



Committee: Directly to Council
Committee Review: N/A
Staff: Vivian Yao, Legislative Analyst
Purpose: Final action – vote expected
Keywords: #Collaboration Council, #LMB Designation

AGENDA ITEM #1P
March 24, 2020
Action

SUBJECT

Resolution to Designate the Montgomery County Collaboration Council for Children, Youth, and Families as the County's Local Management Board for Children, Youth and Families

EXPECTED ATTENDEES

None

COUNCIL DECISION POINTS & COMMITTEE RECOMMENDATION

- The resolution was introduced on March 10, 2020.
- No Committee review. Council staff recommends approval of the resolution to designate the Collaboration Council as the County's Local Management Board.

DESCRIPTION/ISSUE

State law requires the County to designate a Local Management Board (LMB) to ensure the implementation of a local, interagency services delivery system for children, youth, and families. The Montgomery County Collaboration Council for Children, Youth and Families as a quasi-public nonprofit corporation has served as the County's LMB since May 4, 2004. The County's designation of an LMB expires three years after a designating resolution is adopted. The last resolution designating the County's LMB took place on March 21, 2017.

SUMMARY OF KEY DISCUSSION POINTS

- The County must designate a Local Management Board, and the current LMB designation expires on March 21, 2020.
- The Collaboration Council continues to fulfill its obligation under state and local law by administering state and local funds for children's services, planning and coordinating these services, building local partnerships, and collecting data to measure the impact of its initiatives on children and their families.
- The HHS Committee Chair has requested the scheduling of an update from the Collaboration Council in the summer to hear about the Executive Director search process and discuss the organization's work and priorities.

This report contains:

Staff memorandum

Proposed resolution

Collaboration Council Updates

Pages 1-3

©1-2

©3-30

Alternative format requests for people with disabilities. If you need assistance accessing this report you may submit alternative format requests to the ADA Compliance Manager. The ADA Compliance Manager can also be reached at 240-777-6197 (TTY 240-777-6196) or at adacompliance@montgomerycountymd.gov

AGENDA ITEM #1P
March 24, 2020
Action

MEMORANDUM

March 19, 2020

TO: County Council

FROM: Vivian Yao, Legislative Analyst

SUBJECT: **Designation of Montgomery County Collaboration Council for Children, Youth and Families as the County's Local Management Board for Children, and Youth and Families**

PURPOSE: Act on the designation of the Collaboration Council as the County's Local Management Board (LMB).

The Council introduced the resolution to designate the Montgomery County Collaboration Council for Children, Youth and Families for another three year period on March 10, 2020. A draft resolution is attached at ©1-2.

BACKGROUND

State law requires the County to have a Local Management Board (LMB) to ensure the effective coordination and implementation of local service delivery systems for children, youth, and their families. The Collaboration Council has served as the County's LMB since 1993.

Prior to May 4, 2004, the Collaboration Council operated as a part of County Government. In September 2003, the Council passed Article VI of Chapter 2 of the County Code authorizing the designation of a quasi-public nonprofit corporation as the County's LMB. The Council subsequently designated the Collaboration Council in its newly incorporated non-profit structure as the County's LMB on May 4, 2004. Factors that affected the organization's decision to restructure from a County Government entity to a quasi-public nonprofit corporation included the need to clarify the separation of authority and responsibility between the Collaboration Council and DHHS; the efficiency resulting from a separate procurement process when administering funds; and the opportunity to simplify the organization's staffing structure, develop new bylaws, provide a more directed scope of work, simplify the distribution of programmatic funding, and pursue private funding.

The legislation authorizing the designation of the County's LMB provides for a three-year designation period. The last designation occurred on March 21, 2017.

UPDATE

Staffing

The proposed staffing for the Collaboration Council in FY21 is 18 employees and 17.87 FTEs. The anticipated FY21 staffing and FTEs is provided on ©6.

The organization's Executive Committee is currently in the process of recruiting an Executive Director with the goal of making an appointment by June 30, 2020. Elijah Wheeler is currently the acting Executive Director.

Budget

The table on ©7 shows the various sources of funding for FY20 and what is anticipated for FY21. Most of the organization's funding comes from the State of Maryland and Montgomery County. In FY20, these sources made up approximately 75.9% of the organization's \$6.3 million budget.

For FY21, the organization anticipates a reduction of a little over \$1 million dollars as a result of reductions to federal grant funding and private foundation and fundraising contributions.

Programming

An initiative and program update provided by the Collaboration Council is attached a ©3-5 and ©10-27. The update describes the key efforts and programs supported by the Collaboration Council in the following Initiative Areas:

- **Substance Use Prevention and Public Health:** Identifying gaps in prevention services, assessing community needs and readiness, and discovering opportunities to maximize resources for the greatest impact (see ©3, 10-11).
- **infoMontgomery:** Connecting residents to available services and resources and identifying gaps in services (see ©4, 12-13).
- **Social Justice for All Youth:** Ensuring historically marginalized communities receive equitable treatment (see ©4, 14-17).
- **Out of School Time:** Offering safe, quality and accessible out-of-school time programs (see ©4, 18-19).
- **Early Care and Education:** Ensuring all children, zero to five years old, are healthy happy, and learning every day so that they are prepared to succeed upon entering kindergarten (see ©4, 20-21).
- **Accessing Services for Children, Youth and Young Adults with Intensive Needs:** Moving children towards better behavioral health outcomes (see ©4-5, 22-24).
- **Youth Development:** Building the capacity of youth development practitioners (see ©5, 25-26).
- **Assessment and Planning:** Identifying gaps in services, assessing community needs, and discovering the opportunities to maximize resource for the greatest impact (see ©5, 26-27).

Council staff recommendation:

Council staff recommends designating the Collaboration Council for Children, Youth, and Families as the County's Local Management Board for another three-year period as provided under County law. The organization continues to fulfill its obligations under state and local law by administering state and local funds for children's services, planning and coordinating these services, building local partnerships, and collecting data to measure the impact of its initiatives on children and their families.

The HHS Committee Chair has requested the scheduling of an update from the Collaboration Council in the summer to hear about the Executive Director search process and discuss the organization's work and priorities.

Resolution No.: _____
Introduced: _____
Adopted: _____

**COUNTY COUNCIL
FOR MONTGOMERY COUNTY, MARYLAND**

Lead Sponsor: County Council

Subject: **Resolution to Designate the Montgomery County Collaboration Council for Children, Youth, and Families as the County's Local Management Board for Children, Youth and Families**

Background

1. State law requires the County to establish or designate a local management board to ensure the implementation of a local, interagency service delivery system for children, youth, and families. Under State law, the County may designate a quasi-public, nonprofit corporation that is not an instrumentality of the County to act as the County's local management board.
2. Section 2-119 of the County Code establishes a process to designate a quasi-public corporation as the local management board. It also establishes certain criteria that a quasi-public corporation must meet to be designated as the local management board.
3. On April 26, 2004, the Montgomery County Collaboration Council for Children, Youth, and Families (Collaboration Council) submitted its articles of incorporation and by-laws to the County Council and formally requested to be designated as Montgomery County's Local Management Board. The Council approved this designation in Resolution 15-599 on May 4, 2004.
4. Subsequently, the County has approved resolutions designating the Collaboration Council as the County's Local Management Board on three additional occasions. The last designation took place on March 21, 2017 pursuant to Resolution 17-93.
5. By law, the Council's designation of a local management board expires three years after the designating resolution is adopted unless the Council extends the designation by adopting another resolution.

Action

The County Council for Montgomery County, Maryland approves the following resolution:

The Council hereby designates the Montgomery County Collaboration Council for Children, Youth, and Families as the County's Local Management Board for Children, Youth, and Families pursuant to County Code Section 2-119.

This is a correct copy of Council action.

Selena Mendy Singleton, Esq.
Clerk of the Council



**Information for the Montgomery County Council
Regarding the Re-designation of
Montgomery County Collaboration Council for Children, Youth, and Families, Inc.
As the Local Management Board**

March 2020

ORGANIZATIONAL UPDATES

Board Operations

- The current Board roster can be found in **Attachment G**. All of our private members are in their first term.
- The Board of Directors meets a minimum of once each quarter with additional meetings scheduled by the Board Chair. Meetings are well attended with quorums enabling action.
- The Executive committee oversees the business affairs of the organization. This committee is comprised of the four officers of the Board and the Chairs/co-Chairs of the standing committees.
- All Board members participate on one or more committees. Standing committees are Fiscal, Board Governance, Child Well-being, and Legislative.
- The agenda for each Board meeting is structured to address the mission and vision of the organization. The June 10th meeting will include a report on the progress made to date with the Community Needs Assessment along with the development of new strategies for the upcoming year. The Community Needs Assessment is a requirement of the Governor's Office for Children as part of the LMB's role.
- As a measure of fiscal stewardship, the organization has had unqualified audits (highest rating) for all fiscal years since incorporation in 2003. The FY2019 audit found that 83% of every dollar was spent on direct services.

Summary of accomplishments during the 3-year designation period:

- The Collaboration Council now hosts five websites: www.collaborationcouncil.org, www.excelbeyondthebell.org, www.infomontgomery.org, www.manyvoicesmartchoices.org and www.bridgestothefuture.org and their corresponding Twitter, Facebook and Instagram accounts (**Attachment F**).
- **Initiative Areas (Attachment E):**
 - **Substance Use Prevention and Public Health**: Identifying gaps in prevention services, assessing community needs and readiness, and discovering opportunities to maximize resources for the greatest impact.
 - i. Six community forums were hosted to increase education and awareness about the impact of opioid use and misuse on the individual, their families and communities.
 - ii. Sixty-two mini-grants were awarded to local organizations that focused on preventing underage substance use and misuse at after-prom events.

- **infoMONTGOMERY**: Connecting Montgomery County residents to available services and resources and identifying gaps in services.
 - i. The *infoMONTGOMERY* database contains 1,600 programs for over 600 county agencies.
 - ii. The website also hosts an event calendar, a searchable map, news blogs, social media links and fifteen resource guides.

- **Social Justice for All Youth**: Ensuring historically marginalized communities receive equitable treatment.
 - i. The *MoCo ReConnect* Reengagement Center was founded in 2019 to assist youth and young adults between the ages of 16-24 who have either dropped out or stopped attending school. Services include outreach, case management, and education, training, and employment services.
 - ii. In FY19, thirty-five youth were enrolled in the Conservation Corps program with an 85% attendance rate. 414 hours of GED instruction, 627 hours on work site safety instruction, project planning and tool instruction were provided to youth. Additionally, 389 hours of life skills, job readiness, certification and team building were also provided.
 - iii. In FY19, the Creating Health Bonds program which serves children with an incarcerated parent served 54 children, 129 incarcerated or court-involved parents and 38 families/caregivers receiving support services were served.

- **Out of School Time**: Offering safe, quality and accessible out-of-school time programs.
 - i. EBB held over 1,000 programs at eight middle schools in the County. Over 80% of the participants reported that the program contributed positively to their social and personal skills.
The ACE Academy program closed the 21st Century grant in 2018 with improved outcomes in reading and parent engagement, and overall social emotional learning (SEL) scores that did not achieve the combined performance measure.

- **Early Care and Education**: Ensuring all children, zero to five years old, are healthy, happy, and learning every day so that they are prepared to succeed upon entering kindergarten.
 - i. 150 first time mothers were enrolled in the program and 413 families were served through close to 7,000 home visits.

- **Accessing Services for Children, Youth and Young Adults with Intensive Needs**: Moving children towards better behavioral health outcomes.
 - i. Approximately 1,400 calls were responded to by the *Pathway to Services* office.
 - ii. The Local Care Team reviewed 346 cases and connected 175 families to wraparound services.

- iii. The Bridges to the Future SOC program built the infrastructure to implement a youth-friendly care coordination model, which includes expanding the capacity and capability of the existing SOC. 66 youth and young adults were served through the program.
- o **Youth Development:** Building capacity of youth development practitioners.
 - i. 176 trainings and 3 symposiums were held for practitioners on a range of topics promoting positive youth development and equipping youth development practitioners with skills to address the current needs of youth.
- o **Assessment and Planning:** Identifying gaps in services, assessing community needs, and discovering opportunities to maximize resources for the greatest impact.
 - i. The Collaboration Council has contracted with Clear Impact, LLC, National Center for Children and Families, and Horned Owl Analytics to begin work on the state mandated Community Needs Assessment. A report of the progress will be submitted in June 2020.

Staff Updates

The Board discussed options for the recruitment process for a new Executive Director at the March 11, 2020 Board meeting, and authorized the Executive Committee to begin that process moving forward. The goal is to appoint a new Executive Director by June 30, 2020.

Personnel

The Collaboration Council has 18 employees. (See Attachment A - Personnel)

- Attachment C shows FY20 budgets by initiatives or programs. There are no known funding changes in FY21, except that the System of Care program will end on September 28, 2020 affecting and reducing our funding.
- The Fiscal Committee is working with program staff to prepare a draft FY21 budget for presentation to the Board for its approval at the June 10, 2020 meeting.

PROGRAM UPDATES

Attachment E provides details regarding each initiative and program.

Attachments:

- A – Personnel
- B – FY20 and Projected FY21 Revenue by Funder
- C – Revenue by Initiative/Program Area
- D – Collaboration Council's Mission and Values
- E – Initiatives and Accomplishments
- F – Connection to Programs via Social Media
- G – Board Roster as of March 11, 2020



Attachment A

Personnel

The Collaboration Council has 18 employees. The table below shows the projected employees by functional area, job title, and full-time equivalents (total 17.87) for FY21. This reflects a decrease from our highest FTE for FY20 of 18.33.

Plans for identifying a new Executive Director

The Board discussed options for the recruitment process at the full Board meeting on March 11, 2020, and authorized the Executive Committee to move forward with that process. The goal is to appoint an Executive Director by June 30, 2020.

Functional Area	Projected for FY21
Senior Leadership	<ul style="list-style-type: none"> • Executive Director (1.0) • Deputy Director (.5)
Financial Management	<ul style="list-style-type: none"> • Director of Finance and Operations (1.0) • Staff Accountant (1.0)
Communications	<ul style="list-style-type: none"> • Communications Manager (1.0)
Program Leadership	<ul style="list-style-type: none"> • Children with Intensive Needs Manager (1.0) • Program Manager, Out of School Time (1.0) • Program Manager, Public Health (1.0) • Project Director, Systems of Care (1.0) • Community of Practice Project Director (1.0) • InfoMontgomery Resource Database Coordinator (0.5) • Social Justice Director (.5)
Program Staff	<ul style="list-style-type: none"> • Pathways to Services Associate (.80) • OST Program Coordinator (1.0) • Youth Development Associate (1.0) • Program Specialist (.67) • Re-Engagement Coordinator (1.0) • OST Program Associate (.40)
Administrative	<ul style="list-style-type: none"> • Director of Administration (.80) • Office Manager (1.0) • Public Policy Coordinator (0.5)

**Attachment B - Montgomery County Collaboration Council
FY 20 vs FY21 BUDGET DEVELOPMENT BY FUNDER**

Program	Funder	Total FY 20	FY21 Projected
FY20 Currently Expected Funding			
Local Management Board Operations	GOC	507,731	758,971
Local Care Team Coordinator	GOC	65,000	65,000
Community of Practice (COP)	GOC	343,848	147,796
Re Engagement Center	GOC	496,580	447,008
Social Emotional Learning Pilot: Goal Setting Girls	GOC	100,301	92,324
Creating Healthy Bonds	GOC	78,709	81,070
sub-total GOC		1,592,169	1,592,169
Evening Report Center	DJS	318,065	318,065
Noyes Psychiatric Services	DJS	192,000	192,000
sub-total DJS		510,065	510,065
Opioids Misuse Prevention Program	State	15,000	15,000
sub-total		15,000	15,000
Healthy Families	MSDE	179,248	179,248
sub-total MSDE		179,248	179,248
Re Engagement Center	GOCCP	6,863	6,863
sub-total GOCCP		6,863	6,863
Wraparound	COUNTY	916,909	916,909
Info Montgomery	COUNTY	107,554	107,554
Info Montgomery Marketing	COUNTY	24,490	24,490
Planning, Accountability and Customer Service	COUNTY	45,934	45,934
Excel Beyond the Bell	COUNTY	597,120	597,120
Substance Abuse Block Grant	COUNTY	21,000	21,000
Racial & Ethnic Disparities	COUNTY	105,060	105,060
Pathway to Services	COUNTY	53,581	53,581
Youth Advisory Council	COUNTY	13,809	25,000
sub-total COUNTY		1,885,457	1,896,848
DONATIONS	CAFritz	30,000	30,000
FOUNDATION	MEYER	25,000	-
DONATIONS	CONTRIBUTIONS	40,285	-
DONATIONS	FUNDRAISED	20,000	5,166
sub-total FOUNDATION		115,285	35,166
SAMHSA/Systems of Care	FEDERAL	1,187,141	246,785
Substance Abuse Prevention	FEDERAL	126,952	126,952
Opioids Misuse Prevention Program	FEDERAL	82,044	82,044
sub-total FEDERAL		1,396,137	455,781
Conservation Corps	DEP	574,176	\$574,176
sub-total DEP		574,176	574,176
TOTAL		6,274,400	5,265,116

Attachment C. Revenue by Initiative/Focus Area														
	Excel Beyond the Bell	Out of School Time Planning	Social Emotional Learning	Equal Justice for All Youth	Substance Abuse Alliance	Info Montgomery	Children with Intensive Needs	Early Childhood	Community of Practice	Youth Advisory Council	System of Care	Re-Engagement Center	Supporting Services	TOTAL
Anticipated Revenue														
Governors Office for Children														
Local Management Board Operations													507,731	507,731
Local Care Team Coordinator													65,000	65,000
Community of Practice (COP)									343,848					343,848
Re Engagement Center												496,580		496,580
Social Emotional Learning Pilot: Goal Setting Girls			100,301											100,301
Creating Healthy Bonds							78,709							78,709
Governors Office of Crime Control and Prevention														
Re Engagement Center												6,863		6,863
DJS														-
Evening Report Center				318,065										318,065
Noyes Psychiatric Services				192,000										192,000
Maryland Department of Health														
Opioids Misuse Prevention Program					15,000									15,000
MSDE														
Healthy Families								179,248						179,248
Montgomery County														
Wraparound							916,909							916,909
Info Montgomery						107,554								107,554
Info Montgomery Marketing						24,490								24,490
Planning, Accountability and Customer Service													45,934	45,934
Excel Beyond the Bell	597,120													597,120
Substance Abuse Block Grant					21,000									21,000
Racial & Ethnic Disparities				105,060										105,060
Pathway to Services							53,581							53,581
Youth Advisory Council										13,809				13,809
Department of Environmental Protection														
Conservation Corps				574,176										574,176
Federal Grants														
SAMHSA/Systems of Care											1,187,141			1,187,141
Substance Abuse Prevention					126,952									126,952
Opioids Misuse Prevention Program					82,044									82,044
Foundations														
Calritz									30,000					30,000
Meyers													25,000	25,000
Contributions													40,285	40,285
Donations: Fund-raised													20,000	20,000
TOTAL REVENUE	597,120	-	100,301	1,109,301	244,996	132,044	1,049,199	179,248	373,848	13,809	1,187,141	503,443	703,950	6,274,400

The Collaboration Council’s MISSION is to promote the well-being of children, youth and families through collaborative partnerships.

Designated as a Local Management Board, the Collaboration Council’s purpose is to be a local catalyst and nonpartisan broker of public and private dollars where agencies and other groups collaborate and invest to achieve positive results in the community.

The Collaboration Council holds these VALUES at our core.



YOUTHDRIVEN

Youth deserve to be heard as valued partners and to be actively and authentically engaged in the actions that lead to positive change for themselves and society.



STRONG FAMILIES

A child’s protective factors that contribute to positive outcomes are all built on strong, stable, and supportive families.



SOCIAL JUSTICE

All people, regardless of their individual identities or social group memberships, have equitable opportunities to achieve success.

The Collaboration Council uses the following DRIVERS of change.

Convening Partners

- Engage leaders and convene key stakeholders
- Create strategic alliances with a common agenda
- Form public-private partnerships, coalitions, and focus groups

Assessing and Planning

- Identify gaps in services
- Assess community needs
- Discover opportunities to maximize resources for the greatest impact

Implementing Solutions

- Identify shared goals and common outcomes
- Coordinate community-wide solutions and integrate services
- Maximize funding
- Provide contract oversight and ensure program fidelity

Evaluating Investments

- Track the availability and quality of programs
- Evaluate the collective impact of the system of services and supports
- Monitor program performance

Sharing Knowledge

- Connect professionals and share knowledge
- Offer professional development
- Deliver technical assistance

Attachment E
Initiatives and Accomplishments

By engaging leaders and convening key stakeholders, the Collaboration Council creates strategic alliances with a common agenda necessary to achieve positive outcomes for Montgomery County’s children, youth and families. The following are examples of how we form public-private partnerships, coalitions and focus groups to create effective collaborations.

INITIATIVE I

Substance Use Prevention & Public Health

Initiative Goal: Identifying gaps in prevention services, assessing community needs and readiness, and discovering opportunities to maximize resources for the greatest impact.

Program Area(s):

Many Voices for Smart Choices Substance Abuse Prevention Alliance

Led by the Collaboration Council, the MVSC coalition aims to prevent youth substance use, misuse and abuse, and seeks to be inclusive of all public agencies, private organizations, neighborhood coalitions, and community members who are concerned about alcohol, tobacco and other drugs used by Montgomery County youth.

The mission of MVSC is to build a coalition of community stakeholders actively involved in the prevention and reduction of underage and illicit substance use so that youth can lead healthy, safe and successful lives free of substance use. The goals of the coalition include:

- Changing the social environment by promoting community norms to decrease the use of alcohol, tobacco, and other drugs by youth.
- Building the capacity of substance use prevention programs and services.
- Reducing risk factors and increasing protective factors among county youth and families by providing alcohol, tobacco, and other drug use prevention, education, outreach programs and services.

Convening Partners:

With approximately sixty members from various community sectors, the coalition is comprised of representatives from: Montgomery County Department of Health and Human Services, Montgomery County Police Department, Montgomery County Sheriff’s Office, Montgomery County Public Schools, Montgomery County Commission on Children and Youth, Montgomery College, Montgomery County Council of PTAs, faith-based organizations and other non-profit organizations.

- Many Voices for Smart Choices Substance Abuse Prevention Alliance meets monthly.

Outcomes

	FY’17 Outcomes	FY’18 Outcomes	FY’19 Outcomes
Community Forums	n/a	In partnership with the County’s local Overdose Intervention Team (OIT), two	Continuing our partnership with the local OIT, four community forums were



		community forums were hosted to increase education and awareness about the opioid epidemic. Primarily targeting youth and young adults because of their low perceived risk of substance use, the forums were hosted at John F. Kennedy High School in Silver Spring and Montgomery College - Rockville campus, and had a total of 256 attendees.	hosted with the continued mission of increasing education and awareness about the short- and long-term consequences of opioid misuse and abuse on users, their families and the community. These forums were hosted in areas with an increase in Naloxone (Narcan) administration: Rockville, Damascus and Germantown. The forums had a total of 200 people in attendance.
Under 21 Mini Grants	Twenty organizations were awarded mini grants ranging from \$600 - \$1000. A total of 5,200 youth were served at these events aimed at preventing youth substance use and misuse.	Twenty organizations were awarded mini grants ranging from \$850 - \$1000. A total of 3,658 youth were served at these events aimed at preventing youth substance use and misuse.	Twenty-two organizations were awarded mini grants ranging from \$500 - \$1000. A total of 6,450 youth were served at these events aimed at preventing youth substance use and misuse.
Information Distribution	Ten thousand pieces of information via postcards, flyers, brochures and promotional items were distributed at health fairs, community events and trainings within the county. Additionally, the MVSC coalition sponsored a contest for a youth-created substance use prevention video and the winning video was shown in local movie theaters to thousands of movie-goers.	Given our new partnership with the County's OIT, our focus was to increase awareness about community education forums. Throughout the promotion of these events, over two-thousand flyers were disseminated both in-person and electronically to our partners and other community organizations, including twenty-five schools, three Churches and local jails.	Our primary method of information dissemination was social media marketing. Instagram and Facebook were selected because of their popularity, and we successfully reached 15,384 county residents.

INITIATIVE II

***info*MONTGOMERY**

Initiative /Goal: Connecting Montgomery County residents to available services and resources and identifying gaps in services.

Program Area(s):

*info*MONTGOMERY is a collaborative effort of public and private agencies that provides detailed information about health, education and human service resources throughout Montgomery County. It connects individuals to needed services, helps programs become aware of and connect with each other, and assists decision makers in assessing gaps in services.

Convening Partners:

n/a

Outcomes:

	FY'17 Outcomes	FY'18 Outcomes	FY'19 Outcomes
Organizations, Programs, Visitors and Views	<ul style="list-style-type: none"> • 525 agencies with over 1,300 active programs enrolled and hosted on the website. • 8,315 individuals visited the website with over 40,000 views. 	<ul style="list-style-type: none"> • 600 agencies with over 1,500 active programs enrolled and hosted on the website. • 8,559 individuals visited the website with over 35,000 views. 	<ul style="list-style-type: none"> • 623 agencies with over 1,550 active programs enrolled and hosted on the website. • 8,559 individuals visited the website with over 35,000 views.
Enhancement	<ul style="list-style-type: none"> • The creation of fifteen resource guides on topics addressing behavioral health, homelessness, substance use prevention and youth development. • A news feed highlighting content from many partners addressing topics such as substance abuse, mentoring, employment. • Addition of the Google translate option. 	<ul style="list-style-type: none"> • Creation of two public service announcements (PSAs) produced by Montgomery County Media and developed in partnership with Healthy Montgomery. • Creation and distribution of individual postcards highlighting behavioral health, healthy living and substance use prevention. • Addition of social media icons that provide direct link to 	<ul style="list-style-type: none"> • In partnership with the SAMHSA funded Systems of Care grant, an online mapping tool was created to assist users with connecting to specific county available services. The tool combined service teams and populations, added a public transport overlay and highlighted childcare availability and payment options. • The <i>infoMoCo</i> app was developed to provide youth with

		<p>social media platforms.</p> <ul style="list-style-type: none">• Addition of calendar function.	<p>information on available resources in the county. Currently in the testing stages, the app will provide access to the text and call suicide prevention line, and will contain direct links for emergency food supplies, educational supports and counseling services.</p>
--	--	---	--

INITIATIVE III

Social Justice for All Youth

Initiative Goal: Ensuring historically marginalized communities receive equitable treatment.

Program Area(s):

1. Racial and Ethnic Disparities Committee (formerly known as Disproportionate Minority Contact (DMC) Reduction)

The Racial and Ethnic Disparities Committee (RED) works to address disparities for youth of color who come into contact with the juvenile justice system by looking at legislation, policies, decision-making and resource gaps that can have disparate effects on outcomes for youth as they transition into adulthood.

Convening Partners:

Montgomery County Police Department, State’s Attorney’s Office, Office of the Public Defender, Maryland Department of Juvenile Services, Juvenile Court, Montgomery County Public Schools, Department of Health and Human Services, Community-based Youth Service Providers, Maryland Juvenile Justice Monitoring Office, Maryland Park Police, Montgomery County Sheriff’s Department, Commission on Juvenile Justice, and EveryMind, Inc.

- Racial Equity Disparities (RED) Committee meets bi-monthly.

Outcomes:

	FY 17 Outcomes	FY 18 Outcomes	FY 19 Outcomes
Children in Need of Supervision	Our partnership with EveryMind Inc., was designed to address the needs of children who have contact with the Department of Juvenile Services. The program served fifty-two families with 82% of participating families completing all program components and activities.	n/a; funding was discontinued for this initiative at the state level in late FY17.	n/a
Evening Reporting Center	The Evening Reporting Center, an alternative to juvenile detention, served forty-five youth and had a 98% completion rate with no new charges being filed.	The Evening Reporting Center, an alternative to juvenile detention, served fifty-eight youth and had an 80% completion rate with no new charges being filed.	The Evening Reporting Center, an alternative to juvenile detention, served thirty-seven youth and had an 55% completion rate with no new charges being filed.

2. Creating Organizational Capacity in Mentoring/My Brother’s Keeper (MBK) initiative

The My Brother’s Keeper (MBK) committee is designed to develop pathways to opportunity for youth of color by successfully engaging student leadership at local high schools to help craft a vision for true student empowerment and inclusion. Under the direction and leadership of the Collaboration Council’s social justice director, this committee is comprised of representatives from both public and private sectors.

Convening Partners:

Office of the County Executive, Montgomery County Department of Health and Human Services, Montgomery County Police Department, Montgomery County Public Schools, Montgomery County Department of Recreation, Montgomery County Office of Public Information, Office of Community Partnership, and youth serving organizations such as YMCA’s Youth and Family Services, Identity Inc., LAYC, Pride Youth Services and Lead4Life.

Outcomes:

	FY 17 Outcomes	FY 18 Outcomes	FY 19 Outcomes
My Brother’s Keeper (MBK)	<p>The committee created and outlined a strategic vision for Montgomery County that encompassed equity for youth of color through the creation of a MBK philosophy and the development of partnerships with local businesses and philanthropic leaders.</p> <p>Thirty-four youth were enrolled in the program, and they spent a total of 721 hours on work sites and 520 hours participating in educational course. Within six months of program completion, 84% of Corps members were employed and/or involved in further education and training.</p>	<p>Upon the success of the first mentoring symposium in 2017, the Collaboration Council launched the 2017 “Mentoring Fellowship” to qualified mentoring organizations to participate in an intensive six-month training experience.</p>	<p>In partnership with local MBK initiative partners (Prince George’s County and various Washington, D.C. affiliates, MBK launched the first “My Brother’s Birdies Charity Gold Classic at TPC Potomac. The event was a rousing success with over 200 attendees which included avid and weekend golfers, local professional athletes, non-profit leaders and young people served by the program.</p>
Conservation Corps	<p>Twenty-five youth were enrolled in the program, and they spent a total of 761 hours on work sites and 549 hours participating in educational courses. Within six months of program completion, 89% of Corps members were employed and/or involved in further education and training.</p>	<p>Thirty-four youth were enrolled in the program, and they spent a total of 721 hours on work sites and 520 hours participating in educational course. Within six months of program completion, 84% of Corps members were employed and/or involved in further education and training.</p>	<p>Thirty-five youth were enrolled in the program with an 85% attendance rate. 414 hours of GED instruction, 627 hours on work site safety instruction, project planning and tool instruction were provided to youth. Additionally, 389 hours of life skills, job readiness, certification and team building were also provided.</p>

3. MoCo ReConnect Reengagement Center – Youth Advisory Council

MoCo ReConnect is a resource for youth and young adults, ages 16 to 24, who have either dropped out of or stopped attending high school. MoCo Reconnect is a collaborative of agencies in Montgomery County who provide outreach, case management, education, training, and employment services to youth and young adults. Partners help youth reconnect to educational opportunities, such as pursuing a high school diploma or attaining a GED certificate, college coursework, and job-readiness training.

MoCo Reconnect has a Youth Advisory Council (YAC), whose purpose is to advise MoCo ReConnect’s leadership team on youth related topics and issues. The YAC is a group of youth who are committed to being ambassadors for the organization, and who are engaged in their communities by demonstrating leadership skills, and highlighting the organization’s mission. The YAC provides authentic youth voice and equip youth with the necessary tools and opportunities to be emerging leaders.

Convening Partners:

SMYAL, Lead4Life, LAYC

- MoCo ReConnect coalition meets bi-monthly.
- Youth Advisory Council (YAC) meets monthly.

Outcomes:

	FY 17 Outcomes	FY 18 Outcomes	FY 19 Outcomes
Reengagement Center	<u>n/a</u>	<ul style="list-style-type: none"> • 74 of 135 young adults referred to the Reengagement Center received services with 59% of service recipients reporting high satisfaction with services and the referral process. • 53% of youth were reengaged with education or career pathways and 35% of youth completed education and/or vocational activities. 	<ul style="list-style-type: none"> • 207 of 236 young adults referred to the Reengagement Center received services with 100% of service recipients reporting high satisfaction with services and the referral process. • 71% of youth were reengaged with education or career pathways and 43% of youth completed education and/or vocational activities.

4. Creating Healthy Bonds

The Creating Healthy Bonds (CHB) program supports children of incarcerated parents, their caregivers and parents who are inmates at Montgomery County Correctional Facility (MCCF) by facilitating healthy bonds to reduce the impacts of incarceration on the children, families, and the community. Contracted to Family Services, Inc., these services are provided by licensed therapists who are trained in trauma-focused approaches to offer individual, group and family therapy to CHB program participants. These services, which are of no cost to clients, may be conducted in the community, home, or within the correctional

facility. Clinical services are family-driven and strength-based, and address the emotional and psychological impact of the trauma associated with losing a parent to incarceration; the resulting anxiety, depression, and other psychological disorders they may experience; as well as other self-destructive and self-defeating behaviors. Positive engagement, connection, trust and respect are some of the protective factors that program staff build throughout the therapeutic process.

Convening Partners:

Family Services Inc., partnering Youth Service Bureaus, Montgomery County Correctional Facility, Montgomery County Public Schools, and other community organizations.

Outcomes:

	FY'17 Outcomes	FY'18 Outcomes	FY'19 Outcomes
Creating Healthy Bonds	n/a	<p>6 children, 115 incarcerated or court-involved parents and 29 families/caregivers receiving support services were served.</p> <p>As a result of services provided:</p> <ul style="list-style-type: none"> • 48% of parents increased contact with their child(ren). • 97% of participating families reported satisfaction with services received. • 84% of participating parents demonstrated improved psychosocial functioning. • 94% of participants reported improvement in parent-child relationship. 	<p>54 children, 129 incarcerated or court-involved parents and 38 families/caregivers receiving support services were served.</p> <p>As a result of services provided:</p> <ul style="list-style-type: none"> • 53% of parents increased contact with their child(ren). • 93% of participating families reported satisfaction with services received. • 98% of participating parents demonstrated improved psychosocial functioning. • 80% of participants reported improvement in parent-child relationship.

INITIATIVE IV

OUT-OF-SCHOOL TIME:

Initiative Goal: Offering safe, quality and accessible out-of-school time programs.

Program Area(s):

1.Excel Beyond the Bell (EBB)

The EBB program is a public-private partnership offering safe, quality and accessible out-of-school time programs for Montgomery County school-aged youth, and professional development and funding support for program providers. EBB program sites are selected by our public partners based on factors such as FARMS rates and limited access to extra-curricular enrichment and recreational activities.

Convening Partners:

Excel Beyond the Bell (EBB) is a public-private partnership working together with the Montgomery County Department of Recreation, Montgomery County Public Schools, and other community-based organizations. Our partners work together to determine programs offered, outreach to students and families, space, data collection and analysis, transportation and food.

Outcomes:

	FY 17 Outcomes	FY 18 Outcomes	FY 19 Outcomes
Excel Beyond the Bell (EBB)	<ul style="list-style-type: none"> • 2,885 youth were served via 292 EBB programs at Argyle, Col. E. Brooke Lee, Loiederman, Clemente, Forest Oak, Neelsville and Montgomery Village middle school. • 69% of youth participated in 2 or more days of weekly activities offered. • 81% of EBB participants reported that the program contributed positively to their social and personal skills, resulting in an 	<ul style="list-style-type: none"> • 3,424 youth were served via 383 EBB programs at Argyle, Col. E. Brooke Lee, Loiederman, Clemente, Forest Oak, Neelsville, Francis Scott Key and Montgomery Village middle schools. • 64% of youth participated in 2 or more days of weekly activities offered. • 88% of EBB participants reported that the program contributed positively to their social and personal skills, resulting in an improvement in core values. 	<ul style="list-style-type: none"> • 3,436 youth were served via 356 EBB programs at Argyle, Col. E. Brooke Lee, Loiederman, Clemente, Forest Oak, Neelsville, Francis Scott Key and Montgomery Village middle schools. • 70% of youth participated in 2 or more days of weekly activities offered. • 86% of EBB participants reported that the program contributed positively to their social and personal skills, resulting in

	improvement in core values.		an improvement in core values.
--	-----------------------------	--	--------------------------------

2. African Arts, Culture and Education (ACE) Academy

The ACE Academy program worked to elevate the literacy of Montgomery County’s growing population of African families. The program offered a place-based, culture-rich reading and creative arts afterschool program for 1st – 5th grade students located at two housing developments - Park Montgomery in Silver Spring and Essex House in Takoma Park. Infused with African cultural arts enrichment experiences, key program components included: 1). reading instructions 2). integrated character education and service learning, and 3). family event and classes. 2018 culminated this three year 21st Century Community Learning Center grant with funding from Maryland State Department of Education and the City of Takoma Park.

Convening Partners:

21st Century Community Learning Center, Maryland State Department of Education, City of Takoma Park, Montgomery County Public Schools.

Outcomes:

ACE Academy	Multi-Year Evaluation Findings: 2015-2018
Reading:	Increases each year in percent of participants meeting or exceeding end-of-year Instructional Reading Level Benchmarks, with 48% in Year 1 and 65% in Year 2.
Social-Emotional Learning:	Participants reported high scores in persistence in Year 2 and Year 3 but fell short for self-control, which resulted in overall Social-Emotional Learning scores that did not achieve the combined performance measure.
Parent engagement:	Each year saw improvements in parent engagement and self-reported self-efficacy to support their child’s academic success, increasing from nearly half (46%) in Year 2 to nearly three-fourths (73%) in Year 3.

INITIATIVE V

Early Care and Education

Initiative Goal: Ensuring all children, zero to five years old, are healthy, happy, and learning every day so that they are prepared to succeed upon entering kindergarten.

Program Area(s):

Healthy Families Montgomery (HFM)

(HFM) is a nationally accredited in-home service providing early intervention parenting support to ensure that first time parents in Montgomery County begin their families successfully. For twenty-two years, this program has been successfully working to promote positive child development and positive family relationships among low-income, first-time families at high risk for poor birth outcomes by:

- Promoting positive parenting.
- Enhancing child health and development.
- Preventing child abuse and neglect.

Convening Partners:

Family Services, Inc. and Montgomery County Department of Health and Human Services.

Outcomes:

	FY'17 Outcomes	FY'18 Outcomes	FY'19 Outcomes
Healthy Families Montgomery	<ul style="list-style-type: none">• 32 first time mothers were enrolled in the program, and 117 families were served through 2,047 home visits.• 100 % of children have a primary care health provider.• 99% of children were immunized on schedule.• 100% of children demonstrated normal child functioning, or were receiving services for identified	<ul style="list-style-type: none">• 61 first time mothers were enrolled in the program, and 143 families were served through 2,269 home visits.• 99 % of children have a primary care health provider.• 99% of children were immunized on schedule.• 100% of children demonstrated normal child functioning, or were receiving services for identified developmental delays.• 89% of parents demonstrated adequate	<ul style="list-style-type: none">• 57 first time mothers were enrolled in the program, and 153 families were served through 2,451 home visits.• 99 % of children have a primary care health provider.• 98% of children were immunized on schedule.• 100% of children demonstrated normal child functioning, or were receiving services for identified developmental delays.

	<p>developmental delays.</p> <ul style="list-style-type: none"> • 83% of parents demonstrated adequate knowledge of child development. • 87% of parents demonstrated adequate positive interaction. • 98% of families have maintained or improved housing status. 	<p>knowledge of child development.</p> <ul style="list-style-type: none"> • 88% of parents demonstrated adequate positive interaction. • 99% of families have maintained or improved housing status. 	<ul style="list-style-type: none"> • 97% of parents demonstrated adequate knowledge of child development. • 90% of parents demonstrated adequate positive interaction. • 98% of families have maintained or improved housing status.
--	--	--	---

INITIATIVE VI

Accessing Services Children, Youth and Young Adults with Intensive Needs

Initiative Goals: Moving children towards better behavioral health outcomes.

Program Area(s):

1. Children With Intensive Needs (CWIN)

It is the mission of the CWIN program to connect children with complex needs and their families to a coordinated array of community services and supports to maintain them in their home, school and community.

Pathway to Services, a key component of the CWIN program, is a family-friendly gateway connecting children with emotional and/or behavioral health needs to the appropriate supports and services. The Pathway to Services associate provides information on low-cost or no-cost services that exist in Montgomery County, with services ranging from basic living needs, mental health resources and out of home placements. A trained family navigator from key partners at the Montgomery County Federation of Families is often assigned to assist with providing support and guidance to parents and caregivers.

The *Local Care Team (LCT)* is an interagency partnership of eight public child-serving agencies, with each agency appointing a member of the team to represent and advocate for the needs of families. Convened and chaired by the Collaboration Council, the LCT works to resolve the complex needs of children and youth, and problem solves to remove the barriers that hinders families from obtaining the appropriate resources that will allow children and youth to remain or return to their families and communities while improving their functioning. The LCT ensures that services are youth and family-driven, culturally appropriate and competent, and supportive of youth with behavioral and mental health challenges. Additionally, these services are designed to promote success in school, strengthening of family bonds, and development of coping mechanism to and overcome emotional and behavioral problems.

Convening Partners:

The Montgomery County Federation of Families; Local Behavioral Health Authority; Department of Behavioral Health; Developmental Disability Administration; Department of Juvenile Services; Montgomery County Child Welfare; Montgomery County Public Schools; Montgomery County WRAP Provider (*currently JSSA, non-voting member)

- Local Care Team meets weekly.

Outcomes:

	FY 17 Outcomes	FY 18 Outcomes	FY 19 Outcomes
Pathway to Services	<ul style="list-style-type: none">• 420 calls received, and 63% were given referrals to community resources.	<ul style="list-style-type: none">• 423 calls received, and 78% of callers were given referrals to community resources.	<ul style="list-style-type: none">• 539 calls received, and 78% of callers were given referrals to community resources.• 78% of callers reported they were

	<ul style="list-style-type: none"> 80% of calls reported they were satisfied with the referral. 85% reported increased confidence and competence in addressing future needs. 	<ul style="list-style-type: none"> 82% of callers reported they were satisfied with the referral. 85% of callers reported increased confidence and competence in addressing future needs. 	<ul style="list-style-type: none"> satisfied with the referral. 70% of callers reported increased confidence and competence in addressing future needs.
Local Care Team (LCT)	<ul style="list-style-type: none"> 132 cases reviewed 66 were connected to the YMCA's wraparound services. 72% had no critical incidents during service. 92% did not engage in delinquent behaviors. 82% did not enter an acute psychiatric placement. 	<ul style="list-style-type: none"> 101 cases reviewed 57 cases were connected to the YMCA's wraparound services. 95% had no critical incidents during service. 98% did not engage in delinquent behaviors. 86% did not enter an acute psychiatric placement. 	<ul style="list-style-type: none"> 113 cases reviewed 52 cases were connected to JSSA's wraparound services 86% had no critical incidents during service 98% did not engage in delinquent behaviors 95% did not enter an acute psychiatric placement.

2. Bridges to the Future

Bridges to the Future is a four-year SAMHSA funded grant initiative that was awarded to Montgomery County in October 2016. Designed to expand the county's System of Care (SOC), Bridges to the Future aims to meet the multi-faceted needs of transitional aged youth, ages 16-21, and their families. The goal is to create a SOC that provides a continuum of effective, community-based services and supports for this population of focus who experience difficulties with life domains like school, work, relationships, well-being/behavioral health, life skills, housing and/or transportation. Further, the SOC works to build meaningful partnerships with youth and young adults and their families to address their cultural and linguistic needs in a trauma-informed way to help them function better at home, in school, in the community, and throughout life.

Convening Partners:

Jewish Social Services Agency (JSSA) and Montgomery County Federation of Families.

- The Interagency Advisory Team to Bridges to the Future meets monthly.

Outcomes:

	FY 17 Outcomes	FY 18 Outcomes	FY 19 Outcomes
Bridges to the Future	The Bridges to the Future SOC grant began building the	<ul style="list-style-type: none"> Using the Bridges to the Future SOC grant, 	<ul style="list-style-type: none"> Continued with building the infrastructure to implement a youth-

	<p>infrastructure to implement an intensive care coordination model to address these issues through expanding the capacity and capability of the existing SOC and by promoting and supporting local and statewide policy and funding changes that helped to ensure the sustainability of an effective SOC that also served transitional aged youth (TAY), ages 18 to 21.</p>	<p>built the infrastructure to implement a youth-friendly care coordination model, which included expanding the capacity and capability of the existing SOC.</p> <ul style="list-style-type: none"> • Convened an interagency team that had representation from major transition-age-youth serving agencies in Montgomery County, to identify, network and solve system barriers. • Served 26 youth and young adults by bridging the gap to services, and teaching them how to take the driver's seat of their own plans of action. 	<p>friendly care coordination model, and convened the interagency team weekly.</p> <ul style="list-style-type: none"> • Served 40 youth and young adults by bridging the gap to services, and teaching them how to take the driver's seat of their own plans of action.
--	--	---	--

INITIATIVE VII

Youth Development

Initiative Goals: Building capacity of youth development practitioners.

Program Area(s):

Youth Development Community of Practice – CoP

The Youth Development Community of Practice offers professional learning opportunities for youth development practitioners in Montgomery County. The Community of Practice brings to the County’s youth development practitioners a coordinated system of on-going training with experienced and knowledgeable facilitators, expert-led symposia, on-line courses, and access to e-learning resources such as a library and recorded webinars. At the core of the Community of Practice is peer networking to share best practices and innovative program strategies that promote positive youth outcomes.

Convening Partners:

MCPS, Montgomery County Recreation Department

Outcomes:

	FY 17 Outcomes	FY 18 Outcomes	FY 19 Outcomes
Community of Practice	<ul style="list-style-type: none"> • 57 trainings held. • 1,258 staff representing 106 unique organizations participated in our professional development workshops. • 95% of participants were reported being highly satisfied with the quality of training offered. • More than 200 individuals registered for the April 2017 2-day symposium representing 75 unique organizations. 	<ul style="list-style-type: none"> • 74 trainings held. • 1,226 staff representing 160 organizations participated in professional development workshops. • 95% of participants reported being highly satisfied with quality of training offered. • 120 youth development practitioners attended the 2018 Youth Development and Mentoring Symposium: Strengthening Champions for Youth Success. Symposium workshops included Adolescent Brain Development, Youth Led Social Change, Implicit Bias, and Strengthening Supervisory Skills. 	<ul style="list-style-type: none"> • 45 trainings held. • 705 staff trained. • 98% of participants reported being highly satisfied with quality of training offered. • 100 practitioners attended the 2019 Youth Development and Mentoring Symposium. Symposium workshops included Understanding the Adolescent Brain, Innovative Programs for Girls of Color, Implicit Bias, and Strengthening Supervisory Skills, and Best Practices in Serving Trans and

			Gender Diverse Young People.
--	--	--	---------------------------------

INITIATIVE VIII

Assessment and Planning:

Initiative Goal: Identifying gaps in services, assessing community needs, and discovering opportunities to maximize resources for the greatest impact.

Community Needs Assessment

In the early 1990s, the State of Maryland became concerned with fragmentation and turf wars among entities serving children, youth and families. The impact of individual programs and services was limited by competition with similar entities, and county-wide progress was impeded by the duplication of effort by multiple organizations. To break down these silos and encourage collaboration among service providers, Local Management Boards (LMB) were established by state government to oversee and coordinate family services in each Maryland County. LMBs are responsible for planning for results. State law instructs us to use results and indicators to prioritize action, identify community needs, and formulate a community-wide strategic plan.

In FY 2020, the Montgomery County Collaboration Council for Children, Youth and Families (Collaboration Council) and the Children’s Opportunity Fund (COF) are working in partnership to develop a Community Needs Assessment to establish a set of priorities for Montgomery County’s children, youth and families. The CNA will be used to help both parties determine investments moving forward and identify additional resources and programs needed in Montgomery County.

We have contracted with Clear Impact, LLC, a *RBA Turn the Curve* expert to partner with the National Center for Children and Families and Horned Owl Analytics on this effort. The CNA seeks to describe the community’s strengths, challenges, gaps and opportunities through the following activities:

- Data Book/Embedded Data Website (Completed Winter 2019/20)
- Board members, Child Well-being and Collaboration Council staff together prioritize results and key indicators used to guide the ongoing CNA
- Research most appropriate source for data, collect data, graph trends and embed Clear Impact Scorecard on Collaboration Council website
- Identify disaggregated data wherever possible
- Literature Review (Completed Winter 2019/20)
- A robust review of key literature, publications, and information vital to assessing the community.
- Includes a summarization of additional community assessments.
- Landscape Analysis and Case Studies (Completed Winter 2019/20)
- Guided by the prioritized Results and Indicators the landscape analysis summarizes services and supports by domain, location, and special populations served.
- Community Input and Planning
- Utilize *RBA Turn the Curve* process to obtain Community Input
- Train “Turn the Curve” facilitators from the Collaboration Council Board and Child Well-being to facilitate small groups in “Community Convenings”

- Facilitate 2 “Community Convenings” to look at prioritized data; analyze factors driving the trends in the data, share ideas on what works to address these factors, prioritize strategies, and identify key partners for this work.
- Conduct 2 Town Halls to share thoughts, perspectives and reactions regarding the factors driving Montgomery County’s priorities for children, youth and families, highlight effective practices, and elicit recommendations to improve services and offer additional strategies and solutions for children and youth

The Collaboration Council will work with the Board of Directors and staff to develop a 3-5 year Strategic Plan using data gathered from the different components of the process.

Convening Partners:

Clear Impact, LLC, National Center for Children and Families, Horned Owl Analytics, Montgomery County Department of Recreation and Montgomery County Public Libraries.

Attachment F



Connect with our programs on-line and on social media



<https://www.infomontgomery.org/>

infoMONTGOMERY.org is a collaborative effort of public and private agencies to provide detailed information about health, education and human service resources throughout Montgomery County, MD.



<https://www.facebook.com/infoMONTGOMERY>



<https://excelbeyondthebell.org/>

Our Excel Beyond the Bell Collaborative is a public-private partnership created by the Collaboration Council to inspire our youth to realize their full potential by offering safe, quality and accessible out-of-school time programs.



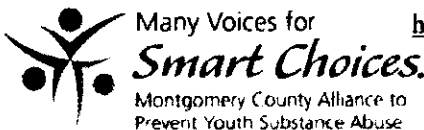
<https://bridgestothefuture.org/>

Bridges to the Future program aims to maximize the potential of youth and young adults with behavioral health challenges to successfully transition into adulthood through Hope, Help and Healing.



<https://www.facebook.com/Bridges2TheFuture/>

<https://www.instagram.com/bridgestothefuturemc/>



<https://www.manyvoicessmartchoices.org/>

Through collaboration and awareness, the Many Voices for Smart choices coalition seeks to effectively communicate that substance use, no matter what form it takes, is dangerous and can have severe short and long term consequences.



Strength to speak

<https://www.facebook.com/strengthtospeakmc/>

<https://www.instagram.com/strengthtospeakmc/>



Know the Risks MC

<https://www.facebook.com/knowtherisksmc/>

<https://www.instagram.com/knowtherisksmc/>

Montgomery County Collaboration Council for Children Youth and Families, Inc.

301.610.0147 | www.collaborationcouncil.org | @collab_council | @collaborationcouncil

ATTACHMENT G

Montgomery County Collaboration Council Board of Directors Roster Updated March 11, 2020

OFFICERS

CHAIR

Barnes, JoAnn

MC DHHS (CYF) Representative
Chief, Children, Youth and Family Services
401 Hungerford Drive
Rockville, MD 20850
Phone: 240-777-1223
Fax: 240-777-1494
Email: JoAnn.Barnes@montgomerycountymd.gov

VICE CHAIR

Clutter, Adriane

Montgomery County Recreation Dept. Representative
Administrator
Montgomery County Recreation Department
4010 Randolph Road
Silver Spring, MD 20902
Phone: 240-777-6914
Email: Adriane.clutter@montgomerycountymd.gov

SECRETARY

Lowery, Carolyn (2021) (1st Full term/2nd yr)

12636 English Orchard Court
Silver Spring, MD 20906
Phone: 301-980-8456
Email: carolynlowery@gmail.com

Bunch, Monya M. (2021) (1st Full term/2nd yr)

8409 Grove Street
Silver Spring, MD 20910
Phone: 917-282-9010
Email: monya.bunch@wilmerhale.com

DIRECTORS

Montgomery County Core Services Agency Rep
Vacant

Carranza, Valeria

County Council Representative
Chief of Staff to Councilmember Evan Glass
303 E. Schuyler Road
Silver Spring, MD 20901
Phone: 240-777-7954
Email: valeria.Carranza@montgomerycountymd.gov

Davis, Hannah, LMSW, LGSW, RYT-2021 (1st term/2nd yr)

15800 Crabbs Branch Way, Suite 300
Rockville, MD 20855
Phone: 240-324-8197 (c)
Email: hannah@vikaravillage.org

Glick, Joan, R.N.-C., M.S.N.

Public Health Office Representative
Senior Administrator, School Health Services
MC DHHS
Public Health Services
401 Hungerford Drive, 2nd Floor
Rockville, MD 20850
Phone: 240-777-3494
Fax: 240-777-1860
Email: Joan.glick@montgomerycountymd.gov

Hawkins, Delmonica

Maryland Department of Juvenile Services Rep.
Metro Regional Director
7300 Calhoun Place, Suite 500
Rockville, MD 20855
Phone: 301-610-2580 (w)
410-807-6902 (c)
Fax: 301-279-1204
Email: Delmonica.hawkins@maryland.gov

Lambert, Deborah

Office of Management & Budget Representative
Fiscal and Policy Analyst
Office of Management and Budget
101 Monroe Street, 14th Floor
Rockville, MD 20850
Phone: 240-777-2794
Email: deborah.lambert@montgomerycountymd.gov

Merkin, Lisa

Provider of Direct Social Services
Administrator, Child Welfare Services
MC DHHS
1301 Piccard Drive
Rockville, MD 20850
Phone: 240-777-3547
Fax: 240-777-4151 (fax)
Email: Lisa.Merkin@montgomerycountymd.gov

Pruitt, Captain Sonia

Montgomery County Police Department Rep.
Director, Community Engagement
Montgomery County Police Department
100 Edison Park Road
Gaithersburg, MD 20878
Email: Sonia.pruitt@montgomerycountymd.gov

Reuben, Ruschelle

Montgomery County Public Schools Representative
Associate Superintendent
Office of Student and Family Support
and Engagement
850 Hungerford Drive, Room 50
Rockville, MD 20850
Phone: 240-740-5630 (w)
Email: Ruschelle_Reuben@mcpsmd.org

Roberts, Alejandro (2020) (1st term/3rd yr)

14840 Fireside Drive
Silver Spring, MD 20905
Phone: 301-879-4630 (h)
240-581-3517 (c)
Email: aejandros@hocmc.org

Smith-Bligen, Nicholette K., LCSW-LICSW

(2022) 1st yr/1st term)
6101 Wood Pointe Drive
Glenn Dale, MD 20769
Phone: 301-395-5725 (c)
703-953-6118 (w)
Email: consultnsb@gmail.com

Tasayco, Gislene (2020) (1st term/3rd yr)

18202 Willow Creek Way, Apt. E
Montgomery Village, MD 20886
Phone: 240-483-2112
Email: tasayco@nlc.org

Taylor, Michelle (2022) (1st full term/1st yr)

President & CEO
BETAH Associates
199 E. Montgomery Ave, Suite 100
Rockville, MD 20850
Phone: 301-657-4254, ext. 319 (w)
Email: mtaylor@BETAH.com

Vassallo, Anita

Montgomery County Public Libraries Rep
Director, MCPL
21 Maryland Avenue
Rockville, MD 20850
Phone: 240-777-0012 (w)
240-328-2217 (c)
Email: anita.vassallo@montgomerycountymd.gov

Walsh, Carol A. (2020) (1st partial term/2nd yr)

11240 Green Watch Way
North Potomac MD 20878
Home: 301-340-7153
Phone: 301-518-1501 (c)
Walsh371@hotmail.com

Webb, Lori-Christina

Board of Education Representative
Chief of Staff
Office of the Board of Education
Carver Educational Services Center
850 Hungerford Drive
Rockville, MD 20850
Phone: 240-740-3030
Email: Lori-Christina_Webb@mcpsmd.org

Younoszai, Adam (2022) (1st term/1st yr)

5605 Durbin Road
Bethesda, MD 20814
Phone: 202-247-7477
Email: ayounoszai@gmail.com

Ex Officio

Elijah Wheeler
Interim Executive Director
Montgomery County Collaboration Council
1801 Research Boulevard, Suite 103
Rockville, MD 20850
Phone: 301-354-4917
Fax: 301-610-0148
Email: Elijah.Wheeler@collaborationcouncil.org