/NY POS# | JobClass | Position Descr | BargUnit | Vac 0 | | PC -310,000 | | FTE 0.00 |
|----------------|----------|----------------|----------|-----------------|-----|--------------------|---|-----------------|
| | | | | Tota | le: | 240 000 | _ | 0.00 |

| Title: Lab Services - OMS | | Ref ID: S1 | | | | |
|---------------------------|---------|---------------|------|--|--|--|
| Personnel Costs: | 0 | FT Positions: | 0 | | | |
| Operating Expenses: | -75,000 | PT Positions: | 0 | | | |
| Capital Outlay: | 0 | FTEs: | 0.00 | | | |
| Total Expenditure: | -75,000 | Revenues: | 0 | | | |

Justification for one-time reduction:

Impact:

No impact on services, as this utilizes a carryover purchase order.

Expenditure Breakout:

Human Rights General Fund

| Title: Lapse Vacant Investigator II Position & Reduce | Ref ID: S1 | | | |
|---|------------|---------------|------|--|
| Personnel Costs: | -33,049 | FT Positions: | 1 | |
| Operating Expenses: | -15,000 | PT Positions: | 0 | |
| Capital Outlay: | 0 | FTEs: | 1.00 | |
| Total Expenditure: | -48,049 | Revenues: | 0 | |

Justification for one-time reduction:

Impact:

This newly created position (during FY21 operating budget development) is vital to support and meet the demands of various legislation enacted by Council . The position is currently vacant, therefore, four months of lapse savings can be achieved. The Commission is starting the recruitment process.

Expenditure Breakout:

-\$33,049 - Lapse Savings -\$15,000 - Operating Expenses

Workforce Changes:

| Action Misc. | CY/NY CY | POS# | JobClass INVESTIGATOR II | Position Descr | BargUnit MCGEO - Office, Professional, | Vac 1 | Fill 0 | PC -33,049 | FT 1 | PT 0 | FTE 1.00 | |
|-----------------|-------------|------|-----------------------------|----------------|---|----------|------------------|-------------------|----------------|-------------|-----------------|--|
| | | | | | and Technical (OPT) | | | | | | | |
| | | | | | | Tota | ls: | -33,049 | 1 | 0 | 1.00 | |

Round - 2 (CE Recommended)

Inspector General General Fund

| Title: Lapse Savings due to delayed Hiring | | Ref ID: S1 | | | |
|--|----------|---------------|------|--|--|
| Personnel Costs: | -171,000 | FT Positions: | 0 | | |
| Operating Expenses: | 0 | PT Positions: | 0 | | |
| Capital Outlay: | 0 | FTEs: | 0.00 | | |
| Total Expenditure: | -171,000 | Revenues: | 0 | | |

Justification for one-time reduction:

Impact:

The OIG will contribute \$171,000 in anticipated lapse from the delay of hiring. Delaying hiring has impacted the OIG's capacity to perform audits and inspections of principal departments as required by Bill 11-19 in this year. While this is a major concern, once the OIG is fully staffed in January, the work will continue, with a goal of completing two to three new inspections or audits by year end.

Expenditure Breakout:

Lapse is achieved by vacancy savings in position numbers: #18794 (started 12/6/20), #18795 (started 12/20/20), #015756 (start date 1/3/21) and #012073 (no start date established yet)

Workforce Changes:

| Action Misc. | CY/NY CY | POS# 15756 | JobClass MANAGER III | Position Descr | BargUnit Management Leadership Services (MLS) | Vac 1 | Fill 0 | PC -60,100 | | PT 0 | FTE 0.00 |
|-----------------|-------------|-------------------|--|----------------|---|----------|------------------|-------------------|---|-------------|-----------------|
| Misc. | CY | 12073 | ASSISTANT INSPECTOR GENERAL III* | | Non-Represen ted | 1 | 0 | -40,000 | 0 | 0 | 0.00 |
| Misc. | CY | 18794 | ASSISTANT INSPECTOR GENERAL II | | Non-Represen ted | 0 | 1 | -27,000 | 0 | 0 | 0.00 |
| Misc. | CY | 18795 | ASSISTANT INSPECTOR GENERAL I | | Non-Represen ted | 0 | 1 | -43,900 | 0 | 0 | 0.00 |
| | | | | | • | Total | s: | -171,000 | 0 | 0 | 0.00 |

Intergovernmental Relations General Fund

| Title: Eliminate Professional Services Contract Relat | rvices Ref ID: | Ref ID: S1 | | |
|---|----------------|---------------|------|--|
| Personnel Costs: | 0 | FT Positions: | 0 | |
| Operating Expenses: | -40,002 | PT Positions: | 0 | |
| Capital Outlay: | 0 | FTEs: | 0.00 | |
| Total Expenditure: | -40,002 | Revenues: | 0 | |

Justification for one-time reduction:

Impact:

The decrease in Professional Services will eliminate the federal real estate contract for services related to attracting and retaining federal facilities and jobs in Montgomery County. The Office of Intergovernmental Relations will attempt to absorb as many of the contract services as possible; however, there will be a service impact because of the loss of specialty expertise that is provided by the contractor. (Note: The Office of Intergovernmental Relations has limited ability to decrease or reduce costs other than the professional services account, as other accounts cover the general day-to-day operating expenses of the office.)

Expenditure Breakout:

Round - 2 (CE Recommended)

Decrease Professional Services Account 60530 by \$40,002.

NDA - Legislative Branch Communications Outreach

General Fund

| Title: Reduce Operating Expenses | | Ref ID: S1 | | | | |
|----------------------------------|---------|---------------|------|--|--|--|
| Personnel Costs: | 0 | FT Positions: | 0 | | | |
| Operating Expenses: | -10,000 | PT Positions: | 0 | | | |
| Capital Outlay: | 0 | FTEs: | 0.00 | | | |
| Total Expenditure: | -10,000 | Revenues: | 0 | | | |

Justification for one-time reduction:

Impact:

Expenditure Breakout:

| Title: Lapse Positions | Ref ID: | : S1 | |
|------------------------|----------|---------------|------|
| Personnel Costs: | -179,881 | FT Positions: | 0 |
| Operating Expenses: | 0 | PT Positions: | 0 |
| Capital Outlay: | 0 | FTEs: | 0.00 |
| Total Expenditure: | -179,881 | Revenues: | 0 |

Justification for one-time reduction:

Impact:

Expenditure Breakout:

Workforce Changes:

| Action | CY/NY | POS# | JobClass | Position Descr | BargUnit | Vac | Fill | PC | FT | PT | FTE |
|--------|-------|--------|--------------------------------------|-----------------------|---------------------|------|------|----------|----|----|------|
| Misc. | CY | 018862 | | Permanent | | 0 | 0 | -48,914 | 0 | 0 | 0.00 |
| Misc. | CY | 000835 | PUBLIC INFORMATION OFFICER II* | | Non-Represen ted | 0 | 0 | -51,989 | 0 | 0 | 0.00 |
| Misc. | CY | | PUBLIC INFORMATION OFFICER II* | | Non-Represen ted | 0 | 0 | -78,978 | 0 | 0 | 0.00 |
| | | | | | | Tota | ls: | -179,881 | 0 | 0 | 0.00 |

Parking District Services Bethesda Parking

| Title: Planned Reduction to Personnel: Bethesda PLD | Ref ID: S1 | | | |
|---|------------|---------------|------|--|
| Personnel Costs: | -56,373 | FT Positions: | 0 | |
| Operating Expenses: | 0 | PT Positions: | 0 | |
| Capital Outlay: | 0 | FTEs: | 0.00 | |
| Total Expenditure: | -56,373 | Revenues: | 0 | |

Round - 2 (CE Recommended)

Justification for one-time reduction:

Impact:

PDS does not anticipate an service impact to this reduction in FY21.

Expenditure Breakout:

Workforce Changes:

| Action Other PC | POS# | JobClass | Position | Descr | BargUnit | Vac 0 | Fill 0 | PC -56,373 | | PT 0 | FTE 0.00 | |
|--------------------|------|----------|----------|-------|----------|-----------------|------------------|-------------------|---|----------------|-----------------|--|
| Change | | | | | | Tota | ls: | -56,373 | 0 | 0 | 0.00 | |

| Title: Planned Reduction in Operating Expenses: Be | Title: Planned Reduction in Operating Expenses: Bethesda PLD | | |
|--|--|---------------|------|
| Personnel Costs: | 0 | FT Positions: | 0 |
| Operating Expenses: | -798,038 | PT Positions: | 0 |
| Capital Outlay: | 0 | FTEs: | 0.00 |
| Total Expenditure: | -798,038 | Revenues: | 0 |

Justification for one-time reduction:

Impact:

Expenditure Breakout:

Reductions to:
Maintenance (-164,000)
Cashier Services (-4,000)
Parking Enforcement (-81,000
Ticket/Meter Collection (-147,000)
Utilities (-292,038)
Garage Management (-110,000)

Wheaton Parking

| Title: Planned Reduction to Personnel: Wheaton PLD | itle: Planned Reduction to Personnel: Wheaton PLD | | |
|--|---|---------------|------|
| Personnel Costs: | -8,734 | FT Positions: | 0 |
| Operating Expenses: | 0 | PT Positions: | 0 |
| Capital Outlay: | 0 | FTEs: | 0.00 |
| Total Expenditure: | -8,734 | Revenues: | 0 |

Justification for one-time reduction:

Impact:

PDS does not anticipate a service impact to this reduction in FY21.

Expenditure Breakout:

Workforce Changes:

| Action Other PC Change | CY/NY CY | POS# | JobClass | Position Des | scr BargUnit | Vac 0 | Fill 0 | PC -8,734 | | | FTE 0.00 | |
|------------------------|-------------|------|----------|--------------|--------------|-----------------|------------------|---------------------|---|---|-----------------|--|
| Change | | | | | | ——Tota | | -8.734 | 0 | 0 | 0.00 | |

Round - 2 (CE Recommended)

| Title: Planned Reduction to Operating: Wheaton PLD | itle: Planned Reduction to Operating: Wheaton PLD | | |
|--|---|---------------|------|
| Personnel Costs: | 0 | FT Positions: | 0 |
| Operating Expenses: | -120,000 | PT Positions: | 0 |
| Capital Outlay: | 0 | FTEs: | 0.00 |
| Total Expenditure: | -120,000 | Revenues: | 0 |

Justification for one-time reduction:

Impact:

PDS does not anticipate a service impact to this reduction in FY21.

Expenditure Breakout:

Reductions to:
Maintenance (-73,000)
Cashier Services (-1,000)
Parking Enforcement (-12,000)
Ticket/Meter Collection (-13,000)
Utilities (-10,000)
Garage Management (-2,000)
Supplies and Equipment (-9,000)

Police

General Fund

| Title: Reduce the Police Officer Candidate Class sch | from 22 to 14 Ref ID: | S1 | |
|--|-----------------------|---------------|------|
| Personnel Costs: | -295,131 | FT Positions: | 0 |
| Operating Expenses: | -166,408 | PT Positions: | 0 |
| Capital Outlay: | 0 | FTEs: | 0.00 |
| Total Expenditure: | -461,539 | Revenues: | 0 |

Justification for one-time reduction:

Impact:

This will reduce the POC class currently scheduled for the winter of 2021 to 14 POCs, which is budgeted at 22 POCs. This will cause the department to fall 8 POCs behind in keeping up with attrition. While this is not ideal, it is necessary to achieve the cost savings to meet the round 2 FY21 savings plan target.

Expenditure Breakout:

Workforce Changes:

| Action | CY/NY | POS# | JobClass | Position Descr | BargUnit | Vac | Fill | PC | FT | PT | FTE |
|----------|-------|------|----------|-----------------------|----------|------|------|----------|----|----|------|
| Other PC | CY | | | | | 0 | 0 | -295,131 | 0 | 0 | 0.00 |
| Change | | | | | | | | | | | |
| | | | | | | Tota | le. | -205 131 | Λ | ٥ | 0.00 |

| Title: Reduce overtime Ref ID: S3 | | | | | | | |
|-----------------------------------|------------|---------------|------|--|--|--|--|
| Personnel Costs: | -1,750,000 | FT Positions: | 0 | | | | |
| Operating Expenses: | 0 | PT Positions: | 0 | | | | |
| Capital Outlay: | 0 | FTEs: | 0.00 | | | | |
| Total Expenditure: | -1,750,000 | Revenues: | 0 | | | | |

Justification for one-time reduction:

Impact:

Round - 2 (CE Recommended)

We do not anticipate an adverse impact on service by achieving the savings in overtime because we anticipate the court system to be shut down and/or operate at a reduced level until the pandemic vaccines significantly reduce the impact of the pandemic.

Expenditure Breakout:

Workforce Changes:

| Action Misc. | CY/NY POS# | JobClass | Position Descr Temporary | BargUnit | Vac 0 | | PC -1,750,000 | | | FTE 0.00 | |
|-----------------|------------|----------|--------------------------|----------|-----------------|-----|----------------------|---|----------|-----------------|--|
| | | | , | | Tota | le. | -1 750 000 | 0 | <u> </u> | 0.00 | |

Totals: -1,750,000 0 0 0.00

| Title: Reduce operating expenses department-wide | Fitle: Reduce operating expenses department-wide | | |
|--|--|---------------|------|
| Personnel Costs: | 0 | FT Positions: | 0 |
| Operating Expenses: | -2,803,445 | PT Positions: | 0 |
| Capital Outlay: | 0 | FTEs: | 0.00 |
| Total Expenditure: | -2,803,445 | Revenues: | 0 |

Justification for one-time reduction:

Impact:

Expenditure Breakout:

Public Libraries General Fund

| | Total Expenditure: | -251,640 | Revenues: | 0 |
|--------|---|-------------------------------|------------------------|------|
| | Capital Outlay: | 0 | FTEs: | 0.00 |
| | Operating Expenses: | -251,640 | PT Positions: | 0 |
| | Personnel Costs: | 0 | FT Positions: | 0 |
| Title: | Reduce Contractual Services to Reflect Services | es Being Provided Virtually a | t a Lower Cost Ref ID: | : S1 |

Justification for one-time reduction:

Impact:

There is no service impact due to these contractual cost reductions because MCPL is providing services virtually at a lower cost and not undertaking any new programs.

Expenditure Breakout:

| Title: Reduce Office Equipment Repair/Maintenance C | itle: Reduce Office Equipment Repair/Maintenance Costs | | |
|---|--|---------------|------|
| Personnel Costs: | 0 | FT Positions: | 0 |
| Operating Expenses: | -5,000 | PT Positions: | 0 |
| Capital Outlay: | 0 | FTEs: | 0.00 |
| Total Expenditure: | -5,000 | Revenues: | 0 |

Justification for one-time reduction:

Impact:

There is no service impact due to the reduction of the repair/maintenance budget.

Expenditure Breakout:

Round - 2 (CE Recommended)

| Title: Reduce Office Supplies, Materials, and Equipme | ent Costs Because of Branc | h Facility Closures Ref ID | : S1 |
|---|----------------------------|----------------------------|------|
| Personnel Costs: | 0 | FT Positions: | 0 |
| Operating Expenses: | -63,600 | PT Positions: | 0 |
| Capital Outlay: | 0 | FTEs: | 0.00 |
| Total Expenditure: | -63,600 | Revenues: | 0 |

Justification for one-time reduction:

Impact:

There is no service impact to the cost reductions for office supplies, materials & equipment because the current branch closures and virtual programming lessen the need for these items.

Expenditure Breakout:

| Title: Reduce Office Furniture Budget | | Ref ID: S1 | | | | |
|---------------------------------------|--------|---------------|------|--|--|--|
| Personnel Costs: | 0 | FT Positions: | 0 | | | |
| Operating Expenses: | -5,000 | PT Positions: | 0 | | | |
| Capital Outlay: | 0 | FTEs: | 0.00 | | | |
| Total Expenditure: | -5,000 | Revenues: | 0 | | | |

Justification for one-time reduction:

Impact:

There is no service impact to the reduction of the office furniture budget.

Expenditure Breakout:

| Title: Reduce Central Duplicating (Printing and Bulk F | le: Reduce Central Duplicating (Printing and Bulk Postage) Costs | | | | |
|--|--|-------------------|---|--|--|
| Personnel Costs: | 0 | FT Positions: | 0 | | |
| Operating Expenses: | -27,773 | PT Positions: | | | |
| Capital Outlay: | 0 | FTEs: 0.00 | | | |
| Total Expenditure: | -27,773 | Revenues: | 0 | | |

Justification for one-time reduction:

Impact:

There is no service impact to these central duplication (printing & bulk postage) budget reductions.

Expenditure Breakout:

| Title: Reduce Staff Training Costs Ref ID: S1 | | | | | | |
|---|--------|---------------|------|--|--|--|
| Personnel Costs: | 0 | FT Positions: | 0 | | | |
| Operating Expenses: | -8,900 | PT Positions: | 0 | | | |
| Capital Outlay: | 0 | FTEs: | 0.00 | | | |
| Total Expenditure: | -8,900 | Revenues: | 0 | | | |

Justification for one-time reduction:

Impact:

There is no service impact with this reduction.

Expenditure Breakout:

Round - 2 (CE Recommended)

| Title: Reduce Travel, Advertising, and Miscellaneous | Ref ID: | S1 | |
|--|---------|---------------|------|
| Personnel Costs: | 0 | FT Positions: | 0 |
| Operating Expenses: | -34,450 | PT Positions: | 0 |
| Capital Outlay: | 0 | FTEs: | 0.00 |
| Total Expenditure: | -34,450 | Revenues: | 0 |

Justification for one-time reduction:

Impact:

There is no service impact to these one-time budget reductions.

Expenditure Breakout:

| Title: Increase Library Lapse Savings to Reflect Proje | Ref ID: | S1 | | |
|--|----------|---------------|------|--|
| Personnel Costs: | -174,990 | FT Positions: | 0 | |
| Operating Expenses: | 0 | PT Positions: | | |
| Capital Outlay: | 0 | FTEs: | 0.00 | |
| Total Expenditure: | -174,990 | Revenues: | 0 | |

Justification for one-time reduction:

Impact:

Expenditure Breakout:

Workforce Changes:

| Action Other PC Change | POS# | JobClass | Position Desci | ^r BargUnit | Vac 0 | Fill 0 | PC -174,990 | | | FTE 0.00 | - |
|------------------------|------|----------|----------------|-----------------------|-----------------|------------------|--------------------|---|---|--------------------|---|
| | | | | | Tota | ls: | -174,990 | 0 | 0 | 0.00 |) |

| Title: Reduce Library Materials Budget by \$250,000 | | Ref ID: | D : S1 | | |
|---|----------|---------------|---------------|--|--|
| Personnel Costs: | 0 | FT Positions: | 0 | | |
| Operating Expenses: | -250,000 | PT Positions: | 0 | | |
| Capital Outlay: | 0 | FTEs: | 0.00 | | |
| Total Expenditure: | -250,000 | Revenues: | 0 | | |

Justification for one-time reduction:

Impact:

Expenditure Breakout:

| Title: Reduce Library Pages Budget Because Activities Can Be Performed by MCPL Staff While Branches Ref ID: S4 are Closed to the Public | | | | | | | | |
|---|----------|---------------|------|--|--|--|--|--|
| Personnel Costs: | -172,050 | FT Positions: | 0 | | | | | |
| Operating Expenses: | 0 | PT Positions: | 0 | | | | | |
| Capital Outlay: | 0 | FTEs: | 0.00 | | | | | |
| Total Expenditure: | -172,050 | Revenues: | 0 | | | | | |

Round - 2 (CE Recommended)

Justification for one-time reduction:

Impact:

There is no service impact during FY21 because most of the work can be performed by current merit staff while the branches are closed to the public. The need for Library Pages will return once the branches re-open.

Expenditure Breakout:

(\$172,050) PC reduction for Library Pages

Workforce Changes:

| Action Misc. | CY/NY CY | POS# | JobClass | Position Descr | BargUnit | Vac 0 | Fill 0 | | | | FTE 0.00 | |
|-----------------|-------------|------|----------|----------------|----------|-----------------|------------------|----------|---|---|-----------------|--|
| | | | | | | Tota | ls: | -172,050 | 0 | 0 | 0.00 | |

Recreation

Recreation

| Title: Provide Same Level Service (FY20) for Youth Development Programming and Delay Launch of New Ref ID: S1 Excel Beyond the Bell Sites. | | | | | | | | | |
|--|----------|---------------|------|--|--|--|--|--|--|
| Personnel Costs: | -252,047 | FT Positions: | 0 | | | | | | |
| Operating Expenses: | -399,720 | PT Positions: | 0 | | | | | | |
| Capital Outlay: | 0 | FTEs: | 0.00 | | | | | | |
| Total Expenditure: | -651,767 | Revenues: | 0 | | | | | | |

Justification for one-time reduction:

Impact:

The impact of this savings is the elimination in FY21 of afterschool programming at four elementary schools and three high schools, along with the career and seasonal staff support due to the COVID19 pandemic. We will provide continued out-of-school time programming for existing sites and locations, but not attempt new programming at proposed additional sites

Expenditure Breakout:

PC (EXP01): \$252,047 seasonal staff; OE (EXP02): \$399,720 Operating Expenses. Partial year funding for 7 afterschool sites.

Workforce Changes:

| Action | CY/NY POS# | JobClass | Position Descr | BargUnit | Vac | | PC | | | FTE |
|--------------------|------------|---------------------------|----------------|---------------------|------|-----|----------|---|---|------|
| Other PC Change | CY | RECREATION ASSISTANT V | Temporary | Non-Represen ted | 0 | 0 | -252,047 | 0 | 0 | 0.00 |
| | | | | | Tota | le. | -252 047 | 0 | ٥ | 0.00 |

| Title: Department Wide Seasonal Funding Savings | | Ref ID: | S2 |
|---|----------|---------------|------|
| Personnel Costs: | -102,765 | FT Positions: | 0 |
| Operating Expenses: | 0 | PT Positions: | 0 |
| Capital Outlay: | 0 | FTEs: | 0.00 |
| Total Expenditure: | -102,765 | Revenues: | 0 |

Justification for one-time reduction:

Impact:

There is no impact to services due to mandated closures related to the COVID19 pandemic restrictions.

Expenditure Breakout:

PC (EXP01): \$102,765 seasonal

Round - 2 (CE Recommended)

| Workforce Changes: | | | | | | | | | |
|--------------------------------------|--|------------------------------------|---------------------------------|-----------------|---------------|--------------------|----------------|-------------|-----------------|
| Action CY/NY POS# Other PC CY Change | JobClass RECREATION ASSISTANT V | Position Descr Temporary | BargUnit Non-Represen ted | Vac 0 | Fill 0 | PC -102,765 | FT 0 | PT 0 | FTE 0.00 |
| | | | | Totals | s: | -102,765 | 0 | 0 | 0.00 |

State's Attorney

General Fund

| Title: Hold Three Contractual Assistant State's Attorne | ey Positions Vacant | Ref ID: | S5 |
|---|---------------------|---------------|------|
| Personnel Costs: | 0 | FT Positions: | 0 |
| Operating Expenses: | -68,265 | PT Positions: | 0 |
| Capital Outlay: | 0 | FTEs: | 0.00 |
| Total Expenditure: | -68,265 | Revenues: | 0 |

Justification for one-time reduction:

Impact:

Three contractual Assistant State's Attorney positions will remain unfilled.

Expenditure Breakout:

Cost Center: 11300 OE: -68265

Technology Services

General Fund

| Title: Lapse Sr Info Technology Spec | | Ref ID: | : S1 |
|--------------------------------------|----------|---------------|------|
| Personnel Costs: | -118,930 | FT Positions: | 0 |
| Operating Expenses: | 0 | PT Positions: | 0 |
| Capital Outlay: | 0 | FTEs: | 0.00 |
| Total Expenditure: | -118,930 | Revenues: | 0 |

Justification for one-time reduction:

Impact:

No impact. Position is being backfilled by contractor.

Expenditure Breakout:

-118,930

Workforce Changes:

| Action | CY/NY | POS# | JobClass | Position Descr | BargUnit | Vac | Fill | PC | FT | PΤ | FTE |
|--------|-------|--------|--|----------------|---------------------|------|------|----------|----|----|------|
| Misc. | CY | 000698 | SENIOR INFORMATION TECHNOLOGY SPECIALIST* | Permanent | Non-Represen ted | 1 | 0 | -118,930 | 0 | 0 | 0.00 |
| | | | | | | Tota | ls: | -118,930 | 0 | 0 | 0.00 |

Round - 2 (CE Recommended)

| Title: Lapse Program Specialist II | | Ref ID | : S1 |
|------------------------------------|---------|---------------|------|
| Personnel Costs: | -39,894 | FT Positions: | 0 |
| Operating Expenses: | 0 | PT Positions: | 0 |
| Capital Outlay: | 0 | FTEs: | 0.00 |
| Total Expenditure: | -39,894 | Revenues: | 0 |

Justification for one-time reduction:

Impact:

No impact. Position being backfilled by contractor.

Expenditure Breakout:

-\$39,894 Note: Full cost of position is \$90,389 but will lapse only -\$39,894

Workforce Changes:

| CY/NY CY | POS# 013858 | JobClass | Position Descr Permanent | BargUnit | Vac 1 | Fill 0 | | | FTE 0.00 | |
|-----------------|--------------------|----------|-----------------------------|----------|-----------------|------------------|---------|---|---------------------|--|
| | | | | | Total | le. | -30 804 | ^ | 0.00 | |

| Title: Lapse Sr Info Technology Spec (New Unclassif | ied Position) | Ref ID: | S1 |
|---|---------------|---------------|------|
| Personnel Costs: | -89,197 | FT Positions: | 0 |
| Operating Expenses: | 0 | PT Positions: | 0 |
| Capital Outlay: | 0 | FTEs: | 0.00 |
| Total Expenditure: | -89,197 | Revenues: | 0 |

Justification for one-time reduction:

Impact:

No impact. Position being backfilled by contractor.

Expenditure Breakout:

-\$89,197

Workforce Changes:

| Action | CY/NY | POS# | JobClass | Position Descr | BargUnit | Vac | Fill | PC | FT | PT | FTE |
|--------|-------|----------------|--|----------------|------------------|-----|------|---------|----|----|------|
| Misc. | CY | NEW Position C | SENIOR INFORMATION TECHNOLOGY SPECIALIST* | Permanent | Non-Represen ted | 1 | 0 | -89,197 | 0 | 0 | 0.00 |

Totals:

Printed: 1/15/2021 12:34:36PM

-89,197

| Title: Lapse Sr Info Technology Spec (New Unclassifi | ied Position) | Ref ID: | S1 |
|--|---------------|---------------|------|
| Personnel Costs: | -89,197 | FT Positions: | 0 |
| Operating Expenses: | 0 | PT Positions: | 0 |
| Capital Outlay: | 0 | FTEs: | 0.00 |
| Total Expenditure: | -89,197 | Revenues: | 0 |

Justification for one-time reduction:

Impact:

No impact. Position being backfilled by contractors.

Expenditure Breakout:

-\$89,921

0.00

Round - 2 (CE Recommended)

Action CY/NY POS# **Position Descr** Vac Fill **JobClass BargUnit** PC FT PT FTE Misc. CY NEW Position C SENIOR Permanent Non-Represen -89.197 0.00

> INFORMATION **TECHNOLOGY** SPECIALIST*

Totals: -89,197 0 0.00

Title: Lapse Sr Info Technology Spec (New Unclassified Position) Ref ID: S1

> -89,197 0 **Personnel Costs: FT Positions: Operating Expenses:** 0 PT Positions: 0 **Capital Outlay:** 0 FTEs: 0.00 0

Total Expenditure: -89,197 Revenues:

Justification for one-time reduction:

Impact:

No impact. Position being backfilled by contractor.

Expenditure Breakout:

-\$89,921

Workforce Changes:

Action CY/NY POS# **JobClass Position Descr** Vac Fill **BargUnit** PC FT FTF New Position 0! SENIOR Misc. CY Non-Represen n -89,197 0 0 0.00

> **INFORMATION TECHNOLOGY** SPECIALIST*

> > Totals: -89.197 0 0 0.00

Title: Lapse Sr. Info Technology Spec Ref ID: S1

> -89,197 **Personnel Costs:** FT Positions: 0 0 **Operating Expenses:** PT Positions: 0 0 0.00 FTEs: **Capital Outlay:** 0 **Total Expenditure:** -89,197 Revenues:

> > ted

ted

Justification for one-time reduction:

Impact:

No impact. Contractor backfilling position.

Expenditure Breakout:

-\$89,921

Workforce Changes:

Action CY/NY POS# **Position Descr** Vac Fill **JobClass BargUnit** PC FT FTE New Position 0: SENIOR Misc. CY Non-Represen 0 -89.1970 0.00

> **INFORMATION TECHNOLOGY**

SPECIALIST*

Totals: -89,197 0 0.00 n

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Transit Services Mass Transit

Round - 2 (CE Recommended)

| Title: Motorpool Reduction Due to Less Service in C | Operation | Ref ID | : S1 |
|---|------------|---------------|------|
| Personnel Costs: | 0 | FT Positions: | 0 |
| Operating Expenses: | -1,384,008 | PT Positions: | 0 |
| Capital Outlay: | 0 | FTEs: | 0.00 |
| Total Expenditure: | -1,384,008 | Revenues: | 0 |

Justification for one-time reduction:

Impact:

Transit will be able to continue current level of service with this reduction.

Expenditure Breakout: