

M E M O R A N D U M

April 22, 2022

TO: Education and Culture Committee

FROM: Nicole Rodríguez-Hernández, Legislative Analyst
 Essie McGuire, Senior Legislative Analyst

SUBJECT: Worksession – Montgomery College FY23 Operating Budget

PURPOSE: Review and make recommendations for Council consideration

Expected Participants:

- Dr. Jermaine Williams, President of Montgomery College (MC)
- Sherwin Collette, Senior Vice President for Administrative and Fiscal Services, MC
- Liz Greaney, Chief Business/Financial Strategy Office, MC
- Susan Madden, Chief Government Relations Officer, MC
- Linda Hickey, Budget Coordinator, MC
- Rafael Murphy, Fiscal and Policy Analyst, Office of Management and Budget

Montgomery College	FY22 Approved	FY23 CE Recommended	Change from FY22 Approved
Current Fund	\$264,704,984	\$274,009,984	3.5%
FTE	1,803.35	1,813.85	10.5
Grant Fund	\$17,355,000	\$16,324,000	(5.9%)
FTE	0.0	0.0	--
Emergency Repair Fund	\$350,000	\$350,000	0.0%
FTE	0.0	0.0	--
Auxiliary Fund	\$1,880,000	\$1,823,008	(3.0%)
FTE	2.0	2.0	--
Workforce Dev. & Continuing Ed.	\$19,995,716	\$20,286,957	1.5%
FTE	93.50	93.50	--
Cable Television Fund	\$1,796,800	\$1,856,800	3.3%
FTE	11.0	11.0	--
Major Facilities Reserve Fund	\$2,000,000	\$2,000,000	0.0%
FTE	0.0	0.0	--
MC Grants Tax Supported fund	\$400,000	\$400,000	0.0%
FTE	0.0	0.0	--
Transportation Fund	\$4,100,000	\$4,200,000	2.4%
FTE	1.0	1.0	--
Total Expenditures (All Funds)	\$312,582,500 1,910.85 FTEs	\$321,250,749 1,921.35 FTEs	2.8% 10.5

On April 13, Council President Alborno transmitted a memo to the Council outlining his recommended approach to the FY23 operating budget process. Specifically, he states:

“Our challenge for this year will be to adopt a budget that more closely adheres to adopted fiscal policies and reduces additions to the base budget, while simultaneously funding the most critical direct services.”

Council staff has incorporated the Council President’s recommended budget approach as an analysis lens when reviewing the College’s requested FY23 operating budget and the Executive’s recommended FY23 operating budget for Montgomery College.

Today’s worksession will focus on Montgomery College’s FY23 operating budget. Specifically, the Committee will review the following:

- A. Operating Budget Overview** provides a summary of the Board of Trustee’s request and County Executive recommendation, COVID-19 relief funding, and racial equity information.
- B. Enrollment & Staffing** reviews the College’s enrollment trends, tuition revenue, and employee compensation and benefits.
- C. Programmatic Service Changes** discusses Current Fund funding for the East County Education Center and additional expenditures.
- D. Non-Tax Supported Funds** highlights requested expenditure amounts and key changes from FY22.
- E. Committee Operating Budget Recommendation** notes Council staff’s recommendation.

A. Operating Budget Overview

The FY23 Operating Budget for Montgomery College as requested by the Board of Trustees and as recommended by the County Executive is summarized in Table 1 below.

Table 1. FY23 Montgomery College Request Compared to County Executive Recommendation

FY23 Operating Budget	Montgomery College Request	County Executive Recommendation	Difference
Total Budget: All Funds	\$321,250,749	\$321,250,749	--
Change from FY22	\$8,668,249, 2.8%	\$8,668,249, 2.8%	--
Current Fund: Tax Supported	\$276,616,784	\$276,616,784	--
Change from FY22	\$9,365,000, 3.5%	\$9,365,000, 3.5%	--
County Contribution	\$152,710,696	\$152,710,696	--
Change from FY22	\$7,061,000, 4.8%	\$7,061,000, 4.8%	--

The budget transmittal letter from the Board Chair and the Interim College President to the County Executive and the Council President is attached at ©1 and provides details on the revenue and expenditure assumptions in the College’s budget request. The Executive’s recommendation is attached at ©48. The Executive recommends fully funding the College’s operating budget request.

1. **Current Fund.** The Current Fund consists of the major tax-supported elements of the College’s budget. Table 2 shows the College’s Current Fund by major funding source, including the FY22 approved level, the College’s FY23 request, and the Executive’s FY23 recommendation.

Table 2. Montgomery College’s Current Fund By Major Funding Source

Source	FY 22 Approved		FY23 College Request		FY23 CE Rec.		Difference
	\$	%	\$	%	\$	%	
County	145,649,696	54.8	152,710,696	55.7	152,710,696	55.7	-
Tuition and Fees	68,016,270	25.6	56,126,488	20.5	56,126,488	20.5	-
Other Student Fees	1,790,467	0.7	2,280,208	0.8	2,280,208	0.8	-
State Aid	42,720,779	16.1	55,636,320	20.3	55,636,320	20.3	-
Fed. State & Private Gifts & Grants	300,000	0.1	300,000	0.1	300,000	0.1	-
Other Revenues	1,236,949	0.5	1,621,949	0.6	1,621,949	0.6	-
Revenue Transfers	100,000	0.0	(250,000)	-	(250,000)	-	-
Fund Balance	5,958,823	2.2	5,584,323	2.0	5,584,323	2.0	-
Total Current Fund	265,772,984	100.0	274,009,984	100.0	274,009,984	100.0	-

Council staff highlights the following Current Fund components as an overview of the budget discussions:

- **The College’s budget assumes no tuition increase.** The rate per semester hour is the same as FY20, FY21, and FY22: \$132—County resident; \$269—State resident; and \$374—Non-resident.
- **The College assumed \$55,636,320 in FY23 State Aid funding** (as shown in their request) for the Current Fund. After sine die on April 11, the College’s updated State Aid amount is **\$55,636,880**, an increase of \$560.
- **Maintenance of Effort (MOE) for Montgomery College** requires the County provide the same amount of local funding as in the previous year. The County Executive’s recommendation meets the College’s request of **\$7,061,000 over MOE**.
- The College’s request includes using **\$5.6 million in fund balance** as part of the FY23 budget. The College is projected to have a **FY23 start-of-year fund balance of \$28.5 million**.
- Overall, Current Fund expenditures have **increased** to support 1) the East County Education Center; 2) employee compensation; 3) contractual and operational expenses; and 4) student scholarships.
- The Current Fund also includes two other components with requested County funding at the same level as FY22 and supported by the Executive. The **Emergency Plant Maintenance and Repair Fund (\$250,000)** provides for unanticipated expenditures to make emergency repairs not funded elsewhere in the budget. **Tax supported grant funds**

(\$400,000) provide for community needs not met elsewhere in the budget and supports the College’s adult literacy program.

- 2. State Aid.** The College assumed a total of \$66,059,159 in FY23 State Aid funding in their requested operating budget. After sine die on April 11, the College received a \$664 increase in State Aid for a total of \$66,059,823. Due to the additional funding, the new Current Fund totals \$55,636,880 and the Workforce Development and Continuing Education (WDCE) Fund totals \$10,422,943.

Fund Balance-Current Fund. The College’s request includes utilizing \$5.6 million in FY22 fund balance towards their Current Fund appropriation. The College’s projected remaining available total fund balance for FY23 is \$28.5 million. The updated Table 3 below summarizes the total fund balance amount for each fiscal year (6/30) available for use in the next fiscal year.

During the FY22 budget discussions, the Committee reviewed the College’s fund balance trends in comparison to the Council’s Reserves and Selected Fiscal Policies resolution most recently revised and updated in March 2021. Council staff has included an updated review for the FY23 operating budget. The approved resolution includes a section detailing reserve policies for the tax supported County agencies. For Montgomery College, the policy states:

Montgomery College. The reserve in the Current Fund should be 3% to 5% of the budgeted resources minus the annual contribution from the County. The target reserve resolution No.: 19-753 in the Emergency Plant Maintenance and Repair Fund – as stated in Resolution No. 11- 2292, approved by the Council on October 16, 1990 – “may accumulate up to \$1,000,000 in unappropriated fund balance, such goal to be attained over a period of years, as fiscal conditions permit.”

Table 3 details the beginning and projected ending balance in the College’s Current Fund in the FY16-22 approved budgets and the College’s requested FY23 budget. The projected ending balance has been at or near the 3-5% policy requirement each year until it jumped substantially in FY21 to 14.92% and is projected at 19.03% in FY23.

Table 3. Montgomery College’s Current Fund – Fund Balance/Reserve, FY16-FY23 Request

Year	Beginning Balance	Used to Fund Budget	Held for Scholarships	Projected Available Balance	
				\$’s	%*
FY16 Approved	\$12,811,385	\$7,015,607	\$-	\$5,795,778	4.47%
FY17 Approved	\$8,415,617	\$4,497,555	\$-	\$3,918,062	3.00%
FY18 Approved	\$6,784,389	\$2,559,470	\$-	\$4,224,919	3.33%
FY19 Approved	\$8,857,877	\$4,560,000	\$505,000	\$3,792,877	2.99%
FY20 Approved	\$7,025,800	\$2,970,448	\$345,132	\$3,710,220	3.00%
FY21 Approved	\$23,764,141	\$1,919,936	\$233,797	\$21,610,408	14.92%
FY22 Approved	\$33,110,876	\$5,958,823	\$74,473	\$27,077,580	18.52%
FY23 MC Request	\$34,097,435	\$5,584,323	\$-	\$28,513,112	19.03%

*Calculated per the County’s approved [Reserve and Select Fiscal Policies](#).

College staff maintains that several factors have resulted in the larger than typical fund balance, including: 1) implementation of the market-based compensation plan, 2) fiscal austerity efforts related to economic and funding uncertainty, 3) participation in County savings plans, and 4) remote services which has yielded lower than anticipated expenditures.

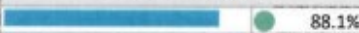









In order to help return the College’s total fund balance from 19% to the allowed 3-5% as stated in the Council’s Reserves and Selected Fiscal Policies resolution, **Council staff recommends utilizing a portion of the total fund balance for the recommended \$7,061,000 increase in local contribution.** The Committee recommended and the Council subsequently approved a similar action in FY22 to meet the current revenue needs for the Information Technology project. **This recommendation will fully fund the College’s request** while maintaining the local contribution amount at the approved FY22 level and complying with Maintenance of Effort requirements. **After utilizing the additional fund balance, the College will have an estimated \$21 million remaining in total fund balance.**

3. COVID-19 Relief Funding. Due to the COVID-19 pandemic, the College has been awarded federal and state relief funding for both institutional purposes and direct student aid. During the FY22 budget discussions, the Committee comprehensively reviewed all awarded and expected awards. Today’s summary will focus on the Higher Education Emergency Relief Fund (HEERF) which provided the three largest awards to the College. Table 4 summarizes the HEERF I, II, and III funding allocations. The full graphic provided by the College can be found on ©61.

The College received approximately \$77.0 million and has expended \$57.6 million-- \$19.4 million remains as of March 31, 2022. The Council has already approved the entire institutional HEERF appropriations for the College (the Council does not need to approve funds used for student aid). The Committee does not need to make a recommendation related to the relief funding at this time.

Institutional Funds. The College utilized 46% of their total award as emergency aid for students, as required. The remaining funds will be used for “infrastructure improvements related to COVID-19 safety, laptop distributions to students, technology for remote teaching and learning, faculty training and lab development, and lost operational revenues (paying unpaid student tuition bills).”

Table 4. Montgomery College Institutional HEERF Funding

HEERF I, II & III Budget Expended (Inception to Date)				
	Budget	Expended to Date	Difference	Budget Expended
Student Emergency Aids & MSI	37,706,171	33,237,308	(4,468,863)	 88.1%
Student Re-Engagement	10,051,832	9,850,764	(201,068)	 98.0%
Laptops Distributed to Students	118,652	88,936	(29,716)	 75.0%
Faculty Training & Lab Development	3,020,349	2,569,804	(450,545)	 85.1%
Tech for Remote Teaching & Working	5,165,530	5,388,081	222,551	 104.3%
In-person Activities and Supplies	1,263,225	823,952	(439,273)	 65.2%
Infrastructure Improvements	13,134,810	5,042,438	(8,092,372)	 38.4%
Staffing for Return to Campus	1,154,587	573,715	(580,872)	 49.7%
Others - Unobligated	5,405,376	-	(5,405,376)	 0.0%
Total	77,020,532	57,574,998	(19,445,534)	 74.8%

below expectations

monitor against expectations

meeting or above expectations

4. Racial Equity and Social Justice. Montgomery College serves all members of the community and aims to promote racial equity and social justice throughout the entire system. The College states they serve the needs of the community through “offerings in workforce education, certificate programs, college transfer academic programs and opportunities for life-long learning and youth programs.”

Demographics. Table 5 below provides demographic information by race/ethnicity for the College’s 2021 enrollment.

Table 5. Montgomery College Enrollment

	Germantown		Rockville		Takoma Park /Silver Spring		Distance Education		Collegewide *	
	7,110	100%	12,852	100%	6,924	100%	6,708	100%	17,284	100%
Asian	960	13.5%	1,629	12.7%	771	11.1%	816	12.2%	2,164	12.5%
Black	1,776	25.0%	3,236	25.2%	2,074	30.0%	1,884	28.1%	4,575	26.5%
Hispanic	1,909	26.8%	3,499	27.2%	1,787	25.8%	1,654	24.7%	4,560	26.4%
Multi-Race	273	3.8%	456	3.5%	246	3.6%	236	3.5%	615	3.6%
Native Am. & Pacific Islanders	36	0.5%	49	0.4%	21	0.3%	32	0.5%	69	0.4%
White	1,448	20.4%	2,625	20.4%	1,282	18.5%	1,405	20.9%	3,576	20.7%
Foreign & Unknown	708	10.0%	1,358	10.6%	743	10.7%	681	10.2%	1,725	10%

Race is based on IPEDS definitions.

Over half of the College’s enrollment is composed of Black and Hispanic students and approximately 70% of the College’s enrollment are students of color. In addition, the federal government has identified the College as a Minority Serving Institution (MSI) and is designated as a Hispanic Serving Institution (HSI) and an Asian American and Native American Pacific Islander-Serving Institution.

Promoting Racial Equity. The College has identified the following initiatives and measures used to promote racial equity.

Initiatives.

- The College provides multiple low cost “on-ramps” into the institution for every type of individual from a K-12 student to recently retired individuals desiring to learn a new skill. County residents (and beyond) are able to improve their skill and gain opportunities for upward economic mobility thus resulting in a more equitable representation of professionals in key County economic sectors.
- The Board of Trustees approved the Affirmation of Montgomery College Values resolution on racial inclusion.

- The President’s Advisory Committee on Equity & Inclusion (PACEI) meets monthly to help create an inclusive, civil, and respectful community that achieves equity for all Montgomery College students, employees, and business partners. It is made up of diverse stakeholders.
- The Office of Equity and Inclusion promotes and creates a working and learning environment rooted in fairness, diversity, and inclusiveness.
- The Chief Equity and Inclusion Officer is a member of the President’s strategic leadership team.
- Equity and Inclusion Roadmap for Success 2020-2025 Plan.

Qualitative and Quantitative Data Tracking.

- College Area Review process collects data at the individual department levels.
- Multiple surveys and focus groups are used to collect qualitative data from students and faculty (e.g., Employee Engagement, Ethics, and Equity/Inclusion Survey).
- The Student Success Score Card and the Performance Accountability Report are used to monitor and disaggregate data on a variety of measures (retention, graduation rates, etc.).
- Additional quantitative measures are collected and tracked related to program access and outcomes on individual initiatives (e.g., ACES).

5. Public Testimony. A summary of the College related public testimony provided will be included at the conclusion of all FY23 operating budget public hearings after the week of April 18.

B. Enrollment & Staffing

1. Enrollment

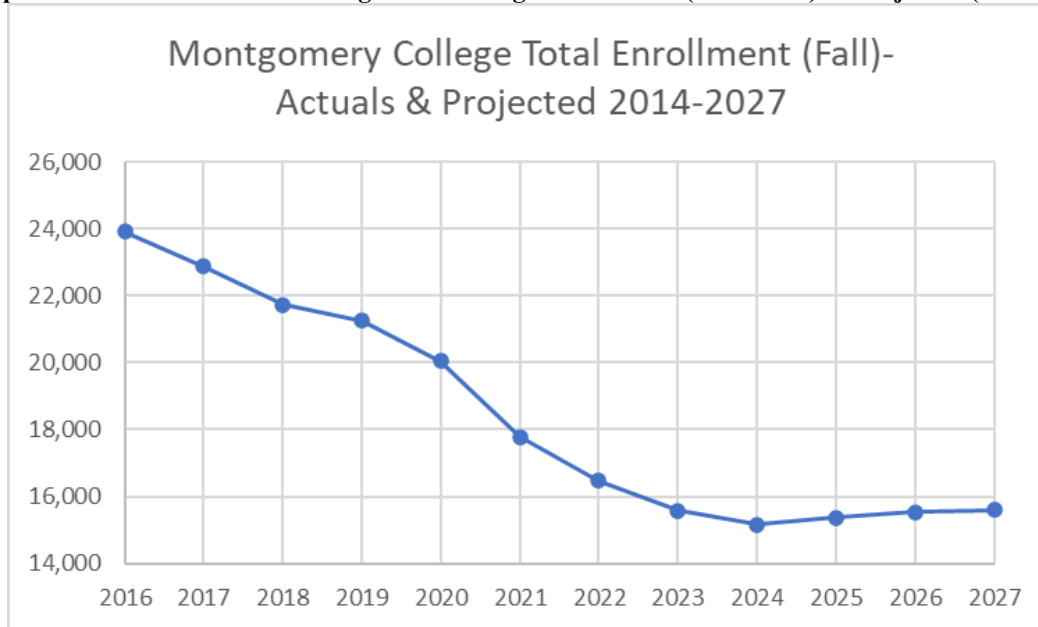
Montgomery College is the largest community college in Maryland serving residents from the County and beyond, including MCPS high school students and graduates. However, total enrollment projections and credit hours have continued to decline since approximately 2014 (Graph 1). The College notes the FY23 credit hours are budgeted at 318,495—a 9.5% decrease from the credit hours projected in FY22 (FY22 actuals reflect a 5.6% decrease from the original projection). In addition, the COVID-19 pandemic has created enrollment uncertainties for community colleges across the nation. The College anticipates enrollment will not increase until fall 2025.

The College also stated two additional potential factors related to FY23 enrollment declines: 1) a lower “draw-rate” (17.2 percent) from Montgomery County Public Schools (MCPS) in Fall 2021 and 2) a projected 2.0 percent decrease in MCPS 12th grade enrollment.

The College has continued to have an average of 4,153 full-time equivalent Workforce Development and Continuing Education (WDCE) students, supported by the incremental return to in-person learning.

It is important to also remember the innovative measures the College took to meet the new needs of their students during the COVID-19 pandemic. For example, the College implemented accelerated courses (5 to 7 weeks versus 15 weeks) to help students continue their education.

Graph 1. Total Enrollment in College Credit Programs-Actuals (2014-2021) & Projected (2022-2027)



Enrollment Declines & Sustainability. The continued enrollment declines subsequently impact tuition revenue and fees which currently serves as the second highest source of funding for the College. The County’s contribution serves as the highest source of revenue. The College has maintained level tuition rates to support current and future students since FY20. It is important to note there has been a State limitation on increasing in-County tuition rates since the 2019-2020 school year: “a community college in Maryland may not increase the in-county tuition rate over the prior year by more than the greater of 1) the increase in the 3-year rolling average of the State’s median family income or 2) 4% over the prior year tuition rate.” In addition, the College states they have faced tuition revenue shortfalls due to actuals not meeting estimates.

The recent history and projected future of declining enrollment trends paired with level tuition rates will cause future strain on the College’s financial picture and two highest funding sources: County Contribution and tuition revenues and fees. Council staff recommends the Committee return in the future to further discuss these trends, impacts, and challenges as well as potential initiatives to address these concerns.

2. Positions

Montgomery College’s request includes 10.5 new position in FY23, specifically for the East County Education Center further discussed in section C.

Table 6. Summary of FY23 Positions

	Instructional Faculty	Counselors	Administrators	Staff	Total
Operating Budget	548.00	62.00	85.00	1,118.35	1,803.35
WDCE	2.00		3.00	88.50	93.50
Auxiliary Enterprises				2.00	2.00
Transportation				1.00	1.00
Cable TV				11.00	11.00
Capital Budget				32.00	32.00
Total	550.00	62.00	88.00	1,253.35	1,953.35

3. Compensation and Benefits

The College’s FY23 request includes \$221 million in compensation and benefit costs, an increase of 1.8% from FY22. The table below summarizes the College’s FY23 request for compensation and benefit costs, as well as the Executive’s recommendation for the College’s OPEB pre-funding.

Table 7. Montgomery College FY22 Approved and FY23 Requested Tax Supported Compensation Costs

Agency	FY22 Approved	FY23 Request	% Change
Wages and Social Security	\$194,233,857	\$198,621,157	
Retirement	\$1,925,000	\$1,925,000	--
Active Employee Group Insurance	\$16,237,929	\$15,849,546	(2.4%)
Retiree Group Insurance Pay-As-You-Go Funding	\$4,600,000	\$4,600,000	--
Total MC Request	\$216,996,786	\$220,995,703	1.8%
OPEB Pre-Funding*	\$5,605,000	\$1,704,000	(69.6%)
Total All Funding	\$222,601,786	\$222,699,704	.04%

*Funded outside the College budget as part of the County’s Consolidated Retiree Health Benefits Trust

Pay adjustments. Montgomery College’s recommended FY23 operating budget includes an estimated increase of \$3.76 million for pay adjustments. The College recently concluded negotiations with the American Federation of State, County and Municipal Employees (AFSME) for a collective bargaining agreement for FY23-FY25 that includes a 3.5% salary increase (effective July 1, 2022) for staff who have been in the bargaining unit for at least six months. The College also concluded negotiations with the American Association of University Professors (AAUP). The agreement with AAUP provides a flat salary increase of \$3,270 (effective on the

first day of the academic year) for all faculty members who have been in the bargaining unit for at least one semester. The College did not request wage increases in their FY22 operating budget.

Group Insurance/OPEB. Group insurance costs for active employees reflects a requested decrease of 2.4%. The retiree pay-as-you-go group insurance costs are flat funded in FY23. The Executive recommends OPEB pre-funding of \$1.7 million for the College in FY23. The reductions in pre-funding for FY23 are primarily due to strong investment performance and assumption changes.

C. Programmatic Service/Changes

Montgomery College's total requested Current Fund budget of \$274.0 million reflects an increase of \$9.4 million or 3.5% from FY22, composed in part with a \$7.0 million increase in County Contribution. The College highlights increases to four initiatives/areas in Current Fund expenditures, one of which is a new initiative and is described in greater detail below.

College Highlighted Current Fund Expenditure Increases.

- Pay adjustments/wage increases, \$3.8 million (Section B)
- High-risk insurance premiums and utility costs increases, \$1.4 million; and
- Additional scholarship funds, \$275,000

East County Education Center. The College notes "this center will begin our efforts to expand access and ultimately launch the creation of a [East County] campus." East County has been identified as an underserved region in the County¹. Information on Councilmember Navarro's efforts on the expansion to East County since 2009 can be found on (C)62. The College's goal is to begin providing classes as soon as the fall 2022 semester or as soon as the physical space is leased. The College will utilize \$3.9 million in current fund revenue for staffing and operational expenses such as leasing costs, furniture and equipment, instructional faculty, and outreach. As mentioned previously in section B, the College increased staff positions by 10.5 FTE specifically for the Center. The position types are outlined below:

- 3.0 FTE for Enrollment and Student Access Specialists
- 3.0 FTE for Public Safety Officers
- 2.5 FTE for Building Services
- 1.0 FTE for an Administrative Aide
- 1.0 FTE for an Information Technology Specialist

Note: County Contribution and Fund balance are both resources within the College's total Current Fund. Utilizing an additional \$7.0 in fund balance will maintain a fully funded budget request and Current Fund request to meet all highlighted Current Fund expenditure increases. The County Contribution will comply with MOE and remain at the FY22 funding level.

¹ <https://www.montgomerycollege.edu/documents/offices/planning-and-policy/strategic-planning/montgomery-college-expansion-feasibility-report.pdf>

D. Non-Tax Supported Funds

The Executive supports the College's requested expenditures in the funds detailed below. These funds are not supported by County tax revenues.

Table 8. Summary of FY23 Non-Tax Supported Funds

Fund Title	Total Requested Amount
<p>Workforce Development and Continuing Education</p> <ul style="list-style-type: none"> • Source: State Aid and tuition • 1.5% increase from last year • Supports career programs, training, and certifications 	\$20,287,000
<p>Cable TV</p> <ul style="list-style-type: none"> • Source: County Cable Plan • MCTV provides multicultural and foreign language programming in addition to programs on workforce opportunities/training and social justice 	\$1,856,000
<p>Auxiliary Enterprises</p> <ul style="list-style-type: none"> • Source: rental fees, café sales, bookstore commissions, and ticket sales • 3.0% decrease from last year • Supports costs related to operating arts centers/programs, youth camps, and the café 	\$1,823,000
<p>Transportation Fund</p> <ul style="list-style-type: none"> • Source: Student/staff user fees and parking enforcement revenue • 2.4% increase from last year 	\$4,200,000
<p>Federal, State, and Private Grants</p> <ul style="list-style-type: none"> • \$400,000 from County contribution (adult literacy program) • Supports innovative workforce development programs and adult literacy/education programs 	\$16,724,000
<p>Major Facilities Reserve Fund</p> <ul style="list-style-type: none"> • Source: User fees, other revenue, and interest • No change from the prior year • Will support the cost of The Morris and Gwendolyn Cafritz Foundation Arts Center and • FY23- \$1.5 million will be transferred to the capital budget for the Collegewide Physical Education capital project for the Germantown Campus baseball field reconfiguration 	\$2,000,000

E. Council Staff Operating Budget Recommendation

Council staff has provided three recommendations related to the College’s FY23 budget:

- 1) **Council staff recommends a technical amendment to reflect the \$664 increase in State Aid from \$66,059,159 to \$66,059,823.** Due to the additional funding, the new Current Fund totals \$55,636,880 and the Workforce Development and Continuing Education (WDCE) Fund totals \$10,422,943.
- 2) **Council staff recommends utilizing \$7,061,000 in fund balance from the Current Fund and appropriating the County Contribution amount at the MOE funding level of \$145,649,696.** The College will maintain a fully funded budget and move toward compliance with the County’s fiscal policy on fund balance/reserves set for the College. The College is estimated to have a remaining \$21 million in total fund balance if this action is approved during reconciliation.
- 3) **Council staff concurs with the County’s Executive recommendation on the remaining line items reflected in the College’s operating budget.**

Council staff’s recommendations align with the County Executive’s recommendation to fully fund the College’s operating budget request while providing the opportunity to bring the College’s request more in line with the Council’s Reserves and Selected Fiscal Policies.

This packet contains:

Montgomery College Board of Trustees
Request County Executive Recommendation
HEERF Allocations
Councilmember Navarro East County
Proposal

Circle Page #s:

©1
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BOARD OF TRUSTEES

February 7, 2022

The Honorable Marc Elrich
County Executive
Executive Office Building
101 Monroe Street
Rockville, Maryland 20850

The Honorable Gabe Albornoz
President, Montgomery County Council
Stella B. Werner Council Office Building
100 Maryland Avenue
Rockville, Maryland 20850

Dear Mr. Elrich and Mr. Albornoz:

The Montgomery College Board of Trustees, faculty, staff, and students thank you for your steadfast leadership during this unyielding pandemic crisis. We also remain grateful for your commitment to your community college. Because of your support, our employees can remain resilient, agile, and mission-focused in the face of great uncertainty.

For FY23, we ask you to continue to invest in Montgomery College with a total operating budget appropriation of \$321,250,749, a slight increase of 2.8 percent compared to last year. This appropriation will keep tuition flat again this year and provide wage increases for our faculty and staff who received no increase to their base salaries last year. Additionally, these funds will stand up an East County Education Center.

As we stand on the precipice of expansion to the east county, it seems only right to look back to the days when Montgomery College provided instruction in the Bethesda Chevy Chase High School. At its inception, MC served as Montgomery's portal to knowledge, lifelong learning, and opportunity, and still does 75 years later. Thousands have accessed the affordable, high quality, locally provided postsecondary education they needed to grab hold of the ladder of opportunity and climb. MC alumni have long moved Montgomery County forward—from Morgan Wooten, legendary basketball coach and early alumnus, to Sol Graham, trailblazer and founder of Quality Biological, Inc., and Julie Verratti, a current day entrepreneur and founder of Denizens Brewing Company. Today's talent that powers the economy—engineers, HVAC technicians, nurses, lab bench workers, teachers, and computer analysts—get their start at MC. Alumni like Charles Robinson are even leading the quantum revolution at IBM. So, it is no surprise that alumni contribute \$170 million in added income to Montgomery County.

As we reflect on this successful legacy while emerging from this pandemic, though, we must also assess this moment and what it means for the future. As you well know, the crisis has disrupted the world: rising poverty, unfilled jobs due to skill gaps, lack of quality childcare,

lingering learning losses that deepen the opportunity gap, health and safety worries that consume many. Community colleges and the students we serve are not immune to these seismic societal disruptions. Thus, although it is clear that postsecondary education leads to economic mobility for those who need it most, the dissonance of our time is that fewer students are enrolling at community colleges across Maryland and the nation. This discord imperils the future trajectory of too many families and economic outlooks, including our neighbors in Montgomery County. National reports tell us that many low-income students, in particular, are not enrolling—as a sentinel for equity, the College finds this fact deeply concerning. Locally, we know, that the Free and Reduced-priced Meals (FARMS) rate at Montgomery County Public Schools (MCPS) continues to hover at 33 percent. Yet, the percentage of Pell grant students at MC has decreased from 29 percent in FY15 to 24 percent in FY20 and continues to drop. This is particularly concerning given 80 percent of jobs require postsecondary education—and three of four jobs in Montgomery County require a degree. To preserve and grow the diverse talent pipeline our local community needs, we must come together to understand and grapple with these challenges. The times demand an effort like post-war efforts that led to the Truman Commission and the advent of the community college mission. Together we must spark a renewed commitment to postsecondary education and enhance access to four-year degrees to ensure a path forward through the pandemic and to a new normal. We must do no less to ensure equitable access to meaningful work for all, to build the talent pipeline of tomorrow, and move our county forward.

An East County Education Center will be a strong first step in any endeavor to get past the current crisis and secure our County's future. A \$3.3 million County contribution will stand up the center to begin to meet the needs of this underserved region. This center will begin our efforts to expand access and ultimately launch the creation of a campus. Funds for campus planning are included in the capital budget.

Holding tuition flat is imperative on a path to a new normal. Doing so for a third year will tell residents that an affordable education is available in their own backyard. Sending such a message made affordability rise to the top of the priority list as the Board of Trustees made budgetary decisions. Over the past two years, we have been reminded of the economic struggles our students face, further exacerbated by the pandemic. To date, the College has distributed approximately \$24.5 million of federal relief funds to students to meet emergency needs, with more in process. Recently, the College quickly applied for and received a \$975,000 grant from the U.S. Department of Education to further help students access basic resources—MC was one of only six higher education institutions nationally to receive this funding, bearing witness to student need. Furthermore, this past year the College used approximately \$9.9 million of federal relief funds available for institutional use to cover students' outstanding MC balances, giving financial relief to 9,600 students who owed an average of \$1,968. Nonetheless, our students need continued support, therefore the budget assumes no increase in tuition.

In addition to affordability, the Board also places priority on fiscal caution in recognition of long-term economic realities. Thus, our compensation strategy remains fair and sustainable. The County's contribution of \$3.8 million will recognize MC employees with modest compensation increases—faculty and staff who persevered through the pandemic to support students and who

sacrificed pay increases last year as committed educators and dutiful public servants. Negotiations with our three bargaining units are nearly complete. We are deeply grateful to our employees who bring the College's mission to life—and we appreciate your support to help us provide them with hard-earned pay increases.

From our earliest days in the basement of Bethesda-Chevy Chase High School to our current plans for a fourth campus—the College has long met the postsecondary education needs for Montgomery County. Alumni like Morgan Wootton, Sol Graham, Julie Verratti, and Charles Robinson show what we can accomplish in the days ahead. Together, we can overcome the current societal disruptions and the inequities laid bare by the pandemic. From trustees to the faculty, MC is firmly resolved to open its doors far wider to advance access to knowledge, facilitate upward economic mobility, and ensure all residents are included in our knowledge economy while closing workforce gaps. Our FY23 budget is a start on this effort. It preserves tuition at its current level, stands up an East County Education Center, and invests in excellence through our most valuable asset—the faculty and staff. Please support this request. Then, join us to grapple with the consequences of the pandemic and to launch the Montgomery College of the next 75 years.

Please fully fund Montgomery College's FY23 operating budget request.

BUDGET SPECIFICS

The following sections provide detail of the College's enrollment, revenue, expenditures, and operating funds.

Enrollment

The College monitors and evaluates enrollment numbers with diligent attention. As noted, educational institutions across the nation over the past few years and particularly during the pandemic have experienced uncertainties in enrollment, as has MC. As of October 2021, there were 42,915 students enrolled at MC in credit and noncredit courses. The total number of full-time equivalent students (30 credit load hours of instruction per year) enrolled in college credit is projected to be 10,616 in FY23 and further declines until FY25, with modest growth in FY26 and thereafter.

That said, the College is still the largest community college in Maryland and continues to serve students from across the county. Our student body hails from 155 nations and reflects the county's population with over 79 percent students of color. Today, Montgomery College is a Minority Serving Institution, a Hispanic Serving Institution, and an Asian American and Native American Pacific Islander-Serving Institution—as acknowledged and/or designated by the federal government. Many come to us from MCPS high schools—from Whitman to Wheaton. Currently, 49 percent of MCPS graduates who stay in state to attend college attend MC. However, many high school students now seek out MC before graduation. High school students taking classes at MC—dual enrollment—continues to grow, from 600 in fall 2017 to 1,500 in fall 2021. Early College and Middle College enable students to earn a high school diploma and a college degree at the same time, and those numbers continue to increase. Early College touts 450 students—up from 350 students last year—and Middle College enrollment increased to 370

students, up from 269 students last year. We expect to celebrate 275 Early College and Middle College students earning their associate's degrees this spring.

In addition to degree programs, we provide residents with training and credentials including boot camps and short-term programs needed to gain entry to career paths and fill middle skills jobs. Over the last 10 years, our Workforce Development and Continuing Education (WDCE) enrollment has remained relatively stable with an average of 4,153 full-time equivalent students. In FY22, we have seen an incremental return to face-to-face classes and strong interest in short-term industry credential preparation programs, like our Maryland Integrated Basic Educational and Skill Training program, in which students learn English-language skills as they acquire career skills to work as certified nursing assistants, early childhood education childcare professionals, apartment maintenance technicians, and apartment leasing specialists. WDCE has long provided training and education in auto-mechanics, the construction trades, and HVAC technology aided by many industry partners.

To put the consequences of the pandemic in our rearview mirror and launch the next 75 years with a renewed commitment to our open-access mission, the College will engage in an undertaking to better understand residents' needs. With you, we must come to a collective understanding of the root of the changing priorities and/or needs of Montgomery residents, especially recent high school graduates, for postsecondary education. The Board of Trustees will convene a meeting this month to begin such a process.

Additionally, while we pride ourselves in our understanding of employers' needs, a renewed effort to couple more tightly with industry to better understand the workforce needs of tomorrow will be important, too.

Ultimately, the College will build on the efforts listed below, and will seek to employ new strategies and tactics to open our doors ever wider:

- Continue the educational pathway partnerships with MCPS and the Universities at Shady Grove
- Increase dual enrollment programs, including a virtual Middle College, and the addition of behavioral health to Early College
- Expand online degree offerings
- Increase Z degree (no textbook cost) online offerings
- Continue innovative class scheduling in both remote and on-campus learning to meet the schedule demands of our students' complicated lives and to maximize the use of classroom space, seat utilization, and observance of protocols for healthy/safe indoor operations
- Continue rolling class start dates including 15, 13, and seven-week formats
- Continue use of virtual workshops and tutoring at on-campus learning centers, which will also serve as a site for virtual learning
- Implement a Virtual Campus
- Continue implementation of degree programs in key disciplines to meet key industry sector needs like cloud computing, behavioral health, and data science
- Use modernized facilities that provide 21st-century classrooms and labs

- Utilize the newly-opened student services building that will help students more easily enroll and enhance access to advising and financial aid
- Renovate libraries to provide access to books, which many students cannot afford, as well as technology and study space, which is limited on campus and often not available to students elsewhere
- Open the ignITe Innovation Hub, paired with continued Montgomery Can Code camps for school children, to spark interest in science, technology, engineering, and mathematics (STEM) disciplines and education
- Implement HyFlex classrooms along with tools and training for faculty, staff, and students to support remote teaching and learning
- Enhance transfer options and access to four-year degrees

Revenue

The following is a summary of Current Fund revenue changes included in our FY23 budget.

State Aid: \$66,000,000

The College's budget includes the total John R. Cade Funding Formula allocation in the Governor's FY23 budget, \$66 million, of which \$55.6 million is allocated to the Current Fund and \$10.4 million is allocated to the WDCE Fund. Final action by the Maryland General Assembly on the State's budget will occur in March 2022. The \$12.9 million of new funds will mitigate the revenue impacts of enrollment declines.

Tuition: \$58,400,000

As stated, the budget, as adopted by the Board of Trustees on January 26, 2022, anticipates no per-credit-hour increase in tuition for in-county, in-state, or out-of-state students for the third year in a row. A full-time local student will pay \$5,322. Tuition and related fees will likely generate \$58.4 million in revenue based on enrollment projections described above and from the East County Education Center.

Use of Fund Balance: \$5,600,000

The College's contribution will be \$5.6 million from existing College resources.

County Support: \$152,700,000

The College's budget includes \$152.7 million in County support. The County's contribution includes an increase of \$3.3 million to help stand up, fund operations, and provide staffing for the new East County Education Center. Additionally, an increase in the County's contribution of \$3.8 million will help pay for the well-deserved compensation increases for employees.

Expenditures

The following is a summary of Current Fund expenditure increases and changes included in our FY23 budget.

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East County Education Center: \$3,900,000

The center staffing and operation will increase the College's personnel complement by 10.5 full-time equivalent to staff and cover operational expenses for the center, such as leasing costs, furniture and equipment, instructional faculty, and outreach.

Employee Compensation: \$3,761,000

Employee compensation costs cover a wage increase for full-time faculty, staff, and administrators and an increase for minimum wage. Favorable salary attrition offset a portion of the total compensation increase costs.

Contractual and Operational: \$1,369,000

Higher risk insurance premiums and utility costs have increased the College's contractual and operational expenses. The College's existing resources will cover these increases.

Student Scholarships: \$275,000

Additional scholarship funding will help students pay for the education they need. Scholarship increases will be covered by the College's existing resources.

Other Funds

Emergency Plant Maintenance and Repair Fund: \$350,000

The Emergency Plant Maintenance and Repair Fund is a tax-supported fund, including a County contribution that supports our emergency maintenance needs. We request a total appropriation equal to last year's appropriation of \$250,000 of County funds plus the authority to use \$90,000 in fund balance.

Workforce Development and Continuing Education Fund: \$20,287,000

We request the appropriation authority to spend \$20 million. State aid and student tuition are the main revenue source for this fund. This expenditure is a 1.5 percent increase from last year. WDCE students access career programs, training, and certifications in cybersecurity, early childcare, health sciences, management, and trades as well as personal enrichment and lifelong learning programs. The College also serves adults earning high school equivalency, adult basic education, and English for Speakers of Other Languages.

Auxiliary Enterprises Fund: \$1,823,000

We request appropriation authority to spend \$1.8 million for the Auxiliary Enterprises Fund. Revenue for this fund comes from rental fees for our facilities, sales from the student-operated Macklin Business Institute Café, commission from the bookstore, and ticket sales for the Summer Dinner Theatre program. This covers expenditures associated with the operations of the Robert E. Parilla Performing Arts Center, the Cultural Arts Center, the student-run café, the Summer Dinner Theatre program, facility rentals, and athletic camps for county resident youth.

Cable TV Fund: \$1,856,000

We request appropriation authority to spend \$1.8 million. Funding from the County remains the same as in FY22. This expenditure is a 3.3 percent increase from last year. MCTV, along with other Public, Educational, and Governmental channels, is a vital resource for the College and the County, particularly during this public health crisis. The Cable TV fund continues to provide opportunities for student involvement in MCTV productions for student recruitment and expanded programming. MCTV reaches thousands of residents each month with programs about workforce opportunities and training, as well as social justice programs specially created for the County's underserved populations. MCTV supports information sharing necessary for our community and deepening the inclusion of all residents by increasing multicultural and foreign language programming in the six most common languages used in the county.

Grants Fund: \$16,724,000

We request grant appropriation authority to spend \$16.7 million. Of this amount, we request \$400,000, the same amount appropriated last year, in County funds for the Adult English for Speakers of Other Languages, Adult Basic Education, and General Equivalency Degree program.

The College uses grant funds to support several significant initiatives including innovative workforce development training programs for biotechnology, cybersecurity, early childcare, information technology, nursing, and STEM programs. Additionally, funds support English for Speakers of Other Languages as well as adult education and literacy programs.

Transportation Fund: \$4,200,000

We request appropriation authority to spend \$4.2 million. This fund is comprised entirely of user fees from students and employees, including parking enforcement revenue. The revenue funds transportation alternatives for students—the County's Ride On bus service and the MC shuttle bus. It also underwrites the finance costs of the construction for the Takoma Park/Silver Spring West Parking Garage and the Rockville North Garage.

Major Facilities Reserve Fund: \$2,000,000

We request appropriation authority to spend \$2 million to pay the Montgomery College Foundation for the cost of The Morris and Gwendolyn Cafritz Foundation Arts Center. This fund is comprised entirely of user fees and no County funds are requested. In FY23, \$1.5 million will be transferred to the capital budget for the collegewide Physical education capital project to reconfigure the baseball field on the Germantown Campus. It will be transferred to the capital budget as a non-mandatory transfer.

Higher Education Emergency Relief Funds

Though not a part of our budget, it is important to note that the federal government has provided the College relief funds through three Higher Education Emergency Relief Funds (HEERF) grants, totaling approximately \$77 million to help respond to the College's fiscal needs and the economic struggles of its students unleashed by the pandemic. A sizeable portion—46

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percent—are emergency aid for students, as required. The remainder of funds has been used or will be used for infrastructure improvements related to COVID-19 safety, laptop distributions to students, technology for remote teaching and learning, faculty training and lab development, and lost operational revenues—paying the cost of unpaid student tuition bills. We are grateful for these funds and your assistance with the appropriation process to expend the funds on COVID-related costs as described in the federal grant regulations.

Conclusion

Thank you, again, for your leadership during this tumultuous time.

With you, the College will stand firmly rooted in its mission as we did 75 years ago to meet this moment, providing the access to postsecondary education so many want and need. There are challenges ahead, but as poet Amanda Gorman reminds us, "...wherever we come together, we will forever overcome." The FY23 budget is fiscally prudent, advances access and affordability, and invests in the excellence of our employees who do the hard work to empower students to change their lives, enrich the life of the community, and infuse our workforce with the talent Montgomery needs to thrive.

On behalf of the Montgomery College Board of Trustees, please approve the College's request for a total appropriation authority of \$321,250,749.

Sincerely,



Charlene M. Dukes, Ed.D.
Interim President



Michael J. Knapp
Chair, Board of Trustees

Operating Budget Request FY 2023

Adopted January 26, 2022

Board of Trustees
Montgomery College

Charlene Dukes. Interim President



MC MONTGOMERY
COLLEGE

Germantown • Rockville (9)
Takoma Park/Silver Spring

MONTGOMERY COMMUNITY COLLEGE

FY 2023 OPERATING BUDGET REQUEST

FOR THE FISCAL YEAR BEGINNING JULY 1, 2022
AND ENDING JUNE 30, 2023

BOARD OF TRUSTEES

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MONTGOMERY COLLEGE

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FY 2023 STAFFING SUMMARY

- There are 10.5 new positions requested in the Current Fund for staffing of the new East Campus location.
- All other funds remain unchanged.

MONTGOMERY COLLEGE

SUMMARY OF POSITIONS

FY 2023

	Instructional Faculty	Counselors	Subtotal Faculty	Administrators	Staff	Total
OPERATING BUDGET	548.00	62.00	610.00	85.00	1,118.85	1,813.85
WORKFORCE DEV. & CONTINUING ED.	2.00		2.00	3.00	88.50	93.50
AUXILIARY ENTERPRISES					2.00	2.00
TRANSPORTATION					1.00	1.00
CABLE TV					11.00	11.00
CAPITAL BUDGET					32.00	32.00
GRAND TOTAL	550.00	62.00	612.00	88.00	1,253.35	1,953.35

MONTGOMERY COLLEGE

SUMMARY OF POSITIONS

FY 2021 - 2019

	Instructional Faculty	Counselors	Subtotal Faculty	Administrators	Staff	Total
FY 2022						
OPERATING BUDGET	548.00	62.00	610.00	84.00	1,109.35	1,803.35
WORKFORCE DEV. & CONTINUING ED.	3.00		3.00	3.00	87.50	93.50
AUXILIARY ENTERPRISES					2.00	2.00
TRANSPORTATION					1.00	1.00
CABLE TV					11.00	11.00
CAPITAL BUDGET					32.00	32.00
TOTAL	551.00	62.00	613.00	87.00	1,242.85	1,942.85
FY 2021						
OPERATING BUDGET	548.00	62.00	610.00	84.00	1,109.35	1,803.35
WORKFORCE DEV. & CONTINUING ED.	5.00		5.00	3.00	85.50	93.50
AUXILIARY ENTERPRISES					2.00	2.00
TRANSPORTATION					1.00	1.00
CABLE TV					11.00	11.00
CAPITAL BUDGET					32.00	32.00
TOTAL	553.00	62.00	615.00	87.00	1,240.85	1,942.85
FY 2020						
OPERATING BUDGET	548.00	62.00	610.00	84.00	1,109.35	1,803.35
WORKFORCE DEV. & CONTINUING ED.	5.00		5.00	3.00	85.50	93.50
AUXILIARY ENTERPRISES					2.00	2.00
TRANSPORTATION					1.00	1.00
CABLE TV					11.00	11.00
CAPITAL BUDGET					32.00	32.00
TOTAL	553.00	62.00	615.00	87.00	1,240.85	1,942.85

FTE STUDENTS PER FULL-TIME BUDGETED POSITION

Current Fund

	Fall												
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
								*					(FY23 Budget)
Administrators	212.61	208.19	212.01	209.30	200.77	185.96	173.51	170.52	167.24	159.59	150.80	150.06	136.15
Faculty	27.57	26.58	27.29	27.64	28.01	25.70	24.30	24.48	23.19	22.13	20.77	20.66	18.97
Staff	15.42	15.55	15.93	16.16	16.39	14.57	13.65	13.59	12.88	12.20	11.42	11.36	10.34

* Adjusted for change to enrollment

FY 2023 TOTAL OPERATING BUDGET SUMMARY

Operating Fund:

- Tax-supported funds (Spending Affordability funds includes the Current Fund, tax-supported grants and the Emergency Plant Maintenance and Repair Fund) budget is \$274,759,984, which is a 3.5 percent increase from the FY22 budget.
- Enterprise Funds (Workforce Development and Continuing Education and Auxiliary Enterprises) budget is \$22,109,957, a 0.6 percent increase from the FY22 budget. These funds do not require a County contribution.
- The Cable TV budget is \$1,856,800 a 3.3 percent increase from the FY22 budget.
- The nontax-supported Grants budget is \$16,324,000 a 5.9 percent decrease from the FY22 budget.
- The tax-supported grant of \$400,000 is for the Adult Education and Literacy program.

Other Funds:

The revenue sources are from fund balances or user fees:

- The 50th Anniversary Endowment Fund budget is \$0.
- The Transportation Fund budget is \$4,200,000.
- The Major Facilities Reserve Fund is \$2,000,000.

The College's total FY 2022 Operating budget is \$321,250,749 which is 2.8 percent increase from the FY22 budget.

MONTGOMERY COLLEGE

FY 2023 SUMMARY OF OPERATING BUDGET

	Spending Affordability				Enterprise Funds*				Fed/State/ Priv. Grts. & Cont.*	MC 50th Endowment	Transport Fund	Major Facilities Reserve Fund	Total
	Current Fund	Grants	EPM&R Fund	Subtotal	Wkfc Devl. & CE	Auxiliary Enterprises	Cable TV*	Subtotal					
Revenues													
County Contribution	\$152,710,696	\$400,000	\$250,000	\$153,360,696			\$1,796,800	\$1,796,800					\$155,157,496
Tuition & Tuition-Related*	56,126,488			56,126,488	\$8,851,352			8,851,352			\$2,853,789	\$2,553,789	70,385,418
Other Student Fees	2,280,208			2,280,208				-					2,280,208
State Aid	55,636,320			55,636,320	10,422,839			10,422,839					66,059,159
Federal Grants (SFA Allow)	300,000			300,000				-	\$7,324,000				7,624,000
State Contracts/Grants				-				-	5,085,000				5,085,000
Contracts for Services				-		\$914,220		914,220					914,220
Interest	250,000		10,000	260,000		10,500		10,500		\$1,000	15,000	5,000	291,500
Performing Arts Center	115,000			115,000				-					115,000
Other Revenues	1,256,949			1,256,949	50,000	431,550		481,550	3,915,000		150,000		5,803,499
Total Revenues	268,675,661	400,000	260,000	269,335,661	19,324,191	1,356,270	1,796,800	22,477,261	16,324,000	1,000	3,018,789	2,558,789	313,715,500
Transfers Among Funds													
Mandatory transfers (expenses):													
FWS - Financial Aid													
Perkins - Financial Aid													
SEOG - Financial Aid													
Nonmandatory transfers (revenue):													
Support of Capital Fund												(1,500,000)	(1,500,000)
Support of Operating	(250,000)			(250,000)	500,000	(250,000)		250,000					-
Total Transfers	(250,000)	-	-	(250,000)	500,000	(250,000)	-	250,000	-	-	-	(1,500,000)	(1,500,000)
Fund Balance 6/30/22	34,097,435	-	534,599	34,632,034	4,601,681	3,593,901	289,576	8,485,158	-	581,202	10,019,406	9,527,894	63,245,694
TOTAL RESOURCES	302,523,096	400,000	794,599	303,717,695	24,425,872	4,700,171	2,086,376	31,212,419	16,324,000	582,202	13,038,195	10,586,683	375,461,194
Expenditures													
Instruction (10)	(88,710,114)			(88,710,114)	(13,319,985)			(13,319,985)					(102,030,099)
Academic Support (40)	(46,136,202)			(46,136,202)	(3,235,190)		(1,856,800)	(5,091,990)					(51,228,192)
Student Services (50)	(35,688,749)			(35,688,749)	(2,721,400)			(2,721,400)					(38,410,149)
Op. & Maint. of Plant (60)	(46,683,562)		(350,000)	(47,033,562)	(1,010,382)			(1,010,382)				(2,000,000)	(50,043,944)
Institutional Support (70)	(50,342,211)			(50,342,211)				-					(50,342,211)
Scholarship & Fellowships	(6,449,146)			(6,449,146)				-					(6,449,146)
Auxiliary Expenditures				-		(1,823,008)		(1,823,008)			(4,200,000)		(6,023,008)
Grant & Endowmt Expenditures		(400,000)		(400,000)				-	(16,324,000)	-			(16,724,000)
Total Expenditures	(274,009,984)	(400,000)	(350,000)	(274,759,984)	(20,286,957)	(1,823,008)	(1,856,800)	(23,966,765)	(16,324,000)	0	(4,200,000)	(2,000,000)	(321,250,749)
Use of Fund Balance	5,584,323	-	90,000	5,674,323	462,766	716,738	60,000.00	1,239,504	-	(1,000)	1,181,211	941,211	9,035,249
Projected FB 6/30/23	21,022,492	-	\$444,599	21,467,091	\$4,138,915	\$2,877,163	\$229,576	7,245,654	-	\$582,202	\$8,838,195	\$8,586,683	\$46,719,825
Designated scholarships	-	-	-	0	-	-	-	0	-	-	-	-	\$0
Proj. Reserve 6/30/23	\$7,490,620	-	-	\$7,490,620	-	-	-	0	-	-	-	-	\$7,490,620

* Excluded from Spending Affordability calculation.

COMBINED COLLEGE SUMMARY BY FUND AND PROGRAM

Current Fund	<u>FY 2023 Budget</u>	<u>FY 2022 Budget</u>	<u>FY 2021 Actual</u>
Instruction	\$88,710,114	\$87,960,035	\$85,021,995
Academic Support	46,136,202	43,742,226	42,437,025
Student Services	35,688,749	35,159,451	33,733,925
Operation and Maintenance of Plant	46,683,562	42,589,512	41,502,135
Institutional Support	50,342,211	49,139,614	46,459,795
Scholarships/Fellowships	6,449,146	6,114,146	5,916,323
	<u>274,009,984</u>	<u>264,704,984</u>	<u>255,071,198</u>
Workforce Development and Continuing Education			
Instruction	13,319,985	12,341,489	9,835,784
Academic Support	3,235,190	3,728,897	2,850,862
Student Services	2,721,400	2,669,948	1,951,695
Operation and Maintenance of Plant	1,010,382	1,205,382	878,866
Institutional Support	0	0	0
Scholarships/Fellowships	0	50,000	0
	<u>20,286,957</u>	<u>19,995,716</u>	<u>15,517,207</u>
Auxiliary Services - Auxiliary Expenditures	1,823,008	1,880,000	404,604
Cable Television Academic Support	1,856,800	1,796,800	1,717,079
Emergency, Plant, Maintenance and Repair Fund			
Operation and Maintenance of Plant	350,000	350,000	337,174
Transportation Fund - Auxiliary Expenditures	4,200,000	4,100,000	2,000,044
50th Anniversary Endowment Fund			
Grants and Endowment Expenditures	-	-	-
Major Facilities Reserve Fund			
Operation and Maintenance of Plant	2,000,000	2,000,000	1,711,806
Grants and Contracts*	<u>16,724,000</u>	<u>17,755,000</u>	<u>18,855,081</u>
	\$321,250,749	\$312,582,500	\$295,614,193

* Includes Spending Affordability Tax-supported grants.

FY 2023 CURRENT FUND SUMMARY

REVENUE

- Tuition and fee revenue assumes no tuition rate increase to students.
- State funding is \$55,636,320, which is a 30.2 percent increase from the prior year funding.
- The County funding is \$152,710,696 a 4.8 percent increase from the prior year.
- The projected use of fund balance is \$5,584,323.

MONTGOMERY COLLEGE

FY 2023 CURRENT FUND

		(000s)
FY 2022 Final Budget		\$264,704
East Campus Staffing and Operarions		3,900
Compensation Changes - net		3,761
Contractual and Operation Changes		1,369
Scholarship Increase		<u>275</u>
	Total	9,305
FY 2023 Budget Request		\$274,009

MONTGOMERY COLLEGE

SOURCES OF FUNDS AND EXPENDITURES (NATURAL CLASSIFICATION)

Current Fund

	<u>FY 2023 Budget</u>	<u>FY 2022 Budget</u>	<u>FY 2021 Actual</u>
SOURCES OF FUNDS			
County Contribution	\$ 152,710,696	\$ 145,649,696	\$ 145,149,696
Tuition and Related Charges	56,126,488	68,016,270	68,900,092
Other Student Fees	2,280,208	1,790,467	2,702,512
State Aid	55,636,320	42,720,779	36,758,702
Fed. State & Priv. Gifts & Grants	300,000	300,000	365,785
Other Revenues	1,621,949	1,601,949	1,887,690
Revenue Transfers	(250,000)	(1,333,000)	61,976
Use of Fund Balance	5,584,323	5,958,823	
TOTAL SOURCES OF FUNDS	274,009,984	264,704,984	255,826,453
EXPENDITURES			
SALARIES AND BENEFITS	220,995,703	216,996,786	213,471,873
OTHER OPERATING EXPENSES			
Contracted Services	23,660,598	20,754,036	19,826,316
Supplies	7,455,835	6,763,020	5,285,615
Communications	939,698	941,494	429,416
Conferences and Meetings	2,356,429	2,189,749	830,269
BOT Grants	6,449,146	6,114,146	5,916,323
Utilities	8,073,607	7,155,720	5,297,018
Fixed Charges	3,578,968	3,290,033	3,393,349
TOTAL OTHER OPERATING EXPENSES	52,514,281	47,208,198	40,978,306
FURNITURE AND EQUIPMENT	500,000	500,000	621,019
TOTAL EXPENDITURES	\$ 274,009,984	\$ 264,704,984	\$ 255,071,198

MONTGOMERY COLLEGE

SOURCES OF FUNDS AND EXPENDITURES (NATURAL CLASSIFICATION)

(000s)

Current Fund

SOURCES OF FUNDS	FY 2023	FY 2023	FY 2022	Increase (Decrease)	
	Budget	% of Total	Budget	Amount	%
County Contribution	152,711	55.7	145,650	7,061	4.8
Tuition and Related Charges	\$56,126	20.5	\$68,016	(11,890)	(17.5)
Other Student Fees	2,280	0.8	1,789	491	27.4
State Aid	55,636	20.3	42,721	12,915	30.2
Fed'l., State & Private Gifts & Grants	300	0.1	300	-	-
Other Revenues	1,622	0.6	1,602	20	1.2
Subtotal	268,675	98.1	260,078	8,597	3.3
Nonmandatory Transfers	(250)	(0.1)	(1,333)	1,083	0.0
Use of Fund Balance	5,584	2.0	5,959	(375)	(6.3)
TOTAL SOURCE OF FUNDS	274,009	100.0	264,704	9,305	3.5
EXPENDITURES					
SALARIES & BENEFITS	220,996	80.7	216,997	3,999	1.8
OTHER OPERATING EXPENSES					
Contracted Services	23,660	8.6	20,753	2,907	14.0
Supplies and Materials	7,456	2.7	6,763	693	10.2
Communications	940	0.3	941	(1)	(0.1)
Conferences and Meetings	2,356	0.9	2,190	166	7.6
Scholarships	6,449	2.4	6,114	335	5.5
Utilities	8,073	2.9	7,156	917	12.8
Fixed Charges	3,579	1.3	3,290	289	8.8
TOTAL OTHER OPERATING EXPENSES	52,513	19.2	47,207	5,306	11.2
FURNITURE AND EQUIPMENT	500	0.2	500	0	0.0
TOTAL EXPENDITURES	274,009	100.0	264,704	9,305	3.5

MONTGOMERY COLLEGE

EXPENDITURES BY PROGRAM (FUNCTIONAL CLASSIFICATION)

Current Fund

	FY 2023 Budget		FY 2022 Budget		FY 2021 Actual	
	\$	% of Total	\$	% of Total	\$	% of Total
Instruction	\$88,710,114	32.4	\$87,960,035	33.2	\$85,021,995	33.3
Academic Support	46,136,202	16.8	43,742,226	16.5	42,437,025	16.6
Student Services	35,688,749	13.0	35,159,451	13.3	33,733,925	13.2
Operation and Mtc of Plant	46,683,562	17.0	42,589,512	16.1	41,502,135	16.3
Institutional Support	50,342,211	18.4	49,139,614	18.6	46,459,795	18.2
Scholarships/Fellowships	6,449,146	2.4	6,114,146	2.3	5,916,323	2.3
TOTAL	\$274,009,984	100.0	\$264,704,984	100.0	\$255,071,198	100.0

MONTGOMERY COLLEGE

SUMMARY OF BENEFITS

	FY 2023		FY 2022		FY 2021	FY 2020
	Budget		Budget			
Current Fund	\$	% of Total	\$	% of Total	Actual	Actual
5501 FICA	13,536,127	33.8	13,186,300	32.9	\$ 12,892,807	\$ 12,420,908
5502 Retirement - Employee System	1,925,000	4.8	1,925,000	4.8	1,922,316	1,832,920
5503 Group Insurance Retirees	4,600,000	11.5	4,600,000	11.5	3,752,998	3,751,965
5504 Insurance - Active	16,579,683	41.4	16,931,102	42.2	15,765,349	15,629,466
5505 Recognition Awards	200,000	0.5	200,000	0.5	136,600	118,579
5506 Educational Assistance Benefit	1,685,320	4.2	1,689,320	4.2	869,514	1,322,148
5507 Compensated Absences	682,500	1.7	682,500	1.7	712,009	1,241,739
5510 Unemployment Compensation	120,000	0.3	120,000	0.3	121,795	60,513
5511 Service Charge Reimbursement	25,000	0.1	25,000	0.1	15,634	13,321
5512 Disability Related Services	160,000	0.4	160,000	0.4	72,752	92,497
5540 Part Time Faculty Prof Dev	54,000	0.1	50,000	0.1	16,271	22,450
5541 Employee Wellness	54,000	0.1	54,000	0.1	-	-
5545 Educ Assist Benefit Travel	385,500	1.0	385,500	1.0	690	272,090
5549 Other Benefits	80,000	0.2	80,000	0.2	22,399	21,100
TOTAL Employee Benefits	\$40,087,130	100.0	\$40,088,722	100.0	\$36,301,134	\$36,799,696

FY 2023 OTHER FUNDS SUMMARY

Workforce Development and Continuing Education

- The FY 2023 budget is \$20,286,957 a 1.5 percent increase from the prior year. State aid is \$10,422,839 a 17.0 percent increase from the prior funding.

Emergency Plant Maintenance and Repair Fund

- The FY 2023 budget is \$350,000. County funding is \$250,000, the same amount as the prior year.

Cable TV

- The FY 2023 budget is \$1,856,800. Funding from the County remains the same as in FY22. This expenditure is a 3.3% increase from last year.

Auxiliary Enterprises

- The FY 2023 budget is \$1,823,008, a 3.0 percent decrease from the prior year. Auxiliary Enterprises will cover the Robert E. Parilla Performing and the Takoma Park/Silver Spring Cultural Arts Center, the student operated MBI café, Summer Dinner Theater, sports camps, and facilities rentals. Commission from our bookstore vendor supports the current fund.

Transportation Fund

- The FY 2023 budget is \$4,200,000 from user fees, other revenue and interest and a 2.4 percent increase from the prior year.

Major Facilities Reserve Fund

- The FY 2023 budget is \$2,000,000 from user fees, other revenue and interest, no change from the prior year.

MONTGOMERY COLLEGE

SOURCES OF FUNDS AND EXPENDITURES (NATURAL CLASSIFICATION)

Workforce Development and Continuing Education

SOURCES OF FUNDS	FY 2023 Budget	FY 2022 Budget	FY 2021 Actual
Tuition and Fees	\$ 8,851,352	\$ 8,874,000	\$ 6,322,905
State Aid	10,422,839	8,902,458	8,496,417
Federal State & Private Gifts & Grants	-	-	-
Other Revenues	50,000	50,000	29,175
Revenue Transfers	500,000	500,000	113,092
Use of Fund Balance	462,766	1,669,258	464,148
TOTAL SOURCES OF FUNDS	20,286,957	19,995,716	15,425,737
EXPENDITURES			
SALARIES AND BENEFITS	15,918,332	15,212,831	12,848,714
OTHER OPERATING EXPENSES			
Contracted Services	3,497,700	3,840,950	2,189,943
Supplies	570,200	696,400	234,063
Communications	164,225	70,275	134,508
Conferences and Meetings	136,500	125,260	18,509
Scholarships	-	50,000	-
Utilities	-	-	-
Fixed Charges	-	-	-
TOTAL OTHER OPERATING EXPENSES	4,368,625	4,782,885	2,577,023
FURNITURE AND EQUIPMENT			91,470
TOTAL EXPENDITURES	\$ 20,286,957	\$ 19,995,716	\$ 15,517,207

MONTGOMERY COLLEGE

SOURCES OF FUNDS AND EXPENDITURES (NATURAL CLASSIFICATION)

Emergency Plant Maintenance and Repair Fund

SOURCES OF FUNDS	FY 2023 Budget	FY 2022 Budget	FY 2021 Actual
County Contribution	\$ 250,000	\$ 250,000	\$ 250,000
Interest Income	10,000	10,000	279
Use of Fund Balance	90,000	90,000	86,895
TOTAL SOURCES OF FUNDS	350,000	350,000	337,174
EXPENDITURES			
SALARIES AND BENEFITS	-	-	-
OTHER OPERATING EXPENSES			
Contracted Services	350,000	350,000	337,174
TOTAL OTHER OPERATING EXPENSES	350,000	350,000	337,174
FURNITURE AND EQUIPMENT	-	-	-
TOTAL EXPENDITURES	\$ 350,000	\$ 350,000	\$ 337,174

MONTGOMERY COLLEGE

SOURCES OF FUNDS AND EXPENDITURES (NATURAL CLASSIFICATION)

Cable Television

SOURCES OF FUNDS	FY 2023 Budget	FY 2022 Budget	FY 2021 Actual
County Cable Plan	\$ 1,796,800	\$ 1,796,800	\$ 1,796,800
Other Revenue	-	-	109
Use of Fund Balance	-	-	(79,830)
TOTAL SOURCES OF FUNDS	1,796,800	1,796,800	1,717,079
EXPENDITURES			
SALARIES AND BENEFITS	1,556,356	1,556,356	1,306,400
OTHER OPERATING EXPENSES			
Contracted Services	167,000	167,000	244,026
Supplies	62,000	62,000	152,749
Communications	-	-	-
Conferences and Meetings	11,444	11,444	13,904
TOTAL OTHER OPERATING EXPENSES	240,444	240,444	410,679
FURNITURE AND EQUIPMENT	60,000	-	-
TOTAL EXPENDITURES	\$ 1,856,800	\$ 1,796,800	\$ 1,717,079

MONTGOMERY COLLEGE

SOURCES OF FUNDS AND EXPENDITURES (NATURAL CLASSIFICATION)

Auxiliary Enterprises

SOURCES OF FUNDS	FY 2023 Budget	FY 2022 Budget	FY 2021 Actual
Other Revenues	\$ 1,356,270	\$ 1,568,770	237,682
Revenue Transfers	(250,000)	(600,000)	(175,068)
Use of Fund Balance, net	716,738	911,230	341,990
TOTAL SOURCES OF FUNDS	1,823,008	1,880,000	404,604
EXPENDITURES			
SALARIES AND BENEFITS	701,449	755,572	84,386
OTHER OPERATING EXPENSES			
Contracted Services	782,119	804,988	272,350
Supplies	133,340	124,240	6,738
Communications	3,000	3,000	2,476
Conferences and Meetings	133,100	127,200	2,070
Scholarships	50,000	45,000	19,640
Utilities	-	-	-
Fixed Charges	-	-	-
TOTAL OTHER OPERATING EXPENSES	1,101,559	1,104,428	303,274
FURNITURE AND EQUIPMENT	20,000	20,000	16,944
TOTAL EXPENDITURES	\$ 1,823,008	\$ 1,880,000	\$ 404,604

MONTGOMERY COLLEGE

SOURCES OF FUNDS AND EXPENDITURES (NATURAL CLASSIFICATION)

Transportation Fund

SOURCES OF FUNDS	<u>FY 2023 Budget</u>	<u>FY 2022 Budget</u>	<u>FY 2021 Actual</u>
Student Fees	2,853,789	3,350,380	3,417,869
Interest	15,000	25,000	2,466
Other Revenue	150,000	150,000	1,627
Revenue Transfers	-	-	-
Use of Fund Balance	1,181,211	574,620	(1,421,918)
TOTAL SOURCES OF FUNDS	<u>4,200,000</u>	<u>4,100,000</u>	<u>2,000,044</u>
EXPENDITURES			
SALARIES AND BENEFITS	167,000	167,000	671
OTHER OPERATING EXPENSES			
Contracted Services	3,093,000	2,950,000	1,013,891
Other Expenditures	940,000	983,000	985,482
TOTAL OTHER OPERATING EXPENSES	<u>4,033,000</u>	<u>3,933,000</u>	<u>1,999,373</u>
FURNITURE AND EQUIPMENT	-	-	-
TOTAL EXPENDITURES	<u>\$ 4,200,000</u>	<u>\$ 4,100,000</u>	<u>\$ 2,000,044</u>

SOURCES OF FUNDS AND EXPENDITURES (NATURAL CLASSIFICATION)

Major Facilities Reserve Fund

SOURCES OF FUNDS	<u>FY 2023 Budget</u>	<u>FY 2022 Budget</u>	<u>FY 2021 Actual</u>
Student Fees	2,553,789	3,025,890	3,206,241
Interest	5,000	25,000	5,124
Other Revenue	-	-	-
Revenue Transfers	(1,500,000)	(1,500,000)	(630,248)
Use of Fund Balance	941,211	449,110	(869,311)
TOTAL SOURCES OF FUNDS	<u>2,000,000</u>	<u>2,000,000</u>	<u>1,711,806</u>
EXPENDITURES			
SALARIES AND BENEFITS	-	-	-
OTHER OPERATING EXPENSES			
Contracted Services	1,555,000	1,381,000	1,280,000
Other Expenditures	445,000	619,000	431,806
TOTAL OTHER OPERATING EXPENSES	<u>2,000,000</u>	<u>2,000,000</u>	<u>1,711,806</u>
FURNITURE AND EQUIPMENT	-	-	-
TOTAL EXPENDITURES	<u>\$ 2,000,000</u>	<u>\$ 2,000,000</u>	<u>\$ 1,711,806</u>

MONTGOMERY COLLEGE

FY 2023 FEDERAL, STATE AND PRIVATE GRANTS & CONTRACTS

<u>Grant</u>	<u>State</u>	<u>Federal</u>	<u>Other</u>	<u>Matching Requirements</u>	<u>Project</u>
City of Rockville					
City of Rockville Scholarships - To Be Submitted (TBS)			10,000		10,000
City of Takoma Park					
City of Takoma Park Scholarships - TBS			5,000		5,000
Maryland Department of Human Services (DHS)/ Maryland Office of Refugee & Asylees (MORA)					
Refugee Center Civics ESOL - TBS		110,000			110,000
Refugee Center Civics VTES - TBS		360,000			360,000
Maryland Department of Labor (DOL) *Formerly DLLR					
Adult Education and Literacy Grant AELG (WIOA, Title II) - TBS	1,250,000	1,760,000	400,000*	750,000	3,410,000
EARN - BioTrain - TBS	65,000				65,000
EARN - Mid-Maryland MOVE Partnership - TBS	100,000				100,000
EARN - Early Childcare - TBS	55,000				55,000
Maryland Higher Education Commission (MHEC) - NSPII					
ADN to BSN Pathway FY2021-FY2025- Confirmed	235,000				235,000
Maryland Higher Education Commission (MHEC) - Nursing Faculty Fellowship					
Nursing Faculty Fellowship FY2019-FY2023 - Confirmed	10,000				10,000
Nursing Faculty Fellowship FY2020-FY2024 - Confirmed	20,000				20,000
Nursing Faculty Fellowship FY2021-FY2025 - Confirmed	10,000				10,000
Nursing Faculty Fellowship FY2022-FY2026 - Pending	70,000				70,000
Nursing Faculty Fellowship FY2023-FY2025 - TBS	10,000				10,000
Academic Nurse Educator Certification (ANEC) FY2023 -TBS	20,000				20,000
Maryland Higher Education Commission (MHEC) - Other					
Other - TBS	100,000				100,000
GEER II (Fed Ed via MHEC)	500,000				500,000
MHEC ESOL Funding	1,350,000				1,350,000
Maryland State Arts Council					
Performing Arts Center - TBS	55,000				55,000
Maryland State Department of Education (MSDE)					
P-TECH - TBS	100,000				100,000
Childcare Career and Professional Development Fund (CCCPDF)- TBS	135,000				135,000
Early Childhood Certification Alternative for Teachers (ECCAT)- Confirmed	1,000,000				1,000,000
Perkins Career and Technical Education (CTE) (Fed Ed via MSDE)- TBS		455,000			455,000
Montgomery College Foundation					
			2,400,000		2,400,000

MONTGOMERY COLLEGE

FY 2023 FEDERAL, STATE AND PRIVATE GRANTS & CONTRACTS

<u>Grant</u>	<u>State</u>	<u>Federal</u>	<u>Other</u>	<u>Matching Requirements</u>	<u>Project</u>
National Endowment for Humanities					
Institutes for Higher Education Faculty- Confirmed		100,000			100,000
Other- TBD		75,000			
National Institutes of Health (NIH)					
Bridges to Baccalaureate FY2022-FY2026 - TBS		1,200,000			1,200,000
National Institute of Standards and Technology (NIST)					
PREP FY2019-2023 - Confirmed		500,000			500,000
National Science Foundation (NSF) - STEM					
via BioQuest - Research Coordination Networks in Undergraduate Biology Education (RCN-UBE) - Confirmed		30,000			30,000
via UMBC - IUSE-EHR FY2019-FY2023 - Confirmed		55,000			55,000
NSF I-USE- TBS		85,000			85,000
NSF S-STEM- TBS		200,000			200,000
via MSMU S-STEM C3STEM		8,000			8,000
NSF ATE- Pending		105,000			105,000
Other - TBS		150,000			150,000
National Security Agency (NSA)					
GenCyber		125,000			125,000
U.S. Department of Education (DE)					
Educational Opportunity Centers (EOC) - TRIO FY2022-2026 - Confirmed		275,000			275,000
Student Support Services (SSS) - TRIO FY2021-FY2025 - Confirmed		275,000			275,000
Basic Needs for Postsecondary Students FY2022-2026 - TBS		330,000			330,000
U.S. Department of Energy					
U.S. Department of Health & Human Services					
via Howard Univ - National Workforce Diversity Pipeline FY2019-FY2023 - Confirmed		1,000			1,000
U.S. Department of Homeland Security (DHS)					
Citizenship Preparation Program FY2022-FY2023 - Confirmed		125,000			125,000
U.S. Department of Labor (DOL)					
Other- TBS		500,000			500,000

MONTGOMERY COLLEGE

FY 2023 FEDERAL, STATE AND PRIVATE GRANTS & CONTRACTS

<u>Grant</u>	<u>State</u>	<u>Federal</u>	<u>Other</u>	<u>Matching Requirements</u>	<u>Project</u>
U.S. Department of Defense (DOD)					
Other- TBS		500,000			500,000
Various State, Federal, & Private Sector Grants & Contracts (under \$200k)			1,500,000		1,500,000
Total Revenue/Expenditures	5,085,000	7,324,000	4,315,000	750,000	16,649,000
Total for Appropriation	\$ 5,085,000	\$ 7,324,000	\$ 4,315,000	\$ -	\$ 16,724,000
				Tax Supported	400,000
				Non-supported	16,324,000
					\$ 16,724,000

* County Tax Supported
TBS - To Be Submitted

MONTGOMERY COLLEGE

FY 2023 FEDERAL, STATE AND PRIVATE GRANTS & CONTRACTS

FOR INFORMATION ONLY

<u>Grant</u>	<u>County</u>	<u>State</u>	<u>Federal</u>	<u>Other</u>	<u>College Matching Requirement</u>	<u>Total Projects</u>
Montgomery College Fdn. Scholarships				\$3,200,000		\$3,200,000
Federally Funded Student Assistance*						
Pell Grant			20,000,000		0	20,000,000
Supp. E. Opport. Grants (Rev. Transfer)			650,000		0	650,000
Perkins Loans (Rev. Transfer)			0		0	0
College Work Study Program (Rev. Transfer)			600,000		0	600,000
Federal Direct Loan Programs			12,000,000			12,000,000
Maryland State Scholarship Programs*						
Educational Assistance Grants		1,700,000			0	1,700,000
Senatorial Scholarships		100,000			0	100,000
Delegate Scholaships		175,000			0	175,000
Part-time Grant		675,000			0	675,000
Campus based EAG		127,000			0	127,000
Guaranteed Access Grant		600,000			0	600,000
All Other MD Scholarships		1,100,000			0	1,100,000
Total for Information Only	\$0	\$4,477,000	\$33,250,000	\$3,200,000	\$0	\$40,927,000

*These funds are managed by the Office of Student Financial Aid

ENROLLMENT PROJECTIONS HIGHLIGHTS

- FY 2023 credit hours are budgeted at 318,495.
 - This projection was accepted by the Senior Leadership, and represents approximately a 9.5 percent decrease in the projected credit hours from FY 2022.
 - Originally projected at 372,947 credit hours, the FY 2022 revised projection (with known actuals accounted for) is now 351,984 credit hours—a decrease of 5.6 percent.

Factors Related to Anticipated FY 2023 Enrollment Change:

- MC's "draw rate" of recent MCPS high school students in fall 2021 decreased well below 20 percent, with 17.2 percent coming from MCPS in fall 2021. This draw rate may continue to decline as the college going rate of recent MCPS graduates changes.
- MCPS 12th grade enrollment for fall 2022 is projected to *decrease* by approximately 2 percent. These figures are adjusted for the pandemic. Eleventh grade projections reflect a slight uptick – which may positively impact dual enrollment at the College in fall 2022.
- Our analysis predicts continued enrollment decreases for the next few years with increases beginning again in fall 2025. Like educational institutions across the nation during the public health crisis, we have experienced similar uncertainties of enrollment.

MONTGOMERY COLLEGE

ENROLLMENT PROJECTIONS

ACTUALS AND PROJECTIONS OF SOURCE DATA USED TO DEVELOP ENROLLMENT PROJECTIONS

SOURCE SEGMENTS	ACTUALS						P R O J E C T I O N S					
	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
Fall Semester												
County Residents												
New Students												
High School Graduates Immediate, Delayed, Entry, and Early Placement	4,538	4,272	4,266	4,486	4,951	4,129	3,938	3,836	3,955	4,457	4,404	4,373
Adult County Residents - Graduated High School More than 3 Years Prior	1,708	1,613	1,502	1,436	1,138	601	603	604	606	607	607	607
Returning Students	15,068	14,433	13,562	13,039	12,003	11,072	10,013	9,255	8,732	8,494	8,612	8,709
Non-County Residents												
Maryland Residents	1,272	1,250	1,164	1,103	1,032	958	969	976	1,002	956	1,049	1,042
Out-of-State Residents	1,330	1,307	1,226	1,197	914	1,014	955	910	879	865	872	878
TOTAL ENROLLMENT	23,916	22,875	21,720	21,260	20,038	17,773	16,478	15,581	15,174	15,379	15,544	15,609

MONTGOMERY COLLEGE

ENROLLMENT PROJECTIONS

GERMANTOWN TOTALS

FISCAL YEAR	A C T U A L S				P R O J E C T I O N S			
	2019	2020	2021	2022	2023	2024	2025	2026
Students								
Summer (A)	1,114	1,291	1,899	1,212	1,012	949	921	929
Summer (B)	1,505	2,248	1,660	1,540 +	1,310	1,229	1,182	191
Fall	6,394	6,509	7,763	7,710	5,850	5,484	5,323	5,367
Winter	325	367	581	375 +	383	391	397	405
Spring	5,924	5,869	7,382	5,642 +	4,815	4,563	4,466	4,552
Total Students	15,262	16,284	19,285	16,479 +	13,370	12,616	12,289	11,444
Credit Hours								
Summer (A)	3,742	4,584	6,884	4,412	4,071	4,010	3,937	3,990
Summer (B)	5,253	8,228	5,959	5,390 +	4,580	4,331	4,218	4,275
Fall	40,317	41,011	41,325	36,012	33,928	32,084	31,246	31,668
Winter	1,410	1,520	1,960	1,638 +	1,677	1,716	1,745	1,800
Spring	35,846	34,593	35,296	34,137 +	29,111	27,592	27,027	27,551
Total Credit Hours	86,568	89,936	91,424	81,589 +	73,367	69,733	68,173	69,284

+ Projected enrollment
 (A) July and August enrollments
 (B) May and June enrollments

MONTGOMERY COLLEGE

ENROLLMENT PROJECTIONS

ROCKVILLE TOTALS

FISCAL YEAR	A C T U A L S				P R O J E C T I O N S			
	2019	2020	2021	2022	2023	2024	2025	2026
Students								
Summer(A)	3,028	2,758	4,110	2,556	2,081	1,938	1,933	2,036
Summer (B)	4,030	3,388	3,637	3,339 +	2,810	2,627	2,596	2,631
Fall	14,409	13,941	14,228	12,853	10,778	10,123	9,792	9,924
Winter	1,022	1,114	1,362	1,170 +	1,195	1,220	1,239	1,264
Spring	13,282	12,695	12,982	11,652 +	9,779	9,222	8,969	9,065
Total Students	35,771	33,896	36,319	31,570 +	26,643	25,130	24,529	24,920
Credit Hours								
Summer (A)	11,065	9,917	15,444	9,161	7,922	7,491	7,295	7,394
Summer (B)	15,463	11,684	13,875	12,186 +	10,536	10,113	9,994	10,129
Fall	110,030	105,845	97,075	83,432	79,216	74,908	72,951	73,937
Winter	2,892	3,233	4,542	3,421 +	3,502	3,584	3,644	3,700
Spring	97,824	94,117	81,364	83,897 +	70,898	67,043	65,292	66,173
Total Credit Hours	237,274	224,796	212,300	192,097 +	172,074	163,139	159,176	161,333

- + Projected enrollment
- (A) July and August enrollments
- (B) May and June enrollments

ENROLLMENT PROJECTIONS

TAKOMA PARK / SILVER SPRING TOTALS

FISCAL YEAR	A C T U A L S				P R O J E C T I O N S			
	2019	2020	2021	2022	2023	2024	2025	2026
Students								
Summer (A)	1,397	1,322	1,791	1,160	934	855	858	912
Summer (B)	1,902	1,285	1,700	1,228 +	1,068	1,004	978	976
Fall	6,715	6,492	7,561	6,924	5,413	5,078	4,907	4,974
Winter	509	563	684	574 +	587	599	608	621
Spring	6,332	6,086	7,261	5,395 +	4,640	4,390	4,268	4,350
Total Students	<u>16,855</u>	<u>15,748</u>	<u>18,997</u>	<u>15,281 +</u>	<u>12,642</u>	<u>11,926</u>	<u>11,619</u>	<u>11,833</u>
Credit Hours								
Summer (A)	4,933	4,659	6,307	4,106	3,403	3,218	3,134	3,176
Summer (B)	6,778	3,940	5,757	3,993 +	3,523	3,364	3,324	3,368
Fall	46,453	44,763	40,749	36,408	34,371	32,502	31,653	32,081
Winter	1,053	1,317	2,299	1,241 +	1,271	1,300	1,322	1,350
Spring	41,863	39,349	35,286	35,335 +	30,487	28,927	28,171	28,712
Total Credit Hours	<u>101,080</u>	<u>94,028</u>	<u>90,398</u>	<u>81,083 +</u>	<u>73,055</u>	<u>69,311</u>	<u>67,604</u>	<u>68,687</u>

- + Projected enrollment
- (A) July and August enrollments
- (B) May and June enrollments

MONTGOMERY COLLEGE

ENROLLMENT PROJECTIONS

TOTAL COLLEGE TOTALS

FISCAL YEAR	A C T U A L S				P R O J E C T I O N S			
	2019	2020	2021	2022	2023	2024	2025	2026
Students								
Summer (A)	5,168	5,371	7,197	4,479	4,027	3,742	3,712	3,877
Summer (B)	6,855	5,969	6,284	5,558 +	5,187	4,859	4,755	4,799
Fall	21,720	21,260	20,037	17,285	16,477	15,581	15,174	15,379
Winter	1,856	2,044	2,627	2,119 +	2,165	2,210	2,245	2,290
Spring	20,015	24,650	17,717	17,698 +	13,676	12,932	12,594	12,765
Total Students	55,614	59,294	53,862	47,139 +	41,532	39,324	38,480	39,110
Credit Hours								
Summer (A)	19,740	19,160	28,635	17,760	15,395	14,719	14,366	14,560
Summer (B)	27,494	23,852	25,663	21,569 +	18,639	17,808	17,536	17,773
Fall	196,800	191,610	179,149	152,987	147,515	139,494	135,850	137,685
Winter	5,355	6,070	8,801	6,300 +	6,450	6,600	6,710	6,850
Spring	175,605	168,059	151,955	153,368 +	130,496	123,562	120,490	122,437
Total Credit Hours	424,994	408,751	394,203	351,984 +	318,495	302,183	294,952	299,305

Student enrollments for an academic term represent unduplicated students and not the sum of students at each campus during a term, since students often enroll at multiple campuses.

- + Projected enrollment
- (A) July and August enrollments
- (B) May and June enrollments

MONTGOMERY COLLEGE

ENROLLMENT PROJECTIONS

NON-CREDIT CONTINUING EDUCATION STUDENT ENROLLMENTS AND NUMBERS OF FULL-TIME EQUIVALENT STUDENTS* IN EQUATED-CREDIT COURSES

INTRODUCTION

The figures shown are derived from historical trends, programmatic plans, and past experience.

ACTUAL SIX YEARS - PROJECTED SIX YEARS

FISCAL YEAR	COURSES/ SECTIONS	TOTAL STUDENT ENROLLMENT	STATE-FUNDED	NON-FUNDED	TOTAL FTE *
<u>A C T U A L</u>					
2016	4,495	43,160	2,861	1,264	4,125
2017	4,351	43,985	2,881	1,348	4,229
2018	4,515	46,129	2,929	1,436	4,365
2019	4,460	46,628	2,993	1,314	4,307
2020	4,024	41,727	2,852	1,241	4,093
2021	3,741	34,381	2,260	1,169	3,429
<u>P R O J E C T E D</u>					
2022	3,813	35,068	2,305	1,192	3,497
2023	3,892	35,769	2,351	1,216	3,567
2024	3,969	36,485	2,398	1,240	3,638
2025	4,049	37,215	2,446	1,265	3,711
2026	4,130	37,959	2,495	1,290	3,785
2027	4,212	38,718	2,545	1,316	3,861

* One FTE is equal to 30 equated credit hours of instruction

ENROLLMENT PROJECTIONS

SUMMARY OF FISCAL FTE ENROLLMENTS CREDIT AND NON-CREDIT COMBINED

College revenues are calculated primarily on the basis of Full-time Equivalent Students (FTES). This table presents the projected FTES for Montgomery College for the next six years and the actual FTES for the most recent five years.

TOTAL FULL-TIME EQUIVALENT STUDENTS FY 2017 - FY 2027* Actual Enrollment - FY 2017 - FY 2021 Projected Enrollment - FY 2022 - FY 2027

FISCAL YEAR	A C T U A L					P R O J E C T I O N S				
	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
Credit										
State funded	14,370	13,553	12,949	12,450	12,093	10,867	9,797	9,290	9,070	9,266
Non-funded	1,145	1,134	1,091	1,045	928	866	820	783	761	711
TOTAL	15,515	14,687	14,040	13,495	13,021	11,733	10,617	10,073	9,832	9,977
State Aid to be Claimed+	15,617	15,139	14,370	13,553	12,949	12,450	12,093	10,867	9,797	9,290
Non-credit**										
State-funded	2,881	2,929	2,993	2,852	2,265	2,305	2,351	2,398	2,446	2,495
Non-funded	1,348	1,436	1,314	1,242	1,167	1,192	1,216	1,240	1,265	1,290
TOTAL	4,229	4,365	4,307	4,094	3,432	3,497	3,567	3,638	3,711	3,785
State Aid to be claimed+	2,646	2,861	2,881	2,929	2,993	2,852	2,265	2,305	2,351	2,398
Overall										
State-funded	17,251	16,482	15,942	15,302	14,358	13,172	12,148	11,688	11,516	11,761
Non-funded	2,493	2,570	2,405	2,287	2,095	2,058	2,036	2,023	2,026	2,001
TOTAL	19,744	19,052	18,347	17,589	16,453	15,230	14,184	13,711	13,543	13,762
State Aid to be Claimed+	18,263	18,000	17,251	16,482	15,942	15,302	14,358	13,172	12,148	11,688

* FTES = 30 load hours of equated credit hours of instruction. The total FTES reported reflect all the FTES generated by different College programs

** Includes subscription and non-subscription enrollments.

+ Beginning in fiscal 1987, the State pays community colleges each fiscal year for the number of State FTES generated two years previously.

COST PER STUDENT

College Credit Programs - Current Fund

Fiscal Year	Expenditures	Total Enrollment (Fall)	Total Annual Semester Hours Of Enrollment	FTE* Students	Cost per FTE
2022	274,009,984	16,477	318,495	10,617	25,810
2022	264,704,984	19,264	372,947	12,432	21,293
2021	268,165,660	21,007	407,627	13,588	19,736
2020	264,768,350	21,041	410,929	13,698	19,329
2019	264,799,723	22,585	440,031	14,668	18,053
2018	262,009,376	23,484	462,900	15,430	16,981
2017	260,817,779	24,911	492,538	16,418	15,886
2016	251,468,195	24,727	487,304	16,243	15,481
2015	243,770,455	25,983	514,575	17,153	14,212
2014	227,727,695	27,719	554,618	18,487	12,318
2013	218,036,599	27,348	548,800	18,293	11,919
2012	217,254,776	26,085	541,290	18,043	12,041
2011	212,235,560	26,015	528,697	17,623	12,043
2010	210,568,344	26,147	531,039	17,701	11,896
2009	204,554,428	24,452	490,534	16,351	12,510
2008	191,379,488	23,866	471,006	15,700	12,190
2007	176,819,073	22,893	452,322	15,077	11,727
2006	158,806,781	22,263	434,806	14,494	10,957
2005	149,228,495	22,254	429,962	14,332	10,412
2004	139,899,752	21,671	419,374	13,979	10,008

* FTE is a figure which represents the number of full-time equivalent students (total semester hours divided by 30). The figures in this chart represent all the students receiving instruction in the credit programs of the College (not including Continuing Education noncredit offerings). Actual State Aid, however, is computed on the basis of an FTE figure representing State residents only.

MONTGOMERY COLLEGE

SCHEDULE OF TUITION RATES & FEES (FOR CREDIT-BEARING COURSES)

FY 2023

TUITION RATES

(FY 2023 tuition rates will be available in April 2022)

County Residents	-	\$132	per semester hour
State Residents	-	\$269	per semester hour
Non-Residents	-	\$374	per semester hour

SCHEDULE OF FEES

Consolidated Fee*	20%	of Tuition or a minimum of \$50
Technology Fee (per credit/billing hour)	\$ 5.00	
Applied Music Fee (per credit/billing hour)	\$150.00	
Change of Schedule Fee	\$ 10.00	
Credit by Examination Fee	40%	of in-county tuition
Invalid Check Fee (per occurrence)	\$ 35.00	
Transportation Fee (per credit/billing hour)	\$ 7.00	
Major Facilities Reserve Fund Fee (per credit/billing hour)	\$ 7.00	
Replacement Diploma Fee	\$ 25.00	
Student Status Letter of Certification Fee	\$ 5.00	
Traffic Fines - Range depends on severity of the violation	\$ 25.00 - \$ 100.00	
Transcript Fee (for each issuance)	\$ 7.00 - \$ 10.00	
Tuition Installment Plan Late Payment Fee (per occurrence)	\$ 35.00	
Tuition Installment Service Charge	\$ 35.00	
Facilities Use Fee - Varies according to facilities used		
Library Fines and Fees Lost Book - Varies		

* The "Consolidated Fee" is a fee assessed to all students, as a percent of tuition paid (20% of tuition) or a minimum of \$50. The fee is assessed to support many of the costs associated with college provided resources and services such as: registration, records, in-class instructional supplies library, learning centers, counseling and advising, student activities, athletics and intramurals.

MONTGOMERY COLLEGE

**SALARY SCHEDULE FOR
ASSOCIATE AND SUPPORT STAFF, ADMINISTRATORS, AND DEPARTMENT CHAIRS**

FY 2023

(FY 2023 Salary Schedule will be approved in June 2022)

<u>Grade</u>	<u>Hourly Rate</u>		<u>Annual Rate</u>	
	<u>Minimum</u>	<u>Maximum</u>	<u>Minimum</u>	<u>Maximum</u>
5	\$ 11.88	\$ 17.82	\$ 24,710	\$ 37,066
7	\$ 12.80	\$ 19.20	\$ 26,624	\$ 39,936
9	\$ 13.83	\$ 20.77	\$ 28,766	\$ 43,202
11	\$ 14.92	\$ 22.38	\$ 31,034	\$ 46,550
13	\$ 16.12	\$ 24.18	\$ 33,530	\$ 50,294
15	\$ 17.40	\$ 26.10	\$ 36,192	\$ 54,288
17	\$ 18.80	\$ 28.20	\$ 39,104	\$ 58,656
19	\$ 20.28	\$ 30.42	\$ 42,182	\$ 63,274
21	\$ 21.47	\$ 34.33	\$ 44,656	\$ 71,408
23	\$ 23.62	\$ 37.78	\$ 49,128	\$ 78,584
25	\$ 25.97	\$ 41.53	\$ 54,016	\$ 86,384
27	\$ 28.58	\$ 45.72	\$ 59,448	\$ 95,096
29	\$ 31.42	\$ 50.28	\$ 65,352	\$ 104,584
31	\$ 34.58	\$ 55.32	\$ 71,928	\$ 115,064
33	\$ 37.60	\$ 65.80	\$ 78,208	\$ 136,864
35	\$ 43.20	\$ 75.60	\$ 89,856	\$ 157,248
37	\$ 49.67	\$ 86.93	\$ 103,310	\$ 180,818
39	\$ 57.13	\$ 99.97	\$ 118,834	\$ 207,934
41	\$ 65.67	\$ 114.93	\$ 136,590	\$ 239,058

FACULTY SALARY INFORMATION

Academic Year 2022-2023

Part-time Faculty Salary Schedule

Academic Rank	<u>Salary per ESH</u>
Lecturer	\$ 1,375
Adjunct Professor I	\$ 1,490
Adjunct Professor II	\$ 1,595

Overload Salary Schedule for Faculty Members

Consecutive Years of Service	<u>Salary per ESH</u>
Less than 6 years	\$ 1,567
6 years or more	\$ 1,733

NOTES: Dollar amounts shown are for one equivalent semester hour (ESH).



Montgomery College

RECOMMENDED FY23 BUDGET

\$321,250,749

FULL TIME EQUIVALENTS

1,921.35

MISSION STATEMENT

Montgomery College provides postsecondary educational programs from campuses located in Takoma Park/Silver Spring, Rockville, and Germantown. It serves four broad groups of students:

- those who want the first two years of a university education, either for an associate's degree or preparation for another program;
- those who want to prepare for a career that does not require a bachelor's degree;
- highly capable high school juniors and seniors who participate in special programs; and
- adults who want to continue their education, either to improve job skills or for personal enrichment.

BUDGET OVERVIEW

The total recommended FY23 operating budget for Montgomery College is \$321.3 million, an increase of \$8.7 million, or 2.8 percent, from the FY22 Approved budget of \$312.6 million. The budget recommends a \$274.0 million Current Fund for FY23, a \$9.3 million or 3.5 percent increase from FY22, for both revenue and expenditures. The County Executive recommendation provides the full College request for a County contribution of \$152.7 million to the Current Fund, an increase of \$7.1 million or 4.8 percent, over FY22. These additional funds will support an East County Education Center, as well as salary and benefit increases for Montgomery College faculty, staff, and administration.

Montgomery College's requested budget seeks additional support from the taxpayers specifically for programs that enhance racial equity, innovation, and economic growth in the County. The County Executive is proud to support the College's request for an East County Education Center in FY23 that will significantly address the County's racial equity and social justice goals. The Center will be an interim measure that will increase higher education access to an underserved region while the College pursues a full fourth campus centered in East County.

In light of the continuing economic impacts of the COVID-19 pandemic on the most vulnerable in the County, the requested budget again freezes tuition and fees at FY20 levels to ensure affordability and accessibility for the College's students. Other Current Fund revenues total \$121.3 million, an increase of \$2.2 million from FY22, or 1.9 percent. This revenue increase is largely driven by additional State Aid, Other Student Fees, and Revenue Transfers. These revenue increases have been partially offset by the College's decline in Tuition and Related Charges revenue that has dropped by \$11.9 million, or 17.5%, from the FY22 Approved level to a total of \$56.1 million.

In addition to the total recommended operating budget for the College, the agency's Capital Improvement Program (CIP) requires

Current Revenue funding. Approximately \$16.4 million in FY23 Current Revenue is assumed in the County Executive's FY23-28 CIP.

Montgomery College's budget request is not detailed in this document. The College's budget request may be obtained by contacting the College's Budget Office, 9221 Corporate Boulevard, Rockville, MD 20850, phone 240-567-7292, or may be found on the College's website at <https://www.montgomerycollege.edu/offices/administrative-and-fiscal-services/budget-office/index.html>.

State law requires the Board of Trustees and the President to prepare and submit operating and capital budgets to the County Council. The operating budget request is normally submitted to the Council and County Executive in January each year. The College's approved budget is included in the County Approved FY23 Operating and Capital Budgets prepared by the Office of Management and Budget in July.

The County Executive relies on the Board of Trustees to determine the most appropriate manner and use to deliver education services within the recommended budget appropriation.

Spending Affordability Guidelines

On February 8 2022, the County Council approved FY23 spending affordability guidelines (SAG) of \$193.6 million for the tax-supported funds of Montgomery College. The Board of Trustees requested \$210.3 million of tax-supported funds exceeding their SAG level by \$16.7 million.

Enrollment

Current Fund enrollment is projected by the College to decrease 1,815 Full Time Equivalent Students (FTES) in FY23 from the FY22 Approved enrollment projection. The College estimates an FY22 enrollment of 11,733 FTES, a decline of 13.7 percent compared to the FY21 Actual figure of 13,588 FTES. An FTES enrollment for one year is calculated as the total number of credit hours divided by 30. The College projects enrollment to gradually increase in FY23 onwards. For FY23, the County's Current Fund contribution to the College represents a \$2,668, or 22.8 percent, increase per FTE due to the projected enrollment decline.

Tuition and Fees

For FY23, the College request proposes and assumes no increase in tuition or fees. The Board of Trustees will make final tuition and fee decisions in April 2022.

Tuition & Related Charges and Other Student Fees represent approximately 21.3 percent of the revenue proposed by the County Executive to fund the FY23 Current Fund budget, compared to the 26.4 percent of revenues assumed in the FY22 Approved budget.

State Funding

The \$66.0 million of State funding assumed in the County Executive's Recommended FY23 budget is the amount provided in governor's FY23 Proposed budget. It is comprised of \$56.6 million in the Current Fund and \$10.4 million in the Workforce Development and Continuing Education (WDCE) enterprise fund. The College allocates State-provided formula funds based on the proportionate share of FTES enrolled in each category.

Final action by the Maryland General Assembly on the governor's budget, which includes the amount necessary to conform to the mandated John R. Cade funding formula for community colleges, and the Budget Reconciliation and Financing Act will occur later this

spring and determine the final State aid provided to the College.

Tax Supported Funds

The County Executive recommends an appropriation of \$276.6 million in the four tax-supported funds (Current, Emergency Plant Maintenance and Repair, Cable Television, and Grants). The amount is a \$9.4 million increase from the FY22 Approved level of \$267.3 million, or 3.5 percent. The County's contribution to these funds has increased from the FY22 Approved level by \$7.1 million, or 4.8 percent.

Current Fund

For the Current Fund, the County Executive is recommending an appropriation of \$274.0 million, an increase of \$9.3 million, or 3.5 percent, from the \$264.7 million approved in FY22. The recommendation assumes tuition and fee revenues under the proposed rates frozen to FY20 levels and enrollment projections discussed above.

Emergency Plant Maintenance and Repair Fund

The Emergency Plant Maintenance and Repair Fund supports unanticipated expenditures to make emergency repairs not funded elsewhere in the budget. The County Executive recommends the Board's request of \$350,000 in FY23, which is equal to the FY22 level.

Tax-Supported Grant Fund

The Tax-Supported Grant Fund provides for community needs not met elsewhere in the budget. The County Executive recommends the Board's request of \$400,000 in FY23, equal to the FY22 level, to support the College's adult literacy programs.

Cable Television

The County Executive recommends an appropriation of \$1.9 million for the Cable Television Fund, which provides for production and operation of the College's higher education channel on the County's cable system. The requested amount is \$60,000, or 3.3 percent, above the \$1.8 million approved for FY22 and would provide instructional programs and public service offerings by the College to the community. Additional detail on the College's cable budget can be found in the Cable Communications Plan section.

Other Funds

The College's Workforce Development and Continuing Education (WDCE) Fund is supported by a combination of student tuition and fees and State reimbursements that are based on the most recent actual FTES enrollment. For FY23, the State's funding formula uses FY21 actuals. The County Executive recognizes the importance of higher education to the economic development of Montgomery County and recommends the Board's request of \$20.3 million for this fund, which is a \$291,241, or 1.5 percent increase compared to FY22 Approved.

The Auxiliary Enterprises Fund includes the Robert E. Parilla Performing Arts Center, Takoma Park/Silver Spring Cultural Arts Center, MBI (Macklin Business Institute) Café, sports camps, and facility rentals. For FY23, the College requests and the County Executive recommends an appropriation of \$1.8 million.

The Grants and Contracts fund includes those revenues received by the College from all sources. The College requests and the County Executive recommends an appropriation of \$16.7 million.

The Major Facilities Reserve Fund supports the operation and maintenance of the College's plant and draws revenue from user fees, other revenue, and interest. The County Executive supports the College's FY23 request of \$2.0 million appropriation for this fund, which is equal to the FY22 Approved budget.

COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following are emphasized:

 **Thriving Youth and Families**

 **A Growing Economy**

PROGRAM CONTACTS

Contact Linda Hickey of the Montgomery College at 240.567.7292 or Rafael Pumarejo Murphy of the Office of Management and Budget at 240.777.2775 for more information regarding this agency's operating budget.

BUDGET SUMMARY

	Actual FY21	Budget FY22	Estimate FY22	Recommended FY23	%Chg Bud/Rec
CURRENT FUND MC					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Current Fund MC Personnel Costs	0	0	0	0	—
Operating Expenses	255,071,198	264,704,984	244,957,497	274,009,984	3.5 %
Current Fund MC Expenditures	255,071,198	264,704,984	244,957,497	274,009,984	3.5 %
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	1,803.35	1,803.35	1,803.35	1,813.85	0.6 %
REVENUES					
Current Fund: Interest	14,550	250,000	19,819	250,000	—
Current Fund: Other Revenue	1,873,140	1,236,949	728,114	1,256,949	1.6 %
Current Fund: Performing Arts Center	0	115,000	0	115,000	—
Fed. State & Priv. Gifts & Grants	365,785	300,000	390,943	300,000	—
Other Student Fees: Current Fund	2,702,512	1,790,467	2,429,297	2,280,208	27.4 %
State Aid	36,758,702	42,720,779	42,720,779	55,636,320	30.2 %
Tuition and Fees: Current Fund	68,900,092	68,016,270	57,576,849	56,126,488	-17.5 %
Current Fund MC Revenues	110,614,781	114,429,465	103,865,801	115,964,965	1.3 %

BUDGET SUMMARY

	Actual FY21	Budget FY22	Estimate FY22	Recommended FY23	%Chg Bud/Rec
EMERGENCY REPAIR FUND					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Emergency Repair Fund Personnel Costs	0	0	0	0	—
Operating Expenses	337,174	350,000	220,000	350,000	—
Emergency Repair Fund Expenditures	337,174	350,000	220,000	350,000	—
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
REVENUES					
EPMRF: Investment Income Non-Pooled	279	10,000	0	10,000	—
Emergency Repair Fund Revenues	279	10,000	0	10,000	—
GRANT FUND MC					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Grant Fund MC Personnel Costs	0	0	0	0	—
Operating Expenses	18,855,081	17,355,000	23,164,000	16,324,000	-5.9 %
Grant Fund MC Expenditures	18,855,081	17,355,000	23,164,000	16,324,000	-5.9 %
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
REVENUES					
Federal/State/Private Grants	18,855,081	17,355,000	23,164,000	16,324,000	-5.9 %
Grant Fund MC Revenues	18,855,081	17,355,000	23,164,000	16,324,000	-5.9 %
AUXILIARY FUND					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Auxiliary Fund Personnel Costs	0	0	0	0	—
Operating Expenses	404,604	1,880,000	730,705	1,823,008	-3.0 %
Auxiliary Fund Expenditures	404,604	1,880,000	730,705	1,823,008	-3.0 %
PERSONNEL					
Full-Time	0	0	0	0	—

BUDGET SUMMARY

	Actual FY21	Budget FY22	Estimate FY22	Recommended FY23	%Chg Bud/Rec
Part-Time	0	0	0	0	—
FTEs	2.00	2.00	2.00	2.00	—
REVENUES					
Auxiliary Fund: Interest Income	573	21,000	150	10,500	-50.0 %
Other Revenues: Miscellaneous	15,499	631,550	508,073	431,550	-31.7 %
Sales	221,610	916,220	321,575	914,220	-0.2 %
Auxiliary Fund Revenues	237,682	1,568,770	829,798	1,356,270	-13.5 %

WORKFORCE DEVELOPMENT & CONTINUING ED

EXPENDITURES

Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Workforce Development & Continuing Ed Personnel Costs	0	0	0	0	—
Operating Expenses	15,517,207	19,995,716	16,166,000	20,286,957	1.5 %
Workforce Development & Continuing Ed Expenditures	15,517,207	19,995,716	16,166,000	20,286,957	1.5 %

PERSONNEL

Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	93.50	93.50	93.50	93.50	—

REVENUES

Other Revenues: Interest	1,655	50,000	10,000	0	-100.0 %
Other Revenues; Miscellaneous	27,520	0	0	50,000	—
State Aid	8,495,417	9,785,670	9,785,670	10,422,839	6.5 %
Tuition and Fees: Continuing Education	6,322,905	8,874,000	6,182,418	8,851,352	-0.3 %
Workforce Development & Continuing Ed Revenues	14,847,497	18,709,670	15,978,088	19,324,191	3.3 %

CABLE TELEVISION FUND

EXPENDITURES

Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Cable Television Fund Personnel Costs	0	0	0	0	—
Operating Expenses	1,717,079	1,796,800	1,746,800	1,856,800	3.3 %
Cable Television Fund Expenditures	1,717,079	1,796,800	1,746,800	1,856,800	3.3 %

PERSONNEL

Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	11.00	11.00	11.00	11.00	—

REVENUES

Cable: Other Revenue	109	0	0	0	—
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BUDGET SUMMARY

	Actual FY21	Budget FY22	Estimate FY22	Recommended FY23	%Chg Bud/Rec
Cable Television Fund Revenues	109	0	0	0	—
ENDOWMENT FUND					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Endowment Fund Personnel Costs	0	0	0	0	—
Endowment Fund Expenditures	0	0	0	0	—
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
REVENUES					
Interest	257	11,500	300	1,000	-91.3 %
Endowment Fund Revenues	257	11,500	300	1,000	-91.3 %
MAJOR FACILITIES RESERVE FUND					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Major Facilities Reserve Fund Personnel Costs	0	0	0	0	—
Operating Expenses	1,711,806	2,000,000	1,705,606	2,000,000	—
Major Facilities Reserve Fund Expenditures	1,711,806	2,000,000	1,705,606	2,000,000	—
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
REVENUES					
Interest Income	5,124	25,000	2,000	5,000	-80.0 %
Student Fees	3,206,241	3,025,890	2,675,838	2,553,789	-15.6 %
Major Facilities Reserve Fund Revenues	3,211,365	3,050,890	2,677,838	2,558,789	-16.1 %
MC GRANTS TAX SUPPORTED FUND					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
MC Grants Tax Supported Fund Personnel Costs	0	0	0	0	—
Operating Expenses	400,000	400,000	400,000	400,000	—
MC Grants Tax Supported Fund Expenditures	400,000	400,000	400,000	400,000	—

BUDGET SUMMARY

	Actual FY21	Budget FY22	Estimate FY22	Recommended FY23	%Chg Bud/Rec
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
REVENUES					
TRANSPORTATION FUND					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Transportation Fund Personnel Costs	0	0	0	0	—
Operating Expenses	2,000,044	4,100,000	2,293,650	4,200,000	2.4 %
Transportation Fund Expenditures	2,000,044	4,100,000	2,293,650	4,200,000	2.4 %
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	1.00	1.00	1.00	1.00	—
REVENUES					
Interest	0	75,000	0	0	-100.0 %
Miscellaneous Other	4,093	100,000	290,225	165,000	65.0 %
Student Fees	3,417,869	3,350,380	2,675,569	2,853,789	-14.8 %
Transportation Fund Revenues	3,421,962	3,525,380	2,965,794	3,018,789	-14.4 %
DEPARTMENT TOTALS					
Total Expenditures	296,014,193	312,582,500	291,384,258	321,250,749	2.8 %
Total Full-Time Positions	0	0	0	0	—
Total Part-Time Positions	0	0	0	0	—
Total FTEs	1,910.85	1,910.85	1,910.85	1,921.35	0.5 %
Total Revenues	151,189,013	158,660,675	149,481,619	158,558,004	-0.1 %

PERFORMANCE MEASURES FOR MONTGOMERY COLLEGE

Montgomery College collects and reports a range of data to comply with State and Federal requirements, to assess and improve the effectiveness of the College's programs, and to inform the community and local policymakers of progress in meeting performance goals. The following selection of data and performance indicators are provided to assist the County Executive and County Council with their annual review of the College's operating budget.

INPUT INDICATORS	YR 1	YR 2	YR 3	YR 4	YR 5	CHANGE	
FISCAL YEAR STUDENTS	FY17	FY18	FY19	FY20	FY21	YR 5 VS YR 1	YR 5 VS YR 4
Fiscal Year Unduplicated Credit Students	32,752	31,342	29,961	28,945	27,840	-15.0%	-3.8%
Fiscal Year Unduplicated Students in WD&CE	24,064	24,609	24,890	21,598	15,944	-33.7%	-26.2%
FY Unduplicated Credit + WD&CE Students at MC	55,243	54,335	52,732	49,168	42,915	-22.3%	-12.7%
Fiscal Year FTEs for Credit Students	15,515	14,686	14,040	13,495	13,021	-16.1%	-3.5%
Fiscal Year FTEs for WD&CE Students	4,228	4,365	4,307	4,093	3,432	-18.8%	-16.1%
FALL SEMESTER CREDIT STUDENTS	FALL 20167	FALL 2018	FALL 2019	FALL 2020	FALL 2021	YR 5 VS YR 1	YR 5 VS YR 4
Total fall semester enrollment	22,875	21,720	21,260	20,037	17,284	-24.4%	-13.7%
New to College	4,228	4,034	3,931	3,588	2,958	-30.0%	-17.6%
Recent MCPS Graduates	2,507	2,446	2,484	2,490	2,047	-18.3%	-17.8%
REASON FOR ATTENDING	FALL 2017	FALL 2018	FALL 2019	FALL 2020	FALL 2021	YR 5 VS YR 1	YR 5 VS YR 4
Degree Seeking	1,710	1,724	1,813	1,726	1,450	-15.2%	-16.0%
Transfer	271	239	199	134	96	-64.6%	-28.4%
Early Placement	329	296	279	417	347	5.5%	-16.8%
Certificate Seeking	92	64	40	27	0	-100.0%	-100.0%
Continuing Education	4	21	62	113	103	2475.0%	-8.8%
Personal Interest	5	1	2	2	2	-60.0%	0.0%
MD Dream Act	92	96	87	63	30	-67.4%	-52.4%
Other	4	5	2	8	15	275.0%	87.5%
Continuing/Returning	16,790	15,798	15,187	14,009	12,158	-27.6%	-13.2%
Transfer-In or "Visiting"	1,214	1,178	1,171	908	696	-42.7%	-23.3%
Dual Enrollment - MC and High School	643	710	971	1,532	1,472	128.9%	-3.9%
Attending Full-Time	8,060	7,571	7,305	6,902	5,801	-28.0%	-16.0%
Average Hours Enrolled	9.00	9.06	9.01	8.94	8.85	-1.7%	-1.0%
Receiving Pell Grants	7,248	6,595	6,101	5,016	3934*	-45.7%	-21.6%
Receiving any Financial Aid	10,971	10,265	9,994	8,754	7549*	-31.2%	-13.8%
New-Needing "Preparatory" Coursework	2,680	1,897	2,023	1,231	1,000	-62.7%	-18.8%
"Foreign" by NCES definitions	2,269	2,121	2,190	1,800	1,668	-26.5%	-7.3%
Asian	3,344	3,105	3,086	3,020	2,694	-19.4%	-10.8%
Black	7,084	6,693	6,405	6,033	5,238	-26.1%	-13.2%
Hispanic	6,552	6,389	6,350	5,971	5,245	-19.9%	-12.2%
White	5,429	5,077	4,863	4,540	3,725	-31.4%	-18.0%
Multi-Race, Other, Unknown	466	456	556	473	382	-18.0%	-19.2%

* Figures are Preliminary

PERFORMANCE MEASURES FOR MONTGOMERY COLLEGE

	YR 1	YR 2	YR 3	YR 4	YR 5	CHANGE	
CREDIT COURSES AND ENROLLMENTS	FALL 2017	FALL 2018	FALL 2019	FALL 2020	FALL 2021	YR 5 VS YR 1	YR 5 VS YR 4
Fall Semester Course Enrollments	62,817	60,249	58,228	56,044	48,187	-23.3%	-14.0%
Fall - Number of Separate Courses	672	671	656	682	663	-1.3%	-2.8%
Fall - Number of Course Sections	3,232	3,173	3,164	3,011	2,850	-11.8%	-5.3%
EMPLOYEES	FALL 2017	FALL 2018	FALL 2019	FALL 2020	FALL 2021	YR 5 VS YR 1	YR 5 VS YR 4
Administrators	86	83	89	80	83	-3.5%	3.8%
Instructional Faculty	1,331	1,324	1,321	1,375	1,211	-9.0%	-11.9%
Non-Instructional Faculty	90	84	86	82	78	-13.3%	-4.9%
Professional, Technical, and Support Staff	1,309	1,339	1,303	1,240	1,139	-13.0%	-8.1%
TOTAL	2,816	2,830	2,799	2,777	2,511	-10.8%	-9.6%

	YR 1	YR 2	YR 3	YR 4	YR 5	CHANGE	
WORKFORCE DEVELOPMENT & CONTINUING EDUCATION	FY17	FY18	FY19	FY20	FY21	YR 5 VS YR 1	YR 5 VS YR 4
FY Unduplicated Students							
Workforce Development courses	10,206	10,943	11,455	9,822	5,712	-44.0%	-41.8%
Contract Training courses	3,902	5,045	5,099	4,398	3,075	-21.2%	-30.1%
Industry-Based Certification courses	5,517	5,270	5,531	4,566	3,115	-43.5%	-31.8%
Adult Basic Educ., ESOL, Literacy courses	7,009	5,942	5,798	5,027	4,673	-33.3%	-7.0%
All Specifically Grant-Funded programs/courses	na	6467	NA	5,867	5,046	NA	NA
Apprenticeship Programs	908	991	1027	1,087	737	-18.8%	-32.2%
Allied Health/Health Careers courses	1770	1,099	1,072	868	683	-61.4%	-21.3%

OUTPUT INDICATORS (CREDIT PROGRAMS)	YR 1	YR 2	YR 3	YR 4	YR 5	CHANGE	
FALL-TO-FALL NEW STUDENT RETENTION RATES	FALL 2016	FALL 2017	FALL 2018	FALL 2019	FALL 2020	YR 5 VS YR 1	YR 5 VS YR 4
All New Students	65.4%	64.7%	65.6%	64.3%	61.5%	-6.0%	-4.4%
Developmental Students	64.6%	63.7%	62.2%	58.4%	55.6%	-13.9%	-4.8%
College-Ready Students	67.1%	66.4%	70.4%	70.5%	63.2%	-5.8%	-10.4%
Pell Grant Recipients	68.6%	66.7%	67.7%	68.7%	69.6%	1.5%	1.3%
Began as Full-Time	74.7%	74.8%	74.2%	74.2%	71.6%	-4.1%	-3.5%
Began as Part-Time	54.1%	51.4%	54.8%	50.5%	45.8%	-15.3%	-9.3%
Asian	76.4%	74.9%	78.1%	74.4%	72.2%	-5.5%	-3.0%
Black	62.5%	62.8%	62.7%	63.6%	59.2%	-5.3%	-6.9%
Hispanic	67.1%	63.8%	65.4%	63.6%	61.3%	-8.7%	-3.7%
White	60.3%	62.1%	62.1%	57.1%	57.3%	-5.0%	0.4%
Multi-Race, Other, Unknown	64.2%	53.6%	60.0%	65.6%	56.8%	-11.6%	-13.5%

PERFORMANCE MEASURES FOR MONTGOMERY COLLEGE

	YR1	YR 2	YR 3	YR 4	YR 5	CHANGE	
FOUR-YEAR GRADUATION-TRANSFER RATES	ENTER FALL 2012	ENTER FALL 2013	ENTER FALL 2014	ENTER FALL 2015	ENTER FALL 2016	YR 5 VS YR 1	YR 5 VS YR 4
All New Students	45.6%	48.2%	50.2%	50.7%	49.5%	8.6%	-2.4%
College-Ready	68.5%	67.7%	69.8%	70.3%	70.0%	2.2%	-0.4%
Developmental Completers	44.0%	54.6%	51.8%	52.7%	49.1%	11.6%	-6.8%
Developmental Non-Completers	18.5%	23.3%	21.4%	21.6%	17.4%	-5.9%	-19.4%
Pell Grant Recipients	42.9%	42.1%	44.7%	48.2%	44.7%	4.2%	-7.3%
Asian	55.7%	59.9%	63.3%	60.4%	62.9%	12.9%	4.1%
Black	39.7%	45.3%	46.2%	48.5%	45.3%	14.1%	-6.6%
Hispanic	34.2%	38.0%	41.7%	43.7%	41.7%	21.9%	-4.6%
White	56.9%	58.4%	59.3%	59.0%	60.9%	7.0%	3.2%

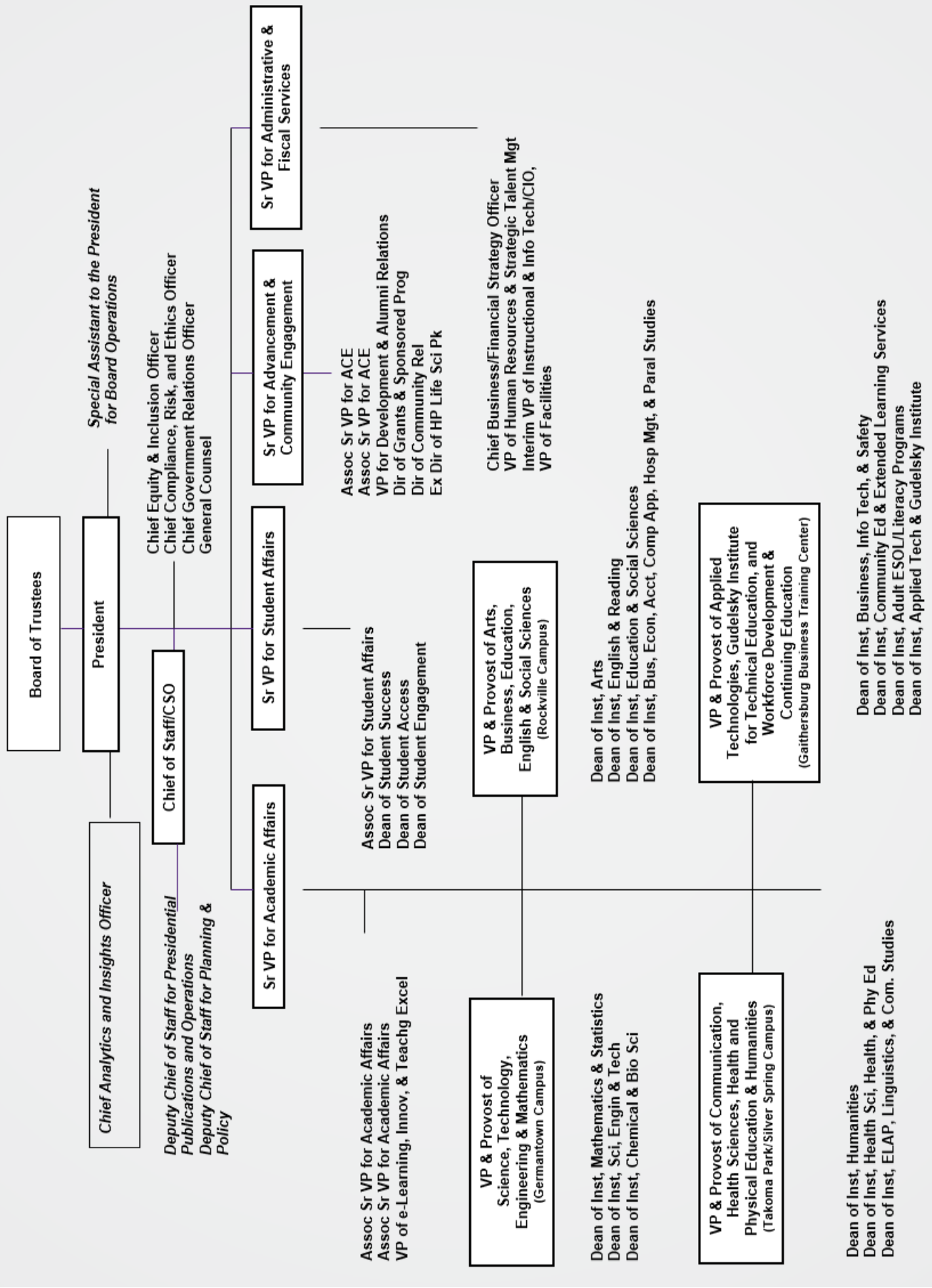
	YR 1	YR 2	YR 3	YR 4	YR 5	CHANGE	
GRADUATION / AWARDS / TRANSFERS	FY17	FY18	FY19	FY20	FY21	YR 5 VS YR 1	YR 5 VS YR 4
<i>Fiscal Year Graduates</i>	2,733	2,723	2,922	2,900	3,018	10.4%	4.1%
<i>Fiscal Year Awards</i>	2,833	2,885	3,082	3,033	3,136	10.7%	3.4%
Associate Degrees	2,612	2,576	2,763	2,804	2,937	12.4%	4.7%
Certificates	213	303	312	224	198	-7.0%	-11.6%
TRANSFER TO FOUR-YEAR INSTITUTIONS							
MC Graduate	2,072	2,015	2,086	2,290	2,222	7.2%	-3.0%
12+ Credits, but not Graduate	2,517	2,299	2,112	1,967	2,013	-20.0%	2.3%

	YR 1	YR 2	YR 3	YR 4	YR 5	CHANGE	
DEVELOPMENTAL METRICS	FALL 2012	FALL 2013	FALL 2014	FALL 2015	FALL 2016	YR 5 VS YR 1	YR 5 VS YR 4
New Students Needing Developmental	2,922	2,922	2,746	2,823	2,477	-15.2%	-12.3%
Asian	235	235	233	276	198	-15.7%	-28.3%
Black	1,007	1,007	842	872	811	-19.5%	-7.0%
Hispanic	896	896	996	1,068	1,005	12.2%	-5.9%
White	728	728	602	526	407	-44.1%	-22.6%
Completed Developmental in Four Years	1,867	1,867	1,677	1,694	1,525	-18.32%	-10.0%
New Students Needing Developmental Math	These data were not generated and will take additional time to obtain	2964***	2,665	2,760	2,422	NA	-12.2%
New Students Completing Developmental Math in Year 1		1064***	1,179	1,150	1,043	NA	-9.3%

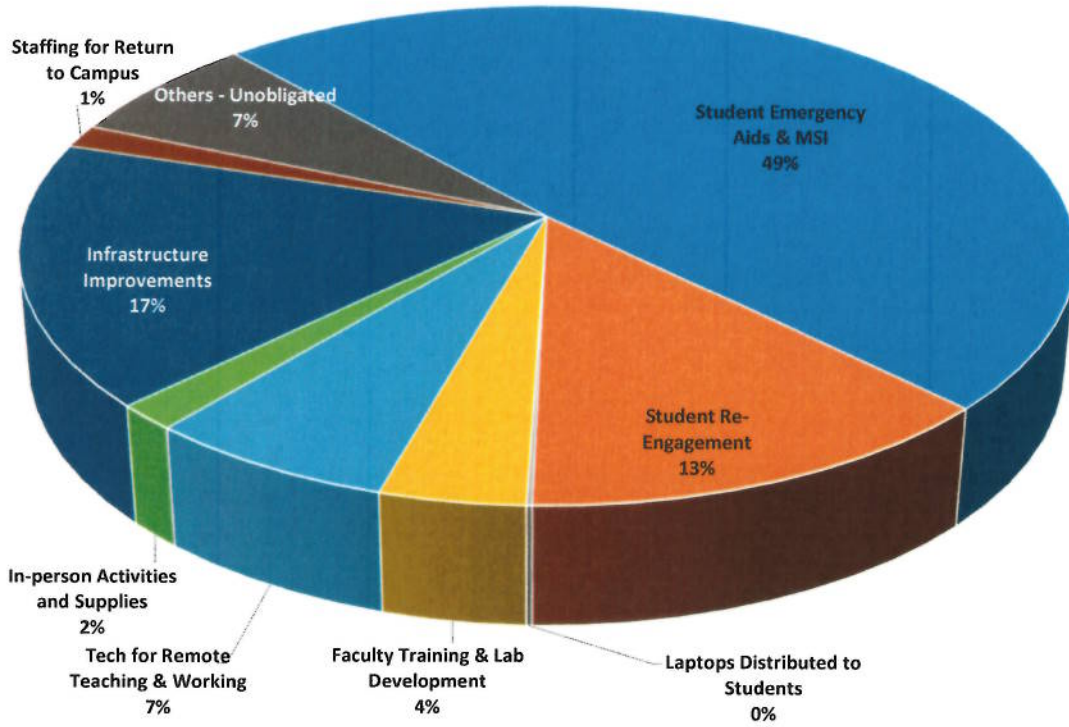
PERFORMANCE MEASURES FOR MONTGOMERY COLLEGE

OUTPUT INDICATORS - WORKFORCE DEVELOPMENT & CONTINUING EDUCATION	YR 1	YR 2	YR 3	YR 4	YR 5	CHANGE	
COURSE / STUDENT SUCCESS RATES	FY17	FY18	FY19	FY20	FY21	YR 5 VS YR 3	YR 5 VS YR 4
Workforce Development Certificate Completers Students	4,045	3,378	2,623	2,515	2,041	-49.54%	-18.8%
Course enrollments	6,019	4,908	3,924	5,185	3,095	-48.58%	-40.3%
Selected Health Career Program Students Obtaining Certification-Percent Successful	85.7%	92.0%	93.5%	96.8%	97.8%	14.12%	1.0%
Percent Selected [Other Programs] Students Obtaining Certification	Data not available						
Number of WD&CE Students Subsequently Enrolled in Credit Courses	3,919	3,210	3,159	2,928	2,482	-36.7%	-15.2%
Percent Grant-funded Programs/Courses Students that Complete	Data not available						
Percent Apprenticeship Program Completers within 4 Years	Data not available						
Number of Apprenticeship Program Graduates	136	159	163	173	160	17.65%	-7.5%

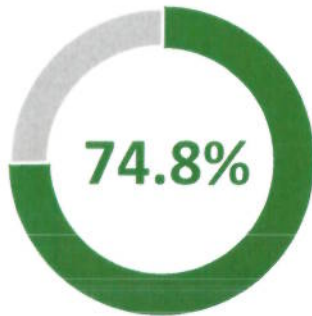
Montgomery College Organizational Chart



HEERF I, II & III Budget Expended

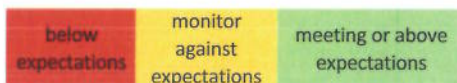


HEERF I, II & III Budget Expended as of 03/31/22



Budget	77,020,532
Budget Expended	57,574,998
Difference	19,445,534

HEERF I, II & III Budget Expended (Inception to Date)				
	Budget	Expended to Date	Difference	Budget Expended
Student Emergency Aids & MSI	37,706,171	33,237,308	(4,468,863)	<div style="width: 88.1%; background-color: #0070C0; border: 1px solid black;"></div> ● 88.1%
Student Re-Engagement	10,051,832	9,850,764	(201,068)	<div style="width: 98.0%; background-color: #0070C0; border: 1px solid black;"></div> ● 98.0%
Laptops Distributed to Students	118,652	88,936	(29,716)	<div style="width: 75.0%; background-color: #0070C0; border: 1px solid black;"></div> ● 75.0%
Faculty Training & Lab Development	3,020,349	2,569,804	(450,545)	<div style="width: 85.1%; background-color: #0070C0; border: 1px solid black;"></div> ● 85.1%
Tech for Remote Teaching & Working	5,165,530	5,388,081	222,551	<div style="width: 104.3%; background-color: #0070C0; border: 1px solid black;"></div> ● 104.3%
In-person Activities and Supplies	1,263,225	823,952	(439,273)	<div style="width: 65.2%; background-color: #0070C0; border: 1px solid black;"></div> ● 65.2%
Infrastructure Improvements	13,134,810	5,042,438	(8,092,372)	<div style="width: 38.4%; background-color: #0070C0; border: 1px solid black;"></div> ● 38.4%
Staffing for Return to Campus	1,154,587	573,715	(580,872)	<div style="width: 49.7%; background-color: #0070C0; border: 1px solid black;"></div> ● 49.7%
Others - Unobligated	5,405,376	-	(5,405,376)	<div style="width: 0.0%; background-color: #FFD700; border: 1px solid black;"></div> ● 0.0%
Total	77,020,532	57,574,998	(19,445,534)	<div style="width: 74.8%; background-color: #0070C0; border: 1px solid black;"></div> ● 74.8%





MONTGOMERY COUNTY COUNCIL
ROCKVILLE, MARYLAND

Nancy Navarro, District 4

In 2009, Councilmember Navarro initiated a conversation with Montgomery College regarding the feasibility of adding a Montgomery College satellite campus to the East County. At the time, Councilmember Navarro proposed the Burtonsville Crossing Shopping Center (see proposal below dated January 2010) as a possible location for such a campus. Unfortunately, the proposal was not feasible at the time; nevertheless, with the help of Dr. DeRionne Pollard and Jewru Bandeh, other locations were later considered, paving the way for the Community Engagement Center Partnership that was stood up in 2015.

By offering a plethora of educational activities to residents in their communities, we can continue to build capacity for economic development in the East County. This partnership is going to be crucial for workforce development in this area of the County, and has the potential to play an even more significant role as the White Oak Science Gateway Master Plan is implemented. By delivering the resources to the community, Montgomery College has eliminated some of the barriers for folks who will take part in the courses offered here in Briggs Chaney.

**Expanding Access to Higher Education for Montgomery County Residents:
The Case for a Montgomery College Burtonsville Satellite Campus**

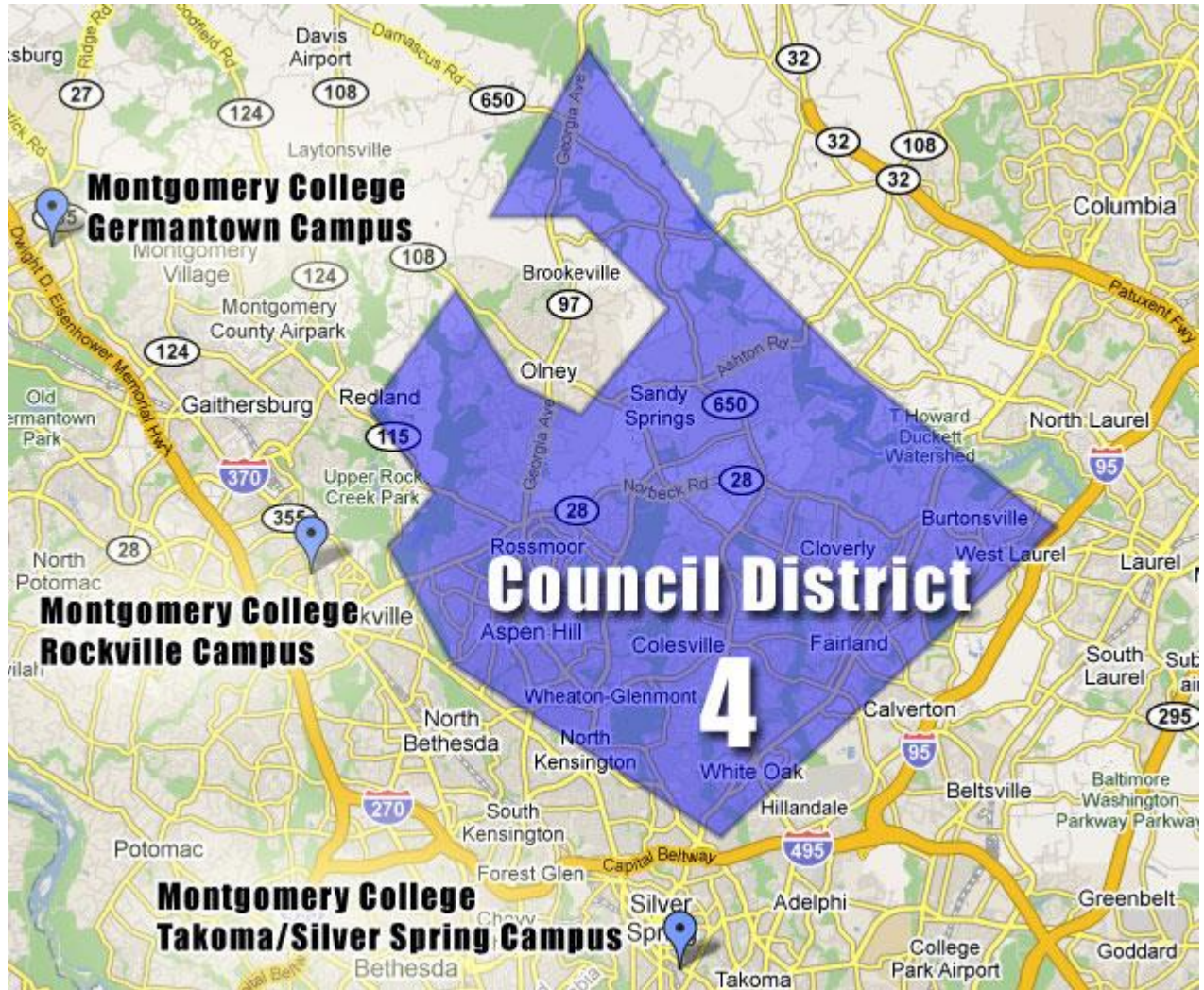
Summary Points

1. **Geographic Equity**: District 4 Has the Greatest Territory Inaccessible to Montgomery College's Campuses, Creating the Longest Commutes and Most Time Spent Simply Getting to School
2. **Socioeconomic Equity**: District 4 Has Some of the Largest, Most Diverse High Schools in the County, With Among the Highest Percentages of Students Attending 2-Year Colleges
3. **Workforce Development**: The Expansion of FDA, Adventist, and Biotech Industries Into East County Will Both Provide Future Job Opportunities for East County's Youths & Will Require An Educated Workforce to Sustain East County's Life Sciences Development
4. **Economic Development**: The construction of Burtonsville Town Square, with a new Giant Food as its anchor, will create opportunities to revitalize East County, as well as challenges for finding a new anchor tenant for Burtonsville Crossing. Montgomery College would be an ideal replacement, as it would bring daytime and evening foot traffic to the businesses in the area, as well as service the jobs in the Route 29 corridor.

For more information, contact: Miti Figueredo, Chief of Staff, Councilmember Nancy Navarro
Miti.Figueredo@montgomerycountymd.gov (240) 777-7953

Geographic Equity:

Current Geographic Distribution of Montgomery College Campuses



Note: The distribution of Montgomery College campuses completely avoids immediate proximity to District 4 and the residents of North East Montgomery County.

Socioeconomic & Racial Equity:

District 4's Large & Diverse High School Population: 11 out of 26 (or *over* 42%) of Montgomery County high schools serve District 4 residents. These students are among the most likely to attend Montgomery College, based on past survey data. Moreover, the District 4 high school population represents students among the neediest and most diverse in the County.

2008 Survey: % Seniors Attending 2-Year College (D4 Schools Highlighted)

Racial Composition of Montgomery County High Schools (D4 Schools Highlighted)

Schools*	% Seniors Attending 2-Year Colleges 2008
Seneca Valley	23.9
Clarksburg	20.7
Watkins Mill	20.2
Damascus	19.6
Northwood	19.2
Springbrook	18.5
Wheaton	16.4
Northwest	16
Sherwood	16
Rockville	15.8
Blair	14.6
Magruder	14.3
Paint Branch	13.9
Poolesville	13.8
Blake	12.6
Einstein	12.6
Richard	
Montgomery	12
Quince Orchard	11.8
Gaithersburg	11.6
Walter Johnson	11.5
B-CC	6.9
Churchill	5.1
Wootton	4
Whitman	2.6

School Name	% Non-White	% White
Wheaton	89.7	10.3
Kennedy	89.6	10.4
Springbrook	86.9	13.1
Edison	80.6	19.3
Watkins Mill	80.2	19.9
Paint Branch	79.6	20.4
Einstein	77.9	22.2
Northwood	75.5	24.5
Blair	74.2	25.8
Gaithersburg	71.2	28.7
Clarksburg	68.3	31.7
Seneca Valley	67.7	32.4
Blake	64.9	35.1
Northwest	64.3	35.7
Rockville	57.8	42.2
Richard		
Montgomery	57.6	42.4
Magruder	56.7	43.4
Quince Orchard	50.4	49.7
Wootton	45.3	54.6
Sherwood	39.5	60.4
B-CC	38.1	61.8
Walter Johnson	37.8	62.3
Churchill	36.4	63.6
Poolesville	28.5	71.5
Damascus	25.7	74.3
Whitman	24.4	75.6

for
2-

**Note: Highlighted Schools service District 4 residents. Survey data for Kennedy High School was not available 2008. However, in 2009, 17.6% of Kennedy seniors planned on attending a Year college.*

District 4 Students Represent at least 5 of the Top 10 Schools in Montgomery County with the Highest Percentage of Students Planning on Attending a 2-Year Junior College After Graduation.

Workforce Development

The Case for a Montgomery College Burtonsville Satellite Campus

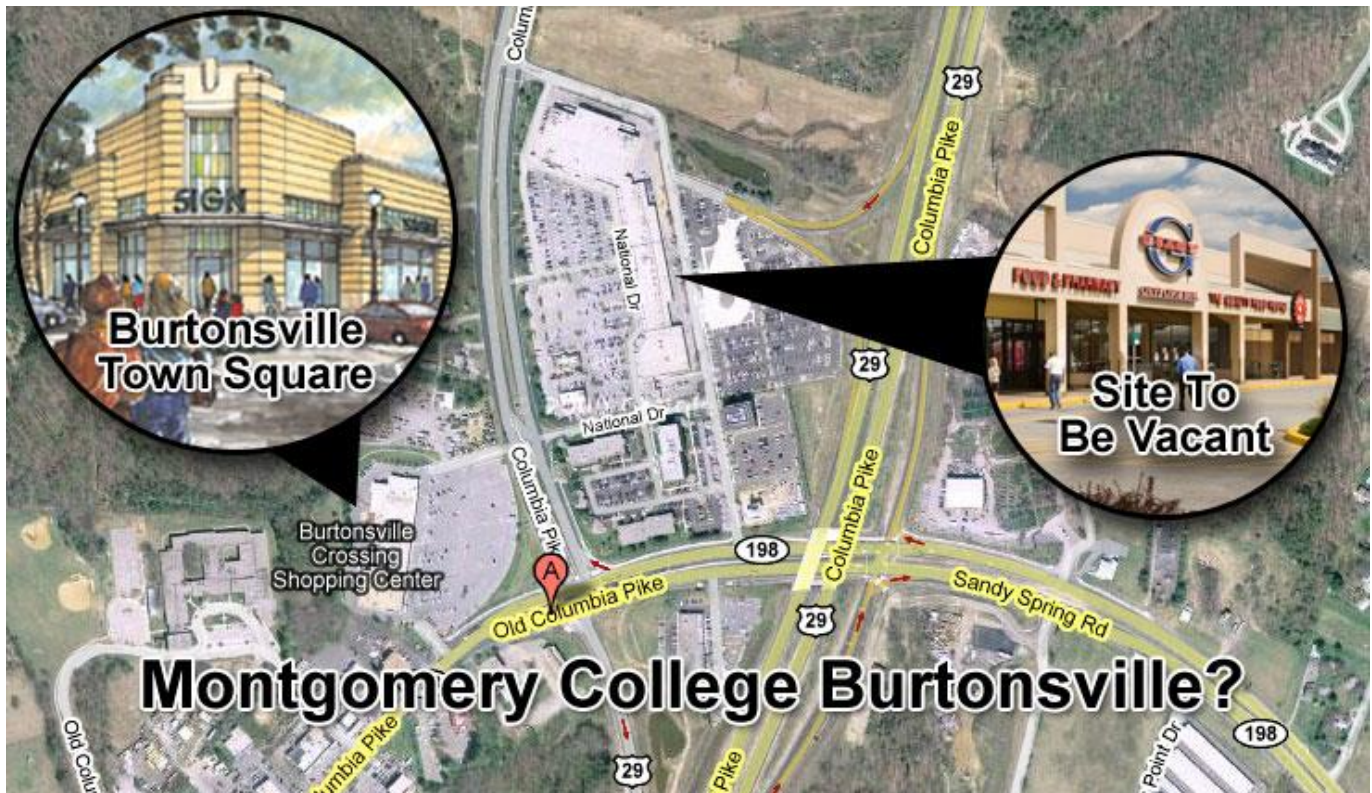
There are a few Montgomery College programs that may provide for positive synergy and public-private partnerships with area institutions, such as FDA-White Oak, Adventist Hospital, and Percontee's proposed mixed-use development at White Oak (which is slated to have a hotel and other employment opportunities).

- The Biomedical Scholars Program: <http://www.montgomerycollege.edu/biomedicalscholars/>
- Health Sciences Institute: <http://www.montgomerycollege.edu/wdce/healthsciencesinstitute.html>
- Radiologic Technology: <http://www.montgomerycollege.edu/Departments/hlscitp/rt/>
- Hospitality Management: <http://www.montgomerycollege.edu/Departments/hospitality/>

The proposed Burtonsville location for a Montgomery College satellite campus lies within the same Rte. 29 corridor as the FDA/Adventist/Percontee projects, less than 7 miles away.

Economic Development

Building a Vibrant Burtonsville Business District



Summary: Burtonsville lies at a crossroads, both literally and figuratively. With the construction of the new Burtonsville Town Square, we are at a pivotal moment for moving revitalization forward. The key challenge for this region is making sure the Town Square project is a net gain for the community. The anchor tenant for the new development will be Giant Food, which will be vacating the adjacent strip mall. Without a new anchor tenant for the strip mall, the site owned by Edens & Avant will fall into further decline and threaten the future of Burtonsville. Further complicating this problem is the fact that Giant essentially has veto power over any new tenants coming into their former location at the Edens & Avant site. Without ensuring the success of both the Town Square and Burtonsville Crossing, East County will continue to suffer from a competitive disadvantage with the booming retail development in neighboring Columbia, MD in Howard County.

The Goal: To both prevent the decline of the Burtonsville Crossing Shopping Center and the new Town Square, as well as drive foot traffic into the new retail spaces, an ideal anchor tenant is needed for the former Giant site. A Montgomery College satellite campus would be an ideal tenant, both for bringing college students and young professionals to serve as customers for Burtonsville's businesses, but also for providing long-term stability to anchor revitalization.

Benefit to Montgomery College: The benefit to Montgomery County will be a presence where none currently exists, a location near an exciting new Town Square, proximity to I-95, Rte. 28, Rte. 198, the ICC, and plenty of surface parking. Additionally, any ancillary support services, administrative offices, and other college-related functions can be filled through the numerous vacant office and retail spaces nearby. **This location would also be under 7 miles from the FDA-White Oak facility.**

Proposed Location for MC: Burtonsville Crossing



**15701-157901 Columbia Pike (US Route 29)
Burtonsville, MD 20866**

**Contact Katie Bucklew @ Edens & Avant
301-347-3295 or 800-707-7574**

- **129,726 square feet**
- **Current major retailers: Giant Food, Dress Barn, Blockbuster (most moving to Burtonsville Town Square)**
- **Located on a heavily trafficked thoroughfare, US Route 29, connecting Washington DC to Baltimore**
- **Traffic counts of 41,425 cars per day on Hwy 29**
- **Located in Montgomery County, the most populous jurisdiction in Maryland**
- **Average household income exceeds \$110,000 in a 3-mile radius**